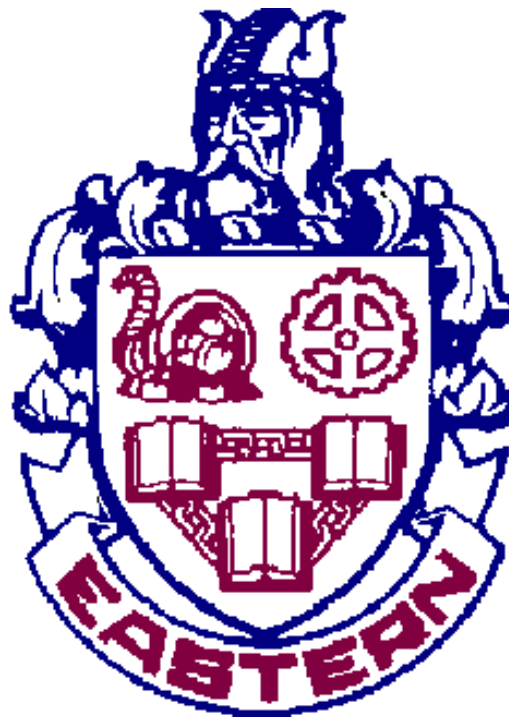


**BOARD OF EDUCATION  
OF THE  
EASTERN CAMDEN COUNTY REGIONAL  
SCHOOL DISTRICT  
VOORHEES, NEW JERSEY**



**COMPREHENSIVE ANNUAL FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2018**

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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## INTRODUCTORY SECTION



# Eastern Camden County Regional School District

Diana L. Schiraldi, C.P.A.  
*School Business Administrator/Board Secretary*  
dschiraldi@eccrsd.us

Laurel Oak Road  
Box 2500  
Voorhees, New Jersey 08043  
856.346.6728 FAX: 856.627.7894

February 4, 2019

Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Camden County, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Eastern Camden County Regional School District for the fiscal year ended June 30, 2018, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the general purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the OMB's Uniform Guidance and the State of New Jersey Circular Letter 15-08-OMB. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and questioned costs, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: Eastern Camden County Regional School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds of the District are included in this report. The Eastern Camden County Regional Board of Education and all its schools constitute the District's reporting entity.

1) **REPORTING ENTITY AND ITS SERVICES (CONT'D):** The District provides a full range of regional educational services appropriate to grade levels 9 through 12 in one school complex. Programs are available for regular, vocational and special education for exceptional youngsters. The District completed the 2017-2018 fiscal year with an average daily enrollment of 1,958 students, which is 55 students less than the previous year's average daily enrollment. The following details the changes in the student enrollment of the District over the last ten years.

<u>Fiscal Year</u>	<u>Average Daily Enrollment</u>
2008-2009	2,121
2009-2010	2,119
2010-2011	2,116
2011-2012	2,077
2012-2013	2,066
2013-2014	2,043
2014-2015	1,994
2015-2016	2,023
2016-2017	2,013
2017-2018	1,958

2) **MAJOR INITIATIVES:** Students continued to score above the state and national averages on the N. J. Scholastic Assessment Test. Plans of our 2018 graduates and a statistical analysis of the district's test scores are listed for review.

**PLANS OF THE GRADUATES OF 2018**

<u>PLANS</u>	<u># OF STUDENTS</u>	<u>% OF CLASS</u>
4 Year Colleges	321	68%
2 year Colleges	<u>85</u>	<u>18%</u>
<b>TOTAL COLLEGE BOUND</b>	<b>406</b>	<b>86%</b>
Other Post Secondary Schools	<u>9</u>	<u>2%</u>
<b>FULL TIME EDUCATION</b>	<b>415</b>	<b>88%</b>
Employment	24	5%
Military	9	2%
Other	<u>25</u>	<u>5%</u>
<b>TOTAL STUDENTS</b>	<b>473</b>	<b>100%</b>

**COLLEGE ADMISSION TEST SCORES**

**Class of 2018 PSAT/NMSQT**

**Mean Evidence Based Reading and Writing -538**

**Mean Math-536**

**Total Mean - 1074**



2) MAJOR INITIATIVES (CONT'D):

Class of 2018 SAT SCORES (Participants - 385)

81% of Class took SAT's

Mean Evidence Based Reading & Writing -585    Mean Math -588    Mean Total -1173

ACADEMIC ACHIEVEMENT – CLASS OF 2018

NATIONAL MERIT

1 Winner,    2 Finalists,    3 Commended

CURRICULUM – The curriculum at Eastern Regional is designed to provide sufficient flexibility for each student's program of studies determined by the abilities, interests and needs of the student. There are extensive offerings of college preparatory courses at different levels of difficulty along with courses in the Fine, Practical, and Performing Arts, Business Education, Gifted and Talented Education, Computer Education, and Remedial and Special Education.

Certain subjects are required at each grade level in accordance with state and local Board of Education requirements as well as their fundamental importance to educational goals.

Eastern Regional provides the following Advanced Placement courses:

A.P. English Literature Comp.	A. P. US History 1	A. P. Calculus AB
A.P. English Lang. Comp.	A. P. US History 2	A. P. Calculus BC
A.P. Physics	A. P. Chemistry	A. P. Biology
A.P. Spanish Language	A. P. Music Theory	A. P. Studio Art
A.P. French	A. P. European History	A. P. Statistics
A.P. Latin	A. P. Computer Science	A. P. Macro-economics
A.P. Micro-economics	A. P. U.S. Gov't. & Politics	A. P. World History
A.P. Environmental Science	A. P. Psychology	A.P. Physics 1
A.P. Human Geography	A. P. Computer Principles	

88% of our 2018 graduates went on to further education – 68% to four year institutions.

3) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of Financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

- (1) the cost of a control should not exceed the benefits likely to be derived; and
- (2) the valuation of costs and benefits requires estimates and judgments by management.

3) INTERNAL ACCOUNTING CONTROLS (CONT'D): As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, where applicable, as well as to determine that the District has complied with applicable laws and regulations.

4) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipalities. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assignments of fund balance at June 30.

5) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1.

6) DEBT ADMINISTRATION: At June 30, 2018, the district's outstanding debt issues included \$905,000.00 of Series 2012 school refunding bonds. These bonds have matured as of August 1, 2018.

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

9) OTHER INFORMATION:

A) Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Bowman & Company LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and the State of New Jersey Circular 15-08-OMB. The auditor’s report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report, along with the auditor’s report on compliance and on internal control over financial reporting based on an audit of financial statements performed in accordance with Government Auditing Standards. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

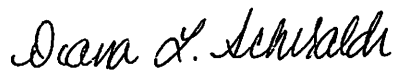
10) ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Eastern Camden County Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



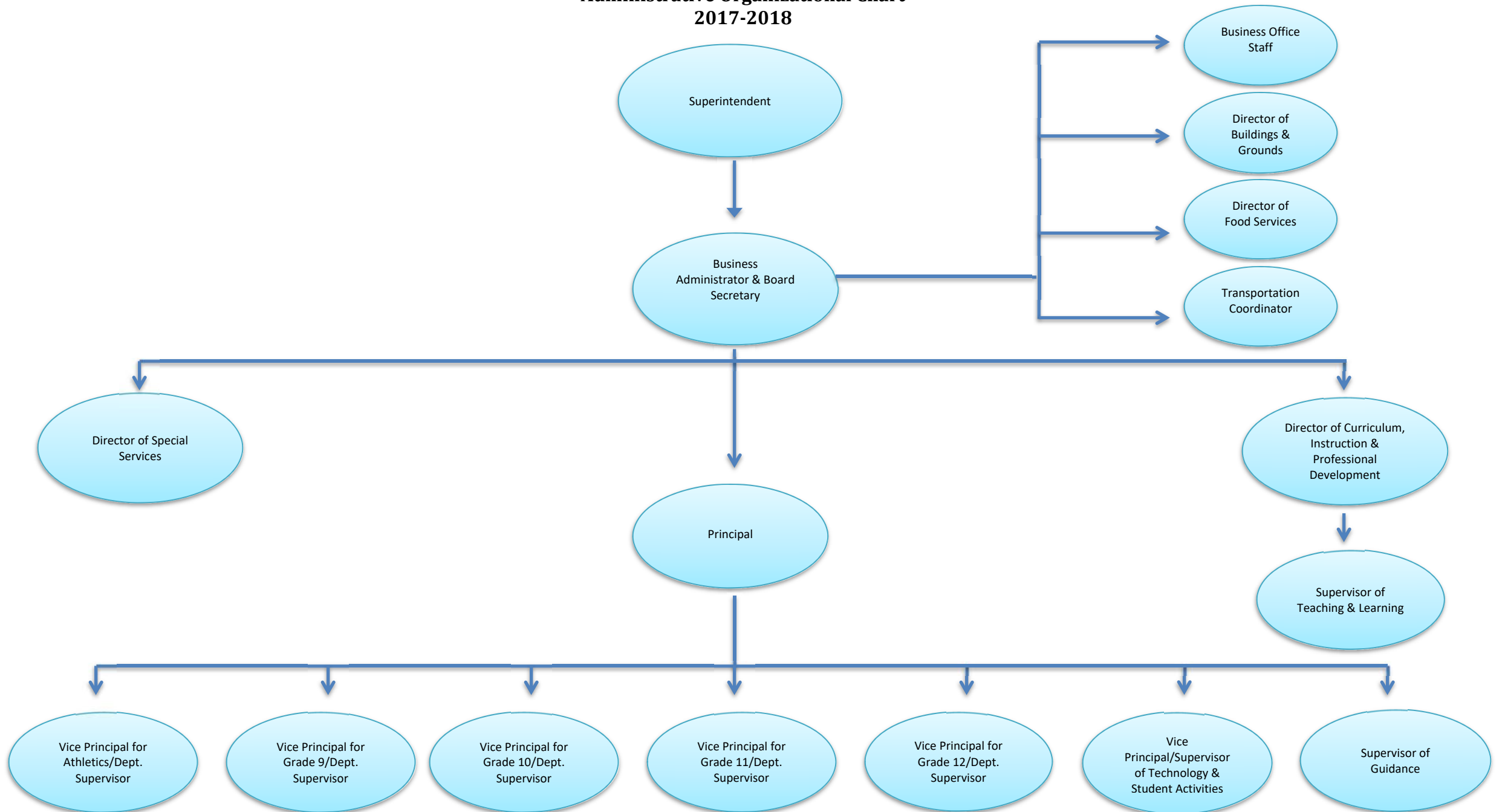
Harold Melleby, Jr., Ed.D.  
Superintendent



Diana L. Schiraldi, CPA  
Business Administrator/  
Board Secretary

HM/DLS

**Eastern Camden County Regional School District  
Administrative Organizational Chart  
2017-2018**



EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

ROSTER OF OFFICIALS

JUNE 30, 2018

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires December 31</u></b>
Robert M. DeCicco, President	2019
Dr. Richard A. Teichman, III, Vice President	2018
Hillary J. Garr	2019
Elena M. Chow	2020
Robert A. Paul	2020
Gail M. David	2020
Craig Speechley	2018
Jude Brown	2019
Robert L. Campbell	2018

**Other Officials**

Dr. Harold Melleby, Jr., Superintendent

Diana Schiraldi, CPA, Business Administrator / Board Secretary

Robert Schmus, Treasurer

Anthony Padovani, Esq., Solicitor

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

2018

**ARCHITECT**

Garrison Architect PC  
713 Creek Road  
Bellmawr, NJ 08031

**AUDIT FIRM**

Bowman & Company LLP  
601 White Horse Road  
Voorhees, New Jersey 080403

**ATTORNEY**

Sahli & Padovani  
Attorneys at Law  
750 S. White Horse Pike  
Hammonton, New Jersey 08037

**OFFICIAL DEPOSITORY**

Bank of America  
703 Haddonfield-Berlin Road  
Voorhees, New Jersey 08043

FINANCIAL SECTION

## **INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.



**Emphasis of Matter***Adoption of New Accounting Principles*

As discussed in note 1 to the financial statements, during the fiscal year ended June 30, 2018, the School District adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits other than Pensions*. The adoption of this new accounting principle required the School District to recognize a revenue and expense on the government-wide statement of activities for the State's proportionate share of the postemployment expense associated with the School District. The related disclosures for the implementation of this new accounting pronouncement are included in note 11 in the notes to financial statements. Our opinion is not modified with respect to this matter.

**Other Matters***Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of the School District's proportionate share of the net pension liability, schedule of the School District's pension contributions, and schedule of changes in the School District's total OPEB liability and related ratios, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Eastern Camden County Regional School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, statistical section, and schedule of expenditures of federal awards are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedule of expenditures of state financial assistance, as required by State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

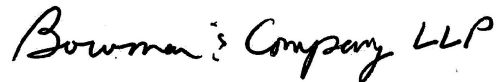
The accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated February 4, 2019 on our consideration of the Eastern Camden County Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Eastern Camden County Regional School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Eastern Camden County Regional School District's internal control over financial reporting and compliance.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 01113

Voorhees, New Jersey  
February 4, 2019

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE  
AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN  
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial statement audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and in compliance with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated February 4, 2019. Our report on the financial statements included an emphasis of matter paragraph describing the adoption of a new accounting principle.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Eastern Camden County Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Eastern Camden County Regional School District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

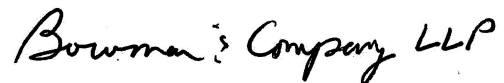
**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Eastern Camden County Regional School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey, and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
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Voorhees, New Jersey  
February 4, 2019

REQUIRED SUPPLEMENTARY INFORMATION  
PART I

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2018

(Unaudited)

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The discussion and analysis of Eastern Camden County Regional School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2018. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 – Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments issued in June 1999. Certain comparative information between the current year (2017-18) and the prior year (2016-17) is required to be presented in the MD&A.

### FINANCIAL HIGHLIGHTS

Key financial highlights for 2017-18 are as follows:

- The total assets and deferred outflows of resources of the School District were more than its total liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$23,913,017 (net position).
- The School District's total net position increased by \$414,274 from the prior fiscal year.
- As of the close of the current fiscal year, the School District's governmental funds reported combined ending fund balances of \$9,968,622, an increase of \$765,170 in comparison with the prior year. The business type activities reported a combined ending net position of \$61,956, a decrease of \$786 in comparison with the prior year.

### OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of this annual report consists of four parts – Independent Auditor's Report, required supplementary information which includes the management's discuss and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the School District:

- The first two statements, Exhibit A-1 and A-2, are government-wide financial statements that provide both long-term and short-term information about the School District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the School District's operations in more detail than the government-wide statements.

The governmental fund statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short-term and long-term financial information about those types of activities that operate like a business.

Fiduciary fund statements provide information about the financial relationships in which the School District acts as a trustee or agent for the benefit of others, to whom the resources belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data.

The statements are followed by another section, Part II that contains required supplementary information that further explains and supports the information in the financial statements including budget schedules, reconciliations and individual fund statements.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2018

(Unaudited)(Cont'd)

Table A-1 summarizes the major features of the Eastern Camden County Regional School District's financial statements, including the portion of the School District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

<b>Table A-1</b>			
<b>Major Features of the Government-wide and Fund Financial Statements</b>			
	Government-wide Statements	Fund Financial Statements	
		Governmental Funds	Proprietary Funds
Scope	Entire School District (except fiduciary funds)	The activities of the School District that are not proprietary or fiduciary, such as special education, building maintenance, and pupil transportation.	Activities the School District operates similar to private business: Food Service Fund
Required Financial Statements	Statement of Net Position	Balance sheet	Statement of Net Position
	Statement of Activities	Statement of Revenues, Expenditures and Changes in Fund Balances	Statement of Revenues, Expenses, and Changes in Fund Net Position
			Statement of cash flows
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

Eastern Camden County Regional School District  
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**Reporting the School District as a Whole**

**Statement of Net Position and the Statement of Activities**

The Statement of Net Position and the Statement of Activities include all assets and liabilities of the School District using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting includes all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's Net Position and changes in Net Position. This change in Net Position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's facility condition, required educational programs, changes in the School District's property tax base and other factors.

In the Statement of Net Position and the Statement of Activities, the School District reports governmental and business – type activities.

- *Governmental activities* - Most of the School District's programs and services are reported including, but not limited to, regular and special instruction, support services, operation and maintenance of plant, pupil transportation and administration. Aid from the State of New Jersey and from the Federal government along with local property taxes finances the majority of these activities.
- *Business-type activities* – The School District charges fees to customers to help it cover the costs of certain services it provides. The School District's Food Service Fund is included here.

**Reporting the School District's Most Significant Funds**

**Fund Financial Statements**

The Fund financial statements provide detailed information about the School District's governmental funds. The School District uses several funds to account for a variety of financial transactions. However, these fund financial statements focus on the School District's most significant funds. The School District's major governmental funds are the General Fund, the Special Revenue Fund, the Capital Projects Fund and the Debt Service Fund.

**Governmental Funds**

Most of the School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.



Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2018

(Unaudited)(Cont'd)

**FINANCIAL ANALYSIS OF THE EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT AS A WHOLE**

The Statement of Net Position provides the perspective of the School District as a whole.

Table A-2 provides a summary of the School District's Net Position for the fiscal years ended June 30, 2018 and 2017.

<b>Table A-2</b>						
<b>Net Position</b>						
	<b>Governmental Activities</b>		<b>Business-Type Activities</b>		<b>Total</b>	
	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>	<u>2018</u>	<u>2017</u>
Current and Other Assets	\$ 10,152,017	\$ 11,000,118	\$ 38,666	\$ 27,490	\$ 10,190,683	\$ 11,027,608
Capital Assets (net)	27,183,717	26,942,598	41,706	51,305	27,225,423	26,993,903
<b>Total Assets</b>	<b>37,335,734</b>	<b>37,942,716</b>	<b>80,372</b>	<b>78,795</b>	<b>37,416,106</b>	<b>38,021,511</b>
Deferred Outflows of Resources						
Related to Deferred Loss	21,495	41,337			21,495	41,337
Related to Pensions	3,567,417	4,068,527			3,567,417	4,068,527
Deferred Outflows	3,588,912	4,109,864	-	-	3,588,912	4,109,864
Long Term Liabilities	14,110,544	16,242,247	6,506	7,096	14,117,050	16,249,343
Other Liabilities	680,906	2,254,157	11,910	8,957	692,816	2,263,114
<b>Total Liabilities</b>	<b>14,791,450</b>	<b>18,496,404</b>	<b>18,416</b>	<b>16,053</b>	<b>14,809,866</b>	<b>18,512,457</b>
Deferred Inflows of Resources -						
Related to Pension	2,282,135	120,175	-	-	2,282,135	120,175
<b>Net Position</b>						
Net Investment in						
Capital Assets	25,636,688	25,105,235	41,707	51,305	25,678,395	25,156,540
Restricted	9,181,643	6,624,232			9,181,643	6,624,232
Unrestricted (Deficit)	(10,967,270)	(8,293,466)	20,249	11,437	(10,947,021)	(8,282,029)
<b>Total Net Position</b>	<b>\$ 23,851,061</b>	<b>\$ 23,436,001</b>	<b>\$ 61,956</b>	<b>\$ 62,742</b>	<b>\$ 23,913,017</b>	<b>\$ 23,498,743</b>

The School District's financial position for governmental and business-type activities is the product of the following factors:

- Program revenues were \$13,267,986.
  - Operating Grants & Contributions - \$12,190,871.
  - Charges for Services - \$1,077,115.
- General revenues and Transfers amounted to \$36,017,421.
- Net Expenditures were \$35,602,231.
- Total School District general revenues and beginning net position are adjusted by net expenditures resulting in a calculation of Net Position of \$23,913,017, as of June 30, 2018 as follows:
  - Revenues (\$36,017,421) + Beginning Net Position (\$23,498,743) – Net expenditures (\$35,603,147) = Net Position of \$23,913,017.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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(Unaudited)(Cont'd)

Table A-3 shows a summary of the changes in Net Position for fiscal year 2018 and 2017.

<b>Table A-3</b>		
<b>Changes in Net Position</b>		
<b>Governmental and Business-Type Activities</b>		
<b>Revenues:</b>	<b><u>2018</u></b>	<b><u>2017</u></b>
<b>Program Revenues:</b>		
Charges for Services	\$ 1,077,115	\$ 1,081,262
Operating Grants and Contributions	12,190,871	15,344,262
Capital Grants and Contributions		17,736
<b>General Revenues:</b>		
Property Taxes	25,982,329	25,487,368
State and Federal Aid	9,717,802	9,752,467
Other	317,290	257,430
<b>Total Revenues</b>	<b><u>49,285,407</u></b>	<b><u>51,940,525</u></b>
<b>Expenses:</b>		
<b>Governmental Activities:</b>		
<b>Instruction:</b>		
Regular	14,361,831	14,312,139
Community Service Programs	27,586	24,880
<b>Support Services:</b>		
Tuition	1,660,288	1,708,576
Health	223,819	208,782
Student and Instruction Related Services	632,708	641,719
Extraordinary Services	817,042	846,225
Other Support Services - Students Regular	1,047,902	988,673
Other Support Services - Students Special	812,429	737,823
Improvement of Instruction Services	419,585	385,981
Educational Media Services / School Library	204,533	173,586
Instructional Staff Training Services	208,829	251,529
School Administrative Services	1,020,492	626,124
General and Business Administrative Services	906,532	1,109,365
Undistributed Expenditure - Central Services	576,529	606,407
Undistributed Expenditure - Administrative Information Technology	506,619	503,612
Operation and Maintenance of Plant Services	3,724,575	3,158,644
Security	176,522	189,785
Pupil Transportation	2,169,872	2,073,558
Unallocated Benefits	17,538,029	21,124,368
Transfer to Charter School	12,257	12,257
Interest on Long-term Debt	28,829	55,454
Unallocated Depreciation	1,076,924	1,017,765
<b>Total Governmental Activities Expenses</b>	<b><u>48,153,732</u></b>	<b><u>50,757,252</u></b>
<b>Business-Type Activities:</b>		
Food Service	717,401	764,960
<b>Total Business-Type Activities Expenses</b>	<b><u>717,401</u></b>	<b><u>764,960</u></b>
<b>Total Expenses</b>	<b><u>48,871,133</u></b>	<b><u>51,522,212</u></b>
<b>Net Increase (Decrease) in Net Position</b>	<b>414,274</b>	<b>418,313</b>
Net Position Beginning, July 1	<u>23,498,743</u>	<u>23,080,430</u>
Net Position Ending, June 30	<b><u>\$ 23,913,017</u></b>	<b><u>\$ 23,498,743</u></b>

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Management Discussion and Analysis  
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(Unaudited)(Cont'd)

Total revenues for the School District were \$49,285,407. Government funding was the source of 44.5% of the School District's revenues. This includes Federal Sources and the State of New Jersey.

Property taxes of \$25,982,329 provided the School District with 52.7% of the District's total revenue.

The School District's expenses for government activities are predominately related to instruction and support services. Instruction combined with tuition total \$16,049,705 which is 33.3% of total expenditures of Governmental Activities for the School District. (See Table A-4)

Total revenues exceeded expenses for governmental activities, increasing Net Position \$414,274 from the beginning balance as of July 1, 2017.

	Source	2018		2017	
		Total Cost of Service	Net Cost of Service	Total Cost of Service	Net Cost of Service
<b>Governmental Activities:</b>					
<b>Instruction:</b>					
Regular	A-2	\$ 14,361,831	\$ (13,637,784)	\$ 14,312,139	\$ (13,566,133)
Community Service Programs	A-2	27,586	(27,586)	24,880	(24,880)
<b>Support Services:</b>					
Tuition	A-2	1,660,288	(1,660,288)	1,708,576	(1,708,576)
Health	A-2	223,819	(223,819)	208,782	(208,782)
Student and Instruction Related Services	A-2	632,708	(496,805)	641,719	(505,201)
Extraordinary Services	A-2	817,042	(817,042)	846,225	(846,225)
Other Support Services - Students Regular	A-2	1,047,902	(1,047,902)	988,673	(988,673)
Other Support Services - Students Special	A-2	812,429	(812,429)	737,823	(737,823)
Improvement of Instruction Services	A-2	419,585	(419,585)	385,981	(385,981)
Educational Media Services / School Library	A-2	204,533	(204,533)	173,586	(173,586)
Instructional Staff Training Services	A-2	208,829	(208,829)	251,529	(251,529)
School Administrative Services	A-2	1,020,492	(1,020,492)	626,124	(626,124)
General and Business Administrative Services	A-2	906,532	(906,532)	1,109,365	(1,109,365)
Undistributed Expenditure - Central Services	A-2	576,529	(576,529)	606,407	(606,407)
Undistributed Expenditure - Administrative Info. Tech.	A-2	506,619	(506,619)	503,612	(503,612)
Operation and Maintenance of Plant Services	A-2	3,724,575	(3,724,575)	3,158,644	(3,158,644)
Security	A-2	176,522	(176,522)	189,785	(189,785)
Pupil Transportation	A-2	2,169,872	(1,984,554)	2,073,558	(1,886,078)
Unallocated Benefits	A-2	17,538,029	(6,031,796)	21,124,368	(6,457,586)
Transfer to Charter School	A-2	12,257	(12,257)	12,257	(12,257)
Interest on Long-term Debt	A-2	28,829	(28,829)	55,454	(55,454)
Unallocated Depreciation	A-2	1,076,924	(1,076,924)	1,017,765	(1,017,765)
<b>Total Governmental Activities</b>		<b>\$ 48,153,732</b>	<b>\$ (35,602,231)</b>	<b>\$ 50,757,252</b>	<b>\$ (35,020,467)</b>

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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(Unaudited)(Cont'd)

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**Activity Descriptions**

**Instruction expenses** include activities directly dealing with the teaching of pupils and the interaction between teacher and student.

**Tuition expenses** include the cost to the School District to send pupils with special needs living within the School District to private schools and/or schools outside of the School District area.

**Student and instruction related services** include the activities designed to assess and improve the well-being of students and to supplement the teaching process.

**School administrative and general and business administrative services** include expenses associated with establishing and administering policy for the School District including financial supervision.

**Plant operation and maintenance of plant activities** involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

**Pupil transportation** includes activities involved with the conveyance of students to and from school activities.

**Unallocated benefits** include the costs of benefits for the School District staff for social security, retirement contributions, worker's compensation, health benefits, pension expense and other employee benefits.

**FINANCIAL ANALYSIS OF THE SCHOOL DISTRICT'S FUNDS**

The financial performance of the Eastern Camden County Regional School District as a whole is reflected in the governmental funds which are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$41,303,355, expenditures of \$41,158,185, and other financing sources/ (uses) of (\$620,000). As the School District completed the year, its governmental funds reported a combined fund balance of \$9,968,622.

**GENERAL FUND BUDGETING HIGHLIGHTS**

The School District's budget is prepared in accordance with New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

The General Fund includes the primary operations of the School District in providing educational services to students from grade 9 through grade 12 including pupil transportation activities and capital outlay projects.

Eastern Camden County Regional School District  
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(Unaudited)(Cont'd)

The following schedule (Table A-5) presents a summary of General Fund Revenues.

<b>Table A-5</b>		
<b>Summary of General Fund Revenues</b>		
	<u>For the Year Ended</u>	
	<u>June 30, 2018</u>	<u>June 30, 2017</u>
Revenues:		
Local Sources:		
Local Tax Levy	\$ 25,051,830	\$ 24,560,618
Transportation	185,318	187,480
Tuition	202,699	219,367
Miscellaneous	415,130	356,641
Total Local Sources	<u>25,854,977</u>	<u>25,324,106</u>
State Sources	13,952,521	13,423,275
Federal Sources	6,076	4,833
Total Governmental Sources	<u>13,958,597</u>	<u>13,428,108</u>
Total Revenues	<u>\$ 39,813,574</u>	<u>\$ 38,752,214</u>

The primary source of funding for the School District is from local property taxes that accounted for 62.9% of total revenues for the General Fund. State aid accounted for 35.0%.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
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(Unaudited)(Cont'd)

The following schedule (Table A-6) presents a summary of General Fund expenditures.

<b>Table A-6</b>		
<b>Summary of General Fund Expenditures</b>		
	For the Year Ended	
	<u>June 30, 2018</u>	<u>June 30, 2017</u>
Current		
Instruction		
Regular	\$ 10,058,394	\$ 10,120,341
Special Education	2,338,557	2,261,867
Other	1,302,608	1,342,487
Support Services and Undistributed Costs:		
Tuition (Instruction)	1,660,288	1,708,576
Other Student and Staff Services	4,249,916	4,166,597
School Administrative Services	997,700	935,851
General and Business Administrative Services	1,680,824	1,701,418
Operation and Maintenance of Plant Services	3,757,461	3,261,078
Pupil Transportation	2,143,327	2,044,704
Unallocated Benefits	9,791,255	9,261,578
Transfer to Charter School	12,257	12,257
Interest and Other Charges	19,788	19,788
Capital Outlay	1,524,142	2,472,280
<b>Total Expenditures</b>	<b>\$ 39,536,517</b>	<b>\$ 39,308,822</b>

Total General Fund expenditures increased by \$227,695 from the previous year. This increase was primarily due to several factors that created increases in special education and other support services and undistributed costs, and a decrease in capital outlay expenditures.

**CAPITAL ASSETS AND DEBT ADMINISTRATION**

Capital Assets are individual items purchased at a cost exceeding \$2,000 and having an extended useful life of one year or more and maintain their identity and structure when placed into service.

At the end of the fiscal year 2018, the School District had \$27,183,717 invested in land, construction in progress, land improvements, building and improvements, furniture, fixtures and equipment, net of depreciation for governmental activities.

During the current fiscal year the School District commenced a two-year capital project for a roof mounted Photovoltaic System to existing buildings through a five year capital lease and utilization of capital reserve funds in fiscal year 2018-19.

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(Unaudited)(Cont'd)

**CAPITAL ASSETS AND DEBT ADMINISTRATION (CONT'D)**

Table A-7 shows a summary of the fiscal 2018 and 2017 balances.

<b>Table A-7</b>				
<b>Capital Assets as of</b>				
	June 30, 2018		June 30, 2017	
	Governmental Activities	Business-Type Activities	Governmental Activities	Business-Type Activities
Land	\$ 227,922		\$ 227,922	
Construction in Progress	131,886		1,934,398	
Land Improvements	6,319,101		6,340,102	
Building and Improvements	38,638,711		35,473,293	
Equipment, Furniture, and Fixtures	5,528,564	\$ 359,848	5,783,257	\$ 359,848
<b>Total Capital Assets</b>	<b>50,846,184</b>	<b>359,848</b>	<b>49,758,972</b>	<b>359,848</b>
Less: Accumulated Depreciation	(23,662,467)	(318,142)	(22,816,374)	(308,543)
<b>Net Capital Assets</b>	<b>\$ 27,183,717</b>	<b>\$ 41,706</b>	<b>\$ 26,942,598</b>	<b>\$ 51,305</b>

**DEBT SERVICE FUND**

The current year obligations for payment of debt service principal and interest amounted to \$930,500. Funding was provided by local tax levy in the amount of \$930,499. No aid was received from the State of New Jersey.

**FOOD SERVICE FUND**

The Food Service Fund had Net Position of \$61,956 as of June 30, 2018. This reflects a decrease of \$786 from June 30, 2017. The decrease is attributed to normal operations of the Food Service Fund.

Eastern Camden County Regional School District  
Management Discussion and Analysis  
For the Fiscal Year Ended June 30, 2018

(Unaudited)(Cont'd)

**Long-Term Obligations**

As of June 30, 2018, the School District had \$905,000 in general obligation bonds outstanding, a decrease of \$890,000 from last year as shown in Table A-8. The School District entered into a \$620,000 capital lease payable over the next five years.

The School District had a net pension liability of \$10,932,059, a decrease of \$2,264,346 from the previous year's liability.

The School District also had a Governmental Activity liability of \$1,609,961 as of June 30, 2018 for compensated absences. This liability represents the School District's contractual obligation to compensate employees for accumulated unused sick leave entitlements and accumulated unused vacation days upon retirement.

