

# **Comprehensive Annual Financial Report**

of the

## West Essex Regional School District

North Caldwell, New Jersey

For the Fiscal Year Ended June 30, 2018

Prepared by

West Essex Regional School District

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## INTRODUCTORY SECTION (UNAUDITED)

#### **Board of Education**

West Greenbrook Road North Caldwell, New Jersey 07006 (973) 228-1200 Fax (973) 228-0559 www.westex.org

January 18, 2019

The Honorable President and Members of the Board of Education West Essex Regional School District West Greenbrook Road North Caldwell, New Jersey 07006

Dear Board Members:

The comprehensive annual financial report of the West Essex Regional School District (the "District") for the fiscal year ended June 30, 2018, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the Independent Auditors' Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

1) <u>REPORTING ENTITY AND ITS SERVICES</u>: The West Essex Regional School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report. The West Essex Regional School District and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels 7 through 12. These include regular, vocational, as well as special education services for handicapped youngsters. The District completed the 2017-2018 fiscal year with an enrollment of 1,696 students, which is 43 students less than the previous year's enrollment.

The Honorable President and Members of the Board of Education West Essex Regional School District Page 2 January 18, 2019

<u>2) ECONOMIC CONDITION AND OUTLOOK</u>: The West Essex Regional School District is comprised of four suburban municipalities: Essex Fells, Fairfield, North Caldwell, and Roseland. Covering an area of 18 square miles, with a combined population of approximately 22,850, these four highly desirable communities are located just 25 miles west of the cultural center of New York City and one hour from the New Jersey shore.

The West Essex area is convenient to Newark Liberty Airport, the New Jersey Turnpike, the Garden State Parkway, and train and bus service to New York City.

High economic standards are characteristic of the West Essex Community, as the District factor grouping rating, assigned by the New Jersey Department of Education is an "I" and about 75% of the wage earners are employed in professional, managerial, technical, or skilled occupations.

<u>3) MAJOR INITIATIVES:</u> The mission of the West Essex Regional School system is to provide a superior education to all students.

During the 2017-18 school year, we focused on security upgrades. We've worked diligently on upgrading our cameras and camera system, we put in to place a new emergency notification system, completed a new phone system, and replaced all classroom locks.

We've, also, focused on various interior lighting upgrades to help cut down energy expenses.

In May, we began renovation on our team locker rooms in the Middle School.

<u>4) INTERNAL ACCOUNTING CONTROLS</u>: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management. As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to major federal and state award programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by a vote of the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

The Honorable President and Members of the Board of Education West Essex Regional School District Page 3 January 18, 2019

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as restrictions, commitments and/or assignments of fund balance at June 30, 2018.

<u>6) ACCOUNTING SYSTEM AND REPORTS</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements", Note 1.

7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements", Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

8) RISK MANAGEMENT: The Board carries various forms of insurance, including, but not limited to, general liability, excess liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The Board is a member of the School Alliance Insurance Fund ("SAIF"). The SAIF is a risk-sharing public entity risk management fund that is both an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage to their members. The School Alliance Insurance Fund oversees risk management for the District. The District is also a member of the Morris Essex Insurance Group (the "Group"). This public entity risk management pool provides workers' compensation for its members. A schedule of insurance coverage is found on Exhibit J-20.

<u>9) OTHER INFORMATION</u>: Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirement, Cost Principles, and Audit Requirements for Federal Awards,* and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* The Auditors' Report on the basic financial statements and specific required supplementary information is included in the financial section of this report. The Auditors' Reports related specifically to the single audit and *Government Auditing Standards* are included in the single audit section of this report.

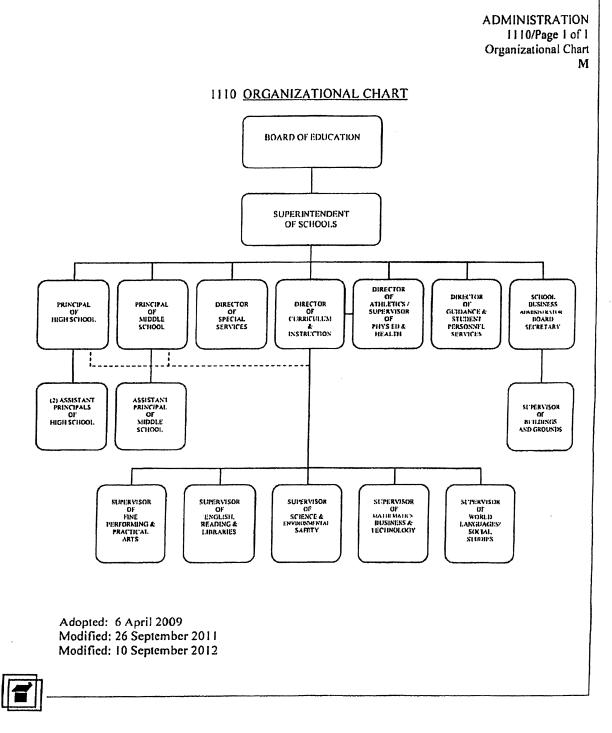
10) ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the West Essex Regional School District Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

Respectfully submitted, Barbara Longo Superintendent of Schools

Business Administrator/Board Scoretary

# POLICY

## WEST ESSEX REGIONAL SCHOOL DISTRICT



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#### WEST ESSEX REGIONAL SCHOOL DISTRICT ROSTER OF OFFICIALS JUNE 30, 2018

|                                    | Term    |
|------------------------------------|---------|
| Members of the Board of Education  | Expires |
|                                    |         |
| Deborah Sacco-Calderone, President | 2019    |
| Cynthia Egan, Vice President       | 2020    |
| Judith Amorim Dias                 | 2019    |
| Anne Fahey                         | 2018    |
| Anthony Prinzo                     | 2019    |
| Anthony Rubinich                   | 2020    |
| Dawn Smith                         | 2020    |
| Kristin Wells                      | 2018    |
| Maryadele Wojtowicz                | 2018    |
|                                    |         |

|--|

## Title

| Barbara Longo | Superintendent of Schools              |
|---------------|----------------------------------------|
| Melissa Kida  | Business Administrator/Board Secretary |
| Michael Halik | Treasurer of School Monies             |

## WEST ESSEX REGIONAL SCHOOL DISTRICT

Consultants and Advisors

## **Audit Firm**

Nisivoccia LLP, CPAs Mount Arlington Corporate Center 200 Valley Road Suite 300 Mount Arlington, NJ 07856-1320 And Lawrence Business Park 11 Lawrence Road Newton, NJ 07860

#### Attorney

Fogarty & Hara 16-00 Route 208 S. Fair Lawn, NJ 07410

## **Official Depositories**

Lakeland Bank 250 Oak Ridge Road Oak Ridge, NJ 07438 FINANCIAL SECTION



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Center 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555 Fax

Independent Auditors' Report

The Honorable President and Members of the Board of Education West Essex Regional School District County of Essex, New Jersey

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the West Essex Regional School District (the "District") in the County of Essex, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the West Essex Regional School District, in the County of Essex, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Emphasis of Matter

As discussed in Note 10 to the basic financial statements, the District implemented Governmental Accounting Standards Board ("GASB") Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pensions*, during the fiscal year ended June 30, 2018. Our opinions are not modified with respect to this matter.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and post-employment benefits schedules in Exhibits L-1 through L-5 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information such as the combining and individual non-major fund financial statements and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Honorable President and Members of the Board of Education West Essex Regional School District Page 3

The accompanying supplementary schedules such as the combining and individual non-major fund financial statements and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 18, 2019 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting or on compliance.

January 18, 2019 Mount Arlington, New Jersey NISIVOCCIA LLP

William F. Schroeder Licensed Public School Accountant #2112 Certified Public Accountant

## REQUIRED SUPPLEMENTARY INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)

### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2018 (Unaudited)

This section of West Essex Regional School District's annual financial report presents its discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2018. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follow this section.

#### **Financial Highlights**

- The District's financial status improved on a district-wide basis.
- Overall revenue was \$52.04 million.
- Overall expenses were \$50.21 million.

#### **Overview of the Financial Statements**

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *District-wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District's operations in *more* detail than the District-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds* statements offer *short* and *long-term* financial information about the activities the District operates like a business, such as food services.
- *Fiduciary funds statements* provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

#### Figure A-1

#### Organization of the School District's Financial Report

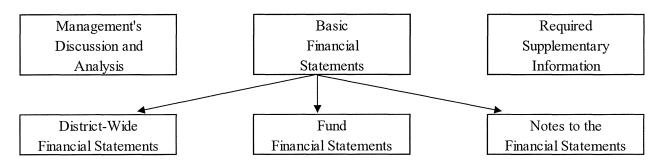


Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

#### Figure A-2

|                                                 |                                                                                                      | Fund Financial Statements                                                                                                                                                                             |                                                                                                                                                                             |                                                                                                                                               |  |
|-------------------------------------------------|------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|--|
|                                                 | District-Wide<br>Statements                                                                          | Governmental Funds                                                                                                                                                                                    | Proprietary<br>Funds                                                                                                                                                        | Fiduciary<br>Funds                                                                                                                            |  |
| Scope                                           | Entire District<br>(except fiduciary<br>funds)                                                       | The activities of the<br>District that are<br>not proprietary or<br>fiduciary, such as<br>special education<br>and building<br>maintenance                                                            | Activities the<br>District operates<br>similar to private<br>businesses: food<br>services                                                                                   | Instances in which<br>the District<br>administers resources<br>on behalf of someone<br>else, such as student<br>activities monies.            |  |
| Required<br>Financial<br>Statements             | <ul> <li>Statement of<br/>net position</li> <li>Statement of<br/>activities</li> </ul>               | <ul> <li>Balance sheet</li> <li>Statement of<br/>revenue,<br/>expenditures, and<br/>changes in fund<br/>balances</li> </ul>                                                                           | <ul> <li>Statement of<br/>net position</li> <li>Statement of<br/>revenue,<br/>expenses, and<br/>changes in net<br/>position</li> <li>Statement of<br/>cash flows</li> </ul> | <ul> <li>Statement of fiduciary net position</li> <li>Statement of changes in fiduciary net position</li> </ul>                               |  |
| Accounting<br>Basis and<br>Measurement<br>Focus | Accrual<br>accounting and<br>economic<br>resources focus                                             | Modified accrual<br>accounting and current<br>financial resources<br>focus                                                                                                                            | Accrual accounting<br>and economic<br>resources focus                                                                                                                       | Accrual accounting<br>and economic<br>resources focus                                                                                         |  |
| Type of<br>Asset/Liability<br>Information       | All assets and<br>liabilities, both<br>financial and<br>capital, short-term<br>and long-term         | Generally assets<br>expected to be used up<br>and liabilities that<br>come due during the<br>year or soon thereafter;<br>no capital assets or<br>long-term liabilities are<br>included                | All assets and<br>liabilities, both<br>financial and<br>capital, short-term<br>and<br>long-term                                                                             | All assets and<br>liabilities, both<br>short-term and<br>long-term; funds do<br>not currently contain<br>capital assets,<br>although they can |  |
| Type of<br>Inflow/Outflow<br>Information        | All revenue and<br>expenses during<br>the year,<br>regardless of when<br>cash is received or<br>paid | Revenue for which<br>cash is received during<br>or soon after the end of<br>the year; expenditures<br>when goods or services<br>have been received and<br>the related liability is<br>due and payable | All revenue and<br>expenses during the<br>year, regardless of<br>when cash is<br>received or paid                                                                           | All additions and<br>deductions during the<br>year, regardless of<br>when cash is received<br>or paid                                         |  |

#### Major Features of the District-Wide and Fund Financial Statements

#### **District-wide Statements**

The District-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two District-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets, deferred inflows and outflows and liabilities – is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the District-wide financial statements, the District's activities are divided into two categories:

- *Governmental activities*: Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes, tuition and state formula aid finance most of these activities.
- *Business-type activities*: The District charges fees to help it cover the costs of certain services it provides. The District's food service is included here.

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

The District has three kinds of funds:

- Governmental funds: Most of the District's basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the District-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- *Proprietary funds*: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements. The District's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. *Internal service funds* (the other kind of proprietary fund) report activities that provide supplies and services for other programs and activities. The District currently does not maintain any internal service funds.
- *Fiduciary funds*: The District is the trustee, or *fiduciary*, for assets that belong to others, such as scholarship funds and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District

excludes these activities from the District-wide financial statements because it cannot use these assets to finance its operations.

*Notes to Basic Financial Statements*: Provide additional information essential to a full understanding of the Districtwide and fund financial statements.

#### Financial Analysis of the District as a Whole

*Net Position.* The District's combined net position increased by \$1,830,976. Net position from governmental activities increased by \$1,770,363 and net position from business-type activities increased by \$60,613. Net investment in capital assets increased by \$380,662 restricted net position increased by \$1,600,325 and unrestricted net position decreased by 150,011.

**Condensed Statement of Net Position** 

|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Percentage                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Government Activities |                                                                                                                                                                                                                      | Business-Type Activities                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Total School District                                                                                                                                                                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | Change                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| //18 2016/            | 17 20                                                                                                                                                                                                                | 17/18                                                                                                                                                                                                                                                                                              | 2016/17 2017/18                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   | 2016/17                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2017/18                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 9,269 \$ 9,43         | 1,999 \$ 1                                                                                                                                                                                                           | 169,611 \$                                                                                                                                                                                                                                                                                         | 73,922                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$ 11,198,880                                                                                                                                                                                     | \$ 9,505,921                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 17.81%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 4,150 46,36           | 5,234                                                                                                                                                                                                                | 95,168                                                                                                                                                                                                                                                                                             | 104,833                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 45,289,318                                                                                                                                                                                        | 46,470,067                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -2.54%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 23,419 55,79          | 7,233 2                                                                                                                                                                                                              | 264,779                                                                                                                                                                                                                                                                                            | 178,755                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 56,488,198                                                                                                                                                                                        | 55,975,988                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 0.92%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 23,720 4,480          | 5,525                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 3,623,720                                                                                                                                                                                         | 4,486,525                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | -19.23%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 19,090 634            | 4,803                                                                                                                                                                                                                | 36,494                                                                                                                                                                                                                                                                                             | 11,083                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 775,584                                                                                                                                                                                           | 645,886                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 20.08%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 23,712 27,75          | 1,514                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 23,523,712                                                                                                                                                                                        | 27,751,514                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -15.23%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 52,802 28,380         | 5,317                                                                                                                                                                                                                | 36,494                                                                                                                                                                                                                                                                                             | 11,083                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 24,299,296                                                                                                                                                                                        | 28,397,400                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | -16.87%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 34,536 268            | 3,003                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2,184,536                                                                                                                                                                                         | 268,003                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 715.12%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|                       |                                                                                                                                                                                                                      |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 58,032 33,27          | 7,705                                                                                                                                                                                                                | 95,168                                                                                                                                                                                                                                                                                             | 104,833                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 33,763,200                                                                                                                                                                                        | 33,382,538                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1.14%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 2,912 7,652           | 2,587                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 9,252,912                                                                                                                                                                                         | 7,652,587                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 20.91%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| (9,300)               | ),854) 1                                                                                                                                                                                                             | 133,117                                                                                                                                                                                                                                                                                            | 62,839                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (9,388,026)                                                                                                                                                                                       | (9,238,015)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -1.62%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 9,801 \$ 31.62        | 9.438 \$ 2                                                                                                                                                                                                           | 228,285 \$                                                                                                                                                                                                                                                                                         | 167.672                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$ 33.628.086                                                                                                                                                                                     | \$ 31,797,110                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5.76%                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                       | $7/18 = 2016/$ $29,269 \qquad \$ \ 9,43$ $94,150 = 46,363$ $23,419 = 55,79$ $23,720 = 4,480$ $39,090 = 634$ $23,712 = 27,753$ $52,802 = 28,380$ $84,536 = 268$ $58,032 = 33,277$ $52,912 = 7,652$ $21,143 = (9,300)$ | 7/18 $2016/17$ $20$ $29,269$ \$ 9,431,999       \$ $24,150$ $46,365,234$ $23,419$ $55,797,233$ $23,720$ $4,486,525$ $23,712$ $27,751,514$ $23,712$ $27,751,514$ $52,802$ $28,386,317$ $84,536$ $268,003$ $268,003$ $58,032$ $33,277,705$ $52,912$ $7,652,587$ $21,143)$ $(9,300,854)$ $33,277,705$ | 7/18       2016/17       2017/18         29,269       \$ 9,431,999       \$ 169,611       \$ $94,150$ 46,365,234       95,168       95,168 $23,419$ 55,797,233       264,779       95,168 $23,720$ 4,486,525       96,090       634,803       36,494 $23,712$ 27,751,514       95,168       95,168 $52,802$ 28,386,317       36,494       94 $84,536$ 268,003       95,168       95,168 $52,912$ 7,652,587       95,168       95,168 $52,912$ 7,652,587       133,117       95,168 | 7/18 $2016/17$ $2017/18$ $2016/17$ $29,269$ \$ 9,431,999       \$ 169,611       \$ 73,922 $94,150$ $46,365,234$ $95,168$ $104,833$ $23,419$ $55,797,233$ $264,779$ $178,755$ $23,720$ $4,486,525$ | 7/18 $2016/17$ $2017/18$ $2016/17$ $2017/18$ $29,269$ \$ 9,431,999\$ 169,611\$ 73,922\$ 11,198,880 $24,150$ $46,365,234$ $95,168$ $104,833$ $45,289,318$ $23,419$ $55,797,233$ $264,779$ $178,755$ $56,488,198$ $23,720$ $4,486,525$ $3,623,720$ $39,090$ $634,803$ $36,494$ $11,083$ $775,584$ $23,712$ $27,751,514$ $23,523,712$ $52,802$ $28,386,317$ $36,494$ $11,083$ $24,299,296$ $84,536$ $268,003$ $2,184,536$ $52,912$ $7,652,587$ $95,168$ $104,833$ $33,763,200$ $52,912$ $7,652,587$ $95,168$ $104,833$ $33,763,200$ $9,252,912$ $7,652,587$ $9,300,854$ $133,117$ $62,839$ $(9,388,026)$ | 7/18 $2016/17$ $2017/18$ $2016/17$ $2017/18$ $2016/17$ $29,269$ \$ 9,431,999\$ 169,611\$ 73,922\$ 11,198,880\$ 9,505,921 $94,150$ $46,365,234$ $95,168$ $104,833$ $45,289,318$ $46,470,067$ $223,419$ $55,797,233$ $264,779$ $178,755$ $56,488,198$ $55,975,988$ $23,720$ $4,486,525$ $3,623,720$ $4,486,525$ $39,090$ $634,803$ $36,494$ $11,083$ $775,584$ $645,886$ $223,712$ $27,751,514$ $23,523,712$ $27,751,514$ $52,802$ $28,386,317$ $36,494$ $11,083$ $24,299,296$ $28,397,400$ $84,536$ $268,003$ $2,184,536$ $268,003$ $268,003$ $33,382,538$ $52,912$ $7,652,587$ $95,168$ $104,833$ $33,763,200$ $33,382,538$ $52,912$ $7,652,587$ $9,252,912$ $7,652,587$ $9,252,912$ $7,652,587$ $21,143)$ $(9,300,854)$ $133,117$ $62,839$ $(9,388,026)$ $(9,238,015)$ |

Changes in Net Position. The District's combined net position was \$33,629,086 on June 30, 2018, an increase of \$1,830,976 or 5.76% more than the year before. (See Figure A-3). Net Investment in Capital Assets increased due to a net reduction in long-term liabilities from current year maturities of \$1,725,000, capital leases payable of \$236,093, and current year capital assets additions of \$708,892 (\$708,892 from Governmental activities) offset by capital asset deletions of \$135,009, capital lease additions of \$307,627, a decrease in the deferred amount on refunding of \$92,055, and depreciation expense of \$1,754,632 (\$1,744,967 from Governmental activities and \$9,665 from Business-type activities). Restricted net Restricted net position increased creased by \$1,600,325 due to the increases in Capital Reserve of \$1,911,900 and current year excess surplus of \$2,805 offset by decreases in Capital Projects fund balance of \$177,184, Debt Service fund balance of \$116,599, and Maintenance Reserve of \$20,597. The decrease in unrestricted net position was due primarily to an increase in General Fund fund balance designated for subsequent year's expenditures of \$118,681; a decrease in unamortized bond issuance premium of \$140,418; a decrease in changes in proportion in pensions of \$214,894 and a net decrease in pension liability of \$2,501,883; offset by a decrease in unassigned fund balance of \$45,993; a decrease in year-end encumbrances of \$157,846; a decrease in changes in pension assumptions of \$2,541,217; a decrease in investment gains in pensions of \$386,856; an increase between expected and actual pension experience of \$3,764; a net increase in compensated absences of \$67,695; and an increase in accrued interest payable of \$52.

#### Figure A-3

|                                | Governmental<br>Activities | Business-<br>Type<br>Activities       | Governmental<br>Activities | Business-<br>Type<br>Activities | Total<br>School<br>District | Total<br>School<br>District | Percentage<br>Change |
|--------------------------------|----------------------------|---------------------------------------|----------------------------|---------------------------------|-----------------------------|-----------------------------|----------------------|
| D                              | 2017/18                    | 2017/18                               | 2016/17                    | 2016/17                         | 2017/18                     | 2016/17                     | 2017/18              |
| Revenue:                       |                            |                                       |                            |                                 |                             |                             |                      |
| Program Revenue:               | <b>A A A A A A A A A A</b> | <b>*</b> • <b>- - - - - - - - - -</b> | <b>A A A A A A A A A A</b> | <b>A A C F A A</b>              | <b>•</b> 1 15( 500          | <b>*</b> 1 004 4 <b>0</b> 0 | 0.400/               |
| Charges for Services           | \$ 201,745                 | \$ 974,783                            | \$ 219,426                 | \$ 865,003                      | \$ 1,176,528                | \$ 1,084,429                | 8.49%                |
| Operating Grants and           |                            |                                       |                            |                                 |                             |                             | a                    |
| Contributions                  | 13,027,463                 |                                       | 12,703,372                 |                                 | 13,027,463                  | 12,703,372                  | 2.55%                |
| Capital Grants and             |                            |                                       |                            |                                 |                             |                             |                      |
| Contributions                  |                            |                                       | 360,204                    |                                 |                             | 360,204                     | -100.00%             |
| General Revenue:               |                            |                                       |                            |                                 |                             |                             |                      |
| Property Taxes                 | 37,350,461                 |                                       | 36,435,146                 |                                 | 37,350,461                  | 36,435,146                  | 2.51%                |
| Unrestricted State and         |                            |                                       |                            |                                 |                             |                             |                      |
| Federal Aid                    | 80,560                     |                                       | 78,957                     |                                 | 80,560                      | 78,957                      | 2.03%                |
| Other                          | 404,617                    |                                       | 345,667                    |                                 | 404,617                     | 345,667                     | 17.05%               |
| Total Revenue                  | 51,064,846                 | 974,783                               | 50,142,772                 | 865,003                         | 52,039,629                  | 51,007,775                  | 2.02%                |
| <b>P</b>                       |                            |                                       |                            |                                 |                             |                             |                      |
| Expenses:                      | 07 074 600                 |                                       | 04 004 402                 |                                 | 07 074 500                  | 26.006.602                  | 1.010/               |
| Instruction                    | 27,374,582                 |                                       | 26,886,693                 |                                 | 27,374,582                  | 26,886,693                  | 1.81%                |
| Pupil and Instruction Services |                            |                                       | 7,784,816                  |                                 | 7,859,544                   | 7,784,816                   | 0.96%                |
| Administrative and Business    | 4,805,605                  |                                       | 4,757,286                  |                                 | 4,805,605                   | 4,757,286                   | 1.02%                |
| Maintenance and Operations     | 4,903,628                  |                                       | 4,687,057                  |                                 | 4,903,628                   | 4,687,057                   | 4.62%                |
| Transportation                 | 2,044,430                  |                                       | 1,979,890                  |                                 | 2,044,430                   | 1,979,890                   | 3.26%                |
| Other                          | 2,306,694                  | 914,170                               | 2,226,021                  | 829,098                         | 3,220,864                   | 3,055,119                   | 5.43%                |
| Total Expenses                 | 49,294,483                 | 914,170                               | 48,321,763                 | 829,098                         | 50,208,653                  | 49,150,861                  | 2.15%                |
| Increase in Net                |                            |                                       |                            |                                 |                             |                             |                      |
| Position                       | \$ 1,770,363               | \$ 60,613                             | \$ 1,821,009               | \$ 35,905                       | \$ 1,830,976                | \$ 1,856,914                | -1.40%               |

Changes in Net Position from Operating Results

*Revenue Sources*. The District's total revenue for the 2017/18 school year was \$52,039,629. (See Figure A-4). Property taxes and state formula aid accounted for most of the District's revenue, with local taxes accounting for \$37,350,461 of the total, or 71.77percent. (See Figure A-5). Another 25.19 percent came from state and federal aid and the remainder from miscellaneous sources and charges for services.

#### Figure A-5

#### Sources of Revenue for Fiscal Year 2018

|                                    | Amount        | Percentage |
|------------------------------------|---------------|------------|
| Sources of Income:                 |               |            |
| Grants and Contributions           | \$ 13,027,463 | 25.03%     |
| Property Taxes                     | 37,350,461    | 71.77%     |
| Unrestricted Federal and State Aid | 80,560        | 0.16%      |
| Charges for Services               | 1,176,528     | 2.26%      |
| Other                              | 404,617       | 0.78%      |
|                                    | \$ 52,039,629 | 100.00%    |

The total cost of all programs and services was \$50,208,653. The District's expenses are predominantly related to instructing and providing pupil services and transportation (70.17 percent). (See Figure A-6). The District's administrative and business activities accounted for 9.57 percent of total costs. The District's maintenance and operations costs accounted for 9.77 percent of total costs.

#### Figure A-6

#### **Expenses for Fiscal Year 2018**

|                                | Amount        | Percentage |
|--------------------------------|---------------|------------|
| Expense Category:              |               |            |
| Instruction                    | \$ 27,374,582 | 54.52%     |
| Pupil and Instruction Services | 7,859,544     | 15.65%     |
| Administrative and Business    | 4,805,605     | 9.57%      |
| Maintenance and Operations     | 4,903,628     | 9.77%      |
| Transportation                 | 2,044,430     | 4.07%      |
| Other                          | 3,220,864     | 6.42%      |
|                                | \$ 50,208,653 | 100.00%    |

#### **Governmental Activities**

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Figure A-7 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

As discussed elsewhere in this commentary, the financial position of the District improved. However, maintaining existing programs with a slight decrease in enrollment and the provision of special programs and services for disabled pupils, combined with rising salary and benefit costs, school security, out of district tuitions, state mandates on testing and energy costs place great demands on the District's resources.

Figure A-7 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs).

The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

#### Figure A-7

| Total Cost<br>Services<br>2017/18 |               | Net Cost of<br>Services<br>2017/18 | Total Cost of<br>Services<br>2016/17 | Net Cost of<br>Services<br>2016/17 |
|-----------------------------------|---------------|------------------------------------|--------------------------------------|------------------------------------|
| Instruction                       | \$ 27,374,582 | \$ 18,006,003                      | \$ 26,886,693                        | \$ 23,604,549                      |
| Pupil and Instruction Services    | 7,859,544     | 6,443,889                          | 7,784,816                            | 7,116,172                          |
| Administrative and Business       | 4,805,605     | 3,521,600                          | 4,757,286                            | 4,335,486                          |
| Maintenance and Operations        | 4,903,628     | 3,999,790                          | 4,687,057                            | 4,378,673                          |
| Transportation                    | 2,044,430     | 1,787,299                          | 1,979,890                            | 1,807,491                          |
| Other                             | 2,306,694     | 2,306,694                          | 2,226,021                            | 2,198,112                          |
|                                   | \$ 49,294,483 | \$ 36,065,275                      | \$ 48,321,763                        | \$ 43,440,483                      |

#### Net Cost of Governmental Activities

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student. Also included are extracurricular activities expenses related to student activities provided by the school district which are designed to provide opportunities for students to participate in school events, public events, or a combination of these for the purposes of motivation, enjoyment and skill improvement. Pupil and instructional services include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development. Curriculum and staff development expenses related to planning, research, development and evaluation of support services, as well as the reporting of this information internally and to the public is also included in this figure.

General administration, school administration and central services include expenses associated with administrative and financial supervision of the District including, but not limited to, legal and communication costs.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school as provided by state law, as well as to and from all other school activities.

Other expenses include the interest on debt for the school district.

#### **Business-Type Activities**

Net position from the District's business-type activity increased by \$60,613. (Refer to Figure A-4)

#### **Financial Analysis of the District's Funds**

The District's financial position improved during the year despite difficult economic times. As the demographics of our geographic area change, additional student needs and expenditures arise. Difficult economic times and recent legislation have had a direct impact upon the District's revenue sources.

All of these factors are likely to continue for the next several years. To maintain a stable financial position, the District must continue to practice sound fiscal management, including efficiency/cost containment practices, evaluation of services and programs, energy conservation, and seeking additional sources of revenues.

#### **General Fund Budgetary Highlights**

Over the course of the year, the District revised the annual operating budget several times. These budget amendments are due to changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment.

#### **Capital Assets and Long-Term Liabilities**

**Figure A-8** 

| Percentage |
|------------|
| Change     |
| 2016/17    |
| 102.00%    |
| -5.39%     |
|            |
| -3.40%     |
|            |
| 8.25%      |
|            |
| -2.54%     |
| ]          |

## Capital Assats (Nat of Daprasistion)

#### Long-term Liabilities

At year-end, the District had 11,735,000 in general obligation bonds outstanding – a decrease of 1,725,000 from last year (due to 1,725,000 of maturities) – as shown in Figure A-9. (More detailed information about the District's long-term liabilities is presented in Note 8 to the financial statements.)

#### Figure A-9

#### Long-Term Liabilities

|                                   |               |                       | Percentage |  |  |  |
|-----------------------------------|---------------|-----------------------|------------|--|--|--|
|                                   | Total Scho    | Total School District |            |  |  |  |
|                                   | 2017/18       | 2017/18 2016/17       |            |  |  |  |
| Bonds Payable                     | \$ 11,735,000 | \$ 13,460,000         | -12.82%    |  |  |  |
| Unamortized Bond Issuance Premium | 979,932       | 1,120,350             | -12.53%    |  |  |  |
| Net Pension Liability             | 9,876,633     | 12,378,516            | -20.21%    |  |  |  |
| Capital Leases Payable            | 463,379       | 391,845               | 18.26%     |  |  |  |
| Compensated Absences Payable      | 468,769       | 400,803               | 16.96%     |  |  |  |
|                                   | \$ 23,523,713 | \$ 27,751,514         | -15.23%    |  |  |  |

- The District continued to pay down its debt, retiring \$1,725,000 of outstanding bonds and \$236,093 of capital leases. The District also issued \$307,627 of new capital leases.
- The District's liability for net pension liability decreased \$2,501,883.
- Unamortized bond issuance premium decreased \$140,418.
- The District's liability for accumulated sick and vacation time increased by \$67,966.

#### Factors Bearing on the District's Future

While many factors influence the School District's future, the availability of funding for special education needs, changes in student population and the economy will have the most impact on educational and fiscal decisions in the future.

Many factors were considered by the School District's administration during the process of developing the fiscal year 2018-2019 budget. The primary factors were the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs, due to negotiations.

These indicators were considered when adopting the budget for fiscal year 2018-2019. Budgeted expenditures in the General Fund increased to \$37,932,051 for fiscal year 2018-2019.

#### **Contacting the District's Financial Management**

This financial report is designed to provide the District's citizens, taxpayers, customers and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, please contact the School Business Administrator/Board Secretary at West Essex Regional School District, West Greenbrook Road, North Caldwell, New Jersey 07006.

