SCHOOL DISTRICT OF THE TOWN OF HARRISON COUNTY OF HUDSON, NEW JERSEY

COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Comprehensive Annual Financial Report

of the

Harrison Town Board of Education
Harrison, New Jersey
For the Fiscal Year Ended June 30, 2019

Prepared by

Harrison Town School District Board of Education

OUTLINE OF CAFR

		Page
INTRODUC	TORY SECTION	
Lette	r of Transmittal	2
	nizational Chart	7
	er of Officials	7
Cons	sultants and Advisors	9
FINANCIAL	SECTION	
Inde	pendent Auditor's Report	11
REQUIRED	SUPPLEMENTARY INFORMATION - PART I	
Man	agement's Discussion and Analysis	15
BASIC FIN	ANCIAL STATEMENTS	
A. District	-Wide Financial Statements:	
A-1	Statement of Net Position	22
A-2	Statement of Activities	23
B. Fund Fi	nancial Statements:	
Gov	ernmental Funds:	
B-1	Balance Sheet	26
B-2	Statement of Revenues, Expenditures and Changes in Fund Balances	27
B-3	Reconciliation of Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities	28
Pror	orietary Funds:	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
B-4	Statement of Net Position	30
B-5	Statement of Revenues, Expenses and Changes in Fund Net Position	31
B-6	Statement of Cash Flows	32
Fidu	ciary Funds:	
B-7	Statement of Fiduciary Net Position	34
B-8	Statement of Changes in Fiduciary Net Position	35
Notes to th	e Financial Statements	36
Required S	upplementary Information - Part II	
C. Budget	ary Comparison Schedules:	
C-1	Budgetary Comparison Schedule - General Fund	74
C-1a	Combining Schedule of Revenues, Expenditures and Changes	.00
C 41	in Fund Balance - Budget and Actual	82 N/A
C-10	Community Development Block Grant - Budget and Actual Budgetary Comparison Schedule - Special Revenue Fund	N/A 88
0-2	Budgetary Companion Conedule - Openial Nevenide Fundamental	00

OUTLINE OF CAFR (Continued)

Notes to	Required Supplementary Information - Part II	Page
C-3	Budget-to-GAAP Reconciliation	90
Required	Supplementary Information - Part III	
L. Sched	ules Related to Accounting and Reporting for Pensions (GASB 68)	
L-1	Schedule of the District's Proportionate Share of the Net Pension	122
4.6	Liability - PERSSchedule of the District Contributions - PERS	93
L-2	Schedule of the District Contributions - PERS	94
L-3	Schedule of the District's Proportionate Share of the Net Pension Liability TPAF	95
Notes to	the Required Supplementary Information - Part III	96
	lules Related to Accounting and Reporting for Postemployment Benefits or Than Pensions	
M-1	Schedule of Changes in the Total OPEB Liability and Related Ratios	99
Notes to	the Required Supplementary Information - Part III	100
Other Su	oplementary Information	
D. Schoo	-Based Budget Schedules: (If Applicable)	
D-1	Combining Balance Sheet	104
D-2	Blended Resource Fund - Schedule of Expenditures Allocated by	104
	Resource Type – Actual - District-Wide	105
D-2a	Blended Resource Fund - Schedule of Expenditures Allocated by	
	Resource Type - Actual - Lincoln School	106
D-2b	Blended Resource Fund - Schedule of Expenditures Allocated by	
100	Resource Type - Actual - Washington School	107
D-2c	Blended Resource Fund - Schedule of Expenditures Allocated by	400
6.04	Resource Type - Actual - High School	108
D-2d	Blended Resource Fund - Schedule of Expenditures Allocated by Resource Type - Actual - Hamilton Intermediate School	109
D-3	Blended Resource Fund - Schedule of Blended Expenditures - Budget	109
D-3	and Actual - District-Wide	110
D-3a	Blended Resource Fund - Schedule of Blended Expenditures - Budget	110
D 00	and Actual - Lincoln School	115
D-3b	Blended Resource Fund - Schedule of Blended Expenditures - Budget	. (4
	and Actual - Washington School	120
D-3c	Blended Resource Fund - Schedule of Blended Expenditures - Budget	
	and Actual - High School	125
D-3d	Blended Resource Fund - Schedule of Blended Expenditures - Budget and Actual - Hamilton Intermediate School	130
E. Specia	I Revenue Fund:	
E-1	Combining Schedule of Revenues and Expenditures - Budgetary Basis	135
E-2	Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis	137

OUTLINE OF CAFR (Continued)

			21.0
			Page
F. (Capital	Projects Fund:	
	- 1		1444
	F-1 F-2	Summary Schedule of Project Expenditures Summary Schedule of Revenues, Expenditures and Changes in Fund	N/A
	1 -2	Balance - Budgetary Basis	N/A
	F-2a	Schedule(s) of Project Revenues, Expenditures, Project Balance, and	
		Project Status - Budgetary Basis	N/A
G.	Propr	etary Funds:	
	Enter	prise Fund:	
	G-1	Combining Schedule of Net Position	141
	G-2	Combining Schedule of Revenues, Expenses and Changes in Fund	33.1
		Net Position	142
	G-3	Combining Schedule of Cash Flows	143
	Intern	al Service Fund:	
	~ .		and -
	G-4 G-5	Combining Schedule of Net Position Combining Schedule of Revenues, Expenses and Changes	N/A
	G-5	in Fund Net Position	N/A
	G-6	Combining Schedule of Cash Flows	N/A
H.	Fiduc	ary Funds:	
	H-1	Combining Statement of Fiduciary Net Position	146
	H-2	Combining Statement of Changes in Fiduciary Net Position	147
	H-3	Student Activity Agency Fund Schedule of Receipts and Disbursements	148
	H-4	Payroll Agency Fund Schedule of Receipts and Disbursements	149
1.	Long-	Term Debt:	
	I-1 Sc	hedule of Serial Bonds	N/A
		hedule of Obligations Under Capital Leases	N/A
		ebt Service Fund Budgetary Comparison Schedule	N/A
		STATISTICAL SECTION (Unaudited)	
Int	roducti	on to the Statistical Section	
Fin		Trends	NA.A
	J-	. The state of the	154
	J-:		155
	J-		156
	J J		157 158
Re		Capacity	100
IXE	J-	2000년 1일 전투 - C.	160
	J-		161
	J-1		162
	J-9		163

OUTLINE OF CAFR (Continued)

STATISTICAL SECTION (Unaudited) (Continued)

		Page
Introduction	to the Statistical Section (Continued)	
Debt Capaci	tv	
	Ratios of Outstanding Debt by Type	165
	Ratios of Net General Bonded Debt Outstanding	166
J-12	Direct and Overlapping Governmental Activities Debt	167
J-13	Legal Debt Margin Information	168
	c and Economic Information	
J-14	Demographic and Economic Statistics	170
	Principal Employers	171
Operating In		
	Full-Time Equivalent District Employees by Function/Program	173
J-17	Operating Statistics	174
	School Building Information	175
J-19	Schedule of Required Maintenance Expenditures by School Facilities	176
J-20	Insurance Schedule	177
SINGLE	AUDIT SECTION	
K-1	Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.	179
K-2	Report on Compliance for Each Major Federal and State Program; Report on Internal Control Over Compliance; and Report on Schedule of Expenditures of Federal and State Awards Required by Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards	
	(Uniform Guidance) and New Jersey OMB Circular 15-08	181
K-3	Schedule of Expenditures of Federal Awards, Schedule A	184
K-4	Schedule of Expenditures of State Financial Assistance, Schedule B	186
K-5	Notes to the Schedules of Expenditures of Federal Awards and State	
	Financial Assistance	187
K-6	Schedule of Findings and Questioned Costs	189
K-7	Summary Schedule of Prior Audit Findings	191

INTRODUCTORY SECTION

BOARD OF EDUCATION

517 HAMILTON STREET HARRISON, NEW JERSEY 07029

Telephone: (973) 483-2055 Telecopier: (973) 497-1725

MEMBERS

Maria J. Vila, PRESIDENT
Arthur Pettigrew, VICE-PRESIDENT
ANTHONY COMPRELLI
VINCENT FRANCO
BRIAN TOAL
LILY WANG
KIMBERLY WOODS

Daniel J. Choffo BOARD SECRETARY SCHOOL BUSINESS ADMINISTRATOR

> MICHAEL R. PICHOWICZ BOARD COUNSEL

December 19, 2019

Maria J. Villa, President Members of the Board of Education 517 Hamilton Street Harrison, New Jersey 07029

Ladies and Gentlemen:

The comprehensive annual financial report of the Harrison School District (the "District") for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Harrison Town Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of *Title 2 U.S. Code of Federal Regulations (CFR)* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) <u>REPORTING ENTITY AND ITS SERVICES</u>: The Harrison Town School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Harrison Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education for handicapped youngsters. The District completed the October 15, 2018 Application for State School Aid with 2,059 students. The following details the changes in the student enrollment of the District over the last ten years.

AVERAGE DAILY ENROLLMENT

Fiscal	Student	Percent
Year	Enrollment	Change
2008-09	1,902	.343
2009-10	1,936	.010
2010-11	1,977	.010
2011-12	2,024	.024
2012-13	2,213	.092
2013-14	2,015	(.098)
2014-15	2,068	.026
2015-16	2,127	.028
2016-17	2,113	.007
2017-18	2,153	.012
2018-19	2,027	(.059)

- 2) ECONOMIC CONDITION AND OUTLOOK: Although improving, the Town of Harrison continues to experience a sluggish economy. The tax ratable base and per capita income continue to qualify the school district for "Abbott" designation, now referred to as School Development Authority (SDA) District. The Russo Project (residential/retail space) near the Red Bull Arena and three other projects, (Harrison Station, Water's Edge and the new Element Hotel) are signs of this economic improvement. The groundbreaking has also taken place for the new Path Station. All of these projects will eventually have a positive economic impact for the Town and an impact for school enrollments.
- 3) MAJOR INITIATIVES: The Harrison School District (HSD) continually works toward improving the quality of our academic, social and emotional, and plant initiatives that provide our students with the opportunities to become successful, productive adults. In this vein, the HSD continues to implement the New Jersey Student Learning Standards in an ongoing effort to raise student achievement levels and prepare our students to be college and career ready. Our budget has also provided for maintaining and expanding our summer and after school programs and activities, and continual revision of curriculum.

The HSD is working to continually refine our academic support systems such as Learning Opportunities Teaching Innovations (LoTi) Evaluation Model which has been revised to focus on key areas that promote student learning. Additionally, another component of LoTi is a walk-through model that focuses on Higher order thinking, Engagement of students, Authentic learning activities and assessments and Technology (HEAT). It is the basis of our administrative walk-throughs which provide immediate feedback to the teachers to improve their instruction. The aforementioned led to the overall implementation of our evaluation model (LoTi), in accord with the TEACHNJ and all leadership team members have been trained as LoTi mentors.

Additionally, all instructional staff receives professional development by HSD leadership teams on PowerSchool Assessment and Analytics, which enables them to electronically track data and provide our students with the ability to take electronic benchmarks in most subject areas, especially ELA and math benchmarks which mirror the New Jersey Student Learning Standard Assessments. Newsela has been infused in grades 2 through 12 to track student lexile levels. IEXCEL has been infused in grades 2-8 to track students' math skills. We have also worked to refine our balanced literacy program, Pearson's "Good Habits, Great Readers" and the use of leveled libraries in all grades K-5 classrooms. To provide optimal support for the teachers, we have a literacy coach to help them with any difficulties that they may encounter. We have also added Scholastic Read 180 and Pearson Math Series for our Special Education population in the high school. Ultimately, these support systems are viable frameworks to continually improve our instructional practices. Moreover, we have trained all K-5 teachers in Orton Gillingham Reading Program to serve as Tier 1 Interventionists who provide the struggling readers with the immediate support that they need. Former basic skills teachers were trained to become push-in Tier 2 Interventionists. Last year we hired an ELA Interventionist which has solidified the Three Tier Intervention Model and serves as a pull-out Intervention in math.

Similarly, the HSD is intent on revising its technology plan striving for a 1 to 1 student access to Chrome Books and an increase in the number of computers in each building so that the students can learn to keyboard and electronically read, research and compose. Teachers and students are using the latest PowerSchool gradebooks, GoogleDocs and Google Classroom. It is also a priority to improve our STEM/STEAM technology by purchasing new equipment yearly such as digital printers, robotics and Makers Spaces. The District promotes digital learning through subscription based products such as Newsela and IEXCEL.

Also, the HSD is maintaining and improving upon our first CTE Program, the Harrison High School Culinary Academy, by continuing partnerships with Hudson County Community College (HCCC) and Pomptonian Food Service. Our culinary kitchen is housed in 1,470 square feet of space in Harrison High School, which is equipped with two (2) complete grill lines, where the students are being trained to run both the front and the back of the house of a restaurant. The curricular goal of this training is that the students run a lab restaurant and open it to the public. Also, over the three (3) years of the academy, the culinary students earn nine (9) HCCC college credits upon graduation. Additionally, the HSD also runs HCCC Project Learning Enables ALL Possibilities (LEAP) which allows seniors in high school to earn college credits. The LEAP and Culinary Program tuition is fully funded by the HSD Budget.

Beyond academics, the HSD realizes the need to promote the social and emotional growth of our students and all schools have been infusing programs to allow for optimal student success. Most noteworthy, the high school has partnered with Rutgers University in a school climate project and Lincoln School has developed PLC's where the teachers develop lessons to promote social and emotional growth. This budget supports the development of new curriculum.

In order to effectively educate the students of the HSD, it is imperative that the school plants provide adequate space for the teachers to teach and the students to learn. However, the District is still struggling with lack of space in our elementary and intermediate schools, and upgrades to the infrastructure. We are working with the School Development Authority to address these needs. In this regard, the HSD with the assistance of the New Jersey Schools Department Authority is in the process of constructing a new Pre-K to Grade 1 School, centrally located in the middle of the Town, which is scheduled to open in September 2020. The new state of the art elementary school will consist to two (2) Pre-Kindergartens, two (2) Special Education, nine (9) Kindergartens, and nine (9) First Grades.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District Management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) <u>BUDGETARY CONTROLS:</u> In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of School Estimate. Annual appropriated budgets are adopted for the General Fund and the Capital Project Fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either cancelled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2019.

- 6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.
- 7) FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the General Fund, Special Revenue Fund and Capital Revenues for the fiscal year ended June 30, 2019:

Revenue	Amount	% of Total
Local Sources	\$ 11,540,225.01	22.52 %
State Sources	37,798,587.12	73.75
Federal Sources	1,913,199.09	3.73
	\$51,252,011.22	100.00 %

The following schedule presents a summary of General Fund, Special Revenue Fund and Capital Expenditures for the fiscal year ended June 30, 2019:

Revenue	Amount	% of <u>Total</u>
Current Expense:		
Instruction	\$ 16,601,719.51	32.56 %
Undistributed		
Expenditures	34,110,364.93	66.90
Capital Outlay	273,192.71	0.54
	\$ 50,985,277.15	100.00

8) <u>DEBT ADMINISTRATION:</u> Harrison is a Type I School District, and as such, all debt is municipal debt for school purposes.

The following schedule reflects the District's current borrowing power:

Average Equalized Valuation)	\$ 54,867,250.00
Current School Debt	10,390,502,00
Remaining Borrowing Power	\$ 44,476,748.00

- 9) <u>CASH MANAGEMENT</u>: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 10) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds and worker's compensation.

11) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Samuel Klein and Company has been selected for this purpose. In addition to meeting the requirements set forth in state statues, the audit also was designed to meet the requirements of the Uniform Guidance and State Treasury Circular Letter 15-08 OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Harrison Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of Harrison. These dedicated volunteers have contributed their full support to the development and maintenance of our financial operation.

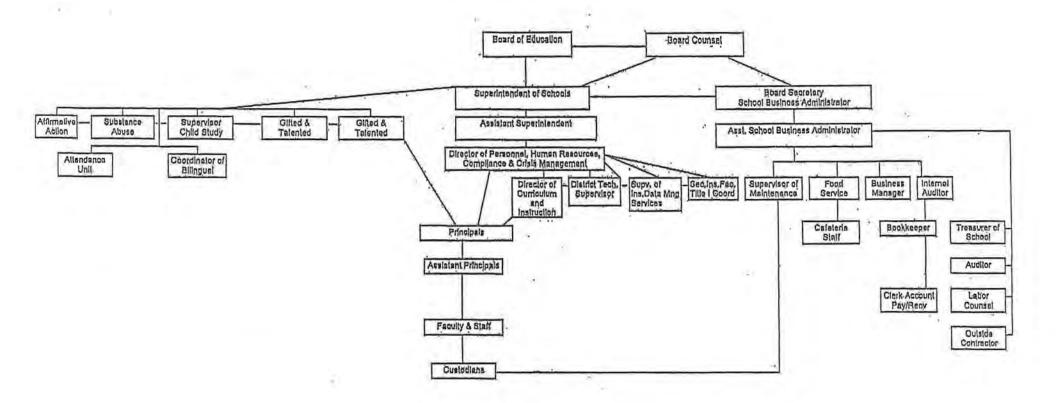
We would like to thank the administrative staff of the Harrison School District without whose support and efforts this report could not have been accomplished.

Respectfully submitted,

Maureen Kroog, Ed.D.
Interim Superintendent of Schools

Daniel J. Choffo Board Secretary/School Business Administrator

Harrison Public Schools Organizational Chart



HARRISON TOWN SCHOOL DISTRICT HARRISON, NEW JERSEY

BOARD OF EDUCATION MEMBERS

JUNE 30, 2019

2018/2019 SCHOOL YEAR

Members of the Board of Education	Expires
Maria J. Villa, President	May 2022
Arthur Pettigrew, Vice President	May 2021
Anthony R. Comprelli	May 2020
Vincent L. Franco	May 2021
Kimberly A. Woods	May 2022
Brian Toal	May 2020
Johanna Lopez, East Newark Representative	May 2021
Lily Wang	May 2020

Other Officials

Maureen Kroog, Interim Superintendent May 16, 2019

Dr. James P. Doran, Director of Personnel, Human Resources, Compliance and Crisis Management

Daniel J. Choffo, Board Secretary/School Business Administrator

Michael Pichowicz, Esq., Board Attorney/Assistant Business Administrator

Gabriela V. Simoes Dos Santos, Treasurer of School Moneys

HARRISON TOWN SCHOOL DISTRIST

Consultants and Advisors

Architect/Engineers

Remington and Vernick 300 Penhorn Avenue Secaucus, New Jersey 07094

Audit Firm

Samuel Klein and Company, CPA's 550 Broad Street Newark, New Jersey 07102-4543

Attorney

General Counsel

Michael Pichowicz, Esq. 31 Oxford Drive East Hanover, New Jersey 07936

Labor Counsel

Karen Murray, Esq. 6 Silverwhite Road Little Silver, New Jersey 07739

Official Depository

Schuyler Bank Harrison Branch Harrison, New Jersey 07029

Bank of America Harrison Branch Harrison, New Jersey 07029

Valley National Bank Harrison Avenue Harrison, New Jersey 07029 **FINANCIAL SECTION**

SAMUEL KLEIN AND COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

550 Broad Street, 11th Floor Newark, NJ 07102-9969 Phone (973) 624-6100 Fax (973) 624-6101 96 West Main Street, Suite 303 Freehold, NJ 07728-2291 Phone (732) 780-2600 Eax (732) 780-1030

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, County of Hudson, State of New Jersey, as of and for the year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the District's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Budgetary Comparison Information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harrison Town School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards and state financial assistance is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the schedule of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and the schedule of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 5, 2019, on our consideration of the Harrison Town School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Harrison Town School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Harrison Town School District's internal control over financial reporting and compliance.

OSEPH J. FACCONE

Licensed Public School Accountant #194

SAMUEL KLEIN AND COMPANY CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey December 5, 2019 REQUIRED SUPPLEMENTARY INFORMATION - PART I

HARRISON TOWN BOARD OF EDUCATION HUDSON COUNTY, NEW JERSEY

MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Management's Discussion and Analysis of Financial Statements

The following analysis of the Harrison Town Board of Education's financial performance provides a summary of the District's financial integrity. The intent of the analysis is to provide an interpretation of the financial statements. This is the fifth year of the State Mandated GASB 34 reporting for school districts up to \$100M in revenues. As you know, school districts operate as a non-profit organization. Yet, GASB 34 is instrumental in providing outside entities the opportunity to measure for profit operations. Hence, financial information that is analyzed utilizing GASB 34 for non-profit entities is, in my opinion, irrelevant and misleading. School districts are required to account for asset depreciation even though the need to match revenues with purchased assets are not necessary since all similar purchases are budgeted for in capital outlay and expensed in the operating year.

Statement of Net Position and the Statement of Activities

The Statement of Net Position provides a summary of assets, items costing more than \$2,000 each, and their accumulated depreciation. Accumulated depreciation is the yearly costing of an asset's useful life. Accrual accounting is utilized as prescribed by GAAP (Generally Accepted Accounting Principals).

Fund Financial Statements

School Districts utilize two categories for reporting assets. The first category identified as Governmental Funds, records the most activity. Governmental Funds reflects activity within the following sub-groups:

General Fund (Fund 10)

Fund 11 Distributed and Undistributed Instructional Accounts - Asset Producing

Fund 12 Capital Outlay - Asset Producing

Fund 13 Special Schools - Non-Asset Producing

Special Revenue (Fund 20)

Fund 20 Grants and Entitlements - Asset Producing

Capital Projects (Fund 30)

Fund 30 Capital Projects/Construction in Progress - Asset Producing

Fund Financial Statements (Continued)

The second category, identified as Business-Type Activities, records assets purchased for the following subgroup:

Governmental Funds

Table 1 Net Capital Assets

Balance June 30, 2018	Additions	Balance June 30, 2019
\$ 2,595,300.00	\$	\$ 2,595,300.00
30.300.528.92		30,300,528.92
4,055,865.75	273,192.71	4,329,058.46
36,951,694.67	273,192.71	37,224,887.38
(16,417,722.00)	(1,482,109.00)	(17,899,831.00)
\$ 20,533,972.67	\$(1,208,916.29)	\$ 19,325,056.38
	June 30, 2018 \$ 2,595,300.00 30,300,528.92 4,055,865.75 36,951,694.67 (16,417,722.00)	June 30, 2018 Additions \$ 2,595,300.00 \$ 30,300,528.92 273,192.71 4,055,865.75 273,192.71 36,951,694.67 273,192.71 (16,417,722.00) (1,482,109.00)

Noncurrent Liabilities

	Beginning Balance	Additions	Deletions	Ending Balance
Compensated Absences Payable	\$ 5,575,403.00	\$ 118,852.00	\$ 240,000.00	\$ 5,454,255.00

Noncurrent liabilities reflect a significant increase due to initial reporting procedures to comply with GASB 34 and sick leave entitlements reflected as payable versus upon retirement.

Table 2 Change in Net Assets

		Business-
	Governmental	Type
	Activities	Activities
Revenues		
Local Tax Levy	\$ 9,413,913.00	\$
Tuition Charges	1,781,131.63	100
Miscellaneous	345,180.38	
Federal/State Sources	26,286,685.44	1,193,143.12
Other		270,088.13
7101	37,826,910.45	1,463,231.25
Expenditures		
Current Expense:		
Regular Instruction	14,914,786.42	
Special Education Instruction	2,845,025.51	
Other Special Instruction	976,352.18	
Other Instruction	859,703.96	
Support Services and Undistributed	403,000,000	
Costs:		
Tuition	3,841,240.18	
Student and Instruction Related	2544/244222242	
Services	4,421,675.28	
School Administrative Services	2,131,570.33	
General Administrative Services	1,045,000.79	
Plant Operations and Maintenance	4,170,089.72	
Pupil Transportation	795,540.66	
Business and Other Support	1,204,229.64	
Transfer to Charter Schools	227,600.00	
Cost of Sales		1,405,174.23
Unallocated Depreciation	1,482,109.00	54,537564,47850
	38,914,923.67	1,405,174.23
Excess (Deficiency) of Revenues Over/		
(Under) Expenditures	(1,088,013.22)	58,057.02
Change in Net Position	\$ (1,088,013.22)	\$ 58,057.02

Governmental Activities

Local tax levy is roughly 25% of the District's source of revenue. Receiving students from East Newark generates tuition revenue. Budgeted revenues were higher due to a slight increase in State Aid.

Expenditures for out-of-district placement of classified students equal about 7.3% of the operating budget. Instructional expenses equal 50.4% of the operating budget. Instructional expenses include teachers' salaries, supplies, and textbooks.

Student Support Services include health, social work, child study team, athletics and guidance support.

Maintenance and Operations are expenses mandated by the State Department of Education to maintain all building systems. Costs for the maintenance and custodial departments are also included here.

Governmental Activities (Continued)

Transportation costs include Athletic, Special Education and Class Trips.

Business Support is expenditures associated with the business and financial aspect of the District. Expenditures include payroll, transportation, accounting, accounts payable, benefits processing, technology and personnel departments.

Remaining Borrowing Margin as of June 30, 2018

Net Bonded School Debt as of June 30, 2019	10,390,502.00
School Borrowing Margin Available	\$44,476,748.00

Tax Rates

Assessment	Tax
Year	Rate
2019	\$2,313
2018	2,324
2017	2.307
2016	2.041
2015	2.019

Factors that will Impact on the District's Future

"The core goal of a state public education system is to assure that all children, regardless of background or economic circumstances, graduate from high school ready for college and career" (Education Transformation Task Force, Initial Report September 12, 2011).

With this in mind, as one of the former designated 30 Special Needs Districts NOW (SDA), Harrison is continuing to maintain the District's established Goals and Objectives, as well as successfully meet the tenants of the Quality Single Accountability Continuum (QSAC) and the AchieveNJ/TEACHNJ Evaluation Reform to systemically improve performance. These goals have been developed in collaboration with the Board of Education, Superintendent, District Administrators, Teachers, Staff, Parents and Students.

These goals focus on our efforts to:

- Provide ongoing Professional Development for administrators, teachers and staff, based on data driven methods that will improve student outcomes and enhance instruction.
- Develop meaningful and challenging curricula in order to meet the NJ Student Learning Standards.
- 3. Monitor and reduce class size at the elementary grades to insure that learning needs of students are addressed in a safe and efficient school setting.
- Provide instruction based on the individual student needs, strengths and interests with a specific
 focus on the skills necessary for successful passage of the upcoming PARCC and career
 readiness.
- Provide our students with the technology that will enable them to acquire the 21st Century Skills necessary to compete in the world-at-large.

Factors that will Impact on the District's Future (Continued)

By implementing a data driven approach to guide instruction, the District will focus on each student's academic growth and school performance criteria instead of District-Wide data. In utilizing an outcome approach to assessments and teacher evaluation, the instructional effectiveness can easily be monitored and assessed.

This instructional approach will continue to focus on student learning, curricula revisions and interventions needed to ensure that each student successfully learns, use of a variety of assessments, and constant evaluation of instructional effectiveness. Utilizing data effectively, teachers will be better prepared to implement instructional practices and interventions. This approach will guide the District as we implement a plan to raise student achievements, supplementing our high quality classroom instruction with the following program plan:

- Professional Development that is on-going, sustainable, relevant and reflective of the teacher evaluation process.
- Expansion of Summer School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL, SE, At-Risk) students are met.
- Expansion of After School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL. SE, At-Risk) students are met.
- Continue to address both short-term and long-term facilities and capital projects that will provide top quality learning environments conducive for learning.
- Expansion of the District Technology Plan, supplying students with one-to-one computer access, continuing to addressing technology upgrades of the facilities, utilizing a qualified network administrator and technology consultants, expand staff training to utilize technology to enhance instruction and to facilitate and analyze available data.

Ultimately, our facilities, curriculum and technology exist to provide our students with the vital educational experiences necessary for their development and academic success in college and careers. By implementing these data driven strategies, the above factors will be the catalyst for Harrison School District's growth and improvement, but it cannot happen without the fiscal support to sustain these ongoing improvements.

For the Future

Construction

The District's Long Range Facility Plan is in the process of being revised and was last approved by the Board of Education on December 11, 2014.

The District's facility projects are under the direction of the School Development Authority (SDA). These projects include:

 The planning and building of the Kennedy Elementary School on District-owned property, containing two (2) preschool classrooms, two (2) special education classrooms, nine (9) kindergarten classrooms and nine (9) first grade classrooms, should be completed by July 2020.

In addition, the District's capital program will include possible building improvements to Lincoln Elementary School and Hamilton Intermediate School with long range planning for renovation of bathrooms, cafeteria, play space, and possibly include new HVAC air conditioning/heating systems.

BASIC FINANCIAL STATEMENTS

A. DISTRICT-WIDE FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2019

A-1

ASSETS	Governmental Activities	Business-Type Activities	Total
Cash and Cash Equivalents	\$	\$ 34,857.19	\$ 34,857.19
Receivables, Net	1,501,158.35	209,632.36	1,710,790.71
Inventory		14,882.85	14,882.85
Restricted Assets:			
Cash and Cash Equivalents	450,001.00		450,001.00
Capital Assets, Net (Note 5)	19,325,056.38	22,489.47	19,347,545.85
Total Assets	21,276,215.73	281,861.87	21,558,077.60
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amount Related to Pension	2,618,621.00		2,618,621.00
LIABILITIES			
Cash and Cash Equivalents	229,370.91		229,370.91
Accounts Payable	324,227.58	37,056.81	361,284.39
Payable to State Government	46,430.64	.21,550.50	46,430.64
Interfunds Payable		272,419.23	272,419.23
Deferred Inflows	873,010.46	40.210.00.25	873,010.46
Net Pension Liability (Note 7)	8,723,521.00		8,723,521.00
Noncurrent Liabilities (Note 6):	21.231321.33		0), 20,021.30
Due Beyond One Year	5,454,255.00	-	5,454,255.00
Total Liabilities	15,650,815.59	309,476.04	15,960,291.63
DEFERRED INFLOWS OF RESOURCES			
Deferred Amount Related to Pension	3,124,780.00		3,124,780.00
NET POSITION			
Investment in Capital Assets, Net			
of Related Debt	19,325,056.38	22,489.47	19,347,545,85
Restricted for:		A. Lay V. Crack,	- 0.0. c. 310 o. c. c. c.
Other Purposes	2,678,874.57		2,678,874.57
Unrestricted	(16,884,689.81)	(50,103.64)	(16,934,793.45)
Total Net Position	\$ 5,119,241.14	\$ (27,614.17)	\$ 5,091,626.97

See accompanying notes to financial statements.