Table A-8 shows the School District's long-term obligations.

<b>Table A-8</b>			
<b>Long Term Obligations</b>			
	<u>Balance</u> <u>June 30, 2018</u>	<u>Balance</u> <u>June 30, 2017</u>	<u>Increase /</u> <u>(Decrease)</u>
<u>Governmental Activity</u>			
General Obligation Bonds Payable	\$ 905,000	\$ 1,795,000	\$ (890,000)
Net Pension Liability	10,932,059	13,196,405	(2,264,346)
Compensated Absences	1,609,961	1,167,141	442,820
Obligations under Capital Lease	620,000		620,000
Unamortized Premium on Bonds	43,524	83,701	(40,177)
<b>Total Governmental Activity</b>	<b>14,110,544</b>	<b>16,242,247</b>	<b>(2,131,703)</b>
<u>Business-Type Activity</u>			
Compensated Absences	6,506	7,096	(590)
<b>Total Business-Type Activity</b>	<b>6,506</b>	<b>7,096</b>	<b>(590)</b>
<b>TOTAL</b>	<b>\$ 14,117,050</b>	<b>\$ 16,249,343</b>	<b>\$ (2,132,293)</b>

**Current Financial Issues and Concerns**

The Eastern Camden County Regional School District has had a long standing record of financial stability. Tax increases have been modest and reflect a cost of living increase to the communities served. The increases were due to salary and benefit costs, and the maintenance of academic programs.

This has been accomplished in difficult times with the Federal and State governments' providing reduced funding, flat funding, or funding which does not keep pace with current inflation. The School District is committed to excellence and boasts of being one of the top academic High Schools in the State of New Jersey. The administration and faculty are excellent and the Board of Education is committed to fiscal responsibilities.

**Contacting the School District's Financial Management**

These financial reports are designed to provide our citizens, taxpayers and creditors with a general overview of the School District's finances and to show the accountability for money received from the state and local government. If you have questions about this report or need additional information, contact Diana Schiraldi, CPA, RSBA, School Business Administrator/Board Secretary at: Eastern Camden County Regional School District, 1202 Laurel Oak Road, P. O. Box 2500, Voorhees, New Jersey 08043.



## BASIC FINANCIAL STATEMENTS

GOVERNMENT-WIDE FINANCIAL STATEMENTS

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

## Statement of Net Position

June 30, 2018

	Governmental Activities	Business-Type Activities	Total
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 6,157,055.59	\$ 14,996.53	\$ 6,172,052.12
Receivables, net	486,608.32	7,273.98	493,882.30
Inventory		16,394.90	16,394.90
Restricted Assets:			
Cash and Cash Equivalents:			
Capital Reserve Account	3,019,319.03		3,019,319.03
Cash with Fiscal Agents	489,033.54		489,033.54
Capital Assets, net (Note 7)	27,183,717.27	41,706.32	27,225,423.59
<b>Total Assets</b>	<b>37,335,733.75</b>	<b>80,371.73</b>	<b>37,416,105.48</b>
<b>DEFERRED OUTFLOWS OF RESOURCES:</b>			
Related to Pensions (Note 10)	3,567,417.00		3,567,417.00
Deferred Loss on Defeasance of Debt	21,495.45		21,495.45
<b>Total Deferred Outflows of Resources</b>	<b>3,588,912.45</b>	<b>-</b>	<b>3,588,912.45</b>
<b>LIABILITIES:</b>			
Accounts Payable:			
Related to Pension	486,199.00		486,199.00
Other	156,256.91		156,256.91
Accrued Salaries and Benefits	24,257.74		24,257.74
Unearned Revenue	2,862.11	11,909.63	14,771.74
Payable to State Government	17.50		17.50
Accrued Interest on Bonds	11,312.50		11,312.50
Noncurrent Liabilities (Note 8):			
Due within One Year	1,232,239.60		1,232,239.60
Due beyond One Year	12,878,304.34	6,506.49	12,884,810.83
<b>Total Liabilities</b>	<b>14,791,449.70</b>	<b>18,416.12</b>	<b>14,809,865.82</b>
<b>DEFERRED INFLOW OF RESOURCES:</b>			
Related to Pensions (Note 10)	2,282,135.00		2,282,135.00
<b>NET POSITION:</b>			
Net Investment in Capital Assets	25,636,688.29	41,706.32	25,678,394.61
Restricted for:			
Capital Projects	5,712,433.03		5,712,433.03
Other Purposes	3,469,210.12		3,469,210.12
Unrestricted (Deficit)	(10,967,269.94)	20,249.29	(10,947,020.65)
<b>Total Net Position</b>	<b>\$ 23,851,061.50</b>	<b>\$ 61,955.61</b>	<b>\$ 23,913,017.11</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Statement of Activities  
For the Fiscal Year Ended June 30, 2018

Functions / Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities:</b>							
Instruction:							
Regular	\$ 14,361,830.89	\$ 202,698.79	\$ 521,347.81		\$ (13,637,784.29)		\$ (13,637,784.29)
Community Services Programs / Operations	27,585.65				(27,585.65)		(27,585.65)
Support Services:							
Tuition (Instruction)	1,660,287.76				(1,660,287.76)		(1,660,287.76)
Health Services	223,819.37				(223,819.37)		(223,819.37)
Student and Instruction Related Services	632,708.53	97,969.05	37,934.33		(496,805.15)		(496,805.15)
Extraordinary Services	817,042.29				(817,042.29)		(817,042.29)
Other Support Services - Students Regular	1,047,901.62				(1,047,901.62)		(1,047,901.62)
Other Support Services - Students Special	812,429.42				(812,429.42)		(812,429.42)
Improvement of Instruction Services	419,584.91				(419,584.91)		(419,584.91)
Educational Media Services / School Library	204,533.13				(204,533.13)		(204,533.13)
Instructional Staff Training Services	208,829.19				(208,829.19)		(208,829.19)
School Administrative Services	1,020,492.31				(1,020,492.31)		(1,020,492.31)
General and Business Administrative Services	906,532.15				(906,532.15)		(906,532.15)
Undistributed Expenditure - Central Services	576,529.39				(576,529.39)		(576,529.39)
Undistributed Expenditure - Administrative							
Information Technology	506,618.83				(506,618.83)		(506,618.83)
Plant Operations and Maintenance	3,724,574.90				(3,724,574.90)		(3,724,574.90)
Security	176,521.62				(176,521.62)		(176,521.62)
Pupil Transportation	2,169,871.87	185,317.45			(1,984,554.42)		(1,984,554.42)
Unallocated Benefits	17,538,028.68		11,506,232.84		(6,031,795.84)		(6,031,795.84)
Transfer to Charter School	12,257.00				(12,257.00)		(12,257.00)
Interest and Other Charges on Long-Term Debt	28,828.52				(28,828.52)		(28,828.52)
Unallocated Depreciation	1,076,923.51				(1,076,923.51)		(1,076,923.51)
<b>Total Governmental Activities</b>	<b>48,153,731.54</b>	<b>485,985.29</b>	<b>12,065,514.98</b>	<b>-</b>	<b>(35,602,231.27)</b>	<b>-</b>	<b>(35,602,231.27)</b>
<b>Business-Type Activities:</b>							
Food Service	717,401.11	591,129.87	125,355.75			\$ (915.49)	(915.49)
<b>Total Business-Type Activities</b>	<b>717,401.11</b>	<b>591,129.87</b>	<b>125,355.75</b>	<b>-</b>	<b>-</b>	<b>(915.49)</b>	<b>(915.49)</b>
<b>Total Government</b>	<b>\$ 48,871,132.65</b>	<b>\$ 1,077,115.16</b>	<b>\$ 12,190,870.73</b>	<b>\$ -</b>	<b>(35,602,231.27)</b>	<b>(915.49)</b>	<b>(35,603,146.76)</b>
<b>General Revenues:</b>							
Taxes:							
Property Taxes, Levied for General Purposes, net					25,051,830.00		25,051,830.00
Property Taxes Levied for Debt Service					930,499.00		930,499.00
Federal and State Aid not Restricted					9,717,801.60		9,717,801.60
Miscellaneous Income					317,161.15	129.00	317,290.15
<b>Total General Revenues</b>					<b>36,017,291.75</b>	<b>129.00</b>	<b>36,017,420.75</b>
<b>Change in Net Position</b>					<b>415,060.48</b>	<b>(786.49)</b>	<b>414,273.99</b>
<b>Net Position - July 1</b>					<b>23,436,001.02</b>	<b>62,742.10</b>	<b>23,498,743.12</b>
<b>Net Position - June 30</b>					<b>\$ 23,851,061.50</b>	<b>\$ 61,955.61</b>	<b>\$ 23,913,017.11</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Governmental Funds  
Balance Sheet  
June 30, 2018

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>ASSETS:</b>					
Cash and Cash Equivalents	\$ 6,157,055.59				\$ 6,157,055.59
Cash with Fiscal Agents			\$ 489,033.54		489,033.54
Interfunds Receivable	12,636.99				12,636.99
Receivables from Other Governments	451,060.79	\$ 22,448.06			473,508.85
Other Accounts Receivable	13,099.47				13,099.47
Restricted Cash and Cash Equivalents	3,019,319.03				3,019,319.03
<b>Total Assets</b>	<b>\$ 9,653,171.87</b>	<b>\$ 22,448.06</b>	<b>\$ 489,033.54</b>	<b>\$ -</b>	<b>\$ 10,164,653.47</b>
<b>LIABILITIES AND FUND BALANCES:</b>					
<b>Liabilities:</b>					
Accounts Payable	\$ 150,409.32				\$ 150,409.32
Interfunds Payable	5,847.59	\$ 11,717.45	\$ 919.54		18,484.58
Payable to State Government		17.50			17.50
Accrued Salaries and Benefits	16,406.74	7,851.00			24,257.74
Unearned Revenue		2,862.11			2,862.11
<b>Total Liabilities</b>	<b>172,663.65</b>	<b>22,448.06</b>	<b>919.54</b>	<b>-</b>	<b>196,031.25</b>
<b>Fund Balances:</b>					
<b>Restricted:</b>					
Capital Reserve Account	5,224,319.03				5,224,319.03
Maintenance Reserve	1,545,220.82				1,545,220.82
Excess Surplus - Current Year	782,109.20				782,109.20
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures	1,141,880.10				1,141,880.10
Capital Projects			488,114.00		488,114.00
<b>Assigned:</b>					
Designated for Subsequent Years' Expenditures	302,779.90				302,779.90
Other Purposes	418,477.74				418,477.74
Unassigned	65,721.43				65,721.43
<b>Total Fund Balances</b>	<b>9,480,508.22</b>	<b>-</b>	<b>488,114.00</b>	<b>-</b>	<b>9,968,622.22</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 9,653,171.87</b>	<b>\$ 22,448.06</b>	<b>\$ 489,033.54</b>	<b>\$ -</b>	

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$50,846,184.38 and the accumulated depreciation is \$23,662,467.11.	27,183,717.27
Interest on long-term debt in the statement of activities is accrued, regardless of when due.	(11,312.50)
Deferred loss on defeasance of debt is a consumption of net position that is applicable to a future reporting period and therefore is not reported in the funds.	21,495.45
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.	(3,178,484.94)
Net Pension Liability	(10,932,059.00)
Accounts Payable related to the April 1, 2019 Required PERS pension contribution that is not to be liquidated with current financial resources.	(486,199.00)
Deferred Outflows of Resources - Related to Pensions	3,567,417.00
Deferred Inflows of Resources - Related to Pensions	(2,282,135.00)
<b>Net Position of Governmental Activities</b>	<b>\$ 23,851,061.50</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Governmental Funds  
 Statement of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2018

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>REVENUES:</b>					
Local Tax Levy	\$ 25,051,830.00			\$ 930,499.00	\$ 25,982,329.00
Tuition Charges	202,698.79				202,698.79
Transportation	185,317.45				185,317.45
Miscellaneous	415,130.20				415,130.20
State Sources	13,952,521.34	\$ 8,099.50			13,960,620.84
Federal Sources	6,076.10	551,182.64			557,258.74
<b>Total Revenues</b>	<b>39,813,573.88</b>	<b>559,282.14</b>	<b>-</b>	<b>930,499.00</b>	<b>41,303,355.02</b>
<b>EXPENDITURES:</b>					
<b>Current:</b>					
Instruction	13,699,558.61	521,347.81			14,220,906.42
Community Services Programs / Operations	27,585.65				27,585.65
<b>Support Services and Undistributed Costs:</b>					
Instruction	1,660,287.76				1,660,287.76
Health Services	222,059.12				222,059.12
Student Related Services	580,184.04	37,934.33			618,118.37
Extraordinary Services	817,042.29				817,042.29
Other Support Services - Students Regular	1,021,737.32				1,021,737.32
Other Support Services - Students Special	800,478.19				800,478.19
Improvement of Instruction Services	391,333.68				391,333.68
Educational Media Services / School Library	191,580.72				191,580.72
Instructional Staff Training Services	197,914.84				197,914.84
Support Services - General Administration	652,178.18				652,178.18
Support Services - School Administration	997,700.12				997,700.12
Undistributed Expenditure - Central Services	553,045.46				553,045.46
Undistributed Expenditure - Administrative					
Information Technology	475,600.89				475,600.89
Operation and Maintenance of Plant Services	3,564,952.00				3,564,952.00
Security	176,521.62				176,521.62
Student Transportation	2,143,326.84				2,143,326.84
Unallocated Benefits	5,550,459.49				5,550,459.49
On-behalf Contributions	4,240,795.84				4,240,795.84
Transfer to Charter School	12,257.00				12,257.00
<b>Debt Service:</b>					
Principal				890,000.00	890,000.00
Interest and Other Charges	19,788.00			40,500.00	60,288.00
Capital Outlay	1,540,129.49		\$ 131,886.00		1,672,015.49
<b>Total Expenditures</b>	<b>39,536,517.15</b>	<b>559,282.14</b>	<b>131,886.00</b>	<b>930,500.00</b>	<b>41,158,185.29</b>
<b>Excess (Deficiency) of Revenues over Expenditures</b>	<b>277,056.73</b>	<b>-</b>	<b>(131,886.00)</b>	<b>(1.00)</b>	<b>145,169.73</b>
<b>OTHER FINANCING SOURCES (USES):</b>					
Capital Lease Proceeds			620,000.00		620,000.00
Operating Transfers In				0.20	0.20
Operating Transfers Out	(0.20)				(0.20)
<b>Total Other Financing Sources and Uses</b>	<b>(0.20)</b>	<b>-</b>	<b>620,000.00</b>	<b>0.20</b>	<b>620,000.00</b>
<b>Net Change in Fund Balances</b>	<b>277,056.53</b>	<b>-</b>	<b>488,114.00</b>	<b>(0.80)</b>	<b>765,169.73</b>
Fund Balance -- July 1	9,203,451.69			0.80	9,203,452.49
<b>Fund Balance -- June 30</b>	<b>\$ 9,480,508.22</b>	<b>\$ -</b>	<b>\$ 488,114.00</b>	<b>\$ -</b>	<b>\$ 9,968,622.22</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Governmental Funds  
 Reconciliation of the Statement of Revenues, Expenditures,  
 and Changes in Fund Balances of Governmental Funds  
 to the Statement of Activities  
 For the Fiscal Year Ended June 30, 2018

Total Net Change in Fund Balances - Governmental Funds	\$	765,169.73
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
<p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>		
Depreciation Expense	\$	(1,375,398.35)
Loss on Disposal of Capital Assets		(55,497.94)
Capital Outlays		<u>1,672,015.49</u>
		241,119.20
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		890,000.00
Assets acquired under capital leases do not affect the Statement of Net Position however, are reported as a financing source in the governmental funds.		(620,000.00)
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation. (+)		11,125.00
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).		(442,819.93)
The issuance of long-term debt (bonds) provides current financial resources to governmental funds while the repayment of the principal of long-term debt consumes the current financial resources of the governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts and similar items when debt is first issued, whereas these these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.		20,334.48
Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceed the School District's pension contributions in the current period.		<u>(449,868.00)</u>
Change in Net Position of Governmental Activities	\$	<u>415,060.48</u>

The accompanying Notes to Financial Statements are an integral part of this statement.



## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

 Proprietary Fund  
 Statement of Net Position  
 June 30, 2018

	<u>Food Service</u>
<b>ASSETS:</b>	
Current Assets:	
Cash and Cash Equivalents	\$ 14,996.53
Accounts Receivable:	
State	179.18
Federal	4,215.00
Other	2,879.80
Inventories:	
Food	8,016.02
Supplies	3,598.05
Commodities	<u>4,780.83</u>
Total Current Assets	<u>38,665.41</u>
Noncurrent Assets:	
Furniture, Fixtures and Equipment	359,848.36
Less: Accumulated Depreciation	<u>(318,142.04)</u>
Total Noncurrent Assets	<u>41,706.32</u>
Total Assets	<u>80,371.73</u>
<b>LIABILITIES:</b>	
Current Liabilities:	
Unearned Revenue	<u>11,909.63</u>
Total Current Liabilities	<u>11,909.63</u>
Noncurrent Liabilities:	
Compensated Absences Payable	<u>6,506.49</u>
Total Liabilities	<u>18,416.12</u>
<b>NET POSITION:</b>	
Net Investment in Capital Assets	41,706.32
Unrestricted	<u>20,249.29</u>
Total Net Position	<u>\$ 61,955.61</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Revenues, Expenses and Changes in Fund Net Position  
For the Fiscal Year Ended June 30, 2018

	<u>Food Service</u>
<b>OPERATING REVENUES:</b>	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 214,150.80
Daily Sales - Non-Reimbursable Programs	210,801.71
Satellite Programs	72,180.30
Special Functions	35,953.37
Miscellaneous	<u>58,043.69</u>
Total Operating Revenues	<u>591,129.87</u>
<b>OPERATING EXPENSES:</b>	
Salaries	330,868.78
Employee Benefits	14,655.82
Purchased Professional Services	42,949.46
Supplies and Materials	29,640.01
Depreciation	9,598.69
Cost of Sales - Reimbursable Programs	128,417.00
Cost of Sales - Non-Reimbursable Programs	143,319.58
Miscellaneous	<u>17,951.77</u>
Total Operating Expenses	<u>717,401.11</u>
Operating Loss	<u>(126,271.24)</u>
<b>NONOPERATING REVENUES:</b>	
State Sources:	
State School Lunch Program	3,966.24
Federal Sources:	
National Lunch Program	90,798.40
Food Distribution Program	30,591.11
Interest Revenue	<u>129.00</u>
Total Nonoperating Revenues	<u>125,484.75</u>
Net Income (Loss)	<u>(786.49)</u>
Change in Net Position	(786.49)
Net Position -- July 1	<u>62,742.10</u>
Net Position -- June 30	<u><u>\$ 61,955.61</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Proprietary Fund  
Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2018

	<u>Food Service</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>	
Receipts from Customers	\$ 591,393.06
Payments to Employees	(331,416.68)
Payments for Employee Benefits	(14,697.72)
Payments to Suppliers	<u>(361,021.38)</u>
Net Cash Provided by (used for) Operating Activities	<u>(115,742.72)</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>	
State Sources	4,056.18
Federal Sources	<u>124,242.79</u>
Net Cash Provided by (used for) Non-Capital Financing Activities	<u>128,298.97</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>	
Interest and Dividends	<u>129.00</u>
Net Cash Provided by (used for) Investing Activities	<u>129.00</u>
Net Increase (Decrease) in Cash and Cash Equivalents	12,685.25
Cash and Cash Equivalents -- July 1	<u>2,311.28</u>
Cash and Cash Equivalents -- June 30	<u><u>\$ 14,996.53</u></u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by (used for)</b>	
<b>Operating Activities:</b>	
Operating Income (Loss)	\$ (126,271.24)
<b>Adjustments to Reconcile Operating Income (Loss) to Net Cash</b>	
<b>Provided by (used for) Operating Activities:</b>	
Depreciation and Net Amortization	9,598.69
(Increase) Decrease in Accounts Receivable, net	(2,689.80)
(Increase) Decrease in Inventories	1,256.44
Increase (Decrease) in Compensated Absences Payable	(589.80)
Increase (Decrease) in Unearned Revenue	<u>2,952.99</u>
Total Adjustments	<u>10,528.52</u>
Net Cash Provided by (used for) Operating Activities	<u><u>\$ (115,742.72)</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Fiduciary Funds  
Statement of Fiduciary Net Position  
June 30, 2018

	<u>Private-Purpose Trust Funds</u>		
	Unemployment Compensation	Scholarship <u>Fund</u>	Agency <u>Fund</u>
<b>ASSETS:</b>			
Cash and Cash Equivalents	\$ 326,833.75	\$ 103,847.53	\$ 245,759.28
Interfund Accounts Receivable:			
Due General Fund			5,847.59
Intrafund Accounts Receivable:			
Due Payroll Agency	<u>0.87</u>		
Total Assets	<u>326,834.62</u>	<u>103,847.53</u>	<u>\$ 251,606.87</u>
<b>LIABILITIES:</b>			
Accounts Payable	361.66		
Payable to Student Groups			\$ 245,977.59
Intrafund Accounts Payable:			
Due Unemployment Compensation			0.87
Payroll Deductions and Withholdings			<u>5,628.41</u>
Total Liabilities	<u>361.66</u>	<u>-</u>	<u>\$ 251,606.87</u>
<b>NET POSITION:</b>			
Restricted:			
Held in Trust for:			
Unemployment Claims	326,472.96		
Scholarships		<u>103,847.53</u>	
Total Net Position	<u>\$ 326,472.96</u>	<u>\$ 103,847.53</u>	

The accompanying Notes to Financial Statements are an integral part of this statement.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

## Fiduciary Funds

## Statement of Changes in Fiduciary Net Position

For the Fiscal Year Ended June 30, 2018

	Private-Purpose Trust Funds	
	Unemployment Compensation Trust	Scholarship Fund
ADDITIONS:		
Contributions	\$ 0.87	\$ 2,000.00
Investment earnings: Interest	661.43	208.15
Net Investment Earnings	661.43	208.15
Total Additions	662.30	2,208.15
DEDUCTIONS:		
Quarterly Contribution Reports Scholarships Awarded	7,994.45	2,000.00
Total Deductions	7,994.45	2,000.00
Change in Net Position	(7,332.15)	208.15
Net Position -- July 1	333,805.11	103,639.38
Net Position -- June 30	\$ 326,472.96	\$ 103,847.53

The accompanying Notes to Financial Statements are an integral part of this statement.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Notes to Financial Statements  
For the Fiscal Year Ended June 30, 2018

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**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Eastern Camden County Regional School District (the "School District") have been prepared to conform with accounting principles generally accepted in the United States of America ("GAAP") as applied to governmental units. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the more significant of these policies.

**Description of the Financial Reporting Entity**

The School District is a Type II district located in the County of Camden, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education (the "Board"). The Board is comprised of nine members elected to three-year terms. The School District is a regional high school district; therefore the terms are staggered based on the municipality each board member represents. The Superintendent is appointed by the Board to act as executive officer of the School District. The purpose of the School District is to educate students in grades 9 through 12 at its school. The School District has an approximate enrollment at June 30, 2018 of 1,954.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the Governmental Accounting Standards Board *Codification of Governmental Accounting and Financial Reporting Standards*, is the degree of oversight responsibility maintained by the School District. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The financial statements include all funds of the School District over which the Board exercises operating control.

**Component Units**

In evaluating how to define the School District for financial reporting purposes, management has considered all potential component units. The decision to include any potential component units in the financial reporting entity was made by applying the criteria set forth in GASB Statements No. 14, *The Financial Reporting Entity*, as amended by GASB Statement No. 39, *Determining Whether Certain Organizations are Component Units*, GASB Statement No. 61, *The Financial Reporting Entity: Omnibus - an amendment of GASB Statements No. 14 and No. 34*, and GASB Statement No. 80, *Blending Requirements for Certain Component Units - an amendment of GASB Statement No. 14*. Blended component units, although legally separate entities, are in-substance part of the government's operations. Each discretely presented component unit is reported in a separate column in the government-wide financial statements to emphasize that it is legally separate from the government.

The basic-but not the only-criterion for including a potential component unit within the reporting entity is the governing body's ability to exercise oversight responsibility. The most significant manifestation of this ability is financial interdependency. Other manifestations of the ability to exercise oversight responsibility include, but are not limited to, the selection of governing authority, the designation of management, the ability to significantly influence operations, and accountability for fiscal matters. A second criterion used in evaluating potential component units is the scope of public service. Application of this criterion involves considering whether the activity benefits the government and / or its citizens.

A third criterion used to evaluate potential component units for inclusion or exclusion from the reporting entity is the existence of special financing relationships, regardless of whether the government is able to exercise oversight responsibilities. Finally, the nature and significance of a potential component unit to the primary government could warrant its inclusion within the reporting entity.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Component Units (Cont'd)**

Based upon the application of these criteria, the School District has determined that the component unit listed below is not significant and therefore has not been included in the basic financial statements.

Eastern Education Foundation  
Laurel Oak Road, Box 2500  
Voorhees, New Jersey 08043

Complete financial statements of the component unit can be obtained from its administrative offices.

**Government-wide and Fund Financial Statements**

The School District's basic financial statements consist of government-wide statements, and fund financial statements which provide a more detailed level of financial information.

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are specifically associated with a service, program, or department and, therefore, clearly identifiable to a particular function. It is the policy of the School District to not allocate indirect expenses to functions in the statement of activities. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

In regards to the fund financial statements, the School District segregates transactions related to certain functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts. Fund financial statements report detailed information about the School District. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a single column. Fiduciary funds are reported by fund type.

**Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Property taxes are recognized as revenues in the year for which they are levied. The Camden County Board of Taxation is responsible for the assessment of properties, and the respective municipal tax collector is responsible for the collection of property taxes. Assessments are certified and property taxes are levied on January 1. Property tax payments are due February 1, May 1, August 1 and November 1. Unpaid property taxes are considered delinquent the following January 1 and are then subject to municipal lien. In accordance with New Jersey State Statute, the School District is entitled to receive moneys under an established payment schedule, and any unpaid amount is considered as an accounts receivable. The governing body of each municipality is required to pay over to the School District, within forty (40) days after the beginning of the school year, twenty percent (20%) of the moneys from school tax due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Thereafter, but prior to the last day of the school year, the municipality must pay the balance of moneys from school tax due for school purposes in such amounts as requested, with certain limitations, from time to time by the School District, within thirty days after each request.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recorded when they are deemed both available and measurable. Available means when revenues are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School District considers revenues to be available if they are collected within sixty (60) days of the end of the current fiscal year. Measurable means that the amount of revenue can be determined. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, tuition, reimbursable-type grants, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the School District.

The School District reports the following major governmental funds:

**General Fund** - The general fund is the primary operating fund of the School District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the School District includes budgeted capital outlay in this fund. Accounting principles generally accepted in the United States of America, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid, ad valorem tax revenues, and appropriated fund balance. Expenditures are those which result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to, or remodeling of buildings, and the purchase of built-in equipment.

**Special Revenue Fund** - The special revenue fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

**Capital Projects Fund** - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets, other than those financed by proprietary funds. The financial resources are derived from New Jersey Economic Development Authority grants, temporary notes, serial bonds which are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, or from the general fund by way of transfers from capital outlay or the capital reserve account.

**Debt Service Fund** - The debt service fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.



**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Measurement Focus, Basis of Accounting and Financial Statement Presentation (Cont'd)**

Proprietary funds are used to account for the School District's ongoing organizations and activities, which are operated and financed in a manner similar to those found in the private sector. The measurement focus is upon the determination of net income. Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. All items not meeting this definition are reported as nonoperating revenues and expenses.

The School District reports the following major proprietary fund:

**Enterprise Fund**

**Food Service Fund** - This fund accounts for the financial transactions related to the food service operations of the School District.

Additionally, the School District reports the following fund types:

Fiduciary funds are used to account for assets held by the School District on behalf of outside related organizations or on behalf of other funds within the School District. The fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private-purpose trust funds, and agency funds.

The School District maintains the following fiduciary funds:

**Agency Funds** - Agency funds are used to account for assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, other governments, and / or other funds (i.e., payroll and student activities). The School District retains no equity interest in these funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations. The School District maintains the following agency funds: student activity fund and payroll fund.

**Private-Purpose Trust Funds** - Private-purpose trust funds are used to account for the principal and income for all other trust arrangements that benefit individuals, private organizations, or other governments. The School District maintains the following private-purpose trust funds:

Scholarship Fund - Revenues consist of donations and interest income. Expenditures represent scholarships for future teachers, which are awarded in accordance with the trust requirements.

New Jersey Unemployment Compensation Insurance Trust Fund - Revenues consist of contributions that have been included in the annual budget of the School District, employee payroll withholdings, and interest income. Expenditures represent claims incurred for unemployment.

As a general rule, the effect of internal/interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Budgets / Budgetary Control**

Annual appropriated budgets are prepared in the spring of each fiscal year for the general, special revenue, and debt service funds, and are submitted to the county office of education. In accordance with P.L. 2011, c. 202, the School District passed a resolution to move the school board election to the first Tuesday after the first Monday in November, starting in November of 2012, to be held simultaneously with the general election. As a result, a vote is not required on the School District's general fund tax levy for the budget year, other than the general fund tax levy required to support a proposal for additional funds, if any. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23A-16.2(f)1. Transfers of appropriations may be made by school board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23A-13.3.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the legally mandated revenue recognition of the one or more June state aid payments for budgetary purposes only, and the special revenue fund. N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, school districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the budgetary basis. The budgetary basis differs from GAAP in that the budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on exhibit C-1, exhibit C-2, and exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting, as presented in the general fund budgetary comparison schedule and the special revenue fund budgetary comparison schedule, to the GAAP basis of accounting as presented in the statement of revenues, expenditures and changes in fund balances - governmental funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows the modified accrual basis of accounting, with the exception of the aforementioned revenue recognition policy for the one or more June state aid payments.

**Encumbrances**

Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of funds are recorded to assign a portion of the applicable appropriation, is utilized for budgetary control purposes. Encumbrances are a component of fund balance at fiscal year-end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services. Open encumbrances in the governmental funds, other than the special revenue fund, which have not been previously restricted, committed, or assigned, should be included within committed or assigned fund balance, as appropriate.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Encumbrances (Cont'd)**

Open encumbrances in the special revenue fund, however, for which the School District has received advances of grant awards, are reflected on the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Cash, Cash Equivalents and Investments**

Cash and cash equivalents, for all funds, include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. Such is the definition of cash and cash equivalents used in the statement of cash flows for the proprietary funds. U.S. treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.A. 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

**Inventories**

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in the governmental fund financial statements is recorded as expenditures when purchased rather than when consumed.

Inventories recorded on the government-wide financial statements and in the proprietary fund types are recorded as expenses when consumed rather than when purchased.

**Tuition Receivable**

Tuition charges were established by the School District based on estimated costs. The charges are subject to adjustment when the final costs are determined.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Prepaid Expenses**

Prepaid expenses recorded on the government-wide financial statements and in the proprietary fund types represent payments made to vendors for services that will benefit periods beyond June 30, 2018. The School District had no prepaid expenses for the fiscal year ended June 30, 2018.

In the governmental fund financial statements, however, payments for prepaid items are fully recognized as expenditures in the fiscal year of payment. No asset for the prepayment is created, and no expenditure allocation to future accounting periods is required (*non-allocation method*). This is consistent with the basic governmental concept that only expendable financial resources are reported by a specific fund.

**Short-Term Interfund Receivables / Payables**

Short-term interfund receivables / payables (internal balances) represent amounts that are owed, other than charges for goods or services rendered to / from a particular fund within the School District, and that are due within one year. Such balances are eliminated in the statement of net position to minimize the grossing up of internal balances, thus leaving a net amount due between the governmental and business-type activities that are eliminated in the total government column. Balances with fiduciary activities are not considered to be internal balances; therefore, such balances appear on the statement of net position as accounts receivable.

