# WESTVILLE BOARD OF EDUCATION Westville, New Jersey

Auditor's Management Report on Administrative Findings Financial, Compliance, and Performance For The Year Ended June 30, 2018

# AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS FINANCIAL, COMPLIANCE, AND PERFORMANCE

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PETRONI & ASSOCIATES LLC

Certified Public Accountants • Registered Municipal Accountants 102 West High Street, Suite 100 • P.O. Box 279 • Glassboro, NJ 08028 (856) 881-1600 • Fax (856) 881-6860 MEMBER: AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS

Nick L. Petroni, CPA, RMA

Kevin A. Bergeron, CPA Mary A. Carey, RMA Wendy G. Fama, CPA Denise R. Nevico, CPA Deanna L. Roller, CPA, RMA

# **Report of Independent Auditors**

Honorable President and Members of the Board of Education Westville School District 101 Birch Street Westville, New Jersey 08093

We have audited, in accordance with auditing standards generally accepted in the United States of America and *Government Auditing Standards* issued by the Comptroller General of the United States, the basic financial statements of the Board of Education of the Westville School District in the County of Gloucester for the year ended June 30, 2018, and have issued our report thereon dated January 24, 2019.

As part of our audit, we performed procedures required by the New Jersey Department of Education and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended for the information of the Westville Board of Education's management and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

**PETRONI & ASSOCIATES LLC** 

Nick L. Petroni Certified Public Accountant Licensed Public School Accountant #542 Glassboro, New Jersey

January 24, 2019

# Administrative Findings – Financial, Compliance, and Performance

# **Scope of Audit**

The audit covered the financial transactions of the Board Secretary/ School Business Administrator and the Treasurer of School Monies, the activities of the Board of Education, and the records of the various funds under the auspices of the Board of Education.

# **Administrative Practices and Procedures**

#### Insurance

Fire insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the District's CAFR.

# **Official Bonds**

<u>Name</u>	Position	<u>Amount</u>
Richard M. Burr	Treasurer	\$170,000
Christopher M. Rodia	Board Secretary/	
	School Business Administrator	\$2,000

# **Tuition Charges**

A comparison of tentative tuition charges and actual certified tuition charges was made. The actual certified tuition on the items tested were less than the amounts charged. The Business Administrator is aware that it is necessary to make the proper adjustment to the billings to sending districts for the decrease in per pupil costs in accordance with NJAC 6A:23A-17.1(f)3.

# Financial Planning, Accounting, and Reporting

# **Examination of Claims**

An examination of claims paid during the period under review did not indicate any discrepancies with respect to signatures, certification or supporting documentation.

#### **Payroll Account**

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of fringe benefits were deposited in the Payroll Agency Account.

All payrolls were approved by the Superintendent and were certified by the President of the Board and the Board Secretary/Business Administrator.

Salary withholdings were promptly remitted to the proper agencies, including health benefits premium withholding due to the General Fund.

Payroll was deposited in separate bank accounts for net payroll and withholdings.

The required certification (E-Cert1) of compliance with requirements for income tax on compensation of administrators (Superintendents, Assistant Superintendents, and Business Administrator) to the NJ Department of the Treasury was filed by the March 15<sup>th</sup> due date.

Reporting of employee compensation for income tax related purposes complied with federal and state regulations regarding the compensation which is required to be reported.

The Board of Education did not make merit bonus payments.

# **Employee Position Control Roster**

An inquiry and review of the Position Control Roster found the payroll records and the general ledger accounts to where wages are posted were in agreement with the Position Control Roster. There are internal control procedures in place to ensure that employee benefits are offered only to current employees and their eligible relations.

# **Reserve for Encumbrances and Accounts Payable**

A review of outstanding issued purchase orders was made as of June 30 for proper classification of orders as reserve for encumbrances and accounts payable. District personnel performed an analysis of outstanding purchase orders at June 30 and prepared separate listings of purchase orders comprising the balance sheet account balances for accounts payable and reserve for encumbrances.

# Travel

The District has an approved Board travel policy as required by NJAC 6A:23a-6.13 and NJSA 18A:11-12.

# **Classification of Expenditures**

The coding of expenditures was tested for proper classification in accordance with NJAC 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with NJAC 6A:23A-8.3. As of result of the procedures performed, we found no errors in the classification of expenditures and no additional procedures were deemed necessary to test the propriety of expenditure classification.