A-2

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		Program	m Revenues		Net (Expense) Revenue a Change In Net Position	
			Operating		Business-	
		Charges	Grants and	Governmental	Type	
Function/Programs	Expenses	for Services	Contributions	Activities	Activities	Total
Governmental Activities:						
Instruction:						
Regular	\$ 21,825,672.42	\$	\$ 6,910,886.00	\$ (14,914,786.42)	3	\$ (14,914,786,42)
Special Education Instruction	3,692,749.42		847,723.90	(2,845,025.51)		(2,845,025,51)
Other Special Instruction	1,217,225.25		240,873.07	(976,352.18)		(976,352.18)
Other Instruction	1,106,697.50		246,993,53	(859,703.96)		(859,703,96)
Support Services:						
Tuition	3,841,240.17			(3,841,240.17)		(3,841,240.17)
Student and Instruction Related Services	10,670,816.79		6,249,141.51	(4,421,675.28)		(4,421,675,28)
General Administration Services	1,272,470.25		227,469.46	(1,045,000.79)		(1,045,000,79)
School Administration Services	2,753,030.60		621,460.27	(2,131,570.33)		(2,131,570,33)
Other Administrative Services	1,458,258.58		254,028.94	(1,204,229.64)		(1,204,229.64)
Plant Operations and Maintenance	4,817,976,66		647,886.93	(4,170,089.72)		(4,170,089.72)
Pupil Transportation	812,243.80		16,703.15	(795,540.66)		(795,540.66)
Transfer to Charter Schools	227,600.00			(227,600.00)		(227,600.00)
Unallocated Depreciation	1,482,109.00			(1,482,109.00)		(1,482,109.00)
Total Governmental Activities	55,178,090.44		16,263,166.77	(38,914,923.67)		(38,914,923.67)
Business-Type Activities:						
Food Services	1,405,174.23	225,891.07	1,193,143.12		13,859.96	13,859.96
Total Primary Government	\$ 56,583,264.67	\$ 225,891.07	\$ 17,456,309.89	\$ (38,914,923.67)	\$ 13,859,96	\$ (38,901,063.71)
General Revenues:						
General Purpose Property Taxes				\$ 9,413,913.00	\$	\$ 9,413,913.00
Tuition				1,781,131.63		1,781,131.63
Unrestricted Federal and State Aid				26,286,685.44		26,286,685,44
Miscellaneous				345,180.38	44,197.06	389,377,44
Total General Revenue				37,826,910.45	44,197.06	37,871,107.51
Change in Net Position				(1,088,013.22)	58,057.02	(1,029,956.20)
Net Position - Beginning				6,207,254.36	(85,671.19)	6,121,583.17
Net Position - Ending				\$ 5,119,241.14	\$ (27,614.17)	\$ 5,091,626.97

B. FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

HARRISON TOWN SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2019

<u>B-1</u>

ASSETS:	General <u>Fund</u>	Special Revenue Fund	Total Governmental Fund
Cash and Cash Equivalents Capital Reserve Account - Cash Equivalent Accounts Receivable Intergovernmental Receivable:	\$ 450,001.00 550,708.02	\$ 490,007.43	\$ 490,007.43 450,001.00 550,708.02
State Federal Interfunds	561,222.28 272,419.23	229,200.22 12,630.09	790,422.50 12,630.09 272,419.23
Total Assets	\$ 1,834,350.53	\$ 731,837.74	\$ 2,566,188.27
LIABILITIES	1,007,000.00	- 10 (journa)	a specificant
Cash and Cash Equivalents Accounts Payable Intergovernmental Payable:	\$ 719,378.34 154,787.81	169,439.77	\$ 719,378.34 324,227.58
State Interfunds		46,430.64 125,021.49	46,430,64 125,021.49
Deferred Inflows		873,010.46	873,010.46
Total Liabilities	874,166.15	1,213,902.36	2,088,068.51
FUND BALANCES			
Reserved for: Capital Reserve Account Encumbrances Excess Surplus Excess Surplus - Designated for Subsequent Years Expenditures Legally Restricted - Designated for Subsequent Years Expenditures Unreserved, Reported in:	450,001.00 338,781.09 707,196.48		450,001.00 338,781.09 707,196.48
	967,837.27		967,837.27
	215,058.73		215,058.73
General Fund	(1,718,690.19)		(1,718,690,19)
Special Revenue Fund	960,184.38	(482,064.62) (482,064.62)	(482,064.62) 478,119.76
Total Liabilities and Fund Balances	\$ 1,834,350.53	\$ 731,837.74	\$ 2,566,188.27
	Total Fund Balance above		\$ 478,119.76
	Amounts reported for governmental activities in Statement of Net Position (A-1) are different bed		
	Capital assets used in governmental activities resources and therefore are not reported in the cost of capital assets is \$37,224,887.38 and depreciation is \$17,899,831.00. (See Note 5	ne funds. The the accumulated	19,325,056.38
	Deferred Outflows related to pension contribution Net Position Liability measurement date and of current financial resources and therefore are n statements. (See Note 7).	her deferred items are not	2,618,521.00
	Deferred Inflows related to pension actuarial gair differences in actual return and assumed return are not reported as liabilities in the funds. (See	(3,124,780.00)	
	Long-Term liabilities, including Net Pension Liabi payable in the current period and therefore are liabilities in the funds. (See Note 7).		(8,723,521.00)
	Long-Term liabilities, including bonds, loans at are not payable in the current period and ther reported as liabilities in the funds. (See Note	efore are not	(5,454,255.00)
	Net Position of Governmental Activities (A-1)		\$ 5,119,241.14 26

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

B-2

	General Fund	Special Revenue Fund	Total Governmental Fund
Revenues			
Local Tax Levy	\$ 9,413,913.00	\$	\$ 9,413,913.00
Tuition Charges	1,781,131.63		1,781,131.63
Transportation	55,142.37		55,142.37
Miscellaneous	290,038.01		290,038.01
State Sources	32,849,155.68	4,949,431.44	37,798,587.12
Federal Sources	48,405.32	1,950,671.82	1,999,077.14
	44,437,786.01	6,900,103.26	51,337,889.27
Expenditures			
Current Expense:			
Regular Instruction	11,346,756.50	1,740,251.66	13,087,008.16
Special Education Instruction	2,159,217.17		2,159,217.17
Other Special Instruction	781,485.95		781,485.95
Other Instruction	659,886.28		659,886.28
Support Services and Undistributed Costs:			
Tuition	3,841,240.17		3,841,240.17
Student and Instruction Related Services	3,060,094.22	4,955,710.72	8,015,804.94
School Administrative Services	1,628,809.19	1.57.6.77.5.5	1,628,809.19
General Administrative Services	860,978.07		860,978.07
Plant Operations and Maintenance	3,645,949.42		3,645,949.42
Pupil Transportation	782,027.82		782,027.82
Business and Other Support	998,720.32		998,720.32
Employee Benefits	13,456,348.00	652,887.00	14,109,235.00
Capital Outlay	273,192.71	accepted.	273,192.71
Transfer to Charter Schools	227,600.00	-	227,600.00
Total Expenditures	43,722,305.82	7,348,849.38	51,071,155.20
Excess (Deficiency) of Revenues Over/(Under)			
Expenditures	715,480.19	(448,746.12)	266,734.07
Other Financing Sources (Uses):			
Local Contribution to Special Revenue Fund - Regular	(145,464.00)	145,464.00	
Local Contribution to Special Revenue Fund - Inclusion	(225,648.00)	225,648.00	
Total Other Financing Sources (Uses)	(371,112.00)	371,112.00	-
Net Change in Fund Balances	344,368.19	(77,634.12)	266,734.07
Fund Balances, July 1	615,816.19	(404,430.50)	211,385.69
Fund Balances, June 30	\$ 960,184.38	\$ (482,064.62)	\$ 478,119.76

HARRISON TOWN SCHOOL DISTRICT RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

B-3

Total Net Change in Fund Balances - Governmental Funds

B-2

\$ 266,734.07

Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation Expense Capital Outlays \$ (1,482,109.00) 273,192.71

(1,208,916.29)

Prior Year Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest cost, administrative costs, investment returns, and experience/ assumption. This is the amount by which net position liability and deferred inflows/outflows related to pension changed during the period.

(266,979.00)

Compensated Absences - Net

121,148.00

Change in Net Position of Governmental Activities

A-2

\$ (1,088,013.22)

PROPRIETARY FUNDS

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2019

B-4

	Business-Type Activities Enterprise Funds Food
ASSETS	Service
Current Assets:	
Cash	\$ 34,857.19
Accounts Receivable:	
State Sources	1,123.42
Federal Sources	83,487.45
Interfunds Receivable	125,021.49
Inventories:	
Regular	14,882.85
Total Current Assets	259,372.40
Noncurrent Assets:	
Furniture, Machinery and Equipment	55,448.56
Less: Accumulated Depreciation	(32,959.09)
Total Noncurrent Assets	22,489.47_
Total Assets	\$ 281,861.87
LIABILITIES	
Current Liabilities:	
Interfunds Payable	\$ 272,419.23
Accounts Payable	37,056.81
Total Current Liabilities	309,476.04
NET POSITION	
Investment in Capital Assets, Net	
of Related Debt	22,489.47
Unrestricted	(50,103.64)
Total Net Position	\$ (27,614.17)

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

B-5

	Business-Type Activities Enterprise Funds Food Service
Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 103,065.00
Daily Sales - Nonreimbursable Programs	122,826.07
Total Operating Revenue	225,891.07
Operating Expenses:	
Cost of Sales - Reimbursable Programs	534,442.24
Cost of Sales - Nonreimbursable Programs	30,863.00
USDA Food Commodities	32,362.88
Salaries	482,790.44
Fringe Benefits	68,457.83
Tax Liability	67,709.43
Liability Insurance	5,398.73
Management Fee	64,431.57
Repairs and Maintenance	19,828.66
Other Purchased Services	51,767.30
Supplies and Materials	37,524.46
Miscellaneous	4,987.97
Depreciation	4,609.72
Total Operating Expenses	1,405,174.23
Operating Loss	(1,179,283.16)
Nonoperating Revenues:	
Interest Revenue	1,144.09
Other Sources	43,052.97
State Sources:	
State School Lunch Program	14,833.52
Federal Sources:	
School Breakfast Program	309,161.12
National School Lunch Program	771,968:95
National School Lunch Program - HHFKA	16,406.10
USDA Food Commodities	32,362.88
Summer Food Service Program - Children	23,696.25
Summer Food Service Program - Administration	2,052.57
After School Snacks	22,661.73
Total Nonoperating Revenues	1,237,340.18
Change in Net Position	58,057.02
Total Net Position - Beginning	(85,671.19)
Total Net Position - Ending	\$ (27,614.17) 31

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

B-6

	Business-Type Activities Enterprise Funds Food Service
Cash Flows from Operating Activities	
Receipts from Customers	\$ 225,891.07
Receipts from Interfunds	(230,000.00)
Payments to Employees	(482,790.44)
Payments to Suppliers	(677,989.80)
Net Cash Used by Operating Activities	(1,164,889.17)
Cash Flows from Noncapital Financing Activities	
State Sources	14,963.94
Federal Sources	1,154,262.31
Miscellaneous Expense	(8,446.01)
Other Sources	1,144.09
Net Cash Provided by Noncapital Financing Activities	1,161,924.33
Net Increase/(Decrease) in Cash and	
Cash Equivalents	(2,964.84)
Balances - Beginning of Year	37,822.03
Balances - End of Year	\$ 34,857.19
Reconciliation of Operating Loss to Net Cash Used by Operating Activities	
Operating Loss	\$ (1,179,283.16)
Adjustments to Reconcile Operating Loss to Cash Provided (Used) by Operating Activities:	
Depreciation	4,609.72
Federal Commodities	32,362.88
Change in Assets and Liabilities:	2003
(Increase)/Decrease in Inventory	(8,386.68)
(Increase)/Decrease in Accounts Receivable	8,446.01
Increase/(Decrease) in Interfunds Payable	(22,637.94)
Total Adjustments	14,393.99
Net Cash Used by Operating Activities	\$ (1,164,889.17)

FIDUCIARY FUNDS

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2019

B-7

	Unemployment Compensation Trust	Agency Funds
ASSETS		
Cash and Cash Equivalents	\$ 129,147.14	\$ 124,195.02
Total Assets	\$129,147.14	\$ 124,195.02
LIABILITIES		
Payable to Student Groups Payroll Deductions and Withholdings		\$ 120,589.78 3,605.24
Total Liabilities		\$ 124,195.02
NET POSITION		
Held in Trust for Unemployment Claims and Other Purposes	\$ 129,147.14	

HARRISON TOWN SCHOOL DISTRICT STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

B-8

	Unemployment Compensation Trust
Additions	
Contributions:	
Plan Members	\$ 33,904.20
Total Contributions	33,904.20
Investment Earnings:	
Interest	82.53
Total Additions	33,986.73
Deductions	
Yearly Assessment	6,557.03
Bank Charges	36.00
Unemployment Claims	27,084.05
Total Deductions	33,677.08
Change in Net Position	309.65
Total Net Position - Beginning	128,837.49
Total Net Position - Ending	\$ 129,147.14

NOTES TO FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019

1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

The Harrison Town School District (the "District") is a Type I District located in the County of Hudson, State of New Jersey. As a Type I School District, the members are appointed by the Mayor. A Board of School Estimate approves the school district levy after the final budget is determined by the Board of Education (the "Board"). The members of the Board of School Estimate include the Mayor, two members of the local school board and two members of the governing body.

The Harrison Town School District had an approximate enrollment at June 30, 2019 of 2,027 students.

A reporting entity is comprised of the primary government, component units, and other organizations that are included to insure that the financial statements of the School District are not misleading. The primary government consists of all funds, departments, boards, and agencies that are not legally separate from the School District. For Harrison Town School District, this includes general operations, food service, and student related activities of the School District.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Harrison Town School District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989, to its governmental activities provided they do not conflict with or contradict GASB pronouncements. The most significant of the School District's accounting policies are described below.

A. Basis of Presentation

The School District's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

A. Basis of Presentation (Continued)

1. Government-Wide Financial Statements

The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental activities of the School District at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

2. Fund Financial Statements

During the year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance.

Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column.

B. Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

1. Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

<u>General Fund</u> - The General Fund is the General Operating Fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

B. Fund Accounting (Continued)

1. Governmental Funds (Continued)

General Fund (Continued)

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

<u>Special Revenue Fund</u> - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

<u>Capital Projects Fund</u> - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

<u>Permanent Fund</u> - The Permanent Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. Resources are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting entity's programs - that is, for the benefit of the school district. The District presently has no resources that are considered permanent funds.

2. Proprietary Fund Type

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Fund of the District:

<u>Enterprise Fund</u> - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund.

B. Fund Accounting (Continued)

2. Proprietary Fund Type (Continued)

Enterprise Fund (Continued)

All Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary Fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by Proprietary Funds is charged as an expense against their operations. Accumulated depreciation is reported on Proprietary Fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives in the operation of the Enterprise Funds are approximately 10 years.

<u>Internal Service Funds</u> - These funds may be used to report any activity that provides goods or services to other funds, departments or agencies of the primary entity and its component units, or to other governments, on a cost-reimbursement basis. In addition, internal service funds are used only if the reporting school district is the predominant participant in the activity. The District does not currently utilize any internal service funds.

3. Fiduciary Funds

<u>Trust and Agency Funds</u> - The Trust and Agency Funds are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

Private Purpose Scholarship Funds

<u>Expendable Trust Fund</u> - An Expendable Trust Fund is accounted for in essentially the same manner as the Governmental Fund types, using the same measurement focus and basis of accounting. Expendable Trust Funds account for assets where both the principal and interest may be spent. The Expendable Trust Fund includes the Unemployment Compensation Insurance Fund and Scholarship Funds.

<u>Nonexpendable Trust Fund</u> - A Nonexpendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal.

<u>Unemployment Insurance Trust</u> - The SUI Fund is an employee benefit trust fund which accounts for resources held and administered while acting in a fiduciary capacity for individuals or other government agencies. Assets are held in trust for members of the defined contribution plan.

<u>Agency Funds</u> - Agency Funds are used to account for the assets that the District holds on behalf of others as their agent. These funds are custodial in nature and do not involve measurement of results of operations. Agency Funds include payroll and student activities funds.

B. Fund Accounting (Continued)

4. Long-Term Debt

Long-term liabilities expected to be financed from Governmental Funds are accounted for in the General Long-Term Debt, not in the Governmental Funds. This includes serial bonds outstanding that are expected to be financed from Governmental Funds, the outstanding principal balance on capital leases, lease purchase agreements, compensated absences, claims and judgments and the outstanding principal on outstanding bonds. Because the District is a Type I District, all serial bonds are issued by the municipality.

C. Measurement Focus

1. Government-Wide Financial Statements

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the School District are included on the Statement of Net Position.

2. Fund Financial Statements

All Governmental Funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. With this measurement, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total position) is segregated into contributed capital and retained earnings components. Proprietary Fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

Fiduciary Funds are reported using the economic resources measurement focus.

D. Basis of Accounting

The modified accrual basis of accounting is used for measuring financial position and operating results of all Governmental Fund types, Expendable Trust Funds and Agency Funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

D. Basis of Accounting (Continued)

Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable".

In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's Proprietary Funds have elected not to apply the standards issued by FASB after November 30, 1989

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and nonexpendable trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

E. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue, and Debt Service Funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year subject to the limitation of N.J.A.C. 6A:23A-2.3 (et seq.).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General Fund Revenue and Special Revenue Fund Revenue from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General, Special Revenue and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

E. Budgets/Budgetary Control (Continued)

Explanation of Difference Between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

Sources/Inflows of Resources Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule. [C-1] \$ 44,443,951.89 [C-2] \$ 7	(114,888.06)
	(114 888 OE)
Difference - Budget-to-GAAP: Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the	(111 8888 NG)
related revenue is recognized.	(114,000.00)
State aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes. 2,617,640.50	404,430.50
State aid payment recognized for budgetary	
purposes, not recognized for GAAP statements. (2,623,806.38)	(482,064.62)
Total reenues as reported on the statement of revenues, expenditres and changes in	
fund balancews - governmental funds. [B-2] \$ 44,437,786.01 [B-2] \$ 6	,900,103.26
Uses/Outflows of Resources	
Actual amounts (budgetary basis) "total outflows" from the budgetary cvomparison schedule [C-1] \$ 43,722,305.82 [C-2] \$ 7	,453,737.44
Differences - budget to GAAP Encumbrances for supplies and equpment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are	
received for financial reporting purposes. Transfer to and from other funds are presented outflows of budgetary resources but are not	(114,888.06)
as expenditures for fianncial reporting purposes. Net transfers (outflows) to general fund	(371,112.00)
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund	
balances - governmental funds [B-2] <u>\$ 43,722,305.82</u> [B-2] <u>\$ 6,</u>	967,737.38

F. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the Special Revenue Fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the Special Revenue Fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

G. Assets, Liabilities and Equity

1. Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks, (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

2. Inventories and Prepaid Expenses

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the Enterprise Fund are recorded as an expenditure during the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2019.

3. Allowance for Uncollectible Accounts

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

G. Assets, Liabilities and Equity (Continued)

4. Tuition Receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

5. Tuition Payable

Tuition charges for the fiscal years 2017-18 and 2018-19 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

6. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

7. Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of \$2,000.00. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except for land are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method under the half year convention over the following useful lives:

Asset Class	Estimated Lives	
School Buildings	50 years	
Building Improvements	20 years	
Vehicles	8 years	
Furniture and Equipment	10 years	
Food Service Equipment	7 - 20 years	
Grounds Equipment	15 years	

8. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire sick leave and vacation leave liabilities are reported on the government-wide financial statements.

G. Assets, Liabilities and Equity (Continued)

8. Compensated Absences (Continued)

For Governmental Fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

9. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the governmentwide financial statements.

In general, payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the governmental funds. However, the noncurrent portion of capital leases, compensated absences and loans payable that will be paid from Governmental Funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

10. Net Position

The District has implemented GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. This statement defines net position as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. This Statement provides guidance for reporting net position within a framework that includes deferred outflows of resources and deferred inflows of resources, in addition to assets and liabilities.

The District has elected to early implement GASB No. 65, *Items Previously Reported as Assets and Liabilities*. This statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

G. Assets, Liabilities and Equity (Continued)

10. Compensated Absences (Continued)

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

11. Deferred Inflows

Deferred inflows in the General and Special Revenue Fund represent program revenues that have been received but not yet earned.

12. Fund Equity

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds. Reserves represent those portions of fund equity not available for appropriation for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

13. Fund Balance Reserves

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

14. Proprietary Funds Revenues and Expenses

Proprietary Funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a Proprietary Fund's principal ongoing operations. The principal operating revenues of the School District Enterprise Fund, (the Food Service) are charges to customers for sales of food service. Operating expenses for Enterprise Funds include the cost of sales, services, administrative expense and depreciation on Capital Assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

15. Rebatable Arbitrage

Rebatable arbitrage results from investing the proceeds of borrowed funds either directly or indirectly into investments that are higher in yield than the bond yield incurred on the borrowed funds. In accordance with GASB 34, rebatable arbitrage is treated like a claim or judgment. All interest income is reported as revenue of the Capital Projects Fund. The liability, if any, is recorded in the "Statement of Net Position".

16. Non-Monetary Transactions

Commodities received under the Federal Food Distribution Program are received by the District and are recorded as nonoperating revenue when received in the Food Service Enterprise Fund at market value. The use of the commodities is included in cost of sales.

G. Assets, Liabilities and Equity (Continued)

17. Allocation of Expenses

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Employee benefits, including the employer's share of social security, worker's compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the direct expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is reported separately on the Statement of Activities. No expenses were allocated as "Indirect Expenses".

18. Extraordinary and Special Items

In fiscal year 2018, the District implemented GASB 75. This Statement replaces the requirements of Statement No. 45 Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions as amended and No. 57 OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans, for OPEB Statement No. 74 Financial Reporting for Postemployment Benefit Plans Other than Pension Plans, establish new accounting and financial reporting requirements for OPEB plans. This Statement is effective for periods beginning after June 15, 2017.

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

19. Accounting and Financial Reporting for Pensions

In fiscal year 2015, the District implemented GASB 68. This Statement amends GASB Statement No. 27. It improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local government employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement replaces the requirement of Statement No. 27, Accounting for Pension by State and Local Governmental Employers, as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement. This statement is effective for periods beginning after June 15, 2014.

The District has also implemented GASB Statement 71, Pension Transition for Contributions made Subsequent to the Measurement Date-an amendment to GASB No. 68. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, Accounting and Financial Reporting for Pensions. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

Statement 68 requires a state or local government employer (or nonemployer contributing entity in a special funding situation) to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. If a state or local government employer or nonemployer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources.

G. Assets, Liabilities and Equity (Continued)

19. Accounting and Financial Reporting for Pensions (Continued)

In addition, Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or nonemployer contributing entity that arise from other types of events. At transition to Statement 68, if it is not practical for an employer or nonemployer contributing entity to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported. Consequently, if it is not practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, contributions made after the measurement date of the beginning net pension liability could not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer or nonemployer contributing entity's beginning net position and expense in the initial period of implementation.

This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

20. Other Accounting Standards

The District is currently reviewing the following for applicability and potential impact on the financial statements:

• GASB Statement No. 84. Fiduciary Activities. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify component units and postemployment benefit arrangements that are fiduciary activities.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. The District does not expect this Statement to impact its financial statements.

• GASB Statement No. 87. Leases. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

G. Assets, Liabilities and Equity (Continued)

20. Other Accounting Standards (Continued)

 GASB Statement No. 89. Accounting for interest cost incurred before the end of a construction period. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged. The requirements of this Statement should be applied prospectively. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 90. Majority Equity Interests - An amendment of GASB Statements No. 14 and No. 61. The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority interest in a legally separate organization and to improve the relevance of financial statement information for certain component units.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. Earlier application is encouraged. The requirements should be applied retroactively except for the provisions related to (1) reporting a majority equity interest in a component unit and (2) reporting a component unit if the government acquires a 100 percent equity interest. Those provisions should be applied on a prospective basis. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 91. Conduit Debt Obligations. The objectives of this
Statement are to provide a single method of reporting conduit debt obligations by
issuers and eliminate diversity in practice associated with (1) commitments
extended by issuers, (2) arrangements associated with conduit debt obligations,
and (3) related note disclosures.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2020. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

Investments are stated at cost, which approximates market. The District classifies certificates of deposit that have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments. The District is in compliance with GASB No. 3 as amended by GASB No. 40.

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York or a banking institution that is a member of the Federal Reserve System and has capital funds of not less then \$25,000,000.

<u>Custodial Credit Risk</u> - This is the risk that in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, the Board will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Board does not have a policy for custodial credit risk. Federal depository insurance and New Jersey's Governmental Unit Deposit Protection Act mitigate this risk.

<u>Interest Rate Risk</u> - This is the risk that changes in market interest rates that will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to change in market interest rates. The Board's investment policy does not include limits on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

As of June 30, 2019, the Board's cash, cash equivalents and investments consisted of:

	2019
Valley National Bank - Checking Account	\$ 721,654.66
Schuyler Savings Bank	19,410.89
	\$741,065.55

The carrying amount of the Board's cash and cash equivalents at June 30, 2019 was \$741,065.55 and the bank balance was \$1,113,813.14. Of the bank balance, \$269,410.89 was covered by Federal Depository Insurance and \$844,402.25 was covered by the Governmental Unit Deposit Protection Act (GUDPA), N.J.S.A. 17:9--41, et seq., for all New Jersey governmental unit's deposits in excess of the Federal deposit maximums. These funds constitute "deposits with financial institutions" as defined by GASB No. 40.

Of the total amount, deposits of \$450,001.00 have been earmarked towards the Capital Reserve Account (See Note 5).

New Jersey P.L. 2017, c. 310 permits the Board of Education to purchase various investments in accordance with the Board's Cash Management Plan.

4. INTERGOVERNMENTAL ACCOUNTS RECEIVABLE

Intergovernmental Accounts Receivable at June 30, 2019 consisted of Federal Source, State Source, transportation, a capital project grant for the new high school and other revenue. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables are as follows:

4. INTERGOVERNMENTAL ACCOUNTS RECEIVABLE (Continued)

	Governmental Fund Financial Statements	Business- Type <u>Activities</u>
State Aid:		
General Fund:		
TPAF FICA Reimbursement	\$ 226,488.28	
Extraordinary Aid	334,734.00	
	\$ 561,222.28	
Special Revenue Fund		
State Source	\$ 229,200.22	
Federal Source	\$ 12,630.09	
Proprietary Fund:		
Enterprise Fund:		
State Source		\$ 1,123.42
Federal Source		\$ 83,487.45

5. CAPITAL ASSETS

Capital Asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance June 30, 2018	Additions	Balance June 30, 2019
Land	\$ 2,595,300.00	\$	\$ 2,595,300.00
Site Improvements and Buildings	30,300,528.92		30,300,528.92
Machinery and Equipment	4,055,865.75	273,192.71	4,329,058.46
Total Historical Cost	36,951,694.67	273,192.71	37,224,887.38
Less: Accumulated Depreciation	(16,417,722.00)	(1,482,109.00)	(17,899,831.00)
Governmental Assets Net Capital Position	\$ 20,533,972.67	\$(1,208,916.29)	\$ 19,325,056.38

6. LONG-TERM DEBT

During the fiscal year ended June 30, 2019, the following changes occurred in liabilities:

	Beginning Balance	Additions	<u>Deletions</u>	Ending Balance	Long-Term Portion
Activities Compensated Absences Payable	\$ 5,575,403.00	\$ 118,852.00	\$ 240,000.00	\$ 5,454,255.00	\$ 5,454,255.00

6. LONG-TERM DEBT (Continued)

A. Bonds and Loans Payable Currently Outstanding are Summarized as Follows

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

B. Debt Service Requirements

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

C. Bonds Authorized but Not Issued

As of June 30, 2019, there were no Bonds authorized but not issued.

D. Capital Lease Obligations Payable

Lease/Purchase Agreements - Equipment, Vehicles and Fields

As of June 30, 2019, the District had not entered into any capital leases.

7. PENSION PLANS

Description of Plans

All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P. O. Box 295, Trenton, New Jersey 08625.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey On-Behalf of the District and the system's other related noncontributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district or public agency, provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

Vesting and Benefit Provisions

The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43:3B, and N.J.S.A. 18A:6 for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/55 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Pension benefits for members enrolled in PERS after May 21, 2010 would be based on 1/60th of the average annual compensation for the last five years of service or any five fiscal years of membership that provide the largest benefit to the member of the member's beneficiary. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55). The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the system.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation

P.L. 2011, c. 78, effective June 28, 2011, made various changes to the manner in which TPAF and PERS operates and to the benefit provisions of those systems.

This new legislation's provisions impacting employee pension and health benefits include:

- New members of TPAF and PERS hired on or after June 28, 2011 (Tier 5 members), will
 need 30 years of creditable service and age 65 for receipt of the early retirement benefit
 without a reduction of ¼ to 1 percent for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the TPAF and PERS is increased from age 62 to 65 for Tier 5 members.
- Active member contribution rates will increase. TPAF and PERS active member rates increase from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years. For Fiscal Year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contributions for TPAF and PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Contribution Requirements

The contribution policy is set by New Jersey State Statutes and, in most retirement systems, contributions are required by active members and contribution employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

In accordance with the provisions of Chapter 78, P.L. 2011, employee pension contribution rates for TPAF and PERS is currently 7.50% of employees' annual compensation, as defined.

Contribution Requirements (Continued)

Employers are required to contribute at an actuarially determined rate in both PERS and TPAF. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the TPAF and PERS. In the PERS and TPAF, the employer contribution includes funding for post-retirement medical premium. Under current statute, the school is a noncontributing employer of the TPAF.

During the year ended June 30, 2019 for TPAF, which is a cost-sharing plan with special funding situations, the annual pension costs equals annual required contribution. For PERS, which is a cost sharing multi-employer pension plan, the annual pension costs differs from the annual required contribution due to the enactment of Chapter 114, P.L. 1997.