## BASIC FINANCIAL STATEMENTS

## DISTRICT-WIDE FINANCIAL STATEMENTS

#### WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2018

|                                                              | Governmental<br>Activities | Business-type<br>Activities | Total              |  |
|--------------------------------------------------------------|----------------------------|-----------------------------|--------------------|--|
| ASSETS                                                       | ¢ 1.000 510                | ф 1 <b>55</b> 005           | <b>•</b> 1.007.010 |  |
| Cash and Cash Equivalents                                    | \$ 1,829,718               | \$ 157,095                  | \$ 1,986,813       |  |
| Receivables from State Government                            | 555,974                    |                             | 555,974            |  |
| Receivables from Federal Government                          | 74,630                     |                             | 74,630             |  |
| Receivables from Other Governments                           | 1,072,292                  |                             | 1,072,292          |  |
| Other Receivables                                            | 101,144                    |                             | 101,144            |  |
| Interfund Receivable                                         | 11,759                     |                             | 11,759             |  |
| Inventories                                                  |                            | 12,516                      | 12,516             |  |
| Restricted Assets:                                           |                            |                             |                    |  |
| Capital Reserve Account - Cash and Cash Equivalents          | 7,154,349                  |                             | 7,154,349          |  |
| Maintenance Reserve Account - Cash and Cash Equivalents      | 229,403                    |                             | 229,403            |  |
| Capital Assets, Net:                                         |                            |                             |                    |  |
| Sites (Land)                                                 | 583,463                    |                             | 583,463            |  |
| Depreciable Site Improvements, Buildings and Building        |                            |                             |                    |  |
| Improvements and Machinery and Equipment                     | 44,610,687                 | 95,168                      | 44,705,855         |  |
| Total Assets                                                 | 56,223,419                 | 264,779                     | 56,488,198         |  |
| DEFENDED OUTELOWS OF DESOLDOES                               |                            |                             |                    |  |
| DEFERRED OUTFLOWS OF RESOURCES                               | 672,261                    |                             | 672 261            |  |
| Deferred Amount on Refunding                                 |                            |                             | 672,261            |  |
| Deferred Outflows Related to Pension                         | 2,951,459                  | L                           | 2,951,459          |  |
| Total Deferred Outflows of Resources                         | 3,623,720                  |                             | 3,623,720          |  |
| LIABILITIES                                                  |                            |                             |                    |  |
| Current Liablities:                                          |                            |                             |                    |  |
| Accounts Payable                                             | 582,044                    | 24,077                      | 606,121            |  |
| Accrued Interest Payable                                     | 114,295                    |                             | 114,295            |  |
| Unearned Revenue                                             | 42,751                     | 12,417                      | 55,168             |  |
| Noncurrent Liabilities:                                      |                            |                             |                    |  |
| Due Within One Year                                          | 2,241,620                  |                             | 2,241,620          |  |
| Due Beyond One Year                                          | 21,282,092                 |                             | 21,282,092         |  |
| Total Liabilities                                            | 24,262,802                 | 36,494                      | 24,299,296         |  |
|                                                              |                            |                             |                    |  |
| DEFERRED INFLOWS OF RESOURCES:                               | 2 104 524                  |                             | 0 104 504          |  |
| Deferred Inflows Related to Pension                          | 2,184,536                  |                             | 2,184,536          |  |
| Total Deferred Inflows of Resources                          | 2,184,536                  |                             | 2,184,536          |  |
| NET POSITION                                                 |                            |                             |                    |  |
| Net Investment in Capital Assets                             | 33,668,032                 | 95,168                      | 33,763,200         |  |
| Restricted for:                                              |                            | ,                           | , ,                |  |
| Capital Projects                                             | 7,668,082                  |                             | 7,668,082          |  |
| Debt Service                                                 | 351,353                    |                             | 351,353            |  |
| Maintenance Reserve                                          | 229,403                    |                             | 229,403            |  |
| Excess Surplus                                               | 500,000                    |                             | 500,000            |  |
| Excess Surplus Designated for Subsequent Year's Expenditures | 504,074                    |                             | 504,074            |  |
| Unrestricted/(Deficit)                                       | (9,521,143)                | 133,117                     | (9,388,026)        |  |
| Total Net Position                                           | \$ 33,399,801              | \$ 228,285                  | \$ 33,628,086      |  |
| ז טנמו זוכו ד טאווטוו                                        | \$ 33,377,001              | ψ 220,203                   | φ 55,020,000       |  |

# THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

|                                           | FO            | R THE FISCAL YI | FOR THE FISCAL YEAR ENDED JUNE 30, 2018 | 30, 2018              |                 |                                                      |                 |
|-------------------------------------------|---------------|-----------------|-----------------------------------------|-----------------------|-----------------|------------------------------------------------------|-----------------|
|                                           |               |                 | Program Revenues                        |                       | Net             | Net (Expense) Revenue and<br>Changes in Net Position | n               |
|                                           |               | Charges for     | Operating<br>Grants and                 | Capital<br>Grants and | Governmental    | Business-type                                        |                 |
| Functions/Programs                        | Expenses      | Services        | Contributions                           | Contributions         | Activities      | Activities                                           | Total           |
| Governmental Activities:                  |               |                 |                                         |                       |                 |                                                      |                 |
| Instruction:                              |               |                 |                                         |                       |                 |                                                      |                 |
| Regular                                   | \$ 20,654,120 |                 | \$ 5,812,408                            |                       | \$ (14,841,712) |                                                      | \$ (14,841,712) |
| Special Education                         | 4,416,798     | \$ 201,745      | 2,832,330                               |                       | (1,382,723)     |                                                      | (1, 382, 723)   |
| School Sponsored/Other Instruction        | 2,303,664     |                 | 522,096                                 |                       | (1,781,568)     |                                                      | (1,781,568)     |
| Support Services:                         |               |                 |                                         |                       |                 |                                                      |                 |
| Tuition                                   | 2,527,262     |                 |                                         |                       | (2,527,262)     |                                                      | (2,527,262)     |
| Student and Instruction Related Services  | 5,332,282     |                 | 1,415,655                               |                       | (3,916,627)     |                                                      | (3,916,627)     |
| General Administrative Services           | 841,692       |                 | 166,511                                 |                       | (675,181)       |                                                      | (675,181)       |
| School Administrative Services            | 3,008,672     |                 | 868,144                                 |                       | (2, 140, 528)   |                                                      | (2, 140, 528)   |
| Central Services                          | 734,230       |                 | 181,564                                 |                       | (552,666)       |                                                      | (552,666)       |
| Administrative Information Technology     | 221,011       |                 | 67,786                                  |                       | (153, 225)      |                                                      | (153,225)       |
| Plant Operations and Maintenance          | 4,903,628     |                 | 903,838                                 |                       | (3,999,790)     |                                                      | (3,999,790)     |
| Pupil Transportation                      | 2,044,430     |                 | 257,131                                 |                       | (1,787,299)     |                                                      | (1,787,299)     |
| Interest on Long-Term Debt                | 465,758       |                 |                                         |                       | (465,758)       |                                                      | (465,758)       |
| Unallocated Depreciation                  | 1,840,936     |                 |                                         |                       | (1, 840, 936)   |                                                      | (1, 840, 936)   |
| Total Governmental Activities             | 49,294,483    | 201,745         | 13,027,463                              |                       | (36,065,275)    |                                                      | (36,065,275)    |
| Business-Type Activities:<br>Food Service | 914,170       | 974,783         |                                         |                       |                 | \$ 60,613                                            | 60,613          |
| Total Primary Government                  | \$ 50,208,653 | \$ 974,783      | \$ 13,027,463                           |                       | (36,065,275)    | 60,613                                               | (36,004,662)    |
|                                           |               |                 |                                         |                       |                 |                                                      |                 |

WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THF FISCAL YEAR FNDFD II NF 30, 2018

Exhibit A-2 1 of 2 Exhibit A-2 2 of 2

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WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                                                    | Net (Expense) Revenue and<br>Changes in Net Position | Business-type<br>Activities Total |                             | \$ 35,227,991<br>2,122,470                                                        | 80,560                                      | 384,443                                 | 37,835,638             | 60,613 1,830,976       | 167,672 31,797,110       | 228,285 \$ 33,628,086 |  |
|--------------------------------------------------------------------|------------------------------------------------------|-----------------------------------|-----------------------------|-----------------------------------------------------------------------------------|---------------------------------------------|-----------------------------------------|------------------------|------------------------|--------------------------|-----------------------|--|
|                                                                    | (Expens<br>anges i                                   | Busi<br>Ac                        |                             |                                                                                   |                                             |                                         |                        | s                      |                          | s                     |  |
|                                                                    | CI                                                   | Governmental<br>Activities        |                             | \$ 35,227,991<br>2,122,470                                                        | 80,560                                      | 384,443                                 | 37,835,638             | 1,770,363              | 31,629,438               | \$ 33,399,801         |  |
| STATEMENT OF ACTIVITIES<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018 |                                                      |                                   | General Revenues:<br>Taxes: | Property Taxes, Levied for General Purposes, Net<br>Taxes Levied for Debt Service | Federal, State and Local Aid not Restricted | microst canings<br>Miscellaneous Income | Total General Revenues | Change in Net Position | Net Position - Beginning | Net Position - Ending |  |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

## FUND FINANCIAL STATEMENTS

#### WEST ESSEX REGIONAL SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2018

|                                                                                                                                                                                                                                                                                                                  | General<br>Fund                                                               | Special<br>Revenue<br>Fund                  | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds                                                                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|---------------------------------------------|-----------------------------|-------------------------|-----------------------------------------------------------------------------------------------------|
| ASSETS<br>Cash and Cash Equivalents<br>Interfund Receivable<br>Receivables From State Government<br>Receivables From Federal Government<br>Receivables From Other Governments<br>Other Accounts Receivables<br>Restricted Cash and Cash Equivalents                                                              | \$ 964,632<br>43,267<br>555,974<br>1,072,292<br>101,144<br>7,383,752          | \$ 74,630                                   | \$ 513,733                  | \$ 351,353              | \$ 1,829,718<br>43,267<br>555,974<br>74,630<br>1,072,292<br>101,144<br>7,383,752                    |
| Total Assets                                                                                                                                                                                                                                                                                                     | \$ 10,121,061                                                                 | \$ 74,630                                   | \$ 513,733                  | \$ 351,353              | \$ 11,060,777                                                                                       |
| LIABILITIES AND FUND BALANCES<br>Liabilities:<br>Interfund Payable<br>Accounts Payable<br>Unearned Revenue<br>Total Liabilities                                                                                                                                                                                  | \$ 133,194<br>600<br>133,794                                                  | \$ 31,508<br>971<br><u>42,151</u><br>74,630 |                             |                         | \$ 31,508<br>134,165<br>42,751<br>208,424                                                           |
| Fund Balances:<br>Restricted:<br>Capital Reserve Account<br>Maintenance Reserve Account<br>Excess Surplus -<br>Subsequent Year's Expenditures<br>Excess Surplus<br>Capital Projects Fund<br>Debt Service<br>Assigned:<br>Designated for Subsequent Year's<br>Expenditures<br>Year End Encumbrances<br>Unassigned | 7,154,349<br>229,403<br>504,074<br>500,000<br>250,919<br>234,780<br>1,113,742 |                                             | \$ 513,733                  | \$ 351,353              | 7,154,349<br>229,403<br>504,074<br>500,000<br>513,733<br>351,353<br>250,919<br>234,780<br>1,113,742 |
| Total Fund Balances                                                                                                                                                                                                                                                                                              | 9,987,267                                                                     |                                             | 513,733                     | 351,353                 | 10,852,353                                                                                          |
| Total Liabilities and Fund Balances                                                                                                                                                                                                                                                                              | \$ 10,121,061                                                                 | \$ 74,630                                   | \$ 513,733                  | \$ 351,353              |                                                                                                     |

Amounts Reported for *Governmental Activities* in the Statement of Net Position (A-1) are Different Because:

| Capital Assets Used in Governmental Activities are not Financial Resources and Therefore are not Reported in the Funds. The Cost of the Assets is \$65,236,058 and the Accumulated |            |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|
| Depreciation is \$20,041,908.                                                                                                                                                      | 45,194,150 |
| Bond Issuance Premiums are Reported as Revenue in the Governmental Funds in the Year the Bonds                                                                                     |            |
| are Sold. The Amount is \$2,014,077 and the Accumulated Amortization is \$1,034,145.                                                                                               | (979,932)  |
| The Deferred Amount on the Refunding is not Reported as an Expenditure in the Governmental Funds in the                                                                            |            |
| Year of the Expenditure.                                                                                                                                                           | 672,261    |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2018

|                                                                                                                                                                                                   | G  | Total<br>Sovernmental<br>Funds |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--------------------------------|
| Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are Different Because:                                                                                        |    |                                |
| Interest on Long-Term Debt is not Accrued in Governmental Funds, but Rather is Recognized as an Expenditure When Due.                                                                             | \$ | (114,295)                      |
| The Net Pension Liability for PERS and the Board of Education Employees' Pension Fund of Essex County is not Due and Payable in the Current Period and is not Reported in the Governmental Funds. |    | (9,876,633)                    |
| Certain Amounts Related to the Net Pension Liability are deferred and Amortized in the Statement of Activities and are not Reported in the Governmental Funds:                                    |    |                                |
| Changes in Assumptions - Pensions                                                                                                                                                                 |    | 1,989,801                      |
| Difference Between Projected and Actual Earnings on Investments - Pensions                                                                                                                        |    | 97,279                         |
| Changes in Proportions - Pensions                                                                                                                                                                 |    | 183,939                        |
| Difference between Expected and Actual Experience - Pensions                                                                                                                                      |    | 232,561                        |
| Changes in Proportions - Pensions                                                                                                                                                                 |    | (202,030)                      |
| Changes in Assumptions - Pensions                                                                                                                                                                 |    | (1,982,506)                    |
| Long-Term Liabilities, Including Bonds Payable, are not Due and Payable in the Current Period and                                                                                                 |    |                                |
| Therefore are not Reported as Liabilities in the Funds.                                                                                                                                           |    | (12,667,147)                   |
| Net Position of Governmental Activities                                                                                                                                                           | \$ | 33,399,801                     |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES</u> <u>GOVERNMENTAL FUNDS</u> FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                                                                         | General<br>Fund                     | Special<br>Revenue<br>Fund | Capital<br>Projects<br>Fund | Debt<br>Service<br>Fund | Total<br>Governmental<br>Funds      |
|-----------------------------------------------------------------------------------------|-------------------------------------|----------------------------|-----------------------------|-------------------------|-------------------------------------|
| REVENUES:                                                                               |                                     |                            |                             |                         |                                     |
| Local Sources:<br>Local Tax Levy<br>Tuition from Other LEAs<br>Miscellaneous            | \$ 35,227,991<br>201,745<br>404,617 | \$ 6,873                   |                             | \$ 2,122,470            | \$ 37,350,461<br>201,745<br>411,490 |
| Total - Local Sources                                                                   | 35,834,353                          | 6,873                      |                             | 2,122,470               | 37,963,696                          |
| State Sources                                                                           | 6,220,558                           | - 3                        |                             |                         | 6,220,558                           |
| Federal Sources                                                                         |                                     | 376,564                    |                             |                         | 376,564                             |
| Total Revenues                                                                          | 42,054,911                          | 383,437                    |                             | 2,122,470               | 44,560,818                          |
| EXPENDITURES:<br>Current:                                                               |                                     |                            |                             |                         |                                     |
| Regular Instruction                                                                     | 11,890,960                          | 54,561                     |                             |                         | 11,945,521                          |
| Special Education Instruction                                                           | 2,254,719                           | 302,632                    |                             |                         | 2,557,351                           |
| School-Sponsored/Other Instruction                                                      | 1,504,722                           |                            |                             |                         | 1,504,722                           |
| Support Services and Undistributed Costs:                                               |                                     |                            |                             |                         |                                     |
| Tuition                                                                                 | 2,527,262                           |                            |                             |                         | 2,527,262                           |
| Student and Other Instruction Related Services                                          | 3,102,268                           | 26,244                     |                             |                         | 3,128,512                           |
| General Administrative Services                                                         | 648,836                             |                            |                             |                         | 648,836                             |
| School Administrative Services                                                          | 1,671,874<br>443,770                |                            |                             |                         | 1,671,874                           |
| Central Services<br>Administrative Information Technology                               | 443,770<br>118,450                  |                            |                             |                         | 443,770<br>118,450                  |
| Plant Operations and Maintenance                                                        | 3,429,615                           |                            |                             |                         | 3,429,615                           |
| Student Transportation                                                                  | 2,032,610                           |                            |                             |                         | 2,032,610                           |
| Unallocated Benefits                                                                    | 10,062,016                          |                            |                             |                         | 10,062,016                          |
| Debt Service:                                                                           | 10,002,010                          |                            |                             |                         | 10,002,010                          |
| Principal                                                                               |                                     |                            |                             | 1,725,000               | 1,725,000                           |
| Interest and Other Charges                                                              |                                     |                            |                             | 514,069                 | 514,069                             |
| Capital Outlay                                                                          | 866,486                             |                            | \$ 177,184                  |                         | 1,043,670                           |
| Total Expenditures                                                                      | 40,553,588                          | 383,437                    | 177,184                     | 2,239,069               | 43,353,278                          |
| Excess /(Deficit) of Revenue Over/(Under) Expenditures                                  | 1,501,323                           |                            | (177,184)                   | (116,599)               | 1,207,540                           |
| Other Financing Sources/(Uses):                                                         |                                     |                            |                             |                         |                                     |
| Capital Leases (Non-budgeted)                                                           | 307,627                             |                            |                             |                         | 307,627                             |
| Total Other Financing Sources/(Uses)                                                    | 307,627                             |                            |                             |                         | 307,627                             |
| Excess/(Deficit) of Revenues and Other Financing Sources<br>Net Change in Fund Balances | 1,808,950                           |                            | (177,184)                   | (116,599)               | 1,515,167                           |
| Fund Balance - July 1                                                                   | 8,178,317                           |                            | 690,917                     | 467,952                 | 9,337,186                           |
|                                                                                         |                                     | ·····                      |                             |                         |                                     |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

| <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u><br><u>RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES,</u><br><u>AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS</u><br><u>TO THE STATEMENT OF ACTIVITIES</u><br><u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>                                                                                                                                                                   | 1 01 2                                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|
| Total Net Change in Fund Balances - Governmental Funds (from B-2)                                                                                                                                                                                                                                                                                                                                                                        | \$ 1,515,167                               |
| Amounts Reported for Governmental Activities in the Statement<br>of Activities (A-2) are Different Because:                                                                                                                                                                                                                                                                                                                              |                                            |
| Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays differs from depreciation during the period. Depreciation Expense Capital Outlays $\begin{cases} 1,879,976 \\ 708,892 \end{cases}$                                             | (1,171,084)                                |
| In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. When accrued interest exceeds the interest paid, the difference is a reduction in the reconciliation (-); when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation (+).                          | (52)                                       |
| The governmental funds report bond proceeds as financing sources. In the statement of net assets, however, issuing debt increases long-term liabilities and does not affect the statement of activities. Proceeds from capital lease issues are an other financing source in the governmental funds, they are not revenue in the statement of activities, issuing debt increases long-term liabilities in the statement of net position. |                                            |
| Capital leases entered into by the District are an other financing source in the governmental funds, but the acquisition increases long-term liabilities in the statement of net position and is not reported in the statement of activities.                                                                                                                                                                                            | (307,627)                                  |
| Repayment of capital leases is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.                                                                                                                                                                                                                            | 236,093                                    |
| Repayment of serial bonds is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.                                                                                                                                                                                                                              | 1,725,000                                  |
| The governmental funds report the effect of premiums when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.                                                                                                                                                                                                                                                                         | 140,418                                    |
| The governmental funds report the effect of the deferred amount on refunding when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.                                                                                                                                                                                                                                                 | (92,055)                                   |
| The net pension liability reported in the statement of activities does not require the use of<br>current financial resources and is not reported as an expenditure in the Governmental Funds:<br>Change in Net Pension Liability                                                                                                                                                                                                         | 2,501,883                                  |
| Deferred Outflows:<br>Changes in Assumptions<br>Changes in Proportion<br>Difference between Expected and Actual Experience<br>Difference Between Projected and Actual Earnings on Investments<br>Deferred Inflows:                                                                                                                                                                                                                       | (558,711)<br>148,921<br>3,764<br>(386,856) |
| Changes in Assumptions<br>Changes in Proportion                                                                                                                                                                                                                                                                                                                                                                                          | (1,982,506)<br>65,973                      |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES,</u> <u>AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS</u> <u>TO THE STATEMENT OF ACTIVITIES</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:

In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

Change in Net Position of Governmental Activities

\$ (67,965)

\$ 1,770,363

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

# WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2018

|                                | Business-Type<br>Activities<br>Enterprise Fund<br>Food Service |           |
|--------------------------------|----------------------------------------------------------------|-----------|
| ASSETS:                        |                                                                |           |
| Current Assets:                |                                                                |           |
| Cash and Cash Equivalents      | \$                                                             | 157,095   |
| Inventories                    |                                                                | 12,516    |
| Total Current Assets           |                                                                | 169,611   |
| Non-Current Assets:            |                                                                |           |
| Capital Assets                 |                                                                | 261,481   |
| Less: Accumulated Depreciation |                                                                | (166,313) |
| Total Non-Current Assets       |                                                                | 95,168    |
| Total Assets                   |                                                                | 264,779   |
| LIABILITIES:                   |                                                                |           |
| Current Liabilities:           |                                                                |           |
| Accounts Payable - Vendors     |                                                                | 24,077    |
| Unearned Revenue               |                                                                | 12,417    |
| Total Current Liabilities      |                                                                | 36,494    |
| NET POSITION:                  |                                                                |           |
| Investment in Capital Assets   |                                                                | 95,168    |
| Unrestricted                   |                                                                | 133,117   |
| Total Net Position             | \$                                                             | 228,285   |

# THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

# <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET POSITION</u> <u>PROPRIETARY FUNDS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

|                                         | Business-Type<br>Activities<br>Enterprise Fund<br>Food Service |         |  |
|-----------------------------------------|----------------------------------------------------------------|---------|--|
| Operating Revenue:                      |                                                                |         |  |
| Local Sources:                          |                                                                |         |  |
| Daily Sales- Nonreimbursable Program    | \$                                                             | 965,734 |  |
| Special Events                          |                                                                | 9,049   |  |
| Total Operating Revenue                 |                                                                | 974,783 |  |
| Operating Expenses:                     |                                                                |         |  |
| Cost of Sales - Nonreimbursable Program |                                                                | 385,969 |  |
| Salaries, Benefits & Payroll Taxes      |                                                                | 340,524 |  |
| Other Purchased Services                |                                                                | 39,264  |  |
| Supplies, Insurance and Other Costs     |                                                                | 25,781  |  |
| Management Fee                          |                                                                | 64,087  |  |
| Miscellaneous Expense                   |                                                                | 48,880  |  |
| Depreciation Expense                    |                                                                | 9,665   |  |
| Total Operating Expenses                |                                                                | 914,170 |  |
| Operating Income                        |                                                                | 60,613  |  |
| Change in Net Position                  |                                                                | 60,613  |  |
| Net Position - Beginning of Year        |                                                                | 167,672 |  |
| Net Position - End of Year              | \$                                                             | 228,285 |  |

# THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

# WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                                            |    | siness-Type<br>Activities |
|------------------------------------------------------------|----|---------------------------|
|                                                            |    | erprise Fund              |
|                                                            | Fc | od Service                |
| Cash Flows from Operating Activities:                      |    |                           |
| Receipts from Customers                                    | \$ | 976,117                   |
| Payments to Employees                                      |    | (340,524)                 |
| Payments to Suppliers                                      |    | (541,952)                 |
| Net Cash Provided by Operating Activities                  |    | 93,641                    |
| Cash and Cash Equivalents, July 1                          |    | 63,454                    |
| Cash and Cash Equivalents, June 30                         | \$ | 157,095                   |
| Reconciliation of Operating Income to Net Cash Provided by |    |                           |
| Operating Activities:                                      |    |                           |
| Operating Income                                           | \$ | 60,613                    |
| Adjustment to Reconcile Operating Income to Net Cash       |    |                           |
| Provided by Operating Activities:                          |    |                           |
| Depreciation                                               |    | 9,665                     |
| Changes in Assets and Liabilities:                         |    |                           |
| Increase in Unearned Revenue                               |    | 1,334                     |
| (Decrease) in Accounts Payable                             |    | 24,077                    |
| Decrease in Inventory                                      |    | (2,048)                   |
| Net Cash Provided by Operating Activities                  | \$ | 93,641                    |

# WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2018

|                                                        | Agency        |     | mployment<br>npensation<br>Trust |    | ate Purpose<br>holarship<br>Trust | SI                         | lexible<br>pending<br>Trust |
|--------------------------------------------------------|---------------|-----|----------------------------------|----|-----------------------------------|----------------------------|-----------------------------|
| ASSETS:                                                | <br>rigency   |     | 11030                            |    | 11030                             |                            | 11431                       |
| Cash and Cash Equivalents                              | \$<br>615,476 | _\$ | 290,778                          |    | 112,755                           | \$                         | 16,759                      |
| Total Assets                                           | <br>615,476   | -   | 290,778                          |    | 112,755                           |                            | 16,759                      |
| LIABILITIES:                                           |               |     |                                  |    |                                   |                            |                             |
| Payroll Deductions and Withholdings                    | 240,965       |     |                                  |    |                                   |                            |                             |
| Due to Student Groups                                  | 362,752       |     |                                  |    |                                   |                            |                             |
| Interfund Payable - General Fund                       | <br>11,759    |     |                                  | •  |                                   | Here and the second second |                             |
| Total Liabilities                                      | <br>615,476   |     |                                  |    |                                   | <u> </u>                   |                             |
| NET POSITION:                                          |               |     |                                  |    |                                   |                            |                             |
| Restricted For:<br>Unemployment Claims<br>Scholarships |               |     | 290,778                          |    | 112,755                           |                            |                             |
| Flexible Spending Claims                               | <br>          |     |                                  |    |                                   | <u></u>                    | 16,759                      |
| Total Net Position                                     | \$<br>-0-     | \$  | 290,778                          | \$ | 112,755                           |                            | 16,759                      |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

#### WEST ESSEX REGIONAL SCHOOL DISTRICT STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                      | Unemployment<br>Compensation<br>Trust |         | Private Purpose<br>Scholarship<br>Trust |    | Flexible<br>Spending<br>Trust |
|--------------------------------------|---------------------------------------|---------|-----------------------------------------|----|-------------------------------|
| ADDITIONS:                           |                                       |         |                                         |    |                               |
| Contributions:                       |                                       |         |                                         |    |                               |
| Employee                             | \$                                    | 50,851  |                                         | \$ | 46,003                        |
| Employer                             |                                       | 39,472  |                                         |    |                               |
| Private Donations                    |                                       |         | <br>26,823                              | ·  |                               |
| Total Contributions                  |                                       | 90,323  | <br>26,823                              |    | 46,003                        |
| Investment Earnings:                 |                                       |         |                                         |    |                               |
| Interest                             |                                       | 538     | <br>258                                 |    |                               |
| Net Investment Earnings              |                                       | 538     | <br>258                                 |    |                               |
| Total Additions                      |                                       | 90,861  | <br>27,081                              |    | 46,003                        |
| DEDUCTIONS:                          |                                       |         |                                         |    |                               |
| Scholarships Awarded                 |                                       | 60,908  |                                         |    |                               |
| Flexible Spending Claims             |                                       |         |                                         |    | 42,704                        |
| Scholarships Awarded                 |                                       |         | <br>38,500                              |    |                               |
| Total Deductions                     |                                       | 60,908  | <br>38,500                              | (a | 42,704                        |
| Change in Net Position               |                                       | 29,953  | (11,419)                                |    | 3,299                         |
| Net Position - Beginning of the Year | -                                     | 260,825 | <br>124,174                             |    | 13,460                        |
| Net Position - End of the Year       | \$                                    | 290,778 | \$<br>112,755                           | \$ | 16,759                        |

# THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of West Essex Regional School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

# A. Reporting Entity:

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

# B. Basis of Presentation:

# **District-Wide Financial Statements:**

The statement of net position and the statement of activities present financial information about the District's governmental and business type activities. These statements include the financial activities of the overall government in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other on exchange transactions. Business type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for businesstype activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements. Program revenue includes (a) charges paid by the recipients of goods or services offered by

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### B. Basis of Presentation: (Cont'd)

#### District-Wide Financial Statements (Cont'd):

the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

#### Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – governmental, proprietary and fiduciary – are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

<u>General Fund</u>: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund. These resources can be transferred from and to current expenses by board resolution.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

<u>Special Revenue Fund</u>: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus, the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

<u>Capital Projects Fund:</u> The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### B. Basis of Presentation: (Cont'd)

<u>Debt Service Fund</u>: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary fund:

<u>Enterprise Funds</u>: The Enterprise Funds account for all revenue and expenses pertaining to the Board's cafeteria operations. The Food Service Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Additionally, the District reports the following fund type:

<u>Fiduciary Funds</u>: The Fiduciary Funds are used to account for assets held by the District on behalf of others and includes the Student Activities Fund, Payroll Agency Fund and the Unemployment Insurance, Flexible Spending, and Private Purpose Scholarship Trusts.

#### C. Measurement Focus and Basis of Accounting:

The district-wide financial statements and the proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific costreimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred,

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget for the fiscal year ended June 30, 2018 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments/transfers must be made by School Board resolution.

All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budget during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The general fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:

|                                                                    | General<br>Fund  | Special<br>Revenue<br>Fund |
|--------------------------------------------------------------------|------------------|----------------------------|
| Sources/Inflows of Resources:                                      |                  |                            |
| Actual Amounts (Budgetary Basis) "Revenue" from the                |                  |                            |
| Budgetary Comparison Schedule                                      | \$<br>42,065,051 | \$<br>407,104              |
| Differences - Budget to GAAP:                                      |                  |                            |
| Grant Accounting Budgetary Basis Differs from GAAP in that the     |                  |                            |
| Budgetary Basis Recognizes Encumbrances as Expenditures and        |                  |                            |
| Revenue, Whereas the GAAP Basis does not.                          |                  | (23,667)                   |
| Prior Year State Aid Payments Recognized for GAAP Statements       | 91,971           |                            |
| Current Year State Aid Payments Recognized for Budgetary Purposes, |                  |                            |
| not Recognized for GAAP Statements                                 | <br>(102,111)    |                            |
| Total Revenues as Reported on the Statement of Revenues,           |                  |                            |
| Expenditures and Changes in Fund Balances - Governmental Funds     | \$<br>42,054,911 | <br>383,437                |

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

# D. Budgets/Budgetary Control: (Cont'd)

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:

|                                                                 |                  |    | Special  |
|-----------------------------------------------------------------|------------------|----|----------|
|                                                                 | General          | R  | levenue  |
|                                                                 | <br>Fund         |    | Fund     |
| Uses/Outflows of Resources:                                     |                  |    |          |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the      |                  |    |          |
| Budgetary Comparison Schedule                                   | \$<br>40,245,961 | \$ | 407,104  |
| Differences - Budget to GAAP:                                   |                  |    |          |
| Encumbrances for supplies and equipment ordered but             |                  |    |          |
| not received are reported in the year the order is placed for   |                  |    |          |
| budgetary purposes, but in the year the supplies are received   |                  |    |          |
| for financial reporting purposes.                               | <br>             |    | (23,667) |
| Total Expenditures as Reported on the Statement of Revenue,     |                  |    |          |
| Expenditures, and Changes in Fund Balances - Governmental Funds | \$<br>40,245,961 | \$ | 383,437  |

#### E. Cash and Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to the type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A 17:9-41et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

# F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities, which are presented as internal balances.

#### G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

#### H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

# I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2018.

#### K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment. The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line.

The estimated useful lives of capital assets reported in the District-wide statements and proprietary funds are as follows:

|                                     | Estimated Useful Life |
|-------------------------------------|-----------------------|
| Buildings and Building Improvements | 50 years              |
| Site Improvements                   | 20 years              |
| Machinery and Equipment             | 10 to 15 years        |
| Computer and Related Technology     | 5 years               |
| Vehicles                            | 8 years               |

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and the related depreciation is not reported in the fund financial statements.

# L. Long Term Liabilities:

In the district-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premium and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

#### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### M. Accrued Salaries and Wages:

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year, therefore, there are no accrued salaries and wages as of June 30, 2018.

#### N. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's various employee contracts/agreements. Upon termination, employees are paid for accrued vacation. The District's various employee contracts/agreements permit employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee contracts/agreements.

In the district-wide *Statement of Net Position*, the liabilities, whose average maturities are greater than one year, should be reported in two components – the amount due within one year and the amount due in more than one year.

#### O. Unearned Revenue:

Unearned revenue in the special revenue and the enterprise funds represent cash which has been received but not yet earned.

# P. Fund Balance Appropriated:

<u>General Fund:</u> Of the \$9,987,267 General Fund fund balance at June 30, 2018, \$234,780 is assigned for encumbrances; \$7,154,349 is restricted in the capital reserve account; \$229,403 is restricted in the maintenance reserve account; \$500,000 is restricted for current year excess surplus in accordance with N.J.S.A. 18A:7F-7 (S1701) and will be appropriated and included as anticipated revenue for the year ending June 30, 2020; \$504,074 is restricted for prior year excess surplus in accordance with N.J.S.A. 18A:7F-7 (S1701) and has been appropriated and included as anticipated revenue for the year ending June 30, 2020; \$504,074 is restricted for prior year excess surplus in accordance with N.J.S.A. 18A:7F-7 (S1701) and has been appropriated and included as anticipated revenue for the year ending June 30, 2019; \$250,919 is assigned for subsequent year's expenditures; and \$1,113,742 is unassigned on the GAAP basis, which is \$102,111 less than the budgetary unassigned fund balance due to the final two state aid payments, which are not recognized until the fiscal year ended June 30, 2019.

Capital Projects Fund: The \$513,733 Capital Projects Fund balance at June 30, 2018 is restricted.

Debt Service Fund: The \$351,353 Debt Service Fund fund balance at June 30, 2018 is restricted.

<u>Calculation of Excess Surplus</u>: In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, C.73 (s1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District had excess surplus at June 30, 2018 as detailed above.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

# P. Fund Balance Appropriated: (Cont'd)

Unassigned fund balance in the General Fund is less on a GAAP basis than budgetary basis in the amount of \$102,111 as of June 30, 2018 as reported in the fund statements (modified accrual basis). P.L. 2003, C.97 provides that in the event state school aid payments are not made until the following school budget year, districts must record the last state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last two state aid payments in the subsequent fiscal year, the school district cannot recognize these last two state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the final two state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments noted above.

# Q. Deficit Net Position:

The District has a deficit in unrestricted net position of \$9,521,143 in governmental activities, which is primarily due to the changes in net pension liability of \$9,876,633. This deficit does not indicate that the District is having financial difficulties and is a permitted practice under generally accepted accounting principles.

# R. Net Position:

Net Position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources at June 30, 2018 for the deferred amount on the refunding of debt related to the District's 2011 and 2016 refunding bonds, changes in proportion and changes in assumptions in pensions, the difference between expected and actual experience in pensions, the net difference between projected and actual investment earnings on pension plan investments and the District contribution subsequent to the measurement date related to pensions.

A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred inflows of resources at June 30, 2018 for the changes in proportion and assumptions in pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### <u>R. Net Position:</u> (Cont'd)

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

#### S. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts have been restricted, committed or assigned.

Fund balance restrictions have been established for the debt service fund, capital projects fund, capital reserve, maintenance reserve and excess surplus.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2018.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for the 2018/2019 budget and encumbrances in the General Fund at June 30, 2018.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

#### T. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes, interest and tuition.

#### U. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the respective Enterprise Fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the Enterprise Fund.

# V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

# W. Pensions:

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS), the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to deductions from the PERS's, the TPAF's and the Plan's net position have been determined on the same basis as they are reported by the PERS, the TPAF and the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

# NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

# NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the District ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk - The District limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed on the following page.

Custodial Credit Risk – The District's policy with respect to custodial credit risk requires that the District ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

# Deposits:

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit, and

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

# NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

#### Investments:

New Jersey statutes permit the Board to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located.
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983, c.313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c281 (C.52:18A-90.4); or
- (8) Agreements for the repurchase of fully collateralized securities if:
  - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.).;
  - (b) the custody of collateral is transferred to a third party;
  - (c) the maturity of the agreement is not more than 30 days;
  - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c236 (C.17:9-41); and
  - (e) a master repurchase agreement providing for the custody and security of collateral is executed; or

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments: (Cont'd)

- (9) Deposit of funds in accordance with the following conditions:
  - (a) The funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;
  - (b) The designated public depository arranges for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan associations or credit unions for the account of the school district;
  - (c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund;
  - (d) The designated public depository acts as custodian for the school district with respect to these deposits; and
  - (e) On the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

As of June 30, 2018, cash and cash equivalents of the District consisted of the following:

|                   | Restricted   | l Cash and  |              |               |
|-------------------|--------------|-------------|--------------|---------------|
|                   | Cash Eq      | uivalents   | Cash and     |               |
|                   | Capital      | Maintenance | Cash         |               |
|                   | Reserve      | Reserve     | Equivalents  | Total         |
| Checking Accounts | \$ 7,154,349 | \$ 229,403  | \$ 3,022,581 | \$ 10,406,333 |
|                   | \$ 7,154,349 | \$ 229,403  | \$ 3,022,581 | \$ 10,406,333 |

During the period ended June 30, 2018, the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents at June 30, 2018, was \$10,406,333 and the bank balance was \$11,214,162.

# NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the District on September 25, 2002 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

| Beginning Balance, July 1, 2017                             | \$ 5,242,449 |
|-------------------------------------------------------------|--------------|
| Add:<br>Deposit as per Board Resolution - June 2018         | 2,000,000    |
| Less:<br>Transfer to Capital Outlay as per Board Resolution | (88,100)     |
| Ending Balance, June 30, 2018                               | \$ 7,154,349 |

The balance in the capital reserve account at June 30, 2018 does not exceed the LRFP balance of local support costs of uncompleted capital projects. The withdrawal from the capital reserve was for use in DOE approved facilities projects consistent with the District's LRFP.

#### NOTE 5. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account was established by Board resolution on June 20, 2011. These funds may be used for specific activities necessary for the purpose of keeping a school facility open and safe for use or in its original condition, and for keeping its constituent buildings systems fully and efficiently functional and for keeping their warranties valid but cannot be used for routine or capital maintenance. The purpose of the reserve is to provide funds for anticipated expenditures required to maintain a building.

Pursuant to N.J.A.C. 6A:26A-4.2 funds may be deposited into the maintenance reserve account at any time by board resolution to meet the required maintenance of the District by transferring unassigned general fund balance or by transferring excess unassigned general fund balance that is anticipated to be deposited during the current fiscal year in the advertised recapitulation of balances of the subsequent fiscal year's budget that is certified for taxes. Funds may be withdrawn from the maintenance reserve account and appropriated into the required maintenance account lines at budget time or any time during the fiscal year by Board resolution for use on required maintenance activities by school facility as reported in the comprehensive maintenance plan.

