

EAST RUTHERFORD BOARD OF EDUCATION

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EAST RUTHERFORD, NEW JERSEY

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

of the

East Rutherford Board of Education

East Rutherford, New Jersey

For The Fiscal Year Ended June 30, 2019

Prepared by

Business Office

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INTRODUCTORY SECTION



EAST RUTHERFORD PUBLIC SCHOOLS

Office of the Board of Education

100 Uhland Street

East Rutherford, NJ 07073

Phone: (201) 804-3100 ♦ Fax: (201) 933-1845

www.erboe.net

November 14, 2019

Honorable President and
Members of the Board of Education
East Rutherford Board of Education
County of Bergen, New Jersey

Dear Board Members:

State Department of Education statutes require that all School District's prepare a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report (CAFR) of the East Rutherford Board of Education for the fiscal year ended June 30, 2019.

This report consists of management's representations concerning the finances of the East Rutherford Board of Education. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the East Rutherford Board of Education has established a comprehensive internal control framework that is designed both to protect the school district's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the East Rutherford Board of Education's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the East Rutherford Board of Education's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The East Rutherford Board of Education's financial statements have been audited by Lerch, Vinci & Higgins, LLP, a firm of licensed certified public accountants and public school accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the East Rutherford Board of Education for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors' concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the East Rutherford Board of Education's financial statements for the fiscal year ended June 30, 2019 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the East Rutherford Board of Education was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal and state grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with grant requirements, with special emphasis on internal controls and compliance requirements involving the administration of federal awards and state financial assistance. These reports are available in the Single Audit Section of the East Rutherford Board of Education's CAFR.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The East Rutherford Board of Education's MD&A can be found immediately following the report of the independent auditors'.

1. REPORTING ENTITY AND ITS SERVICES: East Rutherford Board of Education is an independent reporting entity with in the criteria adopted by the GASB as established by NCGA statement No. 14. All funds of the District are included in this report. The East Rutherford Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre Kindergarten through Grade 8. These include both regular and special education programs. The District completed the 2018-2019 school year with an enrollment of 804 students. The following details the changes in the student enrollment of the District over the last several years.

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2018-2019	804	-1.71%
2017-2018	818	0.37%
2016-2017	815	0.74%
2015-2016	809	5.34%
2014-2015	768	3.22%
2013-2014	744	-3.13%
2012-2013	768	-1.41%
2011-2012	779	1.70%
2010-2011	766	8.65%
2009-2010	705	4.44%

2. ECONOMIC CONDITION AND OUTLOOK: The economy of East Rutherford employs approximately 4,900 people. The employers of East Rutherford are specialized in Management of Companies & Enterprises; Information; and Transportation & Warehousing, which employ respectively 15.21: 1.97; and 1.89 times more people than what would be expected in a location of its size. The largest industries in East Rutherford are Healthcare & Social Assistance (620), Manufacturing (509), and Professional, Scientific, Tech Services (498), and the highest paying industries are Real Estate, Leasing (\$76,639), Professional, Scientific, Tech Services (\$72,451), and Finance & Insurance (\$70,729).

Median household income in East Rutherford, NJ is \$76,771. Males in East Rutherford have an average income that is 1.54 times higher than the average income of females, which is \$54,519. The income inequality of East Rutherford (measured using the Gini index) is 0.433 which is lower than the national average.

The median property value in East Rutherford is \$383,300, which is 1.87 times larger than the national average of \$205,000. Between 2015 and 2016 the median property value decreased from \$392,000 to \$383,300, a 2.22% decrease. The homeownership rate of East Rutherford is 38% which is lower than the national average of 64%. People in East Rutherford have an average commute time of 28 minutes, and they commute by Drove Alone. Car ownership in East Rutherford is approximately the same as the national average, with an average of 2 cars per household.

3. MAJOR INITIATIVES:

NJSLS

Mathematics

During the 2019-2020 school year, the district will expand the use of its Go Math series to grades 5-8 and Algebra. Training in the use of the Mathematics Coherence Maps will also be a central focus. Training will be offered via the teacher academy. Teachers from the elementary school will be provided with release time to observe the use of coherence maps at the middle school level. An additional Math coach (teacher leader) will be assigned at the elementary level. Most current data revealed that students in at least two subgroups at the elementary level have shown minimal growth in this subject area. It is hoped that by assigning a teacher leader whose specialty is within this content area, that teachers will be able to hone their instructional practices.

Teachers will continue to improve upon lesson planning by deepening their knowledge of Webb's Depth of Knowledge and Bloom's Taxonomy. Increasing the rigor of educators' SGOs in Mathematics will continue to be a priority focus. Teachers will continue to assess their assessments to ensure that they are aligned with the standards and are reflecting appropriate grade level rigor. Departmental/grade level team meetings will allow for the development of rigorous benchmark assessments aligned to the NJSLS and cross content area lessons. Vertical articulations will be scheduled to promote further dialogue centered around the use of the mathematics coherence maps, students centered learning and co-teaching. The mathematics curriculum will be monitored and revised as needed. Student achievement data will be analyzed and instruction will be reviewed.

In addition to the above, the East Rutherford School District will also seek to revamp its tiered systems of supports to meet the needs of all students, but more specifically our white students and students with disabilities who did not meet the academic target in the area of Math. At the beginning of September 2019, all students K-4 will be screened and will receive levels of supports based on their tier. Those students who meet the criteria will be admitted into our Basic Skills program at the elementary level. At the middle school level, students with disabilities will receive an extra period of Math to target and remediate deficit areas after disaggregating the PARCC data. The district will continue with its after school academic intervention program at the elementary and middle school level. In addition to the after school academic program and the basic skills program, the district is hoping to assign additional certified paraprofessionals per grade level to assist grade level teachers in conducting small group instruction as well as facilitating differentiated instruction within the classrooms. Teachers will receive professional development on student-centered and hands on learning to accommodate the needs of students with disabilities who could benefit from this type of instruction. Finally, the district will continue to host parent academies to garner parent involvement as well as to provide useful and meaningful strategies to parents to assist their children at home.

NJSLS

Science

The East Rutherford School District will continue to explore ways to enhance the implementation of the NGSS for the 2019-2020 school year. Teachers will continue to receive professional development regarding how to use the STEM Gauge assessment that was implemented last academic school year. During the 2019-2020 school year, Grade 5 will be piloting a new Science text book series. This teacher will be offered professional development and support through a Science coach that will be assigned at the elementary level. Teachers K-5 will practice full implementation of "Mystery Science." Teachers will also utilize "Freckle" to track the progress of their students in this subject area. Professional development will be provided through PRISM. A

3. MAJOR INITIATIVES (Continued):

PRISM coach will be assigned to the elementary school as well as the middle school. Both Science coaches will focus on demonstrating the “Lab before the Blab” concept for teachers. The district has allotted ten thousand dollars in funding to upgrade current science tools (microscopes, bunsen burners etc.) needed for labs as well as to provide additional needed materials to conduct pertinent experiments. Departmental/grade level team meetings will allow for the development of rigorous benchmark assessments and infusing the ELA and Mathematics standards.

NJSLS

ELA

During the 2019-2020 school year, the district will continue to provide instructional coaches in English Language Arts, both the elementary and middle school level. Two English Language Arts instructional coaches will be working with the elementary school teachers. Of the two coaches, one coach will work with the teachers on reading interventions, tiered instruction and progress monitoring while the second coach will work with the teachers on leveling their classroom libraries appropriately, implementing guided reading appropriately and conducting reading assessments via Fountas and Pinnell. Teachers will be

Teachers will continue to improve upon lesson planning by deepening their knowledge of Webb’s Depth of Knowledge and Bloom’s Taxonomy. Increasing the rigor of educators’ SGOs in English Language Arts will continue to be a priority focus. Teachers will continue to assess their assessments to ensure that they are aligned with the standards and are reflecting appropriate grade level rigor. Departmental/grade level team meetings will allow for the development of rigorous benchmark assessments aligned to the NJSLS and cross content area lessons. Vertical articulations will be scheduled to promote further dialogue centered around English Language Arts concepts such as vocabulary, tiered vocabulary, just to name a few. Students centered learning, differentiated instruction and co-teaching will be key topics discussed during articulation. The English Language Arts curriculum will be monitored and revised as needed. Student achievement data will be analyzed and instruction will be reviewed.

In addition to the above, the East Rutherford School district will also seek to further expand its tiered systems of supports to meet the needs of all students, but more specifically the White, Economically Disadvantaged and Students with Disabilities subgroups who did not meet the academic target in the area of English Language Arts. At the beginning of September 2019, all students K-4 will be screened and will receive levels of supports based on their tier. Those students who meet the criteria will be admitted into our Basic Skills program at the elementary level. At the middle school level, Students with Disabilities will receive an extra period of ELA to target and remediate deficit areas after disaggregating the PARCC data. The district will continue with its after school academic intervention program at the elementary and middle school level. In addition to the after school academic program and the basic skills program, the district is hoping to assign additional certified paraprofessionals per grade level to assist grade level teachers in conducting small group instruction as well as facilitating differentiated instruction within the classrooms. Teachers will receive professional development on student-centered and hands on learning to accommodate the needs of students with disabilities who could benefit from this type of instruction. The ELA department at the middle school level is seeking to integrate more culturally diverse reading literature into its curriculum in order to expose students to diversity and hopefully more materials with which Black/African American students can identify. At the elementary level, the

3. MAJOR INITIATIVES (Continued):

schedule will be further revised to reflect balance literacy. A literacy coach will continue to work at the elementary level in assisting teachers in conducting progress monitoring as well as providing Wilson based instruction for struggling readers who fall within these two subgroups. Finally, the district will continue to host parent academies to garner parent involvement as well as to provide useful and meaningful strategies to parents to assist their children at home.

NJSLS

Social Studies

Departmental/grade level team meetings will continue to allow for the development of rigorous benchmark assessments aligned to the NJSLS while infusing the ELA standards. Scoring these assessments and analyzing the results will be used to monitor and revise instruction. The library/media center continues to facilitate implementation of the NJSLS. The district's curriculum will be monitored and revised as needed. Project based learning addressing the Holocaust, Genocides, and the Amistad will be incorporated into the curriculum. Finally, Document Based Questions will be a central focus in this subject area for the 2019-2020 school year. The Amistad and Holocaust mandates are met across all grade levels. All grade levels participate in Black History Month activities to specifically study the contributions of African Americans throughout our nation. As students move into middle school, there are specific units on slavery and abolition that are addressed in the 6th and 7th grade social studies curricula. With regards to the Holocaust mandate, elementary students gain exposure to the ideas of good citizenship, which includes preventing prejudice and discrimination. This ties in with our social-emotional learning program as well as our social studies curriculum. At the middle school level, students in grade 6 read the *Diary of Anne Frank* and discuss the Holocaust. Students in the 7th grade discuss several sensitive topics, including the Native American removal and genocide. In the 8th grade, honors ELA, students read *Night* by Elie Wiesel. All 8th graders also study the Holocaust in social studies class. In fact, all 8th graders participated in a field trip to the Jewish Heritage Museum in New York City to participate in an educational program as well as hear from a Holocaust survivor.

NJSLS

21st Century Life & Careers

The Career Education program will continue to be offered grades 6 through 8. These students will continue to receive personal finance as a cycle course. Benchmark assessments are administered throughout the duration of the course to ensure that students are meeting standard 9.1. At the elementary level, within the Math curriculum, students are afforded opportunities to work on projects targeting financial literacy. Financial literacy is also embedded in science projects wherein students need to "purchase" materials to conduct experiments. It is also embedded in behavior management systems where students earn "class dollars/money" in order to purchase rewards at class stores. These activities will continue to be infused into the curriculum moving into the 2019-2020 school year. Professional Development opportunities will be provided through the South Bergen Jointure Commission. The 21st Century Life Standards and Career Ready Practices will continue to be infused into all content areas across all grade levels.

NJSLS

Visual & Performing Arts

The district's curriculum will be further revised and updated. Technology will continue to be infused into the visual and performing arts programs. Writing will be encouraged and infused into the visual and performing arts curriculum. With the implementation of "Innovation Time" at the middle school level, students are encouraged to engage in problem-based learning that promote generalization and real world application of skills learned in visual arts classes. Revision of lesson plans will continue to be a central focus with the integration of Language Objectives for ESL students. For the 2019-2020 school year, in grades K-5 Dance and Theatre will be infused and

3. MAJOR INITIATIVES (Continued):

taught by homeroom teachers. At the middle school level 6-8, the district has a completed curriculum and is currently in the process of employing a Dance and Theatre teacher.

NJSLS

Health and Physical Education

The integration of the Sanford Harmony Social and Emotional program into the curriculum along with the addition of Dance, and Yoga provides for diversity. Physical education teachers will meet with content area teachers to discuss how content area skills such as English Language Arts and Mathematics can be infused in Health and Physical Education lessons. Revision of lesson plans will be a central focus with the integration of Language Objectives for ESL students. The 150 minutes of CHPE is met and provided on a weekly basis for all grade levels K-8. Brain Power Wellness will continue to work with students by teaching them strategies to assist with focusing and dealing with stress.

NJSLS

World Languages

The World Language K-6 curriculum will continue to be monitored and revised. Additional online materials will be purchased for these classes as needed. The 7th & 8th grade program will lead to the completion of Spanish I and will enable students the opportunity to test into Spanish II in 9th grade. The district applied for a grant so that we can expand our World Language offering at the middle school for the 2019-2020 school year. The district is seeking to bring a Mandarin teacher on staff to expose our 7th and 8th grade students to this subject which is also offered at the high school level.

NJSLS

Technology

Technology continues to be a central focus in East Rutherford. The three (3) year Technology Plan has been revised and implemented for the school year 2019-2022. Technology as well as technology standards continue to be infused into all content areas.

Maintain Our School System The 2019-2020 budget fulfills the district's obligation to align itself with the NJ Student Learning Standards and Services mandated by the state of New Jersey. The following will be the priority and major focus district wide for the upcoming school year: conducting curriculum revisions, lesson plan and assessment audits and professional development aligned to individual teacher needs through various mediums inclusive of but not limited to the coaching model. The district will continue to embed within its practice, frequent test analysis, assessing technology and social media tools needs, and monitoring students' attendance by dissecting subgroup data and implementing action steps to address excessive absences. Expanding educational offerings and staffing is also a priority focus for the district for the 2019-2020 school year. The district is looking to add a new preschool classroom. The central premise is to reach as many of our children at a younger age in order to better prepare them for their educational careers upon entering Kindergarten. The district is also looking to add to its staff a dance & theatre teacher, additional highly qualified paraprofessionals to deliver small group instruction within the classroom, additional special education teacher to further expand upon the "co-teaching" model and a new preschool teacher.

3. MAJOR INITIATIVES (Continued):

Included in the 2019-2020 budget is an allotment of funds to address curriculum needs as well as acquiring more technology to be infused in instruction across all content areas. Currently, the district continues to foster communication with the South Bergen Jointure and the Bergen County Curriculum Consortium to facilitate our immediate needs in our STEM and Robotics Programs. The District's library program includes a media specialist salary of \$65,916, which is in budget line 11-000-222-100-040-00-000 and 11-000-222-100-080-00-000, state line 43500.

Raising Standards and Expanding Opportunities

In order to address the academic advancement of different subgroups within district, (Gender, Economically Disadvantaged, Students w/Disabilities, Hispanic/Latino, Asian, Black/African-American and White), in the areas of Mathematics and ELA across grade levels during the 2019-2020 school year, the district will take the following action steps: Continue to improve upon lesson planning by delving further into Webb's Depth of Knowledge in conjunction with Blooms' Taxonomy and increase the rigor of educators' SGOs by showing one-year growth in eight months. This will encourage teachers to examine their students' learning objectives, learning activities as well as their assessments ensuring that they have appropriate grade-level rigor. Teachers will continue to assess their assessments to ensure that they are aligned with the standards and are reflecting the appropriate rigor. The District will continue to implement Stack audit of our assessments. Through a scheduling committee, the district will examine the feedback regarding schedule changes that were implemented in 18-19 and what adjustments if any, needs to be done for the 2019-2020 school year. At the middle school level, the district has conducted an audit regarding placement of students in various classes such as honors, exploration and intensive classes. The results indicated that there are subgroups that are overrepresented as well as underrepresented in these classes. As such, for the 2019-2020 school year, the district will introduce the use of multiple criteria and norm referenced tests where possible to determine placement of students in these areas. The District will promote student-centered learning by continuing to provide Instructional Coaches in English Language Arts, Mathematics and Science at both the elementary and middle school level. For the 2019-2020 school year, two English Language Arts instructional coaches will be working with the elementary school teachers. One English Language Arts coach will work with the teachers on reading interventions, tiered instruction and progress monitoring while the second coach will work with the teachers on leveling their libraries appropriately, implementing guided reading appropriately and conducting reading assessments via Fountas and Pinnell. A second Math coach will also be assigned to the elementary building to increase contact and coaching times for teachers. The district will revamp its current Response to Intervention model. An additional special education teacher will be assigned to the elementary school to further expand co-teaching and small group instruction for all students. Ensure that programs and initiatives such as Professional Learning Academies for parents and teachers are continued. Implementation of Walk-Throughs will be expanded and a closer look at walk through data to gain further insight on instructional needs of the district. District Administration will continue to implement a program or incentive to address the Chronic Absenteeism at McKenzie School in the following demographic areas; Two or More Races, Economically Disadvantaged Students, & Students w/Disabilities. Finally, as indicated, the budget will provide new formative assessment tools, teaching materials and supplies to support the implementation of the New Jersey Student Learning Standards and NGSS to promote problem - based learning as well as acquiring more technology to be infused in instruction across all content areas. Current and prior year assessments will be reviewed by grade level to determine strengths and weaknesses. Teachers will be required to develop and integrate cross- content area lessons. The

3. MAJOR INITIATIVES (Continued):

district will assess the implementation of its three-year technology plan. The plan will continue to be a working document with possible revisions throughout the next year.

To increase participation by all subgroups of students in state mandated assessments the district has taken the following action steps:

- Worked on aggressively increasing staff awareness regarding the importance of the data derived from such assessments. Staff has been exposed to data trends and their implications in instruction and learning. This increase in exposure has led to more teacher buy in regarding the importance of state assessments.
- Special education staff has received training regarding the Essential Elements and the Dynamic Learning Maps. This exposure has afforded these staff members increased opportunities to scaffold instruction within their classrooms.
- Child study team members have been encouraged to approach conversations with parents in Individualized Education Meetings regarding state testing participation from the perspective of growth mindset. By using this approach, parents will develop a greater understanding of how data derived from these assessments can actually show growth and gains that their child is making relative to their peers.
- The district has also worked on bringing together like-minded administrators, teachers and board of education members to review our district/school(s) participation rate data and other anecdotal data. This was done through our DEAC, SCIP, PLC and department meetings.
- Finally, the district has conducted public presentations regarding state assessments, the importance of the data and the district's participation rate.
- Future action steps by the district will be inclusive of but not limited to, conducting more informational sessions with parents and community members regarding the assessments.
- The child study team, school counselors and other key stakeholders will continue to target specific subgroups with information regarding accommodations for English Learners and students with disabilities or alternate assessments (Dynamic Learning Maps and ACCESS for ELLs);
- Conduct a meeting with the Special Education Parent Advisory Group on the PARCC and DLM and the accommodations and accessibility features available to students during testing.

Building Professionalism The SCIP and DEAC Committees continue to meet and discuss professional development opportunities for all staff. Learning coaches will be utilized to facilitate in house professional development. PRISM institute will be utilized to provide in house coaching professional development for our teachers in the area of Science, William Paterson University will be utilized for instructional coaches in Mathematics and English Language Arts. The district for the first year will assign a teacher leader as an instructional coach in the area of Mathematics. Sanford Harmony will continue to provide in house training on our new social emotional curriculum for the 2019-2020 school year. The district will continue to expand its offerings for the parent and teacher academics. The mandated teacher evaluation system provides for professional development review and recommendation.

3. MAJOR INITIATIVES (Continued):

Protecting Our Investment Our five(5) year Security Plan will continue to improve district security which are; maintaining our cameras, possible camera upgrades, door contacts, etc. The East Rutherford Board of Education have been working collaboratively with the East Rutherford Police Department in reviewing our current security plan and started the opening dialogue to address the Active Shooter protocol in continuing to keep our students, staff, and all who visit our schools, safe.

Planning for the Future It is evident that our District School facilities are in need of repairs. More development has been planned by the Borough, which could potentially increase our already crowded schools at both McKenzie and Faust Schools with no available space for additional grade level sections. After two failed school bond referendums, both school and Borough officials will continue to work collaboratively to work on passing a school bond referendum that will address the facility needs and increase in enrollment that the taxpayers will support.

The District has been progressive in implementing a Gay-Straight Alliance to support lesbian, gay, bisexual, and transgender students. Meetings are currently being held on a monthly basis and will continue to be facilitated by the school counselor where students are provided a safe space to express themselves. The District will work closely with the South Bergen Jointure Commission and our curriculum consultants to revise our curriculum by adding a disciplinary approach to the new requirement to provide instruction and adapt instructional materials to accurately portray political, economic, and social contributions of person with disabilities, lesbians, gay, bisexual and transgender people.

4. INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal controls designed to ensure that the assets of the district are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept should not exceed the benefits likely to be derived; and the valuation of costs and benefits requires estimates and judgments by management.

As recipient of federal and state financial assistance, the District also is responsible for ensuring compliance with applicable laws and regulations related to federal and state financial assistance programs, as well as to determine that the District complied with applicable laws and regulations.

5. BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount is amended for the fiscal year is reflected in the financial section.

5. BUDGETARY CONTROLS (Continued):

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30.

6. ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements".

7. CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements". The District has adopted a cash management plan which is to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey, where the funds are secured in accordance with the Act.

8. RISK MANAGEMENT: The Board carries various forms of insurance including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds, school board errors and omissions, boiler and machinery, and worker's compensation.

9. OTHER INFORMATION: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci and Higgins, LLP was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of U.S. Uniform Guidance and State Treasury OMB Circular Letter 15-08. The auditors' report on the basic financial statements and schedules are included in the financial section of the report. The auditors' reports relating specifically to the Single Audit are included in the Single Audit Section of this report.

10. ACKNOWLEDGEMENTS: We would like to express our appreciation to the members of the East Rutherford School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

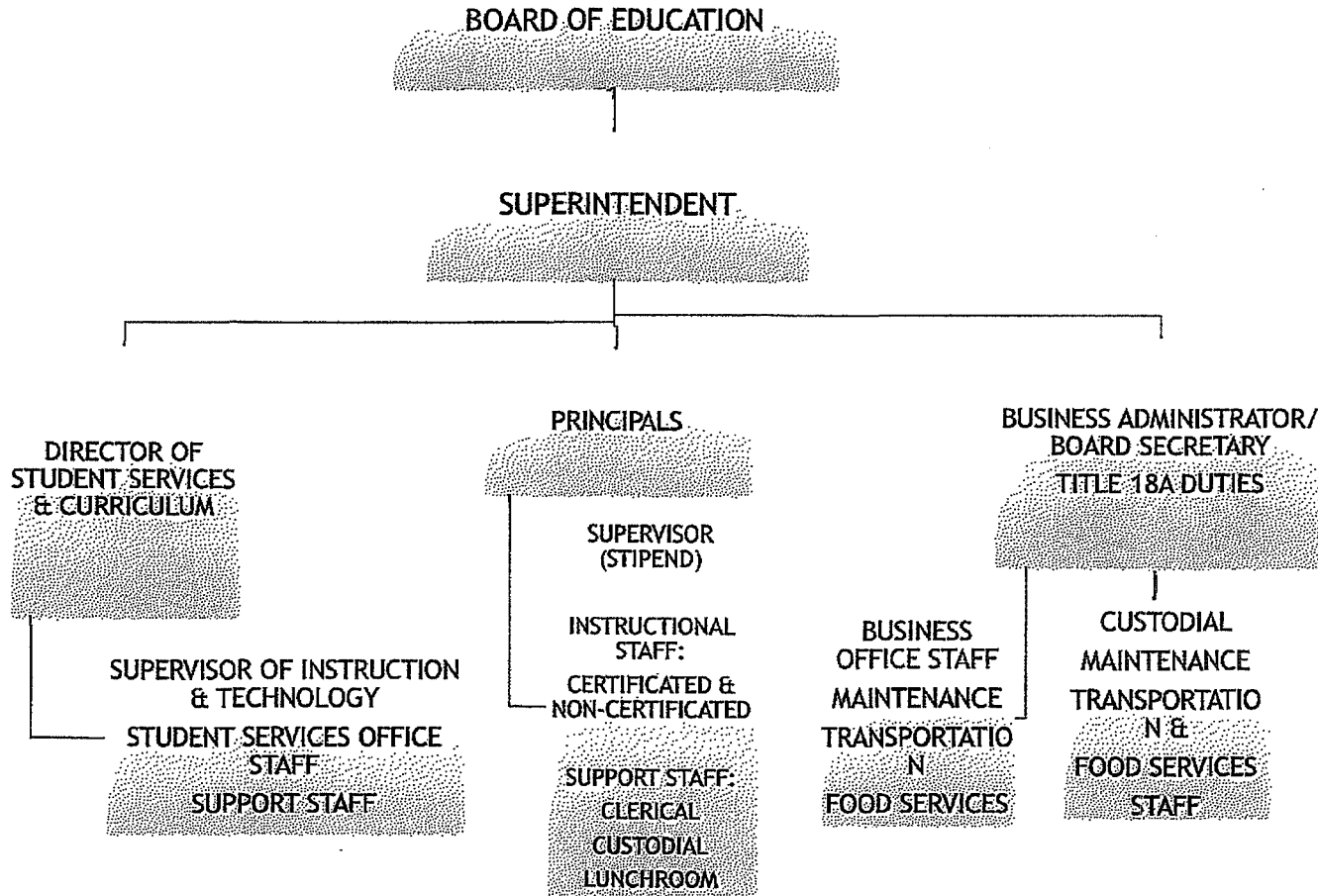


Giovanni Giancaspro
Superintendent of Schools



Lameka Augustin
Business Administrator/Board Secretary

**EAST RUTHERFORD BOARD OF EDUCATION
ORGANIZATIONAL CHART
100 UHLAND STREET EAST RUTHERFORD NJ 07073**



**EAST RUTHERFORD BOARD OF EDUCATION
EAST RUTHERFORD, NEW JERSEY**

**ROSTER OF OFFICIALS
JUNE 30, 2019**

<u>MEMBERS OF THE BOARD OF EDUCATION</u>	<u>TERM EXPIRES</u>
Maria Caruso, President	January, 2021
Jason Bulger, Vice-President	January, 2020
Erin Shemeley	January, 2022
Richard Vartan	January, 2021
Carlo Maucione	January, 2020
Rachel Villanova	January, 2022
Debra Zoller	January, 2022

OTHER OFFICIALS

Giovanni Giancaspro, Superintendent of Schools
Lameka Augustin, Business Administrator/Board Secretary
Diane Chorazy, Treasurer of School Monies
Thomas Kobin, Esq., Solicitor

EAST RUTHERFORD BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

AUDIT FIRM

Lerch, Vinci & Higgins, LLP
17-17 Route 208
Fair Lawn, NJ 07410

ATTORNEY

Thomas Kobin, Esq.
Chasan, Leyner, Lamparello, P.C.
300 Harmon Meadow Boulevard
Secaucus, New Jersey 07094-3621

OFFICIAL DEPOSITORY

Capital One Bank
145 Route 17 South
East Rutherford, NJ 07073

ARCHITECT OF RECORD

The Architects Alliance
111 Mulberry Street Suite 2-Z
Newark, NJ 07102

FINANCIAL SECTION



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA
ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
RALPH M. PICONE, CPA, RMA, PSA
DEBRA GOLLE, CPA
MARK SACO, CPA
SHERYL M. LEIDIG, CPA, PSA
ROBERT LERCH, CPA
CHRIS SOHN, CPA

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
East Rutherford Board of Education
East Rutherford, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the East Rutherford Board of Education, as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the East Rutherford Board of Education as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the East Rutherford Board of Education's basic financial statements. The introductory section, combining fund financial statements, financial schedules, statistical section, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the East Rutherford Board of Education.

The combining fund financial statements, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements, schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

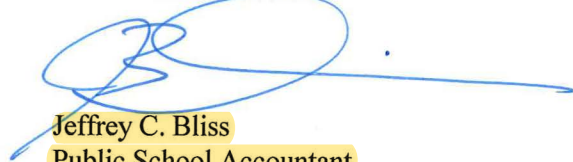
The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with Government Auditing Standards, we have also issued our report dated November 14, 2019 on our consideration of the East Rutherford Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the East Rutherford Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the East Rutherford Board of Education's internal control over financial reporting and compliance.

Lerch, Vinci & Higgins, LLP

LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Jeffrey C. Bliss
Public School Accountant
PSA Number CS00932

Fair Lawn, New Jersey
November 14, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS

***EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019***

The discussion and analysis of the East Rutherford Board of Education's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2019. The intent of this discussion and analysis is to look at the District's financial performance as a whole; readers should also review the transmittal letter, notes to the financial statements as well as the financial statements themselves to enhance their understanding of the District's financial performance.

Financial Highlights

- The assets and deferred outflows of resources of the District exceeded its liabilities and deferred inflow of resources at the close of the most recent fiscal year by \$1,809,040 (net position).
- Total School District's net position increased \$497,108.
- District-Wide general revenues accounted for \$16,653,206 or 73 percent of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$6,039,740 or 27 percent of total revenues of \$22,692,946.
- Total net position of governmental activities amounted to \$1,699,562 as of June 30, 2019 an increase of \$505,835 from the previous year.
- The District had \$21,866,899 in expenses related to governmental activities; only \$5,719,528 were offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$16,653,206 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$19,762,878 in revenues and other financing sources and \$19,000,407 in expenditures. The General Fund's fund balance increased \$762,271 from the previous year to \$2,275,677 at June 30, 2019.
- The General Fund unassigned budgetary fund balance decreased \$23,684 from the previous year to \$322,712 at June 30, 2019.
- The District's total outstanding long-term liabilities decreased by \$836,519 during the current fiscal year.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

Using the Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand East Rutherford Board of Education as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The *Statement of Net Position* and *Statement of Activities* provide information about the activities of the whole District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the district's most significant funds. In the case of the East Rutherford Board of Education, the General Fund is by far the most significant fund.

Reporting the District as a Whole

One of the most important questions asked about the District is "How did we do financially during the fiscal year ended June 30, 2019?" The *Statement of Net Position* and the *Statement of Activities*, which appear first in the District's financial statements, report information on the District as a whole and its activities in such a way as to answer this question. These statements include all assets, deferred outflows/inflows of resources and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net position and changes in those assets. This change in net position is important because it tells the reader that, for the District as a whole, if the financial position of the District has improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the District is divided into two distinct kinds of activities:

- Governmental Activities – most of the District's programs and services are reported here including instruction, support services, operation and maintenance of plant, pupil transportation and extra-curricular activities.
- Business-Type Activities – These services are provided on a charge for goods or services basis to recover all of the expenses of the goods and services provided. The District's food service program is reported as a business-type activity.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

Reporting the School District's Most Significant Funds

Fund Financial Statements

Fund financial statements provide detailed information about the District's major funds. The District uses many funds to account for a multitude of financial transactions. The District's governmental funds are the General, Special Revenue and Debt Service Funds.

Governmental Funds

The District's activities are reported in governmental funds, which focus on how money flows into and out of these funds and the balances left at year-end available for spending in the future years. These funds are reported using the *modified accrual accounting method*, which measures cash and all other financial assets that can be readily converted into cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements will essentially match the information provided in statements for the District as a whole.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

The District as a Whole

The *Statement of Net Position* provides the perspectives of the District as a whole, showing assets, deferred outflows of resources, liabilities, deferred inflows of resources and the difference between them (net position). Net position may serve over time as a useful indicator of a government's financial position.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

The following provides a summary of the District's net position as of June 30, 2019 and 2018.

	Net Position					
	As of June 30, 2019 and 2018					
	Governmental		Business-Type		Total	
	<u>Activities</u>		<u>Activities</u>		<u>2019</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
ASSETS						
Current Assets	\$ 2,617,857	\$ 1,581,291	\$ 58,154	\$ 107,505	\$ 2,676,011	\$ 1,688,796
Capital Assets	<u>7,238,439</u>	<u>7,879,641</u>	<u>60,729</u>	<u>15,961</u>	<u>7,299,168</u>	<u>7,895,602</u>
Total Assets	<u>9,856,296</u>	<u>9,460,932</u>	<u>118,883</u>	<u>123,466</u>	<u>9,975,179</u>	<u>9,584,398</u>
DEFERRED OUTFLOWS OF RESOURCES						
Deferred Amount on Refunding of Debt	27,667	43,024			27,667	43,024
Deferred Amount on Net Pension Liability	<u>906,979</u>	<u>1,041,490</u>	-	-	<u>906,979</u>	<u>1,041,490</u>
Total Deferred Outflows of Resources	<u>934,646</u>	<u>1,084,514</u>	-	-	<u>934,646</u>	<u>1,084,514</u>
Total Assets and Deferred Outflows of Resources	<u>10,790,942</u>	<u>10,545,446</u>	<u>118,883</u>	<u>123,466</u>	<u>10,909,825</u>	<u>10,668,912</u>
LIABILITIES						
Other Liabilities	386,139	121,574	8,700	4,849	394,839	126,423
Long-Term Liabilities	<u>7,181,568</u>	<u>8,018,087</u>	-	-	<u>7,181,568</u>	<u>8,018,087</u>
Total Liabilities	<u>7,567,707</u>	<u>8,139,661</u>	<u>8,700</u>	<u>4,849</u>	<u>7,576,407</u>	<u>8,144,510</u>
DEFERRED INFLOWS OF RESOURCES						
Deferred Amount on Net Pension Liability	1,523,673	1,212,058			1,523,673	1,212,058
Deferred Commodities Revenue	-	-	705	412	705	412
Total Deferred Inflows of Resources	<u>1,523,673</u>	<u>1,212,058</u>	<u>705</u>	<u>412</u>	<u>1,524,378</u>	<u>1,212,470</u>
Total Liabilities and Deferred Inflows of Resources	<u>9,091,380</u>	<u>9,351,719</u>	<u>9,405</u>	<u>5,261</u>	<u>9,100,785</u>	<u>9,356,980</u>
NET POSITION						
Net Investment in Capital Assets	4,106,628	4,130,155	60,729	15,961	4,167,357	4,146,116
Restricted	2,022,922	902,877			2,022,922	902,877
Unrestricted	<u>(4,429,988)</u>	<u>(3,839,305)</u>	<u>48,749</u>	<u>102,244</u>	<u>(4,381,239)</u>	<u>(3,737,061)</u>
Total Net Position	<u>\$ 1,699,562</u>	<u>\$ 1,193,727</u>	<u>\$ 109,478</u>	<u>\$ 118,205</u>	<u>\$ 1,809,040</u>	<u>\$ 1,311,932</u>

The District's combined net position was \$1,809,040 and \$1,311,932 at June 30, 2019 and 2018, respectively. This was an increase of \$497,108 or 38 percent from the prior year. The increase is mainly attributable to an increase in the District general revenues from governmental activities earned for the current fiscal year.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

The following schedule shows changes in net position for fiscal years ended June 30, 2019 and 2018.

Change in Net Position
for the Fiscal Years Ended June 30, 2019 and 2018

Revenues	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Program Revenues						
Charges for Services	\$ 60,140	\$ 86,489	\$ 141,821	\$ 149,445	\$ 201,961	\$ 235,934
Operating Grants and Contributions	5,659,388	6,761,551	178,391	204,551	5,837,779	6,966,102
General Revenues						
Property Taxes	16,532,619	15,776,159			16,532,619	15,776,159
Unrestricted State Aid	1,362	24,507			1,362	24,507
Other	119,225	172,859	-	-	119,225	172,859
Total Revenues	<u>22,372,734</u>	<u>22,821,565</u>	<u>320,212</u>	<u>353,996</u>	<u>22,692,946</u>	<u>23,175,561</u>
Expenses						
Instruction						
Regular	10,439,386	11,106,537			10,439,386	11,106,537
Special Education	3,802,799	3,770,674			3,802,799	3,770,674
Other Instruction	778,939	695,277			778,939	695,277
School Sponsored Activities and Athletics	55,441	66,901			55,441	66,901
Support Services						
Student and Instruction Related Services	2,593,632	2,695,911			2,593,632	2,695,911
General Administration Services	675,413	579,582			675,413	579,582
School Administration Services	792,724	859,478			792,724	859,478
Central and Other Support Services	619,933	624,382			619,933	624,382
Plant Operations and Maintenance	1,479,819	1,347,905			1,479,819	1,347,905
Pupil Transportation	527,273	569,592			527,273	569,592
Interest on Long Term Debt	101,540	125,925			101,540	125,925
Food Service	-	-	328,939	375,553	328,939	375,553
Total Expenses	<u>21,866,899</u>	<u>22,442,164</u>	<u>328,939</u>	<u>375,553</u>	<u>22,195,838</u>	<u>22,817,717</u>
Change in Net Position	505,835	379,401	(8,727)	(21,557)	497,108	357,844
Beginning of Year, Net Position	<u>1,193,727</u>	<u>814,326</u>	<u>118,205</u>	<u>139,762</u>	<u>1,311,932</u>	<u>954,088</u>
Ending of Year, Net Position	<u>\$ 1,699,562</u>	<u>\$ 1,193,727</u>	<u>\$ 109,478</u>	<u>\$ 118,205</u>	<u>\$ 1,809,040</u>	<u>\$ 1,311,932</u>

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

Governmental Activities

The District's total revenues were \$22,372,734 and \$22,821,565 for the fiscal years ended June 30, 2019 and 2018, respectively. Property taxes made up 74 percent and 69 percent of revenues for governmental activities for the East Rutherford Board of Education for fiscal years ended June 30, 2019 and 2018, respectively. Federal, state and local grants of \$5,660,750 and \$6,786,058 accounted for another 25 percent and 30 percent of revenues for the fiscal years ended June 30, 2019 and 2018, respectively. The decrease in federal, state and local grants for the current year is largely due to the decrease in on-behalf contributions for TPAF pension and post-retirement medical benefits revenue realized during the current fiscal year.

The total cost of all programs and services was \$21,866,899 and \$22,442,164 for the fiscal years ended June 30, 2019 and 2018, respectively. The decrease in expenses for the current year is also due to the decrease in on-behalf TPAF pension contribution expenses and on-behalf OPEB post-retirement expenses reported for the District. Instruction comprises 69 percent and 70 percent of governmental program expenses for the fiscal years ended June 30, 2019 and 2018, respectively. Support services expenses make up 31 percent and 30 percent of governmental expenses for the fiscal years ended June 30, 2019 and 2018, respectively. The *Statement of Activities* shows the cost of program services and the charges for services and grants offsetting those services. The schedule below shows, for government activities, the total cost of services and the net cost of services. That is, it identifies the cost of these services supported by tax revenue.

Total and Net Cost of Services
for the Fiscal Years Ended June 30, 2019 and 2018

	<u>Total Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Instruction				
Regular	\$ 10,439,386	\$ 11,106,537	\$ 7,680,538	\$ 7,422,828
Special Education	3,802,799	3,770,674	2,355,264	2,307,078
Other Instruction	778,939	695,277	459,563	449,690
School Sponsored Activities and Athletics	55,441	66,901	41,192	46,451
Support Services				
Student and Instruction Related Services	2,593,632	2,695,911	2,060,081	1,956,244
General Administration Services	675,413	579,582	581,653	477,555
School Administration Services	792,724	859,478	623,465	646,894
Central and Other Support Services	619,933	624,382	601,563	505,990
Plant Operations and Maintenance	1,479,819	1,347,905	1,311,041	1,147,100
Pupil Transportation	527,273	569,592	391,640	508,369
Interest on Long Term Debt	101,540	125,925	41,371	125,925
Total	<u>\$ 21,866,899</u>	<u>\$ 22,442,164</u>	<u>\$ 16,147,371</u>	<u>\$ 15,594,124</u>

The dependence of tax revenues to support governmental activities is apparent.

EAST RUTHERFORD BOARD OF EDUCATION

Management's Discussion and Analysis

For the Fiscal Year Ended June 30, 2019

Business-Type Activities

The only business-type activity is the food service operation. The program had revenues of \$320,212 and \$353,996 compared to expenses of \$328,939 and \$375,553 in the fiscal years ended June 30, 2019 and 2018, respectively. Of the revenues, \$141,821 and \$149,445 were charges for services paid by patrons for daily food served, \$178,391 and \$204,551 were from State and Federal reimbursements for the fiscal years ended June 30, 2019 and 2018, respectively.

The School District's Funds

All governmental funds (i.e., general fund, special revenue fund and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$20,598,610 and \$19,550,930 and expenditures were \$20,142,427 and \$19,289,397 for the fiscal years ended June 30, 2019 and 2018, respectively.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal years ending June 30, 2019 and 2018.

<u>Revenue</u>	<u>Fiscal Year</u> <u>Year Ended</u>		<u>Amount of</u> <u>Increase/</u> <u>(Decrease)</u>	<u>Percent</u> <u>Change</u>
	<u>2019</u>	<u>2018</u>		
Local Sources	\$ 16,714,084	\$ 15,981,887	\$ 732,197	5%
State Sources	3,437,906	3,117,643	320,263	10%
Federal Sources	<u>446,620</u>	<u>451,400</u>	<u>(4,780)</u>	-1%
Total	<u>\$ 20,598,610</u>	<u>\$ 19,550,930</u>	<u>\$ 1,047,680</u>	5%

For fiscal year 2019 total governmental revenues increased \$1,047,680 or 5% from the previous year. The increase in local sources of \$732,197 or 5% was attributable to an increase in property taxes to support increases in budgeted operating costs. As indicated state sources increased \$320,263 or 10% mainly due to an increase in on-behalf pension contributions made by the State for the District's professional teaching staff. The decrease in federal sources of \$4,780 or 1% was a result of decreased grant funds earned from ESEA grant programs.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

The following schedule represents a summary of the governmental funds expenditures for the fiscal years ending June 30, 2019 and 2018.

<u>Expenditure</u>	<u>Fiscal Year</u> <u>Year Ended</u>		<u>Amount of</u> <u>Increase/</u> <u>(Decrease)</u>	<u>Percent</u> <u>Change</u>
	<u>2019</u>	<u>2018</u>		
Current				
Instruction	\$ 13,014,713	\$ 12,487,102	\$ 527,611	4%
Support Services	6,198,353	5,801,894	396,459	7%
Debt Service	789,514	796,239	(6,725)	-1%
Capital Outlay	<u>139,847</u>	<u>204,162</u>	<u>(64,315)</u>	-32%
Total	<u>\$ 20,142,427</u>	<u>\$ 19,289,397</u>	<u>\$ 853,030</u>	4%

For fiscal year 2019, total governmental funds expenditures increased \$853,030 or 4%. Increases in instruction costs were mainly attributable to regular education programs and increases in support services costs were attributable to plant operations and maintenance, as well as general administrative service costs. Capital outlay decreased significantly as a result of less activity related to budgeted capital projects while debt service remained relatively unchanged from the prior year.

