# COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE WILLINGBORO TOWNSHIP SCHOOL DISTRICT BOARD OF EDUCATION BURLINGTON COUNTY, NEW JERSEY

FOR THE FISCAL YEAR ENDED JUNE 30, 2018

Prepared by Willingboro Township School District Finance Department

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KELVIN L. SMITH, CPA, MBA
BUSINESS ADMINISTRATOR/BOARD SECRETARY

COUNTRY CLUB ADMINISTRATION BUILDING 440 BEVERLY-RANCOCAS ROAD TELEPHONE: (609)835-8600 Ext. 1020 FAX: (609)871-1566

January 25, 2019

The Honorable President and Members of the Board of Education Willingboro Township School District Burlington County, New Jersey 08046

#### Dear Board Members:

The comprehensive annual financial report of the Willingboro Township School District for the fiscal year ended June 30, 2018, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the administration of the Board of Education. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and the results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes the transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules and the auditor's report. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformance with the provisions of the Single Audit Act of 1984 and the U.S. Office of Management and Budget Circular A-133, "Audits of State and Local Governments and Non-Profit Organizations", and the state treasury Circular Letter 04-04 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

1) <u>REPORTING ENTITY AND ITS SERVICES:</u> The Willingboro Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by National Center for Governmental Accountants Statement No. 3. All fund account groups of the District are included in this report. The Willingboro Township Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education programs. The District completed the 2017-2018 fiscal year with an average daily enrollment of 3484, which is 186 students less than the previous year's average enrollment. The following details the changes in the student enrollment of the District over the last ten years.

#### **Average Daily Enrollment**

| Fiscal Year | Student Enrollment | Percent Change        |
|-------------|--------------------|-----------------------|
| 2017-2018   | 3484               | 18.73%                |
| 2016-2017   | 3670               | 0.16%                 |
| 2015-2016   | 3664               | (-0.02 <del>%</del> ) |
| 2014-2015   | 3739               | 2.79%                 |
| 2013-2014   | 3605               | (7.22%)               |
| 2012-2013   | 4104               | (7.53%)               |

#### 2) **MAJOR INITIATIVES**:

- The School District made a substantial investment in improving the technology and curriculum and instruction department to enhance the academic profile of the students. Also, the creation of two ECDC sites and the major District reorganization necessitated by the State's approval of the expansion of a local Charter School.
- 3) <u>INTERNAL ACCOUNTING CONTROLS</u>: District Administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by administration.

As a recipient of federal and state financial assistance, the District is responsible for ensuring that an adequate internal control structure is in place for compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the District administration.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs and to determine that the District has complied with applicable laws and regulations.

4) <u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. The final budget amount as amended for the fiscal year is presented in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2018.

- 5) <u>BASIS OF ACCOUNTING</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note #1E.
- 6) <u>FINANCIAL INFORMATION AT FISCAL YEAR-END:</u> As demonstrated by the various statements and schedules included in the financial section of this report, the District meets its responsibility for financial management. The following schedule presents a summary of the General Fund, Special Revenue Fund and Debt Service Fund. Revenues for the fiscal year ended June 30, 2018 and the amount and percentage of increases (decreases) in relation to prior year revenues.

The following schedule presents a summary of General Fund, Special Revenue Fund and Debt Service Fund expenditures for the fiscal year ended June 30, 2018 and the amount and percentage of increases (decreases) in relation to prior year amounts:

| Total Revenue   | 83,928,945 | 100.00% | <u>1,173,278</u> | <u>1.42%</u> |
|-----------------|------------|---------|------------------|--------------|
| Federal Sources | 2,431,784  | 2.90%   | (243,274)        | -9.09%       |
| State Sources   | 48,798,428 | 58.14%  | 1,198,641        | 2.52%        |

| Expenditures       | 2017-2018 Actual | Percent of Total | Increase<br>(Decrease) From<br>2017 | Percentage Increase (Decrease) |
|--------------------|------------------|------------------|-------------------------------------|--------------------------------|
| Operating          | 79,087,728       | 96.89%           | 2,286,195                           | 2.98%                          |
| Capital Outlay     | 679,720          | 0.83%            | 524,410                             | 77.15%                         |
| Debt Services      | 1,857,932        | 2.28%            | (8,249)                             | -0.90%                         |
| Total Expenditures | 81,625,380       | 100.00%          | 2,802,356                           | 3.56%                          |

<sup>7) &</sup>lt;u>**DEBT ADMINISTRATION**:</u> At June 30, 2018, the District's outstanding debt issues included \$21,210,000 general obligation bonds.

<sup>8) &</sup>lt;u>CASH MANAGEMENT:</u> The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note #2. The District has adopted an investment policy,

which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

- 9) <u>RISK MANAGEMENT:</u> The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, student accident insurance, and fidelity bonds.
- 10) <u>INDEPENDENT AUDIT</u>: State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board approved the accounting firm of Brent Lee & Co. LLC during the meeting of March 28, 2018. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements (Uniform Guidance) and State Treasury Circular Letter 15-08 OMB. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.
- 11) <u>ACKNOWLEDGEMENTS</u>: We would like to express our appreciation to the Willingboro Township Board of Education for its concern for providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing its full support to the ongoing improvement of the financial operation. The preparation of this report could not have been accomplished without the dedicated services of the District staff.

Respectfully submitted,

Dr Ronald G. Taylor

Superintendent of Schools

Kelvin L. Smith, CPA, MBA

Business Administrator/Board Secretary

# SUPERINTENDENT OF SCHOOLS

# **DEPUTY SUPERINTENDENT OF SCHOOLS**

School-based Leadership, Special Services, Business Administration & Operations, Human Resources, NJQSAC, Security, Special Projects, ESL, Early Childhood, Nursing, Registration, Student Attendance, NCLB Grants, and Board Curriculum & Instruction Committee

#### CHIEF OF SCHOOLS

School-based Leadership (PK-12), 504, HIB, Remand Hearings, Student Attendance, Guidance, Testing, Student Info. Systems, Athletics, Board Policy Committee

#### USINESS ADMINSTRATOR BOARD SECRETARY

Accounting, Transportation, Facilities, Food Services, Technology, Printing, Payroll, Lunch Applications, Before/ After Care, and Board Operations Committee

# HUNAVRESOURCES

Benefits, Personnel, Affirmative Action Office, HQ-Certification, Time & Attendance, Staff Evaluations, Tuition Reimbursements, and Board Personnel Committee

# SPECIAL SERVICES

Professional Development for: Language Arts, Math, Science, Social Studies, Special Education, Alternative Parent Resources, Education, Homebound Instruction, Extended School Year, Board Curriculum & Instruction Committee

# Special Projects

Professional
Development for:
Language Arts, Math,
Science, Social Studies,
Special Education,
Alternative Parent
Resources, Education,
Homebound Instruction,
Extended School Year,
Board Curriculum &
Instruction Committee

#### Director of Security

District
Security,
Registration,
Student
Attendance
& Truancy,
Board
Curriculum
and
Instruction
Committee

- 0

#### WILLINGBORO BOARD OF EDUCATION

#### **ROSTER OF OFFICIALS**

#### **JUNE 30, 2018**

| MEMBERS OF THE BOARD OF EDUCATION | TERM EXPIRES |
|-----------------------------------|--------------|
| Tonya Brown, President            | 2020         |
| Kimbrali Davis, Vice President    | 2019         |
| Grover Mckenzie                   | 2019         |
| Dennis Tunstall                   | 2019         |
| Sarah Holley                      | 2018         |
| Felicia Hopson                    | 2018         |
| Gary Johnson                      | 2020         |
| Debra Williams                    | 2020         |
| Jennifer Noble-Slaton             | 2018         |

#### OTHER OFFICIALS

Dr. Ronald G. Taylor, Superintendent of Schools

Kelvin Smith, Business Administrator/Board Secretary

Dr. Dale Talbert, Assistant Superintendent

Ms. Teresa-Ann Lucas, Assistant Superintendent

Dr. Melody Alegria, Director of Special Services

#### WILLINGBORO BOARD OF EDUCATION

#### **CONSULTANTS AND ADVISORS**

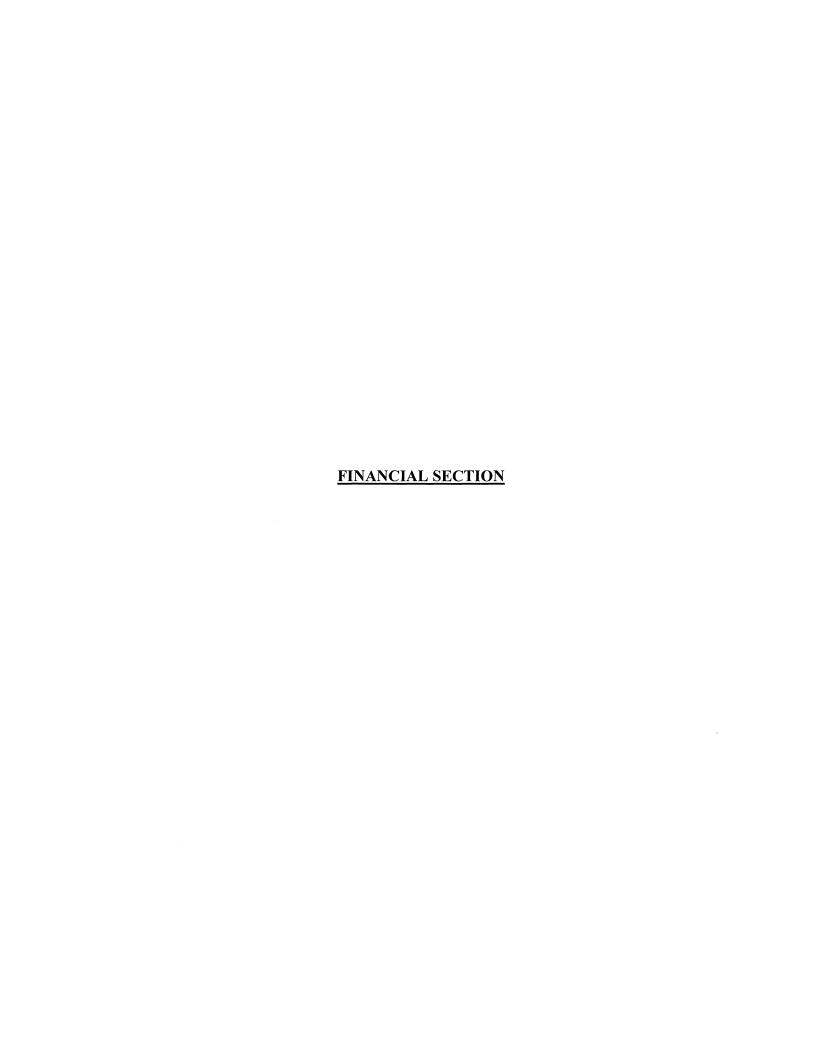
BRENT W. LEE & CO., LLC Certified Public Accounting Firm 3008 New Albany Road Cinnaminson, New Jersey 08077

#### **ATTORNEYS**

Lester Taylor, Esq.
FLORIO, PERRUCCI, STEINHARDT & FADER
ATTORNEYS AT LAW
235 Broubalow Way
Phillipsburg, NJ 08865

#### **OFFICIAL DEPOSITORIES**

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#### Independent Auditor's Report

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey, as of and for the fiscal year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077 In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

#### **Opinions**

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Willingboro Township Board of Education, in the County of Burlington, State of New Jersey, as of June 30, 2018, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Willingboro Township School District Board of Education's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures

applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standard generally accepted in the United States of America by me. In my opinion, based on my audit, the procedures performed as described above, the combining and individual nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, I have also issued a report dated January 25, 2019 on my consideration of the Willingboro Township School District Board of Education's internal control structure over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Licensed Public School Accountant No. 700

Cinnaminson, New Jersey January 25, 2019

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# REQUIRED SUPPLEMENTARY INFORMATION – PART I

MANAGEMENT'S DISCUSSION AND ANALYSIS

#### WILLINGBORO TOWNSHIP PUBLIC SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

The discussion and analysis of the Willingboro Township Public School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2018. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers should also review the notes to the basic financial statements and other financial statements to enhance their understanding of the District's financial performance.

#### Financial Highlights-2018

Net Position totaled \$18,153,002, which represents a \$2,211,504 decrease from 2016-2017. The decrease is mostly due to a reduction in grant receivables and an increase in pension liability.

General Fund revenues accounted for \$77,783,409 in revenue or 92.68% of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, accounted for \$4,287,604, 5.11% of the total revenue, the remainder was the debt service in the amount of \$1,857,932 or 2.21% of total revenue in the amount of \$83,928,945.

The District had \$81,625,380 in expenses; special revenue funds accounted for \$4,287,547 and debt service \$1,857,932 and permanent funds in the amount of \$625. Note: The remaining amount of \$75,479.276 is in the General Fund.

Among major funds, the General Fund had \$77,783,409 in revenues and \$75,479,276 in expenditures. The General Fund's fund balance is \$3,994,609.

#### Using this Comprehensive Annual Financial Report (CAFR)

The annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Willingboro Township Public School District as a financial whole, an entire operating entity. The statements then proceed to provide a detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. Governmental fund statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements also look at the District's most significant funds with all other non-major funds presented in total in one column. In the case of the Willingboro Township Public School District, the General Fund is by far the most significant.

#### Reporting the District as a Whole

#### Statement of Net Position and the Statement of Activities

This document contains all funds used by the District to provide programs and activities, viewing the District as a whole and reports the culmination of all financial transactions. The report answers the question "How We Did Financially during Fiscal Year 2018." The Statement of Net Position and the Statement of activities provides the summary. The statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account, all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net position and changes in net position. This change in net assets is important because they report on whether the District's financial position has improved or diminished.

In the Statement of Net Position and the Statement of Activities, the District is divided into two types of activities:

Governmental Activities - All of the District's programs and services are reported here including, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.

**Business-Type Activities -** These services are provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service and Community School Enterprise Funds are reported as business activities.

#### Reporting the District's Most Significant Funds

#### **Fund Financial Statement**

The Analysis of the District's major funds provides detailed information about the District's major funds. The District's major governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund.

#### **Governmental Funds**

The District's activities are reported in governmental funds, which focus on how money flows into and out of the funds and balances left at year-end available for spending in the future years. These funds are reported using a modified accrual accounting method, which measures cash and all other financial assets

That can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

#### **Enterprise Fund**

The Enterprise Fund uses the same basis of accounting as business-type activities. The reporting of this fund did not change with the conversion to GASB 34.

#### The District as a Whole

Table I provides a comparative summary of the District's net position for 2018 and 2017.

#### Table I – Net Position

The District's combined net position were \$18,153,002 on June 30, 2018. This is a decrease of 11.73% from the previous fiscal year.

| Net Position                            |    | 30-Jun-18     | 30-Jun-17    |  |
|---|----|---------------|--------------|--|
| Invested in Capital Assets, Net of Debt | \$ | 35,326,771    | 37,439,018   |  |
| Restricted For:<br>Other Purposes       |    | 4,779,636     | 5,439,338    |  |
| Unrestricted                            |    | (21,953,405)  | (22,313,850) |  |
| Total Net Position                      | \$ | 18,153,002 \$ | 20,564,506   |  |

#### **Government Activities**

Property taxes as approved by the voters of the Willingboro Township made up 39% of revenues for governmental activities for the fiscal year 2018. The District's total revenues were \$83,928,945 for the year ended June 30, 2018. Federal, state, local grants and miscellaneous account for the other 61% of revenue.

#### **Revenue for Fiscal Year 2018**

| Revenue               | <u>FY 2018</u> |
|-----------------------|----------------|
| Tax Levy              | 32,317,925     |
| Tuition Charges       | 132,863        |
| Miscellaneous         | 247,945        |
| State Services 48,798 |                |
| Federal Sources       | 2,431,784      |
| Total                 | \$83,928,945   |

#### **Expenses for Fiscal Year 2018**

The total cost of all programs and services was \$81,625,380 Instruction and out of district tuition comprises 31.7% of the District's expenses.

| <b>Expense</b>             | FY 2018      |
|----------------------------|--------------|
| Instruction                | 19,547,386   |
| Out of District Placement  | 6,367,339    |
| Undistributed Expenditures | 53,172,378   |
| Capital Outlay             | 679,720      |
| Debt Service               | 1,857,932    |
| Scholarships Awarded       | 625          |
|                            |              |
| Total                      | \$81,625,380 |

#### **Business-Type Activities**

Revenues for the District's business-type activities (food service and the before and after school program) were comprised of charges for services and federal and state reimbursements.

Food service expenses exceeded revenues by \$104,217. Charges for services represent 100% of revenue. This represents the amount paid by patrons for daily food service and catering.

Federal and state reimbursements for meals, including payments for free and reduced lunches and donated commodities were \$1,771,956.

Before and after school program revenues exceeded expenses by \$45,639 Charges for services represent 100% of revenue. This represents the amount paid by patrons for tuition.

#### **Governmental Activities**

The Comparative Statement of Activities (Table 3) shows the cost of program services for 2017-2018 compared to 2016-2017.

Table 3 – Comparative Statement of Activities

|  |                  |                  | Dollar    | Percent |
|--|------------------|------------------|-----------|---------|
|  | <u>2017-2018</u> | <u>2016-2017</u> | Change    | Change  |
| Instruction (Excluding Grants)                 | 19,547,386       | 18,924,343       | 623,043   | 3.29%   |
| Co/Extra Curricular Activities                 | 1,704,901        | 1,573,121        | 131,780   | 8.38%   |
| Special Education Instruction                  | 4,662,438        | 4,756,051        | (93,613)  | -1.97%  |
| Attendance, Health, Student & Related Services |                  |                  | , , ,     |         |
| (Excluding Grants)                             | 7,084,542        | 6,233,476        | 851,066   | 13.65%  |
| Library com                                    | 850,840          | 726,244          | 124,596   | 17.16%  |
| Improvement of Instruction Services            | 689,211          | 422,770          | 266,441   | 63.02%  |
| General and School Administration              | 3,630,126        | 4,584,662        | (954,536) | -20.82% |
| Central Services & Adm Info Technology         | 936,125          | 1,080,151        | (144,026) | -13.33% |
| Plant Operations and Maintenance               | 7,446,979        | 7,090,880        | 356,099   | 5.02%   |
| Pupil Transportation                           | 3,792,039        | 3,743,123        | 48,916    | 1.31%   |
| Fringe Benefits                                | 9,751,248        | 9,230,876        | 520,372   | 5.64%   |
| Scholarships                                   | 625              | 724              | (99)      | -13.67% |
| Capital Outlay                                 | 679,720          | 155,310          | 524,410   | 337.65% |
| Tuition  | 9,240,020        | 9,204,236        | 35,784    | 0.39%   |
| Debt Service                                   | 1,857,932        | 1,866,181        | (8,249)   | -0.44%  |
| Total District Obligations                     | 71,874,132       | 69,592,148       | 2,281,984 | 3.28%   |
| Fringe Obligations of the State                | 9,751,248        | <u>9,230,876</u> | 520,372   | 5.34%   |
| Grand Total                                    | 81,625,380       | 78,823,024       | 2,802,356 | 3.43%   |

Instructional expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular and co-curricular activities.

Extracurricular and co-curricular activities include expenses related to student activities provided by the District which are designed to provide opportunities for students to participate in school and public events for the purpose of motivation, enjoyment, skill improvement, school spirit and leadership.

Attendance, Health, Medical and other support services initiate activities that enable students to receive instruction and support.

Improvement of instruction staff includes the activities involved with assisting staff with the content and process of teaching students, including curriculum and staff development.

General administration, school administration, central services and administrative information technology include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, to school co-curricular, athletic activities and co-curricular field trips as provided by state law.

Special Schools include the Adult High School. Capital Outlay includes improvement to school facilities and equipment. Debt Services include current payments for long-term debt.

#### The District's Funds

Information about the District's major funds starts on page 26 these funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$83,928,945.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal years ended June 30, 2018 and June 30, 2017 and the amount of increases and decreases in relation to prior year expenditures.

Instruction increased by \$623,043 primarily due to increase in purchase of technology equipment, textbooks purchases, and efficient programing of professional development.

Co-curricular and extracurricular activities expenses increased by \$131,780 this increase was due to benefit of refocusing resources in the area on instruction to enhance student learning in 2017-2018.

Special Education Instruction decreased by \$93,613; as a result of purchasing more funds out of federal sources.

Attendance, health, and student support services increased by \$851,066 due to increase in purchased professional services.

Library and media services costs increased by \$124,596 due to more media activity for the district.

Improvement of instructional services increased by \$266,441 due to increase in professional development, services and materials.

General and school administration decreased by \$954,536 due to organizational leadership and substitute staffing.

Central services and administrative information technology costs decreased by \$144,026 because of realignment of staff.

Plant operation and required maintenance costs increased by \$356,099, because of aggressive maintenance and purchase of green products. Improvements that took place at Twins Hills with the parking lot and security area.

Pupil transportation cost increased by \$48,916 due to increase transportation of the district's special education students, homeless students, and other types of student population outside of the normal budgeted items.

Fringe benefit costs increased by \$520,372; this was primarily due to increase in health benefit cost.

Scholarships awarded decreased by \$99.

Capital outlay costs increased by \$524,410 due to the completion of site improvements and purchasing a front loader in 2017-2018.

Debt service costs decreased by \$8,249; due to decreasing interest payable on the bond approved in the year 2009-2010.

Tuition increase by \$35,784 due to sending more students out of district for needed services. The increase declined at about 85%.

#### **Comparative Summary of Revenues**

|                 | 2017             | - 2018           | • · | 2016       | - 2017           |    | Increase<br>(Decrease)  |
|-----------------|------------------|------------------|-----|------------|------------------|----|-------------------------|
| Revenues        | Amount           | Percent of Total | _   | Amount     | Percent of Total | •  | from 2016-17 to 2017-18 |
| Local Sources   | \$<br>32,317,925 | 38.5             | \$  | 32,480,822 | 39.2             | \$ | (162,897)               |
| State Sources   | 49,179,236       | 58.6             |     | 47,599,787 | 57.5             |    | 1,579,449               |
| Federal Sources | 2,431,784        | 2.9              | _   | 2,675,058  | 3.2              | _  | (243,274)               |
|                 | \$<br>83,928,945 | 100.0            | \$  | 82,755,667 | 100.0            | \$ | 1,173,278               |

There was a decrease in Local Funding of \$162,897, due to decreases in tuition charges and miscellaneous sources.

There was an overall increase in funding for State Sources in the amount of \$1,579,449, primarily due to increase in Preschool Funding.

There was a decrease in funding for Federal Sources in the amount of \$243,274.

#### **General Fund Budgeting Highlights**

The District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of revenues, expenditures and encumbrances. The most significant budgeted fund is the General Fund.

During the course of the fiscal year 2018, the district amended its General Fund budget as appropriated. Transfers from one program to another must be approved by the Board of Education.

At the end of the fiscal year 2018, the District had \$115,666,522 invested in land, buildings, furniture and equipment and vehicles. Table 4 shows fiscal 2018 balances compared to 2017.

Table 4 - Capital Assets at June 30

|                            | <u>2018</u>          | <u>2017</u> |
|----------------------------|----------------------|-------------|
| Land/Sites                 | \$<br>1,508,465 \$   | 1,508,465   |
| Buildings and Improvements | 105,501,763          | 105,110,827 |
| Machinery and Equipment    | 9,623,999            | 9,240,199   |
| Totals                     | \$<br>116,634,227 \$ | 115,859,491 |

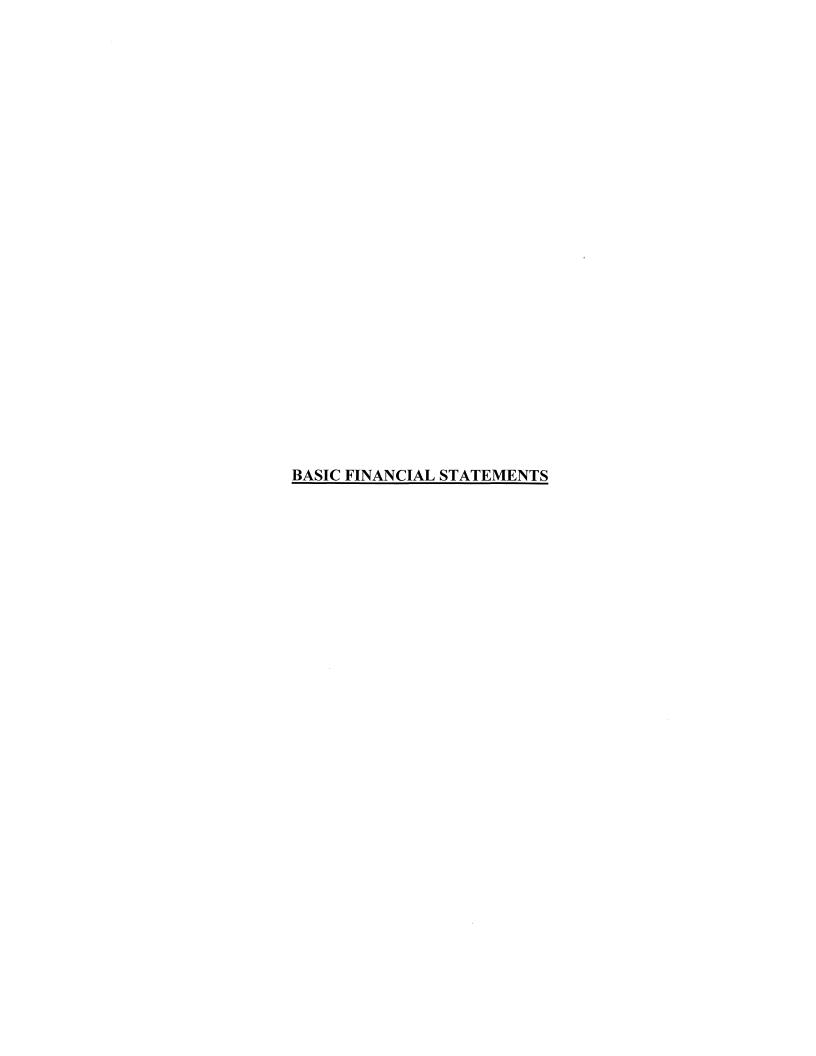
Overall capital assets increased by \$774,736 from fiscal year 2017 to fiscal year 2018 primarily due to the completion of site improvements and purchasing a front loader in 2017-2018.

#### For the Future

The Willingboro Board of Education continues to emphasize the improvement of instruction and student achievement. Programs implemented during the past five years were supported in the 2017-2018 Budgets with emphasis of improving test scores. The Board will continue to support funding to improve the centralized student enrollment center; the summer curriculum development program; improved delivery of services in Math and Language Arts; and special education classes at the elementary level.

#### Contacting the School District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional information, you may contact Kelvin L. Smith, CPA, MBA, Business Administrator/Board Secretary, Willingboro Township Public Schools, Country Club Administration Building, and 440 Beverly-Rancocas Road, Willingboro, New Jersey 08046.





#### **EXHIBIT A-1**

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF NET POSITION JUNE 30, 2018

| GOVERNMENTAL<br>ACTIVITIES | BUSINESS-TYPE<br>ACTIVITIES  | TOTAL   |
|----------------------------|--|---|
| \$7.228.069                | 749.586  | 7,977,655   |
|                            |  | 2,928,041   |
| _,,,,,,,,,                 | •  | 622   |
|                            | <b></b>  | <b></b>   |
| 442                        |  | 442   |
|                            | 161 577  | 56,652,648  |
| 30,431,071                 | 101,577  | 30,032,040  |
| 66,079,968                 | 1,479,440  | 67,559,408  |
| ES                         |  |   |
| 5,835,363                  | 58,943   | 5,894,306   |
| 5,835,363                  | 58,943   | 5,894,306   |
|                            |  |   |
| 3.929.022                  | 564.551  | 4,493,573   |
|                            | ,  | 285,004   |
| ,                          |  | 723,201   |
|                            | 14.260   | 852,367   |
| ·                          | •  | 20,492,355  |
|                            | ,,,,,,   | _0,15_,000  |
| 1.027.573                  |  | 1,027,573   |
|                            |  | 22,021,175  |
|                            |  |   |
| 49,111,513                 | 783,735  | 49,895,248  |
|                            |  |   |
| 5,351,409                  | 54,055   | 5,405,464   |
| 5,351,409                  | 54,055   | 5,405,464   |
|                            |  |   |
|                            |  |   |
| 35,165,194                 | 161.577  | 35,326,771  |
| ,,                         | ,  | ,,  |
| 4,779,636                  |  | 4,779,636   |
|                            | 539,016  | (21,953,405)  |
|                            |  | 18,153,002  |
|                            | \$7,228,069<br>2,360,386<br>442<br>56,491,071<br>66,079,968<br>ES<br>5,835,363<br>5,835,363<br>3,929,022<br>285,004<br>723,201<br>838,107<br>20,287,431<br>1,027,573<br>22,021,175<br>49,111,513 | \$7,228,069 749,586 2,360,386 567,655 622  442 56,491,071 161,577 66,079,968 1,479,440  ES  5,835,363 58,943  5,835,363 58,943  3,929,022 564,551 285,004 723,201 838,107 14,260 20,287,431 204,924  1,027,573 22,021,175  49,111,513 783,735  5,351,409 54,055  5,351,409 54,055  5,351,409 54,055 |

The accompanying Notes to Financial Statements are an integral part of this statement.

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018

|   |              | PROGRAM REVENUES           |  | NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION |                                 |              |  |
|---|--------------|----------------------------|--|---|---------------------------------|--------------|--|
| FUNCTIONS/PROGRAMS                      | EXPENSES     | CHARGES<br>FOR<br>SERVICES | OPERATING<br>GRANTS &<br>CONTRIBUTIONS | GOVERNMENTAL<br>ACTIVITIES                        | BUSINESS-<br>TYPE<br>ACTIVITIES | TOTAL        |  |
| Governmental Activities:                |              |                            |  |   |                                 |              |  |
| Instruction:                            |              |                            |  |   |                                 |              |  |
| Regular                                 | \$19,545,096 |                            | 2,591,599                              | (16,953,497)                                      |                                 | (16,953,497) |  |
| Special Education                       | 4,662,438    |                            |  | (4,662,438)                                       |                                 | (4,662,438)  |  |
| Other Special Instruction               |              |                            |  |   |                                 |              |  |
| Other Instruction                       | 1,704,901    |                            |  | (1,704,901)                                       |                                 | (1,704,901)  |  |
| Support Services & Undistributed Costs: |              |                            |  |   |                                 |              |  |
| Tuition                                 | 9,240,020    |                            |  | (9,240,020)                                       |                                 | (9,240,020)  |  |
| Attendance & Social Work Services       | 347,188      |                            |  | (347,188)   |                                 | (347,188)    |  |
| Health Services                         | 680,830      |                            |  | (680,830)   |                                 | (680,830)    |  |
| Student & Instruction Related           |              |                            |  |   |                                 |              |  |
| Services                                | 6,056,523    |                            | 1,684,650                              | (4,371,873)                                       |                                 | (4,371,873)  |  |
| Educational Media Services/             |              |                            |  |   |                                 |              |  |
| School Library                          | 850,840      |                            |  | (850,840)   |                                 | (850,840)    |  |
| Instructional Staff Training            | 689,211      |                            |  | (689,211)   |                                 | (689,211)    |  |
| School Administrative Services          | 1,254,434    |                            |  | (1,254,434)                                       |                                 | (1,254,434)  |  |
| Other Administrative Services           | 2,375,692    |                            |  | (2,375,692)                                       |                                 | (2,375,692)  |  |
| Central Services                        | 931,841      |                            |  | (931,841)   |                                 | (931,841)    |  |
| Plant Operations & Maintenance          | 7,446,979    |                            |  | (7,446,979)                                       |                                 | (7,446,979)  |  |
| Pupil Transportation                    | 3,792,039    |                            |  | (3,792,039)                                       |                                 | (3,792,039)  |  |
| Unallocated Benefits                    | 19,502,497   |                            | 7,633,264                              | (11,869,233)                                      |                                 | (11,869,233) |  |
| Transfer to Charter School              | 2,966,373    |                            |  | (2,966,373)                                       |                                 | (2,966,373)  |  |
| Scholarship Awarded                     | 625          |                            |  | (625)   |                                 | (625)        |  |
| Nonbondable Capital Assets              | 62,315       |                            |  | (62,315)  |                                 | (62,315)     |  |
| Interest on Long-Term Debt              | 866,546      |                            |  | (866,546)   |                                 | (866,546)    |  |
| Increase in Pension Liability           | 402,625      |                            |  | (402,625)   |                                 | (402,625)    |  |
| Unallocated Depreciation                | 3,801,518    |                            |  | (3,801,518)                                       |                                 | (3,801,518)  |  |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018

|  |              | PROGRAM REVENUES |               | NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS  |            |  |  |
|--|--------------|------------------|---------------|--|------------|--|--|
|  | •            | CHARGES          | OPERATING     |  | BUSINESS-  |  |  |
|  |              | FOR              | GRANTS &      | GOVERNMENTAL   | TYPE       |  |  |
| FUNCTIONS/PROGRAMS   | EXPENSES     | SERVICES         | CONTRIBUTIONS | ACTIVITIES   | ACTIVITIES | TOTAL  |  |
| Total Governmental Activities  | 87,180,531   |                  | 11,909,513    | (75,271,018)   |            | (75,271,018)   |  |
| Business-Type Activities:  |              |                  |               |  |            |  |  |
| Food Service   | 2,385,185    | 509,012          | 1,771,956     |  | (104,217)  | (104,217)  |  |
| Day Care Program   | 750,547      | 704,908          |               | · · · · · · · · · · · · · · · · · · ·  | (45,639)   | (45,639)   |  |
| Total Business-Type Activities   | 3,135,732    | 1,213,920        | 1,771,956     |  | (149,856)  | (149,856)  |  |
| Total Primary Government   | \$90,316,263 | 1,213,920        | 13,681,469    | (75,271,018)   | (149,856)  | (75,420,874)   |  |
| Taxes: Property Taxes, Levied for General Pur Taxes Levied for Debt Service Federal & State Aid Not Restricted Tuition Received Miscellaneous Income Transfer in Decrease in Compensated Absences Liab Decrease in Other Liability | •            |                  |               | 30,459,993<br>1,857,932<br>39,335,426<br>132,863<br>233,218<br>270,756<br>244,182<br>675,000 |            | 30,459,993<br>1,857,932<br>39,335,426<br>132,863<br>233,218<br>270,756<br>244,182<br>675,000 |  |
| Total General Revenues, Special Items, Extraordinary Items & Transfers   |              |                  |               | 73,209,370   |            | 73,209,370   |  |
| Change In Net Position   |              |                  |               | (2,061,648)  | (149,856)  | (2,211,504)  |  |
| Net Position - Beginning   |              |                  |               | 19,514,057   | 850,449    | 20,364,506   |  |
| Net Position - Ending  |              |                  |               | \$17,452,409   | 700,593    | 18,153,002   |  |

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#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2018

| Caber   Cab      |   |             | ,           |          |         |        |              |  |  |
|--|---|-------------|-------------|----------|---------|--------|--------------|--|--|
| Cash & Cash Equivalents   S6,570,481   618,150   442   3   39,435   7,228,511   64,078   64,078   64,078   64,078   64,078   64,078   64,078   64,078   64,078   68,257   68,257   68,257   68,257   68,257   68,257   68,257   68,257   68,257   68,257   7.00   7     |   |             | REVENUE     | PROJECTS | SERVICE |        | TOTAL        |  |  |
| Receivables From Other   Governments   Gov     | Cash & Cash Equivalents   |             | 618,150     |          | 3       | 39,435 |              |  |  |
| Total Assets   \$7,973,280   674,426   64,520   3   39,435   9,751,664   | Receivables From Other Governments  | 982,331     | 1,056,276   | 04,070   |         |        | 2,038,607    |  |  |
| Liabilities  | Other Receivables   | 68,257      |             |          |         |        | 68,257       |  |  |
| Accounts Payable   3,140,904   788,118   3,290,902   Payable to Other Governments   48,201      | Total Assets  | \$7,973,280 | 1,674,426   | 64,520   | 3       | 39,435 | 9.751,664    |  |  |
| Accounts Payable   3,140,904   |   |             |             |          |         |        |              |  |  |
| Content  |   | 3,140,904   | 788,118     |          |         |        | 3,929,022    |  |  |
| 162,767  |   |             | 48,201      |          |         |        |              |  |  |
| Total Liabilities  |   |             |             |          |         |        |              |  |  |
| Total Liabilities 3,978,671 1,674,426 5,553,097  Fund Balances: Restricted For: Excess Surplus Designated for Subsequent Year's Expenditures 1,674,578 1,674,578  Additional Excess Surplus Designated for Subsequent Year's Expenditures 659,197 659,197 Debt Service Fund 3 3 33,000 Capital Projects Fund 3 3 3,000 Special Revenue Fund Permanent Fund 3,9435 39,435 Committed to: Other Purposes 64,520 64,520 64,520 Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund (681,069) (681,069)  Total Liabilities & Fund Balances 3,994,609 64,520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,1476. Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the funds statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the funds statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds and therefore are not reported as liabilities in the funds and therefore are not reported as liabilities in the funds and therefore are not r |   | 162,767     | 838 107     |          |         |        |              |  |  |
| Fund Balances: Restricted For: Excess Surplus Designated for Subsequent Year's Expenditures for Subsequent Year's Expenditures for Subsequent Year's Expenditures Additional Excess Surplus Designated for Subsequent Year's Expenditures for Subsequent Year's Expenditures Additional Excess Surplus Designated for Subsequent Year's Expenditures  Between Fund Special Revenue Fund Permanent Fund Odminited to: Other Purposes Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund General    |   |             |             |          |         |        |              |  |  |
| Excess Surplus   2,341,903   2,341,903   2,341,903   Excess Surplus   Designated   For Subsequent Year's   Expenditures   1,674,578   1,     | Total Liabilities   | 3,978,671   | 1,674,426   |          |         |        | 5,653,097    |  |  |
| Excess Surplus 2,341,903 2,341,903 2,341,903 Excess Surplus Designated for Subsequent Year's Expenditures 1,674,578    |   |             |             |          |         |        |              |  |  |
| Excess Surplus Designated   For Subsequent Year's   Expenditures   1,674,578     |   | 2 341 903   |             |          |         |        | 2 341 903    |  |  |
| For Subsequent Year's Expenditures I,674,578 Additional Excess Surplus Designated for Subsequent Year's Expenditures Obt Service Fund Capital Projects Fund Special Revenue Fund Permanent Fund Committed to: Other Purposes Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund General Ge   | • • • • • • • • • • • • • • • • • • •   | 2,541,705   |             |          |         |        | 2,541,705    |  |  |
| Additional Excess Surplus Designated for Subsequent Year's Expenditures 659,197 659,197 Debt Service Fund 3 3 3 3 Capital Projects Fund 39,435 Special Revenue Fund 99,435 39,435 Committed to: 39,435 39,435 Committed to: 39,436 39,4369 64,520 3 39,435 Committed Fund Balances 39,4609 64,520 3 39,435 Committed Fund Balances 51,593,280 1,674,426 64,520 3 39,435 Committed Expert to the funds activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476. 56,491,071 Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements. 5,835,363 Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the funds tatements. (5,351,409) Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds tatements (20,287,431) Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds tatements (20,287,431)   |   |             |             |          |         |        |              |  |  |
| for Subsequent Year's Expenditures 659,197  Debt Service Fund 3 3 3  Capital Projects Fund 3 3 39,435  Special Revenue Fund 9  Permanent Fund 39,435 39,435  Committed to:   |   | 1,674,578   |             |          |         |        | 1,674,578    |  |  |
| Debt Service Fund Capital Projects Fund Special Revenue Fund Permanent Fund Other Purposes Other   |   | 650 107     |             |          |         |        | 650 107      |  |  |
| Capital Projects Fund Special Revenue Fund Permanent Fund Other Purposes 64,520 Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund (681,069) Total Fund Balances 3,994,609 64,520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$\$9,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements (20,287,431) Accrued Interest is not recorded in the fund statements (225,048,748) Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements   | • •   | 039,197     |             |          | 3       |        |              |  |  |
| Special Revenue Fund Permanent Fund Committed to: Other Purposes 64,520 64,520 64,520 Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund (681,069)  Total Fund Balances 3,994,609 64,520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476 Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (285,004) Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (285,004)  |   |             |             |          | ,       |        | ,            |  |  |
| Committed to: Other Purposes Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund (681,069) (681,069)  Total Fund Balances 3,994,609 64,520 3 39,435 4,098,567  Total Liabilities & Fund Balances  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476. Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds and therefore are not reported as liabilities in the fund statements (20,287,431) Accrued Interest is not recorded in the fund statements  (20,287,431) Accrued Interest is not recorded in the fund statements  (23,048,748)   |   |             |             |          |         |        |              |  |  |
| Other Purposes Assigned to:  Designated for Subsequent Year's Expenditures  Unassigned: General Fund General Fund General Fund General Fund General Fund General Fund (681,069) General Fund Balances  3,994,609 64,520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  (20,287,431) Accrued Interest is not recorded in the fund statements  (23,048,748)  |   |             |             |          |         | 39,435 | 39,435       |  |  |
| Assigned to: Designated for Subsequent Year's Expenditures Unassigned: General Fund (681,069) Total Fund Balances 3,994,609 64,520 3 39,435 4,098,567  Total Liabilities & Fund Balances  \$7,973,280 1.674,426 64.520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (20,287,431)   |   |             |             | (4.520   |         |        | 64.530       |  |  |
| Designated for Subsequent Year's Expenditures  Unassigned: General Fund (681,069) (681,069)  Total Fund Balances 3,994,609 64,520 3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (23,048,748)   | •   |             |             | 64,320   |         |        | 64,320       |  |  |
| Vear's Expenditures Unassigned: General Fund  (681,069)  Total Fund Balances  3,994,609  64,520  3 39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (20,287,431)   |   |             |             |          |         |        |              |  |  |
| Total Fund Balances  3,994,609  64,520  3  39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  (20,287,431) Accrued Interest is not recorded in the fund statements  (20,287,431) Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)  |   |             |             |          |         |        |              |  |  |
| Total Fund Balances  3,994,609  64,520  3  39,435  Amounts reported for governmental activities in the statement of net position (A-1) are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  (5,351,409)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds statements  (20,287,431)  (285,004)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  |   |             |             |          |         |        |              |  |  |
| Amounts reported for governmental activities in the statement of net position (A-1) are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (285,004)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (285,004)  | General Fund  | (681,069)   |             |          |         |        | (681,069)    |  |  |
| Amounts reported for governmental activities in the statement of net position (A-1) are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds  (20,287,431)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  | Total Fund Balances   | 3,994,609   |             | 64,520   | 3       | 39,435 | 4,098,567    |  |  |
| are different because:  Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$115,692,547 and the accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds Accrued Interest is not recorded in the fund statements  (20,287,431) Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)  | Total Liabilities & Fund Balances   | \$7,973,280 | 1,674,426   | 64,520   | 3       | 39,435 |              |  |  |
| accumulated depreciation is \$59,201,476.  Deferred Outflows related to pension contributions subequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  (5,351,409)  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  (20,287,431)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)   | are different because: Capital assets used in governmental activities are not financial resources and therefore |             |             |          |         |        |              |  |  |
| measurement date and other deferred items are not current financial resources and therefore are not report in the fund statements.  Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  (5,351,409)  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  (20,287,431)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)  | accumulated depreciation is \$59,201,476.   |             |             |          |         |        |              |  |  |
| Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements.  (5,351,409)  Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  (285,004)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)   | measurement date and other deferred items are not current financial resources and therefore                     |             |             |          |         |        |              |  |  |
| Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)  | Deferred Inflows related to pension actuarial gains from experience and differences in actual                   |             |             |          |         |        |              |  |  |
| and therefore are not reported as liabilities in the funds  Accrued Interest is not recorded in the fund statements  (285,004)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (23,048,748)   |   |             | (5,351,409) |          |         |        |              |  |  |
| Accrued Interest is not recorded in the fund statements  (285,004)  Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Illustrative Note 5)  (285,004)  (23,004,748)  |   |             |             |          |         |        |              |  |  |
| and therefore are not reported as liabilities in the funds (see Illustrative Note 5) (23,048,748)  | Accrued Interest is not recorded in the fund state  |             |             |          |         |        |              |  |  |
| Net Position of Governmental Activities <u>\$17.452.409</u>  |   |             |             |          | 1       |        | (23,048,748) |  |  |
|  | Net Position of Governmental Activities   |             |             |          |         |        |              |  |  |

The accompanying Notes to Financial Statements are an integral part of this statement.