**Capital Assets**

Capital assets represent the cumulative amount of capital assets owned by the School District. Purchased capital assets are recorded as expenditures in the governmental fund financial statements and are capitalized at cost on the government-wide statement of net position and proprietary fund statement of net position. In the case of gifts or contributions, such capital assets are recorded at acquisition value at the time received.

The School District's capitalization threshold is \$2,000.00. Other costs incurred for repairs and maintenance is expensed as incurred. All reported capital assets, except land and construction in progress, are depreciated. Depreciation is computed using the straight-line method over the following estimated useful lives:

<b><u>Description</u></b>	<b><u>Estimated Lives</u></b>
Furniture, Fixtures and Equipment	5 - 20 Years
Buildings and Improvements	10 - 50 Years
Land Improvements	10 - 20 Years

The School District does not possess any infrastructure assets.

**Deferred Outflows and Deferred Inflows of Resources**

The statement of net position reports separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources, reported after total assets, represents a reduction of net position that applies to a future period(s) and will be recognized as an outflow of resources (expense) at that time. Deferred inflows of resources, reported after total liabilities, represents an acquisition of net position that applies to a future period(s) and will be recognized as an inflow of resources (revenue) at that time.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Deferred Outflows and Deferred Inflows of Resources (Cont'd)**

Transactions are classified as deferred outflows of resources and deferred inflows of resources only when specifically prescribed by the Governmental Accounting Standards Board (GASB) standards. The School District is required to report the following as deferred outflows of resources and deferred inflows of resources: loss on refunding of debt, defined benefit pension plans, and postemployment benefit plans.

**Tuition Payable**

Tuition charges for the fiscal years ended June 30, 2018 and 2017 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**Unearned Revenue**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the School District is eligible to realize the revenue.

**Accrued Salaries and Wages**

Certain School District employees who provide services to the School District over the ten-month academic year have the option to have their salaries evenly disbursed during the entire twelve-month year. New Jersey statutes require that these earned but undisbursed amounts be retained in a separate bank account.

**Compensated Absences**

Compensated absences are payments to employees for accumulated time such as paid vacation, paid holidays, sick pay, and sabbatical leave. A liability for compensated absences that is attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The School District uses the vesting method to calculate the compensated absences amount. The entire compensated absence liability, including the employer's share of applicable taxes, is reported on the government-wide financial statements. The portion related to employees in the proprietary funds is recorded at the fund level. The current portion is the amount estimated to be used in the following fiscal year. Expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of employee resignations and retirements. Compensated absences not recorded at the fund level represent a reconciling item between the fund level and government-wide presentations.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities, and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner, and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits, and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources. Bonds are recognized as a liability on the governmental fund financial statements when due.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), and additions to/deductions from TPAF's and PERS' fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Bond Discounts / Premiums**

Bond discounts / premiums arising from the issuance of long-term debt (bonds) are amortized over the life of the bonds, in systematic and rational method, as a component of interest expense. Bond discounts / premiums are presented as an adjustment of the face amount of the bonds on the government-wide statement of net position and on the proprietary fund statement of net position.

**Net Position**

Net position represents the difference between the summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

***Net Investment in Capital Assets*** - This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.

***Restricted*** - Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

***Unrestricted*** - Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

The School District applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

**Fund Balance**

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

***Nonspendable*** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.

***Restricted*** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Fund Balance (Cont'd)**

**Committed** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

**Assigned** - The assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. *Intent* is expressed by either the Board of Education or by the business administrator, to which the Board of Education has delegated the authority to assign amounts to be used for specific purposes. Such authority of the business administrator is established by way of a formal job description for the position and standard operating procedures, approved by the Board of Education.

**Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceed the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When expenditures are incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

**Interfund Activity**

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures / expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources / uses in governmental funds and after non-operating revenues / expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures / expenses to the funds that initially paid for them are not presented on the financial statements.

**Accounting Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

**Note 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)****Impact of Recently Issued Accounting Principles****Recently Issued and Adopted Accounting Pronouncements**

The School District implemented the following GASB Statements for the fiscal year ended June 30, 2018:

Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. The adoption of this Statement required the School District to recognize a revenue and expense on the government-wide statement of activities for the State's proportionate share of the postemployment expense associated with the School District. In addition, the School District was required to include additional note disclosures (see note 11) and required supplementary information related to postemployment benefits.

Statement No. 85, *Omnibus 2017*. This Statement addresses practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics including issues related to blending component units, goodwill, fair value measurement and application, and postemployment benefits (pensions and other postemployment benefits [OPEB]). The adoption of this Statement had no impact on the basic financial statements of the School District.

**Recently Issued Accounting Pronouncements**

The GASB has issued the following Statements that will become effective for the School District for fiscal years ending after June 30, 2018:

Statement No. 84, *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The Statement will become effective for the School District in the fiscal year ending June 30, 2020. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the School District.

Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities. The Statement will become effective for the School District in the fiscal year ending June 30, 2021. Management is currently evaluating whether or not this Statement will have an impact on the basic financial statements of the School District.



**Note 2: CASH AND CASH EQUIVALENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000.00 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the School District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the School District relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized.

As of June 30, 2018, none of the School District's bank balances of \$10,649,171.88 were uninsured or uncollateralized.

**Note 3: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the School District by inclusion of \$1.00 in September 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan ("LRFP"). Upon submission of the LRFP to the Department, a school district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at fiscal year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A school district may also appropriate additional amounts when the express approval of the voters has been obtained by either a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2017 to June 30, 2018 fiscal year is as follows:

Beginning Balance, July 1, 2017		\$ 3,011,404.75
Increased by:		
Interest Earnings	\$ 7,914.28	
Deposits:		
Board Resolution, June 13, 2018	<u>2,400,000.00</u>	
		<u>2,407,914.28</u>
		5,419,319.03
Decreased by:		
Withdrawals:		
Transfers to Capital Outlay		<u>195,000.00</u>
Ending Balance, June 30, 2018		<u><u>\$ 5,224,319.03</u></u>

The June 30, 2018 LRFP balance of local support costs of uncompleted projects at June 30, 2018 is \$12,179,572.00. The withdrawals from the capital reserve were for use in a Department of Education approved facilities projects, consistent with the School District's LRFP.

**Note 4: TRANSFERS FROM CAPITAL RESERVE TO CAPITAL OUTLAY**

During the fiscal year ended June 30, 2018, the School District transferred \$195,000.00 to the capital outlay accounts. The transfer was made from the capital reserve account to supplement capital project previously approved by the voters in the budget certified for taxes pursuant to N.J.A.C. 6A:23A-8.4

**Note 5: ACCOUNTS RECEIVABLE**

Accounts receivable at June 30, 2018 consisted of accounts (fees for services) and intergovernmental awards / grants. All receivables are considered collectible in full due to the stable condition of federal and state programs, the current fiscal year guarantee of federal funds, and the regulated budgetary control of governmental entities in New Jersey.

Accounts receivable as of fiscal year end for the School District's individual major and fiduciary funds, in the aggregate, are as follows:

<u>Description</u>	<u>Governmental Funds</u>			<u>Proprietary Fund</u>	
	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Activities</u>	<u>Food Service Fund</u>	<u>Total</u>
Federal Awards		\$ 17,621.75	\$ 17,621.75	\$ 4,215.00	\$ 21,836.75
State Awards	\$ 414,406.00	4,826.31	419,232.31	179.18	419,411.49
Use of Facilities	13,099.47		13,099.47		13,099.47
Tuition Charges	36,654.79		36,654.79		36,654.79
Provided Services				2,879.80	2,879.80
	<u>\$ 464,160.26</u>	<u>\$ 22,448.06</u>	<u>\$ 486,608.32</u>	<u>\$ 7,273.98</u>	<u>\$ 493,882.30</u>

**Note 6: INVENTORY**

Inventory recorded at June 30, 2018 in business-type activities on the government-wide statement of net position, and on the food service enterprise fund statement of net position, consisted of the following:

Food	\$ 12,796.85
Supplies	<u>3,598.05</u>
	<u>\$ 16,394.90</u>

**Note 7: CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2018 is as follows:

	<u>Balance July 1, 2017</u>	<u>Increases</u>	<u>Transfers</u>	<u>Decreases</u>	<u>Balance June 30, 2018</u>
<b>Governmental Activities:</b>					
Capital Assets, not being Depreciated:					
Land	\$ 227,922.00				\$ 227,922.00
Construction in Progress	1,934,398.46	\$ 1,358,932.36	\$ (3,161,444.82)		131,886.00
Total Capital Assets, not being Depreciated	<u>2,162,320.46</u>	<u>1,358,932.36</u>	<u>(3,161,444.82)</u>	<u>-</u>	<u>359,808.00</u>
Capital Assets, being Depreciated:					
Land Improvements	6,340,101.58			\$ (21,000.00)	6,319,101.58
Buildings and Improvements	35,473,293.21	3,973.00	3,161,444.82		38,638,711.03
Furniture, Fixtures and Equipment	5,783,257.40	309,110.13		(563,803.76)	5,528,563.77
Total Capital Assets, being Depreciated	<u>47,596,652.19</u>	<u>313,083.13</u>	<u>3,161,444.82</u>	<u>(584,803.76)</u>	<u>50,486,376.38</u>
Total Capital Assets, Cost	<u>49,758,972.65</u>	<u>1,672,015.49</u>	<u>-</u>	<u>(584,803.76)</u>	<u>50,846,184.38</u>
Less Accumulated Depreciation for:					
Land Improvements	(2,996,238.81)	(263,935.07)		21,000.00	(3,239,173.88)
Buildings and Improvements	(16,149,403.04)	(721,718.44)			(16,871,121.48)
Furniture, Fixtures and Equipment	(3,670,732.73)	(389,744.84)		508,305.82	(3,552,171.75)
Total Accumulated Depreciation	<u>(22,816,374.58)</u>	<u>(1,375,398.35)</u>	<u>-</u>	<u>529,305.82</u>	<u>(23,662,467.11)</u>
Total Capital Assets, being Depreciated, Net	<u>24,780,277.61</u>	<u>(1,062,315.22)</u>	<u>3,161,444.82</u>	<u>(55,497.94)</u>	<u>26,823,909.27</u>
Governmental Activities Capital Assets, Net	<u>\$ 26,942,598.07</u>	<u>\$ 296,617.14</u>	<u>\$ -</u>	<u>\$ (55,497.94)</u>	<u>\$ 27,183,717.27</u>
<b>Business-Type Activities:</b>					
Capital Assets, being Depreciated:					
Furniture, Fixtures and Equipment	\$ 359,848.36				\$ 359,848.36
Total Capital Assets, being Depreciated	<u>359,848.36</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>359,848.36</u>
Less Accumulated Depreciation for:					
Furniture, Fixtures and Equipment	(308,543.35)	\$ (9,598.69)			(318,142.04)
Total Accumulated Depreciation	<u>(308,543.35)</u>	<u>(9,598.69)</u>	<u>-</u>	<u>-</u>	<u>(318,142.04)</u>
Total Capital Assets, being Depreciated, Net	<u>51,305.01</u>	<u>(9,598.69)</u>	<u>-</u>	<u>-</u>	<u>41,706.32</u>
Business-Type Activities Capital Assets, Net	<u>\$ 51,305.01</u>	<u>\$ (9,598.69)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 41,706.32</u>

Depreciation expense was charged to functions / programs of the School District as follows:

**Governmental Activities:**

Regular Instruction	\$ 85,678.35
Other Administrative Services	116,408.41
Plant Operations and Maintenance	70,401.55
Transportation	25,986.53
Unallocated	1,076,923.51

Total Depreciation Expense - Governmental Activities \$ 1,375,398.35

**Note 8: LONG-TERM LIABILITIES**

During the fiscal year ended June 30, 2018, the following changes occurred in long-term obligations for governmental activities:

	<u>Balance</u> <u>July 1, 2017</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2018</u>	<u>Due within</u> <u>One Year</u>
<b>Governmental Activities:</b>					
Bonds Payable:					
General Obligation Bonds	\$ 1,795,000.00		\$ (890,000.00)	\$ 905,000.00	\$ 905,000.00
Add Amounts:					
Issuance Premiums	83,700.84		(40,176.41)	43,524.43	43,524.43
Total Bonds Payable	<u>1,878,700.84</u>	<u>-</u>	<u>(930,176.41)</u>	<u>948,524.43</u>	<u>948,524.43</u>
Other Liabilities:					
Net Pension Liability (note 10)	13,196,405.00	\$ 4,086,316.00	(6,350,662.00)	10,932,059.00	
Obligations under Capital Lease		620,000.00		620,000.00	124,589.01
Compensated Absences	1,167,140.58	508,856.56	(66,036.63)	1,609,960.51	159,126.16
Total Other Liabilities	<u>14,363,545.58</u>	<u>5,215,172.56</u>	<u>(6,416,698.63)</u>	<u>13,162,019.51</u>	<u>283,715.17</u>
Governmental Activities Long-Term Liabilities	<u>\$ 16,242,246.42</u>	<u>\$ 5,215,172.56</u>	<u>\$ (7,346,875.04)</u>	<u>\$ 14,110,543.94</u>	<u>\$ 1,232,239.60</u>

The bonds payable are generally liquidated by the debt service fund, while the compensated absences, obligations under capital lease, and net pension liability are liquidated by the general fund.

During the fiscal year ended June 30, 2018, the following changes occurred in long-term obligations for business-type activities:

	<u>Balance</u> <u>July 1, 2017</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance</u> <u>June 30, 2018</u>	<u>Due within</u> <u>One Year</u>
<b>Business-Type Activities:</b>					
Other Liabilities:					
Compensated Absences Payable	\$ 7,096.29		\$ (589.80)	\$ 6,506.49	
Business-Type Activities Long-Term Liabilities	<u>\$ 7,096.29</u>	<u>\$ -</u>	<u>\$ (589.80)</u>	<u>\$ 6,506.49</u>	<u>\$ -</u>

Compensated absences are liquidated by the food service enterprise fund.

**Bonds Payable** - Bonds and loans are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the School District are general obligation bonds.

On July 1, 2003, the School District issued \$8,457,000.00 general obligation bonds at interest rates varying from 2.50% to 3.50% to finance the District's local share of capital improvement projects. The School District issued refunding bonds on July 19, 2012 to refund the callable portion of these bonds. The remaining refunding bonds mature on August 1, 2018.

Principal and interest due on bonds outstanding is as follows:

<u>Fiscal Year</u> <u>Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2019	\$ 905,000.00	\$ 13,575.00	\$ 918,575.00

**Note 8: LONG-TERM LIABILITIES (CONT'D)**

**Bonds Authorized but not Issued** - As of June 30, 2018, the School District had no authorizations to issue additional bonded debt.

**Obligations under Capital Lease** - The School District is leasing roof mounted photovoltaic equipment with a total cost of \$620,000.00 under capital leases. The capital lease is for a term of five years. Capital leases are depreciated in a manner consistent with the School District's depreciation policy for owned assets.

The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2018.

<b><u>Fiscal Year</u></b> <b><u>Ending June 30,</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2019	\$ 124,589.01	\$ 8,053.11	\$ 132,642.12
2020	118,770.61	13,871.51	132,642.12
2021	122,096.19	10,545.93	132,642.12
2022	125,514.88	7,127.24	132,642.12
2023	129,029.31	3,612.81	132,642.12
Total	<u>\$ 620,000.00</u>	<u>\$ 43,210.60</u>	<u>\$ 663,210.60</u>

**Compensated Absences** - As previously stated, compensated absences will be paid from the fund from which the employees' salaries are paid. Refer to note 15 for a description of the School District's policy.

**Net Pension Liability** - For details on the net pension liability, refer to note 10. The School District's annual required contribution to the Public Employees' Retirement System is budgeted and paid from the general fund on an annual basis.

**Note 9: OPERATING LEASES**

At June 30, 2018, the School District had operating lease agreements in effect for office space. The present value of the future minimum rental payments under the operating lease agreements are as follows:

<b><u>Fiscal Year</u></b> <b><u>Ending June 30,</u></b>	<b><u>Amount</u></b>
2019	<u>\$ 43,750.00</u>

Rental payments during the fiscal year 2018 were \$75,000.00.

**Note 10: PENSION PLANS**

A substantial number of the School District's employees participate in one of the following defined benefit pension plans: the Teachers' Pension and Annuity Fund ("TPAF") and the Public Employees' Retirement System ("PERS"), which are administered by the New Jersey Division of Pensions and Benefits (the "Division"). In addition, several School District employees participate in the Defined Contribution Retirement Program, which is a defined contribution pension plan. This plan is administered by Prudential Financial for the Division. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements, required supplementary information and detailed information about the PERS and TPAF plan's fiduciary net position which can be obtained by writing to or at the following website:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<http://www.nj.gov/treasury/pensions/gasb-notice.shtml>

**General Information about the Pension Plans****Plan Descriptions**

**Teachers' Pension and Annuity Fund** - The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan, with a special funding situation, which was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66. The State of New Jersey (the "State") is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF's designated purpose is to provide retirement benefits, death, disability and medical benefits to certain qualified members. Membership in the TPAF is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, who have titles that are unclassified, professional and certified. The TPAF's Board of Trustees is primarily responsible for the administration of the TPAF.

**Public Employees' Retirement System** - The Public Employees' Retirement System is a cost-sharing multiple-employer defined benefit pension plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The PERS's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the PERS is mandatory for substantially all full-time employees of the School District, provided the employee is not required to be a member of another state-administered retirement system or other state pensions fund or local jurisdiction's pension fund. The PERS's Board of Trustees is primarily responsible for the administration of the PERS.

**Defined Contribution Retirement Program** - The Defined Contribution Retirement Program is a multiple-employer defined contribution pension fund established on July 1, 2007 under the provisions of Chapter 92, P.L. 2007, and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et. seq.). The DCRP is a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) § 401(a) et seq., and is a "governmental plan" within the meaning of IRC § 414(d). The DCRP provides retirement benefits for eligible employees and their beneficiaries. Individuals covered under DCRP are employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees enrolled in New Jersey State Police Retirement System (SPRS) or the Police and Firemen's Retirement System (PFRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000.00 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010 who do not work the minimum number of hours per week required for tiers 4 or 5 enrollment, but who earn salary of at least \$5,000.00 annually.

**Note 10: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions**

**Teachers' Pension and Annuity Fund** - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

**Tier Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 21, 2010
- 4 Members who were eligible to enroll after May 21, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 years or more of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier.

Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Public Employees' Retirement System** - The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the PERS.

The membership tiers for PERS are the same as previously noted for TPAF.

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more service credit before age 62 and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

**Note 10: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Vesting and Benefit Provisions (Cont'd)**

**Defined Contribution Retirement Program** - Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and nonforfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and nonforfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

**Contributions**

**Teachers' Pension and Annuity Fund** - The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The State's contribution is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability. For fiscal year 2017, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over several preceding fiscal years. These on-behalf contributions by the State of New Jersey are considered a special funding situation, under the definition of GASB 68, *Accounting and Financial Reporting for Pensions*.

The School District's contractually required contribution rate for the fiscal year ended June 30, 2018 was 10.54% of the School District's covered payroll, of which 0.00% of payroll was required from the School District and 100.00% of payroll was required from the State of New Jersey. The School District was not required to make any contributions to the pension plan during the fiscal year ended June 30, 2018 because of the 100.00% special funding situation with the State of New Jersey.

Based on the most recent TPAF measurement date of June 30, 2017, the State's contractually required contribution, on-behalf of the School District, to the pension plan for the fiscal year ended June 30, 2018 was \$1,473,427.00, and was paid by April 1, 2018. School District employee contributions to the pension plan during the fiscal year ended June 30, 2018 were \$1,030,742.30.

**Public Employees' Retirement System** - The contribution policy is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over seven years beginning in July 2012. The member contribution rate was 7.34% in State fiscal year 2018. The phase-in of the additional incremental member contribution rate takes place in July of each subsequent State fiscal year. The rate for members who are eligible for the Prosecutors Part of PERS (Chapter 366, P.L. 2001) was 10%. Employer contribution amounts are based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability.



**Note 10: PENSION PLANS (CONT'D)****General Information about the Pension Plans (Cont'd)****Contributions (Cont'd)**

**Public Employees' Retirement System (Cont'd)** - The School District's contractually required contribution rate for the fiscal year ended June 30, 2018 was 14.30% of the School District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

Based on the most recent PERS measurement date of June 30, 2017, the School District's contractually required contribution to the pension plan for the fiscal year ended June 30, 2018 was \$435,055.00, and was paid by April 1, 2018. School District employee contributions to the pension plan during the fiscal year ended June 30, 2018 were \$253,599.15.

**Defined Contribution Retirement Program** - The contribution policy is set by N.J.S.A. 43:15C-3 and requires contributions by active members and contributing employers. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the School District contributes 3% of the employees' base salary, for each pay period, to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

For the fiscal year ended June 30, 2018, employee contributions totaled \$2,356.66, and the School District recognized pension expense, which equaled the required contributions, of \$1,285.44. There were no forfeitures during the fiscal year.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

**Teachers' Pension and Annuity Fund** - At June 30, 2018, the School District was not required to report a liability for its proportionate share of the net pension liability because of a 100% special funding situation by the State of New Jersey.

The State's proportionate share of net pension liability, attributable to the School District is as follows:

School District's Proportionate Share of Net Pension Liability	\$ -
State of New Jersey's Proportionate Share of Net Pension Liability Associated with the School District	88,469,805.00
	<u>\$ 88,469,805.00</u>

The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2017. For the June 30, 2017 measurement date, the School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers and the State of New Jersey, actuarially determined. At June 30, 2017, the School District proportion was 0.00% due to the 100% special funding situation with the State of New Jersey. For the June 30, 2017 measurement date, the State's proportionate share of the TPAF net pension liability associated with the School District was 0.1312148827%, which was an increase of 0.0007429810% from its proportion measured as of June 30, 2016.

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Teachers' Pension and Annuity Fund (Cont'd)** - For the fiscal year ended June 30, 2018, the School District recognized \$6,128,740.00 in pension expense and revenue, in the government-wide financial statements, for the State of New Jersey on-behalf TPAF pension contributions. This pension expense and revenue was based on the pension plans June 30, 2017 measurement date.

**Public Employees' Retirement System** - At June 30, 2018, the School District reported a liability of \$10,932,059.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2017. The School District's proportion of the net pension liability was based on a projection of the School District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. For the June 30, 2017 measurement date, the School District's proportion was 0.0469622402%, which was an increase of 0.0024055806% from its proportion measured as of June 30, 2016.

For the fiscal year ended June 30, 2018, the School District recognized pension expense of \$884,967.00, in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2017 measurement date.

At June 30, 2018, the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Differences between Expected and Actual Experience	\$ 257,412.00	\$ -
Changes of Assumptions	2,202,433.00	2,194,359.00
Net Difference between Projected and Actual Earnings on Pension Plan Investments	74,440.00	-
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions	546,933.00	87,776.00
School District Contributions Subsequent to the Measurement Date	486,199.00	-
	<u>\$ 3,567,417.00</u>	<u>\$ 2,282,135.00</u>

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Public Employees' Retirement System (Cont'd)** - \$486,199.00, included in deferred outflows of resources, will be included as a reduction of the net pension liability in the fiscal year ending June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<b>Year Ending June 30,</b>		
2019	\$	353,760.00
2020		484,758.00
2021		341,145.00
2022		(198,400.00)
2023		(182,180.00)
		<u>799,083.00</u>
	\$	<u>799,083.00</u>

**Note 10: PENSION PLANS (CONT'D)****Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)**

**Public Employees' Retirement System (Cont'd)** - The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Differences between Expected and Actual Experience		
Year of Pension Plan Deferral:		
June 30, 2014	-	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
June 30, 2017	5.48	-
Changes of Assumptions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	-
June 30, 2015	5.72	-
June 30, 2016	5.57	-
June 30, 2017	-	5.48
Net Difference between Projected and Actual Earnings on Pension Plan Investments		
Year of Pension Plan Deferral:		
June 30, 2014	-	5.00
June 30, 2015	-	5.00
June 30, 2016	5.00	-
June 30, 2017	5.00	-
Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions		
Year of Pension Plan Deferral:		
June 30, 2014	6.44	6.44
June 30, 2015	5.72	5.72
June 30, 2016	5.57	5.57
June 30, 2017	5.48	5.48

**Note 10: PENSION PLANS (CONT'D)****Actuarial Assumptions**

The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016. The total pension liability was calculated through the use of updated procedures to roll forward from the actuarial valuation date to the measurement date of June 30, 2017. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

	<b><u>TPAF</u></b>	<b><u>PERS</u></b>
Inflation	2.25%	2.25%
Salary Increases:		
2012-2021	Varies Based on Experience	-
Through 2026	-	1.65% - 4.15% Based on Age
Thereafter	Varies Based on Experience	2.65% - 5.15% Based on Age
Investment Rate of Return	7.00%	7.00%
Period of Actuarial Experience		
Study upon which Actuarial		
Assumptions were Based	July 1, 2012 - June 30, 2015	July 1, 2011 - June 30, 2014

For TPAF, pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

For PERS, pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

For TPAF and PERS, in accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in TPAF's and PERS's target asset allocation as of June 30, 2017 are summarized in the following table:

**Note 10: PENSION PLANS (CONT'D)****Actuarial Assumptions (Cont'd)**

<b><u>Asset Class</u></b>	<b><u>Target Allocation</u></b>	<b><u>Long-Term Expected Real Rate of Return</u></b>
Absolute Return/Risk Mitigation	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
Public High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%
	<u>100.00%</u>	

**Discount Rate** - The discount rates used to measure the total pension liability at June 30, 2017 were 4.25% and 5.00% for TPAF and PERS, respectively. For TPAF and PERS, the respective single blended discount rates were based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.58% as of June 30, 2017, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rates for TPAF and PERS assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 40% of the actuarially determined amount for TPAF and PERS and the local employers contributed 100% of the actuarially determined amount for PERS. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2036 for TPAF and 2040 for PERS. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2036 for TPAF and 2040 for PERS, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Note 10: PENSION PLANS (CONT'D)****Sensitivity of School District's Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

**Teachers' Pension and Annuity Fund (TPAF)** - As previously mentioned, TPAF, has a special funding situation where the State pays 100% of the School District's annual required contribution. As such, the proportionate share of the net pension liability as of June 30, 2017, the pension plans measurement date, attributable to the School District is \$0, and the State of New Jersey's proportionate share of the net pension liability, attributable to the School District, using a discount rate of 4.25%, as well as using a discount rate that is 1% lower or 1% higher than the current rates used is as follows:

	<b>TPAF</b>		
	<b>1% Decrease (3.25%)</b>	<b>Current Discount Rate (4.25%)</b>	<b>1% Increase (5.25%)</b>
School District's Proportionate Share of the Net Pension Liability	\$ -	\$ -	\$ -
State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District	105,104,903.00	88,469,805.00	74,765,739.00
	<u>\$ 105,104,903.00</u>	<u>\$ 88,469,805.00</u>	<u>\$ 74,765,739.00</u>

**Public Employees' Retirement System (PERS)** - The following presents the School District's proportionate share of the net pension liability at June 30, 2017, the plans measurement date, calculated using a discount rate of 5.00%, as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1% lower or 1% higher than the current rates used:

	<b>PERS</b>		
	<b>1% Decrease (4.00%)</b>	<b>Current Discount Rate (5.00%)</b>	<b>1% Increase (6.00%)</b>
School District's Proportionate Share of the Net Pension Liability	\$ 13,561,961.00	\$ 10,932,059.00	\$ 8,741,025.00

**Pension Plan Fiduciary Net Position**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the respective fiduciary net position of the TPAF and PERS and additions to/deductions from TPAF and PERS's respective fiduciary net position have been determined on the same basis as they are reported by TPAF and PERS. Accordingly, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value. For additional information about TPAF and PERS, please refer to the plan's Comprehensive Annual Financial Report (CAFR) which can be found at <http://www.nj.gov/treasury/pensions/gasb-notices.shtml>.

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN****General Information about the OPEB Plan**

**Plan Description and Benefits Provided** - The State Health Benefit Local Education Retired Employees Plan (the "OPEB Plan") is a multiple-employer defined benefit OPEB plan, with a special funding situation, that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75 - *Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions*. The OPEB Plan is administered by the State of New Jersey Division of Pensions and Benefits (the "Division") and is part of the New Jersey State Health Benefits Program (SHBP). The Division issues a publically available financial report that includes financial statements and required supplementary information which can be obtained by writing to or at the following website:

State of New Jersey  
Division of Pensions and Benefits  
P.O. Box 295  
Trenton, New Jersey 08625-0295  
<https://www.nj.gov/treasury/pensions/financial-reports.shtml>

The OPEB Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

**Contributions** - The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey (the "State") in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**Employees Covered by Benefit Terms** - At June 30, 2018, the entire State Health Benefit Local Education Retired Employees OPEB Plan consisted of the following members.

Active Plan Members	223,747
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	142,331
Inactive Plan Members Entitled to but Not Yet Receiving Benefit Payments	-
	<hr/>
	366,078
	<hr/> <hr/>

**Total Non-Employer OPEB Liability**

The State of New Jersey, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to the OPEB Plan for qualified retired TPAF, PERS, PFRS and ABP participants. The School District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the School District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. The State's proportionate share of the net OPEB liability associated with the School District as of June 30, 2018 was \$73,964,797.00. Since the OPEB liability associated with the School District is 100% attributable to the State, the OPEB liability will be referred to as the total Non-Employer OPEB Liability.



**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****Total Non-Employer OPEB Liability (Cont'd)**

The total Non-Employer OPEB Liability was measured as of June 30, 2017, and was determined by an actuarial valuation as of June 30, 2016, which was rolled forward to June 30, 2017. The total Non-Employer OPEB Liability as of June 30, 2016 was determined by an actuarial valuation as of June 30, 2016. For the June 30, 2017 measurement date, the State's proportionate share of the Non-Employer OPEB Plan Liability associated with the School District was 0.1378915270%, which was a decrease of 0.0003674566 from its proportion measured as of June 30, 2016.

**Actuarial Assumptions and Other Inputs** - The actuarial assumptions and other inputs vary for each plan member depending on the pension plan in which the member is enrolled. The actuarial valuation at June 30, 2016 used the following actuarial assumptions, applied to all periods in the measurement:

**Salary Increases -**

	<u>TPAF/ABP (1)</u>	<u>PERS (2)</u>	<u>PFRS (2)</u>
Through 2026	1.55% - 4.55%	2.15% - 4.15%	2.10% - 8.98%
Thereafter	2.00% - 5.45%	3.15% - 5.15%	3.10% - 9.98%

(1) - Based on years of service

(2) - Based on age

**Inflation Rate** - 2.50%.

**Mortality Rates** - Preretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

**Experience Studies** - The actuarial assumptions used in the June 30, 2016 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2010 - June 30, 2013, and July 1, 2011 - June 30, 2014 for TPAF, PFRS and PERS, respectively.

**Health Care Trend Assumptions** - For pre-Medicare preferred provider organization (PPO) medical benefits, this amount initially is 5.9% and decreases to a 5.0% long-term trend rate after nine years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.9% and decreases to a 5.0% long-term trend rate after nine years. For prescription drug benefits, the initial trend rate is 10.5% decreasing to a 5.0% long-term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

**Discount Rate** - The discount rate for June 30, 2017 and 2016 was 3.58% and 2.85%, respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer GO 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (CONT'D)****STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)****Total Non-Employer OPEB Liability (Cont'd)**

**Changes in the Total Non-Employer OPEB Liability** - The below table summarizes the State's proportionate share of the change in the Total Non-Employer OPEB Liability associated with the School District:

Balance at June 30, 2017		\$ 79,957,637.00
Changes for the Year:		
Service Cost	\$ 3,076,255.00	
Interest Cost	2,343,117.00	
Changes in Assumptions	(9,762,114.00)	
Gross Benefit Payments	(1,713,182.00)	
Member Contributions	<u>63,084.00</u>	
Net Changes		<u>(5,992,840.00)</u>
Balance at June 30, 2018		<u>\$ 73,964,797.00</u>

There were no changes in benefit terms between the June 30, 2016 measurement date and the June 30, 2017 measurement date.