Of the governmental funds, the General Fund had \$19,762,678 in revenues and other financing sources (predominately property taxes) and \$19,000,407 in expenditures. As a result, the General Fund's fund balance increased \$762,271 from \$1,513,406 at June 30, 2018 to \$2,275,677 at June 30, 2019.

General Fund Budgetary Highlights

The District's budget is prepared according to New Jersey Law, and is based on accounting for certain transactions on the budgetary basis of accounting for revenues, expenditures and encumbrances. The most significant budget fund is the General Fund.

During the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to prevent over-expenditures in specific line item accounts.

For the fiscal year 2019 General Fund budgetary revenues and other financing sources were more than budgetary expenditures increasing budgetary fund balance \$757,645. After deducting fund balances restricted and assigned, the unassigned budgetary fund balance decreased \$23,684 from an unassigned fund balance of \$346,396 at June 30, 2018 to \$322,712 at June 30, 2019. Conversely, restricted fund balance for capital reserve increased \$988,277 from \$670,257 at June 30, 2018 to \$1,658,534 at June 30, 2019 while maintenance reserve increased \$131,967 from \$232,419 at June 30, 2018 to \$364,386 at June 30, 2019.

EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

Capital Assets

At the end of fiscal years 2019 and 2018, the District had \$7,299,168 and \$7,895,602 invested in land, construction in progress, buildings, site improvements, furniture and equipment and vehicles net of depreciation. Overall capital assets net of accumulated depreciation decreased \$596,434 from fiscal year 2018 to fiscal year 2019. The following schedule is a comparison of capital assets net of depreciation at June 30, 2019 and 2018.

Capital Assets, Net of Depreciation
As of June 30, 2019 and 2018

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Land	\$ 984,211	\$ 984,211		
Construction in Progress	238,410	226,687		
Site Improvements		4,320		
Building and Building Improvements	5,935,735	6,569,711		
Machinery and Equipment	<u>80,083</u>	<u>94,712</u>	\$ 60,729	\$ 15,961
 Total	 <u>\$ 7,238,439</u>	 <u>\$ 7,879,641</u>	 <u>\$ 60,729</u>	 <u>\$ 15,961</u>

Additional information on East Rutherford Board of Education's capital assets can be found in Note 3 of this report.

Long-Term Liabilities

At June 30, 2019 and 2018, the District had \$7,181,568 and \$8,018,087 of long-term liabilities, respectively. Of this amount, \$3,159,478 and \$3,792,570 is for bonds payable for school construction, \$305,889 and \$60,370 is for lease-purchase agreements, \$63,137 and \$67,032 is for compensated absences and \$3,653,064 and \$4,098,175 is for the District's net pension liability at June 30, 2019 and 2018, respectively. For fiscal year 2019 total outstanding long-term liabilities decreased by \$836,519 from the prior year.

Long-Term Liabilities
As of June 30, 2019 and 2018

	<u>Governmental Activities</u>	
	<u>2019</u>	<u>2018</u>
Serial Bonds Payable (including premium)	\$ 3,159,478	\$ 3,792,510
Lease-Purchase Agreements	305,889	60,370
Compensated Absences	63,137	67,032
Net Pension Liability	<u>3,653,064</u>	<u>4,098,175</u>
 Total	 <u>\$ 7,181,568</u>	 <u>\$ 8,018,087</u>

Additional information on East Rutherford Board of Education's long-term liabilities can be found in Note 3 of this report.

***EAST RUTHERFORD BOARD OF EDUCATION
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019***

For the Future

The East Rutherford Board of Education is in good financial condition presently. The School District is proud of its community support of the public schools. A major concern is the continued enrollment growth of the District with the increased reliance on local property taxes.

East Rutherford Board of Education's budget for 2019-2020 was approved by the Board in April of 2019. Budgeted expenditures in the General Fund increased 1.40% to \$17,672,256 for fiscal year 2019-2020. A significant portion of this increase was attributable to in-district special education instructional costs and employee health benefit costs which were offset by out-of-district tuition and capital outlay costs.

In conclusion, the East Rutherford Board of Education has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenge of the future.

Contacting the District's Financial Management

This financial report is designed to provide the citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact the School Business Administrator/Board Secretary at East Rutherford Board of Education Board of Education, Administration Office, Umland and Grove Streets, East Rutherford, New Jersey 07073.

FINANCIAL STATEMENTS

**EAST RUTHERFORD BOARD OF EDUCATION
STATEMENT OF NET POSITION
AS OF JUNE 30, 2019**

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	\$ 2,431,635	\$ 66,315	\$ 2,497,950
Receivables	163,321	11,790	175,111
Inventory		2,950	2,950
Internal Balances	22,901	(22,901)	-
Capital Assets Not Being Depreciated	1,222,621		1,222,621
Capital Assets Being Depreciated, Net	6,015,818	60,729	6,076,547
Total Assets	<u>9,856,296</u>	<u>118,883</u>	<u>9,975,179</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amount on Refunding of Debt	27,667		27,667
Deferred Amount on Net Pension Liability	906,979		906,979
Total Deferred Outflows of Resources	<u>934,646</u>		<u>934,646</u>
Total Assets and Deferred Outflows of Resources	<u>10,790,942</u>	<u>118,883</u>	<u>10,909,825</u>
LIABILITIES			
Accounts Payable and Other Current Liabilities	318,948	8,700	327,648
Accrued Interest Payable	43,961		43,961
Unearned Revenue	23,230		23,230
Noncurrent Liabilities			
Due Within One Year	708,399		708,399
Due Beyond One Year	6,473,169		6,473,169
Total Liabilities	<u>7,567,707</u>	<u>8,700</u>	<u>7,576,407</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred Commodities Revenue		705	705
Deferred Amount on Net Pension Liability	1,523,673		1,523,673
Total Deferred Inflows of Resources	<u>1,523,673</u>	<u>705</u>	<u>1,524,378</u>
Total Liabilities and Deferred Inflows of Resources	<u>9,091,380</u>	<u>9,405</u>	<u>9,100,785</u>
NET POSITION			
Net Investment in Capital Assets	4,106,628	60,729	4,167,357
Restricted for:			
Capital Projects	1,658,534		1,658,534
Plant Maintenance	364,386		364,386
Debt Service	2		2
Unrestricted	(4,429,988)	48,749	(4,381,239)
Total Net Position	<u>\$ 1,699,562</u>	<u>\$ 109,478</u>	<u>\$ 1,809,040</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities							
Instruction							
Regular	\$ 10,439,386	\$ 48,500	\$ 2,710,348		\$ (7,680,538)		\$ (7,680,538)
Special Education	3,802,799		1,447,535		(2,355,264)		(2,355,264)
Other Instruction	778,939		319,376		(459,563)		(459,563)
School Sponsored Activities and Athletics	55,441		14,249		(41,192)		(41,192)
Support Services							
Student and Instruction Related Svcs.	2,593,632		533,551		(2,060,081)		(2,060,081)
General Administrative Services	675,413		93,760		(581,653)		(581,653)
School Administrative Services	792,724		169,259		(623,465)		(623,465)
Central and Other Support Services	619,933		78,539		(541,394)		(541,394)
Plant Operations and Maintenance	1,479,819	11,640	157,138		(1,311,041)		(1,311,041)
Pupil Transportation	527,273		135,633		(391,640)		(391,640)
Interest on Long-Term Debt	101,540				(101,540)		(101,540)
Total Governmental Activities	21,866,899	60,140	5,659,388	-	(16,147,371)	-	(16,147,371)
Business-Type Activities							
Food Service	328,939	141,821	178,391	-		\$ (8,727)	(8,727)
Total Business-Type Activities	328,939	141,821	178,391	-	-	(8,727)	(8,727)
Total Primary Government	\$22,195,838	\$ 201,961	\$ 5,837,779	\$ -	(16,147,371)	(8,727)	(16,156,098)
General Revenues:							
Property Taxes, Levied for General Purposes, Net					15,806,072		15,806,072
Property Taxes Levied for Debt Service, Net					726,547		726,547
Unrestricted State Aid					1,362		1,362
Miscellaneous Income					119,225		119,225
Total General Revenues					16,653,206	-	16,653,206
Change in Net Position					505,835	(8,727)	497,108
Net Position, Beginning of Year					1,193,727	118,205	1,311,932
Net Position, End of Year					\$ 1,699,562	\$ 109,478	\$ 1,809,040

The accompanying Notes to the Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

**EAST RUTHERFORD BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
ASSETS				
Cash and Cash Equivalents	\$ 2,431,633		\$ 2	\$ 2,431,635
Receivables:				
Receivables from Other Governments	26,256	\$ 86,349		112,605
Other		42,099		42,099
Due from Other Funds	<u>138,265</u>			<u>138,265</u>
Total Assets	<u>\$ 2,596,154</u>	<u>\$ 128,448</u>	<u>\$ 2</u>	<u>\$ 2,724,604</u>
LIABILITIES AND FUND BALANCES				
Liabilities				
Accounts Payable	\$ 56,322	\$ 21,201		\$ 77,523
Accrued Salaries and Wages	241,425			241,425
Due to Other Funds		106,747		106,747
Unearned Revenue	<u>22,730</u>	<u>500</u>		<u>23,230</u>
Total Liabilities	<u>320,477</u>	<u>128,448</u>	<u>-</u>	<u>448,925</u>
Fund Balances				
Restricted				
Capital Reserve	1,474,644			1,474,644
Capital Reserve - Designated for Subsequent Year's Expenditures	183,890			183,890
Maintenance Reserve	289,386			289,386
Maintenance Reserve - Designated for Subsequent Year's Expenditures	75,000			75,000
Debt Service			\$ 2	2
Assigned				
Year End Encumbrances	58,910			58,910
Designated for Subsequent Year's Expenditures	91,014			91,014
Unassigned				
General Fund	<u>102,833</u>			<u>102,833</u>
Total Fund Balances	<u>2,275,677</u>	<u>-</u>	<u>2</u>	<u>2,275,679</u>
Total Liabilities and Fund Balances	<u>\$ 2,596,154</u>	<u>\$ 128,448</u>	<u>\$ 2</u>	<u>\$ 2,724,604</u>

**EAST RUTHERFORD BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
AS OF JUNE 30, 2019**

Total Fund Balances (Exhibit B-1)	\$ 2,275,679
 Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$14,059,119 and the accumulated depreciation is \$6,820,680.	7,238,439
Amounts resulting from the refunding of debt are reported as deferred outflows of resources on the statement of net position and amortized over the life of the debt.	27,667
Certain amounts resulting from the measurement of the net pension liability are reported as either deferred inflows of resources or deferred outflows of resources on the statement of net position and deferred over future years.	
Deferred Outflows of Resources \$ 906,979	
Deferred Inflows of Resources <u>(1,523,673)</u>	(616,694)
The District has financed capital assets through the issuance of serial bonds and long-term lease obligations. The interest accrual at year end is:	(43,961)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. These Items are as follows:	
Bonds Payable, Net (3,159,478)	
Lease-Purchase Agreements (305,889)	
Compensated Absences Payable (63,137)	
Net Pension Liability <u>(3,653,064)</u>	<u>(7,181,568)</u>
Net position of governmental activities (Exhibit A-1)	<u><u>\$ 1,699,562</u></u>

EAST RUTHERFORD BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
REVENUES				
Local Sources				
Property Tax Levy	\$ 15,806,072		\$ 726,547	\$ 16,532,619
Tuition	48,500			48,500
Rents	11,640			11,640
Miscellaneous	119,225	\$ 2,100		121,325
Total - Local Sources	15,985,437	2,100	726,547	16,714,084
State Sources	3,437,906			3,437,906
Federal Sources	33,446	413,174		446,620
Total Revenues	19,456,789	415,274	726,547	20,598,610
EXPENDITURES				
Current				
Instruction				
Regular Instruction	8,604,601	117,227		8,721,828
Special Education Instruction	3,344,985	209,857		3,554,842
Other Instruction	688,195			688,195
School Sponsored Activities and Athletics	49,848			49,848
Support Services				
Student and Instruction Related Services	2,275,031	88,190		2,363,221
General Administrative Services	635,503			635,503
School Administrative Services	720,832			720,832
Central and Other Support Services	582,627			582,627
Plant Operations and Maintenance	1,434,766			1,434,766
Pupil Transportation	461,404			461,404
Debt Service				
Principal	60,370		620,000	680,370
Interest	2,398		106,746	109,144
Capital Outlay	139,847			139,847
Total Expenditures	19,000,407	415,274	726,746	20,142,427
Excess (Deficiency) of Revenues Over (Under) Expenditures	456,382	-	(199)	456,183
Other Financing Sources (Uses)				
Lease Purchase Proceeds (Non-Budget)	305,889			305,889
Total Other Financing Sources (Uses)	305,889	-	-	305,889
Net Change in Fund Balances	762,271	-	(199)	762,072
Fund Balance, Beginning of Year	1,513,406		201	1,513,607
Fund Balance, End of Year	<u>\$ 2,275,677</u>	<u>\$ -</u>	<u>\$ 2</u>	<u>\$ 2,275,679</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
WITH THE DISTRICT-WIDE STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Total net change in fund balances - governmental funds (Exhibit B-2) \$ 762,072

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which depreciation expense exceeds capital outlay in the current period.

Capital Outlay	\$	139,847	
Depreciation Expense		<u>(781,049)</u>	(641,202)

In the statement of activities, certain transactions related to the issuance of long term debt are deferred and amortized over the term of the debt. In the governmental funds, these items are reported upon issuance of the debt. This amount represents the current year amortization of the deferred items related to the issuance of long term debt in previous years.

Original Issue Premium		13,032	
Deferred Amount on Refunding of Debt		<u>(15,357)</u>	(2,325)

In the statement of activities, certain operating expenses - compensated absences, pension expenses are measured by the amounts earned or incurred during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (paid):

Decrease in Compensated Absences		3,895	
Increase in Pension Expense		<u>(1,015)</u>	2,880

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the net effect of these differences in the treatment of long-term debt and related items.

Debt Issued			
Lease-Purchase Proceeds			(305,889)
Principal Repayments			
Bonds Paid		620,000	
Lease-Purchases Paid		<u>60,370</u>	680,370

Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.

Decrease in accrued interest			<u>9,929</u>
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Change in net position of governmental activities (Exhibit A-2) **\$ 505,835**

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
 PROPRIETARY FUNDS
 STATEMENT OF NET POSITION
 AS OF JUNE 30, 2019**

	Business- Type Activities Enterprise Funds Food Service
ASSETS	
Current Assets	
Cash and Cash Equivalents	\$ 66,315
Intergovernmental Receivable	9,151
Other Accounts Receivable	2,639
Inventories	<u>2,950</u>
Total Current Assets	<u>81,055</u>
Capital Assets	
Machinery and Equipment	115,697
Less: Accumulated Depreciation	<u>(54,968)</u>
Total Capital Assets, Net of Accumulated Depreciation	<u>60,729</u>
Total Assets	<u>141,784</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	8,700
Due to Other Funds	<u>22,901</u>
Total Current Liabilities	<u>31,601</u>
DEFERRED INFLOWS OF RESOURCES	
Deferred Commodities Revenue	<u>705</u>
Total Deferred Inflows of Resources	<u>705</u>
Total Liabilities and Deferred Inflows of Resources	<u>32,306</u>
NET POSITION	
Investment in Capital Assets	60,729
Unrestricted	<u>48,749</u>
Total Net Position	<u><u>\$ 109,478</u></u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
 PROPRIETARY FUNDS
 STATEMENT OF REVENUES, EXPENSES,
 AND CHANGES IN FUND NET POSITION
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Business-Type Activities Enterprise Fund Food Service
Operating Revenues	
Daily Sales - Reimbursable Programs	\$ 105,821
Daily Sales - Non-Reimbursable Programs	36,000
Total Operating Revenues	141,821
Operating Expenses	
Cost of Sales - Reimbursable Programs	137,641
Cost of Sales - Non-Reimbursable Programs	17,535
Salaries and Benefits	101,705
Other Purchased Services	20,907
Management Fee	1,267
Indirect Costs	22,901
Supplies and Materials	13,588
Miscellaneous Expenditures	7,080
Depreciation	6,315
Total Operating Expenses	328,939
Operating Loss	(187,118)
Nonoperating Revenues	
State Sources	
School Lunch Program	3,095
Federal Sources	
National School Breakfast Program	45,988
National School Lunch Program	109,178
Food Distribution Program	20,130
Total Nonoperating Revenues	178,391
Change in Net Position	(8,727)
Net Position, Beginning of Year	118,205
Net Position, End of Year	\$ 109,478

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
 PROPRIETARY FUNDS
 STATEMENT OF CASH FLOWS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Business-Type Activities Enterprise Funds Food Service
CASH FLOWS FROM OPERATING ACTIVITIES	
Cash Received from Customers	\$ 141,821
Cash Payments for Employees Salaries and Benefits	(101,705)
Cash Payments to Suppliers	(176,508)
	<hr/>
Net Cash Used for Operating Activities	(136,392)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES	
Cash Received from State and Federal Reimbursements	161,510
	<hr/>
Net Cash Provided By Non-Capital Financing Activities	161,510
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES	
Purchases of Capital Assets	(51,083)
	<hr/>
Net Cash Used for Capital and Related Financing Activities	(51,083)
	<hr/>
Net Decrease in Cash and Cash Equivalents	(25,965)
Cash and Cash Equivalents—Beginning of Year	92,280
	<hr/>
Cash and Cash Equivalents—End of Year	\$ 66,315
	<hr/> <hr/>
Reconciliation of Operating Loss to Net Cash Used for Operating Activities:	
Operating Loss	\$ (187,118)
Adjustments to Reconcile Operating Loss to Net Cash Used For Operating Activities	
Depreciation	6,315
Non-Cash Federal Assistance - Food Distribution Program	20,130
Change in Assets, Liabilities and Deferred Inflows of Resources	
(Increase) Decrease in Other Accounts Receivable	(2,639)
(Increase) Decrease in Inventories	(125)
Increase (Decrease) in Accounts Payable	3,851
Increase (Decrease) in Due to Other Funds	22,901
Increase (Decrease) in Deferred Commodities Revenue	293
	<hr/>
Total Adjustments	50,726
	<hr/>
Net Cash Used For Operating Activities	\$ (136,392)
	<hr/> <hr/>
Non-Cash Financing Activities	
Value Received - Food Distribution Program	\$ 20,423

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET POSITION
AS OF JUNE 30, 2019**

	Agency Fund
ASSETS	
Cash and Cash Equivalents	\$ <u>27,528</u>
Total Assets	\$ <u><u>27,528</u></u>
 LIABILITIES	
Payroll Deductions and Withholdings	\$ 5,660
Due to Other Funds	8,617
Due to Student Groups	<u>13,251</u>
Total Liabilities	\$ <u><u>27,528</u></u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**EAST RUTHERFORD BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

NOTES TO THE FINANCIAL STATEMENTS

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The East Rutherford Board of Education (the “Board” or the “District”) is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of seven elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the East Rutherford Board of Education this includes general operations, food service and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization’s governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization’s resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. New Accounting Standards

During fiscal year 2019, the District adopted the following GASB statement as required:

- GASB No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*. The primary objective of this Statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. This Statement will improve financial reporting by providing users of financial statements with essential information that currently is not consistency provided. In addition, information about resources to liquidate debt and the risks associated with changes in terms association with debt will be disclosed.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

- GASB No. 84, *Fiduciary Activities*, will be effective with the fiscal year ending June 30, 2020. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. New Accounting Standards (Continued)

- GASB No. 87, *Leases*, will be effective with the fiscal year ending June 30, 2021. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period*, will be effective beginning with the year ending June 30, 2020. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund.

C. Basis of Presentation - Financial Statements

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary funds are excluded from the district-wide financial statements.

District-Wide Financial Statements

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation - Financial Statements (Continued)

Fund Financial Statements

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. The District considers all of its governmental and enterprise funds to be major funds.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs.

The *debt service fund* accounts for the accumulation of resources that are restricted, committed or assigned for the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary fund which is organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for administrators, teachers and special events.

Additionally, the government reports the following fund types:

The *fiduciary agency funds* account for assets held by the District as an agent for student activities and for payroll deductions and withholdings. The funds for the student activities fund are solely for noninstructional student activities that are supported and controlled by student organizations and clubs for which school administration does not have management involvement. The payroll funds are held to remit employee withholdings to respective state, federal and other agencies.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

Reclassifications

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year's presentation.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

2. Receivables

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

3. *Inventories*

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method and consist of food and expendable supplies. The cost of such inventories is recorded as expenses when consumed rather than when purchased. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities inventory at year-end is reported as deferred inflows of resources.

4. *Capital Assets*

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Land Improvements	20
Buildings and Building Improvements	20-50
Machinery and Equipment	5

5. *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has two items which arise only under the accrual basis of accounting that qualify for reporting in this category. One item is the deferred amount on refunding of debt which results from the loss on a debt refunding reported in the district-wide statement of net position. Deferred amounts on debt refunding result from the loss on the transaction when the debt's reacquisition price is greater than the carrying value of the refunded debt. These amounts are deferred and amortized over the shorter of the life of the refunded or refunding debt. The other item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

5. Deferred Outflows/Inflows of Resources (Continued)

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has two items which arise only under the accrual basis of accounting that qualify for reporting in this category. One item is the deferred commodities revenue, reported in both the district-wide and the proprietary funds statements of net position. The deferred commodities revenue represents the estimated market value of the donated and unused Federal commodities inventory at year end. This amount is deferred and recognized as an inflow of resources in the period the commodities are consumed. The other item that qualifies for reporting in this category are the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused sick leave benefits. A long-term liability of accumulated sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds accrue accumulated sick leave and salary related payments in the period earned. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

7. Pensions

In the district-wide financial statements, and proprietary fund types in the fund financial statements for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

8. Long-Term Obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Losses resulting from debt refundings are reported as deferred outflows of resources. Bond premiums are deferred and amortized over the life of the bonds using the effective interest method. Losses resulting from debt refundings are also deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bonds payable are reported with the unamortized bond premium. Bond issuance costs (other than for prepaid insurance) are treated as an expense.

