

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT  
OF THE  
NORTH STAR ACADEMY CHARTER  
SCHOOL OF NEWARK  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

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# NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK

October 10, 2017

Commissioner  
New Jersey Department of Education  
100 Riverview Executive Plaza  
CN 500  
Trenton, NJ 08625

Dear Commissioner:

The Comprehensive Annual Financial Report of the North Star Academy Charter School of Newark for the fiscal year ended June 30, 2017, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the school. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the school. All disclosures necessary to enable the reader to gain an understanding of the school's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report. The statistical section includes audited data from the school's first six fiscal years. The school is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and the U. S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations," and the State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws and regulations and findings and recommendations is included in the single audit section of this report.

- 1) **REPORTING ENTITY AND ITS SERVICES:** North Star Academy Charter School of Newark constitutes an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB). All funds and account groups of the entity are included in this report.

North Star Academy was chartered by The New Jersey Department of Education as one of the state’s very first charter schools in January 1997. The school opened its doors to its first 72 students – 36 fifth graders and 36 sixth graders – in September 1997. Since that time, the school has grown each year increasing the number of students served, as indicated in the table below.

School Year	Grades Served	Student Enrollment
1998-1999	5 <sup>th</sup> – 7 <sup>th</sup>	108
1999-2000	5 <sup>th</sup> – 8 <sup>th</sup>	144
2000-2001	5 <sup>th</sup> – 9 <sup>th</sup>	180
2001-2002	5 <sup>th</sup> – 10 <sup>th</sup>	216
2002-2003	5 <sup>th</sup> – 11 <sup>th</sup>	240
2003-2004	5 <sup>th</sup> – 12 <sup>th</sup>	270
2004-2005	5 <sup>th</sup> – 12 <sup>th</sup>	300
2005-2006	5 <sup>th</sup> – 12 <sup>th</sup>	379
2006-2007	5 <sup>th</sup> – 12 <sup>th</sup>	445
2007-2008	K; 5 <sup>th</sup> – 12 <sup>th</sup>	583
2008-2009	K-1; 5 <sup>th</sup> – 12 <sup>th</sup>	760
2009-2010	K-2; 5 <sup>th</sup> – 12 <sup>th</sup>	902
2010-2011	K-3; 5 <sup>th</sup> – 12 <sup>th</sup>	1,255
2011-2012	K – 12 <sup>th</sup>	1,677
2012-2013	K – 12 <sup>th</sup>	2,203
2013-2014	K – 12 <sup>th</sup>	2,733
2014-2015	K – 12 <sup>th</sup>	3,441
2015-2016	K – 12 <sup>th</sup>	3,970
2016-2017	K – 12 <sup>th</sup>	4,492

North Star operates an extended school year. Students attend classes from 8:00 to 4:00, which is more than an hour longer than most public schools. In addition, programs are available from 7:30 a.m. to 5:00 p.m. There are approximately 25 students per class. Students wear uniforms. Parents are heavily involved in school activities and governance. Teachers are recruited nationally.

- 2) **ENROLLMENT OUTLOOK:** North Star enrolled 3,970 students, over thirteen campuses; two high school, five middle schools and six elementary schools for the 2016–2017 school year.
- 3) **MAJOR ACCOMPLISHMENTS** – In 2016–2017, North Star students maintained an attendance rate of 95%. Parents and students reported a high level of satisfaction in all areas. The 3<sup>rd</sup> – 11<sup>th</sup> grade test scores met the academic standards, in many instances exceeding them, in all areas (math, language arts and science) as outlined in the state’s Academic Performance Framework. Every member of the senior class graduated and planned to attend college. The school has more than 2,300 students on a waiting list, and was the most widely visited charter school in the state.

- 4) **INTERNAL ACCOUNTING CONTROLS:** Management of the Charter School is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the school are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived: and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the school also is responsible for ensuring that an adequate control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the school management.

As part of the school's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the school has complied with applicable laws and regulations.

- 5) **BUDGETARY CONTROLS:** In addition to internal accounting controls, the school maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the school and the State of New Jersey. Annual appropriated budgets are adopted for the general fund and the special revenue fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balances at June 30, 2017.

- 6) **ACCOUNTING SYSTEM AND REPORTS:** The Charter Schools' accounting records reflect generally accepted accounting principles, as promulgated by the Government Accounting Standards Board (GASB). The accounting system of the school is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

- 7) **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of report, the school continues to meet its responsibility for sound financial management. The following schedule presents a summary of the General Fund and Special Revenue Fund for the fiscal year ended June 30, 2017.

<u>Revenue</u>	<u>Amount</u>	<u>Percent of Total</u>
Local Revenue	\$ 9,138,790	11%
State Share	59,255,291	69%
State Aid	8,221,103	5%
E-rate Funding	61,684	1%
Private Funding -General Fund	5,296,011	5%
Federal Aid - Special Revenue	4,307,204	4%
Private Grants - Special Revenue	663,938	1%
Food Service - Federal Aid	1,847,412	1%
Food Service - State Aid	25,968	1%
Enterprise Fund - Other Income	327,463	1%
Food Service Board Subsidy	32,138	1%
	<u>\$89,177,002</u>	<u>100%</u>

The following schedule presents a summary of the General Fund, Special Revenue Fund and enterprise fund expenditures for the fiscal year ended June 30, 2017.

<u>Expenditures</u>	<u>Amount</u>	<u>Percent of Total</u>
Current - General Fund	\$ 72,824,668	82%
Capital Outlay	8,053,995	9%
Special Revenue Fund	4,971,142	6%
Enterprise Fund	<u>2,232,981</u>	<u>3%</u>
Total	<u>\$ 88,082,786</u>	<u>100%</u>

- 8) **CASH MANAGEMENT:** The investment policy of the school is guided in large by the state Statute as detailed in “Notes to the Financial Statements,” Note 2. The school had adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with failed banking institutions in New Jersey. The law requires governmental units to deposit funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 9) **RISK MANAGEMENT:** The school carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, and hazard and theft insurance on property and contents.



In addition to meeting the requirements set forth in the state statutes, the Charter School is required to undergo an annual single audit in conformity with the provisions of the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the New Jersey OMB's Circular 15-08, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

**10) OTHER INFORMATION:**

**Independent Audit** – State statutes require an annual audit by an independent Certified Public Accountant or Registered Municipal Accountant. The Accounting firm of Gerald D. Longo, CPA was selected by the Charter School.

In addition to meeting the requirements set forth in the state statutes, the Charter School is required to undergo an annual single audit in conformity with the provisions of the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the New Jersey OMB's Circular 15-08, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

Respectfully submitted,



Michael Ambriz  
Chief Operating Officer  
Lead Person

**ROSTER OF TRUSTEES AND OFFICERS  
JUNE 30, 2017**

<b><u>BOARD OF DIRECTORS</u></b>	<b><u>TERM EXPIRES</u></b>
Nicole Bearce Albano	6/2018
Paul Bambrick-Santoyo, Secretary	6/2018
Ravi Bellur	6/2018
Lawrence Evans	6/2018
Bob Howitt	6/2019
Rick Rieder, Chairman	6/2019
Trisha Scipio-Derrick	9/2017
Scott Sleyster	6/2019
James Verrilli	6/2019
Thomas Redburn	6/2019
Ezdehar Abuhatab	9/2017

**Other Officers**

Lindsay Matovich, Treasurer  
Michael Ambriz, Chief Operating Officer/Lead Person  
Juliana Worrell, Associate Managing Director/Principal  
Serena Savarirayan, Associate Managing Director  
Mike Mann, Head of School

**CONSULTANTS AND ADVISORS**

**AUDIT FIRM**

Gerald D. Longo, CPA  
62 Old Queens Blvd.  
Manalapan, New Jersey 07726-3648

**ATTORNEYS**

Nicole Bearce, Esq.  
Lowenstein Sandler  
65 Livingston Avenue  
Roseland, NJ 07068

**OFFICIAL DEPOSITORY**

Sovereign Bank  
905 Broad Street  
Newark, New Jersey 07102

## **FINANCIAL SECTION**

**GERALD D. LONGO**  
CERTIFIED PUBLIC ACCOUNTANT  
62 OLD QUEENS BLVD.  
MANALAPAN, NEW JERSEY 07726-3648

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732 446-4768

FAX  
732 792-0868

## **Independent Auditor's Report**

The Honorable Chairman and  
Members of the Board of Trustees  
North Star Academy Charter School of Newark  
County of Essex  
Newark, New Jersey

### **Report on the Financial Statements**

I have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Trustees of the North Star Academy Charter School of Newark, County of Essex, State of New Jersey, as of and for the fiscal year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the North Star Academy Charter School of Newark's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States *and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management,

as well as evaluating the overall presentation of the financial statements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

## **Opinion**

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the North Star Academy Charter School of Newark as of June 30, 2017, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis and Budgetary Comparison Information* as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide me with sufficient evidence to express an opinion or provide any assurance.

### *Supplementary and Other Information*

My audit was conducted for the, purpose of forming opinions on the financial statements that collectively comprise the Charter School's basic financial statements. The accompanying supplementary information which consists of the introductory section, combining and individual fund financial statements and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, and are not a required part of the basic financial statements.

The combining and individual fund financial statement information, and the schedules of expenditures of federal awards and state financial assistance required by the Title 2 U.S. Code of Federal Regulations (CFR) *Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, are the responsibility of management and such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of

the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the information is fairly presented, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, I do not express an opinion or provide any assurance on it.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, I have also issued my report dated October 10, 2017 on my consideration of the North Star Academy Charter School of Newark's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the North Star Academy Charter School of Newark's internal control over financial reporting and compliance.

Licensed Public School Accountant No. 20CS00206400



Gerald D. Longo  
Certified Public Accountant  
October 10, 2017

**REQUIRED SUPPLEMENTARY INFORMATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

This section of North Star Academy Charter School of Newark annual financial report presents its discussion and analysis of the Board's financial performance during the fiscal year that ended on June 30, 2017. Please read it in conjunction with the transmittal letter at the front of this report and the School's financial statements, which immediately follows this section.

**FINANCIAL HIGHLIGHTS**

Key financial highlights for the 2016-17 fiscal year include the following:

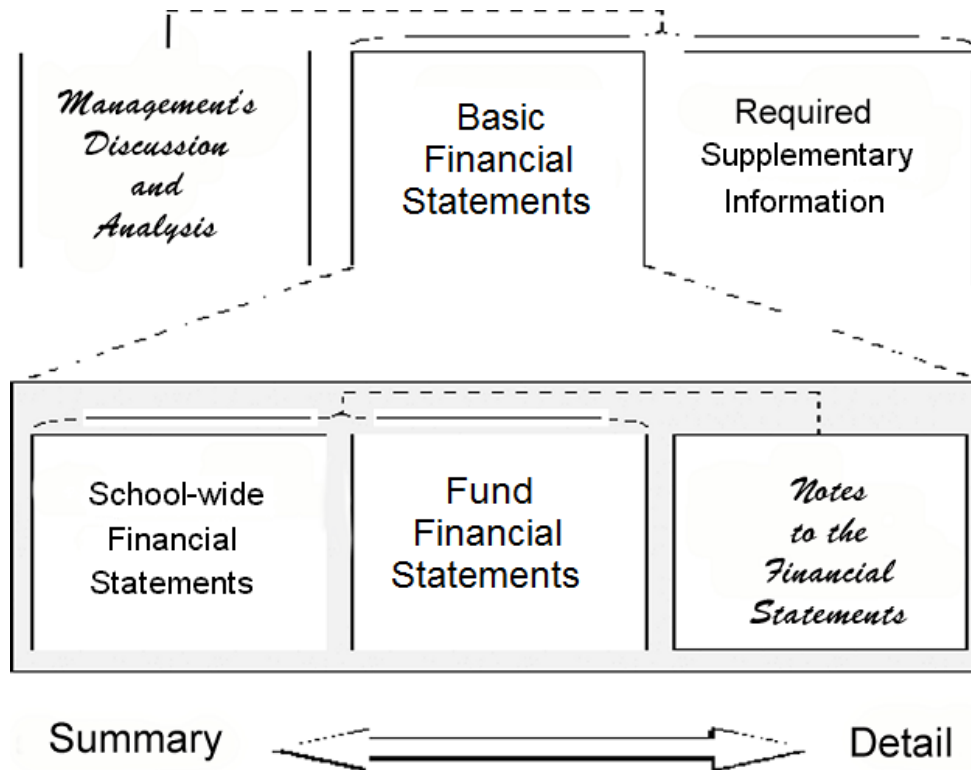
- Total Net Position was \$19,207,613 which was net of pension adjustment of (\$13,531,072) (Note 15).
- Total Net Position increased by \$5,051,320 from July 1, 2016 to June 30, 2017.
- The General Fund balance at June 30, 2017 is \$10,457,939, an increase of \$1,094,216 when compared with the beginning balance at July 1, 2016.
- The Enterprise Fund balance at June 30, 2017 is \$8,467, the same fund balance when compared with the beginning at July 1, 2016.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

The financial section of the annual report consists of four parts – Independent Auditor's Report, required supplementary information that includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the North Star Academy Charter School of Newark.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

**Figure A-1. Required Components of the Board's Annual Financial Report**



- The first two statements are school-wide financial statements that provide both short-term and long-term information about the North Star Academy Charter School of Newark's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the North Star Academy Charter School of Newark, reporting the North Star Academy Charter School of Newark's operation in more detail than the school-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in short term as well as what remains for future spending.
- Proprietary funds statements offer short- and long-term financial information about the Food Service activities the North Star Academy Charter School of Newark operates like businesses, per government definition.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

The financial statements also include notes that explain some of the information in the statements and provide data that are more detailed. Figure A-1 summarizes the major features of the North Star Academy Charter School of Newark's financial statements, including the portion of the North Star Academy Charter School of Newark's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

**Figure A-2 - Major Features of the School-Wide and Financial Statements**

	<b><u>School-wide Statements</u></b>	<b><u>Fund Financial Statements</u></b>	
		<b>Governmental Funds</b>	<b>Proprietary Funds</b>
Scope	Entire school (except fiduciary funds)	The activities of the North Star Academy Charter School of Newark that are for the school operations and not proprietary or fiduciary, such as teachers' salaries, special education and building maintenance, food service, and community education	Activities the North Star Academy Charter School of Newark operates similar to private businesses: Internal service fund
Required financial statements	Statement of net position  Statement of activities	Balance sheet  Statement of revenue expenditures and changes in fund balances	Statement of net position  Statement of revenue, expenses, and changes in fund net position  Statement of cash flows
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon there after; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

**School-wide Statements**

The school-wide statements report information about the North Star Academy Charter School of Newark as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the North Star Academy Charter School of Newark's assets and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two school-wide statements report the North Star Academy Charter School of Newark's net position and how they have changed. Net position – the difference between the North Star Academy Charter School of Newark's assets and liabilities – are one way to measure the North Star Academy Charter School of Newark's financial health or position.

- Over time, increases or decreases in the North Star Academy Charter School of Newark's net position are an indicator of whether its financial position is improving or deteriorating, respectively.

In the school-wide financial statements, the North Star Academy Charter School of Newark's activities are shown in two categories:

- *Governmental activities*- Most of the North Star Academy Charter School of Newark's basic services are included here, such as regular and special education, transportation, administration, food services, and community education.
- *Business-type activities*- The North Star Academy Charter School of Newark's Food Service Fund is included here.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the North Star Academy Charter School of Newark's funds – focusing on its most significant or “major” funds – not the North Star Academy Charter School of Newark as a whole.

Funds are accounting devices the North Star Academy Charter School of Newark uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management’s Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

The North Star Academy Charter School of Newark uses other funds, established in accordance with the State of New Jersey Uniform Chart, to control and manage money for particular purposes (e.g., repaying its long-term debts) or to show that it is properly using certain revenues (e.g., federal funds).

