

**SCHOOL DISTRICT  
OF  
BUENA REGIONAL  
For the Year Ended June 30, 2019**

**Buena Regional Board of Education  
Atlantic County, New Jersey**

**Comprehensive Annual Financial Report  
for the Year Ended June 30, 2019**



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# **Introductory Section**

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# BUENA REGIONAL SCHOOL DISTRICT

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Phone (856) 697-0800

Administrative Office: 914 Main Avenue, Richland, New Jersey 08350  
Mailing Address: P.O. Box 309, Buena, New Jersey 08310  
Web site: [www.buena.K12.nj.us](http://www.buena.K12.nj.us)

Fax (856) 697-4963

December 12, 2019

Honorable President and  
Members of the Board of Education  
Buena Regional School District  
County of Atlantic, New Jersey

Dear Board Members:

The Comprehensive Annual Financial Report of the Buena Regional School District for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the management's discussion and analysis, the financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Uniform Guidance and the state Treasury Circular Letter 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

## **1) REPORTING ENTITY AND ITS SERVICES:**

Buena Regional School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds of the District are included in this report. The Buena Regional School District Board of Education and its school constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels PK through 12. These include regular and special education for handicapped youngsters.

## **2) ECONOMIC CONDITIONS AND OUTLOOK:**

The Buena Regional School District is located in a predominantly rural, agricultural-based community. The Buena Regional School District remains one of 35 DFG (District Factor Group) "A" districts in the State of New Jersey. District factor groupings are a system of identifying school districts by the socioeconomic status of their communities. An "A" district possesses the indicators associated with low socioeconomic status and demonstrates economic need. Combined, the municipalities of Buena Borough and Buena Vista Township have one of the highest unemployment rates in Atlantic County. The majority of Buena Vista Township is under a construction moratorium because of Pinelands and EPA restrictions; however, limited construction continues.

## **3) INTERNAL ACCOUNTING CONTROLS:**

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's audit, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

## **4) BUDGETARY CONTROLS:**

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2019.

## **5) ACCOUNTING SYSTEM AND REPORTS:**

The District's accounting records reflect accounting principles generally accepted in the United States of America, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements," Note 1. The district includes a reporting section in compliance with GASB 34.

## **6) DEBT ADMINISTRATION:**

At June 30, 2019, there is \$5,350,000 in bonds payable outstanding.

**7) CASH MANAGEMENT:**

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 3. The District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

**8) RISK MANAGEMENT:**

The District carries various forms of insurance, including but not limited to general liability, automobile liability, and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

**9) OTHER INFORMATION:**

A) INDEPENDENT AUDIT - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott & Associates, L.L.C. was selected by the Board.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as revised in 1997 and the related Uniform Guidance and State of New Jersey Treasury Circular Letter OMB 15-08. The auditor's report on the general-purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor reports related specifically to single audit are included in the single audit section of this report.

**10) ACKNOWLEDGMENTS:**

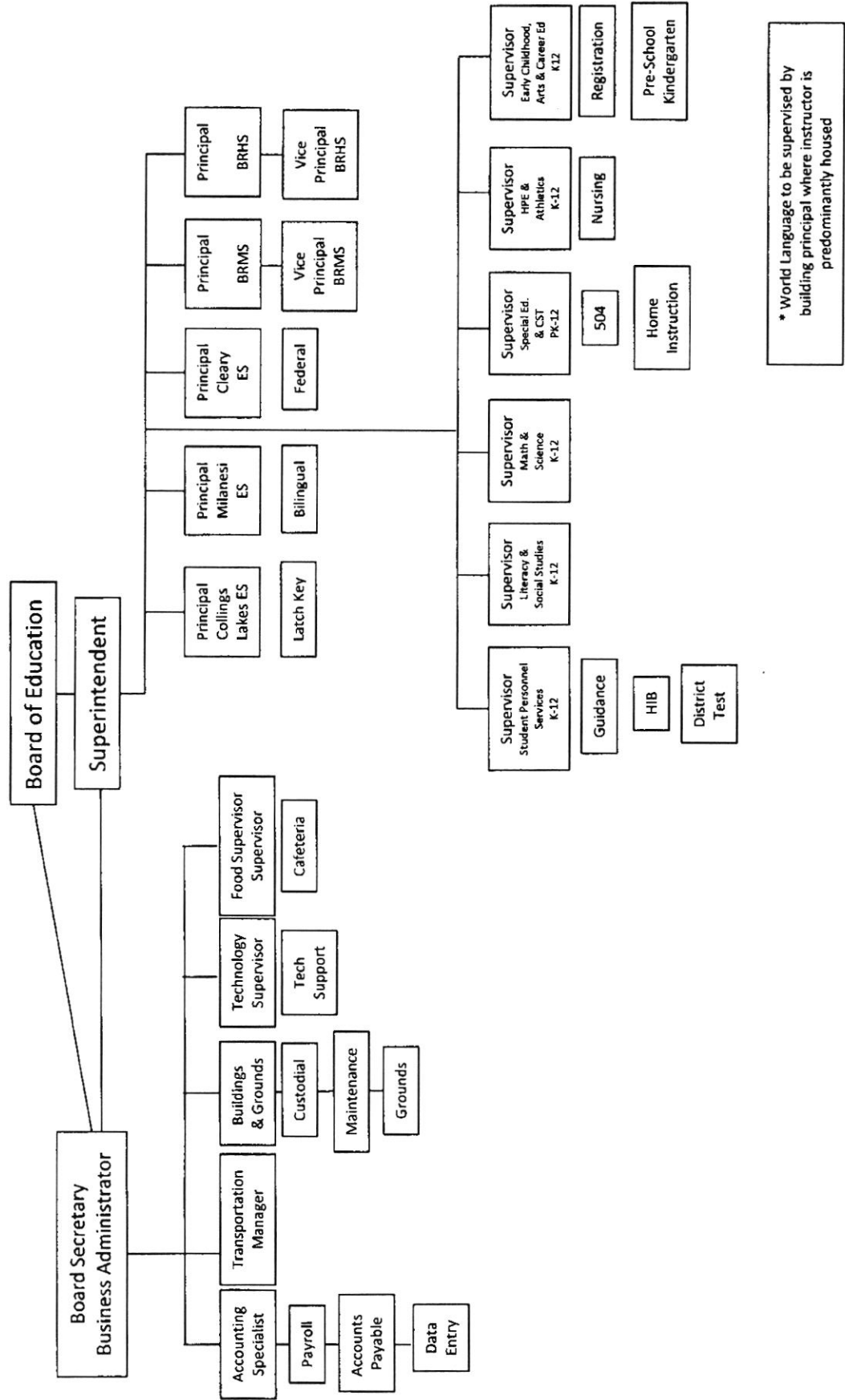
We would like to express our appreciation to the members of the Buena Regional School District Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

*David C. Cappuccio*  
David C. Cappuccio, Jr.  
Superintendent

*Pasquale Yacovelli*  
Pasquale Yacovelli  
Business Administrator/  
Board Secretary

# BUENA REGIONAL SCHOOLS ORGANIZATION CHART



**BUENA REGIONAL  
BOARD OF EDUCATION**

**COUNTY OF ATLANTIC , NEW JERSEY**

**ROSTER OF OFFICIALS  
JUNE 30, 2019**

**Members of the Board of Education**

James Abba, President  
Michael Feaster, Vice President  
Aline Cornew  
Joseph Drogo  
Carlo Favretto, Jr.  
Sabrina Futtly  
Sarah Mack  
Joseph Perella, Jr.  
William Sneathen

(Weymouth)

**SUPERINTENDENT**

David Cappuccio, Jr.

**BUSINESS ADMINISTRATOR / BOARD SECRETARY**

Pasquale Yacovelli

**BUENA REGIONAL  
BOARD OF EDUCATION**

**COUNTY OF ATLANTIC , NEW JERSEY**

**CONSULTANTS AND ADVISORS  
JUNE 30, 2019**

**INDEPENDENT AUDITOR**

Ford, Scott & Associates, LLC  
Certified Public Accountants  
1535 Haven Avenue  
Ocean City, New Jersey 08226

**ATTORNEY**

Frank P. Cavallo, Jr.  
Parker McCay P.A  
9000 Midlantic Drive, Suite 300  
Mount Laurel, NJ 08054

**BOND COUNSEL**

McManimon & Scotland, LLC  
17 West State Street  
Trenton, New Jersey 07934

**OFFICIAL DEPOSITORIES**

Newfield National Bank

## **Financial Section**

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# FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

1535 HAVEN AVENUE • OCEAN CITY, NJ • 08226

PHONE 609.399.6333 • FAX 609.399.3710

[www.ford-scott.com](http://www.ford-scott.com)

## **Independent Auditor's Report**

The Honorable President and  
Members of the Board of Education  
Buena Regional School District  
County of Atlantic  
New Jersey

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Buena Regional School District, State of New Jersey, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Buena Regional School District, in the County of Atlantic, State of New Jersey, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Buena Regional School District's basic financial statements. The introductory section, combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08, and statistical information are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08, and statistical information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by the Uniform Guidance, the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 12, 2019 on our consideration of the Buena Regional School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Buena Regional School District's internal control over financial reporting and compliance.

*Ford, Scott & Associates, L.L.C.*

**FORD, SCOTT & ASSOCIATES, L.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS**

*Michael S. Garcia*

**Michael S. Garcia  
Certified Public Accountant  
Licensed Public School Accountant  
No. 2080**

**December 12, 2019**

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## **Required Supplementary Information – Part I**

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**BUENA REGIONAL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
UNAUDITED**

The discussion and analysis of Buena Regional School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2019. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

**Financial Highlights**

Key financial highlights for 2019 are as follows:

- In total, net position decreased \$343,723.88 which represents a 2 percent decrease from 2018.
- General revenues accounted for \$34,952,824.12 in revenue or 71 percent of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$13,006,465.75 or 2 percent of total revenues of \$49,391,303.22
- The School District had \$49,736,670.85 in expenses; only \$14,440,122.85 of these expenses was offset by program specific charges for services, grants or contributions. General revenues (primarily taxes and state aid) of \$34,952,824.12 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$40,372,913.67 in revenues and \$41,029,210.44 in expenditures and \$0 in net transfers to other funds. The General Fund's fund balance decreased \$450,941.37 from 2018.

**Using this Comprehensive Annual Financial Report (CAFR)**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Buena Regional School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School district, presenting both an aggregate view of the School district's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School district's most significant funds with all other non-major funds presented in total in one column. In the case of Buena Regional School District, the General Fund is by far the most significant fund.

**Reporting the School District as a Whole**

**Net position:** The District's governmental activities net position decreased \$343,723.88 between fiscal years 2018 and 2019. The business-type activities net assets increased \$121,257.31 due to operating revenues in excess of costs.

**BUENA REGIONAL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
UNAUDITED (CONTINUED)**

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Current and other assets	\$ 7,018,110	8,142,839	241,049	90,474	7,259,159	8,233,313
Capital assets	32,041,403	32,976,179	218,858	252,859	32,260,261	33,229,038
<b>Total assets</b>	<b>39,059,513</b>	<b>41,119,018</b>	<b>459,907</b>	<b>343,333</b>	<b>39,519,420</b>	<b>41,462,351</b>
Long-term liabilities	15,085,330	17,196,900	1,458	4,067	15,086,788	17,200,967
Other liabilities	5,118,192	4,688,074	40,484	42,559	5,158,676	4,730,633
<b>Total liabilities</b>	<b>20,203,522</b>	<b>21,884,974</b>	<b>41,942</b>	<b>46,626</b>	<b>20,245,464</b>	<b>21,931,600</b>
Net position						
Invested in Capital Assets	25,458,683	26,689,159	218,858	252,859	25,677,541	26,942,018
Restricted	4,373,149	4,744,171			4,373,149	4,744,171
Unrestricted	(10,975,841)	(12,199,286)	199,107	43,848	(10,776,734)	(12,155,438)
<b>Total net position</b>	<b>\$ 18,855,991</b>	<b>19,234,044</b>	<b>417,965</b>	<b>296,707</b>	<b>19,273,956</b>	<b>19,530,751</b>

**Changes in net position.** The total general fund revenue of the District decreased approximately \$2,742,971 due to a decrease in operating grants. The local tax levy is 30% of total revenues. The municipalities levy this tax on properties located within the Township and Borough and remits the collections on a monthly basis to the District.

Approximately 40% of the District's revenue comes from the State of New Jersey in the form of non-restricted state aid. This aid is based on the District's enrollment as well as other factors such as legislative funding of the SFRA formula. The District expenses are primarily related to instruction, administration, and plant operations.

	2019		2018	
	2019 Amount	Percentage	2018 Amount	Percentage
Property taxes	\$ 14,829,193.00	30.02%	14,364,472.00	27.55%
Unrestricted Federal and State	19,688,108.00	39.86%	19,719,451.00	37.82%
Transportation	108,166.00	0.22%	166,010.00	0.32%
Tuition	1,325,491.00	2.68%	1,205,273.00	2.31%
Miscellaneous	435,524.00	0.88%	434,323.00	0.83%
Capital Grants and Contributions	-	0.00%	(238,244.00)	0.00%
Operating grants and	13,006,466.00	26.33%	16,482,990.00	31.62%
<b>Totals</b>	<b>\$ 49,392,948.00</b>	<b>100.00%</b>	<b>52,134,275.00</b>	<b>100.46%</b>

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**BUENA REGIONAL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
UNAUDITED (CONTINUED)**

**Governmental Activities**

The following schedule summarizes the governmental and business-type activities of the District during the 2019 and 2018 fiscal years.

	Governmental Activities		Business-type Activities		Totals	
	2019	2018	2019	2018	2019	2018
<b>Revenues</b>						
Program revenue						
Charges for services	\$ 1,433,657	1,371,283	333,064	346,324	1,766,721	1,717,607
Federal and state grants	13,006,466	16,482,990	684,820	694,978	13,691,286	17,177,968
Capital Grants & Contrib.	-	(238,244)		-	-	(238,244)
General revenues						
Property taxes	14,829,193	14,364,472			14,829,193	14,364,472
State aid entitlements	19,688,108	19,719,451			19,688,108	19,719,451
Miscellaneous	435,524	434,323	4,299	5,403	439,823	439,726
<b>Total revenues</b>	<b>49,392,948</b>	<b>52,134,275</b>	<b>1,022,183</b>	<b>1,046,705</b>	<b>50,415,131</b>	<b>53,180,980</b>
<b>Expenses</b>						
Instruction:						
Regular	16,219,895	16,515,663			16,219,895	16,515,663
Special Education	8,153,666	9,516,081			8,153,666	9,516,081
Other special instruction	2,052,348	2,066,589			2,052,348	2,066,589
Support services:						
Tuition	3,284,738	3,286,590				
Student & instruction related services	7,308,372	7,933,109			7,308,372	7,933,109
School admin services	2,016,878	2,292,326			2,016,878	2,292,326
General admin services	692,860	728,815			692,860	728,815
Plant operations/maint	5,227,934	5,378,427			5,227,934	5,378,427
Pupil transportation	2,952,184	2,487,003			2,952,184	2,487,003
Business and other support services	1,067,187	1,115,297			1,067,187	1,115,297
Capital outlay		-			-	-
Interest on long-term debt	760,809	757,537			760,809	757,537
Business-type activities			900,926	960,499	900,926	960,499
<b>Total expenses</b>	<b>49,736,871</b>	<b>52,077,437</b>	<b>900,926</b>	<b>960,499</b>	<b>47,353,059</b>	<b>49,751,346</b>
Excess (Deficiency) before						
Extraordinary and Special items	(343,923)	56,838	121,257	86,206	(222,666)	143,044
<b>Increase (decrease) in net position</b>	<b>(343,923)</b>	<b>56,838</b>	<b>121,257</b>	<b>86,206</b>	<b>(222,666)</b>	<b>143,044</b>

**Business-type Activities**

Operating revenues of the District's business-type activities decreases approximately \$24,600 from the previous year and expenditures decreased by approximately \$60,000.

**FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS**

As of the year end, the governmental funds reported a combined fund balance of \$3,656,388.10 which is \$452,703.87 lower than the beginning of the year. This is mainly a result of the district bringing in less revenue than what is being expended.

**BUENA REGIONAL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
UNAUDITED (CONTINUED)**

**General Fund Budgetary Highlights**

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets**

At the end of 2019, the District had invested over \$32 million, net of depreciation, in a broad range of capital assets, including land, buildings and equipment. Refer to Note 6 for more detailed information.

	Governmental Activities		Business-type Activities		Total	
	2019	2018	2019	2018	2019	2018
Land	\$ 285,376	285,376			285,376	285,376
Construction in progress	-	241,692			-	241,692
Buildings and Improvements	31,128,039	31,708,275			31,128,039	31,708,275
Equipment	627,988	740,837		252,859	627,988	993,696
<b>Total</b>	<b>\$ 32,041,403</b>	<b>32,976,180</b>	<b>-</b>	<b>252,859</b>	<b>32,041,403</b>	<b>33,229,039</b>

**Long-term Debt**

At June 30, 2019, the School district had \$15,086,780 of outstanding debt.

	Balance	Issued	Retired/ Adjusted	Balance	Amounts Due
	June 30, 2018			June 30, 2019	Within One Year
Bonds Payable	\$ 6,425,000		1,075,000	5,350,000	1,105,000
Compensated Absences Payable	1,194,715	517,717	454,085	1,258,347	70,457
Capital Lease	294,645	205,355	96,232	403,768	97,876
Refunding Bond Loss	(432,624)		(4,688)	(427,936)	
Net Pension Liability	9,719,231		1,216,621	8,502,610	
<b>Total</b>	<b>\$ 17,200,967</b>	<b>723,072</b>	<b>2,837,250</b>	<b>15,086,789</b>	<b>1,273,333</b>

More detailed information about the District's long-term debt is presented in Note 7 to the financial statements.

**BUENA REGIONAL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
UNAUDITED (CONTINUED)**

**For the Future**

The Buena Regional School District is in good financial condition presently. The School District is proud of its community support of the public schools. A major concern is the lack of sufficient state aid, which increases reliance on local property taxes.

In conclusion, the Buena Regional School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls continues to be reviewed, assessed, and strengthened in order to meet the many challenges of the present and future.

**Contacting the School District's Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Business Administrator/Board Secretary at Buena Regional School District, P.O. Box 309, Buena, New Jersey 08310.

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# **Basic Financial Statements**

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## DISTRICT – WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business – type activities of the District.

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Statement of Net Position**  
**June 30, 2019**

	Governmental Activities	Business-Type Activities	Total
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 821,099.52	567,087.13	1,388,186.65
Receivables, Net	3,530,382.36	89,535.35	3,619,917.71
Internal Balances	432,106.67	(432,106.67)	0.00
Due from Fiduciary Funds	200,600.47	-	200,600.47
Inventory		16,533.45	16,533.45
Capital Assets, Net			
Capital Assets not Depreciated	285,376.00		285,376.00
Capital Assets being Depreciated, net	31,756,027.33	218,858.19	31,974,885.52
<b>Total Assets</b>	<b>37,025,592.35</b>	<b>459,907.45</b>	<b>37,485,499.80</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred Outflows Related to Pensions	2,033,921.00		2,033,921.00
<b>Total Deferred Outflows of Resources</b>	<b>2,033,921.00</b>	<b>-</b>	<b>2,033,921.00</b>
<b>LIABILITIES</b>			
Accounts Payable	1,104,677.60	35,657.35	1,140,334.95
Unearned Revenue	184,701.85	4,826.90	189,528.75
Accrued Interest	46,552.81		46,552.81
Other Current Liabilities	38,421.47		38,421.47
Noncurrent Liabilities			
Due Within One Year	1,273,333.21		1,273,333.21
Due Beyond One Year	5,309,386.73	1,458.34	5,310,845.07
Net Pension Liability	8,502,610.00		8,502,610.00
<b>Total Liabilities</b>	<b>16,459,683.67</b>	<b>41,942.59</b>	<b>16,501,626.26</b>
<b>DEFERRED INTFLOWS OF RESOURCES</b>			
Deferred Inflows Related to Pensions	3,743,838.00		3,743,838.00
<b>Total Deferred Inflows of Resources</b>	<b>3,743,838.00</b>	<b>-</b>	<b>3,743,838.00</b>
<b>NET POSITION</b>			
Net investment in Capital Assets	25,458,683.39	218,858.19	25,677,541.58
Restricted for:			
Capital Projects	1,051,694.47		1,051,694.47
Other Purposes	3,321,454.39		3,321,454.39
Unrestricted - (Deficit)	(10,975,840.57)	199,106.67	(10,776,733.90)
<b>Total Net Position</b>	<b>\$ 18,855,991.68</b>	<b>417,964.86</b>	<b>19,273,956.54</b>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Statement of Activities**  
**For the Year Ended June 30, 2019**

Function/Programs	Expenses	Allocated Expenses	Charges for Services	Program Revenue		Net (Expense) Revenue and Changes in Net Position		
				Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
<b>Governmental Activities:</b>								
Instruction:								
Regular	\$ 11,798,317.97	4,421,578.19	1,325,490.99	4,642,347.93		(10,252,057.24)		(10,252,057.24)
Special Education	6,507,208.95	1,646,456.86		3,846,461.18		(4,307,204.63)		(4,307,204.63)
Other Special Instruction	1,493,787.97	558,559.59		586,448.50		(1,465,899.06)		(1,465,899.06)
Support Services:								
Tuition	3,284,737.58					(3,284,737.58)		(3,284,737.58)
Student & Instruction Related Services	5,466,367.10	1,842,004.82		2,491,576.37		(4,816,795.55)		(4,816,795.55)
General Administrative Services	760,662.97	306,523.74		280,974.18		(786,212.53)		(786,212.53)
School Administrative Services	1,351,295.77	665,582.35		309,704.72		(1,707,173.40)		(1,707,173.40)
Plant Operation and Maintenance	3,403,460.87	1,824,473.46		848,952.87		(4,378,981.46)		(4,378,981.46)
Pupil Transportation	2,952,184.22		108,166.11			(2,844,018.11)		(2,844,018.11)
Central and Info. Tech. Services	692,859.94	(11,265,179.01)				(692,859.94)		(692,859.94)
Unallocated Benefits	11,265,179.01							
Interest on Long-Term Debt	760,608.50					(760,608.50)		(760,608.50)
Total Governmental Activities	<u>49,736,670.85</u>	<u>-</u>	<u>1,433,657.10</u>	<u>13,006,465.75</u>	<u>-</u>	<u>(35,296,548.00)</u>	<u>-</u>	<u>(35,296,548.00)</u>
<b>Business-Type Activities:</b>								
Food Service	900,925.72		333,063.64	684,819.61		116,957.53		116,957.53
Total Business-Type Activities	<u>900,925.72</u>	<u>-</u>	<u>333,063.64</u>	<u>684,819.61</u>	<u>-</u>	<u>116,957.53</u>	<u>-</u>	<u>116,957.53</u>
<b>Total Primary Government</b>	<b>\$ 50,637,596.57</b>	<b>-</b>	<b>1,766,720.74</b>	<b>13,691,285.36</b>	<b>-</b>	<b>(35,296,548.00)</b>	<b>116,957.53</b>	<b>(35,179,590.47)</b>
<b>General Revenues:</b>								
Taxes:								
Property Taxes, Levied for General Purposes, Net						13,573,780.80		13,573,780.80
Taxes Levied for Debt Service						1,255,412.00		1,255,412.00
Federal and State Aid not Restricted						19,688,107.68		19,688,107.68
Miscellaneous Income						435,523.64	4,299.78	439,823.42
Total General Revenues						<u>34,952,824.12</u>	<u>4,299.78</u>	<u>34,957,123.90</u>
Total General Revenues, Special Items, Extraordinary Items and Transfers						<u>34,952,824.12</u>	<u>4,299.78</u>	<u>34,957,123.90</u>
Change in Net Position						<u>(343,723.88)</u>	<u>121,257.31</u>	<u>(222,466.57)</u>
Net Position - Beginning						19,199,715.56	296,707.55	19,496,423.11
Net Position - Ending						<u>\$ 18,855,991.68</u>	<u>417,964.86</u>	<u>19,273,956.54</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