In the fund financial statements, governmental fund types recognize bond premiums, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

9. *Net Position/Fund Balance*

District-Wide Statements

In the district-wide statements, there are three classes of net position:

- **Net Investment in Capital Assets** – consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** – reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted Net Position** – any portion of net position not already classified as either net investment in capital assets or net position – restricted is classified as net position – unrestricted.

Governmental Fund Statements

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

Restricted Fund Balance – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

Capital Reserve – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2B).

Capital Reserve - Designated for Subsequent Year's Expenditures – This designation was created to dedicate the portion of capital reserve fund balance appropriated in the adopted 2019/2020 District budget certified for taxes.

Maintenance Reserve – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2C).

Maintenance Reserve - Designated for Subsequent Year's Expenditures – This designation was created to dedicate the portion of maintenance reserve fund balance appropriated in the adopted 2019/2020 District budget certified for taxes

Debt Service – Represents fund balance restricted specifically for the repayment of long-term debt principal and interest in the Debt Service Fund.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

9. *Net Position/Fund Balance (Continued)*

Governmental Fund Statements (Continued)

Assigned Fund Balance – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

Year-End Encumbrances – Represent outstanding purchase orders for goods or services approved by management for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

Designated for Subsequent Year's Expenditures – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2019/2020 District budget certified for taxes.

Unassigned Fund Balance – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund and other governmental funds (debt service fund type), it is the District's policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amounts are used only after the other resources have been used.

10. *Fund Balance Policies*

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Trustees is the highest level of decision-making authority for the government that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District has no committed fund balances at year end.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Revenues and Expenditures/Expenses

1. *Program Revenues*

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid and miscellaneous revenues.

2. *Property Taxes*

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. *Tuition Revenues and Expenditures*

Tuition Revenues - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

Tuition Expenditures - Tuition charges for the fiscal years 2017-2018 and 2018-2019 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

4. *Proprietary Funds, Operating and Nonoperating Revenues and Expenses*

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education (“the Department”), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The budget is submitted to the county superintendent for review and approval prior to adoption. Prior to the 2012/2013 budget year, the annual budget was required to be voted upon at the annual school election held on the third Tuesday in April. On January 17, 2012, Chapter 202 of the Laws of P.L. 2011 was approved which established procedures for moving the date of a school district’s annual school election from April to the general election in November. Under the new law, districts that have their school board members elected in November no longer have to submit their budgets that meet levy cap requirements for voter approval beginning with the 2012/2013 budget year. Only a school board decision to exceed the tax levy cap would require voter approval for the additional amount on the November ballot. The Board adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

Budget adoptions and amendments are recorded in the District’s board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2018/2019. Also, during 2018/2019 the Board increased the original budget by \$241,148. The increase was funded by the appropriation of additional committed and unassigned fund balance, additional grant awards and the reappropriation of prior year general fund encumbrances.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as assigned fund balance at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018		\$ 670,257
Increased by:		
Return of Unexpended		
Budget Appropriations Funded from Reserve	\$ 93,277	
Deposits Approved by Board Resolution	<u>1,000,000</u>	
Total Increases		<u>1,093,277</u>
		1,763,534
Decreased by:		
Approved in District Budget	<u>105,000</u>	
Total Decreases		<u>105,000</u>
Balance, June 30, 2019		<u>\$ 1,658,534</u>

The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district’s Long Range Facilities Plan. \$183,890 of the capital reserve balance at June 30, 2019 was designated and appropriated for use in the 2019/2020 original budget certified for taxes.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

C. Maintenance Reserve

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

The activity of the maintenance reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018		\$ 232,419
Increased by:		
Return of Unexpended Budget Appropriations Funded from Reserve	\$ 40,857	
Deposits Approved by Board Resolution	<u>191,110</u>	
Total Increases		<u>231,967</u>
		464,386
Decreased by:		
Approved in District Budget	<u>100,000</u>	
Total Decreases		<u>100,000</u>
Balance, June 30, 2019		<u>\$ 364,386</u>

The June 30, 2019 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$740,082. The withdrawals from the maintenance reserve were for use in required maintenance activities for school facilities. \$75,000 of the maintenance reserve balance at June 30, 2019 was designated and appropriated for use in the 2019/2020 original budget certified for taxes.

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Cash Deposits and Investments

Cash Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

A. Cash Deposits and Investments (Continued)

Cash Deposits (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2019, the book value of the Board's deposits were \$2,525,478 and bank and brokerage firm balances of the Board's deposits amounted to \$2,891,215. The Board's deposits which are displayed on the various fund balance sheets as "cash and cash equivalents" are categorized as:

<u>Depository Account</u>	<u>Bank Balance</u>
Insured	\$ <u>2,891,215</u>

Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2019 none of the Board's bank balances were exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2019, the Board had no outstanding investments.

Interest Rate Risk – The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk – State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

Concentration of Credit Risk – The Board places no limit in the amount the District may invest in any one issuer.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

B. Receivables

Receivables as of June 30, 2019 for the district’s individual major funds and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Food Service</u>	<u>Total</u>
Receivables:				
Intergovernmental				
Federal		\$ 86,349	\$ 8,973	\$ 95,322
State	\$ 26,256	-	178	26,434
Accounts	-	42,099	2,639	44,738
Gross Receivables	<u>26,256</u>	<u>128,448</u>	<u>11,790</u>	<u>166,494</u>
Less: Allowance for Uncollectibles	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Total Receivables	<u>\$ 26,256</u>	<u>\$ 128,448</u>	<u>\$ 11,790</u>	<u>\$ 166,494</u>

C. Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

General Fund	
Prepaid Tuition Revenue	\$ 22,730
Special Revenue Fund	
Unencumbered Grant Draw Downs	<u>500</u>
 Total Unearned Revenue for Governmental Funds	 <u>\$ 23,230</u>

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance, <u>July 1, 2018</u>	<u>Increases</u>	<u>Decreases</u>	Balance, <u>June 30, 2019</u>
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 984,211			\$ 984,211
Construction in Progress	226,687	\$ 11,723	-	238,410
Total Capital Assets, Not Being Depreciated	<u>1,210,898</u>	<u>11,723</u>	<u>-</u>	<u>1,222,621</u>
Capital Assets, Being Depreciated:				
Site Improvements	220,460			220,460
Buildings and Building Improvements	11,700,075			11,700,075
Machinery and equipment	787,839	128,124	-	915,963
Total Capital Assets Being Depreciated	<u>12,708,374</u>	<u>128,124</u>	<u>-</u>	<u>12,836,498</u>
Less Accumulated Depreciation for:				
Site Improvements	(216,140)	(4,320)		(220,460)
Buildings and Building Improvements	(5,130,364)	(633,976)		(5,764,340)
Machinery and Equipment	(693,127)	(142,753)	-	(835,880)
Total Accumulated Depreciation	<u>(6,039,631)</u>	<u>(781,049)</u>	<u>-</u>	<u>(6,820,680)</u>
Total Capital Assets, Being Depreciated, Net	<u>6,668,743</u>	<u>(652,925)</u>	<u>-</u>	<u>6,015,818</u>
Governmental Activities Capital Assets, Net	<u>\$ 7,879,641</u>	<u>\$ (641,202)</u>	<u>\$ -</u>	<u>\$ 7,238,439</u>

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets (Continued)

	Balance, June 30, 2019	Increases	Decreases	Balance, June 30, 2019
Business-Type Activities:				
Capital Assets, Being Depreciated:				
Machinery and Equipment	\$ 71,314	\$ 51,083	\$ (6,700)	\$ 115,697
Total Capital Assets Being Depreciated	<u>71,314</u>	<u>51,083</u>	<u>(6,700)</u>	<u>115,697</u>
Less Accumulated Depreciation for:				
Machinery and Equipment	<u>(55,353)</u>	<u>(6,315)</u>	<u>6,700</u>	<u>(54,968)</u>
Total Accumulated Depreciation	<u>(55,353)</u>	<u>(6,315)</u>	<u>6,700</u>	<u>(54,968)</u>
Total Capital Assets, Being Depreciated, Net	<u>15,961</u>	<u>44,768</u>	<u>-</u>	<u>60,729</u>
Business-Type Activities Capital Assets, Net	<u>\$ 15,961</u>	<u>\$ 44,768</u>	<u>\$ -</u>	<u>\$ 60,729</u>

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities:

Instruction	
Regular	\$ 699,724
Total Instruction	<u>699,724</u>
Support Services	
Student and Instruction Related Services	13,303
Plant Operations And Maintenance	13,417
Pupil Transportation	54,605
Total Support Services	<u>81,325</u>
Total Depreciation Expense - Governmental Activities	<u>\$ 781,049</u>

Business-Type Activities:

Food Service Fund	<u>\$ 6,315</u>
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**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

E. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2019, is as follows:

Due To/From Other Funds

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Special Revenue Fund	\$ 106,747
General Fund	Food Service Fund	22,901
General Fund	Payroll Agency Fund	<u>8,617</u>
		<u>\$ 138,265</u>

The above balances are the results of amounts deposited or expenditures incurred in one fund that are due to another fund or to cover cash balances which were in an overdraft position.

The District expects all interfund balances to be liquidated within one year.

F. Leases

Operating Leases

The District leases copiers under noncancelable operating leases. Lease payments for the fiscal year ended June 30, 2019 were \$3,645. The future minimum lease payments for these operating leases are as follows:

Fiscal Year Ending <u>June 30,</u>	<u>Amount</u>
2020	\$ 14,580
2021	14,580
2022	14,580
2023	14,580
2024	<u>10,935</u>
Total	<u>\$ 69,255</u>

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

F. Leases (Continued)

Lease Purchase Agreement

The District is leasing computer equipment (supplies) totaling \$305,889 under a lease purchase agreement. The lease is for a term of 4 to 5 years.

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2019 were as follows:

Fiscal Year Ending <u>June 30,</u>	Governmental <u>Activities</u>
2020	\$ 77,085
2021	77,085
2022	77,085
2023	77,085
2024	<u>24,594</u>
Total minimum lease payments	332,934
Less: amount representing interest	<u>(27,045)</u>
Present value of minimum lease payments	<u>\$ 305,889</u>

G. Long-Term Debt

General Obligation Bonds

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities and other capital assets. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2018 are comprised of the following issues:

\$4,575,000, 2010 Refunding Bonds, due in annual installments of \$455,000 to \$465,000 through July 15, 2021 interest at 3.00% to 5.00%	\$ 1,380,000
\$2,491,000, 2012 School Bonds, due in annual installments of \$160,000 to \$210,000 through July 15, 2027 interest at 2.00% to 2.75%	<u>1,756,000</u>
	<u>\$ 3,136,000</u>

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

G. Long-Term Debt (Continued)

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

Governmental Activities:

Fiscal Year Ending June 30,	Serial Bonds		Total
	Principal	Interest	
2020	\$ 625,000	\$ 86,354	\$ 711,354
2021	635,000	64,978	699,978
2022	645,000	41,991	686,991
2023	200,000	28,565	228,565
2024	200,000	24,065	224,065
2025-2028	831,000	44,701	875,701
	<u>\$ 3,136,000</u>	<u>\$ 290,654</u>	<u>\$ 3,426,654</u>

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2019 was as follows:

3% of Equalized Valuation Basis (Municipal)	\$ 64,712,042
Less: Net Debt Issued	<u>3,136,000</u>
Remaining Borrowing Power	<u>\$ 61,576,042</u>

H. Other Long-Term Liabilities

Changes in Long-Term Liabilities

Long-term liability activity for the fiscal year ended June 30, 2019, was as follows:

	Balance, July 1, 2018	Additions	Reductions	Balance, June 30, 2019	Due Within One Year
Governmental Activities:					
Bonds Payable	\$ 3,756,000		\$ 620,000	\$ 3,136,000	\$ 625,000
Add: Premium on Bonds	36,510	-	13,032	23,478	-
Bonds Payable, Net	3,792,510	-	633,032	3,159,478	625,000
Lease-Purchase Agreements	60,370	\$ 305,889	60,370	305,889	77,085
Compensated Absences	67,032		3,895	63,137	6,314
Net Pension Liability	4,098,175	-	445,111	3,653,064	-
Governmental Activity Long-Term Liabilities	<u>\$ 8,018,087</u>	<u>\$ 305,889</u>	<u>\$ 1,142,408</u>	<u>\$ 7,181,568</u>	<u>\$ 708,399</u>

For the governmental activities, the liabilities for compensated absences, lease purchase agreements and net pension liability are generally liquidated by the general fund.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION

A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG or Group). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the Group is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the Group, to report claims on a timely basis, cooperate with the management of the Group, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the Group. Members have a contractual obligation to fund any deficit of the Group attributable to a membership year during which they were a member.

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance fund is on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

Federal and State Awards – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2019, the District has not estimated its arbitrage earnings due to the IRS, if any.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans

Plan Descriptions and Benefits Provided

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

Public Employees’ Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division’s) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

Teachers’ Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, by which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division’s) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

<u>Tier</u>	<u>Definition</u>
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits (“Division”), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Plan Amendments

The authority to amend the provisions of the above plans rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

Measurement Focus and Basis of Accounting

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Investment Valuation

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the ex-dividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at www.state.nj.us/treasury/doinvest.

Collective Net Pension Liability

The collective net pension liability of the participating employers for local PERS at June 30, 2018 is \$19.7 billion and the plan fiduciary net position as a percentage of the total pension liability is 53.60%. The collective net pension liability of the State funded TPAF at June 30, 2018 is \$63.81 billion and the plan fiduciary net position as a percentage of total pension liability is 26.49%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2017 which were rolled forward to June 30, 2018.

Actuarial Methods and Assumptions

In the July 1, 2017 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2019.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Employer and Employee Pension Contributions (Continued)

PERS employers' and TPAF State's non-employer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2019 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than this actuarial determined amount. For PERS, which is a cost sharing multiple employer defined benefit pension plan, the annual pension contributions were equal to the actuarial determined amounts. TPAF non-employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2019, 2018 and 2017 were equal to the required contributions.

During the fiscal years ended June 30, 2019, 2018 and 2017 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity, contributed for TPAF, respectively for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal Year Ended <u>June 30,</u>	<u>PERS</u>	On-behalf <u>TPAF</u>	<u>DCRP</u>
2019	\$ 184,546	\$ 1,411,395	\$ 13,252
2018	163,092	1,055,537	10,280
2017	175,812	751,115	8,655

In addition for fiscal years 2019, 2018 and 2017 the District contributed \$316, \$351 and \$229, respectively for PERS and the State contributed \$1,451, \$1,266 and \$1,122, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$521,169 during the fiscal year ended June 30, 2019 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as a revenue and expense/expenditure in accordance with GASB No. 85.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Public Employees Retirement System (PERS)

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2017 through June 30, 2018. Employer allocation percentages have been rounded for presentation purposes.

Although the NJ Division of Pensions and Benefits (“Division”) administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2018 are based on the ratio of each employer’s contribution to total employer contributions of the group for the fiscal year ended June 30, 2018.

At June 30, 2019, the District reported in the statement of net position (accrual basis) a liability of \$3,653,064 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District’s proportionate share of the net pension liability was based on the District’s share of contributions to the pension plan relative to the contributions of all participating governmental entities, actuarially determined. At June 30, 2018, the District’s proportionate share was .01855 percent, which was an increase of .00094 percent from its proportionate share measured as of June 30, 2017 of .01761 percent.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$185,561 for PERS. The pension contribution made by the District during the current 2018/2019 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2019 with a measurement date of the prior fiscal year end of June 30, 2018. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2019 for contributions made subsequent to the measurement date. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS pension from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference Between Expected and Actual Experience	\$ 69,664	\$ 18,836
Changes of Assumptions	601,964	1,168,056
Net Difference Between Projected and Actual Earnings on Pension Plan Investments		34,266
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	<u>235,351</u>	<u>302,515</u>
Total	<u>\$ 906,979</u>	<u>\$ 1,523,673</u>

At June 30, 2019, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2020	\$ 15,863
2021	(56,193)
2022	(304,681)
2023	(227,013)
2024	<u>(44,670)</u>
	<u>\$ (616,694)</u>

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
 Related to Pensions (Continued)**

Public Employees Retirement System (PERS) (Continued)

Actuarial Assumptions

The District’s total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

	<u>PERS</u>
Inflation Rate	2.25%
Salary Increases:	
Through 2026	1.65-4.15% Based on Age
Thereafter	2.65-5.15% Based on Age
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2000

Assumptions for mortality improvements are based on Society of Actuaries Scale AA.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Public Employees Retirement System (PERS) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
US Equities	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Market Equities	6.50%	11.64%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
Buyouts/Venture Capital	8.25%	13.08%

Discount Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2019	June 30, 2018	5.66%
2018	June 30, 2017	5.00%

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Discount Rate (Continued)

The following table represents the crossover period, if applicable, for the PERS defined benefit plan:

Period of Projected Benefit

Payments for which the Following
 Rates were Applied:

Long-Term Expected Rate of Return	Through June 30, 2046
Municipal Bond Rate *	From July 1, 2046 and Thereafter

* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of Net Pension Liability

The following presents the District's proportionate share of the PERS net pension liability calculated using the discount rate of 5.66%, as well as what the District's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (4.66 percent) or 1-percentage-point higher (6.66 percent) than the current rate:

	1% Decrease <u>4.66%</u>	Current Discount Rate <u>5.66%</u>	1% Increase <u>6.66%</u>
District's Proportionate Share of the PERS Net Pension Liability	\$ <u>4,593,307</u>	\$ <u>3,653,064</u>	\$ <u>2,864,260</u>

The sensitivity analysis was based on the proportionate share of the District's net pension liability at June 30, 2018. A sensitivity analysis specific to the District's net pension liability at June 30, 2018 was not provided by the pension system.

Pension Plan Fiduciary Net Position

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF)

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the fiscal year ended June 30, 2018. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2018, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$2,595,272 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the net pension liability attributable to the District is \$44,518,479. The nonemployer allocation percentages are based on the ratio of the State's contributions made as an employer and nonemployer adjusted for unpaid early retirement incentives to total contributions to TPAF during the year ended June 30, 2018. At June 30, 2018, the State's share of the net pension liability attributable to the District was .06998 percent, which was an increase of .00372 percent from its proportionate share measured as of June 30, 2017 of .06626 percent.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
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NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	<u>TPAF</u>
Inflation Rate	2.25%
Salary Increases:	
2011-2026	1.55-4.55%
Thereafter	2.00-5.45%
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2006

Assumptions for mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational bases based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
 Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Discount Rate

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

Fiscal Year	Measurement Date	Discount Rate
2019	June 30, 2018	4.86%
2018	June 30, 2017	4.25%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit

Payments for which the Following
 Rates were Applied:

Long-Term Expected Rate of Return	Through June 30, 2040
Municipal Bond Rate *	From July 1, 2040 and Thereafter

* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 4.86%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (3.86 percent) or 1-percentage-point higher (5.86 percent) than the current rate:

	1% Decrease (3.86%)	Current Discount Rate (4.86%)	1% Increase (5.86%)
State's Proportionate Share of the TPAF Net Pension Liability Attributable to the District	<u>\$ 52,619,997</u>	<u>\$ 44,518,479</u>	<u>\$ 37,802,518</u>

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District at June 30, 2018. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2018 was not provided by the pension system.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans*, the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a single employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

State Health Benefit Program Fund – Local Education Retired Employees Plan (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Plan Membership

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2017:

Active Plan Members	217,131
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	145,050
Inactive Plan Members Entitled to but not yet Receiving Benefits	<u> -</u>
Total	<u>362,181</u>

Measurement Focus and Basis of Accounting

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Collective Net OPEB Liability

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2018 is \$46.1 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2017 which were rolled forward to June 30, 2018.

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Actuarial Methods and Assumptions

In the June 30, 2017 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Post-Retirement Medical Benefits Contributions

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.23 billion to the OPEB plan in fiscal year 2018.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2019, 2018 and 2017 were \$640,206, \$681,749 and \$625,850, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2017 through June 30, 2018. Nonemployer allocation percentages have been rounded for presentation purposes.

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$1,230,453. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State’s proportionate share of the OPEB liability attributable to the District is \$25,699,545. The nonemployer allocation percentages are based on the ratio of the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2018 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2018. At June 30, 2018, the state’s share of the OPEB liability attributable to the District was 0.05573 percent, which was an increase of .00147 percent from its proportionate share measured as of June 30, 2017 of 0.05426 percent.

Actuarial Assumptions

The OPEB liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases *	
Initial Fiscal Year Applied Through	2026
Rate	1.55% to 4.55%
Rate Thereafter	2.00% to 5.45%
Mortality	Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disable Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.
Long-Term Rate of Return	1.00%

*Salary increases are based on the defined benefit plan that the individual is enrolled in and his or her year of service for TPAF or his or her age for PERS.

Healthcare cost trend rates for pre-Medicare Preferred Provider Organization (PPO) medical benefits, this amount initially is 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5 percent. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0 percent. This reflects the known underlying cost of the Part B premium. The Medicare Advantage trend rate is 4.5 percent and will continue in all future years.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2012 to June 30, 2015 and July 1, 2011 to June 30, 2014, respectively.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Long-Term Expected Rate of Return

As the OPEB plan only invests in the State of New Jersey Cash Management Fund, the long-term expected rate of return on OPEB investments was based off the best-estimate ranges of future real rates of return (expected returns, net of OPEB plan investment expense and inflation) for cash equivalents, which is 1.00% as of June 30, 2018.

