BOROUGH OF MADISON SCHOOL DISTRICT

COUNTY OF MORRIS

AUDITORS' MANAGEMENT REPORT ON

ADMINISTRATIVE FINDINGS - FINANCIAL,

COMPLIANCE AND PERFORMANCE

FISCAL YEAR ENDED JUNE 30, 2018

BOROUGH OF MADISON SCHOOL DISTRICT

COUNTY OF MORRIS

AUDITORS' MANAGEMENT REPORT ON ADMINISTRATIVE

FINDINGS - FINANCIAL,

COMPLIANCE AND PERFORMANCE

FISCAL YEAR ENDED JUNE 30, 2018

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January 18, 2019

The Honorable President and Members of the Board of Education Borough of Madison School District County of Morris, NJ

We have audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Board of Education of the Borough of Madison School District in the County of Morris for the fiscal year ended June 30, 2018, and have issued our report thereon dated January 18, 2019.

As part of our audit, we performed procedures required by the New Jersey Department of Education, and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents. This letter does not affect our report dated January 18, 2019, on the financial statements of the Board.

We will review the status of the comments during our next audit engagement. We have already discussed these comments and suggestions with various management personnel, and we will be pleased to discuss them in further detail at your convenience, to perform any additional study of these matters, or to assist you in implementing the recommendations.

This report is intended for the information of the Borough of Madison School District's Board of Education, management and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

NISIVOCCIA LLP

William F. Schroeder

Licensed Public School Accountant #2112

Certified Public Accountant

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and Treasurer of School Moneys, the activities of the Board of Education, the records of the various funds under the auspices of the Board of Education.

Administrative Practices and Procedures

Insurance

Multi-peril insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the district's CAFR.

Officials in Office and Surety Bonds

Name	Position	Coverage
Abigail E. Kutz	Treasurer of School Monies	\$265,000
Gary S. Lane	School Business Administrator/Board Secretary	250,000

Tuition Charges

A comparison of tentative tuition charges and actual certified tuition charges was made. The actual costs were different than estimated costs. The Board made a proper adjustment to the billings to sending districts for the change in per pupil costs in accordance with N.J.A.C. 6A:23-3.1(f)3.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid on a test basis, during the period under review did not indicate any discrepancies with respect to signatures, certification or supporting documentation.

Payroll Account and Position Control Roster

The net salaries of employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of fringe benefits were deposited in the Payroll Agency Account.

All payrolls were approved by the Superintendent and were certified by the President of the Board, the Board Secretary/School Business Administrator and the Chief School Administrator.

Salary withholdings were promptly remitted to the proper agencies, including health benefit withholdings due to the General Fund.

The required certification (E-CERT1) of compliance with requirements for income tax on compensation of administrators (superintendent, assistant superintendent, and business administrator) to the NJ Department of Treasury was filed in a timely manner.

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018

(Continued)

Financial Planning, Accounting and Reporting (Cont'd)

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made on a test basis as of June 30, for proper classification of orders as reserve for encumbrances and accounts payable.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. In addition to randomly selecting a test sample, we reviewed administrative coding classifications to determine overall reliability and compliance with N.J.A.C. 6A:23A-8.2. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. As a result of the procedures performed, no errors were noted and no additional procedures were deemed necessary to test the propriety of expenditure classification.

Board Secretary's Records

In planning and performing our audit of the financial statements of the Board, we considered the condition of the Board Secretary's records for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments.

Treasurer's Records

In planning and performing our audit of the financial statements of the Board, we considered the condition of the Treasurer's records for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments except as noted herein.

Elementary and Secondary Education Act (E.S.E.A) as amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained herein within the Special Revenue Section of the District's CAFR. This section of the CAFR documents the financial position pertaining to projects under Titles I, II, III and VI of the Elementary and Secondary Education Ace as amended and authorized.

The study of compliance for the E.S.E.A. did not indicate any area of noncompliance.

Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on Schedule A and Schedule B located in the CAFR.

Our audit of the federal and state funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved. The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018 (Continued)

Financial Planning, Accounting and Reporting (Cont'd)

T.P.A.F. Reimbursement

Our audit procedures included a test of the reimbursements filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. No exceptions were noted.