## FUND FINANCIAL STATEMENTS

The individual Fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2019**

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>ASSETS</b>					
Cash and Cash Equivalents	\$ 821,099.52				821,099.52
Receivables from Other Governments	2,671,053.82	721,514.54		137,814.00	3,530,382.36
Interfunds Receivable	3,020,403.69				3,020,403.69
<b>Total Assets</b>	<u>6,512,557.03</u>	<u>721,514.54</u>	<u>-</u>	<u>137,814.00</u>	<u>7,371,885.57</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities:					
Accounts Payable	892,905.64	185,488.57			1,078,394.21
Interfund Payable	1,902,916.31	368,436.73		116,343.51	2,387,696.55
Payable to State Government		26,283.39			26,283.39
Other Current Liabilities	38,421.47				38,421.47
Unearned Revenue		184,701.85			184,701.85
<b>Total Liabilities</b>	<u>2,834,243.42</u>	<u>764,910.54</u>	<u>-</u>	<u>116,343.51</u>	<u>3,715,497.47</u>
Fund Balances:					
Restricted Fund Balance:					
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures	1,733,759.88				1,733,759.88
Reserve for Excess Surplus	1,234,090.39				1,234,090.39
Committed Fund Balance:					
Capital Reserve	1,051,694.47				1,051,694.47
Assigned Fund Balance:					
Designated for Subsequent Year's Expenditures	397,000.12				397,000.12
Unassigned Fund Balance (Deficit)	(738,231.25)	(43,396.00)		21,470.49	(760,156.76)
<b>Total Fund Balances (Deficits)</b>	<u>3,678,313.61</u>	<u>(43,396.00)</u>	<u>-</u>	<u>21,470.49</u>	<u>3,656,388.10</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 6,512,557.03</u>	<u>721,514.54</u>	<u>-</u>	<u>137,814.00</u>	

Amounts reported for *governmental activities* in the statement of Net Position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$46,956,391.48 and the accumulated depreciation is \$14,914,988.15.	32,041,403.33
Interest on long-term debt in the statement of activities is accrued, regardless of when due.	(46,552.81)
Pension liabilities, net of deferred outflows and inflows	(10,212,527.00)
Long - term liabilities, including bonds and capital leases payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.	(6,582,719.94)
Net Position of governmental activities	<u>\$ 18,855,991.68</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Statement of Revenues, Expenditures, and Changes in Fund Balance**  
**Governmental Funds**  
**For the Year Ended June 30, 2019**

	General Fund	Special Revenue Fund	Debt Service Fund	Total Governmental Funds
<b>REVENUES</b>				
Local Sources:				
Local Tax Levy	\$ 13,573,780.80	-	1,255,412.00	14,829,192.80
Tuition Charges	1,325,490.99			1,325,490.99
Transportation Fees	108,166.11			108,166.11
Miscellaneous	435,523.64	118,375.73	-	553,899.37
Total Local Sources	15,442,961.54	118,375.73	1,255,412.00	16,816,749.27
State Sources	24,841,091.45	842,384.82	-	25,683,476.27
Federal Sources	88,860.68	2,054,614.12		2,143,474.80
Total Revenues	<u>40,372,913.67</u>	<u>3,015,374.67</u>	<u>1,255,412.00</u>	<u>44,643,700.34</u>
<b>EXPENDITURES</b>				
Current:				
Regular Instruction	8,679,069.99			8,679,069.99
Special Education Instruction	3,231,813.10	2,119,558.61		5,351,371.71
Other Special Instruction	1,101,670.83			1,101,670.83
Support Services and Undistributed Costs:				
Tuition	3,284,737.58			3,284,737.58
Student & Instruction Related Serv.	3,615,652.17	876,757.06		4,492,409.23
General Administrative Services	601,672.28			601,672.28
School Administrative Services	1,306,464.69			1,306,464.69
Plant Operation and Maintenance	3,581,240.04			3,581,240.04
Pupil Transportation	2,952,184.22			2,952,184.22
Central and Info. Tech. Services	692,859.94			692,859.94
Total Unallocated Benefits	11,265,179.01			11,265,179.01
Debt Service:				
Principal			1,075,000.00	1,075,000.00
Interest and Other Charges	290,098.00		180,412.50	470,510.50
Capital Outlay	426,568.59	20,821.00		447,389.59
Total Expenditures	<u>41,029,210.44</u>	<u>3,017,136.67</u>	<u>1,255,412.50</u>	<u>45,301,759.61</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>(656,296.77)</u>	<u>(1,762.00)</u>	<u>(0.50)</u>	<u>(658,059.27)</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Leased Equipment	205,355.40			205,355.40
Transfer in	-			-
Transfer out				-
Total Other Financing Sources and Uses	<u>205,355.40</u>	<u>-</u>	<u>-</u>	<u>205,355.40</u>
Net Changes in Fund Balance	(450,941.37)	(1,762.00)	(0.50)	(452,703.87)
Fund Balance - July 1	4,129,254.98	(41,634.00)	21,470.99	4,109,091.97
Fund Balance - June 30	<u>\$ 3,678,313.61</u>	<u>(43,396.00)</u>	<u>21,470.49</u>	<u>3,656,388.10</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance**  
**of Governmental Funds to the Statement of Activities**  
**For the Year Ended June 30, 2019**

Total Net Change in Fund Balance - Governmental Funds (from B-2)		\$ (452,703.87)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current fiscal year.		
Depreciation expense	\$ (1,052,814.89)	
Capital Outlay	<u>118,038.81</u>	(934,776.08)
Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long - term liabilities in the statement of net assets and is not reported in the statement of activities.		
Bonds	1,075,000.00	
Capital Lease	<u>96,232.11</u>	1,171,232.11
Proceeds from debt issues are a financing source in the governmental funds. They are not a revenue in the statement of activities; issuing debt increases long - term liabilities in the statement of Net Position.		
Capital lease proceeds		(205,355.40)
District pension contributions - PERS	429,536.00	
Cost of benefits earned net of employee contributions	<u>(289,588.00)</u>	139,948.00
Amortization of Loss on Refunding		(4,687.88)
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation.		
		(66,239.93)
In the statement of activities, interest on long - term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is a deduction in the reconciliation.		
		8,859.17
Change in Net Position of Governmental Activities		<u><u>\$ (343,723.88)</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Proprietary Funds**  
**Statement of Net Position**  
**June 30, 2019**

	Business-type Activities - Enterprise Fund		
	Food Service	Non-Major Funds Latchkey Program	Totals
<b>ASSETS</b>			
Current Assets:			
Cash and Cash Equivalents	\$ 513,344.93	53,742.20	567,087.13
Accounts Receivable	89,535.35		89,535.35
Interfund Receivable	1,902,916.31		1,902,916.31
Inventories	16,533.45		16,533.45
Total Current Assets	<u>2,522,330.04</u>	<u>53,742.20</u>	<u>2,576,072.24</u>
Noncurrent Assets:			
Furniture, Machinery & Equipment			-
Less: Accumulated Depreciation	218,858.19		218,858.19
Total Noncurrent Assets	<u>218,858.19</u>	<u>-</u>	<u>218,858.19</u>
 Total Assets	 <u>2,741,188.23</u>	 <u>53,742.20</u>	 <u>2,794,930.43</u>
<b>LIABILITIES</b>			
Current Liabilities:			
Interfunds Payable	2,335,022.98		2,335,022.98
Prepaid Student Accounts	4,826.90		4,826.90
Accounts Payable	35,657.35		35,657.35
Total Current Liabilities	<u>2,375,507.23</u>	<u>-</u>	<u>2,375,507.23</u>
Noncurrent Liabilities:			
Compensated Absences	1,458.34		1,458.34
Total Noncurrent Liabilities	<u>1,458.34</u>	<u>-</u>	<u>1,458.34</u>
<b>Net Position</b>			
Net Investment in Capital Assets	218,858.19	-	218,858.19
Unrestricted (Deficit)	145,364.47	53,742.20	199,106.67
Total Net Position	<u>\$ 364,222.66</u>	<u>53,742.20</u>	<u>417,964.86</u>

The accompanying Notes to Financial Statements are an integral part of this statement.



**BUENA REGIONAL SCHOOL DISTRICT**  
**Proprietary Funds**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**For the Year Ended June 30, 2019**

	Business-type Activities - Enterprise Fund		
	Food Service	Latchkey Program	Totals Enterprise
Operating Revenues:			
Charges for Services:			
Daily Sales - Reimbursable	\$ 187,291.00		187,291.00
Daily Sales - Non-Reimbursable	145,772.64		145,772.64
Miscellaneous	1,760.29		1,760.29
Program Fees			-
Total Operating Revenue	<u>334,823.93</u>	<u>-</u>	<u>334,823.93</u>
Operating Expenses:			
Cost of Sales - Reimbursable	331,482.66		331,482.66
Cost of Sales - Non-Reimbursable	55,407.08		55,407.08
Salaries	317,098.22		317,098.22
Management Fee	60,000.00		60,000.00
Employee Benefits	70,596.00		70,596.00
Supplies	19,035.29		19,035.29
Miscellaneous	13,305.48		13,305.48
Depreciation	34,000.99		34,000.99
Total Operating Expenses	<u>900,925.72</u>	<u>-</u>	<u>900,925.72</u>
Operating Income (Loss)	(566,101.79)	-	(566,101.79)
Nonoperating Revenues (Expenses):			
State Sources:			
State School Lunch Program	9,245.70		9,245.70
Federal Sources:			
National School Lunch Program	431,694.02		431,694.02
School Breakfast Program	136,117.20		136,117.20
Special Milk Program	1,287.16		1,287.16
School Snack Program	13,982.15		13,982.15
Food Distribution Program	92,493.38		92,493.38
Interest and Investment Income	2,325.00	214.49	2,539.49
Total Nonoperating Revenues (Expenses)	<u>687,144.61</u>	<u>214.49</u>	<u>687,359.10</u>
Income (Loss) before Contributions & Transfers	121,042.82	214.49	121,257.31
Transfers In (Out)	-		-
Changes in Net Position	121,042.82	214.49	121,257.31
Total Net Position - Beginning (Deficit)	<u>243,179.84</u>	<u>53,527.71</u>	<u>296,707.55</u>
Total Net Position - Ending (Deficit)	<u>\$ 364,222.66</u>	<u>\$ 53,742.20</u>	<u>\$ 417,964.86</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT  
Proprietary Funds  
Statement of Cash Flows  
For the Year Ended June 30, 2019**

	Business-type Activities - Enterprise Fund		
	Food Service	Latchkey Program	Totals Enterprise
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Receipts from Customers	\$ 318,187.18	-	318,187.18
Payments to Employees	(319,706.85)	-	(319,706.85)
Payments for Employee Benefits	(70,596.00)	-	(70,596.00)
Payments for Suppliers	(1,300,534.28)	-	(1,300,534.28)
Net Cash Provided by (Used for) Operating Activities	<u>(1,372,649.95)</u>	<u>-</u>	<u>(1,372,649.95)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Federal and State Sources	592,326.23	-	592,326.23
Net Cash Provided by (Used for) Noncapital Financing Activities	<u>592,326.23</u>	<u>-</u>	<u>592,326.23</u>
<b>CASH FLOW FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Purchase of Capital Assets			-
Net Cash Provided by (Used for) Capital and Related Financing Activities	<u>-</u>	<u>-</u>	<u>-</u>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
Interest and Dividends	2,325.00	214.49	2,539.49
Net Cash Provided by (Used for) Investing Activities	<u>2,325.00</u>	<u>214.49</u>	<u>2,539.49</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(777,998.72)	214.49	(777,784.23)
Balance - Beginning of Year	1,291,343.65	53,527.71	1,344,871.36
Balance - End of Year	<u>\$ 513,344.93</u>	<u>53,742.20</u>	<u>567,087.13</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>			
Operating Income (Loss)	\$ (566,101.79)	\$ -	\$ (566,101.79)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:			
Depreciation and Net Amortization	34,000.99		34,000.99
Federal Commodities Received	92,493.38		92,493.38
(Increase) Decrease in Inventories	1,174.36		1,174.36
Increase (Decrease) in Accounts Payable	(2,701.19)		(2,701.19)
Increase (Decrease) in Interfunds Payable	(912,270.32)		(912,270.32)
Increase (Decrease) in Student Accounts	626.90		626.90
(Increase) Decrease in Accounts Receivable	(17,263.65)		(17,263.65)
Increase (Decrease) in Compensated Absences Payable	(2,608.63)		(2,608.63)
Total Adjustments	<u>(806,548.16)</u>	<u>-</u>	<u>(806,548.16)</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (1,372,649.95)</u>	<u>\$ -</u>	<u>\$ (1,372,649.95)</u>

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Statement of Net Position**  
**June 30, 2019**

	Private Purpose Scholarship Fund	Agency Fund
<b>ASSETS</b>		
Cash and Cash Equivalents	\$ 184,096.48	337,422.67
Investments, at Fair Value	205,830.60	-
	<b>\$ 389,927.08</b>	<b>337,422.67</b>
<b>LIABILITIES</b>		
Payable to Student Groups		134,837.59
Interfunds		200,600.47
Payroll Deductions and Withholdings		1,984.61
Total Liabilities	-	<b>337,422.67</b>
<b>Net Position</b>		
Reserved for Scholarships	<b>\$ 389,927.08</b>	

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Statement of Changes in Fiduciary Net Position**  
**For the Year Ended June 30, 2019**

	Private Purpose Scholarship Fund
<b>ADDITIONS</b>	
Contributions:	
Other	\$ 136,565.00
Total Contributions	136,565.00
Investment Earnings:	
Interest	13,767.75
Net Increase (Decrease) in the Fair Market Value of Investments	(5,845.29)
Net Investment Earnings	7,922.46
Total Additions	144,487.46
<b>DEDUCTIONS</b>	
Scholarships Awarded	85,615.00
Fees	2,000.00
Total Deductions	87,615.00
Changes in Net Position	56,872.46
Net Position - Beginning of the Year	333,054.62
Net Position - End of the Year	\$ 389,927.08

The accompanying Notes to Financial Statements are an integral part of this statement.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Board of Education (Board) of Buena Regional School District (District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

**A. Reporting Entity**

The District is an instrumentality of the State of New Jersey, established to function as an educational institution. The District is a Type II district located in Atlantic County. The Board consists of nine members elected to three-year terms. The purpose of the district is to educate students in grades K-12. The District operates four elementary schools, one Middle School and one High School. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the District holds the corporate powers of the organization;
- the District appoints a voting majority of the organization's board;
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District;
- there is a fiscal dependency by the organization on the District;

Based on the aforementioned criteria, the District has no component units.

**B. Basis of Presentation, Measurement Focus and Basis of Accounting**

**Basis of Presentation**

The School District's basic financial statements consist of District-wide statements (i.e. statement of net position and a statement of activities) and fund financial statements, which provide a more detailed level of financial information. Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general and special revenue activities are classified as governmental activities. The District's food service, Latchkey and Marketing Lab programs are classified as business-type activities.

*District-Wide Financial Statements:* The statement of net position and the statement of activities display information about the district as a whole. These statements report the financial activities of the overall District, except for fiduciary activities. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by property taxes, intergovernmental revenues, and other non-exchange transactions from business-type activities, generally financed in whole or in part with fees charged to external parties.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

The statement of net position presents the financial condition of the governmental and business-type activity of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges and fees paid by the recipients of goods or services offered by the programs; and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including taxes, are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing, or draws from the general revenues of the School District.

*Fund Financial Statements:* During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – *governmental, proprietary, and fiduciary* - are presented. The New Jersey Department of Education ("Department") has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The Department believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

Governmental Funds

The District reports the following governmental funds:

General Fund - The General Fund is the general operating fund of the District and is used to account for all expendable financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment, which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted capital outlay in this fund. Generally accepted accounting principles, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Proprietary Funds

The District reports the following proprietary fund:

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business operations – where the intent of the District is that the costs of providing goods or services be financed or recovered primarily through user charges.

The District's Enterprise Funds are comprised of the Food Service Fund, the Latchkey Fund and the Marketing Lab, which account for all revenues and expenses pertaining to the District's cafeteria operations, daycare program and school store.

Fiduciary Funds

Trust and Agency Funds - The Trust and Agency Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Expendable Trust Fund - An Expendable Trust Fund is accounted for in essentially the same manner as the governmental fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. Expendable Trust Funds include the Unemployment Compensation Insurance Trust.

Agency Funds - Agency funds are used to account for the assets that the District holds on behalf of others as their agent. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency funds include payroll and student activities funds.

**Measurement Focus and Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

The District-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Net position (total assets less total liabilities) are used as a practical measure of economic resources and the operating statement includes all transactions and events that increased or decreased net position. Depreciation is charged as expense against current operations and accumulated depreciation is reported on the statement of net position.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Revenue from federal, state and other grants designated for payment of specific school district expenditures is recognized when the related expenditures are incurred; accordingly, when such funds are received, they are recorded as unearned revenues until earned. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

**B. Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPs, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools.

Significant transfers approved by the Board of Education during the fiscal year were as follows:

Regular Programs - Instruction	
Grades 1-5 Salaries of Teachers	(77,918.06)
Grades 9-12 Salaries of Teachers	(183,081.90)
Regular Programs - Undistributed Instruction	
Other Salaries for Instruction	101,396.66
Purchased Professional - Ed. Services	(275,868.11)
Resource Room/Resource Center	
Salaries of Teachers	(41,205.04)
PreSchool Disabilities - Part-Time	
Salaries of Teachers	48,821.42
Purchased Technical Services	(63,000.00)
Undistributed Expenditures - Instruction	
Tuition to Other LEAs Within the State - Special	(60,470.48)
Tuition to County Voc. School Dist. - Regular	(118,140.60)
Tuition to County Voc. School Dist. - Special	(35,070.00)
Tuition to CSSD & Regional Day Schools	(123,810.00)
Undistributed Expenditures - Other Support Serv. Students - Related Services	
Purchased Professional - Ed. Services	45,747.46
Undistributed Expenditures - Other Support Serv. Students - Extraordinary Services	
Salaries	325,486.19
Purchased Professional - Ed. Services	(502,052.96)



**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Undistributed Expenditures - Guidance	
Purchased Professional - Ed. Services	67,391.17
Undistributed Expenditures - Edu. Media Serv./Sch Library	
Salaries	66,772.21
Purchased Prof & Tech Svc	(72,145.96)
Undistributed Expenditures - Supp. Serv. - General Admin	
Architectural/Engineering Services	(30,783.44)
Other Purchased Prof. Services	33,689.15
Communications/Telephone	70,011.44
Undistributed Expenditures - Supp. Serv. - School Admin	
Salaries of Other Professional Staff	70,726.40
Salaries of Secretarial and Clerical Assistants	(53,227.45)
Other Purchased Services (400-500 series)	(45,805.30)
Undistributed Expenditures - Required Maint. School Fac.	
Cleaning, Repair and Maintenance Service	886,880.72
Undistributed Expenditures - Custodial Services	
Salaries	(126,511.90)
Energy (Electricity)	(91,375.88)
Energy (Natural Gas)	83,606.00
Undistributed Expenditures - Student Transportation Serv.	
Other Purchased Professional and Tech Services.	(90,250.00)
Contracted Services - (Bet. Home & School) - Vendors	(117,547.57)
Contracted Services - (Other than Home & Sch) - Vendors	90,275.65
Contr. Serv. - (Sp Ed Stds) - Vendors	(341,491.32)
Contr. Serv. - (Sp Ed Stds) - Jointures	759,695.45
Contr. Serv. - Aid in Lieu Payments - Non Pub. Sch.	62,065.90
Unallocated Benefits	
Social Security Contribution	(138,760.28)
Other Retirement Contributions - PERS	(67,701.00)
Unemployment Compensation	(80,293.51)
Workmen's Compensation	(58,634.60)
Capital Outlay - Equipment	
Undistributed Expenditures - Instruction	(48,471.00)
Undistributed - Support Services - Reg	(102,477.44)
Undistributed Expenditures - Central Services	184,929.78
Transfer of Funds to Charter Schools	183,987.00

Appropriations, except remaining project appropriations, encumbrances and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

**D. Encumbrance Accounting**

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**E. Assets, Liabilities and Equity**

Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, bank deposits and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

Interfund Transactions

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the Enterprise Fund. Repayments from funds responsible for particular expenditure/expenses to the funds that initially paid for them are not presented on the financial statements.

Inventories

Inventories, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase. Inventories in the Enterprise Fund are recorded at cost, computed on a first-in, first out method. In the fund based financial statements, commodities received from the U.S. Department of Agriculture are recorded as unearned revenue until consumed.

Capital Assets

The District has established a formal system of accounting for its capital assets. Purchased or constructed capital assets are reported at cost. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. The capitalization threshold used by school districts in the State of New Jersey is \$2,000.

All reported capital assets except for land and construction in progress are depreciated. Depreciation is computed using the straight-line method over their estimated useful lives. Useful lives vary from 20 to 50 years for land improvements and buildings, and 5 to 20 years for equipment.

The District does not possess any material amounts of infrastructure capital assets, such as sidewalks and parking lots. Such items are considered to be part of the cost of buildings or other improvable property.

Compensated Absences

The District accounts for compensated absences (e.g., unused sick, vacation leave) as directed by GASB. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policies. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for compensated absences was accrued using the termination payment method, whereby the liability is calculated based on the amount of sick leave that is expected to become eligible for payment upon termination. The District estimates its accrued compensated absences liability based on the accumulated sick and vacation days at the balance sheet date by those employees who are currently eligible to receive termination payments.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received in the Special Revenue Fund before they have been earned are recorded as unearned revenue.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that once incurred are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

Net Position

Net position represent the difference between assets and liabilities. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets. Net position are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. It is the School District's policy to apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

Fund Balance - The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

- Nonspendable – The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.
- Restricted - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation
- Committed – The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts
- Assigned – The assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed.
- Unassigned - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

Revenues – Exchange and Nonexchange Transactions

Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year, or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned. Revenue from grants, entitlement, and donations is recognized in the period in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specific purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes as an advance, interest and tuition.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

Allocation of Indirect Expenses

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the direct expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

Extraordinary and Special Items

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within control of management and are either unusual in nature or infrequent in occurrence.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Management Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**F. Recent Accounting Pronouncements Not Yet Effective**

In January 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 84 "Fiduciary Activities." This statement, which is effective for fiscal periods beginning after December 15, 2018, will not have any effect on the District's financial reporting.

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87 "Leases". This statement, which is effective for reporting periods beginning after December 15, 2019, may have an effect on the District's financial reporting.

In June 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 89, "Accounting for Interest Cost Incurred before the End of a Construction Period". This statement, which is effective for fiscal periods beginning after December 15, 2019, will not have any effect on the District's financial reporting.

In August 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 90, "Majority Equity Interests – an amendment of GASB Statement No. 14 and No. 61". This statement, which is effective for fiscal period beginning after December 15, 2019, will not have any effect on the District's financial reporting.

In May 2019, the Governmental Accounting Standards Board (GASB) issued Statement No. 91, "Conduit Debt Obligations". This statement is effective for fiscal periods beginning after December 15, 2020, will not have any effect on the District's financial reporting.

**NOTE 2 – CASH AND CASH EQUIVALENTS AND INVESTMENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the School District's deposits might not be recovered. Although the School District does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act. Of the School District's bank balance of \$2,218,943.10 as of June 30, 2019, \$303,833.95 was uninsured and uncollateralized.

Investments

Pursuant to state statutes, the District may invest in the following:

- Direct obligations of, or obligations as to which the principal and interest is guaranteed by, the United States of America
- Government money market mutual funds

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- Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress
- Bonds or obligations of the local unit or other obligations of school districts within the local unit
- Local government investment pools
- State of New Jersey Cash Management Fund
- Agreements for the repurchase of fully collateralized securities

As of June 30, 2019, the District maintained investment holdings for its Scholarship Fund as listed below:

<u>Investment Type</u>	<u>Market Value</u>
Various Common Stock	\$ 205,830.60

**Custodial Credit Risk** – For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The District does not have a policy for custodial credit risk.

**Credit Risk** – The District does not have an investment policy regarding the management of credit risk. GASB requires that disclosure be made as to the credit rating of all debt security investments except for obligations of the U.S. government or investments guaranteed by the U.S. government.

**Interest Rate Risk** – Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The District does not have a policy to limit interest rate risk. All of the District's investments have a maturity of less than one year.