Discount Rate

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2019	June 30, 2018	3.87%
2018	June 30, 2017	3.58%

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the Total OPEB Liability

The change in the State’s proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2019 (measurement date June 30, 2018) is as follows:

	<u>Total OPEB Liability (State Share 100%)</u>
Balance, June 30, 2017 Measurement Date	\$ 29,107,343
Changes Recognized for the Fiscal Year:	
Service Cost	1,057,898
Interest on the Total OPEB Liability	1,068,144
Differences Between Expected and Actual Experience	(1,921,243)
Changes of Assumptions	(2,949,151)
Gross Benefit Payments	(687,197)
Contributions from the Member	23,751
Net Changes	<u>\$ (3,407,798)</u>
Balance, June 30, 2018 Measurement Date	<u>\$ 25,699,545</u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58 percent in 2017 to 3.87 percent in 2018.

The change in the total OPEB liability was based on the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2018. A change in the total OPEB liability specific to the State’s proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2018 was not provided by the pension system.

**EAST RUTHERFORD BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State’s proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 3.87% as well as what the State’s proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87 percent) or 1-percentage-point higher (4.87 percent) than the current rate:

	1% Decrease <u>(2.87%)</u>	Current Discount Rate <u>(3.87%)</u>	1% Increase <u>(4.87%)</u>
State's Proportionate Share of the OPEB Liability Attributable to the District	\$ 30,382,094	\$ 25,699,545	\$ 21,977,402

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State’s proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability (School Retirees)	\$ 21,242,171	\$ 25,699,545	\$ 31,594,593

The sensitivity analyses were based on the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2018. Sensitivity analyses specific to the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2018 were not provided by the pension system.

F. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential school tax revenue must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district’s local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For East Rutherford Board of Education, the District’s share of abated taxes resulting from the municipality having entered into a tax abatement agreement is indeterminate.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
REVENUES					
Local Sources					
Property Tax Levy	\$ 15,806,072		\$ 15,806,072	\$ 15,806,072	
Tuition - Individuals	90,000		90,000	48,500	\$ (41,500)
Interest Earned on Capital Reserve Funds	300		300		(300)
Rents	25,000		25,000	11,640	(13,360)
Unrestricted Miscellaneous Revenues	54,700	-	54,700	119,225	64,525
Total Local Sources	15,976,072	-	15,976,072	15,985,437	9,365
State Sources					
Categorical Special Education Aid	435,275		435,275	435,275	
Categorical Security Aid	129,901		129,901	129,901	
Transportation Aid	133,577		133,577	133,577	
Extraordinary Aid - 2017/2018				736	736
Extraordinary Aid - 2018/2019	160,000		160,000	159,570	(430)
TPAF Pension Contribution (Non-Budget) Normal Cost/ Accrued Liability				1,382,457	1,382,457
TPAF Pension Contribution (Non-Budget) NCGI Premium				28,938	28,938
TPAF Contribution (Non-Budget) LTDI Premium				1,451	1,451
TPAF Contribution (Non-Budget) Post - Retirement Medical Benefits				640,206	640,206
Reimbursed TPAF Social Security Contributions (Non-Budget)	-	-	-	521,169	521,169
Total State Sources	858,753	-	858,753	3,433,280	2,574,527
Federal Sources					
Medicaid Reimbursement	25,619	-	25,619	33,446	7,827
Total Federal Sources	25,619	-	25,619	33,446	7,827
Total Revenues	16,860,444	-	16,860,444	19,452,163	2,591,719
EXPENDITURES					
CURRENT					
Instruction - Regular Programs					
Salaries of Teachers					
Preschool	43,064	(26,102)	16,962	16,802	160
Kindergarten	360,525	(20,020)	340,505	340,145	360
Grades 1-5	2,434,812	56,289	2,491,101	2,483,601	7,500
Grades 6-8	1,885,740	15,983	1,901,723	1,899,166	2,557
Regular Programs - Home Instruction					
Salaries of Teachers	5,700	(2,600)	3,100	2,918	182
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	193,323	26,986	220,309	219,901	408
Purchased Professional -Educational Services	210,000	(33,709)	176,291	159,319	16,972
Purchased Technical Services	64,785	(1,000)	63,785	53,899	9,886
Other Purchased Services	90,619	49,222	139,841	97,486	42,355
General Supplies	367,409	(35,532)	331,877	319,045	12,832
General Supplies Acquired Under Lease-Purchase (Non-Budget)				305,889	(305,889)
Textbooks	-	9,161	9,161	8,297	864
Total Regular Programs	5,655,977	38,678	5,694,655	5,906,468	(211,813)
Learning and/or Language Disabilities					
Salaries of Teachers	176,013	10,288	186,301	185,923	378
Other Salaries for Instruction	24,391	1,912	26,303	26,268	35
General Supplies	7,633	(883)	6,750	2,863	3,887
Total Learning and/or Language Disabilities	208,037	11,317	219,354	215,054	4,300

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Special Education Instruction-Multiple Disabilities					
Salaries of Teachers	\$ 243,577	\$ 100,984	\$ 344,561	\$ 340,426	\$ 4,135
Other Salaries for Instruction	107,558	(8,494)	99,064	98,119	945
General Supplies	8,955	376	9,331	4,856	4,475
Total Special Education - Multiple Disabilities	360,090	92,866	452,956	443,401	9,555
Special Education Instruction-Resource Room/Center					
Salaries of Teachers	516,171	(63,458)	452,713	443,123	9,590
Other Salaries for Instruction	221,584	(67,582)	154,002	151,486	2,516
General Supplies	14,379	(13,205)	1,174	1,037	137
Total Resource Room/Resource Center	752,134	(144,245)	607,889	595,646	12,243
Preschool Disabilities - Part Time					
Salaries of Teachers	42,905	(42,905)			
Other Salaries for Instruction	21,703	663	22,366	22,088	278
General Supplies	1,293	13,934	15,227	15,227	-
Total Preschool Disabilities - Part Time	65,901	(28,308)	37,593	37,315	278
Preschool Disabilities - Full Time					
Salaries of Teachers	66,600	47,948	114,548	113,952	596
Other Salaries for Instruction	51,187	79,647	130,834	130,833	1
General Supplies	6,745	86,107	92,852	80,251	12,601
Total Preschool Disabilities - Full Time	124,532	213,702	338,234	325,036	13,198
Home Instruction					
Salaries of Teachers	5,156	(4,807)	349	349	
Purchased Professional -Educational Services	3,192	-	3,192	1,455	1,737
Total Home Instruction	8,348	(4,807)	3,541	1,804	1,737
Total Special Education	1,519,042	140,525	1,659,567	1,618,256	41,311
Basic Skills/Remedial					
Salaries of Teachers	161,902	1,961	163,863	163,863	
General Supplies	7,015	(5,449)	1,566	1,564	2
Total Basic Skills/Remedial	168,917	(3,488)	165,429	165,427	2
Bilingual Education					
Salaries of Teachers	273,773	4,790	278,563	278,563	
General Supplies	6,671	(5,671)	1,000	1,000	-
Total Bilingual Education	280,444	(881)	279,563	279,563	-
School Sponsored Co-Curricular Activities					
Salaries	23,215		23,215	18,068	5,147
Purchased Services	6,225		6,225	5,334	891
Supplies and Materials	2,109	-	2,109	585	1,524
Total School Sponsored Co-Curricular Activities	31,549	-	31,549	23,987	7,562
School Sponsored Athletics - Instruction					
Salaries	9,995		9,995	9,201	794
Purchased Services	1,560		1,560	1,460	100
Supplies and Materials	950	(540)	410	210	200
Total School Sponsored Athletics - Instruction	12,505	(540)	11,965	10,871	1,094

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	<u>Original Budget</u>	<u>Budget Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
EXPENDITURES					
CURRENT (Continued)					
Total Instruction	\$ 7,668,434	\$ 174,294	\$ 7,842,728	\$ 8,004,572	\$ (161,844)
Undistributed Expenditures					
Instruction					
Tuition to Other LEAs w/i State - Special	660,139	(185,990)	474,149	324,646	149,503
Tuition to CSSD and Regional Day Schools	324,000	(59,500)	264,500	223,798	40,702
Tuition to Priv Sch for Disabled Within State	495,960	102,990	598,950	389,393	209,557
Total Undistributed Expenditures - Instruction	1,480,099	(142,500)	1,337,599	937,837	399,762
Attendance & Social Work					
Salaries	41,695	3,183	44,878	44,878	
Supplies and Materials	834	-	834	-	834
Total Attendance & Social Work	42,529	3,183	45,712	44,878	834
Health Services					
Salaries	184,671	(13,183)	171,488	160,508	10,980
Purchased Professional and Technical Services	9,650	13,594	23,244	17,194	6,050
Other Purchased Services	2,479	(1,162)	1,317	401	916
Supplies and Materials	11,663	(531)	11,132	8,238	2,894
Total Health Services	208,463	(1,282)	207,181	186,341	20,840
Speech, OT, PT, and Related Services					
Salaries	170,927	17,395	188,322	163,319	25,003
Purchased Prof. Ed. Services	93,400	(73)	93,327	57,707	35,620
Supplies and Materials	4,127	(3,428)	699	699	
Other Objects	753	-	753	389	364
Total Speech, OT, PT, and Related Services	269,207	13,894	283,101	222,114	60,987
Other Support Services - Students - Extraordinary					
Salaries	95,033	(2,406)	92,627	59,586	33,041
Purchased Prof. Ed. Services	218,630	(80)	218,550	194,216	24,334
Supplies and Materials	1,203	(1,203)	-	-	-
Total Other Supp.Serv. Student - Extraordinary	314,866	(3,689)	311,177	253,802	57,375
Guidance					
Salaries of Other Professional Staff	138,583	3,689	142,272	118,250	24,022
Supplies and Materials	11,400	(3,873)	7,527	5,306	2,221
Total Guidance	149,983	(184)	149,799	123,556	26,243
Child Study Teams					
Salaries of Other Professional Staff	364,328	(1,738)	362,590	360,579	2,011
Salaries of Secretarial & Clerical Assistants	48,570	1,739	50,309	50,309	
Purchased Prof. Ed. Services	26,950	(1,533)	25,417	20,314	5,103
Other Purchased Professional and Technical Services	4,662		4,662	4,662	
Residential Costs	60,000	(60,000)	-	-	
Supplies and Materials	14,874	2,257	17,131	16,741	390
Total Child Study Teams	519,384	(59,275)	460,109	452,605	7,504

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Improvement of Instructional Services					
Salaries of Supervisors of Instruction	\$ 178,450	\$ 5,784	\$ 184,234	\$ 183,997	\$ 237
Supplies and Materials	3,380	(284)	3,096	-	3,096
Total Improvement of Instructional Services	181,830	5,500	187,330	183,997	3,333
Educational Media/School Library					
Salaries	66,528		66,528	66,382	146
Purchased Professional and Technical Services	28,886		28,886	28,759	127
Supplies and Materials	1,925	94,292	96,217	54,847	41,370
Total Educational Media/School Library	97,339	94,292	191,631	149,988	41,643
Instructional Staff Training Services					
Purchased Prof. Ed. Services	8,000	4,100	12,100	10,654	1,446
Other Purchased Services	7,000	1,664	8,664	4,088	4,576
Total Instructional Staff Training Services	15,000	5,764	20,764	14,742	6,022
Support Services General Administration					
Salaries	255,430		255,430	250,970	4,460
General Admin Salaries-Governance Staff	4,000		4,000	4,000	
Legal Services	40,000		40,000	35,371	4,629
Audit Fees	28,500	32,580	61,080	61,080	
Architectural/Engineering Services		5,000	5,000	5,000	
Other Purchased Professional Services	11,635		11,635	10,384	1,251
Purchased Technical Services	995		995	975	20
Communications/Telephone	84,738	1,100	85,838	81,601	4,237
Travel		2,012	2,012	1,429	583
BOE Other Purchased Services	7,859	1,662	9,521	4,979	4,542
Miscellaneous Purchased Services	11,280	(2,648)	8,632	4,368	4,264
General Supplies	1,650	5,267	6,917	1,534	5,383
Miscellaneous Expenditures	2,950	209	3,159	3,064	95
BOE Membership Dues and Fees	7,800	-	7,800	6,978	822
Total Support Services General Administration	456,837	45,182	502,019	471,733	30,286
Support Services School Administration					
Salaries of Principals/Asst. Principals/Prog. Dir.	305,804		305,804	305,801	3
Salaries of Other Professional Staff	1,012		1,012	1,012	
Salaries of Secretarial and Clerical Assistants	148,385	2,803	151,188	149,717	1,471
Purchased Professional and Technical Services	14,706	1,800	16,506	13,484	3,022
Travel		40	40	40	
Other Purchased Services	3,600	(250)	3,350	800	2,550
Supplies and Materials	11,484	4,355	15,839	8,334	7,505
Other Objects	6,915	(900)	6,015	5,553	462
Total Support Services School Administration	491,906	7,848	499,754	484,741	15,013
Central Services					
Salaries	306,595		306,595	295,747	10,848
Purchased Technical Services	24,215	3,900	28,115	17,452	10,663
Travel		1,805	1,805	1,180	625
Miscellaneous Purchased Services	6,300	(2,281)	4,019	3,535	484
Supplies and Material	4,394	(1,852)	2,542	2,479	63
Miscellaneous Expenditures	1,550	2,244	3,794	2,780	1,014
Total Central Services	343,054	3,816	346,870	323,173	23,697
Administration Information Technology					
Salaries	10,394	1,628	12,022	12,022	
Purchased Technical Services	83,785	17,322	101,107	95,901	5,206
Total Administration Information Technology	94,179	18,950	113,129	107,923	5,206

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Required Maintenance for School Facilities					
Salaries	\$ 80,000	\$ 3,002	\$ 83,002	\$ 74,548	\$ 8,454
Cleaning, Repair and Maintenance Services	199,350	55,415	254,765	222,747	32,018
General Supplies	9,470	399	9,869	7,798	2,071
Total Required Maintenance for School Facilities	288,820	58,816	347,636	305,093	42,543
Custodial Services					
Salaries	394,520	(1,282)	393,238	392,893	345
Salaries of Non-Instructional Aides	63,970	10,791	74,761	59,176	15,585
Purchased Professional and Technical Services	2,400	(1,000)	1,400		1,400
Cleaning, Repair and Maintenance Services	22,700		22,700	20,376	2,324
Other Purchased Property Services	16,800		16,800	14,343	2,457
Insurance	114,682	(2,413)	112,269	112,269	
General Supplies	60,700	(8,171)	52,529	46,045	6,484
Energy (Natural Gas)	105,000	4,180	109,180	109,180	
Energy (Electricity)	186,000	(12,130)	173,870	124,321	49,549
Other Objects	1,172	-	1,172	428	744
Total Custodial Services	967,944	(10,025)	957,919	879,031	78,888
Care and Upkeep of Grounds					
Salaries	4,000		4,000	1,783	2,217
Cleaning, Repair and Maintenance Services	1,300	9,200	10,500	8,818	1,682
General Supplies	400	-	400	-	400
Total Care and Upkeep of Grounds	5,700	9,200	14,900	10,601	4,299
Security					
Purchased Professional and Technical Services	3,300	799	4,099	2,045	2,054
General Supplies	-	1,540	1,540	-	1,540
Total Security	3,300	2,339	5,639	2,045	3,594
Student Transportation Services					
Salaries of Non-Instructional Aides	49,690	19,209	68,899	67,094	1,805
Salaries for Pupil Trans(Bet Home & Sch)-Reg	67,343	21,265	88,608	78,682	9,926
Salaries for Pupil Trans(Bet Home & Sch)-Sp Ed	43,151	2,494	45,645	40,731	4,914
Salaries for Pupil Trans(Other than Bet Home & Sch)	2,060		2,060	1,629	431
Other Purchased Professional and Technical Services	1,525	(811)	714	714	
Cleaning, Repair & Maintenance Service	19,950	2,508	22,458	21,185	1,273
Contr Serv - Aid in Lieu Pymts - Non Public Schools	5,000	(4,617)	383		383
Contr Serv (Bet Home & School)-Vendors	17,700	(8,681)	9,019	5,554	3,465
Contr Serv (Special Ed Students)-Joint Agreements	200,000	(30,071)	169,929	141,831	28,098
General Supplies	330	(50)	280	208	72
Transportation Supplies	16,800	2,996	19,796	18,068	1,728
Other Objects	570	450	1,020	970	50
Total Student Transportation Services	424,119	4,692	428,811	376,666	52,145
Unallocated Benefits- Employee Benefits					
Group Insurance		10,000	10,000	4,639	5,361
Social Security Contributions	185,000	92	185,092	185,092	
TPAF/PERS - Special Assessments		441	441	441	
Other Retirement Contributions - PERS	195,400	(7,590)	187,810	186,824	986
Other Retirement Contributions - Regular	15,750	750	16,500	13,252	3,248
Unemployment Compensation	45,000		45,000	34,382	10,618
Worker's Compensation	50,000	(496)	49,504	49,498	6
Health Benefits	2,611,200	(122,289)	2,488,911	2,188,366	300,545
Tuition Reimbursement	24,000	(500)	23,500	13,145	10,355
Other Employee Benefits	14,000	(2,033)	11,967	10,227	1,740
Total Unallocated Benefits	3,140,350	(121,625)	3,018,725	2,685,866	332,859

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
On - Behalf Payments					
TPAF Pension Contribution (Non-Budget) Normal Cost/Accrued Liability				\$ 1,382,457	\$ (1,382,457)
TPAF Pension Contribution (Non-Budget) NCGI Premium				28,938	(28,938)
TPAF Contribution (Non-Budget) LTDI Premium				1,451	(1,451)
TPAF Contribution (Non-Budget) Post - Retirement Medical Benefits				640,206	(640,206)
Reimbursed TPAF Social Security Contributions (Non-Budgeted)	-	-	-	521,169	(521,169)
Total On-Behalf	-	-	-	2,574,221	(2,574,221)
Total Undistributed Expenditures	\$ 9,494,909	\$ (65,104)	\$ 9,429,805	10,790,953	(1,361,148)
Total Current Expenditures	17,163,343	109,190	17,272,533	18,795,525	(1,522,992)
CAPITAL OUTLAY					
Equipment					
Grade 1-5		17,600	17,600	11,400	6,200
Grade 6-8	8,396	12,600	20,996	16,096	4,900
Home Instruction	3,000	(1,632)	1,368		1,368
Undistributed Expenditures - Support Services - Instructional Staff		31,300	31,300	31,300	
School Buses - Special	76,000	(6,672)	69,328	69,328	-
Total Equipment	87,396	53,196	140,592	128,124	12,468
Facilities Acq. And Construction Services					
Legal Services	15,000	(313)	14,687	510	14,177
Architectural/Engineering Services	40,000	(900)	39,100		39,100
Other Purchased Professional and Technical Services	10,000	1,213	11,213	11,213	
Other Objects	40,000		40,000		40,000
Assessment for Debt Service on SDA Funding	32,079	-	32,079	32,079	-
Total Facilities Acq. And Construction Services.	137,079	-	137,079	43,802	93,277
Interest Deposit to Capital Reserve	300	-	300	-	300
Total Capital Outlay	224,775	53,196	277,971	171,926	106,045
Transfer of Funds to Charter Schools	39,712	(6,130)	33,582	32,956	626
Total General Fund	17,427,830	156,256	17,584,086	19,000,407	(1,416,321)
Excess (Deficiency) of Revenues					
Over/(Under) Expenditures	(567,386)	(156,256)	(723,642)	451,756	1,175,398
Other Financing Sources(Uses)					
Lease Purchase Proceeds (Non-Budget)	-	-	-	305,889	305,889
Total Other Financing Sources(Uses)	-	-	-	305,889	305,889
Net Change in Fund Balance	(567,386)	(156,256)	(723,642)	757,645	1,481,287

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

EXHIBIT C-1

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
Fund Balance, Beginning of Year	\$ 1,737,911	-	\$ 1,737,911	\$ 1,737,911	-
Fund Balance, End of Year	<u>\$ 1,170,525</u>	<u>\$ (156,256)</u>	<u>\$ 1,014,269</u>	<u>\$ 2,495,556</u>	<u>\$ 1,481,287</u>
 Restricted Fund Balances					
Capital Reserve				\$ 1,474,644	
Capital Reserve - Designated for Subsequent Year's Expenditures				183,890	
Maintenance Reserve				289,386	
Maintenance Reserve - Designated for Subsequent Year's Expenditures				75,000	
Assigned Fund Balance					
Year End Encumbrances				58,910	
Designated for Subsequent Year's Expenditures				91,014	
Unassigned Fund Balance				<u>322,712</u>	
				2,495,556	
 Reconciliation to Governmental Fund Statements (GAAP)					
Less: State Aid Revenue Not Recognized on a GAAP Basis				<u>(219,879)</u>	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 2,275,677</u>	

**EAST RUTHERFORD BOARD OF EDUCATION
SPECIAL REVENUE FUND
BUDGETARY COMPARISON SCHEDULE BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Budget Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Local Sources		\$ 2,100	\$ 2,100	\$ 2,100	
Federal Sources	\$ 359,000	82,792	441,792	413,174	\$ (28,618)
Total Revenues	359,000	84,892	443,892	415,274	(28,618)
EXPENDITURES					
Instruction					
Salaries	66,243	43,339	109,582	84,805	24,777
Tuition	165,100	44,757	209,857	209,857	-
General Supplies	12,755	242	12,997	12,396	601
Total Instruction	244,098	88,338	332,436	307,058	25,378
Support Services					
Personal Services - Employee Benefits	20,026	-	20,026	20,026	-
Purchased Prof. Ed. Services	86,876	(5,143)	81,733	78,976	2,757
Other Purchased Services	3,800	1,697	5,497	5,014	483
General Supplies	4,200	-	4,200	4,200	-
Total Support Services	114,902	(3,446)	111,456	108,216	3,240
Total Expenditures	359,000	84,892	443,892	415,274	28,618
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	-	-
Fund Balances, Beginning of Year	-	-	-	-	-
Fund Balances, End of Year	\$ -	\$ -	\$ -	\$ -	\$ -