T.P.A.F. Reimbursement to the State for Federal Salary Expenditures

The T.P.A.F. Reimbursement to the State for Federal Salary Expenditures was remitted to the State of New Jersey prior to the required deadline of October 1, 2018. The reimbursement form was reviewed and no exceptions were noted.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

N.J.S.A. 18A:18A-3 states:

- a. "When the cost or price of any contract awarded by the purchasing agent in the aggregate, does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by resolution of the Board of Education without public advertising for bids and bidding therefore, except that the Board of Education may adopt a resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent is qualified pursuant to subsection b. of section 9 of P.L.1971, c. 198 the Board of Education may establish that the bid threshold may be up to \$25,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.
- b. Commencing in the fifth year after the year in which P.L. 1999, c. 440 takes effect and every five years thereafter, the Governor, in consultation with the Department of Treasury, shall adjust the threshold amount and the higher threshold amount which the Board of Education is permitted to establish as set forth in subsection a. of this section or the threshold amount resulting from any adjustment under this subsection, in direct proportion to the rise or fall of the index rate as that term is defined in N.J.S.A. 18A:18A-2, and shall round the adjustment to the nearest \$1,000.

The Governor shall notify all local school districts of the adjustment no later than June 1 of every fifth year. The adjustment shall become effective on July 1 of the year in which it is made "

N.J.S.A. 18A:18A-4 states, "Every contract for the provision or performance of any goods or services the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the Board of Education to the lowest responsible bidder after public advertising for bids and bidding therefore, except as is provided otherwise in this chapter or specifically by any other law"

Effective July 1, 2015 and thereafter the bid thresholds in accordance with N.J.S.A. 18A:18A-2 and 18A:18A-3(a) are \$40,000 (with a Qualified Purchasing Agent) and \$29,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contracts under N.J.S.A. 18A:39-3 is \$19,000 for 2017-18.

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018 (Continued)

School Purchasing Programs (Cont'd)

Contracts and Agreements Requiring Advertisement for Bids (Cont'd)

As per N.J.S.A. 18A:18A-3, the Board passed a resolution authorizing the Business Administrator as a qualified purchasing agent and increasing the bid threshold to \$40,000.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the contract year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed. General compliance was noted.

The results of our examination indicated that no individual payments, contracts, or agreements were made "for the performance of any work or the furnishing or hiring of any materials or supplies", in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S.A. 18A:18A-4.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained.

School Food Service

The school food service program was not selected as a major federal and/or state program. We inquired of school management, or the appropriate school food service personnel, as to whether the SFA had any Child Nutrition Program reimbursement overclaims or underclaims. No exceptions were noted.

We also inquired of school management, or appropriate school food service personnel, as to whether the SFA's expenditures of school food service revenues were limited to allowable direct and indirect costs. No exceptions were noted.

Non-program foods were purchased, prepared or offered for sale. The Statement of Revenue, Expenses and Changes in Net Position in the CAFR Schedule B-5 does separate program and non-program revenue and program and non-program cost of goods sold.

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018 (Continued)

Student Body Activities

In planning and preforming our audit of the financial statements of the Board, we considered the condition, of the records of the Student Activities Fund for the purpose of expressing our opinion on the financial statements and not to provide specific assurance on the condition of the records. Based on these procedures, we have no comments.

Application for State School Aid

Our audit procedures included a test of information reported in the October 13, 2017 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the disabled, low income and bilingual students. We also performed a review of the District procedures related to its completion. The information on the A.S.S.A. was compared to the District workpapers with two exceptions. The information that was included on the workpapers was verified on a test basis with no exceptions. The results of our procedures are presented in the Schedule of Audited Enrollments.

The District maintained workpapers on the prescribed State forms or their equivalent.

The District's written procedures appear to be adequate for the recording of student enrollment data.

Pupil Transportation

Our audit procedures included a test of on-roll status reported in the 2017-2018 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report with no exceptions. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the District complied with proper bidding procedures and award of contracts. The bid specifications for the purchase of buses were in compliance with applicable statutes.

Facilities and Capital Assets

The District currently has no active SDA grants.

Travel Expense and Reimbursement Policy

Travel regulations require each District to adopt a formal policy and procedure pertaining to travel and expense reimbursement for its employees and board members. The regulations require the District to establish a maximum travel amount for the year and to account for these expenses within a separate account in the budget to ensure that the maximum is not exceeded. The regulations also require that all travel be approved prior by the Board of Education and Superintendent and that the approval must be itemized by event, event total cost, and individuals attending.