Three-Year Trend Information for PERS

Year Funding	Pension Cost (APC)	Net Cost to District	Percentage of APC Contributed
June 30, 2019	\$ 447,392.00	\$ 447,392.00	100%
June 30, 2018	432,077.00	432,077.00	100%
June 30, 2017	404,160.00	404,160.00	100%

Three-Year Trend Information for TPAF (Paid On-Behalf of the District)

Year <u>Funding</u>	Annual Pension Cost (APC)	Percentage of PC Contributed	Long-Term Disability Insurance	Post- Retirement Medical Benefits
June 30, 2019	\$ 3,451,372.00	100%	\$ 3,164.00	\$ 1,565,537.00
June 30, 2018	2,689,293.00	100%	3,518.00	1,736,957.00
June 30, 2017	1,849,479.00	100%	3,390.00	1,541,037.00

During he fiscal year ended June 30, 2019, the State of New Jersey contributed \$3,451,372.00 to the TPAF for normal pension, \$3,164.00 for Long-Term Disability Insurance and \$1,565,537.00 for benefits On-Behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$1,323,823.56 during the year ended June 30, 2018 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and individual fund statement and schedules as a revenue and expenditure in accordance with GASB 27.

Legislation enacted during 1993 provided early retirement incentives for certain members for TPAF and PERS who met certain age and service requirements and who applied for retirement between certain dates in the 1994 fiscal year. The early retirement incentives included: (a) an additional five years of service credit for employees at least age 50 with a minimum of 25 years of service; (b) free health benefits for employees at least 60 years old with at least 20 years of service; and (c) an additional \$500 per month for two years for employees at least age 60 with 10 but less than 20 years of service. The Board assumed the increased cost for the early retirement as it affected their District.

Teachers' Pension and Annuity Fund (TPAF)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The employer contributions for the District are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the District (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the District (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the District. However, the State's portion of the net pension liability that was associated with the District was \$113,424,012, as measured on June 30, 2018 and \$110,862,563 as measured on June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$6,612,223 and revenue of \$6,612,223 for support provided by the State. The measurement period for the pension expense and revenue reported in the District's financial statements (A-2) at June 30, 2019 is based upon changes in the collective net pension liability with a measurement period of June 30, 2017 through June 30, 2018. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon the changes in the collective net pension liability between July 1, 2017 and June 30, 2018.

Although the District does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	June 30, 2018	June 30, 2017
Collective Deferred Outflows of Resources	\$ 12,599,296,329	\$ 14,251,854,934
Collective Deferred Inflows of Resources	16,171,861,734	11,807,238,433
Collective Net Pension Liability (Nonemployer - State of New Jersey)	63,617,852,031	67,423,605,859
State's Portion of the Net Pension Liability that was Associated with the District	113,424,012	110,862,563
State's Portion of the Net Pension Liability that was Associated with the District as a Percentage of the Collective Net Pension		
Liability	0.1782895976%	0.1644269267%

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation: 2.25%

Salary Increases:

2011-2026 1.55% - 4.55% Thereafter 2.00% - 5.45%

Investment Rate of Return: 7.00%

Preretirement mortality rates were based on the RP-2006 Employee White Collar Mortality tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2016) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
110001 01000	THOOGHO!!	riate of Hotalii
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

Discount Rate

The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

Since the District has no proportionate share of the net pension liability because of the special funding situation, the district would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf16.pdf

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml.

Public Employees' Retirement System (PERS)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee Contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019 the District reported a liability of \$8,723,521.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2017. The District's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2018 and 2017. At June 30, 2018, the District's proportion was 0.0443054415%, which was a decrease of (0.0009383059%) from its proportion measured as of June 30, 2017.

Public Employees' Retirement System (PERS) (Continued)

Discount Rate

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2019, the District recognized pension expense of \$729,236.00. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of	Deferred Inflows of
	Resources	Resources
Differences Between Expected and Actual Experience	\$ 166,359	\$ 44,981
Changes of Assumptions	1,437,492	2,789,318
Net Difference Between Projected and Actual Earnings on Pension Plan Investments		81,827
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	574,074	208,654
District Contributions Subsequent to the Measurement Date	440,696	
	\$ 2,618,621	\$ 3,124,780

Public Employees' Retirement System (PERS) (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The \$440,696 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2019 the plan measurement date is June 30, 2018) will be recognized as a reduction of the net pension liability measured as of June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended _June 30	Amount
2019	\$ 60,545.72
2020	(83,826.41)
2021	(601,103.41)
2022	(521,045.84)
2023	(166,845.82)
	\$ (1,312,275.76)

Additional Information:

Collective balances at June 30, 2018 and 2017 are as follows:

	June 30, 2018	June 30, 2017
Collective Deferred Outflows of Resources	\$ 4,684,852,302	\$ 6,424,455,842
Collective Deferred Inflows of Resources	7,646,736,226	5,700,625,981
Collective Net Pension Liability (Non-State -		
Local Group)	19,689,501,539	23,278,401,588
District's Portion of Net Pension Liability	8,723,521	10,532,021
District's Proportion %	0.0443054415%	0.0452437474%

Actuarial Assumptions

The collective total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions:

Inflation	2.25%
Salary Increases:	
Through 2026	1.65% - 4.15% (Based on Age)
Thereafter	2.65% - 5.15% (Based on Age)
Investment Rate of Return	7.00%

Public Employees' Retirement System (PERS) (Continued)

Actuarial Assumptions (Continued)

Preretirement mortality rates were based on the RP-200 Employee Pre-retirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the conduit modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set1back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using projected scale AA and using a generational approach based on the conduit 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

Public Employees' Retirement System (PERS) (Continued)

Discount Rate

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 40% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through June 30, 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments after that date in determining the total pension liability.

Public Employees' Retirement System (PERS)

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability measured as of June 30, 2018, calculated using the discount rate of 5.66%, as well as what the District's proportionate share of the collective net pension liability would be if it was calculated using a discount rate that is one-percentage point lower (4.66%) or one-percentage point higher (6.66%) than the current rate:

	1% Decrease	Discount Rate	1% Increase
	(4.66%)	(5.66%)	_(6.66%)
District's Proportionate Share of the Collective Net Pension Liability	\$10,968,822	\$ 8,723,521	\$ 6,839,856

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml.

8. POST-RETIREMENT BENEFITS

General Information about the OPEB Plan

Plan Description and Benefits Provided

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2018, the State paid PRM benefits for 148,401 State and local retirees.

The State funds post-retirement medical benefits on a "pay-as-you-go" basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years: For Fiscal Year 2018, the State contributed \$1,909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State's pay-as-you-go contribution between Fiscal Year 2017 and Fiscal Year 2018 is attributed to rising health care costs, an increase in the number of participants qualifying for State-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in Fiscal Year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 BILLION AS THE State's contribution to fund pay-as-you-go PRM costs.

General Information about the OPEB Plan (Continued)

Plan Description and Benefits Provided (Continued)

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance. GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligator for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year's \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the remeasured total OPEB liability in Fiscal Year 2017.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB's No. 75.

Total OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASB's No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State's CAFR (https://www.nj.gov/treasury/omb/cafr.shtml).

Actual assumptions and other imputes. The total PEB liability in the June 30, 2018 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The total nonemployer OPEB liability as of June 30, 2017 was determined by an actuarial valuation as of June 30, 2016. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actual valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%	
	TPAF/ABP	PERS
Salary Increases:		
Through 2026	1.55% - 4.55%	2.15% - 4.15%
	Based on Years of Service	Based on Age
Thereafter	2.00% - 5.45%	3.15% - 5.15%
	Based on Years of Service	Based on Age

Total Nonemployer OPEB Liability (Continued)

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Post-Retirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, and July 1, 2011 - June 30, 2014 and July 1, 2010 - June 30, 2013 for TPAF, PERS and PFRS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

Health Care Trend Assumptions

For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0% The Medicare Advantage trend rate is 4.5% and will continue in all future years.

Discount Rate

The discount rate for June 30, 2018 and 2017 was 3.87% and 3.58%, respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Changes in the Total OPEB Liability Reported by the State of New Jersey

	Increase/(Decrease)
	Total OPEB Liability
Balance as of June 30, 2017 Measurement Date	\$ 53,639,841,858
Changes Recognized for the Fiscal Year:	
Service Cost	1,984,642,729
Interest on the Total OPEB Liability	1,970,236,232
Changes of Benefit Terms	Marine Committee
Differences Between Expected and Actual Experience	(5,002,065,740)
Changes of Assumptions	(5,291,448,855)
Gross Benefit Payments ¹	(1,232,987,247)
Contributions from the Non-Employer	N/A
Contributions from the Member ¹	42,614,005
Net Investment Income¹	N/A
Administrative Expense ¹	N/A
Net Changes	(7,529,008,876)
Balance as of June 30, 2018 Measurement Date	\$ 46,110,832,982

Data for Measurement Periods Ending June 30, 2018 were provided by the State.

Changes in the Total OPEB Liability Reported by the State of New Jersey (Continued)

At June 30, 2019, the State's proportionate share of the OPEB liability attributable to the District is \$56,142,035. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 to the total OPEB liability of the State Health Benefit Program Fund - Local Education Retired Employees Plan at June 30, 2018. At June 30, 2018, the State's share of the OPEB liability attributable to the District was .12175 percent, which was a decrease of .00131 percent from its proportionate share measured as of June 30, 2017 of .12306 percent.

There were no changes of benefit term.

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58 percent in 2017 to 3.87 percent in 2018.

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate

The following presents the total nonemployer OPEB liability as of June 30, 2018 and 2017, respectively, calculated using the discount rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	June 30, 2018		
	At 1%	At Discount	At 1%
	Decrease	Rate	Increase
	(2.87%)	(3.87%)	(4.87%)
Total OPEB Liability			
(School Retirees)	\$ 66,371,314	\$ 56,142,035	\$ 48,010,815
		June 30, 2017	
	At 1%	At Discount	At 1%
	Decrease	Rate	Increase
	(2.58%)	(3.58%)	(4.58%)
Total OPEB Liability			
(School Retirees)	\$ 54,284,394	\$ 66,007,022	\$ 81,574,533

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB liability as of June 30, 2018 and 2017, respectively, calculated using the healthcare trend rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a healthcare trend rate that is one percentage point lower or one percentage point higher than the current rate:

Sensitivity of Total Nonemployer OPEB Liability to Changes In the Healthcare Trend Rate (Continued)

		June 30, 2018	
	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Total OPEB Liability (School Retirees)	\$ 46,404,662	\$ 56,142,035	\$69,020,084
		June 30, 2017	
	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Total OPEB Liability (School Retirees)	\$ 78,355,097	\$ 66,007,022	\$ 56,212,411

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2019, the board of education recognized OPEB expense of \$2,838,066 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB's No. 75 and in which there is a special funding situation. This amount has been included in the District-Wide Statement of Activities (accrual basis) as a Revenue and Expense in accordance with GASB No. 85.

In accordance with GASB's No. 75, the Harrison Town Board of Education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2018, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB from the following sources:

	Deferred Outflows	Deferred <u>Inflows</u>
(1) Difference Between Actual and Expected Experience	\$ -	\$ (4,476,086,167)
(2) Net Difference Between Expected and Actual Earnings on OPEB Plan Investments		
(3) Assumption Changes		(10,335,978,867)
(4) Sub-Total		(14,812,065,034)
(5) Contributions Made in Fiscal Year Ending 2018 After June 30, 2017 Measurement Date ¹	TBD	N/A
(6) Total	\$ -	\$ (14,812,065,034)

¹Employer contributions made after June 30, 2018 are reported as a deferred outflow of resources but are not amortized in expense.

8. POST-RETIREMENT BENEFITS (Continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB will be recognized in OPEB expense as follows:

Fiscal Year	
Ending June 30,	Total
2019	\$ (1,825,218,593)
2020	(1,825,218,593)
2021	(1,825,218,593)
2022	(1,825,218,593)
2023	(1,825,218,593)
Thereafter	(5,685,972,069)
	\$ (14,812,065,034)

9. DEFINED CONTRIBUTION RETIREMENT PROGRAM

Description of System

The Defined Contribution Retirement Program (DCRP) was established on July 1, 2007 for certain public employees under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007. The program provides eligible members, with a minimum base salary of \$1,500.00 or more, with a tax-sheltered, defined contribution retirement benefit, in addition to life insurance and disability coverage. The DCRP is jointly administered by the Division of Pensions and Benefits and Prudential Financial.

If the eligible elected or appointed official will earn less than \$5,000.00 annually, the official may choose to waive participation in the DCRP for that office or position. This waiver is irrevocable.

As of May 21, 2010, the minimum base salary required for eligibility in the DCRP was increased to \$5,000.00.

This retirement program is a new pension system where the value of the pension is based on the amount of the contribution made by the employee and employer and through investment earnings. It is similar to a Deferred Compensation Program where the employee has a portion of tax deferred salary placed into an account that the employee manages through investment options provided by the employer.

The law requires that three classes of employees enroll in the DCRP, detailed as follows:

- All elected officials taking office on or after July 1, 2007, except that a person who is reelected to an elected office held prior to that date without a break in service may remain in the Public Employees' Retirement System (PERS).
- A Governor appointee with the advice and consent of the Legislature or who serves at the
 pleasure of the Governor only during that Governor's term of office.
- Employees enrolled in the PERS on or after July 1, 2007 who earn salary in excess of established "maximum compensation" limits.
- Employees otherwise eligible to enroll in the PERS on or after November 2, 2008 who do not earn the minimum salary for PERS Tier 3, but who earn salary of at least \$5,000.00.
- Employees otherwise eligible to enroll in the PERS after May 21, 2010, who do not work the
 minimum number of hours per week required for PERS Tier 4 or Tier 5 enrollment (32 Hours
 per week) but who earn salary of at least \$5,000.00 annually.

9. DEFINED CONTRIBUTION RETIREMENT PROGRAM (Continued)

Notwithstanding the foregoing requirement, other employees who hold a professional license or certificate or meet other exceptions are permitted to remain to join or remain in PERS.

Contributions Required and Made

Contributions made by employees for DCRP are currently at 5.5% of their base wages. Member contributions are matched by a 3.0% employer contribution.

10. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences of the Governmental Fund types is recorded in the current and long-term liabilities. The current portion of the compensated absence balance of the Governmental Funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability balance of compensated absences.

11. DEFERRED COMPENSATION

The District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

The Variable Annuity Life Insurance Company
The Hartford Broker Dealers
Travelers Life and Annuity Company
The Equitable Financial Companies

Metropolitan Life Preference Plus Security Benefit Paul Revere Insurance Company

12. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

<u>Property and Liability Insurance</u> - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

12. RISK MANAGEMENT (Continued)

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's Expendable Trust Fund for the current and previous two years:

Interest	Employee Contributions	Amount Reimbursed	Ending Balance
\$ 82.53	\$ 33,904.20	\$ 33,677.08	\$ 129,147.14
41.20	32,227.57	16,354.61	128,837.49
36.48	32,135.60	40,675.19	112,923.33
	\$ 82.53 41.20	Interest Contributions \$ 82.53 \$ 33,904.20 41.20 32,227.57	Interest Contributions Reimbursed \$ 82.53 \$ 33,904.20 \$ 33,677.08 41.20 32,227.57 16,354.61

13. INTERFUND BALANCES AND TRANSFERS

The interfund receivable/payable as of June 30, 2019 will be liquidated in the normal course of business in the succeeding year.

	Interfunds Receivable	Interfunds Payable
General Fund	\$ 272,419.23	\$
Special Revenue Fund		125,021.49
Enterprise Fund	125,021.49	272,419.23
	\$397,440.72	\$ 397,440.72

14. CAPITAL RESERVE ACCOUNT

A Capital Reserve Account was established by the Board by inclusion of \$100.00 on October 12, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. During 2017 - 2018, the District transferred \$450,000.00 into this account. The balance as of June 30, 2019 is \$450,001.00. The Capital Reserve Account is maintained in the General Fund and its activity is included in the General Fund Annual Budget.

Funds placed in the Capital Reserve Account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual General Fund budget certified for taxes or by transfer by board resolution at year end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

15. DEFICIT FUND BALANCES

The District has a deficit fund balance of \$1,718,690.19 in the General Fund and \$482,064.62 in the Special Revenue Fund as of June 30, 2019 as reported in the fund statements (modified accrual basis). P.L. 2003, c. 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the General and Special Revenue Fund balance deficit does not alone indicate that the District is facing financial difficulties.

Pursuant to P.L. 2003, c. 97 any negative unreserved, undesignated General Fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District deficit in the GAAP funds statements of \$1,718,690.19 is less than the last state aid payment.

16. FUND BALANCE APPROPRIATED

<u>General Fund</u> - Of the \$960,184.38 General Fund fund balance reported in Statement "B-1" at June 30, 2019, \$4,716.35 is reserved for encumbrances; \$450,001.00 is reserved in the Capital Reserve Account; \$707,196.48 is excess surplus; \$215,058.73 is unreserved and has been designated for subsequent years expenditures; \$967,837.27 is excess surplus - designated for subsequent year's expenditures and appropriated and included as anticipated revenue for the year ended June 30, 2019 and (\$1,718,690.19) is unreserved and undesignated.

17. CONTINGENT LIABILITIES AND COMMITMENTS

- A. <u>Grant Programs</u> The school district participates in federally and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.
- B. <u>Litigation</u> The Board Attorney's letter did not indicate any litigation, claims or contingent liabilities that are either not covered by the Board's insurance carrier or would have a material financial impact on the Board.

18. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance is \$707,196.48 as a result of the 2018-2019 school year.

19. RECONCILIATION OF FUND BALANCE - GENERAL FUND

The Surpluses are presented on a GAAP basis and a reconciliation from the budget basis to the GAAP basis is as follows:	Unreserved and Designated
Balance on a Budget Basis on the General Fund Budgetary Basis Comparison	\$3,583,990.76
Less: Allocation of State Aid Payment of \$3,105,871.00 Not Recognized on a GAAP Basis	2,623,806.38
Balances on a GAAP Basis on the Governmental Fund Balance Sheet	\$ 960,184.38

20. TAX ABATEMENTS

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(B), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

21. SUBSEQUENT EVENT

The Harrison Town School District has evaluated subsequent events that occurred after the balance sheet date, but before December 5, 2019. No items were determined to require disclosure.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

C. BUDGETARY COMPARISON SCHEDULES

C-1 Sheet #1

	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Variance Final to Actual Favorable (Unfavorable)
Revenues					
Local Sources: Tax Levy Tuition Transportation	\$ 9,413,913.00 1,503,764.00 81,615.00	s	\$ 9,413,913.00 1,503,764.00 81,615.00	\$ 9,413,913.00 1,781,131.63 55,142.37	\$ 277,367.63 (26,472.63)
Miscellaneous	370,960.00		370,960.00	290,038.01	(80,921,99)
Total - Local Sources	11,370,252.00		11,370,252,00	11,540,225.01	169,973.01
State Sources: Equalization Aid Categorical Special Education Aid Transportation Aid Security Aid Extraordinary Aid On-Behalf TPAF Pension Contribution (Nonbudgeted) On-Behalf Medical Contribution (Nonbudgeted) On-Behalf Long-Term Disability Insurance Reimbursed TPAF Social Security Contribution (Nonbudgeted)	23,132,725.00 1,907,024.00 157,728.00 979,214.00 177,186.00		23,132,725.00 1,907,024.00 157,728.00 979,214.00 177,186.00	23,132,725,00 1,907,024.00 157,728.00 979,214.00 334,734.00 3,451,372.00 1,565,537.00 3,164.00 4,323,823.56	157,548.00 3,451,372.00 1,565,537.00 3,164.00 1,323,823.56
Total - State Sources	26,353,877.00		26,353,877.00	32,855,321.56	6,501,444,56
Federal Aid: Medicare Reimbursement	65,920.00		65,920,00	48,405,32	(17,514.68)
Total Federal Aid	65,920.00		65,920.00	48,405.32	(17,514.68)
Total Revenues	37,790,049.00		37,790.049.00	44,443,951.89	6,653,902.89
Expenditures Current Expense: Instruction - Regular Programs: Preschool/Kindergarten: Salaries of Teachers Salaries of Teachers: Grades 1 - 5 Grades 6 - 8 Grades 9 - 12 Unused Vacation Payments to Retired Staff	649,650.00 4,103,275.00 1,971,288.00 3,974,398.00 240,000.00	(18,156.00) 56,404.00 (37,257.00)	649,650.00 4,085,119.00 2,027,692.00 3,937,141.00	649,650.00 4,085,119.00 2,027,614.30 3,937,140.00	77,70 1,00
Home Instruction: Salaries of Teachers Other Purchased Services	20,581.00 14,000.00		240,000.00 20,581.00 14,000.00	240,000.00 20,581.00 3,432.34	10,567.66

C-1 Sheet #2

Variance

	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Final to Actual Favorable (Unfavorable)
Expenditures Current Expense:					
Regular Programs - Undistributed Instruction: Other Salaries for Instruction Purchased Professional/Educational Services	\$ 226,392.00 42,188.00	\$ (49,675.00) (20,139.00)	\$ 176,717.00 22,049.00	\$ 162,419.06 18,297.10	\$ 14,297.94 3,751.90
Purchased Professional and Technical Services Other Purchased Services (300-500 Series)	9,648.00 5,100.00	(6,648.00)	3,000.00 5,100.00		3,000.00 5,100.00
General Supplies Textbooks	110,724.00 133,558.00	41,201.85 (30,437.67)	151,925.85 103,120.33	101,702.81 100,800.89	50,223.04 2,319.44
Total Regular Programs	11,500,802.00	(64,706.82)	11,436,095.18	11,346,756.50	89,338.68
Special Education: Learning and/or Language Disabilities:			a consulta della	a de la companya de l	100
Salaries of Teachers Other Salaries for Instruction Textbooks	1,777,493.00 317,450.00	24,258.00 21,925.00 950.39	1,801,751.00 339,375.00 950.39	1,801,750.59 339,375,00	950.39
Total Learning and/or Language Disabilities	2,094,943.00	47,133.39	2,142,076.39	2,141,125.59	950.80
Resource Room/Resource Center: Other Salaries for Instruction	18,106.00		18,106,00	18,091.58	14.42
Total Resource Room/Resource Center	18,106.00		18,106.00	18,091.58	14.42
Total Special Education	2,113,049.00	47,133.39	2,160,182.39	2,159,217.17	965.22
Before/After School Programs - Instruction: Salaries of Teachers General Supplies	50,000.00 650.00		50,000.00 650.00	50,000.00	650.00
Total Before/After School Programs - Instruction	50,650.00		50,650.00	50,000.00	850.00

Variance Final to Actual Favorable
(Unfavorable)
\$
8,481,00
8,481.00
463,97
463.97
6,125.00 1,061.00 47,756.73
2,317.00
57,259.73
070 00

C-1 Sheet #3

	Original Budget	Budget Transfers	Final <u>Budget</u>	Actual	Favorable (Unfavorable)
Expenditures Current Expense: Bilingual Education:		7 NA (77 NA			
Salaries of Teachers	\$ 648,522.00	\$ (85,000.00)	\$ 563,522.00	\$ 563,522.00	\$
Total Bilingual Education	648,522.00	(85,000.00)	563,522.00	563,522.00	
School-Sponsored Curricular Activities - Instruction: Salaries Supplies and Materials	29,100.00 2,080.00	95,525.00 (260.05)	124,625.00 1,819.95	116,144.00 1,819.95	8,481.00
Total School-Sponsored Curricular Activities - Instruction	31,180.00	95,264.95	126,444.95	117,963.95	8,481.00
Before/After School Programs - Support SVC: Salaries	50,000.00	463.97	50,463.97	50,000.00	463,97
Total Before/After School Programs - Support SVC	50,000.00	463.97	50,463.97	50,000.00	463.97
School-Sponsored Athletic Activities - Instruction: Salaries Purchased Professional/Technical Services Supplies and Materials Other Objects	146,434.00 71,150.00 2,540.00 8,000.00	49,200.00 (8,925.00) 62,003.56 (3,000.00)	195,634.00 62,225.00 64,543.56 5,000.00	189,509,00 61,164,00 16,786,83 2,683,00	6,125.00 1,061.00 47,756.73 2,317.00
Total School-Sponsored Athletic Activities - Instruction	228,124.00	99,278.56	327,402.56	270,142.83	57,259.73
Summer School - Instruction: Salaries of Teachers	80,000.00	(2,209.81)	77,790.19	77,520.19	270.00
Total Summer School - Instruction	80,000.00	(2,209.81)	77,790.19	77,520.19	270,00
Community Services Programs - Instruction: Salaries - Other	186,000.00	(29,581.32)	156,418.68	155,938.10	480.58
Other Instructional Programs - Instruction: Salaries Purchased Professional Educational Services Supplies and Materials	40,000,00 43,102.00 60,000.00	20,700.00	40,000.00 43,102.00 80,700.00	40,000.00 43,078.14 73,207.02	23.86 7,492.98
Total Other Instructional Programs - Instruction	143,102.00	20,700.00	163,802.00	156,285.16	7,516.84
Total Instruction	15,031,429.00	81,342.92	15,112,771.92	14,947,345.90	165,426.02

C-1 Sheet #4

Variance

	Original <u>Budget</u>	Budget Transfers	Final Budget	Actual	Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Undistributed Expenditures:					
Instruction:	0.0007.400.00		0.007.400.00	0 0 057 400 00	s
Tuition to Other LEA's Within the State - Special Tuition - Other	\$ 2,057,102.00	\$	\$ 2,057,102,00 34,270.00	\$ 2,057,102,00 3,896,92	30,373.08
Tuition to Private Schools for the Disabled Within the State	34,270.00 1,795,460.00		1,795,460.00	1,780,241.25	15,218.75
Tutton to Private Schools for the Disabled Within the State	1,795,460,00		1,795,460.00	1,780,241.23	13,210.73
Total Undistributed Expenditures - Instruction	3,886,832.00		3,886,832.00	3,841,240.17	45,591.83
Attendance and Social Work Services:					
Salaries	417,874.00		417,874.00	417,257,60	616,40
Supplies and Materials	250.00		250.00	234.96	15.04
Or Character American			-	-	
Total Attendance and Social Work Services	418,124.00		418,124.00	417,492,56	631.44
Health Services:					
Salaries	548,074.00		548,074.00	548,074.00	
Purchased Professional and Technical Services	3,120.00	(2,770.00)	350,00	350.00	
Supplies and Materials	208.00	(208.00)			
Other Objects	5,304.00	(4,596.45)	707.55		707.55
Total Health Services	556,706.00	(7,574.45)	549,131.55	548,424.00	707.55
Speech, OT, PT and Related Services:					
Salaries	112,792.00		112,792.00	112,792.00	
Child Study Teams:					
Salaries of Other Professional Staff	933,360,00	(145,000.00)	788,360,00	702,481,95	85,878.05
Salaries of Secretarial and Clerical Assistants	39,899.00		39,899.00	39,899.00	32,67,972
Purchased Professional Educational Services	10,250.00		10,250.00	5,830.35	4,419.65
Other Purchased and Technical Services	2,090.00		2,090.00	1,980.45	109.55
Supplies and Materials	2,750.00		2,750.00	1,717.65	1,032.35
Total Child Study Teams	988,349.00	(145,000.00)	843,349,00	751,909.40	91,439.60

C-1 Sheet #5

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures Current Expense: Undistributed Expenditures: Improvement of Instruction Services/Other Support					
Services - Instructional Staff; Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Supplies and Materials	\$ 343,826.00 87,295.00 260.00	\$ (1,313.00)	\$ 342,513.00 87,295.00 260.00	\$ 342,513.00 86,807.12 259.54	\$ 487.88 0.46
Total Improvement of Instruction Services/Other Support Services - Instructional Staff	431,381.00	(1,313.00)	430,068.00	429,579.66	488.34
Educational Media Services/School Library: Salaries	433,112.00	18,004.00	451,116.00	451,116.00	
Total Educational Media Services/School Library	433,112.00	18,004.00	451,116.00	451,116.00	
Guidance: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Other Purchased and Technical Services Supplies and Materials	357,527.00 50,033.00 1,040.00 1,040.00	(60,000.00)	297,527.00 50,033.00 1,040.00	297,527.00 50,033.00	1,040.00
Total Guidance	409,640.00	(61,040.00)	348,600.00	347,560.00	1,040.00
Staff Development - Staff Training Services: Purchased Professional/Educational Services Other Purchased and Technical Services	9,667.00 3,547.00	(8,723.00) (3,270.40)	944.00 276.60	944.00 276.60	
Total Staff Development - Staff Training Services	13,214.00	(11,993.40)	1,220.60	1,220.60	
Support Services General Administration: Salaries Salaries of Attorneys Legal Services Audit Fees Other Purchased Professional Services Other Purchased Technical Services Communications/Telephone Other Purchased Services (300-500 Series) General Supplies BOE In-House Training/Meeting Supplies	602,978,00 1,404.00 72,800.00 41,600.00 12,918,00 5,280.00 93,600.00 55,120.00 7,072.00 1,248.00	(25,000.00)	577,978.00 1,404.00 72,800.00 41,600.00 12,918.00 5,280.00 93,600.00 55,120.00 7,072.00 1,248.00	577,978.00 1,404.00 67,275.00 41,600.00 12,918.00 5,280.00 92,421.91 52,098.47 2,189.00 763.69	5,525,00 1,178.09 3,021.53 4,883.00 484.31
Miscellaneous Expenditures BOE Membership Dues and Fees	4,264.00 12,560.00		4,264.00 12,560.00	7,050.00	4,264.00 5,510.00
Total Support Services General Administration	910,844,00	(25,000.00)	885,844.00	860,978.07	24,865.93
Support Services School Administration: Salaries of Principals/Assistant Principals Salaries of Secretarial and Clerical Assistants	1,098,583.00 440,633.00	1,409.00 10,056.00	1,099,992.00 450,689.00	1,099,992,00 450,687.08	1.92