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART II

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/Inflows of Resources		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule (Exhibits C-1 and C-2)	\$ 19,452,163	\$ 415,274
Difference - Budget to GAAP		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized		
June 30, 2019 Encumbrances		
June 30, 2018 Encumbrances, Net		
State Aid payment recognized for budgetary purposes, not recognized for GAAP statements.(2017-2018)	224,505	
State Aid payments recognized for budgetary purposes, not recognized for GAAP statements.(2018-2019)	<u>(219,879)</u>	<u>-</u>
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds (Exhibit B-2)	<u>\$ 19,456,789</u>	<u>\$ 415,274</u>
Uses/Outflows of Resources		
Actual amounts (budgetary basis) total expenditures from the budgetary comparison schedule (Exhibits C-1 and C-2)	\$ 19,000,407	\$ 415,274
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial accounting purposes.		
June 30, 2019 Encumbrances		-
June 30, 2018 Encumbrances	<u>-</u>	<u>-</u>
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds (Exhibit B-2)	<u>\$ 19,000,407</u>	<u>\$ 415,274</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART III

PENSION INFORMATION

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Public Employees Retirement System

Last Six Fiscal Years*

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's Proportion of the Net Position Liability (Asset)	0.01855%	0.01761%	0.01979%	0.01955%	0.01914%	0.01881%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ 3,653,064	\$ 4,098,175	\$ 5,861,246	\$ 4,389,482	\$ 3,583,999	\$ 3,595,890
District's Covered-Employee Payroll	\$ 1,320,174	\$ 1,256,236	\$ 1,205,427	\$ 1,361,984	\$ 1,344,847	\$ 1,285,655
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	277%	326%	486%	322%	266%	280%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT CONTRIBUTIONS**

Public Employees Retirement System

Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 184,546	\$ 163,092	\$ 175,812	\$ 168,185	\$ 159,102	\$ 141,766
Contributions in Relation to the Contractually Required Contribution	<u>184,546</u>	<u>163,092</u>	<u>175,812</u>	<u>168,185</u>	<u>159,102</u>	<u>141,766</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's Covered-Employee Payroll	\$ 1,320,174	\$ 1,256,236	\$ 1,205,427	\$ 1,361,984	\$ 1,344,847	\$ 1,285,655
Contributions as a Percentage of Covered-Employee Payroll	14%	13%	15%	12%	12%	11%

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Teachers Pension and Annuity Fund

Last Six Fiscal Years*

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's Proportion of the Net Position Liability (Asset)	0%	0%	0%	0%	0%	0%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	<u>44,518,479</u>	<u>45,023,783</u>	<u>52,120,602</u>	<u>42,664,437</u>	<u>35,785,741</u>	<u>34,032,535</u>
Total	<u>\$ 44,518,479</u>	<u>\$ 45,023,783</u>	<u>\$ 52,120,602</u>	<u>\$ 42,664,437</u>	<u>\$ 35,785,741</u>	<u>\$ 34,032,535</u>
District's Covered-Employee Payroll	7,347,005	7,480,593	6,811,104	6,766,187	6,599,168	6,666,323
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	0%	0%	0%	0%	0%	0%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY
AND SCHEDULE OF DISTRICT CONTRIBUTIONS
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Change of Benefit Terms: None.

Change of Assumptions: Assumptions used in calculating the net pension liability and statutorily required employer contribution are presented in Note 4D.

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF
TOTAL OPEB LIABILITY**

POSTEMPLOYMENT HEALTH BENEFIT PLAN

Last Two Fiscal Years*

	<u>2019</u>	<u>2018</u>
Total OPEB Liability		
Service Cost	\$ 1,057,898	\$ 1,275,197
Interest on the Total OPEB Liability	1,068,144	922,504
Differences Between Expected and Actual Experience	(1,921,243)	
Changes of Assumptions	(2,949,151)	(3,845,501)
Gross Benefit Payments	(687,197)	(661,908)
Contribution from the Member	<u>23,751</u>	<u>24,373</u>
Net Change in Total OPEB Liability	(3,407,798)	(2,285,335)
Total OPEB Liability - Beginning	<u>29,107,343</u>	<u>31,392,678</u>
Total OPEB Liability - Ending	<u>\$ 25,699,545</u>	<u>\$ 29,107,343</u>
District's Proportionate Share	\$ -	\$ -
State's Proportionate Share	<u>25,699,545</u>	<u>29,107,343</u>
Total OPEB Liability - Ending	<u>\$ 25,699,545</u>	<u>\$ 29,107,343</u>
Covered-Employee Payroll	\$ 8,667,179	\$ 8,736,829
Total OPEB Liability as a Percentage of Covered-Employee Payroll:	296.52%	333.16%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**EAST RUTHERFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY
AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Changes in Benefit Terms:

None.

Changes of Assumptions

Assumptions used in calculating the OPEB liability are presented in Note 4E.

SCHOOL LEVEL SCHEDULES

EXHIBITS D-1, D-2 AND D-3

NOT APPLICABLE

SPECIAL REVENUE FUND

**EAST RUTHERFORD BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>ESEA Title I</u>	<u>ESEA Title II A</u>	<u>ESEA Title III</u>	<u>ESEA Title III Immigrant</u>	<u>ESEA Title IV</u>	<u>I.D.E.A. Part B</u>	<u>I.D.E.A. Part B Preschool</u>	<u>Local Grants</u>	<u>Grand Total</u>
REVENUES									
Intergovernmental									
Federal	\$ 152,547	\$ 18,544	\$ 13,100	\$ 4,710	\$ 14,416	\$ 203,018	\$ 6,839		\$ 413,174
Local	-	-	-	-	-	-	-	\$ 2,100	2,100
Total Revenues	<u>\$ 152,547</u>	<u>\$ 18,544</u>	<u>\$ 13,100</u>	<u>\$ 4,710</u>	<u>\$ 14,416</u>	<u>\$ 203,018</u>	<u>\$ 6,839</u>	<u>\$ 2,100</u>	<u>\$ 415,274</u>
EXPENDITURES									
Instruction									
Salaries	\$ 74,805		\$ 10,000						\$ 84,805
Tuition						\$ 203,018	\$ 6,839		209,857
General Supplies	10,296	-	-	-	-	-	-	\$ 2,100	12,396
Total Instruction	<u>85,101</u>	<u>-</u>	<u>10,000</u>	<u>-</u>	<u>-</u>	<u>203,018</u>	<u>6,839</u>	<u>2,100</u>	<u>307,058</u>
Support Services									
Personal Services-Employee Benefits	16,926		3,100						20,026
Purchased Prof. Ed. Services	47,576	\$ 14,344		\$ 2,640	\$ 14,416				78,976
Other Purchased Services	2,944			2,070					5,014
General Supplies	-	4,200	-	-	-	-	-	-	4,200
Total Support Services	<u>67,446</u>	<u>18,544</u>	<u>3,100</u>	<u>4,710</u>	<u>14,416</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>108,216</u>
Facilities Acquisition and Construction									
Instructional Equipment	-	-	-	-	-	-	-	-	-
Total Facilities Acq. & Construction	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>\$ 152,547</u>	<u>\$ 18,544</u>	<u>\$ 13,100</u>	<u>\$ 4,710</u>	<u>\$ 14,416</u>	<u>\$ 203,018</u>	<u>\$ 6,839</u>	<u>\$ 2,100</u>	<u>\$ 415,274</u>

**EAST RUTHERFORD BOARD OF EDUCATION
SPECIAL REVENUE FUND
PRESCHOOL EDUCATION AID
SCHEDULE OF EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

CAPITAL PROJECTS FUND

EXHIBITS F-1 AND F-2

NOT APPLICABLE

PROPRIETARY FUNDS

EXHIBIT G-1

**EAST RUTHERFORD BOARD OF EDUCATION
PROPRIETARY FUNDS
COMBINING SCHEDULE OF NET POSITION
AS OF JUNE 30, 2019**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

EXHIBIT G-2

**COMBINING SCHEDULE OF REVENUES, EXPENSES
AND CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

EXHIBIT G-3

**COMBINING SCHEDULE OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

INTERNAL SERVICE FUND

EXHIBITS G-4, G-5 AND G-6

NOT APPLICABLE

FIDUCIARY FUNDS

AGENCY FUNDS

**EAST RUTHERFORD BOARD OF EDUCATION
FIDUCIARY FUNDS
COMBINING STATEMENT OF AGENCY ASSETS AND LIABILITIES
AS OF JUNE 30, 2019**

	<u>Student Activity</u>	<u>Payroll</u>	<u>Total</u>
ASSETS			
Cash and Cash Equivalents	\$ 13,251	\$ 14,277	\$ 27,528
Total Assets	<u>\$ 13,251</u>	<u>\$ 14,277</u>	<u>\$ 27,528</u>
LIABILITIES			
Payroll Deductions and Withholdings		\$ 5,660	\$ 5,660
Due to Other Funds		8,617	8,617
Due to Student Groups	<u>\$ 13,251</u>	<u>-</u>	<u>13,251</u>
Total Liabilities	<u>\$ 13,251</u>	<u>\$ 14,277</u>	<u>\$ 27,528</u>

**EAST RUTHERFORD BOARD OF EDUCATION
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

**EAST RUTHERFORD BOARD OF EDUCATION
STUDENT ACTIVITY AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>Student Activity</u>	<u>Balance July 1, 2018</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance, June 30, 2019</u>
Special Activity	\$ 9,101	\$ 33,031	\$ 28,881	\$ 13,251
	<u>\$ 9,101</u>	<u>\$ 33,031</u>	<u>\$ 28,881</u>	<u>\$ 13,251</u>

**PAYROLL AGENCY FUND
SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Balance, July 1, 2018</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance, June 30, 2019</u>
<u>ASSETS</u>				
Cash	\$ 7,403	\$ 10,641,119	\$ 10,634,245	\$ 14,277
Total Assets	<u>\$ 7,403</u>	<u>\$ 10,641,119</u>	<u>\$ 10,634,245</u>	<u>\$ 14,277</u>
<u>LIABILITIES</u>				
Accrued Salaries and Wages	\$ 1,203	\$ 5,858,731	\$ 5,859,934	\$ -
Payroll Deductions and Withholdings	3,974	4,774,614	4,772,928	5,660
Due to Other Funds	<u>2,226</u>	<u>7,774</u>	<u>1,383</u>	<u>8,617</u>
Total	<u>\$ 7,403</u>	<u>\$ 10,641,119</u>	<u>\$ 10,634,245</u>	<u>\$ 14,277</u>

LONG-TERM DEBT

**EAST RUTHERFORD BOARD OF EDUCATION
LONG-TERM DEBT
SCHEDULE OF SERIAL BONDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities</u>		<u>Interest Rate</u>	<u>Balance, July 1, 2018</u>	<u>Issued</u>	<u>Retired</u>	<u>Balance, June 30, 2019</u>
			<u>Date</u>	<u>Amount</u>					
School Refunding Bonds	3/17/2010	\$ 4,575,000	7/15/2019	\$ 70,000	3.000%	\$ 1,855,000		\$ 475,000	\$ 1,380,000
			7/15/2019	395,000	3.500%				
			7/15/2020	460,000	4.375%				
			7/15/2021	240,000	3.250%				
			7/15/2021	215,000	5.000%				
School Bonds, Series 2012	8/2/2012	2,491,000	7/15/2019	160,000	2.000%	1,901,000	-	145,000	1,756,000
			7/15/2020	175,000	2.000%				
			7/15/2021	190,000	2.000%				
			7/15/2022	200,000	2.250%				
			7/15/2023	200,000	2.250%				
			7/15/2024	205,000	2.500%				
			7/15/2025	210,000	2.500%				
			7/15/2026	210,000	2.750%				
			7/15/2027	206,000	2.750%				
					<u>\$ 3,756,000</u>	<u>\$ -</u>	<u>\$ 620,000</u>	<u>\$ 3,136,000</u>	
Paid by Budget Appropriation								<u>\$ 620,000</u>	

**EAST RUTHERFORD BOARD OF EDUCATION
LONG-TERM DEBT
SCHEDULE OF OBLIGATIONS UNDER LEASE-PURCHASE AGREEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>Issue</u>	<u>Original Issue</u>	<u>Interest Rate</u>	<u>Balance, July 1, 2018</u>	<u>Issued</u>	<u>Retired</u>	<u>Balance, June 30, 2019</u>
Computer Equipment (Supplies)	\$ 290,758	3.97%	\$ 60,370		\$ 60,370	
Computer Equipment (Supplies)	110,624	5.59%		\$ 110,624		\$ 110,624
Computer Equipment (Supplies)	195,265	5.06%	-	195,265	-	195,265
			<u>\$ 60,370</u>	<u>\$ 305,889</u>	<u>\$ 60,370</u>	<u>\$ 305,889</u>

**EAST RUTHERFORD BOARD OF EDUCATION
LONG-TERM DEBT
BUDGETARY COMPARISON SCHEDULE
DEBT SERVICE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Budget Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final To Actual</u>
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 726,547		\$ 726,547	\$ 726,547	
Total Revenues	<u>726,547</u>		<u>726,547</u>	<u>726,547</u>	
EXPENDITURES:					
Regular Debt Service:					
Interest on Bonds	106,747		106,747	106,746	\$ 1
Redemption of Principal	<u>620,000</u>		<u>620,000</u>	<u>620,000</u>	
Total Regular Debt Service	<u>726,747</u>		<u>726,747</u>	<u>726,746</u>	<u>1</u>
Total Expenditures	<u>726,747</u>		<u>726,747</u>	<u>726,746</u>	<u>1</u>
Excess of Revenues Over Expenditures	(200)		(200)	(199)	1
Fund Balance, Beginning of Year	<u>201</u>	<u>-</u>	<u>201</u>	<u>201</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ 1</u>	<u>\$ 2</u>	<u>\$ 1</u>
<u>Recapitulation of Fund Balance</u>					
Restricted for Debt Service:					
Available for Expenditures				\$ 1	
Designated for Subsequent Year's Expenditures				<u>1</u>	
Total Fund Balance - Restricted for Debt Service				<u>\$ 2</u>	

STATISTICAL SECTION

This part of the East Rutherford Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents

Exhibits

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs. J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

EAST RUTHERFORD BOARD OF EDUCATION
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014 (Restated)	2013	2012 (Restated)	2011	2010
Governmental Activities										
Net Investment in Capital Assets	\$ 4,106,628	\$ 4,130,155	\$ 4,088,243	\$ 4,016,618	\$ 3,642,511	\$ 3,084,184	\$ 2,654,693	\$ 2,116,326	\$ 1,876,368	\$ 5,178,123
Restricted	2,022,922	902,877	900,906	1,011,078	1,011,078	1,079,538	1,004,789	973,579	653,849	303,852
Unrestricted	(4,429,988)	(3,839,305)	(4,174,823)	(3,837,299)	(3,683,762)	(3,121,463)	320,738	211,239	194,250	(329,586)
Total Governmental Activities Net Position	\$ 1,699,562	\$ 1,193,727	\$ 814,326	\$ 1,190,397	\$ 969,827	\$ 1,042,259	\$ 3,980,220	\$ 3,301,144	\$ 2,724,467	\$ 5,152,389
Business-Type Activities										
Net Investment in Capital Assets	\$ 60,729	\$ 15,961	\$ 13,293	\$ 10,697	\$ 13,663	\$ 16,630	\$ 15,840	\$ 19,733	\$ 22,799	\$ 19,255
Restricted										
Unrestricted	48,749	102,244	126,469	144,481	118,009	110,616	91,137	72,564	49,044	30,382
Total Business-Type Activities Net Position	\$ 109,478	\$ 118,205	\$ 139,762	\$ 155,178	\$ 131,672	\$ 127,246	\$ 106,977	\$ 92,297	\$ 71,843	\$ 49,637
District-Wide										
Net Investment in Capital Assets	\$ 4,167,357	\$ 4,146,116	\$ 4,101,536	\$ 4,027,315	\$ 3,656,174	\$ 3,100,814	\$ 2,670,533	\$ 2,136,059	\$ 1,899,167	\$ 5,197,378
Restricted	2,022,922	902,877	900,906	1,011,078	1,011,078	1,079,538	1,004,789	973,579	653,849	303,852
Unrestricted	(4,381,239)	(3,737,061)	(4,048,354)	(3,692,818)	(3,565,753)	(3,010,847)	411,875	283,803	243,294	(299,204)
Total District Net Position	\$ 1,809,040	\$ 1,311,932	\$ 954,088	\$ 1,345,575	\$ 1,101,499	\$ 1,169,505	\$ 4,087,197	\$ 3,393,441	\$ 2,796,310	\$ 5,202,026

Note 1 - Net Position at June 30, 2011 is restated to reflect the implementation of GASB Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement No. 65, "Items Previously Reported in Assets and Liabilities".

Note 2 - Net Pension at June 30, 2014 is restated to reflect the implementation of GASB Statement No. 68, Accounting and Financial Reporting for Pensions.

**EAST RUTHERFORD BOARD OF EDUCATION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)**

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Expenses										
Governmental Activities										
Instruction										
Regular	\$ 10,439,386	\$ 11,106,537	\$ 10,254,758	\$ 8,990,945	\$ 8,641,143	\$ 6,935,179	\$ 7,163,564	\$ 6,321,110	\$ 6,002,039	\$ 6,589,931
Special Education	3,802,799	3,770,674	3,571,227	2,964,763	2,491,806	2,214,521	1,861,232	2,109,906	1,738,445	1,910,352
Other Instruction	778,939	695,277	707,483	840,300	874,386	921,231	912,039	931,692	853,068	977,927
School Sponsored Activities and Athletics	55,441	66,901	68,727	94,929	103,915	70,145	68,425	59,998	44,083	108,263
Support Services:										
Tuition										
Student & Instruction Related Services	2,593,632	2,695,911	2,845,665	2,571,607	2,447,507	2,088,691	2,093,454	1,844,184	1,907,795	1,894,003
General Administration Services	675,413	579,582	600,194	631,864	634,754	410,895	389,998	549,815	525,167	608,174
School Administrative Services	792,724	859,478	887,991	728,173	699,086	704,940	735,117	685,164	568,675	615,294
Central and Other Support Services	619,933	624,382	601,493	492,472	514,716	430,612	326,510	324,532	309,420	385,550
Plant Operations And Maintenance	1,479,819	1,347,905	1,467,855	1,377,893	1,545,552	1,437,216	1,458,189	1,782,877	1,422,228	1,322,380
Pupil Transportation	527,273	569,592	491,074	452,825	425,730	448,602	344,157	338,531	323,705	337,319
Interest On Long-Term Debt	101,540	125,925	150,211	171,474	174,626	188,956	203,757	161,666	182,407	199,632
Total Governmental Activities Expenses	21,866,899	22,442,164	21,646,678	19,317,245	18,553,221	15,850,988	15,556,442	15,109,475	13,877,032	14,948,825
Business-Type Activities:										
Food Service										
	328,939	375,553	356,201	340,009	314,627	300,216	303,506	295,421	260,377	257,099
Total Business-Type Activities Expense	328,939	375,553	356,201	340,009	314,627	300,216	303,506	295,421	260,377	257,099
Total District Expenses	\$ 22,195,838	\$ 22,817,717	\$ 22,002,879	\$ 19,657,254	\$ 18,867,848	\$ 16,151,204	\$ 15,859,948	\$ 15,404,896	\$ 14,137,409	\$ 15,205,924
Program Revenues										
Governmental Activities:										
Charges for Services	\$ 60,140	\$ 86,489	\$ 84,200	\$ 53,878	\$ 113,563	\$ 95,909	\$ 93,889	\$ 116,888	\$ 109,410	
Operating Grants And Contributions	5,659,388	6,761,551	6,255,122	4,937,922	4,168,902	2,511,680	2,660,482	2,243,280	1,837,864	\$ 2,188,602
Capital Grants And Contributions	-	-	-	-	-	-	-	-	-	-
Total Governmental Activities Program Revenues	5,719,528	6,848,040	6,339,322	4,991,800	4,282,465	2,607,589	2,754,371	2,360,168	1,947,274	2,188,602
Business-Type Activities:										
Charges For Services	141,821	149,445	134,751	147,164	138,430	148,695	148,764	149,305	135,425	119,469
Operating Grants And Contributions	178,391	204,551	206,034	216,351	180,557	171,298	169,044	166,314	140,176	138,097
Capital Grants and Contributions	-	-	-	-	-	-	-	-	-	-
Total Business Type Activities Program Revenues	320,212	353,996	340,785	363,515	318,987	319,993	317,808	315,619	275,601	257,566
Total District Program Revenues	\$ 6,039,740	\$ 7,202,036	\$ 6,680,107	\$ 5,355,315	\$ 4,601,452	\$ 2,927,582	\$ 3,072,179	\$ 2,675,787	\$ 2,222,875	\$ 2,446,168