BOROUGH OF MADISON SCHOOL DISTRICT ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE FISCAL YEAR ENDED JUNE 30, 2018

(Continued)

Travel Expense and Reimbursement Policy (Cont'd)

Our review of the travel policies and records revealed that the District is in general compliance with the travel regulations except as noted below.

Finding:

It was noted that the District charges some travel expenses to non-travel expenditure lines. However, since the District has made progress in correcting this issue during fiscal year 2018 and has already made efforts to fully rectify in fiscal year 2019, no formal recommendation is deemed necessary.

Testing for Lead of All Drinking Water in Educational Facilities

The District did submit the annual Statement of Assurance to the NJ Department of Education, pursuant to N.J.A.C. 6A:26-12.4(g).

Management Suggestions

Student Activity Account

The District's Student and Athletic Activities disbursements be included in the monthly bills list approved by the Board of Education and included in the Board minutes.

Status of Prior Year's Findings/Recommendations

The prior year recommendations regarding the cash deficit in the Student Activities Athletic Account and travel expenses being charged to non-travel expenditure lines have been resolved during the current fiscal year.

BOROUGH OF MADISON SCHOOL DISTRICT SCHEDULE OF MEAL/MILK COUNT ACTIVITY FOOD SERVICE FUND NUMBER OF MEALS/MILKS SERVED AND (OVER)/UNDERCLAIM ENTERPRISE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2018 (MEMORANDUM ONLY)

NOT APPLICABLE

APPLICATION FOR STATE SCHOOL DISTRICT SCHEDULE OF AUDITED ENROLLMENTS ENROLLMENT AS OF OCTOBER 13, 2017

		2018-2019	Application	2018-2019 Application for State School Aid	hool Aid			•	Sample for Verification	Verification		
•	Reported on	ted on	Repor	Reported on		1	Sample	le	Verified per	ed per	Errors per	per
	A.S.S.A.	S.A.	Work	Workpapers			Selected from	from	Registers	sters	Registers	ters
	On Roll	Roll	On	On Roll	Errors		Workpapers	pers	On Roll	Roll	On Roll	oll
	Full	Shared	Full	Shared	Full Sha	Shared	Full	Shared	Full	Shared	Full	Shared
Half Day Preschool	150		150				150		150			
Full Day Kindergarten												
Grade One	180		180				180		180			
Grade Two	173		173				173		173			
Grade Three	176		176				176		176			
Grade Four	153		153				153		153			
Grade Five	163		163				163		163			
Grade Six	176		176				176		176			
Grade Seven	164		164				164		164			
Grade Eight	156		156				156		156			
Grade Nine	171		171				171		171			
Grade Ten	181		181				181		181			
Grade Eleven	200		200				200		200			
Grade Twelve	161	4	191	3		-	191	3	161	3		
Subtotal	2,204	4	2,204	3		 	2,204	3	2,204	3		
Special Ed - Elementary	146		146				10		10			
Special Ed - Middle School	128		128				5		5			
Special Ed - High School	125	_	125	3		(2)	10		10			
Subtotal	399	1	399	3		(2)	25		25			
Totals	2,603	S	2,603	9		Ξ	2,229	3	2,229	3		
Percentage Error					0.00% -20	-20.00%					0.00%	0.00%

APPLICATION FOR STATE SCHOOL DISTRICT SCHEDULE OF AUDITED ENROLLMENTS ENROLLMENT AS OF OCTOBER 13, 2017

	I	Private Schools for Disabled	for Disabled				Resident L	Resident Low Income		
	Reported on A.S.S.A. as	Sample			Reported on A.S.S.A.	Reported on Workpapers		Sample Selected	Verified to	
	Private	for	Sample	Sample	as Low	as Low		from	Application	Sample
•	Schools	Verification	Verified	Errors	Income	Income	Errors	Workpapers	and Register	Errors
Half Dav Kindergarten					3.0	3.0				
Full Day Kindergarten										
Grade One					14.0	14.0		3	3	
Grade Two					8.0	8.0		2	2	
Grade Three					0.9	0.9		1	1	
Grade Four					5.0	5.0		1	1	
Grade Five					8.0	8.0		2	2	
Grade Six					0.9	0.9		1	-	
Grade Seven					0.6	0.6		2	2	
Grade Eight					3.0	3.0		1	1	
Grade Nine					9.0	0.6		2	2	
Grade Ten					12.0	12.0		2	2	
Grade Eleven					12.0	12.0		2	2	
Grade Twelve					5.0	5.0		1	_	
Subtotal					100.0	100.0		20	20	
Special Ed - Elementary	3				13.0	13.0		2	2	
Special Ed - Middle School	8	2	2		11.0	11.0		2	2	
Special Ed - High School	7	1	1		18.5	18.5		_	1	
Subtotal	18	3	3		42.5	42.5		5	5	
Totals	18	3	3		142.5	142.5		25	25	
Percentage Error				0.00%			0.00%			0.00%
				•						•