Changes of assumptions and other inputs reflect a change in the discount rate from 2.85% for the June 30, 2016 measurement date to 3.58% for the June 30, 2017 measurement date.

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Discount Rate** - The State's proportionate share of the total Non-Employer OPEB Liability as of June 30, 2017, associated with the School District, using a discount rate of 3.58%, as well as using a discount rate that is 1% lower or 1% higher than the current rate used is as follows:

	1% Decrease <u>(2.58%)</u>	Current Discount Rate <u>(3.58%)</u>	1% Increase <u>(4.58%)</u>
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District	<u>\$ 87,801,550.32</u>	<u>\$ 73,964,797.00</u>	<u>\$ 62,989,352.76</u>

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Healthcare Cost Trend Rates** - The State's proportionate share of the total Non-Employer OPEB Liability as of June 30, 2017, associated with the School District, using a healthcare cost trend rates that are 1% lower or 1% higher than the current healthcare cost trend rate used is as follows:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District	<u>\$ 60,828,895.35</u>	<u>\$ 73,964,797.00</u>	<u>\$ 91,409,119.83</u>

**Note 11: POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) - (CONT'D)**

**STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (CONT'D)**

**Total Non-Employer OPEB Liability (Cont'd)**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to the Non-Employer OPEB Liability** - For the fiscal year ended June 30, 2018, the School District recognized \$4,375,679.00 in OPEB expense and revenue, in the government-wide financial statements, for the State's proportionate share of the OPEB Plan's OPEB Expense, associated with the School District. This expense and revenue was based on the OPEB Plan's June 30, 2017 measurement date.

In accordance with GASBS No. 75, the School District's proportionate share of the OPEB liability is zero. As such, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources by the School District. However, at June 30, 2018, the State's proportionate share of the total Non-Employer OPEB Liability's deferred outflows of resources and deferred inflows of resources, associated with School District, from the following sources are as follows:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Changes in Proportion	\$ -	\$ 167,918.00
Changes of Assumptions or Other Inputs	-	8,747,520.00
	<u>\$ -</u>	<u>\$ 8,915,438.00</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to the State's proportionate share of the total Non-Employer OPEB Liability, associated with the School District, will be recognized in OPEB expense as follows:

<b><u>Year Ending June 30,</u></b>	
2019	\$ (1,043,962.76)
2020	(1,043,962.76)
2021	(1,043,962.76)
2022	(1,043,962.76)
2023	(1,043,962.76)
Thereafter	(3,695,624.18)
	<u>\$ (8,915,438.00)</u>

**Note 12: ON-BEHALF PAYMENTS**

For the fiscal year ended June 30, 2018, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs and post-retirement medical costs related to TPAF, in the fund financial statements. The amounts recognized as revenues and expenditures in the fund financial statements for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance were \$1,921,310.00, \$46,625.00, \$1,271,047.00, and \$2,203.00, respectively.

**Note 13: RISK MANAGEMENT**

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The School District maintains insurance coverage for property, liability, student accident, and surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation Insurance** - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State. The net employee contributions include amounts withheld from employees and remitted to the State.

The following is a summary of the activity of the School District's private-purpose trust fund for the unemployment claims for the current and previous two fiscal years:

<b>Fiscal Year Ended June 30,</b>	<b>Net Employee Contributions</b>	<b>Interest Income</b>	<b>Claims Incurred</b>	<b>Ending Balance</b>
2018	\$ 0.87	\$ 661.43	\$ 7,994.45	\$ 326,472.96
2017	26.86	686.14	16,456.39	333,805.11
2016	3,992.14	766.38	54,541.74	349,548.50

**Joint Insurance Fund** - The School District is a member of the Burlington County Insurance Pool Joint Insurance Fund (BCIPJIF). The Fund provides its members with the following coverage:

Property, Inland Marine and Automobile Physical Damages  
Boiler and Machinery  
Comprehensive Crime  
General and Automobile Liability  
Workers' Compensation and Employer's Liability  
Educator's Legal Liability  
Pollution Legal Liability  
Cyber Liability  
Violent Malicious Acts  
Disaster Management Services

Contributions to the Fund, are payable in an annual premium and is based on actuarial assumptions determined by the Fund's actuary. The School District's agreement with the Pool provides that the Pool will be self-sustaining through member premiums and will reinsure through the School Pool for Excess Liability Limits Joint Insurance Fund (SPELL) for claims in excess of \$100,000.00 to \$250,000.00 based on the line of coverage for each insured event.

**Note 13: RISK MANAGEMENT (CONT'D)**

**Joint Insurance Fund (Cont'd)** - The Fund publishes its own financial report for the fiscal year ended December 31, 2017, which can be obtained from:

Burlington County Insurance Pool  
Joint Insurance Fund  
P.O. Box 449  
Marlton, New Jersey 08053

**Note 14: DEFERRED COMPENSATION**

The School District offers its employees a choice of nine deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death, or unforeseeable emergency. The plan administrator is OMNI Financial Group, Inc.

**Note 15: COMPENSATED ABSENCES**

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees who are employed for ten months are entitled to ten paid sick leave days per fiscal school year. School District employees who are employed for twelve months are entitled to twelve paid sick leave days per fiscal school year. Unused sick leave may be accumulated and carried forward to the subsequent years. School District employees are entitled to three personal days, the balance of which may be carried forward as accumulated sick days in subsequent years. Vacation days not used during the year may not be accumulated and carried forward. Benefits paid in any future year will be calculated according to formulas outlined in the School Districts' agreements with the various employee unions and included in the current years' budget.

The liability for vested compensated absences is recorded within those funds as the benefits accrue to employees. At June 30, 2018, the liability for compensated absences reported on the government-wide statement of net position and on the proprietary fund statement of net position was \$1,609,960.51 and \$6,506.49, respectively.

**Note 16: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

The composition of interfund balances as of June 30, 2018 is as follows:

<u>Fund</u>	<u>Interfunds Receivable</u>	<u>Interfunds Payable</u>
General	\$ 12,636.99	\$ 5,847.59
Special Revenue		11,717.45
Capital Projects		919.54
Fiduciary	5,847.59	
	<u>\$ 18,484.58</u>	<u>\$ 18,484.58</u>

**Note 16: INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS (CONT'D)**

The interfund receivables and payables above predominately resulted from payments made by certain funds on behalf of other funds. During the fiscal year 2019, the School District expects to liquidate such interfunds, depending upon the availability of cash flow. Operating transfers between general and debt service funds was due to rounding when the budget was adopted.

**Note 17: CONTINGENCIES**

**Grantor Agencies** - Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the School District expects such amount, if any, to be immaterial.

**Litigation** - The School District is a defendant in several legal proceedings that are in various stages of litigation. It is believed that the outcome, or exposure to the School District, from such litigation is either unknown or potential losses, if any, would not be material to the financial statements.

**Note 18: CONCENTRATIONS**

The School District depends on financial resources flowing from, or associated with, both the federal government and the State of New Jersey. As a result of this dependency, the School District is subject to changes in specific flows of intergovernmental revenues based on modifications to federal and State laws and federal and State appropriations.

**Note 19: COMMITMENTS**

The School District had a construction project ongoing as of the fiscal year ended June 30, 2018 that is to continue into the subsequent fiscal year. This project, which is related to the capital projects fund, is as follows:

<u>Contract</u>	<u>Commitment Date</u>	<u>Amount Outstanding</u>
Installation of Solar Panels on High School Roof	04/17/18	\$ 1,186,974.00

**Note 20: FUND BALANCES****NONSPENDABLE**

As stated in note 1, the nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The School District does not have any nonspendable fund balances as of June 30, 2018.

**RESTRICTED**

As stated in note 1, the restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources by either of the following: (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation. Specific restrictions of the School District's fund balance are summarized as follows:

**Note 20: FUND BALANCES****RESTRICTED (CONT'D)****General Fund**

**For Excess Surplus** - In accordance with N.J.S.A. 18A:7F-7, as amended, the designation of restricted fund balance - excess surplus is the result of a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict general fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2018 is \$782,109.20. Additionally, \$1,141,880.10 of excess fund balance generated during 2016-2017 has been restricted and designated for utilization in the 2018-2019 budget.

**For Capital Reserve Account** - As of June 30, 2018, the balance in the capital reserve account is \$5,224,319.03. These funds are restricted for future capital outlay expenditures for capital projects in the School District's approved Long Range Facilities Plan (LRFP). The School District has budgeted a withdrawal of \$1,158,000.00 for the fiscal year 2018-2019.

**For Maintenance Reserve Account** - As of June 30, 2018, the balance in the maintenance reserve account is \$1,545,220.82. These funds are restricted for the required maintenance of school facilities in accordance with the Educational Facilities Construction and Financing Act (EFCFA) (N.J.S.A. 18A:7G-9) as amended by P.L. 2004, c. 73 (S1701). The School District has budgeted a withdrawal of \$530,000.00 for the fiscal year 2018-2019.

**Capital Projects Fund** - As of June 30, 2018, the balance in the capital projects fund is \$488,114.00, which is restricted for approved projects.

**COMMITTED**

As stated in note 1, the committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which is the Board of Education. The School District does not have any committed fund balances as of June 30, 2018.

**ASSIGNED**

As stated in note 1, the assigned fund balance classification includes amounts that are constrained by the School District's *intent* to be used for specific purposes, but are neither restricted nor committed. Specific assignments of the School District's fund balance are summarized as follows:

**General Fund**

**For Subsequent Year's Expenditures** - The School District has appropriated and included as an anticipated revenue for the fiscal year ending June 30, 2019 \$302,779.90 of general fund balance at June 30, 2018.

**Other Purposes** - As of June 30, 2018, the School District had \$418,477.74 of encumbrances outstanding for purchase orders and contracts signed by the School District, but not completed, as of the close of the fiscal year.

**Note 20: FUND BALANCES (CONT'D)****UNASSIGNED**

As stated in note 1, the unassigned fund balance classification represents fund balance that has not been restricted, committed, or assigned to specific purposes. The School District's unassigned fund balance is summarized as follows:

**General Fund** - As of June 30, 2018, \$65,721.43 of general fund balance was unassigned.



REQUIRED SUPPLEMENTARY INFORMATION  
PART II

BUDGETARY COMPARISON SCHEDULES

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 25,051,830.00		\$ 25,051,830.00	\$ 25,051,830.00	
Tuition from Individuals	75,000.00		75,000.00	82,556.00	\$ 7,556.00
Tuition from Other LEAs Within the State	85,000.00		85,000.00	120,142.79	35,142.79
Transportation Fees from Other LEAs				7,440.00	7,440.00
Other Local Governmental Units - Restricted	190,000.00		190,000.00	177,877.45	(12,122.55)
Rents and Royalties	141,860.00		141,860.00	150,680.50	8,820.50
Other Restricted Miscellaneous Revenues	95,000.00		95,000.00	97,969.05	2,969.05
Interest Earned on Maintenance Reserve	500.00		500.00		(500.00)
Interest Earned on Capital Reserve Funds	500.00		500.00	7,914.28	7,414.28
Unrestricted Miscellaneous Revenues	125,000.00		125,000.00	158,566.37	33,566.37
<b>Total - Local Sources</b>	<b>25,764,690.00</b>	<b>-</b>	<b>25,764,690.00</b>	<b>25,854,976.44</b>	<b>90,286.44</b>
State Sources:					
Categorical Special Education Aid	1,217,428.00		1,217,428.00	1,217,428.00	
Equalization Aid	7,393,341.00		7,393,341.00	7,393,341.00	
Categorical Transportation Aid	454,241.00		454,241.00	454,241.00	
Categorical Security Aid	166,156.00		166,156.00	166,156.00	
Professional Learning Community Aid	20,340.00		20,340.00	20,340.00	
Host District Support Aid	200.00		200.00	200.00	
Extraordinary Aid	165,000.00		165,000.00	397,379.00	232,379.00
PARCC Readiness Aid	20,440.00		20,440.00	20,440.00	
Per Pupil Growth Aid	20,440.00		20,440.00	20,440.00	
State Reimbursement for Lead Testing				4,445.50	4,445.50
Nonpublic School Transportation Costs				17,027.00	17,027.00
On-Behalf TPAF Post Retirement Medical (non-budgeted)				1,271,047.00	1,271,047.00
On-Behalf Teacher's Pension and Annuity Fund (non-budgeted)				1,921,310.00	1,921,310.00
On-Behalf TPAF Non-Contributory Insurance (non-budgeted)				46,625.00	46,625.00
On-Behalf TPAF Long-Term Disability Insurance (non-budgeted)				2,203.00	2,203.00
Reimbursed TPAF Social Security Contributions (non-budgeted)				999,610.84	999,610.84
<b>Total - State Sources</b>	<b>9,457,586.00</b>	<b>-</b>	<b>9,457,586.00</b>	<b>13,952,233.34</b>	<b>4,494,647.34</b>
Federal Sources:					
Medicaid Reimbursement	18,321.00		18,321.00	6,076.10	(12,244.90)
<b>Total - Federal Sources</b>	<b>18,321.00</b>	<b>-</b>	<b>18,321.00</b>	<b>6,076.10</b>	<b>(12,244.90)</b>
<b>Total Revenues</b>	<b>35,240,597.00</b>	<b>-</b>	<b>35,240,597.00</b>	<b>39,813,285.88</b>	<b>4,572,688.88</b>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund  
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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES:</b>					
Current Expense:					
Regular Programs - Instruction:					
Salaries of Teachers:					
Grades 9-12	\$ 9,721,159.00	\$ (266,993.00)	\$ 9,454,166.00	\$ 9,112,693.82	\$ 341,472.18
Regular Programs - Home Instruction:					
Salaries of Teachers	80,130.00	(6,000.00)	74,130.00	42,445.18	31,684.82
Purchased Professional - Educational Services	45,000.00	19,010.00	64,010.00	60,486.17	3,523.83
Regular Programs - Undistributed Instruction:					
Purchased Professional - Educational Services	56,000.00	22,078.00	78,078.00	62,178.00	15,900.00
Other Purchased Services (400-500 series)	29,760.00	27,065.00	56,825.00	51,283.50	5,541.50
General Supplies	963,886.85	(19,703.00)	944,183.85	678,595.19	265,588.66
Textbooks	51,760.00	5,390.00	57,150.00	30,373.40	26,776.60
Other Objects	42,988.00	(5,880.00)	37,108.00	20,339.00	16,769.00
79 Total Regular Programs - Instruction	<u>10,990,683.85</u>	<u>(225,033.00)</u>	<u>10,765,650.85</u>	<u>10,058,394.26</u>	<u>707,256.59</u>
Special Education - Instruction:					
Behavioral Disabilities:					
Salaries of Teachers	186,534.00	3,450.00	189,984.00	189,979.47	4.53
Other Salaries for Instruction	25,214.00		25,214.00	18,378.11	6,835.89
General Supplies	11,994.80	(1,000.00)	10,994.80	6,732.53	4,262.27
Textbooks	1,000.00	1,000.00	2,000.00	1,297.82	702.18
Other Objects	500.00		500.00	500.00	500.00
Total Behavioral Disabilities	<u>225,242.80</u>	<u>3,450.00</u>	<u>228,692.80</u>	<u>216,387.93</u>	<u>12,304.87</u>
Resource Room / Resource Center:					
Salaries of Teachers	1,637,532.00	57,300.00	1,694,832.00	1,694,821.69	10.31
Other Salaries for Instruction	365,265.00	50,000.00	415,265.00	397,993.13	17,271.87
General Supplies	54,539.44		54,539.44	29,354.67	25,184.77
Textbooks	5,000.00		5,000.00	5,000.00	5,000.00
Total Resource Room / Resource Center	<u>2,062,336.44</u>	<u>107,300.00</u>	<u>2,169,636.44</u>	<u>2,122,169.49</u>	<u>47,466.95</u>
Total Special Education - Instruction	<u>2,287,579.24</u>	<u>110,750.00</u>	<u>2,398,329.24</u>	<u>2,338,557.42</u>	<u>59,771.82</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Basic Skills / Remedial - Instruction:					
Salaries of Teachers	\$ 48,022.00		\$ 48,022.00		\$ 48,022.00
General Supplies	4,000.00		4,000.00		4,000.00
Total Basic Skills / Remedial - Instruction	<u>52,022.00</u>	<u>-</u>	<u>52,022.00</u>	<u>-</u>	<u>52,022.00</u>
Bilingual Education - Instruction:					
Salaries of Teachers	50,715.00		50,715.00	\$ 49,778.00	937.00
Total Bilingual Education - Instruction	<u>50,715.00</u>	<u>-</u>	<u>50,715.00</u>	<u>49,778.00</u>	<u>937.00</u>
School Sponsored Co/Extra-Curricular Activities - Instruction:					
Salaries	286,607.00		286,607.00	281,098.99	5,508.01
Purchased Services (300-500 series)	4,000.00	\$ 433.00	4,433.00	4,432.21	0.79
Supplies and Materials	76,583.25	567.00	77,150.25	70,271.92	6,878.33
Total School Sponsored Co/Extra-Curricular Activities - Instruction	<u>367,190.25</u>	<u>1,000.00</u>	<u>368,190.25</u>	<u>355,803.12</u>	<u>12,387.13</u>
School Sponsored Athletics - Instruction:					
Salaries	607,013.00	7,845.00	614,858.00	614,841.59	16.41
Purchased Services (300-500 series)	149,630.00	(2,578.50)	147,051.50	116,948.54	30,102.96
Supplies and Materials	220,193.20	(406.50)	219,786.70	155,691.68	64,095.02
Other Objects	11,340.00	(165.00)	11,175.00	9,544.00	1,631.00
Total School Sponsored Athletics - Instruction	<u>988,176.20</u>	<u>4,695.00</u>	<u>992,871.20</u>	<u>897,025.81</u>	<u>95,845.39</u>
Total Instruction	<u>14,736,366.54</u>	<u>(108,588.00)</u>	<u>14,627,778.54</u>	<u>13,699,558.61</u>	<u>928,219.93</u>
Community Services Programs / Operations:					
Salaries	25,000.00	2,600.00	27,600.00	27,585.65	14.35
Total Community Services Programs / Operations	<u>25,000.00</u>	<u>2,600.00</u>	<u>27,600.00</u>	<u>27,585.65</u>	<u>14.35</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Instruction:					
Tuition to Other LEA's Within State - Special	\$ 44,500.00		\$ 44,500.00	\$ 15,176.43	\$ 29,323.57
Tuition to County Vocational School District - Regular	76,824.00	\$ (16,000.00)	60,824.00	46,755.80	14,068.20
Tuition to CSSD and Regional Day Schools	355,117.00	16,000.00	371,117.00	334,238.65	36,878.35
Tuition to Private Schools for the Disabled - Within State	1,322,138.00		1,322,138.00	1,149,068.88	173,069.12
Tuition to Private Schools for the Disabled - Outside State	148,080.00		148,080.00	90,273.00	57,807.00
Tuition - State Facilities	35,465.00		35,465.00	24,775.00	10,690.00
<b>Total Undistributed Expenditures - Instruction (Tuition)</b>	<b>1,982,124.00</b>	<b>-</b>	<b>1,982,124.00</b>	<b>1,660,287.76</b>	<b>321,836.24</b>
Undistributed Expenditures - Health Services:					
Salaries	212,684.00	(27,500.00)	185,184.00	174,403.66	10,780.34
Purchased Professional and Technical Services	4,000.00	27,000.00	31,000.00	27,290.50	3,709.50
Supplies and Materials	16,212.00	4,320.00	20,532.00	20,364.96	167.04
<b>Total Undistributed Expenditures - Health Services</b>	<b>232,896.00</b>	<b>3,820.00</b>	<b>236,716.00</b>	<b>222,059.12</b>	<b>14,656.88</b>
Undistributed Expenditures - Speech, OT, PT & Related Services:					
Salaries	256,766.00	3,287.00	260,053.00	227,341.34	32,711.66
Purchased Professional - Educational Services	393,884.00	(2,990.00)	390,894.00	347,787.34	43,106.66
Supplies and Materials	4,025.00		4,025.00	2,335.36	1,689.64
Other Objects	4,868.00		4,868.00	2,720.00	2,148.00
<b>Total Undistributed Expenditures - Speech, OT, PT &amp; Related Services</b>	<b>659,543.00</b>	<b>297.00</b>	<b>659,840.00</b>	<b>580,184.04</b>	<b>79,655.96</b>
Undistributed Expenditures - Other Support Services - Students - Extraordinary Services:					
Salaries	215,764.00	(50,000.00)	165,764.00	135,663.54	30,100.46
Purchased Professional - Educational Services	784,060.00	(1,339.00)	782,721.00	681,378.75	101,342.25
Other Objects		1,339.00	1,339.00		\$1,339.00
<b>Total Undistributed Expenditures - Other Support Services - Students - Extraordinary Services</b>	<b>999,824.00</b>	<b>(50,000.00)</b>	<b>949,824.00</b>	<b>817,042.29</b>	<b>132,781.71</b>

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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	\$ 815,229.00	\$ 5,500.00	\$ 820,729.00	\$ 820,386.07	\$ 342.93
Salaries of Secretarial and Clerical Assistants	147,089.00		147,089.00	146,053.30	1,035.70
Other Salaries	6,500.00		6,500.00	4,682.25	1,817.75
Unused Vacation Leave Payments		2,006.00	2,006.00	2,005.30	0.70
Purchased Professional - Educational Services	1,500.00	2,000.00	3,500.00	2,363.65	1,136.35
Other Purchased Services (400-500)	1,900.00		1,900.00	248.32	1,651.68
Supplies and Materials	74,284.66	(2,000.00)	72,284.66	45,998.43	26,286.23
<b>Total Undistributed Expenditures - Guidance</b>	<b>1,046,502.66</b>	<b>7,506.00</b>	<b>1,054,008.66</b>	<b>1,021,737.32</b>	<b>32,271.34</b>
Undistributed Expenditures - Child Study Team:					
Salaries of Other Professional Staff	666,990.00	8,600.00	675,590.00	669,210.30	6,379.70
Salaries of Secretarial and Clerical Assistants	108,580.00		108,580.00	105,890.88	2,689.12
Other Salaries	2,000.00	500.00	2,500.00	2,302.50	197.50
Other Purchased Services (400-500 series)	4,000.00		4,000.00	3,267.53	732.47
Misc. Purchased Services (400-500 series other than Residential Costs)	15,000.00	(500.00)	14,500.00	13,884.84	615.16
Supplies and Materials	9,127.32		9,127.32	5,922.14	3,205.18
<b>Total Undistributed Expenditures - Child Study Team</b>	<b>805,697.32</b>	<b>8,600.00</b>	<b>814,297.32</b>	<b>800,478.19</b>	<b>13,819.13</b>
Undistributed Expenditures - Improvement of Instruction Services:					
Salaries of Supervisors of Instruction	67,932.00		67,932.00	67,799.52	132.48
Salaries of Secretarial and Clerical Assistants	309,443.00		309,443.00	308,223.51	1,219.49
Other Salaries	27,635.00		27,635.00	15,310.65	12,324.35
<b>Total Undistributed Expenditures - Improvement of Instruction Services</b>	<b>405,010.00</b>	<b>-</b>	<b>405,010.00</b>	<b>391,333.68</b>	<b>13,676.32</b>
Undistributed Expenditures - Educational Media Services / School Library					
Salaries	119,263.00		119,263.00	116,818.05	2,444.95
Purchased Professional and Technical Services	500.00	(500.00)			
Other Purchased Services (400-500)	300.00	(300.00)			
Supplies and Materials	68,830.03	5,935.00	74,765.03	74,762.67	2.36
<b>Total Undistributed Expenditures - Educational Media Services / School Library</b>	<b>188,893.03</b>	<b>5,135.00</b>	<b>194,028.03</b>	<b>191,580.72</b>	<b>2,447.31</b>

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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES (CONT'D):</b>					
Current Expense (Cont'd):					
Undistributed Expenditures - Instructional Staff Training Services:					
Salaries of Supervisors of Instruction	\$ 67,932.00		\$ 67,932.00	\$ 67,799.52	\$ 132.48
Salaries of Other Professional Staff	77,079.00		77,079.00	68,436.64	8,642.36
Salaries of Secretaries and Clerical Associates	53,125.00		53,125.00	51,979.92	1,145.08
Purchased Professional - Educational Services	1,000.00		1,000.00		1,000.00
Other Purchased Services	11,700.00	\$ (1,051.00)	10,649.00	6,749.51	3,899.49
Supplies and Materials	15,889.00	1,051.00	16,940.00	2,949.25	13,990.75
<b>Total Undistributed Expenditures - Instructional Staff Training Services</b>	<b>226,725.00</b>	<b>-</b>	<b>226,725.00</b>	<b>197,914.84</b>	<b>28,810.16</b>
Undistributed Expenditures - Support Services - General Administration:					
Salaries	243,270.00	5,170.00	248,440.00	248,349.60	90.40
Legal Services	110,000.00	(37,500.00)	72,500.00	70,189.33	2,310.67
Audit Fees	49,000.00		49,000.00	49,000.00	
Architectural / Engineering Fees	20,653.00	54,500.00	75,153.00	52,939.03	22,213.97
Other Purchased Professional Services	15,600.00	(5,100.00)	10,500.00	9,840.00	660.00
Communications / Telephone	87,440.00	(9,300.00)	78,140.00	73,119.25	5,020.75
BOE Other Purchased Services	8,400.00	(5,500.00)	2,900.00	2,402.64	497.36
Miscellaneous Purchased Services (400-500 Other than 530 & 594)	98,455.00	13,700.00	112,155.00	109,945.80	2,209.20
General Supplies	4,580.33	(100.00)	4,480.33	1,598.90	2,881.43
BOE In-House Training / Meeting Supplies	3,000.00	(112.00)	2,888.00	2,433.10	454.90
Judgements Against the School District	25,000.00	(22,500.00)	2,500.00		2,500.00
Miscellaneous Expenditures	15,100.00	2,012.00	17,112.00	17,024.68	87.32
BOE Membership Dues and Fees	15,900.00		15,900.00	15,335.85	564.15
<b>Total Undistributed Expenditures - Support Services - General Administration</b>	<b>696,398.33</b>	<b>(4,730.00)</b>	<b>691,668.33</b>	<b>652,178.18</b>	<b>39,490.15</b>
Undistributed Expenditures - Support Services - School Administration					
Salaries of Principals / Assistant Principals / Program Director	876,885.00	17,000.00	893,885.00	893,875.16	9.84
Salaries of Secretarial and Clerical Assistants	52,140.00		52,140.00	51,467.42	672.58
Other Salaries	1,000.00		1,000.00		1,000.00
Supplies and Materials	51,442.00	23,700.00	75,142.00	52,174.08	22,967.92
Other Objects	7,200.00	(5,000.00)	2,200.00	183.46	2,016.54
<b>Total Undistributed Expenditures - Support Services - School Administration</b>	<b>988,667.00</b>	<b>35,700.00</b>	<b>1,024,367.00</b>	<b>997,700.12</b>	<b>26,666.88</b>

(Continued)



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	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Central Services:					
Salaries	\$ 459,641.00	\$ 460.00	\$ 460,101.00	\$ 452,348.00	\$ 7,753.00
Unused Vacation Leave Payments		13,527.00	13,527.00	13,526.85	0.15
Purchased Professional Services	42,950.00	(28,700.00)	14,250.00	11,991.00	2,259.00
Purchased Technical Services		8,200.00	8,200.00	8,173.20	26.80
Miscellaneous Purchased Services	5,800.00	(100.00)	5,700.00	2,286.50	3,413.50
Supplies and Materials	9,600.00	(580.00)	9,020.00	6,595.76	2,424.24
Miscellaneous Expenditures	40,490.00	21,005.00	61,495.00	58,124.15	3,370.85
<b>Total Undistributed Expenditures - Central Services</b>	<b>558,481.00</b>	<b>13,812.00</b>	<b>572,293.00</b>	<b>553,045.46</b>	<b>19,247.54</b>
Undistributed Expenditures - Administrative Information Technology:					
Salaries	479,203.00		479,203.00	468,619.58	10,583.42
Other Purchased Services		547.44	547.44	508.53	38.91
Supplies and Materials	4,513.80	(1,022.44)	3,491.36	3,441.60	49.76
Other Objects	3,780.00	(325.00)	3,455.00	\$3,031.18	423.82
<b>Total Undistributed Expenditures - Administrative Information Technology</b>	<b>487,496.80</b>	<b>(800.00)</b>	<b>486,696.80</b>	<b>475,600.89</b>	<b>11,095.91</b>
Undistributed Expenditures - Required Maintenance for School Facilities:					
Salaries	220,085.00		220,085.00	200,002.82	20,082.18
Cleaning, Repair and Maintenance Services	1,181,421.27	(15,000.00)	1,166,421.27	1,001,663.08	164,758.19
General Supplies	51,088.70	(15,347.00)	35,741.70	25,166.39	10,575.31
<b>Total Undistributed Expenditures - Required Maintenance for School Facilities</b>	<b>1,452,594.97</b>	<b>(30,347.00)</b>	<b>1,422,247.97</b>	<b>1,226,832.29</b>	<b>195,415.68</b>
Undistributed Expenditures - Custodial Services:					
Salaries	1,007,948.00	4,196.00	1,012,144.00	967,423.68	44,720.32
Cleaning, Repair and Maintenance Services	264,355.50	12,502.00	276,857.50	211,468.77	65,388.73
Rental of Land and Building (Other than Lease Purchasing Agreement)	75,000.00		75,000.00	75,000.00	
Other Purchased Property Services	101,820.00		101,820.00	94,199.43	7,620.57
Insurance	210,146.00		210,146.00	179,783.00	30,363.00
Other Purchased Services - Travel		100.00	100.00	100.00	
Miscellaneous Purchased Services	4,500.00	(100.00)	4,400.00	352.00	4,048.00
General Supplies	210,000.00	12,532.00	222,532.00	148,995.37	73,536.63

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Custodial Services (Cont'd):					
Energy (Natural Gas)	\$ 215,000.00	\$ (400.00)	\$ 214,600.00	\$ 107,359.74	\$ 107,240.26
Energy (Electricity)	580,000.00	(50,000.00)	530,000.00	421,380.96	108,619.04
Energy (Gasoline)	8,500.00	50,000.00	58,500.00	6,826.77	51,673.23
Other Objects	1,000.00	400.00	1,400.00	1,185.00	215.00
Total Undistributed Expenditures - Custodial Services	<u>2,678,269.50</u>	<u>29,230.00</u>	<u>2,707,499.50</u>	<u>2,214,074.72</u>	<u>493,424.78</u>
Undistributed Expenditures - Care and Upkeep of Grounds:					
Salaries	101,652.00		101,652.00	100,002.96	1,649.04
Cleaning, Repair and Maintenance Services	52,830.00	7,200.00	60,030.00	38,858.10	21,171.90
General Supplies	17,900.00	(7,200.00)	10,700.00	1,171.93	9,528.07
Total Undistributed Expenditures - Care and Upkeep of Grounds	<u>172,382.00</u>	<u>-</u>	<u>172,382.00</u>	<u>140,032.99</u>	<u>32,349.01</u>
Undistributed Expenditures - Security:					
Purchased Professional and Technical Services	168,000.00	20.00	168,020.00	168,018.70	1.30
Cleaning, Repair and Maintenance Services	7,073.00	(20.00)	7,053.00	7,053.00	7,053.00
General Supplies	19,862.96		19,862.96	8,502.92	11,360.04
Total Undistributed Expenditures - Security	<u>194,935.96</u>	<u>-</u>	<u>194,935.96</u>	<u>176,521.62</u>	<u>18,414.34</u>
Undistributed Expenditures - Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School) - Regular	33,110.00		33,110.00	32,063.24	1,046.76
Salaries for Pupil Transportation (Between Home and School) - Special Education	35,185.00	12,500.00	47,685.00	47,619.38	65.62
Salaries for Pupil Transportation (Other than Between Home and School)	50,555.00		50,555.00	45,468.66	5,086.34
Management Fee - ESC & CTSA Transportation Programs	46,000.00	1,300.00	47,300.00	46,907.60	392.40
Other Purchased Professional and Technical Services	3,400.00		3,400.00	3,318.00	82.00
Cleaning, Repair and Maintenance Services	12,000.00	5,000.00	17,000.00	14,264.74	2,735.26
Contracted Services - Aid in Lieu of Payment for Non-Public School Students	62,000.00		62,000.00	52,900.28	9,099.72
Contracted Services - (Between Home and School) - Vendors	750,097.00	12,200.00	762,297.00	716,715.90	45,581.10