# **Board Secretary's Records**

Our review of the financial and accounting records maintained by the Board Secretary disclosed that the records were maintained in good condition. The prescribed contractual order system was followed.

The monthly certification of positive line item account status by the Board Secretary and monthly certification that sufficient funds are available to meet the District's financial obligations by the Board were filed during the year.

Purchase orders were charged to the appropriate line accounts in accordance with the State prescribed *Uniform Minimum Chart of Accounts for New Jersey Public Schools.* 

Monthly bank reconciliations were prepared for the general operating account, payroll account, and payroll agency account (NJSA 18A-17-9).

The Board Secretary deposited all funds of the District in a timely manner in accordance with NJSA 18A:17-34.

# Treasurer's Records

The Treasurer performed cash reconciliations for the general operating, payroll and agency accounts on a monthly basis. The Treasurer's cash balances were in agreement with those of the Board Secretary and the reconciled cash balance as determined during the audit. All cash receipts were deposited promptly

# Elementary and Secondary Education Act (ESEA), as Amended by the Every Student Succeeds Act

The ESEA financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the projects under Titles I and VI of the Elementary and Secondary Education Act as amended and reauthorized.

The study of compliance for ESEA indicated no areas of noncompliance and/or questionable costs during the year under audit.

# Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on Schedule A and Schedule B located in the CAFR.

Our audit of the federal and state funds, on a test basis, indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

The study of compliance for the special project indicated no areas of noncompliance and/or questionable costs during the year under audit.

# **TPAF Reimbursement**

Our audit procedures included a test of the biweekly reimbursements filed with the Department of Education for District employees who are members of the Teachers' Pension and Annuity Fund. No exceptions were noted.

The amount of the expenditure charged to the current year's Final Report for all federal awards for the School District to reimburse the State for the TPAF/FICA payments made by the State on-behalf of the School District for those employees whose salaries are identified as being paid from federal funds was made prior to the end of the 60 day grant liquidation period required by the Office of Grants Management. The expenditure was reviewed subsequent to the reimbursement and no exceptions were noted.

# **School Purchasing Programs**

# **Contracts and Agreements Requiring Advertisement for Bids**

NJSA 18A:18A-3 states:

a. When the cost or price of any contract awarded by the purchasing agent in the aggregate, does not exceed in a contract year the total sum of \$17,500, the contract may be awarded by a purchasing agent when so authorized by resolution of the Board of Education without public advertising for bids and bidding therefore, except that the Board of Education may adopt a resolution to set a lower threshold for the receipt of public bids or the solicitation of competitive quotations. If the purchasing agent possesses a qualified purchasing agent certificate pursuant to subsection "b" of section 9 of P.L. 1971, c.198 (C.40A:11-9) the Board of Education may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section.

# **Contracts and Agreements Requiring Advertisement for Bids (Continued)**

b. Commencing in the fifth year after the year in which P.L. 1999, c.440 takes effect and every five years thereafter, the Governor, in consultation with the Department of Treasury, shall adjust the threshold amount and the higher threshold amount which the board of education is permitted to establish as set forth in subsection "a" of this section or the threshold amount resulting from any adjustment under this subsection in direct proportion to the rise or fall of the index rate as that term is defined in NJSA 18A:18A-2, and shall round the adjustment to the nearest \$1,000. The Governor shall notify all local school districts of the adjustment no later than June 1 of every fifth year. The adjustment shall become effective July 1 of the year in which it is made.

Any contract made pursuant to this section may be awarded for a period of 24 consecutive months, except that contracts for professional services pursuant to paragraph (1) of subsection "a" of NJSA 18A:18A-5 may be awarded for a period not exceeding 12 consecutive months.

NJSA 18A:18A-4 states, "Every contract for the provision or performance of any goods or services, the cost of which in the aggregate exceeds the bid threshold, shall be awarded only by resolution of the Board of Education to the lowest responsible bidder after public advertisement for bids and bidding therefore, except as is provided otherwise in this chapter or specifically by any other law."

The bid thresholds in accordance with NJSA 18A:18A-2 and 18A:39-3(a) are \$40,000 (with a Qualified Purchasing Agent) and \$29,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contract under NJSA 18A:39-3 is currently \$19,000 for 2017-18.

The District Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the contract year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Solicitor's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or good or service, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed. Based on the results of our examination, we did not note any instances of noncompliance.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per NJSA 18A:18A-5.