BOROUGH OF MADISON SCHOOL DISTRICT APPLICATION FOR STATE SCHOOL AID SUMMARY SCHEDULE OF AUDITED ENROLLMENTS ENROLLMENT AS OF OCTOBER 13, 2017

			Resident LE	P Low Income		
	Reported on A.S.S.A. as LEP Low Income	Reported on Workpapers LEP Low Income	Errors	Sample Selected from Workpapers	Verified to Test Scores, Application and Register	Sample Errors
Half Day Kindergarten						
Full Day Kindergarten						
Grade One	4.0	4.0		1	1	
Grade Two	3.0	3.0				
Grade Three						
Grade Four	2.0	2.0				
Grade Five						
Grade Six						
Grade Seven	3.0	3.0		1	1	
Grade Eight						
Grade Nine	3.0	3.0		1	1	
Grade Ten	2.0	2.0				
Grade Eleven	1.0	1.0				
Grade Twelve						
Subtotal	18.0	18.0		3	3	
Special Ed - Elementary Special Ed - Middle School	2.0	2.0				
Special Ed - High School	0.5	0.5				
Subtotal	2.5	2.5				
Totals	20.5	20.5		3	3	

0.00%

Percentage Error

0.00%

BOROUGH OF MADISON SCHOOL DISTRICT APPLICATION FOR STATE SCHOOL AID SUMMARY SCHEDULE OF AUDITED ENROLLMENTS ENROLLMENT AS OF OCTOBER 13, 2017

Resident	LEP	Not L	ow i	Income

			Resident LLI 1	of Low Income		
	Reported on	Reported on		Sample		
	A.S.S.A. as	Workpapers		Selected	Verified to	
	LEP Not Low	LEP Not Low		from	Test Scores	Sample
	Income	Income	Errors	Workpapers	and Register	Errors
Half Day Kindergarten	4	5	(1)			
Full Day Kindergarten	0					
Grade One	7	7				
Grade Two	4	4				
Grade Three	6	6				
Grade Four	3	3				
Grade Five	1	1		1	1	
Grade Six	2	2				
Grade Seven	0					
Grade Eight	1	1				
Grade Nine	0					
Grade Ten	4	4		1	1	
Grade Eleven	2	2				
Grade Twelve	0					
Subtotal	34	35	(1)	2	2	-
Special Ed - Elementary	1	1	0			
Special Ed - Middle School	1		1			
Special Ed - High School	0					
Subtotal	2	1	1	0	0	
Totals	36	36	0	2	2	
Percentage Error			0.00%			0.00%

BOROUGH OF MADISON SCHOOL DISTRICT SCHEDULE OF AUDITED ENROLLMENT APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 13, 2017

rar			

			Transpe	ntation		
	Reported on DRTRS	Reported on DRTRS				
	by DOE	by District	Errors	Tested	Verified	Errors
Regular - Public Schools	63	63		5	5	
Regular - Special Education	19	19		3	3	
Transported - Non Public	101	101		6	6	
AIL - Non Public	127	127		6	6	
Special Needs - Public	11	11		2	2	
Special Needs - Private	18	18		3	3	
Totals	339	339		25	25	
Percentage Error			0.00%			0.00%

		Re-
	Reported	calculated
Average Mileage - Regular Including Grade PK Students	6.20	6.20
Average Mileage - Regular Excluding Grade PK Students	6.20	6.20
Average Mileage - Special Education with Special Needs	9.50	9.50