The North Star Academy Charter School of Newark has three kinds of funds:

- **Governmental funds-** Most of the North Star Academy Charter School of Newark’s basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the North Star Academy Charter School of Newark’s programs. Because this information does not encompass the additional long-term focus of the school-wide statements, we provide additional information at the bottom of the governmental funds statements that explain the relationship (or differences) between them.
- **Proprietary funds-** Services for which the North Star Academy Charter School of Newark charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the school-wide statements.
- **Fiduciary funds-** The North Star Academy Charter School of Newark is the trustee, or *fiduciary*, for assets that belong to others such as scholarship fund, payroll and payroll agency funds, and student activity funds. The North Star Academy Charter School of Newark is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the North Star Academy Charter School of Newark’s fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. I exclude these activities from the North Star Academy Charter School of Newark’s government-wide financial statements because the North Star Academy Charter School of Newark cannot use these assets to finance its operations.

**FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL AS A WHOLE**

**Net position.** The North Star Academy Charter School of Newark’s net position is \$19,216,080 on June 30, 2017. (See Table A-1).

Governmental	\$19,207,613
Business Activities Food Service	<u>8,467</u>
Total	<u><u>\$19,216,080</u></u>

The Statement of Net Position of \$19,216,080 reflects total capital assets of \$22,280,746 net of assumed depreciation from inception.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

The North Star Academy Charter School of Newark's financial position is the product of these factors:

- Total revenues during the 2016-17 school year were \$89,177,002.
- Total expenditures during the 2016-17 school year were \$88,082,786.

**Table A-1**  
**The North Star Academy Charter School**  
**Statement of Net Position**  
**As of June 30, 2017**

	<u><b>Total</b></u>
Current and Other Assets	\$11,572,042
Capital Assets (Including Business Activities)	22,280,746
<b>Total Assets</b>	<u><b>\$33,852,788</b></u>
Long-Term Liabilities	-
Other Liabilities	1,105,636
<b>Total Liabilities</b>	<u><b>\$1,105,636</b></u>
Net Assets:	
Invested In Capital Assets, Net of Related Debt	22,280,746
Unrestricted Enterprise Fund	8,467
General Fund	10,457,939
<b>Total Net Position</b>	<u><u><b>\$32,747,152</b></u></u>
Fund Balance 06/30/17	\$10,457,939
Invested In Capital Assets, Net of Related Debt	22,280,746
Net Position before Pension Adjustment	32,738,685
Less: Pension Adjustment (Note 18)	<u>(13,531,072)</u>
Net Position as adjusted for pension liability 06/30/17	<u><u>\$19,207,613</u></u>

Total Governmental and Business Activities revenues and beginning assets minus net adjusted expenditures resulting in a calculation of net position of \$19,207,613 on June 30, 2017.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

**Table A-2**  
**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Changes in Net Position - School Wide**  
**For the Fiscal Year Ended June 30, 2017**

<b>Revenues</b>	<b>Total</b>	<b>Percentage</b>
Program revenues		
Charges for services	\$ 327,463	1%
General revenues		
Local Share	9,138,790	11%
State Aid-Unrestricted	59,255,291	67%
State Aid	8,221,103	9%
Private Funding- General Fund	5,296,011	1%
E-Rate Funding-General Fund	61,684	1%
Special Revenue Federal Aid	4,307,204	5%
Special Revenue- Private Funding	663,938	1%
Food Service Board Subsidy	32,138	1%
Food Service State Aid	25,968	1%
Food Service Federal Aid	1,847,412	2%
Total Revenues	<u>\$ 89,177,002</u>	<u>100%</u>
 <b>Expenses</b>		
Regular Instruction	33,512,442	44%
General Administrative	24,450,634	27%
School Administrative	14,569,991	17%
On-behalf TPAF Social Security and Pension	5,262,743	4%
Capital Outlay	8,053,995	5%
Food Service and Enrichment	2,232,981	3%
<b>Total expenses</b>	<u><b>\$ 88,082,786</b></u>	<u><b>100%</b></u>
 Increase in Fund Balance	\$1,094,216	
Increase in Net Capital Outlay	<u>7,307,065</u>	
Net Increase in Net Position	8,401,281	
 Net Position - Beginning July 1, 2016	<u>14,156,293</u>	
Net Position - Before Pension Adjustment	22,557,574	
Pension Adjustment (Note 18)	<u>(3,349,961)</u>	
Net Position, June 30, 2017	<u><u>\$19,207,613</u></u>	

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

Total revenues exceeded expenditures, increasing net position \$1,094,216 in the General Fund.

**Table A-3 (See Exhibit A-2)**  
**The North Star Academy Charter School**  
**Changes in Net Position - School Wide**  
**For the Fiscal Year Ended June 30, 2017**

<u>Functions/Programs</u>	<u>Source</u>	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>
<b>Governmental Activities</b>			
Instruction			
Regular	B-2	\$ 33,512,442	\$ 33,512,442
-			
<b>Support Services</b>			
General Administrative Services	B-2	24,450,634	24,450,634
School Administrative Services	B-2	14,569,991	14,569,991
On-behalf TPAF Social Security and Pension	B-2	5,262,743	5,262,743
Capital Outlay	B-2	8,053,995	8,053,995
Food Service and Enrichment	G-2	2,232,981	2,232,981
<b>Total Governmental Activities</b>		<b>\$ 88,082,786</b>	<b>\$ 88,082,786</b>

**FINANCIAL ANALYSIS OF THE NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK'S FUNDS**

The financial performance of the North Star Academy Charter School of Newark as a whole is reflected in its governmental activities Exhibit A-2. As the North Star Academy Charter School of Newark completed the year, its general funds reported a combined fund balance of \$10,457,939.

The business activities fund balance at June 30, 2017 is \$8,467.

Revenues for the North Star Academy Charter School of Newark's business activities were \$2,232,981 while total expenses were \$2,232,981. (Table A-2) (Exhibit G-2)

**GENERAL FUND**

The General Fund includes the primary operations of the North Star Academy Charter School of Newark in providing educational services to students from kindergarten through grade 12.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

The following schedule presents a summary of General Fund Revenues. The summary reflects the dollar increase (decrease) from the prior year.

**Table A-4 (See Exhibit B-2)**  
**The North Star Academy Charter School**  
**Changes in Net Position - School Wide**  
**For the Fiscal Years Ended June 30**

<b>General Fund Revenues</b>	<b>Year Ended June 30, 2017</b>	<b>Year Ended June 30, 2016</b>	<b>Amount of Increase (Decrease)</b>
<b>Local Sources:</b>			
Local Share	\$ 9,138,790	\$ 8,488,451	\$ 650,339
Other Local Revenue	6,381,234	2,382,303	3,998,931
<b>Total Local Sources</b>	<b>\$ 15,520,024</b>	<b>\$ 10,870,754</b>	<b>\$ 4,649,270</b>
<b>Intergovernmental</b>			
State Sources	67,502,362	58,668,870	8,833,492
Federal Sources	6,154,616	5,259,833	894,783
<b>Total Intergovernmental Sources</b>	<b>\$ 73,656,978</b>	<b>\$ 63,928,703</b>	<b>\$ 9,728,275</b>
<b>Total Revenue</b>	<b>\$ 89,177,002</b>	<b>\$ 74,799,457</b>	<b>\$ 14,377,545</b>

The following schedule presents a summary of General Fund expenditures. The summary reflects the dollar increase (decrease) from the prior year.

**Table A-5 (See Exhibit B-2)**  
**The North Star Academy Charter School**  
**Changes in Net Position - School Wide**  
**For the Fiscal Years Ended June 30**

<b>General Fund Expenditures</b>	<b>Year Ended 06/30/2017</b>	<b>Year Ended 06/30/2016</b>	<b>Amount of Increase (Decrease)</b>
<b>Current:</b>			
Regular Instruction	\$ 33,512,442	\$ 29,593,079	\$ 3,919,363
General Administrative Services	24,450,634	20,749,360	3,701,274
School Administration	14,569,991	11,858,508	2,711,483
On-behalf TPAF Social Security and Pension	5,262,743	4,010,899	1,251,844
Capital outlay	8,053,995	4,729,541	3,324,454
Food Service and Enrichment	2,232,981	1,926,803	306,178
<b>Total Expenditures</b>	<b>\$ 88,082,786</b>	<b>\$ 72,868,190</b>	<b>\$ 15,214,596</b>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

**UNRESERVED-UNDESIGNATED FUND BALANCE AS A PERCENTAGE OF EXPENDITURES**

The following table shows the General Fund unreserved-undesignated fund balance.

**Table A-6**  
**The North Star Academy Charter School**  
**Changes in Fund Balance - School Wide**  
**For the Fiscal Years Ended June 30**

<b>General Fund</b>	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>2014</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>
Unreserved-Undesignated Fund Balance	10,457,939	9,363,723	7,432,456	5,884,567	4,563,973	3,765,557
Expenditures	88,082,786	72,868,190	64,072,903	50,332,421	41,397,610	31,069,597
Percentage	12%	13%	12%	12%	11%	12%

The North Star Academy Charter School of Newark values its fund balances as a vehicle for addressing unbudgeted and emergent needs that occur during school year.

**FACTORS BEARING ON THE SCHOOL'S FUTURE**

At the time these financial statements were prepared and audited, the North Star Academy Charter School of Newark was aware of these existing circumstances that could significantly affect its financial health in the future:

- Future State Aid may be reduced due to the State's criteria utilized in calculating allocations of State Aid.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets**

By the end of 2017, in the General Fund, the North Star Academy Charter School of Newark had invested \$22,280,746 in a broad range of capital assets, including leasehold improvements, computer and audio-visual equipment, and administrative offices, etc. (More detailed information about capital assets can be found in Note 4 to the financial statements.)

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Management's Discussion and Analysis**  
**For the Fiscal Year Ended June 30, 2017**  
**(Unaudited)**

Total General Fund depreciation expense for the year was \$743,808.

**Table A-7**  
**The North Star Academy Charter School**  
**Changes in Net Position - School Wide**  
**For the Fiscal Year Ended June 30, 2017**

Facilities Improvement	\$24,486,597
Equipment	871,001
<b>Total - General Fund</b>	<u><b>\$25,357,598</b></u>
Less: Accumulated Depreciation	(3,076,852)
<b>Total - Net Capital Assets General Fund</b>	<u><u><b>\$22,280,746</b></u></u>

**CONTACTING THE SCHOOL'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, and investors and contributors with a general overview of the North Star Academy Charter School of Newark's finances and to demonstrate the North Star Academy Charter School of Newark's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, North Star Academy Charter School of Newark, 10 Washington Place, Newark, New Jersey 07102.

## **BASIC FINANCIAL STATEMENTS**

The basic financial statements provide a financial overview of the North Star Academy Charter School of Newark's operations. These financial statements present the financial position and operating results of all funds as of June 30, 2017.

**SCHOOL-WIDE FINANCIAL STATEMENTS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Net Position**  
**As of June 30, 2017**

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 9,010,054	\$ (458,169)	\$ 8,551,885
Receivables, net	2,422,619	467,538	2,890,157
Prepaid Expenses	130,000		130,000
Capital assets, net	<u>22,280,746</u>	<u>-</u>	<u>22,280,746</u>
Total Assets	<u>33,843,419</u>	<u>9,369</u>	<u>33,852,788</u>
<b>Deferred outflows of resources</b>			
Pension deferred outflows	15,700,747		15,700,747
Total assets and deferred outflows of resources	<u>\$ 49,544,166</u>	<u>\$ 9,369</u>	<u>\$ 49,553,535</u>
<b>LIABILITIES</b>			
Accounts payable	824,007	902	824,909
Due to School Districts	230,187	-	230,187
Deposits payable	-	-	-
Payable to federal government	-	-	-
Payable to state government	-	-	-
Deferred revenue	50,540	-	50,540
Net pension liability	<u>29,231,819</u>	<u>-</u>	<u>29,231,819</u>
Total liabilities	<u>30,336,553</u>	<u>902</u>	<u>30,337,455</u>
<b>Deferred inflows of resources</b>			
Pension deferred inflows	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET POSITION</b>			
Invested in capital assets, net of related debt	22,280,746	-	22,280,746
Restricted for:			
Debt service	-	-	-
Capital projects	-	-	-
Other purposes	-	-	-
Unrestricted	<u>(3,073,133)</u>	<u>8,467</u>	<u>(3,064,666)</u>
Total net position	<u>\$ 19,207,613</u>	<u>\$ 8,467</u>	<u>\$ 19,216,080</u>
Fund Balance June 30, 2017 - B-1	\$10,457,939		
Cost of capital assets net accumulated depreciation	<u>22,280,746</u>		
Net position before pension adjustments	32,738,685		
Less pension adjustments net (Note 18) (Deficit)	<u>(13,531,072)</u>		
Total net position, June 30, 2017	<u>\$19,207,613</u>		

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2017**

**Exhibit A-2**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>		<b>Changes in Net Position</b>		<b>Total</b>
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	<b>Governmental Activities</b>	
Governmental activities:						
Instruction:						
Regular	(33,512,442)		\$ (4,022,524)		\$ (29,489,918)	\$ (29,489,918)
Support services:	0					
General administration	(24,450,634)		(948,618)		(23,502,016)	(23,502,016)
School administrative services/ operations plant serv.	(14,569,991)				(14,569,991)	(14,569,991)
On - behalf TPAF Social Security	(5,262,743)				(5,262,743)	(5,262,743)
Capital Outlay	(8,053,995)				(8,053,995)	(8,053,995)
Total governmental activities	(85,849,805)		(4,971,142)		(80,878,663)	(80,878,663)
Business-type activities:						
Food Service and Enrichment		(2,232,981)			(2,232,981)	(2,232,981)
Total business-type activities		(2,232,981)			(2,232,981)	(2,232,981)
Total primary government	(85,849,805)	\$ (2,232,981)	\$ (4,971,142)		\$ (80,878,663)	\$ (83,111,644)
General revenues:						
Local Share				9,138,790		9,138,790
State Share				59,255,291	-	59,255,291
State Aid				8,221,103	25,968	8,247,071
Federal Aid				-	1,847,412	1,847,412
E-Rate funding				61,684		61,684
Private Grant				5,296,011		5,296,011
Board Contribution					32,138	32,138
Miscellaneous Income					327,463	327,463
Total Revenue				81,972,879	2,232,981	84,205,860
Net Increase in Fund balance				1,094,216	0	1,094,216
Increase in net Capital Outlay, net of related debt				7,307,065	--	7,307,065
Change in Net Position				8,401,281	0	8,401,281
Increase in Pension Deficit (A-1 Net Position)				(3,341,494)		(3,341,494)
Net Position - beginning - July 1, 2016				14,147,826	8,467	14,147,826
Net Position - ending - June 30, 2017				\$ 19,207,613	\$ 8,467	\$ 19,216,080

The accompanying Notes to Financial Statements are an integral part of this document

**FUND FINANCIAL STATEMENTS**



**GOVERNMENTAL FUNDS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Balance Sheet**  
**Governmental Funds**  
**As of June 30, 2017**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Project Fund</u>	<u>Program Service Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS</b>					
Cash and cash equivalents	\$ 10,484,550	\$ (1,474,496)			\$ 9,010,054
Investments					
Receivables, net	894,895	1,527,724			2,422,619
Prepaid Expense	130,000				130,000
Total assets	<u>\$ 11,509,445</u>	<u>\$ 53,228</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,562,673</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities:					
Cash Overdraft		-	-		0
Accounts payable	821,319	2,688			824,007
Due to School Districts	230,187				230,187
Payable to federal government	-				
Payable to state government	-				
Deferred revenue	-	50,540			50,540
Total liabilities	<u>1,051,506</u>	<u>53,228</u>	<u>-</u>	<u>-</u>	<u>1,104,734</u>
Fund Balances:					
Reserved for:					
Encumbrances					
Legally restricted -- unexpended additional spending proposal					
Legally restricted -- designated for subsequent year's expenditures					
Capital reserve account					
Excess surplus					
Excess surplus -- designated for Subsequent year's expenditures					
Other purposes					
Unreserved, reported in:					
General fund	10,457,939		-		10,457,939
Capital projects fund			-		
Permanent fund					
Total Fund balances	<u>10,457,939</u>		<u>-</u>	<u>-</u>	<u>10,457,939</u>
Total liabilities and fund balances	<u>\$ 11,509,445</u>	<u>\$ 53,228</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 11,562,673</u>