**NOTE 3 – RECEIVABLES**

Receivables at June 30, 2019, consisted of accounts (tuition, taxes and other), interfund and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

	<u>Governmental Fund Financial Statements</u>	<u>Government Wide Financial Statements</u>
State and Federal Aid	\$ 1,902,458.29	1,991,993.64
Tax Levy	1,627,924.07	1,627,924.07
Other	-	-
Gross Receivables	3,530,382.36	3,619,917.71
Less: Allowance for Uncollectibles	-	-
Total Receivables, Net	\$ 3,530,382.36	3,619,917.71

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NOTES TO BASIC FINANCIAL STATEMENTS  
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**NOTE 4 – INTERFUND TRANSFERS AND BALANCES**

Transfers between funds are used to (1) move investment income earned in the Capital Projects Fund that is required to be expended in the Debt Service Fund or General Fund; (2) repay expenses paid by another fund; (3) make a Board contribution to the Unemployment Compensation Trust Fund; and (4) transfer federal and state food subsidies received in the General Fund to the Food Service Fund.

The following interfund balances remained on the fund financial statements at June 30, 2019:

Fund	Interfund Receivable	Interfund Payable
General Fund	\$ 3,020,403.69	1,902,916.31
Special Revenue Fund		368,436.73
Capital Projects Fund		
Debt Service Fund		116,343.51
Food Service Fund	1,902,916.31	2,335,022.98
Payroll Agency Fund		200,600.47
Total	\$ 4,923,320.00	4,923,320.00

**NOTE 5 – INVENTORY**

Inventory in the Food Service Enterprise Fund at June 30, 2019, consisted of the following:

Food	\$ 8,673.58
Supplies	7,859.87
	\$ 16,533.45

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NOTES TO BASIC FINANCIAL STATEMENTS  
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(CONTINUED)**

**NOTE 6 – CAPITAL ASSETS**

Capital asset activity for the fiscal year ended June 30, 2019, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
<b>Governmental activities:</b>				
Capital assets, not being depreciated:				
Land	\$ 285,376.00			285,376.00
Construction in Progress	241,692.48		241,692.48	0.00
Total capital assets not being depreciated	<u>527,068.48</u>	<u>-</u>	<u>241,692.48</u>	<u>285,376.00</u>
Capital assets being depreciated:				
Land Improvements	455,971.10			455,971.10
Buildings and building improvements	42,696,226.20	241,692.48		42,937,918.68
Equipment	3,159,086.89	118,038.81		3,277,125.70
Total capital assets being depreciated at historical cost	<u>46,311,284.19</u>	<u>359,731.29</u>	<u>-</u>	<u>46,671,015.48</u>
Less accumulated depreciation for:				
Land Improvements	(436,313.43)	(1,156.33)		(437,469.76)
Buildings and improvements	(11,007,609.35)	(820,770.87)		(11,828,380.22)
Equipment	(2,418,250.48)	(230,887.69)		(2,649,138.17)
Total capital assets being depreciated, net of accumulated depreciation	<u>32,449,110.93</u>	<u>(693,083.60)</u>	<u>-</u>	<u>31,756,027.33</u>
Governmental activity capital assets, net	<u>32,976,179.41</u>	<u>(693,083.60)</u>	<u>241,692.48</u>	<u>32,041,403.33</u>
<b>Business-type activities:</b>				
Capital assets being depreciated:				
Equipment	670,373.20			670,373.20
Less accumulated depreciation	(417,514.02)	(34,000.99)		(451,515.01)
Enterprise Fund capital assets, net	<u>\$ 252,859.18</u>	<u>(34,000.99)</u>	<u>-</u>	<u>218,858.19</u>

Depreciation is charged to governmental functions as follows:

Instruction	\$ 738,988.99
Student and Instruction Related Services	205,417.92
General Administrative Services	34,183.12
School Administrative Services	74,224.86
	<u>\$ 1,052,814.89</u>

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**BUENA REGIONAL SCHOOL DISTRICT  
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**NOTE 7 – LONG-TERM OBLIGATIONS**

Changes in long-term obligations for the year ended June 30, 2019 are as follows:

	Balance July 1, 2018	Issues or Additions	Payments or Expenditures	Balance June 30, 2019	Amounts Due Within One Year
Compensated Absences	\$ 1,190,648.48	514,799.86	448,559.92	1,256,888.42	70,457.35
Bonds Payable	6,425,000.00		1,075,000.00	5,350,000.00	1,105,000.00
Capital Lease	294,644.60	205,355.40	96,232.11	403,767.89	97,875.86
Refunding Bond Amortization	(432,624.24)		(4,687.88)	(427,936.36)	
Net Pension Liability	9,719,231.00		1,216,621.00	8,502,610.00	
	<u>\$ 17,196,899.84</u>	<u>720,155.26</u>	<u>2,831,725.15</u>	<u>15,085,329.95</u>	<u>1,273,333.21</u>

Compensated absences will be liquidated in the General Fund.

Bonds Payable

Bonds are authorized, in accordance with State law, by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

Description of Bonds Payable

At June 30, 2019, bonds payable consisted of the following issues:

\$9,765,000.00 School Bonds dated December 15, 2005, due in annual installments through July 15, 2021, bearing interest at varying rates. The balance remaining as of June 30, 2019 is \$0. Refunding bonds were issued in the amount of \$4,570,000 on July 1, 2015 bearing interest at various rates. The balance remaining at June 30, 2019 is \$1,850,000.

\$4,183,000.00 School Bonds dated May 1, 2013, due in annual installments through May 1, 2036, bearing interest at varying rates. The balance remaining as of June 30, 2019 is \$305,000. Refunding bonds were issued in the amount of \$3,300,000 on August 10, 2017 bearing interest at various rates. The balance remaining at June 30, 2019 is \$3,195,000.

Debt service requirements on serial bonds payable at June 30, 2019 are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2020	1,105,000.00	77,281.25	1,182,281.25
2021	1,130,000.00	62,837.50	1,192,837.50
2022	200,000.00	46,875.00	246,875.00
2023	200,000.00	44,875.00	244,875.00
2024	205,000.00	41,875.00	246,875.00
2025-2029	1,075,000.00	162,721.88	1,237,721.88
2030-2034	1,040,000.00	80,309.40	1,120,309.40
2035-2036	395,000.00	9,140.63	404,140.63
			-
	<u>\$ 5,350,000.00</u>	<u>525,915.66</u>	<u>5,875,915.66</u>

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NOTES TO BASIC FINANCIAL STATEMENTS  
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**NOTE 8 – PENSION PLANS**

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System, the Teachers' Pension and Annuity Fund or the Defined Contribution Retirement Program which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of the Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at [http://www.state.nj.us/treasury/pensions/annrpts\\_archive.htm](http://www.state.nj.us/treasury/pensions/annrpts_archive.htm).

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Defined Contribution Retirement Program (DCRP) - The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2008 under the provisions of Chapter 92, P.L. 2008 and Chapter 103, P.L. 2008 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2008 and Chapter 103, P.L. 2008, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however statute also requires the return to the normal rate when such surplus pension assets no longer exist. In addition to the employee contributions, the School District's contribution amounts for each pay period are required to be transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

Vesting and Benefit Provisions - The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

**BUENA REGIONAL SCHOOL DISTRICT  
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The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation - During the year ended June 30, 1997, legislation was enacted (Chapter 114, P.L. 1997) that changed the asset valuation method from market related value to full-market value. This legislation also contained a provision to reduce the employee contribution rate by 1/2 of 1% to 4.5% for calendar years 1998 and 1999, and to allow for a reduction in the employee's rate after calendar year 1999, providing excess valuation assets are available. The legislation also provided that the Districts' normal contributions to the Fund may be reduced based on the revaluation of assets.

Contribution Requirements - The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 7.5% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of the TPAF.

Three Year Trend Information for PERS					
Year Funding	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation		
06/30/19	\$ 432,299.00	100%	\$ -		
06/30/18	393,479.53	100%	-		
06/30/17	414,029.00	100%	-		

Three Year Trend Information for TPAF (Paid on behalf of the District)					
Year Funding	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation		
06/30/19	\$ 4,163,880.00	100%	\$ -		
06/30/18	3,606,911.00	100%	-		
06/30/17	3,065,675.00	100%	-		

During the fiscal year ended June 30, 2019, the State of New Jersey contributed \$4,163,880 to the TPAF for normal, post-retirement and long-term disability insurance benefits on behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66, the State of New Jersey reimbursed the District \$1,077,961.45 during the year ended June 30, 2019 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the financial statements, and the combining and individual fund statements and schedules as a revenue and expenditure in accordance with GASB Statement No. 24.

Significant Legislation - Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Teacher's Pension and Annuity Fund (TPAF) operate and to the benefit provisions of those systems.

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Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS and TPAF hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of  $\frac{1}{4}$  of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the systems is increased from age 63 to 65 for Tier 5 members.
- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years. For fiscal year 2013, the member contribution rates increased in October 2013. The phase-in of the additional incremental member contribution rates for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS and TPAF from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS and TPAF to  $\frac{1}{60}$ <sup>th</sup> from  $\frac{1}{55}$ <sup>th</sup>, and it provided that new members of PERS and TPAF have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS and TPAF will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. The law also requires the State to make its full pension contribution, defined as  $\frac{1}{7}$ <sup>th</sup> of the required amount, beginning in fiscal years 2013.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS and TPAF with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

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**NOTE 9: PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)**

At June 30, 2019, the District reported a liability of \$8,502,610 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the District's proportion was .04318346910%, which was an increase of 3.43% from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$289,588. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 162,146.00	43842
Changes of assumptions	1,401,089.00	2718682
Net difference between projected and actual earnings on pension plan investments		79,755.00
Changes in proportion and differences between District contributions and proportionate share of contributions	470,686.00	901,559.00
District contributions subsequent to the measurement date	429,536.00	
Total	\$ 2,463,457.00	\$ 3,743,838.00

\$429,536 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2018) will be recognized as a reduction of the net pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,	
2019	\$ (68,994.00)
2020	118,245.00
2021	758,420.00
2022	679,493.00
2023	222,753.00
Total	\$ 1,709,917.00

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**Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following assumptions, applied to all period in the measurement:

Inflation rate	2.25%
Salary increases:	
Through 2026	1.65% - 4.15% (based on age)
Thereafter	2.65% - 5.15% (based on age)
Investment rate of return:	7.00%

Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflations. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

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Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

*Discount Rate*

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.*

The following presents the collective net pension liability of the participated employers as of June 30, 2018, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (4.66%)	Current Discount Rate (5.66%)	1% Increase (6.66%)
District's proportionate share of the net pension liability	\$ 10,222,288	8,502,610	7,060,777.18



**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

*Pension plan fiduciary net position.*

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**NOTE 10. TEACHERS' PENSION AND ANNUITY FUND (TPAF)**

At June 30, 2019, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$	-
State's proportionate share of the net position liability associated with the District		92,388,509.00
Total	\$	92,388,509.00

The net pension liability was measured as of June 30, 2018 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2018, the District's proportion was 0.00%, which was no change from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$5,385,927 and revenue of \$5,385,927 for support provided by the State. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 2,062,531.00	139,749.00
Changes of assumptions	16,052,733.00	23,350,234
Net difference between projected and actual earnings on pension plan investments		8,414.00
Changes in proportion and differences between District contributions and proportionate share of contributions		14,443,367.00
District contributions subsequent to the measurement date	2,195,285.00	
Total	\$ 20,310,549.00	37,941,764.00

\$2,195,285 reported as deferred outflows of resources related to pensions resulting from district contributions subsequent to the measurement date (June 30, 2018) will be recognized as a reduction of the net pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Year ended June 30,	
2019	\$ (2,147,909.00)
2020	(1,117,520.00)
2021	1,192,352.00
2022	798,163.00
2023	3,931,528.00
Thereafter	<u>17,169,886.00</u>
Total	<u><u>\$ 19,826,500.00</u></u>

*Actuarial assumptions.* The total pension liability in the June 30, 2018 actuarial valuation was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

Inflation Rate	2.25%
Salary increases	
2012-2021	1.55-4.55%
Thereafter	2.00-5.45%
Investment rate of return	7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return.
Risk Mitigation Services	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts Venture Capital	8.25%	13.08%

*Discount rate.* The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.78% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.*

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 4.86% as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (3.86%) or 1-percentage point higher (5.86%) than the current rate:

	1% Decrease (3.86%)	Current Discount Rate (4.86%)	1% Increase (5.86%)
District's proportionate share of the net pension liability	\$ -	-	-

*Pension plan fiduciary net position.*

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

**NOTE 11 – POST-RETIREMENT BENEFITS**

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirement. In Fiscal Year 2018, the State paid PRM benefits for 148,401 State and local retirees.

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2018, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State’s pay-as-you-go contribution between Fiscal Year 2017 and Fiscal Year 2018 is attributed to rising health care costs, and increase in the number of participants qualifying for State-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in Fiscal Year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 billion as the State’s contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year’s \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2017.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 53, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

*Total OPEB Liability*

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The District’s proportional share percentage determined under paragraphs 193 and 203 through 205 of GASBS no. 75 is zero percent. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education. Note that actual numbers will be published in the NJ State CAFR at <https://www.nj.gov/treasury/omb/cafr.shtml>.

*Actuarial assumptions and other imputes:*

The total OPEB liability in the June 30, 2018 actuarial valuation reported by the State in the State’s most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Discount Rate: The discount rate basis under GASB 75 is required to be consistent with a 20-Year Municipal Bond Index. The Bond Buyer General Obligation 20-Bond Municipal Bond Index is used for the determination of the discount rate. The discount rate will be based on this index rate that is reported on the last Friday prior to the measurement date.

The discount rates as of June 30, 2016, 2017, and 2018 are 2.58%, 3.58%, and 3.87%, respectively.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Health Care Trend: For pre-Medicare PPO medical benefits, the initial amount is 5.8% and decreases to 5.0% long term trend rate after 8 years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For HMO medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after 8 years. For prescription drug benefits, the initial trend rate is 8% decreasing to a 5.0% long-term trend rate after 7 years.

Salary Scale: The salary scale assumptions in the calculation of Entry Age Normal (Level Percent) liability and normal costs will be consistent with the salary scale assumptions used in the pension plans and the calculation of the retiree health contributions for current and future retirees who are subject to Chapter 78. The PERS and TPAF pension actuarial reports are used for the fiscal year ending June 30, 2018.

The discount rate was based on the Bond Buyer General Obligation 20-Bond Municipal Bond Index.

Mortality rates were based on RP-2006 headcount-weighted mortality table for healthy and disabled lives with fully generational mortality improvement projections from the central year using Scale MP-2017.

Pre-retirement Healthy Mortality: RP-2006 headcount-weighted healthy employee male/female mortality table with fully generational mortality improvement projections from the central year using scale MP-2017.

Post-retirement Healthy Mortality: RP-2006 headcount-weighted healthy annuitant male/female mortality table with fully generational improvement projections from the central year using scale MP-2017.

Disabled Mortality: RP-2006 headcount-weighted disabled male/female mortality table with fully generational improvement projections from the central year using scale MP-2017

*Changes in the Total OPEB liability reported by the State of New Jersey:*

Balance at 6/30/17	\$ 53,639,841,858.00
Changes for the year:	
Service cost	1,984,642,729.00
Interest	1,970,236,232.00
Differences between Expected & Actual Experiences	(5,002,065,740.00)
Changes in assumptions or other inputs	(5,291,448,855.00)
Contributions: Member	42,614,005.00
Benefit payments	<u>(1,232,987,247.00)</u>
Net changes	<u>(7,529,008,876.00)</u>
Balance at 6/30/18	<u>\$ 46,110,832,982.00</u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58% in 2017 to 3.87% in 2018.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

*Sensitivity of the total OPEB liability to changes in the discount rate:*

The following presents the total OPEB liability of the State for school board retirees, as well as what the state's total OPEB liability for school boards would be if it were calculated using a discount rate that 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease (2.87%)	Discount Rate (3.87%)	1% Increase (4.87%)
Total OPEB Liability (School Retirees)	54,512,391,175.00	46,110,832,982.00	39,432,461,816.00

*Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.*

The following presents the total OPEB liability of the State, as well as what the State's total OPB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability (School Retirees)	38,113,289,045.00	46,110,832,982.00	56,687,891,003.00

*OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB*

For the year ended June 30, 2019, the board of education recognized OPEB expense of \$3,377,118 determined by the State as the total OPEB liability for benefits provided through a defined OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB 75 and in which there is a special funding situation.

In accordance with GASB 75, the board of education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2018, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ -	\$ (4,476,086,167.00)
Changes of assumptions		(10,335,978,867.00)
Net difference between projected and actual earnings on pension plan investments		
Changes in proportion and differences between District contributions and proportionate share of contributions		
Contributions subsequent to the measurement date		
 Total	 \$ -	 (14,812,065,034.00)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB will be recognized in OPEB expense as follows:

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

Year ended June 30,	
2019	\$ (1,825,218,593.00)
2020	(1,825,218,593.00)
2021	(1,825,218,593.00)
2022	(1,825,218,593.00)
2023	(1,825,218,593.00)
Thereafter	(5,685,972,069.00)
Total	\$ (14,812,065,034.00)

(Contributions made after June 30, 2018 are reported as deferred outflow of resources but are not amortized in the expense.)

Detailed information about the plan's fiduciary net position is available in the separately issued OPEB financial report.

**NOTE 12 – COMPENSATED ABSENCES**

The liability for vested compensated absences for the governmental fund types is recorded in current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability of compensated absences.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2019, the liability for compensated absences in the Food Service Enterprise Fund was \$1,458.34.

**NOTE 13 – DEFERRED COMPENSATION**

The District offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by outside entities permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency.

**NOTE 14 – CAPITAL RESERVE ACCOUNT**

Buena Regional Board of Education established a capital reserve account during the 2000 / 2001 year for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget. There is a total balance of \$1,051,694.47 at June 30, 2019.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the department, a district may deposit funds into the capital reserve account at any time upon board resolution through the transfer of undesignated, unreserved general fund balance or of excess undesignated, unreserved general fund balance that is anticipated in the budget certified for taxes. Pursuant to N.J.A.C. 6:23A-5.1(d) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its LRFP.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

The activity of the capital reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

Beginning balance, July 1, 2018		\$ 1,051,694.47
Interest earnings		
Deposits:		
Cancellation of Capital Projects		
Total Deposits		-
Withdrawals		
None	-	
Total withdrawals		-
Ending balance, June 30, 2019		\$ 1,051,694.47

**NOTE 15 – RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**NOTE 16 – CONTINGENT LIABILITIES**

Federal and State Grants

The District participates in a number of federal and state grant programs. The grant programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance would result in the disallowance of program expenditures.

**NOTE 17 – FUND BALANCE APPROPRIATED**

General Fund – Of the \$5,474,277.61 General Fund balance at June 30, 2019, \$297,434.54 is reserved for encumbrances, however \$0 is shown as committed on the balance sheet since GASB requires that unassigned fund balance cannot be deficit when assigned balances are available; \$2,967,850.27 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$1,733,759.88 of the total reserve for excess surplus has been appropriated and also included as anticipated revenue for the year ending June 30, 2020); \$397,000.12 has been legally restricted and included as anticipated revenue for the year ending June 30, 2020, however, \$1,051,694.47 has been reserved in the Capital Reserve Account and \$760,298.21 is unreserved and undesignated, after adjusting for the encumbrances and amounts designated for subsequent year's expenditures in the amounts of \$297,434.54 and \$397,000.12, respectively.

**NOTE 18 – CALCULATION OF EXCESS SURPLUS**

In accordance with NJSA 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Reserved Fund Balance – Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2019 is \$2,967,850.27, of which \$1,733,759.88 has been appropriated and included as anticipated revenue for the year ended June 30, 2020.



**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO BASIC FINANCIAL STATEMENTS  
FOR THE YEAR ENDED JUNE 30, 2019  
(CONTINUED)**

**NOTE 19 – DEFICIT FUND BALANCES**

The District has a deficit fund balance of \$(43,396.00) in the Special Revenue Fund as of June 30, 2019 as reported in the fund statements (modified accrual basis). N.J.S.A.18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the Special Revenue Fund balance deficit does not alone indicate that the district is facing financial difficulties.

**NOTE 20 – ECONOMIC DEPENDENCY**

The District receives support from the federal government and from the state government. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

**NOTE 21 – SUBSEQUENT EVENTS**

Management has reviewed and evaluated all events and transactions that occurred between June 30, 2019 through December 12, 2019, the date that the financial statements were issued for possible disclosure and recognition in the financial statements, and no items have come to attention of the District that would require disclosure.

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**Required Supplementary Information – Part II**

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# **Budgetary Comparison Schedules**

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**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	13,573,781.00	-	13,573,781.00	13,573,780.80	(0.20)
Tuition	1,085,000.00	-	1,197,714.00	1,325,490.99	127,776.99
Transportation Fees from Other LEA's	355,878.00	-	383,694.00	108,166.11	(275,527.89)
Unrestricted Miscellaneous Revenues	255,283.00	-	256,383.00	435,523.64	179,140.64
<b>Total Local Sources</b>	<b>15,269,942.00</b>	<b>-</b>	<b>15,411,572.00</b>	<b>15,442,961.54</b>	<b>31,389.54</b>
State Sources:					
Categorical Transportation Aid	175,973.00	-	175,973.00	175,973.00	-
Categorical Special Education Aid	1,134,901.00	-	1,134,901.00	1,134,901.00	-
Equalization Aid	17,468,408.00	-	17,468,408.00	17,468,408.00	-
Categorical Security Aid	556,813.00	-	556,813.00	556,813.00	-
Extraordinary Aid	200,000.00	-	200,000.00	220,842.00	20,842.00
Nonpublic Transportation Aid	-	-	-	27,816.00	27,816.00
TPAF Pension (On-Behalf - Non-Budgeted)	-	-	-	4,163,880.00	4,163,880.00
TPAF Social Security (Reimbursed- Non-Budgeted)	-	-	-	1,077,964.45	1,077,964.45
<b>Total State Sources</b>	<b>19,536,095.00</b>	<b>-</b>	<b>19,536,095.00</b>	<b>24,826,597.45</b>	<b>5,290,502.45</b>
Federal Sources:					
SEMI	85,639.00	-	85,639.00	88,860.68	3,221.68
<b>Total Federal Sources</b>	<b>85,639.00</b>	<b>-</b>	<b>85,639.00</b>	<b>88,860.68</b>	<b>3,221.68</b>
<b>Total Revenues</b>	<b>34,891,676.00</b>	<b>-</b>	<b>35,033,306.00</b>	<b>40,358,419.67</b>	<b>5,325,113.67</b>
<b>EXPENDITURES:</b>					
CURRENT EXPENSE					
REGULAR PROGRAMS - INSTRUCTION					
Preschool - Salaries of Teachers	-	-	-	-	-
Kindergarten - Salaries of Teachers	539,780.00	-	539,780.00	539,780.00	-
Grades 1 - 5 Salaries of Teachers	2,452,378.00	(77,918.06)	2,374,459.94	2,344,461.59	29,998.35
Grades 6 - 8 Salaries of Teachers	2,030,356.00	(9,862.41)	2,020,493.59	2,015,295.14	5,198.45
Grades 9 - 12 Salaries of Teachers	3,224,831.00	(183,081.90)	3,041,749.10	3,036,781.93	4,967.17
Regular Programs - Home Instruction					
Salaries of Teachers	30,000.00	-	30,000.00	29,687.65	312.35
Purchased Professional - Education Services	15,000.00	(4,839.82)	10,160.18	7,366.02	2,794.16
Other Purchased Services (400-500 series)	6,000.00	(760.88)	5,239.12	344.71	4,894.41
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	-	101,396.66	101,396.66	100,897.26	499.40
Purchased Professional - Education Services	721,815.20	(275,868.11)	445,947.09	430,461.27	15,485.82
Other Purchased Services (400-500 series)	2,900.00	(476.06)	2,423.94	708.59	1,715.35
General Supplies	183,213.79	(14,893.40)	168,320.39	155,358.80	12,961.59
Textbooks	48,291.00	(22,224.92)	26,066.08	14,272.88	11,793.20
Other Objects	19,300.00	(13,395.30)	5,904.70	3,654.15	2,250.55
<b>TOTAL REGULAR PROGRAMS - INSTRUCTION</b>	<b>9,273,864.99</b>	<b>(501,924.20)</b>	<b>8,771,940.79</b>	<b>8,679,069.99</b>	<b>92,870.80</b>
SPECIAL EDUCATION - INSTRUCTION					
Learning and/or Language Disabilities					
Salaries of Teachers	55,196.00	-	55,196.00	55,196.00	-
Other Salaries for Instruction	20,835.00	(3,157.74)	17,677.26	7,887.56	9,789.70
Purchased Professional - Ed. Services	-	-	-	-	-
General Supplies	1,500.00	(797.98)	702.02	546.02	156.00
Textbooks	1,000.00	(767.57)	232.43	232.43	-
<b>Total Learning and/or Language Disabilities</b>	<b>78,531.00</b>	<b>(4,723.29)</b>	<b>73,807.71</b>	<b>63,862.01</b>	<b>9,945.70</b>
Behavioral Disabilities					
Salaries of Teachers	157,230.00	-	157,230.00	157,230.00	-
Other Salaries for Instruction	23,612.00	22,645.78	46,257.78	46,257.78	-
Purchased Professional - Ed. Services	-	-	-	-	-
<b>Total Behavioral Disabilities</b>	<b>180,842.00</b>	<b>22,645.78</b>	<b>203,487.78</b>	<b>203,487.78</b>	<b>-</b>