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2018

| Revenues   |                                 | GENERAL<br>FUND                       | SPECIAL<br>REVENUE<br>FUND | CAPITAL<br>PROJECTS<br>FUND | DEBT<br>SERVICE<br>FUND | PERMANENT<br>FUND                     | TOTAL       |
|--|---------------------------------|---------------------------------------|----------------------------|-----------------------------|-------------------------|---------------------------------------|-------------|
| Tuiton Charges   132,866   14,727   57   42,794   58   58   58   58   58   58   58   5   | Revenues:                       | 10112                                 | 101,2                      | 10112                       | 10112                   | 20112                                 |             |
| Miscellaneous  | Local Tax Levy                  | \$30,459,993                          |                            |                             | 1,857,932               |                                       | 32,317,925  |
| State Sources  | Tuition Charges                 | 132,863                               |                            |                             |                         |                                       | 132,863     |
| Total Revenues   | Miscellaneous                   | 233,161                               | 14,727                     |                             |                         | 57                                    | 247,945     |
| Total Revenues   | State Sources                   | 46,821,707                            |                            |                             |                         |                                       | 48,798,428  |
| Expenditures:  Current:  Regular Instruction   | Federal Sources                 | 135,685                               | 2,296,099                  | ·                           |                         |                                       | 2,431,784   |
| Regular Instruction  | Total Revenues                  | 77,783,409                            | 4,287,547                  |                             | 1,857,932               | 57                                    | 83,928,945  |
| Regular Instruction  | <u>-</u>                        |                                       |                            |                             |                         |                                       |             |
| Special Education Instruction  |                                 |                                       |                            |                             |                         |                                       |             |
| Note   |                                 |                                       | 2,591,599                  |                             |                         |                                       |             |
| Support Services & Undistributed Costs:   Tuition  |                                 | · · · · · · · · · · · · · · · · · · · |                            |                             |                         |                                       |             |
| Tution   |                                 | 1,704,901                             |                            |                             |                         |                                       | 1,704,901   |
| Matendance & Social Work Services   347,188   Health Services   680,830      |                                 |                                       |                            |                             |                         |                                       |             |
| Health Services  |                                 |                                       |                            |                             |                         |                                       |             |
| Student & Instruction Related Services         4,386,600         1,669,923         6,056,523           Educational Media Services/School Library         850,840         850,840           Instructional Staff Training         689,211         689,211           General Administrative Services         1,254,434         1,254,434           Other Administrative Services         2,375,692         2,375,692           Central Services         936,125         936,125           Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         3,792,039           Unallocated Benefits         19,502,497         625         625           Scholarships Awarded         625         625         625           Debt Service:         7,500         975,000         975,000           Interest         882,932         882,932         882,932           Capital Outlay         653,695         26,025         882,932         882,932           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         270,756         27   |                                 |                                       |                            |                             |                         |                                       |             |
| Educational Media Services/School Library Instructional Staff Training         850,840         850,840           Instructional Staff Training         689,211         689,211           General Administrative Services         1,254,434         2,375,692         2,375,692           Central Services         936,125         936,125         936,125           Plant Operations & Maintenance         7,446,979         3,792,039         19,502,497           Pupil Transportation         3,792,039         19,502,497         625         625           Scholarships Awarded         19,502,497         625         625         625           Debt Service:         Principal         975,000         975,000         19,502,497         625         625           Debt Service:         Principal         975,000         975,000         10,000 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>   |                                 |                                       |                            |                             |                         |                                       |             |
| Instructional Staff Training         689,211         689,211           General Administrative Services         1,254,434         1,254,434           Other Administrative Services         2,375,692         2,375,692           Central Services         936,125         936,125           Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         3,792,039           Unallocated Benefits         19,502,497         625         625           Scholarships Awarded         625         625         625           Debt Service:         Principal         975,000         975,000           Interest         975,000         975,000         975,000           Interest         75,479,276         4,287,547         1,857,932         625         81,625,380           Capital Outlay         653,695         26,025         659         82,532         882,932           Excess/(Deficiency) of Revenues         75,479,276         4,287,547         1,857,932         625         81,625,380           Over/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Under) Expenditures         2,204,133         270,756           Transfer to Charter   |                                 |                                       | 1,669,923                  |                             |                         |                                       |             |
| General Administrative Services         1,254,434         1,254,434           Other Administrative Services         2,375,692         2,375,692           Central Services         936,125         936,125           Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         3,792,039           Unallocated Benefits         19,502,497         19,502,497           Scholarships Awarded         625         625           Debt Service:         75,479,276         975,000         975,000           Principal         975,000         975,000         975,000           Interest         882,932         882,932         882,932           Capital Outlay         653,695         26,025         882,932         882,932           Excess/(Deficiency) of Revenues         75,479,276         4,287,547         1,857,932         625         81,625,380           Over/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         270,756         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)         (2,695,617)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources<   | •                               |                                       |                            |                             |                         |                                       |             |
| Other Administrative Services         2,375,692         2,375,692           Central Services         936,125         936,125           Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         3,792,039           Unallocated Benefits         19,502,497         625         625           Scholarships Awarded         625         625         625           Debt Service:         Principal         975,000         975,000           Interest         975,000         975,000         975,000           Interest         653,695         26,025         882,932         882,932           Capital Outlay         653,695         26,025         882,932         882,932           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         2,304,133         (568)         2,303,565           Other Financing Sources/(Under) Expenditures         2,966,373         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)         (2,695,617)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources         (391,484)         (568)  |                                 |                                       |                            |                             |                         |                                       |             |
| Central Services         936,125         936,125           Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         19,502,497           Unallocated Benefits         19,502,497         625         625           Scholarships Awarded         975,000         975,000           Debt Service:         882,932         882,932           Principal         975,000         979,720           Interest         882,932         882,932           Capital Outlay         653,695         26,025         882,932         882,932           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         0ver/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         270,756         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)         (2,696,373)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other         (391,484)         (568)         (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Plant Operations & Maintenance         7,446,979         7,446,979           Pupil Transportation         3,792,039         3,792,039           Unallocated Benefits         19,502,497         19,502,497           Scholarships Awarded         625         625           Debt Service:         75,7000         975,000           Principal         975,000         975,000           Interest         882,932         882,932           Capital Outlay         653,695         26,025         625         81,625,380           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues Over/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         770,756         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)         (2,966,373)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources         (391,484)         (568)         (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Pupil Transportation         3,792,039           Unallocated Benefits         19,502,497           Scholarships Awarded         625           Debt Service:         75,000           Principal         975,000         975,000           Interest         882,932         882,932           Capital Outlay         653,695         26,025         882,932         882,932           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other         (2,695,617)         (2,695,617)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other         (391,484)         (568)         (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Unallocated Benefits         19,502,497           Scholarships Awarded         625         625           Debt Service:         Principal         975,000         975,000           Interest         882,932         882,932           Capital Outlay         653,695         26,025         679,720           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         0ver/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         Transfer in         270,756         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)         (2,966,373)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources         (391,484)         (568)         (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Scholarships Awarded         625         625           Debt Service:         975,000         975,000           Principal         975,000         975,000           Interest         882,932         882,932           Capital Outlay         653,695         26,025         679,720           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues         0ver/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):         270,756         270,756         270,756           Transfer in         270,756         270,756         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)           Total Other Financing Sources         (2,695,617)         (2,695,617)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources         (391,484)         (568)         (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Debt Service:         Principal Interest         975,000         975,000 1nterest         882,932         882,932         882,932         882,932         882,932         679,720         70  |                                 | 19,502,497                            |                            |                             |                         | <b></b>                               |             |
| Principal Interest         975,000 (882,932)         975,000 (882,932)           Capital Outlay         653,695 (26,025)         882,932         882,932           Total Expenditures         75,479,276 (4,287,547)         1,857,932         625 (81,625,380)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures         2,304,133         (568) (2,303,565)           Other Financing Sources/(Uses):         270,756 (2,966,373)         270,756           Transfer to Charter School         (2,966,373)         (2,966,373)           Total Other Financing Sources         (2,695,617)         (2,695,617)           Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources         (391,484)         (568) (392,052)           Fund Balance - July 1         4,386,093         64,520         3         40,003         4,490,619   |                                 |                                       |                            |                             |                         | 625                                   | 625         |
| Interest Capital Outlay  |                                 |                                       |                            |                             | 077.000                 |                                       | 077.000     |
| Capital Outlay         653,695         26,025         679,720           Total Expenditures         75,479,276         4,287,547         1,857,932         625         81,625,380           Excess/(Deficiency) of Revenues Over/(Under) Expenditures         2,304,133         (568)         2,303,565           Other Financing Sources/(Uses):   |                                 |                                       |                            |                             |                         |                                       |             |
| Total Expenditures 75,479,276 4,287,547 1,857,932 625 81,625,380  Excess/(Deficiency) of Revenues Over/(Under) Expenditures 2,304,133 (568) 2,303,565  Other Financing Sources/(Uses): Transfer in 270,756 Transfer to Charter School (2,966,373) (2,966,373)  Total Other Financing Sources (2,695,617) (2,695,617)  Excess/(Deficiency) of Revenues Over/ (Under) Expenditures & Other Financing Sources (391,484) (568) (392,052) Fund Balance - July 1 4,386,093 64,520 3 40,003 4,490,619   |                                 | (52 (05                               | 26.025                     |                             | 882,932                 |                                       |             |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures  2,304,133  (568)  2,303,565  Other Financing Sources/(Uses):  Transfer in  270,756 Transfer to Charter School  (2,966,373)  Total Other Financing Sources  (2,695,617)  Excess/(Deficiency) of Revenues Over/ (Under) Expenditures & Other Financing Sources  (391,484) Fund Balance - July 1  4,386,093  (568)  2,303,565  270,756 | Capital Outlay                  | 653,695                               | 26,025                     |                             |                         | · · · · · · · · · · · · · · · · · · · | 679,720     |
| Over/(Under) Expenditures       2,304,133       (568)       2,303,565         Other Financing Sources/(Uses):       270,756       270,756         Transfer in       270,756       (2,966,373)         Total Other Financing Sources       (2,966,373)       (2,966,373)         Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources       (391,484)       (568)       (392,052)         Fund Balance - July 1       4,386,093       64,520       3       40,003       4,490,619  | Total Expenditures              | 75,479,276                            | 4,287,547                  |                             | 1,857,932               | 625                                   | 81,625,380  |
| Over/(Under) Expenditures       2,304,133       (568)       2,303,565         Other Financing Sources/(Uses):       270,756       270,756         Transfer in       270,756       (2,966,373)         Total Other Financing Sources       (2,966,373)       (2,966,373)         Excess/(Deficiency) of Revenues Over/(Under) Expenditures & Other Financing Sources       (391,484)       (568)       (392,052)         Fund Balance - July 1       4,386,093       64,520       3       40,003       4,490,619  | Excess/(Deficiency) of Revenues |                                       |                            |                             |                         |                                       |             |
| Transfer in       270,756       270,756         Transfer to Charter School       (2,966,373)       (2,966,373)         Total Other Financing Sources       (2,695,617)       (2,695,617)         Excess/(Deficiency) of Revenues Over/<br>(Under) Expenditures & Other<br>Financing Sources       (391,484)       (568)       (392,052)         Fund Balance - July 1       4,386,093       64,520       3       40,003       4,490,619  |                                 | 2,304,133                             |                            |                             |                         | (568)                                 | 2,303,565   |
| Transfer to Charter School       (2,966,373)       (2,966,373)         Total Other Financing Sources       (2,695,617)       (2,695,617)         Excess/(Deficiency) of Revenues Over/<br>(Under) Expenditures & Other<br>Financing Sources       (391,484)       (568)       (392,052)         Fund Balance - July 1       4,386,093       64,520       3       40,003       4,490,619  | Other Financing Sources/(Uses): |                                       |                            |                             |                         |                                       |             |
| Total Other Financing Sources (2,695,617) (2,695,617)  Excess/(Deficiency) of Revenues Over/ (Under) Expenditures & Other Financing Sources (391,484) (568) (392,052) Fund Balance - July 1 4,386,093 64,520 3 40,003 4,490,619  | Transfer in                     | 270,756                               |                            |                             |                         |                                       | 270,756     |
| Excess/(Deficiency) of Revenues Over/ (Under) Expenditures & Other Financing Sources (391,484) (568) (392,052) Fund Balance - July 1 4,386,093 64,520 3 40,003 4,490,619   | Transfer to Charter School      | (2,966,373)                           |                            |                             |                         |                                       | (2,966,373) |
| (Under) Expenditures & Other       (391,484)       (568)       (392,052)         Fund Balance - July 1       4,386,093       64,520       3       40,003       4,490,619   | Total Other Financing Sources   | (2,695,617)                           |                            |                             |                         |                                       | (2,695,617) |
| Financing Sources (391,484) (568) (392,052) Fund Balance - July 1 4,386,093 64,520 3 40,003 4,490,619  |                                 |                                       |                            |                             |                         |                                       |             |
| Fund Balance - July 1 4,386,093 64,520 3 40,003 4,490,619  |                                 | (391,484)                             |                            |                             |                         | (568)                                 | (392,052)   |
| Fund Balance - June 30 \$3,994,609 64,520 3 39,435 4,098,567   |                                 |                                       |                            | 64,520                      | 3                       |                                       |             |
|  | Fund Balance - June 30          | \$3,994,609                           |                            | 64,520                      | 3                       | 39,435                                | 4,098,567   |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2018

| Total Net Change in Fund Balances - Governmental Funds (From B-2)  |                        | (\$392,052)   |
|--|------------------------|---------------|
| Amounts reported for governmental activities in the statement of activities (A-2) are different because:   |                        |               |
| Capital Lease Adjustment   |                        | (145,611)     |
| Capital outlays are reported in governmental funds as expenditures.<br>However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.<br>This is the amount by which capital outlays exceeded depreciation in the period:   |                        |               |
| Depreciation Expense Capital Outlays   | (3,801,518)<br>711,927 | (3,089,591)   |
| Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.  |                        | 975,000       |
| Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.   |                        | 57,663        |
| Accrued interest is not recorded in the governmental funds, but is expensed in the statement of net position.  |                        |               |
| Current Year Prior Year  | (285,004)<br>301,390   | 16,386        |
| Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for acturial valuation adjustments, including services and interest costs, administrative costs, investment returns, and experience/assumptions. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period. |                        | (402,625)     |
| Repayment of Compensated Absences is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position, and is not reported in the statement of activities.   |                        | 244,182       |
| Repayment of Other Liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position, and is not reported in the statement of activities.  |                        | 675,000       |
| Change in Net Position of Governmental Activities  |                        | (\$2,061,648) |

See accompanying notes to the financial statements.

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## WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2018

| _                                       | BUSINESS-TYPE<br>ENTERPRIS |          |           |
|---|----------------------------|----------|-----------|
| ASSETS                                  | FOOD<br>SERVICE            | DAY CARE | TOTAL     |
|   |                            |          |           |
| Current Assets: Cash & Cash Equivalents | \$20,787                   | 728,799  | 749,586   |
| Interfund Accounts Receivable           | 98,689                     | 120,199  | 98,689    |
| Due from Other Governments              | 420,504                    |          | 420,504   |
| Other Accounts Receivable               | 39,697                     | 8,765    | 48,462    |
| Inventories                             | 622                        |          | 622       |
| Total Current Assets                    | 580,299                    | 737,564  | 1,317,863 |
| Noncurrent Assets:                      |                            |          |           |
| Furniture, Machinery &                  |                            |          |           |
| Equipment                               | 914,566                    | 27,114   | 941,680   |
| Less: Accumulated Depreciation          | 752,989                    | 27,114   | 780,103   |
| Total Noncurrent Assets                 | 161,577                    |          | 161,577   |
| Total Assets                            | 741,876                    | 737,564  | 1,479,440 |
| DEFERRED OUTFLOWS OF RESOURCES          |                            |          |           |
| Pension Deferred Outflows               |                            | 58,943   | 58,943    |
| Total Deferred Outflows of Resources    |                            | 58,943   | 58,943    |
| LIABILITIES                             |                            |          |           |
| Current Liabilities:                    |                            |          |           |
| Accounts Payable                        | 254,939                    | 12,757   | 267,696   |
| Interfund Accounts Payable              | 166,577                    | 130,278  | 296,855   |
| Pension Liability                       |                            | 204,924  | 204,924   |
| Unearned Revenue                        |                            | 14,260   | 14,260    |
| Total Liabilities                       | 421,516                    | 362,219  | 783,735   |
| DEFERRED INFLOWS OF RESOURCES           |                            |          |           |
| Pension Deferred Inflows                |                            | 54,055   | 54,055    |
| Total Deferred Inflows of Resources     |                            | 54,055   | 54,055    |
| NET POSITION                            |                            |          |           |
| Investment in Capital Assets,           |                            |          |           |
| Net of Related Debt                     | 161,577                    |          | 161,577   |
| Unrestricted                            | 158,783                    | 380,233  | 539,016   |
| Total Net Position                      | \$320,360                  | 380,233  | 700,593   |

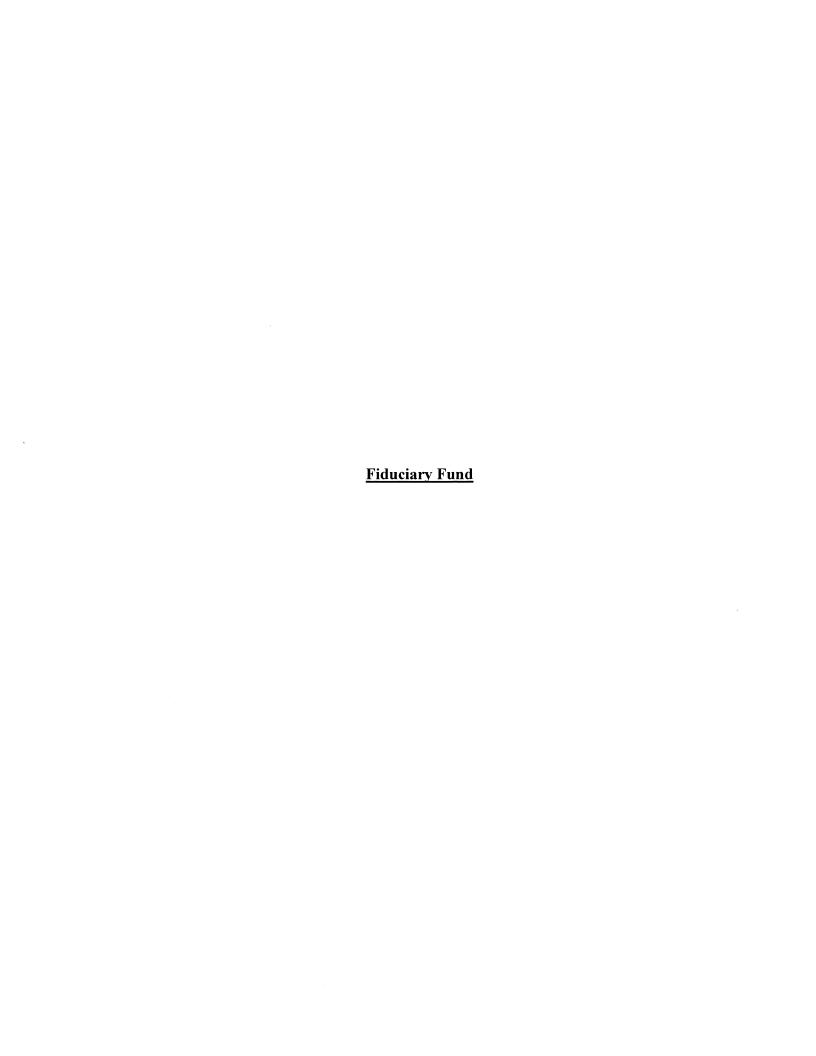
## WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED JUNE 30, 2018

|  | BUSINESS-TYPE ACTIVITIES -<br>ENTERPRISE FUNDS |          |             |  |
|--|--|----------|-------------|--|
|  | FOOD   | DAY      |             |  |
|  | SERVICE  | CARE     | TOTAL       |  |
| Operating Revenues:                              |  |          |             |  |
| Charges for Services:                            |  |          |             |  |
| Daily Sales - Reimbursable Programs              | \$280,522                                      |          | 280,522     |  |
| Daily Sales - Nonreimbursable Programs           | 202,268  |          | 202,268     |  |
| Special Functions                                | 26,222   |          | 26,222      |  |
| Tuition & Fees                                   |  | 704,908  | 704,908     |  |
| Total Operating Revenues                         | 509,012  | 704,908  | 1,213,920   |  |
| Operating Expenses:                              |  |          |             |  |
| Cost of Sales - Reimbursable Programs            | 736,271  |          | 736,271     |  |
| Cost of Sales - Non-Reimbursable Programs        | 43,690   |          | 43,690      |  |
| Salaries   | 830,635  | 467,207  | 1,297,842   |  |
| Management Fee                                   | 133,900  |          | 133,900     |  |
| Employee Benefits                                | 105,188  | 84,536   | 189,724     |  |
| Cleaning, Repair & Maintenance Services          | 19,230   |          | 19,230      |  |
| Travel Services                                  | 2,676  | 21,653   | 24,329      |  |
| Purchased Services                               | 84,098   | 11,232   | 95,330      |  |
| Insurance  | 30,902   | ,        | 30,902      |  |
| Supplies and Materials                           | 215,554  | 15,919   | 231,473     |  |
| Miscellaneous                                    | 25,871   | ,        | 25,871      |  |
| Rent   | 120,756  | 150,000  | 270,756     |  |
| Depreciation                                     | 36,414   | ,        | 36,414      |  |
| Total Operating Expenses                         | 2,385,185                                      | 750,547  | 3,135,732   |  |
| Operating Income/(Loss)                          | (1,876,173)                                    | (45,639) | (1,921,812) |  |
| Nonoperating Revenues/(Expenses): State Sources: |  |          |             |  |
| State School Lunch Program Federal Sources:      | 23,567   |          | 23,567      |  |
| National School Lunch Program                    | 1,131,466                                      |          | 1,131,466   |  |
| National School Snack Program                    | 54,106   |          | 54,106      |  |
| National School Breakfast Program                | 444,611  |          | 444,611     |  |
| Food Distribution Program                        | 118,206  |          | 118,206     |  |
| Total Nonoperating Revenues/(Expenses)           | 1,771,956                                      |          | 1,771,956   |  |
| Income/(Loss) Before Contributions & Transfers   | (104,217)                                      | (45,639) | (149,856)   |  |
| Total Net Position - Beginning                   | 424,577  | 425,872  | 850,449     |  |
| Total Net Position - Ending                      | \$320,360                                      | 380,233  | 700,593     |  |

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2018

|   | BUSINESS-TYPE .<br>ENTERPRISE | E FUNDS          |             |
|---|-------------------------------|------------------|-------------|
|   | FOOD                          | DAY              |             |
|   | SERVICE                       | CARE             | TOTAL       |
| Cash Flows From Operating Activities:                   | <b>0172 202</b>               | 714 205          | 007 (17     |
| Receipts from Customers                                 | \$173,292                     | 714,325          | 887,617     |
| Payments to Employees                                   | (830,635)                     | (467,207)        | (1,297,842) |
| Payments for Employee Benefits                          | (105,188)                     | (84,536)         | (189,724)   |
| Payments to Suppliers                                   | (1,311,625)                   | (248,989)        | (1,560,614) |
| Net Cash Provided/(Used) by Operating Activities        | (2,074,156)                   | (86,407)         | (2,160,563) |
|   | (2,071,100)                   | (00,107)         | (2,100,000) |
| Cash Flows From Noncapital Financing Activities:        |                               |                  |             |
| State Sources   | 23,567                        |                  | 23,567      |
| Federal Sources   | 1,630,183                     |                  | 1,630,183   |
|   |                               |                  |             |
| Net Cash Provided/(Used) by Noncapital                  | 1 (40 440                     |                  | 1 (50 550   |
| Financing Activities                                    | 1,653,750                     |                  | 1,653,750   |
| Cash Flows From Capital & Related Financing Activities: |                               |                  |             |
| Obligations Under Service Agreements                    | (62,809)                      |                  | (62,809)    |
| Net Cash Provided/(Used) by Capital &                   |                               |                  |             |
| Related Financing Activities                            | (62,809)                      |                  | (62,809)    |
| N. I. (D. )' C. I. C. I. D. ' I. (                      | (402.215)                     | (0.5.40=)        | (5(0,600)   |
| Net Increase/(Decrease) in Cash & Cash Equivalents      | (483,215)                     | (86,407)         | (569,622)   |
| Balances - Beginning of Year                            | 504,002                       | 811,138          | 1,315,140   |
| Balances - End of Year                                  | \$20,787                      | 724,731          | 745,518     |
| Reconciliation of Operating Income/(Loss) to Net C      | ash Provided/(Used            | ) by Operating A | Activities: |
| Operating Income/(Loss)                                 | (\$1,876,173)                 | (45,639)         | (1,921,812) |
| Adjustments to Reconcile Operating Income/(Loss)        | (+-,)                         | (12,002)         | (-,-,,)     |
| to Net Cash Provided/(Used) by Operating Activities:    |                               |                  |             |
| Depreciation & Net Amortization                         | 36,414                        |                  | 36,414      |
| Commodities Received                                    | 118,206                       |                  | 118,206     |
| Increase/(Decrease) in Unearned Revenue                 |                               | (7,820)          | (7,820)     |
| (Increase)/Decrease in Accounts Receivable, Net         | (267,663)                     | 17,237           | (250,426)   |
| (Increase)/Decrease in Inventories                      | (414)                         |                  | (414)       |
| Increase/(Decrease) in Interfund Payable                | (186,263)                     | (60,208)         | (246,471)   |
| Increase/(Decrease) in Accounts Payable                 | 101,737                       | 10,023           | 111,760     |
| Total Adjustments                                       | (197,983)                     | (40,768)         | (238,751)   |
|   |                               |                  |             |
| Net Cash Provided/(Used) by Operating Activities        | (\$2,074,156)                 | (86,407)         | (2,160,563) |

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## WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2018

|  | PRIVATE                               | PURPOSE             | AGEN                      | NCY                         |                               |
|--|---------------------------------------|---------------------|---------------------------|-----------------------------|-------------------------------|
| ASSETS   | UNEMPLOYMENT<br>COMPENSATION<br>TRUST | SCHOLARSHIP<br>FUND | PAYROLL<br>AGENCY<br>FUND | STUDENT<br>ACTIVITY<br>FUND | TOTAL                         |
| Cash & Cash Equivalents Interfunds Receivable  | \$424,084<br>162,375                  | 39,435              | 739,012                   | 131,733                     | 1,334,264<br>162,375          |
| Total Assets   | 586,459                               | 39,435              | 739,012                   | 131,733                     | 1,496,639                     |
| LIABILITIES  |                                       |                     |                           |                             |                               |
| Payable to Student Groups Interfunds Payable Payroll Deductions & Withholdings         |                                       |                     | 217,731<br>521,281        | 131,733                     | 131,733<br>217,731<br>521,281 |
| Total Liabilities  |                                       |                     | 739,012                   | 131,733                     | 870,745                       |
| NET POSITION   |                                       |                     |                           |                             |                               |
| Held in Trust for Unemployment<br>Claims & Other Purposes<br>Reserved for Scholarships | 586,459                               | 39,435              |                           |                             | 586,459<br>39,435             |
| Total Net Position   | \$586,459                             | 39,435              | _                         | _                           | 625,894                       |

### **EXHIBIT B-8**

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2018

|  | P            |  |              |         |
|--|--------------|--|--------------|---------|
|  | UNEMPLOYMENT |  | WORKERS      |         |
|  | COMPENSATION | SCHOLARSHIP                            | COMPENSATION |         |
| ADDITIONS                                    | TRUST        | FUND                                   | TRUST        | TOTAL   |
|  |              |  |              |         |
| Contributions:                               |              |  |              |         |
| Other  | \$130,302    |  |              | 130,302 |
| Total Contributions                          | 130,302      |  |              | 130,302 |
| Total Controllions                           | 130,302      |  |              | 150,502 |
| Investment Earnings:                         |              |  |              |         |
| Interest                                     | 1,746        | 57                                     | 1,867        | 3,670   |
|  |              | 71000000000000000000000000000000000000 |              |         |
| Net Investment Earnings                      | 1,746        | 57                                     | 1,867        | 3,670   |
| m + 1 + 1114                                 | 122 0 40     |  | 1.06         | 100.070 |
| Total Additions                              | 132,048      | 57                                     | 1,867        | 133,972 |
| DEDUCTIONS                                   |              |  |              |         |
| Worksha Commonastica                         |              |  | 1,867        | 1,867   |
| Workers Compensation<br>Scholarships Awarded |              | 625                                    | 1,007        | 625     |
| Scholarships Awarded                         |              | 023                                    |              | 023     |
| Total Deductions                             | 76,530       | 625                                    | 1,867        | 79,022  |
|  |              |  |              |         |
| Change in Net Position                       | 55,518       | (568)                                  |              | 54,950  |
| Net Position - Beginning of                  | <b></b>      | 40.000                                 |              |         |
| the Year                                     | 530,941      | 40,003                                 |              | 570,944 |
| Net Position - End of the Year               | \$586,459    | 39,435                                 |              | 625,894 |



### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies

The accompanying financial statements of the Willingboro Township Board of Education have been prepared in conformity with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

### A. Reporting Entity

The Willingboro Township Board of Education is a Type II district located in the County of Burlington, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members appointed to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grade levels K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The Willingboro Township Board of Education has an approximate enrollment at June 30, 2017 of 3,670 students.

### B. Component Unit

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

**District-Wide Financial Statements** - The governmental fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

Governmental Fund Financial Statements — The Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year-end. Principal revenue sources considered susceptible to accrual include federal and state grants, interest on investments, tuition and transportation. Other revenues are considered to be measurable and available only when cash is received by the state.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

### D. Fund Accounting:

The accounts of the Willingboro Township Board of Education are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various funds and accounts are grouped, in the financial statements in this report, into seven fund types within three broad fund categories and two account groups as follows:

#### **Governmental Funds**

General Fund - The general fund is the general operating fund of the Willingboro Township Board of Education and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey Department of Education Willingboro Township Board of Education includes budgeted Capital Outlay in this fund. Generally accepted accounting principles (GAAP) as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### D. Fund Accounting (continued):

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

**Special Revenue Fund** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**Permanent Fund** — Resources that are legally restricted to the extent that only earnings and not principal may be used for purposes that support the reporting governments programs, that is for the benefit of the government or its citizenry.

### **Proprietary Fund**

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

**Enterprise** - The enterprise fund is used to account for the operations that are financed and operated in a manner similar to a private business enterprise. The costs of providing goods or services are financed primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund and Day Care Fund.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### D. Fund Accounting (continued):

All Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line-method. The estimated useful lives are as follows:

Food Service Fund & Day Care Fund:

Equipment 5 Years Light Trucks & Vehicle 5 Years Heavy Trucks & Vehicle 5 Years

#### **Fiduciary Fund**

Fiduciary funds are used to account for assets held by a governmental entity for other parties (either as trustee or as an agent) and that cannot be used to finance the governmental entity's own operating programs which includes private purpose trust funds and agency funds.

Private Purpose Trust Funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The District currently maintains an Unemployment Trust Fund, Scholarship Fund and Workers Compensation Trust Fund as a private purpose trust.

Agency Funds are assets held by a governmental entity (either as trustee or as an agent) for other parties that cannot be used to finance the governmental entity's own operating programs. The District currently maintains Payroll funds and Student Activity Funds as Agency Funds.

### E. Basis of Accounting:

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### E. Basis of Accounting (continued):

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net position) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net position.

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

In its accounting and financial reporting, the Willingboro Township Board of Education follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The Willingboro Township Board of Education's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and private purpose trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

#### F. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the first Tuesday in November. Budgets are prepared using the modified

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### F. Budgets/Budgetary Control: (continued):

accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C.6A:23-1.2. All budget amendments must be approved by School Board resolution.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, includes all amendments to the adopted budget, if any.

The following presents a reconciliation of the special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual — General, Special Revenues and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types:

### Notes to Required Supplementary information Budgetary Comparison Schedule

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

|   | General Fund | Special Revenue Fund |
|---|--------------|----------------------|
| Sources/Inflows of Resources Actual amounts (budgetary) "revenues" from |              |                      |
| the budgetary comparison schedules                                      | \$77,960,429 | \$4,287,547          |

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### F. Budgets/Budgetary Control: (continued):

|   | General Fund                    | Special Revenue Fund |
|---|---------------------------------|----------------------|
| Difference — Budget to GAAP:                            |                                 | •                    |
| State aid payment recognized for GAAP statements        |                                 |                      |
| in the current year, previously recognized              |                                 |                      |
| for budgetary purposes                                  | \$3,614,918                     |                      |
| State aid payment recognized for budgetary              |                                 |                      |
| purposes, not recognized for GAAP Statements            |                                 |                      |
| until the subsequent year                               | (3,791,938)                     |                      |
|   |                                 |                      |
| Total revenue as reported on the statement of revenues, |                                 |                      |
| expenditures and changes in fund balances -             | Ф77 702 400                     | ¢ 4 207 5 4 7        |
| governmental funds                                      | <u>\$77,783,409</u>             | <u>\$ 4,287,547</u>  |
| Uses/Outflows of Resources                              |                                 |                      |
| Actual amounts (budgetary basis) "total outflows"       |                                 |                      |
| from the budgetary comparison schedule                  | \$75,479,276                    | \$ 4,287,547         |
| Encumbrances for supplies and equipment ordered         | $\frac{\psi 75, \pm 75, 270}{}$ | Ψ 4,207,347          |
| but not received are reported in the year the order     |                                 |                      |
| is placed for budgetary purposes, but in the year the   |                                 |                      |
| supplies are received for financial reporting purposes  |                                 |                      |
|   |                                 |                      |
| Total expenditures as reported on the statement of      |                                 |                      |
| revenues, expenditures and changes in fund              |                                 |                      |
| balances - governmental funds                           | <u>\$75,479,276</u>             | <u>\$ 4,287,547</u>  |

### G. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the Willingboro Township Board of Education has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### G. Encumbrances (continued):

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

### H. Cash, Cash Equivalents and Investments:

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest *in. N.J.S.18A:20-37* provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.