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$12,253,575,598 and the accumulated depreciation (\$3,076,852)

22,280,746

Net position before pension adjustments

32,738,685

Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore, are not reported in the fund statements. (See Note 7)

15,700,747

Deferred Inflows related to pension actuarial gains from experience and differences in actual returns and assumed returns and other deferred items are not reported as liabilities in the fund statements. (See Note 7)

-

Long-term liabilities, including net pension liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds (See Note 7)

(29,231,819)

Net position of governmental activities

\$ 19,207,613

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Revenues, Expenditures, And Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Capital Projects Fund</b>	<b>Debt Service Fund</b>	<b>Total Governmental Funds</b>
<b>REVENUES</b>					
Local sources:					
Local Share	\$ 9,138,790	\$ -	\$ -		\$ 9,138,790
State Share	59,255,291	-	-	-	59,255,291
Other Restricted Miscellaneous Revenues	61,684				61,684
Philanthropic Support	5,296,011	663,938		-	5,959,949
Total - Local Sources	73,751,776	663,938	-	-	74,415,714
State Sources	8,221,103			-	8,221,103
Federal Sources	-	4,307,204	-	-	4,307,204
Total Revenues	<u>81,972,879</u>	<u>4,971,142</u>	<u>-</u>	<u>-</u>	<u>86,944,021</u>
<b>EXPENDITURES</b>					
Current:					
Regular instruction	\$ 29,489,918	\$ 4,022,524	\$ -	\$ -	\$ 33,512,442
Support Services- General Administrative	23,502,016	948,618	-	-	24,450,634
Support Services- School Admin/ operations plant se	14,569,991				14,569,991
On-behalf TPAF Social Security and Pension	5,262,743				5,262,743
Capital outlay	8,053,995			-	8,053,995
Total expenditures	<u>80,878,663</u>	<u>4,971,142</u>	<u>-</u>	<u>-</u>	<u>85,849,805</u>
Excess of revenues over expenditures	<u>1,094,216</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,094,216</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
Total other financing sources and uses	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	1,094,216	-	-	-	1,094,216
Fund balance—July 1, 2016	9,363,723	-	-	-	9,363,723
Fund balance—June 30, 2017	<u>\$ 10,457,939</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,457,939</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
 Reconciliation of the Statement of Revenues, Expenditures,  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2017**

**Total net change in fund balances - governmental funds (from B-2)** \$ 1,094,216

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

	Depreciation expense	\$ (733,808)	
	Capital outlays	<u>8,040,873</u>	
			7,307,065

Pension contributions are reported in governmental funds as expenditures; however, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period.

**Change in net position of governmental activities** \$ 8,401,281

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

## **PROPRIETARY FUNDS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Net Position**  
**Proprietary Funds**  
**As of June 30, 2017**

		<b>Business-type Activities</b>	<b>Enterprise funds</b>
			<b>Food Service</b>
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$	-	
Investments			
Accounts receivable - Federal Aid		316,779	
Accounts receivables - State Aid		-	
Other receivables		150,759	
Total current assets		467,538	
Noncurrent assets:			
Restricted cash and cash equivalents		-	
Furniture, machinery & equipment		-	
Less accumulated depreciation		-	
Total noncurrent assets		-	
Total assets		467,538	
<b>LIABILITIES</b>			
Current liabilities:			
Cash overdraft		(458,169)	
Accounts payable		(902)	
Deferred Revenue		-	
Total current liabilities		(459,071)	
Total liabilities		(459,071)	
<b>NET POSITION</b>			
Invested in capital assets net of related debt		-	
Restricted for:			
Capital projects		-	
Unrestricted		9,369	
Total net position	\$	9,369	

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

Exhibit B-5

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Business-type Activities Enterprise Fund</b> <hr/> <b>Food Service</b> <hr/>
Operating revenues:	
Charges for services:	
Daily sales - Reimbursable programs and Special Lunch Program	\$ 94,534
Miscellaneous Revenue	232,929
Total operating revenues	<hr/> 327,463 <hr/>
Operating expenses:	
Cost of sales	2,232,981
Salaries and Benefits	-
Transportation	-
Supplies, Materials and Other Expenses	-
Depreciation	-
Total Operating Expenses	<hr/> 2,232,981 <hr/>
Operating income (loss)	<hr/> (1,905,518) <hr/>
Nonoperating revenues (expenses):	
Board Subsidy	0
State sources:	
State Breakfast Program	-
State school lunch program	25,968
Federal sources:	
National school breakfast program	417,867
National school lunch program	1,405,233
National snack program	24,312
Total nonoperating revenues (expenses)	<hr/> 1,873,380 <hr/>
Income (loss) before contributions & transfers	(32,138)
Capital contributions	-
Transfers from General Fund in to Subsidize Loss	32,138
Change in net position	-
Total net position - beginning	8,467
Total net position - ending	<hr/> \$ 8,467 <hr/>

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

Exhibit B-6

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2017**

		<b>Business-type</b>
		<b>Activities</b>
		<b>Enterprise Funds</b>
		<b>Food</b>
		<b>Service</b>
		<hr/> <hr/>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Receipts from customers	\$	94,534
Miscellaneous Revenue		82,170
Payments to suppliers		(2,232,079)
Net cash provided by (used for) operating activities		<hr/> <hr/> (2,055,375)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
State and Federal Sources		0
Board Contribution		2,011,504
Net cash provided by (used for) non-capital financing activities		<hr/> <hr/> 2,011,504
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Increase In Fixed Assets		-
Proceeds from sale/maturities of investments		-
Net cash provided by (used for) investing activities		<hr/> <hr/> -
Net increase (decrease) in cash and cash equivalents		(43,871)
Cash Balances—beginning of year		(414,298)
Cash Balances—end of year	\$	<hr/> <hr/> (458,169)
<b>Reconciliation of operating income (loss) to net cash provided</b>		
<b>(used) by operating activities:</b>		
Operating income (loss)	\$	-
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities		
Depreciation and net amortization		
(Increase) decrease in accounts receivable, net		(44,773)
(Increase) decrease in inventories		-
(Increase) decrease in USDA Commonities		-
Increase (decrease) in accounts payable		902
Increase (decrease) in Deferred Revenue		-
Total adjustments		<hr/> <hr/> (43,871)
Net cash provided by (used for) operating activities	\$	<hr/> <hr/> (43,871)

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.



## **FIDUCIARY FUNDS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Fiduciary Net Position**  
**Fiduciary Funds**  
**As of June 30, 2017**

	<u>Unemployment Compensation Trust</u>	<u>Gear Up Scholarship Fund</u>	<u>Agency Fund</u>	<u>Total</u>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 100	\$ 31,232	\$ 8,091	\$ 39,423
Investments, at fair value:				
U.S. government obligations	-	-	-	-
NJ municipal bonds	-	-	-	-
Total investments	-	-	-	-
Total assets	<u>\$ 100</u>	<u>\$ 31,232</u>	<u>\$ 8,091</u>	<u>\$ 39,423</u>
<b>LIABILITIES</b>				
Accounts payable	-	-	-	-
Payable to district	-	-	-	-
Payable to student groups	-	-	-	-
Payroll deductions and withholdings	-	-	8,091	8,091
Total liabilities	<u>-</u>	<u>-</u>	<u>\$ 8,091</u>	<u>\$ 8,091</u>
<b>NET ASSETS</b>				
Held in trust for unemployment claims and other purposes	<u>\$ 100</u>			<u>\$ 31,332</u>
Reserved for scholarships		<u>\$ 31,232</u>		

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Changes in Fiduciary Net Position**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	Unemployment Compensation Trust	GEAR UP Scholarship Fund
<b>ADDITIONS</b>		
Contributions:		
Plan member		
Other	105,044	
Total Contributions	<u>105,044</u>	
Investment earnings:		
Net increase (decrease) in fair value of investments		
Interest		7
Dividends		
Less investment expense		
Net investment earnings		<u>7</u>
Total additions	<u>105,044</u>	<u>7</u>
<b>DEDUCTIONS</b>		
Quarterly contribution reports		
Unemployment claims	100,143	-
Scholarships awarded		
Refunds of contributions		
Administrative expenses		
Total deductions	<u>100,143</u>	<u>-</u>
Change in net assets	4,901	7
Net position - beginning of the year	<u>275</u>	<u>31,232</u>
Net position - end of the year	<u>\$ 5,176</u>	<u>\$ 31,239</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NOTES TO THE BASIC FINANCIAL STATEMENTS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**1. DESCRIPTION OF THE CHARTER SCHOOL AND REPORTING ENTITY**

North Star Academy Charter School of Newark (the “Charter School”) was incorporated in the State of New Jersey as a non-for-profit corporation for the purpose of operating and maintaining a public school under a charter granted by the State of New Jersey, which promotes comprehensive educational reform by infusing innovation into the public education system. It is an instrumentality of the State of New Jersey, established to function as an education institution. The Charter School’s Board of Trustees (the Board) is responsible for the fiscal control of the Charter School. Under the existing the statutes, the Charter School’s duties and powers include, but not limited to the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of the Charter School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Charter School. For the Charter School, this includes general operations, food service and student related activities of the Charter School.

The primary criterion for including activities within the Charter School’s reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the Charter School over which the Board exercises operating control. Based on the aforementioned criteria, the Charter School has no component units to be included in the reporting entity. Further, the Charter School is not includable in any other reporting entity on the basis of such criteria.

The North Star Academy Charter School of Newark Board of Trustees also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

Its mission is to establish a charter school to serve as a neighborhood resource and as a model for other similar schools. The North Star Academy Charter School of Newark is committed to achieving the New Jersey Core Curriculum Content Standards and producing high academic achievement by all students.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

This summary of significant accounting policies of North Star Academy Charter School of Newark is presented to assist in understanding the Charter School's financial statements and notes are a representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles in the United States as applied to governmental units and have been consistently applied in the preparation of these financial statements.

The financial statements of the North Star Academy Charter School of Newark (the "Charter School") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

Governmental Accounting Standards Board publication, Codification of Governmental Accounting and Financial Reporting Standards, Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity.

The basic criterion for inclusion or exclusion from the financial reporting entity is the exercise of oversight responsibility includes financial interdependency and a resulting financial benefit or burden relationship, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters. In addition, certain legally separate, tax-exempt entities that meet specific criteria (i.e. benefit of economic resources, access/entitlement to economic resources and significances) should be included in the financial reporting entity. The combined financial statements include all funds of the school over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the School is not includable in any other reporting entity on the basis of such criteria.

The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**A. Basis of Presentation**

The Charter School's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Charter School Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Charter School, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Charter School.

The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**Fund Financial Statements**

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School. The New Jersey Department of Education (NJDOE) requires that all funds be reported as major, as it is considered important for public interest and to promote consistency among Charter Schools financial reporting in the State of New Jersey.

**B Fund Accounting**

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Governmental Funds**

Governmental funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Charter Schools' major governmental funds:

**General Fund** - The General Fund is the primary operating fund of the Charter School. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.

As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by board resolution.

**Special Revenue Fund** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that legally restricted to expenditures for specified purposes.

**Capital Projects Fund** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. As of June 30, 2017 there was no Capital Projects Fund.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Proprietary Funds**

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those to similar to business in the private sector. The following is a description of the Proprietary Funds of the Charter School:

***Enterprise Funds*** - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

**Fiduciary Funds**

Fiduciary or trust and Agency Funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. This fund category includes:

***Trust Funds*** - Expendable Trust Funds (unemployment compensation) are accounted for in essentially the same manner as the governmental funds. The unemployment compensation trust fund is used to account for contributions from employees and the employer (the Charter School) and interest earned on the balance as well as payments to the State for reimbursements of unemployment claims.

***Agency Funds*** – Agency funds (*Payroll, Health Benefits and Student Activity Fund*) are used to account for the assets that the Charter School holds on behalf of others as their agent. Agency funds are custodial in nature and do not involved measurement of results of operations.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**C Measurement Focus and Basis of Accounting**

*Measurement focus* is a term used to describe “which” transactions are recorded within the various financial statements. *Basis of accounting* refers to “when” transactions are recorded regardless of the measurement focus applied.

**Measurement Focus**

On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e. Expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or non-current, associated with their activities are included on the balance sheet. Fund equity (i.e., net total position) is classified as net position.

**Basis of Accounting**

In the government wide statement of net position and statements of activities, both governmental and business like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange like transactions, is incurred (i. e the exchange takes place).

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. “Measurable” means the amount of the transaction can be determine and “available” means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental funds revenues.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2**     **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**D Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue fund. The budgets are submitted to the County Office and the Education Commissioner for approval. Budgets except for the special revenue fund which is prepared using a non-GAAP budgetary basis, are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by Charter School Board resolution at any time during the fiscal year subject to the limitation of P.L. 2004 c73 (S1701). The Board of Trustees did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental funds types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial reports.

**E Cash, Cash Equivalent and Investments**

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investment with a maturity of three months or less at the time of purchases and are stated at cost plus accrued interest. US Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchases are stated at cost. All other investments are stated at fair value.

New Jersey Charter Schools are limited as to the types of the investments and types of financial institution they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investment that may be purchased by New Jersey Charter Schools.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Additionally, the Charter School has adopted a cash management plan that requires it to deposit public fund in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (“GUDPA”). GUDPA was enacted in 1970 to protect Governmental Units from loss funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. established the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan Institutions, bank (both state and national banks) and saving bank the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposit of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**F Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The School has two items which arise only under the accrual basis of accounting that qualify for reporting in this category. One item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The School has one type which arise only under the accrual basis of accounting that qualify for reporting in this category. The item that qualifies for reporting in this category are the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the school-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**G Net Position/Fund Balance**

**District-Wide Statements**

In the district-wide statements, there are three classes of net position:

- Net Investment in Capital Assets- consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- Restricted Net Position- reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position - any portion of net position not already classified as either net investment in capital assets or net position- restricted is classified as net position - unrestricted.

**H Short-Term Interfund Receivables/Payables**

On the fund financial statement, receivable and payables resulting from short-term (due within one year) interfund loans are classified as interfund Receivable/Payable. Interfund balances within governmental activities and within business-type activities are eliminated on the Government Wide Statements of Net Position.

**I Inventories and Prepaid Expenses**

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase. Inventories in the proprietary funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method.

**J Capital Assets**

Capital assets, which include leasehold improvements, equipment and furniture & fixtures are reported in the applicable governmental or business-type activities columns of the Government-wide financial statements.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**J Capital Assets (continued)**

Capital assets are defined by the Charter School as assets with initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures performed by an independent appraisal company.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated.

Depreciation of capital assets is computed and recorded by the straight-line method. The following estimated useful lives are used to compute depreciation:

<u>Description of Capital Cost</u>	<u>Estimated Lives (Years)</u>
Leasehold improvements	25
Equipment	7-10

**K Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account “compensated absences payable” in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

The entire sick leave and vacation leave liabilities are reported on the school-wide financial statements.

The Charter School had no compensated absences as of June 30, 2017.

**L Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**L Accrued Liabilities and Long-Term Obligations (continued)**

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, the non-current portion of compensated absences and mortgage payable (if any) that will be paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

**M Deferred Revenue**

Deferred Revenue represents funds which have been received but not yet earned.

Special Revenue – deferred revenue to be utilized in 2017-2018.

Gear Up	\$43,183
ACE Programs	<u>7,357</u>
Total Special Revenue	<u><u>\$50,540</u></u>

**N Fund Balance and Equity**

In February 2009, the GASB issued GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (“GASB 54”). GASB 54 is effective for periods beginning after June 15, 2010 and establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Under GASB 54, fund balances in the governmental funds financial statements are reported under the modified accrual basis of accounting and classified into the following five categories, as defined below:

1. Nonspendable – includes amounts that cannot be spent because they either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Assets included in this fund balance category include prepaid assets, inventories, long-term receivables, and corpus of any permanent funds.
2. Restricted – includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
3. Committed – includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority.
4. Assigned – amounts intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. Unassigned – includes all spendable amounts not contained in the other classifications.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**N Fund Balance and Equity (continued)**

When both restricted and unrestricted resources are available for use, it is the Charter School's policy to use restricted resources first, then unrestricted resources as they are needed. For the unrestricted fund balance, the Charter School first spends committed funds, then assigned funds, and finally, unassigned funds.