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
EXPENDITURES (CONT'D):					
Current Expense (Cont'd):					
Undistributed Expenditures - Student Transportation Services (Cont'd):					
Contracted Services - (Other than Between Home and School) - Vendors	\$ 225,000.00	\$ 60,000.00	\$ 285,000.00	\$ 277,667.30	\$ 7,332.70
Contracted Services (Regular Students) - ESC's & CTSA's	98,000.00	(57,000.00)	41,000.00	37,628.23	3,371.77
Contracted Services (Special Education Students) - ESC's & CTSA's	781,240.00	74,500.00	855,740.00	848,534.68	7,205.32
Miscellaneous Purchased Services - Transportation	9,030.00		9,030.00	8,387.00	643.00
General Supplies	1,000.00		1,000.00	745.82	254.18
Transportation Supplies	9,000.00	2,000.00	11,000.00	10,856.01	143.99
Other Objects	1,000.00		1,000.00	250.00	750.00
Total Undistributed Expenditures - Student Transportation Services	<u>2,116,617.00</u>	<u>110,500.00</u>	<u>2,227,117.00</u>	<u>2,143,326.84</u>	<u>83,790.16</u>
Unallocated Benefits - Employee Benefits:					
Social Security Contributions	415,000.00		415,000.00	364,567.88	50,432.12
Other Retirement Contributions - PERS	420,000.00	62,000.00	482,000.00	481,670.34	329.66
Other Retirement Contributions - DCRP	9,500.00		9,500.00	1,413.85	8,086.15
Workmen's Compensation	266,483.00		266,483.00	247,814.00	18,669.00
Health Benefits	5,159,876.00	(101,655.00)	5,058,221.00	4,220,828.89	837,392.11
Tuition Reimbursement	50,000.00		50,000.00	48,905.00	1,095.00
Other Employee Benefits	198,424.00	(5,293.00)	193,131.00	175,804.63	17,326.37
Unused Sick Payments to Terminated / Retired Staff	30,000.00	(17,723.00)	12,277.00	9,454.90	2,822.10
Total Unallocated Benefits - Employee Benefits	<u>6,549,283.00</u>	<u>(62,671.00)</u>	<u>6,486,612.00</u>	<u>5,550,459.49</u>	<u>936,152.51</u>
On-Behalf TPAF Post Retirement Medical (non-budgeted)				1,271,047.00	(1,271,047.00)
On-Behalf Teacher's Pension and Annuity Fund (non-budgeted)				1,921,310.00	(1,921,310.00)
On-Behalf TPAF Non-Contributory Insurance (non-budgeted)				46,625.00	(46,625.00)
On-Behalf TPAF Long-Term Disability Insurance (non-budgeted)				2,203.00	(2,203.00)
Reimbursed TPAF Social Security Contributions (non-budgeted)				999,610.84	(999,610.84)
Total On-behalf Contributions	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,240,795.84</u>	<u>(4,240,795.84)</u>
Total Undistributed Expenditures	<u>22,442,340.57</u>	<u>66,052.00</u>	<u>22,508,392.57</u>	<u>24,253,186.40</u>	<u>(1,744,793.83)</u>
Interest Earned on Maintenance Reserve	<u>500.00</u>	<u>-</u>	<u>500.00</u>	<u>-</u>	<u>500.00</u>
Total Current Expense	<u>37,204,207.11</u>	<u>(39,936.00)</u>	<u>37,164,271.11</u>	<u>37,980,330.66</u>	<u>(816,059.55)</u>
Capital Outlay:					
Interest Deposit to Capital Reserve	<u>500.00</u>	<u>-</u>	<u>500.00</u>	<u>-</u>	<u>500.00</u>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>EXPENDITURES (CONT'D):</b>					
Capital Outlay (Cont'd):					
Equipment:					
Grades 9-12	\$ 11,086.00	\$ 18,056.00	\$ 29,142.00	\$ 16,644.00	\$ 12,498.00
School-Sponsored and Other Instructional Programs		13,740.00	13,740.00	13,719.19	20.81
Undistributed Expenditures:					
Support Services - Instructional Staff	10,000.00	(4,411.00)	5,589.00		5,589.00
Media Center	8,387.00		8,387.00	8,387.00	
School Administration	120,000.00	(120,000.00)			
Admin Information Technology	85,000.00	(19,887.60)	65,112.40	21,847.54	43,264.86
Operation and Maintenance of Plant	20,814.35	(20,814.35)			
Custodial Services	21,000.00	103,861.35	124,861.35	120,412.85	4,448.50
School Bus - Special		69,391.60	69,391.60		69,391.60
<b>Total Equipment</b>	<u>276,287.35</u>	<u>39,936.00</u>	<u>316,223.35</u>	<u>181,010.58</u>	<u>135,212.77</u>
Facilities Acquisition and Construction Services:					
Architectural/Engineering	43,701.28		43,701.28	43,701.28	
Construction Services	1,388,474.70		1,388,474.70	1,295,456.63	93,018.07
Land and Improvements	3,973.00		3,973.00	3,973.00	
Assessment for Debt Service on SDA Funding	19,788.00		19,788.00	19,788.00	
<b>Total Facilities Acquisition and Construction Services</b>	<u>1,455,936.98</u>		<u>1,455,936.98</u>	<u>1,362,918.91</u>	<u>93,018.07</u>
<b>Total Capital Outlay</b>	<u>1,732,724.33</u>	<u>39,936.00</u>	<u>1,772,660.33</u>	<u>1,543,929.49</u>	<u>228,730.84</u>
Transfer of Funds to Charter School	25,000.00		25,000.00	12,257.00	12,743.00
<b>Total Expenditures</b>	<u>38,961,931.44</u>	<u>-</u>	<u>38,961,931.44</u>	<u>39,536,517.15</u>	<u>(574,585.71)</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(3,721,334.44)</u>	<u>-</u>	<u>(3,721,334.44)</u>	<u>276,768.73</u>	<u>3,998,103.17</u>
Other Financing Sources (Uses):					
Operating Transfers Out:					
Transfer to Debt Service Fund				(0.20)	(0.20)
Transfer to Food Service Fund - Board Contribution	(50,000.00)		(50,000.00)		50,000.00
<b>Total Other Financing Sources (Uses)</b>	<u>(50,000.00)</u>	<u>-</u>	<u>(50,000.00)</u>	<u>(0.20)</u>	<u>49,999.80</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	\$ (3,771,334.44)		\$ (3,771,334.44)	\$ 276,768.53	\$ 4,048,102.97
Fund Balances, July 1	<u>3,771,334.44</u>		<u>3,771,334.44</u>	<u>10,093,338.69</u>	<u>6,322,004.25</u>
Fund Balances, June 30	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 10,370,107.22</u>	<u>\$ 10,370,107.22</u>
<b>Recapitulation:</b>					
Restricted:					
Capital Reserve				\$ 5,224,319.03	
Maintenance Reserve				1,545,220.82	
Excess Surplus - Current Year				782,109.20	
Excess Surplus - Prior Years - Designated for Subsequent Year's Expenditures				1,141,880.10	
Assigned:					
Designated for Subsequent Year's Expenditures				302,779.90	
Year-End Encumbrances				418,477.74	
Unassigned				<u>955,320.43</u>	
				10,370,107.22	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment Not Recognized on GAAP Basis				<u>(889,599.00)</u>	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 9,480,508.22</u>	

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Special Revenue Fund  
Required Supplementary Information  
Budgetary Comparison Schedule  
For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>REVENUES:</b>					
State Sources:					
Nonpublic Aid		\$ 2,077.00	\$ 2,077.00	\$ 2,059.50	\$ (17.50)
Municipal Drug Alliance Program	\$ 6,965.00	(925.00)	6,040.00	6,040.00	
Total - State Sources	6,965.00	1,152.00	8,117.00	8,099.50	(17.50)
Federal Sources:					
Title I	100,500.00	79,775.00	180,275.00	177,859.64	(2,415.36)
Title II A	24,285.00	(24,285.00)			
Title III Immigrant		3,131.00	3,131.00	2,862.11	(268.89)
Title IV		10,000.00	10,000.00	10,000.00	
I.D.E.A., Part B Basic	310,000.00	53,323.00	363,323.00	363,323.00	
∞ Total - Federal Sources	434,785.00	121,944.00	556,729.00	554,044.75	(2,684.25)
Total Revenues	<u>\$ 441,750.00</u>	<u>\$ 123,096.00</u>	<u>\$ 564,846.00</u>	<u>\$ 562,144.25</u>	<u>\$ (2,701.75)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	\$ 107,359.92	\$ 50,252.08	\$ 157,612.00	\$ 155,021.64	\$ 2,590.36
Purchased Professional and Technical Services		2,000.00	2,000.00	2,000.00	
Other Purchased Services	310,000.00	53,323.00	363,323.00	363,323.00	
General Supplies		3,363.00	3,363.00	3,268.28	94.72
Textbooks		603.00	603.00	597.00	6.00
Total Instruction	417,359.92	109,541.08	526,901.00	524,209.92	2,691.08
Support Services:					
Personal Services - Employee Benefits	17,425.08	13,412.92	30,838.00	30,838.00	
Purchased Professional - Educational Services		1,067.00	1,067.00	1,056.33	10.67
Supplies and Materials	6,965.00	(925.00)	6,040.00	6,040.00	
Total Support Services	24,390.08	13,554.92	37,945.00	37,934.33	10.67
Total Expenditures	<u>\$ 441,750.00</u>	<u>\$ 123,096.00</u>	<u>\$ 564,846.00</u>	<u>\$ 562,144.25</u>	<u>\$ 2,701.75</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Required Supplementary Information

Budgetary Comparison Schedule

Note to RSI

For the Fiscal Year Ended June 30, 2018

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

	General Fund	Special Revenue Fund
Sources / Inflows of Resources:		
Actual amounts (budgetary basis) "revenues" from the budgetary comparison schedules	\$ 39,813,285.88	\$ 562,144.25
Differences - Budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		(2,862.11)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	889,887.00	
State aid payment is recognized as revenue for budgetary purposes, not recognized for GAAP statements until the subsequent year.	<u>(889,599.00)</u>	
Total revenues as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$ 39,813,573.88</u>	<u>\$ 559,282.14</u>
Uses / Outflows of Resources:		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$ 39,536,517.15	\$ 562,144.25
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		<u>(2,862.11)</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds (B-2)	<u>\$ 39,536,517.15</u>	<u>\$ 559,282.14</u>

REQUIRED SUPPLEMENTARY INFORMATION  
PART III



**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Public Employees' Retirement System (PERS)  
 Last Five Plan Years

	<u>Measurement Date Ending June 30,</u>				
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
School District's Proportion of the Net Pension Liability	0.0469622402%	0.0445566596%	0.0436283732%	0.0445542729%	0.0445960330%
School District's Proportionate Share of the Net Pension Liability	\$10,932,059.00	\$ 13,196,405.00	\$ 9,793,696.00	\$ 8,341,778.00	\$ 8,523,188.00
School District's Covered Payroll (Plan Measurement Period)	\$3,360,264.00	\$ 3,188,472.00	\$ 3,101,672.00	\$ 3,096,268.00	\$ 3,174,432.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	325.33%	413.88%	315.76%	269.41%	268.49%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	48.10%	40.14%	47.93%	52.08%	48.72%

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Note: This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Contributions  
 Public Employees' Retirement System (PERS)  
 Last Five Fiscal Years

	<u>Fiscal Year Ended June 30,</u>				
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 486,199.00	\$ 435,055.00	\$ 395,835.00	\$ 375,087.00	\$ 367,299.00
Contributions in Relation to the Contractually Required Contribution	<u>(486,199.00)</u>	<u>(435,055.00)</u>	<u>(395,835.00)</u>	<u>(375,087.00)</u>	<u>(367,299.00)</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
School District's Covered Payroll (Fiscal Year)	\$ 3,399,601.00	\$ 3,297,083.00	\$ 3,148,944.00	\$ 3,131,830.00	\$ 3,006,517.00
Contributions as a Percentage of School District's Covered Payroll	14.30%	13.20%	12.57%	11.98%	12.22%

Note: This schedule is presented to illustrate the requirement to show information for 10 years.  
 However, until a full 10-year trend is compiled, this presentation will only include information  
 for those years for which information is available.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of the School District's Proportionate Share of the Net Pension Liability  
 Teachers' Pension and Annuity Fund (TPAF)  
 Last Five Plan Years

	<u>Measurement Date Ending June 30,</u>				
	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
School District's Proportion of the Net Pension Liability	0.00%	0.00%	0.00%	0.00%	0.00%
State's Proportion of the Net Pension Liability Associated with the School District	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>
	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>	<u>100.00%</u>
School District's Proportionate Share of the Net Pension Liability	\$ -	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of the Net Pension Liability Associated with the School District	<u>88,469,805.00</u>	<u>102,637,505.00</u>	<u>83,497,172.00</u>	<u>72,742,988.00</u>	<u>66,770,268.00</u>
	<u>\$ 88,469,805.00</u>	<u>\$ 102,637,505.00</u>	<u>\$ 83,497,172.00</u>	<u>\$ 72,742,988.00</u>	<u>\$ 66,770,268.00</u>
School District's Covered Payroll (Plan Measurement Period)	\$ 15,837,256.00	\$ 15,626,496.00	\$ 15,160,220.00	\$ 15,610,940.00	\$ 15,481,128.00
School District's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	0.00%	0.00%	0.00%	0.00%	0.00%
State's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	558.62%	656.82%	550.76%	465.97%	431.30%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	25.41%	22.33%	28.71%	33.64%	33.76%

Note: This schedule is presented to illustrate the requirement to show information for 10 years.  
 However, until a full 10-year trend is compiled, this presentation will only include information  
 for those years for which information is available.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Required Supplementary Information  
Schedule of School District Contributions  
Teachers' Pension and Annuity Fund (TPAF)  
Last Ten Fiscal Years

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This schedule is not applicable.

The School District is not required to make any contributions towards TPAF.

There is a special funding situation where the State of New Jersey pays 100% of the required contributions.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Notes to Required Supplementary Information - Part III

For the Fiscal Year Ended June 30, 2018

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**Teachers' Pension and Annuity Fund (TPAF)***Changes in Benefit Terms* - None

*Changes in Assumptions* - For 2017, the discount rate changed to 4.25% and the long-term expected rate of return changed to 7.00%. For 2016, the discount rate changed to 3.22% and the long-term expected rate of return changed to 7.65% from 7.90%. Further, the demographic assumptions were revised to reflect those recommended on the basis of the July 1, 2012 - June 30, 2015 experience study. For 2015, the discount rate changed to 4.13%. For 2014, the discount rate was at 4.68%.

**Public Employees' Retirement System (PERS)***Changes in Benefit Terms* - None

*Changes in Assumptions* - For 2017, the discount rate changed to 5.00% and the long-term rate of return changed to 7.00%. For 2016, the discount rate changed to 3.98%, the long-term expected rate of return changed to 7.65% from 7.90%, demographic assumptions were revised in accordance with the results of the July 1, 2011 - June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter. For 2015, the discount rate changed to 4.90%. In addition, the social security wage base was set at \$118,500 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at \$265,000 for 2015, increasing 3.00% per annum, compounded annually. For 2014, the discount rate was 5.39%.

REQUIRED SUPPLEMENTARY INFORMATION  
PART IV

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Required Supplementary Information  
 Schedule of Changes in the School District's Total OPEB Liability and Related Ratios  
 Last Plan Year

	<b>Measurement Date Ending June 30,</b>
	<b><u>2017</u></b>
<b>Total Non-Employer OPEB Liability - State's Proportionate Share of the Total OPEB Liability Associated with the School District</b>	
Changes for the Year:	
Service Cost	\$ 3,076,255.00
Interest Cost	2,343,117.00
Changes in Assumptions	(9,762,114.00)
Gross Benefit Payments	(1,713,182.00)
Member Contributions	63,084.00
	(5,992,840.00)
Net Change in Total Non-Employer OPEB Liability	(5,992,840.00)
Total Non-Employer OPEB Liability - Beginning of Fiscal Year	79,957,637.00
Total Non-Employer OPEB Liability - End of Fiscal Year	\$ 73,964,797.00
School District's Covered Payroll (Plan Measurement Period)	\$ 16,945,489.00
State's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the School District as a Percentage of Covered Payroll	436.49%

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, this presentation will only include information for those years for which information is available.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Notes to Required Supplementary Information - Part IV  
For the Fiscal Year Ended June 30, 2018

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Changes of Benefit Terms - None

Changes of Assumptions - The discount rate changed from 2.85% as of June 30, 2016 to 3.58% as of June 30, 2017.



OTHER SUPPLEMENTARY INFORMATION

SPECIAL REVENUE FUND

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Special Revenue Fund  
Combining Schedule of Revenues and Expenditures - Budgetary Basis  
For the Fiscal Year Ended June 30, 2018

	Total	E.S.E.A.			I.D.E.A.	Total Brought Forward
		Title I	Title III Immigrant	Title IV	Part B Basic	
<b>REVENUES:</b>						
Federal Sources	\$ 554,044.75	\$ 177,859.64	\$ 2,862.11	\$ 10,000.00	\$ 363,323.00	
State Sources	8,099.50					\$ 8,099.50
<b>Total Revenues</b>	<b>\$ 562,144.25</b>	<b>\$ 177,859.64</b>	<b>\$ 2,862.11</b>	<b>\$ 10,000.00</b>	<b>\$ 363,323.00</b>	<b>\$ 8,099.50</b>
<b>EXPENDITURES:</b>						
<b>Instruction:</b>						
Salaries of Teachers	\$ 155,021.64	\$ 147,021.64		\$ 8,000.00		
Purchased Professional and Technical Services	2,000.00			2,000.00		
Other Purchased Services	363,323.00				\$ 363,323.00	
General Supplies	3,268.28		\$ 2,862.11			\$ 406.17
Textbooks	597.00					597.00
<b>Total Instruction</b>	<b>524,209.92</b>	<b>147,021.64</b>	<b>2,862.11</b>	<b>10,000.00</b>	<b>363,323.00</b>	<b>1,003.17</b>
<b>Support Services:</b>						
Personal Services - Employee Benefits	30,838.00	30,838.00				
Purchased Professional - Educational Services	1,056.33					1,056.33
Supplies and Materials	6,040.00					6,040.00
<b>Total Support Services</b>	<b>37,934.33</b>	<b>30,838.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>7,096.33</b>
<b>Total Expenditures</b>	<b>\$ 562,144.25</b>	<b>\$ 177,859.64</b>	<b>\$ 2,862.11</b>	<b>\$ 10,000.00</b>	<b>\$ 363,323.00</b>	<b>\$ 8,099.50</b>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Special Revenue Fund  
 Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
 For the Fiscal Year Ended June 30, 2018

	<u>Total Carried Forward</u>	<u>Municipal Drug Alliance</u>	<u>Nonpublic Technology Aid</u>	<u>Nonpublic Textbook Aid</u>	<u>Nonpublic Nursing Aid</u>
<b>REVENUES:</b>					
Federal Sources					
State Sources	\$ 8,099.50	\$ 6,040.00	\$ 406.17	\$ 597.00	\$ 1,056.33
<b>Total Revenues</b>	<b><u>\$ 8,099.50</u></b>	<b><u>\$ 6,040.00</u></b>	<b><u>\$ 406.17</u></b>	<b><u>\$ 597.00</u></b>	<b><u>\$ 1,056.33</u></b>
<b>EXPENDITURES:</b>					
Instruction:					
General Supplies	\$ 406.17		\$ 406.17		
Textbooks	597.00			\$ 597.00	
<b>Total Instruction</b>	<b><u>1,003.17</u></b>	<b><u>-</u></b>	<b><u>406.17</u></b>	<b><u>597.00</u></b>	<b><u>-</u></b>
Support Services:					
Purchased Professional - Educational Services	\$ 1,056.33				\$ 1,056.33
Supplies and Materials	6,040.00	\$ 6,040.00			
<b>Total Support Services</b>	<b><u>7,096.33</u></b>	<b><u>6,040.00</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>1,056.33</u></b>
<b>Total Expenditures</b>	<b><u>\$ 8,099.50</u></b>	<b><u>\$ 6,040.00</u></b>	<b><u>\$ 406.17</u></b>	<b><u>\$ 597.00</u></b>	<b><u>\$ 1,056.33</u></b>

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CAPITAL PROJECTS FUND

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
**CAPITAL PROJECTS FUND**  
 Summary Schedule of Project Expenditures  
 For the Fiscal Year Ended June 30, 2018

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<u>Project Title / Issue</u>	<u>Original Date</u>	<u>Appropriations</u>	<u>Expenditures to Date - Current Year</u>	<u>Unexpended Balance June 30, 2018</u>
Installation of Solar Panels on High School Roof	04-17-18	<u>\$ 620,000.00</u>	<u>\$ 131,886.00</u>	<u>\$ 488,114.00</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
**CAPITAL PROJECTS FUND**  
 Summary Schedule of Revenues, Expenditures, and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2018

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<b>Revenues and Other Financing Sources</b>	
Lease Proceeds	\$ 620,000.00
Total Revenues	620,000.00
<b>Expenditures and Other Financing Uses</b>	
Construction Services	131,886.00
Excess (Deficiency) of Revenues Over (Under) Expenditures	488,114.00
Fund Balance -- July 1	-
Fund Balance -- June 30	\$ 488,114.00





PROPRIETARY FUNDS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Proprietary Fund  
 Business-Type Activities - Enterprise Fund  
 Statement of Net Position  
 June 30, 2018

	<u>Food Service</u>
<b>ASSETS:</b>	
Current Assets:	
Cash and Cash Equivalents	\$ 14,996.53
Accounts Receivable:	
State	179.18
Federal	4,215.00
Other	2,879.80
Inventories:	
Food	8,016.02
Supplies	3,598.05
Commodities	4,780.83
	38,665.41
<b>Total Current Assets</b>	<b>38,665.41</b>
Noncurrent Assets:	
Furniture, Fixtures and Equipment	359,848.36
Less: Accumulated Depreciation	(318,142.04)
	41,706.32
<b>Total Noncurrent Assets</b>	<b>41,706.32</b>
<b>Total Assets</b>	<b>80,371.73</b>
<b>LIABILITIES:</b>	
Current Liabilities:	
Unearned Revenue	11,909.63
	11,909.63
<b>Total Current Liabilities</b>	<b>11,909.63</b>
Noncurrent Liabilities:	
Compensated Absences Payable	6,506.49
	6,506.49
<b>Total Liabilities</b>	<b>18,416.12</b>
<b>NET POSITION:</b>	
Net Investment in Capital Assets	41,706.32
Unrestricted	20,249.29
	61,955.61
<b>Total Net Position</b>	<b>\$ 61,955.61</b>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Proprietary Fund  
Business-Type Activities - Enterprise Fund  
Statement of Revenues, Expenses and Changes in Fund Net Position  
For the Fiscal Year Ended June 30, 2018

	<u>Food Service</u>
<b>OPERATING REVENUES:</b>	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 214,150.80
Daily Sales - Non-Reimbursable Programs	210,801.71
Satellite Programs	72,180.30
Special Functions	35,953.37
Miscellaneous	<u>58,043.69</u>
<b>Total Operating Revenues</b>	<u><b>591,129.87</b></u>
<b>OPERATING EXPENSES:</b>	
Salaries	330,868.78
Employee Benefits	14,655.82
Purchased Professional Services	42,949.46
Supplies and Materials	29,640.01
Depreciation	9,598.69
Cost of Sales - Reimbursable Programs	128,417.00
Cost of Sales - Non-Reimbursable Programs	143,319.58
Miscellaneous	<u>17,951.77</u>
<b>Total Operating Expenses</b>	<u><b>717,401.11</b></u>
<b>Operating Loss</b>	<u><b>(126,271.24)</b></u>
<b>NONOPERATING REVENUES:</b>	
State Sources:	
State School Lunch Program	3,966.24
Federal Sources:	
National Lunch Program	90,798.40
Food Distribution Program	30,591.11
Interest Revenue	<u>129.00</u>
<b>Total Nonoperating Revenues</b>	<u><b>125,484.75</b></u>
<b>Net Income (Loss)</b>	<u><b>(786.49)</b></u>
<b>Change in Net Position</b>	<b>(786.49)</b>
<b>Net Position -- July 1</b>	<u><b>62,742.10</b></u>
<b>Net Position -- June 30</b>	<u><u><b>\$ 61,955.61</b></u></u>

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Proprietary Fund

Business-Type Activities - Enterprise Fund

Statement of Cash Flows

For the Fiscal Year Ended June 30, 2018

	<u>Food Service</u>
CASH FLOWS FROM OPERATING ACTIVITIES:	
Receipts from Customers	\$ 591,393.06
Payments to Employees	(331,416.68)
Payments for Employee Benefits	(14,697.72)
Payments to Suppliers	<u>(361,021.38)</u>
Net Cash Provided by (used for) Operating Activities	<u>(115,742.72)</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
State Sources	4,056.18
Federal Sources	<u>124,242.79</u>
Net Cash Provided by (used for) Non-Capital Financing Activities	<u>128,298.97</u>
CASH FLOWS FROM INVESTING ACTIVITIES:	
Interest and Dividends	<u>129.00</u>
Net Cash Provided by (used for) Investing Activities	<u>129.00</u>
Net Increase (Decrease) in Cash and Cash Equivalents	12,685.25
Cash and Cash Equivalents -- July 1	<u>2,311.28</u>
Cash and Cash Equivalents -- June 30	<u>\$ 14,996.53</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided by (used for)	
Operating Activities:	
Operating Income (Loss)	\$ (126,271.24)
Adjustments to Reconcile Operating Income (Loss) to Net Cash	
Provided by (used for) Operating Activities:	
Depreciation and Net Amortization	9,598.69
(Increase) Decrease in Accounts Receivable, net	(2,689.80)
(Increase) Decrease in Inventories	1,256.44
Increase (Decrease) in Compensated Absences Payable	(589.80)
Increase (Decrease) in Unearned Revenue	<u>2,952.99</u>
Total Adjustments	<u>10,528.52</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (115,742.72)</u>

FIDUCIARY FUNDS

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Fiduciary Net Position  
 June 30, 2018

	Private-Purpose Trust			Agency		
	Unemployment Compensation	Scholarship	Total Private-Purpose Trust	Student Activity	Payroll	Total Agency
<b>ASSETS:</b>						
Cash and Cash Equivalents	\$ 326,833.75	\$ 103,847.53	\$ 430,681.28	\$ 240,082.88	\$ 5,676.40	\$ 245,759.28
Interfund Accounts Receivable:						
Due General Fund				5,894.71		5,894.71
Intrafund Accounts Receivable:						
Due Payroll Agency	0.87		0.87			
<b>Total Assets</b>	<u>326,834.62</u>	<u>103,847.53</u>	<u>430,682.15</u>	<u>\$ 245,977.59</u>	<u>\$ 5,676.40</u>	<u>\$ 251,653.99</u>
<b>LIABILITIES:</b>						
Accounts Payable	361.66		361.66			
Payable to Student Groups				\$ 245,977.59		\$ 245,977.59
Interfund Accounts Payable:						
Due General Fund					\$ 47.12	47.12
Intrafund Accounts Payable:						
Due Unemployment Compensation					0.87	0.87
Payroll Deductions and Withholdings					5,628.41	5,628.41
<b>Total Liabilities</b>	<u>361.66</u>	<u>-</u>	<u>361.66</u>	<u>\$ 245,977.59</u>	<u>\$ 5,676.40</u>	<u>\$ 251,653.99</u>
<b>NET POSITION:</b>						
Restricted:						
Held in Trust for:						
Unemployment Claims	326,472.96		326,472.96			
Scholarships		103,847.53	103,847.53			
<b>Total Net Position</b>	<u>\$ 326,472.96</u>	<u>\$ 103,847.53</u>	<u>\$ 430,320.49</u>			

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Combining Statement of Changes in Fiduciary Net Position  
 For the Fiscal Year Ended June 30, 2018

	<u>Private-Purpose Trust Funds</u>		
	<u>Unemployment Compensation Trust</u>	<u>Scholarship Trust</u>	<u>Total</u>
ADDITIONS:			
Contributions	\$ 0.87	\$ 2,000.00	\$ 2,000.87
Investment Earnings: Interest	661.43	208.15	869.58
Net Investment Earnings	661.43	208.15	869.58
Total Additions	662.30	2,208.15	2,870.45
DEDUCTIONS:			
Quarterly Contribution Reports Scholarships Awarded	7,994.45	2,000.00	7,994.45 2,000.00
Total Deductions	7,994.45	2,000.00	9,994.45
Change in Net Position	(7,332.15)	208.15	(7,124.00)
Net Position - July 1	333,805.11	103,639.38	437,444.49
Net Position - June 30	<u>\$ 326,472.96</u>	<u>\$ 103,847.53</u>	<u>\$ 430,320.49</u>

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Student Activity Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2018

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	<u>Balance</u> <u>June 30, 2017</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2018</u>
Activity Fund	\$ 243,095.75	\$ 920,742.88	\$ 926,791.09	\$ 237,047.54
Athletic Fund	<u>2,939.91</u>	<u>115,358.23</u>	<u>115,262.80</u>	<u>3,035.34</u>
Total All Schools	<u>\$ 246,035.66</u>	<u>\$ 1,036,101.11</u>	<u>\$ 1,042,053.89</u>	<u>240,082.88</u>



**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Fiduciary Funds  
 Payroll Agency Fund Schedule of Receipts and Disbursements  
 For the Fiscal Year Ended June 30, 2018

	<u>Balance June 30, 2017</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2018</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 6,654.29	\$ 19,348,466.42	\$ 19,349,444.31	\$ 5,676.40
<b>Total Assets</b>	<b><u>\$ 6,654.29</u></b>	<b><u>\$ 19,348,466.42</u></b>	<b><u>\$ 19,349,444.31</u></b>	<b><u>\$ 5,676.40</u></b>
<b>LIABILITIES:</b>				
Net Payroll and Agency Withholdings	\$ 6,595.47	\$ 19,348,137.82	\$ 19,349,104.88	\$ 5,628.41
Interfunds - General Fund	31.96	327.73	312.57	47.12
Intrafund Accounts Payable:				
Due Unemployment Fund	<u>26.86</u>	<u>0.87</u>	<u>26.86</u>	<u>0.87</u>
<b>Total Liabilities</b>	<b><u>\$ 6,654.29</u></b>	<b><u>\$ 19,348,466.42</u></b>	<b><u>\$ 19,349,444.31</u></b>	<b><u>\$ 5,676.40</u></b>

LONG-TERM DEBT

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Serial Bonds  
 For the Fiscal Year Ended June 30, 2018

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities</u>		<u>Interest Rate</u>	<u>Balance June 30, 2017</u>	<u>Retired</u>	<u>Balance June 30, 2018</u>
			<u>Date</u>	<u>Amount</u>				
Refunding Bonds	07-01-12	\$ 4,280,000.00	08-01-18	\$ 905,000.00	3.00%	\$ 1,795,000.00	\$ 890,000.00	\$ 905,000.00

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Obligations Under Capital Lease  
 For the Fiscal Year Ended June 30, 2018