**BUENA REGIONAL SCHOOL DISTRICT  
General Fund  
Budgetary Comparison Schedule  
For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Multiple Disabilities					
Salaries of Teachers	655,078.00	(17,443.68)	637,634.32	538,386.02	99,248.30
Other Salaries for Instruction	128,108.00	28,208.66	156,316.66	156,316.66	-
Purchased Professional - Ed. Services	-	-	-	-	-
Other Purchased Services (400-500 series)	300.00	(300.00)	-	-	-
General Supplies	10,000.00	673.94	10,673.94	10,667.94	6.00
Textbooks	11,000.00	(10,802.58)	197.42	197.42	-
<b>Total Multiple Disabilities</b>	<b>804,486.00</b>	<b>336.34</b>	<b>804,822.34</b>	<b>705,568.04</b>	<b>99,254.30</b>
Resource Room/Resource Center					
Salaries of Teachers	2,009,667.00	(41,205.04)	1,968,461.96	1,893,870.20	74,591.76
Other Salaries for Instruction	189,773.00	(12,848.03)	176,924.97	171,981.17	4,943.80
Purchased Professional - Ed. Services	-	-	-	-	-
Other Purchased Services (400-500 series)	2,000.00	(2,000.00)	-	-	-
General Supplies	11,771.58	15,152.61	26,924.19	26,152.61	771.58
Textbooks	4,200.00	(2,661.48)	1,538.52	1,500.68	37.84
<b>Total Resource Room/Resource Center</b>	<b>2,217,411.58</b>	<b>(43,561.94)</b>	<b>2,173,849.64</b>	<b>2,093,504.66</b>	<b>80,344.98</b>
Preschool Disabilities - Part-Time					
Salaries of Teachers	83,896.00	48,821.42	132,717.42	132,717.42	-
Other Salaries for Instruction	42,347.00	(11,162.73)	31,184.27	31,184.27	-
Purchased Professional - Ed. Services	-	-	-	-	-
Purchased Technical Services	63,000.00	(63,000.00)	-	-	-
General Supplies	1,505.22	(11.08)	1,494.14	1,488.92	5.22
<b>Total Preschool Disabilities - Part-Time</b>	<b>190,748.22</b>	<b>(25,352.39)</b>	<b>165,395.83</b>	<b>165,390.61</b>	<b>5.22</b>
<b>TOTAL SPECIAL EDUCATION - INSTRUCTION</b>	<b>3,472,018.80</b>	<b>(50,655.50)</b>	<b>3,421,363.30</b>	<b>3,231,813.10</b>	<b>189,550.20</b>
Basic Skills Remedial - Instruction					
Salaries of Teachers	265,112.00	-	265,112.00	265,112.00	-
<b>Total Basic Skills Remedial - Instruction</b>	<b>265,112.00</b>	<b>-</b>	<b>265,112.00</b>	<b>265,112.00</b>	<b>-</b>
Bilingual Education - Instruction					
Salaries of Teachers	145,148.00	845.80	145,993.80	145,993.80	-
Other Salaries for Instruction	-	-	-	-	-
Other Purchased Services (400-500 series)	475.00	(475.00)	-	-	-
<b>Total Bilingual Education - Instruction</b>	<b>145,623.00</b>	<b>370.80</b>	<b>145,993.80</b>	<b>145,993.80</b>	<b>-</b>
School-Sponsored Co/Extra-Curr. Activities - Instruction					
Salaries	98,005.00	7,111.40	105,116.40	100,397.40	4,719.00
Purchased Services (300-500 series)	13,100.00	1,500.00	14,600.00	11,020.00	3,580.00
Supplies and Materials	486.00	-	486.00	-	486.00
<b>Total School-Spon. Cocurricular Activities - Inst.</b>	<b>111,591.00</b>	<b>8,611.40</b>	<b>120,202.40</b>	<b>111,417.40</b>	<b>8,785.00</b>
School-Spon. Cocurricular Athletics - Instruction					
Salaries	396,438.00	5,456.62	401,894.62	357,622.78	44,271.84
Purchased Services (300-500 series)	186,755.00	(5,732.07)	181,022.93	162,282.39	18,740.54
Supplies and Materials	44,289.00	697.37	44,986.37	31,397.43	13,588.94
Other Objects	27,025.60	(450.00)	26,575.60	18,917.11	7,658.49
<b>Total School-Spon. Cocurricular Athletics - Inst.</b>	<b>654,507.60</b>	<b>(28.08)</b>	<b>654,479.52</b>	<b>570,219.71</b>	<b>84,259.81</b>
Before/After School Programs					
Salaries	-	-	-	-	-
<b>Total Before/After School Programs</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Summer School Instruction					
Salaries	20,000.00	31,377.00	51,377.00	3,647.92	47,729.08
Other Salaries for Instruction	-	-	-	-	-
<b>Total Summer School Instruction</b>	<b>20,000.00</b>	<b>31,377.00</b>	<b>51,377.00</b>	<b>3,647.92</b>	<b>47,729.08</b>
Other Alternative Ed Program - Instruction					
Salaries of Teachers	25,500.00	(25,500.00)	-	-	-
General Supplies	5,500.00	45.50	5,545.50	5,280.00	265.50
<b>Total Other Alternative Ed Program - Instruction</b>	<b>31,000.00</b>	<b>(25,454.50)</b>	<b>5,545.50</b>	<b>5,280.00</b>	<b>265.50</b>
Other Alternative Ed Program - Support Serv.					
Salaries	25,500.00	(25,500.00)	-	-	-
<b>Total Other Alternative Ed Program - Support Serv.</b>	<b>25,500.00</b>	<b>(25,500.00)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL INSTRUCTION</b>	<b>13,999,217.39</b>	<b>(563,203.08)</b>	<b>13,436,014.31</b>	<b>13,012,553.92</b>	<b>423,460.39</b>



**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<b>UNDISTRIBUTED EXPENDITURES</b>					
Undistributed Expenditures - Instruction					
Tuition to Other LEAs Within the State - Regular	45,000.00	(27,965.00)	17,035.00	11,247.10	5,787.90
Tuition to Other LEAs Within the State - Special	84,000.00	(60,470.48)	23,529.52	-	23,529.52
Tuition to County Voc. School Dist. - Regular	802,727.00	(118,140.60)	684,586.40	684,586.00	0.40
Tuition to County Voc. School Dist. - Special	137,200.00	(35,070.00)	102,130.00	102,130.00	-
Tuition to CSSD & Regional Day Schools	1,126,440.00	(123,810.00)	1,002,630.00	921,114.74	81,515.26
Tuition to Private Schools for the Disabled W/ State	1,391,857.32	2,674.01	1,394,531.33	1,255,568.74	138,962.59
Tuition - State Facilities	40,784.00	-	40,784.00	40,784.00	-
<b>Total Undistributed Expenditures - Instruction</b>	<b>3,628,008.32</b>	<b>(362,782.07)</b>	<b>3,265,226.25</b>	<b>3,015,430.58</b>	<b>249,795.67</b>
Undistributed Expend. - Attend. & Social Worker					
Salaries	8,769.00	(1,889.45)	6,879.55	6,879.55	-
Purchased Professional and Technical Services	9,400.00	(3,767.87)	5,632.13	5,632.13	-
Other Purchased Services (400-500 series)	1,800.00	(966.68)	833.32	833.32	-
Supplies and Materials	1,065.73	(194.70)	871.03	871.03	-
<b>Total Undist. Expend. - Attend. &amp; Social Worker</b>	<b>21,034.73</b>	<b>(6,818.70)</b>	<b>14,216.03</b>	<b>14,216.03</b>	<b>-</b>
Undistributed Expend. - Health Services					
Salaries	305,509.00	(2,689.87)	302,819.13	302,705.19	113.94
Purchased Professional and Technical Services	41,891.20	(4,333.70)	37,557.50	28,629.50	8,928.00
Other Purchased Services (400-500 series)	2,990.00	(140.00)	2,850.00	2,850.00	-
Supplies & Materials	6,650.00	1,157.52	7,807.52	7,807.52	-
Other Objects	285.00	(285.00)	-	-	-
<b>Total Undistributed Expend. - Health Services</b>	<b>357,325.20</b>	<b>(6,291.05)</b>	<b>351,034.15</b>	<b>341,992.21</b>	<b>9,041.94</b>
Undist. Expend. - Other Support Serv. Students - Related Services					
Salaries	385,404.00	(7,860.57)	377,543.43	377,525.56	17.87
Purchased Professional - Education Services	139,672.28	45,747.46	185,419.74	181,131.17	4,288.57
Supplies & Materials	3,000.00	(701.00)	2,299.00	2,029.59	269.41
<b>Total Undist. Expend. - Other Support Services Student - Related Services</b>	<b>528,076.28</b>	<b>37,185.89</b>	<b>565,262.17</b>	<b>560,686.32</b>	<b>4,575.85</b>
Undist. Expend. - Other Support Serv. Students - Extraordinary Services					
Salaries	-	325,486.19	325,486.19	325,486.19	-
Purchased Professional - Education Services	1,011,992.00	(502,052.96)	509,939.04	453,213.29	56,725.75
<b>Total Undist. Expend. - Other Support Services Student - Extraordinary Services</b>	<b>1,011,992.00</b>	<b>(176,566.77)</b>	<b>835,425.23</b>	<b>778,699.48</b>	<b>56,725.75</b>
Undist. Expend. - Guidance					
Regular					
Salaries of Other Professional Staff	806,877.00	24,126.39	831,003.39	825,903.39	5,100.00
Salaries of Secretarial and Clerical Assistance	42,970.00	-	42,970.00	42,969.84	0.16
Other Salaries	24,725.00	(1,888.62)	22,836.38	22,836.38	-
Purchased Professional - Education Services	54,500.00	67,391.17	121,891.17	121,888.35	2.82
Other Purchased Services (400-500 series)	2,565.00	(1,850.85)	714.15	392.59	321.56
Supplies and Materials	11,937.00	537.52	12,474.52	11,873.42	601.10
Other Objects	2,200.00	(977.50)	1,222.50	1,222.50	-
<b>Total Undist. Expend. - Guidance</b>	<b>945,774.00</b>	<b>87,338.11</b>	<b>1,033,112.11</b>	<b>1,027,086.47</b>	<b>6,025.64</b>

**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Child Study Team					
Special					
Salaries of Other Professional Staff	420,666.00	(1,125.88)	419,540.12	419,040.12	500.00
Salaries of Secretarial and Clerical Assistants	104,832.00	-	104,832.00	104,831.52	0.48
Purchased Professional - Education Services	35,278.18	(8,340.13)	26,938.05	24,934.19	2,003.86
Misc Pur Serv (400-500 series O/than Resid Costs)	3,500.00	-	3,500.00	2,654.73	845.27
Supplies & Materials	26,761.21	(11,296.85)	15,464.36	15,464.36	-
Other Objects	1,400.00	(166.00)	1,234.00	1,234.00	-
<b>Total Undist. Expend. - Child Study Team</b>	<b>592,437.39</b>	<b>(20,928.86)</b>	<b>571,508.53</b>	<b>568,158.92</b>	<b>3,349.61</b>
Undist. Expend. - Improvement of Instructional Services					
Salaries of Supervisors of Instruction	134,851.00	1,118.22	135,969.22	130,635.24	5,333.98
Purchased Prof - Ed Services	-	-	-	-	-
Other Purchased Services (400-500 series)	2,100.00	(1,287.27)	812.73	460.75	351.98
Supplies & Materials	1,000.00	3,500.00	4,500.00	3,963.36	536.64
Other Objects	1,209.00	-	1,209.00	820.00	389.00
<b>Total Undist. Expend. - Improvement of Instructional</b>	<b>139,160.00</b>	<b>3,330.95</b>	<b>142,490.95</b>	<b>135,879.35</b>	<b>6,611.60</b>
Undist. Expend. - Instructional Staff Training					
Salaries of Secretarial and Clerical Assistants	-	-	-	-	-
Other Salaries	15,000.00	(1,212.28)	13,787.72	-	13,787.72
Purchased Professional - Education Services	3,900.00	-	3,900.00	1,400.00	2,500.00
Other Purchased Prof. and Tech. Services	4,100.00	7,037.50	11,137.50	11,137.50	-
Other Purchased Services (400-500 series)	36,500.00	(1,287.50)	35,212.50	24,112.50	11,100.00
Supplies & Materials	1,100.00	(1,100.00)	-	-	-
Other Objects	500.00	-	500.00	-	500.00
<b>Total Undist. Expend. - Instructional Staff Training</b>	<b>61,100.00</b>	<b>3,437.72</b>	<b>64,537.72</b>	<b>36,650.00</b>	<b>27,887.72</b>
Undist. Expend. - Edu. Media Serv./Sch. Library					
Salaries	55,948.00	66,772.21	122,720.21	122,592.57	127.64
Salaries of Technology Coordinators	-	-	-	-	-
Purchased Prof & Tech Svc	93,945.00	(72,145.96)	21,799.04	21,758.48	40.56
Supplies & Materials	17,751.00	(9,818.66)	7,932.34	7,932.34	-
<b>Total Undistributed Expenditures - Educational Media Services - School Library</b>	<b>167,644.00</b>	<b>(15,192.41)</b>	<b>152,451.59</b>	<b>152,283.39</b>	<b>168.20</b>
Undist. Expend. - Supp. Serv. - General Admin.					
Salaries	186,980.00	(6,761.60)	180,218.40	180,218.40	-
Legal Services	62,409.30	14,259.82	76,669.12	70,555.16	6,113.96
Audit Fees	36,500.00	(5,300.00)	31,200.00	31,200.00	-
Architectural/Engineering Services	55,000.00	(30,783.44)	24,216.56	24,216.56	-
Other Purchased Prof. Services	-	33,689.15	33,689.15	33,082.54	606.61
Purchased Tech. Services	20,000.00	(19,192.97)	807.03	650.00	157.03
Communications/Telephone	134,850.00	70,011.44	204,861.44	204,861.44	-
BOE Other Purchased Professional Services	2,000.00	(400.00)	1,600.00	1,600.00	-
Misc. Purch Serv (400-500)	25,000.00	(5,087.39)	19,912.61	19,912.61	-
General Supplies	8,102.45	908.21	9,010.66	6,666.42	2,344.24
Judgements Against School District	-	-	-	-	-
Miscellaneous Expenditures	7,800.00	5,327.25	13,127.25	13,127.25	-
BOE Membership Dues and Fees	17,000.00	(1,418.10)	15,581.90	15,581.90	-
<b>Total Undistributed Expenditures - Support Services - General Administration</b>	<b>555,641.75</b>	<b>55,252.37</b>	<b>610,894.12</b>	<b>601,672.28</b>	<b>9,221.84</b>

**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Supp. Serv. - School Admin.					
Salaries of Principals/Assistance Principals	734,084.00	17,937.43	752,021.43	717,975.36	34,046.07
Salaries of Other Professional Staff	116,678.00	70,726.40	187,404.40	181,130.40	6,274.00
Salaries of Secretarial and Clerical Assistants	414,477.00	(53,227.45)	361,249.55	335,315.37	25,934.18
Other Purchased Services (400-500 series)	88,575.00	(45,805.30)	42,769.70	30,087.00	12,682.70
Supplies & Materials	64,399.80	(22,412.82)	41,986.98	34,215.56	7,771.42
Other Objects	10,094.00	(2,353.00)	7,741.00	7,741.00	-
Total Undistributed Expenditures - Support Services - School Administration	<u>1,428,307.80</u>	<u>(35,134.74)</u>	<u>1,393,173.06</u>	<u>1,306,464.69</u>	<u>86,708.37</u>
Undist. Expend. - Central Services					
Salaries	376,270.00	(1,146.44)	375,123.56	375,116.48	7.08
Purchased Professional Services	39,256.00	(6,848.71)	32,407.29	32,070.00	337.29
Miscellaneous Purchased Services (400-500 series)	10,000.00	4,150.00	14,150.00	12,196.53	1,953.47
Supplies and Materials	10,248.23	(2,281.89)	7,966.34	7,966.34	-
Interest on Lease Purchase Agreements	-	-	-	-	-
Miscellaneous Expenditures	2,275.00	1,127.04	3,402.04	3,402.04	-
Total Undistributed Expenditures - Central Services	<u>438,049.23</u>	<u>(5,000.00)</u>	<u>433,049.23</u>	<u>430,751.39</u>	<u>2,297.84</u>
Undist. Expend. - Admin. Info. Technology					
Salaries	-	-	-	-	-
Purchased Professional and Technical Services	-	-	-	-	-
Purchased Technical Services	300,226.42	(27,140.62)	273,085.80	241,029.09	32,056.71
Other Purchased Services (400-500 series)	-	-	-	-	-
Supplies and Materials	10,943.10	10,140.00	21,083.10	21,079.46	3.64
Other Objects	-	-	-	-	-
Total Undistributed Expenditures - Admin Info. Tech.	<u>311,169.52</u>	<u>(17,000.62)</u>	<u>294,168.90</u>	<u>262,108.55</u>	<u>32,060.35</u>
Undist. Expend. - Required Maint. School Fac.					
Salaries	176,566.00	31,535.89	208,101.89	208,101.81	0.08
Cleaning, Repair and Maintenance Service	265,204.19	886,880.72	1,152,084.91	1,071,340.48	80,744.43
General Supplies	19,755.66	231.96	19,987.62	17,360.62	2,627.00
Other Objects	4,000.00	2,000.00	6,000.00	5,803.50	196.50
Total Undistributed Expenditures - Required Maintenance for School Facilities	<u>465,525.85</u>	<u>920,648.57</u>	<u>1,386,174.42</u>	<u>1,302,606.41</u>	<u>83,568.01</u>
Undist. Expend. - Custodial Services					
Salaries	810,007.00	(126,511.90)	683,495.10	677,155.74	6,339.36
Salaries of Non Instructional Aids	68,933.00	-	68,933.00	68,622.05	310.95
Purchased Professional and Technical Services	24,641.00	10,289.32	34,930.32	34,430.88	499.44
Cleaning, Repairs & Maintenance	58,337.46	(1,885.50)	56,451.96	51,149.70	5,302.26
Other Purchased Property Services	45,500.00	21,220.69	66,720.69	66,720.69	-
Insurance	247,125.00	(14,984.79)	232,140.21	230,369.13	1,771.08
Misc. Purch Serv (400-500)	500.00	-	500.00	32.71	467.29
General Supplies	95,758.99	(12,000.00)	83,758.99	81,432.23	2,326.76
Energy (Electricity)	760,000.00	(91,375.88)	668,624.12	655,995.49	12,628.63
Other Objects	500.00	-	500.00	245.00	255.00
Energy (Natural Gas)	165,000.00	83,606.00	248,606.00	223,996.53	24,609.47
Total Undistributed Expenditures - Custodial Services	<u>2,276,302.45</u>	<u>(131,642.06)</u>	<u>2,144,660.39</u>	<u>2,090,150.15</u>	<u>54,510.24</u>
Undist. Expend. - Care and Upkeep of Grounds					
Salaries	96,143.00	(23,365.07)	72,777.93	72,777.93	-
Cleaning, Repair, and Maintenance Services	4,950.00	(583.20)	4,366.80	1,709.66	2,657.14
Misc. Purch Serv (400-500)	-	-	-	-	-
General Supplies	20,413.50	1,400.00	21,813.50	21,702.03	111.47
Total Undist. Expend. - Care and Upkeep of Grounds	<u>121,506.50</u>	<u>(22,548.27)</u>	<u>98,958.23</u>	<u>96,189.62</u>	<u>2,768.61</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Security					
Salaries	31,492.00	2,538.49	34,030.49	34,030.49	-
Purchased Professional and Technical Services	68,929.00	(6,781.43)	62,147.57	55,429.80	6,717.77
Cleaning, Repair & Maintenance Services	8,221.00	-	8,221.00	2,763.57	5,457.43
General Supplies	611.00	-	611.00	70.00	541.00
<b>Total Undistributed Expenditures - Security</b>	<b>109,253.00</b>	<b>(4,242.94)</b>	<b>105,010.06</b>	<b>92,293.86</b>	<b>12,716.20</b>
<b>Total Undistributed Expenditures - Maintenance of School Facilities</b>	<b>2,972,587.80</b>	<b>762,215.30</b>	<b>3,734,803.10</b>	<b>3,581,240.04</b>	<b>153,563.06</b>
Undist. Expend. - Student Transportation Serv.					
Sal. - Pup. Trans. (Bet. Home & School) - Reg.		-			-
Other Purchased Professional and Tech. Services	95,000.00	(90,250.00)	4,750.00	4,750.00	-
Cleaning, Repair and Maintenance Service	1,000.00	(1,000.00)	-	-	-
Contracted Services - (Bet. Home & School) -Vendors	1,217,888.74	(117,547.57)	1,100,341.17	1,014,352.80	85,988.37
Contracted Services - (Other than Home & Sch) - Vendors	148,223.70	90,275.65	238,499.35	216,286.42	22,212.93
Contr. Serv. - (Bet. Home & School) - Jointures	16,030.00	(10,849.74)	5,180.26	4,068.10	1,112.16
Contr. Serv. - (Sp Ed Stds) - Vendors	865,054.14	(341,491.32)	523,562.82	523,478.10	84.72
Contr. Serv. - (Sp Ed Stds) - Jointures	302,673.43	759,695.45	1,062,368.88	1,062,367.92	0.96
Contr. Serv - (Regular) - ESCs		-			-
Contr. Serv - (Sp Ed) - ESCs		-			-
Contr. Serv. - Aid in Lieu Payments - Non Pub. Sch.	57,649.45	62,065.90	119,715.35	118,397.63	1,317.72
Misc. Purchased Service - Transportation	1,000.00	(920.00)	80.00	80.00	-
Supplies & Materials	5,000.00	3,449.00	8,449.00	8,403.25	45.75
Other Objects	300.00	(300.00)			-
<b>Total Undistributed Expenditures - Student Transportation Services</b>	<b>2,709,819.46</b>	<b>353,127.37</b>	<b>3,062,946.83</b>	<b>2,952,184.22</b>	<b>110,762.61</b>
Unallocated Benefits					
Group Insurance	39,192.00	28,000.00	67,192.00	61,571.03	5,620.97
Social Security Contribution	791,990.00	(138,760.28)	653,229.72	454,349.72	198,880.00
Other Retirement Contributions - PERS	500,000.00	(67,701.00)	432,299.00	432,299.00	-
Other Retirement Contributions - Regular		-			-
Unemployment Compensation	100,000.00	(80,293.51)	19,706.49	19,706.49	-
Workmen's Compensation	272,300.00	(58,634.60)	213,665.40	212,707.84	957.56
Health Benefits	4,500,000.00	(14,121.95)	4,485,878.05	4,465,647.21	20,230.84
Tuition Reimbursement	37,888.00	(15,000.00)	22,888.00	2,552.00	20,336.00
Other Employee Benefits	498,442.00	25,774.34	524,216.34	374,501.27	149,715.07
<b>Total Unallocated Benefits</b>	<b>6,739,812.00</b>	<b>(320,737.00)</b>	<b>6,419,075.00</b>	<b>6,023,334.56</b>	<b>395,740.44</b>
On-Behalf Contributions					
TPAF Pension (On-Behalf - Non-Budgeted)			-	4,163,880.00	(4,163,880.00)
Reimbursed TPAF Social Security Cont.(non-bud)			-	1,077,964.45	(1,077,964.45)
<b>Total On-Behalf Contributions</b>			<b>-</b>	<b>5,241,844.45</b>	<b>(5,241,844.45)</b>
<b>Total Personal Services - Employee Benefits</b>	<b>6,739,812.00</b>	<b>(320,737.00)</b>	<b>6,419,075.00</b>	<b>11,265,179.01</b>	<b>(4,846,104.01)</b>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>	<b>22,607,939.48</b>	<b>335,435.49</b>	<b>22,943,374.97</b>	<b>27,030,682.93</b>	<b>(4,087,307.96)</b>
<b>TOTAL GENERAL CURRENT EXPENSE</b>	<b>36,607,156.87</b>	<b>(227,767.59)</b>	<b>36,379,389.28</b>	<b>40,043,236.85</b>	<b>(3,663,847.57)</b>
<b>CAPITAL OUTLAY</b>					
Equipment					
Regular Programs - Grades 6-8		-		-	-
Regular Programs - Grades 9-12		-		-	-
Support Services - instructional staff		-		-	-
Leased Equipment				205,355.40	(205,355.40)
Undistributed Expenditures - Instruction	91,288.00	(48,471.00)	42,817.00	42,817.00	-
Undistributed- Support Services - Reg	291,500.00	(102,477.44)	189,022.56	86,344.86	102,677.70
Undistributed Expenditures - Central Services	-	184,929.78	184,929.78	82,252.08	102,677.70
Undistributed - Custodial Services		9,799.25	9,799.25	9,799.25	-
Undistributed - Care and upkeep of grounds		-			-
<b>Total Equipment</b>	<b>382,788.00</b>	<b>43,780.59</b>	<b>426,568.59</b>	<b>426,568.59</b>	<b>-</b>
Facilities Acquisition and Construction Services					
Other Objects - State Debt Service Assessment	290,098.00	-	290,098.00	290,098.00	-
<b>Total Facilities Acquisition and Construction Services</b>	<b>290,098.00</b>	<b>-</b>	<b>290,098.00</b>	<b>290,098.00</b>	<b>-</b>
<b>TOTAL CAPITAL OUTLAY</b>	<b>672,886.00</b>	<b>43,780.59</b>	<b>716,666.59</b>	<b>716,666.59</b>	<b>-</b>
Transfer of Funds to Charter Schools	138,688.00	183,987.00	322,675.00	269,307.00	53,368.00
<b>TOTAL EXPENDITURES</b>	<b>37,418,730.87</b>	<b>(0.00)</b>	<b>37,418,730.87</b>	<b>41,029,210.44</b>	<b>(3,610,479.57)</b>