**O Management Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**P On-Behalf Payments**

Revenues and expenditures of the General Fund include payments made by the State of New Jersey for Pension and social security contributions for certified teacher members of the New Jersey Teachers Pension and Annuity Fund. The amounts are not required to be included in the Charter School's annual budget.

**Q Net Position**

A deferred outflow of resources is a consumption of net position by the North Star Academy Charter School of Newark that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the North Star Academy Charter School of Newark that is applicable to a future reporting period.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**R New Accounting Standards**

During the prior fiscal year 2016, the Charter School adopted the following GASB statements:

GASB 68, Accounting and Financial Reporting for Pensions - The objective of this Statement is to improve accounting and financial reporting by state and local governments for pensions.

It also improves information provided by state and local governmental employers about financial support for pensions that is provided by other entities. This Statement replaces the requirements of Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria.

GASB 71, Pension Transition for Contributions Made Subsequent to the Measurement Date- an amendment of GASB Statement No. 68, should be applied simultaneously with the provisions of Statement No. 68. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, Accounting and Financial Reporting for Pensions. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or non-employer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

**3 DEPOSITS AND INVESTMENTS**

New Jersey statutes require that Charter Schools deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund (NJCMF), the New Jersey Arbitrage Rebate Management Fund (NJARM) and the M.B.I.A Class.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least 5% of the average daily balance of collected funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%. All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**3 DEPOSITS AND INVESTMENTS (continued)**

The Charter School’s cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School’s deposits and investments are exposed to custodial credit risk. As of June 30, 2017, the Charter School’s carrying amount of deposits and investments are as follows:

	<u>General Fund</u>	<u>Special Revenue</u>	<u>Enterprise Funds</u>	<u>Agency</u>	<u>Total</u>
Operating A/C	\$10,484,550	(\$1,474,496)	(\$458,169)	\$39,423	\$8,591,308

Operating cash accounts are held in the Charter School’s name by one banking institution. At June 30, 2017, the Charter School’s bank balance was \$12,337,928.

Of the bank balance, \$250,000 of the Charter School’s cash deposits on June 30, 2017 were secured by federal deposit insurance and \$12,087,928 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey Governmental Unit Deposit protection Act (“GUDPA”).

GASB Statement No. 40 requires that the Charter School disclose whether its deposits are exposed to custodial risk (risk that in the event of failure of the counterparty, the Charter School would not be able to recover the value of its deposit or investment). In general deposits are considered to be exposed to custodial risk by three categories described below:

***Category 1***

Insured or collateralized with securities held by the Charter School or by its agent in the Charter School’s name.

***Category 2***

Collateralized with securities held by the pledging public depository’s trust department or agent in the Charter School’s name.

***Category 3***

Uncollateralized, including any deposits that are collateralized with securities held by the pledging public depository, or by its trust department or agent, but not in the Charter School’s name.

The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**3 DEPOSITS AND INVESTMENTS (continued)**

**Investments**

New Jersey statutes permit the Charter School to purchase the following types of securities:

1. Bonds or other obligations of the United States or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal national Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
3. Bonds or other obligations of the Charter School.
4. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2017, the Charter School did not hold any investments.

**4 CAPITAL ASSETS**

The following schedule is a summarization of the governmental activities changes in capital assets for the fiscal year ended June 30, 2017:

	<b>Beginning Balance July 1, 2016</b>	<b>Net Additions (Deletions)</b>	<b>Ending Balance June 30, 2017</b>
<b>Governmental Activities</b>			
<b>Capital assets, being depreciated:</b>			
Leasehold improvements	\$16,570,991	\$7,915,606	\$24,486,597
Equipment	745,734	125,267	871,001
Total capital assets being depreciated	\$17,316,725	\$8,040,873	\$25,357,598
Less accumulated depreciation for:			
Leasehold improvements	\$1,848,324	\$690,019	\$2,528,343
Equipment	494,720	53,789	548,509
Total accumulated depreciation	\$2,343,044	\$743,808	\$3,076,852
Total capital assets net	\$14,973,681	\$7,297,065	\$22,280,746

Depreciation expense of \$743,808 was charged to an unallocated function.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**5. RENTAL EXPENSE**

The school leases its premises under the terms of non-cancelable leases from Uncommon Schools, Inc. and the Newark Board of Education. Rent expense for the year ended June 30, 2017 amounted to \$6,738,362. Future minimum rental commitments for the next five years are as follows:

2018	\$7,528,325
2019	\$6,461,641
2020	\$6,099,074
2021	\$6,043,264
2022	\$5,466,759

**6. RELATED PARTY AND MANAGEMENT AGREEMENT**

Uncommon Schools Inc. (USI), a nonprofit charter school management organization, provided management services in the amount of \$6,395,435 to the school during the school year. The management company provided services such as academic, financial, technology and curriculum and operations support. In the opinion of management, the payments are less than the market. In addition, the school leases 6 facilities from USI.

**7 PENSION PLANS**

**Description of Plans** - Substantially all of the employees of the School are covered by either the Public Employee's Retirement System or the Teacher's Pension and Annuity Fund (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirements System and the Teacher's Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

**Teachers' Pension and Annuity Fund (TPAF)** - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirements health care to substantially all full time certified teachers or professional staff of the public school systems in the State.

The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**7 PENSION PLANS (continued)**

**Public Employees' Retirement System (PERS)** - The public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county municipality, School, or public agency provided the employee is not a member of another state-administered retirement system. The public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State of New Jersey or any county, municipality, School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

**Defined Contribution Retirement Program (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**Vesting and Benefit Provisions** - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15a and 43:03B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirements benefits for age and service are available at age 55 and are generally determine to be 1/55 of the final average salary for each year of service credit as defined.

Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

The TPAF and PERS provides for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

**Significant Legislation** - Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**Pension Plan Design Changes** - Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**7 PENSION PLANS (continued)**

**Funding Changes** - Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Contribution Requirements**

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Effective June 28, 2011, P.L. 2001, c. 78 provides for increases in the employee contribution rates: from 5.5% to 6.5% plus an additional 1% phased-in over 7 years beginning in the first year, meaning after 12 months, after the law's effective date for TPAF and PERS.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute the School is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and Schools).

**Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board.

PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The School's contribution to PERS for the year ended June 30, 2017 was \$904,106.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**7 PENSION PLANS (continued)**

In accordance with N.J.S.A 18A:66-66 the state reimbursed the Charter School \$1,567,126 for the year ended June 30, 2017 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. Also the State paid \$5,262,743 into the TPAF pension representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions and TPAF Long Term Disability Insurance Premium Contributions for the School. These amounts have been included in the school wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

**8 Pension Plans – GASB 68 Disclosures**

**Teachers' Pension and Annuity Fund (TPAF)**

*Summary of Significant Accounting Policies*

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF.

For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension*

The employer contributions for the Charter School are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the Charter School (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the Charter School (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School. However, the state's portion of the net pension liability that was associated with the Charter School was \$111,997,539 as measured on June 30, 2016 and \$86,503,790 as measured on June 30, 2015.

For the year ended June 30, 2017, the Charter School recognized pension expense of \$8,415,057 and revenue of \$8,415,057 for support provided by the State. The measurement period for the pension expense and revenue reported in the Charter School's financial statements (A-2) at June 30, 2017 is based upon changes in the collective net pension liability with a measurement period of June 30, 2015 through June 30, 2016. Accordingly, the pension expense and the related revenue associated with the support provided by the State are based upon the changes in the collective net pension liability between July 1, 2015 and June 30, 2016.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**8 Pension Plans – GASB 68 Disclosures (continued)**

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (continued)*

Although the Charter School does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Charter School.

The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<u>6/30/2016</u>	<u>6/30/2015</u>
Collective deferred outflows of resources	\$17,414,701,002	\$7,521,378,257
Collective deferred inflows of resources	\$134,532,594	\$554,399,005
Collective net pension liability (Nonemployer-State of New Jersey)	\$78,666,367,052	\$63,204,270,305
State's portion of the net pension liability that was associated with the Charter School	111,997,539	86,503,790
State's portion of the net pension liability that was associated with the Charter School as a percentage of the collective net pension liability	.142370%	.136863%

*Actuarial Assumptions*

The total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2014. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation:	2.5%	
Salary Increases:	Varies based on experience	
Salary Increases: Thereafter	Varies based on experience	
Investment Rate of Return:	7.65%	

Pre-retirement, post retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**8 Pension Plans – GASB 68 Disclosures (continued)**

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
US Cash	5.00%	0.39%
US Government Bonds	1.50%	1.28%
US Credit Bonds	13.00%	2.76%
US Mortgages	2.00%	2.38%
US Inflation-Indexed Bonds	1.50%	1.41%
US High Yield Bonds	2.00%	4.70%
US Equity Market	26.00%	5.14%
Foreign-Developed Equity	13.25%	5.91%
Emerging Market Equities	6.50%	8.16%
Private Real Estate Property	5.25%	3.64%
Timber	1.00%	3.86%
Farmland	1.00%	4.39%
Private Equity	9.00%	8.97%
Commodities	0.50%	2.87%
Hedge Funds - MultiStrategy	5.00%	3.70%
Heage Funds - Equity Hedge	3.75%	4.72%
Hedge Funds - Distressed	3.75%	3.49%

***Discount Rate***

The discount rate used to measure the State's total pension liability was 3.22% and 4.13% as of June 30, 2016 and 2015, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65%, and a municipal bond rate of 2.85% and 3.80% as of June 30, 2016 and 2015, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**8 Pension Plans – GASB 68 Disclosures (continued)**

The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers (State of New Jersey) will be made based on the average of the last five years. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2029.

Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2029, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Charter School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

Since the Charter School's has no proportionate share of the net pension liability because of the special funding situation, the Charter School would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf16.pdf>

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>.

**Public Employees' Retirement System (PERS)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**8 Pension Plans – GASB 68 Disclosures (continued)**

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

At June 30, 2017, the Charter School reported a liability of \$29,231,819 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2016, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. The total pension liability for the June 30, 2015 measurement date was determined by an actuarial valuation as of July 1, 2015. The Charter School's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2016 and 2015, respectively. At June 30, 2016, the Charter School's proportion was .098699% which was a decrease of .026644% from its proportion measured as of June 30, 2015.

For the year ended June 30, 2016, the Charter School recognized pension expense of \$904,106. At June 30, 2016, the Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$543,623	
Changes of assumptions	6,055,271	\$-0-
Net difference between projected and actual earnings on pension plan investments	1,114,636	-0-
Changes in proportion and differences between Charter School contributions and proportionate share of contributions	7,083,111	-0-
Charter School contributions subsequent to the measurement date.	904,106	-0-
Total	\$15,700,747	\$-0-

\$904,106 reported as deferred outflows of resources related to pensions resulting from school Charter School contributions subsequent to the measurement date (i.e. for the school year ended June 30, 2017, the plan measurement date was June 30, 2016) will be recognized as a reduction of the net pension liability measured as of June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
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**8 Pension Plans – GASB 68 Disclosures (continued)**

	<u>Year Ended June 30:</u>
2017	\$1,736,120
2018	\$1,736,120
2019	\$2,011,354
2020	\$1,698,316
2021	\$528,023
Thereafter	\$0
Total:	<u>\$7,709,933</u>

	<u>6/30/16</u>	<u>6/30/15</u>
Collective deferred outflows of resources	\$8,685,338,380	\$3,578,755,666
Collective deferred inflows of resources	\$870,133,595	\$993,410,455
Collective net pension liability (Non State- Local Group)	\$29,617,131,759	\$22,447,996,119
Charter schools proportion of net pension liability	29,231,819	16,168,356
Charter School proportion percentage	.098699%	.072026%

***Actuarial Assumptions***

The collective total pension liability for the June 30, 2016 measurement date was determined by an actuarial valuation as of July 1, 2015, which was rolled forward to June 30, 2016. This actuarial valuation used the following actuarial assumptions:

Inflation	3.08%
Salary Increases:	
2012-2026	1.65%-4.15% based on age
Thereafter	2.65%-5.15% based on age
Investment Rate of Return	7.65%

Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**8 Pension Plans – GASB 68 Disclosures (continued)**

Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

***Long-Term Expected Rate of Return***

The actuarial assumptions used in the July 1, 2015 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments (7.65% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2016 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
Cash	5.00%	0.87%
U.S. Treasuries	1.50%	1.74%
Investment Grade Credit	8.00%	1.79%
Mortgages	2.00%	1.67%
High Yield Bonds	2.00%	4.56%
Inflation Indexed Bonds	1.50%	3.44%
Broad U.S. Equities	26.00%	8.53%
Developed Foreign Equities	13.25%	6.83%
Emerging Market Equities	6.50%	9.95%
Private Equity	9.00%	12.40%
Hedge Funds/Absolute Return	12.50%	4.68%
Real Estate (Property)	2.00%	6.91%
Commodities	50.00%	5.45%
Global Debt ex US	5.00%	-0.25%
REIT	5.25%	5.63%

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**8 Pension Plans – GASB 68 Disclosures (continued)**

***Discount Rate***

The discount rate used to measure the total pension liability was 3.98% as of June 30, 2016. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.65% and a municipal bond rate of 2.85% as of June 30, 2016 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 30% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2034.

***Sensitivity of the Charter School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

The following presents the Charter School's proportionate share of the net pension liability measured as of June 30, 2016 and 2015, respectively, calculated using the discount rate of 3.98% and 4.90%, respectively, as well as what the Charter School's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<b>2016</b>		
	<b>1% Decrease (2.98%)</b>	<b>Current Discount Rate (3.98%)</b>	<b>1% Increase (4.98%)</b>
Charter School's proportionate share of the net pension liability	\$35,820,174	\$29,231,819	\$23,792,489
	<b>2015</b>		
	<b>1% Decrease (3.9%)</b>	<b>Current Discount Rate (4.9%)</b>	<b>1% Increase (5.9%)</b>
Charter School's proportionate share of the net pension liability	\$19,468,020	\$16,168,356	\$12,870,011

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**8 Pension Plans – GASB 68 Disclosures (continued)**

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>

**9 POST RETIREMENT BENEFITS**

P.L. 1987, c. 384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund post-retirement medical benefits for those state employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c 103 amended the law to eliminate the funding of post-retirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees.

As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a prefunding basis to a pay-as-you-go basis beginning in fiscal year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126 which provides employer paid health benefits to members of PERS, and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service. The state paid \$231.2 million toward Chapter 126 benefits for 20,045 eligible retired members in fiscal year 2016.

**10 COMPENSATED ABSENCES**

The Charter School accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

Charter School employees are granted varying amounts of vacation and sick leave in accordance with the Charter School's personnel policy. The Charter School's policy permits employees to accumulate unused sick and personal days and carry forward the full amount to subsequent years.

Upon termination or upon retirement, employees are currently not paid for accrued vacation or unused sick and personal days. The Board of the Charter School is currently reviewing the exiting compensated absences policies with the intent of addressing the issues of accumulation and payments upon termination.

As of June 30, 2017, Charter School-wide compensated absences amounted to \$-0-.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**11 ECONOMIC DEPENDENCY**

The Charter School receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if it were to occur, could have an effect on the Charter School's programs and activities.

**12 CONTINGENT LIABILITIES**

The Charter School participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government.

If expenditures are disallowed due to noncompliance with grant program regulations, the Charter School may be required to reimburse the grantor government. As of June 30, 2017, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Charter School believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the Charter School.

The Charter School's attorney's letter advises that there is no litigation, pending litigation claims, contingent liabilities, unasserted claims for assessments or statutory violations which involved the Charter School and which might materially affect the Charter School's financial position.