<u>Series</u>	<u>Date of Lease</u>	<u>Term of Lease</u>	<u>Amount of Original Issue</u>		<u>Interest Rate Payable</u>	<u>Issued Current Year</u>	<u>Amount Outstanding June 30, 2018 (a)</u>
			<u>Principal</u>	<u>Interest</u>			
Roof Mounted Photovoltaic Equipment	04-17-18	5 Years	\$ 620,000.00	\$ 43,210.60	2.80%	<u>\$ 620,000.00</u>	<u>\$ 620,000.00</u>

(a) Future Interest Payments Removed from Carrying Value of Leases.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**

Debt Service Fund  
 Budgetary Comparison Schedule  
 For the Fiscal Year Ended June 30, 2018

	<u>Original Budget</u>	<u>Budget Transfers / Modifications</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive (Negative) Final to Actual</u>
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 930,499.00		\$ 930,499.00	\$ 930,499.00	
Total Revenues	930,499.00	-	930,499.00	930,499.00	-
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest on Bonds	40,500.00		40,500.00	40,500.00	
Redemption of Principal	890,000.00		890,000.00	890,000.00	
Total Expenditures	930,500.00	-	930,500.00	930,500.00	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1.00)	-	(1.00)	(1.00)	-
Other Financing Sources (Uses):					
Operating Transfers In:					
Transfers from General Fund				0.20	
Total Other Financing Sources (Uses)	-	-	-	0.20	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(1.00)		(1.00)	(0.80)	
Fund Balance, July 1	0.80		0.80	0.80	
Fund Balance, June 30	\$ (0.20)	\$ -	\$ (0.20)	\$ -	\$ -

STATISTICAL SECTION

## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Net Position by Component  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Governmental Activities:</b>										
Net Investment in Capital Assets	\$ 25,636,688.29	\$ 25,105,234.61	\$ 23,633,332.93	\$ 22,072,202.19	\$ 21,909,763.26	\$ 19,836,468.56	\$ 18,944,249.40	\$ 18,676,137.53	\$ 18,773,095.36	\$ 19,013,222.92
Restricted	9,181,643.15	6,824,710.20	9,725,907.66	8,685,054.87	7,740,460.63	8,791,682.07	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53
Unrestricted (Deficit)	<u>(10,967,269.94)</u>	<u>(8,493,943.79)</u>	<u>(9,789,685.52)</u>	<u>(9,543,202.74)</u>	<u>(826,824.63)</u>	<u>(1,276,090.09)</u>	<u>(995,360.49)</u>	<u>(1,132,748.85)</u>	<u>(1,337,578.15)</u>	<u>(993,133.01)</u>
<b>Total Governmental Activities Net Position</b>	<b>\$ 23,851,061.50</b>	<b>\$ 23,436,001.02</b>	<b>\$ 23,569,555.07</b>	<b>\$ 21,214,054.32</b>	<b>\$ 28,823,399.26</b>	<b>\$ 27,352,060.54</b>	<b>\$ 25,493,308.17</b>	<b>\$ 22,619,825.51</b>	<b>\$ 20,564,828.62</b>	<b>\$ 21,405,376.44</b>
<b>Business-type Activities:</b>										
Net Investment in Capital Assets	\$ 41,706.32	\$ 51,305.01	\$ 43,348.36	\$ 34,107.79	\$ 42,351.65	\$ 50,669.91	\$ 56,532.88	\$ 64,627.94	\$ 72,786.36	\$ 81,036.62
Unrestricted	20,249.29	11,437.09	12,774.82	25,300.75	28,628.43	21,663.62	19,784.12	21,589.26	29,675.76	39,511.36
<b>Total Business-type Activities Net Position</b>	<b>\$ 61,955.61</b>	<b>\$ 62,742.10</b>	<b>\$ 56,123.18</b>	<b>\$ 59,408.54</b>	<b>\$ 70,980.08</b>	<b>\$ 72,333.53</b>	<b>\$ 76,317.00</b>	<b>\$ 86,217.20</b>	<b>\$ 102,462.12</b>	<b>\$ 120,547.98</b>
<b>District-wide:</b>										
Net Investment in Capital Assets	\$ 25,678,394.61	\$ 25,156,539.62	\$ 23,676,681.29	\$ 22,106,309.98	\$ 21,952,114.91	\$ 19,887,138.47	\$ 19,000,782.28	\$ 18,740,765.47	\$ 18,845,881.72	\$ 19,094,259.54
Restricted	9,181,643.15	6,824,710.20	9,725,907.66	8,685,054.87	7,740,460.63	8,791,682.07	7,544,419.26	5,076,436.83	3,129,311.41	3,385,286.53
Unrestricted (Deficit)	<u>(10,947,020.65)</u>	<u>(8,482,506.70)</u>	<u>(9,776,910.70)</u>	<u>(9,517,901.99)</u>	<u>(798,196.20)</u>	<u>(1,254,426.47)</u>	<u>(975,576.37)</u>	<u>(1,111,159.59)</u>	<u>(1,307,902.39)</u>	<u>(953,621.65)</u>
<b>Total District-wide Net Position</b>	<b>\$ 23,913,017.11</b>	<b>\$ 23,498,743.12</b>	<b>\$ 23,625,678.25</b>	<b>\$ 21,273,462.86</b>	<b>\$ 28,894,379.34</b>	<b>\$ 27,424,394.07</b>	<b>\$ 25,569,625.17</b>	<b>\$ 22,706,042.71</b>	<b>\$ 20,667,290.74</b>	<b>\$ 21,525,924.42</b>

For the fiscal year ended June 30, 2015, the School District adopted GASBS No's 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.

Source: Exhibit A-1



**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Expenses:</b>										
Governmental Activities:										
Instruction:										
Regular	\$ 14,361,830.89	\$ 14,312,138.58	\$ 14,501,187.91	\$ 14,392,511.83	\$ 14,384,589.39	\$ 14,127,553.21	\$ 13,375,088.01	\$ 13,058,022.32	\$ 13,544,691.42	\$ 13,234,097.24
Community Service Programs	27,585.65	24,880.00	22,044.52	33,343.24	25,513.95	19,979.40	29,230.80	29,618.47	73,479.75	84,168.52
Support Services:										
Tuition	1,660,287.76	1,708,575.57	1,379,152.95	1,597,023.36	1,159,698.06	1,084,800.97	1,131,949.34	1,453,387.33	1,751,678.92	1,525,095.44
Health	223,819.37	208,781.91	204,738.07	157,217.54	207,055.94	162,363.02	153,537.35	147,623.88	136,820.89	126,095.78
Student and Instruction Related Services	632,708.53	641,718.43	539,505.01	533,033.71	483,460.64	444,946.72	418,907.96	392,484.01	252,819.24	198,341.02
Extraordinary Services	817,042.29	846,224.81	691,844.18	546,875.06	335,319.11	432,529.69	530,107.89	276,839.76	222,260.98	139,968.83
Other Support Services - Students Regular	1,047,901.62	988,672.67	939,902.34	948,711.73	931,826.47	928,274.63	882,216.99	844,845.90	1,085,934.14	1,175,359.07
Other Support Services - Students Special	812,429.42	737,823.27	741,950.24	716,533.00	698,463.72	716,226.14	697,790.36	709,965.70	756,422.40	724,439.81
Improvement of Instruction Services	419,584.91	385,981.01	351,866.06	384,365.06	337,613.17	395,333.80	338,196.85	309,974.30	349,748.45	373,640.48
Educational Media Services / School Library	204,533.13	173,586.37	151,675.12	139,843.86	151,943.17	130,996.46	156,228.50	135,204.86	294,452.26	302,135.96
Instructional Staff Training Services	208,829.19	251,529.42	258,781.45	225,051.83	158,196.97	185,585.67	108,066.99	119,775.61	128,148.37	145,451.92
School Administrative Services	1,020,492.31	626,124.43	623,845.07	941,516.71	938,668.30	883,614.24	1,047,855.89	959,142.06	1,081,585.40	935,609.64
General and Business Administrative Services	906,532.15	1,109,365.23	1,127,862.90	550,406.99	527,876.01	550,484.66	643,511.94	696,767.98	713,574.58	691,023.69
Undistributed Expenditure - Central Services	576,529.39	606,407.44	548,150.00	569,571.40	541,974.54	551,526.83	517,001.90	500,728.46	525,926.66	504,229.49
Undistributed Expenditure - Administrative										
Information Technology	506,618.83	503,612.13	403,259.09	453,623.91	424,952.88	393,723.52	375,647.84	349,644.53	344,029.56	325,632.20
Plant Operations and Maintenance	3,724,574.90	3,158,643.89	3,115,344.43	3,256,260.55	3,047,190.19	3,073,964.64	3,083,288.23	2,818,811.79	3,060,153.42	3,102,340.84
Security	176,521.62	189,785.32	166,200.88	156,396.69	157,176.95	123,319.24	118,233.62	106,991.93	189,472.50	178,866.66
Pupil Transportation	2,169,871.87	2,073,558.31	1,977,046.50	1,916,317.75	1,648,557.74	1,443,569.41	1,433,230.83	1,518,762.91	1,585,681.17	1,617,999.96
Unallocated Benefits	17,538,028.68	16,369,098.49	13,004,717.61	11,467,533.97	7,796,111.92	7,878,118.86	7,338,920.76	7,339,729.33	7,864,964.65	6,776,448.35
Transfer to Charter School	12,257.00	12,257.00	12,259.00	45,264.00						
Interest on Long-term Debt	28,828.52	55,453.52	81,765.40	108,123.73	127,385.95	196,062.99	222,877.08	253,156.58	261,512.10	265,586.35
Unallocated Depreciation	1,076,923.51	1,017,765.10	890,876.19	1,070,507.09	1,070,507.09	1,042,041.75	993,062.98	948,674.38	941,358.85	917,763.90
<b>Total Governmental Activities Expenses</b>	<b>48,153,731.54</b>	<b>46,001,982.90</b>	<b>41,733,974.92</b>	<b>40,210,033.01</b>	<b>35,154,082.16</b>	<b>34,765,015.85</b>	<b>33,594,950.11</b>	<b>32,970,152.09</b>	<b>35,164,715.71</b>	<b>33,344,295.15</b>
Business-type Activities:										
Food Service	717,401.11	764,959.98	841,381.93	876,067.74	895,591.57	880,985.57	903,887.96	940,539.98	965,766.19	959,921.52
<b>Total Business-type Activities Expense</b>	<b>717,401.11</b>	<b>764,959.98</b>	<b>841,381.93</b>	<b>876,067.74</b>	<b>895,591.57</b>	<b>880,985.57</b>	<b>903,887.96</b>	<b>940,539.98</b>	<b>965,766.19</b>	<b>959,921.52</b>
<b>Total District Expenses</b>	<b>\$ 48,871,132.65</b>	<b>\$ 46,766,942.88</b>	<b>\$ 42,575,356.85</b>	<b>\$ 41,086,100.75</b>	<b>\$ 36,049,673.73</b>	<b>\$ 35,646,001.42</b>	<b>\$ 34,498,838.07</b>	<b>\$ 33,910,692.07</b>	<b>\$ 36,130,481.90</b>	<b>\$ 34,304,216.67</b>
<b>Program Revenues:</b>										
Governmental Activities:										
Charges for Services	\$ 485,985.29	\$ 506,161.24	\$ 628,557.10	\$ 454,114.01	\$ 445,317.53	\$ 224,874.40	\$ 201,821.82			
Operating Grants and Contributions	12,065,514.98	10,475,354.66	8,036,245.18	6,559,545.75	3,028,283.68	3,403,275.44	2,912,577.87	\$ 2,847,060.87	\$ 2,618,746.08	\$ 2,436,639.44
<b>Total Governmental Activities Program Revenues</b>	<b>12,551,500.27</b>	<b>10,981,515.90</b>	<b>8,664,802.28</b>	<b>7,013,659.76</b>	<b>3,473,601.21</b>	<b>3,628,149.84</b>	<b>3,114,399.69</b>	<b>2,847,060.87</b>	<b>2,618,746.08</b>	<b>2,436,639.44</b>
Business-type activities:										
Charges for services:										
Food Service	591,129.87	575,100.83	660,725.17	647,976.51	639,493.25	661,244.08	659,299.97	715,407.94	734,382.55	722,967.62
Capital Grants and Contributions		17,735.98								
Operating Grants and Contributions	125,355.75	113,637.82	149,806.06	116,355.66	130,594.43	124,367.90	148,300.37	129,609.92	138,264.21	111,639.98
<b>Total Business-type Activities Program Revenues</b>	<b>716,485.62</b>	<b>706,474.63</b>	<b>810,531.23</b>	<b>764,332.17</b>	<b>770,087.68</b>	<b>785,611.98</b>	<b>807,600.34</b>	<b>845,017.86</b>	<b>872,646.76</b>	<b>834,607.60</b>
<b>Total District Program Revenues</b>	<b>\$ 13,267,985.89</b>	<b>\$ 11,687,990.53</b>	<b>\$ 9,475,333.51</b>	<b>\$ 7,777,991.93</b>	<b>\$ 4,243,688.89</b>	<b>\$ 4,413,761.82</b>	<b>\$ 3,922,000.03</b>	<b>\$ 3,692,078.73</b>	<b>\$ 3,491,392.84</b>	<b>\$ 3,271,247.04</b>

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Net Position  
 Last Ten Fiscal Years (Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>Net (Expense)/Revenue:</b>										
Governmental Activities	\$ (35,602,231.27)	\$ (35,020,467.00)	\$ (33,069,172.64)	\$ (33,196,373.25)	\$ (31,680,480.95)	\$ (31,136,866.01)	\$ (30,480,550.42)	\$ (30,123,091.22)	\$ (32,545,969.63)	\$ (30,907,655.71)
Business-type Activities	(915.49)	(58,485.35)	(30,850.70)	(111,735.57)	(125,503.89)	(95,373.59)	(96,287.62)	(95,522.12)	(93,119.43)	(125,313.92)
<b>Total District-wide Net Expense</b>	<b>\$ (35,603,146.76)</b>	<b>\$ (35,078,952.35)</b>	<b>\$ (33,100,023.34)</b>	<b>\$ (33,308,108.82)</b>	<b>\$ (31,805,984.84)</b>	<b>\$ (31,232,239.60)</b>	<b>\$ (30,576,838.04)</b>	<b>\$ (30,218,613.34)</b>	<b>\$ (32,639,089.06)</b>	<b>\$ (31,032,969.63)</b>
<b>General Revenues and Other Changes in Net Position:</b>										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	\$ 25,051,830.00	\$ 24,560,618.00	\$ 23,803,547.00	\$ 23,336,811.00	\$ 23,105,753.00	\$ 22,652,699.00	\$ 22,652,699.00	\$ 21,949,809.00	\$ 21,150,009.00	\$ 20,336,547.00
Taxes Levied for Debt Service	930,499.00	926,750.00	958,187.00	934,070.00	989,432.00	1,006,415.00	1,001,353.00	875,402.00	587,265.00	470,522.00
State Aid and Other Grants Restricted									176,183.96	
Federal and State Aid Not Restricted	9,717,801.60	9,752,467.29	9,510,511.10	9,583,083.40	9,400,557.00	9,320,779.70	9,386,188.00	8,766,786.34	9,333,874.00	9,551,070.20
Other	317,161.15	257,326.16	308,195.40	358,360.05	321,953.87	478,326.86	418,677.63	668,051.77	503,071.65	571,021.72
Adjustment of Capital Assets						(53,466.38)	(3,750.00)		(85,318.52)	(0.10)
Disposal of Assets				(2,108.14)	(541,876.20)	(371,059.66)	(14,954.40)	(2,961.00)	(260.00)	(50,099.89)
Cancellation of (Receivables)/Accounts Payable						53,156.00				
Transfers		(65,000.00)	(19,750.00)	(100,000.00)	(124,000.00)	(91,232.14)	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)
<b>Total Governmental Activities</b>	<b>36,017,291.75</b>	<b>35,432,161.45</b>	<b>34,560,690.50</b>	<b>34,110,216.31</b>	<b>33,151,819.67</b>	<b>32,995,618.38</b>	<b>33,354,033.08</b>	<b>32,178,088.11</b>	<b>31,589,825.09</b>	<b>30,761,391.96</b>
Business-type Activities:										
Other	129.00	104.27	122.84	164.03	150.44	157.98	207.27	277.20	33.57	(1,096.26)
Transfers		65,000.00	19,750.00	100,000.00	124,000.00	91,232.14	86,180.15	79,000.00	75,000.00	117,668.97
<b>Total Business-type Activities</b>	<b>129.00</b>	<b>65,104.27</b>	<b>19,872.84</b>	<b>100,164.03</b>	<b>124,150.44</b>	<b>91,390.12</b>	<b>86,387.42</b>	<b>79,277.20</b>	<b>75,033.57</b>	<b>116,572.71</b>
<b>Total District-wide</b>	<b>\$ 36,017,420.75</b>	<b>\$ 35,497,265.72</b>	<b>\$ 34,580,563.34</b>	<b>\$ 34,210,380.34</b>	<b>\$ 33,275,970.11</b>	<b>\$ 33,087,008.50</b>	<b>\$ 33,440,420.50</b>	<b>\$ 32,257,365.31</b>	<b>\$ 31,664,858.66</b>	<b>\$ 30,877,964.67</b>
<b>Change in Net Position:</b>										
Governmental Activities	\$ 415,060.48	\$ 411,694.45	\$ 1,491,517.86	\$ 913,843.06	\$ 1,471,338.72	\$ 1,858,752.37	\$ 2,873,482.66	\$ 2,054,996.89	\$ (956,144.54)	\$ (146,263.75)
Business-type Activities	(786.49)	6,618.92	(10,977.86)	(11,571.54)	(1,353.45)	(3,983.47)	(9,900.20)	(16,244.92)	(18,085.86)	(8,741.21)
<b>Total District</b>	<b>\$ 414,273.99</b>	<b>\$ 418,313.37</b>	<b>\$ 1,480,540.00</b>	<b>\$ 902,271.52</b>	<b>\$ 1,469,985.27</b>	<b>\$ 1,854,768.90</b>	<b>\$ 2,863,582.46</b>	<b>\$ 2,038,751.97</b>	<b>\$ (974,230.40)</b>	<b>\$ (155,004.96)</b>

In accordance with GASBS No. 65, effective for the fiscal year ended June 30, 2013, the method to expense debt issuance costs was changed.

For the fiscal year ended June 30, 2015, the School District adopted GASBS No's 68 and 71, which required the School District to record its proportionate share of the net pension liability and related deferred outflows and inflows of resources in the government-wide financial statements. Balances prior to June 30, 2015 are shown as originally reported and have not been restated for this adoption.

Source: Exhibit A-2

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Fund Balances, Governmental Funds  
Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
General Fund:										
Reserved									\$ 3,367,195.10	\$ 3,625,479.90
Unreserved									(72,650.81)	288,006.31
Restricted	\$ 8,693,529.15	\$ 6,624,231.96	\$ 9,607,895.86	\$ 8,529,013.02	\$ 7,713,566.83	\$ 8,764,789.02	\$ 7,544,452.11	\$ 5,076,436.18		
Assigned	721,257.64	2,447,461.12	340,277.99	531,073.78	632,092.73	435,143.87	735,926.28	333,781.33		
Unassigned (Deficit)	65,721.43	131,758.61	(123,114.47)	(66,961.52)	(161,778.60)	(223,213.57)	(162,326.31)	19,962.82		
<b>Total General Fund</b>	<b><u>\$ 9,480,508.22</u></b>	<b><u>\$ 9,203,451.69</u></b>	<b><u>\$ 9,825,059.38</u></b>	<b><u>\$ 8,993,125.28</u></b>	<b><u>\$ 8,183,880.96</u></b>	<b><u>\$ 8,976,719.32</u></b>	<b><u>\$ 8,118,052.08</u></b>	<b><u>\$ 5,430,180.33</u></b>	<b><u>\$ 3,294,544.29</u></b>	<b><u>\$ 3,913,486.21</u></b>
All Other Governmental Funds:										
Reserved									\$ 8,250.00	
Restricted for Debt Service		\$ 0.80	\$ 0.80	\$ 1.30	\$ 26,893.80	\$ 26,893.80	\$ 1.15	\$ 0.65		
Restricted for Capital Projects	\$ 488,114.00									
Unreserved, Reported in:										
Debt Service Fund									1.15	\$ 1.15
<b>Total All Other Governmental Funds</b>	<b><u>\$ 488,114.00</u></b>	<b><u>\$ 0.80</u></b>	<b><u>\$ 0.80</u></b>	<b><u>\$ 1.30</u></b>	<b><u>\$ 26,893.80</u></b>	<b><u>\$ 26,893.80</u></b>	<b><u>\$ 1.15</u></b>	<b><u>\$ 0.65</u></b>	<b><u>\$ 8,251.15</u></b>	<b><u>\$ 1.15</u></b>

In accordance with GASB 54, effective for the fiscal year ended June 30, 2011, the description and terminology utilized to identify fund balance was changed.

Source: Exhibit B-1

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Changes in Fund Balances, Governmental Funds  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
<b>REVENUES:</b>										
Tax Levy	\$ 25,982,329.00	\$ 25,487,368.00	\$ 24,761,734.00	\$ 24,270,881.00	\$ 24,095,185.00	\$ 23,659,114.00	\$ 23,654,052.00	\$ 22,825,211.00	\$ 21,737,274.00	\$ 20,807,069.00
Other Local Revenue	803,146.44	763,487.40	936,752.50	812,474.06	767,271.40	703,201.26	620,499.45	668,051.77	503,071.65	572,577.59
State Sources	13,960,620.84	13,431,399.82	12,751,951.39	12,387,906.26	11,880,369.14	12,129,697.36	11,376,267.13	10,674,234.72	10,068,540.96	11,467,809.39
Federal Sources	557,258.74	560,551.13	572,898.99	554,684.89	548,471.54	594,357.78	922,498.74	939,612.49	2,060,263.08	518,344.38
<b>Total Revenue</b>	<b>41,303,355.02</b>	<b>40,242,806.35</b>	<b>39,023,336.88</b>	<b>38,025,946.21</b>	<b>37,291,297.08</b>	<b>37,086,370.40</b>	<b>36,573,317.32</b>	<b>35,107,109.98</b>	<b>34,369,149.69</b>	<b>33,365,800.36</b>
<b>EXPENDITURES:</b>										
Instruction										
Regular Instruction	14,220,906.42	14,226,452.77	14,132,073.40	14,428,745.37	14,413,360.52	14,140,744.94	13,252,207.27	12,982,614.40	13,484,695.24	13,126,299.46
Community Services Programs / Operations	27,585.65	24,880.00	22,044.52	33,343.24	25,513.95	19,979.40	29,230.80	35,676.30	76,234.34	89,629.33
Support Services:										
Instruction	1,660,287.76	1,708,575.57	1,379,152.95	1,597,023.36	1,159,698.06	1,084,800.97	1,131,949.34	1,453,387.33	1,751,678.92	1,525,095.44
Health Services	222,059.12	208,813.67	193,064.44	179,462.85	173,376.39	162,363.02	153,537.35	147,623.88	136,820.89	126,095.78
Student and Instruction Related Services	618,118.37	631,276.29	500,904.00	534,526.06	483,576.85	444,835.35	417,903.69	393,494.02	252,848.77	197,331.73
Extraordinary Services	817,042.29	846,224.81	691,844.18	546,875.06	335,319.11	432,529.69	530,107.89	276,839.76	222,260.98	139,968.83
Other Support Services - Student Regular	1,021,737.32	986,028.19	958,769.99	932,076.52	938,607.05	925,734.39	895,789.05	889,343.39	1,080,294.58	1,173,137.90
Other Support Services - Students Special	800,478.19	735,754.41	736,993.81	728,099.93	697,246.82	716,604.76	690,287.63	701,690.27	752,529.93	720,030.83
Improvement of Instruction Services	391,333.68	377,625.65	374,686.92	359,619.99	363,820.80	388,009.58	338,338.00	316,872.79	349,399.73	370,982.26
Educational Media Services / School Library	191,580.72	171,178.06	154,348.37	139,767.24	151,805.04	134,863.18	155,805.98	134,276.45	298,280.95	301,812.96
Instructional Staff Training Services	197,914.84	246,900.40	267,490.32	214,612.21	167,519.91	184,671.38	107,562.78	118,672.92	127,067.54	130,742.98
Support Services - General Administration	652,178.18	630,213.37	646,258.53	511,617.55	527,475.47	542,083.09	611,401.62	651,890.33	668,219.51	574,090.66
Support Services - School Administration	997,700.12	935,850.67	977,013.86	939,119.93	937,407.48	896,223.03	1,044,144.24	962,866.88	1,070,858.77	929,447.01
Undistributed Expenditures:										
Central Services	553,045.46	588,753.56	590,935.52	562,383.55	564,359.85	547,794.02	509,014.29	489,486.65	518,371.97	487,957.34
Administrative Information Technology	475,600.89	482,451.28	469,309.65	444,331.10	420,683.30	383,486.32	366,600.80	341,082.06	337,733.97	299,541.11
Operation and Maintenance of Plant Services	3,564,952.00	3,071,292.67	3,147,988.03	3,174,212.10	3,029,680.97	2,994,530.47	3,011,065.59	2,742,455.11	2,990,675.20	3,034,979.66
Security	176,521.62	189,785.32	166,200.88	156,396.69	157,176.95	123,319.24	118,233.62	106,991.93	189,472.50	178,866.66
Pupil Transportation	2,143,326.84	2,044,703.56	1,976,862.46	1,878,724.23	1,611,120.86	1,405,808.96	1,393,797.35	1,489,132.80	1,566,462.63	1,599,357.33
Unallocated Benefits	5,550,459.49	5,585,937.33	5,485,445.40	5,410,344.68	5,339,001.51	5,083,862.88	5,023,823.95	5,431,335.22	5,905,796.75	4,868,211.83
On-behalf Contributions	4,240,795.84	3,675,641.38	3,238,312.68	2,796,097.37	2,467,615.91	2,800,140.61	2,315,240.81	1,908,394.11	1,959,167.90	1,908,236.52
Transfer to Charter School	12,257.00	12,257.00	12,259.00	45,264.00						
Debt Service:										
Principal	890,000.00	860,000.00	865,000.00	845,000.00	850,000.00	815,000.00	785,000.00	785,000.00	330,000.00	205,000.00
Interest and Other Charges	60,288.00	86,538.00	93,187.50	115,962.50	139,431.25	176,226.81	216,352.50	240,402.50	257,265.00	265,521.25
Capital Outlay	1,672,015.49	2,472,280.08	1,091,506.87	569,988.86	3,006,336.64	1,854,464.34	701,870.37	301,195.34	578,705.54	815,293.96
<b>Total Expenditures</b>	<b>41,158,185.29</b>	<b>40,799,414.04</b>	<b>38,171,653.28</b>	<b>37,143,594.39</b>	<b>37,960,134.69</b>	<b>36,258,076.43</b>	<b>33,799,264.92</b>	<b>32,900,724.44</b>	<b>34,904,841.61</b>	<b>33,067,630.83</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	145,169.73	(556,607.69)	851,683.60	882,351.82	(668,837.61)	828,293.97	2,774,052.40	2,206,385.54	(535,691.92)	298,169.53
<b>OTHER FINANCING SOURCES (USES):</b>										
Bond Proceeds						4,561,234.85				
Payment to Refunded Bond Escrow Agent						(4,465,893.54)				
Accounts Receivable/Payable Canceled/PY Adjust.						53,156.00				
Undistributed Expenditure - Food Service		(65,000.00)	(19,750.00)	(100,000.00)	(124,000.00)	(91,232.14)	(86,180.15)	(79,000.00)	(75,000.00)	(117,668.97)
Lease Proceeds	620,000.00									
Transfers In	0.20							150,000.00	264,275.94	
Transfers Out	(0.20)							(150,000.00)	(264,275.94)	
<b>Total Other Financing Sources (Uses)</b>	<b>620,000.00</b>	<b>(65,000.00)</b>	<b>(19,750.00)</b>	<b>(100,000.00)</b>	<b>(124,000.00)</b>	<b>57,265.17</b>	<b>(86,180.15)</b>	<b>(79,000.00)</b>	<b>(75,000.00)</b>	<b>(117,668.97)</b>
<b>Net Change in Fund Balances</b>	<b>\$ 765,169.73</b>	<b>\$ (621,607.69)</b>	<b>\$ 831,933.60</b>	<b>\$ 782,351.82</b>	<b>\$ (792,837.61)</b>	<b>\$ 885,559.14</b>	<b>\$ 2,687,872.25</b>	<b>\$ 2,127,385.54</b>	<b>\$ (610,691.92)</b>	<b>\$ 180,500.56</b>
Debt Service as a Percentage of Non-Capital Expenditures	2.4%	2.5%	2.6%	2.6%	2.8%	2.9%	3.0%	3.1%	1.7%	1.5%

Source: Exhibit B-2

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 General Fund - Other Local Revenue by Source  
 Last Ten Fiscal Years (Modified Accrual Basis of Accounting)  
*Unaudited*

	Fiscal Year Ended June 30,									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
Unrestricted Miscellaneous Revenues:										
Interest	\$ 56,878.69	\$ 54,685.05	\$ 51,379.39	\$ 48,139.48	\$ 44,919.32	\$ 58,353.35	\$ 53,455.65	\$ 44,246.02	\$ 8,472.50	\$ 109,859.05
Federal E-Rate	11,958.06	15,645.81	10,018.13	21,351.84	3,673.96	9,308.54	9,959.53	11,553.52	21,337.87	25,624.03
Settlement					31,851.38					
Jury Duty							9.00		18.00	5.00
Sale of Textbooks & Fines	3,850.98	4,919.49	7,277.80	6,217.87	6,177.95	258.00	4,269.88	4,453.69	3,420.54	5,005.85
Photocopies	206.30	10.00	12.70	65.50	144.00	114.90	92.50	399.64		2.25
Sale of Assets	28,092.50			1,555.00	168.00		755.00	150.00	429.00	1,324.00
Miscellaneous Refunds	4,739.99		235.00	1,309.41	56.47					
Miscellaneous	16,570.85	13,949.15	21,888.64	4,096.73	3,998.58	5,080.93	9,429.54	17,892.47	8,561.14	4,378.97
Clean Energy Program									33,536.25	
Insurance Claim and Health Benefit Refund			12,555.25	50,051.97		1,000.00				
Eastern Public Education Foundation Donation						5,130.40				
Restitution	244.00	820.00	2,375.00	1,947.93			700.00			200.00
Reimburse Cap & Gowns				42.00	9,787.95	10,849.20	11,807.25	11,787.70		
Reimburse from Student Activities	36,025.00	30,000.00	24,216.33	27,000.00	25,200.00	40,000.00	41,000.00	74,181.00		
Contributions/Donations						500.00		500.00	500.00	
Summer Enrichment										4,800.00
<b>Total Unrestricted Miscellaneous Revenues:</b>	<b>158,566.37</b>	<b>120,029.50</b>	<b>129,958.24</b>	<b>161,777.73</b>	<b>125,977.61</b>	<b>130,595.32</b>	<b>131,478.35</b>	<b>165,164.04</b>	<b>76,275.30</b>	<b>151,199.15</b>
Athletic Fees	97,969.05	99,313.55	104,159.25	100,136.93	97,400.00	97,290.00	94,000.00	88,500.00		
Rents and Royalties	150,680.50	125,892.50	168,260.90	188,753.25	187,794.25	156,217.00	103,672.00	100,956.00	149,667.95	112,152.00
Interest on Capital Reserve Funds	7,914.28	11,404.16	9,976.26	7,829.07	8,182.01	6,033.16	3,825.60	4,398.35	461.13	
<b>Total Other Local Revenues</b>	<b>\$ 415,130.20</b>	<b>\$ 356,639.71</b>	<b>\$ 412,354.65</b>	<b>\$ 458,496.98</b>	<b>\$ 419,353.87</b>	<b>\$ 390,135.48</b>	<b>\$ 332,975.95</b>	<b>\$ 359,018.39</b>	<b>\$ 226,404.38</b>	<b>\$ 263,351.15</b>