C-1 Sheet #6

Variance

	Original Budget	Budget Transfers	Final Budget	Actual	Final to Actual Favorable (Unfavorable)
Expenditures Current Expense: Undistributed Expenditures: Support Services School Administration: Other Salaries	\$ 62,732.00	\$ (9,498.16)	\$ 53,233.84	\$ 32,227.43	\$ 21,006.41
Other Purchased Professional/Technical Services	2,000.00	\$ (9,498.16)	2,000.00	2,000.00	\$ 21,000.41
Supplies and Materials	37,374.00	(1,950,52)	35,423.48	31,262.12	4,161,36
Other Objects	14,040.00	(1,334.44)	12,705.56	12,640,56	65.00
Total Support Services School Administration	1,655,362,00	(1,318.12)	1,654,043,88	1,628,809.19	25,234.69
Central Services:					
Salaries	647,031.00		647,031.00	647,031.00	
Purchased Professional Services	26,160.00		26,160.00	19,594.29	6,565.71
Miscellaneous Purchased Services	27,496.00		27,496.00	21,820.59	5,675.41
Supplies and Materials	7,000,00		7,000.00	4,519.31	2,480.69
Total Central Services	707,687.00		707,687.00	692,965.19	14,721.81
Required Maintenance for School Facilities:					
Salaries	266,097.00	(35,000.00)	231,097.00	231,097.00	
Total Required Maintenance for School Facilities	266,097.00	(35,000.00)	231,097.00	231,097.00	
Custodial Services:					
Salaries of Non-instructional Aides	30,366,00	(20,798.00)	9,568.00	9,568.00	
Salaries	1,008,989,00	95,000.00	1,103,989.00	1,103,989.00	
Cleaning, Repair and Maintenance Services	1,014,636.00	142,655.00	1,157,291.00	1,084,579.68	72,711.32
Insurance	466,752.00		466,752.00	426,014.25	40,737.75
General Supplies	52,520.00		52,520.00	39,254.04	13,265.96
Energy (Electricity)	459,867.00	(18,201.00)	441,666.00	371,841.05	69,824.95
Energy (Heat)	551,616.00	(141,000.00)	410,616.00	379,606.40	31,009.60
Total Custodial Services	3,584,746.00	57,656.00	3,642,402,00	3,414,852,42	227,549,58
Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School)	15,606.00	(15,606.00)			
Other Than Between Home to School - Vendors	65,300.00	AND STREET	65,300.00	42,544,18	22,755,82
Contract Services (Special Education Students) - Vendors	687,235.00	50,000.00	737,235.00	674,701.80	62,533.20
Special Education Students - Joint Agreements	72,134.00	174,525,525	72,134.00	63,723.67	8,410.33
Supplies and Materials	2,100.00		2,100.00	1,058.17	1,041.83
Total Student Transportation Services	842,375.00	34,394.00	876,769.00	782,027.82	94,741.18

C-1 Sheet #7

On-Behalf Medical Contribution (Nonbudgeted) 1,565,537.00 (7 On-Behalf Long-Term Disability Insurance 3,164.00 (8 Reimbursed TPAF Social Security Contribution (Nonbudgeted) 1,323,823.56 (7 Total Undistributed Expenditures 22,759,594.00 (178,253.07) 22,581,340.93 28,274,167.21 (8	fariance al to Actual avorable favorable)
Supplies and Materials 260.00 (68.10) 191.90 191.90 191.90	45,539.77
Unallocated Benefits - Employee Benefits: Social Security 380,000.00 380,000.00 380,000.00 TPAF Contributions - ERIP 340,000.00 340,000.00 340,000.00 Other Retirement Contributions - Regular 140,000.00 140,000.00 140,000.00 Other Retirement Contributions - ERIP 190,000.00 190,000.00 Workmen's Compensation 234,600.00 234,600.00 234,600.00 234,600.00 Health Benefits 5,821,370.00 5,754,571.88 Tuition Reimbursements 30,000.00 30,000.00 23,600.76 Other Employee Benefits 55,000.00 30,000.00 23,600.76 Other Employee Benefits 55,000.00 55,000.00 7,112,451.44 On-Behalf TPAF Pension Contribution (Nonbudgeted) 7,190,970.00 7,112,451.44 On-Behalf Medical Contribution (Nonbudgeted) 3,451,372.00 (3,700.00) On-Behalf Medical Contribution (Nonbudgeted) 3,164.00 Reimbursed TPAF Social Security Contribution (Nonbudgeted) 3,184.00 Reimbursed TPAF Social Security Contribution (Nonbudgeted) 22,759,594.00 (178,253.07) 22,581,340.93 28,274,167.21 (5,700.00)	C. Marine
Social Security 380,000.00 380,000.00 380,000.00 380,000.00 340,000.00	45,539.77
On-Behalf TPAF Pension Contribution (Nonbudgeted) 3,451,372.00 (3,72.00 (3,72.00 (3,72.00 (3,72.00 (3,72.00 (4,72.00 (7	66,798.12 6,399.24 5,321.20
On-Behalf Medical Contribution (Nonbudgeted) 1,565,537.00 (7 On-Behalf Long-Term Disability Insurance 3,164.00 (8 Reimbursed TPAF Social Security Contribution (Nonbudgeted) 1,323,823.56 (7 Total Undistributed Expenditures 22,759,594.00 (178,253.07) 22,581,340.93 28,274,167.21 (8	78,518.56
	451,372.00) 565,537.00) (3,164.00) 323,823.56)
Total Expenditures - Current Expense 37,791,023.00 (96,910.15) 37,694,112.85 43,221,513.11 (8	692,826.28)
	527,400.26)
Capital Outlay:	995.00 228.31 23,590.48
Total Equipment 196,380.00 101,626.50 298,006.50 273,192.71	24,813,79

C-1 Sheet #8

Variance

	Original Budget	Budget <u>Transfers</u>	Final Budget	Actual	Final to Actual Favorable (Unfavorable)
Expenditures Total Capital Outlay	\$ 196,380.00	\$ 101,626.50	\$ 298,006.50	\$ 273,192.71	\$ 24,813,79
Transfer of Funds to Charter Schools	272,620.00		272,620.00	227,600,00	45,020.00
Total General Fund Expenditures	38,260,023.00	4,716.35	38,264,739.35	43,722,305.82	(5,457,566.47)
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(469,974.00)	(4,716.35)	(474,690.35)	721,646.07	1,196,336.42
Other Financing Sources (Uses): Operating Transfer In: General Fund Contribution to School-Based Budgets Operating Transfers Out: General Fund Contribution to School-Based Budgets Local Contribution - Transfer to Special Revenue - Inclusion Local Contribution - Transfer to Special Revenue - Regular	23,572,263.00 (23,572,263.00) (225,648.00) (145,464.00)		23,572,263.00 (23,572,263.00) (225,648.00) (145,464.00)	23,496,177.32 (23,496,177.32) (225,648.00) (145,464.00)	.76,085,68 (76,085,68)
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures	(841,086.00)	(4,716.35)	(845,802.35)	350,534.07	1,196,336.42
Fund Balances, July 1	3,233,456,69		3,233,456.69	3,233,456.69	-
Fund Balances, June 30	\$ 2,392,370.69	\$ (4,716.35)	\$ 2,387,654.34	\$ 3,583,990.76	\$ 1,196,336.42
Recapitulation: Restricted Fund Balance: Capital Reserve Account Legally Restricted - Designated for Subsequent Year's Expenditures Excess Surplus - Designated for Subsequent Year's Expenditures Excess Surplus Committed Fund Balance: Year End Encumbrances Unassigned Fund Balance				\$ 450,001.00 215,058.73 967,837.27 707,196.48 338,781.09 905,116.19	
Reconciliation to Government Funds Statements (GAAP): Less State Aid Payment Not Recognized on GAAP Basis				3,583,990,76 2,623,806,38	
Fund Balance per Governmental Funds				\$ 960,184.38	

C-1s Sheel #1

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		Original Budgel		Budget Transfer		Finai Budget			Actual			
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
REVENUES: Local Sources:												
Local Tax Levy Tultion Transportation	\$ 9,413,913.00 1,503,764.00 81,615.00	\$	\$ 9,413,913,00 1,503,764,00 81,615.00		4	5	\$ 9,413,913.00 1,503,764.00 81,615.00	4	\$ 9,413,913.00 1,503,764.00 61,615.00	\$ 9,413,913.00 1,781,131,63 55,142,37	3-	\$ 9,413,913.00 1,781,131.63 55,142,37
Miscellaneous	370,960.00		370,960,00				370,960.00		370,960.00	290,038,01		290,038.01
Total - Local Sources	11,370,252.00		11,370,252.00				11,370,252.00		11,370,252.00	11,540,225.01		11,540,225,01
State Sources: Equalization Aid Categorical Special Education Aid Transportation Aid Security Aid Entraordinary Aid Nonbudgeted:	23,132,725,00 1,807,024,00 157,728,00 879,214.00 177,186,00		23,132,725,00 1,907,024,00 157,728,00 979,214,00 177,185,00				23,132,725,00 1,907,024,00 157,726,00 979,214,00 177,186,00		23,132,725.00 1,907,024,00 157,728.00 979,214.00 177,186.00	23,132,725.00 1,907,024.00 157,728.00 979,214.00 334,734.00		23,132,725.00 1,907,024.00 157,728.00 979,214.00 334,734.00
On-Behalf TPAF Penalon Contribution On-Behalf Medical Contribution On-Behalf-Long Term Disability Insurance Reimbursed TPAF Social Security Contributions										3,451,372.00 1,565,537.00 3,164.00 1,323,823.56		3,451,372.00 1,565,537.00 3,164.00 1,323,823.56
Total - State Sources	26,353,677.00		26,353,877.00				26,353,877.00		26,353,877.00	32,855,321.56		32,855,321,56
Federal Aid:												
Medicare Reimburuement	65,920.00		65,920.00				65,920.00		65,920.00	48,405.32		48,405,32
Total Revenues	37,790,049.00		37,790,049.00				37,790,049.00		37,790,049.00	44,443,951,89		44,443,951.89
EXPENDITURES: CURRENT EXPENSE: Instruction - Regular Programs: Preschool/Kindergarten: Salaries of Tenchers.	15,000.00	634,650.00	649,650.00				15,000.00	634,650.00	649,650.00	15,000,00	634,650.00	649,550.00
Grades 1 - 5:	15,000.00	034,030.00	640,000.00				15,000.00	134,030.011	043,030,00	12,000,00	0.24,050.00	045,050.00
Salaries of Teachers Grades 6 - 8:	73,350,00	4,029,925.00	4,103,275.00		(15,156.00)	(18,156,00)	73,350.00	4,011,769.00	4.085,119.00	73,350,00	4,011,769.00	4,085,119,00
Salaries of Teachers Grades 9 - 12:	75,140.00	1,895,146.00	1,971,286.00	56,404.00		56,404.00	132,544 00	1,895,146.00	2,027,692.00	132,466,30	1,895,148.00	2,027,614,30
Splanies of Teachers Unused Vacation Payments to Retired Staff Regular Programs - Home Instruction:	105,174,00	3,859,224.90 240,000.00	3,974,398,00 240,000.00		(37,257.00)	(37,257.00)	105,174.00	3,831,967.00 240,000.00	3,937,141.00 240,000,00	105,174,00	3,831,966,00 240,000,00	3,937,140.00 240,000.00
Salaries of Teachers Other Purchased Services (400-500 Series) Regular Programs - Undistributed Instruction:	20,581,00 14,000 00		20,581.00 14,000.00				20,581.00 14,000.00		20,581,00 14,000,00	20,581,00 3,432,34		20,581,00 3,432,34
Other Salaries for Instruction Purchased Professional/Educational Services Purchased Professional and Tactifical Services Other Purchased Services (300-500 Series)		226,392.00 42,188.00 9,648.00 5,100.00	226,392.00 42,186.00 9,648.00 5,100.00		(49,675,00) (20,139,00) (6,548,00)	(49,675,00) (20,139,00) (5,548,00)		176,717.00 22,049,00 3,000.00 5,100.00	176,717.00 22,049.00 3,000,60 5,100,00		162,419.06 19,297.10	152,419,08 16,297 10
General Supplies Textbooks		110,724.00 133,558.00	110,724.00 133,558.00		(30,437.67)	(30,437.67)		151,925,85 103,120.33	151,925.05		101,702.81	101,702,81
Total Regular Programs	304,245.00	11,196,557.00	11,500,802.00	56,404.00	[121,110.82]	(64,706.82)	360,549,00	11,075,446.18	11,436,095.18	350,003.64	10,996,752,86	11,346,756,50

C-1a Sheet #2

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMEINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		Original Budget		Budget Transfer			Final Buoger			Actum		
	Operating Fund Fund 17-13	Blanded Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES: CURRENT EXPENSE: Special Education:												
Learning and/or Language Disabilities: Salaries of Trachers Other Salaries for Instruction Textbooks	\$	\$ 1,777,493.00 317,450.00	5 1,777,493.00 317,450.00	4	\$ 24,258,00 21,925.00 950.39	\$ 24,258,00 21,925,00 950,39	S	\$ 1,801,751,00 339,375,00 950,39	\$ 1,801,751.00 339,375.00 950.39	\$	\$ 1,801,750.59 339,375,00	\$ 1,801,750.59 339,375.00
Total Learning and/or Language Disabilities		2,094,943.00	2,094,943.00		47,133.39	47,133.39		2,142,076.39	2,142,076.39		2,141,125.59	2,141,125.59
Resource Room/Center: Other Salaries for Instruction		18,106.00	18,106.00					15,105.00	18,106.00		18,091.58	18,091.58
Total Resource Room/Center		18,106.00	18,106.00					(8,106.00	18,106.00		18,091.58	18,091.56
Total Special Education		2,113,049.00	2,113,049.00		47,133.39	47,133.39		2,160,182.39	2,160,182.39		2,159,217.17	2,159,217.17
Before/After School Programs - Instruction: Sataries of Teachers General Supplies		50,000.00 650.00	50,000.00 650.00					50,000.00 650.00	50,000.00 650.00		50,000.00	50,000.00
Total Before/After School Programs - Instruction		50,650,00	50,650,00					50,650,00	50,650.00		50,000.00	50,000.00
Bilingual Education - Instruction: Salaries of Teachers		648,522,00	648,522,00		(85,000,00)	(85,000,00)		563,522,00	563,522.00		563,522,00	563,522,00
Total Bilingual Education - instruction		648,522.00	648,522.00		(85,000.00)	(85,000.00)		563,522,00	553,522.00		563,522.00	563,522.00
School-Sponsored Cocurricular Activities - Instruction: Salaries Supplies and Materials		29,100,00 2,000.00	29,100,00 2,080.00		95,525,00 (260.05)	95,525.00 (260,05)		124,625.00 1,819.95	124,625,00 1,819.95		116,144.00 1,619.95	116,144.00 1,819.95
Total School-Sponsored Cocurricular Activities - Instruction		31,180.00	31,180.00		95,264.95	95,264.95		125,444.95	126,444.95		117,963.95	117,963.95
Before/After School Programs - Support SVC; Sniaries		50,000.00	50,000.00		463.97	463.97		50,463,97	50,463.97		50,000.00	50,000.00
Total Before/After School Programs - Support SVC		50,000.00	50,000,00		463.97	463.97		50,463,97	50,463,97		50,000,00	50,000.00
School-Sponsored Athletic Activities - Instruction: Salaries Other Furchased Services (300-500 Series) Supplies and Meterials Other Objects	49,150,00 1,500,00 8,000,00	146,434.00 22,000.00 1,040.00	146,434.00 71,150.00 2,540.00 6,000.00	13,000,00	49,200,00 (21,925,00) 62,003,56	49,200,00 (8,925,00) 62,003,56 (3,000,00)	62,150.00 1,300.00 5,000.00	195,624.00 75.00 63,043,56	195,634.00 62,225.00 64,543.56 5,000.00	51,089.00 2,683.00	169,509.00 75.00 16,786.83	169,509.00 61,164.00 16,786.83 2,683.00
Total School-Sponsored Athletic Activities - Instruction	58,650.00	169,474,00	225,124.00	10,000.00	89,275.56	99,278.56	68,650.00	258,752.56	327,402.56	63,772.00	206,370.83	270,142.83

C-1a Sheet #3

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2018

		Original Budget			Budget Transfer			Final Budget		Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Resource Fund Fund 15	Total General Fund
EXPENDITURES: CURRENT EXPENSE: Other Instruction:												
Salaries Other Purchased Services (300-500 Series) Supplies and Materials	\$ 40,000.00	\$ 43,102,00 60,000,00	\$ 40,000.00 43,102.00 60,000.00	4	20,700.00	29,700,00	\$ 40,000,00	43,102,00 80,700,00	\$ 40,000.00 43,102.00 80,700.00	\$ 40,000.00	\$ 43,075,14 73,207.02	\$ 40,000.00 43,076.14 73,207.02
Total Other Instructional Programs - Instruction	40,000.00	103,102.00	143,102.00		20,700.00	20,700.00	40,000.00	123,802.00	163,602.00	40,000.00	116,285.16	156,285.16
Summer School Iniduction: Solaries of Teachers		80,000,00	80,000,00		(2,209.81)	(2,209.81)		77,790,19	77,790.19		77,520,19	77,520.19
Total Summer School Instruction		80,000.00	80,000.00		(2,209.81)	(2,209.81)		77,790,19	77,790.19		77,520.19	77,520.19
Community Services Program - Instruction: Saferies	186,000.00		186,000,00	(29,581.32)		[29,581:32]	156,418,68		156,418,68	155,938.10		155,938,10
Total Community Services Program - Instruction	185,000,00		186,000,00	(29,581,32)		(29,581.32)	156,418.68		156,418,68	155,938.10		155,938.10
Total Instruction	588,895,00	14,442,534.00	15,031,429.00	36,822,68	44,520.24	81,342.92	625,717.68	14,487,054.24	15,112,771.92	609,713.74	14,337,632,16	14,947,345,90
Undistributed Expenditures: Instruction; Tuition to Other LEA's Within the State - Special Tuition - Other Tuition to Private School - Disabled - In State Total Undistributed Expenditures - Instruction	2,057,102,00 34,270,00 1,795,460,00 3,888,832,00		2,057,102.00 34,270.00 1,795,460.00 3,886,832.00				2,057,102,00 34,270,00 1,795,460,00 3,886,832,00		2,057,102,00 34,270,00 1,795,450,00 3,886,832,00	2,057,102.00 3,895,92 1,780,241.25		2,057,102.00 5,896,92 1,780,241.25
Attendance and Social Work Services:												
Seleties Supplies and Materials	138,986.00 250.00	278,888.00	417,874.00 250.00				138,986.00 250.00	278,555,00	417,874.00 250,00	138,369.60 234.96	278,888.00	417,257,60 234,96
Total Attendance and Social Work Services	139,236.00	278,885.00	418,124.00				139,236,00	278,888.00	418,124,50	138,604,56	278,888.00	417,492.56
Health Services: Salaries Purchased Professional and Technical Services Supplies and Materials Other Objects	45,000.00	503,074,00 3,120,00 208,00 5,304,00	548,074,00 3,120,00 208,00 5,304.00		(2,770.00) (208.00) (4,596.45)	(2,770.90) (208.00) (4,596.45)	45,000,00	503,074.00 350.00 707.55	548,074,00 350.00 707.55	45,000 DO	503,074.00 350,00	548,074,00 350,00
Total Health Services	45,000.00	511,706.00	556,706.00		(7,574.45)	(7,574.45)	45,000,00	504,131,55	549,131,55	45,000,00	503,424.00	548,424.00
Speech, OT, PT and Related Services: Salaries	112,792,00		112,792.00				112,792,00		112,792,60	112,792,00		112,792.00
Total Speech, OT, PT and Related Services	112,792.00		112,792.00				112,792.00		112,792.00	112,792,00		112,792.00

C-1a Sheet #4

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		Original Budget			Budget Transfer			Final Budget			Actual	
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Biended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES: GURRENT EXPENSE: Undistributed Expenditures:						7						
Improvement of Instructional Services: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Supplies and Materials	87,295,00	\$ 343,826,00 260.00	\$ 343,826,00 87,295,00 260.00	1	\$ (1,313,00)	\$ (1,313,00)	\$ 87,295,00	\$ 342,513.00 260.00	\$ 342,513.00 67,295.00 260.00	8 86,807.12	\$ 342,513,00 259,54	\$ 342,513,00 66,807.12 259.54
Total Improvement of Instructional Services	67,295.00	344,086.00	431,381.00		(1,313.00)	(1,313.00)	87,295.00	342,773.00	430,068.00	66,807.12	342,772.54	429,579.66
Educational Media Services/School Library: Salaries		433,112,00	433,112,00		18,004.00	18,004.00		451,116,00	451,116.00		451,116.00	451,116.00
Total Educational Media Services/School Library		432,112.00	433,112.00		18,004.00	18,004.00		451,116.00	451,116.00		451,116.00	451,116.00
Guittance: Salaries of Oliver Professional Staff Salaries of Secretarial and Clerical Assistants		357,527.00 50,033,00	357,527,00 50,033,00		(60,000,00)	(60,000,60)		297,527,00 50,033,00	297,527.00 50,033.00		297,527,00 50,033,00	297,527.00 50,033,00
Other Purchased and Technical Services Supplies and Materials		1,040.00	1,040.00		(1,040.00)	(1,040.00)		1,040,00	1,040.00			
Total Guidance		409,640.00	409,640.00		(61,040,00)	(61,040.00)		348,600.00	348,600,00		347,560,00	347,560.00
Child Study Teams: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Purchased Professional/Educational Services Other Purchased and Technical Services Supplies and Materials	933,360,00 39,899,00 10,250,00 2,090,00 2,750,00		933,360,00 39,899,00 10,250,00 2,090,00 2,750,00	(145,000.00)		(145,000,00)	788,360,00 39,899,00 10,250.00 2,099,00 2,750.00		788,360.00 39,899.00 10,250,00 2,090.00 2,750.00	702,481.95 39,899.00 5,830.35 1,980.45 1,717.65		702,481,95 39,899,00 5,830,35 1,980,45 1,717.65
Total Child Study Teams	858,349.00		986,349,00	(145,000.00)		(145,000.00)	643,349.00		843,349.00	751,909.40		751,909.40
Staff Development - Staff Training: Purchased Pratessional/Educational Services Other Purchased and Technical Services		9,667.00 3,547.00	9,667.00 3,547.00		(8,723.00) (3,278.40)	(8,723,00) (3,270,40)		944.00 276.60	944.00 276.60		944,00 276,60	944.00 276.60
Total Staff Development - Staff Training		13,214,00	13,214.00		(11,893.40)	(11,993.40)		1,220,50	1,220.60		1,220.60	1,220.60
Support Services General Administration: Salaries of Attorneys Legal Services Audit Feea Other Purchased Professional Services Purchased Technical Services Communicational Telephones Miscellaneous Purchased Sarvices (400-500 Series) General Supplies BOE In-House Training/Meeting Supplies Miscellaneous Expenditures BOE Mombership Dues and Fees	602,878,00 1,404,00 72,800,00 41,600,00 12,916,00 53,260,00 55,120,00 7,072,00 1,246,00 12,560,00		602,878.00 1,404.00 72,800.00 41,800.00 12,918.00 93,500.00 93,500.00 7,072.00 1,248.00 4,284.00 12,560.00	(25,000.00)		(25,000.00)	577,978.00 1,404.00 72,800.00 41,800.00 12,916.00 93,800.00 93,800.00 7,072.00 1,245.00 4,264.00		577, 976.00 1,404.00 72,800.00 41,500,00 12,916.00 5,280.00 93,600.00 7,072.00 1,245.00 4,264.00 12,560.00	577, 978.00 1,404.00 57,275.00 41,600.00 12,916.00 5,280.00 92,421.81 52,096.47 2,189.00 763.69		577,978,00 1,404,00 87,275,00 41,600,00 12,916,00 5,280,00 92,421,91 52,098,47 2,185,00 763,89
Total Support Services General Administration	910,844.00		910,844,00	(25,000.00)		(25,000.00)	885,844.00		885,844.00	660,978.07		860,978.07
Support Services - School Administration: Sataries of Principals/Assistant Principals Salaries of Socretarial and Clerical Assistants Other Salaries Other Purchased Professional and Technical Services Supplies and Materials Other Objects		1,096,583,00 440,633,00 62,732,00 2,000,00 37,374,00 14,040,00	1,098,583.00 440,633,00 62,732.00 2,000.00 37,374,00 14,040.00		1,409,00 10,056,00 (9,496,16) (1,950,52) (1,334,44)	1,469 00 10,056 00 (9,498.16) (1,950.52) (1,334.44)		1,099,992,00 450,669,00 53,233,64 2,000,90 35,423,48 12,705,56	1,099,992,00 450,689,00 53,233,84 2,000,00 35,423,48 12,705.56		1,099,992,00 450,667,08 32,227,43 2,000,00 31,262,12 12,640,56	1,099,992.00 450,687.08 32,227.43 2,000.00 31,262.12 12,640.56

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2018

C-1s Sheet #5

		200000000000000000000000000000000000000		24.56.1		Claud Bladwol			A-mail			
	Operating	Original Budget Blended	Total	Operating	Budget Trensfer Blended	Total	Operating	Final Budget Blended	Total	Operating	Actual Blended	Total
	Fund	Resource Fund	General	Fund	Resource Fund	General	Fund	Resource Fund	General	Fund	Resource Fund	General
	Fund 11-13	Fund 15	Fund	Fund 11-13	Fund 15	Fund	Fund 11-13	Fund 15	Fund	Fund 11-13	Fund 15	Fund
EXPENDITURES:												
CURRENT EXPENSE: Undistributed Expenditures:												
Central Services:												
Salaries	\$ 647,031.00	\$	5 647,031.00	4	1.5	8	\$ 647,031.00	4	\$ 647,031.00	\$ 647,031.00	2	\$ 647,031.00
Purchased Professional Services	26,160,00		26,160.00				26,180,00		26,160,00	19,594.29		19,594,29
Miscollaneous Purchased Services (400-500 Series)	27,496,00		27,496.00				27,496.00		27,498.00	21,820.59		21,820.59
Supplies and Materials	7,000.00		7,000.00				7,000.00		7,000.00	4,519,31		4,519.31
Total Central Services	707,687.00		707,687.00				707,687.00		707,687.00	592,965.19		692,965.19
Required Maintenance for School Facilities:												
Salatien	266,097.00		266,097,00	(35,000.00)		(35,000,00)	231,097.00		231,097,00	231,097.00		231,097.00
The state of the s												-
Total Required Maintenance for School Facilities	265,097.00		265,097.00	(35,000.00)		(35,000.00)	231,097.00		231,097.00	231,097.00		231,097.00
Custodial Services:												
Salaries	1,008,989,00		1,008,989,00	95,000.00		95,000,00	1,103,989,00		1,103,989,00	1,103,989,00		1,103,989,00
Salaries of Non-Instructional Aldes	20,798.00	9,568.00	30,366.00	(20,796.00)		(20,798.00)		9,568.00	9,566.00		9,568.00	9,568.00
Cleaning, Repair and Maintenance Services	1,014,636.00		1,014,636,00	142,855.00		142,655,00	1,157,201.00		1,157,291.00	1,084,579.68		1,084,579.68
Insuirance	466,752.00		465,752.00				466,752.00		466,752.00	426,014.25		426,014.25
General Supplies	52,520.00		52,520.00				52,520.00		52,520.00	39,254.04		39.254.04
Energy (Electricity)	459,867.00		459,867.00	(18,201.00)		(18,201.00)	441,656.00		441,665,00	371,841,05		371,841.05
Energy (Hear)	551,616.00		551,616.00	(141,000.00)		(141,000.00)	410,616.00		410,616.00	379,606.40		379,606.40
Total Custodial Services	3,575,178,00	9,568.00	3,554,745.00	57,656.00		57,656.00	3,632,834.00	9,568.00	3,542,402.00	3,405,284.42	9,568.00	3,414,852.42
Student Transportation Services:												
Contracted Services:												
Salaries for Pupil Transportation (Between Home	Sw 40.5 12		9 VALUE TO 9	- C		7.2 2.5						
and School)	15,60G,00		15,606,00	(15,606.00)		(15,506.00)	75750.00		2000000	C4.20000C		100000000000000000000000000000000000000
Other Than Between Home to School - Vendors	65,300.00		65,300.00	10000000			65,300.00		65,300.00	42,544.1B		42,544.18
Special Education Students - Vendors	687,235.00		687,235.00	50,000.00		50,000,00	737,235,00		737,235.00	674,701 80		674,701.80
Special Education Students - Joint Agreements	72,134.00		72,134,00				72,134,00		72,134.00	63,723.67		63,723.67
Supplies and Materials	2,100.00		2,100.00	_			2,100.00		2,100.00	1,058,17		1,058,17
Total Student Transportation Services	842,375.00		842,375.00	34,394.00		34,394.00	876,769.00		876,769.00	782,027.82		782,027.82
Security:												
Spinger		351,103.00	351,103.00					351,103,00	251 402 00		305,583.23	205 553 55
General Supplies					the Las	56.00			351,103.00			305,563 23
General Supplies		260.00	260,00		(68.10)	(68,10)		191.80	191.90		191.90	191,90
Total Security		351,363.00	351,363.00		(68,10)	(68,10)		351,294.90	351,294.60		305,755,13	305,755.13
Unallocated Bunefile:												
Social Security Contributions - Other	380,000.00		380,000,00				360,000.00		380,000,00	380,000,00		380,000.00
TPAF Contributions - ERIP	340,000,00		340,000.00				340,000.00		340,000.00	340,000.00		340,000.00
Other Retirement Contributions - Regular	140,000.00		140,000,00				140,000,00		140,000.00	140,000.00		140,000.00
Other Retirement Contributions - ERIP	190,000.00		160,000.00				190,000.00		190,000,00	190,000.00		190,000.00
Workmen's Compensation	234,600.00		234,500.00				234,500.00		234,600.00	234,600.00		234,600.00
Health Benefits	994,960.00	4,926,410.00	5,821,370.00				894,960,00	4,926,410.00	5,821,370,00	828,161.88	4,925,410.00	5,754,571.88
Tuition Reimburgement	30.000.00	4/456/410/00	30,000.00				30,000.00	9,320,410,00	30,000.00	23,600.76	4,040,410'00	23,600.76
Other Employee Benefils	55,000.00		55,000.00				55,000.00		55,000.00	49,678.80		49,678.80
	-											
Tatal Limitideanut Burulita	2,264,560,00	4,925,410.00	7,180,970.00				2,264,560.00	4,926,410,00	7,190,970.00	2,186,041.44	4,926,410.00	7,112,451.44