EAST RUTHERFORD BOARD OF EDUCATION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Net (Expense)/Revenue										
Governmental Activities	\$ (16,147,371)	\$ (15,594,124)	\$ (15,307,356)	\$ (14,325,445)	\$ (14,270,756)	\$ (13,243,399)	\$ (12,802,071)	\$ (12,749,307)	\$ (11,929,758)	\$ (12,760,223)
Business-Type Activities	(8,727)	(21,557)	(15,416)	23,506	4,360	19,777	14,302	20,198	15,224	467
Total District-Wide Net Expense	\$ (16,156,098)	\$ (15,615,681)	\$ (15,322,772)	\$ (14,301,939)	\$ (14,266,396)	\$ (13,223,622)	\$ (12,787,769)	\$ (12,729,109)	\$ (11,914,534)	\$ (12,759,756)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property Taxes Levied For:										
General Purposes	\$ 15,806,072	\$ 15,042,487	\$ 14,087,500	\$ 13,677,157	\$ 13,408,977	\$ 13,146,056	\$ 12,888,592	\$ 12,645,826	\$ 12,397,885	\$ 11,627,888
Debt Service	726,547	733,672	723,714	723,665	721,866	741,700	551,250	631,825	626,694	653,726
Unrestricted Federal and State Aid	1,362	24,507	24,235	15,292	14,156	-	-	31,319	29,805	360,923
Investment Earnings	-	-	-	-	-	-	8,032	3,708	9,638	273
Insurance Recoveries	-	94,292	-	-	-	-	-	-	-	-
Miscellaneous Income	119,225	78,567	95,836	129,901	53,325	13,572	33,273	13,306	10,750	78,778
Transfer	-	-	-	-	-	-	-	-	-	-
Total Governmental Activities	16,653,206	15,973,525	14,931,285	14,546,015	14,198,324	13,901,328	13,481,147	13,325,984	13,074,772	12,721,588
Business-Type Activities:										
Investment Earnings	-	-	-	-	66	492	378	256	372	256
Miscellaneous Income	-	-	-	-	-	-	-	-	-	-
Transfer	-	-	-	-	-	-	-	-	-	-
Total Business-Type Activities	-	-	-	-	66	492	378	256	372	256
Total District-Wide	\$ 16,653,206	\$ 15,973,525	\$ 14,931,285	\$ 14,546,015	\$ 14,198,390	\$ 13,901,820	\$ 13,481,525	\$ 13,326,240	\$ 13,075,144	\$ 12,721,844
Change in Net Position										
Governmental Activities	\$ 505,835	\$ 379,401	\$ (376,071)	\$ 220,570	\$ (72,432)	\$ 657,929	\$ 679,076	\$ 576,677	\$ 1,145,014	\$ (38,635)
Business-Type Activities	(8,727)	(21,557)	(15,416)	23,506	4,426	20,269	14,680	20,454	15,596	723
Total District	\$ 497,108	\$ 357,844	\$ (391,487)	\$ 244,076	\$ (68,006)	\$ 678,198	\$ 693,756	\$ 597,131	\$ 1,160,610	\$ (37,912)

EAST RUTHERFORD BOARD OF EDUCATION
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Fund										
Restricted	\$ 2,022,920	\$ 902,676	\$ 900,906	\$ 1,011,077	\$ 711,302	\$ 854,487	\$ 1,227,945	\$ 973,576	\$ 753,846	\$ 339,705
Unreserved										(209,768)
Committed		94,292								
Assigned	149,924	394,547	208,664	207,572	274,501	327,890	228,789	352,468	279,493	
Unassigned	102,833	121,891	48,212	14,952	37,006	62,820	50,340	(3,072)	(32,706)	-
Total General Fund	\$ 2,275,677	\$ 1,513,406	\$ 1,157,782	\$ 1,233,601	\$ 1,022,809	\$ 1,245,197	\$ 1,507,074	\$ 1,322,972	\$ 1,000,633	\$ 129,937
All Other Governmental Funds										
Restricted										
Capital Projects Fund					\$ 299,775	\$ 448,210	\$ 427,759			
Debt Service Fund	\$ 2	\$ 201	\$ -	\$ 1	1	-	3	3	3	\$ 6
Total All Other Governmental Funds	\$ 2	\$ 201	\$ -	\$ 1	\$ 299,776	\$ 448,210	\$ 427,762	\$ 3	\$ 3	\$ 6

EAST RUTHERFORD BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Revenues										
Local Sources:										
Tax Levy	\$ 16,532,619	\$ 15,776,159	\$ 14,811,214	\$ 14,400,822	\$ 14,130,843	\$ 13,887,756	\$ 13,439,842	\$ 13,277,651	\$ 13,024,579	\$ 12,281,614
Tuition	48,500	67,329	59,000	53,878	113,563	95,909	93,889	116,888	109,410	
Interest Earnings	-					-	8,032	3,708	9,638	273
Rents	11,640	19,160	25,200							
Miscellaneous	121,325	119,239	99,336	129,901	53,325	13,572	33,350	12,729	10,750	78,778
State Sources	3,437,906	3,117,643	2,691,011	2,473,063	2,220,829	2,079,089	2,295,002	1,828,969	1,418,741	2,048,106
Federal Sources	446,620	451,400	419,823	405,569	401,563	432,591	365,403	445,207	448,928	501,419
Total Revenue	20,598,610	19,550,930	18,105,584	17,463,233	16,920,123	16,508,917	16,235,518	15,685,152	15,022,046	14,910,190
Expenditures										
Instruction										
Regular Instruction	8,721,828	8,464,417	7,762,376	7,506,760	7,511,623	6,763,419	6,999,343	6,311,013	5,999,865	6,374,453
Special Education Instruction	3,554,842	3,411,327	3,149,884	2,724,921	2,329,115	2,215,264	1,861,789	2,110,334	1,739,934	1,883,372
Other Instruction	688,195	556,128	553,449	715,735	767,899	921,798	912,477	932,062	854,630	951,290
School Sponsored Activities and Athletics	49,848	55,230	55,683	71,863	87,696	70,230	68,492	60,044	44,192	105,559
Support Services:										
Tuition										
Student and Inst. Related Services	2,363,221	2,271,313	2,313,651	2,237,165	2,203,305	2,063,639	2,067,987	1,844,789	1,910,730	1,842,969
General Administrative Services	635,503	514,050	522,621	577,055	594,622	403,371	383,749	537,002	514,046	600,367
School Administrative Services	720,832	720,190	718,849	636,800	638,369	705,400	735,494	675,937	560,218	596,851
Central and Other Support Services	582,627	543,462	506,895	443,185	482,781	430,823	326,664	324,656	309,937	371,255
Plant Operations And Maintenance	1,434,766	1,255,921	1,337,820	1,314,533	1,521,854	1,427,160	1,422,775	1,610,850	1,251,110	1,297,815
Pupil Transportation	461,404	496,958	442,395	407,597	403,241	424,990	342,245	306,562	292,003	311,142
Capital Outlay	139,847	204,162	31,298	130,169	256,565	564,810	2,424,653		16,462	128,316
Debt Service:										
Interest and Other Charges	680,370	663,063	630,845	613,712	176,865	217,546	147,890	165,227	160,055	627,642
Principal	109,144	133,176	155,638	172,721	607,768	541,896	421,099	484,337	498,171	434,746
Total Expenditures	20,142,427	19,289,397	18,181,404	17,552,216	17,581,703	16,750,346	18,114,657	15,362,813	14,151,353	15,525,777
Excess (Deficiency) of Revenues Over (Under) Expenditures	456,183	261,533	(75,820)	(88,983)	(661,580)	(241,429)	(1,879,139)	322,339	870,693	(615,587)

EAST RUTHERFORD BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Other Financing Sources (Uses)										
Bond Proceeds							\$ 2,491,000			\$ 4,575,000
Bond Premium										246,369
Capital Lease Proceeds	\$ 305,889				\$ 290,758					80,354
Payment to Refunded Bond Escrow Agent										(4,456,000)
Insurance Recoveries		94,292								
Transfers In				\$ 299,775		\$ 530,000	273,422	\$ 112	\$ 271	80,928
Transfers Out	-	-	-	(299,775)	-	(530,000)	(273,422)	(112)	(271)	(80,928)
Total Other Financing Sources (Uses)	<u>305,889</u>	<u>94,292</u>	<u>-</u>	<u>-</u>	<u>290,758</u>	<u>-</u>	<u>2,491,000</u>	<u>-</u>	<u>-</u>	<u>445,723</u>
Net Change in Fund Balances	<u>\$ 762,072</u>	<u>\$ 355,825</u>	<u>\$ (75,820)</u>	<u>\$ (88,983)</u>	<u>\$ (370,822)</u>	<u>\$ (241,429)</u>	<u>\$ 611,861</u>	<u>\$ 322,339</u>	<u>\$ 870,693</u>	<u>\$ (169,864)</u>
Debt Service as a Percentage of Noncapital Expenditures	3.95%	4.17%	4.33%	4.51%	4.53%	4.69%	3.63%	4.23%	4.66%	6.90%

* Noncapital expenditures are total expenditures less capital outlay.

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30	<u>Prior Year Voided Checks</u>	<u>Prior Year Refunds</u>	<u>Cancelled Payables</u>	<u>Tuition</u>	<u>Facility Rentals</u>	<u>Indirect Cost Reimbursement</u>	<u>Interest</u>	<u>Miscellaneous</u>	<u>Total</u>
2019		\$ 70,364		\$ 48,500	\$ 11,640	\$ 22,901	\$ 16,658	\$ 9,302	\$ 179,365
2018		11,508		67,329	19,160	25,769	6,926	34,364	165,056
2017	\$ 787	60,837		59,000	25,200		4,547	29,665	180,036
2016	16,639	9,559	\$ 56,694	53,878			3,241	43,768	183,779
2015	22,536			113,563			3,474	27,315	166,888
2014				95,909			4,678	8,894	109,481
2013				93,889				36,673	130,562
2012								12,306	12,306
2011			8,310					2,440	10,750
2010		\$ 4,966						60,262	65,228

Source: District's financial records

EAST RUTHERFORD BOARD OF EDUCATION
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(Unaudited)

Calendar Year	Vacant Land	Residential	Farm Reg.	Qfarm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate ^a
2010	(A) \$ 24,087,200	\$ 620,913,200			\$ 549,450,100	\$ 691,428,800	\$ 132,949,800	\$ 2,018,829,100	\$ 4,629,139	\$ 2,023,458,239	\$ 2,348,978,853	\$ 0.644
2011	30,169,900	620,286,300			535,068,700	688,918,800	130,562,300	2,005,006,000	4,220,950	2,009,226,950	2,409,474,206	0.661
2012	29,994,900	620,953,700			528,271,700	681,675,500	128,040,300	1,988,936,100	4,142,893	1,993,078,993	2,414,475,439	0.675
2013	28,711,500	620,449,400			527,779,400	664,250,800	128,040,300	1,969,231,400	4,040,959	1,973,272,359	2,387,996,042	0.704
2014	29,874,100	619,122,800			420,711,800	653,342,200	128,040,300	1,851,091,200	3,752,509	1,854,843,709	1,897,754,949	0.762
2015	33,244,900	620,552,400			418,328,100	647,161,000	126,574,700	1,845,861,100	3,687,646	1,849,548,746	2,174,418,518	0.779
2016	32,423,900	619,817,100			476,992,500	633,405,000	126,427,400	1,889,065,900	4,161,949	1,893,227,849	2,449,372,901	0.783
2017	33,919,400	620,007,200			390,632,800	632,456,800	190,853,400	1,867,869,600	4,069,535	1,871,939,135	2,502,356,056	0.843
2018	38,695,300	701,720,900			495,793,000	599,137,100	255,007,700	2,090,354,000	4,657,962	2,095,011,962	2,037,938,982	0.789
2019	43,130,000	769,090,400			493,955,600	672,542,900	243,343,500	2,222,062,400	4,657,962	2,226,720,362	2,292,227,281	0.756

Source: County Abstract of Ratables

^a Tax rates are per \$100

(A) - Borough underwent a revaluation of real property effective January 1, 2010

**EAST RUTHERFORD BOARD OF EDUCATION
PROPERTY TAX RATES
PER \$100 OF ASSESSED VALUATION
LAST TEN YEARS
(Unaudited)**

<u>Calendar Year</u>	<u>Total</u>	<u>Total Direct Rate Local School District</u>	<u>Overlapping Rates</u>		
			<u>Regional School</u>	<u>Municipality</u>	<u>County</u>
2019	\$ 1.832	\$ 0.756	\$ 0.274	\$ 0.550	\$ 0.252
2018	1.778	0.789	0.268	0.530	0.191
2017	2.074	0.843	0.294	0.608	0.329
2016	1.945	0.783	0.283	0.566	0.313
2015	1.967	0.779	0.323	0.584	0.281
2014	1.904	0.762	0.318	0.590	0.234
2013	1.845	0.704	0.297	0.565	0.279
2012	1.735	0.675	0.288	0.535	0.237
2011	1.618	0.661	0.280	0.456	0.221
2010	(A) 1.552	0.644	0.262	0.424	0.222

(A) - Borough underwent a revaluation of real property effective January 1, 2010

**EAST RUTHERFORD BOARD OF EDUCATION
PRINCIPAL PROPERTY TAXPAYERS,
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)**

Taxpayer	2019		Taxpayer	2010	
	Taxable Assessed Value	% of Total District Net Assessed Value		Taxable Assessed Value	% of Total District Net Assessed Value
Federal Reserve Bank	\$ 221,810,800	9.96%	Federal Reserve Bank	\$ 321,169,300	15.87%
One Met Center LLC	102,500,000	4.60%	SPUSV5 One Meadowlands LP	70,000,000	3.46%
Waterside Gardens at Brick LLC	75,000,000	3.37%	Branca Properties	49,888,900	2.47%
Honeywell International Inc	47,099,800	2.12%	BPG Hotel XVII c/o Sheraton	42,500,000	2.10%
Liberty Terrace at E Rutherford LLC	39,853,200	1.79%	Vornado Realty Trust	36,013,300	1.78%
Racioppi, Ron & Frank & Wilf, Harry	38,906,800	1.75%	Avalon NJ Value II LLC	35,715,600	1.77%
ML Plaza Owner, LLC Hilton	37,000,000	1.66%	Liberty Commons	31,202,200	1.54%
AMB Property Corp Prologis	35,771,800	1.61%	East Rutherford (Lodging Residence Inn)	21,075,800	1.04%
Brancasons	34,930,800	1.57%	BRE/HV Properties (Homestead Village)	17,229,200	0.85%
201 Railroad Avenue LLC	31,500,000	1.41%	450 Murray Hill Corp	16,916,100	0.84%
Total	\$ 664,373,200	29.84%		\$ 641,710,400	31.71%

Source: Municipal Tax Assessor

**EAST RUTHERFORD BOARD OF EDUCATION
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2019	\$ 16,532,619	\$ 16,532,619	100%	
2018	15,776,159	15,776,159	100%	
2017	14,811,214	14,811,214	100%	
2016	14,400,822	14,400,822	100%	
2015	14,130,843	14,130,843	100%	
2014	13,887,756	13,887,756	100%	
2013	13,439,842	13,439,842	100%	
2012	13,277,651	13,277,651	100%	
2011	13,024,579	13,024,579	100%	
2010	12,281,614	12,281,614	100%	

Source: District's financial records

EAST RUTHERFORD BOARD OF EDUCATION
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Governmental Activities				Business-Type Activities		Population	Per Capita
	General Obligation Bonds	Certificates of Participation	Lease- Purchase/Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases	Total District		
2019	\$ 3,136,000		\$ 305,889			\$ 3,441,889	9,764	\$ 353
2018	3,756,000		60,370			3,816,370	9,771	391
2017	4,361,000		118,433			4,479,433	9,748	460
2016	4,936,000		174,278			5,110,278	9,050	565
2015	5,496,000		227,990			5,723,990	9,022	634
2014	6,041,000					6,041,000	9,007	671
2013	6,566,000		16,896			6,582,896	8,987	732
2012	4,480,000		32,995			4,512,995	8,971	503
2011	4,950,000		48,332			4,998,332	8,923	560
2010	5,420,000		76,503			5,496,503	8,785	626

Source: District records

**EAST RUTHERFORD BOARD OF EDUCATION
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2019	\$ 3,136,000		\$ 3,136,000	0.14%	\$ 321
2018	3,756,000		3,756,000	0.18%	384
2017	4,361,000		4,361,000	0.23%	447
2016	4,936,000		4,936,000	0.26%	545
2015	5,496,000		5,496,000	0.30%	609
2014	6,041,000		6,041,000	0.33%	671
2013	6,566,000		6,566,000	0.33%	731
2012	4,480,000		4,480,000	0.22%	499
2011	4,950,000		4,950,000	0.25%	555
2010	5,420,000		5,420,000	0.27%	617

Source: District records

Notes:

a See Exhibit J-6 for property tax data.

b See Exhibit J-14 for population data.

**EAST RUTHERFORD BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING DEBT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2018
(Unaudited)**

	<u>Total Debt</u>
Municipal Debt: (1)	
Borough of East Rutherford	\$ 33,383,060
East Rutherford Board of Education	<u>3,136,000</u>
Total Direct Debt	<u>36,519,060</u>
Overlapping Debt Apportioned to the Municipality:	
Bergen County: (3);(A):	
County of Bergen (A)	16,491,158
Bergen County Utilities Authority - Water Pollution (B)	<u>2,704,129</u>
Total Overlapping Debt	<u>19,195,287</u>
Total Direct and Overlapping Debt	<u>\$ 55,714,347</u>

- (A) The debt for this entity was apportioned to the Borough of East Rutherford by dividing the Municipality's 2018 equalized value by the total 2018 equalized value for Bergen County.
- (B) Overlapping Debt was computed based upon municipal flow to the Authority.

Sources:

- (1) Borough of East Rutherford 2018 Annual Debt Statement
- (2) BCUA 2018 Audit
- (3) Bergen County 2018 Annual Debt Statement

EAST RUTHERFORD BOARD OF EDUCATION
 LEGAL DEBT MARGIN INFORMATION
 LAST TEN FISCAL YEARS

Legal Debt Margin Calculation for Fiscal Year 2019

Equalized valuation basis

2018	\$	2,302,659,176
2017		2,063,032,472
2016		<u>2,105,512,595</u>
	\$	<u>6,471,204,243</u>

Average equalized valuation of taxable property	\$	2,157,068,081
Debt limit (3 % of average equalization value)		64,712,042 ^a
Total Net Debt Applicable to Limit		<u>3,136,000</u>
Legal debt margin	\$	<u>61,576,042</u>

Fiscal Year

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Debt Limit	\$ 55,806,792	\$ 58,661,530	\$ 58,742,150	\$ 59,221,606	\$ 58,682,966	\$ 60,414,392	\$ 60,524,764	\$ 62,341,600	\$ 61,412,512	\$ 64,712,042
Total Net Debt Applicable to Limit	<u>5,420,000</u>	<u>4,950,000</u>	<u>4,480,000</u>	<u>7,096,951</u>	<u>6,041,951</u>	<u>5,496,951</u>	<u>4,936,000</u>	<u>4,361,000</u>	<u>3,756,000</u>	<u>3,136,000</u>
Legal Debt Margin	<u>\$ 50,386,792</u>	<u>\$ 53,711,530</u>	<u>\$ 54,262,150</u>	<u>\$ 52,124,655</u>	<u>\$ 52,641,015</u>	<u>\$ 54,917,441</u>	<u>\$ 55,588,764</u>	<u>\$ 57,980,600</u>	<u>\$ 57,656,512</u>	<u>\$ 61,576,042</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	9.71%	8.44%	7.63%	11.98%	10.30%	9.10%	8.16%	7.00%	6.12%	4.85%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

^a Limit set by NJSIA 18A:24-19 for a K through 12 district; other % limits would be applicable for other district types.

**EAST RUTHERFORD BOARD OF EDUCATION
 DEMOGRAPHIC AND ECONOMIC STATISTICS
 LAST TEN YEARS
 (Unaudited)**

<u>Year Ended December 31,</u>	<u>Unemployment Rate</u>		<u>County Per Capita Personal Income</u>	<u>Population</u>
2019	3.7%	(E) \$	81,203 (E)	9,764
2018	3.7%		81,203 (E)	9,771
2017	3.8%		81,203	9,748
2016	4.4%		77,901	9,050
2015	4.9%		76,821	9,022
2014	5.9%		73,637	9,007
2013	5.2%		71,100	8,987
2012	11.0%		71,789	8,971
2011	10.8%		68,865	8,923
2010	11.0%		65,992	8,785

(E) Estimate

Source: United States Bureau of Census
 School District Records

(1) Bergen County Per Capita Income

EAST RUTHERFORD BOARD OF EDUCATION
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)

<u>Employer</u>	<u>2019</u>		<u>2010</u>	
	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>

INFORMATION NOT AVAILABLE

**EAST RUTHERFORD BOARD OF EDUCATION
 FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
 FOR THE LAST TEN FISCAL YEARS
 (Unaudited)**

<u>Function/Program</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Instruction										
Regular	63.0	57.0	58.0	55.0	53.0	53.0	52.0	52.0	52.0	73.0
Special Education	15.0	14.0	15.0	17.0	17.0	17.0	17.0	17.0	17.0	15.0
Other Special Education	18.5	14.0	14.0	12.0	10.0	10.0	11.0	11.0	11.0	6.0
Other Instruction	6.0	5.0	6.0	4.0	3.0	2.0	2.1	2.1	2.1	7.0
Support Services:										
Student and Instruction Related Services	13.0	14.0	15.0	15.0	15.0	15.0	15.1	15.1	15.1	4.0
General and Business Administration Services	6.0	6.0	5.0	5.0	4.0	3.0	3.0	3.0	3.0	4.5
School Administrative Services	8.0	8.0	8.0	8.0	7.0	7.0	6.0	4.8	4.8	10.5
Plant Operations And Maintenance	9.0	9.0	9.0	9.0	9.0	9.0	9.1	9.0	9.0	5.0
Pupil Transportation	4.0	5.0	5.0	5.0	4.0	4.0	4.4	2.0	2.0	-
Total	<u>142.5</u>	<u>132.0</u>	<u>135.0</u>	<u>130.0</u>	<u>122.0</u>	<u>120.0</u>	<u>119.7</u>	<u>116.0</u>	<u>116.0</u>	<u>125.0</u>

Source: District Personnel Records

**EAST RUTHERFORD BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year	Enrollment ^a	Operating Expenditures ^b	Cost Per Pupil ^c	Percentage Change	Teaching Staff	Pupil/Teacher Ratio		Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary/Middle School					
2019	804	\$ 19,213,066	\$ 23,897	6.88%	95.00	Not Available		819	781	0.60%	95.35%
2018	818	18,288,996	22,358	4.04%	86.00	Not Available		814	776	0.00%	95.33%
2017	808	17,363,623	21,490	3.47%	86.00	Not Available		814	776	3.69%	95.33%
2016	801	16,635,614	20,769	-1.18%	83.00	Not Available		785	751	1.16%	95.67%
2015	787	16,540,505	21,017	1.37%	83.00	Not Available		776	744	0.13%	95.88%
2014	744	15,426,094	20,734	5.31%	82.00	Not Available		775	743	1.31%	95.87%
2013	768	15,121,015	19,689	4.25%	82.10	Not Available		765	731	-1.03%	95.56%
2012	779	14,713,249	18,887	7.35%	82.10	Not Available		773	741	2.25%	95.86%
2011	766	13,476,665	17,594	-13.47%	82.10	Not Available		756	723	7.28%	95.63%
2010	705	14,335,073	20,333	-1.89%	101.00	Not Available		705	674	4.40%	95.67%

Sources: District records

- Note:
- a Enrollment based on annual October district count.
 - b Operating expenditures equal total expenditures less debt service and capital outlay.
 - c Cost per pupil represents operating expenditures divided by enrollment.