**BUENA REGIONAL SCHOOL DISTRICT  
General Fund  
Budgetary Comparison Schedule  
For the Year Ended June 30, 2019**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual Favorable (Unfavorable)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	<u>(2,527,054.87)</u>	<u>0.00</u>	<u>(2,385,424.87)</u>	<u>(670,790.77)</u>	<u>1,714,634.10</u>
Other Financing Sources:					
Operating Transfers In(Out):					
Capital Outlay - Transfer from Capital Projects		-	-		-
Leased Equipment			-	205,355.40	205,355.40
Interest to Capital Reserve			-		-
Total Other Financing Sources:	<u>-</u>	<u>-</u>	<u>-</u>	<u>205,355.40</u>	<u>205,355.40</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	<u>(2,527,054.87)</u>	<u>0.00</u>	<u>(2,385,424.87)</u>	<u>(465,435.37)</u>	<u>1,919,989.50</u>
Fund Balance July 1	<u>5,939,712.98</u>	<u>-</u>	<u>5,939,712.98</u>	<u>5,939,712.98</u>	<u>-</u>
Fund Balance June 30	<u><u>3,412,658.11</u></u>	<u><u>0.00</u></u>	<u><u>3,554,288.11</u></u>	<u><u>5,474,277.61</u></u>	<u><u>1,919,989.50</u></u>
Recapitulation:					
Restricted Fund Balance:					
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures				\$ 1,733,759.88	
Reserve for Excess Surplus				1,234,090.39	
Committed Fund Balance:					
Capital Reserve				1,051,694.47	
Assigned Fund Balance:					
Encumbrances				297,434.54	
Designated for Subsequent Year's Expenditures				397,000.12	
Unassigned Fund Balance				<u>760,298.21</u>	
				5,474,277.61	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payments not recognized on GAAP basis				<u>(1,795,964.00)</u>	
Fund Balance per Governmental Funds (GAAP)				<u><u>\$ 3,678,313.61</u></u>	

**BUENA REGIONAL SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Budgetary Comparison Schedule**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Local Sources	\$ -	152,230.89	152,230.89	118,375.73	(33,855.16)
State Sources	736,948.00	151,439.00	888,387.00	844,146.82	(44,240.18)
Federal Sources	1,613,541.00	836,346.01	2,449,887.01	2,096,214.67	(353,672.34)
Total Revenues	<u>2,350,489.00</u>	<u>1,140,015.90</u>	<u>3,490,504.90</u>	<u>3,058,737.22</u>	<u>(431,767.68)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	1,055,721.50	(91,861.17)	963,860.33	891,606.53	72,253.80
Other Salaries for Instruction	-	66,762.00	66,762.00	66,002.79	759.21
Purchased Professional and Technical Services	-	-	-	-	-
Purchased Professional - Educational Services	66,762.00	89,522.25	156,284.25	125,215.10	31,069.15
Other Purchased Services (400-500 series)	4,999.00	1.00	5,000.00	2,342.00	2,658.00
Tuition	503,640.00	131,968.28	635,608.28	631,838.00	3,770.28
General Supplies	28,501.00	388,577.89	417,078.89	384,707.92	32,370.97
Textbooks	37,839.00	11,716.00	49,555.00	49,530.12	24.88
Other Objects	-	14,433.63	14,433.63	9,916.70	4,516.93
Total Instruction	<u>1,697,462.50</u>	<u>611,119.88</u>	<u>2,308,582.38</u>	<u>2,161,159.16</u>	<u>147,423.22</u>
Support Services:					
Salaries of Other Professional Staff	75,493.00	203,080.28	278,573.28	120,535.39	158,037.89
Salaries of Supervisors of Instruction	13,692.00	-	13,692.00	13,692.00	-
Salaries of Secretarial and Clerical Assistants	18,038.50	39.50	18,078.00	18,037.92	40.08
Personal Services - Employee Benefits	113,564.00	215,871.00	329,435.00	324,039.84	5,395.16
Other Purchased Professional - Ed. Services	8,999.00	69,831.24	78,830.24	70,996.60	7,833.64
Purchased Professional & Technical Services	61,202.00	54,264.00	115,466.00	95,729.46	19,736.54
Purchased Professional Educational Services	-	-	-	-	-
Purchased Technical Services	-	-	-	-	-
Other Purchased Professional Services	-	-	-	-	-
Travel	700.00	16,902.09	17,602.09	9,552.43	8,049.66
Other Purchased Services (400-500 series)	283,974.00	(141,723.24)	142,250.76	111,271.50	30,979.26
Supplies & Materials	77,364.00	89,810.15	167,174.15	112,901.92	54,272.23
Total Support Services	<u>653,026.50</u>	<u>508,075.02</u>	<u>1,161,101.52</u>	<u>876,757.06</u>	<u>284,344.46</u>

**BUENA REGIONAL SCHOOL DISTRICT  
Special Revenue Fund  
Budgetary Comparison Schedule  
For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>EXPENDITURES(cont'd):</b>					
Facilities Acquisitions and Construction Services:					
Instructional Equipment	\$ -	-	-	-	-
Non - Instructional Equipment	-	20,821.00	20,821.00	20,821.00	-
<b>Total Facilities Acquisitions and Const. Services:</b>	-	20,821.00	20,821.00	20,821.00	-
Other Financing Sources (Uses)					
None	-	-	-	-	-
<b>Total Outflows</b>	<u>2,350,489.00</u>	<u>1,140,015.90</u>	<u>3,490,504.90</u>	<u>3,058,737.22</u>	<u>431,767.68</u>
Other Financing Sources (Uses):					
Transfer from General Fund			-	-	-
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)</b>	<u>\$ -</u>	<u>-</u>	<u>0.00</u>	<u>(0.00)</u>	<u>0.00</u>

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## **Notes to the Required Supplementary Information**

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Required Supplementary Information**  
**Budget-to-GAAP Reconciliation**  
**Note to RSI**  
**For the Year Ended June 30, 2019**

Note A - Explanation of Differences Between Budgetary Inflows and Outflows GAAP Revenue and Expenditures

		General Fund		Special Revenue Fund
Sources / inflows of resources				
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1]	\$ 40,358,419.67	[C-2]	3,058,737.22
Difference - budget to GAAP:				
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		Prior Year		92,116.18
		Current Year		(133,716.73)
Unexpended Preschool Funds				
The Final State Aid payments for the Year Ended June 30, 2017 that were delayed until July 2017 were recorded as budgetary revenue for the Year Ended June 30, 2017 but are not recognized under GAAP until the Year Ended June 30, 2018.		1,810,458.00		41,634.00
The Final Two State Aid payments for the Year Ended June 30, 2018 that were delayed until July 2018 were recorded as budgetary revenue for the Year Ended June 30, 2018 but are not recognized under GAAP until the Year Ended June 30, 2019.		(1,795,964.00)		(43,396.00)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds.	[B-2]	\$ 40,372,913.67	[B-2]	3,015,374.7
Uses / outflows of resources				
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1]	\$ 41,029,210.44	[C-2]	3,058,737.2
Difference - budget to GAAP:				
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for GAAP financial reporting purposes.		Prior Year		92,116.18
		Current Year		(133,716.73)
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds.	[B-2]	\$ 41,029,210.44	[B-2]	3,017,136.7

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## **Required Supplementary Information – Part III**

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net Pension Liability**  
**Public Employee Retirement System**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.0431834691%	0.0417521415%	0.0462456782%	0.0448032745%	0.0496306597%	0.0479223342%
District's proportionate of the net pension liability (asset)	8,502,610	9,719,231	13,696,643	10,057,437	9,292,217	9,158,910
District's covered payroll	2,388,397	2,737,492	2,920,476	2,897,406	3,120,781	3,333,192
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	356.00%	355.04%	468.99%	347.12%	297.75%	274.78%
Plan fiduciary net position as a percentage of the total pension liability	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of District Contributions**  
**Public Employee Retirement System**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
Contractually required contribution	\$ 429,536	386,789	410,840	385,188	409,148	361,084
Contributions in relation to the contractually required contribution	429,536	386,789	410,840	385,188	409,148	361,084
Contribution deficiency (excess)	-	-	-	-	-	-
District's covered-employee payroll	\$ 2,388,397	2,737,492	2,920,476	2,897,406	3,120,781	3,333,192
Contributions as a percentage of covered-employee payroll	17.98%	14.13%	14.07%	13.29%	13.11%	10.83%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.



**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net Pension Liability**  
**Teachers' Pension and Annuity Fund**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate of the net pension liability (asset)	\$ -	-	-	-	-	-
State's proportionate share of the net pension liability (asset) associated with the District	92,388,509	100,169,461	113,487,504	91,211,281	90,455,747	87,903,323
<b>Total</b>	<u>\$ 92,388,509</u>	<u>100,169,461</u>	<u>113,487,504</u>	<u>91,211,281</u>	<u>90,455,747</u>	<u>87,903,323</u>
District's covered payroll	\$ 14,936,256	14,662,033	15,187,384	15,058,762	14,540,438	15,617,973
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net OPEB Liability**  
**Public Employee Retirement System and Teachers' Pension and Annuity Fund**  
**Last Three Fiscal Years**

	<u>2018</u>	<u>2017</u>	<u>2016</u>
District's proportion of the net OPEB liability (asset)	0.00%	0.00%	0.00%
District's proportionate of the net OPEB liability (asset)	\$ -	\$ -	-
State's proportionate share of the net OPEB liability (asset) associated with the District	<u>89,449,586.00</u>	<u>102,133,091.00</u>	<u>110,694,262.00</u>
<b>Total</b>	<b><u>\$ 89,449,586.00</u></b>	<b><u>\$ 102,133,091.00</u></b>	<b><u>110,694,262.00</u></b>
District's covered payroll	17,324,653.00	17,399,525.00	18,107,860.00
District's proportionate share of the net OPEB liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	0.00%	0.00%	0.00%
State's proportionate share of OPEB associated with the District:			
Service Cost	2,923,428.00	3,513,081.00	
Interest Cost	3,720,052.00	3,222,669.00	
Expected vs. Actual	(6,753,013.00)		
Changes in Assumptopns	(10,264,788.00)	(13,018,410.00)	
Member Contributions	82,666.00	87,108.00	
Benefit Payments	(2,391,850.00)	(2,365,619.00)	
Change in Total Opeb Liability	<u>(12,683,505.00)</u>	<u>(8,561,171.00)</u>	
State's proportionate share of the net OPEB liability (asset) associated with the District - Beginning Balance	<u>102,133,091.00</u>	<u>110,694,262.00</u>	
Ending Balance	<b><u>\$ 89,449,586.00</u></b>	<b><u>\$ 102,133,091.00</u></b>	
State's proportionate share of the net OPEB liability associated with the District - as a percentage of its covered-employee payroll	516.31%	586.99%	

Source: GASB 75 report on State of New Jersey State Health Benefits Program; District records

Note: This schedule is required by GASB 75 to be show information for a 10 year period.  
However, information is only currently available for three years.  
Additional years will be presented as they become available.

## **Other Supplementary Information**

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## **SPECIAL REVENUE FUND DETAIL STATEMENTS**

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

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**BUENA REGIONAL SCHOOL DISTRICT  
Special Revenue Fund  
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis  
For the Year Ended June 30, 2019**

	Title I Part A	Carryover Title I Part A	IDEA	IDEA Preschool	Title II	Title IV	Carryover Title III	After school Learning Centers 21st Century
<b>REVENUES:</b>								
Local Sources								
State Sources	782,709.69	15,774.00	682,049.07	16,881.10	84,099.11	17,596.85	3,546.25	493,558.60
Federal Sources	782,709.69	15,774.00	682,049.07	16,881.10	84,099.11	17,596.85	3,546.25	493,558.60
<b>Total Revenues</b>								
<b>EXPENDITURES:</b>								
Instruction:								
Salaries of Teachers	493,812.83				33,358.00			152,747.70
Other Salaries for Instruction								
Purchased Professional and Technical Services								
Purchased Professional - Educational Services								10,393.00
Other Purchased Services (400-500 series)								
Tuition			631,838.00					
General Supplies	94,546.97	13,861.00	24,304.79	16,306.10		16,596.64	2,998.25	30,510.28
Textbooks								
Other Objects								
<b>Total Instruction</b>	<b>588,359.80</b>	<b>13,861.00</b>	<b>656,142.79</b>	<b>16,306.10</b>	<b>33,358.00</b>	<b>16,596.64</b>	<b>2,998.25</b>	<b>9,332.87</b>
Support Services:								
Salaries of Other Professional Staff								115,045.79
Salaries of Program Directors	14,960.40							
Salaries of Secretarial and Clerical Assistants	161,817.00				10,341.00			56,027.84
Personal Services - Employee Benefits	3,025.00				19,157.00			13,333.32
Other Purchased Prof - Ed Services			25,906.28	575.00				
Purchased Professional & Technical Services	5,713.46							
Purchased Professional Educational Services								
Other Purchased Professional Services								
Travel						1,000.21	548.00	2,501.47
Other Purchased Services (400-500 series)	8,834.03	1,913.00			5,477.75			95,506.14
Supplies & Materials					15,765.36			8,160.19
<b>Total Support Services</b>	<b>194,349.89</b>	<b>1,913.00</b>	<b>25,906.28</b>	<b>575.00</b>	<b>50,741.11</b>	<b>1,000.21</b>	<b>548.00</b>	<b>290,574.75</b>
Facilities Acquisitions and Construction Services:								
Instructional Equipment								
Non - Instructional Equipment								
<b>Total Facilities Acquisitions and Const. Services:</b>								
<b>Total Outflows</b>	<b>782,709.69</b>	<b>15,774.00</b>	<b>682,049.07</b>	<b>16,881.10</b>	<b>84,099.11</b>	<b>17,596.85</b>	<b>3,546.25</b>	<b>493,558.60</b>
Other Financing Sources (Uses):								
Transfer from General Fund								
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	\$ -	-	-	-	-	-	-	-

**BUENA REGIONAL SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Program Revenues and Expenditures - Budgetary Basis**  
**For the Year Ended June 30, 2019**

	Non-Public Textbooks	Non-Public Examination & Classification	Non-Public Supplemental Instruction	Non-Public Basic Skills	Preschool Education Aid	Non-Public Security	Non-Public Speech	REVENUE
Local Sources	49,530.12	39,310.08	10,842.88	41,031.00	417,303.27	139,137.87	22,855.68	Local
State Sources								State
Federal Sources								Federal
<b>Total Revenues</b>	<u>49,530.12</u>	<u>39,310.08</u>	<u>10,842.88</u>	<u>41,031.00</u>	<u>417,303.27</u>	<u>139,137.87</u>	<u>22,855.68</u>	<b>Total</b>
<b>EXPENDITURES:</b>								<b>EXPENSES:</b>
Instruction:								Instructional
Salaries of Teachers					211,688.00			Salaries
Other Salaries for Instruction					66,002.79			Other
Purchased Professional and Technical Services							22,855.68	Purchased
Purchased Professional - Educational Services		39,310.08	10,842.88	41,031.00				Purchased
Other Purchased Services (400-500 series)					2,342.00			Other
Tuition								Tuition
General Supplies					10,157.36			General
Textbooks	49,530.12					139,137.87		Textbooks
Other Objects								Other
<b>Total Instruction</b>	<u>49,530.12</u>	<u>39,310.08</u>	<u>10,842.88</u>	<u>41,031.00</u>	<u>290,190.15</u>	<u>139,137.87</u>	<u>22,855.68</u>	<b>Total</b>
Support Services:								Support
Salaries of Other Professional Staff					5,489.60			Salaries
Salaries of Program Directors					13,692.00			Salaries
Salaries of Secretarial and Clerical Assistants					3,077.52			Salaries
Personal Services - Employee Benefits					95,854.00			Personnel
Other Purchased Prof - Ed Services					9,000.00			Other
Purchased Professional & Technical Services								Purchased
Purchased Professional Educational Services								Purchased
Other Purchased Professional Services								Other
Travel								Travel
Other Purchased Services (400-500 series)								Other
Supplies & Materials								Supplies
<b>Total Support Services</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>127,113.12</u>	<u>-</u>	<u>-</u>	<b>Total</b>
Facilities Acquisitions and Construction Services:								Facilities
Instructional Equipment								Instructional
Non - Instructional Equipment								Non - Instructional
<b>Total Facilities Acquisitions and Const. Services:</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<b>Total</b>
<b>Total Outflows</b>	<u>49,530.12</u>	<u>39,310.08</u>	<u>10,842.88</u>	<u>41,031.00</u>	<u>417,303.27</u>	<u>139,137.87</u>	<u>22,855.68</u>	<b>Total Outflows</b>
Other Financing Sources (Uses):								Other Financing
Transfer from General Fund								Transfer
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<b>Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)</b>



**BUENA REGIONAL SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Program Revenues and Expenditures - Budgetary Basis**  
**For the Year Ended June 30, 2019**

	Non-Public Nursing	Non-Public Technology	English as Second Language	Garden Award	Healthy Schools	NSLP Equipment Grant
<b>USES:</b>						
Sources	90,016.00	33,337.46	782.46	501.00	608.83	12,351.00
al Sources						
<b>Total Revenues</b>	<b>90,016.00</b>	<b>33,337.46</b>	<b>782.46</b>	<b>501.00</b>	<b>608.83</b>	<b>12,351.00</b>
<b>EXPENDITURES:</b>						
Salaries of Teachers						
Salaries for Instruction						
Used Professional and Technical Services						
Used Professional - Educational Services		782.46				
Purchased Services (400-500 series)						
al Supplies		33,337.46				
Books					583.83	
Objects					583.83	
<b>Total Instruction</b>	<b>-</b>	<b>33,337.46</b>	<b>782.46</b>	<b>-</b>	<b>583.83</b>	<b>-</b>
Services:						
is of Other Professional Staff						
es of Program Directors						
is of Secretarial and Clerical Assistants						
al Services - Employee Benefits						
Purchased Prof - Ed Services	90,016.00					
Used Professional & Technical Services						
Used Professional Educational Services						
Purchased Professional Services					25.00	
Purchased Services (400-500 series)				501.00		
es & Materials				501.00		
<b>Total Support Services</b>	<b>90,016.00</b>	<b>-</b>	<b>-</b>	<b>501.00</b>	<b>25.00</b>	<b>-</b>
s Acquisitions and Construction Services:						
itional Equipment						12,351.00
nstructional Equipment						12,351.00
<b>Total Facilities Acquisitions and Const. Services:</b>	<b>90,016.00</b>	<b>33,337.46</b>	<b>782.46</b>	<b>501.00</b>	<b>608.83</b>	<b>12,351.00</b>
ifflows						
ancing Sources (Uses):						
fer from General Fund						
(Deficiency) of Revenues Over (Under)	-	-	-	-	-	-
iditures and Other Financing Sources (Uses)						

**BUENA REGIONAL SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Combining Schedule of Program Revenues and Expenditures - Budgetary Basis**  
**For the Year Ended June 30, 2019**

	Playground Equipment Grant	Safety Grant	Nesting Nature Grant	Hurricane Sandy Grant	Whole Kids Grant	Mold Donations	Totals 2018
<b>REVENUES:</b>							
Local Sources	8,470.00	19,370.70	693.00	73,430.00	1,844.50	1,106.70	118,375.73
State Sources							844,146.82
Federal Sources							2,096,214.67
	<u>8,470.00</u>	<u>19,370.70</u>	<u>693.00</u>	<u>73,430.00</u>	<u>1,844.50</u>	<u>1,106.70</u>	<u>3,058,737.22</u>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of Teachers							891,606.53
Other Salaries for Instruction							66,002.79
Purchased Professional and Technical Services							125,215.10
Purchased Professional - Educational Services							2,342.00
Other Purchased Services (400-500 series)							631,838.00
Tuition					1,844.50	1,106.70	384,707.92
General Supplies							49,530.12
Textbooks							9,916.70
Other Objects							
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,844.50</u>	<u>1,106.70</u>	<u>2,161,159.16</u>
Support Services:							
Salaries of Other Professional Staff							120,535.39
Salaries of Program Directors							13,692.00
Salaries of Secretarial and Clerical Assistants							18,037.92
Personal Services - Employee Benefits							324,039.84
Other Purchased Prof - Ed Services							70,996.60
Purchased Professional & Technical Services							95,729.46
Purchased Professional Educational Services							-
Other Purchased Professional Services							-
Travel							9,552.43
Other Purchased Services (400-500 series)		19,370.70	693.00	73,430.00			111,271.50
Supplies & Materials		19,370.70	693.00	73,430.00			112,901.92
	<u>-</u>	<u>19,370.70</u>	<u>693.00</u>	<u>73,430.00</u>	<u>-</u>	<u>-</u>	<u>876,757.06</u>
Facilities Acquisitions and Construction Services:							
Instructional Equipment	8,470.00						20,821.00
Non - Instructional Equipment	8,470.00						20,821.00
	<u>8,470.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>41,642.00</u>
Total Outflows	<u>8,470.00</u>	<u>19,370.70</u>	<u>693.00</u>	<u>73,430.00</u>	<u>1,844.50</u>	<u>1,106.70</u>	<u>3,058,737.22</u>
Other Financing Sources (Uses):							
Transfer from General Fund							-
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(0.00)</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**Special Revenue Fund**  
**Preschool Education Aid**  
**Budgetary Basis**  
**For the Year Ended June 30, 2019**

	Total		
	Budgeted	Actual	Variance
<b>EXPENDITURES:</b>			
Instruction:			
Salaries of Teachers	\$ 211,688.00	211,688.00	-
Other Salaries for Instruction	66,762.00	66,002.79	759.21
Other Purchased Services (400-500 series)	5,000.00	2,342.00	2,658.00
General Supplies	21,000.00	10,157.36	10,842.64
<b>Total Instruction</b>	<b>304,450.00</b>	<b>290,190.15</b>	<b>14,259.85</b>
Support Services:			
Salaries of Other Professional Staff	8,490.00	5,489.60	3,000.40
Salaries of Program Directors	13,692.00	13,692.00	-
Salaries of Secretarial and Clerical Assistants	3,078.00	3,077.52	0.48
Travel	700.00		700.00
Personal Services - Employee Benefits	95,854.00	95,854.00	-
Purchased Professional Educational Services	9,000.00	9,000.00	-
<b>Total Support Services</b>	<b>130,814.00</b>	<b>127,113.12</b>	<b>3,700.88</b>
Facilities Acquisition and Construction Services			
None			-
<b>Total Facilities Acquisition and Construction Ser.</b>	<b>-</b>	<b>-</b>	<b>-</b>
Contribution to Charter Schools			
None			-
Contribution to Whole School Reform			
None			-
<b>Total Expenditures</b>	<b>\$ 435,264.00</b>	<b>\$ 417,303.27</b>	<b>\$ 17,960.73</b>

**CALCULATION OF BUDGET & CARRYOVER**

Total Revised 2018-19 Preschool Aid Allocation	\$	
Adjustments		433,960.00
Add: Actual ECPA Carryover June 30, 2018		34,328.39
Add: Budgeted Transfer from the General Fund		-
Total Preschool Education Aid Funds Available for 2018-19 Budget		468,288.39
Less: 2018-19 Budgeted Preschool Education Aid		(435,264.00)
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2019		33,024.39
Add: June 30, 2019 Unexpended Preschool Education Aid		17,960.73
2018-19 Actual Carryover - Preschool Education Aid	\$	50,985.12
2018-19 Preschool Education Aid Carryover Budgeted for 2019-20	\$	15,314.00

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## **FIDUCIARY FUNDS DETAIL STATEMENTS**

Fiduciary Funds are used to account for funds received by the school district for a specific purpose.