*N.J.S.A.17:9-41* et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

### I. Tuition Receivable/Payable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

These adjustments are recorded upon certification by the State Board of Education, which is normally three years following the contract year. The cumulative adjustments through June 30, 2017, which have not been recorded, are not determinable.

The tuition rate adjustments for the years 2015-2016 have been established. According to the School District's records, these amounts are adjustments in the financial statements.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### J. Inventories & Prepaid Expenses

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed.

Prepaid expenses, which benefit future periods, other than those recorded in the enterprise funds, are recorded as expenditure during the year of purchase. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2018.

### K. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Willingboro Township Board of Education and that are due within one year.

### L. Capital Assets:

General fixed assets acquired or constructed during the year are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Fixed assets are defined by the District as assets, which have a cost in excess of \$2,000 at the date of acquisition and a useful life of one year or more. Donated fixed assets are valued at their estimated fair market value on the date received. The general fixed assets acquired or constructed were valued by an independent appraisal company. General fixed assets, such as land and buildings, are valued at the historical cost basis and through estimated procedures performed by an independent appraisal company, respectively.

General fixed assets are reflected as expenditures in the applicable governmental funds. Depreciation expense is recorded in the district-wide financial statements as well as the proprietary fund. Capital assets are depreciated on the straight-line method over the assets' estimated useful life. There is no depreciation recorded for land and construction in progress. Generally estimated useful lives are as follows:

Machinery & Equipment 3 - 20 Years
Building & Other Improvements 7 - 60 Years
Infrastructure 30 Years

### M. Accrued Salaries and Wages

District employees, who provide services to the District over the ten-month academic year and extended eleven-month calendar, do not have the option to have their salaries disbursed during the entire twelve-month year. Therefore, there is no accrual as of June 30, 2018 for such salaries.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 1. Summary of Significant Accounting Policies (continued):

### N. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the District-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

### O. Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the District is eligible to realize the revenue.

#### P. Long-term Obligations

In district-wide financial statements, under governmental activities, long-term debt is recognized as a liability in the general fund as debt is incurred.

### Q. Fund Balance Disclosure

In accordance with Government Accounting Standards Board, Fund Balance Reporting and Governmental Fund Type Definitions, the Willingboro Township Board of Education classifies governmental fund balances as follow:

- <u>Non-spendable</u> includes fund balance amount that cannot be spent either because it is not in spendable form or because legal or contractual constraints.
- Restricted includes fund balance amounts that are constrained for specific purposes which are externally imposed by external parties, constitutional provision or enabling legislation.
- <u>Committed</u> includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority and does not lapse at year-end.
- <u>Assigned</u> includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. Fund Balance may be assigned by the Business Administrator.
- <u>Unassigned</u> includes balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Q. Fund Balance Disclosure (continued):

The Willingboro Township Board of Education uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance are available, unless prohibited by law or regulation. Additionally, the Willingboro Township Board of Education would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

#### R. Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- <u>Net Investment in Capital Assets</u> This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- <u>Unrestricted</u> Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

### S. Impact of Recently Issued Accounting Principles

### **Adopted Accounting Pronouncements**

The following GASB Statements became effective for the year ended June 30, 2018:

Statement 75, Accounting and Financial Reporting for Post-employment Benefits Other than Pensions. This statement replaces the requirements of GASB 45, Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions, as amended, Statement 57, OPEB Measurements by Agency Employers and Agent Multi-Employer Plans, for OPEB Statement 74, Financial Reporting for Post-employment Benefit Plan Other Than Pension Plans, establishes new accounting and financial reporting requirements for OPEB Plans. The adoption of this statement did have an impact on the School District's financial statements.

Statement 80, *Blending Requirements for Certain Component* Units – an amendment of GASB Statement 14. The objective of this statement is to improve financial reporting by clarifying the financial statement presentation requirements for certain component units. This statement amends the blending requirements established in paragraph 53 of statement 14, The Financial Reporting Entity, as amended. The adoption of this statement had no impact on the School District's financial statements.

Statement 81, *Irrevocable Split-Interest Agreements*, The objective of this statement is to improve accounting and financial reporting for irrevocable split-interest agreements by providing recognition and measurement guidance for situations in which a government is a beneficiary of the agreement. The adoption of this statement had no impact on the School District's financial statements.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### S. Impact of Recently Issued Accounting Principles (continued):

Statement 82, Pension Issues – an amendment of GASB Statement 67, 68 and 73. The objective of this statement is to address certain issues that have been raised with respect to Statement 67, Financial Reporting for Pension Plans, Statement 68, Accounting and Financial Reporting for Pensions, and Statement 73, Accounting and Financial Reporting for Pensions, and Related Assets that are not within the Scope of GASB Statement 68 and Amendment to Certain Provisions of GASB Statement 67 and 68. The adoption of this statement had no impact on the School District's financial statements.

Statement 85, *Omnibus 2017*. This statement provides guidance that addresses several different accounting and financial reporting issues identified during the implementation and application of other GASB pronouncements. The adoption of this statement had no impact on the School District's financial statements.

### Recently Issued Accounting Pronouncements

The GASB has issued the following statements which will become effective in future fiscal years:

Statement 83, Certain Asset Retirement Obligations. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. The requirements of this statement are effective for reporting periods beginning after June 30, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 84, Fiduciary Activities. The statement intends to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. To that end, Statement 84 establishes criteria for identifying fiduciary activities of all state and local governments and clarifies whether and how business-type activities should report their fiduciary activities. Statement 84 is effective for the reporting period beginning after December 31, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 86, Accounting for Certain Debt Extinguishment. Statement 86 provides guidance for transactions in which cash and other monetary assets acquired with only existing resources, that is, resources other than the proceeds of refunding debt, are placed in an irrevocable trust for the sole purpose of extinguishing debt. Statement 86 is effective for the period beginning after June 15, 2017. Management does not expect this statement to have a material impact on the School District's financial statements. Statement 87, Leases. Statement 87 establishes single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing the right to use an underlying asset. Statement 87 is effective for the reporting period beginning after December 15, 2019. Management does not expect this statement to have a material impact on the School District's financial statements.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### S. Impact of Recently Issued Accounting Principles (continued):

Statement 87, Leases. The statement will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. It will enhance comparability of the financial statements among governments by requiring lessees and lessors to report leases under a single model. Also, the statement will enhance the decision-usefulness of the information provided to financial statement users by requiring notes to financial statements related to the timing, significance, and purpose of a government's leasing arrangements. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 88, Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placement. The statement will improve financial reporting users of financial statements with essential information that currently is not consistently provided. In addition, information about resources to liquidate debt and risks associated with changes in terms associated with debt will be disclosed. As a result, users will have better information to understand the effects of debt on a government's future resource flows. The requirements of this statement are effective for reporting periods beginning after June 15, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 89, Accounting for Interest Cost Incurred Before the End of a Construction Period. This statement will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management has not yet determined the potential impact on the School District's financial statements.

### T. Subsequent Events

Willingboro Board of Education has evaluated subsequent events occurring after June 30, 2018 through the date of January 25, 2019, which is the date the financial statements were available to be issued. In accordance with State of New Jersey statutes, the fund balance to be utilized in the subsequent year budget is not legally restricted and therefore has been classified as fund balance designated for subsequent year's expenditures and is not reserved.

### Note 2. Cash and Cash Equivalents and Investments

The District is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at June 30, 2018, and reported at fair value are as follows:

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 2. Cash and Cash Equivalents and Investments (continued):

| Туре  | Carrying<br>Value |
|---|-------------------|
| Deposits                                      |                   |
| Demand Deposits                               | \$ 8,694,211      |
| Total Deposits                                | \$ 8,694,211      |
| Reconciliation of Statements of Net Position: |                   |
| Governmental Funds                            | \$ 6,610,361      |
| Enterprise Funds                              | 749,586           |
| Fiduciary Funds                               | 1,334,264         |
| Total Cash and Cash Equivalents               | \$ 8,694,211      |

Custodial Credit Risk — Deposits in financial institutions, reported as components of cash, cash equivalents and investments had a bank balance of \$11,053,210 at June 30, 2018. Of the bank balance \$250,000 was fully insured by the FDIC (Federal Depository Insurance Corporation) and \$10,803,210 was secured by a collateral pool held by the bank, but not in the District's name, as required by New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Governmental Unit Deposit Protection Act is more fully described in Note 3 of these financial statements.

**Investment Interest Rate Risk** — The District has no formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investment held at June 30, 2018 are provided in the above schedule.

**Investment Credit Risk** — The District has no investment policy that limits its investment choices other than the limitation of state law as follows:

- Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America:
- Government money market mutual funds;
- Any obligation that a federal agency or federal instrumentality has issued in accordance with an
  act of Congress, which security has a maturity date not greater than 397 days from the date of
  purchase, provided that such obligations bear a fixed rate of interest not dependent on any index
  or other external factor;
- Bonds or other obligations of the District or bonds or other obligations of the local unit or units within which the District is located;
- Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, approved by the Division of Investment in the Department of Treasury for investment by the District;

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 2. Cash and Cash Equivalents and Investments (continued):

- Local Governments investment pools;
- Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281; or
- Agreements for the repurchase of fully collateralized securities with certain limitations.

Concentration of Investment Credit Risk — The District places no limit on the amount it may invest in any one issuer.

The District has deposited cash in 2018 with an approved public fund depository qualified under the provisions of the Government Unit Deposit Protection Act. In addition to savings and checking accounts the District invests monies in certificates of deposits.

The Governmental Unit Deposit Protection Act P.L. 1970, Chapter 236, was passed to afford protection against bankruptcy or default by a depository. C.17:9-42 provides that no governmental unit shall deposit funds in a public depository unless such funds are secured in accordance with this act. C.17:9-42 provides that every public depository having public funds on deposit shall, as security for such deposits, maintain eligible collateral having a market value at least equal to either (1) 5% of the average daily balance of collected public fluids on deposit during the 6 month period ending on the next preceding valuation date (June 30 or December 31) or (2) at the election of the depository, at least equal to 5% of the average balance of collected public funds on deposit on the first, eighth, fifteenth, and twenty-second days of each month in the 6 month period ending on the next preceding valuation date (June 30 or December 31). No public depository shall be required to maintain any eligible collateral pursuant to this act as security for any deposit or deposits of any governmental unit to the extent such deposits are insured by F.D.1.C. or any other U.S. agency which insures public depository funds.

No public depository shall at any time receive and hold on deposit for any period in excess of 15 days public funds of a governmental unit(s) which, in the aggregate, exceed 75% of the capital funds of the depository, unless such depository shall, in addition to the security required to be maintained under the paragraph above, secure such excess by eligible collateral with a market value at least equal to 100% of such excess.

In the event of a default, the Commissioner of Banking within 20 days after the default occurrence shall ascertain the amount of public funds on deposit in the defaulting depository and the amounts covered by federal deposit insurance and certify the amounts to each affected governmental unit. Within 10 days after receipt of this certification, each unit shall furnish to the Commissioner verified statements of its public deposits. The Commissioner shall ascertain the amount derived or to be derived from the liquidation of the collateral maintained by the defaulting depository and shall distribute such proceeds pro rata among the governmental units to satisfy the net deposit liabilities to such units.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 2. Cash and Cash Equivalents and Investments (continued):

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

All public depositories are required to furnish information and reports dealing with public funds on deposit every six months, June 30th and December 31st, with the Commissioner of Banking. Any public depository which refuses or neglects to give any information so requested may be excluded by the Commissioner from the right to receive public funds for deposit until such time as the Commissioner shall acknowledge that such depository has furnished the information requested.

Upon review and approval of the Certification Statement that the public depository complies with statutory requirements, the Commissioner issues forms approving the bank as a municipal depository. The District should request copies of these approval forms semiannually to assure that all depositories are complying with requirements.

### Note 4. Fixed Assets:

The following schedule is a summarization of the general fixed assets by source for the fiscal year ended June 30, 2018:

|                          | June 30,<br>2017 | Additions   | June 30,<br>2018 |
|--------------------------|------------------|-------------|------------------|
| Land                     | \$ 1,508,465     |             | 1,508,465        |
| Building & Improvements  | 105,110,827      | 390,936     | 105,501,763      |
| Machinery & Equipment    | 8,361,328        | 320,991     | 8,682,319        |
| Construction In-Progress |                  |             | -                |
| Subtotal                 | 114,980,620      | 711,927     | 115,692,547      |
| Accumulated Depreciation | (55,399,958)     | (3,801,518) | (59,201,476)     |
| Total                    | \$ 59,580,662    | (3,089,591) | 56,491,071       |

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 4. Fixed Assets (continued):

The following schedule is a summarization of the proprietary fund fixed assets recorded at historical cost by source for the fiscal year ended June 30, 2018:

|                          | June 30,<br>2017 | Additions | June 30,<br>2018 |
|--------------------------|------------------|-----------|------------------|
| Machinery & Equipment:   |                  |           |                  |
| Food Service             | \$851,757        | 62,809    | 914,566          |
| Day Care                 | 27,114           |           | 27,114           |
| Subtotal                 | 878,871          | 62,809    | 941,680          |
| Accumulated Depreciation | (743,690)        | (36,413)  | (780,103)        |
| Net Fixed Assets         | \$135,181        | 26,396    | \$161,577        |

### Note 5. Long-Term Debt

During the fiscal year ended June 30, 2018 the following changes occurred in liabilities reported in the long-term debt:

|                   | Balance 6/30/17 | Increases | Retired/<br>Decreases | Balance 6/30/18 | Due Within<br>One Year |
|-------------------|-----------------|-----------|-----------------------|-----------------|------------------------|
| Compensated       |                 |           |                       |                 |                        |
| Absences Payable  | \$ 1,291,610    |           | 244,181               | 1,047,429       |                        |
| Other Liabilities | 1,350,000       |           | 675,000               | 675,000         |                        |
| Capital Leases    |                 |           |                       |                 |                        |
| Payable           | 28,371          | 145,611   | 57,663                | 116,319         | 27,573                 |
| Bonds Payable     | 22,185,000      |           | 975,000               | 21,210,000      | 1,000,000              |
| Total             | \$24,854,981    | 145,611   | 1,951,844             | 23,048,748      | \$1,027,573            |

### A. Bonds Payable

The voters of the municipality through referendums authorize bonds in accordance with state law. All bonds are retired in serial installments within the statutory period of usefulness.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 5. Long-Term Debt (continued):

Principal and interest due on the outstanding serial bonds outstanding is as follows:

| Fiscal Year<br>Ending<br>June 30, | Principal     | Interest     | Total            |
|-----------------------------------|---------------|--------------|------------------|
| 2019                              | \$ 1,000,000  | \$ 848,807   | \$<br>1,848,807  |
| 2020                              | 1,025,000     | 813,806      | 1,838,806        |
| 2021                              | 1,025,000     | 777,931      | 1,802,931        |
| 2022                              | 1,050,000     | 742,056      | 1,792,056        |
| 2023                              | 1,050,000     | 705,306      | 1,755,306        |
| 2024-2028                         | 5,535,000     | 2,886,732    | 8,421,732        |
| 2029-2033                         | 6,175,000     | 1,720,906    | 7,895,906        |
| 2034-2036                         | 4,350,000     | 383,250      | 4,733,250        |
| Total                             | \$ 21,210,000 | \$ 8,878,794 | \$<br>30,088,794 |

### C. Capital Leases Payable

The District is leasing a time management system and a front loader under capital leases totaling \$302,517. All capital leases are for terms of five years. The following is a schedule of the remaining future minimum lease payments under these capital leases and the present value of the net minimum lease payments at June 30, 2018:

| Fiscal Year<br>Ending<br>June 30, | Principal | Interest | Total     |
|-----------------------------------|-----------|----------|-----------|
| 2019                              | \$ 27,573 | 4,137    | \$ 31,710 |
| 2020                              | 28,554    | 3,156    | 31,710    |
| 2021                              | 29,570    | 2,140    | 31,710    |
| 2022                              | 30,622    | 1,089    | 31,711    |
| Total                             | \$116,319 | 10,522   | \$126,841 |

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 5. Long-Term Debt (continued):

### C. Capital Leases Payable (continued):

As of June 30, 2018, the School District has operating lease agreements in effect for the following:

Copiers and a Mailing Machine

Total operating lease payments made during the year ended June 30, 2018 and 2017 were \$49,173 and \$49,173 respectively. Future minimum lease payments are as follows:

| Year                         | Amount    |
|------------------------------|-----------|
| 2019                         | \$ 46,048 |
| 2020                         | 36,675    |
| 2021                         | 9,169     |
| Total Minimum Lease Payments | \$ 91,892 |

### Note 6. Pension Plans

Plan Descriptions — Substantially all of the employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey, 08625. In addition, several District employees participate in the Defined Contribution Retirement Program (DCRP), which is a defined contribution pension plan. This plan is administered by the State of New Jersey Division of Pensions and Benefits.

### Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund is a cost-sharing contributory defined benefit pension plan which was established on January 1, 1955, under the provisions of N.J.S.A. 18A:66. The TPAF provides retirement, death and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by N.J.S.A. 18A:66.

The contribution requirements of plan members are determined by State statute. In accordance with Chapters 113, 114, 115, P.L. 1997, plan members enrolled in the TPAF were required to contribute 5% of their annual covered salary. Effective July 1,2007, however, in accordance with Chapter 92 P.L. 2007 and Chapter 103, P.L. 2007, plan members were required to contribute 5.5% of their annual covered salary. For employees who were enrolled in the retirement system prior to July 1, 2007, the increase was effective with the payroll period that began immediately after July 1, 2007. Pursuant to the provisions of Chapter 78, P.L. 2011, effective

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 6. Pension Plans (continued):

October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase is being phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2018, the District recognized pension expense of \$11,750,130 and revenue of \$11,750,130 for support provided by the State. Although the district does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district.

The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

|  | 6/30/17(18)      | 6/30/16(17)      |
|--|------------------|------------------|
| Collective deferred outflows of resources    | \$14,251,854,934 | \$17,440,003,201 |
| Collective deferred inflows of resources     | 11,807,238,433   | 195,027,919      |
| Collective net pension liability (Non-       |                  |                  |
| Employer – State of New Jersey)              | 67,423,605,859   | 78,666,367,052   |
| State's portion of net pension liability     |                  |                  |
| that was associated with the district        | 169,615,897      | 204,925,532      |
| State's portion of the net pension liability |                  |                  |
| That was associated with the district as     |                  |                  |
| a percentage of collective net liability     | .2515675253%     | .2604995493%     |

**Actuarial Assumptions**-The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation: 2.25%

Salary Increases 2012-2021: Varies based on experience

Investment Rate of Return: 7.00%

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 6. Pension Plans (continued):

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2017 are summarized in the separately issued State of New Jersey Division of Pensions and Benefits financial report.

**Discount Rate** - The discount rate used to measure the total pension liability was 4.25% as of June 30, 2017. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.58% as of June 30, 2017 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers (State of New Jersey) will be made based on the contribution rate in most recent fiscal year. The State contributed 40% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2036. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2036, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate - Since the District has no proportionate share of the net pension liability, because District has no proportionate share of the net pension liability, because of the special funding situation, the district would not be sensitive to any changes in the discount rate.

Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 6. Pension Plans (continued):

### Public Employees' Retirement System (PERS)

**Plan Description** - The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at <a href="https://www.state.nj.us/treasury/pensions/annrprts.shtml">www.state.nj.us/treasury/pensions/annrprts.shtml</a>.

The vesting and benefit provisions are set by *N.J.S.A.* 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

| <u>Tier</u> | <u>Definition</u>  |
|-------------|--|
| 1           | Members who were enrolled prior to July 1, 2007  |
| 2           | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3           | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4           | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011    |
| 5           | Members who were eligible to enroll on or after June 28, 2011                              |

Service retirement benefits of 1/5 5th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for PERS is set by *N.J.S.A. 15A* and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 6. Pension Plans (continued):

employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. Board of Education contributions to PERS amounted to \$815,519 for 2017.

The employee contribution rate was 7.06% effective July 1, 2015 and increased to 7.20% effective July 1, 2016. Subsequent increases after October 1, 2011 are being phased in over 7 years effective on each July 1<sup>st</sup> to bring the total pension contribution rate to 7.5% of base salary as of July 1, 2018.

**Net Pension Liability and Pension Expense** - At June 30, 2018, the District's proportionate share of the PERS net pension liability is valued to be \$20,492,355. The net pension liability was measured as of June 30, 2017. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2016, to the measurement date of June 30, 2017. The District's proportion of the net pension liability was based on the Board of Education's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2017. The District's proportion measured as of June 30, 2017, was .08803%, which was a decrease of .00289% from its proportion measured as of June 30, 2016.

| Actuarial valuation date                                     | 6/30/2018<br>July 1, 2017 | 6/30/2017<br>July 1, 2016 |
|--|---------------------------|---------------------------|
| Net Pension Liability District's portion of the Plan's total | \$<br>20,492,355          | \$<br>26,927,220          |
| Net Pension Liability  | 0.08803%                  | 0.09092%                  |

For the year ended June 30, 2018, the Board of Education had an allocated pension expense of \$1,238,197.

**Actuarial Assumptions** – The collective total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions:

Inflation Rate 2.25%

Salary Increases:

Through 2026 1.65 - 4.15%

Based on Age

Thereafter 2.65 - 5.15%

Based on Age

Investment Rate of Return 7.00%

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

### Note 6. Pension Plans (continued):

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 year for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for services retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2017 are summarized in the separately issued State of New Jersey Division of Pensions and Benefits financial report.

Discount Rate - The discount rate used to measure the total pension liability was 5.00% as of June 30, 2017. The single blended discount rate was based on long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.58% as of June 30, 2017, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer (State of New Jersey) contributed 40% of actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

#### Note 6. Pension Plans (continued):

Sensitivity of the Board of Education's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the District's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|  | At 1% decrease (4.00%) | At current discount rate (5.00%) | At 1% increase (6.00%) |
|--|------------------------|----------------------------------|------------------------|
| District's proportionate<br>Share of pension liability | \$ 20,287,431          | \$ 20,492,355                    | \$ 20,697,278          |

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2018, the District recognized pension expense of \$841,353 at June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows of Resources |           | Deferred Inflows of Resources |           |
|--|--------------------------------|-----------|-------------------------------|-----------|
|  |                                |           |                               |           |
| Differences between expected and actual experience   | \$                             | 482,524   |                               | -         |
| Changes of assumptions                               |                                | 4,128,503 | \$                            | 4,113,368 |
| Net difference between projected and actual earnings |                                |           |                               |           |
| on pension plan investments                          |                                | 139,539   |                               |           |
| Changes in proportion and differences between        |                                |           |                               |           |
| District contributions and proportionate share of    |                                |           |                               |           |
| contributions  |                                | 328,221   |                               | 1,292,096 |
| District contributions subsequent to the measurement |                                |           |                               |           |
| date   |                                | 815,519   |                               |           |
| Total  | _\$                            | 5,894,306 |                               | 5,405,464 |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

#### Note 6. Pension Plans (continued):

#### **Additional Information**

Collective balances at June 30, 2017 and 2016 as follows:

|   | 6/30/17      | 6/30/16      |
|---|--------------|--------------|
| Collective deferred outflows of resources | \$ 5,078,787 | 7,554,296    |
| Collective deferred inflows of resources  | \$ 5,405,464 | 1,031,597    |
| Collective net pension liability          | \$20,492,355 | \$26,927,220 |
| District's Proportion                     | .088031626%  | .090917716%  |
| District 5 Troportion                     | .00003102070 | .07071//10/0 |

\$815,519 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

|          | Year End | led June 30: |
|----------|----------|--------------|
| 2019     | \$       | ( 59,613)    |
| 2020     |          | ( 59,613)    |
| 2021     | (        | ( 59,613)    |
| 2022     | (        | ( 59,613)    |
| 2023     | (        | ( 59,613)    |
| Thereaft | er       | (28,612)     |
|          |          |              |
| Total    | \$       | (326,677)    |

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <a href="http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml">http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml</a>

**Defined Contribution Retirement Plan (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N. J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist. The District's contributions, equal to the required contribution for June 30, 2018 is \$15,661.

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

#### **Note 7. Post-Retirement Benefits**

P.L. 1987, c.384 and P.L. 1990, c.6 required Teachers' Pensions and Annuity Fund (TPAF) and the Public Employees' Retirement System (PERS), respectively, to fund postretirement medical benefits for those State Employees who retire after accumulating 25 years of credited service or on a disability retirement. P.L. 2007, c.103 amended the law to eliminate the funding of postretirement medical benefits through the TPAF and PERS. It created separate funds outside of the pension plans for the funding and payment of post-retirement medical benefits for retired State employees and retired educational employees. As of June 30, 2016, there were 110,512 retirees receiving post-retirement medical benefits, and the State contributed \$1.37 billion on their behalf. The cost of these benefits is funded through contributions by the State in accordance with P.L. 1994, c.62. Funding of post-retirement medical benefits changed from a prefunding basis to a pay-as-you-go basis beginning in Fiscal Year 1994.

The State is also responsible for the cost attributable to P.L. 1992, c.126, which provides employer paid health benefits to members of PERS and the Alternate Benefit Program (APB) who retired from a board of education or county college with 25 years of service (GASB Cod. Sec 2300.106(g).

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

The measurement date under GASB 75 is the date in which the discount rate, the balance sheet liabilities and income statement entries are reported. GASB 75 allows for the measurement date to be equal to any day in the fiscal year. The State of New Jersey has decided to choose the GASB 75 measurement date in the beginning of the fiscal year. The measurement date for the fiscal year ending June 30, 2018 GASB 75 valuation is June 30, 2017.

Employees covered by benefit terms. At June 30, 2017, the following employees were covered by the benefit terms:

**TPAF participant retirees** - As of June 30, 2017, there were 112,966 retirees receiving post-retirement medical benefits, and the State contributed \$1.39 million on their behalf.

**PERS participant retirees** - The State paid \$238.9 million toward Chapter 126 benefits for 30,913 eligible retired members in Fiscal Year 2017.

Total OPEB Liability - The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education. Note that actual numbers will be published in the NJ State's CAFR (http://www.nj.gov/treasury/omb/publications/archives.shtml).

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 7. Post-Retirement Benefits (continued):

2.50 %

Inflation

Actuarial assumptions and other imputes. The total OPEB liability in the June 30, 2017 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

| Salary Increases: | TPAF/ABP                                     | <u>PERS</u>                  | <u>PFRS</u>                  |
|-------------------|--|------------------------------|------------------------------|
| Through 2026      | 1.55 – 4.55%<br>Based on years<br>of service | 2.15 – 4.15%<br>Based on age | 2.10 - 8.98%<br>Based on age |
| Thereafter        | 2.00 – 5.45%<br>Based on years<br>of service | 3.15 – 5.15%<br>Based on age | 3.10 – 9.98%<br>Based on age |

Preretirement mortality rates were based on the RP-2014 headcount-weighted healthy employee male/female mortality table with full generational mortality improvement projection from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2014 headcount-weighted healthy annuitant male/female mortality table with generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2014 headcount-weighted disabled male/female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

**Health Care Trend Assumptions** – For pre-Medicare preferred provider organization (PPO) medical benefits, this amount initially is 5.9% and decreases to a 5.0% long-term trend rate after nine years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.9% and decreases to a 5.0% long-term trend rate after nine years. For prescription drug benefits, the initial trend rate is 10.5% decreasing to 5.0%. long-term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

**Discount Rate** – The discount rate for June 30, 2017 is 3.58%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 7. Post-Retirement Benefits (continued):

Change in the Total OPEB liability reported by the State of New Jersey is as follows:

|  | Total OPEB<br><u>Liability</u>                              |
|--|---|
| Balance at 6/30/16   | \$57,831,784,184  |
| Service Cost Interest on the Total OPEB Liability Changes of Benefit Terms Differences between Expected and Actual Experience Changes in Assumptions or Other Inputs | 2,391,878,884<br>1,699,441,736<br>-<br>-<br>(8,283,262,946) |
| Net Changes  | (4,191,942,326)   |
| Balance at 6/30/17   | \$ <u>53,639,841,858</u>                                    |

There has been no change of benefit terms in the retirees' share of health insurance premiums from 2016 to 2017.

Changes of assumptions and other inputs reflect a change in the discount rate from 2.85% in 2016 to 3.58% in 2017.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the State for school board retirees, as well as what the State's total OPEB liability for school board would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate as of June 30, 2017:

|  | 1% Decrease (2.58%) | Discount Rate (3.58%) | 1% Increase (4.58%) |
|--|---------------------|-----------------------|---------------------|
| Total OPEB Liability (School Retirees) | \$63,674,362,200    | \$53,639,841,858      | \$45,680,364,953    |

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the State, as well as what the State's total OPEB liability would be if it were calculated using healthcare cost trend rates as of June 30, 2017:

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 7. Post-Retirement Benefits (continued):

|  | 1% Decrease      | Healthcare Cost Trend Rates | 1% Increase      |
|--|------------------|-----------------------------|------------------|
| Total OPEB Liability (School Retirees) | \$44,113,584,560 | \$53,639,841,858            | \$66,290,599,457 |

**OPEB expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB** - For the year ended June 30, 2017, the board of education recognized OPEB expense of \$9,855,862 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the Willingboro School District's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2017, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB from the following sources:

|  | Deferred Outflows of Resources | Deferred Inflows of Resources |
|--|--------------------------------|-------------------------------|
| Changes of Assumptions or Inputs<br>Contributions Made After June 30, 2017 | \$ <u>1,190,373,242</u>        | \$6,343,769,032               |
| Total  | \$ <u>1,190,373,242</u>        | \$ <u>6,343,769,032</u>       |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB will be recognized in OPEB expense as follows:

| Year       | Ended June 30:    |
|------------|-------------------|
| 2018       | \$ (742,830,097)  |
| 2019       | (742,830,097)     |
| 2020       | (742,830,097)     |
| 2021       | (742,830,097)     |
| 2022       | (742,830,097)     |
| Thereafter | (2,629,618,547)   |
|            |                   |
| Total      | \$(6,343,769,032) |

(Contributions made after the measurement date are reported as deferred outflow of resources but are not amortized in the expense.)

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 8. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** — The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance — The District has elected to fund their New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two years:

| Fiscal Year | District<br>Contributions | Interest<br>Earned | Amount<br>Reimbursed | Ending<br>Balance |
|-------------|---------------------------|--------------------|----------------------|-------------------|
| 2017-2018   | \$ 8,430                  | \$1,746            | \$ 38,265            | \$424,084         |
| 2016-2017   | 58,613                    | 827                | 204,419              | 452,174           |
| 2015-2016   | 36,000                    | 685                | -0-                  | 597,153           |

#### Note 9. Contingent Liabilities

The Board of Education is involved in several claims and lawsuits incidental to its operations. In the opinion of the Administration and legal council, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the District except for a settlement that has been accrued for under other liabilities. See Note 5.

#### Note 10. Economic Dependency

The District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the District's programs and activities.

#### Note 11. Interfund Receivables and Payables

The following interfund balances remained on the balance sheet at June 30, 2018:

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 11. Interfund Receivables and Payables (continued):

| Fund  | Interfund<br>Receivable                   | Interfund<br>Payable             |
|---|---|----------------------------------|
| General Fund Enterprise Fund Fiduciary Funds Capital Projects | \$ 352,211<br>98,689<br>162,375<br>64,078 | \$ 162,767<br>296,855<br>215,731 |
| Total   | <u>\$ 677,353</u>                         | \$ 675,353                       |

The purpose of these interfunds is for short-term borrowings.

#### Note 12. Fund Balance Appropriated

General Fund (Exhibit B-1) — Of the \$3,994,609 General Fund balance at June 30, 2018, \$2,341,903 has been restricted for Excess Surplus; \$1,674,578 has been restricted for Excess Surplus Designated for Subsequent Year's Expenditures; \$659,197 has been restricted for Additional Designated for Subsequent Year's Expenditures and (\$681,069) is unassigned.

#### Note 13. Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

| AXA Equitable Life Insurance | Lincoln Investment Planning |
|------------------------------|-----------------------------|
| Oppenheimer Funds            | Midland                     |
| Valic                        | Metropolitan Life Insurance |

#### **Note 14. Compensated Absences**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation.

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 14. Compensated Absences (Continued):

Sick leave benefits provide for specified dollar amount per sick day accumulated and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net assets under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable fund total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2018 is \$1,047,429.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2018 no liability existed for compensated absences in the proprietary fund types.

#### Note 15. Calculation of Excess Surplus

In accordance with *N.J.S.A.18A:7F-7*, as amended by P.L. 2005, c.73 (S1701), the designation for Restricted Fund Balance — Excess Surplus is a required calculation pursuant to the New Jersey Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2018 is \$4,675,678 of which \$1,659,578 was appropriated in the 2018-2019 budget. The balance of \$3,016,100 will be appropriated in 2019-2020.

#### Note 16. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government of its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

The Township of Willingboro (Municipality) provides for long-term tax exemptions, as authorized by New Jersey State Statutes. N.J.S.A. 40A:20-1 et seq. sets forth the criteria and mechanism by which

#### NOTES TO THE FINANCIAL STATEMENTS

#### **JUNE 30, 2018**

#### Note 16. Tax Abatements (continued):

property taxes can and are abated. The exemptions provided by the Municipality are for affordable housing and other permitted purposes. Taxes abated include municipal, local school, and county taxes.

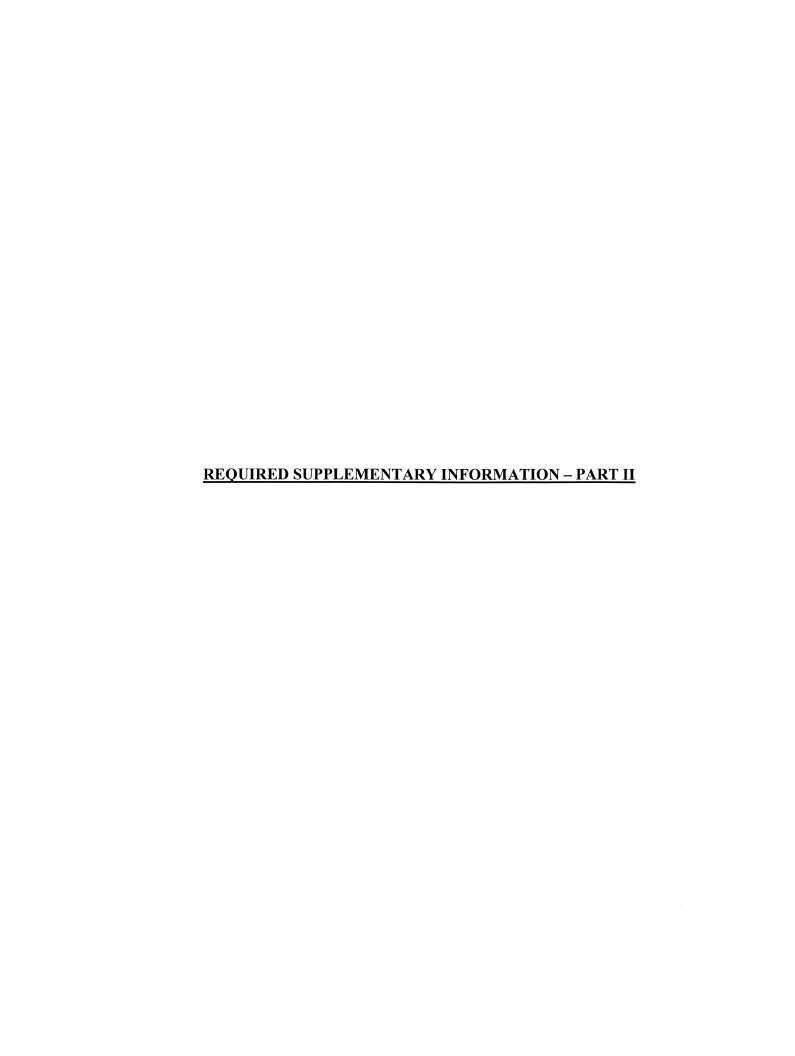
The Municipality recognized revenue of \$273,518 from the annual service charge in lieu of payment of taxes in 2017. The assessed value on these exemption properties amounted to \$30,131,800 which would have resulted in 2017 taxes billed in full of \$1,142,598. A portion of the \$379,661 abatement would have been allocated to the District.

#### Note 17. Deficit Unrestricted Net Position and Unassigned Fund Balance

The District has a deficit in unrestricted net position of \$23,029, as reported in the statement of net position (accrual basis). The District also has a deficit in unassigned fund balance of \$681,069 in the General Fund shown on Exhibit B-1. The deficits resulted from recording the June 2018 state aid payments in accordance with N.J.S.A. 18A: 22-44.2 which provides that in the event state school aid payments are not made until the following school budget year, districts must record the state aid payments as revenue, for budget purposes only, in the current school budget year. For intergovernmental transactions, GASB Statement No. 33 requires recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP financial statements until the year the State records the payable. Also contributing to the deficit in net assets is the amount of compensated absences, \$1,047,429 and pension liability, \$20,287,431 both recorded on the accrual basis. While reflected as liabilities, the obligations will not be funded until a future date coincident with termination and/or retirement of services. Due to the resulting timing differences, the deficits do not alone indicate that the district is facing financial difficulties.

Pursuant to N.J.S.A.18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey stature and regulation nor is need of corrective action. The District deficit in the GAAP fund statements of \$681,069 is less than the last state aid payments.