# **School Food Service**

A school lunch program was found to be in effect, as maintained by state law, in a joint effort with neighboring districts. No financial records or transactions were handled by the District.

# **Student Body Activities**

During our review of the Student Activity Funds, the following items were noted.

The Board has a policy that clearly established the regulation of Student Activity Funds.

Cash receipts were deposited in a timely manner. Cash disbursements contained proper supporting documentation. The cash journals were reconciled to the bank accounts on a monthly basis.

# Application for State School Aid (ASSA)

Our audit procedures included a test of information reported in the October 13, 2017, Application for State School Aid (ASSA) for on-roll, private schools for the handicapped, lowincome and bilingual. We also performed a review of the District's procedures related to its completion. The information on the ASSA was compared to the District's work papers with no exceptions. The information that was included on the work papers was verified without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

The District maintained work papers on the prescribed state forms or their equivalent.

The District's written procedures appear to be adequate for the recording of student enrollment data.

## Pupil Transportation

Our audit procedures included a test of on roll status reported in the 2017-2018 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. No exceptions were noted in our review of transportation related purchases of goods and services.

## Miscellaneous

## Testing of Lead of all Drinking Water in Educational Facilities

The School District adhered to all the requirements of NJAC 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

The School District submitted the annual Statement of Assurance to the Department of Education, pursuant to NJAC 6A:26-12.4(g).

# Follow-up on Prior Year Findings

Not applicable.

#### Acknowledgment

We received the complete cooperation of all the officials of the School District and we greatly appreciate the courtesies extended to the members of the audit team.

#### WESTVILLE SCHOOL DISTRICT SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 13, 2017

		2018-20	19 Application	for State School	Aid				Sample for	Verification				Private School	s for Disabled	
	Repo on A On I	SSA	Repo or Work p On F	n apers	Erro	ors	Selecte	nple ed from papers	per Re	ified gisters Roll	per Re	rors egisters Roll	Reported on ASSA as Private Schools	Sample for Verification	Sample Verified	Sample Errors
_	Full	Shared	Full	Shared	Full	Shared	Full	Shared	Full	Shared	Full	Shared				
Half Day Preschool - 3Yr.	2		2				2		2							
Half Day Preschool - 4Yr.	19		19				19		19							
Full Day Kindergarten	47		47				47		47							
One	39		39				39		39							
Two	40		40				40		40							
Three	38		38				38		38							
Four	39		39				39		39							
Five	44		44				44		44							
Six	25		25				25		25							
_	293	0	293	0	0	0	293	0	293	0	0	0				
Special Education - Elementary	57		57				57		57				2	2	2	
Special Education - Middle School	13		13				13		13				1	1	1	
_	70	0	70	0	0	0	70	0	70	0	0	0	3	3	3	0
	363	0	363	0	0	0	363	0	363	0	0	0	3	3	3	0
Percentage Error					0.00%	0.00%					0.00%	0.00%				0.00%

	R	esident Low Incom	ne	Sam	ple for Verificat	ion	Resi	dent LEP Low Inc	ome	Sam	ple for Verificat	ion
	Reported on ASSA as Low Income	Reported on Work papers as Low Income	Errors	Sample Selected from Work papers	Verified to Application and Registers	Sample Errors	Reported on ASSA as Low Income	Reported on Work papers as Low Income	Errors	Sample Selected from <u>Work papers</u>	Verified to Application and Registers	Sample Errors
Half Day Preschool Full Day Kindergarten	28	28		21	21		5	5		4	4	
One Two	25 18	25 18		14 18	14 18							
Three Four	20 26	20 26		9	9		2	2		2	2	
Five Six	20 22 12	20 22 12		14	14		2	2		2	2	
31	151	151	0	101	101	0	7	7	0	6	6	0
Special Education - Elementary Special Education - Middle School	50 15	50 15		19 6	19 6		1	1		1	1	
	65	65	0	25	25	0	1	1	0	1	1	0
	216	216	0	126	126	0	8	8	0	7	7	0
Percentage Error			0.00%			0.00%			0.00%			0.00%

#### WESTVILLE SCHOOL DISTRICT SCHEDULE OF AUDITED ENROLLMENTS APPLICATION FOR STATE SCHOOL AID SUMMARY ENROLLMENT AS OF OCTOBER 13, 2017 (CONTINUED)