**Unemployment Compensation Fund** - This Trust Fund is an expendable trust fund and limits expenses set aside for this purpose in current and prior budgets and contributions from employee withholding in prior years.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

**Student Activity Fund** - This agency fund is used to account for student funds held at the schools.

**Payroll Fund** - This agency fund is used to account for the payroll transactions of the school district.

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Combining Statement of Fiduciary Net Position**  
**June 30, 2019**

	Private Purpose Trust	Agency Funds	Totals
	<u>                    </u>	<u>                    </u>	<u>                    </u>
<b>ASSETS</b>			
Cash and Cash Equivalents	\$ 184,096.48	337,422.67	521,519.15
Investments, at Fair Value	<u>205,830.60</u>	<u>                    </u>	<u>205,830.60</u>
Total Assets	<u>389,927.08</u>	<u>337,422.67</u>	<u>727,349.75</u>
<b>LIABILITIES</b>			
Payable to Student Groups		134,837.59	134,837.59
Interfunds		200,600.47	200,600.47
Payroll Deductions & Withholdings		<u>1,984.61</u>	<u>1,984.61</u>
Total Liabilities	<u>-</u>	<u>337,422.67</u>	<u>337,422.67</u>
<b>NET POSITION</b>			
Reserve for Scholarships	\$ <u>389,927.08</u>		<u>389,927.08</u>
Total Net Position			<u>389,927.08</u>
Total Liabilities and Net Position			<u>\$ 727,349.75</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**Fiduciary Funds**  
**Combining Statement of Changes in Fiduciary Net Position**  
**For the Year Ended June 30, 2019**

	Private Purpose Trust	Totals
<b>ADDITIONS</b>		
Contributions:		
Donations	\$ 136,565.00	136,565.00
Total Contributions	<u>136,565.00</u>	<u>136,565.00</u>
Investments Earnings:		
Dividends and Interest	13,767.75	13,767.75
Net Increase (Decrease) in the Fair Market Value of Investments	(5,845.29)	(5,845.29)
Net Investment Earnings	<u>7,922.46</u>	<u>7,922.46</u>
Total Additions	<u>144,487.46</u>	<u>144,487.46</u>
<b>Deductions</b>		
Scholarships Awarded	85,615.00	85,615.00
Fees	2,000.00	2,000.00
Total Deductions	<u>87,615.00</u>	<u>87,615.00</u>
Change in Net Position	56,872.46	56,872.46
Net Position - Beginning of the Year	<u>333,054.62</u>	<u>333,054.62</u>
Net Position - End of the Year	\$ <u><u>389,927.08</u></u>	\$ <u><u>389,927.08</u></u>



**BUENA REGIONAL SCHOOL DISTRICT**  
**Student Activity Agency Fund**  
**Schedule of Receipts and Disbursements**  
**As of June 30, 2019**

	<u>Balance</u> <u>July 1, 2018</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2019</u>
Elementary Schools				
William B. Donini / Cleary	\$ 3,474.23	1,923.90	2,284.10	3,114.03
Collings Lake	333.87	787.25	496.26	624.86
John C. Milanesi	1,635.31	2,526.66	1,858.93	2,303.04
Buena Regional Middle School	28,421.31	42,866.50	40,396.05	30,891.76
Buena Regional High School				
Activities	86,662.67	143,662.52	139,109.40	91,215.79
Athletic	8,413.62	95,671.48	97,396.99	6,688.11
Total Assets	\$ <u>128,941.01</u>	<u>287,438.31</u>	<u>281,541.73</u>	<u>134,837.59</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**Payroll Agency Fund**  
**Schedule of Receipts and Disbursements**  
**As of June 30, 2019**

	<u>Balance July 1, 2018</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2019</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 144,019.26	21,764,944.35	21,706,378.53	202,585.08
Interfunds	-			-
Total Assets	<u>144,019.26</u>	<u>21,764,944.35</u>	<u>21,706,378.53</u>	<u>202,585.08</u>
<b>LIABILITIES:</b>				
Payroll Deductions & Withholding	2,377.87	2,506.86	2,900.12	1,984.61
Interfunds	141,641.39	21,762,437.49	21,703,478.41	200,600.47
Total Liabilities	<u>\$ 144,019.26</u>	<u>21,764,944.35</u>	<u>21,706,378.53</u>	<u>202,585.08</u>

## **LONG-TERM DEBT SCHEDULES**

The long-term debt schedules are used to reflect the outstanding principal balance of the general long-term liabilities of the school district. This includes serial bonds outstanding, the outstanding principal balance on capital leases.

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of General Serial Bonds**  
**As of June 30, 2019**

Improvement Description	Date of Issue	Amount of Original Issue	Maturities of Bonds				Balance June 30, 2017	Increased	Decreased	Balance June 30, 2018
			Date	June 30, 2016 Amount	Interest Rate	June 30, 2017				
2010 School Bonds	5/1/2011	4,183,000	5/1/2020	150,000.00	5.000%	\$ 450,000.00		145,000.00	305,000.00	
			5/1/2021	155,000.00	5.000%					
2015 Refunding Bonds	7/1/2015	4,570,000	1/15/2020	915,000.00	2.250%	2,745,000.00		895,000.00	1,850,000.00	
			1/15/2021	935,000.00	2.500%					
2017 Refunding Bonds	8/10/2017	3,300,000	5/1/2020	40,000.00	2.000%	3,230,000.00		35,000.00	3,195,000.00	
			5/1/2021	40,000.00	2.000%					
			5/1/2022	200,000.00	2.000%					
			5/1/2023	200,000.00	3.000%					
			5/1/2024	205,000.00	3.000%					
			5/1/2025	210,000.00	3.000%					
			5/1/2026	215,000.00	3.000%					
			5/1/2027	215,000.00	3.000%					
			5/1/2028	215,000.00	2.375%					
			5/1/2029	220,000.00	2.500%					
			5/1/2030	215,000.00	4.000%					
			5/1/2031	210,000.00	4.000%					
5/1/2032	210,000.00	3.000%								
5/1/2033	205,000.00	3.000%								
5/1/2034	200,000.00	3.000%								
5/1/2035	205,000.00	3.125%								
5/1/2036	190,000.00	3.125%								
						\$ 6,425,000.00	-	1,075,000.00	5,350,000.00	

**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of Obligations Under Capital Lease**  
**As of June 30, 2019**

<u>Description</u>	<u>Amount of Original Issue</u>	<u>Balance July 1, 2018</u>	<u>Issued Current Year</u>	<u>Retired Current Year</u>	<u>Balance June 30, 2019</u>
Equipment	\$ 500,000	\$ 294,644.60	205,355.40	96,232.11	403,767.89
		<u>\$ 294,644.60</u>	<u>205,355.40</u>	<u>96,232.11</u>	<u>403,767.89</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**Budgetary Comparison Schedule**  
**Debt Service Fund**  
**For the Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 1,255,412.00		1,255,412.00	1,255,412.00	-
Miscellaneous	-		-	-	-
Total Revenues	1,255,412.00	-	1,255,412.00	1,255,412.00	-
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest	180,413.00		180,413.00	180,412.50	0.50
Redemption of Principal	1,075,000.00		1,075,000.00	1,075,000.00	-
Total Regular Debt Service	1,255,413.00	-	1,255,413.00	1,255,412.50	0.50
Total Expenditures	1,255,413.00	-	1,255,413.00	1,255,412.50	0.50
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1.00)	-	(1.00)	(0.50)	0.50
Other Financing Sources (Uses):					
Operating Transfers In:					
None					
Total Other Financing Sources (Uses):	-	-	-	-	-
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures	(1.00)	-	(1.00)	(0.50)	0.50
Fund Balance, July 1	21,470.99		21,470.99	21,470.99	-
Fund Balance, June 30	<u>21,469.99</u>	<u>-</u>	<u>21,469.99</u>	<u>21,470.49</u>	<u>0.50</u>

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## **Statistical Section**

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**BUENA REGIONAL SCHOOL DISTRICT**  
**Net Position by Component,**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

Exhibit J-1

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Governmental activities</b>										
Invested in capital assets, net of related debt	20,215,887.84	17,363,921.94	23,972,257.49	25,640,307.00	24,024,389.54	25,337,153.05	26,604,063.40	25,356,560.09	26,669,159.05	25,458,683.39
Restricted	2,231,020.28	6,068,988.58	7,801,676.12	5,203,001.25	5,790,039.88	4,099,616.96	4,021,976.24	3,934,934.50	4,744,170.74	4,373,148.86
Unrestricted	(1,476,235.42)	(596,191.35)	(1,357,314.63)	(1,299,232.90)	(6,880,277.12)	(8,063,224.68)	(10,472,746.62)	(10,114,308.85)	(12,199,285.84)	(10,975,840.57)
<b>Total governmental activities net position</b>	<b>20,970,672.70</b>	<b>22,836,719.17</b>	<b>30,416,618.98</b>	<b>29,544,075.35</b>	<b>22,934,152.30</b>	<b>21,373,545.33</b>	<b>20,153,293.02</b>	<b>19,177,205.74</b>	<b>19,234,043.95</b>	<b>18,855,991.66</b>
<b>Business-type activities</b>										
Invested in capital assets, net of related debt	340,492.26	274,308.96	208,125.66	322,038.00	258,880.59	231,885.20	205,406.81	272,145.07	252,859.18	218,856.19
Restricted	(37,082.07)	(16,334.35)	6,700.26	(141,953.55)	(219,029.85)	(208,543.55)	(109,803.01)	(61,643.63)	43,848.37	199,106.67
Unrestricted	303,410.19	257,974.61	214,825.92	180,084.45	39,850.74	23,321.65	95,603.80	210,501.44	296,707.55	417,964.86
<b>Total business-type activities net position</b>	<b>303,410.19</b>	<b>257,974.61</b>	<b>214,825.92</b>	<b>180,084.45</b>	<b>39,850.74</b>	<b>23,321.65</b>	<b>95,603.80</b>	<b>210,501.44</b>	<b>296,707.55</b>	<b>417,964.86</b>
<b>District-wide</b>										
Invested in capital assets, net of related debt	20,556,380.10	17,638,230.90	24,180,383.15	25,962,345.00	24,283,270.13	25,569,018.25	26,809,470.21	25,628,725.16	26,942,018.23	25,677,541.58
Restricted	2,231,020.28	6,068,988.58	7,801,676.12	5,203,001.25	5,790,039.88	4,099,616.96	4,021,976.24	3,934,934.50	4,744,170.74	4,373,148.86
Unrestricted	(1,513,317.49)	(612,523.70)	(1,350,614.37)	(1,441,186.45)	(7,099,306.97)	(8,271,768.23)	(10,362,349.63)	(10,175,932.46)	(12,155,437.47)	(10,776,733.90)
<b>Total district net position</b>	<b>21,274,082.89</b>	<b>23,094,893.78</b>	<b>30,631,444.90</b>	<b>29,724,159.80</b>	<b>22,974,003.04</b>	<b>21,396,866.98</b>	<b>20,248,896.82</b>	<b>19,387,707.18</b>	<b>19,530,751.50</b>	<b>19,273,956.54</b>

\* Net position was restated as of June 30, 2014 as required by implementation of GASB 68.

Source: CAFR Schedule A-1

**BUENA REGIONAL SCHOOL DISTRICT**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

Exhibit J-2

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Expenses</b>										
Governmental activities:										
Instruction:										
Regular	15,813,383.63	13,969,702.26	14,723,904.16	14,031,429.84	11,653,052.50	15,173,272.27	15,108,656.26	16,288,365.65	16,515,663.24	16,219,806.16
Special education	6,386,421.71	7,080,013.59	7,565,443.29	7,391,904.95	6,824,988.45	8,380,247.37	8,854,170.75	9,551,015.66	9,516,080.57	8,153,665.81
Other special education	1,005,463.66	865,852.76	962,643.43	1,279,782.34	1,400,923.44	1,788,076.20	1,679,963.97	1,982,326.72	2,066,565.66	2,052,347.36
Support Services:										
Tuition	2,574,668.39	2,203,874.95	2,441,997.18	2,310,651.54	2,626,862.29	2,448,258.56	2,799,129.27	3,356,120.87	3,286,568.88	3,284,737.58
Student & instruction related services	5,450,193.12	5,144,806.82	5,237,260.04	6,189,741.21	6,362,975.87	7,750,260.98	7,189,270.64	7,528,642.11	7,933,108.82	7,306,371.92
General administrative services	879,011.44	723,891.06	773,431.97	626,149.52	772,470.75	898,654.58	673,035.25	760,792.21	728,814.74	692,859.94
School administrative services	1,751,086.55	2,377,134.99	2,136,955.46	2,121,285.31	1,815,980.34	1,901,382.32	1,960,556.62	2,167,976.26	2,292,326.13	2,016,878.12
Business administrative services	910,259.65	921,056.12	995,776.10	711,436.86	732,262.38	705,949.45	932,371.32	1,077,283.75	1,115,296.53	1,067,186.71
Plant operations and maintenance	5,167,835.86	3,654,165.38	3,604,813.60	4,157,479.02	3,720,968.60	3,930,022.39	4,018,581.67	4,068,135.52	5,378,427.81	5,227,934.33
Pupil transportation	3,550,975.11	3,409,825.60	3,284,848.10	2,491,726.21	3,625,706.93	3,741,583.49	3,649,918.85	4,193,888.60	2,487,003.19	2,952,184.22
Charter Schools										
Interest on long-term debt	338,342.50	511,960.00	608,061.45	625,885.76	733,682.70	702,321.01	528,696.65	571,583.85	757,537.24	760,608.50
Capital Expenditures	43,827,641.62	40,862,373.53	42,335,039.78	41,937,476.56	(886,222.28)	124,363.06	251,255.66	210,150.43	-	-
Total governmental activities expenses										
	43,827,641.62	40,862,373.53	42,335,039.78	41,937,476.56	39,363,653.97	47,545,391.68	47,644,920.91	51,756,291.83	52,077,437.01	49,736,670.85
Business-type activities:										
Food service	1,124,135.41	1,092,398.42	1,020,310.34	1,040,400.98	1,006,940.93	1,045,142.74	1,025,314.49	1,000,777.54	960,498.97	900,925.72
Latchkey	133,099.62	100,522.13	93,401.02	115,453.26	92,844.29	56,501.87	60,886.48	-	-	-
Other	18,333.58	17,271.73	13,912.26	20,235.10	11,414.21	902.85	0.02	-	-	-
Total business-type activities expenses	1,275,568.61	1,210,192.28	1,127,623.62	1,176,089.34	1,111,199.43	1,102,547.46	1,086,000.99	1,000,777.54	960,498.97	900,925.72
Total district expenses	45,103,210.23	42,072,565.81	43,462,663.40	43,113,565.90	40,494,853.40	48,647,939.14	48,730,921.90	52,756,069.37	53,037,935.98	50,637,596.57

**BUENA REGIONAL SCHOOL DISTRICT**  
**Changes in Net Position**  
**Last Ten Fiscal Years**  
*(accrual basis of accounting)*

Exhibit J-2

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
Pupil tuition & transportation	386,110.85	351,515.17	4,680,849.80	2,348,158.80	2,335,901.23	1,770,070.54	1,222,071.93	1,897,066.70	1,371,283.48	1,433,657.10
Operating grants and contributions	3,639,639.60	3,470,266.30	3,562,419.87	2,911,149.18	2,930,612.13	10,273,797.98	11,809,892.62	14,367,037.24	16,482,890.48	13,006,465.75
Capital grants and contributions	5,878,263.69	371,625.56	5,964,052.97	(115,913.72)	(25,366.04)	-	-	-	(238,244.22)	-
Total governmental activities program revenues	9,904,214.14	4,193,409.03	14,207,322.64	5,143,394.25	5,241,147.32	12,043,868.52	13,032,064.55	16,264,103.94	17,616,029.74	14,440,122.85
Business-type activities:										
Charges for services:										
Food service	453,485.51	433,241.95	380,492.64	309,876.77	287,532.03	315,661.64	326,946.25	325,799.28	346,323.73	333,063.64
Latchkey	108,288.34	102,902.59	89,406.53	72,266.53	75,735.48	77,343.76	71,537.00	373.00	-	-
Other	16,362.40	19,624.97	15,092.00	16,678.88	9,403.91	-	-	-	-	-
Operating grants and contributions	605,025.60	608,735.29	597,830.28	613,147.13	598,138.74	690,203.55	752,118.80	787,062.99	694,878.13	684,819.61
Total business-type activities program revenue	1,183,162.85	1,164,504.80	1,082,821.45	1,011,963.31	970,810.16	1,083,208.95	1,150,602.05	1,113,195.27	1,041,301.86	1,017,883.25
Total district program revenue	11,087,376.99	5,357,913.83	15,290,144.09	6,155,363.56	6,211,957.48	13,127,077.47	14,182,666.60	17,377,359.21	18,657,331.60	15,458,006.10
<b>Net (Expense)/Revenue</b>										
Governmental activities	(33,923,427.48)	(36,668,964.50)	(28,127,717.14)	(36,794,082.31)	(34,142,506.65)	(35,501,523.16)	(34,612,856.36)	(35,494,127.89)	(34,461,407.27)	(35,296,548.00)
Business-type activities	(92,405.76)	(45,687.48)	(44,802.17)	(164,120.03)	(140,389.27)	(19,338.51)	64,801.06	112,417.73	80,802.89	116,957.53
Total district-wide net expense	(34,015,833.24)	(36,714,651.98)	(28,172,519.31)	(36,958,202.34)	(34,282,895.92)	(35,520,861.67)	(34,548,055.30)	(35,381,710.16)	(34,380,604.38)	(35,179,590.47)
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Property taxes levied for general purposes, net	10,703,351.00	10,807,242.06	11,023,387.00	11,483,615.99	12,186,637.00	12,540,074.61	12,790,875.00	13,046,694.00	13,307,626.00	13,573,780.80
Taxes levied for debt service	617,703.00	951,454.98	1,245,363.00	1,280,291.00	1,294,588.00	1,296,389.00	661,363.00	1,275,357.00	1,056,844.00	1,255,412.00
Unrestricted grants and contributions	21,480,614.06	20,816,106.08	22,613,671.24	22,995,466.96	22,695,381.73	19,617,725.86	19,717,981.11	19,747,756.26	19,719,450.54	19,688,107.68
Tuition	5,107,194.12	5,306,890.04	825,195.71	291,234.07	249,870.82	482,116.90	222,383.94	449,272.22	434,322.94	435,523.64
Miscellaneous income	496,210.00	653,515.81	-	-	(96,068.95)	4,639.82	-	(1,038.87)	-	-
Transfers & Adjustments	(175,000.00)	38,535,010.97	35,707,616.95	36,050,611.02	36,330,408.60	33,940,916.19	33,392,604.05	34,518,040.61	34,518,245.48	34,952,824.12
Total governmental activities	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18	38,240,072.18
Business-type activities:										
Investment earnings	323.65	251.90	1,653.48	306.22	155.56	7,449.24	7,681.09	2,479.91	5,403.22	4,299.78
Transfers	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56	581,675.56
Total business-type activities	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21	581,999.21
Total district-wide	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39	38,822,071.39
<b>Changes in Net Position</b>										
Governmental activities	4,316,644.70	1,866,046.47	7,579,899.81	(743,471.29)	2,187,901.95	(1,560,606.97)	(1,220,252.31)	(976,087.28)	56,838.21	(343,723.88)
Business-type activities	489,593.45	(45,435.58)	(43,148.69)	(163,813.81)	(140,233.71)	(16,529.09)	72,282.15	114,897.64	86,208.11	121,257.31
Total district	4,806,238.15	1,820,610.89	7,536,751.12	(907,285.10)	2,047,668.24	(1,577,136.06)	(1,147,970.16)	(861,189.64)	143,046.32	(222,466.57)

Source: CAFR Schedule A-2

**BUENA REGIONAL SCHOOL DISTRICT**  
**Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>General Fund</b>										
Reserved	970,042.72	-	-	-	-	-	-	-	-	-
Unreserved	(1,085,683.14)	-	-	-	-	-	-	-	-	-
Restricted	979,010.64	2,231,651.85	2,719,619.76	2,485,209.50	2,719,619.76	2,600,276.32	2,499,812.75	2,646,771.01	2,993,943.29	2,867,850.27
Committed	194,636.42	264,230.40	280,343.48	248,509.07	280,343.48	715,343.48	716,143.48	482,143.48	1,051,694.47	1,051,694.47
Assigned	500,000.00	996,292.00	1,282,172.07	248,509.07	1,282,172.07	(64,759.97)	(128,616.19)	(57,081.80)	705,838.59	397,000.12
Unassigned	(906,138.41)	(1,010,972.34)	(408,856.71)	(408,856.71)	-	(64,759.97)	(128,616.19)	(57,081.80)	(622,221.37)	(736,231.25)
<b>Total general fund</b>	<b>(115,640.42)</b>	<b>767,508.65</b>	<b>2,481,201.91</b>	<b>2,324,861.86</b>	<b>4,282,135.31</b>	<b>3,250,859.83</b>	<b>3,087,340.04</b>	<b>3,071,832.69</b>	<b>4,129,254.98</b>	<b>3,678,313.61</b>
<b>All Other Governmental Funds</b>										
Reserved	18,848.00	-	-	-	-	-	-	-	-	-
Unreserved, reported in:										
Special revenue fund										
Capital projects fund	2,364,172.28	-	-	-	-	-	-	-	-	-
Debt service fund										
Restricted		4,565,263.61	3,304,603.64	2,569,894.77	4,440,532.25	1,006,175.62	846,520.01	84,620.01		
Committed		1,680,324.97	2,265,420.63	214,496.18	(1,604,330.61)	53,321.54				
Assigned									1.00	
Unassigned					589,250.81	594,876.29	179,600.21	179,600.95	14,164.38	(21,925.51)
<b>Total all other governmental funds</b>	<b>2,383,020.28</b>	<b>6,245,588.58</b>	<b>5,570,024.27</b>	<b>2,784,390.95</b>	<b>3,425,452.45</b>	<b>1,654,373.45</b>	<b>1,026,120.22</b>	<b>264,220.96</b>	<b>14,165.38</b>	<b>(21,925.51)</b>