C-1s Sheet #6

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2018

		Original Budget		Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blanded Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total Genwal Fund
EXPENDITURES: CURRENT EXPENSE: Undistributed Expenditures:												
Nonbudgeled: On-Behalf TPAF Pension Contribution On-Behalf Medical Contribution On-Behalf Long-Term Disability Insurance Reimbursed TPAF Social Security Contributions		4	*	*	4	1	\$	*	\$	\$ 3,451,372.00 1,565,537.00 3,164,00 1,323,823.56	5	\$ 3,451,372.00 1,565,537.00 3,164.00 1,323,823.56
Total Nonbudgeled								_		6,343,696.56		6,343,896.58
Total Undistributed Expenditures	13,825,245.00	6,933,349,00	22,759,594.00	(112,950.00)	(65,303.07)	(178,253.07)	13,713,295.00	8,656,045.93	22,561,340,93	19,478,643,75	6,795,523.46	28,274,167.21
TOTAL EXPENDITURES - CURRENT EXPENSES	14,415,140.00	23,375,883,00	37,791,023.00	(76,127,32)	(20,782,83)	(96,910.15)	14,339,012.68	23,355,100.17	37,694,112,85	20,088,357.49	23,133,155.62	43,221,513.11
CAPITAL OUTLAY: Undistributed Expenditures: Equipment:												
Preschool/Kindergarten		26,520.00	26,520 00		(26,520.00)	(26,520 00)			Co. N. C. W. C.			
Grades 5 - 5 Grades 5 - 8		115,260.00	115,260.00	36,000.00	65,520.00 (20,571.69)	101,520.00 (20,571.69)	36,000.00	180,780.00	216,760.00 228.31	35,005.00	180,780.00	215,765.00
Grades 9 - 12		33,800.00	33,890.00	25,000.00	22,198.19	47,198.19	25,000.00	55,998.10	80,998,19	24,512.61	32,895,10	57,407,71
Total Equipment:		196,380.00	196,380.00	61,000.00	40,525.50	101,526.50	61,000.00	237,006.50	298,006.50	59,517,61	213,675.10	273,192.71
TOTAL EXPENDITURES - CAPITAL OUTLAY	- 00	196,360.00	196,380.00	61,000.00	40,526.50	101,626.50	61,000.00	237,006.50	298,006.50	59,517.61	213,675,10	273,192.71
Transfer of Funds to Charter Schools	272,620.00		272,620.00				272,620.00		272,620.00	227,600.00		227,600,00
TOTAL GENERAL FUND EXPENDITURES	14,687,760.00	23,572,263.00	38,260,023.00	(15,127.32)	19,643.67	4,716.35	14,672,632.68	23,592,106.67	38.264,739.35	20,375,475.10	23,346,830.72	43,722,305.82
Excess/(Deliciency) of Revenues Over/(Under) Expenditures	23,102,289,00	(23,572,263.00)	(469,974.00)	15,127.32	(19,843.67)	(4,716.35)	23,117,416,32	(23,592,106,67)	(474,690.35)	24,058,476,79	(23,346,630.72)	721,646.07
Other Financing Sources (Uses): Operating Transfers in: General Fund Contribution to School-Based Budgets		23,572,263.00	23,572,263.00					23.572,263.00	23,572,263,00		23,496,177.32	23,496,177.32
Operating Transfers (Out): General Fund Contribution to School-Besed Budgets Local Contribution - Transfer to Special Revenue - Recular Local Contribution - Transfer to Special Revenue - Recular	(23,572,263,00) (225,648,00) (145,464,00)		(23,572,263.00) (225,648.00) (145,464.00)				(23,572,263.00) (225,648.00) (145,464.00)	3-1413-1-1112	(23,572,263.00) (225,648.00) (145,464.00)	(23,496,177.32) (225,648,00) (145,464.00)	Bulletin	(23,496,177,32 (225,648,00 (145,464,00
Total Other Financing Sources/(Uses)	(23,943,375,00)	23,572,263.00	(371,112.00)				(23,943,375.00)	23,572,263.00	(371,112,00)	(23,867,289.32)	23,496,177.32	(371,112.00
	[20,040,010,00]	23,372,203.00	[373,712.00]		_	_	[20,343,373,00]	23,372,203.00	[37],[12,00]	(23,007,209.32)	25,426,177.52	1371,112.00
Excess/(Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Sources (Uses)	(841,056,00)		(841,066.00)	15,127.32	(19,843.67)	(4.716.35)	(825,958.66)	(19.843.67)	(845,802,35)	201,187.47	149,246.60	350,534,07
Fund Balances, July 1	3,231,814,02	1,642.67	3,233,456,69				3,233,456.69		3,233,456,69	3,231,814.02	1,642.67	3,233,456.69
Fund Balances, June 30	3 2,390,728.02	\$ 1,642,67	\$ 2,392,370.69	\$ 15,127.32	5 (19,843.67)	5 (4,716.35)	5 2,407,498.01	5 (19,843.67)	5 2,367,654.34	\$ 3,433,001.49	\$ 150,989.27	5 3,583,990.76

HARRISON TOWN SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE SPECIAL REVENUE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

C-2

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES: State Sources Federal Sources	\$5,103,725.00 2,031,089.00	\$ 1,830.18 92,263.00	\$5,105,555.18 2,123,352.00	\$5,038,853.70 1,967,893.69	\$ 66,701.48 155,458.31
Total Revenues	7,134,814.00	94,093.18	7,228,907.18	7,006,747.39	222,159.79
EXPENDITURES: Instruction:					
Salaries of Teachers	1,662,427.00	(41,943.00)	1,620,484.00	1,501,755.53	118,728.47
Other Salaries for Instruction	41,738.00		41,738.00	40,698.36	1,039.64
Other Purchased Services	17,832.00	70,189.00	88,021.00	58,797.62	29,223.38
General Supplies	77,988,00	7,058.00	85,046.00	79,450.05	5,595.95
Other Objects Total Instruction	6,196,00 1,806,181.00	35,304.00	6,196.00 1,841,485.00	6,196.00 1,686,897.56	154,587.44
Total instruction	1,000,101,00	35,304.00	1,041,400,00	1,000,007.00	134,367,44
Support Services:					
Salaries of Supervisors of Instruction	180,000.00		180,000.00	180,000.00	
Salaries of Secretarial and Clerical Assistants	65,461.00		65,461.00	64,428.27	1,032.73
Salaries of Other Professional Staff	203,486.00	20000000000	203,486.00	203,440.79	45.21
Purchased Educational Services - Contracted Pre-K	3,856,570.00	(225,648.00)	3,630,922,00	3,630,788.81	133.19
Purchased Professional/Educational Services	75,325,00	108.18	75,433.18	58,502.40	16,930.78
Purchased Professional/Educational Services - Head Start	106,428.00	223,866.00	330,294 00	330,294.00	
Personal Services - Employee Benefits	652,887.00		652,887,00	652,887.00	407.00
Other Salaries	56,170.00		56,170.00	55,972.65	197.35
Salaries of Community Parent Involvement Specialist Salaries of Master Teachers	48,925.00		48,925.00	48,925.00	20 020 17
Rentals	276,616.00 75,000.00		276,616.00 75,000.00	249,787.83 75,000.00	26,828.17
Supplies and Materials	63,417.00	56,200.00	119,617.00	107,704.75	11,912.25
Other Purchased Professional Services	8,520,00	30,200.00	8,520.00	8,050.18	469.82
Contracted Services Transportation	9,750.00		9,750,00	84.00	9,666.00
Other Objects	21,190.00	4,263,00	25,453.00	25,096.15	356.85
Total Support Services	5,699,745.00	58,789,18	5,758,534.18	5.690.961.83	67,572.35
	010001110100		- 0/100/004110	0,000,001.00	011012.00
Equipment:					
Building Upgrades					
Equipment Purchase					
Total Expenditures	7,505,926.00	94,093.18	7,600,019.18	7,377,859.39	222,159.79
Other Financing Sources (Uses): Local Contribution - Transfer In from General Fund - Regular	145,464.00		145,464.00	145,464.00	
Local Contribution - Transfer In from General Fund - Regular	225.648.00		225,648.00	225,648.00	
Total Other Financing Sources (Uses)	371,112.00		371,112.00	371,112.00	
Total Outflows	7,134,814.00	94,093.18	7.228,907.18	7,006,747.39	222,159.79
Excess (Deficiency) of Revenues Over/(Under) Expenditures	\$	\$ -	\$ -	\$ -	\$ -

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART II

REQUIRED SUPPLEMENTARY INFORMATION BUDGET-TO-GAAP RECONCILIATION NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

C-3

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

Sources/Inflows of Resources		General Fund		Special Revenue Fund
Actual amounts (budgetary basis) "revenue"				
from the budgetary comparison schedule	[C-1]	\$44,443,951.89	[C-2]	\$ 7,092,625.44
Difference - Budget-to-GAAP:		4 - 4 30 2020 3020	F = G	of thesenous
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.				(114,888.06)
and the folding for the latest processing th				(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
State aid payments recognized for GAAP statements in				
the current year, previously recognized for budgetary				
purposes.		2,617,640.50		404,430.50
State aid payment recognized for budgetary purposes,		(0.000.000.00)		(400 004 00)
not recognized for GAAP statements.		(2,623,806.38)		(482,064.62)
Total revenues as reported on the statement of revenues,				
expenditures and changes in fund balances -				
governmental funds.	[B-2]	\$44,437,786.01	[8-2]	\$ 6,900,103.26
Uses/Outflows of Resources				
Actual amounts (budgetary basis) "total outflows" from the				
budgetary comparison schedule	[C-1]	\$43,722,305.82	[C-2]	\$ 7,453,737.44
Sungeriary assurptions and and	1- 1	4 1011 121000102	10 -1	4 (1146)15
Differences - budget to GAAP				
Encumbrances for supplies and equipment ordered but				
not received are reported in the year the order is placed				
for budgetary purposes, but in the year the supplies				At 18/220 220
are received for financial reporting purposes.				(114,888.06)
Transfers to and from other funds are presented				
outflows of budgetary resources but are not as expenditures for financial reporting purposes.				
Net transfers (outflows) to general fund				(371,112.00)
iver transfers (outflows) to general fund				(3/1,112.00)
Total expenditures as reported on the statement of revenues,				
expenditures, and changes in fund balances - governmental				
funds	[B-2]	\$43,722,305.82	[B-2]	\$ 6,967,737.38

REQUIRED SUPPLEMENTARY INFORMATION - PART III

	L. SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68)
Note:	GASB 68 requires that ten years of statistical data be presented. The following unaudited information is presented utilizing information available. Data for the latest years available has been presented. Each year hereafter, an additional year's data will be included until ten years of data is presented.

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY PUBLIC EMPLOYEES' RETIREMENT SYSTEM LAST SIX FISCAL YEARS (Unaudited)

L-1.

	Fiscal Year Ending June 30,											
		2018		2017		2016		2015		2014		2013
District's proportion of the net pension liability (asset)		0.0443%		0.0452%		0.0455%		0.0418%		0.0414%		0.0364%
District's proportionate share of the net pension liability (asset)	\$	8,723,521	\$	10,532,021	\$	13,473,945	\$	9,387,834	\$	7,753,128	\$	6,958,702
State's proportionate share of the net pension liability (asset) associated with the District	15	,689,501,539	_ 2	3,278,401,588	_ 29	9,617,131,759	22	2,447,996,119	18	3,722,735,003	19	,111,986,911
Total	\$ 19	,698,225,060	\$ 2	3,288,933,609	\$ 29	9,630,605,704	\$ 22	2,457,383,953	\$ 18	3,730,488,131	\$ 19	,118,945,613
District's covered-employee payroll	\$	3,251,490	\$	3,125,273	\$	3,121,043	\$	3,037,467	\$	2,304,939		4
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll		268.29%		337.00%		431.71%		309.07%		336.37%		
Plan fiduciary net position as a percentage of the total pension liability		53.60%		50.90%		40.13%		47.93%		52.08%		48.72%

^{*}Data was not provided by School District.

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF THE DISTRICT CONTRIBUTIONS PUBLIC EMPLOYEES' RETIREMENT SYSTEM LAST SIX FISCAL YEARS (Unaudited)

L-2

	Fiscal Year Ending June 30,										
	2019	2018	2017	2016	2015	2014					
Contractually required contribution	\$ 440,696	\$ 419,135	\$ 404,160	\$ 359,543	\$ 345,491	\$ 278,454					
Contributions in relation to the contractually required contribution	(440,696)	(419,135)	(404,160)	(359,543)	(345,491)	(278,454)					
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -					
District's covered-employee payroll	\$3,420,613	\$ 3,251,490	\$ 3,125,273	\$ 3,121,043	\$ 3,037,467	\$2,304,939					
Contributions as a percentage of covered- employee payroll	12.88%	12.89%	12.93%	11.52%	11.37%	12.08%					

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY TEACHERS' PENSION AND ANNUITY FUND LAST SIX FISCAL YEARS (Unaudited)

L-3

	Fiscal Year Ending June 30,											
		2018		2017		2016		2015		2014		2013
District's proportion of the net pension liability (asset)		0.178%		0.164%		0.172%		0.164%		0.161%		0.156%
District's proportionate share of the net pension liability (asset)	\$	113,424,012	\$	110,862,563	\$	135,072,489	\$	103,499,046	\$	86,097,230	\$	78,860,546
State's proportionate share of the net pension liability (asset) associated with the District	63,617,852,031		67,670,209,171		78,666,367,052		63,204,270,305		53,446,745,367		50,539,213,484	
Total	\$ 63,731,276,043		\$ 67,781,071,734		\$78,801,439,541		\$63,307,769,351		\$53,532,842,597		\$50,618,074,030	
District's covered-employee payroll	s	17,838,752	\$	18,203,302	\$	16,795,298	\$	15,585,991	\$	14,376,684		
District's proportionate share of the net pension liability (asset) as a percentage of its covered- employee payroll		635.83%		609.02%		804.23%		664.05%		598.87%		
Plan fiduciary net position as a percentage of the total pension liability		26.49%		25.41%		22.33%		28.71%		33.64%		33,76%

^{*}Data was not provided by School District.

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III

HARRISON TOWN SCHOOL DISTRICT COUNTY OF HUDSON

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III FOR THE YEAR ENDED JUNE 30, 2019

Changes of Benefit Terms and Changes of Assumptions

Refer to Note 7 on the Notes to Financial Statements for benefits and assumptions.

M. SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

Note: GASB 75 requires that ten years of statistical data be presented. The following unaudited information is presented utilizing information available. Data for the latest years available has been presented. Each year hereafter, an additional year's data will be included until ten years of data is presented.

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF THE DISTRICT'S CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS PUBLIC EMPLOYEES' RETIREMENT SYSTEM AND TEACHERS' PENSION AND ANNUITY FUND LAST THREE FISCAL YEARS (Unaudited)

M-1

		Measurement Date					
	Fiscal Year Ending June 30,						
	2018	2017	2016				
Total OPEB Liability							
Service Cost	\$ 2,416,303	\$ 3,294,658	\$ 2,115,068				
Interest Cost	2,398,763	2,095,143	2,237,316				
Change in Benefit Term							
Difference Between Expected and Actual Experiences	(6,788,434)	and the second	A * A				
Change in Assumptions	(6,442,339)	(8,860,451)	10,564,933				
Contributions: Members*	51,883	56,297	56,770				
Gross Benefit Payments*	(1,501,162)	(1,528,863)	(1,500,789)				
Net Change in Total OPEB Liability	\$ (9,864,987)	\$ (4,943,216)	\$ 13,473,299				
Total OPEB Liability (Beginning)	\$ 66,007,022	\$ 70,950,238	\$ 57,476,939				
Total OPEB Liability (Ending)	\$ 56,142,035	\$ 66,007,022	\$ 70,950,238				
Plan Fiduciary Net Position:							
Plan Fiduciary Net Position (Ending)	\$	\$	\$ -				
Net OPEB Liability (Ending)	\$ 56,142,035	\$ 66,007,022	\$ 70,950,238				
Net Position as a Percentage of OPEB Liability	0%	0%	0%				
Covered Employee Payroll	\$ 20,964,242	\$ 21,328,575	\$ 19,916,341				
Net OPEB Liability as a Percentage of Payroll	268%	309%	356%				
The District's Proportionate Share of the Total OPEB							
Liability	Zero	Zero	Zero				

^{*}Data for Measurement Periods Ending June 30, 2016, June 30, 2017 and June 30, 2018 were provided by the State.

Notes to Schedule:

Benefit Changes: None

Changes in Assumptions: The increase in the liability from June 30, 2015 to June 30, 2016 is due to the decrease in the assumed discount rate from 3.80% as of June 30, 2015 to 2.85% as of June 30, 2016. The Decrease in the liability from June 30, 2016 to June 30, 2017 is due to the increase in the assumed discount rate from 2.85% as of June 30, 2016 to 3.58% as of June 30, 2017. The decrease in the Liability from June 30, 2017 to June 30, 2018 is due to the increase in the assumed discount rate from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018.

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III

HARRISON TOWN SCHOOL DISTRICT COUNTY OF HUDSON

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III FOR THE YEAR ENDED JUNE 30, 2019

Changes of Benefit Terms and Changes of Assumptions

Refer to Notes 8 and 9 on the Notes to Financial Statements for benefits and assumptions.

OTHER SUPPLEMENTARY INFORMATION

D. SCHOOL-BASED BUDGET SCHEDULES (IF APPLICABLE)

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND COMBINING BALANCE SHEET JUNE 30, 2019

D-1

	Operating	Blended	Total
	Fund	Resource	General
ASSETS	Fund 11-13	Fund 15	Fund
Cash and Cash Equivalents	\$ (900,568.86)	\$ 181,190.52	\$ (719,378.34)
Due from State of New Jersey	561,222.28		561,222.28
Accounts Receivable	550,708.02		550,708.02
Interfunds Receivable	272,419.23		272,419.23
Restricted Cash and Cash Equivalents	450,001.00	-	450,001.00
Total Assets	\$ 933,781.67	\$ 181,190.52	\$ 1,114,972.19
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts Payable	\$ 124,586.56	\$ 30,201.25	\$ 154,787.81
Total Liabilities	124,586.56	30,201.25	154,787.81
Fund Balances:			
Reserved for:			
Year End Encumbrances Legally Restricted - Designated for	187,791.82	150,989.27	338,781.09
Subsequent Years' Expenditures	215,058.73		215,058.73
Capital Reserve Account	450,001.00		450,001.00
Excess Surplus - Designated for			
Subsequent Years' Expenditures	967,837.27		967,837.27
Excess Surplus	707,196.48		707,196.48
Unassigned, Reported in:			
General Fund	(1,718,690.19)		(1,718,690.19)
Total Fund Balances	809,195.11	150,989.27	960,184.38
Total Liabilities and Fund Balances	\$ 933,781.67	\$ 181,190.52	\$ 1,114,972.19

Exhibit D-2

DISTRICT-WIDE

Resources	Resource Amount	Adjustment	Adjusted Resource Amount	% of Total Resources	Total Expenditures - % of Total Resources	Total Surplus/ Carryover - % of Total Resources
General Fund Contribution General Fund Reserve for Encumbrances	\$ 23,572,263.00	\$	\$ 23,572,263.00		\$ 23,345,188.05	\$ 227,074.95
at June 30, 2018	1,642.67		1,642.67		1,642.67	
Combined General Fund Contribution	23,573,905.67		23,573,905.67	100.00%	23,346,830.72	227,074.95
Totals	\$ 23,573,905.67	\$ -	\$ 23,573,905.67	100.00%	\$ 23,346,830.72	\$ 227,074.95

Exhibit D-2a

School: Lincoln

Resources	Resource Amount	Adjustment	Adjusted Resource Amount	% of Total Resources	Expenditures - % of Total Resources	Carryover - % of Total Resources
General Fund Contribution General Fund Reserve for Encumbrances	\$ 7,262,121.00	\$	\$7,262,121.00		\$7,244,174.79	\$ 17,946.21
at June 30, 2018	932.80		932.80		932.80	
Combined General Fund Contribution	7,263,053.80		7,263,053.80	100.00%	7,245,107.59	17,946,21
Totals	\$ 7,263,053.80	\$ -	\$ 7,263,053.80	100.00%	\$ 7,245,107.59	\$ 17,946.21

Exhibit D-2b

School: Washington

Resources	Resource Amount	Adjustment	Adjusted Resource Amount	% of Total Resources	Total Expenditures - % of Total Resources	Total Surplus/ Carryover - % of Total Resources
General Fund Contribution	\$ 4,991,470.00	\$	\$ 4,991,470.00		\$ 4,905,582.53	\$ 85,887.47
General Fund Reserve for Encumbrances at June 30, 2018	228.31		228.31		228.31	
Combined General Fund Contribution	4,991,698.31		4,991,698.31	100.00%	4,905,810.84	85,887.47
Totals	\$ 4,991,698.31	\$ -	\$ 4,991,698.31	100.00%	\$ 4,905,810.84	\$ 85,887,47

Exhibit D-2c

High School

Resources	Resource Amount	Adjustment	Adjusted Resource Amount	% of Total Resources	Total Expenditures - % of Total Resources	Total Surplus/ Carryover - % of Total Resources
General Fund Contribution General Fund Reserve for Encumbrances	\$ 7,659,540.00	\$	\$ 7,659,540.00		\$ 7,591,491.27	\$ 68,048.73
at June 30, 2018	17,59		17.59		17.59	
Combined General Fund Contribution	7,659,557.59		7,659,557.59	100.00%	7,591,508.86	68,048.73
Totals	\$ 7,659,557.59	\$ -	\$ 7,659,557.59	100.00%	\$ 7,591,508.86	\$ 68,048.73

Exhibit D-2d

Hamilton Intermediate School

Resources	Resource _Amount_	Adjustment	Adjusted Resource Amount	% of Total Resources	Total Expenditures - % of Total Resources	Total Surplus/ Carryover - % of Total Resources
General Fund Contribution General Fund Reserve for Encumbrances	\$ 3,659,132.00	\$	\$ 3,659,132.00		\$ 3,603,939.46	\$ 55,192.54
at June 30, 2018	463.97		463.97		463.97	
Combined General Fund Contribution	3,659,595.97		3,659,595.97	100.00%	3,604,403,43	55,192.54
Totals	\$ 3,659,595.97	\$ -	\$ 3,659,595.97	100.00%	\$ 3,604,403.43	\$ 55,192.54

D-3

					Sheet #1
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<u>District-Wide</u>					
Instruction - Regular Programs:					
Preschool/Kindergarten: Salaries of Teachers	\$ 634,650.00	\$	\$ 634,650.00	\$ 634,650.00	\$
Salaries of Teachers:	\$ 634,630.00	•	\$ 034,030,00	\$ 034,030.00	Ψ
Grades 1 - 5	4,029,925.00	(18,156.00)	4,011,769.00	4,011,769.00	
Grades 6 - 8	1,895,148.00	6.62.47.44	1,895,148.00	1,895,148.00	
Grades 9 - 12	3,869,224.00	(37,257.00)	3,831,967.00	3,831,966.00	1.00
Unused Vacation Payments to Retired Staff	240,000.00		240,000.00	240,000.00	
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	226,392.00	(49,675.00)	176,717.00	162,419.06	14,297.94
Purchased Professional/Educational Services	42,188.00	(20,139.00)	22,049.00	18,297.10	3,751.90
Purchased Professional and Technical Services	9,648.00	(6,648.00)	3,000.00		3,000.00
Other Purchased Services (300-500 Series)	5,100.00		5,100.00		5,100.00
General Supplies	110,724.00	41,201.85	151,925.85	101,702.81	50,223.04
Textbooks	133,558.00	(30,437.67)	103,120.33	100,800.89	2,319.44
Total Regular Programs	11,196,557.00	(121,110.82)	11,075,446.18	10,996,752.86	78,693.32
Special Education:					
Learning and/or Language Disabilities:	0000 100 00	2112222	641,410.1		9.77
Salaries of Teachers	1,777,493.00	24,258.00	1,801,751.00	1,801,750.59	0.41
Other Salaries for Instruction	317,450.00	21,925.00	339,375.00	339,375.00	050.20
Textbooks	-	950.39	950,39	-	950.39
Total Learning and/or Language Disabilities	2,094,943.00	47,133.39	2,142,076.39	2,141,125.59	950.80
Special Education: Instruction: Resource Room/Resource Center:					
Other Salaries for Instruction	18,106.00		18,106.00	18,091.58	14.42
Total Resource Room/Resource Center	18,106.00		18,106.00	18,091.58	14.42
Total Special Education	2,113,049.00	47,133.39	2,160,182.39	2,159,217.17	965.22

D-3

					Sheet #2
	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Variance Final to Actual
District-Wide					
Before/After School Programs - Instruction: Salaries of Teachers Supplies and Materials	\$ 50,000.00 650.00	\$	\$ 50,000.00 650.00	\$ 50,000.00	\$ 650.00
Total Before/After School Programs - Instruction	50,650.00		50,650.00	50,000.00	650.00
Bilingual Education: Salaries of Teachers	648,522.00	(85,000.00)	563,522.00	563,522.00	
Total Bilingual Education	648,522.00	(85,000.00)	563,522.00	563,522.00	
School-Sponsored Cocurricular Activities: Salaries Supplies and Materials	29,100.00 2,080.00	95,525.00 (260.05)	124,625.00 1,819.95	116,144.00 1,819.95	8,481.00
Total School-Sponsored Cocurricular Activities	31,180.00	95,264.95	126,444.95	117,963.95	8,481.00
Before/After School Programs - Support SVC: Salaries	50,000.00	463.97	50,463.97	50,000.00	463.97
Total Before/After School Programs - Support SVC	50,000.00	463.97	50,463.97	50,000.00	463.97
School-Sponsored Athletics - Instruction: Salaries Other Purchased Services (300-500 Series) Supplies and Materials	146,434.00 22,000.00 1.040.00	49,200.00 (21,925.00) 62,003.56	195,634.00 75.00 63,043,56	189,509.00 75.00 16,786.83	6,125.00 46,256.73
Total School-Sponsored Athletics - Instruction	169,474.00	89,278.56	258,752.56	206,370.83	52,381,73
Other Instructional Programs: Other Purchased Services (300-500 Series) Supplies and Materials	43,102.00 60,000.00	20,700.00	43,102.00 80,700.00	43,078.14 73,207.02	23.86 7,492.98
Total Other Instructional Programs	103,102.00	20,700.00	123,802.00	116,285.16	7,516.84

					-
	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Variance Final to Actual
District-Wide					
Summer School - Instruction: Salaries of Teachers	\$ 80,000.00	\$ (2,209.81)	\$ 77,790.19	\$ 77,520.19	\$ 270,00
Total Summer School - Instruction	80,000.00	(2,209.81)	77,790.19	77,520.19	270.00
Undistributed: Attendance and Social Work Services: Salaries	278,888.00		278,888.00	278,888.00	
Total Attendance and Social Work Services	278,888.00		278,888.00	278,888.00	
Health Services: Salaries Purchased Professional/Technical Services Supplies and Materials Other Objects	503,074.00 3,120.00 208.00 5,304.00	(2,770.00) (208.00) (4,596.45)	503,074.00 350.00 707.55	503,074.00 350.00	707.55
Total Health Services	511,706.00	(7,574.45)	504,131,55	503,424.00	707,55
Improvement of Instruction Services: Salaries of Other Professional Staff Supplies and Materials	343,826.00 260.00	(1,313.00)	342,513.00 260.00	342,513.00 259.54	0.46
Total Improvement of Instruction Services	344,086.00	(1,313.00)	342,773.00	342,772.54	0.46
Guidance Services: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Other Purchased and Technical Services Supplies and Materials	357,527.00 50,033.00 1,040.00 1,040.00	(60,000.00)	297,527.00 50,033.00 1,040.00	297,527.00 50,033.00	1,040.00
Total Guidance Services	409,640.00	(61,040.00)	348,600.00	347,560.00	1,040.00
Educational Media Services/School Library: Salaries	433,112.00	18,004.00	451,116.00	451,116.00	
Total Educational Media Services/School Library	433,112.00	18,004.00	451,116.00	451,116.00	

D-3 Sheet #4

45,539.77

45,539.77

	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
<u>District-Wide</u>					
Undistributed: Staff Development - Staff Training:					
Purchased Professional/Educational Services	\$ 9,667.00	\$ (8,723.00)	\$ 944.00	\$ 944.00	\$
Other Purchased and Technical Services	3,547.00	(3,270.40)	276.60	276.60	
Total Staff Development - Staff Training	13,214.00	(11,993.40)	1,220.60	1,220.60	
Support Services School Administration:					
Salaries of Principals/Assistant Principals	1,098,583.00	1,409.00	1,099,992.00	1,099,992.00	
Salaries of Secretarial and Clerical Assistants	440,633.00	10,056.00	450,689.00	450,687.08	1.92
Other Salaries	62,732.00	(9,498.16)	53,233.84	32,227.43	21,006.41
Purchased Professional and Technical Services	2,000.00		2,000.00	2,000.00	
Supplies and Materials	37,374.00	(1,950.52)	35,423.48	31,262.12	4,161.36
Other Objects	14,040.00	(1,334.44)	12,705.56	12,640.56	65.00
Total Support Services School Administration	1,655,362.00	(1,318.12)	1,654,043.88	1,628,809.19	25,234.69
Custodial Services:					
Salaries of Noninstructional Aides	9,568.00		9,568.00	9,568.00	
Total Custodial Services	9,568.00		9,568.00	9,568.00	

(68.10)

(68.10)

351,103.00

351,294.90

191.90

305,563.23

305,755.13

191.90

351,103.00

351,363.00

260.00

Security: Salaries

Total Security

General Supplies

	FOR THE FISCAL YEAR ENDED JUNE 30, 2019				
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<u>District-Wide</u>					
Undistributed: Unallocated Benefits - Employee Benefits: Health Benefits	\$ 4,926,410.00	\$	\$ 4,926,410.00	\$ 4,926,410.00	\$
Total Unallocated Benefits - Employee Benefits	4,926,410.00		4,926,410.00	4,926,410.00	
Total Undistributed Expenditures	8,933,349.00	(65,303.07)	8,868,045.93	8,795,523.46	72,522.47
Total General Current Expense	23,375,883.00	(20,782.83)	23,355,100.17	23,133,155.62	221,944.55
Equipment: Preschool/Kindergarten Grades 1 - 5 Grades 6 - 8 Grades 9 - 12	26,520.00 115,260.00 20,800.00 33,800.00	(26,520.00) 65,520.00 (20,571.69) 22,198.19	180,780.00 228.31 55,998.19	180,780.00 32,895.10	228.31 23,103.09
Total Equipment	196,380.00	40,626.50	237,006.50	213,675.10	23,331.40
TOTAL SCHOOL-BASED EXPENDITURES	23,572,263.00	19,843.67	23,592,106.67	23,346,830.72	245,275.95
Other Financing Sources: Operating Transfer In	23,572,263.00		23,572,263.00	23,496,177.32	76,085.68
Total Other Financing Sources	23,572,263.00		23,572,263.00	23,496,177.32	76,085.68
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(19,843.67)	(19,843.67)	149,346.60	169,190.27
Fund Balance, July 1	1,642.67		1,642.67	1,642.67	
Fund Balance, June 30	\$ 1,642.67	\$ (19,843.67)	\$ (18,201.00)	\$ 150,989.27	\$ 169,190.27