\*\*\*\*\*\*\*\*\*\*\*





| Revenues:  Local Sources:  | ACCOUNT<br>NUMBERS   | ORIGINAL<br>BUDGET   | BUDGET<br>TRANSFERS                          | FINAL<br>BUDGET   | ACTUAL   | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL                    |
|--|--|--|--|---|--|--|
|  | 10-1210-000  | \$20.450.002   |  | 20 450 002  | 20 450 002   |  |
| Local Tax Levy<br>Tuition  |  | \$30,459,993   |  | 30,459,993  | 30,459,993   | (167 127)  |
|  | 10-1300-000  | 300,000  |  | 300,000   | 132,863  | (167,137)  |
| Transportation Fees from LEAs Interest Earned  | 10-1420-000<br>10-1510-000   | 50,000   |  | 50,000  | 15,416   | (34,584)   |
|  |  | 15 000   |  | 15.000  | 53,755   | 53,755   |
| Rentals Facility Miscellaneous Revenue   | 10-1910-000  | 15,000   |  | 15,000  | 12,867   | (2,133)  |
| Miscenaneous Revenue   | 10-1990-000  | 400,000  |  | 400,000   | 151,123  | (248,877)  |
| Total Local Sources  |  | 31,224,993   |  | 31,224,993  | 30,826,017   | (398,976)  |
| State Sources:   |  |  |  |   |  |  |
| Transportation Aid   | 10-3120-000  | 470,570  |  | 470,570   | 470,570  |  |
| Extraordinary Aid  | 10-3131-000  | 400,000  |  | 400,000   | 823,372  | 423,372  |
| Categorical Special Education Aid  | 10-3132-000  | 2,391,334  |  | 2,391,334   | 2,391,334  | •  |
| Equalization Aid   | 10-3176-000  | 34,387,336   |  | 34,387,336  | 34,408,654   | 21,318   |
| Categorical Security Aid   | 10-3177-000  | 1,086,670  |  | 1,086,670   | 1,086,670  |  |
| Other State Aid  | 10-3190-000  | 114,650  |  | 114,650   | 114,650  |  |
| Nonpublic Transportation Aid   |  |  |  |   | 70,213   | 70,213   |
| Nonbudgeted:   |  |  |  |   |  |  |
| On-Behalf TPAF Pension Contribution On-Behalf TPAF Post-Retirement Medical   |  |  |  |   | 3,556,332  | 3,556,332  |
| Contribution On-Behalf TPAF Long TermT Disability Insurance  |  |  |  |   | 2,296,959  | 2,296,959  |
| Contribution   |  |  |  |   | 3,886  | 3,886  |
| Reimbursed TPAF Social Security Contributions  |  |  |  |   | 1,776,087  | 1,776,087  |
| Reimbursed TPAF Social Security Contributions  Total State Sources   |  | 38,850,560   |  | 38,850,560  | •  | •  |
| Total State Sources  |  | 38,850,560   |  | 38,850,560  | 1,776,087  | 1,776,087  |
| Total State Sources Federal Sources:   | 10-4200-000  |  |  |   | 1,776,087  | 1,776,087<br>8,148,167   |
| Total State Sources  Federal Sources:  Medicaid Reimbursement  | 10-4200-000  | 126,994  |  | 126,994   | 1,776,087<br>46,998,727<br>135,685   | 8,148,167<br>8,691   |
| Total State Sources Federal Sources:   | 10-4200-000  |  |  |   | 1,776,087  | 1,776,087<br>8,148,167   |
| Total State Sources  Federal Sources:  Medicaid Reimbursement  | 10-4200-000  | 126,994  |  | 126,994   | 1,776,087<br>46,998,727<br>135,685   | 8,148,167<br>8,691   |
| Total State Sources  Federal Sources:    Medicaid Reimbursement  Total Federal Services  | 10-4200-000  | 126,994<br>126,994   |  | 126,994<br>126,994  | 1,776,087<br>46,998,727<br>135,685<br>135,685  | 8,148,167<br>8,691   |
| Total State Sources  Federal Sources:    Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures:    Current Expense:   | 10-4200-000  | 126,994<br>126,994   |  | 126,994<br>126,994  | 1,776,087<br>46,998,727<br>135,685<br>135,685  | 8,148,167<br>8,691   |
| Total State Sources  Federal Sources:    Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures:   | 10-4200-000  | 126,994<br>126,994   |  | 126,994<br>126,994  | 1,776,087<br>46,998,727<br>135,685<br>135,685  | 8,148,167<br>8,691   |
| Total State Sources  Federal Sources:    Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures:    Current Expense:    Instruction - Regular Programs:     Salaries of Teachers:  | 10-4200-000  | 126,994<br>126,994<br>70,202,547   |  | 126,994<br>126,994<br>70,202,547  | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429  | 8,148,167<br>8,691<br>8,691<br>7,757,882                         |
| Total State Sources  Federal Sources:    Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures:    Current Expense:    Instruction - Regular Programs:     Salaries of Teachers:     Kindergarten   | 11-110-100-101   | 126,994<br>126,994<br>70,202,547   | 195,787                                      | 126,994<br>126,994<br>70,202,547  | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429  | 1,776,087<br>8,148,167<br>8,691<br>8,691<br>7,757,882            |
| Total State Sources: Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5   | 11-110-100-101<br>11-120-100-101   | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217   | (177,000)                                    | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217  | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067  | 8,148,167<br>8,691<br>8,691<br>7,757,882                         |
| Total State Sources: Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8  | 11-110-100-101<br>11-120-100-101<br>11-130-100-101                                     | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743                                  | (177,000)<br>198,766                         | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509                                   | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324                                   | 8,148,167  8,691  8,691  7,757,882  8,407 8,150 3,185            |
| Total State Sources: Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12  | 11-110-100-101<br>11-120-100-101   | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217   | (177,000)                                    | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217  | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067  | 8,148,167<br>8,691<br>8,691<br>7,757,882                         |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12 Regular Programs - Home Instruction:  | 11-110-100-101<br>11-120-100-101<br>11-130-100-101<br>11-140-100-101                   | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743<br>3,971,468                     | (177,000)<br>198,766<br>(360,266)            | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509<br>3,611,202                      | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324<br>3,618,958                      | 8,148,167  8,691  8,691  7,757,882  8,407 8,150 3,185            |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12 Regular Programs - Home Instruction: Salaries of Teachers   | 11-110-100-101<br>11-120-100-101<br>11-130-100-101                                     | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743                                  | (177,000)<br>198,766                         | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509                                   | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324                                   | 8,148,167  8,691  8,691  7,757,882  8,407 8,150 3,185            |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12  Regular Programs - Home Instruction: Salaries of Teachers Purchased Professional/  | 11-110-100-101<br>11-120-100-101<br>11-130-100-101<br>11-140-100-101<br>11-150-100-101 | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743<br>3,971,468<br>50,000           | (177,000)<br>198,766<br>(360,266)<br>139,271 | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509<br>3,611,202<br>189,271           | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324<br>3,618,958<br>189,271           | 8,148,167  8,691  8,691  7,757,882  8,407  8,150  3,185  (7,756) |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12  Regular Programs - Home Instruction: Salaries of Teachers Purchased Professional/ Educational Services   | 11-110-100-101<br>11-120-100-101<br>11-130-100-101<br>11-140-100-101                   | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743<br>3,971,468                     | (177,000)<br>198,766<br>(360,266)            | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509<br>3,611,202                      | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324<br>3,618,958                      | 8,148,167  8,691  8,691  7,757,882  8,407 8,150 3,185            |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12  Regular Programs - Home Instruction: Salaries of Teachers Purchased Professional/ Educational Services Regular Programs - Undistributed Instruction: | 11-110-100-101<br>11-120-100-101<br>11-130-100-101<br>11-140-100-101<br>11-150-100-101 | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743<br>3,971,468<br>50,000<br>15,000 | (177,000)<br>198,766<br>(360,266)<br>139,271 | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509<br>3,611,202<br>189,271<br>15,100 | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324<br>3,618,958<br>189,271<br>11,980 | 8,148,167  8,691  8,691  7,757,882  8,407  8,150  3,185  (7,756) |
| Federal Sources: Medicaid Reimbursement  Total Federal Services  Total Revenues  Expenditures: Current Expense: Instruction - Regular Programs: Salaries of Teachers: Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12  Regular Programs - Home Instruction: Salaries of Teachers Purchased Professional/ Educational Services   | 11-110-100-101<br>11-120-100-101<br>11-130-100-101<br>11-140-100-101<br>11-150-100-101 | 126,994<br>126,994<br>70,202,547<br>772,513<br>6,269,217<br>3,374,743<br>3,971,468<br>50,000           | (177,000)<br>198,766<br>(360,266)<br>139,271 | 126,994<br>126,994<br>70,202,547<br>968,300<br>6,092,217<br>3,573,509<br>3,611,202<br>189,271           | 1,776,087<br>46,998,727<br>135,685<br>135,685<br>77,960,429<br>959,893<br>6,084,067<br>3,570,324<br>3,618,958<br>189,271           | 8,148,167  8,691  8,691  7,757,882  8,407  8,150  3,185  (7,756) |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|------------|---|
| Regular Programs - Undistributed Instruction (co | ontinued):         |                    |                     |                 |            |   |
| Purchased Technical Services                     | 11-190-100-340     | 224,433            | (15,566)            | 208,867         | 173,294    | 35,573  |
| General Supplies                                 | 11-190-100-610     | 839,307            | 189,561             | 1,028,868       | 998,466    | 30,402  |
| Textbooks  | 11-190-100-640     | 138,542            | 28,603              | 167,145         | 65,768     | 101,377                                       |
| Other Objects                                    | 11-190-100-891     | 44,453             | 6,619               | 51,072          | 33,027     | 18,045  |
| Total Regular Programs - Instruction             |                    | 16,513,466         | 649,843             | 17,163,309      | 16,955,787 | 207,522                                       |
| Learning and/or Language Disabilities:           |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-204-100-101     | 2,554,591          |                     | 2,554,591       | 2,361,589  | 193,002                                       |
| Other Salaries for Instruction                   | 11-204-100-106     | 142,925            |                     | 142,925         | 73,651     | 69,274  |
| General Supplies                                 | 11-204-100-610     | 500                |                     | 500             |            | 500   |
| Total Learning and/or Language Disabilities      |                    | 2,698,016          |                     | 2,698,016       | 2,435,240  | 262,776                                       |
| Behavioral Disabilities:                         |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-209-100-101     | 495,951            |                     | 495,951         | 448,642    | 47,309  |
| Other Salaries for Instruction                   | 11-209-100-106     | 15,589             |                     | 15,589          | 15,563     | 26  |
| General Supplies                                 | 11-209-100-610     | 500                |                     | 500             |            | 500   |
| Total Behavioral Disabilities                    |                    | 512,040            |                     | 512,040         | 464,205    | 47,835  |
| Multiple Disabilities:                           |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-212-100-101     | 753,793            |                     | 753,793         | 676,241    | 77,552  |
| Other Salaries for Instruction                   | 11-212-100-106     | 74,040             |                     | 74,040          | 73,533     | 507   |
| General Supplies                                 | 11-212-100-610     | 500                |                     | 500             | ,          | 500   |
| Total Multiple Handicapped                       |                    | 828,333            | -                   | 828,333         | 749,774    | 78,559  |
| Resource Room/Resource Center:                   |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-213-100-101     | 118,278            |                     | 118,278         | 115,930    | 2,348   |
| Other Salaries for Instruction                   | 11-213-100-106     | 127,398            |                     | 127,398         | 112,934    | 14,464  |
| General Supplies                                 | 11-213-100-610     | 500                |                     | 500             |            | 500   |
| Total Resource Room/Resource Center              |                    | 246,176            |                     | 246,176         | 228,864    | 17,312  |
| Autism:  |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-214-100-101     | 263,355            | (2,500)             | 260,855         | 263,713    | (2,858)                                       |
| Other Salaries for Instruction                   | 11-214-100-106     | 95,906             | 1,000               | 96,906          | 109,080    | (12,174)                                      |
| General Supplies                                 | 11-214-100-610     | 1,200              |                     | 1,200           | 1,000      | 200   |
| Total Autism                                     |                    | 360,461            | (1,500)             | 358,961         | 373,793    | (14,832)                                      |
| Preschool Disabilities - Full-Time:              |                    |                    |                     |                 |            |   |
| Salaries of Teachers                             | 11-216-100-101     | 331,632            | 500                 | 332,132         | 332,026    | 106   |
| Other Salaries for Instruction                   | 11-216-100-106     | 78,653             | (500)               | 78,153          | 78,536     | (383)   |
| General Supplies                                 | 11-216-100-610     | 11,800             | ` ′                 | 11,800          | ŕ          | 11,800  |
| Other Objects                                    | 11-216-100-800     | 5,000              |                     | 5,000           |            | 5,000   |
| Total Preschool Disabilities - Full-Time         |                    | 427,085            |                     | 427,085         | 410,562    | 16,523  |
| otal Special Education - Instruction             |                    | 5,072,111          | (1,500)             | 5,070,611       | 4,662,438  | 408,173                                       |
|  | -                  |                    |                     |                 |            |   |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|------------|---|
| Bilingual Education:<br>Salaries of Teachers               | 11-240-100-101     | 191,715            | 1,500               | 193,215         | 192,818    | 397   |
| Total Bilingual Education                                  |                    | 191,715            | 1,500               | 193,215         | 192,818    | 397   |
| School Sponsored Cocurricular Activities:                  |                    |                    |                     |                 |            |   |
| Salaries   | 11-401-100-100     | 213,094            | 12,000              | 225,094         | 205,331    | 19,763  |
| Purchased Services   | 11-401-100-500     | 1,500              |                     | 1,500           | 1,005      | 495   |
| Other Objectives   | 11-401-100-800     | 8,000              | (8,000)             |                 |            |   |
| Total School Sponsored Cocurricular Activities             |                    | 222,594            | 4,000               | 226,594         | 206,336    | 20,258  |
| School Sponsored Athletics - Instruction:                  |                    |                    |                     |                 |            |   |
| Salaries   | 11-402-100-100     | 567,491            | (9,299)             | 558,192         | 508,022    | 50,170  |
| Purchased Services   | 11-402-100-500     | 82,526             | (7,668)             | 74,858          | 73,580     | 1,278   |
| Supplies and Materials                                     | 11-402-100-600     | 51,180             | 21,495              | 72,675          | 66,411     | 6,264   |
| Other Objects  | 11-402-100-800     | 15,890             | 3,707               | 19,597          | 19,557     | 40  |
| Total School Sponsored Athletics - Instruction             |                    | 717,087            | 8,235               | 725,322         | 667,570    | 57,752  |
| Alternative Education Programs - Instruction               |                    |                    |                     |                 |            |   |
| Salaries of Teachers                                       | 11-423-100-101     | 443,662            |                     | 443,662         | 478,507    | (34,845)                                      |
| Other Salaries of Instruction                              | 11-423-100-106     | 15,219             | (300)               | 14,919          |            | 14,919  |
| General Supplies   | 11-423-100-610     | 2,500              |                     | 2,500           | 1,981      | 519   |
| Total Alternative Education Programs - Instruction         |                    | 461,381            | (300)               | 461,081         | 480,488    | (19,407)                                      |
|  |                    |                    |                     |                 |            |   |
| Alternative Education Programs - Support Services Salaries | 11-423-200-100     | 157,428            | 300                 | 157,728         | 157,689    | 39  |
| 2  |                    |                    |                     | 201,120         | 20.,422    |   |
| Total Alternative Education Programs - Support Services    | •                  | 157,428            | 300                 | 157,728         | 157,689    | 39  |
| Total - Instruction  |                    | 23,335,782         | 662,078             | 23,997,860      | 23,323,126 | 674,734                                       |
| Undistributed Expenditures: Instruction:                   |                    |                    |                     |                 |            |   |
| Tuition to Other LEA's - State<br>Regular                  | 11-000-100-561     | 317,607            | 276,918             | 594,525         | 598,988    | (4,463)                                       |
| Tuition to Other LEA's - State                             |                    | ,                  |                     | 02.,020         |            | (1,100)                                       |
| Special  | 11-000-100-562     | 85,975             | 4,819               | 90,794          | 106,419    | (15,625)                                      |
| Tuition to County Vocational                               |                    |                    | // <b></b>          |                 |            |   |
| School Regular   | 11-000-100-563     | 2,221,846          | (4,500)             | 2,217,346       | 2,193,206  | 24,140  |
| Tuition to CSSD & Regional Day School                      | 11-000-100-565     | 3,665,808          | (420,000)           | 3,245,808       | 3,162,038  | 83,770  |
| Tuition to Private Schools For                             | 11-000-100-303     | 3,003,808          | (420,000)           | 3,243,606       | 3,102,038  | 65,770  |
| The Handicapped - State                                    | 11-000-100-566     | 3,690,854          | (434,320)           | 3,256,534       | 2,642,635  | 613,899                                       |
| Tuition - State Facilities                                 | 11-000-100-568     | 436,556            | ( 1,2-3)            | 436,556         | 436,556    | ,>  |
| Tuition - Other  | 11-000-100-569     | 60,279             | 40,000              | 100,279         | 100,178    | 101   |
| Total Undistributed Expenditures - Instruction             | •                  | 10 479 025         | (527.002)           | 0.041.942       | 0.240.020  | 701 922                                       |
| rotal Undistributed Expenditures - Instruction             |                    | 10,478,925         | (537,083)           | 9,941,842       | 9,240,020  | 701,822                                       |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL    | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|-----------|---|
| Attendance & Social Work Services:   |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-211-100     | 253,046            |                     | 253,046         | 243,687   | 9,359   |
| Salaries of Family Liaisons  | 11-000-211-173     | 67,176             |                     | 67,176          | 67,163    | 13  |
| Purchased Professional/  |                    |                    |                     |                 |           |   |
| Technical Services   | 11-000-211-340     | 35,000             |                     | 35,000          | 34,524    | 476   |
| Other Purchased Services   | 11-000-211-580     | 4,500              | (1,000)             | 3,500           |           | 3,500   |
| Supplies and Materials   | 11-000-211-610     | 1,000              | 1,000               | 2,000           | 1,814     | 186   |
| Total Attendance & Social Work Services  |                    | 360,722            |                     | 360,722         | 347,188   | 13,534  |
| Health Services:   |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-213-100     | 568,378            |                     | 568,378         | 566,127   | 2,251   |
| Purchased Professional &   |                    | 500,570            |                     | 500,570         | 300,127   | 2,231   |
| Technical Services   | 11-000-213-300     | 150,500            | (15,000)            | 135,500         | 110,513   | 24,987  |
| Supplies and Materials   | 11-000-213-600     | 8,391              | (50)                | 8,341           | 4,190     | 4,151   |
| m. 137 14 5  | •                  |                    |                     |                 |           | ·   |
| Total Health Services  | -                  | 727,269            | (15,050)            | 712,219         | 680,830   | 31,389  |
| Other Support Services - Students - Related Services:                          |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-216-100     | 662,573            | 121,600             | 784,173         | 784,459   | (286)   |
| Purchased Professional -   |                    |                    |                     |                 |           | , ,   |
| Educational Services   | 11-000-216-320     | 25,000             | 9,800               | 34,800          | 32,234    | 2,566   |
| Supplies and Materials   | 11-000-216-600     | 10,000             | (800)               | 9,200           | 7,698     | 1,502   |
| Total Other Support Services - Students - Related -                            |                    |                    |                     |                 |           |   |
| Services   | _                  | 697,573            | 130,600             | 828,173         | 824,391   | 3,782   |
| Other Support Services - Students - Extra Services:                            |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-217-100     | 507 974            | (02 600)            | 504 274         | 459 933   | 45 450  |
| Purchased Professional -   | 11-000-217-100     | 597,874            | (93,600)            | 504,274         | 458,822   | 45,452  |
| Educational Services   | 11-000-217-320     | 445,000            | 275,565             | 720,565         | 704,987   | 15,578  |
|  | -                  |                    |                     |                 |           | ,   |
| Total Other Support Services - Students - Extra Service                        | es _               | 1,042,874          | 181,965             | 1,224,839       | 1,163,809 | 61,030  |
| Other Support Services - Students - Regular:<br>Salaries of Other Professional |                    |                    |                     |                 |           |   |
| Staff  | 11-000-218-104     | 807,012            | (1,000)             | 806,012         | 763,815   | 42,197  |
| Salaries of Secretarial & Clerical   | 11-000-216-104     | 607,012            | (1,000)             | 800,012         | 703,613   | 42,197  |
| Assistants   | 11-000-218-105     | 59,159             | 1,000               | 60,159          | 60,050    | 109   |
| Other Purchased Professional &   |                    | ŕ                  | ŕ                   |                 | ,         |   |
| Technical Services   | 11-000-218-390     | 11,899             | 231                 | 12,130          | 11,297    | 833   |
| Supplies and Materials   | 11-000-218-600     | 12,600             | (415)               | 12,185          | 9,682     | 2,503   |
| Total Other Support Services - Students - Regular                              | _                  | 890,670            | (184)               | 890,486         | 844,844   | 45,642  |
| Other Support Services - Students - Special Services:                          |                    |                    |                     |                 |           |   |
| Salaries of Other Professional   |                    |                    |                     |                 |           |   |
| Staff  | 11-000-219-104     | 1,342,579          |                     | 1,342,579       | 1,211,026 | 131,553                                       |

|   | ACCOUNT<br>NUMBERS               | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET  | ACTUAL           | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------------------|--------------------|---------------------|------------------|------------------|---|
| Other Support Services - Students - Special                                 |                                  |                    |                     |                  |                  |   |
| Services (continued):   |                                  |                    |                     |                  |                  |   |
| Salaries of Secretarial & Clerical  | 11 000 210 105                   | 110 176            |                     | 110 176          | 117 276          | 1 000   |
| Assistants Unused Vacation Payment to Terminated/                           | 11-000-219-105                   | 119,176            |                     | 119,176          | 117,276          | 1,900   |
| Retired Staff   | 11-000-219-199                   | 8,000              | (900)               | 7,100            |                  | 7,100   |
| Unused Vacation Payment to Terminated/                                      | 11-000-215-155                   | 0,000              | (500)               | 7,100            |                  | 7,100   |
| Retired Staff   | 11-000-219-299                   |                    |                     |                  |                  |   |
| Purchased Professional -  | 11 000 217 277                   |                    |                     |                  |                  |   |
| Educational Services  | 11-000-219-320                   | 50,900             | 155,550             | 206,450          | 191,754          | 14,696  |
| Other Purchased Professional &  |                                  |                    | ,                   | ,                |                  | ,   |
| Technical Services  | 11-000-219-390                   | 9,083              | 497                 | 9,580            | 9,382            | 198   |
| Other Purchased Services  | 11-000-219-580                   | 5,000              | (1,000)             | 4,000            | 1,990            | 2,010   |
| Supplies and Materials  | 11-000-219-600                   | 44,500             | (22,000)            | 22,500           | 18,963           | 3,537   |
| Other Objects   | 11-000-219-800                   |                    | 3,350               | 3,350            | 3,165            | 185   |
| Total Other Support Services - Students - Special Ser                       | vices                            | 1,579,238          | 135,497             | 1,714,735        | 1,553,556        | 161,179                                       |
| Improvement of Instruction Services/Other Support                           |                                  |                    |                     |                  |                  |   |
| Services - Instruction Staff:   | 11-000-221-102                   | 496,599            | 54,000              | 550,599          | 448,466          | 102,133                                       |
| Salaries of Supervisors of Instruction Salaries of Other Professional Staff | 11-000-221-102                   | 25,000             | 93,000              | 118,000          | 62,130           | 55,870  |
| Salaries of Other Frofessional Staff Salaries of Secretarial & Clerical     | 11-000-221-104                   | 23,000             | 93,000              | 118,000          | 02,130           | 33,870  |
| Assistants  | 11-000-221-105                   | 179,899            |                     | 179,899          | 114,242          | 65,657  |
| Unused Vacation Payment to Terminated/                                      | 11-000-221-103                   | 177,077            |                     | 177,077          | 117,272          | 03,037  |
| Retired Staff   | 11-000-221-199                   | 10,000             |                     | 10,000           |                  | 10,000  |
| Unused Vacation Payment to Terminated/                                      |                                  | ,                  |                     | 20,000           |                  | ,   |
| Retired Staff   | 11-000-221-299                   |                    |                     |                  |                  |   |
| Other Purchased Professional &  |                                  |                    |                     |                  |                  |   |
| Technical Services  | 11-000-221-390                   | 27,539             | (2,822)             | 24,717           | 23,741           | 976   |
| Supplies and Materials  | 11-000-221-600                   | 3,100              |                     | 3,100            | 3,033            | 67  |
| Other Objects   | 11-000-221-800                   |                    | 3,000               | 3,000            | 2,645            | 355   |
| Total Improvement of Instruction Services/Other                             |                                  |                    |                     |                  |                  |   |
| Support Services Instructional Staff  |                                  | 742,137            | 147,178             | 889,315          | 654,257          | 235,058                                       |
| Educational Media Services/School Library:                                  |                                  |                    |                     |                  |                  |   |
| Salaries  | 11-000-222-100                   | 839,748            | (1,450)             | 838,298          | 794,519          | 43,779  |
| Salaries of Technology  | 11-000-222-177                   | , , , , ,          | (-,,                | ,                |                  | ,   |
| Unused Vacation Payment to Terminated/                                      |                                  |                    |                     |                  |                  |   |
| Retired Staff   | 11-000-222-199                   |                    | 1,450               | 1,450            | 1,417            | 33  |
| Purchased Professional &  |                                  |                    |                     |                  |                  |   |
| Technical Services  | 11-000-222-300                   | 87,000             | (5,400)             | 81,600           | 46,186           | 35,414  |
| Supplies and Materials  | 11-000-222-600                   | 11,995             | (851)               | 11,144           | 8,718            | 2,426   |
| Total Educational Media Services/School Library                             |                                  | 938,743            | (6,251)             | 932,492          | 850,840          | 81,652  |
| Instructional Staff Training Services:                                      |                                  |                    |                     |                  |                  |   |
| Purchased Professional -  | 11 000 222 220                   | 25 500             |                     | 25 500           | 22 747           | 10 752  |
| Educational Services Other Purchased Services                               | 11-000-223-320<br>11-000-223-500 | 35,500<br>15,500   |                     | 35,500<br>15,500 | 22,747<br>12,207 | 12,753<br>3,293                               |
| Total Instructional Staff Training Services                                 |                                  | 51,000             |                     | 51,000           | 34,954           | 16,046  |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL    | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|-----------|---|
| Support Services General Administration:                                   |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-230-100     | 472,348            | 74,527              | 546,875         | 546,232   | 643   |
| Unused Vacation Payment to Terminated/                                     |                    |                    |                     |                 |           |   |
| Retired Staff  | 11-000-230-199     |                    |                     |                 |           |   |
| Tuition Reimbursement  | 11-000-230-280     |                    | 2,560               | 2,560           | 2,560     |   |
| Legal Services   | 11-000-230-331     | 325,000            | (77,055)            | 247,945         | 245,328   | 2,617   |
| Audit Fees   | 11-000-230-332     | 55,000             | 975                 | 55,975          | 55,975    |   |
| Other Purchased Professional Services                                      | 11-000-230-339     | 5,085              | (2,240)             | 2,845           | 2,108     | 737   |
| Communications/Telephone   | 11-000-230-530     | 602,100            | (9,378)             | 592,722         | 264,696   | 328,026                                       |
| BOE Other Purchased Services   | 11-000-230-585     | 8,000              | (150)               | 7,850           | 7,742     | 108   |
| Other Purchased Services   | 11-000-230-590     | 11,000             | (1,950)             | 9,050           | 9,677     | (627)   |
| Supplies and Materials   | 11-000-230-610     | 5,000              | (257)               | 4,743           | 3,650     | 1,093   |
| In-House Training  | 11-000-230-630     | 5,000              | (3,000)             | 2,000           | 2,111     | (111)   |
| Judgment Against District  | 11-000-230-820     | 50,000             | 30,300              | 80,300          | 81,381    | (1,081)                                       |
| Miscellaneous Expenditures   | 11-000-230-890     | 7,000              | 647                 | 7,647           | 7,644     | 3   |
| BOE Membership Dues and Fees   | 11-000-230-895     | 28,000             | (2,575)             | 25,425          | 25,330    | 95  |
| Total Support Services General Administration                              |                    | 1,573,533          | 12,404              | 1,585,937       | 1,254,434 | 331,503                                       |
| Support Services School Administration: Salaries of Principals & Assistant | 11 000 240 102     | 1 (20 170          | (11,000)            | 1 (27 170       | 1 500 066 | 105 104                                       |
| Principals Salaries of Secretarial & Clerical                              | 11-000-240-103     | 1,638,170          | (11,000)            | 1,627,170       | 1,522,066 | 105,104                                       |
| Assistants   | 11-000-240-105     | 779,491            | 62,000              | 841,491         | 692,621   | 148,870                                       |
| Unused Vacation Payment to Terminated/                                     |                    | ·                  | ŕ                   | ,               | ,         | ĺ   |
| Retired Staff  | 11-000-240-199     | 30,000             | -                   | 30,000          |           | 30,000  |
| Supplies and Materials   | 11-000-240-600     | 23,648             | 5,817               | 29,465          | 16,121    | 13,344  |
| Other Objects  | 11-000-240-800     | 22,550             | (3,510)             | 19,040          | 17,123    | 1,917   |
| Total Support Services School Administration                               |                    | 2,493,859          | 53,307              | 2,547,166       | 2,247,931 | 299,235                                       |
| Central Services:  |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-251-100     | 817,862            | (11,360)            | 806,502         | 802,361   | 4,141   |
| Unused Vacation Payment to Terminated/                                     |                    |                    |                     |                 |           |   |
| Retired Staff  | 11-000-251-199     | 11,000             | (900)               | 10,100          | 1,375     | 8,725   |
| Purchased Professional Services  | 11-000-251-330     | 9,900              | 31,534              | 41,434          | 27,968    | 13,466  |
| Purchased Technical Services   | 11-000-251-340     | 37,000             | (3,950)             | 33,050          | 31,032    | 2,018   |
| Miscellaneous Purchased Services   | 11-000-251-592     | 3,750              | 300                 | 4,050           | 3,433     | 617   |
| Supplies and Materials   | 11-000-251-610     | 50,200             | 2,733               | 52,933          | 52,880    | 53  |
| Interest on Lease Purchase   |                    |                    |                     |                 |           |   |
| Agreements   | 11-000-251-832     | 3,084              |                     | 3,084           |           | 3,084   |
| Interest on Bond Anticipation Notes  | 11-000-251-836     |                    |                     |                 | 13,648    | (13,648)                                      |
| Miscellaneous Expenditures   | 11-000-251-890     | 6,970              | (3,300)             | 3,670           | 3,428     | 242   |
| Total Central Services   | -                  | 939,766            | 15,057              | 954,823         | 936,125   | 18,698  |
| Administrative Information Technology:                                     |                    |                    |                     |                 |           |   |
| Salaries   | 11-000-252-100     | 3,000              |                     | 3,000           | 1,685     | 1,315   |
| Purchased Technical Services   | 11-000-252-340     | 87,500             | 34,040              | 121,540         | 121,491   | 49  |
| Other Purchased Services   | 11-000-252-500     | 2,500              |                     | 2,500           | 2,174     | 326   |
| Supplies and Materials   | 11-000-252-600     | 25,000             | (22,440)            | 2,560           | 2,411     | 149   |
| Total Administrative Information Technology                                | -                  | 118,000            | 11,600              | 129,600         | 127,761   | 1,839   |

|   | ACCOUNT<br>NUMBERS               | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET                         | ACTUAL                                  | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------------------|--------------------|---------------------|---|---|---|
| Required Maintenance for School Facilities:       |                                  |                    |                     |   |   |   |
| Salaries  | 11-000-261-100                   | 614,994            |                     | 614,994                                 | 537,711                                 | 77,283  |
| Unused Vacation Payment to Terminated/            |                                  |                    |                     |   |   |   |
| Retired Staff                                     | 11-000-261-199                   | 15,000             |                     | 15,000                                  | 3,325                                   | 11,675  |
| Cleaning, Repair & Maintenance<br>Services        | 11-000-261-420                   | 501 500            | (2.717)             | 507 702                                 | 544 140                                 | 42.624  |
| Lead Testing of Drinking Water                    | 11-000-261-420                   | 591,500            | (3,717)<br>46,940   | 587,783<br>46,940                       | 544,149<br>46,940                       | 43,634  |
| General Supplies                                  | 11-000-261-610                   | 40,000             | (11,500)            | 28,500                                  | 27,544                                  | 956   |
|   | 11 000 201 010                   | 10,000             | (11,500)            | 20,500                                  | 27,511                                  | 750   |
| Total Allowable Maintenance for School Facilities |                                  | 1,261,494          | 31,723              | 1,293,217                               | 1,159,669                               | 133,548                                       |
| Other Operation & Maintenance of Plant:           |                                  |                    |                     |   |   |   |
| Salaries  | 11-000-262-100                   | 1,779,164          | (4,300)             | 1,774,864                               | 1,707,298                               | 67,566  |
| Salaries of Non Instructional Aides               | 11-000-262-107                   | 207,921            | 4,300               | 212,221                                 | 191,626                                 | 20,595  |
| Unused Vacation Payment to Terminated/            |                                  |                    |                     |   | -                                       | ·   |
| Retired Staff                                     | 11-000-262-199                   | 10,000             | (10,000)            |   |   |   |
| Purchased Professional &                          |                                  |                    |                     |   |   |   |
| Technical Services                                | 11-000-262-300                   | 231,500            | 156,342             | 387,842                                 | 208,153                                 | 179,689                                       |
| Cleaning, Repair & Maintenance                    |                                  |                    |                     |   |   |   |
| Services  | 11-000-262-420                   | 181,000            | 20,486              | 201,486                                 | 105,351                                 | 96,135  |
| Other Purchased Property Services Insurance       | 11-000-262-490<br>11-000-262-520 | 70,000             | 3,020               | 73,020                                  | 72,069                                  | 951   |
| Miscellaneous Purchased Services                  | 11-000-262-520                   | 1,293,135<br>5,000 | (14,600)<br>1,000   | 1,278,535<br>6,000                      | 1,232,205<br>5,325                      | 46,330<br>675                                 |
| General Supplies                                  | 11-000-262-610                   | 371,500            | 1,000               | 371,500                                 | 351,655                                 | 19,845  |
| Energy (Natural Gas)                              | 11-000-262-621                   | 200,000            | 149,241             | 349,241                                 | 347,531                                 | 1,710   |
| Energy (Electricity)                              | 11-000-262-622                   | 1,250,000          | (182,000)           | 1,068,000                               | 881,830                                 | 186,170                                       |
| Energy (Gasoline)                                 | 11-000-262-626                   | 25,000             | (24,142)            | 858                                     | ,                                       | 858   |
| Other Objects                                     | 11-000-262-800                   | 10,000             |                     | 10,000                                  | 2,009                                   | 7,991   |
| Total Other Operation & Maintenance of Plant      |                                  | 5,634,220          | 99,347              | 5,733,567                               | 5,105,052                               | 628,515                                       |
|   | •                                |                    |                     |   |   |   |
| Care & Upkeep of Grounds:                         |                                  |                    |                     |   |   |   |
| Salaries  | 11-000-263-100                   | 67,962             |                     | 67,962                                  | 55,781                                  | 12,181  |
| Unused Vacation Payment to Terminated/            | 11 000 000 100                   |                    |                     |   |   |   |
| Retired Staff Purchased Professional &            | 11-000-263-199                   |                    |                     |   |   |   |
| Technical Services                                | 11-000-263-300                   | 205,000            | (1,000)             | 204,000                                 | 178,415                                 | 25,585  |
| CLN, RPR, Maintenance Services                    | 11-000-263-420                   | 203,000            | (1,000)             | 204,000                                 | 176,413                                 | 23,383  |
| General Supplies                                  | 11-000-263-610                   | 26,500             | (3,000)             | 23,500                                  | 10,153                                  | 13,347  |
| ••  | -                                |                    |                     |   |   |   |
| Total Care & Upkeep of Grounds                    |                                  | 299,462            | (4,000)             | 295,462                                 | 244,349                                 | 51,113  |
| Security:   |                                  |                    |                     |   |   |   |
| Salaries  | 11-000-266-100                   | 683,242            | 50,643              | 733,885                                 | 753,436                                 | (19,551)                                      |
| Purchased Professional &                          |                                  | ĺ                  | ,                   | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | ( 1 ) 1 1 1                                   |
| Technical Services                                | 11-000-266-300                   | 214,357            | (33,940)            | 180,417                                 | 170,023                                 | 10,394  |
| Cleaning, Repair & Maintenance                    |                                  |                    |                     |   |   |   |
| Services  | 11-000-266-420                   | 12,000             | (11,901)            | 99                                      |   | 99  |
| General Supplies                                  | 11-000-266-610                   | 17,500             | (2,970)             | 14,530                                  | 14,450                                  | 80  |
| Other Objects                                     | 11-000-266-800                   | 500                | (500)               |   |   |   |
| Total Security                                    | -                                | 927,599            | 1,332               | 928,931                                 | 937,909                                 | (8,978)                                       |

|   | ACCOUNT<br>NUMBERS               | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------------------|--------------------|---------------------|-----------------|------------|---|
| Student Transportation Services:                              |                                  |                    |                     |                 |            |   |
| Salaries for Pupil Transportation (Between Home & School) -   |                                  |                    |                     |                 |            |   |
| Regular   | 11-000-270-160                   | 147,561            | 700                 | 140 261         | 140 110    | 142   |
| Other Purchased Professional                                  | 11-000-270-100                   | 147,301            | 700                 | 148,261         | 148,119    | 142   |
| & Technical Services  | 11-000-270-390                   | 6,650              | (70)                | 6,580           | 5,330      | 1,250   |
| Aid in Lieu - Non Public Schools                              | 11-000-270-503                   | 239,210            | (,                  | 239,210         | 216,912    | 22,298  |
| Aid in Lieu - Charter Schools                                 | 11-000-270-504                   | 21,393             |                     | 21,393          | 19,367     | 2,026   |
| Contracted Services (Between Home                             |                                  |                    |                     |                 |            |   |
| & School) - Vendors   | 11-000-270-511                   | 874,074            | (50,000)            | 824,074         | 797,401    | 26,673  |
| Contracted Services (Other Than                               |                                  |                    |                     |                 |            |   |
| Between Home & School)-Vendors                                | 11-000-270-512                   | 212,000            |                     | 212,000         | 187,890    | 24,110  |
| Contracted Services (Special Education<br>Students) - Vendors | 11-000-270-514                   | 1,962,099          | 11 212              | 1 072 212       | 1 072 591  | 721   |
| Contracted Services (Special Education                        | 11-000-270-314                   | 1,902,099          | 11,213              | 1,973,312       | 1,972,581  | 731   |
| Students) - Joint Agreements                                  | 11-000-270-515                   | 45,000             |                     | 45,000          | 33,836     | 11.164  |
| Contracted Services (Special Education                        |                                  | ,                  |                     | 15,000          | 33,030     | 11,101  |
| Students) - ESCs & CTSAs                                      | 11-000-270-518                   | 190,000            | 25,000              | 215,000         | 200,614    | 14,386  |
| General Supplies  | 11-000-270-610                   | 206,000            | 15,000              | 221,000         | 209,989    | 11,011  |
| m.10.1.m  |                                  |                    |                     |                 |            |   |
| Total Student Transportation Services                         |                                  | 3,903,987          | 1,843               | 3,905,830       | 3,792,039  | 113,791                                       |
| Unallocated Benefits Employee Benefits:                       |                                  |                    |                     |                 |            |   |
| Social Security   | 11-000-291-220                   | 750,000            | 120,359             | 870,359         | 776,925    | 93,434  |
| TPAF Contributions - ERIP                                     | 11-000-291-220                   | 1,400              | 120,339             | 1,400           | 1,225      | 175   |
| Other Retirement Payments                                     | 11-000-291-241                   | 930,000            | (58,537)            | 871,463         | 841,353    | 30,110  |
| Unemployment Compensation                                     | 11-000-291-250                   | 85,000             | 37,000              | 122,000         | 121,864    | 136   |
| Workers Compensation  | 11-000-291-260                   | 40,000             | -                   | 40,000          | 1,867      | 38,133  |
| Health Benefits   | 11-000-291-270                   | 10,777,324         | (387,058)           | 10,390,266      | 10,013,240 | 377,026                                       |
| Tuition Reimbursement   | 11-000-291-280                   | 60,000             | 42,833              | 102,833         | 101,834    | 999   |
| Unused Vacation Payment to Terminated/<br>Retired Staff       | 11 000 001 000                   |                    | (405.455)           |                 |            |   |
| Retired Staff   | 11-000-291-299                   | 200,000            | (102,175)           | 97,825          | 10,925     | 86,900  |
| Total Unallocated Benefits - Employee Benefits                |                                  | 12,843,724         | (347,578)           | 12,496,146      | 11,869,233 | 626,913                                       |
| Nonbudgeted:  |                                  |                    |                     |                 |            |   |
| On-Behalf TPAF Pension Contributions                          |                                  |                    |                     |                 | 3,556,332  | (3,556,332)                                   |
| On-Behalf TPAF Post-Retirement Medical                        |                                  |                    |                     |                 | -,,        | (-,,,   |
| Contribution  |                                  |                    |                     |                 | 2,296,959  | (2,296,959)                                   |
| On-Behalf TPAF Long Term Disability Insurance                 |                                  |                    |                     |                 |            |   |
| Contribution  |                                  |                    |                     |                 | 3,886      | (3,886)                                       |
| Reimbursed TPAF Social Security Contributions                 | -                                |                    |                     |                 | 1,776,087  | (1,776,087)                                   |
| Total Undistributed Expenditures                              |                                  | 47,504,795         | (88,293)            | 47,416,502      | 51,502,455 | (4,085,953)                                   |
| Total Expenditures - Current Expense                          | _                                | 70,840,577         | 573,785             | 71,414,362      | 74,825,581 | (3,411,219)                                   |
| G 310 d   |                                  |                    |                     |                 |            |   |
| Capital Outlay:   |                                  |                    |                     |                 |            |   |
| Equipment: Preschool  | 12 105 100 720                   |                    |                     |                 |            |   |
| Grades 1-5  | 12-105-100-730<br>12-120-100-730 |                    |                     |                 |            |   |
| Grades 9-12   | 12-140-100-730                   | 6,060              |                     | 6,060           |            | 6,060   |
| School Sponsored and Other Instruction                        | 12-402-100-732                   | 0,000              | 11,948              | 11,948          | 11,948     | 0,000   |
| Undistributed Expenditures:                                   | <del>-</del>                     |                    |                     | ,5              |            |   |
| Central Services  | 12-000-251-730                   | 4,000              |                     | 4,000           |            | 4,000   |
| Admin Information Technology                                  | 12-000-252-730                   | 121,000            | 5,400               | 126,400         | 85,252     | 41,148  |
| Required Maintenance School Facilities                        | 12-000-261-730                   | 51,000             | 7,868               | 58,868          | 40,791     | 18,077  |

| ·   | NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|---------------------------------|
| Capital Outlay (continued):   |                                 |
| Support Services - Related & Extra 12-000-218-730   |                                 |
| Central Services 12-000-251-730   |                                 |
| Custodial Equipment 12-000-262-730 25,000 9,132 34,132 34,082   | 50                              |
| SEC Equipment 12-000-266-730 14,061 14,061 69,961   | (55,900)                        |
| Total Equipment 207,060 48,409 255,469 242,034  | 13,435                          |
| Facilities Acquisition & Construction Services:   |                                 |
| Construction Services 12-000-400-450 50,000 279,214 329,214 339,724   | (10,510)                        |
| Lease Purchase Agreements -   | , ,                             |
| Principal 12-000-400-721  |                                 |
| Assessment for Debt Service on SDA Funding 12-000-400-896 71,937 71,937 71,937  |                                 |
| Total Acquisition & Construction Services 121,937 279,214 401,151 411,661   | (10,510)                        |
| Total Capital Outlay 328,997 327,623 656,620 653,695  | 2,925                           |
| Total Expenditures 71,169,574 901,408 72,070,982 75,479,276   | (3,408,294)                     |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures Before Other Financing Sources/(Uses) (967,027) (901,408) (1,868,435) 2,481,153   | 4,349,588                       |
| Other Firemains Course of (There)   |                                 |
| Other Financing Sources/(Uses):         10-5200-000         270,756         270,756         270,756   |                                 |
| Transfer to Charter School (2,763,963) (203,923) (2,967,886) (2,966,373)  | (1,513)                         |
| (2,700,500)   | (1,515)                         |
| Total Other Financing Sources/(Uses) (2,493,207) (203,923) (2,697,130) (2,695,617)  | (1,513)                         |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures After Other Financing Sources/(Uses)  Fund Balances, July 1  (3,460,234) (1,105,331) (4,565,565) (214,464)  8,001,011 8,001,011 | 4,348,075                       |
| Fund Balances, June 30 <u>\$4,540,777</u> (1,105,331) 3,435,446 7,786,547   | 4,348,075                       |