Source: District Records

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Assessed Value and Actual Value of Taxable Property  
 Last Ten Fiscal Years  
 Unaudited

Year Ended Dec. 31	Vacant Land	Residential	Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities (2)	Net Valuation Taxable	Tax-Exempt Property	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate (3)
Berlin Borough:												
2018	\$ 15,017,900.00	\$ 593,752,600.00	\$ 60,900.00	\$ 106,502,800.00	\$ 10,346,500.00	\$ 8,676,900.00	\$ 734,357,600.00	\$ 5,033,568.00	\$ 739,391,168.00	\$ 90,148,750.00	\$ 733,129,543.00	\$ 0.567
2017	14,585,400.00	593,206,100.00	329,700.00	106,913,600.00	10,346,500.00	8,193,400.00	733,574,700.00	4,874,955.00	738,449,655.00	87,084,450.00	732,627,634.00	0.562
2016	13,659,800.00	595,357,500.00	329,700.00	109,297,000.00	10,465,000.00	7,925,000.00	737,034,000.00	4,737,947.00	741,771,947.00	87,226,950.00	724,849,330.00	0.514
2015	14,145,900.00	597,682,700.00	525,900.00	111,420,000.00	10,465,000.00	7,925,000.00	742,164,500.00	4,433,565.00	746,598,065.00	87,251,750.00	727,897,705.00	0.510
2014	14,189,200.00	599,566,100.00	550,500.00	115,907,400.00	10,465,000.00	7,169,800.00	747,848,000.00	4,828,606.00	752,676,606.00	86,473,950.00	734,769,110.00	0.489
2013	14,536,000.00	600,269,300.00	553,800.00	116,738,200.00	10,465,000.00	7,169,800.00	749,732,100.00	5,946,121.00	755,678,221.00	86,135,450.00	753,499,598.00	0.462
2012	17,123,400.00	602,314,500.00	553,800.00	119,714,000.00	10,777,300.00	7,169,800.00	757,652,800.00	6,727,655.00	764,380,455.00	86,692,350.00	790,074,222.00	0.495
2011 (1)	20,000,700.00	607,946,600.00	553,800.00	122,002,300.00	10,863,500.00	8,120,100.00	769,487,000.00	7,207,478.00	776,694,478.00	87,228,050.00	787,224,711.00	0.452
2010	8,946,000.00	332,971,200.00	301,500.00	55,620,900.00	5,994,500.00	3,036,300.00	406,870,400.00	3,959,735.00	410,830,135.00	50,367,100.00	812,365,060.00	0.834
2009	9,629,800.00	330,768,700.00	301,500.00	57,059,800.00	6,564,940.00	3,036,300.00	407,361,040.00	3,814,925.00	411,175,965.00	50,110,200.00	842,696,803.00	0.836
Gibbsboro Borough:												
2018	\$ 5,692,300.00	\$ 124,312,800.00	\$ 16,600.00	\$ 27,632,100.00	\$ 4,848,800.00	\$ 192,700.00	\$ 162,695,300.00		\$ 162,695,300.00	\$ 26,159,200.00	\$ 216,378,907.00	\$ 0.743
2017	5,796,600.00	124,630,800.00	16,600.00	27,918,700.00	4,848,800.00	192,700.00	163,404,200.00		163,404,200.00	25,547,700.00	212,433,957.00	0.774
2016	5,823,900.00	124,776,500.00	16,600.00	27,686,400.00	4,848,800.00	192,700.00	163,344,900.00		163,344,900.00	25,394,500.00	222,601,390.00	0.767
2015	5,817,700.00	126,048,100.00	16,600.00	26,530,100.00	5,088,700.00	192,700.00	163,693,900.00		163,693,900.00	25,468,300.00	220,522,565.00	0.706
2014	5,467,400.00	126,125,000.00	16,600.00	26,847,000.00	9,172,000.00	192,700.00	167,820,700.00		167,820,700.00	25,060,100.00	233,701,017.00	0.692
2013	5,658,700.00	126,312,000.00	16,600.00	27,171,200.00	9,172,000.00	192,700.00	168,523,200.00	\$ 414,838.00	168,938,038.00	25,060,100.00	223,772,673.00	0.665
2012	5,627,800.00	128,261,300.00	208,600.00	26,635,900.00	9,172,000.00	192,700.00	170,098,300.00	465,822.00	170,564,122.00	24,893,800.00	240,277,326.00	0.745
2011	5,703,800.00	130,345,900.00	192,100.00	27,451,000.00	11,193,700.00	192,700.00	172,079,200.00	530,041.00	172,609,241.00	24,692,800.00	288,525,196.00	0.783
2010	5,809,600.00	129,622,000.00	192,100.00	28,742,300.00	11,193,700.00	225,000.00	175,784,700.00	530,041.00	176,314,741.00	24,617,200.00	272,642,580.00	0.762
2009	7,201,100.00	129,842,200.00	194,100.00	29,680,200.00	12,251,300.00	225,000.00	179,393,900.00	530,140.00	179,924,040.00	23,104,800.00	279,829,377.00	0.763
Voorhees Township:												
2018	\$ 50,746,000.00	\$ 2,247,941,975.00	\$ 918,129.00	\$ 666,078,800.00	\$ 20,907,300.00	\$ 195,318,300.00	\$ 3,181,910,504.00	\$ 7,548,549.00	\$ 3,189,459,053.00	\$ 454,397,400.00	\$ 3,489,179,579.00	\$ 0.661
2017	50,817,900.00	2,238,275,181.00	1,590,859.00	664,070,400.00	20,827,900.00	195,318,300.00	3,170,900,540.00	7,478,238.00	3,178,378,778.00	453,963,300.00	3,504,662,894.00	0.646
2016	50,012,900.00	2,219,870,135.00	1,590,859.00	663,363,701.00	20,611,000.00	166,777,100.00	3,122,225,695.00	7,471,988.00	3,129,697,683.00	448,745,750.00	3,436,584,697.00	0.652
2015	51,157,600.00	2,207,420,250.00	1,160,929.00	677,496,800.00	24,856,100.00	217,104,100.00	3,179,195,779.00	7,579,817.00	3,186,775,596.00	445,048,800.00	3,493,621,735.00	0.620
2014	51,420,200.00	2,205,483,150.00	1,240,229.00	677,239,900.00	24,991,600.00	217,891,200.00	3,178,266,279.00	7,339,102.00	3,185,605,381.00	409,962,200.00	3,545,193,842.00	0.609
2013 (1)	52,862,301.00	2,203,083,800.00	1,242,200.00	669,764,600.00	24,578,800.00	217,891,200.00	3,169,422,901.00	6,095,002.00	3,175,517,903.00	410,817,900.00	3,414,222,666.00	0.613
2012	55,063,136.00	2,867,757,290.00	2,412,900.00	720,330,302.00	30,438,700.00	163,947,300.00	3,839,949,628.00	5,880,232.00	3,845,829,860.00	442,421,200.00	3,616,212,714.00	0.484
2011	56,917,536.00	2,894,373,390.00	2,412,900.00	727,482,802.00	31,074,300.00	153,757,100.00	3,866,018,028.00	6,050,077.00	3,872,068,105.00	335,937,800.00	3,817,563,464.00	0.484
2010	59,871,936.00	2,914,742,490.00	2,415,100.00	717,368,302.00	31,293,100.00	139,233,700.00	3,864,924,628.00	8,018,045.00	3,872,942,673.00	334,434,100.00	3,880,300,009.00	0.466
2009	73,054,253.00	2,928,432,441.00	2,415,100.00	721,567,602.00	31,295,800.00	132,232,400.00	3,888,997,596.00	6,250,830.00	3,895,248,426.00	329,891,000.00	3,957,681,023.00	0.433

(1) Revaluation/Reassessment  
 (2) Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies  
 (3) Tax Rates are per \$100.00 of Assessed Valuation

Source: Camden County Board of Taxation

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (Rate per \$100 of Assessed Value)  
*Unaudited*

Berlin Borough:

Year Ended Dec. 31	Regional School District Direct Rate			Overlapping Rates					Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Municipal Purpose	Borough of Berlin	Municipal Open Space	Camden County	
2018	\$ 0.547	\$ 0.020	\$ 0.567	\$ 1.069	\$ 0.033	\$ 0.736	\$ 0.015	\$ 0.836	\$ 3.256
2017	0.543	0.019	0.562	0.989	0.033	0.701	0.015	0.834	3.134
2016	0.494	0.020	0.514	1.016	0.032	0.633	0.014	0.815	3.024
2015	0.491	0.019	0.510	0.990	0.032	0.634	0.015	0.807	2.988
2014	0.470	0.019	0.489	0.957		0.624	0.014	0.838	2.922
2013	0.441	0.021	0.462	0.929		0.604	0.015	0.838	2.848
2012	0.476	0.019	0.495	0.906		0.589	0.009	0.794	2.793
2011 (1)	0.435	0.017	0.452	0.876		0.560	0.019	0.723	2.630
2010	0.811	0.023	0.834	1.647		1.039	0.020	1.298	4.838
2009	0.819	0.017	0.836	1.577		0.925	0.010	1.279	4.627

(1) Revaluation

Source: Municipal Tax Collector

(Continued)



**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (Rate per \$100 of Assessed Value)  
*Unaudited*

Gibbsboro Borough:

Year Ended Dec. 31	Regional School District Direct Rate			Overlapping Rates					Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Borough of Gibbsboro		Camden County		
					Municipal Purpose	Open Space			
2018	\$ 0.715	\$ 0.028	\$ 0.743	\$ 1.883	\$ 1.273	\$ 0.026	\$ 1.193	\$ 5.118	
2017	0.746	0.028	0.774	1.874	1.216	0.026	1.169	5.059	
2016	0.740	0.027	0.767	1.857	1.170	0.027	1.211	5.032	
2015	0.679	0.027	0.706	1.816	1.137	0.028	1.180	4.867	
2014	0.664	0.028	0.692	1.711	1.094	0.027	1.199	4.723	
2013	0.633	0.032	0.665	1.646	1.048	0.026	1.110	4.495	
2012	0.711	0.034	0.745	1.583	0.999	0.028	1.094	4.449	
2011	0.754	0.029	0.783	1.547	0.943	0.030	1.097	4.400	
2010	0.741	0.021	0.762	1.543	0.896	0.032	1.016	4.249	
2009	0.745	0.018	0.763	1.511	0.778	0.031	0.966	4.049	

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Source: Municipal Tax Collector

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Property Tax Rates  
 Last Ten Fiscal Years  
 (Rate per \$100 of Assessed Value)  
*Unaudited*

Voorhees Township:

Year Ended Dec. 31	Regional School District Direct Rate			Overlapping Rates					Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct School Tax Rate	Local District	Township of Voorhees			Camden County	
					Municipal Purpose	Municipal Open Space	Fire District		
2017	\$ 0.638	\$ 0.023	\$ 0.661	\$ 1.447	\$ 0.813	\$ 0.020		\$ 0.979	\$ 3.920
2017	0.623	0.023	0.646	1.424	0.780	0.019	\$ 0.034	0.984	3.887
2016	0.628	0.024	0.652	1.420	0.611	0.019	0.194	0.974	3.870
2015	0.597	0.023	0.620	1.371	0.587	0.020	0.183	0.967	3.748
2014	0.584	0.025	0.609	1.354	0.587	0.020	0.178	0.953	3.701
2013 (1)	0.608	0.005	0.613	1.329	0.568	0.019	0.169	0.886	3.584
2012	0.463	0.021	0.484	1.081	0.447	0.019	0.137	0.723	2.891
2011	0.466	0.018	0.484	1.070	0.422	0.019	0.125	0.713	2.833
2010	0.454	0.012	0.466	1.034	0.422	0.019	0.125	0.654	2.720
2009	0.424	0.009	0.433	1.002	0.393	0.019	0.124	0.631	2.602

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(1) Revaluation/Reassessment

Source: Municipal Tax Collector

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Principal Property Tax Payers  
Current Year and Nine Years Ago  
*Unaudited*

Berlin Borough:

<u>Taxpayer</u>	2018			2009		
	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>% of Total District Net Assessed Value</u>	<u>Taxable Assessed Value</u>	<u>Rank</u>	<u>% of Total District Net Assessed Value</u>
Berlin Farmers Market II LLC	\$ 7,730,400.00	1	1.05%			
Berlin Residences LLC	5,570,000.00	2	0.75%			
10 Ben Holdings Corp % Sterling	5,100,000.00	3	0.69%			
Evinos Corporation Inc.	4,752,300.00	4	0.64%	\$ 2,326,900.00	4	0.57%
Sinelnik, Alexander Et al	4,648,800.00	5	0.63%	1,649,500.00	8	0.40%
Wawa Inc.	4,584,600.00	6	0.62%			
Hasbro, LLC	3,200,000.00	7	0.43%	1,724,800.00	7	0.42%
Berlin Center LLC	3,200,000.00	8	0.43%	2,900,600.00	3	0.71%
Berlin Equities LLC	2,838,100.00	9	0.38%	1,635,000.00	9	0.40%
Osborne Assoc % Rite Aid Corp	2,800,000.00	10	0.38%	1,986,900.00	5	0.48%
Berlin Realty Company				4,669,800.00	1	1.14%
AC I Berlin LLC				3,900,000.00	2	0.95%
Forte & Companies				1,816,200.00	6	0.44%
Public Storage Properties Inc.				1,496,500.00	10	0.36%
Total	<u>\$ 44,424,200.00</u>		<u>6.01%</u>	<u>\$ 24,106,200.00</u>		<u>5.86%</u>

Source: Municipal Tax Assessor

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Principal Property Tax Payers  
 Current Year and Nine Years Ago  
*Unaudited*

Gibbsboro Borough:

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Taxpayer	2018			2009		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Brandywine Realty	\$ 7,750,100.00	1	4.76%	\$ 5,553,900.00	1	3.09%
Tahmed LLC c/o Affiliated Mgmt Co	2,100,000.00	2	1.29%			
4 S Lakeview Dr LLC	1,877,600.00	3	1.15%			
59-63 North Lakeview Drive LLC	1,819,300.00	4	1.12%			
Eureka Stone Quarry, Inc.	1,426,800.00	5	0.88%	2,418,700.00	3	1.34%
DC Gibbs c/o CVS	1,250,000.00	6	0.77%	1,361,000.00	9	0.76%
Square Circle Sportsmen	1,185,700.00	7	0.73%			
Parisi Enterprises, LLC	1,140,000.00	8	0.70%	1,375,000.00	8	0.76%
Clementon LLC	893,400.00	9	0.55%			
50 E. Clementon Rd LLC	845,600.00	10	0.52%			
J&W Paint Works				2,000,000.00	5	1.11%
Brandywine Oper/Att: Part L Minnici				2,592,900.00	2	1.44%
CIT Lending				2,100,000.00	4	1.17%
Taxpayer #1				1,700,000.00	6	0.94%
Brandywine Oper/Attn				1,189,600.00	10	0.66%
Brandywine Oper/Att: L Minnici				1,553,400.00	7	0.86%
<b>Total</b>	<b>\$ 20,288,500.00</b>		<b>12.47%</b>	<b>\$ 21,844,500.00</b>		<b>12.14%</b>

Source: Municipal Tax Assessor

(Continued)

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Principal Property Tax Payers  
 Current Year and Nine Years Ago  
*Unaudited*

Voorhees Township:

Taxpayer	2018			2009		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Virtua Health-Division of Property Mgmt.	\$ 59,230,000.00	1	1.86%	\$ 25,718,600.00	4	0.66%
Village Group Limited Partnership	49,313,500.00	2	1.55%	35,415,500.00	1	0.91%
DCI-GIM VTC Apts. LP c/o Lowe LLC	33,669,400.00	3	1.06%			
Vista 2016 LLC	27,484,400.00	4	0.86%			
Echelon Glen I & II Investors LLC	26,929,600.00	5	0.84%	32,712,500.00	2	0.84%
HCP III Eagle LLC	25,030,300.00	6	0.78%			
QRP Voorhees, LP	23,368,000.00	7	0.73%	19,685,200.00	7	0.51%
Cooper Holdings LLC	17,517,500.00	8	0.55%			
Del Coop, LLC	17,242,700.00	9	0.54%	17,713,900.00	10	0.45%
SJF CCRS, Inc.	16,694,500.00	10	0.52%			
BPG Office IV White Horse LP				26,443,300.00	3	0.68%
Eagle Plaza				24,392,400.00	5	0.63%
Brandywine Main Street LLC				20,714,100.00	6	0.53%
Echelon Title LLC				17,764,400.00	9	0.46%
HUB Properties Trust				19,129,400.00	8	0.49%
Total	<u>\$ 296,479,900.00</u>		<u>9.30%</u>	<u>\$ 239,689,300.00</u>		<u>6.15%</u>

Source: Municipal Tax Assessor

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Property Tax Levies and Collections  
 Last Ten Fiscal Years  
*Unaudited*

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Fiscal Year Ended June 30,	School District Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy (1)		Collections in Subsequent Years
		Amount	Percentage of Levy	
2018	\$ 25,982,329.00	\$ 25,982,329.00	100.00%	-
2017	25,487,368.00	25,487,368.00	100.00%	-
2016	24,761,734.00	24,761,734.00	100.00%	-
2015	24,270,881.00	24,270,881.00	100.00%	-
2014	24,095,185.00	24,095,185.00	100.00%	-
2013	23,659,114.00	23,659,114.00	100.00%	-
2012	23,654,052.00	23,654,052.00	100.00%	-
2011	22,825,211.00	22,825,211.00	100.00%	-
2010	21,737,274.00	21,737,274.00	100.00%	-
2009	20,807,069.00	20,807,069.00	100.00%	-

(1) School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: District Records

# Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for a historical view of the School District's outstanding debt and its debt capacity.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended <u>June 30,</u>	<u>Governmental Activities</u>		<u>Total District</u>	Percentage of <u>Personal Income (2)</u>	<u>Per Capita (3)</u>
	<u>General Obligation Bonds (1)</u>	<u>Capital Leases (1)</u>			
Berlin Borough:					
2018	\$ 149,234.50	\$ 102,238.00	\$ 251,472.50	Unavailable	Unavailable
2017	293,808.68		293,808.68	Unavailable	\$ 38.63
2016	432,764.49		432,764.49	0.12%	56.90
2015	573,085.12		573,085.12	0.16%	75.49
2014	705,860.47		705,860.47	0.20%	92.85
2013	857,164.73		857,164.73	0.25%	112.52
2012	986,504.52		986,504.52	0.29%	129.01
2011	1,117,085.77		1,117,085.77	0.34%	146.20
2010	1,237,307.60		1,237,307.60	0.39%	162.12
2009	1,276,521.79		1,276,521.79	0.39%	160.71
Gibbsboro Borough:					
2018	\$ 44,616.50	\$ 30,566.00	\$ 75,182.50	Unavailable	Unavailable
2017	88,757.35		88,757.35	Unavailable	\$ 39.50
2016	134,811.75		134,811.75	0.12%	59.92
2015	176,332.36		176,332.36	0.16%	78.40
2014	217,690.99		217,690.99	0.21%	96.71
2013	272,173.64		272,173.64	0.27%	120.59
2012	335,846.40		335,846.40	0.33%	148.08
2011	381,009.44		381,009.44	0.39%	167.77
2010	428,769.68		428,769.68	0.45%	188.47
2009	461,033.32		461,033.32	0.46%	189.57
Voorhees Township:					
2018	\$ 711,149.00	\$ 487,196.00	\$ 1,198,345.00	Unavailable	Unavailable
2017	1,412,433.97		1,412,433.97	Unavailable	\$ 47.94
2016	2,087,423.77		2,087,423.77	0.14%	70.92
2015	2,770,582.52		2,770,582.52	0.20%	94.37
2014	3,441,448.54		3,441,448.54	0.25%	117.30
2013	4,085,661.63		4,085,661.63	0.31%	139.28
2012	4,754,649.09		4,754,649.09	0.37%	161.86
2011	5,363,904.79		5,363,904.79	0.42%	182.90
2010	5,980,922.72		5,980,922.72	0.49%	204.15
2009	6,239,444.89		6,239,444.89	0.48%	195.92

## Sources:

- (1) District Records. Apportioned to each municipality based on three year average of equalized valuations for the District.
- (2) Personal income has been estimated based upon the municipal population and per capita.
- (3) Per Capita personal income by municipality-estimated based upon NJ Dept of Labor and Workforce Development estimates and census data.



## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Ratios of Net General Bonded Debt Outstanding

Last Ten Fiscal Years

Unaudited

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Assessed Valuation Taxable (2)	Per Capita (3)
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding (1)		
Berlin Borough:					
2018	\$ 149,234.50	-	\$ 149,234.50	0.02%	Unavailable
2017	293,808.68	-	293,808.68	0.04%	\$ 38.63
2016	432,764.49	-	432,764.49	0.06%	56.90
2015	573,085.12	-	573,085.12	0.08%	75.49
2014	705,860.47	-	705,860.47	0.09%	92.85
2013	857,164.73	-	857,164.73	0.11%	112.52
2012	986,504.52	-	986,504.52	0.13%	129.01
2011	1,117,085.77	-	1,117,085.77	0.14%	146.20
2010	1,237,307.60	-	1,237,307.60	0.30%	162.12
2009	1,276,521.79	-	1,276,521.79	0.31%	160.71
Gibbsboro Borough:					
2018	\$ 44,616.50	-	\$ 44,616.50	0.03%	Unavailable
2017	88,757.35	-	88,757.35	0.05%	\$ 39.50
2016	134,811.75	-	134,811.75	0.08%	59.92
2015	176,332.36	-	176,332.36	0.11%	78.40
2014	217,690.99	-	217,690.99	0.13%	96.71
2013	272,173.64	-	272,173.64	0.16%	120.59
2012	335,846.40	-	335,846.40	0.20%	148.08
2011	381,009.44	-	381,009.44	0.22%	167.77
2010	428,769.68	-	428,769.68	0.24%	188.47
2009	461,033.32	-	461,033.32	0.26%	189.57
Voorhees Township:					
2018	\$ 711,149.00	-	\$ 711,149.00	0.02%	Unavailable
2017	1,412,433.97	-	1,412,433.97	0.04%	\$ 47.94
2016	2,087,423.77	-	2,087,423.77	0.07%	70.92
2015	2,770,582.52	-	2,770,582.52	0.09%	94.37
2014	3,441,448.54	-	3,441,448.54	0.11%	117.30
2013	4,085,661.63	-	4,085,661.63	0.13%	139.28
2012	4,754,649.09	-	4,754,649.09	0.12%	161.86
2011	5,363,904.79	-	5,363,904.79	0.14%	182.90
2010	5,980,922.72	-	5,980,922.72	0.15%	204.15
2009	6,239,444.89	-	6,239,444.89	0.16%	195.92

## Sources:

(1) District Records

(2) Net Assessed Valuation provided by Abstract of Ratables, County Board of Taxation.

(3) Per capita calculation based upon population information provided by the NJ Dept. of Labor.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2017  
*Unaudited*

Berlin Borough:

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to the Borough</u>	<u>County Debt Authorized But Not Issued</u>
Municipal Debt: (1)					
Berlin Borough School District	\$ 3,085,000.00	\$ 3,085,000.00			
Eastern Regional High School District	148,921.50	148,921.50			
Self Liquidating Debt	6,102,537.75	6,102,537.75			
Berlin Borough	12,800,067.34		\$ 12,800,067.34	\$ 12,800,067.34	
	22,136,526.59	9,336,459.25	12,800,067.34	12,800,067.34	

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Overlapping Debt Apportioned to the Municipality:

County of Camden: (2)					
General:					
Bonds	36,125,000.00	8,342,385.00 (3)	27,782,615.00	541,760.99 (5)	\$ 11,960,225.00
Notes	35,461,125.00		35,461,125.00	691,491.94 (5)	
Loan Agreements	314,966,900.00		314,966,900.00	6,141,854.55 (5)	
Bonds Issued by Other Public Bodies Guaranteed by the County	276,594,254.00	276,594,254.00 (4)			
	663,147,279.00	284,936,639.00	378,210,640.00	7,375,107.48	11,960,225.00
	\$ 685,283,805.59	\$ 294,273,098.25	\$ 391,010,707.34	\$ 20,175,174.82	\$ 11,960,225.00

Sources:

- (1) 2017 Annual Debt Statement
- (2) Entity 2017 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S.A. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2017 net valuation on which county taxes are apportioned which is 1.95%. The source for this computation was the 2017 Abstract of Ratables.

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2017  
*Unaudited*

Gibbsboro Borough:

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to the Borough</u>	<u>County Debt Authorized But Not Issued</u>
Municipal Debt: (1)					
Gibbsboro Borough School District	\$ 2,015,000.00	\$ 2,015,000.00			
Eastern Regional High School District	905,000.00	905,000.00			
Self Liquidating Debt	2,507,622.97	2,507,622.97			
Gibbsboro Borough	4,257,398.46	172,799.02	\$ 4,084,599.44	\$ 4,084,599.44	
	9,685,021.43	5,600,421.99	4,084,599.44	4,084,599.44	

Overlapping Debt Apportioned to the Municipality:

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County of Camden: (2)					
General:					
Bonds	36,125,000.00	8,342,385.00 (3)	27,782,615.00	158,360.91 (5)	\$ 11,960,225.00
Notes	35,461,125.00		35,461,125.00	200,971.81 (5)	
Loan Agreements	314,966,900.00		314,966,900.00	1,795,311.33 (5)	
Bonds Issued by Other Public Bodies Guaranteed by the County	276,594,254.00	276,594,254.00 (4)			
	663,147,279.00	284,936,639.00	378,210,640.00	2,154,644.05	11,960,225.00
	\$ 672,832,300.43	\$ 290,537,060.99	\$ 382,295,239.44	\$ 6,239,243.49	\$ 11,960,225.00

Sources:

- (1) 2017 Annual Debt Statement
- (2) Entity 2017 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S.A. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Borough's share of the total 2017 net valuation on which county taxes are apportioned which is 0.57%. The source for this computation was the 2017 Abstract of Ratables.

(Continued)

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Direct and Overlapping Governmental Activities Debt  
 As of December 31, 2017  
*Unaudited*

Voorhees Township:

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Statutory Net Debt Outstanding</u>	<u>Net Debt Outstanding Allocated to the Township</u>	<u>County Debt Authorized But Not Issued</u>
Municipal Debt: (1)					
Voorhees Township School District	\$ 5,635,000.00	\$ 5,635,000.00			
Eastern Regional High School District	711,561.15	711,561.15			
Self Liquidating Debt	5,994,000.00	5,994,000.00			
Voorhees Township	<u>35,868,363.13</u>	<u>3,716,555.50</u>	\$ 32,151,807.63	\$ 32,151,807.63	
	<u>48,208,924.28</u>	<u>16,057,116.65</u>	<u>32,151,807.63</u>	<u>32,151,807.63</u>	

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Overlapping Debt Apportioned to the Municipality:

County of Camden: (2)					
General:					
Bonds	36,125,000.00	8,342,385.00 (3)	27,782,615.00	2,581,004.93 (5)	\$ 11,960,225.00
Notes	35,461,125.00		35,461,125.00	3,294,338.51 (5)	
Loan Agreements	314,966,900.00		314,966,900.00	29,260,425.01 (5)	
Bonds Issued by Other Public Bodies Guaranteed by the County	<u>276,594,254.00</u>	<u>276,594,254.00 (4)</u>			
	<u>663,147,279.00</u>	<u>284,936,639.00</u>	<u>378,210,640.00</u>	<u>35,135,768.46</u>	<u>11,960,225.00</u>
	<u>\$ 711,356,203.28</u>	<u>\$ 300,993,755.65</u>	<u>\$ 410,362,447.63</u>	<u>\$ 67,287,576.09</u>	<u>\$ 11,960,225.00</u>

Sources:

- (1) 2017 Annual Debt Statement
- (2) Entity 2017 Audit Report
- (3) Includes Reserve for Payment of Bonds, Other Accounts Receivable and General Obligation Pension Refunding Bonds.
- (4) Deductible in accordance with N.J.S.A. 40:37A-80.
- (5) Such debt is allocated as a proportion of the Township's share of the total 2017 net valuation on which county taxes are apportioned which is 9.29%. The source for this computation was the 2017 Abstract of Ratables.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Legal Debt Margin Information  
 Last Ten Fiscal Years  
*Unaudited*

Legal Debt Margin Calculation for Fiscal Year 2018				
	Berlin Borough	Gibbsboro Borough	Voorhees Township	Regional Total Equalized valuation basis (1)
2017	\$ 727,319,750	\$ 217,321,718	\$ 3,468,877,081	\$ 4,413,518,549
2016	731,184,524	212,356,864	3,442,745,281	4,386,286,669
2015	<u>725,124,084</u>	<u>223,076,996</u>	<u>3,490,936,399</u>	<u>4,439,137,479</u>
<b>[A]</b>	<u>\$ 2,183,628,358</u>	<u>\$ 652,755,578</u>	<u>\$ 10,402,558,761</u>	<b>[A]</b> <u>\$ 13,238,942,697</u>
Average Equalized Valuation of Taxable Property	<b>[A/3]</b> <u>\$ 727,876,119</u>	<u>\$ 217,585,193</u>	<u>\$ 3,467,519,587</u>	<b>[A/3]</b> <u>\$ 4,412,980,899</u>
			Debt limit (3% of average equalization value) (2)	<b>[B]</b> <u>\$ 132,389,426.97</u>
			Total Net Debt Applicable to Limit	<b>[C]</b> <u>905,000.00</u>
			Legal Debt Margin	<b>[B-C]</b> <u>\$ 131,484,426.97</u>

	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Debt Limit	\$ 132,389,426.97	\$ 133,782,842.86	\$ 134,676,005.99	\$ 137,066,270.86	\$ 141,838,748.05	\$ 142,143,075.74	\$ 146,822,408.17	\$ 148,944,131.37	\$ 150,424,688.77	\$ 145,482,798.17
Total Net Debt Applicable to Limit (3)	<u>905,000.00</u>	<u>1,795,000.00</u>	<u>2,655,000.00</u>	<u>3,520,000.00</u>	<u>4,365,000.00</u>	<u>5,215,000.00</u>	<u>6,077,000.00</u>	<u>6,862,000.00</u>	<u>7,647,000.00</u>	<u>7,977,000.00</u>
Legal Debt Margin	<u>\$ 131,484,426.97</u>	<u>\$ 131,987,842.86</u>	<u>\$ 132,021,005.99</u>	<u>\$ 133,546,270.86</u>	<u>\$ 137,473,748.05</u>	<u>\$ 136,928,075.74</u>	<u>\$ 140,745,408.17</u>	<u>\$ 142,082,131.37</u>	<u>\$ 142,777,688.77</u>	<u>\$ 137,505,798.17</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	0.68%	1.34%	1.97%	2.57%	3.08%	3.67%	4.14%	4.61%	5.08%	5.48%

Sources:

- (1) Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.
- (2) Limit set by NJSA 18A:24-19 for a 9 - 12 School Districts
- (3) District Records

**[A]** For Regional School Districts the debt limit is based on the sum of all three constituent municipalities three year average equalized valuations.

**[B]** The sum as indicated on [A/3] is multiplied by three percent which is the allowable percentage for 9 - 12 School Districts.