Funds withdrawn from the maintenance reserve account are restricted to required maintenance appropriations and may not be transferred to any other line-item account. In any fiscal year that maintenance reserve account funds are withdrawn, unexpended required maintenance appropriations, up to the amount of maintenance reserve account funds

#### NOTE 5. MAINTENANCE RESERVE ACCOUNT (Cont'd)

withdrawn, shall be restored to the maintenance reserve account at fiscal year-end. At no time, shall the maintenance reserve account have a balance that exceeds four percent of the replacement cost of the current fiscal year of the District's school facilities. If the account exceeds this maximum amount at June 30, the excess shall be restricted and designated in the subsequent fiscal year's budget. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the maintenance reserve for the July 1, 2017 to June 30, 2018 fiscal year is as follows:

| Beginning Balance, July 1, 2017                     | \$<br>250,000 |
|-----------------------------------------------------|---------------|
| Add:<br>Deposit as per Board Resolution - June 2018 | 76,256        |
| Less:<br>Budgeted Withdrawal                        | <br>(96,853)  |
| Ending Balance, June 30, 2018                       | \$<br>229,403 |

#### NOTE 6. CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2018 were as follows:

|                                            | Beginning<br>Balance | Increases         | Adjustments/<br>Decreases | Ending<br>Balance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|--------------------------------------------|----------------------|-------------------|---------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Governmental Activities:                   |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Capital Assets not Being Depreciated:      |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Sites (Land)                               | \$ 288,849           | \$ 294,614        |                           | \$ 583,463                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Total Capital Assets Not Being Depreciated | 288,849              | 294,614           |                           | 583,463                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Capital Assets Being Depreciated:          |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Site Improvements                          | 4,380,232            |                   |                           | 4,380,232                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Buildings and Building Improvements        | 57,037,283           | 38,789            |                           | 57,076,072                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Machinery and Equipment                    | 2,955,811            | 375,489           | \$ (135,009)              | 3,196,291                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Total Capital Assets Being Depreciated     | 64,373,326           | 414,278           | (135,009)                 | 64,652,595                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Governmental Activities Capital Assets     | 64,662,175           | 708,892           | (135,009)                 | 65,236,058                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Less Accumulated Depreciation for:         |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Site Improvements                          | (1,584,829)          | (150,663)         |                           | (1,735,492)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Buildings and Building Improvements        | (14,956,644)         | (1,471,126)       |                           | (16,427,770)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Machinery and Equipment                    | (1,755,468)          | (258,187)         | 135,009                   | (1,878,646)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|                                            | (18,296,941)         | (1,879,976)       | 135,009                   | (20,041,908)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Governmental Activities Capital Assets,    |                      |                   |                           | and the second sec |
| Net of Accumulated Depreciation            | \$ 46,365,234        | \$ (1,171,084)    | \$ -0-                    | \$ 45,194,150                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Business Type Activities:                  |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Capital Assets Being Depreciated:          |                      |                   |                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| Machinery and Equipment                    | \$ 261,481           |                   |                           | \$ 261,481                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Less: Accumulated Depreciation             | (156,648)            | \$ (9,665)        |                           | (166,313)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|                                            | (100,010)            |                   |                           | (100,010)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Business Type Activities Capital Assets,   | ¢ 104.922            |                   | <b>•</b> •                | ¢ 05.179                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| Net of Accumulated Depreciation            | \$ 104,833           | <u>\$ (9,665)</u> | \$ -0-                    | \$ 95,168                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

# NOTE 6. CAPITAL ASSETS (Cont'd)

Depreciation expense was charged to governmental functions as follows:

| Unallocated                        | \$ 1,678,776 |
|------------------------------------|--------------|
| Regular Instruction                | 56,380       |
| General Administrative Services    | 42,403       |
| Transportation                     | 11,820       |
| Operation and Maintenance of Plant | 90,597       |
|                                    | \$ 1,879,976 |

# NOTE 7. OPERATING LEASES

The District has a commitment to lease copying equipment under an operating lease. Future minimum lease payments are as follows:

| Year Ending                         | A  | mount  |
|-------------------------------------|----|--------|
| 2019                                | \$ | 18,822 |
| 2020                                |    | 3,137  |
| Total future minimum lease payments | \$ | 21,959 |

# NOTE 8. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2018, the following changes occurred in liabilities reported in the district-wide financial statements:

|                                   | Balance<br>6/30/2017 | <br>Accrued   | Retired |           | Balance<br>6/30/2018 |            |
|-----------------------------------|----------------------|---------------|---------|-----------|----------------------|------------|
| Serial Bonds Payable              | \$ 13,460,000        |               | \$      | 1,725,000 | \$                   | 11,735,000 |
| Unamortized Bond Issuance Premium | 1,120,350            |               |         | 140,418   |                      | 979,932    |
| Net Pension Liability             | 12,378,516           |               |         | 2,501,883 |                      | 9,876,633  |
| Obligations Under Capital Leases  | 391,845              | \$<br>307,627 |         | 236,093   |                      | 463,379    |
| Compensated Absences Payable      | 400,803              | <br>77,837    |         | 9,871     |                      | 468,769    |
|                                   | \$ 27,751,514        | \$<br>385,464 | \$      | 4,613,265 | \$                   | 23,523,713 |

# A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

On August 15, 2009, the District issued serial bonds in the amount of \$6,537,000. The bonds were issued with interest rates ranging from 3.00% to 4.00%. The bonds mature on August 15, 2012 through 2019.

#### NOTE 8. LONG-TERM LIABILITIES (Cont'd)

#### A. Bonds Payable: (Cont'd)

On July 14, 2011 and July 11, 2016, the District issued refunding bonds in the amount of \$14,470,000 and \$3,965,000. The bonds were issued with interest rates ranging from 2.00% to 5.00% and 2.00% to 4.00%. The bonds mature on November 1, 2011 through 2022 and August 15, 2016 through 2029.

The District had bonds outstanding as of June 30, 2018 as follows:

| Purpose         | Final Maturity Date | Interest<br>Rate | Amount        |
|-----------------|---------------------|------------------|---------------|
| Serial Bonds    | 8/15/19             | 3.125-3.25%      | \$ 635,000    |
| Refunding Bonds | 11/1/22             | 2.25-5.00%       | 7,205,000     |
| Refunding Bonds | 8/15/29             | 3.00-4.00%       | 3,895,000     |
|                 |                     |                  | \$ 11,735,000 |

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Principal and interest due on serial bonds outstanding are as follows:

|                                | Bonds         |              |               |  |
|--------------------------------|---------------|--------------|---------------|--|
| Year Ending June 30,           | Principal     | Interest     | Total         |  |
| 2019                           | \$ 1,725,000  | \$ 451,550   | \$ 2,176,550  |  |
| 2020                           | 1,740,000     | 376,900      | 2,116,900     |  |
| 2021                           | 1,755,000     | 295,313      | 2,050,313     |  |
| 2022                           | 1,810,000     | 223,975      | 2,033,975     |  |
| 2023                           | 1,850,000     | 193,162      | 2,043,162     |  |
| Thereafter 5 Years (2024-2028) | 2,010,000     | 301,062      | 2,311,062     |  |
| Thereafter 2 Years (2029-2030) | 845,000       | 27,382       | 872,382       |  |
|                                | \$ 11,735,000 | \$ 1,869,344 | \$ 13,604,344 |  |

The bond payments will be paid from the Debt Service Fund.

# B. Bonds Authorized But Not Issued:

As of June 30, 2018, the Board had no bonds authorized but not issued.

#### C. Capital Leases Payable:

The District has \$1,087,627 in capital leases payable for district-wide computers of which \$624,248 has been liquidated as of June 30, 2018. The capital lease is for 4 years in length and will be liquidated by the General Fund. The following is a schedule of the future minimum lease payments under the capital leases, and the present value of the net minimum lease payments at June 30, 2018.

# NOTE 8. LONG-TERM LIABILITIES (Cont'd)

C. Capital Leases Payable: (Cont'd)

| Year Ending                                 | <br>Amount    |  |
|---------------------------------------------|---------------|--|
| 2019                                        | \$<br>309,657 |  |
| 2020                                        | 109,982       |  |
| 2021                                        | <br>68,036    |  |
|                                             | 487,675       |  |
| Less: Amount representing interest          | <br>(24,296)  |  |
| Present value of net minimum lease payments | \$<br>463,379 |  |

The current portion of capital leases payable at June 30, 2018 is \$300,966 and the long-term portion is \$162,413.

#### D. Compensated Absences Payable:

The liability for compensated absences of the governmental fund types is recorded in the current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is \$75,237 and is separated from the long-term liability balance of compensated absences of \$393,532. The General Fund will be used to liquidate the governmental funds Compensated Absences Payable.

#### E. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2018 is \$-0- and the long-term portion is \$9,876,633. See Note 9 for further information on the PERS.

#### F. Unamortized Bond Premium:

The unamortized bond issuance premium of the governmental fund types is recorded in the noncurrent liabilities. The current portion of the unamortized bond issuance premium balance of the governmental funds is \$140,418 and is separated from the long-term liability balance of \$839,514.

#### NOTE 9. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP).

# NOTE 9. PENSION PLANS (Cont'd)

# A. Public Employees' Retirement System (PERS):

#### **Plan Description**

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.nj.gov/treasury/pensions/financial-reports.shtml</u>.

# Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

| Tier | Definition                                                                                 |
|------|--------------------------------------------------------------------------------------------|
| 1    | Members who were enrolled prior to July 1, 2007                                            |
| 2    | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3    | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4    | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011    |
| 5    | Members who were eligible to enroll on or after June 28, 2011                              |

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 50 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

# **Contributions**

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$428,245 for 2018.

#### NOTE 9. PENSION PLANS (Cont'd)

#### A. Public Employees' Retirement System (PERS): (Cont'd)

#### Contributions (Cont'd)

The employee contribution rate was 7.34% effective July 1, 2017. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1<sup>st</sup> to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2018, the District reported a liability of \$9,876,633 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016 which was rolled forward to June 30, 2017. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2017, the District's proportion was 0.0424%, which was an increase of 0.0009% from its proportion measured as of June 30, 2016.

For the fiscal year ended June 30, 2018, the District recognized pension expense of \$702,352. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|                                                          | Year of<br>Deferral | Amortization<br>Period<br>in Years | Deferred<br>Outflows of<br>Resources | Deferred<br>Inflows of<br>Resources |
|----------------------------------------------------------|---------------------|------------------------------------|--------------------------------------|-------------------------------------|
| Changes in Assumptions                                   | 2014                | 6.44                               | \$ 112,040                           |                                     |
|                                                          | 2015                | 5.72                               | 471,942                              |                                     |
|                                                          | 2016                | 5.57                               | 1,405,819                            |                                     |
|                                                          | 2017                | 5.48                               | · · ·                                | \$ (1,982,506)                      |
|                                                          |                     |                                    | 1,989,801                            | (1,982,506)                         |
| Difference Between Expected and Actual Experience        | 2015                | 5.72                               | 130,938                              |                                     |
|                                                          | 2016                | 5.57                               | 42,663                               |                                     |
|                                                          | 2017                | 5.48                               | 58,960                               |                                     |
|                                                          |                     |                                    | 232,561                              |                                     |
| Net Difference Between Projected and Actual              |                     |                                    |                                      |                                     |
| Investment Earnings on Pension Plan Investments          | 2014                | 5.00                               | (118,351)                            |                                     |
|                                                          | 2015                | 5.00                               | 100,960                              |                                     |
|                                                          | 2016                | 5.00                               | 423,312                              |                                     |
|                                                          | 2017                | 5.00                               | (338,668)                            |                                     |
|                                                          |                     |                                    | 67,253                               |                                     |
| Changes in Proportion                                    | 2014                | 6.44                               |                                      | (72,302)                            |
|                                                          | 2015                | 5.72                               | 25,603                               |                                     |
|                                                          | 2016                | 5.57                               |                                      | (129,728)                           |
|                                                          | 2017                | 5.48                               | 158,336                              |                                     |
|                                                          |                     |                                    | 183,939                              | (202,030)                           |
| District Contribution Subsequent to the Measurement Date | 2017                | 1.00                               | 447,879                              |                                     |
|                                                          |                     |                                    | \$ 2,921,433                         | \$ (2,184,536)                      |

#### NOTE 9. PENSION PLANS (Cont'd)

#### A. Public Employees' Retirement System (PERS): (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and the District contribution subsequent to the measurement date) related to pensions will be recognized in pension expense as follows:

| Fiscal Year<br>Ending June 30, | Total      |
|--------------------------------|------------|
| 2018                           | \$ 232,507 |
| 2019                           | 350,856    |
| 2020                           | 212,601    |
| 2021                           | (282,760)  |
| 2022                           | (206,095)  |
|                                | \$ 307,109 |

#### Actuarial Assumptions

The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016 which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions:

| Inflation Rate            | 2.25%                     |
|---------------------------|---------------------------|
| Salary Increases:         |                           |
| Through 2026              | 1.65 - 4.15% based on age |
| Thereafter                | 2.65 - 5.15% based on age |
| Investment Rate of Return | 7.00%                     |

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members and senerational approach based on the plan actuary's modified MP-2013 using a generational approach based on the plan actuary's mortality from the base year of 2013 using a generational approach based on the plan actuary's mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

#### NOTE 9. PENSION PLANS (Cont'd)

#### A. Public Employees' Retirement System (PERS): (Cont'd)

#### Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of arithmetic real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2017 are summarized in the following table:

|                                  |            | Long-Term     |
|----------------------------------|------------|---------------|
|                                  |            | Expected Real |
|                                  | Target     | Rate of       |
| Asset Class                      | Allocation | Return        |
| Absolute Return/Risk Mitigation  | 5.00%      | 5.51%         |
| Cash Equivalents                 | 5.50%      | 1.00%         |
| U.S. Treasuries                  | 3.00%      | 1.87%         |
| Investment Grade Credit          | 10.00%     | 3.78%         |
| Public High Yield                | 2.50%      | 6.82%         |
| Global Diversified Credit        | 5.00%      | 7.10%         |
| Credit Oriented Hedge Funds      | 1.00%      | 6.60%         |
| Debt Related Private Equity      | 2.00%      | 10.63%        |
| Debt Related Real Estate         | 1.00%      | 6.61%         |
| Private Real Asset               | 2.50%      | 11.83%        |
| Equity Related Real Estate       | 6.25%      | 9.23%         |
| U.S. Equity                      | 30.00%     | 8.19%         |
| Non-U.S. Developed Market Equity | 11.50%     | 9.00%         |
| Emerging Markets Equity          | 6.50%      | 11.64%        |
| Buyouts/Venture Capital          | 8.25%      | 13.08%        |

#### **Discount Rate**

The discount rate used to measure the total pension liability was 5.00% as of June 30, 2017. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.58% as of June 30, 2017 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contribution rate in the most recent fiscal year. The local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040.

# NOTE 9. PENSION PLANS (Cont'd)

# A. Public Employees' Retirement System (PERS): (Cont'd)

# Discount Rate (Cont'd)

Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

# Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2017 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| June 30, 2017                                               |                     |            |                          |           |                  |           |
|-------------------------------------------------------------|---------------------|------------|--------------------------|-----------|------------------|-----------|
|                                                             |                     | 1%         |                          | Current   |                  | 1%        |
|                                                             | Decrease<br>(4.00%) |            | Discount Rate<br>(5.00%) |           | Increase (6.00%) |           |
| District's proportionate share of the Net Pension Liability | \$                  | 12,252,634 | \$                       | 9,876,633 | \$               | 7,897,130 |

# Pension plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

# B. Teachers' Pension and Annuity Fund (TPAF):

# Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division). For additional information about the TPAF, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.nj.gov/treasury/pensions/financial-reports.shtml</u>.

# Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts. The following represents the membership tiers for TPAF:

# NOTE 9. PENSION PLANS (Cont'd)

# B. Teachers' Pension and Annuity Fund (TPAF): (Cont'd)

Benefits Provided (Cont'd)

| Tier | Definition                                                                                 |
|------|--------------------------------------------------------------------------------------------|
| 1    | Members who were enrolled prior to July 1, 2007                                            |
| 2    | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3    | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4    | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011    |
| 5    | Members who were eligible to enroll on or after June 28, 2011                              |

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

# **Contributions**

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2018, the State's pension contribution was less than the actuarial determined amount.

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2018, the State of New Jersey contributed \$2,077,248 to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of \$6,260,137.

The employee contribution rate was 7.34% effective July 1, 2017. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1<sup>st</sup> to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

#### NOTE 9. PENSION PLANS (Cont'd)

# B. Teachers' Pension and Annuity Fund (TPAF): (Cont'd)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2018, the State's proportionate share of the net pension liability associated with the District was \$90,140,200. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2016 which was rolled forward to June 30, 2017. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2017, the District's proportion was 0.134%, which was a decrease of 0.009% from its proportion measured as of June 30, 2016.

| District's Proportionate Share of the Net Pension Liability         | \$<br>-0-        |
|---------------------------------------------------------------------|------------------|
| State's Proportionate Share of the Net Pension Liability Associated |                  |
| with the District                                                   | <br>90,140,200   |
| Total                                                               | \$<br>90,140,200 |

For the fiscal year ended June 30, 2018, the State recognized pension expense on behalf of the District in the amount of \$6,244,457 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2018 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|                                                   | Year of<br>Deferral | Amortization<br>Period<br>in Years | Deferred<br>Outflows of<br>Resources | Deferred<br>Inflows of<br>Resources |
|---------------------------------------------------|---------------------|------------------------------------|--------------------------------------|-------------------------------------|
| Changes in Assumptions                            | 2014                | 8.5                                | \$ 1,383,974,317                     |                                     |
|                                                   | 2015                | 8.3                                | 3,776,126,119                        |                                     |
|                                                   | 2016                | 8.3                                | 8,218,154,928                        |                                     |
|                                                   | 2017                | 8.3                                |                                      | \$ 11,684,858,458                   |
|                                                   |                     |                                    | 13,378,255,364                       | 11,684,858,458                      |
| Difference Between Expected and Actual Experience | 2014                | 8.5                                |                                      | 13,181,413                          |
| 1                                                 | 2015                | 8.3                                | 233,218,057                          | , ,                                 |
|                                                   | 2016                | 8.3                                | , ,                                  | 102,199,790                         |
|                                                   | 2017                | 8.3                                | 207,898,332                          |                                     |
|                                                   |                     |                                    | 441,116,389                          | 115,381,203                         |
| Net Difference Between Projected and Actual       |                     |                                    |                                      |                                     |
| Investment Earnings on Pension Plan Investments   | 2014                | 5                                  | (435,309,142)                        |                                     |
| C                                                 | 2015                | 5                                  | 385,284,122                          |                                     |
|                                                   | 2016                | 5                                  | 1,295,565,574                        |                                     |
|                                                   | 2017                | 5                                  | (904,033,050)                        |                                     |
|                                                   |                     |                                    | 341,507,504                          |                                     |
|                                                   |                     |                                    | \$ 14,160,879,257                    | \$ 11,800,239,661                   |

# NOTE 9. PENSION PLANS (Cont'd)

# B. Teachers' Pension and Annuity Fund (TPAF): (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

| Fiscal Year     |                  |
|-----------------|------------------|
| Ending June 30, | Total            |
| 2018            | \$ 740,341,056   |
| 2019            | 1,175,650,200    |
| 2020            | 983,008,137      |
| 2021            | 551,152,948      |
| 2022            | 624,850,883      |
| Thereafter      | (1,714,363,628)  |
|                 | \$ 2,360,639,596 |

# Actuarial Assumptions

The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016 which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| Inflation Rate            | 2.25%                      |
|---------------------------|----------------------------|
| Salary Increases:         |                            |
| 2012-2021                 | Varies based on experience |
| Thereafter                | Varies based on experience |
| Investment Rate of Return | 7.00%                      |

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60 years average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

#### NOTE 9. PENSION PLANS (Cont'd)

#### B. Teachers' Pension and Annuity Fund (TPAF): (Cont'd)

#### Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2017 are summarized in the following table:

| Asset Class                      | Target<br>Allocation | Long-Term<br>Expected Real<br>Rate of<br>Return |
|----------------------------------|----------------------|-------------------------------------------------|
| Absolute Return/Risk Mitigation  | 5.00%                | 5.51%                                           |
| Cash Equivalents                 | 5.50%                | 1.00%                                           |
| U.S. Treasuries                  | 3.00%                | 1.87%                                           |
| Investment Grade Credit          | 10.00%               | 3.78%                                           |
| Public High Yield                | 2.50%                | 6.82%                                           |
| Global Diversified Credit        | 5.00%                | 7.10%                                           |
| Credit Oriented Hedge Funds      | 1.00%                | 6.60%                                           |
| Debt Related Private Equity      | 2.00%                | 10.63%                                          |
| Debt Related Real Estate         | 1.00%                | 6.61%                                           |
| Private Real Asset               | 2.50%                | 11.83%                                          |
| Equity Related Real Estate       | 6.25%                | 9.23%                                           |
| U.S. Equity                      | 30.00%               | 8.19%                                           |
| Non-U.S. Developed Market Equity | 11.50%               | 9.00%                                           |
| Emerging Markets Equity          | 6.50%                | 11.64%                                          |
| Buyouts/Venture Capital          | 8.25%                | 13.08%                                          |

#### Discount Rate - TPAF

The discount rate used to measure the total pension liability was 4.25% as of June 30, 2017. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.58% as of June 30, 2017 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that

# NOTE 9. PENSION PLANS (Cont'd)

# B. Teachers' Pension and Annuity Fund (TPAF): (Cont'd)

# Discount Rate - TPAF (Cont'd)

contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contribution rate in the most recent fiscal year. The State contributed 40% of the actuarially determined contributions. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2036. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2036, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

#### Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the State's proportionate share of the net pension liability associated with the District as of June 30, 2017 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is I -percentage-point lower or 1-percentage-point higher than the current rate:

|                                                                                 | June 3 | 0, 2017     |    |             |                  |
|---------------------------------------------------------------------------------|--------|-------------|----|-------------|------------------|
|                                                                                 |        | 1%          |    | Current     | 1%               |
|                                                                                 |        | Decrease    | Di | scount Rate | Increase         |
|                                                                                 |        | (3.25%)     |    | (4.25%)     | <br>(5.25%)      |
| State's Proportionate Share of the Net<br>Pension Liability Associated with the |        |             |    |             |                  |
| District                                                                        | \$     | 107,089,385 | \$ | 90,140,200  | \$<br>76,177,387 |

# Pension Plan Fiduciary Net Position - TPAF

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

# C. Defined Contribution Retirement Program (DCRP):

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

#### NOTE 9. PENSION PLANS (Cont'd)

# C. Defined Contribution Retirement Program (DCRP): (Cont'd)

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

For DCRP, the District recognized pension expense of \$26,354 for the fiscal year ended June 30, 2018. Employee contributions to DCRP amounted to \$25,209 for the fiscal year ended June 30, 2018.

# NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

#### State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund)

#### General Information about the OPEB Plan

#### Plan Description and Benefits Provided

The District is in a "special funding situation", as described in GASB Statement No. 75, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a payas-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

# NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

# State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

#### Employees Covered by Benefit Terms

At June 30, 2016, the plan membership consisted of the following:

| Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments | 142,331 |
|-----------------------------------------------------------------------------|---------|
| Active Plan Members                                                         | 223,747 |
| Total                                                                       | 366,078 |

#### Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2017 was determined by an actuarial valuation as of June 30, 2016, which was rolled forward to June 30, 2017. The total nonemployer OPEB liability as of June 30, 2016 was determined by an actuarial valuation as of June 30, 2016.

#### Actuarial Assumptions and Other Inputs

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| Inflation Rate    | 2.50%                        | 2.50%        |              |  |  |  |
|-------------------|------------------------------|--------------|--------------|--|--|--|
|                   | TPAF/ABP                     | PERS         | PFRS         |  |  |  |
| Salary Increases: |                              |              |              |  |  |  |
| Through 2026      | 1.55 - 4.55%                 | 2.15 - 4.15% | 2.10 - 8.98% |  |  |  |
|                   | based on years<br>of service | based on age | based on age |  |  |  |
| Thereafter        | 2.00 - 5.45%                 | 3.15 - 5.15% | 3.10 - 9.98% |  |  |  |
|                   | based on years<br>of service | based on age | based on age |  |  |  |

Preretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using MP-2017 scale. Postretirement mortality rates were based on the RP-2014 Headcount-Weighted Health Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2016 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 – June 30, 2015, July 1, 2010 – June 30, 2013, and July 1, 2011 – June 30, 2014 for TPAF, PFRS and PERS, respectively.

#### NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

#### State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

#### Health Care Trend Assumptions

For pre-Medicare preferred provider organization (PPO) medical benefits, this amount initially is 5.9% and decreases to a 5.0% long term trend rate after nine years. For self-insured post 65 PPO medical benefits, the trend rate is 4.5%. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.9% and decreases to a 5.0% long term rate after nine years. For prescription drug benefits, the initial trend rate is 10.5% and decreases to a 5.0% long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

#### Discount Rate

The discount rate for June 30, 2017 and 2016 was 3.58% and 2.85%, respectively. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

#### Changes in the State's Total OPEB Liability

|                                                                                                                                                                          | Total OPEB<br>Liability                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------|
| Balance at June 30, 2016                                                                                                                                                 | \$57,831,784,184                                                                   |
| Changes for Year:<br>Service Cost<br>Interest on the Total OPEB Liability<br>Changes of Assumptions<br>Gross Benefit Payments by the State<br>Contributions from Members | 2,391,878,884<br>1,699,441,736<br>(7,086,599,129)<br>(1,242,412,566)<br>45,748,749 |
| Net Changes                                                                                                                                                              | (4,191,942,326)                                                                    |
| Balance at June 30, 2017                                                                                                                                                 | \$53,639,841,858                                                                   |

#### NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

#### Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2017 and 2016, respectively, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|                                                   | June    | 30, 2017            |               |                      |                     |                  |  |  |
|---------------------------------------------------|---------|---------------------|---------------|----------------------|---------------------|------------------|--|--|
|                                                   |         | At 1%               |               | At                   | At 1%               |                  |  |  |
|                                                   |         | Decrease<br>(2.58%) | D             | iscount Rate (3.58%) |                     | Increase (4.58%) |  |  |
| Total OPEB Liability Attributable to the District | \$      | 71,841,035          | \$            | 60,519,519           | \$                  | 51,539,185       |  |  |
|                                                   | +       | , 1,0 . 1,000       | Ŷ             |                      | Ŷ                   | 01,009,100       |  |  |
|                                                   | June    | 30, 2016            |               |                      |                     |                  |  |  |
|                                                   |         | At 1%               |               | At                   | At 1%               |                  |  |  |
|                                                   |         | Decrease            | Discount Rate |                      | Increase<br>(3.85%) |                  |  |  |
|                                                   | (1.85%) |                     |               | (2.85%)              |                     |                  |  |  |
| Total OPEB Liability Attributable to              |         |                     |               |                      |                     |                  |  |  |
| the District                                      | \$      | 78,338,967          | \$            | 65,390,300           | \$                  | 55,198,039       |  |  |

## Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2017 and 2016, respectively, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|                                                   | June     | 30, 2017      |    |               |          |            |  |
|---------------------------------------------------|----------|---------------|----|---------------|----------|------------|--|
|                                                   |          | 1% Healthcare |    |               |          | 1%         |  |
|                                                   | Decrease |               | Co | st Trend Rate | Increase |            |  |
| Total OPEB Liability Attributable to the District | \$       | 49,771,454    | \$ | 60,519,519    | \$       | 74,792,823 |  |

#### NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

#### State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

## Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate (Cont'd)

|                                                   | June | 30, 2016   |    |               |          |            |  |
|---------------------------------------------------|------|------------|----|---------------|----------|------------|--|
|                                                   |      | 1%         | 1% |               |          |            |  |
|                                                   |      | Decrease   | Co | st Trend Rate | Increase |            |  |
| Total OPEB Liability Attributable to the District | \$   | 53,654,562 | \$ | 65,390,300    | \$       | 81,079,864 |  |

#### OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2018 the District recognized OPEB expense of \$3,745,757 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Statement 75, in which there is a special funding situation.

In accordance with GASB Statement 75, as the District's proportionate share of the OPEB liability is \$-0, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2017 the State had deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

|                                                                                                             | Deferred<br>Outflows of<br>Resources |     | Deferred<br>Inflows of<br>Resources |
|-------------------------------------------------------------------------------------------------------------|--------------------------------------|-----|-------------------------------------|
| Assumption Changes<br>Contributions Made in Fiscal Year Ending 2018 After<br>June 30, 2017 Measurement Date | \$ 1,190,373,242                     | \$  | (6,343,769,032)                     |
| Jule 30, 2017 Measurement Date                                                                              | <u>\$ 1,190,373,242</u>              | _\$ | (6,343,769,032)                     |

#### NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

#### OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Fiscal Year<br>Ending June 30, | Total              |
|--------------------------------|--------------------|
| 2018                           | \$ (742,830,097)   |
| 2019                           | (742,830,097)      |
| 2020                           | (742,830,097)      |
| 2021                           | (742,830,097)      |
| 2022                           | (742,830,097)      |
| Thereafter                     | (2,629,618,547)    |
|                                | \$ (6,343,769,032) |

#### NOTE 11. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. The District obtains their health benefit coverage through the State of New Jersey Health Benefits Plan.

#### Property and Liability Insurance

The West Essex Regional School District is a member of the School Alliance Insurance Fund (the "Fund") This public entity risk management pool provides general liability and property and automobile coverage. The District is also a member of the Morris Essex Insurance Group (the "Group"). This public entity risk management pool provides workers' compensation for its members. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. The Fund and the Group are risk-sharing public entity risk pools that are insured and self-administered groups of school boards established for the purpose of providing low-cost insurance for its respective members in order to keep local property taxes to a minimum.

Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Fund and the Group are elected.

As a member of the Fund and the Group, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Fund or the Group were to be exhausted, members would become responsible for their respective shares of the Fund or the Group's liabilities. The Fund or the Group can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body.

Selected summarized financial information for the Fund as of June 30, 2018 is as follows:

#### NOTE 11. RISK MANAGEMENT (Cont'd)

Property and Liability Insurance (Cont'd)

|                        | School Alliance |
|------------------------|-----------------|
|                        | Insurance Fund  |
| Total Assets           | \$ 45,062,979   |
| Net Position           | \$ 10,127,373   |
| Total Revenue          | \$ 42,084,945   |
| Total Expenses         | \$ 39,779,381   |
| Change in Net Position | \$ 2,305,564    |
| Members Dividends      | \$ -0-          |
|                        |                 |

Financial statements for the Fund are available at the Fund's Executive Director's Office:

Public Entity Group Administrative Services 51 Everett Drive Suite B-40 West Windsor, NJ 08550

The June 30, 2018 audit report for the Group is not available as of the date of this report. Selected, summarized financial information for the Group as of June 30, 2017 is as follows:

|                        | lorris Essex<br>urance Group |
|------------------------|------------------------------|
| Total Assets           | \$<br>10,087,866             |
| Net Position           | \$<br>7,503,025              |
| Total Revenue          | \$<br>3,384,095              |
| Total Expenses         | \$<br>1,932,089              |
| Change in Net Position | \$<br>490,233                |
| Members Dividends      | \$<br>961,773                |
|                        |                              |

Financial statements for the Group are available at the Group's Executive Director's Office:

The Burton Agency, Executive Director 44 Bergen St Westwood, NJ 07675

#### NOTE 11. RISK MANAGEMENT (Cont'd)

#### New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District and employee contributions, interest earned, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two years.

|             | Ι   | District   | Interest |     | Employee      |        | A          | mount  | Ending  |         |  |
|-------------|-----|------------|----------|-----|---------------|--------|------------|--------|---------|---------|--|
| Fiscal Year | Con | tributions | Earned   |     | Contributions |        | Reimbursed |        | Balance |         |  |
|             |     |            |          |     |               |        |            |        |         |         |  |
| 2018        | \$  | 39,472     | \$       | 538 | \$            | 50,851 | \$         | 60,908 | \$      | 290,778 |  |
| 2017        |     | 50,818     |          | 480 |               | 37,202 |            | 52,861 |         | 260,825 |  |
| 2016        |     | 27,206     |          | 392 |               | 46,827 |            | 21,866 |         | 225,186 |  |

#### NOTE 12. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

#### NOTE 13. INTERFUND RECEIVABLES AND PAYABLES

| Fund                                 | nterfund<br>ceivable | nterfund<br>Payable |
|--------------------------------------|----------------------|---------------------|
| General Fund<br>Special Revenue Fund | \$<br>43,267         | \$<br>31,508        |
| Fiduciary Funds                      | <br>                 | <br>11,759          |
|                                      | <br>43,267           | \$<br>43,267        |

The interfund between the General Fund and the Special Revenue Fund is due to the timing between expenditure and reimbursement of grants from the State of New Jersey. The interfund between General Fund and Fiduciary Funds are due to excess funds transferred to the Fiduciary Funds.

#### NOTE 14. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency.

The plan administrators are as follows:

AXA Met Life **Oppenheimer Funds** Lincoln Financial Advisors VALIC

#### NOTE 15. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10. Taxes are collected by the constituent municipality and are remitted to the local school district on a predetermined mutually agreed-upon schedule.

#### NOTE 16. ACCOUNTS PAYABLE

\$

District Contri-**Governmental Funds Business-Type** bution Susequent Activities Special Total Revenue to the Measure-Governmental Proprietary General Fund Fund ment Date Activities Funds Vendors \$ 133,194 \$ 971 \$ 134,165 \$ State of New Jersey \$ 447,879 447,879

971

\$

447.879

\$

582.044

The following accounts payable existed on the various balance sheets as of June 30, 2018:

\$

133,194

24,077

24.077

\$

#### NOTE 17. COMMITMENTS AND CONTINGENCIES

#### Grant Programs

The School District participates in state and federally assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The School District is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

#### Litigation

The District is periodically involved in pending lawsuits. The District estimates that any potential claims against it resulting from such litigation and not covered by insurance would not materially affect the financial position of the District.

#### Encumbrances

At June 30, 2018, there were encumbrances as detailed below in the governmental funds.

|      |                 |      | Special |     | Capital  | Total        |         |  |  |
|------|-----------------|------|---------|-----|----------|--------------|---------|--|--|
|      | General Revenue |      | levenue |     | Projects | Governmental |         |  |  |
| Fund |                 | Fund |         |     | Fund     | Funds        |         |  |  |
|      | 234,780         | \$   | 23,667  | _\$ | 513,733  | \$           | 772,180 |  |  |

On the District's Governmental Funds Balance Sheet as of June 30, 2017 \$-0- is assigned for year-end encumbrances in the Special Revenue Fund, which is \$23,667 less than the actual year-end encumbrances on the budgetary basis. On the GAAP basis, encumbrances are not recognized until paid and this non-recognition of encumbrances on a GAAP basis is also reflected as a reduction in grants receivable or an increase in unearned revenue in the Special Revenue Fund. The \$513,733 of fiscal year-end encumbrances in the Capital Projects Fund are included in the restricted fund balance at June 30, 2018.

#### NOTE 18. TRANSFERS TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2018, the District transferred \$88,100 to the capital outlay account for construction services which required approval of the County Superintendent.

#### SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY PUBLIC EMPLOYEES RETIREMENT SYSTEM LAST FOUR FISCAL YEARS UNAUDITED

|                                                                                                                | Fiscal Year Ending June 30, |            |               |           |               |            |      |             |  |  |
|----------------------------------------------------------------------------------------------------------------|-----------------------------|------------|---------------|-----------|---------------|------------|------|-------------|--|--|
|                                                                                                                |                             | 2015       | 2016          |           | 2017          |            | 2018 |             |  |  |
| District's Proportion of the Net Pension Liability                                                             | 0.0                         | 422792453% | 0.0425589699% |           | 0.0415399521% |            | 0.0  | )424283127% |  |  |
| District's Proportionate Share of the Net Pension Liability                                                    | \$                          | 7,915,831  | \$            | 9,553,636 | \$            | 12,302,942 | \$   | 9,876,633   |  |  |
| District's Covered Employee Payroll                                                                            | \$                          | 2,717,516  | \$            | 2,772,137 | \$            | 2,903,955  | \$   | 2,918,396   |  |  |
| District's Proportionate Share of the Net Pension Liability<br>as a Percentage of its Covered Employee Payroll |                             | 291.29%    |               | 344.63%   |               | 423.66%    |      | 338.43%     |  |  |
| Plan Fiduciary Net Position as a Percentage<br>of the Total Pension Liability                                  |                             | 52.08%     |               | 47.93%    |               | 40.14%     |      | 48.10%      |  |  |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF DISTRICT CONTRIBUTIONS PUBLIC EMPLOYEES RETIREMENT SYSTEM LAST FOUR FISCAL YEARS UNAUDITED

|                                                                      |                 | Fiscal Yea      | ır Endi | ng June 30, |                 |
|----------------------------------------------------------------------|-----------------|-----------------|---------|-------------|-----------------|
|                                                                      | <br>2015        | <br>2016        |         | 2017        | <br>2018        |
| Contractually Required Contribution                                  | \$<br>348,544   | \$<br>365,893   | \$      | 375,724     | \$<br>428,245   |
| Contributions in relation to the Contractually Required Contribution | <br>(348,544)   | <br>(365,893)   |         | (375,724)   | <br>(428,245)   |
| Contribution Deficiency (Excess)                                     | <br>-0-         | \$<br>-0-       | \$      | -0-         | <br>-0-         |
| District's Covered Employee Payroll                                  | \$<br>2,668,452 | \$<br>2,717,516 | \$      | 2,772,137   | \$<br>2,903,955 |
| Contributions as a Percentage of Covered Employee Payroll            | 13.06%          | 13.46%          |         | 13.55%      | 14.75%          |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE PROPORTIONATE SHARE OF THE NET PENSION LIABILITY ASSOCIATED WITH THE DISTRICT TEACHERS' PENSION AND ANNUITY FUND LAST FOUR FISCAL YEARS UNAUDITED

|                                                                                                                                       |      |              |    | Fiscal Year E | Indin | g June 30,    |    |              |
|---------------------------------------------------------------------------------------------------------------------------------------|------|--------------|----|---------------|-------|---------------|----|--------------|
|                                                                                                                                       |      | 2015         |    | 2016          |       | 2017          |    | 2018         |
| State's Proportion of the Net Pension Liability<br>Attributable to the District                                                       | . 0. | .1278586395% | 0. | 1359611981%   | (     | 0.1429083894% | 0  | .1336923813% |
| State's Proportionate Share of the Net Pension Liability<br>Attributable to the District                                              | \$   | 68,336,281   | \$ | 85,933,283    | \$    | 112,420,836   | \$ | 90,140,224   |
| District's Covered Employee Payroll                                                                                                   | \$   | 13,935,919   | \$ | 14,003,957    | \$    | 14,604,419    | \$ | 14,687,078   |
| State's Proportionate Share of the Net Pension Liability Associated with the District as a Percentage of its Covered Employee Payroll |      | 490.36%      |    | 613.64%       |       | 769.77%       |    | 613.74%      |
| Plan Fiduciary Net Position as a Percentage<br>of the Total Pension Liability                                                         |      | 33.64%       |    | 28.71%        |       | 22.33%        |    | 25.41%       |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE CONTRIBUTIONS TEACHERS' PENSION AND ANNUITY FUND LAST FOUR FISCAL YEARS UNAUDITED

|                                                                      |                  | Fiscal Year E    | ndin | g June 30,  |                  |
|----------------------------------------------------------------------|------------------|------------------|------|-------------|------------------|
|                                                                      | <br>2015         | <br>2016         |      | 2017        | <br>2018         |
| Contractually required contribution                                  | \$<br>3,677,134  | \$<br>5,247,001  | \$   | 8,446,862   | \$<br>6,244,457  |
| Contributions in relation to the contractually required contribution | <br>(735,056)    | <br>(1,144,180)  |      | (1,451,196) | <br>(2,077,248)  |
| Contribution deficiency/(excess)                                     | <br>2,942,078    | <br>4,102,821    |      | 6,995,666   | \$<br>4,167,209  |
| District's covered employee payroll                                  | \$<br>13,935,919 | \$<br>14,003,957 | \$   | 14,604,419  | \$<br>14,687,078 |
| Contributions as a percentage of covered employee payroll            | 5.27%            | 8.17%            |      | 9.94%       | 14.14%           |

| <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u><br><u>REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES</u><br><u>SCHEDULE OF CHANGES IN THE STATE'S TOTAL OPEB LIABILITY AND RELATED RATIOS</u><br><u>LAST TWO FISCAL YEARS</u><br><u>UNAUDITED</u> | ULES<br>VD RELATEI             | D RATIOS                                                                         | L-5                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                                            | June                           | Fiscal Years Ending<br>June 30, 2016 Jun                                         | Ending<br>June 30, 2017                                                              |
| Total OPEB Liability                                                                                                                                                                                                                       |                                |                                                                                  |                                                                                      |
| Service Cost<br>Interest Cost<br>Changes in Assumptions<br>Member Contributions<br>Gross Benefit Payments                                                                                                                                  | \$ 1,<br>1,<br>8,<br>8,<br>(1, | 1,723,999,319<br>1,823,643,792<br>8,611,513,521<br>46,273,747<br>(1,223,298,019) | <pre>\$ 2,391,878,884 1,699,441,736 (7,086,599,129) 45,748,749 (1,242,412,566)</pre> |
| Net Change in Total OPEB Liability                                                                                                                                                                                                         | 10,                            | 10,982,132,360                                                                   | (4,191,942,326)                                                                      |
| Total OPEB Liability - Beginning                                                                                                                                                                                                           | 46,                            | 46,849,651,824                                                                   | 57,831,784,184                                                                       |
| Total OPEB Liability - Ending                                                                                                                                                                                                              | \$ 57,                         | 57,831,784,184                                                                   | \$ 53,639,841,858                                                                    |
| State's Covered Employee Payroll *                                                                                                                                                                                                         | \$ 13,                         | 13,493,400,208                                                                   | \$ 13,493,400,208                                                                    |
| Total OPEB Liability as a Percentage of Covered Employee Payroll                                                                                                                                                                           |                                | 429%                                                                             | 398%                                                                                 |
| * - Covered payroll for the fiscal years ending June 30, 2016 and June 30, 2017 is based on the payroll on the June 30, 2016 census data.                                                                                                  | e June 30, 201                 | 16 census data.                                                                  |                                                                                      |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (UNAUDITED)

#### A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

#### Changes of Actuarial Assumptions

The discount rate changed from 3.98% as of June 30, 2016 to 5.00% as of June 30, 2017. The municipal bond rate changed from 2.85% to 3.58%. The long-term expected rate of return on pension plan investments changed from 7.65% to 7.00%.

The inflation rate changed from 3.08% as of June 30, 2016 to 2.25% as of June 30, 2017.

#### **B. TEACHERS PENSION AND ANNUITY FUND**

Benefit Changes

There were none.

#### Changes of Actuarial Assumptions

The discount rate changed from 3.22% as of June 30, 2016 to 4.25% as of June 30, 2017. The municipal bond rate changed from 2.85% to 3.58%. The long-term expected rate of return on pension plan investments changed from 7.65% to 7.00%.

The inflation rate changed from 2.50% as of June 30, 2016 to 2.25% as of June 30, 2017.

State Health Benefit Local Education Retired Employees OPEB Plan

**Benefit Changes** 

There were none.

Changes of Actuarial Assumptions

The discount rate changed from 2.85% as of June 30, 2016 to 3.58% as of June 30, 2017.

#### BUDGETARY COMPARISON SCHEDULES

| WEST ESS<br>BUDGE                                                                                                    | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND | <u>HOOL DISTRICT</u><br><u>N SCHEDULE</u><br><u>D</u> |                        |                        | Exhibit C-1<br>1 of 10 |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|-------------------------------------------------------|------------------------|------------------------|------------------------|
| FOR THE F                                                                                                            | FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited)                               | <u>ED JUNE 30, 2018</u>                               |                        |                        |                        |
|                                                                                                                      | Original                                                                             | Budget                                                | Final                  |                        | Variance               |
| REVENUES:<br>Local Sources:<br>Local Tax Levy                                                                        | 35 277 001                                                                           | CIATCIDIT                                             | 35 777 901             | 100 200 35 23          |                        |
| Tuition from Other LEA's<br>Unrestricted Miscellaneous Revenue                                                       |                                                                                      |                                                       |                        |                        | \$ 141,745<br>29.617   |
| Total - Local Sources                                                                                                | 35,662,991                                                                           |                                                       | 35,662,991             | 35,834,353             | 171,362                |
| State Sources:                                                                                                       |                                                                                      |                                                       |                        |                        |                        |
| Special Education Aid                                                                                                | 882,967<br>70 634                                                                    |                                                       | 882,967<br>20.637      | 882,967<br>20 634      |                        |
| Transportation Aid                                                                                                   | 182,327                                                                              |                                                       | 182,327                | 182,327                |                        |
| Additional Adjustment Aid                                                                                            | 1                                                                                    |                                                       | ,<br>1                 | 1                      |                        |
| Per Pupil Growth Aid                                                                                                 | 16,800                                                                               |                                                       | 16,800                 | 16,800                 |                        |
| PARCC Readiness Aid                                                                                                  | 16,800                                                                               |                                                       | 16,800                 | 16,800                 |                        |
| Professional Learning Community Aid                                                                                  | 17,460                                                                               |                                                       | 17,460                 | 17,460                 |                        |
| Extraordinary Special Education Costs Aid                                                                            |                                                                                      |                                                       |                        | 427,466                | 427,466                |
| Nonpublic Transportation Aid                                                                                         |                                                                                      |                                                       |                        | 75,110                 | 75,110                 |
| TPAF Post Retirement Contributions (On-Behalf - Non-Budgeted)<br>TDAF On Behalf Dension Contributions (Non Dudgeted) |                                                                                      |                                                       |                        | 1,374,209<br>2 077 240 | 1,374,209<br>2,077,240 |
| IT AT OIT-DEMAILT FUISION COMMINGUES (NOIT-DUNGEREU)<br>TPAF Non-Contributory Insurance (On-Rehalf - Non-Rudosted)   |                                                                                      |                                                       |                        | 2,011,248<br>50 410    | 2,077,248<br>50.410    |
| TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)                                                       |                                                                                      |                                                       |                        | 2.851                  | 2.851                  |
| TPAF Social Security (Reimbursed - Non-Budgeted)                                                                     |                                                                                      |                                                       |                        | 1,077,415              | 1,077,415              |
| Total State Sources                                                                                                  | 1,145,989                                                                            |                                                       | 1,145,989              | 6,230,698              | 5,084,709              |
| Total Revenues                                                                                                       | 36,808,980                                                                           |                                                       | 36,808,980             | 42,065,051             | 5,256,071              |
| EXPENDITURES:<br>Current Expense:<br>REGULAR PROGRAMS - INSTRUCTION:                                                 |                                                                                      |                                                       |                        |                        |                        |
| Grades 6-8 - Salaries of Teachers<br>Grades 9-12 - Salaries of Teachers                                              | 3,604,276<br>7,335,771                                                               | \$ (8,000)<br>(3,406)                                 | 3,596,276<br>7,332,365 | 3,536,673<br>7,307,903 | 59,603<br>24,462       |
| Program Frograms - Frome insurenon.<br>Salaries of Teachers<br>Purchased Professional-Educational Services           | 35,000<br>5,000                                                                      | 20,120<br>(5,000)                                     | 55,120                 | 45,225                 | 9,895                  |

| WEST ESSEX REGIONAL SCHOOL DISTRICT       2 of 10         BUDGETARY COMPARISON SCHEDULE       2 of 10         GENERAL FUND       GENERAL FUND         FOR THE FISCAL YEAR ENDED JUNE 30, 2018       (Unaudited) | Original Budget Final Variance<br>Budget Transfers Budget Actual Final to Actual | $ \begin{array}{c ccccccccccccccccccccccccccccccccccc$                                                                                                                                                                                                                                                        | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$                                                                                                                 | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$                                                                                                                                            | 1,000     1,000     884       1,000     1,000     884       1,000     1,000     884 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|
|                                                                                                                                                                                                                 |                                                                                  | EXPENDITURES:<br>Current Expense:<br>REGULAR PROGRAMS - INSTRUCTION:<br>Regular Programs - Undistributed Instruction:<br>Purchased Professional - Educational Services<br>Other Purchased Services<br>General Supplies<br>Textbooks<br>Other Objects<br>Other Objects<br>TOTAL REGULAR PROGRAMS - INSTRUCTION | SPECIAL EDUCATION - INSTRUCTION:<br>Learning and/or Language Disabilities:<br>Salaries of Teachers<br>General Supplies<br>Total Learning and/or Language Disabilities | Resource Room/Resource Center:<br>Salaries of Teachers<br>Other Salaries for Instruction<br>Purchased Technical Services<br>General Supplies<br>Textbooks<br>Total Resource Room/Resource Center | Home Instruction:<br>General Supplies<br>Total Home Instruction                     |

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| Exhibit C-1<br>3 of 10                                                                                                                         | Variance<br>Final to Actual |                                                                                                  | <b>\$</b> 3,500<br>21,730<br>2614                                              | 27,844                                         | 29,026                                  | 45,335                              | 7,624<br>1,073                          | 83,058                           | 467,971           | 1,169<br>9 690                                                                                                                                  | 113,775                                       | 276,296    | 52,485                                                       | 453,415                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------|-------------------------------------|-----------------------------------------|----------------------------------|-------------------|-------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|------------|--------------------------------------------------------------|------------------------------------------------|
|                                                                                                                                                | Actual                      | 210,033                                                                                          | 55,757<br>45 161                                                               | 310,951                                        | 790,664                                 | 173,304                             | 218,876<br>10,927                       | 1,193,771                        | 15,650,401        | 126,418<br>5 911                                                                                                                                | 28,959                                        | 2,239,770  | 126,204                                                      | 2,527,262                                      |
|                                                                                                                                                | Final<br>Budget             | 5]                                                                                               | 3,500<br>77,487<br>47 775                                                      | 338,795                                        | 819,690                                 | 218,639                             | 226,500 $12,000$                        | 1,276,829                        | 16,118,372        | 127,587<br>15.601                                                                                                                               | 142,734                                       | 2,516,066  | 178,689                                                      | 2,980,677                                      |
| L DISTRICT<br>CHEDULE<br>JNE 30, 2018                                                                                                          | Budget<br>Transfers         | 5,033 \$                                                                                         | 1,000<br>(17,513)<br>14,800                                                    | 3,320                                          |                                         | (28,000)                            | 7,000<br>11,000                         | (10,000)                         | 34,130            |                                                                                                                                                 |                                               | (141, 200) | 200                                                          | (141,000)                                      |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | Original<br>Budget          | 5(                                                                                               | 2,500<br>95,000<br>37 975                                                      | 335,475                                        | 819,690                                 | 246,639                             | 219,500<br>1,000                        | 1,286,829                        | 16,084,242        | 127,587<br>15.601                                                                                                                               | 142,734                                       | 2,657,266  | 178,489                                                      | 3,121,677                                      |
| WEST ESSEX<br>BUDGETAF<br>FOR THE FISC                                                                                                         |                             | Current Expense:<br>Current Expense:<br>School Sponsored Cocurricular Activities:<br>Salaries \$ | Purchased Services (300-500 Series)<br>Supplies and Materials<br>Other Objects | Total School-Sponsored Cocurricular Activities | School-Sponsored Athletics:<br>Salaries | Purchased Services (300-500 Series) | Supplies and Materials<br>Other Objects | Total School-Sponsored Athletics | Total Instruction | Undistributed Expenditures - Instruction:<br>Tuition to Other LEA's Within the State - Special<br>Tuition to County Vo. School District-Regular | Tuition to County Vo. School District-Special |            | Tuttion to Private Schools for the Handicapped Outside State | Total Undistributed Expenditures - Instruction |

|                                                                                                                                              | ISCAL YEAR END<br>(Unaudited) | GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | , 2018    |                    |   |                           |                             |
|----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|------------------------------------------------------------------------|-----------|--------------------|---|---------------------------|-----------------------------|
|                                                                                                                                              | Original<br>Budget            | Budget<br>Transfers                                                    | et<br>ers | Final<br>Budget    |   | Actual                    | Variance<br>Final to Actual |
| SAPENDITURES:<br>Durrent Expense:<br>Undistributed Expenditures - Attendance and Social Work Services:<br>Salaries<br>Supplies and Materials | \$ 54,407<br>2,500            | <u> </u>                                                               |           | \$ 54,407<br>2,500 | ~ | 54,407<br>2,471           | <b>\$</b> 29                |
| I otal Undistributed Expenditures - Attendance and Social Work<br>Services                                                                   | 56,907                        | <u> </u>                                                               |           | 56,907             |   | 56,878                    | 29                          |
| Undistributed Expenditures - Health Services:<br>Salaries<br>Durchased Declassional and Tachnical Services                                   | 196,206                       | \$<br>9 Q                                                              | 681       | 196,887            |   | 196,887                   |                             |
| Supplies and Materials<br>Total Undistributed Expenditures - Health Services                                                                 | 4,500 219,706                 |                                                                        | (681)     | 3,819 219,706      |   | 2,949<br>2,949<br>218,836 | 870<br>870                  |
| Undist. Expend Other Supp. Serv. Students - Extraordinary<br>Services:<br>Purchased Professional - Educational Services                      | 70,330                        | 0                                                                      |           | 70,330             |   | 28,430                    | 41,900                      |
| Total Undist. Expend Other Supp. Serv. Students -<br>Extraordinary Services                                                                  | 70,330                        | 0                                                                      |           | 70,330             |   | 28,430                    | 41,900                      |
| dist. Expend Guidance:<br>Salaries of Other Professional Staff                                                                               | 751,627                       |                                                                        |           | 751,627            |   | 709,192                   | 42,435                      |
| sataries of secretariat and Clerical Assistants<br>Other Salaries                                                                            | 163,913                       | ر<br>0                                                                 | 4,448     | 168,361 16,000     |   | 108,301<br>14,498         | 1,502                       |
| Other Purchased Professional and Technical Services                                                                                          | 29,000                        |                                                                        | 19,932    | 48,932             | 0 | 48,931                    | [                           |

| WEST ES<br>BUDGI<br>FOR THE                                                                                                             | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | CHOOL DISTRICT<br>ON SCHEDULE<br>ND<br>DED JUNE 30, 2018 |                    |                    | Щ            | Exhibit C-1<br>5 of 10      |
|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------|--------------------|--------------|-----------------------------|
|                                                                                                                                         | Original<br>Budget                                                                                                                             | Budget<br>Transfers                                      | Final<br>Budget    | Actual             | Va<br>Final  | Variance<br>Final to Actual |
| EXPENDITURES:<br>Current Expense:<br>Undist. Expend Guidance:<br>Supplies and Materials                                                 | \$ 15,750<br>1 000                                                                                                                             | \$ (12,292)<br>15 000                                    | \$ 3,458<br>16.000 | 13 QUK             | <del>s</del> | 3,458<br>2,004              |
| Total Undist. Expend Guidance                                                                                                           | 977,290                                                                                                                                        | 27,088                                                   | 1,004,378          | 6                  |              | 49,490                      |
| Undist. Expend Child Study Teams:<br>Salaries of Other Professional Staff<br>Salaries of Secretarial and Clerical Assistants            | 513,463<br>163.913                                                                                                                             | 61,800                                                   | 575,263<br>163.913 | 573,632<br>163.913 |              | 1,631                       |
| Purchased Professional - Educational Services                                                                                           | 344,505                                                                                                                                        | (46,415)                                                 | 298,090            | 226,979            |              | 71,111                      |
| Other Purchased Professional and Technical Services<br>Other Purchased Services                                                         | 60,000<br>6,000                                                                                                                                |                                                          | 60,000<br>6,000    | 34,427             |              | 25,573<br>6,000             |
| Miscellaneous Purchased Services                                                                                                        | 1,381                                                                                                                                          |                                                          | 1,381              | 395                |              | 986                         |
| Supplies and Materials                                                                                                                  | 5,200                                                                                                                                          |                                                          | 5,200              | 3,667              |              | 1,533                       |
| Total Undist. Expend Child Study Teams                                                                                                  | 1,094,462                                                                                                                                      | 15,385                                                   | 1,109,847          | 1,003,013          |              | 106,834                     |
| Undist. Expend Educational Media Services/School Library:<br>Salaries                                                                   | 182,851                                                                                                                                        | 7,160                                                    | 190,011            | 184,670            |              | 5,341                       |
| Salaries of Technology Coordinators                                                                                                     | 172,958                                                                                                                                        | 19,255                                                   | 192,213            | 184,244            |              | 7,969                       |
| Total Undist. Expend Educational Media Services/School Library                                                                          | 40,000 40,000                                                                                                                                  | 26,415                                                   | 42,000<br>427,224  | 408,273            |              | 18,951                      |
| Undist. Expend Instructional Staff Training Services:<br>Salaries of Supervisors of Instruction<br>Salaries of Other Professional Staff | 420,972<br>5,000                                                                                                                               |                                                          | 420,972<br>5,000   | 369,862            |              | 51,110<br>5,000             |
| Purchased Professional - Educational Services                                                                                           | 68,026                                                                                                                                         | 213                                                      | 68,239             | 52,616             |              | 15,623                      |
| Other Purchased Services                                                                                                                | 26,610                                                                                                                                         |                                                          | 26,610             | 9,472              |              | 17,138                      |
| Total Undist. Expend Instructional Staff Training Services                                                                              | 520,608                                                                                                                                        | 213                                                      | 520,821            | 431,950            |              | 88,871                      |

| WESTE                                                                         | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUIDGFTARY COMPARISON SCHEDULE  | ISON SCH                   | DISTRICT            |          |                 |   |                | Н           | Exhibit C-1<br>6 of 10      |
|-------------------------------------------------------------------------------|------------------------------------------------------------------------|----------------------------|---------------------|----------|-----------------|---|----------------|-------------|-----------------------------|
| FOR THI                                                                       | GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | TUND<br>TUND<br>TUN<br>TUN | IE 30, 2018         |          |                 |   |                |             |                             |
|                                                                               | Original<br>Budøet                                                     |                            | Budget<br>Transfers | <u>н</u> | Final<br>Budget |   | Actual         | V.<br>Final | Variance<br>Final to Actual |
| EXPENDITURES:                                                                 |                                                                        | ` <br>                     |                     |          | 0               |   |                |             |                             |
| Current Expense:<br>Undist. Expend Support Services - General Administration: |                                                                        |                            |                     |          |                 |   |                |             |                             |
| Salaries                                                                      | \$ 345,383                                                             | с<br>\$                    | 41,000              | S        | 386,383         | ∽ | 357,158        | S           | 29,225                      |
| Legal Services                                                                | 100,000                                                                | 0                          |                     |          | 100,000         |   | 54,954         |             | 45,046                      |
| Audit Fees                                                                    | 32,640                                                                 | 0                          |                     |          | 32,640          |   | 32,640         |             |                             |
| Architectural/Engineering Services                                            | 12,000                                                                 | 0                          |                     |          | 12,000          |   |                |             | 12,000                      |
| Other Purchased Professional Services                                         | 100,000                                                                | 0                          | (11,100)            |          | 88,900          |   | 81,636         |             | 7,264                       |
| Communications/Telephone                                                      | 86,302                                                                 | 2                          |                     |          | 86,302          |   | 78,320         |             | 7,982                       |
| BOE Other Purchased Services                                                  | 6,000                                                                  | 0                          |                     |          | 6,000           |   | 5,174          |             | 826                         |
| Miscellaneous Purchased Services                                              | 17,000                                                                 | 0                          |                     |          | 17,000          |   | 8,756          |             | 8,244                       |
| General Supplies                                                              | 6,100                                                                  | 0                          | (100)               |          | 6,000           |   | 4,135          |             | 1,865                       |
| Miscellaneous Expenditures                                                    | 5,500                                                                  | 0                          | 2,000               |          | 7,500           |   | 5,985          |             | 1,515                       |
| BOE Membership Dues and Fees                                                  | 20,000                                                                 | <br>                       | 100                 |          | 20,100          |   | 20,078         |             | 22                          |
| Total Undist. Expend Support Services - General Administration                | 730,925                                                                | 5                          | 31,900              |          | 762,825         |   | 648,836        |             | 113,989                     |
| Undist. Expend Support Serv School Administration:                            |                                                                        |                            |                     |          |                 |   |                |             |                             |
| Salaries of Principals/Assistant Principals                                   | 691,419                                                                | 6                          | 3,422               |          | 694,841         |   | 694,841        |             |                             |
| Salaries of Other Professional Staff                                          | 553,277                                                                | ۲.                         | 3,422               |          | 556,699         |   | 537,805        |             | 18,894                      |
| Salaries of Secretarial and Clerical Assistants                               | 408,462                                                                | 5                          |                     |          | 408,462         |   | 343,082        |             | 65,380                      |
| Purchased Professional and Technical Services                                 | 11,500                                                                 | 0                          | (925)               |          | 10,575          |   | 6,659          |             | 3,916                       |
| Supplies and Materials                                                        | 75,589                                                                 | 6                          | (11,644)            |          | 63,945          |   | 58,692         |             | 5,253                       |
| Other Objects                                                                 | 26,500                                                                 |                            | 5,725               |          | 32,225          |   | 30,795         |             | 1,430                       |
| Total Undist. Expend Support Serv School Administration                       | 1,766,747                                                              |                            |                     |          | 1,766,747       |   | 1,671,874      |             | 94,873                      |
| Undist. Expend Central Services:                                              |                                                                        |                            |                     |          |                 |   |                |             |                             |
| Salaries                                                                      | 386,637                                                                | 2                          | 8,884               |          | 395,521         |   | 377,134        |             | 18,387                      |
| Purchased Professional Services                                               | 6,559                                                                  | 6                          |                     |          | 6,559           |   | 5,100          |             | 1,459                       |
| Purchased Technical Services                                                  | 4,917                                                                  | 7                          |                     |          | 4,917           |   | 2,095          |             | 2,822                       |
| Miscellaneous Purchased Services                                              | 64,528                                                                 | 80                         | (12,934)            |          | 51,594          |   | 49,453         |             | 2,141                       |
| Supplies and Materials                                                        | 9,000                                                                  | 0                          |                     |          | 9,000           |   | 6,893<br>2,222 |             | 2,107                       |
| INISCELIATEOUS EXpenditures<br>Total I Indiate Evenand Control Societion      | 4,000                                                                  | <br>2 -                    | 000                 |          | 4,000           |   | C60,5          |             | 100,1                       |
| 10tal Utilidi. Experitu Cetituai dei vived                                    | 52,014                                                                 | -                          | (1,4,0)             |          | 414,171         |   | 44,1,10        |             | 20,421                      |

|                                                                                                                                                                      |                                                                                                                                                |                                                                      |                       |        |                    |                             | 7 of 10          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|-----------------------|--------|--------------------|-----------------------------|------------------|
| WES<br>BL                                                                                                                                                            | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | HOOL DISTRICT<br><u>NN SCHEDULE</u><br><u>VD</u><br>ED JUNE 30, 2018 |                       |        |                    |                             |                  |
|                                                                                                                                                                      | Original<br>Budget                                                                                                                             | Budget<br>Transfers                                                  | Final<br>Budget       | Actual |                    | Variance<br>Final to Actual | nce<br>Actual    |
| EXPENDITURES:<br>Current Expense:<br>Undist. Expend Administrative Information Technology:<br>Salaries<br>Total Undist. Expend Administrative Information Technology | <b>\$</b> 115,000<br>115,000                                                                                                                   | \$ 3,450<br>3,450                                                    | \$ 118,450<br>118,450 | \$     | 118,450<br>118,450 |                             |                  |
| Required Maintenance for School Facilities:<br>Salaries                                                                                                              | 604.081                                                                                                                                        | 42 038                                                               | 646 119               |        | 641 068            | ÷                           | 5 051            |
| Cleaning, Repair and Maintenance Services                                                                                                                            | 207,220                                                                                                                                        | (15,000)                                                             |                       |        |                    |                             | 39,511           |
| General Supplies                                                                                                                                                     | 198,820                                                                                                                                        | 14,786                                                               |                       |        | 180,544            |                             | 33,062<br>1 805  |
| Total Required Maintenance for School Facilities                                                                                                                     | 1,012,321                                                                                                                                      | 41,824                                                               | 1,054,145             |        | 974,626            |                             | 79,519           |
| Undist. Expend Custodial Services:                                                                                                                                   |                                                                                                                                                |                                                                      |                       |        |                    |                             |                  |
| Salaries                                                                                                                                                             | 778,868                                                                                                                                        | 3,367                                                                | 782,235               |        | 769,804            |                             | 12,431           |
| Purchased Professional and Technical Services                                                                                                                        | 5,700                                                                                                                                          | (262)                                                                | 4,908                 |        |                    |                             | 4,908            |
| Cleaning, Repair and Maintenance Services                                                                                                                            | 60,000                                                                                                                                         |                                                                      | 60,000                |        | 37,600             |                             | 22,400           |
| Other Purchased Property Services                                                                                                                                    | 58,810                                                                                                                                         |                                                                      | 58,810                |        | 43,584             |                             | 15,226           |
| Insurance                                                                                                                                                            | 316,361                                                                                                                                        | 90,000                                                               | 406,361               |        | 314,787            |                             | 91,574           |
| Miscellaneous Purchased Services                                                                                                                                     | 24,000                                                                                                                                         |                                                                      | 24,000                |        |                    |                             | 24,000<br>22,510 |
| Ucilicial Supplies<br>Energy (Matural Gae)                                                                                                                           | 141,221                                                                                                                                        | 000.00                                                               | 147,141               |        | 00 425             |                             | 210,20<br>275 C  |
| Energy (Flectricity)                                                                                                                                                 | 700 000                                                                                                                                        | (161,991)                                                            | 608 009               | 7      | 480 285            | -                           | 127 724          |
| Total Undist. Expend Custodial Services                                                                                                                              | 2,172,960                                                                                                                                      | 20,584                                                               | 2,193,544             | 1      | ,860,193           |                             | 333,351          |
| Undist. Expend Care and Upkeep of Grounds:<br>Salaries                                                                                                               | 251,258                                                                                                                                        | 713                                                                  | 251,971               | 235    | 235,852            |                             | 16,119           |
| Purchased Professional and Technical Services                                                                                                                        | 1,000                                                                                                                                          |                                                                      | 1,000                 |        |                    |                             | 1,000            |
| Cleaning, Repair, and Maintenance Services                                                                                                                           | 39,925                                                                                                                                         |                                                                      | 39,925                |        | 21,316             |                             | 18,609           |
| General Supplies                                                                                                                                                     | 45,000                                                                                                                                         | 29,100                                                               | 74,100                |        | 59,451             |                             | 14,649           |
| Other Objects                                                                                                                                                        | 1,000                                                                                                                                          |                                                                      | 1,000                 |        |                    |                             | 1,000            |
| lotal Undist. Expend Care and Upkeep of Grounds                                                                                                                      | 338,183                                                                                                                                        | 29,813                                                               | 367,996               |        | 316,619            |                             | 51,377           |
|                                                                                                                                                                      |                                                                                                                                                |                                                                      |                       |        |                    |                             |                  |

Exhibit C-1

| Exhibit C-1<br>8 of 10                                                                                                                         | Variance<br>Final to Actual       | 1,645<br>6<br>500<br>2,151                                                                                                                                 | 11,511<br>257<br>56,650<br>2,982<br>71,400                                                                                                                                                                                                                                                                            | 171<br>2,755                                                                                                                           | 36,528<br>827<br>129,178<br>19,207<br>132,422<br>321,088                                                                                                 |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                | Actual Fi                         | 56,530<br>8,325 \$<br>182,726<br>30,596<br>278,177                                                                                                         | 164,722<br>830,117<br>306,717<br>731,054<br>2,032,610                                                                                                                                                                                                                                                                 | 439,429<br>428,245<br>5,747                                                                                                            | 59,472<br>203,173<br>4,312,159<br>25,793<br>25,865<br>5,479,883                                                                                          |
|                                                                                                                                                | Final<br>Budget                   | 56,530 \$<br>9,970<br>182,732<br>31,096<br>280,328                                                                                                         | 176,233<br>830,374<br>363,367<br>734,036<br>2,104,010                                                                                                                                                                                                                                                                 | 439,600<br>431,000<br>5,747                                                                                                            | 76,000<br>204,000<br>4,441,337<br>45,000<br>158,287<br>5,800,971                                                                                         |
| <u>SISTRICT</u><br>EDULE<br>E 30, 2018                                                                                                         | Budget<br>Transfers               | 6,665 \$<br>(30)<br>83,725<br>90,360                                                                                                                       | 7,857<br>15,000<br>58,843<br>(40,700)<br>41,000                                                                                                                                                                                                                                                                       | 4,600<br>11,000                                                                                                                        | 6,000<br>(181,599)<br>(57,713)<br>(217,712)                                                                                                              |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | Original<br>Budget 1              | 49,865 \$<br>10,000<br>99,007<br>31,096<br>189,968                                                                                                         | 168,376<br>168,376<br>815,374<br>304,524<br>774,736<br>2,063,010                                                                                                                                                                                                                                                      | 435,000<br>420,000<br>5,747                                                                                                            | 76,000<br>198,000<br>4,622,936<br>45,000<br>216,000<br>6,018,683                                                                                         |
| WEST ESSEX RE<br>BUDGETARY<br>GI<br>FOR THE FISCAL                                                                                             |                                   | φ                                                                                                                                                          |                                                                                                                                                                                                                                                                                                                       |                                                                                                                                        |                                                                                                                                                          |
|                                                                                                                                                | EXPENDITURES:<br>Current Expense: | Undist. Expend Security<br>Salaries<br>Purchased Professional and Technical Services<br>General Supplies<br>Other Objects<br>Total Undist. Expend Security | Undist. Expend Student Transportation Services:<br>Contracted Services:<br>Aid in Lieu of Payments for Nonpublic School Students<br>Between Home and School - Vendors<br>Other than Between Home and School - Vendors<br>Special Education Students - Vendors<br>Total Undist. Expend Student Transportation Services | Unallocated Benefits:<br>Social Security Contributions<br>Other Retirement Contribution - PERS<br>Other Retirement Contribution - ERIP | Unemployment Compensation<br>Workmen's Compensation<br>Health Benefits<br>Tuition Reimbursement<br>Other Employee Benefits<br>Total Unallocated Benefits |

| 9 of 10                                                                                                                                        | Variance<br>Final to Actual | $\begin{array}{c} (1,374,209) \\ (2,077,248) \\ (50,410) \\ (2,671,415) \\ (1,077,415) \\ (4,582,133) \end{array}$                                                                                                                                                                                                                                                                                         | (4, 261, 045)                               | (2,725,604)                      | (2,257,633)                   | 30,670<br>1,068                                                                                                                                                                                                    | 31,738                                                 | (307,627)<br>(307,627)                                                                                                                            | (275,889)            |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|
|                                                                                                                                                | Actual Fi                   | 1,374,209 \$<br>2,077,248<br>50,410<br>2,851<br>1,077,415<br>4,582,133                                                                                                                                                                                                                                                                                                                                     | 10,062,016                                  | 24,036,701                       | 39,687,102                    | 117,430<br>278,059<br>80,000<br>83,370                                                                                                                                                                             | 558,859                                                | 307,627<br>307,627                                                                                                                                | 866,486              |
|                                                                                                                                                | Final<br>Budget             | ∽                                                                                                                                                                                                                                                                                                                                                                                                          | \$ 5,800,971                                | 21,311,097                       | 37,429,469                    | 148,100<br>279,127<br>80,000<br>83,370                                                                                                                                                                             | 590,597                                                |                                                                                                                                                   | 590,597              |
| OL DISTRICT<br>SCHEDULE<br>JUNE 30, 2018                                                                                                       | Budget<br>Transfers         |                                                                                                                                                                                                                                                                                                                                                                                                            | \$ (217,712)                                | (34,130)                         |                               | 48,100<br>40,000                                                                                                                                                                                                   | 88,100                                                 |                                                                                                                                                   | 88,100               |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) | Original<br>Budget          |                                                                                                                                                                                                                                                                                                                                                                                                            | \$ 6,018,683                                | 21,345,227                       | 37,429,469                    | 100,000<br>239,127<br>80,000<br>83,370                                                                                                                                                                             | 502,497                                                |                                                                                                                                                   | 502,497              |
| WEST ESSE<br>BUDGET<br>FOR THE FL                                                                                                              |                             | EXPENDITURES:<br>Current Expense:<br>ON-BEHALF CONTRIBUTIONS:<br>TPAF Post Retirement Contributions (On-Behalf - Non-Budgeted)<br>TPAF On-Behalf Pension Contributions (Non-Budgeted)<br>TPAF Non-Contributory Insurance (On-Behalf - Non-Budgeted)<br>TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)<br>TPAF Social Security (Reimbursed - Non-Budgeted)<br>TOTAL ON-BEHALF CONTRIBUTIONS | TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS | TOTAL UNDISTRIBUTED EXPENDITURES | TOTAL GENERAL CURRENT EXPENSE | CAPITAL OUTLAY:<br>Facilities Acquisition and Construction Services:<br>Architectural/Engineering Services<br>Construction Services<br>Other Objects<br>Other Objects - Assessment for Debt Service on SDA Funding | Total Facilities Acquisition and Construction Services | Assets Acquired Under Capital Leases (Non-Budgeted):<br>Regular Programs - Equipment<br>Total Assets Acquired Under Capital Leases (Non-Budgeted) | TOTAL CAPITAL OUTLAY |