BOROUGH OF MADISON SCHOOL DISTRICT EXCESS SURPLUS CALCULATION FISCAL YEAR ENDED JUNE 30, 2018

REGULAR DISTRICT

SECTION 1

2% Calculation of Excess Surplus

2017-2018 Total General Fund Expenditures per the CAFR, Ex. C-1 Increased by: Transfer from Capital Outlay to Capital Projects Fund Transfer from Capital Reserve to Capital Projects Fund Transfer from General Fund to SRF for PreK - Regular Transfer from General Fund to SRF for PreK - Inclusion	\$ 51,322,919 (B) \$ -0- (B1a) \$ 3,946,248 (B1b) \$ -0- (B1c) \$ -0- (B1d)
Decreased by: On-Behalf TPAF Pension and Social Security Assets Acquired Under Capital Leases Adjustment for Disallowed Expenditures per S1701	\$ 6,191,799 (B2a) \$ -0- (B2b) \$ -0- (B2c)
Adjusted 2017-2018 General Fund Expenditures [(B)+(B1's)-(B2's)]	\$ 49,077,368 (B3)
2% of Adjusted 2017-2018 General Fund Expenditures [(B3) times .02] Enter Greater of (B4) or \$250,000 Increased by: Allowable Adjustments	\$ 981,547 (B4) \$ 981,547 (B5) \$ 119,077 (K)
Maximum Unassigned/Undesignated-Unreserved Fund Balance [(B5)+(K)]	\$ 1,100,624 (M)
Maximum Unassigned/Undesignated-Unreserved Fund Balance [(B5)+(K)] SECTION 2	\$ 1,100,624 (M)
	\$ 1,100,624 (M) \$ 8,251,221 (C) \$ 1,698,979 (C1) \$ -0- (C2) \$ -0- (C3) \$ 5,301,618 (C4) \$ 150,000 (C5) \$ -0- (C6)

BOROUGH OF MADISON SCHOOL DISTRICT EXCESS SURPLUS CALCULATION FISCAL YEAR ENDED JUNE 30, 2018 (Continued)

SECTION 3

Restricted Fund Balance - Excess Surplus [(U1)-(M)] IF NEGATIVE, ENTER -0-	\$ -0- (E)
Recapitulation of Excess Surplus as of June 30, 2018	
Restricted Excess Surplus - Designated for Subsequent Year's Expenditures Restricted Excess Surplus [(E)]	\$ -0- (C3) \$ -0- (E)
Total Excess Surplus [(C3)+(E)]	\$ -0- (D)
Detail of Allowable Adjustments	
Impact Aid Sale & Lease-back Extraordinary Aid Additional Nonpublic School Transportation Aid Current Year School Bus Advertising Revenue Realized Family Crisis Transportation Aid Total Adjustments [(H)+(I)+(J1)+(J2)+(J3)+(J4)] Detail of Other Restricted Fund Balances	\$ -0- (H) \$ -0- (I) \$ 71,328 (J1) \$ 47,749 (J2) \$ -0- (J3) \$ -0- (J4) \$ 119,077 (K)
Statutory Restrictions: Approved Unspent Separate Proposal Sale/Lease-back Reserve Capital Reserve Maintenance Reserve Emergency Reserve Tuition Reserve School Bus Advertising 50% Fuel Offset Reserve - Current Year School Bus Advertising 50% Fuel Offset Reserve - Prior Year Impact Aid General Fund Reserve (Sections 8002 and 8003) Impact Aid General Fund Reserve (Sections 8007 and 8008) Other State/Government Mandated Reserve Other Restricted Fund Balances Not Noted Above	\$ -0- \$ 4,341,853 \$ 959,765 \$ -0- \$ -0- \$ -0- \$ -0- \$ -0- \$ -0- \$ -0- \$ -0-
Total Other Restricted Fund Balances	\$ 5,301,618 (C4)

BOROUGH OF MADISON SCHOOL DISTRICT SUMMARY OF RECOMMENDATIONS FISCAL YEAR ENDED JUNE 30, 2018

Administrative Practices and Procedures

It is recommended that:

1.

	None
2.	Financial Planning, Accounting and Reporting
	None
3.	School Purchasing Program
	None
4.	School Food Service
	None
5.	Student Body Activities
	None
6.	Application for State School Aid
	None
7.	Pupil Transportation

8. Facilities and Capital Assets

None

None

9. Travel Expense and Reimbursement Policy

None

10. Status of Prior Year's Findings/Recommendations

The prior year recommendations regarding the cash deficit in the Student Activities Athletic Account and travel expenses being charged to non-travel expenditure lines have been resolved during the current fiscal year.