#### RECAPITULATION OF FUND BALANCE:

| Restricted Fund Balance:                                       |             |
|--|-------------|
| Excess Surplus   | 2,341,903   |
| Additional Designated for Subsequent Year's Expenditures       | 659,197     |
| Excess Surplus - Designated for Subsequent Year's Expenditures | 1,674,578   |
| Assigned Fund Balance:   |             |
| Year-end Encumbrances  | 863,275     |
| Designated for Subsequent Year's Expenditures                  |             |
| Unassigned Fund Balance  | 2,247,594   |
| Subtotal   | 7,786,547   |
| Reconciliation to Governmental Funds Statements (GAAP):        |             |
| Last State Aid Payment Not Recognized on GAAP Basis            | (3,791,938) |
| ,  | (=,:==,==)  |
| Fund Balance per Governmental Funds (GAAP)                     | \$3,994,609 |
| •  |             |

| REVENUES  | ORIGINAL<br>BUDGET   | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL               | VARIANCE<br>POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------|---------------------|-----------------|----------------------|---|
| Local Sources   |                      | 14.707              | 14 707          | 14.707               |   |
|   | #1 00 4 <b>7</b> 4 4 | 14,727              | 14,727          | 14,727               |   |
| State Sources   | \$1,294,744          | 681,977             | 1,976,721       | 1,976,721            |   |
| Federal Sources   | 2,327,282            | (31,183)            | 2,296,099       | 2,296,099            |   |
| Total Revenues  | 3,622,026            | 665,521             | 4,287,547       | 4,287,547            |   |
| EXPENDITURES:   |                      |                     |                 |                      |   |
| Instruction:  |                      |                     |                 |                      |   |
| Salaries of Teachers  | 1,629,331            | (605 807)           | 1,023,524       | 1 022 524            |   |
| Other Salaries for Instruction  | 185,517              | (21,017)            | 164,500         | 1,023,524<br>164,500 |   |
| Purchased Professional &  | 165,517              | (21,017)            | 104,300         | 104,300              |   |
| Technical Services  |                      | 50 (02              | 50 (92          | 50 (92               |   |
| Other Purchased Services  |                      | 52,683              | 52,683          | 52,683               |   |
|   | 1 000                | 4 222               | <b>5</b> 000    | <b>5</b> 000         |   |
| (400-500 Series)  | 1,000                | 4,332               | 5,332           | 5,332                |   |
| Tuition   | 1,281,060            | (464,060)           | 817,000         | 817,000              |   |
| Textbooks   | 7,010                | (617)               | 6,393           | 6,393                |   |
| General Supplies  | 46,653               | 471,246             | 517,899         | 517,899              |   |
| Other Objects   | 2,182                | 2,086               | 4,268           | 4,268                |   |
| Total Instruction   | 3,152,753            | (561,154)           | 2,591,599       | 2,591,599            |   |
| Support Services:<br>Salaries of Supervisors  |                      | 395,022             | 395,022         | 395,022              |   |
| Salaries of Secretarial & Clerical Assistants   | 29,267               | 1,685               | 30,952          | 30,952               |   |
| Salaries of Facilitators, Math, Literacy Coaches & Master Teachers Personal Services - Employee |                      | 43,049              | 43,049          | 43,049               |   |
| Benefits  |                      | 694,112             | 694,112         | 694,112              |   |
| Purchased Educational Services  | 406,306              | 973                 | 407,279         | 407,279              |   |
| Other Purchased Services  | ,                    | 1,782               | 1,782           | 1,782                |   |
| Travel  | 2,700                | 22,723              | 25,423          | 25,423               |   |
| Supplies & Materials  | 1,000                | 71,304              | 72,304          | 72,304               |   |
| Total Support Services  | 439,273              | 1,230,650           | 1,669,923       | 1,669,923            |   |
| Facilities Acquisition & Construction Services:   |                      |                     |                 |                      |   |
|   |                      | 06.005              | 06.005          | 04.005               |   |
| Instructional Equipment   | ••••                 | 26,025              | 26,025          | 26,025               |   |
| Noninstructional Equipment  | 30,000               | (30,000)            |                 |                      |   |
| Total Engilities Acquisition &  |                      |                     |                 |                      |   |
| Total Facilities Acquisition & Construction Services  | 20.000               | (2.0==)             | 06.005          | 26.025               |   |
| Construction Services   | 30,000               | (3,975)             | 26,025          | 26,025               |   |
| Total Expenditures  | 3,622,026            | 665,521             | 4,287,547       | 4,287,547            |   |
| Excess/(Deficiency) of Revenues   |                      |                     |                 |                      |   |
| Over/(Under) Expenditures &   |                      |                     |                 |                      |   |
| Other Financing Sources/(Uses)  | \$ -                 | -                   | _               | _                    | _   |
| <i>5</i>  |                      |                     |                 |                      | _   |

#### **EXHIBIT C-3**

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2018

# Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|  | GENERAL<br>FUND | SPECIAL<br>REVENUE<br>FUND |
|--|-----------------|----------------------------|
| Sources/Inflows of Resources:  |                 |                            |
| Actual Amounts (Budgetary Basis) "Revenue"   |                 |                            |
| From the Budgetary Comparison Schedule (C-Series)  | \$77,960,429    | 4,287,547                  |
| Difference - Budget to GAAP:   |                 |                            |
| State aid payment recognized for GAAP statements in  |                 |                            |
| the current year, previously recognized for budgetary  |                 |                            |
| purposes.  | 3,614,918       |                            |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.                       | (3,791,938)     |                            |
| Total Revenues as Reported on the Statement of Revenues,<br>Expenditures, and Changes in Fund Balances - Governmental<br>Funds. (B-2)    | \$77,783,409    | 4,287,547                  |
| Uses/outflows of resources:  Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule                | \$75,479,276    | 4,287,547                  |
| Total Expenditures as Reported on the Statement of Revenues,<br>Expenditures, and Changes in Fund Balances - Governmental<br>Funds (B-2) | \$75,479,276    | 4,287,547                  |

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# WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PERS \*

|  |              |             | Measurement Da | ite         |             |
|--|--------------|-------------|----------------|-------------|-------------|
|  | <u>2017</u>  | <u>2016</u> | <u>2015</u>    | <u>2014</u> | <u>2013</u> |
| District's Proportion of the Net Pension<br>Liability (Asset)          | 0.042%       | 0.046%      | 0.046%         | 0.044%      | 0.047%      |
| District's Proportionate Share of the Net<br>Pension Liability (Asset) | \$20,492,355 | 26,927,220  | 21,290,342     | 17,085,862  | 18,174,787  |
| District's covered employee payroll                                    | \$6,381,505  | 6,433,803   | 5,944,063      | 6,199,903   | 6,310,202   |
| Plan Fiduciary Net Position as a Percentage of the Total Pension       | 48.10%       | 40.14%      | 47.93%         | 52.08%      | 48.72%      |

#### EXHIBIT L-2

# SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS - PERS SCHEDULE OF CONTRIBUTIONS $\ast$

|   |             | N           | <b>Ieasurement Date</b> |             |           |
|---|-------------|-------------|-------------------------|-------------|-----------|
|   | <u>2017</u> | <u>2016</u> | <u>2015</u>             | <u>2014</u> | 2013      |
| Actuarially Determined Contribution                                   | \$815,519   | 807,700     | 815,395                 | 752,312     | 716,531   |
| Contributions in relation to the Actuarially Determined Contributions | 815,519     | 807,700     | 815,395                 | 752,312     | 716,531   |
|   |             | -           | -                       | -           | _         |
| Covered-Employee Payroll  | \$6,381,505 | 6,433,803   | 5,944,063               | 6,199,903   | 6,310,202 |
| Contributions as a Percentage of Covered - Employee Payroll           | 12.78%      | 12.55%      | 13.72%                  | 12.13%      | 11.36%    |

#### EXHIBIT L-3

### SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - TPAF \*

|   |             |             | Measurement Da | ate         |             |
|---|-------------|-------------|----------------|-------------|-------------|
|   | <u>2017</u> | <u>2016</u> | <u>2015</u>    | <u>2014</u> | <u>2013</u> |
| State's Proportion of the Net Pension Liability |             |             |                |             |             |
| (Asset) Associated with the District            | 0.252%      | 0.260%      | 0.265%         | 0.268%      | 0.276%      |
| State's Proportionate Share of the Net          |             |             |                |             |             |
| Pension Liability (Asset) Associted             |             |             |                |             |             |
| with the District                               | 169,615,897 | 204,925,532 | 167,534,573    | 144,317,866 | 139,984,346 |

<sup>\* -</sup> Until a full ten year trend is compiled, information will be presented for those years for which information is available.

EXHIBIT M-1

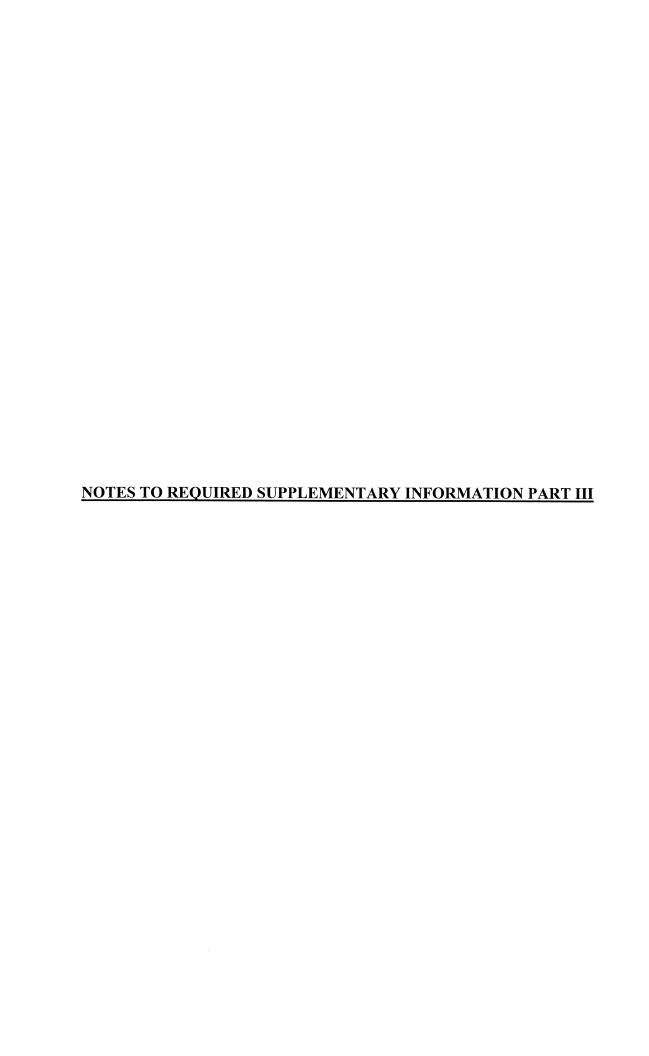
# WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS \*

| Total OPEB Liability                           | Measurement Date 2017 |
|--|-----------------------|
| Service Cost                                   | \$6,604,131           |
| Interest Cost                                  | 5,884,445             |
| Changes of Assumptions                         | (23,716,830)          |
| Contributions: Members                         | 159,101               |
| Gross Benefit Payments                         | (4,320,754)           |
| Net Change in Total OPEB Liability             | (\$15,389,907)        |
| Total OPEB Liability (Beginning)               | 201,933,848           |
| Total OPEB Liability (Endinging)               | \$186,543,941         |
| Plan Fiduciary Net Position                    |                       |
| Plan Fiduciary Net Position (Ending)           | -                     |
| Net OPEB Liability (Ending)                    | \$186,543,941         |
| Net Position as a Percentage of OPEB Liability | 0.00%                 |
| Covered Employee Payroll                       | \$6,381,505           |
| Net OPEB Liability as a Percentage of Payroll  | 2923%                 |

#### Souce Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury other than covered employee payroll.

<sup>\* -</sup> Until a full ten year trend is compiled, information will be presented for those years for which information is available.



# WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

#### **JUNE 30, 2018**

#### Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Changes of assumptions. Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Make and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Tables (setback 3 years for males and setback 1 year for females).

#### Teachers' Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions. Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <a href="http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml">http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml</a>

#### Special Funding Situation - State Health Benefit Local Education Retired Employee Plan

The participating local education employer allocations included in the supplemental Schedule of special funding amounts by employer are provided as each local education employer is required to record in their financial statements, as an expense and corresponding revenue, their respective amount of total OPEB expense attributable to the State of New Jersey under the special funding situation and to include their respective amount of total OPEB liability in their notes to their financial statements. The total OPEB liability and service cost for each employer was determined separately based on actual data for each employer's participants.

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D. School Based Budget Schedules

Not Applicable



EXHIBIT E-1 (Page 1 of 4)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| •   |           | NO CHI    | NO CHILD LEFT BEHIND |          |                    |                       |
|---|-----------|-----------|----------------------|----------|--------------------|-----------------------|
|   | TITLE I   | ттеп<br>А | TITLE III            | TITLE IV | I.D.E.A.<br>PART B | I.D.E.A.<br>PRESCHOOL |
| Local Sources State Sources Federal Sources   | \$931,400 | 184,459   | 11,099               | 1,235    | 1,143,424          | 9,783                 |
| Total Revenues  | \$931,400 | 184,459   | 11,099               | 1,235    | 1,143,424          | 9,783                 |
| Expenditures:<br>Instruction:<br>Salaries of Teachers<br>Other Salaries for   | \$30,354  |           | 1,446                |          | 83,100             |                       |
| Instruction Purchased Professional Services Other Purchased Services  | 18,528    |           |                      | 208      | 30,262             |                       |
| Tuition<br>Textbooks<br>General Supplies<br>Other Objects   | 432,962   |           | 3,522                |          | 817,000            | 6,411<br>1,158        |
| Total Instruction   | 481,844   |           | 4,968                | 208      | 930,362            | 7,569                 |
| Support Services: Salaries of Supervisors Salaries of Secretarial & Clerical Assistants Salaries of Facilitators, Math, Literacy Concless & Master Trachers | 171,049   | 54,875    | 699                  |          | 168,114            |                       |
| Personal Services - Employee Benefits   | 55,129    | 4,198     | 162                  |          | 34,599             |                       |
| Services  | 212,468   | 50,926    | 3,827                | 1,027    | 10,349             | 2,214                 |
| Outer Furdiased Services Travel Other Purchased Professional Services Purchased Professional  |           | 23,950    | 1,473                |          |                    |                       |
| Technical Services<br>Supplies & Materials<br>Miscellaneous Expenditures  | 10,910    | 50,510    |                      |          |                    |                       |
| Total Support Services  | 449,556   | 184,459   | 6,131                | 1,027    | 213,062            | 2,214                 |
| Facilities Acquisition & Construction Services:<br>Instructional Equipment  |           |           |                      |          |                    |                       |
| Total Facilities Acqisition & Construction<br>Services  |           |           |                      |          |                    |                       |
| Total Expenditures  | \$931,400 | 184,459   | 11,099               | 1,235    | 1,143,424          | 9,783                 |

EXHIBIT E-1 (Page 2 of 4)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|  |                  |                        |                 | INCIN                            | NONPITEI IC      |         |
|--|------------------|------------------------|-----------------|----------------------------------|------------------|---------|
|  | PERKINS<br>GRANT | PRESCHOOL<br>EDUCATION | TEXTBOOK<br>AID | COMPENSATORY<br>EDUCATION<br>AID | HOME INSTRUCTION | NURSING |
| Revenues: Local Sources State Sources Federal Sources  | \$14,699         | 1,844,041              | 6,393           | 54,300                           | 725              | 14,259  |
| Total Revenues   | \$14,699         | 1,844,041              | 6,393           | 54,300                           | 725              | 14,259  |
| Expenditures:<br>Instruction:<br>Salaries of Teachers  |                  | 908,624                |                 |                                  |                  |         |
| Other Salaries for Instruction   |                  | 164,500                |                 |                                  |                  |         |
| Services Other Purchased Services  |                  | 2,960<br>5,332         |                 |                                  | 725              |         |
| l utton<br>Textbooks<br>General Supplies<br>Other Objects  | 11,465           | 49,740<br>2,182        | 6,393           |                                  |                  |         |
| Total Instruction  | 11,465           | 1,133,338              | 6,393           |                                  | 725              |         |
| Support Services:<br>Salaries of Supervisors   | 315              |                        |                 |                                  |                  |         |
| Clerical Assistants  |                  | 30,952                 |                 |                                  |                  |         |
| Salaries of Facilitators, Math, Literacy<br>Coaches & Master Teachers                                |                  | 43,049                 |                 |                                  |                  |         |
| Personal Services - Employee Benefits  | 24               | 000'009                |                 |                                  |                  |         |
| rucnaseu Educanonai<br>Services<br>Other Purchased Services  | 300              | 10,022                 |                 | 54,300                           |                  | 14,259  |
| Travel Other Purchased Professional  |                  |                        |                 |                                  |                  |         |
| Services Purchased Professional - Technical Services Supplies & Materials Miscellaneous Expenditures |                  | 1,768                  |                 |                                  |                  |         |
| Total Support Services   | 729              | 687,183                |                 | 54,300                           |                  | 14,259  |
| Facilities Acquisition & Construction Services:<br>Instructional Equipment                           | 2,505            | 23,520                 |                 |                                  |                  |         |
| Total Facilities Acqisition & Construction<br>Services   | 2,505            | 23,520                 |                 |                                  |                  |         |
| Total Expenditures   | \$14,699         | 1,844,041              | 6,393           | 54,300                           | 725              | 14,259  |

EXHIBIT E-1 (Page 3 of 4)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|  |                                    |                                  | NONPUBLIC  |        |          |        |
|--|------------------------------------|----------------------------------|------------|--------|----------|--------|
|  | SUPPLEMENTAL<br>INSTRUCTION<br>AID | EXAMINATION & CLASSIFICATION AID | TECHNOLOGY | SPEECH | SECURITY | TARGET |
| Revenues:<br>Local Sources<br>State Sources<br>Federal Sources   | 10,625                             | 21,844                           | 2,294      | 13,124 | 9,116    | 4,071  |
| Total Revenues   | 10,625                             | 21,844                           | 2,294      | 13,124 | 9,116    | 4,071  |
| Expenditures: Instruction: Salaries of Teachers Other Salaries for Instruction Purchased Professional Services Other Purchased Services Tuition Textbooks General Supplies Other Objects   |                                    |                                  |            |        |          | 3,143  |
| Total Instruction  |                                    |                                  |            |        |          | 4,071  |
| Support Services: Salaries of Supervisors Salaries of Supervisors Salaries of Secretarial & Clerical Assistants Salaries of Facilitators, Math, Literacy Coaches & Master Teachers Personal Services - Employee Benefits Purchased Educational Services Other Purchased Services Travel Other Purchased Professional Services Miscellaneous Expenditures | 10,625                             | 21,844                           | 2,294      | 13,124 | 9,116    |        |
| Total Support Services   | 10,625                             | 21,844                           | 2,294      | 13,124 | 9,116    |        |
| Facilities Acquisition & Construction Services:<br>Instructional Equipment   | .es:                               |                                  |            |        |          |        |
| Total Facilities Acquisition & Construction<br>Services  |                                    |                                  |            |        |          |        |
| Total Expenditures   | \$10,625                           | 21,844                           | 2,294      | 13,124 | 9,116    | 4,071  |

EXHIBIT E-1 (Page 4 of 4)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| £  | CHARTWELLS<br>GRANT | STAFF<br>HONORARY | DONATION<br>TWIN HILLS | JAMES<br>LIFE TOUCH | JAMES BASF<br>FOUNDATION | TOTAL                                |
|--|---------------------|-------------------|------------------------|---------------------|--------------------------|--------------------------------------|
| Kevenues:<br>Local Sources<br>State Sources<br>Federal Sources                       | 69                  | 4,265             | 800                    | 999                 | 4,857                    | 14,727<br>1,976,721<br>2,296,099     |
| Total Revenues   | 69                  | 4,265             | 800                    | 999                 | 4,857                    | 4,287,547                            |
| Expenditures:<br>Instruction:  |                     |                   |                        |                     |                          |                                      |
| Salaries of Teachers Other Salaries for Instruction                                  |                     |                   |                        |                     |                          | 1,023,524<br>164,500                 |
| Purchased Professional Services Other Purchased Services                             |                     |                   |                        |                     |                          | 52,683<br>5,332                      |
| Tutton<br>Textbooks<br>General Supplies<br>Other Objects                             | 69                  | 4,265             | 800                    | 999                 | 4,857                    | 817,000<br>6,393<br>517,899<br>4.268 |
| Total Instruction  | 69                  | 4,265             | 800                    | 999                 | 4,857                    | 2,591,599                            |
| Support Services: Salaries of Supervisors  |                     |                   |                        |                     |                          | 395,022                              |
| Salaries of Secretarial & Clerical Assistants Salaries of Racilitators Moth Literacu |                     |                   |                        |                     |                          | 30,952                               |
| Coaches & Master Teachers Personal Services - Employee                               |                     |                   |                        |                     |                          | 43,049                               |
| Fersonal Services - Employee Benefits Purchased Educational                          |                     |                   |                        |                     |                          | 694,112                              |
| Services Other Purchased Services  |                     |                   |                        |                     |                          | 407,279                              |
| Travel Other Purchased Professional  |                     |                   |                        |                     |                          | 25,423                               |
| Services Supplies & Materials Miscellaneous Expenditures                             |                     |                   |                        |                     |                          | 72,304                               |
| Total Support Services   |                     |                   |                        |                     |                          | 1,669,923                            |
| Facilities Acquisition & Construction Services:<br>Instructional Equipment           |                     |                   |                        |                     |                          | 26,025                               |
| Total Facilities Acqisition & Construction<br>Services                               |                     |                   |                        |                     |                          | 26,025                               |
| Total Expenditures   | 69\$                | 4,265             | 800                    | 999                 | 4,857                    | 4,287,547                            |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND SCHEDULE OF PRESCHOOL EDUCATION AND AID OF EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| Expenditures:   Instruction:   Salaries of Teachers   \$1,005,146   908,624   96,522   | DISTRICT-WIDE TOTAL                             | BUDGETED    | ACTUAL    | VARIANCE |
|--|---|-------------|-----------|----------|
| Salaries of Teachers         \$1,005,146         908,624         96,522           Other Salaries for Instruction         219,317         164,500         54,817           Purchased Professional Services         70,000         2,960         67,040           Other Purchased Services         14,000         5,332         8,668           General Supplies         222,068         49,740         172,328           Other Objects         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,89   | Expenditures:                                   |             |           |          |
| Other Salaries for Instruction         219,317         164,500         54,817           Purchased Professional Services         70,000         2,960         67,040           Other Purchased Services         14,000         5,332         8,668           General Supplies         222,068         49,740         172,328           Other Objects         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026  | Instruction:                                    |             |           |          |
| Purchased Professional Services         70,000         2,960         67,040           Other Purchased Services         14,000         5,332         8,668           General Supplies         222,068         49,740         172,328           Other Objects         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         128,167   | Salaries of Teachers                            | \$1,005,146 | 908,624   | 96,522   |
| Other Purchased Services         14,000         5,332         8,668           General Supplies         222,068         49,740         172,328           Other Objects         2,182         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         118,167         98,167         98,167           Noninstructional Equipment         30,000  | Other Salaries for Instruction                  | 219,317     | 164,500   | 54,817   |
| General Supplies         222,068         49,740         172,328           Other Objects         2,182         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         11,500         128,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction <td< td=""><td>Purchased Professional Services</td><td>70,000</td><td>2,960</td><td>67,040</td></td<> | Purchased Professional Services                 | 70,000      | 2,960     | 67,040   |
| Other Objects         2,182         2,182           Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants Salaries of Facilitators, Math, Literacy         30,967         30,952         15           Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         1structional Equipment         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647  | Other Purchased Services                        | 14,000      | 5,332     | 8,668    |
| Total Instruction         1,532,713         1,133,338         399,375           Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         1structional Equipment         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction         23,520         104,647   | General Supplies                                | 222,068     | 49,740    | 172,328  |
| Support Services:         Salaries of Secretarial & Clerical Assistants         30,967         30,952         15           Salaries of Facilitators, Math, Literacy         Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         1structional Equipment         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction         23,520         104,647   | Other Objects                                   | 2,182       | 2,182     |          |
| Salaries of Secretarial & Clerical Assistants       30,967       30,952       15         Salaries of Facilitators, Math, Literacy       132,300       43,049       89,251         Personal Services - Employee Benefits       604,552       600,000       4,552         Other Purchased Educational Services       99,795       10,022       89,773         Other Purchased Professional Services       7,000       1,392       5,608         Professional Development       27,700       27,700         Supplies & Materials       17,000       1,768       15,232         Miscellaneous Expenditures       2,895       2,895         Total Support Services       922,209       687,183       235,026         Facilities Acquisition & Construction Services:       11,000       1,768       1,700         Instructional Equipment       98,167       98,167       98,167         Noninstructional Equipment       30,000       23,520       6,480         Total Facilities Acquisition & Construction       128,167       23,520       104,647  | Total Instruction                               | 1,532,713   | 1,133,338 | 399,375  |
| Salaries of Facilitators, Math, Literacy       132,300       43,049       89,251         Personal Services - Employee Benefits       604,552       600,000       4,552         Other Purchased Educational Services       99,795       10,022       89,773         Other Purchased Professional Services       7,000       1,392       5,608         Professional Development       27,700       27,700         Supplies & Materials       17,000       1,768       15,232         Miscellaneous Expenditures       2,895       2,895         Total Support Services       922,209       687,183       235,026         Facilities Acquisition & Construction Services:       98,167       98,167         Noninstructional Equipment       98,167       98,167         Noninstructional Equipment       30,000       23,520       6,480         Total Facilities Acquisition & Construction       128,167       23,520       104,647  | Support Services:                               |             |           |          |
| Coaches & Master Teachers         132,300         43,049         89,251           Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction         218,167         23,520         104,647  | Salaries of Secretarial & Clerical Assistants   | 30,967      | 30,952    | 15       |
| Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         1structional Equipment         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction         28,167         23,520         104,647  | Salaries of Facilitators, Math, Literacy        | ŕ           | •         |          |
| Personal Services - Employee Benefits         604,552         600,000         4,552           Other Purchased Educational Services         99,795         10,022         89,773           Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction         128,167         23,520         104,647  | Coaches & Master Teachers                       | 132,300     | 43,049    | 89,251   |
| Other Purchased Professional Services         7,000         1,392         5,608           Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         11,500         11,500         11,768         11,768         11,768         11,768         11,768         11,768         12,769         12,895  | Personal Services - Employee Benefits           | 604,552     | 600,000   |          |
| Professional Development         27,700         27,700           Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         89,167         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647  | Other Purchased Educational Services            | 99,795      | 10,022    | 89,773   |
| Supplies & Materials         17,000         1,768         15,232           Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         88,167         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647   | Other Purchased Professional Services           | 7,000       | 1,392     | 5,608    |
| Miscellaneous Expenditures         2,895         2,895           Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:  | Professional Development                        | 27,700      |           | 27,700   |
| Total Support Services         922,209         687,183         235,026           Facilities Acquisition & Construction Services:         88,167         98,167         98,167         98,167         98,167         Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647   |   | 17,000      | 1,768     | 15,232   |
| Facilities Acquisition & Construction Services: Instructional Equipment 98,167 98,167 Noninstructional Equipment 30,000 23,520 6,480  Total Facilities Acquisition & Construction Services 128,167 23,520 104,647  | Miscellaneous Expenditures                      | 2,895       |           | 2,895    |
| Instructional Equipment         98,167         98,167           Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647   | <b>Total Support Services</b>                   | 922,209     | 687,183   | 235,026  |
| Noninstructional Equipment         30,000         23,520         6,480           Total Facilities Acquisition & Construction Services         128,167         23,520         104,647   | Facilities Acquisition & Construction Services: |             |           |          |
| Total Facilities Acquisition & Construction Services 128,167 23,520 104,647  | Instructional Equipment                         | 98,167      |           | 98,167   |
| Services 128,167 23,520 104,647  | Noninstructional Equipment                      | 30,000      | 23,520    | 6,480    |
| Services 128,167 23,520 104,647  | Total Facilities Acquisition & Construction     |             |           |          |
| Total Expenditures \$2,583,089 1,844,041 739,048   |   | 128,167     | 23,520    | 104,647  |
|  | Total Expenditures                              | \$2,583,089 | 1,844,041 | 739,048  |

# CALCULATION OF BUDGET & CARRYOVER

| Total Revised 2017-2018 Preschool Education Aid Allocation<br>Add: Actual Preschool Education Aid Carryover (June 30, 2017)               | \$2,583,089<br>78,631 |
|---|-----------------------|
| Total Preschool Education Aid Funds Available for 2017-2018 Budget Less: 2017-2018 Budgeted Preschool Education Aid (Including Prior Year | 2,661,720             |
| Budget Carryover)   | (2,583,089)           |
| Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2018  | 78,631                |
| Add: June 30, 2018 Unexpended Preschool Education Aid Funds Less: 2017-2018 Commissioner-approved Transfer to the General Fund            | 739,048               |
| 2017-2018 Carryover - Preschool Education Aid Funds   | \$817,679             |
| 2017-2018 Preschool Education Aid Funds Carryover Budgeted in 2018-2019   | \$817,679             |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION SUMMARY SCHEDULE OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| REVISED EXPENDITURES TO DATE (OVER)/UNDER | ORIGINAL AUTHORIZED PRIOR CURRENT EXPENDED APPROPRIATIONS COSTS YEAR YEAR BALANCE | \$3,574,041 3,574,041 3,538,968 35,073 | 52,646 52,646 23,341 29,305 | 8,080,182 9,206,961 9,206,819 142 |               |
|---|---|--|-----------------------------|-----------------------------------|---------------|
|   | YEAR  |  |                             |                                   | 48 12,769,128 |
|   | ∢;  |  |                             |                                   | 9 12,833,648  |
|   | ORIGINAL<br>APPROPRIATION   | \$3,574,04                             | 52,64                       | 8,080,18                          | \$11,706,869  |
|   | PROJECT TITLE   | Levitt Middle School                   | Other Projects              | Levitt Middle School Renovations  |               |
|   | NUMBER  | 2004                                   | 2004                        | 2010                              | Total         |

EXHIBIT F-2

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| Revenues & Other Financing Sources:                       |          |
|---|----------|
| State Sources - SCC Grant                                 |          |
| Bond Proceeds & Transfers                                 | -        |
|   |          |
| Total Revenues  | _        |
|   |          |
| Expenditures & Other Financing Uses:                      |          |
| Purchased Professional & Technical Services               |          |
| Construction Services                                     | -        |
| Instructional Equipment                                   | -        |
| Miscellaneous Expenditures                                | -        |
|   |          |
| Total Expenditures  |          |
|   |          |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures |          |
| Fund Balance - Beginning                                  | 64,520   |
|   |          |
| Fund Balance - Ending                                     | \$64,520 |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

# UPGRADES TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2018

|                                       |             |         |           | REVISED           |
|---------------------------------------|-------------|---------|-----------|-------------------|
|                                       | PRIOR       | CURRENT |           | <b>AUTHORIZED</b> |
|                                       | PERIODS     | YEAR    | TOTALS    | COST              |
| Revenues & Other Financing Sources:   |             |         |           |                   |
| State Sources - SCC Grant             | \$1,986,430 |         | 1,986,430 | 1,986,430         |
| Bond Proceeds & Transfers             | 1,587,611   |         | 1,587,611 | 1,587,611         |
| Total Revenues                        | 3,574,041   |         | 3,574,041 | 3,574,041         |
| Expenditures & Other Financing Uses:  |             |         |           |                   |
| Salaries                              | 36,092      |         | 36,092    | 36,092            |
| Purchased Professional & Technical    |             |         |           |                   |
| Services & Contingencies              | 859,589     |         | 859,589   | 890,187           |
| Construction Services                 | 2,623,147   |         | 2,623,147 | 2,627,622         |
| Instructional Equipment               | 20,140      |         | 20,140    | 20,140            |
| Total Expenditures                    | 3,538,968   |         | 3,538,968 | 3,574,041         |
| Excess/(Deficiency) of Revenues Over/ |             |         |           |                   |
| (Under) Expenditures                  | \$35,073    |         | 35,073    |                   |
|                                       |             |         |           |                   |

## ADDITIONAL PROJECT INFORMATION

| Project Number                  | SP 5805-x01-03-1307 |
|---------------------------------|---------------------|
| Grant Date                      | 8/24/2004           |
| Bond Authorization Date         | 8/1/1999            |
| Bonds Authorized                | \$1,587,611         |
| Bonds Issued                    | \$1,587,611         |
| Original Authorized Cost        | \$3,574,041         |
| Additional Authorized Cost      | -                   |
| Revised Authorized Cost         | \$3,574,041         |
| Percentage Increase/(Decrease)  | -                   |
| Over Original Authorized Cost   | -                   |
| Percentage Completion           | 99.02%              |
| Original Target Completion Date | 9/1/2006            |
| Revised Target Completion Date  | 9/1/2007            |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS

# OTHER CAPITAL PROJECTS FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2018

|                                       | PRIOR    | CURRENT |        | REVISED<br>AUTHORIZED |
|---------------------------------------|----------|---------|--------|-----------------------|
|                                       | PERIODS  | YEAR    | TOTALS | COST                  |
| Revenues & Other Financing Sources:   |          |         |        |                       |
| State Sources - SCC Grant             |          |         |        |                       |
| Bond Proceeds & Transfers             | \$52,646 |         | 52,646 | 52,646                |
| Total Revenues                        | 52,646   |         | 52,646 | 52,646                |
| Expenditures & Other Financing Uses:  |          |         |        |                       |
| Salaries                              |          |         |        |                       |
| Purchased Professional & Technical    |          |         |        |                       |
| Services & Contingencies              |          |         |        |                       |
| Instructional Equipment               |          |         |        |                       |
| Miscellaneous Expenditures            | 23,341   |         | 23,341 | 52,646                |
| Total Expenditures                    | 23,341   |         | 23,341 | 52,646                |
| Excess/(Deficiency) of Revenues Over/ |          |         |        |                       |
| (Under) Expenditures                  | \$29,305 | -       | 29,305 |                       |