Exhibit C-1

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| Exhibit C-1<br>10 of 10                                                                                                                        | Variance<br>Final to Actual | (2,533,522)        | 2,722,549                                              | 307,627<br>307,627                                                                         | 3,030,176                                                                                                      |                      | 3,030,176             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------|--------------------------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|----------------------|-----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                | Fir                         | S                  |                                                        |                                                                                            |                                                                                                                |                      | s                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                                                | Actual                      | 40,553,588         | 1,511,463                                              | 307,627<br>307,627                                                                         | 1,819,090                                                                                                      | 8,270,288            | 10,089,378            | 7,154,349<br>229,403<br>504,074<br>500,000<br>250,919<br>234,780<br>1,215,853<br>10,089,378<br>(102,111)<br>9,987,267                                                                                                                                                                                                                                                                                                                                                                                             |
|                                                                                                                                                |                             | <del>\$</del>      |                                                        |                                                                                            |                                                                                                                |                      | S                     | κı<br>Ν                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|                                                                                                                                                | Final<br>Budget             | 38,020,066         | (1,211,086)                                            |                                                                                            | (1,211,086)                                                                                                    | 8,270,288            | 7,059,202             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
|                                                                                                                                                |                             | ÷                  |                                                        |                                                                                            |                                                                                                                |                      | ÷                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <u>DISTRICT</u><br>EDULE<br>E 30, 2018                                                                                                         | Budget<br>Transfers         | 88,100             | (88, 100)                                              |                                                                                            | (88,100)                                                                                                       |                      | (88,100)              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| D JUN                                                                                                                                          |                             | s                  |                                                        |                                                                                            |                                                                                                                |                      | S                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| REGIONAL SCHC<br>Y COMPARISON<br>GENERAL FUND<br>AL YEAR ENDED<br>(Unaudited)                                                                  | Original<br>Budget          | 37,931,966         | (1,122,986)                                            |                                                                                            | (1,122,986)                                                                                                    | 8,270,288            | 7,147,302             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>GENERAL FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018<br>(Unaudited) |                             | <del>\$</del>      |                                                        |                                                                                            |                                                                                                                |                      | Ś                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| <u>WES</u><br>BI                                                                                                                               | EXPENDITURES:               | TOTAL EXPENDITURES | Excess/(Deficit) of Revenues Over/(Under) Expenditures | Other Financing Sources:<br>Capital Leases (Non-budgeted)<br>Total Other Financing Sources | Excess/(Deficit) of Revenues and Other Financing Sources<br>Over/(Under) Expenditures and Other Financing Uses | Fund Balance, July 1 | Fund Balance, June 30 | Recapitulation:<br>Restricted Fund Balance:<br>Capital Reserve<br>Maintenance Reserve<br>Excess Surplus to be Utilized for 2019-2020 school year<br>Excess Surplus - Designated for Subsequent Year's Expenditures<br>Assigned Fund Balance:<br>Designated for Subsequent Year's Expenditures<br>Year End Encumbrances<br>Unassigned Fund Balance<br>Reconciliation to Governmental Funds Statement (GAAP):<br>Last State Aid Payments not Recognized on GAAP basis<br>Fund Balance per Governmental Funds (GAAP) |

| C-2     |  |
|---------|--|
| Exhibit |  |

# WEST ESSEX REGIONAL SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE SPECIAL REVENUE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (Unaudited)

|                                               |       |                 | щ  | Budget    |      |              |   |         | Var | Variance Final |
|-----------------------------------------------|-------|-----------------|----|-----------|------|--------------|---|---------|-----|----------------|
|                                               | Origi | Original Budget | T  | Transfers | Fina | Final Budget |   | Actual  | Ĭ   | to Actual      |
| REVENUES:<br>Local Sources                    |       |                 | \$ | 30,540    | Ś    | 30,540       | Ś | 30,540  |     |                |
| Federal Sources                               | S     | 283,667         |    | 132,267   |      | 415,934      |   | 376,564 | S   | (39,370)       |
| Total Revenues                                |       | 283,667         |    | 162,807   |      | 446,474      |   | 407,104 |     | (39,370)       |
| EXPENDITURES:<br>Instruction:                 |       |                 |    |           |      |              |   |         |     |                |
| Salaries of Teachers                          |       | 27,000          |    | 15,369    |      | 42,369       |   | 33,925  |     | 8,444          |
| Purchased Professional and Technical Services |       | 13,270          |    | 1,970     |      | 15,240       |   | 13,573  |     | 1,667          |
| Tuition                                       |       | 238,353         |    | 64,279    |      | 302,632      |   | 302,632 |     |                |
| General Supplies                              |       | 1,515           |    | 47,968    |      | 49,483       |   | 30,730  |     | 18,753         |
| Total Instruction                             |       | 280,138         |    | 129,586   |      | 409,724      |   | 380,860 |     | 28,864         |
| Support Services:                             |       |                 |    |           |      |              |   |         |     |                |
| Salaries of Supervisors of Instruction        |       | 1,463           |    | 2,414     |      | 3,877        |   | 3,877   |     |                |
| Personal Services - Employee Benefits         |       | 2,066           |    | 1,175     |      | 3,241        |   | 3,241   |     |                |
| Other Purchased Services                      |       |                 |    | 29,632    |      | 29,632       |   | 19,126  |     | 10,506         |
| Total Support Services                        |       | 3,529           |    | 33,221    |      | 36,750       |   | 26,244  |     | 10,506         |
| Total Expenditures                            | \$    | 283,667         | S  | 162,807   | S    | 446,474      | S | 407,104 | S   | 39,370         |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (Unaudited)

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|                                                                        |    | General<br>Fund |    | Special<br>Revenue<br>Fund |
|------------------------------------------------------------------------|----|-----------------|----|----------------------------|
| Sources/Inflows of Resources                                           |    |                 |    |                            |
| Actual Amounts (Budgetary Basis) "Revenue"                             |    |                 |    |                            |
| from the Budgetary Comparison Schedule                                 | \$ | 42,065,051      | \$ | 407,104                    |
| Difference - Budget to GAAP:                                           |    |                 |    |                            |
| Grant Accounting Budgetary Basis Differs from GAAP in that the         |    |                 |    |                            |
| Budgetary Basis Recognizes Encumbrances as Expenditures and Revenue,   |    |                 |    |                            |
| Whereas the GAAP Basis does not:                                       |    |                 |    | (23,667)                   |
| Prior Year State Aid Payments Recognized for GAAP Purposes, not        |    |                 |    |                            |
| Recognized for Budgetary Statements                                    |    | 91,971          |    |                            |
| Current Year State Aid Payments Recognized for Budgetary Purposes, not |    |                 |    |                            |
| Recognized for GAAP Statements                                         |    | (102,111)       |    |                            |
| Total Revenues as Reported on the Statement of Revenues, Expenditures  |    |                 |    |                            |
| and Changes in Fund Balances - Governmental Funds                      |    | 42,054,911      | \$ | 383,437                    |
| Uses/Outflows of Resources:                                            |    |                 |    |                            |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the             |    |                 |    |                            |
| Budgetary Comparison Schedule                                          | \$ | 40,553,588      | \$ | 407,104                    |
| Differences - Budget to GAAP                                           |    |                 |    |                            |
| Encumbrances for Supplies and Equipment Ordered but                    |    |                 |    |                            |
| Not Received are Reported in the Year the Order is Placed for          |    |                 |    |                            |
| Budgetary Purposes, but in the Year the Supplies are Received          |    |                 |    |                            |
| for Financial Reporting Purposes:                                      |    |                 |    | (23,667)                   |
|                                                                        |    |                 |    |                            |
| Total Expenditures as Reported on the Statement of Revenues,           | ¢  | 40 552 500      | ¢  | 202 425                    |
| Expenditures, and Changes in Fund Balances - Governmental Funds        |    | 40,553,588      | \$ | 383,437                    |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (Unaudited)

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budget for the fiscal year ended June 30, 2018 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The general fund budgetary revenue differs from the GAAP revenue due to a difference in the recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

#### SCHOOL LEVEL SCHEDULES (NOT APPLICABLE)

#### SPECIAL REVENUE FUND

Exhibit E-1

# <u>SPECIAL REVENUE FUND</u> COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS</u> FOR THE FISCAL YEAR ENDED JUNE 30, 2018 WEST ESSEX REGIONAL SCHOOL DISTRICT

|                                                                                                        | Elementary       | Elementary and Secondary Education Act | ducation Act | IDEA         | Local     |                      |
|--------------------------------------------------------------------------------------------------------|------------------|----------------------------------------|--------------|--------------|-----------|----------------------|
|                                                                                                        | Title I          | Title IIA                              | Title IV     | Part B Basic | Grants    | Totals               |
| Local Sources<br>Federal Sources                                                                       | \$ 52,737        | \$ 19,685                              | \$ 1,510     | \$ 302,632   | \$ 30,540 | \$ 30,540<br>376,564 |
| Total Revenue                                                                                          | 52,737           | 19,685                                 | 1,510        | 302,632      | 30,540    | 407,104              |
| EXPENDITURES:<br>Instruction:<br>Salaries of Teachers<br>Purchased Professional and Technical Services | 33,925<br>13,073 |                                        | 500          |              |           | 33,925<br>13,573     |
| Tuition<br>General Supplies                                                                            | 190              |                                        |              | 302,632      | 30,540    | 302,632<br>30,730    |
| Total Instruction                                                                                      | 47,188           |                                        | 500          | 302,632      | 30,540    | 380,860              |
| Support Services:<br>Salaries of Supervisors of Instruction                                            | 2,308            | 1,509                                  | 60           |              |           | 3,877                |
| rersonal services - Employee Benetius<br>Other Purchased Services                                      | 7,241            | 18,176                                 | 950          |              |           | 3,241<br>19,126      |
| Total Support Services                                                                                 | 5,549            | 19,685                                 | 1,010        |              |           | 26,244               |
| Total Expenditures                                                                                     | \$ 52,737        | \$ 19,685                              | \$ 1,510     | \$ 302,632   | \$ 30,540 | \$ 407,104           |

#### CAPITAL PROJECTS FUND

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#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>CAPITAL PROJECTS FUND</u> <u>SUMMARY SCHEDULE OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE -</u> <u>BUDGETARY BASIS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

| Expenditures and Other Financing Uses:<br>Construction Services | \$<br>177,184 |
|-----------------------------------------------------------------|---------------|
| Total Expenditures and Other Financing Uses                     | <br>177,184   |
| Defict of Revenues Under Expenditures                           | (177,184)     |
| Fund Balance - Beginning of Year                                | <br>690,917   |
| Fund Balance - End of Year                                      | \$<br>513,733 |
| Recapitulation:<br>Restricted for Encumbrances                  | <br>513,733   |
| Total Fund Balance - Budgetary Basis                            | <br>513,733   |
| Fund Balance per Governmental Funds (GAAP)                      | \$<br>513,733 |

| EXNIOU F-1 A                                                                                                                                                                                                                                                                       | Revised<br>Project<br>Authorization | <pre>\$ 1,475,901 \$ 3,912,246 (850,000)</pre>                                                                               | 4,538,147                                 | 864,705<br>3,328,111<br>278,443<br>66,888                                                                              | 4,538,147          | <b>.</b> -0-                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| T STATUS -                                                                                                                                                                                                                                                                         | Totals                              | <pre>\$ 1,475,901 \$ 3,912,246 (850,000)</pre>                                                                               | 4,538,147                                 | 864,705<br>2,814,378<br>278,443<br>66,888                                                                              | 4,024,414          | \$ 513,733                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                    |
| T<br>NCE AND PROJEC                                                                                                                                                                                                                                                                | Current<br>Year                     |                                                                                                                              |                                           | \$ 177,184                                                                                                             | 177,184            | \$ (177,184)                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                                    |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>CAPITAL PROJECTS FUND<br>VENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS<br>BUDGETARY BASIS<br>RENOVATIONS TO JUNIOR HIGH SCHOOL<br>TION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2018                                               | Prior<br>Periods                    | \$ 1,475,901<br>3,912,246<br>(850,000)                                                                                       | 4,538,147                                 | 864,705<br>2,637,194<br>278,443<br>66,888                                                                              | 3,847,230          | \$ 690,917                                                                           | SP202761<br>8/29/2002<br>12/01/20012<br>\$ 3,912,246<br>3,912,246<br>\$ 5,475,000<br>(936,853)<br><u>\$ 4,538,147</u><br>(23.69)%<br>89%<br>December 2005<br>October 2018                                                                                                                                                                                                                                          |
| WEST ESSEX REGIONAL SCHOOL DISTRICT         CAPITAL PROJECTS FUND         SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PRO         BUDGETARY BASIS         RENOVATIONS TO JUNIOR HIGH SCHOOL         FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2018 |                                     | Revenue and Other Financing Sources:<br>State Sources - SDA Grant<br>Bond Proceeds<br>Transfer to Senior High School Project | Total Revenue and Other Financing Sources | Expenditures:<br>Purchased Professional and Technical<br>Services<br>Construction Services<br>Equipment<br>Contingency | Total Expenditures | Excess/(Deficit) of Revenue and Other Financing Sources<br>Over/(Under) Expenditures | Additional Project Information:<br>Project Numbers<br>Grant Date<br>Bond Authorization Date<br>Bonds Authorized<br>Bonds Issued<br>Original Authorized Cost<br>Reduced Authorized Cost<br>Revised Authorized Cost<br>Revised Authorized Cost<br>Revised Cost<br>Percentage Increase over Original<br>Authorized Cost<br>Percentage Completion<br>Original Target Completion Date<br>Revised Target Completion Date |

Exhibit F-1A

#### PROPRIETARY FUNDS

#### WEST ESSEX REGIONAL SCHOOL DISTRICT ENTERPRISE FUNDS STATEMENT OF NET POSITION JUNE 30, 2018

| ASSETS:                        | Business-Type<br>Activities<br>Enterprise Fund<br>Food Service |
|--------------------------------|----------------------------------------------------------------|
| <u>A35E15.</u>                 |                                                                |
| Current Assets:                |                                                                |
| Cash and Cash Equivalents      | \$ 157,095                                                     |
| Inventories                    | 12,516                                                         |
| Total Current Assets           | 169,611                                                        |
| Non-Current Assets:            |                                                                |
| Capital Assets                 | 261,481                                                        |
| Less: Accumulated Depreciation | (166,313)                                                      |
| Total Non-Current Assets       | 95,168                                                         |
| Total Assets                   | 264,779                                                        |
| LIABILITIES:                   |                                                                |
| Current Liabilities:           |                                                                |
| Accounts Payable - Vendors     | 24,077                                                         |
| Unearned Revenue               | 12,417                                                         |
| Total Current Liabilities      | 36,494                                                         |
| NET POSITION:                  |                                                                |
| Investment in Capital Assets   | 95,168                                                         |
| Unrestricted                   | 133,117                                                        |
| Total Net Position             | \$ 228,285                                                     |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>ENTERPRISE FUNDS</u> <u>STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

|                                          | A  | sines-Type<br>ctivities   |
|------------------------------------------|----|---------------------------|
|                                          |    | rprise Fund<br>od Service |
| Operating Revenue:<br>Local Sources:     |    |                           |
| Daily Sales - Non-Reimbursable Program   | \$ | 965,734                   |
| Special Events                           | Ψ  | 9,049                     |
| Total Operating Revenue                  |    | 974,783                   |
| Operating Expenses:                      |    |                           |
| Cost of Sales - Non-Reimbursable Program |    | 385,969                   |
| Salaries, Benefits & Payroll Taxes       |    | 340,524                   |
| Other Purchased Services                 |    | 39,264                    |
| Supplies, Insurance and Other Costs      |    | 25,781                    |
| Management Fee                           |    | 64,087                    |
| Miscellaneous Expense                    |    | 48,880                    |
| Depreciation Expense                     |    | 9,665                     |
| Total Operating Expenses                 |    | 914,170                   |
| Operating Income                         |    | 60,613                    |
| Change in Net Position                   |    | 60,613                    |
| Net Position - Beginning of Year         |    | 167,672                   |
| Net Position - End of Year               | \$ | 228,285                   |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT ENTERPRISE FUNDS STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                                            | Business-Type<br>Activities |
|------------------------------------------------------------|-----------------------------|
|                                                            | Enterprise Fund             |
|                                                            | Food Service                |
| Cash Flows from Operating Activities:                      |                             |
| Receipts from Customers                                    | \$ 976,117                  |
| Payments to Employees                                      | (340,524)                   |
| Payments to Suppliers                                      | (541,952)                   |
| Net Cash Provided by Operating Activities                  | 93,641                      |
| Cash and Cash Equivalents, July 1                          | 63,454                      |
| Cash and Cash Equivalents, June 30                         | \$ 157,095                  |
| Reconciliation of Operating Income to Net Cash Provided by |                             |
| Operating Activities:                                      |                             |
| Operating Income                                           | \$ 60,613                   |
| Adjustment to Reconcile Operating Income to Net Cash       |                             |
| Provided by Operating Activities:                          |                             |
| Depreciation                                               | 9,665                       |
| Changes in Assets and Liabilities:                         |                             |
| Increase in Unearned Revenue                               | 1,334                       |
| (Decrease) in Accounts Payable                             | 24,077                      |
| Decrease in Inventory                                      | (2,048)                     |
| Net Cash Provided by Operating Activities                  | \$ 93,641                   |

FIDUCIARY FUNDS

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|                                                           |     | WEST ES             | <u>SEX RE</u><br><u>AC</u><br>NG ST/<br>J | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>AGENCY FUNDS<br>COMBINING STATEMENT OF NET POSITION<br>JUNE 30, 2018 | <u>DS</u><br>DS<br>DF NET<br><u>8</u> | DISTRICT          |      |                       |                      |                   |
|-----------------------------------------------------------|-----|---------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------|---------------------------------------|-------------------|------|-----------------------|----------------------|-------------------|
|                                                           |     |                     |                                           | Agency                                                                                                      |                                       |                   | Unei | Unemployment          | Private<br>Purpose   | Flexible          |
|                                                           | S ⊲ | Student<br>Activity |                                           | Pavroll                                                                                                     |                                       | Total<br>Agency   | Con  | Compensation<br>Trust | Scholarship<br>Trust | Spending<br>Trust |
| ASSETS:                                                   |     | 6                   |                                           |                                                                                                             |                                       | 6                 |      |                       |                      |                   |
| Cash and Cash Equivalents                                 | ÷   | 362,752             | ∽                                         | 252,724                                                                                                     | S                                     | 615,476           | Ś    | 290,778               | \$ 112,755           | \$ 16,759         |
| Total Assets                                              |     | 362,752             |                                           | 252,724                                                                                                     |                                       | 615,476           |      | 290,778               | 112,755              | 16,759            |
| LIABILITIES:                                              |     |                     |                                           |                                                                                                             |                                       |                   |      |                       |                      |                   |
| Payroll Deductions and Withholdings                       |     |                     |                                           | 240,965                                                                                                     |                                       | 240,965           |      |                       |                      |                   |
| Due to Student Groups<br>Interfund Payable - General Fund |     | 362,752             |                                           | 11,759                                                                                                      |                                       | 362,752<br>11,759 |      |                       |                      |                   |
| Total Liabilities                                         |     | 362,752             |                                           | 252,724                                                                                                     |                                       | 615,476           |      |                       |                      |                   |
| NET POSITION:                                             |     |                     |                                           |                                                                                                             |                                       |                   |      |                       |                      |                   |
| Restricted For:<br>Unemployment Claims                    |     |                     |                                           |                                                                                                             |                                       |                   |      | 290,778               |                      |                   |
| scnolarsnips<br>Flexible Spending Claims                  |     |                     |                                           |                                                                                                             |                                       |                   |      |                       | cc/,211              | 16,759            |
| Total Net Position                                        | S   | -0-                 | S                                         | -0-                                                                                                         | ÷                                     | -0-               | S    | 290,778               | \$ 112,755           | \$ 16,759         |

Exhibit H-1

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#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>FIDUCIARY FUNDS</u> <u>STATEMENT OF CHANGES IN FIDUCIARY NET POSITION</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

|                                                                                                     | mployment              | ate Purpose<br>larship Trust | Flexib  | le Spending<br>Trust |
|-----------------------------------------------------------------------------------------------------|------------------------|------------------------------|---------|----------------------|
| ADDITIONS:<br>Contributions:                                                                        |                        |                              |         |                      |
| Employee<br>Employer                                                                                | \$<br>50,851<br>39,472 |                              | \$      | 46,003               |
| Private Donations                                                                                   | <br>-<br>              | \$<br>26,823                 |         |                      |
| Total Contributions                                                                                 | <br>90,323             | <br>26,823                   | <u></u> | 46,003               |
| Investment Earnings:                                                                                |                        |                              |         |                      |
| Interest                                                                                            | <br>538                | <br>258                      |         |                      |
| Net Investment Earnings                                                                             | <br>538                | <br>258                      |         |                      |
| Total Additions                                                                                     | <br>90,861             | <br>27,081                   |         | 46,003               |
| DEDUCTIONS:<br>Unemployment Compensation Claims<br>Flexible Spending Claims<br>Scholarships Awarded | 60,908                 | 38,500                       |         | 42,704               |
| Total Deductions                                                                                    | <br>60,908             | <br>38,500                   |         | 42,704               |
| Change in Net Position                                                                              | 29,953                 | (11,419)                     |         | 3,299                |
| Net Position - Beginning of the Year                                                                | <br>260,825            | <br>124,174                  |         | 13,460               |
| Net Position - End of the Year                                                                      | \$<br>290,778          | \$<br>112,755                | \$      | 16,759               |

#### WEST ESSEX REGIONAL SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS

| ASSETS:                               | Balance<br>y 1, 2017 | A  | dditions | D  | Deletions | Balance<br>e 30, 2018 |
|---------------------------------------|----------------------|----|----------|----|-----------|-----------------------|
| Cash and Cash Equivalents             | \$<br>356,106        | \$ | 759,319  | \$ | 752,673   | \$<br>362,752         |
| Total Assets                          | \$<br>356,106        | \$ | 759,319  | \$ | 752,673   | \$<br>362,752         |
|                                       |                      |    |          |    |           |                       |
| LIABILITIES:                          |                      |    |          |    |           |                       |
| Liabilities:<br>Due to Student Groups | <br>356,106          |    | 759,319  | \$ | 752,673   | \$<br>362,752         |
| Total Liabilities                     | \$<br>356,106        | \$ | 759,319  | \$ | 752,673   | \$<br>362,752         |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>PAYROLL AGENCY FUND</u> <u>SCHEDULE OF RECEIPTS AND DISBURSEMENTS</u>

|                                                                            | <br>Balance<br>y 1, 2017 | Additions                  | Deletions        | Balance<br>e 30, 2018   |
|----------------------------------------------------------------------------|--------------------------|----------------------------|------------------|-------------------------|
| ASSETS:                                                                    |                          | <br>                       |                  |                         |
| Cash and Cash Equivalents                                                  | \$<br>18,757             | <br>22,938,164             | \$<br>22,704,197 | \$<br>252,724           |
| Total Assets                                                               | \$<br>18,757             | \$<br>22,938,164           | \$<br>22,704,197 | \$<br>252,724           |
|                                                                            |                          |                            |                  |                         |
| LIABILITIES:                                                               |                          |                            |                  |                         |
| Payroll Deductions<br>and Withholdings<br>Interfund Payable - General Fund | \$<br>18,757             | \$<br>22,926,405<br>11,759 | \$<br>22,704,197 | \$<br>240,965<br>11,759 |
| Total Liabilities                                                          | \$<br>18,757             | \$<br>22,938,164           | \$<br>22,704,197 | \$<br>252,724           |

LONG-TERM DEBT

|                      |           |              | SCHEDULE OF SERIAL BONDS                         | OF SEF                          | NAL BOND           | S                |               |              |       |               |
|----------------------|-----------|--------------|--------------------------------------------------|---------------------------------|--------------------|------------------|---------------|--------------|-------|---------------|
|                      | Date of   | Original     | Maturities of Bonds Outstanding<br>June 30, 2018 | s of Bonds Out<br>June 30, 2018 | ıtstanding         | Interest         | Balance       |              | В     | Balance       |
| Purpose              | Issue     | Issue        | Date                                             |                                 | Amount             | Rate             | July 1, 2017  | Matured      | June  | June 30, 2018 |
| Serial Bonds         | 8/15/2009 | \$ 6,537,000 | 8/15/2018<br>8/15/2019                           | Ś                               | 310,000<br>325,000 | 3.250%<br>3.250% | \$ 940,000    | \$ 305,000   | \$    | 635,000       |
| Refunding Bonds      | 7/14/2011 | 14,470,000   | 11/1/2018                                        |                                 | 1,365,000          | 4.000%           |               |              |       |               |
|                      |           |              | 11/1/2018                                        |                                 | 50,000             | 5.000%           |               |              |       |               |
|                      |           |              | 11/1/2019                                        |                                 | 1,415,000          | 5.000%           |               |              |       |               |
|                      |           |              | 11/1/2020                                        |                                 | 1,420,000          | 5.000%           |               |              |       |               |
|                      |           |              | 11/1/2021                                        |                                 | 1,465,000          | 3.500%           |               |              |       |               |
|                      |           |              | 11/1/2022                                        |                                 | 1,490,000          | 5.000%           | 8,625,000     | 1,420,000    |       | 7,205,000     |
| Refunding Bonds 2016 | 7/13/2016 | 3,965,000    | 8/15/2020                                        |                                 | 335,000            | 3.000%           |               |              |       |               |
|                      |           |              | 8/15/2021                                        |                                 | 345,000            | 3.000%           |               |              |       |               |
|                      |           |              | 8/15/2022                                        |                                 | 360,000            | 3.000%           |               |              |       |               |
|                      |           |              | 8/15/2023                                        |                                 | 375,000            | 4.000%           |               |              |       |               |
|                      |           |              | 8/15/2024                                        |                                 | 390,000            | 4.000%           |               |              |       |               |
|                      |           |              | 8/15/2025                                        |                                 | 400,000            | 4.000%           |               |              |       |               |
|                      |           |              | 8/15/2026                                        |                                 | 415,000            | 4.000%           |               |              |       |               |
|                      |           |              | 8/15/2027                                        |                                 | 430,000            | 4.000%           |               |              |       |               |
|                      |           |              | 8/15/2028                                        |                                 | 425,000            | 3.250%           |               |              |       |               |
|                      |           |              | 8/15/2029                                        |                                 | 420,000            | 3.250%           | 3,895,000     |              |       | 3,895,000     |
|                      |           |              |                                                  |                                 |                    |                  | \$ 13,460,000 | \$ 1,725,000 | \$ 1] | \$ 11,735,000 |

WEST ESSEX REGIONAL SCHOOL DISTRICT

LONG-TERM DEBT

#### WEST ESSEX REGIONAL SCHOOL DISTRICT LONG-TERM DEBT SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES

| Item                     | Interest<br>Rate | Original<br>Issue | Ju   | Balance<br>ne 30, 2017 | <br>Issued    | Matured    | -  | Balance<br>e 30, 2018 |
|--------------------------|------------------|-------------------|------|------------------------|---------------|------------|----|-----------------------|
| Computer Equipment       | 1.274%           | \$ 780,00         | 0 \$ | 391,845                |               | \$ 194,682 | \$ | 197,163               |
| Apple Computer Equipment | 4.050%           | 30,99             | 7    |                        | \$<br>30,997  | 10,745     |    | 20,252                |
| Chromebooks              | 7.424%           | 86,55             | 0    |                        | 86,550        | 30,666     |    | 55,884                |
| Chromebooks              | 6.730%           | 190,08            | 0    |                        | <br>190,080   |            |    | 190,080               |
|                          |                  |                   | \$   | 391,845                | \$<br>307,627 | \$ 236,093 | \$ | 463,379               |

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| <u>WEST</u><br>BUI                                                                                 | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>BUDGETARY COMPARISON SCHEDULE<br>DEBT SERVICE FUND<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018 | SCHOOL DISTI<br>LISON SCHEDU<br>DE FUND<br>NDED JUNE 30, | AICT<br>LE<br>2018 |                      |               |                      |                             |    |
|----------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|--------------------|----------------------|---------------|----------------------|-----------------------------|----|
|                                                                                                    | Original<br>Budget                                                                                                                   | Budget<br>Transfers                                      |                    | Final<br>Budget      | 1             | Actual               | Variance<br>Final to Actual | 1  |
| REVENUES:<br>Local Sources:<br>Local Tax Levy                                                      | \$ 2,122,469                                                                                                                         |                                                          | ~                  | 2,122,469            | <del>ss</del> | 2,122,470            | \$                          | 1  |
| Total Revenues                                                                                     | 2,122,469                                                                                                                            |                                                          |                    | 2,122,469            |               | 2,122,470            |                             | 1  |
| EXPENDITURES:<br>Regular Debt Service:<br>Interest<br>Redemption of Principal                      | 514,069<br>1,725,000                                                                                                                 |                                                          |                    | 514,069<br>1,725,000 |               | 514,069<br>1,725,000 |                             | 1  |
| Total Regular Debt Service                                                                         | 2,239,069                                                                                                                            |                                                          |                    | 2,239,069            |               | 2,239,069            |                             | 1  |
| Total Expenditures                                                                                 | 2,239,069                                                                                                                            |                                                          |                    | 2,239,069            |               | 2,239,069            |                             | ł  |
| Excess/(Deficit) of Revenues Over/(Under) Expenditures                                             | (116,600)                                                                                                                            | -0-                                                      |                    | (116,600)            |               | (116,599)            | -0-                         | ł  |
| Fund Balance, July 1                                                                               | 467,952                                                                                                                              | -0-                                                      |                    | 467,952              |               | 467,952              |                             | 1  |
| Fund Balance, June 30                                                                              | \$ 351,352                                                                                                                           | -0- \$                                                   | ∽                  | 351,352              | Ś             | 351,353              | -0- \$                      | 11 |
| <u>Recapitulation:</u><br>Restricted - Designated for Subsequent Year's Expenditures<br>Restricted |                                                                                                                                      |                                                          |                    |                      | <del>⇔</del>  | 116,600<br>234,753   |                             |    |
|                                                                                                    |                                                                                                                                      |                                                          |                    |                      | s             | 351,353              |                             |    |

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Exhibit I-3

#### STATISTICAL SECTION

#### (UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

**Contents** 

|                                                                                  | <u>Exhibit</u> |
|----------------------------------------------------------------------------------|----------------|
| Financial Trends                                                                 |                |
| These schedules contain trend information to help the reader understand how      |                |
| the District's financial performance and well-being have changed over time.      | J-1 thru J-5   |
| Revenue Capacity                                                                 |                |
| These schedules contain information to help the reader assess the factors        |                |
| affecting the District's ability to generate its property taxes.                 | J-6 thru J-9   |
| Debt Capacity                                                                    |                |
| These schedules present information to help the reader assess the affordability  |                |
| of the District's current levels of outstanding debt and the District's ability  |                |
| to issue additional debt in the future.                                          | J-10 thru J-13 |
| Demographic and Economic Information                                             |                |
| These schedules offer demographic and economic indicators to help the reader     |                |
| understand the environment within which the District's financial activities take |                |
| place and to help make comparisons over time and with other governments.         | J-14 thru J-15 |
| Operating Information                                                            |                |
| These schedules contain information about the District's operations and          |                |
| resources to help the reader understand how the District's financial information |                |
| relates to the services the District provides and the activities it performs.    | J-16 thru J-20 |

**Sources**: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

| Ŀ       |  |
|---------|--|
| Exhibit |  |

### WEST ESSEX REGIONAL SCHOOL DISTRICT NET POSITION BY COMPONENT, LAST TEN FISCAL YEARS ACCRUAL BASIS OF ACCOUNTING UNAUDITED

|                                                             |               |               |               |               | <b>_</b>      | June 30,      |               |               |               |               |
|-------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                                             | 2009          | 2010          | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          |
| Governmental Activities<br>Net Investment in Capital Assets | \$ 18,815,040 | \$ 19,449,139 | \$ 24,390,753 | \$ 25,317,984 | \$ 26,350,801 | \$ 27,209,038 | \$ 31,043,671 | \$ 32,250,682 | \$ 33,277,705 | \$ 33,668,032 |
| Restricted                                                  | -             | 400,001       | 668,730       | 2,847,261     | 3,667,260     | 4,812,739     | 4,195,942     | 5,717,488     | 7,652,587     | 9,252,912     |
| Unrestricted/ (Deficit)                                     | (103, 637)    | 253,989       | 788,347       | 288,133       | 662,926       | (7, 101, 230) | (7, 743, 176) | (8, 159, 741) | (9,300,854)   | (9,521,143)   |
| Total Governmental Activities Net Position                  | \$ 18,711,404 | \$ 20,103,129 | \$ 25,847,830 | \$ 28,453,378 | \$ 30,680,987 | \$ 24,920,547 | \$ 27,496,437 | \$ 29,808,429 | \$ 31,629,438 | \$ 33,399,801 |
| Business-type Activities                                    |               |               |               |               |               |               |               |               |               |               |
| Investment in Capital Assets                                | \$ 47,940     | \$ 24,050     | \$ 42,605     | \$ 33,447     | \$ 24,289     | \$ 12,596     | \$ 57,527     | \$ 50,810     | \$ 104,833    | \$ 95,168     |
| Unrestricted                                                | 318,082       | 193,941       | 169,167       | 166,668       | 168,342       | 100,098       | 49,963        | 80,957        | 62,839        | 133,117       |
| Total Business-type Activities Net Position                 | \$ 366,022    | \$ 217,991    | \$ 211,772    | \$ 200,115    | \$ 192,631    | \$ 112,694    | \$ 107,490    | \$ 131,767    | \$ 167,672    | \$ 228,285    |
| District-wide                                               |               |               |               |               |               |               |               |               |               |               |
| Net Investment in Capital Assets                            | \$ 18,862,980 | \$ 19,473,189 | \$ 24,433,358 | \$ 25,351,431 | \$ 26,375,090 | \$ 27,221,634 | \$ 31,101,198 | \$ 32,301,492 | \$ 33,382,538 | \$ 33,763,200 |
| Restricted                                                  | 1             | 400,001       | 668,730       | 2,847,261     | 3,667,260     | 4,812,739     | 4,195,942     | 5,717,488     | 7,652,587     | 9,252,912     |
| Unrestricted/(Deficit)                                      | 214,445       | 447,930       | 957,514       | 454,801       | 831,268       | (7,001,132)   | (7, 693, 213) | (8,078,784)   | (9,238,015)   | (9,388,026)   |
| Total District Net Position                                 | \$ 19,077,426 | \$ 20,321,120 | \$ 26,059,602 | \$ 28,653,493 | \$ 30,873,618 | \$ 25,033,241 | \$ 27,603,927 | \$ 29,940,196 | \$ 31,797,110 | \$ 33,628,086 |
|                                                             |               |               |               |               |               |               |               |               |               |               |

| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>CHANGES IN NET POSITION, LAST TEN FISCAL YEARS<br>ACCENTIAL DAGING DAGING DAGING | ACCIVAL PASIS OF ACCOUNTING |
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------|
|-------------------------------------------------------------------------------------------------------------------------|-----------------------------|

|                                           |               |               |               |               | Fiscal Year E | Fiscal Year Ending June 30, |               |               |               |               |
|-------------------------------------------|---------------|---------------|---------------|---------------|---------------|-----------------------------|---------------|---------------|---------------|---------------|
|                                           | 2009          | 2010          | 2011          | 2012          | 2013          | 2014                        | 2015          | 2016          | 2017          | 2018          |
| Expenses:                                 |               |               |               |               |               |                             |               |               |               |               |
| Governmental Activities:                  |               |               |               |               |               |                             |               |               |               |               |
| Instruction:                              |               |               |               |               |               |                             |               |               |               |               |
| Regular                                   | \$ 12,251,493 | \$ 12,979,956 | \$ 13,639,725 | \$ 14,254,374 | \$ 15,319,829 | \$ 15,059,639               | \$ 15,756,950 | \$ 17,669,411 | \$ 20,146,613 | \$ 20,654,120 |
| Special Education                         | 5,210,393     | 4,944,372     | 4,614,351     | 5,291,950     | 5,376,409     | 5,244,537                   | 3,777,063     | 3,965,786     | 4,465,866     | 4,416,798     |
| Other Special Education                   | 49,460        | 39,674        | 33,961        | 58,892        | 48,195        | 130,856                     |               |               |               |               |
| School Sponsored Activities And Athletics | 1,525,939     | 1,589,966     | 1,649,919     | 1,667,883     | 1,640,057     | 1,600,776                   | 1,834,509     | 1,969,352     | 2,274,214     | 2,303,664     |
| Support Services:                         |               |               |               |               |               |                             |               |               |               |               |
| Tuition                                   |               |               |               |               |               |                             | 2,520,512     | 2,460,215     | 2,640,421     | 2,527,262     |
| Student & Instruction Related Services    | 3,514,237     | 3,715,740     | 3,852,337     | 3,848,598     | 4,090,642     | 3,954,056                   | 4,321,389     | 4,655,957     | 5,144,395     | 5,332,282     |
| General Administrative Services           | 858,745       | 691,266       | 913,994       | 952,905       | 945,428       | 773,663                     | 865,242       | 837,366       | 835,943       | 841,692       |
| School Administrative Services            | 1,800,938     | 1,819,095     | 1,608,671     | 1,964,673     | 2,169,472     | 2,260,028                   | 2,455,661     | 2,593,985     | 3,016,987     | 3,008,672     |
| Central and Other Support Services        | 743,597       | 652,801       | 549,639       | 584,917       | 552,372       | 566,228                     | 649,021       | 696,651       | 678,504       | 734,230       |
| Administrative Information Technology     |               |               |               |               |               |                             | 189,067       | 207,484       | 225,852       | 221,011       |
| Plant Operations and Maintenance          | 4,333,145     | 3,855,280     | 3,592,306     | 3,598,805     | 3,655,757     | 3,979,360                   | 4,022,505     | 4,378,673     | 4,687,057     | 4,903,628     |
| Pupil Transportation                      | 2,423,669     | 2,369,440     | 1,772,268     | 1,823,129     | 1,839,796     | 1,792,279                   | 2,140,161     | 1,807,491     | 1,979,890     | 2,044,430     |
| Transfer of Funds to Charter School       |               |               |               |               |               |                             | 35,284        |               |               |               |
| Interest on Long-term Debt                | 874,887       | 1,068,923     | 1,010,252     | 665,601       | 761,455       | 691,812                     | 663,512       | 597,552       | 616,401       | 465,758       |
| Unallocated Depreciation                  |               |               |               |               |               |                             | 1,588,396     | 1,600,560     | 1,609,620     | 1,840,936     |
| Total Governmental Activities Expenses    | 33,586,503    | 33,726,513    | 33,237,423    | 34,711,727    | 36,399,412    | 36,053,234                  | 40,819,272    | 43,440,483    | 48,321,763    | 49,294,483    |
| Business-type Activities:                 |               |               |               |               |               |                             |               |               |               |               |
| Food Service                              | 550,230       | 632,181       | 683,937       | 695,121       | 750,776       | 794,468                     | 765,978       | 816,748       | 829,098       | 914,170       |
| Total Business-type Activities Expense    | 550,230       | 632,181       | 683,937       | 695,121       | 750,776       | 794,468                     | 765,978       | 816,748       | 829,098       | 914,170       |
| Total District Expenses                   | \$ 34,136,733 | \$ 34,358,694 | \$ 33,921,360 | \$ 35,406,848 | \$ 37,150,188 | \$ 36,847,702               | \$ 41,585,250 | \$ 44,257,231 | \$ 49,150,861 | \$ 50,208,653 |