**13 RISK MANAGEMENT**

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation** - The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the Charter School is required to reimburse the New Jersey Unemployment Trust Fund For benefits paid to its former employees and charged to its account with the State. The Charter School is billed quarterly for amounts due to the State.

The following table is a summary of Charter School contributions, employee contributions, reimbursements to the State for benefits paid and ending balance of the Charter School's expendable trust fund for the current and previous two years:



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**14 RECEIVABLES**

Receivables as of June 30, 2017 consisted of accounts, intergovernmental, grants and miscellaneous. All receivables are considered collectible in full.

A summary of the principal items of intergovernmental receivables are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Food Service</u>	<u>Total</u>
Receivables:				
Accounts	<u>\$894,895</u>	<u>\$1,527,724</u>	<u>\$467,538</u>	<u>\$2,890,157</u>
Gross Receivables	<u>\$894,895</u>	<u>\$1,527,724</u>	<u>\$467,538</u>	<u>\$2,890,157</u>

**15 CAPITAL ASSETS**

The following schedule is a summarization of the governmental activities changes in capital assets for the year ended June 30, 2017:

	<u>Beginning Balance July 1, 2016</u>	<u>Net Additions (Deletions)</u>	<u>Ending Balance June 30, 2017</u>
<b>Governmental Activities</b>			
<b>Capital assets, being depreciated:</b>			
Leasehold improvements	\$16,570,991	\$7,915,606	\$24,486,597
Equipment	<u>745,734</u>	<u>125,267</u>	<u>871,001</u>
Total capital assets being depreciated	<u>\$17,316,725</u>	<u>\$8,040,873</u>	<u>\$25,357,598</u>
Less accumulated depreciation for:			
Leasehold improvements	\$1,848,324	\$690,019	\$2,528,343
Equipment	<u>494,720</u>	<u>53,789</u>	<u>548,509</u>
Total accumulated depreciation	<u>\$2,343,044</u>	<u>\$743,808</u>	<u>\$3,076,852</u>
Total capital assets net	<u>\$14,973,681</u>	<u>\$7,297,065</u>	<u>\$22,280,746</u>

Depreciation expense of \$743,808 was charged to an unallocated function.

**16. LINE OF CREDIT**

The school had entered into a Revolving Line of Credit with Santander Bank, N.A. in the amount of \$5,000,000 and increased to \$7,700,000 in February 2017 to finance cash flow during the school year for the maturity date June 30, 2017. The Revolving Line of Credit was fully paid at June 30, 2017 thus the amount outstanding under the line of credit was zero. The line of credit was renewed to February 2017. The term is not to exceed 12 months. Interest is payable at the prime rate plus 1.50% and interest expense amounted to \$22,917 including fees for the period ended June 30, 2017. The loan is subject to certain guarantees and security interests on assets of the school.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2017**

**17. SUBSEQUENT EVENTS**

The School has evaluated subsequent events and has determined only the following required disclosure. In October, Uncommon Schools made a \$9.8MM grant to the School. In October, the School utilized \$8.5MM on tenant improvements in connection with a facility renovation.

**18. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of Certain Differences Between the Governmental Fund Balance Sheet (B-1) and the Government-wide Statement of Net Position (A-1).**

The governmental fund balance sheet includes reconciliation between fund balance - total governmental funds and net position - governmental activities as reported in the Government-wide statement of net position. One element of that reconciliation explains that long-term liabilities, including deferred pension liability are not due and payable in the current period and therefore are not reported in the funds.

The reconciliation is as follows:

Fund balance per B-1	\$10,457,939
Cost of capital assets net accumulated depreciation	22,280,746
Pension deferred outflows	15,700,747
Pension deferred inflows	---
Deferred pension liability as of June 30, 2017	<u>(29,231,819)</u>
Net position (per A-1) as of June 30, 2017	<u>\$19,207,613</u>

**19. MISCELLANEOUS REVENUE**

Included in the miscellaneous revenue was approximately \$3,800,000 of contributions received from North Star Academy Foundation, Inc., an affiliate of Uncommon Schools, Inc. to assist North Star Academy Charter School of Newark in making interior and exterior renovations to the property located at 108 South 9th Street, Newark, NJ. The renovations associated with this grant were completed prior to June 30, 2017.

**REQUIRED SUPPLEMENTARY INFORMATION  
PART II**

**BUDGETARY COMPARISON SCHEDULES**

**NORTHSTAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For The Fiscal Year Ended June 30, 2017**

	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance Final to Actual</b>
<b>REVENUES:</b>					
Local Sources:					
Local Share	\$ 2,844,576	\$ 6,294,214	\$ 9,138,790	\$ 9,138,790	-
State Share	59,198,324	56,967	\$ 59,255,291	59,255,291	-
Other Restricted Miscellaneous Revenues	521,112	(459,428)	\$ 61,684	61,684	-
Miscellaneous	5,210,000	86,011	5,296,011	5,296,011	-
Total - Local Sources	<u>67,774,012</u>	<u>5,977,764</u>	<u>73,751,776</u>	<u>73,751,776</u>	<u>-</u>
Categorical Aid					
Special Education Aid	1,250,993	(108,424)	1,142,569	1,142,569	-
Security Aid	2,534,699	(718,908)	1,815,791	1,815,791	-
TPAF Medical(On-Behalf - Non-Budgeted)				1,702,734	(1,702,734)
TPAF Pension (On-Behalf - Non-Budgeted)	-		-	2,015,907	(2,015,907)
TPAF Social Security (Reimbursed - Non-Budgeted)			-	1,567,126	(1,567,126)
Total State Sources	<u>3,785,692</u>	<u>(827,332)</u>	<u>2,958,360</u>	<u>8,244,127</u>	<u>(5,285,767)</u>
Federal Sources:					
Impact Aid					
Medical Assistance Program					
Total - Federal Sources					
<b>Total Revenues</b>	<u>71,559,704</u>	<u>5,150,432</u>	<u>76,710,136</u>	<u>81,995,903</u>	<u>(5,285,767)</u>
<b>EXPENDITURES:</b>					
<b>Current Expense:</b>					
<b>Regular Programs - Instruction</b>					
Teachers Salary	\$ 23,246,989	(387,869)	22,859,120	22,859,120	-
Other Salaries	1,936,417	(258,378)	1,678,039	1,678,039	-
Prof/Tech Services	-	-	-	-	-
Other Purchased Services	457,027	95,538	552,565	552,565	-
Prof/Tech Services	593,690	(61,321)	532,369	532,369	-
General Supplies	3,301,658	(16,484)	3,285,174	3,285,174	-
Textbooks	70,843	(17,169)	53,674	53,674	-
Other Objects	604,545	(75,568)	528,977	528,977	-
<b>TOTAL REGULAR PROGRAMS - INSTRUCTION</b>	<u>30,211,169</u>	<u>(721,251)</u>	<u>29,489,918</u>	<u>29,489,918</u>	<u>-</u>

**NORTHSTAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For The Fiscal Year Ended June 30, 2017**

	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance Final to Actual</b>
<b>Support Services - General Administrative</b>					
Salaries of Administrative Salaries	4,279,671	(401,956)	3,877,715	3,877,715	-
Salaries of Secretarial and Clerical Assistants	1,868,291	20,644	1,888,935	1,888,935	-
Cost of Benefits	5,139,964	904,084	6,044,048	6,044,048	-
Contracted Management Services	6,376,487	18,948	6,395,435	6,395,435	-
Consultants	101,504	125,896	227,400	227,400	-
Purchased Professional and Technical Services	2,993,041	(503,029)	2,490,012	2,490,012	-
Communications/Telephone	596,929	(76,140)	520,789	520,789	-
Interest on Current Loans	-	-	-	-	-
Supplies and Materials	1,654,471	286,997	1,941,468	1,941,468	-
Other Objects	147,662	(31,448)	116,214	116,214	-
	<u>23,158,020</u>	<u>343,996</u>	<u>23,502,016</u>	<u>23,502,016</u>	<u>-</u>
<b>Support Services - School Admin/Operation Plant Services</b>					
Salaries	2,867,197	(283,653)	2,583,544	2,583,544	-
Purchased Professional and Technical Services	764,909	181,922	946,831	946,831	-
Other Purchased Services	2,153,279	20,239	2,173,518	2,173,518	-
Rental of Land and Building- other than Lease Purchase Agreements	7,751,839	(1,013,477)	6,738,362	6,738,362	-
Insurance	315,055	(4,986)	310,069	310,069	-
General Supplies	322,834	(31,605)	291,229	291,229	-
Transportation- Trips	640,025	(100,337)	539,688	539,688	-
Energy (Energy and Electricity)	1,186,021	(254,325)	931,696	931,696	-
Other Objects	349,340	(294,286)	55,054	55,054	-
	<u>16,350,499</u>	<u>(1,780,508)</u>	<u>14,569,991</u>	<u>14,569,991</u>	<u>-</u>
<b>Total Undist. Expend. - Other Oper. &amp; Maint. Of Plant</b>					
<b>Food Service</b>					
Board Subsudy	-	-	-	-	-
Other Purchsed Services	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Food Services</b>					
On-behalf TPAF Medical Contributions (non-budgeted)	-	-	-	1,702,734	(1,702,734)
On-behalf TPAF Pension Contributions (non-budgeted)	-	-	-	2,015,907	(2,015,907)
Reimbursed TPAF Social Security Contributions (non-budgeted)	-	-	-	1,567,126	(1,567,126)
	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,285,767</u>	<u>5,285,767</u>
<b>TOTAL ON-BEHALF CONTRIBUTIONS</b>					
	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,285,767</u>	<u>5,285,767</u>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>					
	<u>39,508,519</u>	<u>(1,436,512)</u>	<u>38,072,007</u>	<u>43,357,774</u>	<u>(5,285,767)</u>
<b>TOTAL GENERAL CURRENT EXPENSE</b>					
	<u>69,719,688</u>	<u>(2,157,763)</u>	<u>67,561,925</u>	<u>72,847,692</u>	<u>(5,285,767)</u>

**NORTHSTAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For The Fiscal Year Ended June 30, 2017**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>CAPITAL OUTLAY</b>					
<b>Equipment</b>					
<b>Regular Programs - Instruction:</b>					
Instructional Equipment	-	13,119	13,119	13,119	-
Non-Instructional Equipment	19,792	105,475	125,267	125,267	-
Miscellaneous	7,349,005	1,660,820	9,009,825	7,915,609	1,094,216
<b>Total Equipment</b>	<u>7,368,797</u>	<u>1,779,414</u>	<u>9,148,211</u>	<u>8,053,995</u>	<u>1,094,216</u>
<b>TOTAL EXPENDITURES- GENERAL FUND</b>	77,088,485	(378,349)	76,710,136	80,901,687	(4,191,551)
<b>Excess of Revenues (Deficiency) Over (Under) Expenditures</b>				1,094,216	(1,094,216)
 				-	
<b>Other Financing Sources:</b>					
<b>Operating Transfer In:</b>	-	-	-	-	-
<b>Total Other Financing Sources:</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)</b>	-	-	-	1,094,216	(1,094,216)
<b>Fund Balance, July 1</b>	-	-	9,363,723	9,363,723	
<b>Fund Balance, June 30</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 9,363,723</u>	<u>\$ 10,457,939</u>	<u>\$ (1,094,216)</u>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local Sources	\$ 663,938		\$ 663,938	\$ 663,938	
State Sources	-		-	-	
Federal Sources	4,307,204		4,307,204	4,307,204	
<b>Total Revenues</b>	<u>4,971,142</u>		<u>4,971,142</u>	<u>4,971,142</u>	
<b>EXPENDITURES:</b>					
<b>Instruction</b>					
Salaries of Teachers	2,691,423		2,691,423	2,691,423	
Other Salaries for Instruction	11,691		11,691	11,691	
Purchased Professional -Educational Services	108,172		108,172	108,172	
Other Purchased Services	2,688		2,688	2,688	
Technical Supplies					
Instructional Supplies	425,733		425,733	425,733	
Textbooks	39,538		39,538	39,538	
General Supplies	-		-	-	
Personal Services- Employee Benefits	742,479		742,479	742,479	
Administrative Costs					
Miscellaneous	800		800	800	
<b>Total Instruction</b>	<u>4,022,524</u>		<u>4,022,524</u>	<u>4,022,524</u>	
<b>Support Services</b>					
Salaries of Supervisor of Instruction	92,000		92,000	92,000	
Salaries of Program Directors	138,603		138,603	138,603	
Salaries of Other Professional Staff	-		-	-	
Salaries of Secretaries & Clerical Assistants	12,000		12,000	12,000	
Supplies and Materials	404,754		404,754	404,754	
Transportation	34,855		34,855	34,855	
Communication	-		-	-	
Graduation Expense					
Other Purchase Services	158,993		158,993	158,993	
Scholarship Aid	99,704		99,704	99,704	
Security					
Non-Instructional equipment	7,709		7,709	7,709	
<b>Total Support Services</b>	<u>948,618</u>		<u>948,618</u>	<u>948,618</u>	



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Buildings Improvements		-	-	-	-
Instructional Equipment	-	-	-	-	-
Noninstructional Equipment	-	-	-	-	-
<b>Total Facilities Acquisition and Construction Services</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Transfer to Charter School</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>4,971,142</u>	<u>-</u>	<u>4,971,142</u>	<u>4,971,142</u>	<u>-</u>
<b>Other Financing Sources (Uses)</b>					
Transfer in from General Fund	-	-	-	-	-
Transfer Out to Whole School Reform (General Fund)	-	-	-	-	-
<b>Total Other Financing Sources (Uses)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Outflows</b>	<u>4,971,142</u>	<u>-</u>	<u>4,971,142</u>	<u>4,971,142</u>	<u>-</u>
<b>Excess of Revenues (Deficiency) Over (Under)</b>					
Expenditures and Other Financing Sources (Uses)	<u>\$ 4,971,142</u>	<u>\$ -</u>	<u>\$ 4,971,142</u>	<u>\$ 4,971,142</u>	<u>\$ -</u>

**NOTES TO REQUIRED SUPPLEMENTARY  
INFORMATION**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**Note to RSI**  
**For the Fiscal Year Ended June 30, 2017**

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and  
GAAP Revenues and Expenditures**

The general fund budget and the special revenue budget basis are GAAP, therefore no reconciliation is required

**NORTH STAR ACADEMY CHARTER SCHOOL  
SCHEDULE OF CHARTER SCHOOL CONTRIBUTIONS - PERS  
FOR THE FISCAL YEARS ENDED JUNE 30\***

**Public Employees' Retirement System (PERS)**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Charter School Proportion of the net pension liability (asset)	.098699	.125343	.048054	.059514
Charter School Proportionate share of the net pension liability (asset)	<u>29,231,819</u>	<u>16,168,356</u>	<u>9,184,123</u>	<u>11,142,652</u>
Charter School Covered employee payroll	\$9,967,199	\$7,462,211	\$3,449,571	\$4,503,990
Charter School Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	293.28%	216.67%	266.2%	247.4%
Plan fiduciary net position as a percentage of the total pension liability	34.09%	46.159%	37.56%	40.4%

\*Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

**NORTH STAR ACADEMY CHARTER SCHOOL  
SCHEDULE OF CHARTER SCHOOL CONTRIBUTIONS - PERS  
FOR THE FISCAL YEARS ENDED JUNE 30**

**Public Employees' Retirement System (PERS)**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$904,106	\$602,222	\$497,300	\$668,883
Contributions in relation to the contractually required contribution	<u>(904,106)</u>	<u>(602,222)</u>	<u>(497,300)</u>	<u>(668,886)</u>
Contribution deficiency (excess)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Charter School Covered employee payroll	9,967,199	7,462,211	3,449,571	4,503,090
Contributions as a percentage of covered employee payroll	9.07%	6.6%	14.4%	14.9%

\*Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

**NORTH STAR ACADEMY CHARTER SCHOOL  
SCHEDULE OF THE CHARTER SCHOOL PROPORTIONATE SHARE  
OF NET PENSION LIABILITY - TPAF  
FOR THE FISCAL YEARS ENDED JUNE 30**

**Teachers' Pension and Annuity Fund (TPAF)**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Charter School Proportion of the net pension liability (asset)**	N/A	N/A	N/A	N/A
Charter School Proportionate share of the net pension liability (asset)**	N/A	N/A	N/A	N/A
State's proportionate share of the net pension liability (asset) associated with the Charter School	<u>111,997,539</u>	<u>86,503,970</u>	<u>32,662,588</u>	<u>49,807,078</u>
Total	<u>111,997,539</u>	<u>86,503,970</u>	<u>32,662,588</u>	<u>49,807,078</u>
Charter School Covered employee payroll	9,967,199	11,389,985	11,389,985	13,676,988
Charter School Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0%	0%	0%	0%
Plan fiduciary net position as a percentage of the total pension liability	N/A	N/A	N/A	N/A

\*\*NOTE: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the charter school (employer) does not contribute directly to the plan there is no net pension liability to report in the financial statements of the charter school.