## ADDITIONAL PROJECT INFORMATION

| Project Number                  |           |
|---------------------------------|-----------|
| Grant Date                      | 8/24/2004 |
| Bond Authorization Date         | 8/1/1999  |
| Bonds Authorized                | \$52,646  |
| Bonds Issued                    | \$52,646  |
| Original Authorized Cost        | \$52,646  |
| Additional Authorized Cost      | -         |
| Revised Authorized Cost         | \$52,646  |
| Percentage Increase/(Decrease)  | -         |
| Over Original Authorized Cost   | -         |
| Percentage Completion           | 44.34%    |
| Original Target Completion Date | 9/1/2006  |
| Revised Target Completion Date  | 9/1/2007  |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND ULE OF REVENUES EXPENDITURES PROJECT BALAN

# SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2018

|                                       | PRIOR       | CURRENT |           | REVISED<br>AUTHORIZED |
|---------------------------------------|-------------|---------|-----------|-----------------------|
|                                       |             |         | TOTALO    |                       |
|                                       | PERIODS     | YEAR    | TOTALS    | COST                  |
| Revenues & Other Financing Sources:   |             |         |           |                       |
| State Sources - SCC Grant             | \$4,815,977 |         | 4,815,977 | 4,815,977             |
| Bond Proceeds & Transfers             | 4,390,984   |         | 4,390,984 | 4,390,984             |
| Total Revenues                        | 9,206,961   |         | 9,206,961 | 9,206,961             |
| Expenditures & Other Financing Uses:  |             |         |           |                       |
| Salaries                              |             |         |           |                       |
| Purchased Professional & Technical    |             |         |           |                       |
| Services & Contingencies              | 1,155,618   |         | 1,155,618 | 1,155,760             |
| Construction Services                 | 8,051,201   |         | 8,051,201 | 8,051,201             |
| Instructional Equipment               |             |         |           |                       |
| Miscellaneous Expenditures            |             |         |           |                       |
| Total Expenditures                    | 9,206,819   |         | 9,206,819 | 9,206,961             |
| Excess/(Deficiency) of Revenues Over/ |             |         |           |                       |
| (Under) Expenditures                  | \$142       | -       | 142       |                       |

# ADDITIONAL PROJECT INFORMATION

| Project Number                  | 5805-040-09-1001 |
|---------------------------------|------------------|
| Grant Date                      | 6/30/2010        |
| Bond Authorization Date         | 10/21/2010       |
| Bonds Authorized                | \$4,390,984      |
| Bonds Issued                    | \$4,390,984      |
| Original Authorized Cost        | \$8,080,182      |
| Additional Authorized Cost      | 1,126,779        |
| Revised Authorized Cost         | \$9,206,961      |
| Percentage Increase/(Decrease)  | -                |
| Over Original Authorized Cost   | -                |
| Percentage Completion           | 100.00%          |
| Original Target Completion Date | 6/30/2013        |
| Revised Target Completion Date  | 6/30/2017        |

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# WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF NET POSITION AS OF JUNE 30, 2018

|                                      | BUSINESS-TYPE<br>ENTERPRIS |         |           |
|--------------------------------------|----------------------------|---------|-----------|
|                                      | FOOD                       | DAY     |           |
| ASSETS                               | SERVICE                    | CARE    | TOTAL     |
| Current Assets:                      |                            |         |           |
| Cash & Cash Equivalents              | \$20,787                   | 728,799 | 749,586   |
| Interfund Receivable                 | 98,689                     | ,_0,,,, | 98,689    |
| Due from Other Governments           | 420,504                    |         | 420,504   |
| Other Accounts Receivable            | 39,697                     | 8,765   | 48,462    |
| Inventories                          | 622                        |         | 622       |
| Total Current Assets                 | 580,299                    | 737,564 | 1,317,863 |
| Noncurrent assets:                   |                            |         |           |
| Furniture, Machinery & Equipment     | 914,566                    | 27,114  | 941,680   |
| Less: Accumulated Depreciation       | 752,989                    | 27,114  | 780,103   |
| •                                    |                            |         |           |
| Total Noncurrent Assets              | 161,577                    |         | 161,577   |
| Total Assets                         | 741,876                    | 737,564 | 1,479,440 |
| DEFERRED OUTFLOWS OF RESOURCES       |                            |         |           |
| Pension Deferred Outflows            |                            | 58,943  | 58,943    |
| Total Deferred Outflows of Resources |                            | 58,943  | 58,943    |
| LIABILITIES                          |                            |         |           |
| Accounts Payable                     | 254,939                    | 12,757  | 267,696   |
| Interfund Payable                    | 166,577                    | 130,278 | 296,855   |
| Pension Liability                    |                            | 204,924 | 204,924   |
| Unearned Revenue                     |                            | 14,260  | 14,260    |
| Total Liabilities                    | 421,516                    | 362,219 | 783,735   |
| DEFERRED INFLOWS OF RESOURCES        |                            |         |           |
| Pension Deferred Inflows             |                            | 54,055  | 54,055    |
| Total Deferred Inflows of Resources  |                            | 54,055  | 54,055    |
| NET POSITION                         |                            |         |           |
| Investment in Capital Assets,        |                            |         |           |
| Net of Related Debt                  | 161,577                    |         | 161,577   |
| Unrestricted                         | 158,783                    | 380,233 | 539,016   |
| Total Net Position                   | \$320,360                  | 380,233 | 700,593   |

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION AS OF JUNE 30, 2018

|   | BUSINESS-TYPE<br>ENTERPRISI |          |             |
|---|-----------------------------|----------|-------------|
|   | FOOD                        | DAY      |             |
| Omanatina Bassassas                                       | SERVICE                     | CARE     | TOTAL       |
| Operating Revenues:                                       |                             |          |             |
| Charges for Services:                                     | #290 <i>5</i> 22            |          | 280.522     |
| Daily Sales - Reimbursable Programs                       | \$280,522                   |          | 280,522     |
| Daily Sales - Non-Reimbursable Programs Special Functions | 202,268                     |          | 202,268     |
| Tuition & Fees  | 26,222                      | 704.009  | 26,222      |
| Tuttion & rees  |                             | 704,908  | 704,908     |
| <b>Total Operating Revenues</b>                           | 509,012                     | 704,908  | 1,213,920   |
| Operating Expenses:                                       |                             |          |             |
| Cost of Sales - Reimbursable Programs                     | 736,271                     |          | 736,271     |
| Cost of Sales - Non-Reimbursable Programs                 | 43,690                      |          | 43,690      |
| Salaries  | 830,635                     | 467,207  | 1,297,842   |
| Management Fee  | 133,900                     | ,        | 133,900     |
| Employee Benefits   | 105,188                     | 84,536   | 189,724     |
| Cleaning, Repair & Maintenance Services                   | 19,230                      | ŕ        | 19,230      |
| Travel Services   | 2,676                       | 21,653   | 24,329      |
| Purchased Services  | 84,098                      | 11,232   | 95,330      |
| Insurance   | 30,902                      | ·        | 30,902      |
| Supplies and Materials                                    | 215,554                     | 15,919   | 231,473     |
| Miscellaneous   | 25,871                      | ·        | 25,871      |
| Rent  | 120,756                     | 150,000  | 270,756     |
| Depreciation  | 36,414                      | •        | 36,414      |
|   |                             |          |             |
| Total Operating Expenses                                  | 2,385,185                   | 750,547  | 3,135,732   |
| Operating Income/(Loss)                                   | (1,876,173)                 | (45,639) | (1,921,812) |
| Nonoperating Revenues/(Expenses):                         |                             |          |             |
| State Sources:  |                             |          |             |
| State School Lunch Program                                | 23,567                      |          | 23,567      |
| Federal Sources:  |                             |          |             |
| National School Lunch Program                             | 1,131,466                   |          | 1,131,466   |
| National After School Snack Program                       | 54,106                      |          | 54,106      |
| National School Breakfast Program                         | 444,611                     |          | 444,611     |
| Food Distribution Program                                 | 118,206                     |          | 118,206     |
| Total Nonoperating Revenues/(Expenses)                    | 1,771,956                   |          | 1,771,956   |
| Income/(Loss) Before Contributions                        |                             |          |             |
| & Transfers   | (104,217)                   | (45,639) | (149,856)   |
| Total Net Position - Beginning                            | 424,577                     | 425,872  | 850,449     |
| Total Net Position - Ending                               | \$320,360                   | 380,233  | 700,593     |

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF CASH FLOWS AS OF JUNE 30, 2018

| POOD   DAY   TOTAL  |  | BUSINESS<br>ACTIVIT<br>ENTERPRIS | TIES -<br>E FUNDS |                 |
|---|--|----------------------------------|-------------------|-----------------|
| Receipts from Customers         \$173,292         714,325         887,617           Payments to Employees         (830,635)         (467,207)         (1,297,842)           Payments for Employee Benefits         (105,188)         (84,536)         (189,724)           Payments to Suppliers         (1,311,625)         (248,989)         (1,560,614)           Net Cash Provided/(Used) by Operating Activities:         23,567         23,567           State Sources         23,567         23,567           Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities:         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:         6(2,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss)         (81,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         (81,876,173)         (45,639)         (1,921,812)           Operating Income/(Loss) <t< th=""><th></th><th>FOOD<br/>SERVICE</th><th>DAY<br/>CARE</th><th>TOTAL</th></t<>  |  | FOOD<br>SERVICE                  | DAY<br>CARE       | TOTAL           |
| Payments to Employees         (830,635)         (467,207)         (1,297,842)           Payments for Employee Benefits         (105,188)         (84,536)         (189,724)           Payments to Suppliers         (1,311,625)         (248,989)         (1,560,614)           Net Cash Provided/(Used) by Operating Activities:         (2,074,156)         (86,407)         (2,160,563)           Cash Flows From Noncapital Financing Activities:         23,567         23,567           Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital         1,630,183         1,653,750           Cash Flows Capital & Related Financing Activities:         (62,809)         (62,809)           Cash Flow Capital & Related Financing Activities:         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash         (62,809)         (62,809)           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         (86,407)         (569,622)           Palances - End of Year         \$20,787         724,731   | Cash Flows From Operating Activities:  |                                  |                   |                 |
| Payments for Employee Benefits         (105,188)         (84,536)         (189,724)           Payments to Suppliers         (1,311,625)         (248,989)         (1,560,614)           Net Cash Provided/(Used) by Operating Activities:         (2,074,156)         (86,407)         (2,160,563)           Cash Flows From Noncapital Financing Activities:         23,567         23,567         23,567           Federal Sources         1,630,183         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities:         1,653,750         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:         (62,809)         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities:         (62,809)         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Operating Income/(Loss)   | Receipts from Customers  | \$173,292                        | 714,325           | 887,617         |
| Payments to Suppliers         (1,311,625)         (248,989)         (1,560,614)           Net Cash Provided/(Used) by Operating Activities:         (2,074,156)         (86,407)         (2,160,563)           Cash Flows From Noncapital Financing Activities:         23,567         23,567           Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities:         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Poperating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Operating Income/(Loss)   | Payments to Employees  | (830,635)                        | (467,207)         | (1,297,842)     |
| Net Cash Provided/(Used) by Operating Activities         (2,074,156)         (86,407)         (2,160,563)           Cash Flows From Noncapital Financing Activities: State Sources         23,567         23,567           Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:   |  | (105,188)                        | (84,536)          | (189,724)       |
| Cash Flows From Noncapital Financing Activities:   State Sources  | Payments to Suppliers  | (1,311,625)                      | (248,989)         | (1,560,614)     |
| State Sources         23,567         23,567           Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities: Acquisition of Property, Plant & Equipment         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Depreciation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206         118,206           Increase/(Decrease) in Uncarned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Inventories         (414)         (414)           <   | Net Cash Provided/(Used) by Operating Activities   | (2,074,156)                      | (86,407)          | (2,160,563)     |
| Federal Sources         1,630,183         1,630,183           Net Cash Provided/(Used) by Noncapital Financing Activities:         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities: Acquisition of Property, Plant & Equipment         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Depreciation & Net Amortization         36,414         36,414         36,414         Commodities Received         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206         118,206  | Cash Flows From Noncapital Financing Activities:   |                                  |                   |                 |
| Net Cash Provided/(Used) by Noncapital Financing Activities         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities: Acquisition of Property, Plant & Equipment         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         36,414         36,414           Commodities Received         118,206         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)   | State Sources  | 23,567                           |                   | 23,567          |
| Financing Activities         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:   | Federal Sources  | 1,630,183                        |                   | 1,630,183       |
| Financing Activities         1,653,750         1,653,750           Cash Flows Capital & Related Financing Activities:   | Net Cash Provided/(Used) by Noncapital   |                                  |                   |                 |
| Acquisition of Property, Plant & Equipment         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Seconciliation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)           Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable         101,737 <td< td=""><td>Financing Activities</td><td>1,653,750</td><td></td><td>1,653,750</td></td<>                 | Financing Activities   | 1,653,750                        |                   | 1,653,750       |
| Acquisition of Property, Plant & Equipment         (62,809)         (62,809)           Net Cash Provided by/(Used For) Capital Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash Equivalents         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Balances - End of Year         \$20,787         724,731         745,518           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Seconciliation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)           Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable         101,737 <td< td=""><td>Cash Flows Capital &amp; Related Financing Activities:</td><td></td><td></td><td></td></td<> | Cash Flows Capital & Related Financing Activities:   |                                  |                   |                 |
| Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         0         1,876,173         (45,639)         (1,921,812)           Depreciation & Net Amortization         36,414         36,414         36,414         36,414         Commodities Received         118,206<  | •  | (62,809)                         |                   | (62,809)        |
| Financing Activities         (62,809)         (62,809)           Net Increase/(Decrease) in Cash & Cash         (483,215)         (86,407)         (569,622)           Balances - Beginning of Year         504,002         811,138         1,315,140           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         (569,622)         (569,622)         (569,622)           Adjustments to Reconcile Operating Income/(Loss)         (569,6173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         (569,6173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         36,414         36,414         36,414           Commodities Received         118,206         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable <t< td=""><td>Net Cash Provided by/(Used For) Capital</td><td></td><td></td><td></td></t<>  | Net Cash Provided by/(Used For) Capital  |                                  |                   |                 |
| Equivalents       (483,215)       (86,407)       (569,622)         Balances - Beginning of Year       504,002       811,138       1,315,140         Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Operating Income/(Loss)       (\$1,876,173)       (45,639)       (1,921,812)         Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Depreciation & Net Amortization       36,414       36,414         Commodities Received       118,206       118,206         Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  |  | (62,809)                         |                   | (62,809)        |
| Equivalents       (483,215)       (86,407)       (569,622)         Balances - Beginning of Year       504,002       811,138       1,315,140         Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Operating Income/(Loss)       (\$1,876,173)       (45,639)       (1,921,812)         Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Depreciation & Net Amortization       36,414       36,414         Commodities Received       118,206       118,206         Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  | Net Increase/(Decrease) in Cash & Cash   |                                  |                   |                 |
| Balances - Beginning of Year         504,002         811,138         1,315,140           Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:           Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:         Very Cash Provided/(Used) by Operating Activities:           Depreciation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)           Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable         101,737         10,023         111,760           Total Adjustments         (197,983)         (40,768)         (238,751)  |  | (483.215)                        | (86.407)          | (569,622)       |
| Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:  Operating Income/(Loss) (\$1,876,173) (45,639) (1,921,812) Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities: Depreciation & Net Amortization 36,414 Commodities Received 118,206 118,206 Increase/(Decrease) in Unearned Revenue (7,820) (7,820) (Increase)/Decrease in Accounts Receivable, Net (267,663) 17,237 (250,426) (Increase)/Decrease in Inventories (414) (414) Increase/(Decrease) in Interfund Payable (186,263) (60,208) (246,471) Increase/(Decrease) in Accounts Payable 101,737 10,023 111,760  Total Adjustments (197,983) (40,768) (238,751)   | <u>-</u>   | •                                | • • •             |                 |
| Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         to Net Cash Provided/(Used) by Operating Activities:         36,414         36,414           Depreciation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)           Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable         101,737         10,023         111,760           Total Adjustments         (197,983)         (40,768)         (238,751)   | Balances - End of Year   | \$20,787                         | 724,731           | 745,518         |
| Operating Income/(Loss)         (\$1,876,173)         (45,639)         (1,921,812)           Adjustments to Reconcile Operating Income/(Loss)         to Net Cash Provided/(Used) by Operating Activities:         36,414         36,414           Depreciation & Net Amortization         36,414         36,414           Commodities Received         118,206         118,206           Increase/(Decrease) in Unearned Revenue         (7,820)         (7,820)           (Increase)/Decrease in Accounts Receivable, Net         (267,663)         17,237         (250,426)           (Increase)/Decrease in Inventories         (414)         (414)           Increase/(Decrease) in Interfund Payable         (186,263)         (60,208)         (246,471)           Increase/(Decrease) in Accounts Payable         101,737         10,023         111,760           Total Adjustments         (197,983)         (40,768)         (238,751)   | Reconciliation of Operating Income/(Loss) to Net   | Cash Provided/(Us                | ed) by Operatin   | g Activities:   |
| Adjustments to Reconcile Operating Income/(Loss)         to Net Cash Provided/(Used) by Operating Activities:         Depreciation & Net Amortization       36,414       36,414         Commodities Received       118,206       118,206         Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  |  | (                                |                   | .g - 1001/ 1010 |
| to Net Cash Provided/(Used) by Operating Activities:  Depreciation & Net Amortization  Commodities Received  Increase/(Decrease) in Unearned Revenue  (Increase)/Decrease in Accounts Receivable, Net (Increase)/Decrease in Inventories (Increase)/Decrease in Inventories (Increase)/Decrease in Inventories (Increase)/Decrease) in Interfund Payable (Increase)/Decrease) in Interfund Payable (Increase)/Decrease) in Accounts Payable  | •  | (\$1,876,173)                    | (45,639)          | (1,921,812)     |
| Depreciation & Net Amortization       36,414       36,414         Commodities Received       118,206       118,206         Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  |  |                                  |                   |                 |
| Commodities Received       118,206       118,206         Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  | · / · · ·  |                                  |                   |                 |
| Increase/(Decrease) in Unearned Revenue       (7,820)       (7,820)         (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)   | -  |                                  |                   |                 |
| (Increase)/Decrease in Accounts Receivable, Net       (267,663)       17,237       (250,426)         (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)   |  | 118,206                          | (7.820)           |                 |
| (Increase)/Decrease in Inventories       (414)       (414)         Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)  | · · · · · · · · · · · · · · · · · · ·  | (267 662)                        | • • • • • •       |                 |
| Increase/(Decrease) in Interfund Payable       (186,263)       (60,208)       (246,471)         Increase/(Decrease) in Accounts Payable       101,737       10,023       111,760         Total Adjustments       (197,983)       (40,768)       (238,751)   |  |                                  | 17,237            |                 |
| Increase/(Decrease) in Accounts Payable         101,737         10,023         111,760           Total Adjustments         (197,983)         (40,768)         (238,751)   |  |                                  | (60.208)          |                 |
|   | The state of the s |                                  |                   |                 |
| Net Cash Provided/(Used) by Operating Activities (\$2,074,156) (86,407) (2,160,563)   | Total Adjustments  | (197,983)                        | (40,768)          | (238,751)       |
|   | Net Cash Provided/(Used) by Operating Activities   | (\$2,074,156)                    | (86,407)          | (2,160,563)     |

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**Internal Service Fund** 

Not Applicable

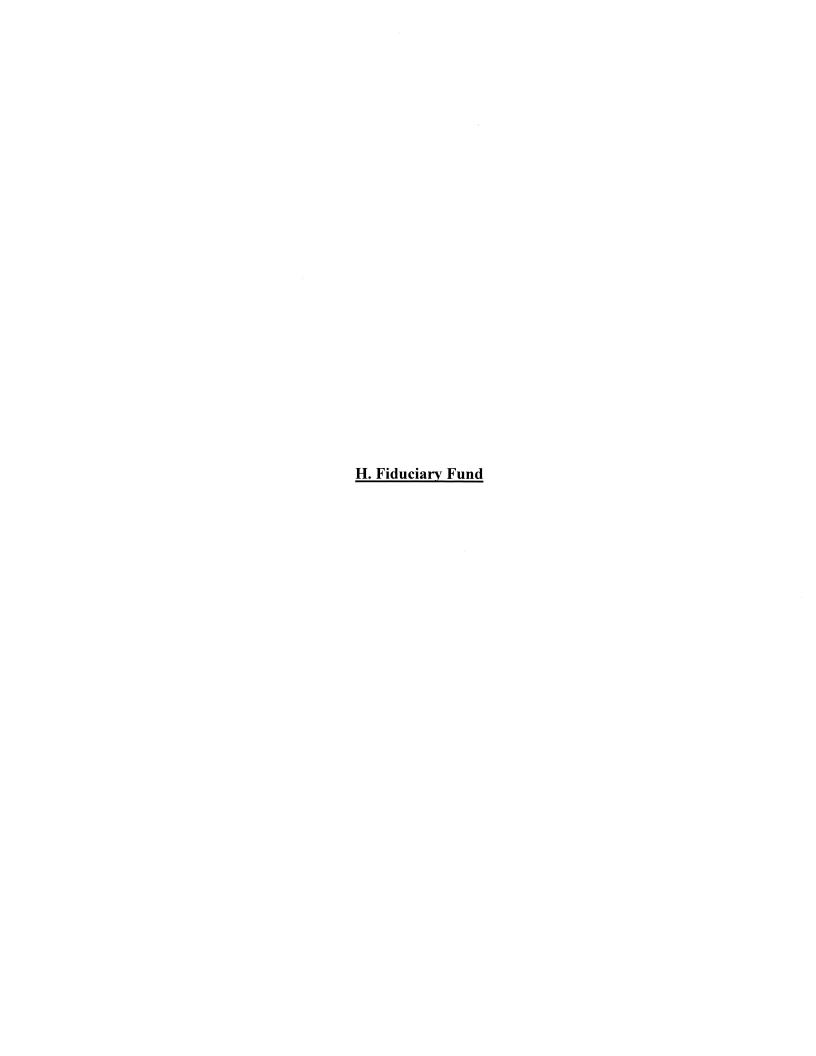


EXHIBIT H-1

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2018

|  | PRIVATE             | PRIVATE PURPOSE    |                               |         |                    |
|--|---------------------|--------------------|-------------------------------|---------|--------------------|
| ASSETS   | SCHOLARSHIP<br>FUND | UNEMPLOYMENT       | AGENCY STUDENT P. ACTIVITY P. | PAYROLL | TOTAL              |
| Cash & Cash Equivalents<br>Interfunds Receivable | \$39,435            | 424,084<br>162.375 | 131,733                       | 739,012 | 1,334,264          |
| Total Assets                                     | 39,435              | 586,459            | 131,733                       | 739,012 | 1,496,639          |
|  |                     |                    |                               |         |                    |
| LIABILITIES                                      |                     |                    |                               |         |                    |
| Payroll Deductions & Withholdings                |                     |                    |                               | 521,281 | 521,281            |
| Interfunds Payable<br>Due to Student Groups      |                     |                    | 131,733                       | 217,731 | 217,731<br>131,733 |
| Total Liabilities                                |                     |                    | 131,733                       | 739,012 | 870,745            |
|  |                     |                    |                               |         |                    |
| NET POSITION                                     |                     |                    |                               |         |                    |
| Unreserved                                       | 39,435              | 586,459            |                               |         | 625,894            |
| Total Net Position                               | \$39,435            | 586,459            | •                             | •       | 625,894            |

# EXHIBIT H-2

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEARS ENDED JUNE 30, 2018

|   | P            | PRIVATE PURPOSE | 3            |         |
|---|--------------|-----------------|--------------|---------|
|   | UNEMPLOYMENT |                 | WORKERS      |         |
|   | COMPENSATION | SCHOLARSHIP     | COMPENSATION |         |
|   | TRUST        | FUND            | TRUST        | TOTAL   |
| Operating Revenues:                           |              |                 |              |         |
| Contributions                                 | \$130,302    |                 |              | 130,302 |
| Interest on Investments                       | 1,746        | 57              | 1,867        | 3,670   |
|   |              |                 |              |         |
| <b>Total Operating Revenues</b>               | 132,048      | 57              | 1,867        | 133,972 |
| Operating Expenses:                           |              |                 |              |         |
| Scholarship Payments                          |              | 625             |              | 625     |
| Expenditures                                  | 76,530       |                 | 1,867        | 78,397  |
| Total Operating Expenses                      | 76,530       | 625             | 1,867        | 79,022  |
| Change in Net Position Net Position Beginning | 55,518       | (568)           |              | 54,950  |
| of Year                                       | 530,941      | 40,003          |              | 570,944 |
| Net Position End of Year                      | \$586,459    | 39,435          |              | 625,894 |

# EXHIBIT H-3

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE YEAR ENDED JUNE 30, 2018

|                                | BALANCE<br>JULY 1,<br>2017 | CASH<br>RECEIPTS | CASH<br>DISBURSEMENTS | BALANCE<br>JUNE 30,<br>2018 |
|--------------------------------|----------------------------|------------------|-----------------------|-----------------------------|
| Memorial Middle School         | \$12,901                   | 42,343           | 38,940                | 16,304                      |
| Senior High School Account:    |                            |                  |                       |                             |
| Willingboro High School        | 30,110                     | 110,512          | 100,961               | 39,661                      |
| General Organization Accounts: |                            |                  |                       |                             |
| Gate Receipts                  | 73,179                     | 11,343           | 11,434                | 73,088                      |
| Twin Hills                     | 3,328                      | 1,873            | 2,521                 | 2,680                       |
| _                              |                            |                  |                       |                             |
| Total                          | \$119,518                  | 166,071          | 153,856               | 131,733                     |

## **EXHIBIT H-4**

# PAYROLL FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| ASSETS                  | BALANCE<br>JULY 1,<br>2017 | ADDITIONS  | DELETIONS  | BALANCE<br>JUNE 30,<br>2018 |
|-------------------------|----------------------------|------------|------------|-----------------------------|
| Cash & Cash Equivalents | \$602,792                  | 39,220,111 | 39,083,891 | 739,012                     |
| Total Assets            | \$602,792                  | 39,220,111 | 39,083,891 | 739,012                     |
| LIABILITIES             |                            |            |            |                             |
| Payroll, Deductions &   |                            |            |            |                             |
| Withholdings            | \$497,446                  | 18,166,856 | 18,143,021 | 521,281                     |
| Net Pay                 |                            | 20,828,364 | 20,828,364 |                             |
| Interfunds Payable      | 105,346                    | 224,891    | 112,506    | 217,731                     |
| Total Liabilities       | \$602,792                  | 39,220,111 | 39,083,891 | 739,012                     |

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EXHIBIT I-1

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS PAYABLE JUNE 30, 2018

| AMOUNT<br>OUTSTANDING<br>JUNE 30, | 2018     | 21,210,000         |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           | 21,210,000   |
|-----------------------------------|----------|--------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|
|                                   | RETIRED  | 975,000            |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           | 975,000      |
| BALANCE<br>JUNE 30,               | 2017     | \$22,185,000       |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           | \$22,185,000 |
| INTEREST                          | RATE     | 3.500%             | 3.500%    | 3.500%    | 3.500%    | 4.000%    | 4.000%    | 4.000%    | 4.000%    | 4.000%    | 4.000%    | 4.000%    | 4.000%    | 4.125%    | 4.125%    | 4.250%    | 4.250%    | 4.375%    | 4.375%    |              |
| ANNUAL PAYMENTS                   | AMOUNT   | 1,000,000          | 1,025,000 | 1,025,000 | 1,050,000 | 1,050,000 | 1,050,000 | 1,075,000 | 1,085,000 | 1,150,000 | 1,175,000 | 1,200,000 | 1,200,000 | 1,225,000 | 1,250,000 | 1,300,000 | 1,400,000 | 1,450,000 | 1,500,000 | Total        |
| ANNUAL                            | DATE     | 3/1/19             | 3/1/20    | 3/1/21    | 3/1/22    | 3/1/23    | 3/1/24    | 3/1/25    | 3/1/26    | 3/1/27    | 3/1/28    | 3/1/29    | 3/1/30    | 3/1/31    | 3/1/32    | 3/1/33    | 3/1/34    | 3/1/35    | 3/1/36    |              |
| AMOUNT                            | OF ISSUE | \$27,210,000       |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |              |
| DATE OF                           | ISSOE    | 10/21/10           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |              |
|                                   | ISSUE    | School Renovations |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |           |              |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
LONG-TERM DEBT
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
JUNE 30, 2018

|                              |         |           |           |          | BALANCE  |         |         | BALANCE  |
|------------------------------|---------|-----------|-----------|----------|----------|---------|---------|----------|
|                              | DATE OF | TERM OF   |           | INTEREST | JUNE 30, |         |         | JUNE 30, |
| PURPOSE                      | LEASE   | LEASE     | PRINCIPAL | RATE     | 2017     | ISSUED  | RETIRED | 2018     |
| Time Management System       | 5/18/13 | 5 Voors   | 156 006   | 3 0000   | 78 271   |         | 100 271 |          |
| THE TARING OFFICE BY SECTION | C1/01/C | J I calls | 120,200   | 5.99070  | 1/6,07   |         | 7/2/1   |          |
| Front Loader with Rail Forks | 1/04/18 | 5 Years   | 145,551   | 3.500%   |          | 145,611 | 29,292  | 116,319  |
|                              |         |           |           | •        |          |         |         |          |
|                              |         |           | Total     |          | \$28.371 | 145.611 | 57.663  | 116.319  |

# EXHIBIT I-3

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARATIVE SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2018

|  |             |           |              |           | POSITIVE/<br>(NEGATIVE) |
|--|-------------|-----------|--------------|-----------|-------------------------|
|  | ORIGINAL    | BUDGET    | <b>FINAL</b> |           | FINAL TO                |
|  | BUDGET      | TRANSFERS | BUDGET       | ACTUAL    | ACTUAL                  |
| REVENUES:  |             |           |              |           |                         |
| Local Sources:   |             |           |              |           |                         |
| Local Tax Levy   | \$1,857,932 |           | 1,857,932    | 1,857,932 |                         |
| Total Sources  | 1,857,932   |           | 1,857,932    | 1,857,932 |                         |
| Total Revenues   | 1,857,932   |           | 1,857,932    | 1,857,932 |                         |
| EXPENDITURES:  |             |           |              |           |                         |
| Regular Debt Service:  |             |           |              |           |                         |
| Interest   | 882,932     |           | 882,932      | 882,932   |                         |
| Redemption of Principal                                      | 975,000     |           | 975,000      | 975,000   |                         |
| Total Regular Debt Service                                   | 1,857,932   |           | 1,857,932    | 1,857,932 |                         |
| Total Expenditures   | 1,857,932   |           | 1,857,932    | 1,857,932 |                         |
| Excess/(Deficiency) of Revenues<br>Over/(Under) Expenditures | E           |           |              |           |                         |
| Fund Balance, July 1   | 3           |           | 3            | 3         |                         |
| Fund Balance, June 30  | \$3         | -         | 3            | 3         |                         |

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# J. STATISTICAL SECTION

(Unaudited)

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (Accrual Basis of Accounting)

| I   | 2018                                      | 2017                                    | 2016                                    | FISCA<br>2015                           | L YEAR END<br>2014                     | FISCAL YEAR ENDING JUNE 30, 5 2014 2013 | 2012                                    | 2011                                    | 2010                                  | 2009                                 |
|---|---|---|---|---|--|---|---|---|---------------------------------------|--------------------------------------|
| overnmental Activities: Invested in Capital Assets, Net of Related Debt Restricted Unrestricted   | \$35,165,194<br>4,779,636<br>(22,492,421) | 37,303,837<br>5,239,338<br>(23,029,118) | 38,925,358<br>4,521,274<br>(22,831,262) | 42,580,263<br>2,183,129<br>(23,434,144) | 43,042,713<br>8,843,115<br>(3,176,483) | 24,201,517<br>31,045,537<br>(3,287,552) | 12,400,550<br>44,872,535<br>(2,698,210) | 11,945,109<br>42,502,220<br>(2,728,235) | 11,492,941<br>1,580,009<br>36,607,677 | 10,981,932<br>851,191<br>(3,910,226) |
| Total Governmental Activities<br>Net Position   | \$17,452,409                              | 19,514,057                              | 20,615,370                              | 21,329,248                              | 48,709,345                             | 51,959,502                              | 54,574,875                              | 51,719,094                              | 49,680,627                            | 7,922,897                            |
| usiness-Type Activities:<br>Invested in Capital Assets,<br>Net of Related Debt<br>Unrestricted    | \$161,577                                 | 135,181<br>715,268                      | 108,403<br>923,052                      | 145,000<br>986,863                      | 194,797<br>1,044,797                   | 199,304<br>777,766                      | 197,109<br>586,500                      | 137,171<br>526,227                      | 127,214<br>516,232                    | 111,897                              |
| Total Business-Type Activities Net Position   | \$700,593                                 | 850,449                                 | 1,031,455                               | 1,131,863                               | 1,239,594                              | 977,070                                 | 783,609                                 | 663,398                                 | 643,446                               | 960,552                              |
| istrict-Wide:<br>Invested in Capital Assets,<br>Net of Related Debt<br>Restricted<br>Unrestricted | \$35,326,771<br>4,779,636<br>(21,953,405) | 37,439,018<br>5,239,338<br>(22,313,850) | 39,033,761<br>4,521,274<br>(21,908,210) | 42,725,263<br>2,183,129<br>(22,447,281) | 43,237,510<br>8,843,115<br>(2,131,686) | 24,400,821<br>31,045,537<br>(2,509,786) | 12,597,659<br>44,872,535<br>(2,111,710) | 12,082,280<br>42,502,220<br>(2,202,008) | 11,620,155<br>1,580,009<br>37,123,909 | 11,093,829<br>851,191<br>(3,061,571) |
| Total District Net Position   | \$18,153,002 20,364,506                   | 20,364,506                              | 21,646,825                              | 22,461,111                              | 49,948,939                             | 52,936,572                              | 55,358,484                              | 52,382,492                              | 50,324,073                            | 8,883,449                            |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

|   | 2018         | 2017       | 2016       | FISCA      | FISCAL YEAR ENDING JUNE 30 | NG JUNE 30, | 2012       | 2011                                    | 2010       | 2000       |
|---|--------------|------------|------------|------------|----------------------------|-------------|------------|---|------------|------------|
| Expenses:<br>Governmental Activities    |              |            |            |            | -                          |             |            |   |            |            |
| Instruction:                            |              |            |            |            |                            |             |            |   |            |            |
| Regular                                 | \$19,545,096 | 18,814,343 | 18,327,823 | 19,912,898 | 19,232,099                 | 20.698.772  | 20.095.654 | 20,998,139                              | 22,158,920 | 22.309.269 |
| Special Education                       | 4,662,438    | 4,756,051  | 4,740,486  | 4,769,972  | 4,899,892                  | 4,927,192   | 4.717.371  | 5,121,749                               | 5.438.672  | 5.814.030  |
| Other Special Instruction               |              |            | 120,667    | 185,893    | 185,793                    | 183,048     | 177,808    | 486,587                                 | 1,201,065  | 198,982    |
| Other Instruction                       | 1,704,901    | 1.573.121  | 1.703,235  | 1.707,254  | 1.900.528                  | 1 743 985   | 1 655 802  | 650,807                                 | 901 302    | 620,008    |
| Support Services & Undistributed Costs: | `            |            |            |            | 2 - 6 - 6                  |             | 1000000    | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |            | 200,010    |
| Tuition                                 | 9.240.020    | 9.204.236  | 8.822.569  | 8 533 377  | 8 976 905                  | 7 750 923   | 8 470 655  | 7 618 065                               | 7 565 689  | 7 722 993  |
| Attendance & Social Work Services       | 347,188      | 367.247    | 283.368    | 306.498    | 257,992                    | 195,888     | 284 406    | 187 375                                 | 274 889    | 203 540    |
| Health Services                         | 680,830      | 734,973    | 829,075    | 722,870    | 098'099                    | 653,572     | 528 349    | 591 926                                 | 662,385    | 653,772    |
| Student & Instruction Related Services  | 6,056,523    | 5,131,256  | 5,489,180  | 5,133,102  | 5,124,745                  | 5,527,971   | 4,538,191  | 5,176,799                               | 5,252,117  | 5,984,964  |
| Educational Media Services/School       |              |            |            |            |                            |             |            |   |            |            |
| Library                                 | 850,840      | 726,244    | 715,930    | 707,546    | 740,030                    | 725,045     | 646.765    | 652.585                                 | 652,260    | 714.556    |
| Instructional Staff Training            | 689,211      | 422,770    | 444,889    | 342,053    | 423,091                    | 766,033     | 742,191    | 861,943                                 | 1,516,250  | 540,327    |
| School Administrative Services          | 1,254,434    | 1,809,631  | 1.851,657  | 1.800,316  | 1.794,520                  | 1.380.671   | 1.252.085  | 1.548.734                               | 548,526    | 2.714.186  |
| Other Administrative Services           | 2,375,692    | 2,775,031  | 2,584,173  | 2,651,799  | 2,723,802                  | 2,795,710   | 2,736,892  | 2.667,609                               | 2.786.740  | 2,575,002  |
| Central Services                        | 931,841      | 1,080,151  | 1,021,087  | 1,056,532  | 851,409                    | 1.028.021   | 978,575    | 934,498                                 | 1.096,668  | 1,222,775  |
| Plant Operations & Maintenance          | 7,446,979    | 7,083,496  | 7,071,093  | 6,680,487  | 6,914,269                  | 6,603,228   | 6.505,589  | 6.573,041                               | 7.516,162  | 7.506,237  |
| Pupil Transportation                    | 3,792,039    | 3,743,123  | 3,600,282  | 3,299,721  | 2,935,174                  | 2,695,351   | 2,632,333  | 2,869,326                               | 2,600,105  | 2,767,891  |
| Business & Other Support Services       |              |            |            | •          |                            |             |            |   |            |            |
| Unallocated Benefits                    | 19,502,497   | 18,461,752 | 17,016,392 | 15,883,337 | 15,342,429                 | 16,201,730  | 14,915,430 | 13,418,936                              | 15,561,788 | 13,698,278 |
| Special Schools                         |              |            |            |            |                            |             |            | 38,116                                  | 39,458     | 65,641     |
| Transfer to Charter School              | 2,966,373    | 2,590,757  | 2,315,252  | 2,152,031  | 2,255,554                  | 1,785,158   | 184,160    | 126,776                                 | 899,96     | 78,175     |
| Scholarship Awarded                     | 625          | 724        | 1,448      | 1,800      | 3,090                      | 4,250       | 7,215      | 1,800                                   | 2,207      | 20,671     |
| Nonbondable Capital Assets              | 62,315       | 95,311     | 106,609    | 85,291     | 25,569                     | 6,961       | 42,581     | 48,873                                  | •          | •          |
| Cancellation of Grant Receivable        |              |            |            | 3,501,963  |                            | •           | •          | •                                       |            |            |
| Interest on Long-Term Debt              | 866,546      | 864,887    | 956,156    | 994,150    | 994,798                    | 1,024,961   | 1,050,495  | 691,034                                 | 56,735     | 108,022    |
| Increase in Pension Liability           | 402,625      | 1,621,272  | 519,646    |            |                            | •           |            | •                                       | •          | •          |
| Increase in Other Liability             |              |            |            | 2,414,016  |                            |             |            |   |            |            |
| Increase/(Reduction) of Compensated     |              |            |            |            |                            |             |            |   |            |            |
| Absences Liability                      |              |            | 236,477    | 587,311    |                            | 259,402     | (615,793)  | 256,659                                 | (55,885)   | (363,794)  |
| Loss on Disposal of Fixed Assets        |              |            |            |            |                            |             |            | 191,446                                 | · ·        |            |
| Unallocated Depreciation                | 3,801,518    | 3,866,395  | 3,575,476  | 4,066,685  | 3,518,186                  | 2,664,512   | 1,201,544  | 1,257,654                               | 1,215,858  | 1,174,218  |
| Total Governmental Activities Expenses  | 87,180,531   | 85,722,771 | 82,332,970 | 87,496,902 | 79,760,735                 | 79,622,384  | 72,748,298 | 72,970,477                              | 77,088,579 | 76,329,743 |
|   |              |            |            |            |                            |             |            |   |            |            |