**[C]** Represents the total debt of the regional as of June 30.

## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within which the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts. Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Demographic and Economic Statistics

Last Ten Fiscal Years

Unaudited

## Berlin Borough:

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	<u>Per Capita Personal Income (3)</u>	<u>Unemployment Rate (4)</u>
2017	7,606	Unavailable	Unavailable	4.8%
2016	7,606	\$ 375,675,552.00	\$ 49,392.00	5.0%
2015	7,592	365,516,840.00	48,145.00	5.2%
2014	7,602	351,174,390.00	46,195.00	7.0%
2013	7,618	340,935,972.00	44,754.00	6.2%
2012	7,647	338,180,928.00	44,224.00	8.7%
2011	7,641	332,926,011.00	43,571.00	8.6%
2010	7,632	317,193,552.00	41,561.00	8.7%
2009	7,943	326,965,652.00	41,164.00	8.3%
2008	7,926	326,099,418.00	41,143.00	5.3%

## Gibbsboro Borough:

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	<u>Per Capita Personal Income (3)</u>	<u>Unemployment Rate (4)</u>
2017	2,247	Unavailable	Unavailable	4.5%
2016	2,250	\$ 111,132,000.00	\$ 49,392.00	4.4%
2015	2,249	108,278,105.00	48,145.00	5.8%
2014	2,251	103,984,945.00	46,195.00	7.4%
2013	2,257	101,009,778.00	44,754.00	5.3%
2012	2,268	100,300,032.00	44,224.00	8.1%
2011	2,271	98,949,741.00	43,571.00	8.0%
2010	2,275	94,551,275.00	41,561.00	8.2%
2009	2,432	100,110,848.00	41,164.00	7.8%
2008	2,438	100,306,634.00	41,143.00	4.9%

## Voorhees Township:

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (2)</u>	<u>Per Capita Personal Income (3)</u>	<u>Unemployment Rate (4)</u>
2017	29,462	Unavailable	Unavailable	3.4%
2016	29,432	\$ 1,453,705,344.00	\$ 49,392.00	3.8%
2015	29,358	1,413,440,910.00	48,145.00	4.4%
2014	29,340	1,355,361,300.00	46,195.00	5.4%
2013	29,334	1,312,813,836.00	44,754.00	6.0%
2012	29,375	1,299,080,000.00	44,224.00	7.4%
2011	29,327	1,277,806,717.00	43,571.00	7.0%
2010	29,296	1,217,571,056.00	41,561.00	6.4%
2009	31,847	1,310,949,908.00	41,164.00	6.5%
2008	31,304	1,287,940,472.00	41,143.00	3.8%

## Sources:

- (1) Population information provided by the NJ Dept. of Labor and Workforce Development.
- (2) Personal income has been estimated based upon the municipal population and per capita.
- (3) Per Capita personal income by municipality-estimated based upon the 2008 - 2016 revised estimates available.
- (4) Unemployment data provided by the NJ Dept. of Labor and Workforce Development.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Principal Non-Governmental Employers  
 Current Year and Nine Years Ago  
*Unaudited*

Berlin Borough:

<u>Employer</u>	<u>2013 (1)</u>			<u>2009</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Virtua-West Jersey Hospital	500	1	12.39%			
Verizon	120	2	2.97%			
K-Mart	102	3	2.53%			
Wawa	99	4	2.45%			
McDonalds	90	5	2.23%			
Day Star Construction	55	6	1.36%			
Evinos	50	7	1.24%			
Spring Oaks	50	8	1.24%			
Pre-Mix Industries	40	9	0.99%			
Canal's Liquors	26	10	0.64%			
	<u>1,132</u>		<u>28.04%</u>			

INFORMATION  
NOT AVAILABLE

147

(1) The current year is unavailable so the most recent year available was utilized.

Source: Individual Employers

(Continued)





**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Principal Non-Governmental Employers  
Current Year and Nine Years Ago  
*Unaudited*

Voorhees Township:

149

<u>Employer</u>	<u>2017 (1)</u>			<u>2009</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Virtua Health System	1,200	1	8.02%			
Voorhees Town Center	1,000	2	6.68%			
Cooper Health System	400	3	2.67%			
Children's Hospital	300	4	2.00%			
Lakewood of Voorhees	290	5	1.94%			
Comcast Corp.	265	6	1.77%			
Genesis Eldercare	225	7	1.50%			
NJ American Water Co.	200	8	1.34%			
Cedar Hill Shopping Center	190	9	1.27%			
Boscov's	175	10	1.17%			
	4,245		28.36%			

INFORMATION  
NOT AVAILABLE

(1) The current year is unavailable so the most recent year available was utilized.

Source: Township Official Statement

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Full-time Equivalent District Employees by Function/Program  
 Last Ten Fiscal Years  
*Unaudited*

Function/Program	Fiscal Year Ended June 30,									
	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Instruction:										
Teachers - General Fund	139.4	139.4	139.4	139.4	139.4	139.0	139.4	137.7	154.2	153.8
Teachers - Special Revenue	0.6	0.6	0.6	0.6	0.6	1.0	1.7	1.9	1.8	1.7
Classroom Aides - General Fund	18.0	15.0	17.0	17.0	15.0	5.0	5.0	4.8	9.0	7.0
Support Services:										
Health Services	2.0	2.0	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1
Related Services	4.0	3.0	3.0	3.0	3.0	3.0	3.0	2.8	2.8	2.8
Extraordinary Services	5.0	9.0	5.0	5.0	5.0	15.0	16.0	4.7	2.0	2.0
Guidance - Professional	10.0	10.0	10.0	10.0	10.0	9.0	9.0	9.0	11.0	11.0
Guidance - Support	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Child Study Team	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.6	7.6
Child Study Team - Support	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Supervisors & Others Professionals	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Improv of Instruc - Support	7.0	6.7	7.0	7.0	7.0	7.5	6.5	6.5	7.5	7.5
Media Services - Technology	1.8	1.8	1.8	2.0	2.0	2.0	2.0	2.0	5.0	5.0
Prof Development - Professionals	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Prof Development - Support	1.0	1.0	1.0	1.0	1.0	0.5	0.5	0.5	0.5	0.5
General District Administrators	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Gen. Administration - Professional	0.0	0.0	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3
Gen. Administration - Support	1.0	1.0	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6
Principals/Assistant Principals	7.5	7.5	7.5	7.5	7.5	6.5	7.5	7.5	8.5	8.5
School Admin - Support	1.0	1.0	1.0	1.0	1.0	1.0	2.0	2.0	2.0	2.0
Central Services - Administrators	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Central Services - Support	5.0	5.0	5.5	5.5	5.5	5.5	5.5	5.5	6.0	6.0
Admin Info. Technology Services	6.5	6.5	5.5	6.5	5.5	5.5	5.5	5.5	5.5	5.5
Operations & Maintenance - Other	23.5	23.5	23.5	23.5	23.5	23.5	23.5	23.5	24.5	24.5
Transportation	3.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Other	6.8	2.2	2.2	2.2	2.2	2.2	2.2	1.5	2.5	2.5
Food Service	3.5	3.5	6.0	8.0	10.0	11.0	16.0	19.0	21.0	21.0
<b>Total</b>	<b>261.6</b>	<b>254.7</b>	<b>255.0</b>	<b>258.2</b>	<b>257.2</b>	<b>256.2</b>	<b>264.3</b>	<b>253.4</b>	<b>283.4</b>	<b>280.9</b>

Source: District Records

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio		Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Intermediate	Middle/Senior*				
2018	1,954	\$ 38,535,881.80	\$ 19,721.54	5.99%	174	N/A	12.90	1,958	1,852	-2.78%	94.61%
2017	2,009	37,380,595.96	18,606.57	3.59%	170	N/A	13.70	2,013	1,919	-0.45%	95.32%
2016	2,011	36,121,958.91	17,962.19	-0.41%	170	N/A	13.76	2,023	1,887	1.43%	93.30%
2015	1,980	35,712,643.03	18,036.69	7.68%	170	N/A	13.47	1,994	1,852	-2.41%	92.90%
2014	2,035	34,088,366.80	16,751.04	2.80%	171	N/A	13.62	2,043	1,906	-1.11%	93.27%
2013	2,056	33,503,617.42	16,295.53	5.22%	169	N/A	13.96	2,066	1,933	-0.52%	93.55%
2012	2,078	32,182,222.20	15,487.11	2.99%	171	13.33	12.96	2,077	1,973	-1.85%	95.00%
2011	2,105	31,653,126.60	15,037.11	-6.12%	171	13.86	12.94	2,116	1,997	-0.15%	94.36%
2010	2,111	33,813,871.07	16,017.94	5.55%	190	12.90	11.30	2,119	1,984	-0.10%	93.63%
2009	2,102	31,899,484.59	15,175.78	1.76%	190	12.26	11.85	2,121	1,987	-0.46%	93.65%

Source: District Records

\* In 2012 - 2013 District combined Intermediate and Senior schools into one building.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 School Building Information  
 Last Ten Fiscal Years  
*Unaudited*

	Fiscal Year Ended June 30,									
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>	<u>2009</u>
<b>District Building</b>										
<b>High School</b>										
Senior High School (1964)										
Square Feet	448,296	448,296	448,296	448,296	193,339	193,339	193,339	193,339	193,339	193,339
Capacity (students)	2,418	2,418	2,418	2,418	1,150	1,150	1,150	1,150	1,150	1,150
Enrollment	1,954	2,009	2,011	2,013	1,002	1,057	1,025	1,039	1,039	1,044
Intermediate High School (1991) (Note A)										
Square Feet	---	---	---	---	254,957	254,957	254,957	254,957	254,957	254,957
Capacity (students)	---	---	---	---	1,268	1,268	1,268	1,268	1,268	1,268
Enrollment	---	---	---	---	1,049	1,023	1,053	1,079	1,093	1,088
<b>Other</b>										
Concession Stand/Storage Building (1993)										
Square Feet	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648	1,648
Central Administration (1991)										
Square Feet	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325	3,325
Maintenance Garage (1990)										
Square Feet	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885	1,885

Number of Schools at June 30, 2018  
 High School = 1  
 Other = 3

Source: District Records

Additional Information: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.

Note A: The Intermediate High School and Senior High School were combined during the 2014 - 2015 fiscal year and are now represented as combined.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Required Maintenance  
 Last Ten Fiscal Years  
*Unaudited*

**UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES (11-000-261-XXX)**

School Facilities*	Project # (s)	Fiscal Year Ended June 30,									
		2018	2017	2016	2015	2014	2013	2012	2011	2010	2009
Eastern High School	50	\$ 1,226,832.29	\$ 404,866.73	\$ 491,159.25	\$ 373,748.87	\$ 290,306.09	\$ 148,694.42	\$ 363,315.99	\$ 200,421.59	\$ 122,038.17	\$ 281,201.34
<b>Total School Facilities</b>		<u>\$ 1,226,832.29</u>	<u>\$ 491,159.25</u>	<u>\$ 373,748.87</u>	<u>\$ 290,306.09</u>	<u>\$ 148,694.42</u>	<u>\$ 363,315.99</u>	<u>\$ 200,421.59</u>	<u>\$ 122,038.17</u>	<u>\$ 281,201.34</u>	<u>\$ 358,512.20</u>

\* School Facilities as defined under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

## EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT

Insurance Schedule

June 30, 2018

Unaudited

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	<u>Coverage</u>	<u>Deductible</u>
School Package Policy:*		
Property Blanket Building and Contents - Per Occurrence	\$ 175,000,000.00	\$ 500.00
Boiler and Machinery	125,000,000.00	1,000.00
General and Automobile Liability	20,000,000.00	None
Workers' Compensation	Statutory	None
Crime Coverage	500,000.00	500.00
Educator's Legal Liability - Per Claim/Aggregate	20,000,000.00	None
Pollution Legal Liability - Per Claim/Aggregate	3,000,000.00	25,000.00
Cyber Liability	1,000,000.00	25,000.00
Student Accident Full Excess	1,000,000.00	None
Bonds:		
Board Secretary	10,000.00	
Treasurer of School Funds	260,000.00	

Source: District Records

\* Burlington County Insurance Pool Joint Insurance Fund (BCIPJF)

Additional coverage provided by School Pool For Excess Liability Limits Joint Insurance Fund (SPELL)



SINGLE AUDIT SECTION

**REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL  
OVER COMPLIANCE REQUIRED BY STATE OF NEW JERSEY CIRCULAR 15-08-OMB**

**INDEPENDENT AUDITOR'S REPORT**

The Honorable President and  
Members of the Board of Education  
Eastern Camden County Regional School District  
Voorhees, New Jersey 08043

**Report on Compliance for Each Major State Program**

We have audited the Eastern Camden County Regional School District's, in the County of Camden, State of New Jersey, compliance with the types of compliance requirements described in the *New Jersey State Grant Compliance Supplement* that could have a direct and material effect on each of the School District's major state programs for the fiscal year ended June 30, 2018. The School District's major state programs are identified in the *Summary of Auditor's Results* section of the accompanying *Schedule of Findings and Questioned Costs*.

***Management's Responsibility***

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey; and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Those standards and State of New Jersey Circular 15-08-OMB, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Eastern Camden County Regional School District's, in the County of Camden, State of New Jersey, compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the School District's compliance.

***Opinion on Each Major State Program***

In our opinion, the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2018.

### Report on Internal Control Over Compliance

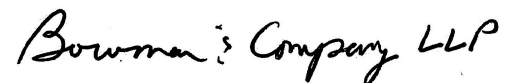
Management of the Eastern Camden County Regional School District, in the County of Camden, State of New Jersey, is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with State of New Jersey Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of State of New Jersey Circular 15-08-OMB. Accordingly, this report is not suitable for any other purpose.

Respectfully submitted,



BOWMAN & COMPANY LLP  
Certified Public Accountants  
& Consultants



Robert S. Marrone  
Certified Public Accountant  
Public School Accountant No. CS 01113

Voorhees, New Jersey  
February 4, 2019

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2018

Federal Grantor/ Pass-through Grantor / Program Title	Federal CFDA Number	Federal FAIN Number	Pass-Through Entity Identifying Number	Program or Award Amount	Grant Period		Balance June 30, 2017
					From	To	
<b>General Fund:</b>							
U.S. Department of Health and Human Services:							
Passed-through the State Department of Education:							
Special Education Medicaid Initiative (SEMI)	93.778	1705NJ5MAP	Unavailable	\$ 6,076.10	07-01-17	06-30-18	
Total Medical Assistance Program (Medicaid) Cluster							-
Passed-through the State Department of Human Services:							
Developmental Disabilities Basic Support and Advocacy Grants	93.630	1701NJBSDD	Unavailable	337.57	10-01-16	9-30-18	
Total General Fund							-
<b>Special Revenue Fund:</b>							
U.S. Department of Education:							
Passed-through the State Department of Education:							
E.S.E.A.:							
Title I	84.010	S010A160030	NCLB125517	143,601.00	07-01-16	06-30-17	\$ (8,530.28)
Title I	84.010	S010A170030	ESEA125518	179,658.00	07-01-17	06-30-18	
Total Title I							(8,530.28)
Title III Immigrant	84.365	S365A160030	NCLB125517	2,972.00	07-01-16	06-30-17	(2,972.00)
Title III Immigrant	84.365	S365A170030	ESEA125518	3,131.00	07-01-17	06-30-18	
Total Title III Immigrant							(2,972.00)
Title IV	84.424	S424A180031	ESEA125518	10,000.00	07-01-17	06-30-18	
<b>Special Education Cluster:</b>							
I.D.E.A. Part B:							
Basic Regular	84.027	H027A170100	IDEA 125518	363,323.00	07-01-17	06-30-18	
Total Special Revenue Fund							(11,502.28)
<b>Enterprise Fund:</b>							
U.S. Department of Agriculture:							
Passed-through the State Department of Education:							
Child Nutrition Cluster:							
Food Distribution Program (Non-Cash Assistance)	10.555	17171NJ304N1099	Unavailable	23,916.35	07-01-16	06-30-17	4,335.54
Food Distribution Program (Non-Cash Assistance)	10.555	18181NJ304N1099	Unavailable	30,591.11	07-01-17	06-30-18	
National School Lunch Program	10.555	17171NJ304N1099	Unavailable	86,784.84	07-01-16	06-30-17	(7,068.28)
National School Lunch Program	10.555	18181NJ304N1099	Unavailable	90,798.40	07-01-17	06-30-18	
Total Child Nutrition Cluster							(2,732.74)
Total U.S. Department of Agriculture and Enterprise Funds							(2,732.74)
Total Federal Financial Assistance							\$ (14,235.02)

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

These funds were not audited in accordance with the Uniform Administrative Audit Requirements since the total expenditures did not exceed \$750,000.00.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of Federal Awards, Schedule A  
 For the Fiscal Year Ended June 30, 2018

Carryover / (Walkover) Amount	Cash Received	Budgetary Expenditures			Passed Through to Subrecipients	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2018		
		Pass-Through Funds	Direct Funds	Total Budgetary Expenditures				(Accounts Receivable)	Unearned Revenue	Due to Grantor
	\$ 6,076.10	\$ 6,076.10		\$ 6,076.10						
-	6,076.10	6,076.10	-	6,076.10	-	-	-	-	-	-
	337.57	337.57		337.57						
-	6,413.67	6,413.67	-	6,413.67	-	-	-	-	-	-
\$ (617.00)	9,147.00					\$ 0.28				
617.00	162,483.00	177,859.64		177,859.64			\$ (17,175.00)	\$ 2,415.36		
-	171,630.00	177,859.64	-	177,859.64	-	0.28	-	(17,175.00)	2,415.36	-
	2,972.00									
		2,862.11		2,862.11			(3,131.00)	268.89		
-	2,972.00	2,862.11	-	2,862.11	-	-	-	(3,131.00)	268.89	-
	10,000.00	10,000.00		10,000.00						
	363,323.00	363,323.00		363,323.00						
-	547,925.00	554,044.75	-	554,044.75	-	0.28	-	(20,306.00)	2,684.25	-
		4,335.54		4,335.54						
	30,591.11	25,810.28		25,810.28					4,780.83	
	7,068.28									
	86,583.40	90,798.40		90,798.40			(4,215.00)			
-	124,242.79	120,944.22	-	120,944.22	-	-	-	(4,215.00)	4,780.83	-
-	124,242.79	120,944.22	-	120,944.22	-	-	-	(4,215.00)	4,780.83	-
\$ -	\$ 678,581.46	\$ 681,402.64	\$ -	\$ 681,402.64	\$ -	\$ 0.28	\$ -	\$ (24,521.00)	\$ 7,465.08	\$ -

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2018

State Grantor/ Program or Cluster Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance June 30, 2017		Carryover / (Walkover) Amount
			From	To	Unearned Revenue/ (Accounts Receivable)	Due to Grantor	
General Fund:							
New Jersey Department of Education:							
Current Expense:							
State Aid - Public Cluster:							
Equalization Aid	18-495-034-5120-078	\$ 7,393,341.00	07-01-17	06-30-18			
Equalization Aid	17-495-034-5120-078	7,393,341.00	07-01-16	06-30-17	\$ (708,009.38)		
Special Education Categorical Aid	18-495-034-5120-089	1,217,428.00	07-01-17	06-30-18			
Special Education Categorical Aid	17-495-034-5120-089	1,217,428.00	07-01-16	06-30-17	(116,584.70)		
Security Aid	18-495-034-5120-084	166,156.00	07-01-17	06-30-18			
Security Aid	17-495-034-5120-084	166,156.00	07-01-16	06-30-17	(15,911.62)		
Per Pupil Growth Aid	18-495-034-5120-097	20,440.00	07-01-17	06-30-18			
Per Pupil Growth Aid	17-495-034-5120-097	20,440.00	07-01-16	06-30-17	(1,957.40)		
PARCC Readiness	18-495-034-5120-098	20,440.00	07-01-17	06-30-18			
PARCC Readiness	17-495-034-5120-098	20,440.00	07-01-16	06-30-17	(1,957.40)		
Professional Learning Community Aid	18-495-034-5120-101	20,340.00	07-01-17	06-30-18			
Professional Learning Community Aid	17-495-034-5120-101	20,340.00	07-01-16	06-30-17	(1,947.82)		
Host District Aid	18-495-034-5120-102	200.00	07-01-17	06-30-18			
Host District Aid	17-495-034-5120-102	200.00	07-01-16	06-30-17	(19.15)		
Total State Aid - Public Cluster					(846,387.47)	-	-
Transportation Aid:							
Transportation Aid	18-495-034-5120-014	454,241.00	07-01-17	06-30-18			
Transportation Aid	17-495-034-5120-014	454,241.00	07-01-16	06-30-17	(43,499.53)		
Additional Nonpublic School Transportation Aid	18-495-034-5120-015	17,027.00	07-01-17	06-30-18			
Additional Nonpublic School Transportation Aid	17-495-034-5120-015	11,658.00	07-01-16	06-30-17	(11,658.00)		
Total Transportation Aid					(55,157.53)	-	-
Extraordinary Aid							
Extraordinary Aid	18-495-034-5120-044	397,379.00	07-01-17	06-30-18			
Extraordinary Aid	17-495-034-5120-044	427,824.00	07-01-16	06-30-17	(427,824.00)		
Total Extraordinary Aid					(427,824.00)	-	-
Lead Testing Aid							
Lead Testing Aid	18-495-034-5120-104	4,445.50	07-01-17	06-30-18			
Reimbursed TPAF Social Security Contributions							
Reimbursed TPAF Social Security Contributions	18-495-034-5094-003	999,610.84	07-01-17	06-30-18			
Reimbursed TPAF Social Security Contributions	17-495-034-5094-003	967,189.38	07-01-16	06-30-17	(48,056.31)		
Total Reimbursed TPAF Social Security Contributions					(48,056.31)	-	-
Total General Fund					(1,377,425.31)	-	-
Special Revenue Fund:							
State Department of Education:							
Non-public Aid:							
Nursing Services	18-100-034-5120-070	1,067.00	07-01-17	06-30-18			
Nursing Services	17-100-034-5120-070	630.00	07-01-16	06-30-17		\$ 6.30	
Textbook Aid (Ch. 194, L. 1977)	18-100-034-5120-064	603.00	07-01-17	06-30-18			
Technology Initiative Aid	18-100-034-5120-373	407.00	07-01-17	06-30-18			
Technology Initiative Aid	17-100-034-5120-373	182.00	07-01-16	06-30-17		32.00	
Municipal Drug Alliance Program	2018-475-995120-60	6,040.00	07-01-17	06-30-18			
Pass Through the County of Camden and the Township of Voorhees	2017-475-995120-60	6,965.00	07-01-16	06-30-17	2,074.57		\$ 1,437.10
	2016-475-995120-60	6,965.00	07-01-15	06-30-16	1,437.10		(1,437.10)
Total Special Revenue Fund					3,511.67	38.30	-
Enterprise Fund:							
New Jersey Department of Agriculture:							
State School Lunch Aid	18-100-010-3350-023	3,966.24	07-01-17	06-30-18			
State School Lunch Aid	17-100-010-3350-023	2,936.63	07-01-16	06-30-17	(269.12)		
Total Enterprise Fund					(269.12)	-	-
Total State Financial Assistance subject to Major Program Determination for State Single Audit					(1,374,182.76)	38.30	-
State Financial Assistance not subject to Calculation for Major Program Determination for State Single Audit:							
General Fund (Non-Cash Assistance):							
New Jersey Department of the Treasury:							
On-Behalf Contributions:							
TPAF Post-Retirement Medical	495-034-5094-001	1,271,047.00	07-01-17	06-30-18			
Teacher's Pension and Annuity Fund	495-034-5094-002	1,967,935.00	07-01-17	06-30-18			
TPAF Non-Contributory Insurance	495-034-5094-004	46,625.00	07-01-17	06-30-18			
TPAF Long Term Disability Insurance	495-034-5094-004	2,203.00	07-01-17	06-30-18			
Total General Fund (Non-Cash Assistance)					-	-	-
Total State Financial Assistance					\$ (1,374,182.76)	\$ 38.30	\$ -

The accompanying Notes to Financial Statements and Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
 Schedule of Expenditures of State Financial Assistance, Schedule B  
 For the Fiscal Year Ended June 30, 2018

Cash Received	Budgetary Expenditures	Passed Through to Subrecipients	Adjustments	Repayment of Prior Years' Balances	Balance June 30, 2018			Memo Only	
					(Accounts Receivable)	Unearned Revenue	Due to Grantor	Budgetary Receivable June 30, 2018	Cumulative Total Expenditures
\$ 6,685,560.76	\$ 7,393,341.00				\$ (707,780.24)			\$ (707,780.24)	\$ 7,393,341.00
708,009.38									
1,100,881.03	1,217,428.00				(116,546.97)			(116,546.97)	1,217,428.00
116,584.70									
150,249.53	166,156.00				(15,906.47)			(15,906.47)	166,156.00
15,911.62									
18,483.24	20,440.00				(1,956.76)			(1,956.76)	20,440.00
1,957.40									
18,483.24	20,440.00				(1,956.76)			(1,956.76)	20,440.00
1,957.40									
18,392.81	20,340.00				(1,947.19)			(1,947.19)	20,340.00
1,947.82									
180.85	200.00				(19.15)			(19.15)	200.00
19.15									
8,838,618.93	8,838,345.00	-	-	-	(846,113.54)	-	-	(846,113.54)	8,838,345.00
410,755.54	454,241.00				(43,485.46)			(43,485.46)	454,241.00
43,499.53									
11,658.00	17,027.00				(17,027.00)				17,027.00
465,913.07	471,268.00	-	-	-	(60,512.46)	-	-	(43,485.46)	471,268.00
427,824.00	397,379.00				(397,379.00)				397,379.00
427,824.00	397,379.00	-	-	-	(397,379.00)	-	-	-	397,379.00
4,445.50	4,445.50								4,445.50
999,610.84	999,610.84								999,610.84
48,056.31									
1,047,667.15	999,610.84	-	-	-	-	-	-	-	999,610.84
10,784,468.65	10,711,048.34	-	-	-	(1,304,005.00)	-	-	(889,599.00)	10,711,048.34
1,067.00	1,056.33		\$ (0.30)	\$ 6.00			\$ 10.67		1,056.33
603.00	597.00						6.00		597.00
407.00	406.17			32.00			0.83		406.17
1,213.69	6,040.00				(4,826.31)				6,040.00
4,890.43			(8,402.10)						
8,181.12	8,099.50	-	(8,402.40)	38.00	(4,826.31)	-	17.50	-	8,099.50
3,787.06	3,966.24				(179.18)				3,966.24
269.12									
4,056.18	3,966.24	-	-	-	(179.18)	-	-	-	3,966.24
10,796,705.95	10,723,114.08	-	(8,402.40)	38.00	(1,309,010.49)	-	17.50	(889,599.00)	10,723,114.08
1,271,047.00	1,271,047.00								1,271,047.00
1,967,935.00	1,967,935.00								1,967,935.00
46,625.00	46,625.00								46,625.00
2,203.00	2,203.00								2,203.00
3,287,810.00	3,287,810.00	-	-	-	-	-	-	-	3,287,810.00
\$ 14,084,515.95	\$ 14,010,924.08	\$ -	\$ (8,402.40)	\$ 38.00	\$ (1,309,010.49)	\$ -	\$ 17.50	\$ (889,599.00)	\$ 14,010,924.08

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance  
For the Fiscal Year Ended June 30, 2018

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**Note 1: BASIS OF PRESENTATION**

The accompanying schedules of expenditures of federal awards and state financial assistance (“the schedules”) include federal and state award activity of the Eastern Camden County Regional School District (hereafter referred to as the “School District”). The School District is defined in note 1 to the School District’s basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, are included on the schedules. Because these schedules present only a selected portion of the operations of the School District, it is not intended to and does not present the financial position and changes in operations of the School District.

**Note 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying schedules are presented using the budgetary basis of accounting, with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting. These bases of accounting are described in note 1 to the School District’s basic financial statements. Such expenditures are recognized following the cost principles contained in Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and State of New Jersey Circular 15-08-OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, wherein certain types of expenditures are not allowed or are limited as to reimbursement.

**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, payments are not recognized until the subsequent budget year due to the State deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more June state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.



**Note 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONT'D)**

The net adjustment to reconcile expenditures from the budgetary basis to the GAAP basis is \$2,862.11 for the special revenue fund. See exhibit C-3, notes to required supplementary information, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

<u>Fund</u>	<u>Federal</u>	<u>State</u>	<u>Total</u>
General	\$ 6,076.10	\$ 13,952,521.34	\$ 13,958,597.44
Special Revenue	551,182.64	8,099.50	559,282.14
Food Service	121,389.51	3,966.24	125,355.75
Total Awards and Financial Assistance	<u>\$ 678,648.25</u>	<u>\$ 13,964,587.08</u>	<u>\$ 14,643,235.33</u>

**Note 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**Note 5: ADJUSTMENTS**

Amounts reported in the column entitled "adjustments" minor rounding differences and cancelation of grant appropriations.

**Note 6: REIMBURSED AND ON-BEHALF PAYMENTS**

During the fiscal year ended June 30, 2018, the School District was the recipient of federal and state assistance that represented either a reimbursement to the School District or payments made on-behalf of the School District. Revenues and expenditures reported under the federal food distribution program represent the current year value received and the current year distribution, respectively, of American-grown United States Department of Agriculture foods utilized in the School District's food service program. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year. Lastly, the School District has recognized as revenues and expenditures on-behalf payments made by the State for normal costs, non-contributory insurance, post-retirement medical costs, and long-term disability insurance related to TPAF members.

**Note 7: MAJOR PROGRAMS**

Major programs are identified in the *Summary of Auditor's Results* section of the *Schedule of Findings and Questioned Costs*.

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2018

Section 1- Summary of Auditor's Results

**Financial Statements**

Type of auditor's report issued Unmodified  
Internal control over financial reporting:  
Material weakness(es) identified? yes X no  
Significant deficiency(ies) identified? yes X none reported  
Noncompliance material to financial statements noted? yes X no

**Federal Awards**

NOT APPLICABLE

Internal control over major programs:  
Material weakness(es) identified? yes no  
Significant deficiency(ies) identified? yes none reported  
Type of auditor's report issued on compliance for major programs \_\_\_\_\_  
Any audit findings disclosed that are required to be reported in accordance with Section 516 of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance)? yes no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>FAIN Number(s)</u>	<u>Name of Federal Program or Cluster</u>
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____
_____	_____	_____

Dollar threshold used to determine Type A programs \_\_\_\_\_  
Auditee qualified as low-risk auditee? yes no

EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT
Schedule of Findings and Questioned Costs
For the Fiscal Year Ended June 30, 2018

Section 1- Summary of Auditor's Results (Cont'd)

State Financial Assistance

Internal control over major programs:

Material weakness(es) identified? \_\_\_ yes \_\_\_ X no

Significant deficiency(ies) identified? \_\_\_ yes \_\_\_ X none reported

Type of auditor's report issued on compliance for major programs Unmodified

Any audit findings disclosed that are required to be reported in accordance with New Jersey Circular 15-08-OMB? \_\_\_ yes \_\_\_ X no

Identification of major programs:

GMIS Number(s)

Name of State Program

Table with 2 columns: GMIS Number(s) and Name of State Program. Rows include State Aid Public Cluster, Equalization Aid, Special Education Categorical Aid, Security Aid, Per Pupil Growth Aid, PARCC Readiness Aid, Professional Learning Community Aid, Host District Aid, and Extraordinary Aid.

Dollar threshold used to determine Type A programs \$750,000.00

Auditee qualified as low-risk auditee? \_\_\_ X \_\_\_ yes \_\_\_ no

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2018

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***Section 2 - Schedule of Financial Statement Findings***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the financial statements that are required to be reported in accordance with *Government Auditing Standards* and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**No Current Year Findings.**

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2018

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***Section 3 - Schedule of Federal Award Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major Federal programs, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

**A Federal Single Audit was not required.**

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2018

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***Section 4 - Schedule of State Financial Assistance Findings and Questioned Costs***

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major State programs, as required by State of New Jersey Circular 15-08-OMB.

**No Current Year Findings.**

**EASTERN CAMDEN COUNTY REGIONAL SCHOOL DISTRICT**  
Summary Schedule of Prior Year Audit Findings  
and Questioned Costs as Prepared by Management

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This section identifies the status of prior year findings related to the financial statements and federal awards and state financial assistance that are required to be reported in accordance with *Government Auditing Standards*, Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and State of New Jersey Circular 15-08-OMB.

**FINANCIAL STATEMENT FINDINGS**

No Prior Year Findings.

**FEDERAL AWARDS**

This section is not applicable.

**STATE FINANCIAL ASSISTANCE PROGRAMS**

No Prior Year Findings.