**NORTH STAR ACADEMY CHARTER SCHOOL  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
PENSION SCHEDULES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**Public Employees' Retirement System (PERS)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 Based on Projection Scale AA.

**Teachers' Pension and Annuity Fund (TPAF)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

## **SPECIAL REVENUE FUND**

Special Revenue Funds are used to account for the proceeds of special revenue resources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures- Budgetary Basis  
For the Fiscal Year Ended June 30, 2017**

	<b>IDEA PART</b>						
	<b>TOTAL</b>	<b>B-Basic Reg. Prog.</b>	<b>TITLE IA</b>	<b>FEDERAL CSP</b>	<b>SEMI Grant</b>	<b>ACE Grant</b>	<b>Private Grants</b>
<b>REVENUES</b>							
Intergovernmental							
State							
Federal	4,307,204	785,989	2,744,536	668,640	108,039		
Other Sources							
Miscellaneous	663,938					313,938	350,000
Total Revenues	<u>4,971,142</u>	<u>785,989</u>	<u>2,744,536</u>	<u>668,640</u>	<u>108,039</u>	<u>313,938</u>	<u>350,000</u>
<b>EXPENDITURES</b>							
Instruction							
Salaries	2,691,423	533,801	2,156,422			1,200	
Other Instructional Salaries	11,691		11,691				
Purchased Prof. and Tech. Services	108,172			133	108,039		
Other Purchased Services	2,688		0			2,688	
Instructional Supplies	425,733		3,754	407,513		14,466	0
Textbooks	39,538			39,538			
Personal Services - Employee Benefits	742,479	162,188	560,669			19,622	
Miscellaneous	800					800	
Total Instruction	<u>4,022,524</u>	<u>695,989</u>	<u>2,732,536</u>	<u>447,184</u>	<u>108,039</u>	<u>38,776</u>	<u>0</u>
Support Services							
Salaries of Supervisors of Instruction	92,000	90,000		0		2,000	
Salaries of Program Directors	138,603					138,603	
Salaries of Secretarial and Clerical Ass't	12,000		12,000				
Transportation	34,855					34,855	
Communication	0						
Scholarships Aid	99,704					99,704	
Other Purchase Services	158,993			158,993			
Supplies and Materials	404,754			54,754			350,000
Non- Instructional Equipment	7,709			7,709			
Total Support Services	<u>948,618</u>	<u>90,000</u>	<u>12,000</u>	<u>221,456</u>	<u>0</u>	<u>275,162</u>	<u>350,000</u>
<b>TOTAL EXPENDITURES</b>	<u><u>4,971,142</u></u>	<u><u>785,989</u></u>	<u><u>2,744,536</u></u>	<u><u>668,640</u></u>	<u><u>108,039</u></u>	<u><u>313,938</u></u>	<u><u>350,000</u></u>

## **PROPRIETARY FUNDS**

## **ENTERPRISE FUND**

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the cost of providing goods and services be financed through user charges or where the board has decided that periodical determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Food Service Fund** - The fund provides for the operation of food services in all schools.

Exhibit G-1

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Net Position**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Business-Type Activities</b>
	Enterprise Fund Food Services
<b>ASSETS</b>	
Current Assets	
Cash	\$0
Intergovernmental Receivable	
Federal	\$316,779
State	0
Accounts Receivable	150,759
Total Current Assets	467,538
Total Assets	467,538
<b>LIABILITIES</b>	
Cash Overdraft	458,169
Accounts Payable	902
Deferred Revenue	
Total Current Liabilities	459,071
<b>Net Position</b>	
Unrestricted	8,467
Invested in capital assets net of related debt	0
Total Net Position	\$8,467

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Proprietary Fund**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Business-Type Activities</b>	<b>Business-Type Activities</b>	<b>Business-Type Activities</b>
	Enterprise Fund Food Services	Enrichment Program	Total
<b>OPERATING REVENUES</b>			
Local Sources			
Daily Sales - Reimbursable Programs	\$91,980		\$91,980
Special Lunch and Breakfast Program	\$2,554		\$2,554
Miscellaneous Revenue		232,929	232,929
Total Operating Revenues	<u>94,534</u>	<u>232,929</u>	<u>327,463</u>
<b>OPERATING EXPENSES</b>			
Salaries, wages and employee benefits		115,540	115,540
Supplies, Materials & Other	2,000,052	38,968	2,039,020
Transportation		78,421	78,421
Depreciation			
Cost of Sales			
Total Operating Expenses	<u>2,000,052</u>	<u>232,929</u>	<u>2,232,981</u>
Income (Loss) From Operations	<u>(1,905,518)</u>	<u>0</u>	<u>(1,905,518)</u>
Nonoperating Revenues			
Board Subsidy	0		0
State Sources			
State Lunch	25,968		25,968
Federal Sources			
School Breakfast Program	417,867		417,867
National School Lunch Program	1,405,233		1,405,233
National Snack Program	24,312		24,312
Total Nonoperating Revenues	<u>1,873,380</u>	<u>0</u>	<u>1,873,380</u>
Net Income (Loss) before Transfer from General Fund	(32,138)	0	(32,138)
Transfer from General Fund to Subsidize Loss	32,138		32,138
Total Net Income (Loss)	<u>0</u>	<u>0</u>	<u>0</u>
Total Net Position- Beginning of Year	8,467		8,467
Total Net Position- End of Year	<u>\$8,467</u>	<u>\$0</u>	<u>(\$23,671)</u>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Statement of Cash Flows**  
**Proprietary Fund**  
**For the Fiscal Year Ended June 30, 2017**

Cash flows from operating activities	
Cash Received from Customers	94,534
Miscellaneous Revenue	82,170
Cash Payments to Suppliers for Goods and Services	<u>(2,232,079)</u>
Net Cash (Used) by Operating Activities	<u>(2,055,375)</u>
Cash Flows from Noncapital Financing Activities	
Cash Received from General Fund Transfer (Contribution)	0
Cash Received from State and Federal Subsidy Reimbursements	<u>2,011,504</u>
Net Cash Provided by Noncapital Financing Activities	<u>2,011,504</u>
Cash Flows from Investing Activities	---
Net Cash Provided by Investing Activities	<u>---</u>
Net Increase in Cash and Cash Equivalents	(43,871)
Cash and Cash Equivalents, Beginning of Year	<u>(414,298)</u>
Cash and Cash Equivalents, End of Year	<u>(\$458,169)</u>
Reconciliation of Operating (Loss) to Net Cash	
Used by Operating Activities	
Operating Profit (Loss)	\$0
Adjustments to Reconcile Operating (Loss) to	
Net Cash Used by Operating Activities	
Depreciation	
Increase in Accounts Receivable	(44,773)
USDA Commodities	
Change in Assets and Liabilities	
Increase/(Decrease) in Accounts Payable	902
Increase/(Decrease) in Deferred Revenue	0
Increase/(Decrease) in Compensated Absences	-
Increase/(Decrease) in Inventory	
Total Adjustment	<u>(43,871)</u>
Net Cash Used by Operating Activities	<u>(\$43,871)</u>

## **FIDUCIARY FUNDS**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Fiduciary Funds**  
**Combining Statement of Agency Fund Net Position**  
**As of June 30, 2017**

	<u>Unemployment Insurance</u>	<u>Gear Up Scholarships</u>	<u>Parent Council</u>	<u>Payroll Account</u>	<u>Payroll Agency</u>	<u>TOTAL</u>
<b>ASSETS</b>						
Cash	\$100	\$31,232	\$107,502	\$1,701	\$6,390	\$146,925
Total Assets	<u>\$100</u>	<u>\$31,232</u>	<u>\$107,502</u>	<u>\$1,701</u>	<u>\$6,390</u>	<u>\$146,925</u>
<b>LIABILITIES AND FUND BALANCES</b>						
<b>Liabilities</b>						
Intergovernmental Payable - State						
Payroll Deductions and Withholdings				1,701	6,390	8,091
College Trust Fund		31,232				31,232
Due to Student Groups			107,502			107,502
Total Liabilities	<u>0</u>	<u>31,232</u>	<u>107,502</u>	<u>1,701</u>	<u>6,390</u>	<u>146,825</u>
<b>Net Position</b>						
Reserve For Unemploy. Trust Fund	100	0	0	0	0	100
Total Net Position	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Total Liabilities and Net Position	<u>\$100</u>	<u>\$31,232</u>	<u>\$107,502</u>	<u>\$1,701</u>	<u>\$6,390</u>	<u>\$146,925</u>



**Exhibit H-2**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
Nonexpendable Trust Fund  
Combining Statement of Agency Fund Net Position  
Fiduciary Funds  
As of June 30, 2017**

**NOT APPLICABLE**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Parent Council Funds**  
**Schedule of Receipts and Disbursements**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Balance</u> <u>July 1, 2016</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2017</u>
Parent Council Fund	<u>\$88,564</u>	<u>\$309,833</u>	<u>(\$290,895)</u>	<u>\$107,502</u>
Total	<u><u>\$88,564</u></u>	<u><u>\$309,833</u></u>	<u><u>(\$290,895)</u></u>	<u><u>\$107,502</u></u>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Payroll Agency Fund**  
**Schedule of Receipts and Disbursements**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<b>Balance</b> <b><u>July 1, 2016</u></b>	<b><u>Additions</u></b>	<b><u>Deletions</u></b>	<b>Balance</b> <b><u>June 30, 2017</u></b>
<b>ASSETS</b>				
Cash and Cash Equivalents	\$0	\$36,298,690	\$36,298,690	\$0
Total Liabilities	<u>0</u>	<u>36,298,690</u>	<u>36,298,690</u>	<u>0</u>
<b>LIABILITIES</b>				
Payroll Deductions and Withholdings	0	14,143,019	14,143,019	
Accrued Salaries and Wages		22,155,671	22,155,671	
Total Liabilities	<u>\$0</u>	<u>\$36,298,690</u>	<u>\$36,298,690</u>	<u>\$0</u>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Unemployment Compensation Insurance Trust Fund**  
**Statement of Receipts and Disbursements**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2017**

	<u>Balance</u> <u>July 1, 2016</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2017</u>
<b>ASSETS</b>				
Cash and Cash Equivalents	\$275	\$63,918	\$64,093	\$100
Total Assets	<u>\$275</u>	<u>\$63,918</u>	<u>\$64,093</u>	<u>\$100</u>
<b>LIABILITIES</b>				
	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>FUND BALANCE</b>				
Reserve for Unemployment Compensation	<u>\$275</u>	<u>\$63,918</u>	<u>\$64,093</u>	<u>\$100</u>
Total Liabilities and Net Position	<u>\$275</u>	<u>\$63,918</u>	<u>\$64,093</u>	<u>\$100</u>

## STATISTICAL SECTION

This part of the North Star Academy Charter School of Newark comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the school's overall financial health.

### Contents

### Exhibits

#### **Financial Trends**

J- 1 to J-5

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

#### **Revenue Capacity**

J-6 to J-9

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

#### **Debt Capacity**

J-10 to J-13

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

J-14 and J-15

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

#### **Operating Information**

J-16 to J-20

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

## **FINANCIAL TRENDS**

**NORTH STAR ACADEMY CHARTER SCHOOL**  
**NET POSITION BY COMPONENT**  
**FOR THE FISCAL YEARS ENDED JUNE 30**  
**ACCRUAL BASIS OF ACCOUNTING**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Governmental activities						
Invested in capital assets, net of related debt	\$ 22,280,746	\$ 14,973,681	\$ 10,813,389	\$ 9,472,461	\$ 7,251,540	\$ 5,024,166
Restricted						
Unrestricted	(3,081,600)	(825,855)	(1,674,664)	(3,222,551)	4,563,973	3,765,557
Total governmental activities net position	<u>\$ 19,199,146</u>	<u>\$ 14,147,826</u>	<u>\$ 9,138,725</u>	<u>\$ 6,249,910</u>	<u>\$ 11,815,513</u>	<u>\$ 8,789,723</u>
Business-type activities						
Invested in capital assets, net of related debt						
Restricted						
Unrestricted	8,467	8,467	8,467	8,467	8,467	8,467
Total business-type activities net position	<u>\$ 8,467</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>	<u>\$ 8,467</u>
School-wide						
Invested in capital assets, net of related debt	\$ 22,280,746	\$ 14,973,681	\$ 10,813,389	\$ 9,472,461	\$ 7,251,540	\$ 5,024,166
Restricted						
Unrestricted	(3,073,133)	(817,389)	(1,666,197)*	(3,214,084)	4,572,440	3,774,024
Total school net position	<u>\$ 19,207,613</u>	<u>\$ 14,156,292</u>	<u>\$ 9,147,192</u>	<u>\$ 6,258,377</u>	<u>\$ 11,823,980</u>	<u>\$ 8,798,190</u>

\*As restated

Source: School Financial Statements

**NORTH STAR ACADEMY CHARTER SCHOOL**  
**CHANGES IN NET POSITION**  
**FOR THE FISCAL YEARS ENDED JUNE 30**  
**ACCURAL BASIS OF ACCOUNTING**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
<b>Expenses</b>						
Governmental activities						
Instruction						
Regular	\$ 33,512,442	\$ 29,593,079	\$ 28,569,460	\$ 22,353,327	\$ 18,661,363	\$ 13,319,253
Support Services:						
General administration	24,450,634	20,749,360	17,573,326	13,392,668	10,944,715	8,008,480
School Administrative Services	14,569,991	11,858,508	10,743,497	8,372,729	6,105,589	5,218,176
On-behalf TPAF Social Security	5,262,743	4,010,899	3,333,100	2,211,170	1,887,819	1,274,360
Capital outlay	8,053,995	4,729,541	1,847,881	2,590,690	2,543,174	2,315,040
Unallocated depreciation	733,808	569,233	485,411	368,075	315,800	121,351
Total governmental activities expenses	<u>86,583,613</u>	<u>71,510,620</u>	<u>62,552,675</u>	<u>49,288,659</u>	<u>40,458,460</u>	<u>30,256,660</u>
Business-type activities:						
Food service	2,232,981	1,926,803	2,005,639	1,411,837	1,254,950	934,288
Child Care	-	-	-	-	-	-
Total business-type activities expense	<u>2,232,981</u>	<u>1,926,803</u>	<u>2,005,639</u>	<u>1,411,837</u>	<u>1,254,950</u>	<u>934,288</u>
Total school expenses	<u>\$ 88,816,594</u>	<u>\$ 73,437,423</u>	<u>\$ 64,558,314</u>	<u>\$ 50,700,496</u>	<u>\$ 41,713,410</u>	<u>\$ 31,190,948</u>
<b>Program Revenues</b>						
Governmental activities:						
Charges for services:						
Instruction (tuition)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Pupil transportation	-	-	-	-	-	-
Central and other support services	-	-	-	-	-	-
Operating grants and contributions	4,971,142	4,401,305	4,130,710	3,741,155	4,092,714	3,627,756
Capital grants and contributions	-	-	-	-	-	-
Total governmental activities program revenues	<u>4,971,142</u>	<u>4,401,305</u>	<u>4,130,710</u>	<u>3,741,155</u>	<u>4,092,714</u>	<u>3,627,756</u>
Business-type activities:						
Charges for services						
Food service	2,232,981	1,926,803	2,005,659	1,411,837	1,254,950	934,677
Child care	-	-	-	-	-	-
Operating grants and contributions	-	-	-	-	-	-
Capital grants and contributions	-	-	-	-	-	-
Total business type activities program revenues	<u>2,232,981</u>	<u>1,926,803</u>	<u>2,005,659</u>	<u>1,411,837</u>	<u>1,254,950</u>	<u>934,677</u>
Total school program revenues	<u>\$ 7,204,123</u>	<u>\$ 6,328,108</u>	<u>\$ 6,136,369</u>	<u>\$ 5,152,992</u>	<u>\$ 5,347,664</u>	<u>\$ 4,562,433</u>
<b>Net (Expense)/Revenue</b>						
Governmental activities	\$ (81,612,471)	\$ (67,109,315)	\$ (58,421,965)	\$ (45,547,504)	\$ (36,365,746)	\$ (26,628,904)
Business-type activities	-	-	-	-	-	389
Total school-wide net expense	<u>\$ (81,612,471)</u>	<u>\$ (67,109,315)</u>	<u>\$ (58,421,965)</u>	<u>\$ (45,547,504)</u>	<u>\$ (36,365,746)</u>	<u>\$ (26,628,515)</u>