	Resider	nt LEP NOT Low	Income	Sam	ole for Verificatio	on
	Reported on ASSA NOT Low Income	Reported on Work papers NOT Low Income	Errors	Sample Selected from Work papers	Verified to Application and Registers	Sample Errors
Half Day Preschool Full Day Kindergarten One Two Three Four Five Six			Not applicable			
Special Education - Elementary Special Education - Middle School						

	0	0	0	0	0	0
Percentage Error			0.00%			0.00%

			Transpo	rtation		
	Reported on DTRS by DOE/County	Reported on DTRS by District	Errors	Tested	Verified	Errors
Regular Public	2	2		2	2	
Regular Special Education	4	4		3	3	
Special Education Special Needs	7	7		6	6	
Nonpublic AIL	5	5		4	4	
	18	18	0	15	15	0
Percentage Error			0.00%			0.00%

	Reported	Recalculated
Reg. Avg. (Mileage) = Regular Including Grade PK (Part A)	9.4	9.4
Reg. Avg. (Mileage) = Regular Excluding Grade PK (Part B)	9.4	9.4
Spec Avg. = Special Education with Special Needs	11.7	11.7

#### REGULAR DISTRICT

SECTION 1 A. 2% Calculation of Excess Surplus	
2017-2018 Total General Fund Expenditures per the CAFR, Ex. C-1 Increased by:	\$ <u>6,764,254</u> (B)
Transfer from Capital Outlay to Capital Projects Fund	\$(B1a)
Transfer from Capital Reserve to Capital Projects Fund	\$(B1b)
Transfer from General Fund to SRF for Pre-K - Regular	\$(B1c)
Transfer from General Fund to SRF for Pre-K - Inclusion	\$(B1d)
Decreased by: On-Behalf TPAF Pension & Social Security	\$ 713,333 (B2a)
Assets Acquired Under Capital Leases	\$ (B2b)
	ф <u>(</u> (ВЕЗ))
Adjusted 2017-2018 General Fund Expenditures [(B)+(B1s)-(B2s)]	\$ <u>6,050,921</u> (B3)
2% of Adjusted 2017-2018 General Fund Expenditures	
[(B3) times .02]	\$ <u>121,018</u> (B4)
Enter Greater of (B4) or \$250,000	\$ <u>250,000</u> (B5)
Increased by: Allowable Adjustment *	\$ <u>43,766</u> (K)
Maximum Unreserved/Undesignated Fund Balance [(B5)+(K)]	\$ <u>293,766</u> (M)
Maximum Unreserved/Undesignated Fund Balance [(B5)+(K)] SECTION 2	\$ <u>293,766</u> (M)
	\$ <u>293,766</u> (M) \$ 1,604,177 (C)
SECTION 2	
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by:	\$ <u>1,604,177</u> (C)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances	\$ <u>1,604,177</u> (C) \$(C1)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures	\$ <u>1,604,177</u> (C)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated	\$ <u>1,604,177</u> (C) \$(C1) \$(C2)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated for Subsequent Year's Expenditures**	\$ <u>1,604,177</u> (C) \$(C1) \$(C2) \$(C3)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated	\$ <u>1,604,177</u> (C) \$(C1) \$(C2)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated for Subsequent Year's Expenditures** Other Restricted Fund Balances****	\$ <u>1,604,177</u> (C) \$(C1) \$(C2) \$(C3)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated for Subsequent Year's Expenditures** Other Restricted Fund Balances**** Assigned Fund Balance - Unreserved - Designated for Subsequent Year's Expenditures Additional Assigned Fund Balance - Unreserved - Designated	\$ <u>1,604,177</u> (C) \$ <u>(C1)</u> \$ <u>(C2)</u> \$ <u>631,094</u> (C3) \$ <u>77,399</u> (C4)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated for Subsequent Year's Expenditures** Other Restricted Fund Balances**** Assigned Fund Balance - Unreserved - Designated for Subsequent Year's Expenditures Additional Assigned Fund Balance - Unreserved - Designated for Subsequent Year's Expenditures	\$ <u>1,604,177</u> (C) \$ <u>(C1)</u> \$ <u>(C2)</u> \$ <u>631,094</u> (C3) \$ <u>77,399</u> (C4) \$ <u>52,400</u> (C5)
SECTION 2 Total General Fund - Fund Balances @ 6-30-2018 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Year-end Encumbrances Legally Restricted - Designated for Subsequent Year's Expenditures Legally Restricted - Excess Surplus - Designated for Subsequent Year's Expenditures** Other Restricted Fund Balances**** Assigned Fund Balance - Unreserved - Designated for Subsequent Year's Expenditures Additional Assigned Fund Balance - Unreserved - Designated	\$ <u>1,604,177</u> (C) \$ <u>(C1)</u> \$ <u>(C2)</u> \$ <u>631,094</u> (C3) \$ <u>77,399</u> (C4)