)-3	a
She	eet	#1

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	<u>Actual</u>	Variance Final to Actual
School: Lincoln					
Instruction - Regular Programs:					
Preschool/Kindergarten;					
Salaries of Teachers	\$ 634,650.00	\$	\$ 634,650.00	\$ 634,650.00	\$
Salaries of Teachers:	Carly States		0.000000000	T. COMMITTEE	
Grades 1 - 5	2,418,429.00		2,418,429.00	2,418,429.00	
Regular Programs - Undistributed Instruction:	200.000				
Other Salaries for Instruction	163,469.00		163,469.00	149,171.06	14,297.94
Unused Vacation Payments to Retired Staff	60,000.00		60,000.00	60,000.00	
Purchased Professional/Educational Services	12,000.00		12,000.00	8,248.10	3,751.90
Purchased Technical Services	5,608.00	(5,608.00)			
General Supplies	41,568.00	20,293.86	61,861.86	35,575.19	26,286.67
Textbooks	37,560.00	(1,242.79)	36,317.21	36,237.80	79.41
Total Regular Programs	3,373,284.00	13,443.07	3,386,727.07	3,342,311.15	44,415.92
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	441,099.00		441,099.00	441,098.67	0.33
Other Salaries for Instruction	105,093.00		105,093.00	105,093.00	
Textbooks	-	932.80	932.80		932.80
Total Learning and/or Language Disabilities	546,192.00	932.80	547,124.80	546,191.67	933.13
Total Special Education	546,192.00	932.80	547,124.80	546,191.67	933.13

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Lincoln					
Instruction: Bilingual Education: Salaries of Teachers	\$ 208,135.00	\$	\$ 208,135.00	\$ 208,135.00	\$
Total Bilingual Education	208,135.00		208,135.00	208,135.00	
School-Sponsored Cocurricular Activities: Salaries Total School-Sponsored Cocurricular Activities	1,020.00		1,020.00	1,020.00	
Before/After School Programs - Support SVC: Salaries	25,000.00		25,000.00	25,000.00	
Total Before/After School Programs - Support SVC	25,000.00		25,000.00	25,000.00	
Summer School Instruction: Salaries of Teachers	20,000.00	(2,209.81)	17,790.19	17,790.19	
Total Summer School Instruction	20,000.00	(2,209.81)	17,790.19	17,790.19	

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Lincoln					
Instruction: Undistributed: Attendance and Social Work Services:					
Salaries	\$ 62,761.00	\$	\$ 62,761.00	\$ 62,761.00	\$
Total Attendance and Social Work Services	62,761.00		62,761.00	62,761.00	
Health Services: Salaries	112,792.00		112,792,00	112,792.00	
Total Health Services	112,792.00		112,792.00	112,792.00	
Improvement of Instruction Services:	104 704 00	(4.242.00)	102.454.00	402 454 00	
Salaries of Other Professional Staff	104,764.00	(1,313.00)	103,451.00	103,451.00	
Total Improvement of Instruction Services	104,764.00	(1,313.00)	103,451.00	103,451.00	
Educational Media Services/School Library: Salaries	117,961.00		117,961.00	117,961.00	
Total Educational Media Services/School Library	117,961.00		117,961.00	117,961.00	

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final Budget	<u>Actual</u>	Variance Final to Actual
School: Lincoln Undistributed:					
Staff Development - Staff Training:					
Purchased Professional/Educational Services	\$ 1,547.00	\$ (1,547.00)	\$	\$	\$
Other Purchased and Technical Services	3,547.00	(3,270.40)	276.60	276.60	
Total Staff Development - Staff Training	5,094.00	(4,817.40)	276.60	276.60	
Support Services School Administration:					
Salaries of Principals/Assistant Principals	256,795.00	704.00	257,499.00	257,499.00	
Salaries of Secretarial and Clerical Assistants	103,593.00	609.00	104,202.00	104,200.08	1.92
Other Salaries	15,683.00	(6,299.86)	9,383.14	9,367.78	15.36
Supplies and Materials	15,064.00	7,0,0	15,064.00	11,111.24	3,952.76
Other Objects	1,560.00	(116.00)	1,444.00	1,444.00	
Total Support Services School Administration	392,695.00	(5,102.86)	387,592.14	383,622.10	3,970.04
Security:					
Salaries	78,171.00		78,171.00	70,543.88	7,627.12
Total Security	78,171.00		78,171.00	70,543.88	7,627.12
Unallocated Benefits - Employee Benefits:					
Health Benefits	2,108,172.00		2,108,172.00	2,108,172.00	
Total Unallocated Benefits - Employee Benefits	2,108,172.00		2,108,172.00	2,108,172.00	

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Lincoln					0. 44 507 40
Total Undistributed Expenditures	\$3,002,410.00	\$ (13,443.07)	\$2,988,966.93	\$ 2,977,369.77	\$ 11,597.16
Total General Current Expense	7,156,041.00	932.80	7,156,973.80	7,100,027.59	56,946.21
Equipment:					
Preschool/Kindergarten	26,520.00	(26,520.00)			
Grades 1 - 5	79,560.00	65,520.00	145,080.00	145,080.00	
Total Equipment	106,080.00_	39,000.00	145,080.00	145,080.00	
TOTAL SCHOOL-BASED EXPENDITURES	7,262,121.00	39,932.80	7,302,053.80	7,245,107.59	56,946.21
Other Financing Sources:					
Operating Transfer In	7,262,121.00		7,262,121.00	7,292,298.95	(30,177.95)
Total Other Financing Sources	7,262,121.00		7,262,121.00	7,292,298.95	(30,177.95)
Excess (Deficiency) of Other Financing Sources					
Over/(Under) Expenditures		(39,932.80)	(39,932.80)	47,191.36	87,124.16
Fund Balance, July 1	932.80		932.80	932.80	
Fund Balance, June 30	\$ 932.80	\$ (39,932.80)	\$ (39,000.00)	\$ 48,124.16	\$ 87,124.16

					<u>Oncol #1</u>	
	Original Budget	Budget <u>Transfers</u>	Final Budget	<u>Actual</u>	Variance Final to Actual	
School: Washington						
Instruction - Regular Programs;						
Salaries of Teachers:						
Grades 6 - 8	\$ 1,895,148.00	\$	\$1,895,148.00	\$ 1,895,148.00	\$	
Other Salaries for Instruction	49,675.00	(49,675.00)				
Unused Vacation Payments to Retired Staff	60,000.00		60,000.00	60,000.00		
Regular Programs - Undistributed Instruction:						
Purchased Professional/Educational Services	13,188.00	(13,038.00)	150.00	150.00		
Purchased Professional and Technical Services	1,040.00	(1,040.00)	17 (Vib. 7)	. 5. 3.5. To	2100	
General Supplies	16,866.00	(4,650.56)	12,215.44	12,201.16	14.28	
Textbooks	45,648.00	(24,709.95)	20,938.05	20,938.05		
Total Regular Programs	2,081,565.00	(93,113.51)	1,988,451.49	1,988,437.21	14.28	
Special Education:						
Learning and/or Language Disabilities:						
Salaries of Teachers	524,724.00	13,000.00	537,724.00	537,723.92	0.08	
Other Salaries for Instruction	75,932.00		75,932.00	75,932.00		
Total Learning and/or Language Disabilities	600,656.00	13,000.00	613,656.00	613,655.92	0.08	
Resource Room/Resource Center:						
Other Salaries for Instruction	18,106.00		18,106.00	18,091.58	14.42	
Total Resource Room/Resource Center	18,106.00		18,106.00	18,091.58	14.42	
Total Special Education	618,762.00	13,000.00	631,762.00	631,747.50	14.50	

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final Budget	Actual	Variance Final to Actual
School: Washington					
Bilingual Education:				5 Vadda 11	7
Salaries of Teachers	\$ 128,991.00	\$	\$ 128,991.00	\$ 128,991.00	\$
Total Bilingual Education	128,991.00		128,991.00	128,991.00	
School-Sponsored Cocurricular Activities:					
Salaries	2,080.00	5,225.00	7,305.00	7,305.00	
Supplies and Materials	2,080.00	(260.05)	1,819.95	1,819.95	
Total School-Sponsored Cocurricular Activities	4,160.00	4,964.95	9,124.95	9,124.95	
School-Sponsored Athletics - Instruction:					
Salaries	5,200.00	9,200.00	14,400.00	14,400.00	
Supplies and Materials	1,040.00	62,003.56	63,043.56	16,786.83	46,256.73
Total School-Sponsored Athletics - Instruction	6,240.00	71,203.56	77,443.56	31,186.83	46,256.73
Before/After School Programs - Instruction:					
Salaries of Teachers	25,000.00		25,000.00	25,000.00	
Total Before/After School Programs - Instruction	25,000.00		25,000.00	25,000.00	

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Washington Summer School - Instruction:					
Salaries of Teachers	\$ 20,000.00	\$ 4,000.00	\$ 24,000.00	\$ 23,730.00	\$ 270.00
Total Summer School - Instruction	20,000.00	4,000.00	24,000.00	23,730.00	270.00
Undistributed: Attendance and Social Work Services: Salaries	100,201.00		100,201.00	100,201.00	
Total Attendance and Social Work Services	100,201.00		100,201.00	100,201.00	
Health Services: Salaries	54,592.00		54,592.00	54,592.00	
Total Health Services	54,592.00		54,592.00	54,592.00	
Improvement of Instruction Services: Salaries of Other Professional Staff	67,149.00		67,149.00	67,149.00	
Total Improvement of Instruction Services	67,149.00		67,149.00	67,149.00	

D-3	b
Sheet	#4

	Original Budget	Budget <u>Transfers</u>	Final Budget	<u>Actual</u>	Variance Final to Actual
School: Washington					
Undistributed:					
Guidance Services:					
Salaries of Other Professional Staff	\$ 67,630.00	\$	\$ 67,630.00	\$ 67,630.00	\$
Total Guidance Services	67,630.00		67,630.00	67,630.00	
Educational Media Services/School Library:	alaton kinak		SERVEN VIII	wite brackings	
Salaries	66,226.00		66,226.00	66,226.00	
Total Educational Media Services/School Library	66,226.00		66,226.00	66,226.00	
Support Services School Administration:					
Salaries of Principals/Assistant Principals	319,297.00		319,297.00	319,297.00	
Salaries of Secretarial and Clerical Assistants	169,802.00		169,802.00	169,802.00	
Other Salaries	15,683.00		15,683.00	10,630.70	5,052.30
Supplies and Materials	2,150.00	(55.00)	2,095.00	2,095.00	
Total Support Services School Administration	506,932.00	(55.00)	506,877.00	501,824.70	5,052.30
Security:					
Salaries	77,411.00		77,411.00	64,159.65	13,251.35
Total Security	77,411.00		77,411.00	64,159.65	13,251.35

D-3b

					Sheet #5
	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Washington					
Undistributed: Unallocated Benefits - Employee Benefits: Health Benefits	\$ 1,145,811.00	\$	\$ 1,145,811.00	\$ 1,145,811.00	\$
Total Unallocated Benefits - Employee Benefits	1,145,811.00		1,145,811.00	1,145,811.00	
Total Undistributed Expenditures	2,085,952.00	(55.00)	2,085,897.00	2,067,593.35	18,303.65
Total General Current Expense	4,970,670.00		4,970,670.00	4,905,810.84	64,859.16
Equipment: Grades 6 - 8	20,800.00	(20,571.69)	228.31		228.31
Total Equipment	20,800.00	(20,571.69)	228.31		228.31
TOTAL SCHOOL-BASED EXPENDITURES	4,991,470.00	(20,571.69)	4,970,898.31	4,905,810.84	65,087.47
Other Financing Sources; Operating Transfer In	4,991,470.00		4,991,470.00	4,951,349.69	40,120.31
Total Other Financing Sources	4,991,470.00		4,991,470.00	4,951,349.69	40,120.31
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		20,571.69	20,571.69	45,538.85	24,967.16
Fund Balance, July 1	228.31		228.31	228.31	
Fund Balance, June 30	\$ 228.31	\$ 20,571.69	\$ 20,800.00	\$ 45,767.16	\$ 24,967.16

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: High School					
Instruction - Regular Programs: Salaries of Teachers: Grades 9 - 12 Unused Vacation Payments to Retired Staff Regular Programs - Undistributed Instruction:	\$3,869,224.00 60,000.00	\$ (37,257.00)	\$ 3,831,967.00 60,000.00	\$ 3,831,966.00 60,000.00	\$ 1.00
General Supplies Textbooks	38,440.00 38,350.00	13,391.71 (664.68)	51,831.71 37,685.32	41,716.67 37,677.49	10,115.04 7.83
Total Regular Programs	4,006,014.00	(24,529.97)	3,981,484.03	3,971,360.16	10,123.87
Special Education: Learning and/or Language Disabilities: Salaries of Teachers Other Salaries for Instruction Textbooks	454,126.00 62,567.00	11,258.00 21,925.00 17.59	465,384.00 84,492.00 17.59	465,384.00 84,492.00	17.59
Total Learning and/or Language Disabilities	516,693.00	33,200.59	549,893.59	549,876.00	17.59
Total Special Education	516,693.00	33,200.59	549,893.59	549,876.00	17.59
Bilingual Education: Salaries of Teachers	228,719.00	(85,000.00)	143,719.00	143,719.00	
Total Bilingual Education	228,719.00	(85,000.00)	143,719.00	143,719.00	

D-3c

					Sheet #2
	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: High School					
School-Sponsored Cocurricular Activities: Salaries	\$ 25,000.00	\$ 83,000.00	\$ 108,000.00	\$ 100,719.00	\$ 7,281.00
Total School-Sponsored Cocurricular Activities	25,000.00	83,000.00	108,000.00	100,719.00	7,281.00
School-Sponsored Athletics; Salaries Purchased Services (300-500 Series)	141,234.00 22,000.00	40,000.00 (21,925.00)	181,234.00 75.00	175,109.00 75.00	6,125.00
Total School-Sponsored Athletics	163,234.00	18,075.00	181,309.00	175,184.00	6,125.00
Before/After School Programs - Instruction: Salaries of Teachers Supplies and Materials	25,000.00 650.00		25,000.00 650.00	25,000.00	650.00
Total Before/After School Programs - Instruction	25,650.00		25,650.00	25,000.00	650.00
Summer School - Instruction: Salaries of Teachers	20,000.00		20,000.00	20,000.00	
Total Summer School - Instruction	20,000.00		20,000.00	20,000.00	
Other Instructional Programs - Instruction: Purchased Services (300-500 Series) Supplies and Materials	43,102.00 60,000.00	20,700.00	43,102.00 80,700.00	43,078.14 73,207.02	23.86 7,492.98
Total Other Instructional Programs - Instruction	103,102.00	20,700.00	123,802.00	116,285.16	7,516.84
Health Services: Salaries Purchased Professional and Technical Services Supplies and Materials Other Objects	229,262.00 3,120.00 208.00 5,304.00	(2,770.00) (208.00) (4,596.45)	229,262.00 350.00 707.55	229,262.00 350.00	707.55
Total Health Services	237,894.00	(7,574.45)	230,319.55	229,612.00	707.55

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: High School					
Undistributed: Improvement of Instruction Services: Salaries of Other Professional Staff Supplies and Materials	\$ 67,149.00 260.00	\$	\$ 67,149.00 260.00	\$ 67,149.00 259.54	\$ 0.46
Total Improvement of Instruction Services	67,409.00		67,409.00	67,408.54	0.46
Educational Media Services/School Library: Salaries	136,574.00	10,000.00	146,574.00	146,574.00	
Total Educational Media Services/School Library	136,574.00	10,000.00	146,574.00	146,574.00	
Guidance Services: Salaries of Other Professional Staff Salaries of Secretarial and Clerical Assistants Other Purchased and Technical Services Supplies and Materials	289,897.00 50,033.00 1,040.00 1,040.00	(60,000.00)	229,897.00 50,033.00 1,040.00	229,897.00 50,033.00	1,040.00
Total Guidance Services	342,010.00	(61,040.00)	280,970.00	279,930.00	1,040.00
Instructional Staff Training Services: Purchased Professional/Educational Services	3,120.00	(2,715.00)	405.00	405.00	
Total Instructional Staff Training Services	3,120.00	(2,715.00)	405.00	405.00	

D-3c

					Sheet #4
	Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
School: High School					
Undistributed: Support Services School Administration: Salaries of Principals/Assistant Principals Salaries of Secretarial and Clerical Assistants Other Salaries Supplies and Materials Other Objects	\$ 384,810.00 101,063.00 15,683.00 17,160.00 12,480.00	\$ (3,198.30) (1,810.93) (1,218.44)	\$ 384,810.00 101,063.00 12,484.70 15,349.07 11,261.56	\$ 384,810.00 101,063.00 12,228.95 15,140.47 11,196.56	\$ 255.75 208.60 65.00
Total Support Services School Administration	531,196.00	(6,227.67)	524,968.33	524,438.98	529.35
Custodial Services: Salaries of Non-Instructional Aides	9,568.00		9,568.00	9,568.00	
Total Custodial Services	9,568.00		9,568.00	9,568.00	
Security: Salaries General Supplies	127,209.00 260.00	(68.10)	127,209.00 191.90	116,254.02 191.90	10,954.98
Total Security	127,469.00	(68.10)	127,400.90	116,445.92	10,954.98
Unallocated Benefits - Employee Benefits: Health Benefits	1,082,088.00		1,082,088.00	1,082,088.00	
Total Unallocated Benefits - Employee Benefits	1,082,088.00		1,082,088.00	1,082,088.00	
Total Undistributed Expenditures	2,537,328.00	(67,625.22)	2,469,702.78	2,456,470.44	13,232.34
Total General Current Expense	7,625,740.00	(22,179.60)	7,603,560.40	7,558,613.76	44,946.64
Equipment: Grades 9 - 12	33,800.00	22,198.19	55,998.19	32,895.10	23,103.09
Total Equipment	33,800.00	22,198.19	55,998.19	32,895.10	23,103.09
TOTAL SCHOOL-BASED EXPENDITURES	7,659,540.00	18.59	7,659,558.59	7,591,508.86	68,049.73

Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
\$7,659,540.00	\$	\$ 7,659,540.00	\$ 7,636,580.68	\$ 22,959.32
7,659,540.00		7,659,540.00	7,636,580.68	22,959.32
	(18.59)	(18.59)	45,071.82	45,090.41
17.59		17.59	17.59	
\$ 17.59	\$ (18.59)	\$ (1.00)	\$ 45,089.41	\$ 45,090.41
	\$7,659,540.00 7,659,540.00	\$7,659,540.00 \$ 7,659,540.00 (18.59)	Budget Transfers Budget \$7,659,540.00 \$ 7,659,540.00 7,659,540.00 7,659,540.00 (18.59) (18.59) 17.59 17.59	Budget Transfers Budget Actual \$7,659,540.00 \$ 7,659,540.00 \$ 7,636,580.68 7,659,540.00 7,659,540.00 7,636,580.68 (18.59) (18.59) 45,071.82 17.59 17.59 17.59

D-3	d
Sheet	#1

	Original <u>Budget</u>	Budget <u>Transfers</u>	Final Budget	Actual	Variance Final to Actual
School: Hamilton Intermediate School					
Instruction - Regular Programs: Salaries of Teachers:					
Grade 1 - 5	\$ 1,611,496.00	\$ (18,156.00)	\$ 1,593,340.00	\$ 1,593,340.00	\$
Other Salaries for Instruction	13,248.00		13,248.00	13,248.00	
Unused Vacation Payments to Retired Staff	60,000.00		60,000.00	60,000.00	
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	17,000.00	(7,101.00)	9,899.00	9,899.00	4.77.45.**
Other Purchased and Technical Services	3,000.00		3,000.00		3,000.00
Other Purchased Services	5,100.00		5,100.00		5,100.00
General Supplies	13,850.00	12,166.84	26,016.84	12,209.79	13,807.05
Textbooks	12,000.00	(3,820.25)	8,179.75	5,947.55	2,232.20
Total Regular Programs	1,735,694.00	(16,910.41)	1,718,783.59	1,694,644.34	24,139.25
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	357,544.00		357,544.00	357,544.00	
Other Salaries for Instruction	73,858.00		73,858.00	73,858.00	
Total Learning and/or Language Disabilities	431,402.00		431,402.00	431,402.00	
Total Special Education	431,402.00		431,402.00	431,402.00	

D-3d

				Sheet #2
Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Variance Final to Actual
\$ 82,677.00	\$	\$ 82,677.00	\$ 82,677.00	\$
82,677.00		82,677.00	82,677.00	
1,000.00	7,300.00	8,300.00	7,100.00	1,200.00
1,000.00	7,300.00	8,300.00	7,100.00	1,200.00
25,000.00	463.97	25,463.97	25,000.00	463.97
25,000.00	463.97	25,463.97	25,000.00	463.97
20,000.00	(4,000.00)	16,000.00_	16,000.00	
20,000.00	(4,000.00)	16,000.00	16,000.00	
115,926.00		115,926.00	115,926.00	
115,926.00		115,926.00	115,926.00	
106,428.00		106,428.00	106,428.00	
106,428.00		106,428.00	106,428.00	
	\$ 82,677.00 82,677.00 1,000.00 1,000.00 25,000.00 25,000.00 20,000.00 20,000.00 115,926.00 106,428.00	\$ 82,677.00 \$ 82,677.00 \$ 1,000.00 7,30	Budget Transfers Budget \$ 82,677.00 \$ 82,677.00 1,000.00 7,300.00 8,300.00 1,000.00 7,300.00 8,300.00 25,000.00 463.97 25,463.97 25,000.00 463.97 25,463.97 20,000.00 (4,000.00) 16,000.00 20,000.00 (4,000.00) 16,000.00 115,926.00 115,926.00 115,926.00 106,428.00 106,428.00 106,428.00	Budget Transfers Budget Actual \$ 82,677.00 \$ 82,677.00 \$ 82,677.00 82,677.00 82,677.00 82,677.00 1,000.00 7,300.00 8,300.00 7,100.00 1,000.00 7,300.00 8,300.00 7,100.00 25,000.00 463.97 25,463.97 25,000.00 20,000.00 (4,000.00) 16,000.00 16,000.00 20,000.00 (4,000.00) 16,000.00 16,000.00 115,926.00 115,926.00 115,926.00 115,926.00 106,428.00 106,428.00 106,428.00 106,428.00

Original <u>Budget</u>	Budget <u>Transfers</u>	Final <u>Budget</u>	Actual	Variance Final to Actual
\$ 104,764.00	\$	\$ 104,764.00	\$ 104,764.00	\$
104,764.00		104,764.00	104,764.00	
112,351.00	8,004.00	120,355.00	120,355.00	
112,351,00	8,004.00	120,355.00	120,355.00	
5,000.00	(4,461.00)	539.00	539.00	
5,000.00	(4,461.00)	539.00	539.00	
137,681.00	705.00	138,386,00	138,386.00	
66.175.00	9,447.00	75.622.00	75.622.00	
	(0,000)		2711000000	15,683.00
			2.000.00	7545.55465
3,000.00	(84.59)	2,915.41	2,915.41	_
224,539.00	10,067.41	234,606.41	218,923.41	15,683.00
68,312.00		68,312.00	54,605.68	13,706.32
	\$ 104,764.00 104,764.00 112,351.00 112,351.00 5,000.00 5,000.00 137,681.00 66,175.00 15,683.00 2,000.00 3,000.00 224,539.00	\$ 104,764.00 \$ 104,764.00 \$ 112,351.00 \$,004.00 112,351.00 \$,004.00 5,000.00 (4,461.00) 5,000.00 (4,461.00) 137,681.00 705.00 66,175.00 9,447.00 15,683.00 2,000.00 3,000.00 (84.59) 224,539.00 10,067.41	Budget Transfers Budget \$ 104,764.00 \$ 104,764.00 104,764.00 104,764.00 112,351.00 8,004.00 120,355.00 112,351.00 8,004.00 120,355.00 5,000.00 (4,461.00) 539.00 5,000.00 (4,461.00) 539.00 137,681.00 705.00 138,386.00 66,175.00 9,447.00 75,622.00 15,683.00 2,000.00 2,000.00 3,000.00 (84.59) 2,915.41 224,539.00 10,067.41 234,606.41	Budget Transfers Budget Actual \$ 104,764.00 \$ 104,764.00 \$ 104,764.00 104,764.00 104,764.00 104,764.00 112,351.00 8,004.00 120,355.00 120,355.00 112,351.00 8,004.00 120,355.00 120,355.00 5,000.00 (4,461.00) 539.00 539.00 5,000.00 (4,461.00) 539.00 539.00 137,681.00 705.00 138,386.00 138,386.00 66,175.00 9,447.00 75,622.00 75,622.00 15,683.00 2,000.00 2,000.00 2,000.00 3,000.00 (84.59) 2,915.41 2,915.41 224,539.00 10,067.41 234,606.41 218,923.41

D-30	1
Sheet	#4

	Original <u>Budget</u>	Budget Transfers	Final <u>Budget</u>	Actual	Variance Final to Actual
School: Hamilton Intermediate School					
Undistributed: Unallocated Benefits - Employee Benefits: Health Benefits	\$ 590,339.00	\$	\$ 590,339.00	\$ 590,339.00	\$
Total Unallocated Benefits - Employee Benefits	590,339.00		590,339.00	590,339.00	
Total Undistributed Expenditures	1,347,659.00	9,610.41	1,357,269.41	1,327,880.09	29,389.32
Total General Current Expense	3,623,432.00	463.97	3,623,895.97	3,568,703.43	55,192.54
Equipment: Grades 1 - 5	35,700.00		35,700.00	35,700.00	
Total Equipment	35,700.00		35,700.00	35,700.00	
TOTAL SCHOOL-BASED EXPENDITURES	3,659,132.00	463.97	3,659,595.97	3,604,403.43	55,192.54
Other Financing Sources: Operating Transfer In	3,659,132.00		3,659,132.00	3,615,948.00	43,184.00
Total Other Financing Sources	3,659,132.00	-	3,659,132.00	3,615,948.00	43,184.00
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(463.97)	(463.97)	11,544.57	12,008.54
Fund Balance, July 1	463.97		463.97	463.97	
Fund Balance, June 30	\$ 463.97	\$ (463.97)	\$ 4	\$ 12,008.54	\$ 12,008.54

E. SPECIAL REVENUE FUND

E-1

SPECIAL REVENUE FUND COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Total Brought Forward (E-1a)	IDEA Part B Basic	IDEA Preschool	Title IIA	Title !	Title III	Family Friendly	Totals 2019
Revenues	e december	6.	-5	5	- D.		Characterial	3
State Sources Federal Sources	\$ 4,993,390.70 90,929.10	\$ 538,416.44	12,733.11	\$ 93,683.67	\$ 1,291,956,42	\$ 26,053.00	\$ 45,463.00	\$ 5,038,853.70 2,053,771.74
Total Revenues	5,084,319.80	538,416.44	12,733.11	93,683.67	1,291,956,42	26,053.00	45,463.00	7,092,625.44
Expenditures								
Instruction:								
Salaries of Teachers	244,207.66	361,875.00		49,999.92	879,051.00	14,500.00	38,000.00	1,587,633.58
Other Salaries for Instruction	40,698.36							40,698.36
Other Purchased Services	2,948.00		12,733.11		43,116.51			58,797.62
General Supplies	10,125.11	22,671.09			39,595.85	7,058.00		79,450.05
Other Objects					6,196.00			6,196.00
Total Instruction	297,979.13	384,546.09	12,733.11	49,999.92	967,959,36	21,558.00	38,000.00	1,772,775.61
Support Services:								
Salaries of Supervisors of Instruction	150,000.00				30,000,00			180,000.00
Salaries of Other Professional Staff	203,440.79				4014 4014			203,440,79
Salaries of Secretarial and Clerical Assistants	64,428.27							64,428.27
Other Salaries	55,972.65							55,972.65
Salaries of Community Parent Involvement Specialist	48,925.00							48,925.00
Salaries of Master Teachers	249,787.83							249.787.83
Personal Services - Employee Benefits	294,211.00	56,875.00		15,500.00	281,806.00	4,495.00		652,887.00
Purchased Educational Services - Contracted Pre-K	3,630,788.81	50,075.00		15,300.00	201,000.00	4,435,00		3,630,788.81
Purchased Educational Services - Contracted Fre-K								the same of the sa
Purchased Professional/Educational Services	330,294.00	2 500 00		27 500 00				330,294.00
Other Purchased Professional Services	28,422.40	2,500.00		27,580.00				58,502.40
	6,550.18	1,500.00						8,050.18
Rentals	75,000.00							75,000.00
Contracted Services Transportation	84.00	00 007 05		***			0.000.00	84.00
Supplies and Materials	11,237.02	92,995.35		209.38	10 341 24		3,263.00	107,704.75
Other Objects	8,310.72	150 070 05		394.37	12,191.06		4,200.00	25,096,15
Total Support Services	5,157,452.67	153,870.35		43,683.75	323,997.06	4,495,00	7,463,00	5,690,961.83
Total Expenditures	5,455,431.80	538,416.44	12,733.11	93,683.67	1,291,956.42	26,053.00	45,463.00	7,463,737.44
Other Financing Sources (Uses):								
Transfer from General Fund - Regular	145,464.00							145,464.00
Transfer from General Fund - Special Education	225,648.00							225,648.00
Total Other Financing Sources (Uses)	371,112.00							371,112.00
Total Street Financing Sources (8200)				_				571,712.00
Total Outflows	5,084,319.80	538,416.44	12,733.11	93,683.67	1,291,956.42	26,053.00	45,463.00	7,092,625.44
Excess (Deficiency) of Revenues Over/(Under)								
Expenditures and Other Financing Sources (Uses)	6	S -	s -	S -	S -	S -	\$ -	\$
A A THE TOTAL CONTROL OF THE PARTY OF THE PARTY.								