**NORTH STAR ACADEMY CHARTER SCHOOL  
CHANGES IN NET POSITION  
FOR THE FISCAL YEARS ENDED JUNE 30  
ACCRUAL BASIS OF ACCOUNTING**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
<b>General Revenues and Other Changes in Net Assets</b>						
Governmental activities:						
Local share	\$ 9,138,790	\$ 8,488,451	\$ 6,187,952	\$ 5,739,383	\$ 4,363,898	\$ 3,046,200
State Share	59,255,291	51,175,930	46,354,725	35,548,577	27,930,177	20,400,537
State Aid	8,221,103	7,469,860	6,288,156	4,780,707	3,490,180	2,655,976
Miscellaneous income	5,357,695	1,337,108	653,608	431,356	1,064,107	1,022,317
Increase in Net Capital Outlay	8,040,873	4,729,541	1,826,339	2,588,996	2,543,174	2,290,827
Investment earnings	-	-	-	-	-	-
Miscellaneous income	-	-	-	-	-	-
Transfers	-	-	-	-	-	-
Total governmental activities	<u>\$ 90,013,752</u>	<u>\$ 73,200,890</u>	<u>\$ 61,310,780</u>	<u>\$ 49,089,019</u>	<u>\$ 39,391,536</u>	<u>\$ 29,415,857</u>
Business-type activities:						
Investment earnings						-
Transfers						-
Total business-type activities						<u>-</u>
Total school-wide	<u>\$ 90,013,752</u>	<u>\$ 73,200,890</u>	<u>\$ 61,310,780</u>	<u>\$ 49,089,019</u>	<u>\$ 39,391,536</u>	<u>\$ 29,415,857</u>
<b>Change in Net Position</b>						
Governmental activities	\$ 8,401,281	\$ 6,091,575	\$ 2,888,815	\$ 3,541,515	\$ 3,025,790	\$ 2,786,953
Business-type activities	-	-	-	-	-	389
Total school	<u>\$ 8,401,281</u>	<u>\$ 6,091,575</u>	<u>\$ 2,888,815</u>	<u>\$ 3,541,515</u>	<u>\$ 3,025,790</u>	<u>\$ 2,787,342</u>

Source: School Financial Statements

**NORTH STAR ACADEMY CHARTER SCHOOL  
 FUND BALANCES - GOVERNMENTAL FUNDS  
 FOR THE FISCAL YEARS ENDED JUNE 30  
 ACCRUAL BASIS OF ACCOUNTING**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
General Fund						
Reserved						
Unreserved	\$ 10,457,939	\$ 9,363,723	\$ 7,432,456	\$ 5,884,567	\$ 4,563,973	\$ 3,765,557
Total General Fund	<u>\$ 10,457,939</u>	<u>\$ 9,363,723</u>	<u>\$ 7,432,456</u>	<u>\$ 5,884,567</u>	<u>\$ 4,563,973</u>	<u>\$ 3,765,557</u>
 All Other Governmental Funds						
Reserved						
Unreserved, reported in:						
Special revenue fund						
Capital projects fund						
Debt service fund						
Permanent fund						
Total all other governmental funds	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>

Source: School Financial Statements

**NORTH STAR ACADEMY CHARTER SCHOOL  
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
FOR THE FISCAL YEARS ENDED JUNE 30**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
<b>Revenues</b>						
Local tax Levy	\$9,138,790	\$8,488,451	\$6,187,952	\$5,739,383	\$4,363,898	\$3,046,200
Other local revenue	6,381,234	2,382,303	2,003,820	1,594,353	2,520,843	2,234,821
State sources	67,502,362	58,668,870	52,663,641	40,346,110	31,436,235	23,070,322
Federal sources	6,154,616	5,259,833	4,765,377	3,973,169	3,875,050	3,336,120
Total revenue	<u>89,177,002</u>	<u>74,799,457</u>	<u>65,620,790</u>	<u>51,653,015</u>	<u>42,196,026</u>	<u>31,687,463</u>
<b>Expenditures</b>						
Instruction						
Regular Instruction	29,489,918	26,222,762	24,897,873	19,006,149	15,532,877	9,279,438
Undistributed Instruction						-
Support Services:						
General administration	23,502,016	19,718,372	17,114,203	12,998,691	9,980,487	8,420,539
School administrative services/Plant	14,569,991	11,858,508	10,743,497	8,372,729	6,105,589	5,218,176
TPAF Social Security	5,262,743	4,010,899	3,333,100	2,211,170	1,887,819	1,274,360
Food Service	2,232,981	1,926,803	2,005,639	1,411,837	1,254,950	934,288
Capital outlay	8,053,995	4,729,541	1,847,881	2,590,690	2,543,174	2,315,040
Debt service:						
Principal	-	-	-	-	-	-
Interest and other charges	-	-	-	-	-	-
Special Revenue	4,971,142	4,401,305	4,130,710	3,741,155	4,092,714	3,627,756
Total expenditures	<u>88,082,786</u>	<u>72,868,190</u>	<u>64,072,903</u>	<u>50,332,421</u>	<u>41,397,610</u>	<u>31,069,597</u>
Excess (Deficiency) of revenues over (under) expenditures	1,094,216	1,931,267	1,547,887	1,320,594	798,416	617,866
<b>Other Financing sources (uses)</b>						
Proceeds from borrowing	-	-	-	-	-	-
Capital leases (non-budgeted)	-	-	-	-	-	-
Proceeds from refunding	-	-	-	-	-	-
Payments to escrow agent	-	-	-	-	-	-
Transfers in	-	-	-	-	-	-
Transfers out	-	-	-	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$1,094,216</u>	<u>\$1,931,267</u>	<u>\$1,547,887</u>	<u>\$1,320,594</u>	<u>\$798,416</u>	<u>\$617,866</u>
Debt service as a percentage of noncapital expenditures	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

**Source: School Financial Statements**

## **REVENUE CAPACITY**

**Exhibit J-5**

**NORTH STAR ACADEMY CHARTER SCHOOL  
General Fund - Other Local Revenue By Source  
For the Fiscal Years Ended June 30**

	<u>E-Rate</u>	<u>Donations</u>	<u>Other Local</u>	<u>Totals</u>
2012		1,022,317	--	1,022,317
2013	345,049	719,058	--	1,064,107
2014	239,646	191,710	--	431,356
2015	315,008	338,600		653,608
2016	529,613	807,495		1,337,108
2017	57,395	5,296,011		5,353,406

**Source: School Financial Statements**

**Exhibit J-6**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Assessed Value and Actual Value of Taxable Property  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**Exhibit J-7**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Direct and Overlapping Property Tax Rates  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**Exhibit J-8**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Principal Property Taxpayers  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**



## **DEBT CAPACITY**

**Exhibit J-9**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Property Tax Levies and Collections  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**Exhibit J-10**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Ratios of Outstanding Debt by Type  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**Exhibit J-11**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Ratios of Net General Bonded Debt Outstanding  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**Exhibit J-12**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Direct and Overlapping Governmental Activities Debt  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

## **DEMOGRAPHIC AND ECONOMIC INFORMATION**

**Exhibit J-13**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Legal Debt Margin Information  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Demographic and Economic Statistics  
For the Fiscal Year Ended June 30, 2017**

**NOT APPLICABLE**



**OPERATING INFORMATION  
(UNAUDITED)**

**NORTH STAR ACADEMY CHARTER SCHOOL  
Principal Employers  
For the Fiscal Year Ended June 30, 2017**

<u>Employer</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Newark Liberty International Airport	24,000	1	17.14%
Verizon Communications	17,100	2	12.21%
Prudential Financial, Inc.	16,850	3	12.04%
Continental Airline	11,000	4	7.86%
University of Medicines/Dentistry	11,000	5	7.86%
Public Service Enterprise Group	10,800	6	7.71%
Prudential Insurance	4,492	7	3.21%
City of Newark	3,984	8	2.85%
Horizon Blue Cross & Blue Shield	3,900	9	2.79%

**NORTH STAR ACADEMY CHARTER SCHOOL**  
**Full-time Equivalent School Employees by Function/Program**  
**For the Fiscal Years Ended June 30**

<u>Function/Program</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Instruction						
Regular	360	305	289	241	226	160
Special education						
Other special education						
Vocational						
Other instruction						
Nonpublic school programs						
Adult/continuing education programs						
Support Services:						
Student & instruction related services						
General administration	45	34	34	28		
School administrative services						
Other administrative services						
Central services						
Administrative Information Technology						
Plant operations and maintenance						
Pupil transportation						
Other support services	78	75	61	60		
Special Schools						
Food Service						
Child Care						
Total	<u>483</u>	<u>414</u>	<u>384</u>	<u>329</u>	<u>226</u>	<u>160</u>

**Source:** School Personnel Records

**NORTH STAR ACADEMY CHARTER SCHOOL**  
**Operating Statistics**  
**For the Fiscal Years Ended June 30**

Pupil/Teacher Ratio

<b>Fiscal Year</b>	<b>Enroll</b>	<b>Operating Expenditures</b>	<b>Cost Per Pupil</b>	<b>Percentage Change</b>	<b>Teaching Staff</b>	<b>Elementary</b>	<b>Middle School</b>	<b>Senior High School</b>	<b>Average Daily Enrollment (ADE)</b>	<b>Average Daily Attendance (ADA)</b>	<b>% Change in Average Daily Enrollment</b>	<b>Student Attendance Percentage</b>
2012	1,677	\$ 30,421,990	18,141	12%	160	61	71	28	1671	1625	33.0%	96.9%
2013	2,203	\$ 40,326,665	18,305	1%	226	91	100	35	2187	2090	30.9%	95.6%
2014	2,733	\$ 49,435,078	18,088	-1%	241	104	100	37	2711	2570	24.0%	95.0%
2015	3,441	\$ 64,072,903	18,620	3%	289	158	87	44	3436	3281	26.7%	95.5%
2016	3,970	\$ 60,677,252	15,284	-18%	305	166	94	45	4016	3,818	16.37%	95.1%
2017	4,492	\$ 82,820,042	18,437	21%	360	187	110	63	4510	4,287	12.28%	95.1%

Sources: School records

**NORTH STAR ACADEMY CHARTER SCHOOL  
School Building Information  
For the Fiscal Years Ended June 30**

<u>School Building</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Downtown Campus (MS#1, HS and Network Office)						
Square Feet	109,200	109,200	109,200	109,200	109,200	104,900
Capacity (students)	900	900	900	900	900	900
Enrollment	919	851	722	679	624	539
Vailsburg Campus (ES#1, MS#3)						
Square Feet	89,000	89,000	89,000	81,000	81,000	81,000
Capacity (students)	850	850	800	800	800	735
Enrollment	795	805	762	757	673	576
Clinton Hill Campus (MS#2)						
Square Feet	40,000	40,000	40,000	40,000	40,000	40,000
Capacity (students)	400	400	400	400	400	400
Enrollment	354	376	333	308	293	300
West Side Park Campus (ES#2)						
Square Feet	86,000	86,000	86,000	86,000	86,000	85,000
Capacity (students)	850	850	850	735	735	735
Enrollment	441	858	709	536	348	174
Fairmount Campus (ES#3, ES#4)						
Square Feet	118,888	118,888	118,888	118,888	118,888	12,637
Capacity (students)	1,000	1,000	1,000	1,000		87
Enrollment	900	837	625	453	265	87
Alexander Campus (ES#5)						
Square Feet	75,000	75,000	75,000			
Capacity (students)	700	700	700			
Enrollment	469	380	290			
Central Campus (MS#5)						
Square Feet	35,000	48,000				
Capacity (students)	400	400				
Enrollment	180	96				
Lincoln Park Campus (HS#2)						
Square Feet	63,000					
Capacity (students)	994					
Enrollment	80					
West Side Park Middle Campus (MS#4)						
Square Feet	30,000					
Capacity (students)	410					
Enrollment	354					

Number of Schools at June 30  
 Elementary = 5  
 Middle School = 5  
 Senior High School = 1  
 Other = 0

Source: School Office

**Exhibit J-19**

**NORTH STAR ACADEMY CHARTER SCHOOL  
General Fund - Schedule of Required Maintenance  
For the Fiscal Year Ended June 30, 2017**

**NON APPLICABLE**

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Insurance Schedule**  
**For the Fiscal Year Ended June 30, 2017**

Coverage	Policy Period	Policy No.	Carrier	Limits of Liability	Deductible	Coverage Comments	Premium
<b>General Liability</b>	7/1/16 – 7/1/17	P673AH	New Jersey School Boards Association Insurance Group	\$16,000,000 – Products-Completed Operations \$16,000,000 – Personal & Adv. Injury \$16,000,000 – Each Occurrence \$16,000,000 – Fire Damage			\$165,381.64
<b>Automobile Liability</b>	7/1/16 – 7/1/17	P673AH	New Jersey School Boards Association Insurance Group	\$16,000,000 – Combined Single Limit			Incl. with GL
<b>Workers’ Compensation</b>	7/1/16 – 7/1/17	W673AH	New Jersey School Boards Association Insurance Group	\$2,000,000 – Each Accident \$2,000,000 – Policy Limit \$2,000,000 – Each Employee		Based on Payroll of \$36,318,201	\$273,776.69
<b>Errors &amp; Omissions</b>	7/1/16 – 7/1/17	E673AH	New Jersey School Boards Association Insurance Group	\$6,000,000– Coverage A \$50,000/\$150,000 – Coverage B	\$10,000		\$96,329.39
<b>Supplemental Indemnity</b>	7/1/16 – 7/1/17	6477-5774	New Jersey School Boards Association Insurance Group	7 days waiting period			\$10,469.40
<b>Property</b>	7/1/16 – 7/1/17	P673AH	New Jersey School Boards Association Insurance Group	\$66,024,200 – Building & Personal \$50,000,000 – Extra Expense \$10,000,000 – Valuable Papers \$1,000,000 – EDP \$100,000,000 – Equipment Breakdown Crime & Bonds \$50,000 – Faithful Performance \$10,000 – Money Orders/Counterfeit \$100,000 – Director of Finance	\$5,000 – Property \$25,000 – Envir. Package \$5,000 –Extra Expense \$5,000 – Valuable Papers \$1000- EDP \$5,000 Equip. Breakdown, Crime & Bonds \$500 Faithful per. \$500 – Money orders \$1000		Incl. with GL
<b>Excess Side A D&amp;O</b>	7/1/16 – 7/1/17	EPG0018271	RLI Insurance Company	\$3,000,000 excess of 16,000,000			\$7,668
<b>International Package</b>	7/1/16 – 7/1/17	PHFD38439376	Ace	\$1,000,000 – Liability \$1,000,000 – Automobile \$1,000,000 – Employers Responsibility \$50,000 – AD&D \$10,000 – Medical \$500,000 – Special Risk			\$4,228
<b>Excess Liability</b>	7/1/16 – 7/1/17	18236D14ALI	Torus National	\$24,000,000 – Liability			\$11,637.67
<b>Student Accident</b>	7/1/16 – 7/1/17	PAI L00490396003	Berkley Life & Health Insurance Company	\$5,000,000 – Accident Medical Excess Benefit \$10,000 AD&D (Aggregate \$500,000)			\$22,540