Exhibit J-2 1 of 2

|                                                                                                                                                  |                             | 17 2018 | 219,426 \$ 201,745<br>12,703,372 13,027,463<br>360,204                                                                                                                    | 13,283,002 13,229,208                          | 865,003 974,783<br>865,003 974,783<br>142,003 5 14,203,991                                                                                               | (35,038,761) \$ (36,065,275)<br>35,905 60,613<br>(35,002,856) \$ (36,004,662)                                    | \$<br>35,<br>2                                                                                                                                                                                                             | <u>36,859,770</u> <u>37,835,638</u>                   | 36,859,770 \$ 37,835,638 | 1,821,009 \$ 1,770,363<br>35,905 \$ 1,770,363<br>1,856,914 \$ 1,830,976                         |
|--------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------------------|-------------------------------------------------------------------------------------------------|
|                                                                                                                                                  |                             | 16 2017 | 79,974 \$ 2<br>9,525,846 12,7<br>3                                                                                                                                        | 9,605,820 13,2                                 | 841.025 865.003<br>841.025 865.003<br>841.025 865.003<br>10,446,845 5 14,148,005                                                                         | s s                                                                                                              | \$ 34,2<br>2,1                                                                                                                                                                                                             | <u>323,613</u><br>36,146,655 36,8                     | 36,146,655 \$ 36,8       | 2,311,992 \$ 1,8<br>24,277 <u>\$ 1,8</u><br>2,336,269 <u>\$ 1,8</u>                             |
|                                                                                                                                                  |                             | 2016    | 52,289 \$<br>8,139,878 9,5<br>72,520                                                                                                                                      |                                                | <u>s</u>                                                                                                                                                 | 1 11                                                                                                             | <b>5</b> 33,3<br>2,3                                                                                                                                                                                                       |                                                       | ~                        | 2,575,890 \$ 2,3<br>(5,204) <u>\$ 2,3</u><br><u>2,570,686</u> <u>\$ 2,3</u>                     |
|                                                                                                                                                  |                             | 2015    | \$<br>8,1                                                                                                                                                                 | 8,2                                            | <mark>\$</mark>                                                                                                                                          | \$ (32,5<br><u>\$ (32,5</u>                                                                                      | \$ 32,3<br>2,4                                                                                                                                                                                                             | 35,                                                   | 107 \$ 35,130,475        | s 2,5<br>s 2,5                                                                                  |
| ARS                                                                                                                                              | Fiscal Year Ending June 30, | 2014    | 6 \$ 102,010<br>3 4,329,234                                                                                                                                               | 9 4,431,244                                    | 2 727,484<br>2 727,484<br>1 \$ 5,158,728                                                                                                                 | $\begin{array}{r llllllllllllllllllllllllllllllllllll$                                                           | \$<br>31,                                                                                                                                                                                                                  | $\frac{6}{2}$ 345,949<br>34,261,107                   | 2 \$ 34,261,107          | 9 \$ 2,639,117<br>(66,984)<br><u>\$ \$ 2,572,133</u>                                            |
| HOOL DISTRICT<br>IT TEN FISCAL VI<br>COUNTING                                                                                                    | Fiscal Ye                   | 2013    | \$ 77,076<br>4,782,073                                                                                                                                                    | 4,859,149                                      | 743,292<br>743,292<br>\$ 5,602,441                                                                                                                       | $\frac{(31,540,263)}{(7,484)}$                                                                                   | 30<br>30<br>8                                                                                                                                                                                                              | <u>370,036</u><br><u>33,767,872</u>                   | \$ 33,767,872            | \$ 2,227,609<br>(7,484)<br>\$ 2,220,125                                                         |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>(GES IN NET POSITION. LAST TEN FISCAL Y<br>ACCRUAL BASIS OF ACCOUNTING<br>UNAUDITED<br>(Continued)        |                             | 2012    | <pre>\$ 168,593 \$ 3,903,058 19,205</pre>                                                                                                                                 | 4,090,856                                      | 726,069<br>726,069<br>\$ 4,816,925                                                                                                                       | \$ (30,620,871)<br>30,948<br>\$ (30,589,923)                                                                     | \$ 30,284,468<br>2,546,355                                                                                                                                                                                                 | 395,596<br>33,226,419                                 | \$ 33,226,419            | <pre>\$ 2,605,548<br/>30,948<br/>\$ 2,636,496</pre>                                             |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>CHANGES IN NET POSITION. LAST TEN FISCAL YEARS<br>ACCRUAL BASIS OF ACCOUNTING<br>UNAUDITED<br>(Continued) |                             | 2011    | <pre>\$ 145,971 \$ 3,135,488 3,262,003</pre>                                                                                                                              | 6,543,462                                      | 635,113<br>635,113<br>8 7,178,575                                                                                                                        | \$ (26,693,961)<br>(48,824)<br>\$ (26,742,785)                                                                   | \$ 30,787,000<br>1,090,680                                                                                                                                                                                                 | 359,117<br>32,236,797                                 | \$ 32,236,797            | \$ 5,542,836<br>(48,824)<br>\$ 5,494,012                                                        |
| -                                                                                                                                                |                             | 2010    | \$ 67,175<br>4,601,827<br>4,500                                                                                                                                           | 4,673,502                                      | 497,411<br>497,411<br>\$ 5,170,913                                                                                                                       | \$ (29,053,011)<br>(134,770)<br>\$ (29,187,781)                                                                  | \$ 28,163,781<br>2,188,875                                                                                                                                                                                                 | 206,279<br>30,558,935                                 | \$ 30,558,935            | \$ 1,505,924<br>(134,770)<br>\$ 1,371,154                                                       |
|                                                                                                                                                  |                             | 2009    | \$ 20,635<br>3,810,271<br>706,619                                                                                                                                         | 4,537,525                                      | 559,266<br>559,266<br>\$ 5,096,791                                                                                                                       | \$ (29,048,978)<br>9,036<br>\$ (29,039,942)                                                                      | <pre>\$ 27,347,610<br/>2,234,375<br/>14,852</pre>                                                                                                                                                                          | 351,627<br>29,948,464                                 | \$ 29,948,464            | \$ 899,486<br>9,036<br>\$ 908,522                                                               |
|                                                                                                                                                  |                             |         | Program Revenues:<br>Governmental Activities:<br>Charges for Services:<br>Instruction (Tutiton)<br>Operating Grants and Contributions<br>Capital Grants and Contributions | Total Governmental Activities Program Revenues | Business-type Activities:<br>Charges for Services:<br>Food Service<br>Total Business-type Activities Program Revenues<br>Total District Program Revenues | Net (Expense)/Revenue:<br>Governmental Activities<br>Business-type Activities<br>Total District-wide Net Expense | General Revenues and Other Changes in Net Position:<br>Governmental Activities:<br>Property Taxes Levied for General Purposes<br>Property Taxes Levied for Debt Service<br>State Aid - Unrestricted<br>Investment Earnings | Miscellancous Income<br>Total Governmental Activities | Total District-wide      | Change in Net Position<br>Governmental Activities<br>Business-type Activities<br>Total District |

Exhibit J-2 2 of 2

Source: School District Financial Reports

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| C-110111X2                                                                                                       | 2018 |                                        | 8,387,826               | 485,699<br>1,113,742   | 9,987,267          | 865,086                                                                        | 865,086                            | 10,852,353               |  |
|------------------------------------------------------------------------------------------------------------------|------|----------------------------------------|-------------------------|------------------------|--------------------|--------------------------------------------------------------------------------|------------------------------------|--------------------------|--|
|                                                                                                                  |      |                                        | S                       |                        | s                  | \$                                                                             | S                                  | s                        |  |
|                                                                                                                  | 2017 |                                        | 6,493,718               | 524,864<br>1,159,735   | 8,178,317          | 1,158,869                                                                      | 1,158,869                          | 9,337,186                |  |
|                                                                                                                  |      |                                        | ÷                       |                        | S                  | S                                                                              | Ś                                  | s                        |  |
|                                                                                                                  | 2016 |                                        | 4,803,462               | 623,715<br>1,099,343   | 6,526,520          | 914,026                                                                        | 914,026                            | 7,440,546                |  |
|                                                                                                                  |      |                                        | \$                      |                        | ÷                  | \$                                                                             | Ś                                  | ÷                        |  |
|                                                                                                                  | 2015 |                                        | \$ 3,281,916            | 841,259<br>1,152,698   | \$ 5,275,873       | \$ 914,026                                                                     | \$ 914,026                         | \$ 6,189,899             |  |
| INDS.<br>NDS.<br>VTING<br>June 30,                                                                               | 2014 |                                        | \$ 3,777,933<br>490.602 | 1,117,233<br>626,842   | \$ 6,012,610       | \$ 1,034,806                                                                   | \$ 1,034,806                       | \$ 7,047,416             |  |
| DIST<br>DOU                                                                                                      | 2013 |                                        | \$ 3,588,729<br>161.670 | 531,760<br>621,000     | \$ 4,903,159       | \$ 914,026                                                                     | \$ 914,026                         | \$ 5,817,185             |  |
| ESSEX REGIONAL SCHOOL I<br>ALANCES, GOVERNMENTA<br>LAST TEN FISCAL YEARS<br>ED ACCRUAL BASIS OF ACC<br>UNAUDITED | 2012 |                                        | \$ 2,768,729            | 385,557<br>619,125     | \$ 3,773,411       | \$ 1,112,216                                                                   | \$ 1,112,216                       | \$ 4,885,627             |  |
| MODIFIE<br>MODIFIE                                                                                               | 2011 |                                        | \$ 668,729<br>98.123    | 716,497<br>700,917     | \$ 2,184,266       | \$ 1,041,648                                                                   | \$ 1,041,648                       | \$ 3,225,914             |  |
|                                                                                                                  | 2010 | <pre>\$ 1,141,261 324,835</pre>        |                         |                        | \$ 1,466,096       | <pre>\$ 2,126,854<br/>212,827</pre>                                            | \$ 2,339,681                       | \$ 3,805,777             |  |
|                                                                                                                  | 2009 | <pre>\$ 415,426<br/>261,838</pre>      |                         |                        | \$ 677,264         | <pre>\$ 2,627,000<br/>(1,226,743)</pre>                                        | \$ 1,400,257                       | \$ 2,077,521             |  |
|                                                                                                                  |      | General Fund<br>Reserved<br>Unreserved | Restricted<br>Committed | Assigned<br>Unassigned | Total General Fund | All Other Governmental Funds<br>Reserved<br>Unreserved/(Deficit)<br>Restricted | Total All Other Governmental Funds | Total Governmental Funds |  |

Exhibit J-3

Source: School District Financial Reports Babe 113

# WEST ESSEX REGIONAL SCHOOL DISTRICT CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS MODIFIED ACCRUAL BASIS OF ACCOUNTING UNAUDITED

|                                           |               |               |               |               | Fiscal Ye     | Fiscal Year Ending June 30, |               |               |               |               |
|-------------------------------------------|---------------|---------------|---------------|---------------|---------------|-----------------------------|---------------|---------------|---------------|---------------|
|                                           | 2009          | 2010          | 2011          | 2012          | 2013          | 2014                        | 2015          | 2016          | 2017          | 2018          |
| Revenues                                  |               |               |               |               |               |                             |               |               |               |               |
| Property Tax Levy                         | \$ 29,581,985 | \$ 30,352,656 | \$ 31,877,680 | \$ 32,830,823 | \$ 33,397,836 | \$ 33,915,158               | \$ 34,815,289 | \$ 35,752,595 | \$ 36,435,146 | \$ 37,350,461 |
| Tuition                                   | 20,635        | 67,175        | 145,971       | 168,593       | 77,076        | 102,010                     | 52,289        | 79,974        | 219,426       | 201,745       |
| Miscellaneous                             | 351,627       | 207,879       | 359,117       | 427,395       | 400,230       | 370,871                     | 278,405       | 356,350       | 351,099       | 411,490       |
| State Sources                             | 4,192,380     | 4,084,854     | 5,961,262     | 3,456,344     | 4,429,723     | 3,950,324                   | 4,930,968     | 5,084,650     | 5,771,071     | 6,220,558     |
| Federal Sources                           | 339,362       | 519,873       | 436,229       | 434,120       | 322,156       | 353,988                     | 376,133       | 376,085       | 370,364       | 376,564       |
| Total Revenue                             | 34,485,989    | 35,232,437    | 38,780,259    | 37,317,275    | 38,627,021    | 38,692,351                  | 40,453,084    | 41,649,654    | 43,147,106    | 44,560,818    |
| Expenditures                              |               |               |               |               |               |                             |               |               |               |               |
| Instruction                               |               |               |               |               |               |                             |               |               |               |               |
| Regular Instruction                       | 12,019,960    | 12,648,777    | 13,099,598    | 13,537,087    | 14,632,909    | 14,329,700                  | 11,111,898    | 11,135,574    | 11,470,601    | 11,945,521    |
| Special Education Instruction             | 5,162,725     | 4,876,189     | 4,505,230     | 5,129,066     | 5,220,165     | 5,089,627                   | 2,574,809     | 2,528,909     | 2,608,106     | 2,557,351     |
| Other Instruction                         | 47,051        | 36,228        | 34,033        | 58,888        | 48,264        | 127,465                     |               |               |               |               |
| School Sponsored Activities and Athletics | 1,501,999     | 1,555,723     | 1,600,028     | 1,600,030     | 1,574,858     | 1,537,986                   | 1,340,691     | 1,363,207     | 1,484,989     | 1,504,722     |
| Support Services:                         |               |               |               |               |               |                             |               |               |               |               |
| Tuition                                   |               |               |               |               |               |                             | 2,520,512     | 2,460,215     | 2,640,421     | 2,527,262     |
| Student & Instruction Related Services    | 3,445,011     | 3,616,721     | 3,713,399     | 3,672,145     | 3,921,624     | 3,769,634                   | 3,002,260     | 3,015,578     | 3,044,095     | 3,128,512     |
| General Administrative Services           | 850,872       | 680,005       | 861,798       | 757,690       | 900,256       | 751,062                     | 671,493       | 605,176       | 546,201       | 648,836       |
| School Administrative Services            | 1,778,048     | 1,786,354     | 1,549,120     | 1,869,652     | 2,078,786     | 2,152,073                   | 1,633,517     | 1,600,486     | 1,704,659     | 1,671,874     |
| Central and Other Support Services        | 732,480       | 636,899       | 529,614       | 557,774       | 526,331       | 540,137                     | 445,456       | 442,350       | 404,043       | 443,770       |
| Administrative Information Technology     |               |               |               |               |               |                             | 122,000       | 125,050       | 123,385       | 118,450       |
| Plant Operations and Maintenance          | 3,648,300     | 3,155,439     | 3,515,583     | 3,493,524     | 3,554,853     | 3,839,438                   | 3,126,978     | 3,264,591     | 3,234,854     | 3,429,615     |
| Pupil Transportation                      | 2,423,669     | 2,369,440     | 1,768,021     | 1,816,080     | 1,832,747     | 1,781,428                   | 2,128,409     | 1,797,862     | 1,970,178     | 2,032,610     |
| Unallocated Benefits                      |               |               |               |               |               |                             | 7,665,652     | 8,647,379     | 9,028,590     | 10,062,016    |
| Transfer of Funds to Charter School       |               |               |               |               |               |                             | 35,284        |               |               |               |
| Capital Outlay<br>Debt Service:           | 3,015,490     | 6,118,034     | 4,740,163     | 697,802       | 818,459       | 1,136,371                   | 3,286,537     | 1,043,350     | 684,834       | 1,043,670     |
| Principal                                 | 1,754,138     | 1,669,127     | 2,443,129     | 1,720,000     | 1,665,000     | 1,705,000                   | 1,710,000     | 1,720,000     | 1,790,000     | 1,725,000     |
| Interest and Other Charges                | 853,257       | 892,245       | 1,161,859     | 1,791,216     | 842,680       | 780,730                     | 715,105       | 649,280       | 515,510       | 514,069       |
| Total Expenditures                        | 37,233,000    | 40,041,181    | 39,521,575    | 36,700,954    | 37,616,932    | 37,540,651                  | 42,090,601    | 40,399,007    | 41,250,466    | 43,353,278    |

| Exhibit J-4<br>2 of 2                                                                                                                                                             | 2018                                    | 1,207,540                                                 |                                                                                                                                                                                                                                                              | 307,627                                        | 120,100                               | 1,515,167                   | 5.28%                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------------|-----------------------------|------------------------------------------------------------|
|                                                                                                                                                                                   |                                         | 40 S                                                      | 00<br>08<br>77)                                                                                                                                                                                                                                              |                                                |                                       | 40<br>\$                    | 5.67%                                                      |
|                                                                                                                                                                                   | 2017                                    | 1,896,640                                                 | 3,965,000<br>555,685<br>(4,002,000)<br>(94,708)<br>(423,977)                                                                                                                                                                                                 |                                                |                                       | 1,896,640                   | 5.6                                                        |
|                                                                                                                                                                                   |                                         | \$                                                        |                                                                                                                                                                                                                                                              |                                                |                                       | ~                           | ~                                                          |
|                                                                                                                                                                                   | 2016                                    | 1,250,647                                                 |                                                                                                                                                                                                                                                              |                                                |                                       | 1,250,647                   | 6.01%                                                      |
|                                                                                                                                                                                   |                                         | <u>)</u>                                                  |                                                                                                                                                                                                                                                              | ି ଏ                                            |                                       | 2                           | ~                                                          |
|                                                                                                                                                                                   | 2015                                    | \$ (1,637,517)                                            | 926,026                                                                                                                                                                                                                                                      | (926,026)<br>780,000<br>780,000                | 180,000                               | (857,517)                   | 6.25%                                                      |
|                                                                                                                                                                                   | le 30,                                  |                                                           | 780                                                                                                                                                                                                                                                          | 780)                                           |                                       | 700 \$                      | 6.83%                                                      |
|                                                                                                                                                                                   | Fiscal Year Ending June 30,<br>013 2014 | \$ 1,151,700                                              | 120,780                                                                                                                                                                                                                                                      | (120,780)                                      |                                       | \$ 1,151,700                | 6.8                                                        |
| <u>JISTRICT</u><br>JENTAL J<br>OUNTING                                                                                                                                            | scal Year                               |                                                           |                                                                                                                                                                                                                                                              |                                                |                                       | "                           | 6.81%                                                      |
| CHOOL L<br>OVERNIN<br>J YEARS<br>OF ACC<br>D                                                                                                                                      | Fisc<br>2013                            | \$ 1,010,089                                              |                                                                                                                                                                                                                                                              |                                                |                                       | \$ 1,010,089                | C                                                          |
| SEX REGIONAL SCHOOL I<br>ND BALANCES, GOVERNN<br>LAST TEN FISCAL YEARS<br>ACCRUAL BASIS OF ACC<br>UNAUDITED<br>(Continued)                                                        | 12                                      | 616,321                                                   | 14,470,000<br>1,458,392<br>(14,885,000)                                                                                                                                                                                                                      |                                                | 1,045,592                             | 59,713                      | 9.75%                                                      |
| EX REG<br>UD BALA<br>ACCRU<br>UD                                                                                                                                                  | 2012                                    | \$ 61                                                     | 14,47<br>1,44<br>(14,88                                                                                                                                                                                                                                      | -                                              | 1,04                                  | \$ 1,659,713                |                                                            |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS.<br>LAST TEN FISCAL YEARS<br>MODIFIED ACCRUAL BASIS OF ACCOUNTING<br>UNAUDITED<br>(Continued) | 11                                      | (741,316)                                                 | 161,453<br>1,138,728                                                                                                                                                                                                                                         | (1,138,728)                                    | 101,403                               | (579,863)                   | 10.36%                                                     |
| <u>v</u><br>CHANGI                                                                                                                                                                | 2011                                    | s (7                                                      | 1, I                                                                                                                                                                                                                                                         | (1,1                                           |                                       | \$ (5                       |                                                            |
|                                                                                                                                                                                   | 2010                                    | (4,808,744)                                               | 6,537,000<br>263,293                                                                                                                                                                                                                                         | (263,293)                                      | 0,757,000                             | 1,728,256                   | 7.55%                                                      |
|                                                                                                                                                                                   |                                         | <u>1</u> )                                                | ۵                                                                                                                                                                                                                                                            | (6                                             |                                       | 1)                          | %                                                          |
|                                                                                                                                                                                   | 2009                                    | <u>\$ (2,747,011)</u> <u>\$ (4,808,744)</u>               | 47,839                                                                                                                                                                                                                                                       | (47,839)                                       |                                       | \$ (2,747,011)              | 7.62%                                                      |
|                                                                                                                                                                                   |                                         | Excess/(Deficit) of Revenues<br>Over/(Under) Expenditures | Other Financing Sources/(Uses)<br>Proceeds from Leases<br>Proceeds from Bonds<br>Proceeds from Refunding Bonds<br>Premium on Bonds<br>Payment to Refunded Bonds Escrow Agent<br>Costs of Refunding Bond Isue<br>Deferred Amount on Refunding<br>Transfers In | Transfers Out<br>Capital Leases (Non-budgeted) | 1 otal Other Financing Sources/(Uses) | Net Change in Fund Balances | Debt Service as a Percentage of<br>Noncapital Expenditures |

Source: School District Financial Reports

|              |          | 2009 | General Fund | \$ 20,635  | Rentals/Facility Use 72,125 | Interest 78,696 | Athletic Game Receipts 14,474 | Prior Year Refunds and Reimbursements 89,537 | Energy Rebate | E-Rate Reinbursement 27,862 | Workers Compensation Refund | Vending Machines | Student Activity Fees | Miscellaneous 21,094 | Total Miscellaneous <u>\$ 324,423</u> <u>\$ 271,433</u> |
|--------------|----------|------|--------------|------------|-----------------------------|-----------------|-------------------------------|----------------------------------------------|---------------|-----------------------------|-----------------------------|------------------|-----------------------|----------------------|---------------------------------------------------------|
|              |          | 2010 |              | \$ 67,175  | 34,582                      | 71,081          | 12,471                        | 55,927                                       |               | 20,515                      |                             |                  |                       | 9,682                | \$ 271,433                                              |
|              |          | 2011 |              | \$ 145,971 | 52,091                      | 6,449           | 15,414                        | 40,295                                       | 82,060        | 3,726                       |                             |                  | 94,341                | 64,741               | \$ 505,088                                              |
| UNAUDITET    |          | 2012 |              | \$ 168,593 | 58,431                      | 6,765           | 9,185                         | 65,654                                       | 36,161        | 35,984                      | 91,520                      |                  | 91,896                |                      | \$ 564,189                                              |
| <u>JILED</u> |          | 2013 |              | \$ 77,076  | 67,601                      | 9,770           | 19,195                        |                                              | 58,636        | 23,158                      | 49,438                      |                  | 104,585               | 37,653               | \$ 447,112                                              |
|              | June 30, | 2014 |              | \$ 102,010 | 95,195                      | 12,174          | 28,075                        | 12,181                                       | 31,772        | 15,332                      |                             |                  | 107,132               | 44,087               | \$ 447,958                                              |
|              |          | 2015 |              | \$ 1,755   | 75,155                      | 13,506          | 24,035                        | 7,990                                        |               | 21,390                      |                             | 170              | 105,000               | 61,857               | \$ 310,858                                              |
|              |          | 2016 |              | \$         |                             |                 |                               |                                              |               |                             |                             |                  | -                     |                      | \$                                                      |
|              |          | 9    |              | 79,974 \$  | 54,755                      | 11,594          | 15,638                        | 44,128                                       |               | 10,499                      | 47,585                      |                  | 00,635                | 50,373               | 415,181 \$                                              |
|              |          | 2017 |              | 219,426    | 77,615                      | 17,319          | 14,571                        | 9,524                                        |               |                             |                             |                  | 114,150               | 112,488              | 565,093                                                 |
|              |          | 2018 |              | \$ 20      | 93,721                      | 2               | 1                             |                                              |               |                             |                             |                  | 95,833                | 176,033              | \$ 606,362                                              |

Exhibit J-5

WEST ESSEX REGIONAL SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS MODIFIED ACCRUAL BASIS OF ACCOUNTING

Source: School District Financial Reports

|                                                                                                                            |                     | Estimated Actual<br>(County<br>Equalized Value) | <pre>\$ 915,224,261<br/>866,846,814</pre> | 829,476,548<br>806,128,748 | 757,461,483 | 732,622,134            | 753,878,979 | 764,401,837<br>768 555 249 | ~ |                    | Estimated Actual<br>(County | Equalized Value)       | \$ 3,033,568,912 | 3,109,397,060<br>2,125,008,280 | 3,004,475,056 | 2,962,755,685 | 2,783,791,725 | 2,591,005,944 | 2,648,934,593 | 3,041,679,929<br>2,915,051,007 |
|----------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------|-------------------------------------------|----------------------------|-------------|------------------------|-------------|----------------------------|---|--------------------|-----------------------------|------------------------|------------------|--------------------------------|---------------|---------------|---------------|---------------|---------------|--------------------------------|
|                                                                                                                            |                     | Total Direct<br>School Tax<br>Rate <sup>b</sup> | \$ 0.83<br>0.82                           | 0.89<br>10.01              | 0.94        | 1.01                   | 1.02        | 1.01<br>0.97               |   |                    | Total Direct<br>School Tax  | Rate <sup>b</sup>      | \$ 1.37          | 0.72                           | 0.79          | 06.0          | 16.0          | 0.93          | 0.96          | 1.04                           |
|                                                                                                                            |                     | Net Valuation<br>Taxable                        | 819,829,014<br>815,419,133                | 767,918,048<br>768,783,063 | 763,237,133 | 754,643,800            | 753,043,600 | 751,958,800<br>827-241-186 |   |                    | Net Valuation               | Taxable                | \$ 1,571,324,500 | 3,115,009,148<br>2,110,262,048 | 3,087,558,937 | 2,687,207,540 | 2,654,422,440 | 2,629,496,403 | 2,620,259,653 | 2,576,151,298                  |
|                                                                                                                            |                     | Public<br>Utilities <sup>a</sup>                | \$ 247,614 \$<br>331,433                  | 336,248<br>327,163         | 293,033     | 221,600                | 221,600     | 202,000<br>203 486         |   |                    | Public                      | Utilities <sup>a</sup> |                  | 10,901,748                     | 10,130,737    | 10,025,440    | 7,898,040     | 7,402,303     | 7,466,353     | 6,669,400<br>7,003,818         |
| OPERTY,                                                                                                                    |                     | Total<br>Assessed<br>Value                      |                                           | 767,581,800<br>768,455,900 | 767,808,200 | 754,422,200            | 752,822,000 | 751,756,800<br>827.037.700 |   |                    | Total<br>Assessed           | Value                  | \$ 1,565,707,000 | 3,104,107,400<br>2,000,462,200 | 3.077.428.200 | 2,677,182,100 | 2,646,524,400 | 2,622,094,100 | 2,612,793,300 | 2,569,147,480                  |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY.<br>LAST TEN YEARS<br>UNAUDITED | <b>H</b> 5UCH       | Apartment                                       | 69                                        |                            |             |                        |             |                            |   | SHIP               |                             | Apartment              |                  | 16,500,000                     | 15,000,000    | 15,000,000    | 15,000,000    | 15,000,000    | 15,000,000    | 15,000,000                     |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>VALUE AND ACTUAL VALUE OF TAXABLE.<br>LAST TEN YEARS<br>UNAUDITED                   | ESSEX FELLS BOROUGH | Industrial                                      |                                           |                            |             |                        |             |                            |   | FAIRFIELD TOWNSHIP |                             | Industrial             | \$ 476,087,700   | 946,905,400                    | 918,689,900   | 823,057,500   | 817,502,000   | 802,744,600   | 770,236,800   | 775,968,500                    |
| WEST ESSE                                                                                                                  | ES                  | Commercial                                      | <pre>\$ 22,047,400<br/>22,047,400</pre>   | 25,143,800<br>25,143,800   | 25,143,800  | 19,793,000             | 19,793,000  | 19,793,000<br>19.496.000   |   | ы                  |                             | Commercial             | \$ 397,923,400   | 777,919,000                    | 774,727,000   | 692,955,600   | 665,905,200   | 653,979,100   | 650,828,300   | 627,499,880<br>612,516,480     |
| ASSE                                                                                                                       |                     | Farm<br>Qualified                               |                                           |                            |             |                        |             |                            |   |                    | Farm                        | Qualified              |                  | 47,500                         | 47,500        | 33,300        | 33,300        | 33,300        | 33,300        | 27,600                         |
|                                                                                                                            |                     | Farm<br>Regular                                 |                                           |                            |             |                        |             |                            |   |                    | Farm                        | Regular                | \$ 241,600       | 492,900                        | 501.300       | 424,200       | 424,200       | 424,200       | 424,200       | 452,200                        |
|                                                                                                                            |                     | Residential                                     | \$ 788,387,000<br>785,894,700             | 735,974,800<br>736,848,900 | 736,201,200 | 728,166,000            | 725,853,900 | 725,508,700<br>800 905 200 |   |                    |                             | Residential            | \$ 656,158,400   | 1,317,292,700                  | 1.320.103.100 | 1,105,701,000 | 1,108,782,600 | 1,111,492,100 | 1,119,311,600 | 1,123,687,800                  |
|                                                                                                                            |                     | Vacant<br>Land                                  | <pre>\$ 9,147,000 7,145,600</pre>         | 6,463,200<br>6,463,200     | 6,463,200   | 0,403,200<br>6,463,200 | 7,175,100   | 6,455,100<br>6,636,500     |   |                    | Vacant                      | Land                   | \$ 23,548,300    | 44,949,900<br>50 873 000       | 48,359,400    | 40,010,500    | 38,877,100    | 38,420,800    | 35,959,100    | 36,133,900<br>34,274,500       |
|                                                                                                                            |                     | Year Ended<br>December 31,                      | 2008<br>2009                              | 2010<br>2011               | 2012        | 2013                   | 2015        | 2016<br>2017               |   |                    | Year Ended                  | December 31,           | 2008             | 2009 *                         | 2010          | 2012          | 2013          | 2014          | 2015          | 2016                           |

Exhibit J-6 1 of 2

| 2 of 2                                                                                                                    |                        | Estimated Actual<br>(County<br>Equalized Value) | <pre>\$ 1,764,573,995 1,808,237,504 1,767,502,544</pre> | 1,705,642,135<br>1.629,143,891 | 1,603,705,860<br>1,627,465,417 | 1,676,062,829<br>1 729 088 755 | 1,762,595,194 | Estimated Actual | (County<br>Equalized Value)      | \$ 1,848,524,833 2,015,579,267 1,980,725,360 1,806,558,981 1,876,699,561 1,876,699,561 1,790,276,314 1,791,196,093 1,833,533,588 1,818,332,621 1,827,849,898                                                                           |
|---------------------------------------------------------------------------------------------------------------------------|------------------------|-------------------------------------------------|---------------------------------------------------------|--------------------------------|--------------------------------|--------------------------------|---------------|------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                           |                        | Total Direct<br>School Tax<br>Rate <sup>b</sup> | \$ 0.95<br>0.99<br>1.13                                 | 1.20                           | 1.27                           | 1.29                           | 1.34          | Total Direct     | School Tax<br>Rate <sup>b</sup>  | \$ 5.85<br>6.20<br>0.84<br>0.99<br>0.99<br>1.01<br>1.01<br>1.04                                                                                                                                                                        |
|                                                                                                                           |                        | Net Valuation<br>Taxable                        | <pre>\$ 1,821,438,600 1,812,575,400 1,639,590,500</pre> | 1,580,750,300<br>1.535,465,200 | 1,540,052,800                  | 1,581,709,000                  | 1,600,184,800 |                  | Net Valuation<br>Taxable         | \$ 240,950,017<br>237,410,798<br>1,817,466,392<br>1,806,065,920<br>1,714,631,808<br>1,714,631,808<br>1,714,631,808<br>1,719,552<br>1,675,905,152<br>1,675,905,152<br>1,675,905,152<br>1,675,905,152<br>1,675,931,000<br>1,700,6031,000 |
|                                                                                                                           |                        | Public<br>Utilities <sup>a</sup>                | \$ 713,300<br>781,000<br>761,600                        | 568,100<br>572.300             | 618,900<br>528 800             | 517,500                        | 468,700       |                  | Public<br>Utilities <sup>a</sup> | \$ 228,176<br>216,557<br>1,913,146<br>1,741,868<br>1,612,156<br>1,612,156<br>1,667,700<br>1,466,700<br>1,466,700<br>1,466,700<br>1,559,200<br>1,559,200                                                                                |
| ROPERTY                                                                                                                   |                        | Total<br>Assessed<br>Value                      | \$ 1,820,725,300<br>1,811,794,400<br>1 638 828 900      | 1,580,182,200<br>1,534,892,900 | 1,539,433,900                  | 1,581,191,500                  | 1,599,716,100 | Total            | Assessed<br>Value                | \$ 240,721,841<br>237,194,241<br>1,815,553,246<br>1,815,553,246<br>1,713,019,652<br>1,674,338,452<br>1,674,338,452<br>1,685,445,000<br>1,699,043,900<br>1,690,791,500                                                                  |
| HOOL DISTRICT<br>E OF TAXABLE P<br>RS                                                                                     | <b>SOROUGH</b>         | Apartment                                       |                                                         |                                |                                | \$ 459 500                     |               | H9nc             | Apartment                        | \$ 7,616,900<br>7,316,900<br>53,906,200<br>53,906,200<br>53,906,200<br>53,906,200<br>53,906,200<br>53,906,200<br>61,850,000<br>61,850,000<br>76,017,700<br>76,017,700                                                                  |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>VALUE AND ACTUAL VALUE OF TAXABLE I<br>LAST TEN YEARS<br>UNAUDITED                 | NORTH CALDWELL BOROUGH | Industrial                                      | <pre>\$ 2,916,300<br/>2,916,300<br/>2,916,300</pre>     | 2,916,300<br>2,916,300         | 2,697,500                      | 2,697,500<br>2,500 000         | 2,500,000     | ROSELAND BOROUGH | Industrial                       | \$ 12,437,700<br>12,191,000<br>85,871,000<br>85,545,200<br>85,241,500<br>85,210,500<br>85,210,600<br>91,276,600<br>91,276,600<br>91,276,600<br>89,465,800<br>89,465,800                                                                |
| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY<br>LAST TEN YEARS<br>UNAUDITED | NOR                    | Commercial                                      | \$ 32,327,600<br>32,127,000<br>29,817,300               | 27,941,000<br>25 749 200       | 23,679,100                     | 24,426,700<br>24,707,200       | 24,931,500    | ¥.               | Commercial                       | 8 87,252,700<br>84,649,300<br>666,755,200<br>666,755,200<br>659,768,900<br>579,971,400<br>573,386,400<br>572,191,900<br>572,801,300<br>570,801,300<br>559,903,800                                                                      |
| ASSE                                                                                                                      |                        | Farm<br>Qualified                               | \$ 4,000<br>4,000<br>4,000                              | 4,000                          | 4,000                          | 2010                           |               |                  | Farm<br>Qualified                | <ul> <li>\$ 3,500</li> <li>3,500</li> <li>4,600</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> <li>6,400</li> </ul>                                                     |
|                                                                                                                           |                        | Farm<br>Regular                                 | \$ 624,200<br>624,200<br>642,900                        | 474,200<br>424 000             | 424,000                        | 0000                           |               |                  | Farm<br>Regular                  |                                                                                                                                                                                                                                        |
|                                                                                                                           |                        | Residential                                     | <pre>\$ 1,723,979,600 1,723,500,900 1 568 711 600</pre> | 1,517,159,000<br>1 477 834 400 | 1,479,925,700                  | 1,535,025,600                  | 1,551,406,800 |                  | Residential                      | \$ 131,740,741<br>131,487,941<br>987,424,646<br>983,130,652<br>953,130,652<br>954,190,452<br>951,345,752<br>951,345,722<br>955,023,000<br>955,023,000<br>958,786,400                                                                   |
|                                                                                                                           |                        | Vacant<br>Land                                  | \$ 60,873,600 52,622,000 36,736,800                     | 31,687,700<br>27 965 000       | 32,703,600                     | 19,041,700<br>20.618,600       | 20,877,800    |                  | Vacant<br>Land                   | \$ 1,670,300<br>1,545,600<br>21,591,600<br>20,823,300<br>14,671,400<br>14,671,400<br>14,571,100<br>7,853,100<br>7,729,700<br>6,611,400                                                                                                 |
|                                                                                                                           |                        | Year Ended<br>December 31,                      | 2008<br>2009<br>2010                                    | 2011                           | 2013                           | 2015<br>2016                   | 2017          |                  | Year Ended<br>December 31,       | 2008<br>2010<br>2011<br>2012<br>2013<br>2013<br>2014<br>2015<br>2015<br>2015<br>2017                                                                                                                                                   |

\* - A revaluation was effective in this year.