EXHIBIT J-2 (Page 2 of 3)

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

|  | 2018                            | 2017                            | 2016                            | FISC,<br>2015                   | FISCAL YEAR ENDING JUNE 30, 2014 2013 | ING JUNE 30,<br>2013            | 2012                            | 2011                            | 2010   | 2009                            |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|--|---------------------------------|
| Business-Type Activities:<br>Food Service<br>Day Care  | 2,385,185<br>750,547            | 2,389,685                       | 2,054,790<br>883,586            | 1,872,408<br>835,483            | 1,852,816<br>637,742                  | 1,889,154<br>602,796            | 1,948,729<br>635,162            | 1,851,311                       | 1,856,766<br>1,001,522   | 1,752,535<br>857,294            |
| Total Business-Type Activities Expense   | 3,135,732                       | 3,086,380                       | 2,938,376                       | 2,707,891                       | 2,490,558                             | 2,491,950                       | 2,583,891                       | 2,580,344                       | 2,858,288  | 2,609,829                       |
| Total District Expenses  | \$90,316,263                    | 88,809,151                      | 85,271,346                      | 90,204,793                      | 82,251,293                            | 82,114,334                      | 75,332,189                      | 75,550,821                      | 79,946,867   | 78,939,572                      |
| Program Revenues:<br>Governmental Activities:<br>Operating Grants & Contributions                      | \$11,909,513                    | 11,005,743                      | 8,111,392                       | 9,438,459                       | 9,698,718                             | 11,626,744                      | 9,201,768                       | 10,565,238                      | 9,869,771  | 9,310,078                       |
| Total Governmental Activities Program<br>Revenues  | 11,909,513                      | 11,005,743                      | 8,111,392                       | 9,438,459                       | 9,698,718                             | 11,626,744                      | 9,201,768                       | 10,565,238                      | 9,869,771  | 9,310,078                       |
| Business-Type Activities: Charges for Services: Food Service Day Care Operating Grants & Contributions | 509,012<br>704,908<br>1,771,956 | 520,232<br>738,004<br>1,647,138 | 514,140<br>768,968<br>1,554,860 | 486,827<br>753,344<br>1,535,995 | 488,056<br>735,848<br>1,528,816       | 504,137<br>730,143<br>1,451,006 | 523,662<br>787,170<br>1,393,254 | 604,756<br>802,192<br>1,192,841 | 627,010<br>795,896<br>1,115,823                                  | 738,210<br>841,609<br>1,089,163 |
| Total Business Type Activities Program<br>Revenues   | 2,985,876                       | 2,905,374                       | 2,837,968                       | 2,776,166                       | 2,752,720                             | 2,685,286                       | 2,704,086                       | 2,599,789                       | 2,538,729  | 2,668,982                       |
| Total District Program Revenues  | \$14,895,389                    | 13,911,117                      | 10,949,360                      | 12,214,625                      | 12,451,438                            | 14,312,030                      | 11,905,854                      | 13,165,027                      | 12,408,500   | 11,979,060                      |
| Net (Expense)/Revenue:<br>Governmental Activities<br>Business-Type Activities                          | (\$75,271,018)<br>(149,856)     | (74,717,028)<br>(181,006)       | (74,221,578)<br>(100,408)       | (78,058,443)<br>68,275          | (70,062,017)<br>262,162               | (67,995,640)<br>193,336         | (63,546,530)<br>120,195         | (62,405,239)<br>19,445          | (67,218,808)<br>(319,559)  | (67,019,665)<br>59,153          |
| Total District-Wide Net Expense  | (\$75,420,874) (74,898,034)     | (74,898,034)                    | (74,321,986)                    | (77,990,168)                    | (69,799,855)                          | (67,802,304)                    | (63,426,335)                    | (62,385,794)                    | (67,802,304) (63,426,335) (62,385,794) (67,538,367) (66,960,512) | (66,960,512)                    |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

|   | 2018   | 2017  | 2016  | FISC, 2015   | FISCAL YEAR ENDING JUNE 30, 2014 2013                       | ING JUNE 30,<br>2013  | 2012  | 2011  | 2010  | 2009  |
|---|--|---|---|--|---|---|---|---|---|---|
| General Revenues & Other Changes in Net Position: Governmental Activities: Property Taxes Levied for General Purposes, Net Taxes Levied for Debt Service Unrestricted Grants & Contributions Tuition Miscellaneous Income Transfers Decrease in Pension Liability Decrease in Other Liability Decrease in Compensated Absences Liability Unallocated Loss on Revaluation of Fixed Assets & Related Depreciation | \$30,459,993<br>1,857,932<br>39,335,426<br>132,863<br>233,218<br>270,756<br>675,000<br>244,182 | 29,862,738<br>1,866,182<br>39,275,700<br>208,462<br>545,782<br>374,500<br>675,000 | 28,168,680<br>1,847,682<br>41,105,434<br>567,078<br>855,465<br>400,000<br>389,017 | 26,297,476<br>1,818,652<br>39,067,201<br>168,510<br>752,008<br>8,778<br>26,862 | 25,290,271<br>1,805,432<br>38,720,192<br>286,014<br>625,141 | 24,794,383<br>1,807,556<br>38,040,478<br>221,579<br>516,271 | 24,794,383<br>2,135,271<br>38,806,675<br>255,484<br>410,498 | 26,257,482<br>705,385<br>36,894,851<br>259,103<br>326,885 | 26,217,183<br>590,084<br>80,299,314<br>650,655<br>1,219,302 | 27,735,237<br>564,415<br>39,761,209<br>929,453<br>1,020,796 |
| Total Governmental Activities   | 73,209,370   | 73,615,715  | 73,333,356  | 68,139,487   | 66,811,860  | 65,380,267  | 66,402,311  | 64,443,706  | 64,443,706 108,976,538                                      | 70,011,110  |
| Business-Type Activities:<br>Investment Earnings<br>Transfers   |  |   |   | 369  | 362   | 125   | 16  | 507   | 2,453   | 5,854   |
| Total Business-Type Activities  |  |   |   | 369  | 362   | 125   | 16  | 507   | 2,453   | 5,854   |
| Total District-Wide   | \$73,209,370   | 73,615,715  | 73,333,356  | 68,139,856   | 66,812,222  | 65,380,392  | 66,402,327  | 64,444,213  | 108,978,991   | 70,016,964  |
| Change in Net Position:<br>Governmental Activities<br>Business-Type Activities  | (\$2,061,648)<br>(149,856)   | (1,101,313)<br>(181,006)  | (888,222)<br>(100,408)  | (9,918,956)<br>68,644  | (3,250,157)<br>262,524                                      | (2,615,373)<br>193,461                                      | 2,855,781<br>120,211  | 2,038,467<br>19,952                                       | 41,757,730 (317,106)  | 2,991,445<br>65,007   |
| Total District  | (\$2,211,504)  | (1,282,319)   | (988,630)   | (9,850,312)  | (2,987,633)   | (2,421,912)   | 2,975,992   | 2,058,419   | 41,440,624  | 3,056,452   |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION FUND BALANCES AND GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting)

| ,885 13,758,372 | 6,196                            | 68,020 6,196,885 13,758,372 28,168,838 | 64,520 64,520 68,020 6,196, |
|-----------------|----------------------------------|--|-----------------------------|
| 1 2             |                                  | 2 1 2 2                                | 3 3 2                       |
| ,096 43,532     |                                  | 40,685 42,096 43,532 46,312            | 39,435 40,003 40,685 42     |
| 43              | 42,096                           | 40,685                                 | 40,003                      |
|                 | 6,238,982 13                     | 108,707 6,2                            | 104,526                     |
|                 | 64,520<br>3<br>40,003<br>104,526 |  |                             |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

| Веченнес  | 2018  | 2017  | 2016  | 2015  | 2014  | 2013  | 2012  | 2011  | 2010   | 2009  |
|---|---|---|---|---|---|---|---|---|--|---|
| Tax Levy Tuition Charges Miscellaneous State Sources Federal Sources  | \$32,317,925<br>132,863<br>247,945<br>48,798,428<br>2,431,784 | 31,728,920<br>208,462<br>543,440<br>47,599,787<br>2,675,058 | 30,016,362<br>567,078<br>873,356<br>47,020,944<br>2,177,991 | 28,116,128<br>168,510<br>755,381<br>46,055,646<br>2,446,641 | 27,095,703<br>286,014<br>633,813<br>45,627,220<br>2,783,018 | 26,601,939<br>221,579<br>539,231<br>45,611,272<br>4,053,882 | 26,929,654<br>255,484<br>415,900<br>44,097,328<br>3,905,713 | 26,962,867<br>259,103<br>341,603<br>43,283,806<br>4,161,565 | 26,807,267<br>650,655<br>487,309<br>80,066,616<br>10,094,364 | 28,299,652<br>929,453<br>1,024,535<br>45,612,729<br>3,454,819 |
| Total Revenue   | 83,928,945  | 82,755,667  | 80,655,731  | 77,542,306  | 76,425,768  | 77,027,903  | 75,604,079  | 75,008,944  | 118,106,211  | 79,321,188  |
| Expenditures: Instruction Undistributed Expenditures  | 25,914,725<br>53,172,378                                      | 25,253,515<br>51,547,294                                    | 24,997,211<br>49,761,235                                    | 26,676,017<br>47,147,945                                    | 26,218,312<br>46,774,348                                    | 27,552,997<br>46,324,143                                    | 26,646,635<br>44,231,461                                    | 27,257,282 43,539,391                                       | 29,699,959<br>48,983,595                                     | 28,942,289<br>50,956,707                                      |
| Capital Outlay Debt Service Expendable Trusts   | 679,720<br>1,857,932<br>625                                   | 155,310<br>1,866,181<br>724                                 | 6,981,789<br>1,847,681<br>1,448                             | 4,553,127<br>1,827,431<br>1,800                             | 14,919,742<br>1,805,432<br>3,090                            | 22,318,654<br>1,807,556<br>4,250                            | 13,809,421<br>2,135,271<br>7,215                            | 38,110<br>4,801,533<br>1,228,500<br>1,800                   | 39,438<br>887,483<br>1,182,438<br>2,207                      | 63,641<br>2,225,216<br>1,131,000<br>20,671                    |
| Total Expenditures  | 81,625,380  | 78,823,024  | 83,589,364  | 80,206,320  | 89,720,924  | 98,007,600  | 86,830,003  | 76,866,622  | 80,795,140   | 83,341,524  |
| Excess (Deficiency) of Revenues<br>Over/(Under) Expenditures  | 2,303,565   | 3,932,643   | (2,933,633)   | (2,664,014)   | (13,295,156)  | (20,979,697)  | (11,225,924)  | (1,857,678)   | 37,311,071   | (4,020,336)   |
| Other Financing Sources/(Uses): Cancellation of Prior Year Accounts Receivable Proceeds from Capital Leases Bond Proceeds Snow Storm Reimbursement - FFMA |   | 070<br>«  |   | (3,501,963)   |   | 500,000   |   | (191,446)   | 218,302  | 602,806   |
| Transfers in Transfers Out  | 270,756<br>(2,966,373)  | 374,500<br>(2,590,757)                                      | 400,000 (2,315,252)   | 8778<br>(2,152,031)   | (2,255,554)   | (1,785,158)   | (184,160)   | (126,776)   | 740,098 (96,668)   | (78,175)  |
| Total Other Financing Sources/(Uses)  | (2,695,617)   | (2,207,317)   | (1,915,252)   | (5,645,216)   | (2,255,554)   | (1,285,158)   | (184,160)   | 26,891,778  | 861,732  | 524,631   |
| Net Change in Fund Balances   | (\$392,052)   | 1,725,326   | (4,848,885)   | (8,309,230)   | (15,550,710)  | (22,264,855)  | (11,410,084)  | 25,034,100  | 38,172,803   | (3,495,705)   |
| Debt Service as a Percentage of<br>Noncapital Expenditures  | 2.3%  | 2.4%  | 2.5%  | 2.5%  | 2.5%  | 2.4%  | 3.0%  | 1.7%  | 1.5%   | 1.4%  |
| 7   |   |   |   |   |   |   |   |   |  |   |

Source: District records

# **EXHIBIT J-5**

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)

| FISCAL YEAR    |           | INTEREST ON |               |           |
|----------------|-----------|-------------|---------------|-----------|
| ENDED JUNE 30, | TUITION   | INVESTMENTS | MISCELLANEOUS | TOTAL     |
| 2018           | \$132,863 | 53,755      | 179,406       | 366,024   |
| 2017           | 208,462   | 19,367      | 517,433       | 745,262   |
| 2016           | 567,078   | 13,585      | 841,843       | 1,422,506 |
| 2015           | 168,510   | 1,099       | 750,545       | 920,154   |
| 2014           | 286,014   | 448         | 624,383       | 910,845   |
| 2013           | 221,579   | 7,657       | 529,426       | 758,662   |
| 2012           | 255,484   | 21,037      | 389,360       | 665,881   |
| 2011           | 259,103   | 38,303      | 285,795       | 583,201   |
| 2010           | 650,655   | 17,853      | 460,918       | 1,129,426 |
| 2009           | 929,453   | 88,420      | 914,985       | 1,932,858 |

Source: District records

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY,
LAST TEN FISCAL YEARS

| 1,857,901,925 | 1,763,440,845   | 1,754,858,163  | 1,877,469,900   | 1,794,270,588   | 1,856,932,301   | 1,946,351,716  | 2,155,725,577  | 1,988,829,412  | 1,770,640,583  |
|---------------|---|--|---|---|---|--|--|--|--|
| 1.789         | 1.726   | 1.697  | 1.599   | 1.498   | 1.435   | 1.400  | 1.408  | 1.392  | 2.388  |
| 1,873,508,400 | 1,872,830,000   | 1,870,476,500  | 1,877,469,900   | 1,877,738,674   | 1,887,917,404   | 1,899,777,706  | 1,912,783,204  | 1,937,041,513  | 1,119,450,813  |
| 100           | 100   | 100  | 100   | 2,704,674   | 2,404,764   | 4,811,566  | 4,798,164  | 5,657,093  | 2,879,143  |
| 1,873,508,300 | 1,872,829,900   | 1,870,476,400  | 1,877,469,800   | 1,875,034,000   | 1,885,512,640   | 1,894,966,140  | 1,907,985,040  | 1,931,384,420  | 1,116,571,670  |
| 29,256,000    | 24,879,100  | 19,766,000   | 15,253,000  | 15,253,000  | 15,253,000  | 13,897,900   | 13,043,900   | 13,929,000   | 2,894,300  |
| 9,583,400     | 9,583,400   | 9,583,400  | 10,763,000  | 10,763,000  | 10,763,000  | 10,763,000   | 11,830,900   | 11,901,600   | 6,521,000  |
| 131,648,000   | 131,693,800   | 124,683,600  | 132,203,100   | 124,962,100   | 130,035,040   | 133,318,440  | 136,527,240  | 149,685,420  | 61,605,620   |
| 6,000         | 6,000   | 9,000  | 9,000   | 1,600   | 7,700   | 7,700  | 7,700  | 2,000  | 2,000  |
| 393,400       | 393,400   | 393,400  | 393,400   | 303,400   | 303,400   | 303,400  | 422,400  | 428,100  | 146,000  |
| 1,692,477,800 | 1,695,275,900   | 1,702,680,000  | 1,705,521,000   | 1,709,403,800   | 1,714,630,100   | 1,721,819,400  | 1,730,962,800  | 1,738,859,600  | 1,041,906,650  |
| \$10,143,700  | 10,998,300  | 13,364,000   | 13,330,300  | 14,347,100  | 14,520,400  | 14,856,300   | 15,190,100   | 16,578,700   | 6,390,400  |
| 2018          | 2017  | 2016   | 2015  | 2014  | 2013  | 2012   | 2011   | 2010   | 2009   |
|               | \$10,143,700 1,692,477,800 393,400 6,000 131,648,000 9,583,400 29,256,000 1,873,508,300 100 1,873,508,400 1.789 | \$10,143,700 1,692,477,800 393,400 6,000 131,648,000 9,583,400 29,256,000 1,873,508,300 100 1,873,508,400 1.789<br>10,998,300 1,695,275,900 393,400 6,000 131,693,800 9,583,400 24,879,100 1,872,829,900 100 1,872,830,000 1.726 | \$10,143,700 1,692,477,800 393,400 6,000 131,648,000 9,583,400 29,256,000 1,873,508,300 100 1,873,508,400 1.726<br>10,998,300 1,695,275,900 393,400 6,000 131,693,800 9,583,400 24,879,100 1,872,829,900 100 1,872,830,000 1.726<br>13,364,000 1,702,680,000 393,400 6,000 124,683,600 9,583,400 19,766,000 1,870,476,400 100 1,870,476,500 1.697 | \$10,143,700         1,692,477,800         393,400         6,000         131,648,000         9,583,400         29,256,000         1,873,508,300         100         1,873,508,400         1,736           10,998,300         1,695,275,900         393,400         6,000         131,693,800         9,583,400         24,879,100         1,872,829,900         100         1,872,830,000         1,726           13,364,000         1,702,680,000         393,400         6,000         124,683,600         9,583,400         19,766,000         1,870,476,400         100         1,870,476,500         1,697           13,330,300         1,705,521,000         393,400         6,000         132,203,100         10,763,000         1,877,469,800         100         1,877,469,900         1,897 | \$10,143,700         1,692,477,800         393,400         6,000         131,648,000         9,583,400         29,256,000         1,873,508,300         10         1,873,508,400         1,735           10,998,300         1,695,275,900         393,400         6,000         131,693,800         9,583,400         24,879,100         1,872,829,900         100         1,872,829,900         100         1,872,830,000         1,725           13,364,000         1,702,680,000         393,400         6,000         124,683,600         9,583,400         1,877,469,400         100         1,877,469,900         1,697           13,330,300         1,705,521,000         393,400         6,000         132,203,100         10,763,000         1,877,469,800         100         1,877,469,900         1,599           14,347,100         1,709,403,800         1,600         124,962,100         10,763,000         1,875,034,000         2,704,674         1,877,738,674         1,498 | \$10,143,7001,692,477,800393,4006,000131,648,0009,583,40029,256,0001,873,508,3001001,873,508,4001.72610,998,3001,695,275,900393,4006,000131,693,8009,583,40024,879,1001,872,829,9001001,872,830,0001.72613,364,0001,702,680,000393,4006,000124,683,6009,583,40019,766,0001,870,476,4001001,870,476,5001,69713,330,3001,705,521,000393,4006,000132,203,10010,763,0001,523,0001,877,469,900101,877,469,9001,59914,347,1001,709,403,800303,4001,600124,962,10010,763,00015,253,0001,875,034,0002,704,6741,877,38,6741,49814,520,4001,714,630,100303,4007,700130,035,04010,763,00015,253,0001,885,512,6402,404,7641,887,917,4041,435 | \$10,143,700         1,692,477,800         393,400         6,000         131,648,000         9,583,400         29,256,000         1,873,508,300         100         1,873,508,400         1.726           10,998,300         1,695,275,900         393,400         6,000         131,693,800         9,583,400         124,879,100         1,872,829,900         100         1,872,830,000         1.726           13,364,000         1,705,600         393,400         6,000         124,683,600         9,583,400         19,766,000         1,870,476,400         100         1,870,476,500         1.697           13,390,300         1,705,521,000         393,400         6,000         122,683,600         10,763,000         15,233,000         1,877,469,800         1,877,469,900         1,599           14,347,100         1,709,403,800         303,400         1,600         124,662,100         10,763,000         15,233,000         1,875,469,400         2,404,764         1,488           14,347,100         1,709,403,800         303,400         1,600         124,662,100         10,763,000         15,233,000         1,885,512,640         2,404,764         1,887,917,404         1,488           14,856,300         1,714,639,000         303,400         7,700         130,035,000         15,233,000         1, | \$10,143,700         1,692,477,800         393,400         6,000         131,648,000         9,583,400         29,256,000         1,873,508,300         100         1,873,508,400         1.726           10,998,300         1,695,275,900         393,400         6,000         131,693,800         9,583,400         24,879,100         1,872,829,900         100         1,872,830,000         1.726           13,364,000         1,702,680,000         393,400         6,000         124,683,600         9,583,400         19,766,000         1,870,476,400         100         1,870,476,500         1.697           13,330,300         1,705,521,000         303,400         6,000         124,682,100         10,763,000         15,253,000         1,877,469,800         1,882,479,00 </td <td>2018\$10,143,7001,692,477,800393,4006,000131,648,0009,583,40029,256,0001,873,508,3001001,873,508,4001,753,408,403201710,998,3001,695,275,900393,4006,000131,693,8009,583,40018,774,69,8001001,872,830,0001,754,838,163201513,540,0001,702,680,000124,683,6009,583,40019,766,0001,877,469,8001001,877,469,9001,554,838,163201513,330,3001,705,521,000393,4006,000124,683,60015,253,00018,7469,8002,704,6741,877,7469,9001,877,469,900201414,347,1001,709,403,800303,4001,700130,035,04010,763,00015,253,00018,253,034,0002,404,7641,887,917,4041,4381,377,738,674201214,856,3001,714,630,100303,4007,700130,035,04010,763,00013,949,966,1404,811,5661,899,777,7061,907,985,040201114,856,3001,721,819,4007,700130,35,272,4011,830,900130,798,4204,798,1641,912,783,2041,912,783,204201015,190,1001,738,859,6002,900139,229,000139,229,0001901,384,2005,657,0931,937,041,5131,3921,988,829,412</td> | 2018\$10,143,7001,692,477,800393,4006,000131,648,0009,583,40029,256,0001,873,508,3001001,873,508,4001,753,408,403201710,998,3001,695,275,900393,4006,000131,693,8009,583,40018,774,69,8001001,872,830,0001,754,838,163201513,540,0001,702,680,000124,683,6009,583,40019,766,0001,877,469,8001001,877,469,9001,554,838,163201513,330,3001,705,521,000393,4006,000124,683,60015,253,00018,7469,8002,704,6741,877,7469,9001,877,469,900201414,347,1001,709,403,800303,4001,700130,035,04010,763,00015,253,00018,253,034,0002,404,7641,887,917,4041,4381,377,738,674201214,856,3001,714,630,100303,4007,700130,035,04010,763,00013,949,966,1404,811,5661,899,777,7061,907,985,040201114,856,3001,721,819,4007,700130,35,272,4011,830,900130,798,4204,798,1641,912,783,2041,912,783,204201015,190,1001,738,859,6002,900139,229,000139,229,0001901,384,2005,657,0931,937,041,5131,3921,988,829,412 |

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

\* Revaluation

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS

(Rate per \$100 of Assessed Value)

| <b>FISCAL</b> |                |                | OVERLAPP    | TOTAL      |                    |
|---------------|----------------|----------------|-------------|------------|--------------------|
| YEAR          | SCHOOL DISTRIC | CT DIRECT RATE | TOWNSHIP    |            | DIRECT AND         |
| ENDED         | LOCAL          | TOTAL          | OF          | BURLINGTON | <b>OVERLAPPING</b> |
| JUNE 30,      | SCHOOL         | DIRECT         | WILLINGBORO | COUNTY     | TAX RATE           |
|               |                |                |             |            |                    |
| 2018          | 1.789          | 1.789          | 1.718       | 0.336      | 3.843              |
| 2017          | 1.726          | 1.726          | 1.713       | 0.353      | 3.792              |
| 2016          | 1.697          | 1.697          | 1.705       | 0.352      | 3.754              |
| 2015          | 1.599          | 1.599          | 1.665       | 0.361      | 3.625              |
| 2014          | 1.498          | 1.498          | 1.619       | 0.334      | 3.451              |
| 2013          | 1.435          | 1.435          | 1.560       | 0.343      | 3.338              |
| 2012          | 1.400          | 1.400          | 1.497       | 0.354      | 3.251              |
| 2011          | 1.408          | 1.408          | 1.469       | 0.367      | 3.244              |
| *2010         | 1.392          | 1.392          | 1.416       | 0.393      | 3.201              |
| 2009          | 2.388          | 2.388          | 2.198       | 0.678      | 5.264              |

Source: Municipal Tax Collector

<sup>\*</sup> Revaluation 2010

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND TEN YEARS AGO

|   |               | 2018 |              |
|---|---------------|------|--------------|
|   |               |      | % OF TOTAL   |
|   | TAXABLE       |      | DISTRICT NET |
|   | ASSESSED      |      | ASSESSED     |
| TAXPAYER                                      | VALUE         | RANK | VALUE        |
| Lourdes Medical Center of Burlington County   | \$38,793,400  | 1    | 2.07%        |
| Willingboro Board of Education                | 26,799,200    | 2    | 1.43%        |
| Township of Willingboro                       | 25,396,600    | 3    | 1.36%        |
| Willingboro Board of Education                | 16,403,800    | 4    | 0.88%        |
| Willingboro Square LLC                        | 15,253,000    | 5    | 0.81%        |
| Radwell Real Estate Willingboro LLC           | 12,000,000    | 6    | 0.64%        |
| Willingboro Town Center Urban Ren. Sears, LLC | 10,169,200    | 7    | 0.54%        |
| RFB Properties, NJ 2                          | 8,000,000     | 8    | 0.43%        |
| Willingboro Board of Education                | 7,960,700     | 9    | 0.42%        |
| Amer Stores Co LLC Marvin F Poers             | 7,800,000     | 10   | 0.42%        |
| Total   | \$168,575,900 |      | 9.00%        |
|   |               | 2009 |              |
|   |               |      | % OF TOTAL   |
|   | TAXABLE       |      | DISTRICT NET |
|   | ASSESSED      |      | ASSESSED     |
|   | VALUE         | RANK | VALUE        |
| Leanar Northeast Partners                     | \$4,775,000   | 1    | 0.43%        |
| American Stores Realty Co.                    | 4,072,200     | 2    | 0.36%        |
| Willingboro Village Mall, Limited             | 2,783,000     | 3    | 0.25%        |
| California Gold LTD                           | 2,425,000     | 4    | 0.22%        |
| Willingboro Wire Corporation                  | 1,932,000     | 5    | 0.17%        |
| Levittown Times Corporation                   | 1,842,000     | 6    | 0.16%        |
| New Jersey Bell                               | 1,232,000     | 7    | 0.11%        |
| Burwill Association                           | 983,000       | 8    | 0.09%        |
| Rancocas Medical Center                       | 983,000       | 9    | 0.09%        |
| Freedom Properties                            | 827,400       | 10   | 0.07%        |
|   | \$21,854,600  |      | 1.96%        |

Source: Municipal Tax Assessor

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| FISCAL<br>YEAR |              |            | COLLECTED WITHIN THE FISCAL<br>YEAR OF THE LEVY |  |  |  |
|----------------|--------------|------------|---|--|--|--|
| ENDED          | THE FISCAL   |            | PERCENTAGE                                      |  |  |  |
| JUNE 30,       | YEAR         | AMOUNT     | OF LEVY   |  |  |  |
| 2018           | \$30,459,993 | 30,459,993 | 100.00%   |  |  |  |
| 2017           | 29,862,738   | 29,862,738 | 100.00%   |  |  |  |
| 2016           | 28,168,680   | 28,168,680 | 100.00%   |  |  |  |
| 2015           | 26,297,476   | 26,297,476 | 100.00%   |  |  |  |
| 2014           | 25,290,271   | 25,290,271 | 100.00%   |  |  |  |
| 2013           | 24,794,383   | 24,794,383 | 100.00%   |  |  |  |
| 2012           | 24,794,383   | 24,794,383 | 100.00%   |  |  |  |
| 2011           | 26,962,867   | 26,962,867 | 100.00%   |  |  |  |
| 2010           | 26,807,267   | 26,807,267 | 100.00%   |  |  |  |
| 2009           | 28,299,652   | 28,299,652 | 100.00%   |  |  |  |

Source: District records including the Certificate and Report of School Taxes (A4F form)

#### **EXHIBIT J-10**

#### RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

| FISCAL   | GOVERNMENTA  | L ACTIVITIES |            |            |
|----------|--------------|--------------|------------|------------|
| YEAR     | GENERAL      |              |            |            |
| ENDED    | OBLIGATION   | CAPITAL      | TOTAL      |            |
| JUNE 30, | BONDS        | LEASES       | DISTRICT   | PER CAPITA |
| 2018     | \$21,210,000 | 116,319      | 21,326,319 | N/A        |
| 2017     | 22,185,000   | 28,371       | 22,213,371 | N/A        |
| 2016     | 23,135,000   | 171,195      | 23,306,195 | 410.23     |
| 2015     | 24,035,000   | 307,735      | 24,342,735 | 439.79     |
| 2014     | 24,885,000   | 438,042      | 25,323,042 | 479.21     |
| 2013     | 25,685,000   | 500,000      | 26,185,000 | 512.07     |
| 2012     | 26,460,000   | 234,000      | 26,694,000 | 526.10     |
| 2011     | 27,210,000   | 376,000      | 27,586,000 | 555.08     |
| 2010     | 1,200,000    | 511,000      | 1,711,000  | 35.66      |
| 2009     | 2,300,000    | 791,911      | 3,091,911  | 65.00      |

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

| GENERAL | BONDED | DEBT | OUTSTANDING |
|---------|--------|------|-------------|
|         |        |      |             |

|          |              | NET         | PERCENTAGE     |            |
|----------|--------------|-------------|----------------|------------|
| FISCAL   |              | GENERAL     | OF ACTUAL      |            |
| YEAR     | GENERAL      | BONDED      | <b>TAXABLE</b> |            |
| ENDED    | OBLIGATION   | DEBT        | VALUE OF       |            |
| JUNE 30, | BONDS        | OUTSTANDING | PROPERTY       | PER CAPITA |
| 2017     | \$21,210,000 | 21,210,000  | 1.13%          | N/A        |
| 2016     | 22,185,000   | 22,185,000  | 1.19%          | 390.50     |
| 2015     | 23,135,000   | 23,135,000  | 1.23%          | 417.97     |
| 2014     | 24,035,000   | 24,035,000  | 1.28%          | 454.84     |
| 2013     | 24,885,000   | 24,885,000  | 1.32%          | 486.64     |
| 2012     | 25,685,000   | 25,685,000  | 1.35%          | 506.22     |
| 2011     | 26,460,000   | 26,460,000  | 1.38%          | 532.43     |
| 2010     | 27,210,000   | 27,210,000  | 1.40%          | 567.05     |
| 2009     | 1,200,000    | 1,200,000   | 0.11%          | 25.23      |
| 2008     | 2,300,000    | 2,300,000   | 0.21%          | 48.20      |

#### **EXHIBIT J-12**

### RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2018

| GOVERNMENTAL UNIT   | DEBT<br>OUTSTANDING | ESTIMATED PERCENTAGE APPLICABLE | SHARE OF<br>OVERLAPPING<br>DEBT |
|---|---------------------|---------------------------------|---------------------------------|
| Debt Repaid With Property Taxes: Township of Willingboro              | \$45,430,353        | 100.000%                        | \$45 420 252                    |
| Burlington County   | 297,339,680         | 3.825%                          | \$45,430,353<br>11,373,243      |
| Subtotal, Overlapping Debt<br>Willingboro Township Board of Education |                     |                                 | 56,803,596<br>21,210,000        |
| Total Direct & Overlapping Debt                                       |                     |                                 | \$78,013,596                    |

Sources: Assessed value data used to estimate applicable percentages provided by the Burlington County Board of Taxation.

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Dollars in Thousands)

|             | 80   | 77,789,102   | 3,300,000  | 39,102  | 4.24%   |
|-------------|------|--|--|---|---|
|             | 2008 | 77,78  | 3,3(   | 74,48   |   |
|             | 2009 | 83,322,599   | 2,300,000  | 81,022,599  | 2.76%   |
|             | 2010 | 86,195,938   | 1,200,000  | 84,995,938  | 1.39%   |
|             | 2011 | 86,543,093   | 27,210,000   | 59,333,093  | 31.44%  |
| AR          | 2012 | 81,639,549   | 25,685,000   | 55,954,549  | 31.46%  |
| FISCAL YEAR | 2013 | 74,854,360   | 24,885,000   | 49,969,360  | 33.24%  |
|             | 2014 | 70,885,431 72,266,310 74,854,360 81,639,549 86,543,093 86,195,938 83,322,599 | 24,035,000   | 47,750,431 48,231,310 49,969,360 55,954,549 59,333,093 84,995,938 81,022,599 74,489,102 | 33.26%  |
|             | 2015 | 70,885,431   | 23,135,000 24,035,000 24,885,000 25,685,000 27,210,000 1,200,000 2,300,000 | 47,750,431  | 32.64%  |
|             | 2016 | 70,343,481   | 22,185,000   | 48,158,481  | 31.54%  |
|             | 2017 | \$71,156,503   | 21,210,000 22,185,000  | \$49,946,503 48,158,48  | 29.81%  |
|             |      | Debt Limit   | Total Net Debt Applicable to Limit   | Legal Debt Margin   | Total Net Debt Applicable to the Limit<br>as a Percentage of Debt Limit |

# Legal Debt Margin Calculation for Fiscal Year 2017

| Equalized Valuation Basis 2017 \$1,830,544,426 2016 1,752,859,526 2015 1,753,333,769 | \$5,336,737,721 | \$1,778,912,574                                 | \$71,156,503<br>21,210,000   | \$49,946,503      |
|--|-----------------|---|--|-------------------|
|  |                 | Average Equalized Valuation of Taxable Property | Debt Limit (4 % of Average Equalization Value)<br>Net Bonded School Debt | Legal Debt Margin |

Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation Source:

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

|      | BURLINGTON<br>COUNTY |                      |                      |  |  |
|------|----------------------|----------------------|----------------------|--|--|
| YEAR | POPULATION (a)       | PER CAPITA<br>INCOME | UNEMPLOYMENT<br>RATE |  |  |
| 2017 | 32,062               | N/A                  | 5.80%                |  |  |
| 2016 | 31,692               | 56,812               | 6.20%                |  |  |
| 2015 | 31,191               | 55,351               | 7.40%                |  |  |
| 2014 | 31,360               | 52,843               | 9.00%                |  |  |
| 2013 | 31,424               | 51,136               | 11.20%               |  |  |
| 2012 | 31,608               | 50,739               | 12.30%               |  |  |
| 2011 | 31,610               | 49,697               | 9.10%                |  |  |
| 2010 | 31,635               | 47,985               | 10.90%               |  |  |
| 2009 | 36,284               | 47,569               | 10.50%               |  |  |
| 2008 | 36,415               | 47,722               | 7.40%                |  |  |

#### Source

**EXHIBIT J-15 NOT AVAILABLE** 

**EXHIBIT J-16 NOT AVAILABLE** 

<sup>&</sup>lt;sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

WILLINGBORO TOWNSHIP BOARD OF EDUCATION OPERATING STATISTICS
LAST TEN FISCAL YEARS

| STUDENT<br>ATTENDANCE<br>PERCENTAGE           | -4.51%       | -1.02%     | -1.18%     | -3.74%     | -13.40%    | 8.44%      | -9.92%     | -3.07%     | -2.20%     | -1.53%     |
|---|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| % CHANGE IN<br>AVERAGE<br>DAILY<br>ENROLLMENT | -4.23%       | -0.71%     | -2.01%     | -4.18%     | -8.15%     | 8.45%      | -9.93%     | -3.05%     | -2.20%     | -1.55%     |
| AVERAGE<br>DAILY<br>ATTENDANCE<br>(ADA) (c)   | 3,241        | 3,394      | 3,429      | 3,470      | 3,605      | 4,163      | 3,839      | 4,262      | 4,397      | 4,496      |
| AVERAGE<br>DAILY<br>ENROLLMENT<br>(ADE)       | 3,484        | 3,638      | 3,664      | 3,739      | 3,902      | 4,248      | 3,917      | 4,349      | 4,486      | 4,587      |
| PUPIL<br>TEACHER<br>RATIO                     | 11.4/1       | 18.9/1     | 10/1       | 12/1       | 12.4/1     | 9.4/1      | 9.5/1      | 10.8/1     | 9.8/1      | 10.9/1     |
| TEACHING<br>STAFF (b)                         | 308          | 299        | 319        | 358        | 308        | 391        | 420        | 408        | 466        | 428        |
| COST PER PERCENTAGE<br>PUPIL CHANGE           | -2.23%       | -8.21%     | 40.30%     | -12.91%    | 12.33%     | -1.32%     | 8.20%      | -7.18%     | %99.0      | 26.70%     |
| COST PER<br>PUPIL                             | 22,871       | 21,471     | 23,391     | 16,672     | 19,143     | 17,042     | 17,270     | 15,961     | 17,196     | 17,083     |
| OPERATING<br>EXPENDITURES<br>(a)              | \$79,087,103 | 76,800,809 | 74,758,446 | 73,823,962 | 72,992,660 | 73,877,140 | 70,878,096 | 70,834,789 | 78,723,012 | 79,964,637 |
| ENROLLMENT                                    | 3,458        | 3,577      | 3,196      | 4,428      | 3,813      | 4,335      | 4,104      | 4,438      | 4,578      | 4,681      |
| FISCAL  | 2018         | 2017       | 2016       | 2015       | 2014       | 2013       | 2012       | 2011       | 2010       | 2009       |

Sources: District records

Note: Enrollment based on annual October district count.

a. Operating expenditures equal total expenditures less debt service and capital outlay.b. Teaching staff includes only full-time equivalents of certificated staff.c. Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF REQUIRED MAINTENANCE LAST TEN FISCAL YEARS

| 2009              | 308,353<br>215,392  | 68,535   | 80,752  | 77,216  | 49,873<br>67,733                        | 81,732<br>128,906                                      | 1,138,309   |
|-------------------|---|--|---|---|---|--|-------------|
| 2010              | 317,431<br>221,733  | 70,553   | 83,129  | 79,489  | 51,342<br>69,727                        | 84,139<br>132,700                                      | 1,171,821   |
| 2011              | 215,492<br>150,526  | 47,896   | 56,433  | 53,962  | 34,854<br>47,335                        | 57,119<br>90,086                                       | 795,506     |
| 2012              | \$258,094<br>180,284  | 58,386   | 60,609  | 58,173  | 43,750<br>20,410                        | 69,686   | 958,896     |
| 2013              | 217,404<br>151,862  | 48,321<br>42,174   | 56,934  | 54,441  | 35,163<br>47,755                        | 57,625<br>90,885                                       | 802,564     |
| 2014              | 226,216<br>158,017  | 50,279 43,883  | 59,241  | 56,647  | 36,588<br>49,691                        | 59,961<br>94,568                                       | 835,091     |
| 2015              | 220,404<br>153,958  | 48,988   | 57,720  | 55,192  | 35,648<br>48,414                        | 58,421<br>92,139                                       | 813,640     |
| 2016              | 217,248<br>151,752<br>56.067  | 49,146<br>56,067   | 56,067  | 48,966  | 36,826<br>17,180                        | 58,658   | 804,044     |
| 2017              | 241,111<br>168,421  | 54,544<br>62,226   | 62,226  | 54,345  | 40,871<br>24,029                        | 65,101<br>132,407                                      | 905,281     |
| 2018              | \$321,867<br>224,832  | 72,813<br>83,068   | 83,068  | 72,547  | 54,560<br>25,453                        | 86,905<br>134,556                                      | \$1,159,669 |
| PROJECT #         | N/A<br>N/A<br>N/A   | N/A<br>N/A   | N/A<br>A/A  | N/A   | N/A<br>N/A                              | N/A<br>N/A   | 11          |
| SCHOOL FACILITIES | Willingboro High School<br>Memorial Junior High School<br>Sydney W. Bookbinder Elementary<br>School | Garfield Park East Elementary School<br>Hawthorne Park Elementary School | WR James Elementary School<br>Joseph A. McGinley Elementary<br>School | Twin Hills Elementary School<br>Country Club Administrative | Building<br>District Warehouse & Garage | J. Cressewll Stuart Elementary<br>Levitt Middle School | Grand Total |

Source: District records

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION INSURANCE SCHEDULE JUNE 30, 2018

|  | COVERAGE      | DEDUCTIBLE |
|--|---------------|------------|
| Property: Real & Personal Property       | \$500,000,000 | 2,500      |
| Increased Cost of Construction           | 25,000,000    | Included   |
| Earthquake                               | 25,000,000    | Included   |
| Flood                                    | 10,000,000    | Included   |
| Extra Expense                            | 50,000,000    | Included   |
| Valuable Papers                          | 250,000,000   | Included   |
| Loss of Rents                            | 500,000       | Included   |
| Business Income/Tuition                  | N/A           |            |
| Electronic Data Processing               | N/A           |            |
| Arson Reward & Fire Department Surcharge | 10,000        | Included   |
| Boiler & Machinery:                      |               |            |
| Equipment Breakdown                      | 100,000,000   | 2,500      |
| Blanket Faithful Performance             | 500,000       | 1,000      |
| Money & Securities                       | 50,000        | 1,000      |
| Depositors' Forgery                      | 50,000        | 1,000      |
| Bonds:                                   |               |            |
| Board Secretary                          | 400,000       |            |
| Treasurer                                | 400,000       |            |

Source: District records.