HARRISON TOWN SCHOOL DISTRICT SPECIAL REVENUE FUND COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

E-18

	Preschool Education Act	School Base <u>Grant</u>	Title III	Title IV	Totals Carried Forward
Revenues	2 4 745 205 40	0.077.505.07			E 4 000 200 70
State Sources Federal Sources	\$ 4,715,805.43	\$ 277,585.27	\$ 43,494.79	\$ 47,434.31	\$ 4,993,390.70 90,929.10
rederal Sources			43,434.79	47,404.01	50,525.10
Total Revenues	4,715,805.43	277,585,27	43,494.79	47,434.31	5,084,319.80
Expenditures					
Instruction:	2720	Carrie (CO 122)	0440700	12.722.47	450044-000
Salaries of Teachers	58,262.37	115,110.98	27,668.00	43,166,31	244,207.66
Other Salaries for Instruction	40,698,36		0.040.00		40,698.36
Other Purchased Services	d best at		2,948.00		2,948.00
General Supplies	1,254.11		8,871.00		10,125.11
Other Objects Total Instruction	100,214.84	115,110.98	39,487.00	43,166,31	297,979.13
	-				
Support Services:					
Salaries of Supervisors of Instruction	150,000.00				150,000.00
Salaries of Other Professional Staff	203,440.79				203,440.79
Salaries of Secretarial and Clerical Assistants	64,428.27				64,428.27
Other Salaries	55,972.65				55,972.65
Salaries of Community Parent Involvement Specialist	48,925.00				48,925.00
Salaries of Master Teachers	249,787.83				249,787.83
Personal Services - Employee Benefits	245,781.00	42,045.00	2,117.00	4,268.00	294,211.00
Purchased Educational Services - Contracted Pre-K	3,628,422.00	2,366.81			3,630,788.81
Purchased Educational Services - Head Start	225,648.00	104,646,00			330,294.00
Purchased Professional/Educational Services	23,211.40	5,211,00			28,422,40
Other Purchased Professional Services	6,550.18				6,550.18
Rentals	75,000.00				75,000.00
Contracted Services Transportation	84.00				84.00
Supplies and Materials	9,451.47	498,93	1,286.62		11,237,02
Other Objects		7,706.55	604.17		8,310,72
Total Support Services	4,986,702,59	162,474,29	4,007.79	4,268.00	5,157,452.67
Total Expenditures	5,086,917.43	277,585.27	43,494.79	47,434.31	5,455,431.80
Other Financing Sources (Uses):					
Transfer from General Fund - Regular	145,464.00				145,464.00
Transfer from General Fund - Special Education	225,648.00				225,648.00
Total Other Financing Sources (Uses)	371,112.00				371,112.00
Total Outflows	4,715,805.43	277,585.27	43,494.78	47,434.31	5,084,319.80
Excess (Deficiency) of Revenues Over/(Under)					
Expenditures and Other Financing Sources (Uses)	\$ -	3 -	\$	\$ -	s -

HARRISON TOWN SCHOOL DISTRICT SPECIAL REVENUE FUND PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES BUDGETARY BASIS

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

E-2

	Total								
		Budget		Modified Budget		Actual		Variance	
EXPENDITURES									
Instruction:									
Salaries of Teachers	S	63,467.00	S	63,467.00	\$	58,262.37	\$	5,204.63	
Other Salaries for Instruction		41,738.00	*	41,738.00		40,698.36		1,039.64	
General Supplies		2,500.00		2,500.00		1,254.11		1,245.89	
Total Instruction		107,705.00	=	107,705.00		100,214.84		7,490.16	
Support Services;									
Salaries of Program Directors		150,000.00		150,000.00		150,000.00			
Salaries of Other Professional Staff		203,486.00		203,486.00		203,440.79		45.21	
Salaries of Secretarial and Clerical Assistants		65,461.00		65,461.00		64,428.27		1,032.73	
Other Salaries								197.35	
T 707 7 7 7 7 7 7 7 7 7 7 1 1 1 1 1 1 1 1		56,170.00		56,170.00		55,972,65		197.35	
Salaries of Community Parent Involvement Specialist		48,925.00		48,925.00		48,925.00			
Salaries of Master Teachers		276,616.00		276,616.00		249,787.83		26,828.17	
Personal Services - Employee Benefits Purchased Educational Services - Contracted		245,781.00		245,781.00		245,781.00			
Pre-K		3,854,070.00		3,628,422.00		3,628,422.00			
Purchased Educational Services - Head Start		0,00-1,070.00		225,648.00	,	225,648.00			
Other Purchased Professional - Educational Services		33,000.00						9,788.60	
				33,000.00		23,211.40		9,700.00	
Other Purchased Professional Services		6,520.00		6,550.18		6,550.18			
Cleaning, Repair and Maintenance		7,245.00		7,245.00				7,245.00	
Rentals		75,000.00		75,000.00		75,000.00		STATE TO	
Contracted Services - Transportation - Field Trips		9,750.00		9,750.00		84.00		9,666.00	
Miscellaneous Purchased Services		500.00		500.00		in the last		500.00	
Supplies and Materials	_	13,358.00		13,358.00		9,451,47		3,906.53	
Total Support Services	-	5,045,882.00	-	5,045,912.18		,986,702.59	_	59,209.59	
Total Expenditures	\$	5,153,587.00	\$	5,153,617.18	\$ 5	5,086,917.43	\$	66,699.75	
Total Revised 2018-19 Preschool Education Aid Funds Allo	cation						\$ 4	4,901,014.00	
Add: Actual ECPA Carryover (June 30, 2018)								522,642.18	
Contribution from General Fund - Regular								145,464.00	
Contribution from General Fund - Special Education								225,648.00	
Total Preschool Education Aid Funds Available for 2018-19	Budget							5,794,768.18	
Less: 2018-19 Budgeted Preschool Education Aid Funds (I Prior Year Budget Carryover)	ncluding)					_ (5,153,617.18	
Available and Unbudgeted Preschool Education Aid Funds of June 30, 2019	as							641,151.00	
Add: 2018-19 Unexpended Preschool Education Aid Funds							-	66,699.75	
2018-19 Preschool Education Aid Funds Carryover							\$	707,850.75	
2018-19 Preschool Education Aid Funds Carryover Budgets	ed in							040 500 50	
2019-2020 Budgeted for Preschool Programs 2019-2020							\$	218,539.00	

F. CAPITAL PROJECTS FUND

G. PROPRIETARY FUNDS

ENTERPRISE FUND

HARRISON TOWN SCHOOL DISTRICT COMBINING SCHEDULE OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2019

G-1

	Business-Type Activities Enterprise Funds
	Food Service
	Service
ASSETS	
Current Assets:	
Cash	\$ 34,857.19
Accounts Receivable:	0.012.10
State Sources	1,123.42
Federal Sources	83,487.45
Interfunds Receivable	125,021.49
Inventories:	14 000 05
Regular	14,882.85
Total Current Assets	259,372.40
Noncurrent Assets:	
Furniture, Machinery and Equipment	55,448.56
Less: Accumulated Depreciation	(32,959.09)
Total Noncurrent Assets	22,489.47
Total Assets	\$ 281,861.87
LIABILITIES	
Current Liabilities:	
Accounts Payable	\$ 37,056.81
Interfunds Payable	272,419.23
Total Current Liabilities	309,476.04
NET POSITION	
Investment in Capital Assets, Net	
of Related Debt	22,489.47
Unrestricted	(50,103.64)
Total Net Position	\$ (27,614.17)

HARRISON TOWN SCHOOL DISTRICT COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Business-Type Activities Enterprise Funds Food Service
Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	
Daily Sales - Nonreimbursable Programs	\$ 103,065.00
	122,826.07
Total Operating Revenue	225,891.07
Operating Expenses:	
Cost of Sales - Reimbursable Programs	534,442.24
Cost of Sales - Nonreimbursable Programs	30,863.00
USDA Food Commodities	32,362.88
Salaries	482,790.44
Fringe Benefits	68,457.83
Tax Liability	67,709.43
Liability Insurance	5,398.73
Management Fee	64,431.57
Repairs and Maintenance	19,828.66
Other Purchased Services	51,767.30
Supplies and Materials	37,524.46
Miscellaneous	4,987.97
Depreciation	4,609.72
Total Operating Expenses	1,405,174.23
Operating Loss	(1,179,283.16)
Nonoperating Revenues:	
Interest Revenue	1,144.09
Other Sources	43,052.97
State Sources:	
State School Lunch Program	14,833.52
Federal Sources:	
School Breakfast Program	309,161.12
National School Lunch Program	771,968.95
National School Lunch Program - HHFKA	16,406.10
USDA Food Commodities	32,362.88
Summer Food Service Program - Children	23,696.25
Summer Food Service Program - Administration	2,052.57
After School Snacks	22,661.73
Total Nonoperating Revenues	1,237,340.18
Change in Net Position	58,057.02
Total Net Position - Beginning	(85,671.19)
Total Net Position - Ending	\$ (27,614.17) 14

G-2

HARRISON TOWN SCHOOL DISTRICT COMBINING SCHEDULE OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

G-3

	Business-Type Activities Enterprise Funds Food Service
Cash Flows from Operating Activities	
Receipts from Customers	\$ 225,891.07
Receipts/Payments of Interfunds	(230,000.00)
Payments to Employees	(482,790.44)
Payments to Suppliers	(677,989.80)
Net Cook Head for Occastics Activities	/4 464 990 47
Net Cash Used for Operating Activities	(1,164,889.17)
Cash Flows from Noncapital Financing Activities	
State Sources	14,963.94
Federal Sources	1,154,262.31
Interest Earned	1,144.09
Miscellaneous	(8,446.01)
Net Cash Provided by Noncapital	
Financing Activities	1,161,924.33
Net Increase in Cash and Cash Equivalents	(2,964.84)
Balances - Beginning of Year	37,822.03
Balances - End of Year	\$ 34,857.19
Reconciliation of Operating Income (Loss) to Net	
Cash Provided by (Used for) Operating Activities	2.37 (200.034)
Operating Loss	\$ (1,179,283.16)
Adjustments to Reconcile Operating Loss to Cash	
Provided by (Used for) Operating Activities:	111000
Depreciation	4,609.72
Federal Commodities	32,362.88
Change in Assets and Liabilities:	.71.010
(Increase)/Decrease in Inventory	(8,386.68)
(Increase)/Decrease in Accounts Receivable	8,446.01
Increase/(Decrease) in Payables	(22,637.94)
Total Adjustments	14,393.99
Net Cash Used for Operating Activities	\$ (1,164,889.17)

INTERNAL SERVICE FUND

H. FIDUCIARY FUNDS

HARRISON TOWN SCHOOL DISTRICT COMBINING STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2019

H-1

\$ 124,195.02

<u>ASSETS</u>	Unemployment Compensation Trust	Agency Funds
Cash and Cash Equivalents	\$ 129,147.14	\$ 124,195.02
Total Assets	\$129,147.14	\$ 124,195.02
LIABILITIES		
Payable to Student Groups Payroll Deductions and Withholdings		\$ 120,589.78 3,605.24

NET POSITION

Total Liabilities

Held in Trust for Unemployment Claims and Other Purposes

\$129,147.14

HARRISON TOWN SCHOOL DISTRICT COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

H-2

	Unemployment Compensation Trust
Additions	
Contributions:	
Employee Deductions	\$ 33,904.20
Total Contributions	33,904.20
Investment Earnings:	
Interest	82.53_
Total Additions	33,986.73_
<u>Deductions</u>	
Yearly Assessment	6,557.03
Bank Charges	36.00
Unemployment Claims	27,084.05
Total Deductions	33,677.08
Change in Net Position	309.65
Total Net Position - Beginning	128,837.49
Total Net Position - Ending	\$129,147.14

HARRISON TOWN SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

H-3

	Balance July 1, 2018	Cash Receipts	Cash <u>Disbursements</u>	Balance June 30, 2019
Elementary Schools:				
Hamilton School	\$ 1,123.76	\$ 16,509.39	\$ 12,028.61	\$ 5,604.54
Lincoln School	12,720.27	25,925.11	22,617.79	16,027.59
Washington School	9,077.68	26,315.45	24,698.15	10,694.98
Total Elementary Schools	22,921.71	68,749.95	59,344.55	32,327.11
Senior High Schools:				
Harrison High School:				
Athletic Account	3,104.02	41,704.01	44,337.27	470.76
General Funds	100,818.50	160,254.20	173,280.79	87,791.91
Total All Schools	\$ 126,844.23	\$270,708.16	\$ 276,962.61	\$ 120,589.78

HARRISON TOWN SCHOOL DISTRICT PAYROLL AGENCY FUND PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

H-4

ASSETS	Balance July 1, 2018	Additions	Deletions	Balance June 30, 2019
Cash and Cash Equivalents	\$ 229,896.55	\$27,432,930.76	\$ 27,659,222.07	\$ 3,605.24
Total Assets	\$ 229,896.55	\$27,432,930.76	\$ 27,659,222.07	\$ 3,605.24
LIABILITIES				
Payroll Deductions and Withholdings Net Payroll	\$ 229,896.55	\$ 13,493,109.75 13,939,821.01	\$ 13,719,401.06 13,939,821.01	\$ 3,605.24
Total Liabilities	\$ 229,896.55	\$27,432,930.76	\$ 27,659,222.07	\$ 3,605.24

I. LONG-TERM DEBT

STATISTICAL SECTION (UNAUDITED)

INTRODUCTION TO THE STATISTICAL SECTION

FINANCIAL TRENDS

J-1

HARRISON TOWN SCHOOL DISTRICT NET ASSETS BY COMPONENT LAST TEN FISCAL YEARS (Accrual Basis of Accounting) Unaudited

					Fiscal Year E	nding June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities: Invested in Capital Assets, Net of										
Related Debt	\$ 13,167,384	\$13,198,912	\$ 19,907,591	\$ 22,783,065	\$ 24,279,796	\$ 23,479,398	\$ 22,873,069	\$ 21,777,258	\$ 20,533,973	\$ 19,325,056
Restricted	1,567,530	1,673,325	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,963	2,263,641	2,678,875
Unrestricted	(1,850,673)	(1,075,843)	(7,816,015)	(7,464,297)	(7,960,798)	(14,556,341)	(15,406,304)	(16,017,123)	(16,590,359)	(16,884,690)
Total Governmental Activities Net Position	\$12,884,242	\$ 13,796,394	\$ 17,054,870	\$ 20,320,116	\$21,549,297	\$ 13,009,949	\$ 10,346,032	\$ 9,058,098	\$ 6,207,254	\$ 5,119,241
Business-Type Activities: Invested in Capital Assets, Net of										
Related Debt	\$	\$	\$	\$ 50,148	\$ 45,538	\$ 40,928	\$ 36,319	\$ 31,709	\$ 27,099	\$ 22,489
Unrestricted		2,137	(2,587)	(82,158)	(132,077)	(126,801)	(80,318)	(78,572)	(112,770)	(50,104)
Total Business-Type Activities Net Position	\$ -	\$ 2,137	\$ (2,587)	\$ (32,010)	\$ (86,539)	\$ (85,873)	\$ (44,000)	\$ (46,863)	\$ (85,671)	\$ (27,614)
District-Wide:										
Invested in Capital Assets, Net of Related Debt	0 40 407 304	0.40.400.040	* 40 007 504	0.00.000.040	********	F 00 500 600	0.00.000.007	0.04.000.007	0.00 004 070	*******
Restricted	\$ 13,167,384	\$ 13,198,912	\$ 19,907,591	\$ 22,833,213	\$ 24,325,334	\$ 23,520,326	\$ 22,909,387	\$ 21,808,967	\$ 20,561,072	\$ 19,347,546
	1,567,530	1,673,325	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,963	2,263,641	2,678,875
Unrestricted	(1,850,673)	(1,073,707)	(7,818,602)	(7,546,455)	(8,092,875)	(14,683,142)	(15,486,622)	(16,095,694)	(16,703,129)	(16,934,793)
Total District-Wide Net Position	\$ 12,884,242	\$ 13,798,530	\$17,052,283	\$ 20,288,105	\$ 21,462,758	\$ 12,924,076	\$ 10,302,033	\$ 9,011,236	\$ 6,121,583	\$ 5,091,627
				_			_			_

Source: CAFR Schedule A-1

		Fiscal Year Ending June 30.										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019		
Exponses												
Governmental Activities												
Instruction:												
Regular	\$ 14,691,803	\$ 14,646,804	\$ 15,584,527	\$ 17,170,887	\$ 17,421,256	\$ 22,433,878	\$ 19,993,691	\$ 19,682,216	5 22,621,016	\$ 21,825,672		
Special Education	1,496,521	1,639,181	1,570,649	2,086,171	2,687,812	3,658,781	3,312,212	3,053,008	3,619,653	3,692,749		
Other Special Education	5,107,447	822,206	779,701	795,430	901,578	852,080	936,114	864,289	1,327,620	1,217,225		
Other Instruction	794,286	742,323	893,779	1,060,904	1,002,498	1,462,259	1,278,808	1,065,120	1,056,963	1,105,697		
Support Services:		1 12,000	2000	- Almedan	1,200,100	Vi netina	(let alam	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	1,100,000	diseis.		
Tuition	3,061,091	3,194,574	7,088,047	3,522,881	3,428,459	3,763,315	3,968,325	3,862,731	4,165,983	3,841,240		
Student and Instruction Related Services	8,025,394	9,591,769	6,491,042	10,030,297	10,298,776	12,438,649	11,825,487	11,005,459	11,592,772	10,670,817		
School Administrative Services	1,563,140	1,869,599	1,874,347	1,108,730	2,089,363	2,719,785	2,286,437	2.226.263	2,720,957	2,753,031		
General Administration Services	1,559,024	1,060,095	1,101,646	2,102,168	1,146,115	1,534,386	1,497,781	1,343,362	1.320,982	1,272,470		
Other Administrative Services	210,225	224,427	837,753	945,392	899,683	1,653,708	1,280,546	1,149,309	1,403,719	1,458,259		
Plant Operations and Maintenance	3,548,606	3,985,585	4.030,887	4,183,756	4,300,372	4,853,463	4,427,784	4,127,746	4,338,224	4,817,977		
Pupil Transportation	1,029,150	787,416	869,371	930,345	908,808	902,894	911,029	751,984	936,669	812,244		
Transfer to Charter Schools	1,028,130	18/1410	903,3(1	930,343	300,000	202,034	911/054	121'806	310,176	227,800		
Unallocated Depreciation	194,718	218,931	495,891	527,845	4 700 544	1,278,491	1/302,952					
Orlanocated Depredation	39,281,405		41,627,639		1,306,544	57,551,689		1,319,184	1,437,687	1,452,109		
Business-Type Activilies:	39,201,405	38,592,910	41,027,039	44,464,807	46,391,284	37,331,069	52,821,148	50,452,690	56,846,421	55,178,090		
Food Service	647 747	939.549	1,178,484	1:397,999	1 460 466	1 412 000	4 374 350	* 24n 199	1 616 505	2 ANE 474		
Food Service	987,262	939,049	1,170,404	1.397,099	1,468,469	1,414,075	1,424,440	1,518,438	1,510,383	1,405,174		
Total District Expenses	\$ 40,268,667	5 39.532,459	\$ 42,808,123	\$ 45,862,806	5 47,857,752	\$ 50,965,763	\$ 54,245,586	\$ 51,971,128	5 58,356,804	\$ 56,583,264		
Program Revenues												
Governmental Activities:												
Operating Grants and Contributions	w. m.nca.nas	* *******	\$ 9,008,230	F 40 005 050	F 40 300 300	* ** *** ***		* 40 par non	e 42 mes 101	F 45 550 457		
Business-Type Activities:	\$ 8,256,281	\$ 11,133,167	\$ 9,000,230	\$ 10,985,858	\$ 10,268,988	\$ 18,746,640	\$ 11,761,443	\$ 13,645,333	\$ 17,806,401	\$ 16,263,167		
	256.275	196,513	202,978	208,150	227 205	200 700	225 526	212 000	222,778	205 204		
Operating Grants and Contributions	659,454		935,879		227,295	231,598	235,588	247,908		225,891		
Charge for Food Services	T 20/15V	706,296	Turn 27. 5	1,071,445	1,147,450	1,146,372	1,230,726	1,267,667	1,248,707	1,193,143		
Total District Program Revenues	\$ 8,915,715	5 11,839,453	\$ 9,843,909	\$ 12,057,303	\$ 11,416,438	5 19,893,012	\$ 12,892,165	\$ 14,913,000	\$ 19,055,197	\$ 17,456,310		
Net (Expense)/Revenue												
Governmental Activities	\$(31,025,144)	\$ (27,459,743)	\$ (32,619,409)	\$ (33,478,948)	\$ (36,122,296)	\$ (38,805,049)	\$ (41,059,703)	\$ (36,807,357)	\$ (39,040,020)	\$ (38,914,923)		
Business-Type Activities	(71,533)	(36,740)	(39,626)	(118,405)	(91,724)	(38,105)	41,873	(2,883)	(38,808)	13,860		
		STEEL ST				0.000	10.00			ELECT TAT		
Total District-Wide Net Expense	\$ (31,096,677)	\$(27,496,483)	\$ (32,659,236)	\$ (33,597,353)	5 (36,214,019)	\$ (38,841,153)	\$ (41,017,830)	\$ (38,810,220)	\$(39,078,629)	\$ (35,901,064)		
General Revenue and Other Changes in Net Pos	ition											
Governmental Activities:	72 0 44141	3 73259334	TO SEELECE	27 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	E 0.072 150	- 3000000	constants	Service Service	5 Glovania	2 3 202 615		
General Purpose Properly Taxes	\$ 8,504,341	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	5 9,229,913	5 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,413,913	\$ 9,413,913		
Unrestricted Grants and Contributions	18,658,592	17,893,778	24,952,697	25,164,880	25,460,899	25,199,025	27,078,620	24,413,159	25,078,652	26,286,685		
Tuition	1,327,218	1,068,863	1,456,587	1,733,596	2,483,668	2,037,357	1,820,734	1,678,541	1,342,124	1,781,132		
Miscellaneous	133,049	159,341	238,688	615,806	177,197	483,785	266,519	379,368	358,467	345,160		
Capital Projects Cancelled						_	-	(181,558)	_			
	28.623,200	28,371,895	35,877,685	36,744,194	37,351,477	36,950,059	38,395,787	35,519,423	38,189,176	37,626,910		
Business-Type Activities:												
Miscellaneous		38,877	35,104	65,981	37,195	36,771				44,197		
		38,877	35,104	68,981	37,195	36,771				44,197		
	\$ 28,523,200	\$ 28,410,772	\$ 35,912,989	\$ 36,833,176	5 37,385,672	\$ 36,966,631	\$ 38,395,787	\$ 35,519,423	\$ 38,189,178	5 37,671,108		
Total Distort-Wide	4 40/300/202	5,20,410,772	0.50,512,505	5 50,050,170	3.37,300,472	5 30,800,031	4 30,353,707	2 20,019,423	9 30,102 175	3 37,071,100		
Total District-Wide												
				E 88555								
Change in Net Position	\$ (2,201,944)	\$ 912,152	\$ 3,258,476	\$ 3,265,246	\$ 1,229,181	\$ (1,854,989)	\$ (2,663,916)	\$ (1,287,934)	\$ (2,850,844)	\$ (1,088,013)		
Change in Net Position Governmental Activities	\$ (2,201,944) (71,533)	\$ 912,152 2,137	\$ 3,258,476 (4,723)	\$ 3,265,248 (29,424)	\$ 1,229,181 (54,529)	\$ (1,854,989) 668	\$ (2,663,916) 41,873	\$ (1,287,934) (2,883)	\$ (2,850,844) (38,688)	\$ (1,088,013) 58,057		
Total District-Wide Change in Net Position Governmental Activities Business-Type Activities Total District												

Source: CAFR Schedule A-2

1-3

HARRISON TOWN SCHOOL DISTRICT FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting) Unaudited

	Fiscal Year Ending June 30,											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019		
General Fund:												
Reserved Unreserved	\$ 1,335,069.40 (268,955.69)	\$ 1,440,864.81 (1,075,843.32)	\$ 4,730,833.54 (1,729,794.56)	\$ 4,768,887.36 (1.720,876.55)	\$ 4,997,837.73 (1,688,822.51)	\$ 4,406,959.03 (1,879,226.05)	\$ 2,697,709.18 (1,414,564.63)	\$ 3,297,962.65 (1,603,844.05)	\$ 2,263,640.62 (1,647,824.43)	\$ 2,678,874.57 (1,718,690.19)		
	\$ 1,066,113.71	\$ 365,021,49	\$ 3,001,038.98	\$ 3,048,010,81	\$ 3,309,015.22	\$ 2,527,732.98	\$ 1,283,144.55	\$ 1,694,118.60	\$ 615,816.19	\$ 960,184.38		
All Other Governmental Funds: Unreserved:												
Special Revenue Fund Capital Projects Fund	\$ (1,581,717.00) 232,460,45	\$ 232,460.45	\$ (437,662.85) 232,460.45	\$ (32,728,48) 232,460.45	\$ (489,899.00) 232,460.45	\$ (501,626.00) 181,558.44	\$ (726,473.56) 181,558.44	\$ (491,230.47)	\$ (404,430,50)	\$ (482,064.62)		
	\$ (1,349,256.55)	\$ 232,460,45	\$ (205,202,40)	\$ 199,731.97	\$ (257,438.55)	\$ (320,067.56)	\$ (544,915.12)	\$ (491,230.47)	\$ (404,430,50)	\$ (482,064.62)		
Total Fund Balances	\$ (283,142.84)	\$ 597,481,94	\$ 2,795,836.58	\$ 3,247,742.78	\$ 3,051,576.67	\$ 2,207,665.42	\$ 738,229.43	\$ 1,202,888.13	\$ 211,385.69	\$ 478,119.76		

Source: CAFR Schedule B-1

HARRISON TOWN SCHOOL DISTRICT CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting) Unaudited

3-4

					Fiscal Year E	noing June 30.				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Local Tax Levy	\$ 8,504,341	\$ 9,229,913	\$ 9,229,913	5 9,229,913	5 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,413,913	\$ 9,413,913
Tuition	1,327,218	1,088,883	1,458,587	1,733,596	2,483,668	2,037,357	1,820,734	1,678,541	1,342,124	1,781,132
Transportation	65,895	26,250	42,958	53,849	16,822	253,355	88,918	79,764	66,482	55,142
Miscellaneous	77,462	133,091	195,730	674,657	160,375	230,410	166,601	299,605	290,005	290,038
State Aid	21,521,923	26,713,125	31,484,026	34,108,015	33,333,382	34,174,695	35,698,804	36,067,285	36,290,086	37,798,587
Federal Sources	5,582,621	2,313,820	2,476,901	1,930,223	2,416,740	2,032,528	2,041,986	1,991,206	2,101,227	1,913,199
Other Sources	37,079,461	39,505,062	44,886,115	47,730.053	47,640,900	13,905	49,058,057	49,346,314	49,503,838	51,252,011
Exponditures										
Instruction:										
Regular	10,892,974	10,537,467	10,763,332	11,846,267	12,275,145	12,241,959	13,171,690	13,337,314	13,071,690	13,001,130
Special	1,070,785	1,173,019	1,069,084	1,408,337	1,851,253	1,931,008	2,125,453	1,998,452	2,057,534	2,159,217
Other Special Instruction	4,495,180	586,983	528,841	536,847	621,332	449,837	822,082	502,782	808,948	781,486
Other Instruction	842,441	556,269	651,325	750,831	719,721	859,036	878,474	750,138	724,166	659,886
Support Services and Other Undistributed Costs:										
Tuition	3,061,091	3,194,574	7,088,047	3,522,881	3,428,459	3,763,315	3,968,325	3,862,731	4,165,963	3,841,240
Student and Instruction Related Services	4,500,795	8,038,523	4,580,845	8,291,554	8,595,189	8,374,101	9,152,943	8,889,122	8,475,920	8,015,805
School Administration Services	1,129,792	1,201,892	1,286,161	1,431,249	1,460,287	1,465,228	1,493,452	1,485,443	1,565,590	1,628,809
General Administration Services	1,356,511	829,330	821,505	836,240	687,393	1,001,542	1,084,893	991,723	880,483	860,978
Plant Operations and Maintenance	3,188,478	3,655,927	3,557,075	3,707,422	3,831,428	4,010,475	3,759,798	3,527,693	3,446,540	3,845,949
Pupil Transportation	1,029,150	797,418	869,371	930,345	908,808	902,894	903,764	746,969	930,288	782,028
Business and Other Support Services	22,881	45,912	588,622	666,104	845,413	822,213	858,127	805,771	825,589	998,720
Employee Benefits	7,595,328	7,649,136	9,141,037	9,946,753	9,809,384	12,516,574	11,813,091	11,498,588	13,044,033	14,109,235
Capital Outlay	551,816	357,988	1,720,533	3,403,319	2,803,275	478,093	699,623	223,374	188,401	273,193
Transfer to Charter Schools					0				310,176	227,600
	39,537,218	38,624,437	42,687,760	47,278,147	47,837,098	48,016.274	50,527,494	48,700,098	50,405,340	\$0,985,277
Excess (Deficiency) of Revenue Over/(Under)										
Expenditures	(2,457,757)	580,625	2.198,355	451,906	(196,166)	(843,911)	(1,469,436)	646,217	(991,502)	266,734
Other Financing Sources/(Uses)										
Capital Projects Cancelled								[181,558]		-
Net Change in Fund Balances	\$ (2,457,757)	\$ 880,625	5 2 198,355	5 451,905	\$ (196,166)	\$ (843,911)	5 (1,469,430)	\$ 464,658	\$ (991,502)	5 268,734