Source: County Abstract of Ratables

Exhibit J-6 2 of 2

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>DIRECT AND OVERLAPPING PROPERTY TAX RATES</u> <u>LAST TEN YEARS</u> <u>UNAUDITED</u> (Rate per \$100 of Assessed Value)

#### ESSEX FELLS BOROUGH

|              |      |                     | School    | District of          |      |          |      |          |          |       |      |          |
|--------------|------|---------------------|-----------|----------------------|------|----------|------|----------|----------|-------|------|----------|
|              |      | W                   | est Essez | x Direct Ra          | ite  |          |      | Overlapp | ing Rate | es    | Tota | l Direct |
|              |      |                     | G         | eneral               |      |          |      |          |          |       |      | and      |
| Year Ended   |      |                     |           | igation              |      |          | Bore | ough of  | E        | ssex  | Over | lapping  |
| December 31, | Basi | c Rate <sup>a</sup> | Debt      | Service <sup>b</sup> | Tota | l Direct | Esse | ex Fells | C        | ounty | Tax  | x Rate   |
| 2008         | \$   | 0.77                | \$        | 0.06                 | \$   | 0.83     | \$   | 0.35     | \$       | 0.44  | \$   | 1.62     |
| 2009         |      | 0.76                |           | 0.06                 |      | 0.82     |      | 0.37     |          | 0.41  |      | 1.61     |
| 2010         |      | 0.86                |           | 0.03                 |      | 0.89     |      | 0.39     |          | 0.44  |      | 1.72     |
| 2011         |      | 0.83                |           | 0.07                 |      | 0.91     |      | 0.41     |          | 0.46  |      | 1.78     |
| 2012         |      | 0.87                |           | 0.07                 |      | 0.94     |      | 0.43     |          | 0.46  |      | 1.83     |
| 2013         |      | 0.92                |           | 0.07                 |      | 0.99     |      | 0.44     |          | 0.48  |      | 1.91     |
| 2014         |      | 0.94                |           | 0.07                 |      | 1.01     |      | 0.47     |          | 0.51  |      | 1.98     |
| 2015         |      | 0.95                |           | 0.07                 |      | 1.02     |      | 0.48     |          | 0.52  |      | 2.02     |
| 2016         |      | 0.95                |           | 0.06                 |      | 1.01     |      | 0.49     |          | 0.53  |      | 2.03     |
| 2017         |      | 0.91                |           | 0.06                 |      | 0.97     |      | 0.46     |          | 0.48  |      | 1.91     |

#### FAIRFIELD TOWNSHIP

|              |     |                      | District of<br>CDirect Ra |                      |      | Overlapp          | Total Direct |      |        |                    |    |        |
|--------------|-----|----------------------|---------------------------|----------------------|------|-------------------|--------------|------|--------|--------------------|----|--------|
| Year Ended   | 8   |                      |                           |                      |      | Township of Essex |              |      | ssex   | and<br>Overlapping |    |        |
| December 31, | Bas | ic Rate <sup>a</sup> | Debt                      | Service <sup>b</sup> | Tota | l Direct          | Fairfield    |      | County |                    | Ta | x Rate |
| 2008         | \$  | 1.26                 | \$                        | 0.10                 | \$   | 1.37              | \$           | 0.67 | \$     | 0.75               | \$ | 2.79   |
| 2009 *       |     | 0.67                 |                           | 0.05                 |      | 0.72              |              | 0.35 |        | 0.39               |    | 1.46   |
| 2010         |     | 0.73                 |                           | 0.03                 |      | 0.75              |              | 0.40 |        | 0.41               |    | 1.56   |
| 2011         |     | 0.73                 |                           | 0.06                 |      | 0.79              |              | 0.42 |        | 0.42               |    | 1.63   |
| 2012         |     | 0.83                 |                           | 0.07                 |      | 0.90              |              | 0.50 |        | 0.49               |    | 1.89   |
| 2013         |     | 0.85                 |                           | 0.06                 |      | 0.91              |              | 0.51 |        | 0.51               |    | 1.94   |
| 2014         |     | 0.87                 |                           | 0.06                 |      | 0.93              |              | 0.53 |        | 0.50               |    | 1.96   |
| 2015         |     | 0.90                 |                           | 0.06                 |      | 0.96              |              | 0.50 |        | 0.52               |    | 1.98   |
| 2016         |     | 0.98                 |                           | 0.06                 |      | 1.04              |              | 0.57 |        | 0.59               |    | 2.20   |
| 2017         |     | 0.99                 |                           | 0.06                 |      | 1.05              |              | 0.56 |        | 0.58               |    | 2.19   |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>DIRECT AND OVERLAPPING PROPERTY TAX RATES</u> <u>LAST TEN YEARS</u> <u>UNAUDITED</u> (Rate per \$100 of Assessed Value)

#### NORTH CALDWELL BOROUGH

|              |      |                        |      | District of<br>x Direct Ra | nte                       |      |                | Overlappi | Total Direct |      |          |         |
|--------------|------|------------------------|------|----------------------------|---------------------------|------|----------------|-----------|--------------|------|----------|---------|
|              |      | General                |      |                            |                           |      |                |           | and          |      |          |         |
| Year Ended   |      |                        | Ob   | ligation                   |                           |      | Bor            | ough of   | E            | ssex | Over     | lapping |
| December 31, | B    | asic Rate <sup>a</sup> | Debt | Service <sup>b</sup>       | <sup>b</sup> Total Direct |      | North Caldwell |           | County       |      | Tax Rate |         |
| 2008         | * \$ | 0.88                   | \$   | 0.07                       | \$                        | 0.95 | \$             | 0.27      | \$           | 0.38 | \$       | 1.60    |
| 2009         |      | 0.92                   |      | 0.07                       |                           | 0.99 |                | 0.30      |              | 0.39 |          | 1.67    |
| 2010         |      | 1.09                   |      | 0.04                       |                           | 1.13 |                | 0.34      |              | 0.46 |          | 1.93    |
| 2011         |      | 1.11                   |      | 0.09                       |                           | 1.20 |                | 0.36      |              | 0.47 |          | 2.04    |
| 2012         |      | 1.14                   |      | 0.09                       |                           | 1.24 |                | 0.38      |              | 0.49 |          | 2.11    |
| 2013         |      | 1.18                   |      | 0.09                       |                           | 1.27 |                | 0.38      |              | 0.51 |          | 2.17    |
| 2014         |      | 1.19                   |      | 0.09                       |                           | 1.28 |                | 0.38      |              | 0.55 |          | 2.21    |
| 2015         |      | 1.20                   |      | 0.09                       |                           | 1.29 |                | 0.38      |              | 0.55 |          | 2.23    |
| 2016         |      | 1.22                   |      | 0.08                       |                           | 1.30 |                | 0.38      |              | 0.57 |          | 2.25    |
| 2017         |      | 1.26                   |      | 0.08                       |                           | 1.34 |                | 0.39      |              | 0.57 |          | 2.30    |

#### **ROSELAND BOROUGH**

|                        |      |                      | School | District of          |      |           |          |          |        |      |           |          |
|------------------------|------|----------------------|--------|----------------------|------|-----------|----------|----------|--------|------|-----------|----------|
| West Essex Direct Rate |      |                      |        |                      | ıte  |           |          | Overlapp | es     | Tota | al Direct |          |
|                        |      |                      | Ge     | eneral               |      |           |          |          |        |      |           | and      |
| Year Ended             |      |                      | Obl    | igation              |      |           | Bor      | ough of  | E      | ssex | Ove       | rlapping |
| December 31,           | Basi | ic Rate <sup>a</sup> | Debt   | Service <sup>b</sup> | Tota | al Direct | Roseland |          | County |      | Tax Rate  |          |
| 2008                   | \$   | 5.41                 | \$     | 0.44                 | \$   | 5.85      | \$       | 3.21     | \$     | 3.02 | \$        | 12.08    |
| 2009                   |      | 5.76                 |        | 0.45                 |      | 6.20      |          | 3.40     |        | 3.22 |           | 12.82    |
| 2010                   | *    | 0.81                 |        | 0.03                 |      | 0.84      |          | 0.56     |        | 0.44 |           | 1.83     |
| 2011                   |      | 0.79                 |        | 0.07                 |      | 0.86      |          | 0.58     |        | 0.43 |           | 1.87     |
| 2012                   |      | 0.87                 |        | 0.07                 |      | 0.94      |          | 0.59     |        | 0.51 |           | 2.04     |
| 2013                   |      | 0.92                 |        | 0.07                 |      | 0.99      |          | 0.60     |        | 0.45 |           | 2.04     |
| 2014                   |      | 0.94                 |        | 0.07                 |      | 1.01      |          | 0.61     |        | 0.54 |           | 2.16     |
| 2015                   |      | 0.97                 |        | 0.07                 |      | 1.04      |          | 0.56     |        | 0.56 |           | 2.17     |
| 2016                   |      | 0.98                 |        | 0.06                 |      | 1.04      |          | 0.62     |        | 0.56 |           | 2.22     |
| 2017                   |      | 0.99                 |        | 0.06                 |      | 1.05      |          | 0.64     |        | 0.56 |           | 2.25     |

Note:

NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.

b Rates for debt service are based on each year's requirements.

\* Revaluation became effective in this year.

Source: Municipal Tax Collector and School Business Administrator

#### **ESSEX FELLS BOROUGH**

|                          |       | 201          | .7         |                |
|--------------------------|-------|--------------|------------|----------------|
|                          | Tax   | able         |            | % of Total     |
|                          | Asse  | essed        |            | District Net   |
| Taxpayer                 | Va    | lue Rar      | nk         | Assessed Value |
| Essex Fells Country Club | \$ 16 | ,075,800     | 1          | 1.94%          |
| Individual Tax Payer #1  | 4     | ,925,100     | 2          | 0.60%          |
| Individual Tax Payer #2  | 4     | ,077,300     | 3          | 0.49%          |
| Individual Tax Payer #3  | 3     | ,914,800     | 4          | 0.47%          |
| Individual Tax Payer #4  | 3     | ,750,500     | 5          | 0.45%          |
| Individual Tax Payer #5  | 3     | ,547,500     | 6          | 0.43%          |
| Individual Tax Payer #6  | 3     | ,492,000     | 7          | 0.42%          |
| Individual Tax Payer #7  | 3     | ,474,400     | 8          | 0.42%          |
| Individual Tax Payer #8  | 3     | ,191,000     | 9          | 0.39%          |
| Individual Tax Payer #9  | 3     | ,136,200     | 10         | 0.38%          |
| Total                    | \$ 49 | ,584,600     |            | 5.99%          |
|                          |       | 200          | 8          |                |
|                          | Tax   | able         |            | % of Total     |
|                          | Asse  | ssed         |            | District Net   |
| Taxpayer                 | Va    | lue Rar      | 1 <u>k</u> | Assessed Value |
| Essex Fells Country Club | \$ 18 | ,456,100 1   |            | 2.25%          |
| Inidividual Taxpayers    | 37    | ,162,500 2-1 | 0          | 4.53%          |
| Total                    | \$ 55 | ,618,600     |            | 6.78%          |

#### Source: Municipal Tax Assessor

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#### **FAIRFIELD TOWNSHIP**

|                                     |                   | 2017 |                |
|-------------------------------------|-------------------|------|----------------|
|                                     | <br>Taxable       |      | % of Total     |
|                                     | Assessed          |      | District Net   |
| Taxpayer                            | <br>Value         | Rank | Assessed Value |
| Breit Industrial Fair Prop, LLC     | \$<br>43,168,300  | 1    | 1.67%          |
| GRE Greenbrook Property, LLC        | 21,692,000        | 2    | 0.84%          |
| Fairfield Hotel Property Owner, LLC | 20,400,000        | 3    | 0.79%          |
| Kyocera Mita America, Inc           | 20,000,000        | 4    | 0.77%          |
| Marshall Field/Target Corp          | 18,900,000        | 5    | 0.73%          |
| Skyline Properties, LLC             | 18,052,500        | 6    | 0.70%          |
| LMR USA, LLC                        | 18,000,000        | 7    | 0.70%          |
| Calandra Development                | 15,827,000        | 8    | 0.61%          |
| Fairfield Executive Inn             | 14,900,000        | 9    | 0.58%          |
| LMAN LNT, LLC                       | <br>14,191,200    | 10   | 0.55%          |
| Total                               | \$<br>205,131,000 |      | 7.92%          |

|                                    |          | Taxable     |      | % of Total     |
|------------------------------------|----------|-------------|------|----------------|
|                                    |          | Assessed    |      | District Net   |
| Taxpayer                           | <u> </u> | Value       | Rank | Assessed Value |
| AMB-AMS                            | \$       | 37,801,700  | 1    | 2.38%          |
| Rt. 46 Associates                  |          | 27,200,000  | 2    | 1.72%          |
| Transwestern Greenbrook            |          | 21,800,000  | 3    | 1.37%          |
| CRG 300 LLC                        |          | 20,157,500  | 4    | 1.27%          |
| Kyocera Mita America               |          | 18,511,800  | 5    | 1.17%          |
| AMB Partners II LP                 |          | 17,701,400  | 6    | 1.12%          |
| True North Fairfield Property, LLC |          | 15,500,000  | 7    | 0.98%          |
| RRAMC                              |          | 12,766,300  | 8    | 0.80%          |
| AMCHU Associates                   |          | 11,701,000  | 9    | 0.74%          |
| Individual Taxpayer #1             |          | 11,000,000  | 10   | 0.69%          |
| Total                              | \$       | 194,139,700 |      | 12.24%         |

Note: A revaluation became effective in 2009. Source: Municipal Tax Assessor

#### **NORTH CALDWELL BOROUGH**

|                              |                  | 2017 |                |
|------------------------------|------------------|------|----------------|
|                              | <br>Taxable      |      | % of Total     |
|                              | Assessed         |      | District Net   |
| Taxpayer                     | <br>Value        | Rank | Assessed Value |
| Greenbrook Country Club      | \$<br>12,000,000 | 1    | 0.75%          |
| Individual taxpayer #1       | 3,425,400        | 2    | 0.22%          |
| Individual taxpayer #2       | 2,824,800        | 3    | 0.18%          |
| Heller Property Partners, LP | 2,500,000        | 4    | 0.16%          |
| Individual taxpayer #3       | 2,470,900        | 5    | 0.16%          |
| 5 The Crossing, LLC          | 2,458,300        | 6    | 0.15%          |
| Individual taxpayer #4       | 2,314,000        | 7    | 0.15%          |
| Eddie 1, LLC                 | 2,213,500        | 8    | 0.14%          |
| Individual taxpayer #5       | 2,111,000        | 9    | 0.13%          |
| Individual taxpayer #6       | <br>2,089,700    | 10   | 0.13%          |
| Total                        | \$<br>34,407,600 |      | 2.16%          |

|                                    |                  | 2008 |                |  |
|------------------------------------|------------------|------|----------------|--|
|                                    | Taxable          |      | % of Total     |  |
|                                    | Assessed         |      | District Net   |  |
| Taxpayer                           | <br>Value        | Rank | Assessed Value |  |
| K Hovnanian at North Caldwell LLC  | \$<br>36,728,200 | 1    | 2.02%          |  |
| Greenbrook Country Club            | 17,956,800       | 2    | 0.99%          |  |
| Zephyr Spc. 1 LLC                  | 9,750,000        | 3    | 0.54%          |  |
| Individual taxpayers               | 13,947,100       | 4-6  | 0.77%          |  |
| Beachmoont Development Corporation | 3,426,200        | 7    | 0.19%          |  |
| Transcontinental Gas Pipeline      | 3,338,400        | 8    | 0.18%          |  |
| Individual taxpayers               | <br>6,275,100    | 9-10 | 0.34%          |  |
| Total                              | \$<br>91,421,800 |      | 5.02%          |  |

Note: A revaluation became effective in 2008.

Note: Individual Taxpayers in 2017 and 2008 may be different.

Source: Municipal Tax Assessor

#### **ROSELAND BOROUGH**

|                                              |                   | 2017 |                |
|----------------------------------------------|-------------------|------|----------------|
|                                              | <br>Taxable       |      | % of Total     |
|                                              | Assessed          |      | District Net   |
| Taxpayer                                     | <br>Value         | Rank | Assessed Value |
| Prudential Financial - 80 Livingston Ave     | \$<br>67,100,400  | 1    | 3.98%          |
| ADP Incorporated - 1 ADP Boulevard           | 61,626,400        | 2    | 3.65%          |
| 56 Livingston Owner - 56 Kivingston Ave      | 42,000,000        | 3    | 2.49%          |
| Prudential Financial - 55 Livingston Ave     | 48,850,000        | 4    | 2.90%          |
| Roseland Owner LLC - 8 Eisenhower Pkwy       | 47,000,000        | 5    | 2.79%          |
| Becker Equities - 4 Becker Farm Road         | 36,355,600        | 6    | 2.16%          |
| Eisenhower 101 FO, LLC - 101 Eisenhower Pkwy | 29,429,700        | 7    | 1.74%          |
| Avalon Roseland LLC - 56 Locust Ave          | 29,017,700        | 8    | 1.72%          |
| Eisenhower 105 FO, LLC - 105 Eisenhower Pkwy | 28,369,400        | 9    | 1.68%          |
| Eisenhower 103 FO, LLC - 103 Eisenhower Pkwy | <br>19,107,500    | 10   | 1.13%          |
| Total                                        | \$<br>408,856,700 |      | 24.24%         |

|                          |                  | 2008 |                |
|--------------------------|------------------|------|----------------|
|                          | <br>Taxable      |      | % of Total     |
|                          | Assessed         |      | District Net   |
| Taxpayer                 | <br>Value        | Rank | Assessed Value |
| Cali (Office Associates) | \$<br>28,827,800 | 1    | 9.98%          |
| Prudential               | 18,800,000       | 2    | 6.60%          |
| Organon                  | 11,800,000       | 3    | 6.16%          |
| ADP Inc.                 | 10,453,500       | 4    | 5.89%          |
| Segal Development        | 7,316,900        | 5    | 5.66%          |
| Livingston I Association | 2,779,200        | 6    | 2.82%          |
| Marcon Roseland Inc.     | 2,316,700        | 7    | 0.89%          |
| Eagle Rock Associates    | 2,400,000        | 8    | 0.79%          |
| American Bobst Holdings  | 2,127,400        | 9    | 0.46%          |
| Sterling - Roseland LLC  | <br>1,736,500    | 10   | 0.46%          |
| Total                    | \$<br>88,558,000 |      | 39.71%         |

Note: A revaluation became effective in 2010. Note: Individual Taxpayers in 2017 and 2008 may be different. Source: Municipal Tax Assessor

#### WEST ESSEX REGIONAL SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS, LAST TEN FISCAL YEARS UNAUDITED

|                | Taxes Levied  | Collected v<br>Fiscal Year o | Collections in |                     |         |  |
|----------------|---------------|------------------------------|----------------|---------------------|---------|--|
| Fiscal Year    | for the       |                              | Percentage     | Subsequent<br>Years |         |  |
| Ended June 30, | Fiscal Year   | Amount                       | of Levy        |                     |         |  |
| 2009           | \$ 29,581,985 | \$ 29,581,985                | 100.00%        |                     | -0-     |  |
| 2010           | 30,320,556    | 30,320,556                   | 100.00%        |                     | -0-     |  |
| 2011           | 31,877,680    | 31,685,577                   | 99.40%         | \$                  | 192,103 |  |
| 2012           | 32,830,823    | 32,830,823                   | 100.00%        |                     | -0-     |  |
| 2013           | 33,397,836    | 33,397,836                   | 100.00%        |                     | -0-     |  |
| 2014           | 33,915,158    | 33,323,280                   | 98.25%         |                     | 591,878 |  |
| 2015           | 34,815,289    | 34,815,289                   | 100.00%        |                     | -0-     |  |
| 2016           | 35,752,595    | 35,752,595                   | 100.00%        |                     | -0-     |  |
| 2017           | 36,435,146    | 36,435,146                   | 100.00%        |                     | -0-     |  |
| 2018           | 37,350,461    | 37,350,461                   | 100.00%        |                     | -0-     |  |

Source: West Essex Regional School District records including the Certificate and Report of School Taxes (A4F form)

a. School taxes are collected by the respective Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year. Exhibit J-10

## WEST ESSEX REGIONAL SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS UNAUDITED

|                                |                             |                | Per Capita <sup>a</sup> | 983           | 1,226      | 1,113      | 1,009      | 927        | 840        | 794        | 708        | 618        | 544        |
|--------------------------------|-----------------------------|----------------|-------------------------|---------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|                                | Percentage                  | of Personal    | Income <sup>a</sup>     | 1.91% \$      | 2.36%      | 2.05%      | 1.84%      | 1.67%      | 1.46%      | 1.33%      | 1.16%      | 2.82%      | 2.48%      |
|                                |                             | Total          | District                | 21,635,803    | 26,503,676 | 24,222,000 | 22,087,000 | 20,422,000 | 18,717,000 | 17,787,000 | 15,871,079 | 13,851,845 | 12,198,379 |
|                                |                             |                |                         | \$            |            |            |            |            |            |            |            |            |            |
|                                | Business-Type<br>Activities | Capital        | Leases                  | -0-           | -0-        | -0-        | -0-        | -0-        | -0-        | <b>-</b>   | -0-        | -0-        | <b>-</b>   |
| 1                              | Bus<br>A                    |                |                         | \$            |            |            |            |            |            |            |            |            |            |
|                                |                             | Sale/Leaseback | Contracts               | 200,803       | 102,051    | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        |
|                                |                             | Sale/          | Ŭ                       | \$            |            |            |            |            |            |            |            |            |            |
| vities                         |                             | Capital        | Leases                  | 950,000       | 779,625    | -0-        | -0-        | -0-        | -0-        | 780,000    | 584,079    | 391,845    | 463,379    |
| al Activ                       |                             | Ŭ              |                         | \$            |            |            |            |            |            |            |            |            |            |
| <b>Governmental Activities</b> | Certificates                | of             | Participation           | -0-           | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        | -0-        |
|                                | Ce                          |                | Part                    | \$            |            |            |            |            |            |            |            |            |            |
|                                | General                     | Obligation     | Bonds                   | \$ 20,485,000 | 25,622,000 | 24,222,000 | 22,087,000 | 20,422,000 | 18,717,000 | 17,007,000 | 15,287,000 | 13,460,000 | 11,735,000 |
|                                | Fiscal<br>Year              | Ended          | June 30,                | 2009          | 2010       | 2011       | 2012       | 2013       | 2014       | 2015       | 2016       | 2017       | 2018       |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year. a

Source: School District Financial Reports

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING</u> <u>LAST TEN FISCAL YEARS</u> <u>UNAUDITED</u>

|                                     | Genera                         | l Bonded Debt Out |                                           |                                                                      |                         |
|-------------------------------------|--------------------------------|-------------------|-------------------------------------------|----------------------------------------------------------------------|-------------------------|
| Fiscal<br>Year<br>Ended<br>June 30, | General<br>Obligation<br>Bonds | Deductions        | Net General<br>Bonded Debt<br>Outstanding | Percentage of<br>Actual Taxable<br>Value of<br>Property <sup>a</sup> | Per Capita <sup>b</sup> |
| 2009                                | \$ 20,485,000                  | \$ -0-            | \$ 20,485,000                             | 0.46%                                                                | \$ 936                  |
| 2010                                | 25,622,000                     | -0-               | 25,622,000                                | 0.43%                                                                | 1,164                   |
| 2011                                | 24,222,000                     | -0-               | 24,222,000                                | 0.33%                                                                | 1,121                   |
| 2012                                | 22,087,000                     | -0-               | 22,087,000                                | 0.30%                                                                | 1,015                   |
| 2013                                | 20,422,000                     | -0-               | 20,422,000                                | 0.30%                                                                | 933                     |
| 2014                                | 18,717,000                     | -0-               | 18,717,000                                | 0.28%                                                                | 850                     |
| 2015                                | 17,007,000                     | -0-               | 17,007,000                                | 0.26%                                                                | 763                     |
| 2016                                | 15,287,000                     | -0-               | 15,287,000                                | 0.23%                                                                | 683                     |
| 2017                                | 13,460,000                     | -0-               | 13,460,000                                | 0.20%                                                                | 600                     |
| 2018                                | 11,735,000                     | -0-               | 11,735,000                                | 0.18%                                                                | 523                     |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

a See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.

b See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

Source: School District Financial Reports

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT</u> <u>AS OF DECEMBER 31, 2017</u> <u>UNAUDITED</u>

|                                                 |              |                         | Estimated     |
|-------------------------------------------------|--------------|-------------------------|---------------|
|                                                 |              | Estimated               | Share of      |
|                                                 | Debt         | Percentage              | Overlapping   |
| Governmental Unit                               | Outstanding  | Applicable <sup>a</sup> | Debt          |
| Debt Repaid With Property Taxes:                |              |                         |               |
| Borough of Essex Fells                          | \$ 2,794,650 | 100.000%                | \$ 2,794,650  |
| Township of Fairfield                           | 14,258,869   | 100.000%                | 14,258,869    |
| Borough of North Caldwell                       | 10,502,065   | 100.000%                | 10,502,065    |
| Borough of Roseland                             | 11,556,155   | 100.000%                | 11,556,155    |
| Essex County General Obligation Debt:           |              |                         |               |
| Borough of Essex Fells                          | 410,788,661  | 0.867%                  | 3,562,330     |
| Township of Fairfield                           | 410,788,661  | 3.289%                  | 13,511,552    |
| Borough of North Caldwell                       | 410,788,661  | 1.989%                  | 8,169,804     |
| Borough of Roseland                             | 410,788,661  | 2.062%                  | 8,472,266     |
| Subtotal, Overlapping Debt                      |              |                         | 72,827,692    |
| West Essex Regional School District Direct Debt |              |                         | 11,735,000    |
| Total Direct and Overlapping Debt               |              |                         | \$ 84,562,692 |

Sources: Assessed value data used to estimate applicable percentages provided by the Essex County Board of Taxation; debt outstanding data provided by each governmental unit.

- Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Essex Fells, Fairfield, North Caldwell and Roseland. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.
  - a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

|                                                    | Total                        | \$ 7,233,913,838<br>\$ 7,234,699,849      | \$ 7,320,592,741<br>\$21,789,206,428 | \$ 7,263,068,809                                                                                 | \$ 290,522,752         a           11,735,000         1           \$ 278,787,752         1   |
|----------------------------------------------------|------------------------------|-------------------------------------------|--------------------------------------|--------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|
| ır 2018                                            | Borough of<br>Roseland       | <pre>\$ 1,770,091,604 1,827,321,897</pre> | 1,794,362,823                        |                                                                                                  |                                                                                              |
| Legal Debt Margin Calculation for Fiscal Year 2018 | Borough of<br>North Caldwell | \$1,802,293,939<br>1,751,490,809          | 1,716,447,568                        |                                                                                                  |                                                                                              |
|                                                    | Township of<br>Fairfield     | \$2,846,070,101<br>2,896,076,349          | 3,045,472,727                        | e Property                                                                                       | value)                                                                                       |
|                                                    | Borough of<br>Essex Fells    | \$ 815,458,194<br>759,810,794             | 764,309,623                          | Average Equalized Valuation of Taxable Property<br>Debt Limit (4% of average equalization value) | Debt Limit (4% of average equalization value)<br>Net Bonded School Debt<br>Legal Debt Margin |
|                                                    |                              | Equalized valuation basis<br>2017<br>2016 | 2015                                 | Average Equalized                                                                                | Debt Limit (4% of averag<br>Net Bonded School Debt<br>Legal Debt Margin                      |

|                                                                         |                |                             |                |               | Fiscal Ye      | Fiscal Year Ended June 30, |                |                |                |                |
|-------------------------------------------------------------------------|----------------|-----------------------------|----------------|---------------|----------------|----------------------------|----------------|----------------|----------------|----------------|
|                                                                         | 2009           | 2010                        | 2011           | 2012          | 2013           | 2014                       | 2015           | 2016           | 2017           | 2018           |
| Debt Limit                                                              | \$ 265,880,775 | \$ 269,902,819              | \$ 266,285,573 | \$260,818,888 | \$ 252,130,498 | \$ 244,610,592             | \$ 273,224,294 | \$ 278,386,714 | \$ 285,379,478 | \$ 290,522,752 |
| Total Net Debt Applicable to Limit                                      | 27,022,000     | 27,022,000 25,622,000       | 24,222,000     | 22,087,000    | 20,422,000     | 18,717,000                 | 17,007,000     | 15,287,000     | 13,460,000     | 11,735,000     |
| Legal Debt Margin                                                       | \$ 238,858,775 | \$238,858,775 \$244,280,819 | \$242,063,573  | \$238,731,888 | \$ 231,708,498 | \$ 225,893,592             | \$ 256,217,294 | \$ 263,099,714 | \$ 298,839,478 | \$ 278,787,752 |
| Total Net Debt Applicable to the Limit<br>As a Percentage of Debt Limit | 10.16%         | 9.49%                       | 9.10%          | 8.47%         | 8.10%          | 7.65%                      | 6.22%          | 5.49%          | 4.72%          | 4.04%          |

a Limit set by NJSA 18A:24-19 for Grades 7 through 12 district; other % limits would be applicable for other districts

 
 Source:
 Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

Exhibit J-13

#### WEST ESSEX REGIONAL SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS UNAUDITED

| Year | Population <sup>a</sup> | Borough of<br>Essex Fells<br>Income<br>Personal<br>Income <sup>b</sup> | Essex County<br>Per Capita<br>Personal<br>Income <sup>c</sup> | Unemployment<br>Rate <sup>d</sup> |
|------|-------------------------|------------------------------------------------------------------------|---------------------------------------------------------------|-----------------------------------|
| 2009 | 2,135                   | \$ 109,841,480                                                         | \$ 51,448                                                     | 5.50%                             |
| 2010 | 2,133                   | 110,007,786                                                            | ¢ 51,866                                                      | 5.60%                             |
| 2011 | 2,161                   | 117,439,545                                                            | 54,345                                                        | 5.30%                             |
| 2012 | 2,190                   | 120,103,980                                                            | 54,842                                                        | 5.50%                             |
| 2013 | 2,218                   | 122,999,190                                                            | 55,455                                                        | 2.40%                             |
| 2014 | 2,196                   | 126,360,036                                                            | 57,541                                                        | 4.40%                             |
| 2015 | 2,173                   | 130,082,299                                                            | 59,863                                                        | 3.80%                             |
| 2016 | 2,144                   | 130,541,728                                                            | 60,887                                                        | 2.90%                             |
| 2017 | 2,137                   | 130,115,519                                                            | 60,887 *                                                      | 3.10%                             |
| 2018 | 2,137 **                | 130,115,519 ***                                                        | 60,887 *                                                      | N/A                               |
| Year | Population <sup>a</sup> | Township of<br>Fairfield<br>Income<br>Personal<br>Income <sup>b</sup>  | Essex County<br>Per Capita<br>Personal<br>Income <sup>c</sup> | Unemployment<br>Rate <sup>d</sup> |
|      |                         |                                                                        |                                                               |                                   |
| 2009 | 7,447                   | \$ 383,133,256                                                         | \$ 51,448                                                     | 7.20%                             |
| 2010 | 7,463                   | 387,075,958                                                            | 51,866                                                        | 7.30%                             |
| 2011 | 7,507                   | 407,967,915                                                            | 54,345                                                        | 6.90%                             |
| 2012 | 7,513                   | 412,027,946                                                            | 54,842                                                        | 7.20%                             |
| 2013 | 7,542                   | 418,241,610                                                            | 55,455                                                        | 5.10%                             |
| 2014 | 7,577                   | 435,988,157                                                            | 57,541                                                        | 5.80%                             |
| 2015 | 7,595                   | 454,659,485                                                            | 59,863                                                        | 5.70%                             |
| 2016 | 7,614                   | 463,593,618                                                            | 60,887                                                        | 4.30%                             |
| 2017 | 7,614<br>7,614 **       | 463,593,618                                                            | 60,887 *                                                      | 4.40%                             |
| 2018 | 7,614 **                | 463,593,618 ***                                                        | 60,887 *                                                      | N/A                               |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>DEMOGRAPHIC AND ECONOMIC STATISTICS</u> <u>LAST TEN FISCAL YEARS</u> <u>UNAUDITED</u>

| Year | Population <sup>a</sup> | Borough of<br>North Caldwell<br>Income<br>Personal<br>Income <sup>b</sup> | Pe<br>P | ex County<br>r Capita<br>ersonal<br>ncome <sup>c</sup> | Unemployment<br>Rate <sup>d</sup> |
|------|-------------------------|---------------------------------------------------------------------------|---------|--------------------------------------------------------|-----------------------------------|
| 2009 | 7,071                   | 363,788,808                                                               | \$      | 51,448                                                 | 6.60%                             |
| 2010 | 6,184                   | 320,739,344                                                               |         | 51,866                                                 | 6.70%                             |
| 2011 | 6,216                   | 337,808,520                                                               |         | 54,345                                                 | 6.40%                             |
| 2012 | 6,292                   | 345,065,864                                                               |         | 54,842                                                 | 6.60%                             |
| 2013 | 6,405                   | 355,189,275                                                               |         | 55,455                                                 | 3.10%                             |
| 2014 | 6,620                   | 380,921,420                                                               |         | 57,541                                                 | 3.60%                             |
| 2015 | 6,706                   | 401,441,278                                                               |         | 59,863                                                 | 3.10%                             |
| 2016 | 6,726                   | 409,525,962                                                               |         | 60,887                                                 | 2.70%                             |
| 2017 | 6,730                   | 409,769,510                                                               |         | 60,887 *                                               | 2.70%                             |
| 2018 | 6,730 **                | 409,769,510 *                                                             | < * *   | 60,887 *                                               | N/A                               |

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>DEMOGRAPHIC AND ECONOMIC STATISTICS</u> <u>LAST TEN FISCAL YEARS</u> UNAUDITED

| Year | Population <sup>a</sup> | <br>Borough of<br>Roseland<br>Income<br>Personal<br>Income <sup>b</sup> |     | Pe<br>P | ex County<br>er Capita<br>ersonal<br>ncome <sup>°</sup> | Unemployment<br>Rate <sup>d</sup> |
|------|-------------------------|-------------------------------------------------------------------------|-----|---------|---------------------------------------------------------|-----------------------------------|
| 2009 | 5,350                   | \$<br>275,246,800                                                       |     | \$      | 51,448                                                  | 7.60%                             |
| 2010 | 5,842                   | 303,001,172                                                             |     |         | 51,866                                                  | 7.70%                             |
| 2011 | 5,884                   | 319,765,980                                                             |     |         | 54,345                                                  | 7.30%                             |
| 2012 | 5,887                   | 322,854,854                                                             |     |         | 54,842                                                  | 7.50%                             |
| 2013 | 5,866                   | 325,299,030                                                             |     |         | 55,455                                                  | 2.90%                             |
| 2014 | 5,891                   | 338,974,031                                                             |     |         | 57,541                                                  | 4.60%                             |
| 2015 | 5,918                   | 354,269,234                                                             |     |         | 59,863                                                  | 4.10%                             |
| 2016 | 5,935                   | 361,364,345                                                             |     |         | 60,887                                                  | 4.00%                             |
| 2017 | 5,937                   | 361,486,119                                                             |     |         | 60,887 *                                                | 3.70%                             |
| 2018 | 5,937 **                | 361,486,119                                                             | *** |         | 60,887 *                                                | N/A                               |

\* - Latest Essex County per capita personal income available (2016) was used for calculation purposes.