Source: CAFR Schedule B-1

**BUENA REGIONAL SCHOOL DISTRICT**  
**Changes in Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Revenues</b>										
Tax Levy	11,321,054.00	11,758,697.04	12,288,750.00	12,763,909.99	13,481,225.00	13,836,433.61	13,452,239.00	14,322,051.00	14,364,472.00	14,829,192.80
Tuition charges	5,107,194.12	5,306,690.04	4,291,993.02	2,048,083.67	1,975,390.03	1,444,248.43	856,736.69	1,406,038.79	1,205,272.71	1,325,490.99
Transportation fees	386,110.85	351,515.17	388,856.78	300,075.13	360,511.20	325,822.11	366,335.24	491,027.91	166,010.77	108,166.11
Miscellaneous	377,359.39	661,922.61	856,138.35	240,861.81	291,664.33	512,718.18	330,164.81	495,874.45	459,190.63	553,899.37
Slate sources	25,049,820.75	21,714,271.11	28,519,010.13	23,427,566.70	23,315,668.32	23,603,891.65	23,961,338.59	24,580,279.51	24,758,358.57	25,683,476.27
Federal sources	5,851,522.78	2,935,324.03	3,590,191.31	2,284,445.63	2,243,165.99	2,230,141.91	2,294,808.27	2,109,884.76	2,043,938.35	2,143,474.80
Total revenue	<u>48,193,061.89</u>	<u>42,728,420.00</u>	<u>49,914,939.59</u>	<u>41,064,933.93</u>	<u>41,667,624.87</u>	<u>41,953,255.89</u>	<u>41,260,622.60</u>	<u>43,403,156.42</u>	<u>42,997,243.22</u>	<u>44,643,700.34</u>
<b>Expenditures</b>										
<b>Instruction:</b>										
Regular instruction	12,300,057.39	10,494,504.34	10,859,922.22	9,412,809.64	8,459,809.10	9,628,343.08	9,186,350.22	9,062,818.17	8,711,650.26	8,679,069.99
Special education instruction	5,001,183.71	5,318,740.96	5,580,091.87	5,196,894.54	4,994,761.81	5,317,765.05	5,383,536.56	5,314,168.53	5,046,497.38	5,351,371.71
Other special education instruction	787,374.66	650,442.00	710,022.53	1,032,748.44	1,017,034.97	1,135,275.19	1,021,092.59	1,102,963.12	1,095,938.10	1,101,670.83
<b>Support Services:</b>										
Tuition	2,574,668.39	2,203,874.95	2,441,997.18	2,310,651.54	2,626,862.29	2,448,258.56	2,799,129.27	3,358,120.87	3,286,589.88	3,284,737.58
Student & instruction related services	4,255,883.74	3,864,949.48	3,862,876.54	4,638,057.76	4,619,352.85	4,918,001.24	4,371,239.54	4,188,923.31	4,207,027.52	4,492,409.23
General administrative services	593,623.20	543,878.87	570,464.45	500,407.70	560,793.41	645,128.92	460,879.47	498,479.56	445,564.31	601,672.28
School administrative services	1,368,876.19	1,785,783.07	1,576,166.67	1,432,098.50	1,318,353.89	1,364,870.20	1,342,539.30	1,420,482.26	1,392,666.56	1,306,464.69
Business administrative services	697,878.34	691,928.32	734,460.12	502,164.51	531,603.20	506,789.16	638,464.16	705,848.34	687,002.77	692,859.94
Plant operations and maintenance	2,801,551.49	2,837,394.83	2,642,546.31	2,631,692.01	2,701,325.17	2,821,296.59	2,751,822.50	2,665,487.84	2,739,930.67	3,581,240.04
Pupil transportation	2,780,755.11	2,561,574.34	2,422,824.59	2,468,362.21	2,632,167.71	2,686,019.49	2,499,371.57	2,747,882.66	2,487,003.19	2,952,184.22
Unallocated employee benefits	8,582,854.08	8,598,606.29	9,356,600.29	9,684,597.55	8,940,344.24	9,764,168.26	9,723,552.19	10,518,625.99	10,954,846.72	11,265,179.01
Capital outlay	10,376,074.00	1,662,570.18	6,838,547.42	2,910,193.14	(877,802.98)	1,974,623.81	290,255.66	271,408.12	638,905.89	447,389.59
<b>Debt service:</b>										
Principal	585,000.00	620,000.00	760,000.00	795,000.00	835,000.00	870,000.00	1,010,000.00	985,000.00	1,080,000.00	1,075,000.00
Interest and other charges	353,977.50	331,455.00	520,290.45	491,228.76	749,684.26	716,456.76	573,382.59	580,454.26	472,797.86	470,510.50
Total Expenditures	<u>53,059,557.80</u>	<u>42,165,702.63</u>	<u>48,876,810.64</u>	<u>44,006,906.30</u>	<u>39,069,289.92</u>	<u>44,797,096.31</u>	<u>42,051,595.62</u>	<u>43,420,663.03</u>	<u>43,246,421.11</u>	<u>45,301,759.61</u>
Excess (Deficiency) of revenues over (under) expenditures	(4,866,495.91)	562,717.37	1,038,128.95	(2,941,973.37)	2,598,334.95	(2,843,840.42)	(790,973.02)	(15,506.61)	(249,177.89)	(658,059.27)
Adjustments										
Bond & Lease Proceeds	-	4,183,000.00	-	-	-	-	-	-	294,644.60	205,355.40
Transfers	(48,775.57)	-	-	-	-	4,639.82	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Total other financing sources (uses)	<u>(48,775.57)</u>	<u>4,183,000.00</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,639.82</u>	<u>-</u>	<u>-</u>	<u>294,644.60</u>	<u>205,355.40</u>
Net change in fund balances	<u>(4,915,271.48)</u>	<u>4,745,717.37</u>	<u>1,038,128.95</u>	<u>(2,941,973.37)</u>	<u>2,598,334.95</u>	<u>(2,839,200.60)</u>	<u>(790,973.02)</u>	<u>(15,506.61)</u>	<u>45,466.71</u>	<u>(452,709.87)</u>
Debt service as a percentage of noncapital expenditures	2.20%	2.35%	3.05%	3.13%	3.97%	3.70%	3.79%	3.63%	3.64%	3.45%

Sources: CAFR Schedule B-2

**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund Other Local Revenue by Source,**  
**Last Ten Fiscal Years**  
 Unaudited

**Exhibit J-5**

<u>Fiscal Year Ended June 30,</u>	<u>Interest on Investments</u>	<u>Tuition Revenue</u>	<u>Transportation</u>	<u>Miscellaneous</u>	<u>Totals</u>
2010	1,000.38	5,107,194.12	386,110.85	376,359.01	5,870,664.36
2011	1,364.28	5,306,690.04	351,515.17	642,509.53	6,302,079.02
2012	12,588.50	4,291,993.02	388,856.78	788,764.06	5,482,202.36
2013	6,710.06	2,048,083.67	300,075.13	154,334.78	2,509,203.64
2014	6,909.19	1,975,390.03	360,511.20	242,961.63	2,585,772.05
2015	4,069.90	1,444,248.43	325,822.11	478,047.00	2,252,187.44
2016	4,510.83	865,736.69	356,335.24	214,224.75	1,440,807.51
2017	2,924.71	1,406,038.79	491,027.91	492,949.74	2,392,941.15
2018	3,319.90	1,205,272.71	166,010.77	423,777.14	1,798,380.52
2019	9,851.12	1,325,490.99	108,166.11	424,028.77	1,867,536.99

Source: District Records



**BUENA REGIONAL SCHOOL DISTRICT**  
**Assessed Value and Actual Value of Taxable Property,**  
**Last Ten Fiscal Years**

<b>Buena Borough</b>												
Year Ended	Vacant Land	Residential	Farm Regular	Q. Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Total District School Tax Rate	County Equalized Value
Dec. 31,												
2010	9,751,500	230,358,000	18,365,000	1,685,000	29,873,600	3,789,800	8,885,900	302,711,800	1,751,034	304,462,834	1.204	310,451,902
2011	8,820,300	232,873,800	18,136,000	1,685,400	29,882,800	3,789,800	8,885,900	304,074,000	1,639,227	305,713,227	1.244	299,637,795
2012	8,555,500	232,552,200	18,139,900	1,704,400	29,886,900	3,789,800	8,885,900	303,484,600	1,615,441	305,100,041	1.316	298,649,522
2013	8,222,700	232,421,200	17,705,800	1,704,400	29,948,600	3,789,800	8,885,900	302,678,400	1,252,406	303,930,806	1.380	295,361,527
2014	7,806,100	230,100,200	17,884,900	1,704,400	30,265,800	3,789,800	8,837,500	300,388,700	1,060,352	301,449,052	1.379	264,051,685
2015	7,860,500	227,174,600	17,884,900	1,704,400	30,263,800	3,789,800	8,837,500	297,515,500	1,094,315	298,609,815	1.371	264,312,487
2016	7,860,500	227,174,600	17,884,900	1,706,600	30,263,800	3,789,800	7,536,800	296,217,000	1,068,863	297,285,863	1.427	262,818,342
2017	7,392,600	226,222,200	16,667,100	1,706,600	29,546,700	3,789,800	7,536,800	292,861,800	-	292,861,800	1.507	271,850,596
2018	7,406,400	224,589,400	16,561,300	1,700,700	28,873,000	3,789,800	7,536,800	290,457,400	-	290,457,400	1.587	270,704,218
2019	not available	not available	not available	not available	not available	not available	not available	288,978,200	-	288,978,200	1.625	258,457,744

**Buena Vista Township**

Year Ended	Vacant Land	Residential	Farm Regular	Q. Farm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Total District School Tax Rate	County Equalized Value
Dec. 31,												
2010r	35,300,200	524,315,100	28,290,700	2,470,100	56,224,900	13,087,400	439,800	660,128,200	1,724,892	661,853,092	1.190	668,850,922
2011	35,177,000	517,317,400	29,716,800	2,512,600	56,425,600	13,087,400	439,800	654,676,600	1,386,400	656,063,000	1.249	634,129,406
2012	33,759,100	518,514,300	29,683,400	2,351,600	55,033,000	12,963,300	439,800	652,744,500	1,321,399	654,065,899	1.297	614,387,038
2013	32,958,500	517,781,500	30,813,000	2,374,700	55,518,500	13,152,100	439,800	653,038,100	1,203,644	654,241,744	1.362	641,470,091
2014	33,386,700	517,723,600	30,923,200	2,388,500	55,146,000	12,605,100	439,800	652,612,900	855,995	653,468,895	1.453	635,569,961
2015	33,386,700	515,961,900	30,563,900	2,388,500	54,830,900	12,605,100	439,800	650,176,800	887,624	651,064,424	1.466	612,041,904
2016	32,693,500	515,234,300	30,563,900	2,388,500	54,830,900	10,882,100	439,800	647,033,000	849,087	647,882,087	1.491	611,356,419
2017	31,579,600	516,576,700	30,625,100	2,409,350	47,258,200	10,882,100	439,800	639,770,850	831,762	640,602,612	1.548	585,948,942
2018	31,413,800	513,870,300	31,893,700	2,445,150	46,993,700	10,963,100	439,800	638,019,550	902,353	638,921,903	1.562	584,463,740
2019	not available	not available	not available	not available	not available	not available	not available	645,328,850	979,453	646,308,303	1.592	581,945,775

r = Reassessed

Source: County Abstract of Ratables & Municipal Tax Assessor

**BUENA REGIONAL SCHOOL DISTRICT**  
**Direct and Overlapping Property Tax Rates,**  
**Last Ten Fiscal Years**  
*(rate per \$100 of assessed value)*

Year Ended Dec. 31,	BUENA REGIONAL SCHOOL DISTRICT				Overlapping Rates				Total Direct and Overlapping Tax Rate	
	General				County General	County Library	County Health	County Open Space		Municipal Local Purpose
	Basic Rate	Obligation Debt Service	Total Direct							
2010	1.123	0.081	1.204	0.273	0.030	0.018	0.005	0.805	2.335	
2011	1.144	0.100	1.244	0.302	0.030	0.019	0.005	0.805	2.405	
2012	1.185	0.131	1.316	0.310	0.032	0.020	0.005	0.848	2.531	
2013	1.245	0.135	1.380	0.397	0.033	0.021	0.006	0.863	2.700	
2014	1.246	0.133	1.379	0.351	0.035	0.027	0.004	0.883	2.679	
2015	1.237	0.134	1.371	0.407	0.027	0.011	0.002	0.933	2.751	
2016	1.327	0.100	1.427	0.413	0.027	0.012	0.002	0.978	2.859	
2017	1.408	0.099	1.507	0.462	0.032	0.021	0.002	1.007	3.031	
2018	1.488	0.099	1.587	0.462	0.030	0.020	0.001	1.007	3.107	
2019	1.526	0.099	1.625	0.427	0.032	0.020	0.001	1.006	3.111	

**Buena Vista Township**

Year Ended Dec. 31,	BUENA REGIONAL SCHOOL DISTRICT				Overlapping Rates				Total Direct and Overlapping Tax Rate	
	General				County General	County Library	County Health	County Open Space		Municipal Local Purpose
	Basic Rate	Obligation Debt Service	Total Direct							
2010 r	1.110	0.080	1.190	0.271	0.029	0.018	0.005	0.353	1.866	
2011	1.150	0.099	1.249	0.295	0.030	0.019	0.004	0.375	1.972	
2012	1.168	0.129	1.297	0.297	0.031	0.019	0.005	0.384	2.033	
2013	1.229	0.133	1.362	0.400	0.034	0.021	0.006	0.393	2.216	
2014	1.316	0.137	1.453	0.390	0.038	0.030	0.005	0.394	2.310	
2015	1.329	0.137	1.466	0.422	0.027	0.010	0.002	0.394	2.321	
2016	1.387	0.104	1.491	0.432	0.031	0.020	0.003	0.394	2.371	
2017	1.441	0.107	1.548	0.448	0.031	0.020	0.001	0.408	2.456	
2018	1.455	0.107	1.562	0.450	0.030	0.019	0.001	0.417	2.479	
2019	1.485	0.107	1.592	0.432	0.032	0.021	0.001	0.425	2.503	

r = Reassessed

Source: District Records and Municipal Tax Collector

**BUENA REGIONAL SCHOOL DISTRICT**  
**Principal Property Tax Payers,**  
**Current Year and Nine Years Ago**  
**Buena Borough**

Taxpayer	2019			2010		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Buena Business Park LLC	\$ 2,580,000	1	0.89%	Information not available		
Buena Terrace Ltd Partnership	2,092,300	2	0.72%			
Wawa, Inc.	1,444,300	3	0.50%			
Conte Realty, LLC	1,398,900	4	0.48%			
A.P.S. Properties, LLC	1,350,000	5	0.47%			
Taxpayer 1	1,239,000	6	0.43%			
Raj Enterprises, Inc.	1,029,800	7	0.36%			
A.P.S. Properties, LLC	975,000	8	0.34%			
JT Investments	834,300	9	0.29%			
Buena Terrace IV Ltd Partnership	750,200	10	0.26%			
<b>Totals</b>	<b>\$ 13,693,800</b>		<b>4.74%</b>	<b>\$ -</b>		<b>0.00%</b>
			<b>District Assessed Value</b>			<b>\$ 304,462,834</b>

Source: District CAFR & Municipal Tax Assessor

**BUENA REGIONAL SCHOOL DISTRICT**  
**Principal Property Tax Payers,**  
**Current Year and Nine Years Ago**  
**Buena Vista Township**

**Exhibit J-8a**

Taxpayer	2019			2010		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Teligent Pharma	\$ 10,058,500	1	1.56%	Information not available		
Cranberry Run Inc.	4,134,200	2	0.64%			
Comar Inc.	4,119,000	3	0.64%			
Rillings Bakery	2,095,000	4	0.32%			
Wood Stone Buena Vista LLC	2,092,300	5	0.32%			
Savoy Properties	1,769,900	6	0.27%			
JSS Properties	1,533,900	7	0.24%			
High Concrete Group LLC	1,452,100	8	0.22%			
Susquehanna Bank	1,268,100	9	0.20%			
Waste Management of NJ Inc.	1,210,500	10	0.19%			
<b>Totals</b>	<b>\$ 29,733,500</b>		<b>4.60%</b>	<b>\$ -</b>		<b>0.00%</b>
	District Assessed Value		\$ 646,308,303			\$ 661,853,092

Source: District CAFR & Municipal Tax Assessor

**BUENA REGIONAL SCHOOL DISTRICT**  
**Property Tax Levies and Collections,**  
**Last Ten Fiscal Years**

**Exhibit J-9**

**Buena Borough**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2010	3,592,026.89	2,993,354.34	83%	312,689.72
2011	3,741,254.16	3,113,711.82	83%	627,542.34
2012	3,895,272.19	3,246,060.19	83%	649,212.00
2013	4,164,866.71	3,852,607.82	93%	312,258.89
2014	4,247,372.51	3,893,425.25	92%	353,947.26
2015	4,109,267.00	3,956,941.68	96%	152,325.32
2016	4,228,287.00	3,933,590.00	93%	294,697.00
2017	4,319,595.00	3,959,628.64	92%	359,966.36
2018	4,536,049.00	4,158,044.00	92%	378,005.00
2019	4,307,539.00	3,589,615.60	83%	717,923.40

**Buena Vista Township**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2010	7,729,027.11	7,084,941.83	92%	606,951.73
2011	8,017,442.94	6,681,202.42	83%	1,336,240.52
2012	8,373,477.81	8,373,477.81	100%	-
2013	8,599,043.29	8,599,043.29	100%	-
2014	9,233,852.49	8,464,364.26	92%	769,488.23
2015	9,535,068.00	8,061,580.50	85%	1,473,487.50
2016	9,658,858.00	8,887,646.34	92%	771,211.66
2017	10,002,456.00	9,168,917.89	92%	833,538.11
2018	9,828,423.00	9,009,384.82	92%	819,038.18
2019	9,266,242.00	8,494,055.13	92%	772,186.87

Source: District records including the Certificate and Report of School Taxes (A4F form)

Exhibit J-10

**BUENA REGIONAL SCHOOL DISTRICT**  
**Ratios of Outstanding Debt by Type,**  
**Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Governmental Activities				Bond Anticipation Notes (BANS)	Capital Leases	Total District	Business-Type Activities	
	General Obligation Bonds	Certificates of Participation	Capital Leases	Capital Leases				Percentage of Personal Income	Per Capita Personal Income
2010	8,585,000	-	176,617	-	8,761,617	1.81%	38,765		
2011	12,148,000	-	53,800	-	12,201,800	2.44%	38,348		
2012	11,388,000	-	26,900	-	11,414,900	2.23%	38,305		
2013	10,593,000	-	-	-	10,593,000	2.04%	39,718		
2014	9,758,000	-	-	-	9,758,000	1.93%	40,453		
2015	8,888,000	-	-	-	8,888,000	1.70%	40,848		
2016	8,048,000	-	-	-	8,048,000	1.54%	41,945		
2017	7,063,000	-	-	-	7,063,000	1.36%	42,974		
2018	6,425,000	-	294,645	-	6,719,645	1.28%	44,254		
2019	5,350,000	-	403,768	-	5,753,768	1.06%	46,557		

\* Information presented for Atlantic County, not just the Borough of Buena and the Township of Buena Vista

Source: District CAFR Schedules I-1, I-2

**BUENA REGIONAL SCHOOL DISTRICT**  
**Ratios of Net General Bonded Debt Outstanding,**  
**Last Ten Fiscal Years**

**Exhibit J-11**

Fiscal Year Ended June 30,	Governmental Activities		Net General Bonded Debt Outstanding	** Percentage of Actual Taxable Value of Property	* Per Capita Personal Income
	General Obligation Bonds	Deductions			
2010	8,585,000	-	8,585,000	0.89%	38,765
2011	12,148,000	-	12,148,000	1.26%	38,348
2012	11,388,000	-	11,388,000	1.19%	38,305
2013	10,593,000	-	10,593,000	1.11%	39,718
2014	9,758,000	-	9,758,000	1.02%	40,453
2015	8,888,000	-	8,888,000	0.94%	40,848
2016	8,048,000	-	8,048,000	0.85%	41,945
2017	7,063,000		7,063,000	0.76%	42,974
2018	6,425,000		6,425,000	0.69%	44,254
2019	5,350,000		5,350,000	0.57%	46,557

\* Information presented for Atlantic County, not just the Borough of Buena and the Township of Buena Vista

\*\* This Information is Combined for both members of the Regional District, Buena Borough & Buena Vista Township.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Direct and Overlapping Governmental Activities Debt,**  
**As of December 31, 2018**

**Exhibit J-12**

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
<b>Debt Repaid with Property Taxes</b>			
Buena Borough	\$ 1,589,803.41	100.00%	\$ 1,589,803.41
Buena Vista Township	5,792,744.49	100.00%	5,792,744.49
<b>Other Debt</b>			
County of Atlantic	148,371,554.26	1.94%	<u>2,881,864.81</u>
Subtotal, Overlapping Debt			10,264,412.71
<b>School District Direct Debt</b>			<u>5,753,767.89</u>
<b>Total Direct and Overlapping Debt</b>			<u><u>\$ 16,018,180.60</u></u>



**BUENA REGIONAL SCHOOL DISTRICT**  
**Legal Debt Margin Information,**  
**Last Ten Years**

**Exhibit J-13**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	37,839,201.00	38,488,209.00	37,373,384.00	36,928,797.37	36,527,388.57	36,063,931.00	35,308,648	34,906,013	34,546,383	34,032,652
Total net debt applicable to limit	8,585,000.00	12,148,000.00	11,388,000.00	10,593,000.00	9,758,000.00	8,888,000.00	8,048,000	7,063,000	6,425,000	5,350,000
Legal debt margin	29,254,201.00	26,340,209.00	25,985,384.00	26,335,797.37	26,769,388.57	27,175,931.00	27,260,648.00	27,843,013.00	28,121,383.00	28,682,651.56
										#
Total net debt applicable to the limit as a percentage of debt limit	22.69%	31.56%	30.47%	28.68%	26.71%	24.65%	22.79%	20.23%	18.60%	15.72%

Equalized valuation basis	
2018	\$ 835,842,586
2017	\$ 854,853,779
2016	\$ 861,752,502
	<u>2,552,448,867</u>

Average equalized valuation of taxable property	
	850,816,289
Debt limit (4% of average)	34,032,652
Net bonded school debt	5,350,000
Legal debt margin	<u>\$ 28,682,652</u>

**BUENA REGIONAL SCHOOL DISTRICT**  
**Demographic and Economic Statistics,**  
**Last Ten Fiscal Years**

**Exhibit J-14**

Fiscal Year Ended June 30,	Population	Personal Income (thousands of dollars)	* Per Capita Personal Income	Buena Borough Unemployment Rate	Buena Vista Township Unemployment Rate
2010	11,084	429,671	38,765	12.0%	9.5%
2011	12,176	466,925	38,348	14.5%	10.7%
2012	12,174	466,325	38,305	15.1%	11.1%
2013	12,181	483,805	39,718	14.4%	10.5%
2014	12,140	491,099	40,453	9.6%	10.6%
2015	12,084	493,607	40,848	10.2%	10.2%
2016	11,983	502,627	41,945	10.2%	10.2%
2017	11,901	511,434	42,974	7.3%	9.0%
2018	11,851	524,454	44,254	7.6%	7.9%
2019	11,646	542,203	46,557	6.0%	7.5%

\* Information presented for Atlantic County, not just the Borough of Buena and the Township of Buena Vista

**BUENA REGIONAL SCHOOL DISTRICT  
Principal Employers,  
Current Year and Nine Years Ago**

**Exhibit J-15 (a)**

**Buena Vista Township**

<b>Employer</b>	2019			2010		
	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>

**This Information is Not Available**

**BUENA REGIONAL SCHOOL DISTRICT  
Principal Employers,  
Current Year and Nine Years Ago**

**Exhibit J-15 (b)**

**Buena Borough**

<b>Employer</b>	2019			2010		
	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>	<b>Employees</b>	<b>Rank</b>	<b>Percentage of Total Employment</b>

**This Information is Not Available**

**BUENA REGIONAL SCHOOL DISTRICT  
Full-time Equivalent District Employees by Function/Program,  
Last Ten Fiscal Years**

Exhibit J-16

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018*	2019*
Instruction:										
Regular instruction	198	174	170	169	167	167	134	134		
Special education instruction	37	42	44	45	46	46	59	59		
Support Services:										
Student & instruction related services	41	47	34	34	34	34	44	42		
General administrative services	4	4	2	2	2	2	2	2		
School administrative services	28	28	26	25	25	25	21	21		
Business administrative services	8	8	9	9	9	9	7	7		
Plant operations and maintenance	34	39	36	35	35	35	41	35		
Pupil transportation	14	1	1	1	1	1	1	1		
Food Service	35	37	31	30	30	30	25	24		
<b>Total</b>	<b>399</b>	<b>380</b>	<b>353</b>	<b>350</b>	<b>349</b>	<b>349</b>	<b>334</b>	<b>325</b>	<b>-</b>	<b>-</b>