<b>Recapitulation of Excess Surplus as of June 30, 2018</b> Reserved Excess Surplus - Designated for Subsequent Year's Expenditures** Reserved Excess Surplus*** [(E)]			SE Re						n	1	Ba	al	ar	าต	e	: -	E	Ξ×	(C	e	SS	; 5	Ξı	٦r	p	lu	s	**	*	[	(	ι	J	1	)-	-(	N	Λ	)]	]	I	F	=	1	٧	E	=	G	/	١.	Г	r	v	E		E	N	IT	Ē	Ē	R	-	0-	•														
	R	I	Re	ese	erv	ec	IE	Ex	ce	S	S	S	ur	p	lu	IS	-	С	)e	s	ig	na																					e	2	al	-1	s			x	p	e	e	h	ib	tı	JL	e	s	*:	*																	
Total [(C3)+(E)	Т		То	ota	I [(	C	3)	+(I	E)																																																																					

(Refer to the Audit Program Section II, Chapter 10), for restrictions on the inclusion of Extraordinary Aid, Family Crisis Transportation Aid, and Additional Nonpublic School Transportation Aid.

#### Detail of Allowable Adjustments

Impact Aid Sale & Lease-back Extraordinary Aid Additional Nonpublic School Transportation Aid Current Year School Bus Advertising Revenue Recognized Family Crisis Transportation Aid Total Adjustments [(H)+(I)+(J1)+(J2)+(J3)+(J4)]

\$	(H)
\$	(I)
\$ 40,866	(J1)
\$ 2,900	(J2)
\$	(J3)
\$	(J4)
\$ 43,766	(K)

- \*\* This amount represents the June 30, 2018, Excess Surplus (C3 above) and must be included in the Audit Summary Worksheet Line 90031.
- \*\*\* Amounts must agree to the June 30, 2018, CAFR and must agree to Audit Summary Worksheet Line 90030.
- \*\*\*\* Amount for Other Restricted Fund Balances must be detailed for each source. Use in the excess surplus calculation of any legal reserve that is not state mandated or that is not legally imposed by another type of government, such as the judicial branch of government, must have Departmental approval. District requests should be submitted to the Division of Finance prior to September 30.
- \*\*\*\*\* Increase in Assigned Fund Balance-Unreserved-Designated for Subsequent Year's expenditures July 1, 2018 to August 1, 2018, resulting from decrease in state aid after adoption of 2018-19 budget. Refer to the Commissioner's Broadcast of July 13, 2018, at the NJDOE Broadcast webpage: https://homeroom5.doe.state.nj.us/broadcasts and to pages 1-4.2 of this Audit Program.

#### Detail of Other Restricted Fund Balance

Statutory Restrictions: Approved Unspent Separate Proposal Capital Outlay for a District with a Capital Outlay Cap Waiver Sale/Lease-back Reserve Capital Reserve Capital Reserve Maintenance Reserve Emergency Reserve Waiver Offset Revenue Tuition Reserve School Bus Advertising 50% Fuel Offset Reserve - Current Year School Bus Advertising 50% Fuel Offset Reserve - Prior Year Other State/Government Mandated Reserve IOther Restricted Fund Balance not Noted Above!****	\$ \$
[Other Restricted Fund Balance not Noted Above]**** Total Other Restricted Fund Balance	\$ \$ 77,399 (C4)

549,518 (E) \$

\$ 631,094 (C3)

549,518 (E) \$

\$ 1,180,612 (D)

# WESTVILLE BOARD OF EDUCATION AUDIT RECOMMENDATIONS SUMMARY FOR THE FISCAL YEAR ENDED JUNE 30, 2018

Recommendations:

1. Administrative Practices and Procedures

None

2. Financial Planning, Accounting, and Reporting

None

3. <u>School Purchasing Programs</u>

None

4. School Food Service

None

5. Student Body Activities

None

6. Application for State School Aid

None

7. Pupil Transportation

None

8. Facilities and Capital Assets

None

9. Miscellaneous

None

# 10. Status of Prior Year Audit Findings/Recommendations

None