\*\* - Latest population data available (2017) was used for calculation purposes.

\*\*\* - Latest available population data (2017) and latest available Essex County per capita personal income (2016) was used for calculation purposes.

#### N/A - Information not available

Sources:

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

- <sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented
- <sup>c</sup> Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.
- <sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

#### WEST ESSEX REGIONAL SCHOOL DISTRICT PRINCIPAL EMPLOYERS, COUNTY OF ESSEX CURRENT YEAR AND NINE YEARS AGO UNAUDITED

|                                    | 2017      |                                      |
|------------------------------------|-----------|--------------------------------------|
| Employer                           | Employees | Percentage of<br>Total<br>Employment |
| St. Barmabas Health Care Center    | 31,683    | N/A                                  |
| Rutgers University - Newark Campus | 29,336    | N/A                                  |
| Verizon                            | 15,000    | N/A                                  |
| New Jersey Transit                 | 11,500    | N/A                                  |
| Public Service Electric & Gas      | 10,000    | N/A                                  |
| Prudential Ins. Co. of America     | 9,470     | N/A                                  |
| Montclair State University         | 7,525     | N/A                                  |
| Newark Board of Education          | 7,050     | N/A                                  |
| Gateway Group One                  | 6,250     | N/A                                  |
| Automatic Data Processing          | 5,649     | N/A                                  |
|                                    | 133,463   | N/A                                  |

|                                | 2008      |                                      |
|--------------------------------|-----------|--------------------------------------|
| Employer                       | Employees | Percentage of<br>Total<br>Employment |
| Verizon Communications         | 17,996    | N/A                                  |
| Continental Airlines           | 13,752    | N/A                                  |
| PSE&G                          | 10,500    | N/A                                  |
| Prudential Financial           | 8,143     | N/A                                  |
| Horizon Blue Cross Blue Shield | 5,000     | N/A                                  |
| JP Morgan Chase                | 4,764     | N/A                                  |
| Automatic Data Processing      | 4,739     | N/A                                  |
| Roche                          | 3,266     | N/A                                  |
| KPMG                           | 2,197     | N/A                                  |
| Ricoh American Corp            | 1,375     | N/A                                  |
|                                | 71,732    | N/A                                  |

Note- Principal employers are that of Essex County

N/A - Information is not available

Exhibit J-16

# WEST ESSEX REGIONAL SCHOOL DISTRICT FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM, LAST TEN FISCAL YEARS UNAUDITED

|                                        | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|----------------------------------------|------|------|------|------|------|------|------|------|------|------|
| Function/Program                       |      |      |      |      |      |      |      |      |      |      |
| Instruction<br>Summert Services:       | 141  | 143  | 143  | 146  | 146  | 146  | 147  | 146  | 147  | 155  |
| Student & Instruction related services | 38   | 36   | 36   | 36   | 36   | 36   | 26   | 36   | 36   | 40   |
| General Administrative                 | 1    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    | 2    |
| School Administrative Services         | 6    | 8    | 80   | 6    | 6    | 6    | 6    | 6    | 6    | 6    |
| Central and Other Support Services     | 7    | 8    | 80   | 8    | 8    | 8    | 8    | 8    | 8    | 8    |
| Plant Operations and Maintenance       | 27   | 27   | 27   | 27   | 26   | 26   | 28   | 27   | 28   | 28   |
| Total                                  | 223  | 224  | 224  | 228  | 227  | 227  | 220  | 228  | 230  | 242  |

Source: School District Personnel Records

| WEST ESSEX REGIONAL SCHOOL DISTRICT<br>OPERATING STATISTICS, | LAST TEN FISCAL YEARS | UNAUDITED |
|--------------------------------------------------------------|-----------------------|-----------|
|--------------------------------------------------------------|-----------------------|-----------|

|         | Student             | Attendance    | Percentage                | 96.94%        | 95.96%     | 95.78%     | 97.40%     | 95.80%     | 95.93%     | 95.99%     | 95.79%     | 95.24%     | 95.43%     |
|---------|---------------------|---------------|---------------------------|---------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
|         | % Change in         | Average Daily | Enrollment                | 1.81%         | -4.41%     | 1.79%      | 1.64%      | 0.19%      | 1.73%      | 0.00%      | 3.95%      | -0.64%     | -2.24%     |
|         | Average Daily       | Attendance    | (ADA) <sup>°</sup>        | 1,583         | 1,498      | 1,522      | 1,573      | 1,550      | 1,579      | 1,580      | 1,639      | 1,619      | 1,586      |
| Average | Daily               | Enrollment    | (ADE) <sup>c</sup>        | 1,633         | 1,561      | 1,589      | 1,615      | 1,618      | 1,646      | 1,646      | 1,711      | 1,700      | 1,662      |
|         | cher Ratio          | Senior High   | School                    | 1:18          | 1:12       | 1:11       | 1:11       | 1:11       | 1:11       | 1:12       | 1:12       | 1:11       | 11:11      |
|         | Pupil/Teacher Ratio | Junior High   | School                    | 1:11          | 1:12       | 1:11       | 1:11       | 1:11       | 1:11       | 1:13       | 1:12       | 1:10       | 1:10       |
|         |                     | Teaching      | Staff <sup>b</sup>        | 146           | 143        | 143        | 146        | 146        | 142.4      | 147.4      | 146        | 147        | 155        |
|         |                     | Percentage    | Change                    | -1.48%        |            |            | 2.54%      |            |            |            |            |            |            |
|         |                     | Cost Per      | Pupil <sup>d</sup>        | \$ 19,357     | 19,712     | 19,620     | 20,119     | 21,206     | 20,557     | 22,034     | 21,491     | 22,001     | 23,654     |
|         |                     | Operating     | Expenditures <sup>a</sup> | \$ 31,610,115 | 31,361,775 | 31,176,424 | 32,491,936 | 34,290,793 | 33,918,550 | 36,378,959 | 36,986,377 | 38,260,122 | 40,070,539 |
|         |                     |               | Enrollment                | 1,633         | 1,591      | 1,589      | 1,615      | 1,617      | 1,650      | 1,651      | 1,721      | 1,739      | 1,694      |
| Fiscal  | Year                | End           | June 30,                  | 2009          | 2010       | 2011       | 2012       | 2013       | 2014       | 2015       | 2016       | 2017       | 2018       |

Note: Enrollment based on annual October district count.

- Operating expenditures equal total expenditures less debt service and capital outlay. b a
  - Teaching staff includes only full-time equivalents of certificated staff.
- Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS). The Cost Per Pupil calculated above is the sum of the operating expenditures divided by enrollment. This Cost Per Pupil may be different from other Cost Per Pupil calculations. сp

Source: School District records

|                                                                            |            |            | <u>WEST ESSE</u><br><u>SCHOC</u> | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>SCHOOL BUILDING INFORMATION<br>LAST TEN FISCAL YEARS<br>UNAUDITED | SCHOOL DISTR<br>NFORMATION<br>L YEARS<br>ED | ICT        |            |            |            |            |
|----------------------------------------------------------------------------|------------|------------|----------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------|------------|------------|------------|------------|------------|
|                                                                            | 2009       | 2010       | 2011                             | 2012                                                                                                     | 2013                                        | 2014       | 2015       | 2016       | 2017       | 2018       |
| District Building                                                          |            |            |                                  |                                                                                                          |                                             |            |            |            |            |            |
| Middle School                                                              |            |            |                                  |                                                                                                          |                                             |            |            |            |            |            |
| Square Feet                                                                | 175,500    | 175,500    | 175,500                          | 175,500                                                                                                  | 175,500                                     | 175,500    | 175,500    | 175,500    | 175,500    | 175,500    |
| Capacity (students) - *                                                    | 721; 892   | 721; 892   | 721; 892                         | 721; 892                                                                                                 | 721; 892                                    | 721; 892   | 721; 892   | 721:892    | 721:892    | 721:892    |
| Enrollment                                                                 | 576        | 565        | 594                              | 579                                                                                                      | 564                                         | 580        | 578        | 497        | 571        | 555        |
| High School                                                                |            |            |                                  |                                                                                                          |                                             |            |            |            |            |            |
| Square Feet                                                                | 232,931    | 232,931    | 232,931                          | 232,931                                                                                                  | 232,931                                     | 232,931    | 232,931    | 232,931    | 232,931    | 232,931    |
| Capacity (students) - *                                                    | 873; 1,234 | 873; 1,234 | 873; 1,234                       | 873; 1,234                                                                                               | 873; 1,234                                  | 873; 1,234 | 873; 1,234 | 873; 1,234 | 873; 1,234 | 873; 1,234 |
| Enrollment                                                                 | 866        | 1,029      | 1,025                            | 1,050                                                                                                    | 1,087                                       | 1,072      | 1,059      | 1,190      | 1,128      | 1,107      |
| Number of Schools at June 30, 2018<br>Middle School = 1<br>High School = 1 |            |            |                                  |                                                                                                          |                                             |            |            |            |            |            |

Exhibit J-18

\* The first student capacity number reflects the FES (Facility Efficiency Standards) capacity while the the second student capacity number reflects the District Practices as per the 2008 Long Range Facility Plan.

Note: Enrollment is based on the annual October district count.

Source: West Essex Regional School District Facilities Office

Exhibit J-19

## WEST ESSEX REGIONAL SCHOOL DISTRICT SCHEDULE OF REQUIRED MAINTENANCE LAST TEN FISCAL YEARS UNAUDITED

|                    | 2009       |   | 2010      |   | 2011    |    | 2012    |   | 2013       |   | 2014       |   | 2015       |   | 2016    |               | 2017       |   | 2018    |
|--------------------|------------|---|-----------|---|---------|----|---------|---|------------|---|------------|---|------------|---|---------|---------------|------------|---|---------|
| School Facilities  |            |   |           |   |         |    |         |   |            |   |            |   |            |   |         |               |            |   |         |
| Senior High School | \$ 95,732  | S | \$ 35,367 | Ś | 141,776 | \$ | 83,489  |   | \$ 181,645 | Ś | 465,521    | S | 493,587    | S | 597,034 | <del>so</del> | 561,488    | S | 552,773 |
| Junior High School | 48,828     |   | 27,830    |   | 63,160  |    | 60,724  |   | 88,824     |   | 318,179    |   | 371,889    |   | 298,423 |               | 412,962    |   | 421,853 |
| Total              | \$ 144,560 | S | \$ 63,197 | Ś | 204,936 | Ś  | 144,213 | Ś | \$ 270,469 | Ś | \$ 783,700 | Ś | \$ 865,476 | ∽ | 895,457 | s             | \$ 974,450 | ÷ | 974,626 |

Source: School District's Financial Statements

#### WEST ESSEX REGIONAL SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2018 UNAUDITED

|                                                             |            | Coverage      | D  | eductible  |
|-------------------------------------------------------------|------------|---------------|----|------------|
| Commercial Package Policy - School Alliance Insurance Fund: |            |               |    |            |
| PROPERTY SECTION:                                           |            |               |    |            |
| Blanket Building and Contents (fund limit)                  | \$         | 500,000       |    |            |
| Member Retention per Occurrence                             | Ψ          | 500,000       | \$ | 100,000    |
| Sch Excess Liability Fund SIR per Occurrence                |            |               | Ψ  | 150,000    |
| Accounts Receivable                                         |            | 2,500,000     |    | 2,500      |
| Automobile Physical Damage                                  | In         | Blanket Limit |    | 1,000      |
| Builders Risk (New Construction)                            |            | 25,000,000    |    | 2,500      |
| Electronic Data Processing Equipment                        | In         | Blanket Limit |    | 2,500      |
| LIABILITY SECTION:                                          |            |               |    | _,;; ; ; ; |
| Comprehensive General Liability and Automobile Liability    | V          |               |    |            |
| Per Occurrence                                              |            | 5,000,000     |    | 1,000      |
| Fund Annual Aggregate                                       |            | 100,000       |    | 2,500      |
| Underlying Insurance Limit                                  |            | 100,000       |    | 1,000      |
| EXCESS LIABILITY:                                           |            | ,             |    | ,          |
| Excludes School Board Legal Liability                       |            | 15,000,000    |    |            |
| CRIME:                                                      |            |               |    |            |
| Blanket Employee Dishonesty                                 |            | 500,000       |    | 1,000      |
| Computer Fraud                                              |            | 50,000        |    | 1,000      |
| Forgery                                                     |            | 50,000        |    | 1,000      |
| Theft/Disappearance/Destruction:                            |            |               |    |            |
| Inside                                                      |            | 50,000        |    | 1,000      |
| Outside                                                     |            | 50,000        |    | 1,000      |
| NJUEP Excess:                                               |            |               |    |            |
| Max/Occurrence                                              |            | 30,000        |    |            |
| Max Available Other Aggregate                               |            | 30,000        |    |            |
| Max Products/Completed Ops Aggregate                        |            | 30,000        |    |            |
| Crisis Fund                                                 |            | 25,000        |    |            |
| IEP Hearing Limit of Liability                              |            | 100,000       |    | 100,000    |
| School Leaders Professional Liability Employment Practices  | Liability: |               |    |            |
| Claim Limit of Liability                                    |            | 5,000,000     |    | 5,000      |
| 3rd Party Event Sublimit of Liability                       |            | 5,000,000     |    | 5,000      |
| Member Sublimit of Liability                                |            | 5,000,000     |    |            |
| Excess School Leaders Professional Liability                |            |               |    |            |
| Loss                                                        |            | 15,000        |    | 5,000      |
| Policy Year Annual Aggregate                                |            | 15,000        |    |            |
|                                                             |            |               |    |            |

#### Exhibit J-20 2 of 2

#### WEST ESSEX REGIONAL SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2018 UNAUDITED

|                                                                | <br>Coverage    | D  | eductible |
|----------------------------------------------------------------|-----------------|----|-----------|
| Morris Essex Insurance Group:                                  |                 |    |           |
| WORKERS' COMPENSATION:                                         |                 |    |           |
| (a) Statutory Benefits                                         | Included        |    |           |
| (a) Employer's Liability                                       | \$<br>5,000,000 |    |           |
| Supplemental Coverage (optional)                               | Included        |    |           |
| Selective Insurance Company:                                   |                 |    |           |
| Public Employees' Faithful Performance Blanket Position Bond - |                 |    |           |
| School Business Administrator/Board Secretary                  | 275,000         |    |           |
| Treasurer                                                      | 275,000         |    |           |
| Student Accident Insurance                                     | 5,000,000       |    |           |
| Boiler & Machinery                                             | 100,000,000     |    |           |
| Cyber Liability                                                | 2,000,000       | \$ | 100,000   |
| Sexual Abuse & Molestation                                     |                 |    |           |
| Occurrence/Member Aggregate                                    | 10,000,000      |    |           |
| Fund Aggregate                                                 | 30,000,000      |    |           |
| Underlying Insurance Limit                                     | 100,000         |    |           |
| Medical Expense Benefits                                       | 150,000         |    |           |

#### SINGLE AUDIT SECTION



Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mt. Arlington, NJ 07856 973-328-1825 | 973-328-0507 Fax Lawrence Business Center 11 Lawrence Road Newton, NJ 07860 973-383-6699 | 973-383-6555 Fax

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

#### Independent Auditors' Report

The Honorable President and Members of the Board of Education West Essex Regional School District County of Essex, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the West Essex Regional School District, in the County of Essex (the "District") as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated January 18, 2019.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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The Honorable President and Members of the Board of Education West Essex Regional School District Page 2

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

January 18, 2019 Mount Arlington, New Jersey NISIVOCCIA LLP

William F. Schroeder Licensed Public School Accountant #2112 Certified Public Accountant



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Report on Compliance For Each Major State Program and Report on Internal Control Over Compliance

Independent Auditors' Report

The Honorable President and Members of the Board of Education West Essex Regional School District County of Essex, New Jersey

#### **Report on Compliance for Each Major State Program**

We have audited the Board of Education of the West Essex Regional School District's (the "District's") compliance with the types of compliance requirements described in the *New Jersey State Aid/ Grant Compliance Supplement* that could have a direct and material effect on the District's major state program for the fiscal year ended June 30, 2018. The District's major state program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

#### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.* Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the District's compliance.

#### **Opinion on Each Major State Program**

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2018.

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The Honorable President and Members of the Board of Education West Essex Regional School District Page 2

#### **Report on Internal Control Over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

January 18, 2019 Mount Arlington, New Jersey NISIVOCCIA LLP

William F. Schroeder

Licensed Public School Accountant #2112 Certified Public Accountant

|                                                                                                                                                |                           | N.                            | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>SCHEDULE OF OF EXPENDITURES OF FEDERAL AWARDS<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018 | <u>X REGIONAL</u><br>EXPENDITUR<br>SCAL YEAR EI | WEST ESSEX REGIONAL SCHOOL DISTRICT<br>DULE OF OF EXPENDITURES OF FEDERAL AW<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2018 | L AWARDS<br>2018                                |                                 |                                |                                                                                            |                                                 | Schedule A<br>Exhibit K-3           |
|------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------|---------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|--------------------------------|--------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------------|
| Federal Grantor/Pass Through Grantor/<br>Program/Cluster Title                                                                                 | Federal<br>CFDA<br>Number | Grant or State<br>Project No. | Grant<br>Period                                                                                                                 | Award<br>Amount                                 | Balance at June 30, 2017BudgetaryBudgetaryAccountsUnearnecReceivableRevenue                                             | ne 30, 2017<br>Budgetary<br>Unearned<br>Revenue | Cash<br>Received                | Budgetary<br>Expendi-<br>tures | Balance at June 30, 2018<br>Budgetary Budgetary<br>Accounts Unearned<br>Receivable Revenue | te 30, 2018<br>Budgetary<br>Unearned<br>Revenue | Amounts<br>Paid to<br>Subrecipients |
| U.S. Department of Education:<br>Special Revenue Fund:<br>Passed-through State Department of Education:<br>Elementers and Secondary Education: |                           |                               |                                                                                                                                 |                                                 |                                                                                                                         |                                                 |                                 |                                |                                                                                            |                                                 |                                     |
| Title I<br>Title I                                                                                                                             | 84.010<br>84.010          | ESEA563018<br>NCLB563017      | 7/1/17-6/30/18<br>7/1/16-6/30/17                                                                                                | <pre>\$ 61,647<br/>65,224</pre>                 | \$ (60,736)                                                                                                             |                                                 | <pre>\$ 42,723<br/>60,736</pre> | \$ (52,737)                    | \$ (10,014)                                                                                |                                                 |                                     |
| Total Title I                                                                                                                                  |                           |                               |                                                                                                                                 |                                                 | (60,736)                                                                                                                |                                                 | 103,459                         | (52,737)                       | (10,014)                                                                                   |                                                 |                                     |
| Title IIA<br>Title IIA                                                                                                                         | 84.367<br>84.367          | ESEA563018<br>NCLB563017      | 7/1/17-6/30/18<br>7/1/16-6/30/17                                                                                                | 30,171<br>14,012                                | (5,131)                                                                                                                 |                                                 | 11,829<br>5.131                 | (19,685)                       | (7,856)                                                                                    |                                                 |                                     |
| Total Title II                                                                                                                                 |                           |                               |                                                                                                                                 |                                                 | (5,131)                                                                                                                 |                                                 | 16,960                          | (19,685)                       | (7,856)                                                                                    |                                                 |                                     |
| Title IV                                                                                                                                       | 84.186                    | ESEA359018                    | 7/1/17-6/30/18                                                                                                                  | 3,000                                           |                                                                                                                         |                                                 | 950                             | (1,510)                        | (560)                                                                                      |                                                 |                                     |
| Total Title IV                                                                                                                                 |                           |                               |                                                                                                                                 |                                                 |                                                                                                                         |                                                 | 950                             | (1,510)                        | (560)                                                                                      |                                                 |                                     |
| Special Education Cluster:<br>I.D.E.A. Part B, Basic<br>I.D.E.A. Part B, Basic                                                                 | 84.027<br>84.027          | IDEA563018<br>IDEA563017      | 7/1/17-6/30/18<br>7/1/16-6/30/17                                                                                                | 302,632<br>304,497                              | (304.497)                                                                                                               |                                                 | 246,432<br>304.497              | (302,632)                      | (56,200)                                                                                   |                                                 |                                     |
| Total Special Education Cluster                                                                                                                |                           |                               |                                                                                                                                 |                                                 | (304,497)                                                                                                               |                                                 | 550,929                         | (302,632)                      | (56,200)                                                                                   |                                                 |                                     |
| Subtotal - Special Revenue Fund                                                                                                                |                           |                               |                                                                                                                                 |                                                 | (370,364)                                                                                                               |                                                 | 672,298                         | (376,564)                      | (74,630)                                                                                   |                                                 |                                     |
| Total U.S. Department of Education                                                                                                             |                           |                               |                                                                                                                                 |                                                 | (370,364)                                                                                                               |                                                 | 672,298                         | (376,564)                      | (74,630)                                                                                   |                                                 |                                     |
| Total Federal Awards                                                                                                                           |                           |                               |                                                                                                                                 |                                                 | \$ (370,364)                                                                                                            | -0-                                             | \$ 672,298                      | \$ (376,564)                   | \$ (74,630)                                                                                | -0-                                             | -0-                                 |
|                                                                                                                                                |                           |                               |                                                                                                                                 |                                                 |                                                                                                                         |                                                 |                                 |                                |                                                                                            |                                                 |                                     |

SEE THE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

### Schedule B Exhibit K-4 1 of 2

WEST ESSEX REGIONAL SCHOOL DISTRICT SCHEDULE OF OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                               |                     |                |            | Balance at June 30, 2017 | ne 30, 2017 |           |                       |             | Balance at June 30, 2018 | e 30, 2018 | ME                | MEMO                |
|-----------------------------------------------|---------------------|----------------|------------|--------------------------|-------------|-----------|-----------------------|-------------|--------------------------|------------|-------------------|---------------------|
|                                               | Grant or State      | Grant          | Award      | Budgetary                | Due to      | Cach      | Budgetary<br>Fxnendi- |             | GAAP<br>Accounts         | Due to     | Budoetarv         | Cumulative<br>Total |
| State Grantor/Program Title                   | Project Number      | Period         | Amount     | Receivable               | Grantor     | Received  | tures                 | Adjustments | Receivable               | Grantor    | Receivable        | Expenditures        |
| State Department of Education:                |                     |                |            |                          |             |           |                       |             |                          |            |                   |                     |
| General Fund State Aid:                       |                     |                |            |                          |             |           |                       |             |                          |            |                   |                     |
| Transportation Aid                            | 18-495-034-5120-014 | 7/1/17-6/30/18 | \$ 182,327 |                          |             | S 166,081 | \$ (182,327)          |             |                          |            | <b>S</b> (16,246) | \$ 182,327          |
| Special Education Aid                         | 18-495-034-5120-089 | 7/1/17-6/30/18 | 882,967    |                          |             | 804,292   | (882,967)             |             |                          |            | (78,675)          | 882,967             |
| Security Aid                                  | 18-495-034-5120-084 | 7/1/17-6/30/18 | 29,634     |                          |             | 26,994    | (29,634)              |             |                          |            | (2,640)           | 29,634              |
| Additional Adjustment Aid                     | 18-495-034-5120-085 | 7/1/17-6/30/18 | 1          |                          |             | 1         | Ξ                     |             |                          |            |                   | 1                   |
| PARCC Readiness                               | 18-495-034-5120-098 | 7/1/17-6/30/18 | 16,800     |                          |             | 15,303    | (16, 800)             |             |                          |            | (1,497)           | 16,800              |
| Per Pupil Growth Aid                          | 18-495-034-5120-097 | 7/1/17-6/30/18 | 16,800     |                          |             | 15,303    | (16, 800)             |             |                          |            | (1,497)           | 16,800              |
| Professional Learning Community Aid           | 18-495-034-5120-101 | 7/1/17-6/30/18 | 17,460     |                          |             | 15,904    | (17, 460)             |             |                          |            | (1,556)           | 17,460              |
| Extraordinary Special Education Costs Aid     | 18-495-034-5120-044 | 7/1/17-6/30/18 | 427,466    |                          |             |           | (427,466)             |             | \$ (427,466)             |            | (427,466)         | 427,466             |
| Excess Nonpublic Transportation Costs         | 18-495-034-5120-014 | 7/1/17-6/30/18 | 75,110     |                          |             |           | (75,110)              |             | (75,110)                 |            | (75,110)          | 75,110              |
| Reimbursed TPAF Social Security Contributions | 18-495-034-5094-003 | 7/1/17-6/30/18 | 1,077,415  |                          |             | 1,024,017 | (1,077,415)           |             | (53,398)                 |            | (53,398)          | 1,077,415           |
| On-Behalf TPAF Post Retirement Contributions  | 18-495-034-5094-001 | 7/1/17-6/30/18 | 1,374,209  |                          |             | 1,374,209 | (1,374,209)           |             |                          |            |                   | 1,374,209           |
| <b>On-Behalf TPAF Pension Contributions</b>   | 18-495-034-5094-002 | 7/1/17-6/30/18 | 2,077,248  |                          |             | 2,077,248 | (2,077,248)           |             |                          |            |                   | 2,077,248           |
| On-Behalf TPAF Non-Contributory Insurance     | 18-495-034-5094-004 | 7/1/17-6/30/18 | 50,410     |                          |             | 50,410    | (50, 410)             |             |                          |            |                   | 50,410              |
| On-Behalf TPAF Long-Term Disability Insurance | 18-495-034-5094-004 | 7/1/17-6/30/18 | 2,851      |                          |             | 2,851     | (2,851)               |             |                          |            |                   | 2,851               |
| Transportation Aid                            | 17-495-034-5120-014 | 7/1/16-6/30/17 | 182,327    | \$ (15,940)              |             | 15,940    |                       |             |                          |            |                   | 182,327             |
| Special Education Aid                         | 17-495-034-5120-089 | 7/1/16-6/30/17 | 788,960    | (68,976)                 |             | 68,976    |                       |             |                          |            |                   | 788,960             |
| Security Aid                                  | 17-495-034-5120-084 | 7/1/16-6/30/17 | 29,634     | (2,591)                  |             | 2,591     |                       |             |                          |            |                   | 29,634              |
| PARCC Readiness                               | 17-495-034-5120-098 | 7/1/16-6/30/17 | 16,800     | (1,469)                  |             | 1,469     |                       |             |                          |            |                   | 16,800              |
| Per Pupil Growth Aid                          | 17-495-034-5120-097 | 7/1/16-6/30/17 | 16,800     | (1,469)                  |             | 1,469     |                       |             |                          |            |                   | 16,800              |
| Professional Learning Community Aid           | 17-495-034-5120-101 | 7/1/16-6/30/17 | 17,460     | (1,526)                  |             | 1,526     |                       |             |                          |            |                   | 17,460              |
| Extraordinary Special Education Costs Aid     | 17-495-034-5120-044 | 7/1/16-6/30/17 | 504,339    | (504, 339)               |             | 504,339   |                       |             |                          |            |                   | 504,339             |
| Excess Nonpublic Transportation Costs         | 17-495-034-5120-014 | 7/1/16-6/30/17 | 52,026     | (52,026)                 |             | 52,026    |                       |             |                          |            |                   | 52,026              |
| Reimbursed TPAF Social Security Contributions | 17-495-034-5094-003 | 7/1/16-6/30/17 | 1,042,164  | (52, 422)                |             | 52,422    |                       |             |                          |            |                   | 1,042,164           |
| Subtotal - General Fund                       |                     |                |            | (700,758)                |             | 6,273,371 | (6, 230, 698)         |             | (555,974)                |            | (658,085)         | 8,881,209           |
| Total State Department of Education           |                     |                |            | (700,758)                |             | 6,273,371 | (6,230,698)           |             | (555,974)                |            | (658,085)         | 8,881,209           |

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|----------|-----------|--------|
| Sched    | Exhibi    |        |

# WEST ESSEX REGIONAL SCHOOL DISTRICT SCHEDULE OF OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|                                                                            |                       |                |               | Balance at June 30, 2017 | ne 30, 2017 |              |                       |             | Balance at June 30, 2018 | le 30, 2018 | ME           | MEMO                |
|----------------------------------------------------------------------------|-----------------------|----------------|---------------|--------------------------|-------------|--------------|-----------------------|-------------|--------------------------|-------------|--------------|---------------------|
|                                                                            | Grant or State        | Grant          | Award         | Budgetary<br>Accounts    | Due to      | Cash         | Budgetary<br>Expendi- |             | GAAP<br>Accounts         | Due to      | Budgetarv    | Cumulative<br>Total |
| State Grantor/Program Title                                                | Project Number        | Period         | Amount        | Receivable               | Grantor     | Received     | tures                 | Adjustments | Receivable               | Grantor     | Receivable   | Expenditures        |
| Total State Awards Subject to Single Audit Determination                   | ation                 |                |               | \$ (700,758)             | -0-         | \$ 6,273,371 | \$(6,230,698)         | -0-         | \$ (555,974)             | -0-         | \$ (658,085) | \$ 8,881,209        |
| Less: State Awards Not Subject to Single Audit Major Program Determination | rogram Determination  |                |               |                          |             |              |                       |             |                          |             |              |                     |
| On-Behalf TPAF Pension System Contributions:                               |                       |                |               |                          |             |              |                       |             |                          |             |              |                     |
| On-Behalf TPAF Post Retirement Contributions                               | 18-495-034-5094-001   | 7/1/17-6/30/18 | (1, 374, 209) |                          |             |              | \$ 1,374,209          |             |                          |             |              |                     |
| On-Behalf TPAF Pension Contributions                                       | 18-495-034-5094-002   | 7/1/17-6/30/18 | (2,077,248)   |                          |             |              | 2,077,248             |             |                          |             |              |                     |
| On-Behalf TPAF Non-Contributory Insurance                                  | 18-495-034-5094-004   | 7/1/17-6/30/18 | (50, 410)     |                          |             |              | 50,410                |             |                          |             |              |                     |
| On-Behalf TPAF Long-Term Disability Insurance 18-495-034-5094-004          | 18-495-034-5094-004   | 7/1/17-6/30/18 | (2,851)       |                          |             |              | 2,851                 |             |                          |             |              |                     |
| Subtotal - On-Behalf TPAF Pension System Contributions                     | ontributions          |                |               |                          |             |              | 3,504,718             |             |                          |             |              |                     |
| Total State Awards Subject to Single Audit Major Program Determination     | Program Determination |                |               |                          |             |              | \$(2,725,980)         |             |                          |             |              |                     |

SEE THE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

#### WEST ESSEX REGIONAL SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state grant activity of the Board of Education, West Essex Regional School District under programs of the federal and state governments for the fiscal year ended June 30, 2018. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

#### NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the Food Service Fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

#### NOTE 3. INDIRECT COST RATE

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

#### NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes these payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>NOTES TO THE SCHEDULES OF FEDERAL AND STATE AWARDS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u> (Continued)

#### NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$10,140) for the general fund and (\$23,667) for the special revenue fund (of which \$23,667 is for local awards and is not included in the table below). See Note 1D for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Revenue from federal and state awards is reported in the Board's basic financial statements on a GAAP basis as presented below:

|                      | Fe | deral   | <br>State       | Total |           |
|----------------------|----|---------|-----------------|-------|-----------|
| General Fund         |    |         | \$<br>6,220,558 | \$    | 6,220,558 |
| Special Revenue Fund | \$ | 376,564 | <br>            |       | 376,564   |
| Total Awards         |    | 376,564 | \$<br>6,220,558 | \$    | 6,597,122 |

#### NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### NOTE 6. OTHER

TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2018.

#### NOTE 7. NEW JERSEY SCHOOLS DEVELOPMENT AUTHORITY (SDA) GRANT

The District has a grant in the amount of \$1,475,901 for the Middle School improvements project from the Schools Development Authority (SDA) under the Educational Facilities Construction and Financing Act. The project is now complete and the District has received \$1,311,812 on this project. As of June 30, 2018, the District has a \$-0-receivable on the budgetary and GAAP basis.

#### <u>WEST ESSEX REGIONAL SCHOOL DISTRICT</u> <u>SCHEDULE OF FINDINGS AND QUESTIONED COSTS</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2018</u>

#### Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over the major state program disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance.*
- The auditor's report on compliance for the major state program for the District expresses an unmodified opinion on the major state program.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District was not subject to the single audit provisions of the Uniform Guidance for the fiscal year ended June 30, 2018 as federal grant expenditures were less than the single audit threshold of \$750,000 identified in the Uniform Guidance.
- The District's program tested as a major state program for the current fiscal year consisted of the following:

|                                 |                     |                | Award        | Budgetary    |
|---------------------------------|---------------------|----------------|--------------|--------------|
|                                 | State Grant Number  | Grant Period   | Amount       | Expenditures |
| State:                          |                     |                |              |              |
| Reimbursed TPAF Social Security |                     |                |              |              |
| Contributions                   | 18-495-034-5094-003 | 7/1/17-6/30/18 | \$ 1,077,415 | \$ 1,077,415 |

- The threshold used for distinguishing between Type A and Type B state programs was \$750,000.
- The District was determined to be a "low-risk" auditee for state programs.

#### WEST ESSEX REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (Continued)

Summary of Auditors' Results: (Cont'd)

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

- Not applicable since federal expenditures were below the single audit threshold.

#### Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in 2 CFR 200.516(a) of the Uniform Guidance and New Jersey's OMB Circular 15-08.

#### WEST ESSEX REGIONAL SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

Status of Prior Year Findings:

The District had no prior year audit findings.