**CHARTER SCHOOL PERFORMANCE  
FRAMEWORK FINANCIAL INDICATORS**



**NORTHSTAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**FINANCIAL PERFORMANCE - FINANCIAL RATIOS**  
**FOR THE FISCAL YEARS ENDED JUNE 30**

**Charter School Performance Framework Financial Indicators**  
**Sustainability Indicators**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Cash	8,551,885	8,784,826	6,093,493	5,779,792	4,789,709
Current Assets	11,572,042	10,368,778	8,389,045	6,586,756	5,554,760
Capital Assets-Net	22,280,746	14,973,697	10,813,389	9,472,461	7,251,540
Total Assets	<u>33,852,788</u>	<u>25,342,475</u>	<u>19,202,434</u>	<u>16,059,217</u>	<u>12,806,300</u>
Current Liabilities	1,105,636	996,588	948,122	693,722	982,320
Long Term Liabilities	0	0	0	0	0
Total Liabilities					
Net Position	<u>32,747,152</u>	<u>24,345,887</u>	<u>18,254,312</u>	<u>15,365,495</u>	<u>11,823,980</u>
Total Revenue	89,177,002	74,799,457	65,620,790	51,653,015	42,196,026
Total Expenses	<u>(88,082,786)</u>	<u>(72,868,190)</u>	<u>(64,072,903)</u>	<u>(50,332,421)</u>	<u>(41,397,610)</u>
Change in Net Position	<u>1,094,216</u>	<u>1,931,267</u>	<u>1,547,887</u>	<u>1,320,594</u>	<u>798,416</u>
Depreciation	733,808	569,233	485,411	368,075	315,800
Principal Payments	0	0	0	0	0
Interest payments	0	0	0	0	0
Final average daily enrollment	4,492	3,970	3,441	2,733	2,203
March 30th budgeted Enrollment	4,400	3,900	3,400	2,700	2,000
Near term indicators	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
CURRENT RATIO	9.55	10.41	8.85	9.49	5.65
Unrestricted days cash	35.43	44	34.72	41.91	42.23
Enrollment variance	100%	100%	100%	100%	100%
Default	N/A	N/A	N/A	N/A	N/A

**NORTHSTAR ACADEMY CHARTER SCHOOL OF NEWARK  
FINANCIAL PERFORMANCE - FINANCIAL RATIOS  
FOR THE FISCAL YEARS ENDED JUNE 30**

**Charter School Performance Framework Financial Indicators  
Sustainability Indicators**

	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Cash	8,551,885	8,784,826	6,093,493	5,779,792	4,789,709	3,513,214
Current Assets	11,572,042	10,368,778	8,389,045	6,586,756	5,554,760	4,647,671
Capital Assets-Net	22,280,746	14,973,697	10,813,389	9,472,461	7,251,540	5,024,166
Total Assets	<u>33,852,788</u>	<u>25,342,475</u>	<u>19,202,434</u>	<u>16,059,217</u>	<u>12,806,300</u>	<u>9,671,837</u>
Current Liabilities	1,105,636	996,588	948,122	693,722	982,320	873,647
Long Term Liabilities	0	0	0	0	0	0
Total Liabilities	<u>1,105,636</u>	<u>996,588</u>	<u>948,122</u>	<u>693,722</u>	<u>982,320</u>	<u>873,647</u>
Net Position	<u>32,747,152</u>	<u>24,345,887</u>	<u>18,254,312</u>	<u>15,365,495</u>	<u>11,823,980</u>	<u>8,798,190</u>
Total Revenue	89,177,002	74,799,457	65,620,790	51,653,015	42,196,026	31,687,463
Total Expenses	<u>(88,082,786)</u>	<u>(72,868,190)</u>	<u>(64,072,903)</u>	<u>50,332,421</u>	<u>(41,397,610)</u>	<u>(31,069,597)</u>
Change in Net Position	<u>1,094,216</u>	<u>1,931,267</u>	<u>1,547,887</u>	<u>1,320,594</u>	<u>798,416</u>	<u>617,866</u>
Depreciation	733,808	569,233	485,411	368,075	315,800	121,351
Principal Payments	0	0	0	0	0	0
Interest payments	0	0	0	0	0	0
Final average daily enrollment	4,492	3,970	3,441	2,733	2,203	1,677
March 30th budgeted Enrollment	4,400	3,900	3,400	2,700	2,000	1,600
Sustainability Indicators	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Total margin	1.2%	2.5%	3%	3%	2%	2%
Debt to Asset	N/A	N/A	N/A	N/A	N/A	N/A
cash flow	(232,941)	2,691,333	313,701	990,083	1,276,495	1,506,693
Debt Service Coverage ratio	N/A	N/A	N/A	N/A	N/A	N/A

**SINGLE AUDIT SECTION K**

GERALD D. LONGO  
CERTIFIED PUBLIC ACCOUNTANT  
62 OLD QUEENS BLVD.  
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**EXHIBIT K-1**

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS***

The Honorable President and  
Members of the Board of Trustees  
North Star Academy Charter School of Newark  
County of Essex  
Newark, New Jersey

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States *and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the North Star Academy Charter School of Newark ("the Charter School"), in the County of Essex, State of New Jersey, as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued my report thereon, dated October 10, 2017.

**Internal Control Over Financial Reporting**

In planning and performing my audit of the financial statements, I considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, I do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Licensed Public School Accountant No. 20CS00206400



Gerald D. Longo  
Certified Public Accountant  
October 10, 2017

GERALD D. LONGO  
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## EXHIBIT K-2

### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND STATE OF NEW JERSEY OMB'S CIRCULAR LETTER 15-08

The Honorable President and  
Members of the Board of Trustees  
North Star Academy Charter School of Newark  
County of Essex  
Newark, New Jersey

#### **Compliance**

I have audited the North Star Academy Charter School of Newark, in the County of Essex, State of New Jersey's ("the Charter School") with the types of compliance requirements described in the *Uniform Guidance Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Charter School's major federal and state programs for the year ended June 30, 2017. The Charter School's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### **Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

#### **Auditors' Responsibility**

My responsibility is to express an opinion on compliance for each of the Charter School's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and New Jersey Department of the Treasury Circular Letter 15-08 *OMB Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*.

Those standards, The Uniform Guidance and State of New Jersey Department of Treasury Circular 15-08-OMB require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Charter School's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the Charter School's compliance.

### **Opinion on Each Major Federal and State Program**

In my opinion, the Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state program for the year ended June 30, 2017.

### **Report on Internal Control over Compliance**

Management of the Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance, I considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with The Uniform Guidance and State of New Jersey Department of Treasury Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Charter School's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. I did not identify any deficiencies

in internal control over compliance that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of The Uniform Guidance and State of New Jersey Department of Treasury Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Licensed Public School Accountant No. 20CS00206400

A handwritten signature in black ink, appearing to read "Gerald D. Longo". The signature is written in a cursive style with a large initial "G".

Gerald D. Longo  
Certified Public Accountant  
October 10, 2017



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Schedule of Expenditures of Federal Awards**  
**For the Fiscal Year Ended June 30, 2017**

<b>Federal/Grantor Program Title</b>	<b>FEDERAL CFDA Number</b>	<b>Federal Award Identification Number</b>	<b>Grant Period</b>	<b>Award Amount</b>	<b>Balance July 1, 2016</b>	<b>Prior Carry over</b>	<b>Cash Received</b>	<b>Budgetary Expenditures</b>	<b>Refund of Prior Years' Balances</b>	<b>Adjustment</b>	<b>Deferred Revenue/ (Accounts Receivable) June 30, 2017</b>	<b>Due to Grantor at June 30, 2017</b>
<b>Enterprise Fund:</b>												
U.S. Department of Agriculture												
Pass-Through Programs:												
Passed-Through New Jersey												
State Department of Agriculture												
National School Lunch	10.555	17NJ304N1099	07/01/16-06/30/17	1,405,233	(319,522)		\$1,487,138	\$1,405,233			(237,617)	
National Breakfast	10.553	17NJ304N1099	07/01/16-06/30/17	417,867	(89,692)		436,471	417,867			(71,088)	
National Snack Program	10.558	17NJ304N1099	07/01/16-06/30/17	24,312	(7,578)		28,123	24,312			(3,767)	
<b>Special Revenue Fund:</b>												
U.S. Department of Agriculture												
Pass-Through Programs:												
Passed-Through New Jersey												
State Department of Agriculture												
Title I Part A	84.010 A	SOIOA160030	07/01/16-06/30/17	2,744,536	0		1,705,680	2,744,536			(1,038,856)	
Medicaid Semi Grant	93.778	N/A	07/01/16-06/30/17	108,039	(26,579)		106,442	108,039			(28,176)	
Charter School Program	84.282	U292A20015	07/01/16-06/30/17	668,640	(349,667)		876,758	668,640			(141,549)	
IDEA Part B Basic	84.027	H027A160100	07/01/16-06/30/17	785,989	0		491,244	785,989			(294,745)	
Total Special Revenue					(376,246)		3,180,124	4,307,204			(1,503,326)	---
					(\$793,038)		\$5,131,856	\$6,154,616			(\$1,815,798)	

See accompanying notes to schedules of expenditures of Federal and State awards.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK**  
**Schedule of Expenditures of State Awards**  
**For the Fiscal Year Ended June 30, 2017**

<u>State Grantor/Program Title</u>	<u>Grant or State Project Number</u>	<u>Grant Period</u>	<u>Award Amount</u>	<u>Balance July 1, 2016</u>	<u>Cash Received</u>	<u>Budgetary Expenditures</u>	<u>Prior Years' Balances</u>	<u>Adjust.</u>	<u>Receivable at June 30, 2017</u>
<b>NJ STATE DEPT. OF EDUCATION</b>									
<b>GENERAL FUND</b>									
TPAF Social Security	17-495-034-5095-003	7/1/16-06/30/17	1,567,126		1,567,126	1,567,126			
Equalization Aid - Local	17-495-034-5120-078	7/1/16-06/30/17	9,138,790		9,138,790	9,138,790			
Equalization Aid - State	17-495-034-5120-078	7/1/16-06/30/17	59,255,291		59,255,291	59,255,291			
Special Education	17-495-034-5120-089	7/1/16-06/30/17	1,142,569		1,142,569	1,142,569			
Security Aid	17-495-034-5120-084	7/1/16-06/30/17	1,815,791		1,815,791	1,815,791			
Total General Fund				<u>    --</u>	<u>72,919,567</u>	<u>72,919,567</u>			
<b>ENTERPRISE FUND</b>									
State School Lunch	17-100-010-3350-023	7/1/16-06/30/17	23,080	(5,973)	27,635	25,968			(4,306)
Total Enterprise				<u>(5,973)</u>	<u>27,635</u>	<u>25,968</u>			<u>(4,306)</u>
Total State Financial Aid Subject to OMB 04-04				<u>(5,973)</u>	<u>72,947,202</u>	<u>72,945,535</u>			<u>(4,306)</u>
On Behalf TPAF Pension/Medical	17-495-034-5095-001/002	7/1/16-06/30/17			\$3,718,641	\$3,718,641			
Total State Financial Assistance					<u>\$76,665,843</u>	<u>\$76,664,176</u>			

See accompanying notes to schedules of expenditures of Federal and State Awards.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL  
AND STATE ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**NOTE 1. GENERAL**

The accompanying schedules present the activity of all federal and state assistance programs of the Board of Trustees of the North Star Academy Charter School of Newark. The Board of Trustees is defined in the Notes to the school's basic financial statements. All federal and state assistance received directly from federal and state agencies, as well as federal assistance and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2. BASIS OF ACCOUNTING**

The accompanying schedules are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting revenue is not recognized until the subsequent year or expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis. The special revenue fund is presented in the accompanying schedules on the grant account budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The net adjustment to reconcile from the budgetary basis to GAAP basis is \$-0-. See Note 1 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Awards and financial assistance revenues are reported in the school's basic financial statements on a GAAP basis as follows:

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL  
AND STATE ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (continued)**

GAAP basis is \$-0-. See Note 1 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Awards and financial assistance revenues are reported in the school's basic financial statements on a GAAP basis as follows:

	<b>Federal</b>	<b>State</b>	<b>Total</b>
General Fund	\$ ---	\$72,919,567	\$72,919,567
Special Revenue Fund	4,307,204	---	4,307,204
Food Service Fund	<u>1,847,412</u>	<u>25,968</u>	<u>1,873,380</u>
Total Awards and Financial Assistance	<u>\$6,154,616</u>	<u>\$72,945,535</u>	<u>\$79,100,151</u>

**NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5. OTHER**

The TPAF Social Security Contributions of \$1,567,126 represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2017.

The amount reported as TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$2,497,145 represents the amount paid by the State on behalf of the School for the fiscal year ended June 30, 2017.

**NOTE 6. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT**

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the schools basic financial statements and the amount subject to State single audit and major program determination.

**NOTE 7. DE MINIMIS INDIRECT COST RATE**

The School has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**PART 1 – SUMMARY OF AUDITOR’S RESULTS**

**Financial Statement Section**

Type of auditor’s report issued:	Unmodified	
	<u><b>YES</b></u>	<u><b>NO</b></u>
Internal control over financial reporting:		
Material weakness(es) identified:	<b>X</b>	
Significant deficiencies identified not considered to be material weakness(es)?	<b>X</b>	None Reported
Noncompliance material to financial statements noted?	<b>X</b>	

**Federal Awards**

Internal control over compliance:		
Material weakness(es) identified?	<b>X</b>	
Significant deficiencies identified not considered to be material weakness(es)?	<b>X</b>	None Reported
Type of auditor’s report on compliance for major programs:	Unmodified	
Any audit findings disclosed that are required to be Reported in accordance with the Uniform Guidance?	<b>X</b>	

Identification of major programs:

CDFA Number(s)	Name of Federal Program or Cluster
84.010 A	Title I Part A

Dollar threshold used to distinguish between type A and type B programs (.520)	\$750,000
Auditee qualified as low risk auditee:	<b>X</b>

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**PART 1 – SUMMARY OF AUDITOR’S RESULTS (Continued)**

<b>State Awards</b>	<b><u>YES</u></b>	<b><u>NO</u></b>	
Dollar threshold used to distinguish between type A and type B programs (.520)	\$2,188,366		
Auditee qualified as low risk auditee:	<b>X</b>		
Type of auditor’s report issued:		Unmodified	
Internal control over major programs:			
Material weakness(es) identified:		<b>X</b>	
Significant deficiencies identified not considered to be material weakness(es)?		<b>X</b>	None Reported
Type of auditor’s report on compliance for major programs:		Unmodified	
Any audit findings disclosed that are required to be Reported in accordance with NJOMB Circular Letter 15-08?		<b>X</b>	
Identification of major programs:			
GMIS Number(s)			Name of State Program or Cluster
17-495-034-5120-078			Equalization Aid
17-495-034-5094-003			TPAF Social Security
17-495-034-5120-084			Security Aid
17-495-034-5120-089			Special Education

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**PART II – SCHEDULE OF FINANCIAL STATEMENT FINDINGS**

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

No financial statement findings noted that are required to be reported under Government Auditing Standards.

**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**PART III – SCHEDULE OF FEDERAL AND STATE AWARD FINDINGS AND  
QUESTIONED COSTS**

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

No federal and state award findings and questioned costs noted that are required to be reported in accordance of U.S. Uniform Guidance or with NJOMB Circular 15-08.



**NORTH STAR ACADEMY CHARTER SCHOOL OF NEWARK  
SUMMARY OF SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2017**

**Status of Prior Year Findings**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance (section .315(a)(b)) and New Jersey OMB's Circular 15-08.

In accordance with government auditing standards, my procedures included a review of all prior year recommendations. There were no prior year findings.