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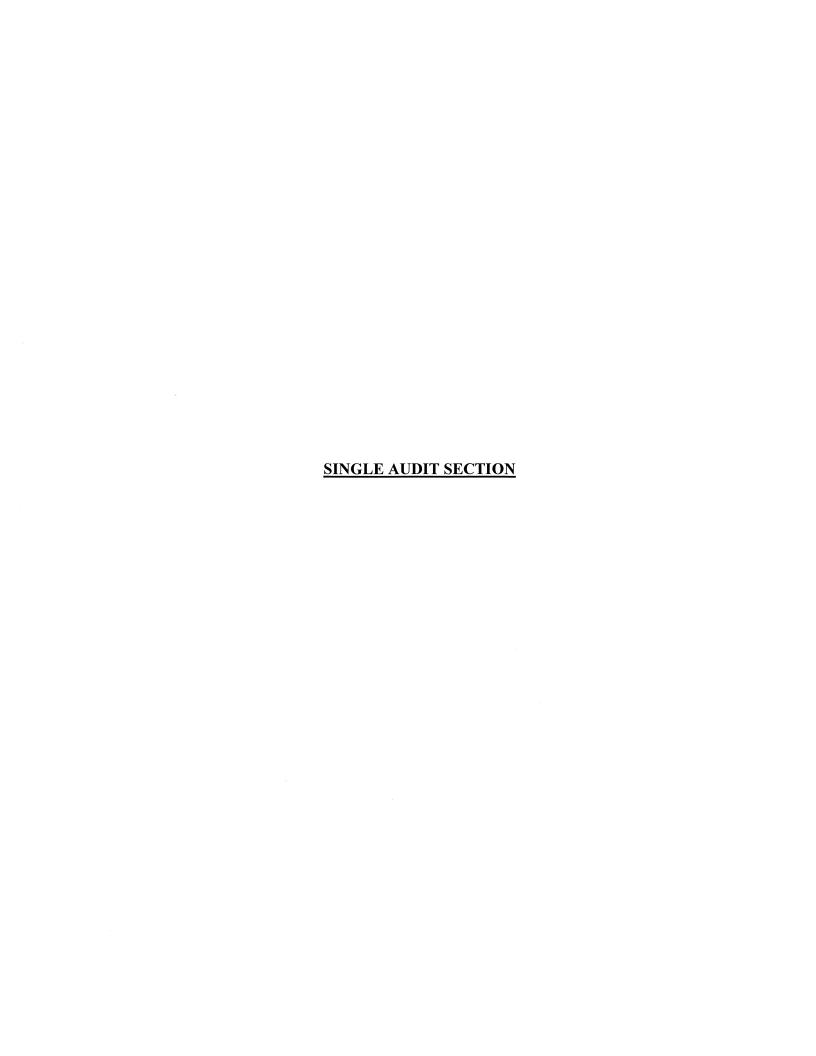




EXHIBIT K-1

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLAINCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Willingboro Township School District, in the County of Burlington, State of New Jersey as of and for the year ended June 30, 2018, and the related notes to the financial statements, which collectively comprise Willingboro Township School District's basic financial statements, and have issued my report thereon dated January 25, 2019.

#### **Internal Control Over Financial Reporting**

In planning and performing my audit of the financial statements, I considered the Willingboro Township School District Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Willingboro Township School District Board of Education's internal control. Accordingly, I do not express an opinion on the effectiveness of the Willingboro Township School District Board of Education's internal control.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during my audit I did not identify any deficiencies in internal control that I considered to be material weaknesses and significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. I consider the deficiencies described in the accompanying schedule of findings and questioned costs as items 2018-01, 2018-02 and 2018-03 to be material weaknesses.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Willingboro Township School District Board of Education's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

#### Willingboro Township School District Board of Education's Response to Finding

Willingboro Township School District Board of Education's response to the findings identified in my audit is described in the accompanying schedule of findings and questioned costs. Willingboro Township School District Board of Education's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, I express no opinion on it.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

hflefu

Brent W. Lee

Certified Public Accountant

Public School Accountant No. 700

Cinnaminson, New Jersey January 25, 2019



EXHIBIT K-2

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

#### Report on Compliance for Each Major Federal and State Program

I have audited the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and New Jersey *State Grant Compliance Supplement* that could have a direct and material effect on each of Willingboro Township School District's major federal or state programs for the year ended June 30, 2018. Willingboro Township School District's major federal or state programs are identified in the *Summary of Auditor's Results Section* of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, federal and state statutes, and the terms and conditions of its federal and financial assistance applicable to its federal and state programs.

#### **Auditor's Responsibility**

My responsibility is to express an opinion on compliance for each of Willingboro Township School District's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*; and the *New Jersey State Aid/Grant Compliance Supplement* and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, Uniform Guidance and New Jersey OMB Circular 15-08 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the Willingboro Township School District's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077 I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the Willingboro Township School District's compliance.

#### **Basis for Qualified Opinion on Equalization Aid**

As described in the accompanying schedule of findings and questioned costs, the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey, did not comply with requirements regarding the Equalization Aid state program and associated finding numbers matched to the types of compliance requirements as described in finding numbers 2018-01 and 2018-02 for Special Test and Provisions. Compliance with such requirements is necessary, in my opinion, for the Board of Education of the Willingboro Township School District to comply with the requirements applicable to that program.

#### **Qualified Opinion on Equalization Aid**

In my opinion, except for the noncompliance described in the Basis for Qualified Opinion paragraph, the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the Equalization Aid state program for the year ended June 30, 2018.

#### Unmodified Opinion on Each of the Other Major Federal and State Programs

In my opinion, the Willingboro Township School District, in the County of Burlington, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs for the year ended June 30, 2018.

#### Other Matters

The results of my auditing procedures disclosed an instance of noncompliance, which is required to be reported in accordance with the Uniform Guidance and which is described in the accompanying schedule of findings and questioned costs as item 2018-03. My opinion on each major federal and state program is not modified with respect to this matter.

The Willingboro Township School District's response to the noncompliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The Willingboro Township School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

#### Report on Internal Control over Compliance

Management of the Board of Education of the Willingboro Township School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance I considered Willingboro Township School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing my opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey's OMB's Circular 5-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Willingboro Township School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weakness or significant deficiencies and therefore, material weakness or significant deficiencies may exist that were not identified. I identified certain deficiencies in internal control over compliance, as described in the accompanying schedule of findings and questioned costs as items 2018-01, 2018-02 and 2018-03 that I consider to be material weaknesses.

The Willingboro Township School District's response to the internal control over compliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The Willingboro Township School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

#### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

I have audited the financial statements of the Willingboro Township School District as of and for the year ended June 30, 2018, and have issued my report thereon dated January 25, 2019, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Public School Accountant No. 700

Brent W. Lee & Co., LLC

Cinnaminson, New Jersey January 25, 2019

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2018

|   | (ACCOUNTS         UNEARNED         DUE TO           RECEIVABLE)         REVENUE         GRANTOR           AT JUNE 30,         AT JUNE 30,         JUNE 30,           2018         2018         2018 |  |                           |                            | (10,923)                   |                          | (131,089)                |                             |                    |                             | (5,992)            |                               | (267,099)                     | (415,103)                            |                                      |  |                 |                  | (557,546)        |                   | (55,280)          |                | (7,752)        |                     | (485)          |                   | (8,640)           |                    | (404,656)          |
|---|---|--|---------------------------|----------------------------|----------------------------|--------------------------|--------------------------|-----------------------------|--------------------|-----------------------------|--------------------|-------------------------------|-------------------------------|--------------------------------------|--------------------------------------|--|-----------------|------------------|------------------|-------------------|-------------------|----------------|----------------|---------------------|----------------|-------------------|-------------------|--------------------|--------------------|
|   | REPAYMENT OF PRIOR YEARS' JENT BALANCES   |  |                           |                            |                            |                          |                          |                             |                    |                             |                    |                               |                               |                                      |                                      |  |                 |                  |                  |                   | (264)             |                |                |                     |                |                   |                   |                    |                    |
|   | BUDGETARY<br>EXPENDITURES ADJUSTMENT  |  | (118,206)                 |                            | (54,106)                   |                          | (444,611)                |                             |                    |                             | (26,222)           |                               | (1,131,466)                   | (1,774,611)                          |                                      |  |                 |                  | (931,400)        |                   | (184,459)         |                | (11,099)       |                     | (1,235)        |                   | (9,783)           |                    | (1,143,424)        |
| 30, 2018                                | CASH EX   |  | 118,206                   | 15,225                     | 43,183                     | 42,482                   | 313,522                  |                             | 2,234              |                             | 20,230             | 101,909                       | 864,367                       | 1,521,358                            |                                      |  |                 | 366,299          | 373,854          | 22,080            | 129,443           | 1,335          | 3,347          | 28                  | 750            | 66,180            | 1,143             | 1,308,261          | 738,768            |
| FOR THE FISCAL YEAR ENDED JUNE 30, 2018 | CARRYOVER/<br>(WALKOVER)<br>AMOUNT  |  |                           | 5)                         |                            | 2                        |                          |                             | 4                  |                             |                    | 6                             |                               | 0                                    |                                      |  |                 | 6                |                  | 6                 |                   | ર              |                | 8                   |                | 6                 |                   | (1                 |                    |
| THE FISCAL YI                           | BALANCE<br>AT<br>JUNE 30,<br>2017   |  |                           | (\$15,225)                 |                            | (42,482)                 |                          |                             | (2,234)            |                             |                    | (101,909)                     |                               | (161,850)                            |                                      |  |                 | (366,299)        |                  | (22,080)          |                   | (1,335)        |                | (28)                |                | (66,180)          |                   | (1,308,261)        |                    |
| FOR                                     | GRANT   |  | 7/1/17-6/30/18            | 7/1/16-6/30/17             | 7/1/17-6/30/18             | 7/1/16-6/30/17           | 7/1/17-6/30/18           |                             | 7/1/16-6/30/17     |                             | 7/1/17-6/30/18     | 7/1/16-6/30/17                | 7/1/17-6/30/18                |                                      |                                      |  |                 | 7/1/16-6/30/17   | 7/1/17-6/30/18   | 7/1/16-6/30/17    | 7/1/17-6/30/18    | 7/1/16-6/30/17 | 7/1/17-6/30/18 | 7/1/16-6/30/17      | 7/1/17-6/30/18 | 7/1/16-6/30/17    | 7/1/17-6/30/18    | 7/1/16-6/30/17     | 7/1/17-6/30/18     |
|   | AWARD   |  | \$118,206                 | 77,832                     | 54,106                     | 333,351                  | 444,611                  |                             | 26,339             |                             | 26,222             | 1,102,463                     | 1,131,466                     |                                      |                                      |  |                 | 837,863          | 930,910          | 187,896           | 159,419           | 12,578         | 11,731         | 5,029               | 11,504         | 34,585            | 34,622            | 1,182,438          | 1,189,932          |
|   | GRANT OR<br>STATE<br>PROJECT<br>NUMBER  |  | N/A                       | N/A                        | N/A                        | N/A                      | N/A                      | N/A                         |                    | N/A                         |                    | N/A                           | N/A                           |                                      |                                      |  |                 | NCLB5805-17      | NCLB5805-18      | NCLB5805-17       | NCLB5805-18       | NCLB5805-17    | NCLB5805-18    | NCLB5805-17         | NCLB5805-18    | PS5805-17         | PS5805-18         | IDEA580517         | IDEA580518         |
|   | FEDERAL<br>FAIN<br>NUMBER   | ž  | 181NJ304N1099             | 171NJ304N1099              | 181NJ304N1099              | 171NJ304N1099            | 181NJ304N1099            | 171NJ304N1099               |                    | 181NJ304N1099               |                    | 171NJ304N1099                 | 181NJ304N1099                 |                                      |                                      | ż                                      |                 | S010A150030      | S010A160030      | S367A160029       | S367A170029       | S365A150030    | S365A170030    | S365A160030         | S424A170031    | S173A160114       | S173A170114       | S027A160100        | S027A170100        |
|   | FEDERAL<br>CFDA<br>NUMBER   | LTURE PASSED-<br>VT OF EDUCATIO  | 10.555                    | 10.555                     | 10.555                     | 10.553                   | 10.553                   | 10.592                      |                    | 10.592                      |                    | 10.555                        | 10.555                        | 9                                    | TON PASSED-                          | T OF EDUCATIO                          |                 | 84.010           | 84.010           | 84.367A           | 84.367A           | 84.365         | 84.365         | 84.365A             | 84.424         | 84.173            | 84.173            | 84.027             | 84.027             |
|   | FEDERAL GRANTOR<br>PASS-THROUGH GRANTOR<br>PROGRAM TITLE  | U.S. DEPARTMENT OF AGRICULTURE PASSED.<br>THROUGH STATE DEPARTMENT OF EDUCATION: | Food Distribution Program | After School Snack Program | After School Snack Program | School Breakfast Program | School Breakfast Program | National School Lunch HHFKA | - PB Lunch Program | National School Lunch HHFKA | - PB Lunch Program | National School Lunch Program | National School Lunch Program | Total U.S. Department of Agriculture | U.S. DEPARTMENT OF EDUCATION PASSED- | THROUGH STATE DEPARTMENT OF EDUCATION: | Special Revenue | Title I - Part A | Title I - Part A | Title II - Part A | Title II - Part A | Title III      | Title III      | Title III Immigrant | Title IV       | I.D.E.A Preschool | I.D.E.A Preschool | I.D.E.A. B - Basic | I.D.E.A. B - Basic |

EXHIBIT K-3 SCHEDULE A (Page 2 of 2)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2018

| FEDERAL GRANTOR<br>PASS-THROUGH GRANTOR<br>PROGRAM TITLE   | FEDERAL<br>CFDA<br>NUMBER             | FEDERAL<br>FAIN<br>NUMBER                        | GRANT OR<br>STATE<br>PROJECT<br>NUMBER         | AWARD<br>AMOUNT                       | GRANT  | BALANCE<br>AT<br>JUNE 30,<br>2017 | CARRYOVER/<br>(WALKOVER)<br>AMOUNT | CASH<br>RECEIVED | BUDGETARY<br>EXPENDITURES | ADJUSTMENT | REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES | (ACCOUNTS 1<br>RECEIVABLE)<br>AT JUNE 30, 4 | UNEARNED<br>REVENUE<br>AT JUNE 30,<br>2018 | DUE TO<br>GRANTOR<br>JUNE 30,<br>2018 |
|--|---------------------------------------|--|--|---------------------------------------|--|-----------------------------------|------------------------------------|------------------|---------------------------|------------|---|---|--|---------------------------------------|
| Special Revenue (continued): Carl D. Perkins Vocational Carl D. Perkins Vocational 21st Century CLC ROTC | 84.048<br>84.048<br>84.287C<br>12.999 | S048A160030<br>S048A170030<br>S287C150030<br>N/A | PERK580517<br>PERK580518<br>10-EK05-H14<br>N/A | 15,808<br>14,706<br>535,000<br>56,321 | 7/1/16-6/30/17<br>7/1/17-6/30/18<br>9/1/13-8/31/14<br>7/1/11-6/30/13 | (10,079)<br>(6,398)<br>(4,147)    |                                    | 10,079           | (14,699)                  |            |   | (10,647)<br>(6,398)<br>(4,147)              |  |                                       |
| Total U.S. Department of Education   |                                       |  |  |                                       | ſ  | (1,784,807)                       |                                    | 3,025,619        | (2,296,099)               | (264)      |   | (1,055,551)                                 |  |                                       |
| General Fund:<br>Medical Assistance Program (SEMI)<br>Medical Assistance Program (SEMI)                  | 93.778<br>93.778                      | 1705NJSMAP<br>1705NJSMAP                         | N/A<br>N/A                                     | 33,176<br>116,640                     | 7/1/16-6/30/17   | (4,484)                           |                                    | 4,484<br>116,640 | (116,640)                 |            |   | ·   |  |                                       |
| Total General Fund   |                                       |  |  |                                       | ı  | (4,484)                           |                                    | 121,124          | (116,640)                 |            |   |   |  |                                       |
| Total Federal Financial Assistance   |                                       |  |  |                                       | 1  | (\$1,951,141)                     |                                    | 4,668,101        | (4,187,350)               | (264)      |   | (1,470,654)                                 |  |                                       |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

EXHIBIT K-4 SCHEDULE B (Page 1 of 2)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 39, 2018

| MO<br>CUMULATIVE<br>TOTAL<br>EXPENDITURES                                 | 34,387,336<br>470,570<br>2,391,334   | 1,086,670   | 38,910<br>38,910<br>36,830   | 70,213  | 3,556,332  | 2,296,959  | 3,886   |   | 1,776,087                   | 46,977,409          |   | 1,844,041                          | ì                   | 9,110               | 13,124              | 21,844   |                        | 54,300                                     | 6,393               | 14,239                               | 2,294                 |                     |                           | 10,625  | 1,975,996                   |
|---|--|---|--|---|--|--|---|---|-----------------------------|---------------------|---|------------------------------------|---------------------|---------------------|---------------------|--|------------------------|--|---------------------|--------------------------------------|-----------------------|---------------------|---------------------------|---|-----------------------------|
| MEMO CI BUDGETARY RECEIVABLE EX   | (3,422,646)<br>(43,539)<br>(221,257)   | (93,888)  | (3,600)<br>(3,600)<br>(3,408)  |   |  |  |   |   |                             | (3,791,938)         |   |                                    |                     |                     |                     |  |                        |  |                     |                                      |                       |                     |                           |   |                             |
| DUE TO<br>GRANTOR<br>JUNE 30,<br>2018                                     |  |   |  |   |  |  |   |   |                             |                     |   | 1,562                              |                     | 1,909               | 10,982              | 364  |                        | 19,225                                     | 1,660               |                                      | 3,145                 | 4 517               | 17.6                      | 4,837   | 48,201                      |
| UNEARNED<br>REVENUE/<br>INTERFUND<br>PAYABLE<br>AT JUNE 30,<br>2018       |  |   |  |   |  |  |   |   |                             |                     | 6   | 611,079                            |                     |                     |                     |  |                        |  |                     |                                      |                       |                     |                           |   | 817,679                     |
| INTER-<br>GOVERNMENTAL<br>(ACCOUNTS<br>RECEIVABLE)<br>AT JUNE 30,<br>2018 |  | (823,372)   |  | (70,213)  |  |  |   |   | (88,746)                    | (982,331)           |   |                                    |                     |                     |                     |  |                        |  |                     |                                      |                       |                     |                           | (725)   | (725)                       |
| G<br>REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES                          |  |   |  |   |  |  |   |   |                             |                     |   |                                    | (720)               | (1,414)             | :                   | (1,622)  | (269)                  | (632)                                      |                     | (565)                                | •                     | (4,568)             | (2,119)                   |   | (11,909)                    |
| ADJUSTMENT  |  |   |  |   |  |  |   |   |                             |                     |   |                                    |                     |                     |                     |  |                        |  |                     |                                      |                       |                     |                           |   |                             |
| BUDGETARY<br>EXPENDITURES   | (34,387,336)<br>(470,570)<br>(2,391,334)   | (1,086,670)   | (38,910)<br>(38,910)<br>(36,830)   | (70,213)  | (3,556,332)  | (2,296,959)  | (3,886)   |   | (1,776,087)                 | (46,977,409)        | 110000  | (1,844,041)                        |                     | (9,116)             | (13,124)            | (21.844)   | •                      | (54,300)                                   | (6,393)             | (14,259)                             | (2,294)               |                     |                           | (10,625)                                      | (1,976,721)                 |
| CASH<br>RECEIVED  | 34,387,336<br>470,570<br>2,391,334   | 1,086,670<br>777,867  | 38,910<br>38,910<br>36,830   | 40,932  | 3,556,332  | 2,296,959  | 3,886   | 171,334   | 1,687,341                   | 46,985,211          | 000 000   | 6,285,089                          | ;                   | 570,111             | 24,106              | 22,208   |                        | 73,525                                     | 8,053               | 14,259                               | 5,439                 | 4 517               | 17.6                      | 15,462  | 2,761,683                   |
| CARRYOVER/<br>(WALKOVER)<br>AMOUNT  |  |   |  |   |  |  |   |   |                             |                     | (78,631)  | 160'07                             |                     |                     |                     |  |                        |  |                     |                                      |                       |                     |                           |   |                             |
| BALANCE<br>AT<br>JUNE 30,<br>2017   |  | (777,867)   | (600 07)   | (40,932)  |  |  |   | (171,334)   |                             | (990,133)           | 78,631  | 1,562                              | 720                 | 1,414               |                     | 1,622  | 269                    | 632  |                     | \$65                                 |                       | 4,568               | 2,119                     |   | 92,102                      |
| GRANT   | 7/1/17-6/30/18<br>7/1/17-6/30/18<br>7/1/17-6/30/18   | 7/1/17-6/30/18<br>7/1/16-6/30/17<br>7/1/17-6/30/18                | 7/1/17-6/30/18 7/1/17-6/30/18 7/1/17-6/30/18                             | 7/1/17-6/30/18                                  | 7/1/17-6/30/18   | 7/1/17-6/30/18   | 7/1/17-6/30/18  | 7/1/16-6/30/17  | 1/1/17-6/30/18              | '                   | 7/1/16-6/30/17  |                                    | 7/1/16-6/30/17      |                     | 7/1/17-6/30/18      | 7/1/16-6/30/17   | 7/1/16-6/30/17         | 7/1/17-6/30/18                             | 7/1/17-6/30/18      | 7/1/16-6/30/17                       | 7/1/17-6/30/18        | 7/1/16-6/30/17      | 7/1/16-6/30/17            | 7/1/17-6/30/18<br>7/1/17-6/30/18              | '                           |
| AWARD   | \$34,408,654<br>470,570<br>2,391,334   | 1,086,670<br>777,867<br>823,372                                   | 38,910<br>38,910<br>36,830   | 40,932<br>70,213                                | 3,556,332  | 2,296,959  | 3,886   | 1,824,777   | 1,776,087                   |                     | 1,123,812   | 6,000                              | 7,600               | 11,023              | 24,106              | 17,654   | 64,498                 | 73,525                                     | 8,053               | 3,952                                | 5,439                 | 8,222               | 14,125                    | 15,462  |                             |
| GRANT OR<br>STATE PROJECT<br>NUMBER                                       | 18-495-034-5120-078<br>18-495-034-5120-014<br>18-495-034-5120-089  | 18-495-034-5120-084<br>17-495-034-5120-044<br>18-495-034-5120-044 | 18-495-034-5120-098<br>18-495-034-5120-097<br>18-495-034-5120-101        | 18-100-034-5120-068                             | 18-495-034-5094-002  | 18-495-034-5094-001                                    | 18-495-034-5094-001   | 17-495-034-5094-003   | 18-495-034-5094-003         |                     | 17-495-034-5120-086   | 15-AG85-G06                        | 17-100-034-5120-509 | 17-100-034-5120-068 | 18-100-034-5120-068 | 17-100-034-5120-068  | 17-100-034-5120-067    | 18-100-034-5120-067<br>17-100-034-5120-064 | 18-100-034-5120-064 | 17-100-034-5120-068                  | 18-100-034-5120-068   | 17-100-034-5120-067 | 17-100-034-5120-068       | 18-100-034-5120-068<br>18-100-034-5120-068    |                             |
| STATE GRANTOR/<br>PROGRAM TITLE   | State Department of Education:<br>General Fund:<br>Equalization Aid<br>Transportation Aid<br>Special Education Aid | Security Aid<br>Extraordinary Aid<br>Extraordinary Aid            | PARCC Readiness Per Pupil Growth Aid Professional Learning Community Aid | Nonpublic Transportation On-Behalf TPAF Pension | Contributions (Nonbudgeted) On-Behalf TPAF Post-Retirement | Medical (Nonbudgeted) On-Behalf TPAF Pension & Annuity | Fund Non-Contributory Insurance Reimbursed TPAF Social Security | Contributions (Nonbudgeted) Reimbursed TPAF Social Security | Contributions (Nonbudgeted) | Total General Funds | Special Revenue Fund:<br>Preschool Education<br>Preschool Education | Green Technology NJ Nonpublic Aid: | Security            | Speech              | Speech              | Examination & Classification  Examination & Classification | Compensatory Education | Compensatory Education<br>Textbook Aid     | Textbook Aid        | Nursing Ald<br>Technology Initiative | Technology Initiative | ESL                 | Supplementary Instruction | Supplementary Instruction<br>Home Instruction | Total Special Revenue Funds |

EXHIBIT K-4 SCHEDULE B (Page 2 of 2)

> WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 39, 2018

| GRANT OR<br>STATE GRANTOR/ STATE PROJECT AWARD GRANT<br>PROGRAM TITLE NUMBER AMOUNT PERIOD | State Department of Agriculture:  Enterprise Fund: National School Lunch Program 17-100-010-3350-023 22,688 7/1/16-6/30/17 National School Lunch Program 18-100-010-3350-023 23,567 7/1/17-6/30/18 |          | Total State Financial Assistance | i.<br>On-Behalf TPAF Pension System Contributions<br>On-Behalf TPAF Pension & Annite Tend Non-Contribution. |
|--|--|----------|----------------------------------|---|
| BALANCE<br>AT<br>TUNE 30,<br>2017  | 11.7 (1,967)   | (1,967)  | (866,668\$)                      |   |
| CASH B<br>RECEIVED EX  | 1,967<br>18,167  | 20,134   | 49.767.028                       |   |
| BUDGETARY<br>EXPENDITURES ADJUSTMENT   | (23,567)   | (23,567) | (48,977,697)                     | (3,556,332)<br>(2,296,959)  |
| REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES  |  |          | (11,909)                         |   |
| (ACCOUNTS<br>RECEIVABLE)<br>AT JUNE 30,<br>2018  | (5,400)  | (5,400)  | (988,456)                        |   |
| UNEARNED<br>REVENUE/<br>INTERFUND<br>PAYABLE<br>AT JUNE 30,<br>2018                        |  |          | 817,679                          |   |
| DUE TO GRANTOR JUNE 30, 1 2018   |  |          | 48,201                           |   |
| MEMO<br>CUM<br>BUDGETARY T<br>RECEIVABLE EXPE  |  |          | (3,791,938)                      |   |
| MO<br>CUMULATIVE<br>TOTAL<br>EXPENDITURES  | 23,567   | 23,567   | 48,976,972                       |   |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

(\$43,120,520)

Total for State Financial Assistance - Major Program Determination

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2018

#### Note 1. General

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Willingboro Township School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

#### Note 2. Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and Audits of States, Local Governments, and Non-profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

#### Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A.18A:22-44.2*. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A.18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(177,020) for the general fund and \$-0- for the special revenue fund. See Note 1 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2018

|   | Federal                | State               | Total                  |
|---|------------------------|---------------------|------------------------|
| General Fund                              | \$ 135,685             | 46,821,707          | \$46,957,392           |
| Special Revenue Fund<br>Food Service Fund | 2,296,099<br>1,748,389 | 1,976,721<br>23,567 | 4,272,820<br>1,771,956 |
| Total Financial Assistance                | \$ 4,180,173           | 48,821,995          | \$53,002,168           |
| Total I manetal Assistance                | Ψ 1,100,175            | 10,021,773          | Ψ33,002,100            |

#### Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### Note 5. Other

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension and Post-Retirement Medical Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2017. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2018.

#### Note 6. Federal and State Loans Outstanding

The Willingboro Township Board of Education had no loan balances outstanding at June 30, 2018.

#### Note 7. Major Programs

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Questioned Costs.

#### WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### Section I -- Summary of Auditor's Results

| Fina | naial | Ctar | tam | 0 m | 40 |
|------|-------|------|-----|-----|----|
| Hina | ทะเลเ | Stai | rem | en  | ГS |

Type of auditor's report issued:

Unmodified

Internal control over financial reporting:

1) Material weakness(es) identified?

Yes

2) Significant deficiencies identified that are not considered to be material weaknesses?

No

Noncompliance material to basic financial Statements noted?

Yes

#### Federal Awards

Internal Control over major programs:

1) Material weakness(es) identified?

No

2) Significant deficiencies identified that are not considered to be material weaknesses?

No

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of?

Yes

#### Identification of major programs:

#### CFDA Number(s)

Name of Federal Program or Cluster

84.010 84.027 Title I IDEA - B

Dollar threshold used to distinguish between Type A Programs:

\$750,000

Auditee qualified as low-risk auditee?

No

#### WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### Section I — Summary of Auditor's Results (continued):

#### State Awards

Dollar threshold used to distinguish between type A Type Programs:

\$1,293,616

Auditee qualified as low-risk auditee?

No

Type of auditor's report issued on compliance for major programs:

Modified

Internal Control over major programs:

1) Material weakness(es) identified?

Yes

2) Significant deficiencies identified that are not considered to be material weaknesses?

Νo

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 15-08 as applicable?

Yes

#### Identification of major programs:

| GMIS Number(s)      | Name of State Program |
|---------------------|-----------------------|
| 18-495-034-5120-078 | Equalization Aid      |
| 18-495-034-5120-014 | Transportation Aid    |
| 18-495-034-5120-089 | Special Education Aid |
| 18-495-034-5120-086 | Preschool Education   |

# WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### Section II — Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which *Government Auditing Standards* requires reporting in a Uniform Guidance audit.

Finding 2018-01:

| Criteria:  |
|--|
| Approved budgetary line accounts should not be over-expended.  |
| Condition:   |
| Fifteen budgetary line accounts were over-expended.  |
| Effect:  |
| A total over-expenditure of \$179,818 occurred for the fifteen budgetary line accounts.  |
| Cause:   |
| Oversight of district personnel.   |
| Recommendation:  |
| Approved budgetary line accounts should not be over-expended. All year to date expenditures must be posted timely along with executing approved budget transfers in order to cover such costs in order to be in compliance with N.J.A.C. 6A:23A-16.10.   |
| Views of responsible officials and planned corrective action:  |
| Management concurs with the finding.   |
| Finding 2018-02:   |
| Criteria:  |
| Management is required to establish and maintain effective internal controls that will allow management or employees, in the normal course of performing their assigned function, to prevent, or detect and correct misstatements on a timely basis. Also, in accordance with N.J.A.C. 6A:23A-16.1, all districts are required to have a properly maintained general ledger. |

#### WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### Section II — Financial Statement Findings (continued):

#### **Condition:**

The District did not adhere to its internal control procedures that are designed to reconcile the general ledger with other subsidiary records as required by N.J.A.C. 6A:23A-16.1.

#### Effect:

Without a properly maintained general ledger system, the immediate and current identification of assets, liabilities, revenues, expenditures and net position cannot be achieved. The number of and material amount of audit adjustments required to correct the general ledger indicates ineffective controls over the preparation of financial statements and as a result, there's a significant likelihood that the District's controls are not effective in detecting material misstatements in the preparation of the financial statements and related disclosures in a timely manner.

#### Cause:

These errors are a result of a breakdown in the internal controls over the District's general ledger.

#### Recommendation:

The District should review their internal controls over the general ledger to ensure compliance with N.J.A.C. 6A:23A-16.1.

#### Views of responsible officials and planned corrective action:

Management concurs with the finding.

#### Finding 2018-03:

#### Criteria:

All additions toward capitals assets should be updated accurately as part of the District's capital asset records.

#### Condition:

The District's fixed asset ledger is not being properly reconciled to the District's financial statements. \$859,361 of fixed assets purchased during the 2016/2017 and 2017/2018 school years have not been recorded in the District's fixed asset ledger.

# WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

### Section II — Financial Statement Findings (continued):

The capital asset records were not maintained accurately for the year.

Effect:

Cause:

| Recommendation:  That the District's fixed asset ledger be updated to properly reflect the District's assets, and procedures be established to properly maintain the fixed assets ledger in future years.  Views of Responsible Officials and Planned Corrective Action:  Management concurs with the finding.  Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs  This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details. |  |
|--|--|
| That the District's fixed asset ledger be updated to properly reflect the District's assets, and procedures be established to properly maintain the fixed assets ledger in future years.  Views of Responsible Officials and Planned Corrective Action:  Management concurs with the finding.  Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs  This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.                  | Oversight of district personnel.   |
| Views of Responsible Officials and Planned Corrective Action:  Management concurs with the finding.  Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs  This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.  | Recommendation:  |
| Management concurs with the finding.  Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs  This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | That the District's fixed asset ledger be updated to properly reflect the District's assets, and procedures be established to properly maintain the fixed assets ledger in future years. |
| Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs  This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | Views of Responsible Officials and Planned Corrective Action:  |
| This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | Management concurs with the finding.   |
| This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   |  |
| Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.  Federal Awards  N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs   |
| N/A  State Awards  Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New  |
| State Awards Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.   | Federal Awards   |
| Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.  | N/A  |
|  | State Awards   |
| Findings 2017-01, 2017-02 and 2017-04 are part of this section. Please refer to Section II for details.  | Findings 2018-01, 2018-02 and 2018-03 are part of this section. Please refer to Section II for details.  |
| Findings 2017-01, 2017-02 and 2017-04 are part of this section. Please refer to Section II for details.  |  |
| Findings 2017-01, 2017-02 and 2017-04 are part of this section. Please refer to Section II for details.  |  |
| Findings 2017-01, 2017-02 and 2017-04 are part of this section. Please refer to Section II for details.  |  |
|  | Findings 2017-01, 2017-02 and 2017-04 are part of this section. Please refer to Section II for details.  |
|  |  |

#### WILLINGBORO TOWNSHIP SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2018

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, U.S. OMB Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. (.511(a)(b)) and New Jersey OMB's Circular 04-04 and/or 15-08, as applicable.

| 11   |
|--|
| Status of Prior Year Findings:   |
| Finding 2017-01:   |
| Condition:   |
| The following issues were noted during the testing of the district's health benefit coverage:  |
| <ul> <li>It was noted while testing the district's medical prescription coverage that the district paid premiums for five (5) individuals that were no longer employees of the district.</li> <li>While testing the district's dental coverage the district paid premiums for seven (7) individuals where five (5) were not employees of the district and two (2) opted out of the dental coverage plan. Also, ten (10) employees that received dental coverage did not pay for such coverage.</li> <li>While testing the district's State medical health coverage seven (7) employees that received medical health coverage did not pay for such coverage.</li> </ul> |
| Current Status:  |
| This condition has been corrected.   |
| Finding 2017-02:   |
| Condition:   |
| Five budgetary line accounts were over-expended.   |
| Current Status:  |
| This condition has not been corrected. Refer to Finding 2018-01.   |
| Finding 2017-03:   |
| Condition  |

One employee who was charged to the Title I Grant did not submit the required monthly activity

reports for two months.

#### WILLINGBORO TOWNSHIP SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2018

#### **Status of Prior Year Findings (Continued):**

This condition has been corrected.

#### Finding 2017-04:

**Current Status:** 

#### Condition:

The following issues were noted during the testing of the district's ASSA report.

- It was noted during the sample test of on-roll eligible regular students that six (6) students were not reported on the ASSA report but were listed on the District's school register. Also, there were forty-six (46) students not reported on the ASSA report as compared to the District's school register.
- It was noted during the sample test of private school handicapped that one student's IEP was not available for audit review in order to verify the student's eligibility to be counted on the ASSA report. Also, there were ten (10) students not reported on the ASSA report as compared to the District's workpapers.
- It was noted during the test of on-roll Low Income students that the ASSA report listed one-hundred and six (156) more students as compared to the District's workpapers.
- It was noted during the test of on-roll eligible LEP Low Income students that the ASSA report listed five (5) more students as compared to the District's workpapers.
- It was noted during the test of on-roll eligible LEP Not Low Income students that the ASSA report listed four (4) more students as compared to the District's workpapers.

#### **Current Status:**

This condition has been corrected.

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