**EAST RUTHERFORD BOARD OF EDUCATION
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(Unaudited)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<u>District Building</u>										
<u>Elementary</u>										
McKenzie Elementary										
Square Feet	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500	54,500
Capacity (students)	411	411	411	411	411	411	411	411	411	411
Enrollment	471	472	472	475	454	451	467	471	450	391
<u>Middle School</u>										
Faust Intermediate										
Square Feet	69,935	69,935	69,935	69,935	69,935	69,935	69,935	69,935	69,935	69,935
Capacity (students)	349	349	349	349	349	349	349	349	349	349
Enrollment	305	346	342	326	333	293	297	296	306	314
<u>Other</u>										
Faust Annex										
Square Feet	4,950	4,950	4,950	4,950	4,950	4,950	4,950	4,950	4,950	4,950
Capacity (students)	Included	Included	Included	Included	Included	Included	Included	Included	Included	Included
Enrollment	Included	Included	Included	Included	Included	Included	Included	Included	Included	Included

Number of Schools at June 30, 2019

- Elementary = 1
- Middle School = 1
- Other = 1

Source: District Records

**EAST RUTHERFORD BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN FISCAL YEARS
(UNAUDITED)**

**UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
School Facilities										
McKenzie	\$ 115,936	\$ 79,693	\$ 107,566	\$ 85,512	\$ 82,921	\$ 59,123	\$ 70,347	\$ 137,827	\$ 51,537	\$ 97,972
Faust Annex	9,152	6,291	8,491	6,750	6,546	4,668	5,554	10,882	4,069	5,743
Faust	<u>180,005</u>	<u>123,734</u>	<u>167,009</u>	<u>132,768</u>	<u>128,745</u>	<u>91,796</u>	<u>109,222</u>	<u>213,994</u>	<u>80,018</u>	<u>152,008</u>
Grand Total	<u>\$ 305,093</u>	<u>\$ 209,718</u>	<u>\$ 283,066</u>	<u>\$ 225,030</u>	<u>\$ 218,212</u>	<u>\$ 155,587</u>	<u>\$ 185,123</u>	<u>\$ 362,703</u>	<u>\$ 135,624</u>	<u>\$ 255,723</u>

Source: District records

**EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF INSURANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>Company</u>	<u>Type of Coverage</u>	<u>Limits</u>	<u>Deductible</u>
School Package Policy			
	Property Blanket Building & Contents-	\$ 30,794,503	\$ 5,000
	Flood & Earthquake: \$5,000,000 per occurrence/\$5,000,000 annual aggregate per member		50,000
	Flood: Zone A & V \$2,000,000 per occurrence/\$2,000,000 annual aggregate per member		500,000
	Extra Expense	5,000,000	
	Ordinance or Law Coverage A: Included		
	Building Ordinance Demolition Cost	2,000,000	
	Pollutant Clean Up & Removal	100,000	
	Broadened Water-Direct Damage: \$100,000 or Limit of Insurance whichever is less		
	Broadened Water: Loss of Income Planned Events and Tuition Fees	100,000	
	Claim Data Expenses	25,000	
	Fire Department Service Charge	25,000	
	Fire Protection Device Charge	5,000	
	Food Contamination Shutdown-Planned Events	10,000	
	Lock Replacement	2,500	
	Loss of Income Planned Events - Actual Loss Sustained		
	Loss of Reduction Rewards: 10% of loss or \$25,000		
	Newly Acquired or Constructed Property-Building	1,000,000	
	Newly Acquired Property Type: Personal Property	500,000	
	Non-owned Detached Trailers	5,000	
	Outdoor Fences: Actual Loss You Sustain	100,000	
	Outside Signs Actual Loss You Sustain	100,000	
	Outdoor trees, shrubs, or plants Actual Loss You Sustain-Limit of \$10,000 per tree, shrub or plant		
	Personal Effects & Property of Others	1,000	
	Pollutant Cleanup and Removal: Planned Events	10,000	
	Premises Extension Property: 1000 Feet		
	Property Off Premises Actual Loss You Sustain	100,000	
	Roof Protection	1,000	
	Specified Appurtenant Structures: Public Use \$1,000,000, Your Use \$10,000, Contents \$1,000		
	Transportation: Actual Loss You Sustain	100,000	
	Tuition and Fees	20,000	
	Utility Services: Actual Loss You Sustain	50,000	
	Utility Services: Planned Events: Actual Loss You Sustain	25,000	
	Valuable Papers & Records	5,000,000	
	Accounts Receivable	100,000	
	Fine Arts	25,000	
	Computer Equipment	2,500,000	
	Musical Instruments, Band Uniforms,		
	Athletic Equipment & Theatrical Equipment	250,000	
	Cameras, Audio/Video Equipment owned,		
	leased or rented for use in your normal school operations	250,000	

Source: District Records

EAST RUTHERFORD BOARD OF EDUCATION
 SCHEDULE OF INSURANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

<u>Company</u>	<u>Type of Coverage</u>	<u>Limits</u>	<u>Deductible</u>
Misc School Property	lighting, radio/TV antennas, playground equipment outdoor benches, flagpoles, etc.	\$ 100,000	
Contractors Equipment	Includes leased equip, RC & \$5,000 rental reimbursement PROVIDE SCHEDULE OF EQUIPMENT	250,000	
Cameras, Audio/Video Equipment owned,	leased or rented for use in your normal school operations	250,000	
Systems Power Pac- Equipment Breakdown (Boiler & Machinery)		Inc. in Prop. Limit	
Expediting Expenses		250,000	
Hazardous Substances		250,000	
Spoilage		250,000	
Theft, Disappearance & Destruction (per member)		50,000	\$ 1,000
Computer Fraud (per member)		50,000	1,000
Public Employee Dishonesty - Per Employee		100,000	5,000
Public Employee Dishonesty - Per Loss		500,000	100,000
GENERAL LIABILITY			
General Aggregate		2,000,000	
Products & Completed Operations		2,000,000	
Personal & Advertising Injury		1,000,000	
Each Occurrence		1,000,000	
Fire Legal Liability Limit		1,000,000	
Medical Expense		5,000	
GENERAL LIABILITY FORMS AND CONDITIONS			
Employee Benefits Liability Claims Made		1,000,000 2,000,000 Aggregate	1,000
Sexual Abuse & Molestation: \$1,000,000 per occurrence/\$1,000,000 annual aggregate per member			
CYBER LIABILITY			
Combined Policy Aggregate		6,000,000	
Third Party Liability Coverages		2,000,000/1,000,000	15,000
First Party Coverage		1,000,000	25,000
Data Breach Response & Crisis Management Coverages		1,000,000	25,000
SURETY BOND COVERAGES			
Board Secretary/School Business Administrator		200,000	
Treasurer of School Monies		225,000	

Source: District Records

SINGLE AUDIT SECTION



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-1

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA
ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
RALPH M. PICONE, CPA, RMA, PSA
DEBRA GOLLE, CPA
MARK SACO, CPA
SHERYL M. LEIDIG, CPA, PSA
ROBERT LERCH, CPA
CHRIS SOHN, CPA

**REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
East Rutherford Board of Education
East Rutherford, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the East Rutherford Board of Education as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the East Rutherford Board of Education's basic financial statements and have issued our report thereon dated November 14, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the East Rutherford Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the East Rutherford Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the East Rutherford Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the East Rutherford Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain matters that are not required to be reported under Government Auditing Standards that we reported to management of the East Rutherford Board of Education in a separate report entitled, "Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance" dated November 14, 2019.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the East Rutherford Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the East Rutherford Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

LERCH, VINCI & HIGGINS, LLP

LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Jeffrey C. Bliss
Public School Accountant
PSA Number CS00932

Fair Lawn, New Jersey
November 14, 2019



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-2

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
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ROBERT LERCH, CPA
CHRIS SOHN, CPA

**REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT
ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
AS REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
East Rutherford Board of Education
East Rutherford, New Jersey

Report on Compliance for Each Major State Program

We have audited the East Rutherford Board of Education's compliance with the types of compliance requirements described in the New Jersey OMB Circular 15-08 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the East Rutherford Board of Education's major state programs for the fiscal year ended June 30, 2019. The East Rutherford Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of state statutes, regulations, and the terms and conditions of its state financial assistance applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the East Rutherford Board of Education's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the East Rutherford Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the East Rutherford Board of Education's compliance.

Opinion on Each Major State Program

In our opinion, the East Rutherford Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the East Rutherford Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the East Rutherford Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the East Rutherford Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. **We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the East Rutherford Board of Education, as of and for the fiscal year ended June 30, 2019 and have issued our report thereon dated November 14, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial assistance is fairly stated in all material respects in relation to the basic financial statements as a whole.

LERCH, VINCI & HIGGINS, LLP

LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Jeffrey C. Bliss
Public School Accountant
PSA Number CS00932

Fair Lawn, New Jersey
November 14, 2019

EAST RUTHERFORD BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Federal/Grantor/Pass-Through Program Title	Federal CFDA Number	FAIN Number	Grant or State Project Number	Grant Period	Award Amount	June 30, 2018		Accounts Receivable Carryover	Unearned Revenue Carryover	Cash Received	Budgetary Expenditures	Unearned Revenue Adjustment	June 30, 2019		MEMO GAAP Receivable	
						Accounts Receivable	Unearned Revenue						Accounts Receivable	Unearned Revenue		
U.S. Dept. of Agriculture Passed-through State Department of Education																
Food Service Fund																
National School Lunch Program	10.555		N/A													
Non-Cash Assistance (Food Distribution)		191NJ304N1099		7/1/18-6/30/19	\$ 20,423					\$ 20,423	\$ 19,718			\$ 705		
Non-Cash Assistance (Food Distribution)		181NJ304N1099		7/1/17-6/30/18	25,495		\$ 412				412					
Cash Assistance		191NJ304N1099		7/1/18-6/30/19	109,178					102,884	109,178		\$ (6,294)		\$ (6,294)	
Cash Assistance		181NJ304N1099		7/1/17-6/30/18	117,371	\$ (7,535)				7,535						
School Breakfast Program	10.553	191NJ304N1099	N/A	7/1/18-6/30/19	45,988					43,309	45,988		(2,679)		(2,679)	
School Breakfast Program	10.553	181NJ304N1099	N/A	7/1/17-6/30/18	58,407	(4,650)				4,650						
Total Child Nutrition Cluster/Food Service Fund						(12,185)	412			178,801	175,296		(8,973)	705	(8,973)	
U.S. Department of Education Passed-through State Dept. of Education General Fund																
Medical Assistance Program (SEMI)	93.778	1905NJ5MAP	N/A	7/1/18-6/30/19	33,446					33,446	33,446					
										33,446	33,446					
U.S. Department of Education Passed-through State Dept. of Education Special Revenue Fund																
Title III	84.365	S365A180030	ESEA123019	7/1/18-9/30/19	13,962			\$ (4,383)	\$ 167	12,215	13,100		(6,130)	1,029	(5,101)	
Title III	84.365	S365A170030	ESEA123018	7/1/17-6/30/18	13,755	(4,383)	167	4,383	(167)							
Title III - Immigrant	84.365	S365A180030	ESEA123019	7/1/18-9/30/19	6,178			(7,803)		10,443	4,710		(3,538)	1,468	(2,070)	
Title III - Immigrant	84.365	S365A170030	ESEA123018	7/1/17-6/30/18	5,464	(7,803)		7,803								
Total Title III Cluster											17,810					
IDEA Part B, Basic	84.027	H027A180100	IDEA123019	7/1/18-9/30/19	203,018					183,714	203,018		(19,304)		(19,304)	
IDEA Preschool	84.173	H173A180114	IDEA123019	7/1/18-6/30/19	6,839					6,839	6,839					
Total Special Education Cluster (IDEA)											209,857					
Title I - Part A	84.010	S010A180030	ESEA123019	7/1/18-9/30/19	158,741			(19,609)	19,609	97,048	152,547		(81,302)	25,803	(55,499)	
Title I - Part A	84.010	S010A170030	ESEA123018	7/1/17-6/30/18	157,553	(73,412)	19,609	19,609	(19,609)	53,803						
Title II - Part A	84.367A	S367A180029	ESEA123019	7/1/18-9/30/19	18,544			(8,373)	83	26,834	18,544		(83)	83		
Title II - Part A	84.367A	S367A170029	ESEA123018	7/1/17-6/30/18	19,384	(8,373)	83	8,373	(83)							
Title IV - Part A	84.424	S424A180031	ESEA123018	7/1/18-9/30/19	10,000			(6,880)	4,651	12,270	14,416		(4,610)	235	(4,375)	
Title IV - Part A	84.424	S424A170031	ESEA123017	7/1/17-6/30/18	10,000	(6,880)	4,651	6,880	(4,651)							
Total Special Revenue Fund						(100,851)	24,510			403,166	413,174		(114,967)	28,618	(86,349)	
Total Federal Financial Assistance						\$ (113,036)	\$ 24,922	\$ -	\$ -	\$ 615,413	\$ 621,916	\$ -	\$ (123,940)	\$ 29,323	\$ (95,322)	

These Federal programs were not subject to a Single Audit in accordance with U.S. Uniform Guidance. The notes to the Schedule of Expenditures of Federal Awards and State Financial Assistance are an integral part of the Statement

EAST RUTHERFORD BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance, July 1, 2018	Carryover Amount	Cash Received	Budgetary Expenditures	Refund of Prior Year Balances	June 30, 2019			MEMO		
									Accounts Receivable	Unearned Revenue	Due to Grantor	GAAP Receivable	Budgetary Expenditures	
State Department of Education														
General Fund														
Special Education Categorical Aid	19-495-034-5120-089	7/1/18-6/30/19	\$ 435,275			\$ 397,707	\$ 435,275		\$ (37,568)				\$ 435,275	
Special Education Categorical Aid	18-495-034-5120-089	7/1/17-6/30/18	435,275	\$ (24,221)		24,221								
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	129,901			118,689	129,901		(11,212)				129,901	
Security Aid	18-495-034-5120-084	7/1/17-6/30/18	124,143	(6,908)		6,908								
Per Pupil Growth Aid	18-495-034-5120-097	7/1/17-6/30/18	7,650	(426)		426								
PARCC Readiness Aid	18-495-034-5120-098	7/1/17-6/30/18	7,650	(426)		426								
Professional Learning Community Aid	18-495-034-5120-101	7/1/17-6/30/18	8,230	(458)		458								
Host District Support Aid	18-495-034-5120-102	7/1/17-6/30/18	946	(52)		52	-							
Total State Aid Public Cluster							565,176							
Transportation Aid	19-495-034-5120-014	7/1/18-6/30/19	133,577			122,048	133,577		(11,529)				133,577	
Transportation Aid	18-495-034-5120-014	7/1/17-6/30/18	42,331	(2,355)		2,355								
Extraordinary Aid	19-100-034-5120-044	7/1/18-6/30/19	159,570				159,570		(159,570)				159,570	
Extraordinary Aid	18-100-034-5120-044	7/1/17-6/30/18	190,395	(189,659)		190,395	736						736	
On-behalf TPAF Pension Contributions - Normal Cost/Accrued Liability	19-495-034-5094-002	7/1/18-6/30/19	1,382,457			1,382,457	1,382,457						1,382,457	
On-behalf TPAF Pension Contributions - NCGI Premiums	19-495-034-5094-004	7/1/18-6/30/19	28,938			28,938	28,938						28,938	
On-behalf TPAF Contributions - LTDI Premiums	19-495-034-5094-004	7/1/18-6/30/19	1,451			1,451	1,451						1,451	
On-behalf TPAF Contributions - Post-Retirement Medical Benefits	19-495-034-5094-001	7/1/18-6/30/19	640,206			640,206	640,206						640,206	
Reimbursed TPAF Social Security	19-495-034-5094-003	7/1/18-6/30/19	521,169			494,913	521,169		(26,256)			\$ (26,256)	521,169	
Reimbursed TPAF Social Security	18-495-034-5094-003	7/1/17-6/30/18	521,203	(25,794)		25,794	-						-	
Total General Fund				(250,299)	-	3,437,444	3,433,280	-	(246,135)	-	-	(26,256)	3,433,280	
Food Service Fund														
State School Lunch Program	19-100-010-3350-023	7/1/18-6/30/19	3,095			2,917	3,095		(178)			(178)	3,095	
State School Lunch Program	18-100-010-3350-023	7/1/17-6/30/18	3,360	(215)		215	-						-	
Total Food Service Fund				(215)	-	3,132	3,095	-	(178)	-	-	(178)	3,095	
Total State Financial Assistance Subject to Single Audit Determination				(250,514)	-	3,440,576	3,436,375	-	(246,313)	-	-	(26,434)	3,436,375	
State Financial Assistance Not Subject to Major Program Determination:														
General Fund														
TPAF Pension Contributions	19-495-034-5094-002	7/1/18-6/30/19	1,382,457			(1,382,457)	(1,382,457)						(1,382,457)	
TPAF Pension - NCGI Premiums	19-495-034-5094-004	7/1/18-6/30/19	28,938			(28,938)	(28,938)						(28,938)	
TPAF - LTDI Premiums	19-495-034-5094-004	7/1/18-6/30/19	1,451			(1,451)	(1,451)						(1,451)	
TPAF Post Retirement Medical Benefits	19-495-034-5094-001	7/1/18-6/30/19	640,206			(640,206)	(640,206)						(640,206)	
Total State Financial Assistance for Major Program Determination				\$ (250,514)	\$ -	\$ 1,387,524	\$ 1,383,323	\$ -	\$ (246,313)	\$ -	\$ -	\$ (26,434)	\$ 1,383,323	

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the East Rutherford Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is an increase of \$4,626 for the general fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 33,446	\$ 3,437,906	\$ 3,471,352
Special Revenue Fund	413,174		413,174
Food Service Fund	<u>175,296</u>	<u>3,095</u>	<u>178,391</u>
Total Awards Financial Assistance	<u>\$ 621,916</u>	<u>\$ 3,441,001</u>	<u>\$ 4,062,917</u>

**EAST RUTHERFORD BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the Food Distribution Program as non-cash assistance represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of \$521,169 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. The amount reported as TPAF Pension System Contributions in the amount of \$1,411,395, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$640,206 and TPAF Long-Term Disability Insurance in the amount of \$1,451 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2019.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions payments are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part I – Summary of Auditor’s Results

Financial Statement Section

- A) Type of auditors' report issued: Unmodified
- B) Internal control over financial reporting:
- 1) Material weakness(es) identified? _____ yes X no
- 2) Were significant deficiencies identified that were not considered to be material weaknesses? _____ yes X no
- C) Noncompliance material to the basic financial statements noted? _____ yes X no

Federal Awards Section

NOT APPLICABLE

**EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part I – Summary of Auditor's Results

State Awards Section

Type of auditors' report on compliance for major programs: Unmodified

Internal Control over compliance:

1) Material weakness(es) identified? _____ yes X no

2) Were significant deficiencies identified that were not considered to be material weaknesses? _____ yes X no

Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular 15-08? _____ yes X no

Identification of major programs:

GMIS Number(s)	Name of State Program
<u>19-495-034-5120-089</u>	<u>Special Education Categorical Aid</u>
<u>19-495-034-5120-084</u>	<u>Security Aid</u>
<u> </u>	<u> </u>
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Dollar threshold used to determine Type A programs \$750,000

Auditee qualified as low-risk auditee? X yes no

**EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance including questioned costs related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08, as amended.

CURRENT YEAR FEDERAL AWARDS

Not Applicable

**EAST RUTHERFORD BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08, as amended.

CURRENT YEAR STATE AWARDS

There are none.

**EAST RUTHERFORD BOARD OF EDUCATION
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

STATUS OF PRIOR YEAR FINDINGS

Finding 2018-001

Our audit revealed contracts awarded for technology equipment and services which exceeded the bid threshold were bid by an independent consultant which did not adhere to the requirements of the Public School Contracts Law.

Status

Corrective action has been taken.