\* - Information not available

Source: District Personnel Records

**BUENA REGIONAL SCHOOL DISTRICT**  
**Operating Statistics,**  
**Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost per Pupil	% Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary School	Middle School	High School				
2010	2,561	41,744,506	16,300.08	8.56%	229	1:11	1:09	1:12	2,486	2,272	-2.32%	91.39%
2011	2,426	39,551,677	16,303.25	0.02%	216	1:12	1:10	1:12	2,426	2,279	-2.41%	93.94%
2012	2,320	40,757,973	17,568.09	7.76%	153	1:12	1:11	1:12	2,369	2,197	-2.35%	92.74%
2013	2,320	39,870,484	17,159.69	-2.32%	153	1:12	1:11	1:12	2,366	2,201	-0.13%	93.03%
2014	2,180	38,362,409	17,597.44	2.55%	168	1:12	1:11	1:12	2,205	2,038	-6.80%	92.43%
2015	2,180	41,236,016	18,915.60	7.49%	168	1:12	1:11	1:12	2,205	2,038	0.00%	92.43%
2016	1,882	43,210,640	22,959.96	21.38%	193	1:8.9	1:8.5	1:8.9	1,843	1,724	-16.42%	93.54%
2017	1,807	41,583,801	23,012.62	0.23%	193	1:8.9	1:8.5	1:8.9	1,807	1,681	-1.95%	93.03%
2018	1,742	41,054,717	23,567.58	2.41%			information not available					
2019	1,673	43,308,860	25,886.95	9.84%			information not available					

Source: District records, ASSA and Schedules J-12, J-14

**BUENA REGIONAL SCHOOL DISTRICT**  
**School Building Information,**  
**Last Ten Fiscal Years**

Exhibit J-18

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>District Buildings</b>										
<b>Elementary</b>										
Collings Lakes Elementary School										
Square Feet	32,766	32,766	32,766	32,766	32,766	32,766	32,766	32,766	32,766	32,766
Capacity (students)	302	302	302	302	302	302	302	302	302	302
Enrollment	235	253	261	260	240	240	252	182	136	not available
John C. Milanesi Elementary School										
Square Feet	39,814	39,814	39,814	39,814	39,814	39,814	39,814	39,814	39,814	39,814
Capacity (students)	470	470	470	470	470	470	470	470	470	470
Enrollment	466	491	449	449	390	390	458	343	287	not available
William B. Donini Elementary School										
Square Feet	17,459	17,459	17,459	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (students)	215	215	215	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	190	133	135	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Edgerton Memorial Elementary School										
Square Feet	22,042	22,042	22,042	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Capacity (students)	315	315	315	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Enrollment	185	195	191	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Dr. J.P. Cleary Elementary School										
Square Feet								68,735	68,735	68,735
Capacity (students)								654	654	654
Enrollment								261	325	not available
<b>Middle School</b>										
Dr. J.P. Cleary Middle School (Closed December 31, 2009)										
Square Feet	68,735	68,735	68,735	68,735	68,735	68,735	68,735	68,735	68,735	68,735
Capacity (students)	654	654	654	654	654	654	654	654	654	654
Enrollment	-	-	-	-	-	-	-	-	-	-
Buena Regional Middle School (Opened January 1, 2010)										
Square Feet	92,335	92,335	92,335	92,335	92,335	92,335	92,335	92,335	92,335	92,335
Capacity (students)	565	585	585	585	585	585	585	585	585	585
Enrollment	536	542	512	525	540	540	519	406	422	not available
<b>High School</b>										
Buena Regional High School										
Square Feet	166,090	166,090	166,090	166,090	166,090	166,090	166,090	166,090	166,090	166,090
Capacity (students)	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176	1,176
Enrollment	865	871	772	780	750	750	653	615	572	not available
<b>Other</b>										
Administration										
Square Feet										
<b>Total Enrollment</b>	<b>2,477</b>	<b>2,485</b>	<b>2,320</b>	<b>2,014</b>	<b>1,920</b>	<b>1,920</b>	<b>1,882</b>	<b>1,807</b>	<b>1,742</b>	<b>1,673</b>
Number of Schools at June 30, 2019										
Elementary - 4										
Middle - 1										
High School - 1										
Other - 1										

Source: District Records, ASSA

**BUENA REGIONAL SCHOOL DISTRICT**  
**General Fund**  
**Schedule of Required Maintenance for School Facilities,**  
**Last Ten Fiscal Years**  
*(Unaudited)*

**Undistributed Expenditures - Required Maintenance for School Facilities**

School Facilities	Project # (s)	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Buena Regional High School	N/A	265,969	242,272	207,596	204,759	136,850	181,442.22	172,629.25	187,854.42	200,636.71	554,325.59
Cleary Elementary School	N/A	97,596	62,300	15,936	18,349	35,249	46,734.80	44,464.80	48,386.41	51,678.80	142,779.85
Collings Lakes Elementary School	N/A	60,249	36,456	28,882	8,614	32,481	43,064.85	40,973.11	44,586.77	47,620.61	131,567.78
Donini Elementary School	N/A	20,315	20,110	17,381	-	-	-	-	-	-	-
John C. Milanesi Elementary School	N/A	54,981	71,628	24,339	9,000	34,443	45,666.16	43,448.08	47,280.01	50,497.11	139,515.06
Edgerton Elementary School	N/A	23,780	25,882	16,683	-	-	-	-	-	-	-
Buena Regional Middle School	N/A	-	53,748	36,567	34,050	75,161	99,652.02	94,811.74	103,173.74	110,194.05	304,447.69
Administration Building	N/A	7,963	10,039	72,263	102,880	7,399	9,809.95	9,333.46	10,156.63	10,847.72	29,970.44
<b>Total School Facilities</b>	N/A	<b>530,853</b>	<b>522,435</b>	<b>419,646</b>	<b>377,652</b>	<b>321,583</b>	<b>426,370.00</b>	<b>405,660.44</b>	<b>441,437.98</b>	<b>471,475.00</b>	<b>1,302,606.41</b>
Other Facilities	N/A	-	-	-	-	-	-	-	-	-	-
<b>Grand Total</b>	N/A	<b>530,853</b>	<b>522,435</b>	<b>419,646</b>	<b>377,652</b>	<b>321,583</b>	<b>426,370.00</b>	<b>405,660.44</b>	<b>441,437.98</b>	<b>471,475.00</b>	<b>1,302,606.41</b>

Source: District Records



**BUENA REGIONAL SCHOOL DISTRICT**  
**Insurance Schedule**  
**For the Fiscal Year Ended June 30, 2019**  
*(Unaudited)*

**Exhibit J-20**

Company	Type of Coverage	Amount of Coverage	Deductible
School Package Policy - E.R.I.C.	Property - Real and Personal Property	\$	\$ 1,000.00
	Earthquake	5,000,000	
	Flood	50,000	
	Extra Expense	5,000	
	Arson Reward	10,000	
	Blanket Faithful Performance	250,000	1,000.00
	Money & Securities	200,000	1,000.00
	Depositor's Forgery	250,000	
	Auto Liability	1,000,000	1,000.00
	Workers' Compensation	Statutory	

Source: District Records

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# **Single Audit Section**

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# FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

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## INDEPENDENT AUDITOR'S REPORT

The Honorable President and  
Members of the Board of Education  
Buena Regional School District  
County of Atlantic  
New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, and each major of the Buena Regional School District, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated December 12, 2019.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of District's internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Buena Regional School District's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements prescribed by the Division of Finance, Department of Education, and State of New Jersey.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Ford, Scott & Associates, L.L.C.*

**FORD, SCOTT & ASSOCIATES, L.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS**

*Michael S. Garcia*

**Michael S. Garcia  
Certified Public Accountant  
Licensed Public School Accountant  
No. 2080**

**December 12, 2019**



# FORD - SCOTT

& ASSOCIATES, L.L.C.

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## Independent Auditor's Report

The Honorable President and  
Members of the Board of Education  
Buena Regional School District  
County of Atlantic  
New Jersey

### **Report on Compliance for Each Major Federal and State Program**

We have audited the Buena Regional School District's compliance with the types of compliance requirements described in the Uniform Guidance and the New Jersey OMB 15-08 that could have a direct and material effect on each of the Buena Regional School District's major federal and state programs for the year ended June 30, 2019. The Buena Regional School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### ***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

#### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Buena Regional School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the Uniform Guidance and New Jersey OMB 15-08. Those standards, the Uniform Guidance and NJ OMB 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Buena Regional School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Buena Regional School District's compliance.

#### ***Opinion on Each Major Federal and State Program***

In our opinion, the Buena Regional School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

## Report on Internal Control Over Compliance

Management of the Buena Regional School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Buena Regional School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJ OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Buena Regional School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Ford, Scott & Associates, L.L.C.*

**FORD, SCOTT & ASSOCIATES, L.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS**

*Michael S. Garcia*

**Michael S. Garcia  
Certified Public Accountant  
Licensed Public School Accountant  
No. 2080**

**December 12, 2019**



**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of Expenditures of Federal Awards**  
**for the Fiscal Year ended June 30, 2019**

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Program or Award Amount	From	To	Grant Period	Balance at June 30, 2018	Cash Received	Budgetary Expenditures			Total	(Accounts Receivable) at June 30, 2019	Due to Grantor at June 30, 2019
										Pass Through	Source				
											Direct	Pass Through			
<b>U.S. Department of Education</b>															
General Fund:															
Medical Assistance Program (SEMI)	83.778	1805NJ5MAP	N/A	88,861	9/1/2018	8/31/2019		-	88,860.68	(88,860.68)		(88,860.68)	-	-	-
Total Special Revenue Fund								-	88,860.68	(88,860.68)		(88,860.68)	-	-	-
<b>U.S. Department of Education</b>															
<b>Passed-Through State Department</b>															
<b>Education:</b>															
Special Revenue Fund:															
Title I	84.010	S010A170030	NCLB	819,365	9/1/2018	8/31/2019		(174,829.32)	602,725.00	(782,709.69)		(782,709.69)	(179,984.69)	-	-
Title I	84.010	S010A170030	NCLB	748,272	9/1/2017	8/31/2018		(10,078.24)	180,433.00	(14,774.00)		(14,774.00)	(9,170.32)	-	-
Title I	84.010	S010A160030	NCLB	724,912	9/1/2016	8/31/2017		(607,420.21)	10,078.24	(86,792.90)		(86,792.90)	-	-	-
I.D.E.A. Part B, Basic Regular	84.027	H027A160100	FT	694,213	9/1/2017	8/31/2018		(2,982.81)	694,213.11	(595,256.17)		(595,256.17)	(76,470.28)	-	-
I.D.E.A. Part B, Basic Regular	84.027	H027A160100	FT	650,078	9/1/2018	8/31/2019			518,785.89					-	-
I.D.E.A. Part B, Preschool	84.173	H173A150114	FT	21,534	9/1/2015	8/31/2016			2,982.81					-	-
I.D.E.A. Part B, Preschool	84.173	H173A150114	N/A	18,184	9/1/2018	8/31/2019		(34,487.75)	16,806.05	(16,806.05)		(16,806.05)	-	-	-
I.D.E.A. Part B, Preschool	84.173	H173A150114	FT	17,699	9/1/2017	8/31/2018		(31,202.98)	34,562.80	(75.05)		(75.05)	-	-	-
Title II	84.367A	S367A18029	N/A	84,635	9/1/2017	8/31/2018		(260.00)	31,202.98					-	-
Title II	84.367A	S367A15029	N/A	95,269	9/1/2018	8/31/2019		2,399.69	40,544.02	(84,099.11)		(84,099.11)	(43,555.09)	-	-
Title III	84.031A	S365A180030	N/A	10,000	9/1/2017	8/31/2018			1,712.00	(3,546.25)		(3,546.25)	565.44	-	-
Title III	84.031A	S365A170030	N/A	10,143	9/1/2015	8/31/2016			260.00					-	-
Title IV	84.424		N/A	43,307	9/1/2018	8/31/2019			477.00	(17,596.85)		(17,596.85)	(17,119.85)	-	-
After School Learning Centers - 21st Century	84.287C	S287C170030	N/A	500,000	9/1/2018	8/31/2019		(401,859.15)	97,778.85	(493,558.60)		(493,558.60)	(395,779.75)	-	-
After School Learning Centers - 21st Century	84.287C	S287C170030	N/A	500,000	9/1/2017	8/31/2018			401,859.15					-	-
NSLP Equipment Grant	10.579	17181NJ354N8103	N/A		9/1/2018	8/31/2019								-	-
Total Special Revenue Fund								(1,260,720.77)	2,634,420.90	(2,095,214.67)		(2,095,214.67)	(721,514.54)	-	-
<b>U.S. Department of Agriculture</b>															
<b>Passed-through State Department</b>															
<b>of Education:</b>															
Enterprise Fund:															
National School Lunch Program	10.555	16161NJ304N1099	N/A	434,349	7/1/2017	6/30/2018		(24,828.61)	24,828.61					-	-
National School Lunch Program	10.555	17171NJ304N1099	N/A	431,684	7/1/2018	6/30/2019		(8,627.45)	407,313.89	(431,694.02)		(431,694.02)	(24,380.13)	-	-
National School Breakfast Program	10.553	16161NJ304N1099	N/A	144,925	7/1/2017	6/30/2018			8,627.45					-	-
National School Breakfast Program	10.553	17171NJ304N1099	N/A	136,117	7/1/2018	6/30/2019		(282.48)	128,040.26	(136,117.20)		(136,117.20)	(8,076.94)	-	-
National School Snack Program	10.555	16161NJ304N1099	N/A	16,841	7/1/2017	6/30/2018			282.48					-	-
National School Snack Program	10.555	17171NJ304N1099	N/A	13,982	7/1/2018	6/30/2019		(43.45)	13,710.06	(13,982.15)		(13,982.15)	(272.09)	-	-
Special Milk Program	10.556	16161NJ304N1099	N/A	1,087	7/1/2017	6/30/2018			43.45					-	-
Special Milk Program	10.556	17171NJ304N1099	N/A	1,287	7/1/2018	6/30/2019			1,230.59	(1,287.16)		(1,287.16)	(56.57)	-	-
Food Distribution Program	10.550	17166TX87N8005	N/A	92,493	7/1/2018	6/30/2019			92,493.38	(92,493.38)				-	-
Total Enterprise Fund								(33,781.99)	676,570.17	(675,573.91)		(675,573.91)	(32,785.73)	-	-
Total Federal Financial Awards								\$ (1,294,502.76)	3,399,851.75	(2,770,788.58)		(2,859,649.26)	(754,300.27)	-	-

The accompanying Notes to the Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

**BUENA REGIONAL SCHOOL DISTRICT**  
**Schedule of Expenditures of State Financial Assistance**  
**for the Fiscal Year ended June 30, 2019**

State Grant/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period		Balance at June 30, 2018		Due to Grantor	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Adjustments / Repayment of Prior Years' Balances	Balance at June 30, 2019		Due to Grantor	Budgetary Receivable	MEMO Cumulative Total Expenditures
			From	To	Deferred Revenue (Accounts Receivable)	Unearned Revenue /										
<b>State Department of Education</b>																
General Fund:																
Equalization Aid	19-465-034-5120-078	\$ 17,468,408	7/1/2018	6/30/2019					17,468,408.00	(17,468,408.00)					(1,622,890.58)	17,468,408.00
Categorical Special Education Aid	19-465-034-5120-088	1,726,970	7/1/2018	6/30/2019				1,726,970.00	(1,726,970.00)						(16,344.62)	1,726,970.00
Categorical Special Education Aid	19-465-034-5120-088	1,134,901	7/1/2018	6/30/2019				1,134,901.00	(1,134,901.00)						(105,411.22)	1,134,901.00
Categorical Security Aid	19-465-034-5120-084	596,813	7/1/2018	6/30/2019				596,813.00	(596,813.00)						(51,717.58)	596,813.00
Additional Non Public Transportation Aid	18-465-034-5120-014	26,970	7/1/2017	6/30/2018			(26,970.00)									26,970.00
Additional Non Public Transportation Aid	19-465-034-5120-014	27,816	7/1/2018	6/30/2019						(27,816.00)					(27,816.00)	27,816.00
Extraordinary Aid	18-465-034-5120-044	181,998	7/1/2017	6/30/2018			(181,998.00)									181,998.00
Extraordinary Aid	19-465-034-5120-044	220,842	7/1/2018	6/30/2019						(220,842.00)					(220,842.00)	220,842.00
On-Behalf Teachers' Pension and Annuity Fund	19-465-034-5094-xxx	4,163,880	7/1/2018	6/30/2019				4,163,880.00	(4,163,880.00)							4,163,880.00
Retiree TPAF Social Security Contributions	19-465-034-5095-002	1,077,964	7/1/2018	6/30/2019				918,143.41	(1,077,964.45)	(159,821.04)					(159,821.04)	1,077,964.45
Total General Fund							(208,968.00)	24,627,086.41	(24,826,597.45)	(408,473.04)					(2,204,443.03)	25,035,565.45
Special Revenue Fund:																
Preschool Education Aid	19-465-034-5120-086	433,960	7/1/2018	6/30/2019				433,960.00	(382,974.88)						(43,986.00)	382,974.88
Preschool Education Aid	18-465-034-5120-086	416,250	7/1/2017	6/30/2018			34,328.39									416,250.00
N.J. Nonpublic Aid:																
English as a Second Language	N/A	1,726	7/1/2019	6/30/2019				1,726.00	(776.52)	(903.20)				949.48		776.52
English as a Second Language	N/A	2,016	7/1/2018	6/30/2018				90,016.00	(90,016.00)							90,016.00
Nursery	100-084-5120-070	90,016	7/1/2018	6/30/2018				90,016.00	(90,016.00)							90,016.00
Textbook Aid	100-084-5120-064	50,452	7/1/2017	6/30/2018				49,555.00	(49,530.12)	(982.98)				24.88		49,469.02
Textbook Aid	100-084-5120-064	49,555	7/1/2018	6/30/2019												49,530.12
Auxiliary Services:																
Compensatory Education	100-034-5120-067	51,378	7/1/2017	6/30/2018				50,762.00	(41,031.00)	(6,467.94)						44,910.06
Compensatory Education	100-034-5120-067	50,762	7/1/2018	6/30/2019												41,031.00
Handicapped Services:																
Supplemental Instruction	100-034-5120-066	14,274	7/1/2017	6/30/2018						(412.76)						13,861.24
Supplemental Instruction	100-034-5120-066	11,101	7/1/2018	6/30/2019				11,101.00	(10,842.88)	(7,095.08)				258.12		10,842.88
Examination & Classification	100-034-5120-066	30,783	7/1/2017	6/30/2018				44,765.00	(39,312.08)							23,667.92
Examination & Classification	100-034-5120-066	44,768	7/1/2018	6/30/2019				32,567.00	(22,855.06)	(13,927.28)				5,455.92		39,312.08
Connective Speech	100-034-5120-066	32,567	7/1/2017	6/30/2018												32,567.00
Connective Speech	100-034-5120-066	32,567	7/1/2018	6/30/2019												32,567.00
Security	100-084-5120-599	139,200	7/1/2018	6/30/2019				139,200.00	(139,137.87)							62.13
Security	100-084-5120-599	69,075	7/1/2017	6/30/2018						(896.92)						33,889.36
Technology Aid	100-034-5120-065	34,077	7/1/2017	6/30/2018				33,408.00	(33,337.46)	(187.64)						33,337.46
Technology Aid	100-034-5120-065	33,408	7/1/2018	6/30/2019												33,408.00
Total Special Revenue Fund							34,328.39	687,085.00	(644,142.88)	(30,873.80)				26,283.39	(43,986.00)	1,254,531.02
<b>State Department of Agriculture:</b>																
Enterprise Fund:																
National School Lunch Program (State Share)	100-010-3350-023	9,513	7/1/2017	6/30/2018				539.32	(9,245.68)							9,513.46
National School Lunch Program (State Share)	100-010-3350-023	9,246	7/1/2018	6/30/2019				8,734.97	(9,245.68)	(610.71)					(610.71)	9,245.68
Total Enterprise Fund								9,274.29	(9,245.68)							18,799.14
Total State Financial Assistance							\$ (175,178.93)	\$ 25,523,443.70	\$ (25,679,966.01)	\$ (30,873.80)			\$ 50,965.12	\$ (2,248,345.75)	\$ (2,248,345.75)	\$ 32,684,775.60

Less: On-Behalf TPAF Pension Contributions and SDA Expenditures  
 Total for State Financial Assistance-Major Program Determination

\$ (21,516,106.01)

The accompanying Notes to the Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS  
AND FINANCIAL ASSISTANCE  
JUNE 30, 2019**

**NOTE 1. GENERAL**

The accompanying schedules of financial assistance present the activity of all federal and state financial assistance programs of the Board of Education, Buena Regional School District. The Board of Education is defined in Note 1 (A) to the Board's basic financial statements. All federal assistance received directly from federal agencies, as well as federal financial assistance passed through other government agencies is included on the schedule of federal financial assistance.

**NOTE 2. BASIS OF ACCOUNTING**

The accompanying schedules of financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1 (C) and 1 (D) to the Board's basic financial statements. The information included in this schedule is presented in accordance with the requirements of OMB Uniform Guidance and NJ OMB 15-08. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10% de minimis indirect cost rate.

**NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance – related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003,c.97.(A3521). For GAAP purposes, that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$14,494.00 for the general fund and \$(43,362.55) for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the GAAP basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Local</u>	<u>TPAF Pension</u>	<u>Total</u>
General Fund	\$ 88,860.68	24,841,091.45		(4,163,880.00)	20,766,072.13
Special Revenue Fund	2,054,614.12	842,384.82	118,375.73		3,015,374.67
Enterprise Funds	675,573.91	9,245.70			684,819.61
	<u>\$ 2,819,048.71</u>	<u>25,692,721.97</u>	<u>118,375.73</u>	<u>(4,163,880.00)</u>	<u>24,466,266.41</u>

The On-Behalf Pension Contributions made for the district by the State of New Jersey are recognized as revenue in the basic financial statements, but are not considered in the major program determination.

**BUENA REGIONAL SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS  
AND FINANCIAL ASSISTANCE  
JUNE 30, 2019  
(CONTINUED)**

**NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5. OTHER**

Revenues and expenditures reported under the U.S.D.A. Commodities Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2019. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

**NOTE 6. ADJUSTMENTS**

The District has instances where a grant period overlaps fiscal years and the grant has not closed out at the end of the current fiscal year. In addition, local contributions are reflected as adjustments.

**BUENA REGIONAL SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDING JUNE 30, 2019**

**I. SUMMARY OF AUDITORS RESULTS**

**Financial Statements**

Type of auditor’s report issued: **Unmodified Opinion** issued on the Basic Financial Statements

Internal control over financial reporting:

- 1) Material weakness identified? No
- 2) Significant deficiencies identified? None Reported

Noncompliance material to basic financial Statements noted? No

**Federal Awards**

Internal control over major programs:

- 1) Material weakness identified? No
- 2) Significant deficiencies identified? No

Type of auditor’s report issued on compliance for major programs: **An Unmodified Opinion** was issued on compliance for major programs

Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance? No

Identification of major programs:

<u>CFDA Numbers</u>	<u>Name of Federal Program or Cluster</u>
<b><u>Child Nutrition Cluster of Programs</u></b>	
10.555	National School Lunch
10.553	National School Breakfast
10.556	Special Milk Program
10.550	Food Distribution Program

Dollar threshold used to distinguish between type A and type B programs: **\$750,000**

Auditee qualified as low-risk auditee? Yes

**BUENA REGIONAL SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDING JUNE 30, 2019  
(CONTINUED)**

**I. SUMMARY OF AUDITORS RESULTS - Continued**

**State Awards**

Dollar threshold used to distinguish between type A and Type B Programs: \$750,000

Auditee qualified as low-risk auditee? Yes

Type of auditor's report issued on compliance for major programs: An **Unmodified Opinion** was issued on compliance for major programs

Internal Control over major programs:

1) Material weakness identified? No

2) Significant deficiencies identified? None Reported

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 15-08? No

Identification of major programs:

<u>GMS Numbers</u>	<u>Name of State Program</u>
<b><u>State Aid Public Cluster of Programs</u></b>	
19-495-034-5120-078	Equalization Aid
19-495-034-5120-089	Special Education Aid
19-495-034-5120-084	Security Aid
19-495-034-5095-002	Reimbursed TPAF

**BUENA REGIONAL SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDING JUNE 30, 2019  
(CONTINUED)**

**II. FINDINGS RELATING TO THE FINANCIAL STATEMENTS WHICH ARE REQUIRED TO BE REPORTED IN ACCORDANCE WITH GENERALLY ACCEPTED GOVERNMENTAL AUDITING STANDARDS**

In accordance with Government Auditing Standards, our audit disclosed no findings relating to the financial statements that are required to be reported under this section.

**III. FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS**

State:

Our audit disclosed no material Findings or Questioned Costs.

Federal:

Our audit disclosed no material Findings or Questioned Costs.

**BUENA REGIONAL SCHOOL DISTRICT  
STATUS OF PRIOR YEAR AUDIT FINDINGS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**STATUS OF PRIOR YEAR FINDINGS**

None