Source: School District's Financial Statements

1.5

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS Unaudited

		Fiscal Year Ending June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	
General Fund:											
Rentals	\$	\$	\$	\$	\$	\$	\$ 50,000	\$ 150,000	\$	\$	
River Park Escrow						43,541					
Prior Year Budget Refunds	20,270	107,187	12,684	17,609	13,103	22,762	5,625	22	8,677	6,193	
Budget Refunds	17,448										
Board of Elections Polls					750	750	500	500			
Direct Energy Reimbursement	4,833										
Verizon/Broadview Reimbursement			41,416								
Prior Year Voided Checks							203,111				
Cost Settlement					83,281						
HCST Lease	100,000		105,000		55,000						
Pool Receipts	9,066	9,461	12,139	13,203	11,632	13,511	13,385	13,499	11,370	8,023	
Insurance Rebates		7,945	15,760	3,268		22,489		2,000			
Other Refunds	11,192	14,828	33,675	68,471	14,783	484,507	151,319			35,391	
E-Rate Reimbursement	9,357	68,836	200.2	200	7.7		- A-7-				
South Jersey Energy Reimbursement		2.,4-0					46,460				
Worker's Compensation Refund		505				22,145	23,823				
Restricted Miscellaneous						200,000			75,000		
Miscellaneous Other	54,572	43,457	68,800	54,095	40,850	20,807	51,949	8,064	20,537	16,018	
Total Miscellaneous	226,738	252,219	289,472	156,645	219,398	146,005	546,172	172,085	115,584	65,625	
Tuition	1,781,132	1,342,124	1,678,541	1,820,734	2,037,357	2,483,668	1,733,596	1,456,587	1,088,863	1,327,218	
Interest on Investments	63,301	37,787	10,133	9,956	11,011	14,370	15,986	7,486	521	1,529	
Transportation Fees	55,142	66,482	79,764	86,918	253,355	16,822	53,649	42,958	26,250	65,895	
Total Other Local Revenue	\$2,126,312	\$1,698,612	\$2,057,909	\$ 2,074,254	\$ 2,521,121	\$2,660,865	\$2,349,402	\$1,679,116	\$1,231,218	\$1,460,267	

Source: District Records

REVENUE CAPACITY

HARRISON TOWN SCHOOL DISTRICT ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS Unaudited

J-6

<u>Year</u>	Vacant <u>Land</u>	Residential	Commercial	Industrial	<u>Apartment</u>	Total Assessed Value	Public <u>Utilities</u>	Net Valuation <u>Taxable</u>	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate
2010	\$ 20,263,735	\$ 278,221,449	\$ 85,053,830	\$ 103,622,730	\$ 17,360,500	\$ 504,522,244	\$ 404,263	\$ 504,926,507	\$ 1,183,890,221	\$1.958
2011	19,321,435	279,585,814	91,076,580	102,963,030	17,220,400	510,167,259	423,655	510,590,914	1,197,726,751	1.986
2012	19,289,635	278,889,174	90,468,630	94,678,230	17,120,350	500,446,019	417,523	500,863,542	1,246,703,665	2.028
2013	18,923,835	282,778,724	89,806,655	93,147,080	16,929,710	501,586,004	520,614	502,106,618	1,099,881,360	2.029
2014	16,965,715	297,136,074	89,440,475	82,605,980	16,871,210	503,019,454	456,030	503,475,484	1,097,871,793	2.020
2015	18,217,102	302,885,474	85,784,363	78,181,930	16,915,450	501,984,319	695,004	502,679,323	1,061,849,014	2.019
2016	21,556,802	303,550,674	85,256,003	68,662,230	16,603,750	495,629,459	628,190	496,257,649	1,228,664,642	2.401
2017	30,021,447	304,473,528	56,552,153	66,314,230	16,463,350	473,824,708	708,485	474,533,193	1,263,158,242	2.307
2018	30,145,127	308,902,203	52,718,723	64,658,950	18,042,250	474,467,253	648,113	475,115,366	1,308,762,669	2.324
2019	32,106,627	306,990,743	56,251,033	63,480,350	18,321,950	477,150,703	598,137	477,748,840	1,421,871,548	2.313

Source: Municipal Tax Assessor

HARRISON TOWN SCHOOL DISTRICT DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS Unaudited

J-7

	Harrison School District Direct Rate		irect Rate				
	-	General	Total	0	verlapping Rate	es	Total
		Obligation	Direct	Town			Direct and
	Basic	Debt	School	of	Library	Hudson	Overlapping
Year	Rate	Service	Tax Rate	Harrison	Tax	County	Tax Rate
2010	\$ 1.757	\$0.201	\$1.958	\$ 2.760	\$	\$1.113	\$ 5.831
2011	1.808	0.178	1.986	2.952		1.205	6.143
2012	1.843	0.185	2.028	3.143	0.074	1.177	6.422
2013	1.839	0.190	2.029	3.423	0.070	1.172	6.694
2014	1.834	0.186	2.020	3.622	0.070	1.165	6.877
2015	1.837	0.182	2.019	3.670	0.074	1.244	7.007
2016	1.860	0.181	2.041	3.753	0.084	1.326	7.204
2017	1.965	0.342	2.307	3.549	0.090	1.293	7.239
2018	1.982	0.342	2.324	3.552	0.088	1.251	7.215
2019	1.971	0.342	2.313	3.531	0.098	1.319	7.261

Source: Municipal Tax Collector

HARRISON TOWN SCHOOL DISTRICT PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO Unaudited

J-8

		2019			2009	
Taxpayer	Assessed Valuation	Rank	% of Total District's Net Assessed Value	Assessed Valuation	Rank	% of Total District's Net Assessed Value
Taxpayer#1	\$ 9,524,000	1	1.99%	\$ 13,855,650	1	2.89%
Taxpayer #2	6,686,900	2	1.40%	10,678,000	2	2.22%
Taxpayer #3	6,601,900	3	1.38%	7,884,500	3	1.64%
Taxpayer #4	6,088,075	4	1.27%	6,148,500	4	1.28%
Taxpayer #5	6,000,000	5	1.26%	6,121,500	5	1.28%
Taxpayer #6	4,275,000	6	0.89%	5,001,542	6	1.04%
Taxpayer #7	4,015,935	7	0.84%	4,896,800	7	1.02%
Taxpayer #8	3,853,550	8	0.81%	4,275,000	8	0.89%
Taxpayer #9	3,750,000	9	0.78%	4,138,800	9	0.86%
Taxpayer #10	3,182,218	10	0.67%	4,047,700	10	0.84%
Total	\$ 53,977,578		10.57%	\$67,047,992		13,97%

Source: Town of Harrison, Net Valuation Taxable

HARRISON TOWN SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS Unaudited

J-9

Collected Within the Fiscal

			Year of the Levy	
Calendar Year Ended January 31,	School Taxes Levied Fiscal Year	Amount	Percentage of Levy	Collections in Subsequent Years
2010	\$ 8,504,341.00	\$ 8,504,341.00	100.00%	\$
2011	9,229,913.00	9,229,913.00	100.00%	
2012	9,229,913.00	9,229,913.00	100.00%	
2013	9,229,913.00	9,229,913.00	100.00%	
2014	9,229,913.00	9,229,913.00	100.00%	
2015	9,229,913.00	9,229,913.00	100.00%	
2016	9,229,913.00	9,229,913.00	100.00%	
2017	9,229,913.00	9,229,913.00	100.00%	
2018	9,413,913.00	9,413,913.00	100.00%	
2019	9,413,913.00	9,413,913.00	100.00%	

Source: District records, including the Certificate and Report of School Taxes (A4F Form).

Town of Harrison Municipal Tax Collector, Comparison of Tax Levies and Collections

Note: School taxes are collected by the Municipal Tax Collector. Under State Statute, a municipality is required to remit to the School District the property tax amount voted upon and certified prior to the end of the school fiscal year - June 30th.

DEBT CAPACITY

HARRISON TOWN SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS Unaudited

J-10

Fiscal		Gover	nmental Activit	ies	Business- Type				
Year	General	Certificates		Bond	School	Activities		Percentage	
Ended	Obligation	of	Capital	Anticipation	Facilities	Capital	Total	of Personal	Per
June 30,	Bonds	Participation	Leases	Notes	Loans	Leases	District	Income	<u>Capita</u>

The Town of Harrison is a Type 1 School District and Debt is Paid by Town's Budget Appropriation.

HARRISON TOWN SCHOOL DISTRICT RATIOS OF GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS Unaudited

J-11

Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value (a) of Property	Per Capita (b)
2010	\$17,516,484.00	\$	\$17,516,484.00	1.48%	\$ 1,291.20
2011	17,126,277.75		17,126,277.75	1.43%	1,246.27
2012	16,670,705.75		16,670,705.75	1.34%	1,208.90
2013	16,186,278.00		16,186,278.00	1.47%	1,106.15
2014	15,651,277.75		15,651,277.75	1.43%	1,063.34
2015	15,111,277.75		15,111,277.75	1.42%	996.79
2016	14,570,706.00		14,570,706.00	1.19%	907.55
2017	14,032,278.00		14,032,278.00	1.11%	818.21
2018	12,262,460.00		12,262,460.00	0.94%	687.51
2019	10,390,502.00		10,390,502.00	0.73%	NA

Notes:

- (a) See Exhibit J-6 for property tax data.
- (b) Population data can be found on Exhibit J-14.
- N/A Not Available

Source: Assessed valuations were provided from the Abstract of Ratables, Hudson County Board of Taxation.

School District population data was provided by the U.S. Bureau of the Census, Population Division.

HARRISON TOWN SCHOOL DISTRICT DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2018 Unaudited

J-12

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt Repaid with Property Taxes: Net Overlapping Debt of School District:			
Town of Harrison	\$ 23,678,469.61	100%	\$ 23,678,469.61
County of Hudson	503,640,408.04	1.74%	8,763,343.10
Harrison School District Direct Debt	10,390,502.00	100%	10,390,502.00
Total Direct and Overlapping Bonded Debt			
as of December 31, 2018			\$ 42,832,314.71

Source: Municipal Audit Report

J-13

HARRISON TOWN SCHOOL DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS Unaudited

		Year		Equalized Valuation Basis								
		2016 2017 2018	-	1,287,349,244 1,266,572,328 1,561,122,176								
			\$ 4	1,115,043.748								
	Average Equalized Valuation				\$1	,371,681,249						
	School Borrowing Margin (4' Net Bonded School Debt as		\$	54,867,250 10,390,502								
			\$	44,476,748								
	2010	2011		2012	2013		2014	2015	2016	2017	2018	2018
Debt Limit	\$ 52,848,85	\$ 50,830,020	\$	47,381,494	\$44,753,493	\$	43,100,924	\$ 43,148,780	\$45,696,033	\$48,733,496	\$50,623,529	\$54,867,250
Total Net Debt Applicat to Limit	nie 17,516,48	4 17,126,278		16,670,706	16,186,278		15,651,278	15,111,278	14,570,706	14,032,278	12,262,460	10,390,502
Legal Debt Margin	\$ 35.332,37	\$ 33,703,742	\$	30,710,788	\$28,567,215	5	27,449,646	\$ 28,037,502	\$31,125,327	\$ 34,701,218	\$38,361,069	\$44,476,748
Total Net Debt Applicat the Limit as a Percent of Debt Limit		33.69%		35.18%	36.17%		36.31%	35.02%	31.89%	28.79%	24.22%	18.94%

Source: Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

DEMOGRAPHIC AND ECONOMIC INFORMATION

HARRISON TOWN SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS Unaudited

J-14

<u>Year</u>	(a) Population		(b) Personal <u>Income</u>		(c) Per Capita Personal Income		(d) Unemployment Rate
2009	15,211		\$ 653,571,037		\$ 42,967	R	11.3%
2010	13,566	R	611,378,922	R	45,067	R	11.5%
2011	13,742	R	591,634,326	R	43,053	R	11.7%
2012	13,790	R	656,790,120	R	47,628	R	12.2%
2013	14,633	R	707,417,752	R	48,344	R	9.2%
2014	14,719	R	762,090,944	R	51,776	R	6.2%
2015	15,160	R	839,166,640	R	55,354	R	5.3%
2016	16,055	R	916,435,455	R	57,081	R	4.8%
2017	17,150	R	N/A		59,623		4.3%
2018	17,836		N/A		N/A		3.4%

⁽a) Population information provided by the N.J. Department of Labor and Workplace Development.

R - Revised Amounts

N/A - Not Available at Time of Audit

⁽b) Personal income has been estimated based upon the municipal population and per capita personal income presented.

⁽c) Per capita personal income by municipality estimated based upon the 2000 Census published by the U.S. Bureau of Economic Analysis.

⁽d) Unemployment data provided by the N.J. Department of Labor and Workforce Development.

HARRISON TOWN SCHOOL DISTRICT PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO Unaudited

J-15

		2018			2009	
Employer	Employees	Rank	Percentage of Total Municipal <u>Employment</u>	Employees	Rank	Percentage of Total Municipal Employment
Harrison Baking	55	10		271	1	1.93%
Harrison Board of Education	317	1	1.80%	244	2	1.74%
Town of Harrison	149	5	0.84%	233	3	1.66%
Port Authority of NY/NJ	200	2		205	4	1.46%
G & S Logistics	190	3	1.08%			
Public Service Gas/Electric	170	4	0.96%	150	5	1.07%
FMB Systems	100	6	0.57%	130	6	0.92%
Goodwill Industries			0.00%	85	7	0.60%
Basf, Inc	102		0.58%	80	8	0.57%
CS Osbourne and Co.	74	8	0.42%			
Print Perfect				50	9	0.36%
AF Supply Corp	65	9	0.37%			
Continental Fasteners				41	10	0.29%
Red Bull Park Inc.	80	7	0.45%			

Source: Local Chamber of Commerce

OPERATING INFORMATION

HARRISON TOWN SCHOOL DISTRICT FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS Unaudited

J-16

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function/Program	33-0						-	1		
Instruction:										
Regular	120	124	128	140	140	179	179	179	184	184
Special Education	5	5	7	7	10	10	10	10	8	8
Other Special Education	26	26	26	21	21	21	21	21	19	19
Support Services:										
Health Services	5	5	5	5	5	5	5	5	5	5
Administrative Information										
Technology Services	5	6	6	4	4	4	4	4	7	7
General Administration	10	10	11	11	11	11	11	11	4	4
Related Services	6	6	6	6	6	6	6	6	9	9
Guidance - Professional/Support	3	6	6	6	6	6	6	6	9	9
Supervisors	8	8	9	10	10	10	10	10	12	12
Plant Operations and Maintenance	18	19	20	19	19	19	19	19	28	28
Central Services	14	14	15	17	17	17	17	17	10	10
Business and Other Support	8	8	8_	7_	8_	8_	8_	8_	11_	11_
Total	228	237	247	253	257	296	296	296	306	306

Source: District Personnel Records

J-17

HARRISON TOWN SCHOOL DISTRICT OPERATING STATISTICS LAST TEN FISCAL YEARS UNAUDITED

Fiscal Year		0.00		Percentage Teaching Change Staff	Pupil/Teacher Ratio			Average	Average	% Change in	Student	
Ended June 30,	Enrollment					Elementary	Middle	Senior High School	Daily Enrollment	Daily Attendance	Average Daily Enrollment	Attendance Percentage
2010	1,936	\$ 39,537,218	\$20,422	4.89%	194	16		16	1,916	1,823	5.20%	95.15%
2011	1,977	38,624,437	19,537	-4.33%	194	16		15	1,944	1,870	5.20%	96.19%
2012	2,024	42,687,760	21,091	7.37%	198	16		15	1,813	1,925	-6.75%	106.17%
2013	2,213	47,278,146	21,364	9.18%	202	16	14	15	1,886	1,823	4.04%	96,66%
2014	2,371	47,837,066	20,176	8.63%	207	16	14	13	1,889	1,982	0,16%	104.92%
2015	2,096	48,816,274	23,290	-6.58%	217	14	14	13	2,068	1,990	9.48%	96.23%
2016	2,127	49,827,871	23,426	6.68%	217	14	14	13				*
2017	2,113	48,700,097	23,048	-1.02%	217	14	14	13				
2018	2,153	49,948,602	23,200	3.68%	228	15	17	14	2,163	2,036	+	94.57%
2019	2,059	48,904,266	23,751	3.68%	228	15	17	14	2,027	¥		*

Source: District Records

*Data was not provided by the School District.

HARRISON TOWN SCHOOL DISTRICT SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS Unaudited

J-18

Facility	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Elementary										
Lincoln Elementary:										
Square Feet	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029
Functional Capacity	462	462	462	462	462	462	462	462	650	650
Enrollment	846	846	846	846	846	846	846	846	677	677
Lincoln Annex:										
Square Feet	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758
Functional Capacity	274	274	274	274	274	274	274	274	305	305
Enrollment	375	375	375	375	375	375	375	375	315	315
Washington School:										
Square Feet	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000
Functional Capacity	540	540	540	540	540	540	540	540	510	510
Enrollment	655	655	655	655	655	655	655	655	468	468
High School										
Square Feet	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327
Functional Capacity	643	643	643	643	643	643	643	643	700	700
Enrollment	900	900	900	900	900	900	900	900	713	713

Source: District Maintenance Office

HARRISON TOWN SCHOOL DISTRICT GENERAL FUND SCHEDULE OF REQUIRED MAINTENANCE EXPENDITURES BY SCHOOL FACILITY LAST TEN FISCAL YEARS Unaudited

J-19

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-xxx

School Facilities	Project # (s)	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Harrison High School	N/A	\$115,548.50	\$118,580.50	\$114,388.54	\$136,121.99	\$141,542.50	\$ 139,222,64	\$127,590.96	\$ 5,636.27	\$ 2,571.07	\$24,852,56
Lincoln School No. 3	N/A	69,329.10	71,148.30	68,633.12	81,673.19	84,925.50	83,533.58	76,554.57	3,381.76	1,542.64	14,911.53
Lincoln School Annex	N/A	23,109.70	23,716.10	22,877.71	27,224.40	28,308.50	27,844.53	25,518.19	1,127.25	514.21	4,970.51
Washington School No. 1	N/A	23,109.70	23,716.10	22,877.71	27,224.40	28,308.50	27,844.53	25,518.19	1,127.25	514.21	4,970.51
		\$231,097.00	\$237,161.00	\$228,777.08	\$272,243.97	\$283,085.00	\$ 278,445.28	\$ 255,181.91	\$11,272.54	\$ 5,142.14	\$ 49,705.11

Source: School District Records

HARRISON TOWN SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2019 Unaudited

J-20

Coverage Type	Limits	Deductibles
Property	\$ 106,576,000	\$ 5,000
Environmental Package	1,000,000	Various
Beazley Breach Response Services	1,000,000	Various
Extra Expense	50,000,000	5,000
Valuable Papers	10,000,000	5,000
Loss of Rents	77,250	5,000
EDP	1,000,000	1,000
Equipment Breakdown	100,000,000	5,000
Crime and Bonds:		77.4
Faithful Performance	100,000	1,000
Forgery and Alteration	250,000	1,000
Money and Securities	10,000	500
Money Orders/Counterfeit	100,000	1,000
Computer Fraud	250,000	1,000
Board Secretary	150,000	1,000
Treasurer	220,000	1,000
General Liability	16,000,000	Not Quoted
General Liability with SA Discount	16,000,000	Not Applicable
Automobile Liability	16,000,000	*
Auto Physical Damage	ACV Basis	1,000
Auto Physical Damage	Replacement Cost on Buses	Not Quoted

Total Package Premium

Workers' Compensation and Supplemental Indemnity

NJEIF

Professional	19,750,460
Non-Professional	860,000
Experience Modifier	0.7228
Supplemental Indemnity Waiting Period	0 Days

July 1, 2018 to July 1, 2019

School Leaders Errors and Omissions Liability

Retro Date Coverage A	July 1, 1986		
Retro Date Coverage B	July 1, 1986		
Coverage A Limits	Coverage B Limits	De	ductible
\$6,000,000	\$100.000/\$300.000	\$	5.000

SINGLE AUDIT SECTION

CERTIFIED PUBLIC ACCOUNTANTS

550 Broad Street, 11th Floor Newark, NJ 07102-9969 Phone (973) 624-6100 Fax (973) 624-6101 36 West Main Street, Suite 303 Freehold, NJ 07728-2291 Phone (732) 780-2600 Fax (732) 780-1030

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and Members of the Board of Education Harrison Town School District County of Hudson Harrison, New Jersey 07029

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town Board of Education, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Harrison Town Board of Education's basic financial statements, and have issued our report thereon dated December 5, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Harrison Town Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Harrison Town Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Harrison Town Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

JOSEPH FACCONE

Licensed Public School Accountant #194

SAMUEL KLEIN AND COMPANY CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey December 5, 2019

SAMUEL KLEIN AND COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

550 Broad Street, 11th Floor Newark, NJ 07102-9969 Prone (973) 624-6100 Fax (973) 624-6101 36 West Main Street, Suite 308 Freehold, NJ 07728-2291 Phone (732) 780-2600 Eax (732) 780-1090

REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE
OF EXPENDITURES OF FEDERAL AND STATE AWARDS REQUIRED BY UNIFORM ADMINISTRATIVE
REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL
AWARDS (UNIFORM GUIDANCE) AND NEW JERSEY OMB CIRCULAR 15-08

The Honorable President and Members of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on Compliance for Each Major Program

We have audited the Harrison Town School District's compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2019. The Harrison Town Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Harrison Town Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *New Jersey State Aid/Grant Compliance Supplement*, and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements*, *Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB's Circulars 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid (NJOMB 15-08)*. Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Harrison Town Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Harrison Town Board of Education's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Harrison Town Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the Harrison Town Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Harrison Town Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB's 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Harrison Town Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and NJOMB's 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedules of Expenditures of Federal and State Awards Required by the Uniform Guidance and New Jersey OMB's Circular 15-08

We have audited the financial statements of the Harrison Town Board of Education as of and for the year ended June 30, 2019, and have issued our report thereon dated December 5, 2019, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by the Uniform Guidance and New Jersey OMB's Circular 15-08 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.

JOSEPH J. FACCONE

Licensed Public School Accountant #194

SAMUEL KLEIN AND COMPANY CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey December 5, 2019

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 10, 2019

Schedule A Sheet #1

Federal Grantor\	Federal	Federal	Grant or State				Carryover/		Total		Repayment of Prior		Balance June 30, 2019	
Pass-Through Grantor\ Program Title	CFDA Number	FAIN Number	Project Number	Amount	Grant Period	Balance st June 30, 2018	(Walkover) Amount	Cash Received	Expenditures	Adjustments	Year's Balances	(Accounts Receivable)	Deferred Inflows	Due to Grantor
U.S. Department of Education: General Fund:														
Medical Assistance Program	83.778	1905NJ5MAP	NA	\$ 48,405,32	7/1/18 - 6/30/19	\$	\$	\$ 48,405,32	\$ (48,405.32)	\$	ş	\$	*	\$
Total General Fund								48,405.52	(48,405.32)					
U.S. Department of Education:														
Passed-Through State Department of Education: Special Revenue Fund:														
Title I, Part A	84.010	S010A18003D	NCLB-2060-19	1,291,956,42	7/1/18 - 6/30/18			1,287,199,20	(1,291,958,42)			(4,757,22)		
Title I, Part A	84.010	S010A160030	NCLB-2060-17	1,241,461.62	7/1/16 - 6/30/17	39,171.54		71-5111335-3	present and a second			1 diament		39,171,54
Tille I, Parl A	84,010	S010A170030	NCLB-2050-18	1,270,951.80	7/1/17 - 8/30/18	(34,599.80)		34,599,80						25,330,00
Title II, Part A	84.367A	S367A180029	NCLB-2060-19	93,079.82	7/1/18 - 6/30/19			88,581.13	(93,683,67)			(5,102,54)		
Title II, Part A	84,367A	S367A160029	NCLB-2060-17	67,136.13	7/1/16 - 8/30/17	132.45						4		102,45
Title II, Part A	84,367A	S387A17002B	NCLB-2060-18	105,405,87	7/1/17 - 8/30/18	(4,498.87)		4,498,87						
Title III	84.365	S385A180030	NCLB-2060-17	53,955,85	7/1/16 - 8/30/17	2,091.10		10.0000						2,091.10
Title III	84,385	S365A170030	NCLB-2080-18	57,889,54	7/1/17 - 6/30/18	(16,582,54)		16,562.54						and the same
Title III	84,385	S365A180030	NCLB-2060-19	44,098,54	7/1/18 - 6/30/19	f. classical		42,332,46	(43,494,79)			(1,162,33)		
Title III - Immigrant	84.365X	\$365X170030	NCLB-2050-18	19,446,45	7/1/17 - 6/30/18	1,871.55		, my distance of	(indianital)			A.Montos		1,871.55
Title III - Immigrant	84,365X	S365X180030	NCLB-2060-19	26,053,00	7/1/18 - 8/30/19			24,445.00	(26,053.00)			(1,608.00)		1,001,1100
Title IV	84,424	S424A180031	NCLB-2080-19	47,434.31	7/1/18 - 6/30/19			75,080.00	(47,434,31)			7.1	27,645,69	
Title (V	84,424	S424A170031	NCLB-2060-18	16,868.00	7/1/17 - 6/30/18	(16,888.00)		16,888.00	A contracts				2.70.1010	
IDEA Part B, Basic Regular	84,027	H027A170100	IDEA-3530-18	535,213.76	7/1/17 - 8/30/18	(3,804.76)		3,804.78						
(DEA Part B, Basic Regular	84.027	H027A180100	IDEA-3530-19	452,538,39	7/1/18 - 6/30/19	Charles		545,946.24	(538,416,44)				7,529,60	
IDEA Part B, Preschool Handicapped	84,173	H173A180114	IDEA-3530-19	12,733.11	7/1/16 - 6/30/19			13,488.00	(12,733.11)				754.89	
Total Special Revenue Fund						(33,257.33)		2,153,406.00	(2,053,771.74)			(12,830.09)	35,930,38	43,086.64

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2018

Sheet #2

Federal Granton	Federal	Federal	Grant or State				Carryover/		Total		Repayment of Prior		Balance June 30, 2019	
Pass-Through Granton Program Title	Number	FAIN. Number	Project Number	Amount	Grant Period	Balance at June 30, 2018	(Welkover) Amount	Cesh Received	Expenditures	Adjustments	Year's Balances	(Accounts Receivable)	Deferred	Due to Grantor
U.S. Department of Agriculture: Passed-Through State Department of Agriculture: Enterprise Fund:														
Food Distribution Program	10,555	191NJ304N1099	N/A	\$ 32,382.88	7/1/18 - 6/30/19	\$		\$ 32,362.88	\$ (32,362,88)	8	5	\$	5	8
Summer Food Service Program for Children	10.559	191NJ304N1099	NA	23,698.25	7/1/18 - 6/30/19			23,896.25	(23,696.25)					
Summer Food Service Program for Administration	10,559	191NJ304N1099	N/A	2,052.57	7/1/18 - 8/30/19			2,052,57	(2,052.57)					
After School Snack Program	10,555	181NJ304N1099	N/A	20,524.24	7/1/17 - 6/30/18	(25.52)		25.52						
After School Snack Program	10,555	191NJ304N1099	N/A	22,681.73	7/1/18 - 8/30/19			22,316.84	(22,661.73)			(344.89)		
National School Lunch Program	10.555	181NJ304N1099	N/A	808,340.58	7/1/17 - 6/30/18	(68,018.02)		88,016,02				4		
National School Lunch Program	10.555	191NJ304N1099	N/A	771.968.95	7/1/18 - 8/30/19	15150111100		713,473.71	(771,968.95)			(58,495.24)		
National School Lunch Program - HHFKA	10.555	191NJ304N1099	NA	16,408,10	7/1/18 - B/30/19			15,183.82	(16,405,10)			(1,242.48)		
National School Breakfast Program	10,553	181NJ304N1099	N/A	314,756.09	7/1/17 - 6/30/18	(25,781.50)		25,761.50	A. Stranger			4		
National School Breakfast Program	10,553	181NJ304N1099	N/A	309,181.12	7/1/18 - 6/30/18	31,11.11.02		285,756.28	(309,161,12)			(23,404.64)		
Total Enterprise Fund						(91,803.04)		1,186,625.19	(1,178,309,60)			(83,487.45)		
Total Federal Awards						\$ (125,070,37)		\$ 3,388,438,51	\$(3,280,486,66)			\$ (98,117,54)	\$ 35,830,38	\$ 43,066,64

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

HARRISON TOWN SCHOOL DISTRICT ECHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2018

Schedule B

				June 30,				5000					June 30, 2019			
				Deferred		Marian A.		Budgelary	Budanes.		Warran and 16	Terror and a series	Deferred		- 9	Cumulative
State Grantori	Grant or State	Award	Grant	(Accounts	Due to	(Walkover)	Cash	Expenditures Peas-Through	Budgetary Expenditures		Prior Year's	(Accounts	Inflows/	Due to	Budgetery	Total
Program Title	Protect Number	Amount	Panod	Racejyable)	Granioc	Amount	Received	Funda	Direct	Adjustments	Balances	Receivable)	Payable	Grantog	Receivable	Expenditures
State Department of Education. General Fund:																
	19-495-034-5120-078	\$ 23,132,725.00	7/1/16 - 6/30/19	1	1		\$ 20,132,725.00	\$ (23,132,725,00)		Or in	11	160	CAC.	100	\$ 2,289,707.65	5 23,132,725.00
	19-495-034-5120-089	1,907,024.00	7/1/15 = 8/30/19				1,907,024.00	(1,907,024,00)							206,973.84	1,907,024.00
	19-495-034-5120-014	157,728 DO	7/1/18 - 5/30/19				157,728.00	(157,728 DO)							20,920,00	157,728.00
Security Aid	19-495-034-5120-084	879,214.00	7/1/16 - 5/30/19				979,214.00	(979,214,00)							112,204,86	979.214.00
On-Behalf TPAF Past-Retirement	13-103-00-01Z0-004	914,214,00	MININ + DIGONO				W/W,Z14.50	(878,214,00)							()+*ro-roes	91.074.14100
Medical Banefit Contributions	18-485-034-5095-001	1,585,537,00	7/1/18 - 6/30/19				1,585,537.00	(1,585,537.00)								1,565,537.00
On-Behalf TPAF Post-Retirement	19-100-027-0012-001	i lana lana i ma	Aftition is index to				1 legisless rec	(1) (1)						1.0		, though and the
Pension Contributions	19-495-034-5094-002	3,451,372.00	7/1/16 - 6/30/19				3,451,372,00	(3,451,372.00)						1.00		3,451,372.00
On-Behall TPAF Post-Retirement	In January Chair and	actor (Day a rep	111111111111111111111111111111111111111				2,421,421,220	(alantare an)						1.00		afte determ
	18-485-034-5084-004	3,184.00	7/1/18 - 8/30/19				3,164.00	(3,184,00)						- 13		3,154.00
Reimburged TPAF Social Security	19 300 201 001	4/104.05	0.60				0,000	(Attention)						1.4		19475 1949
	19-495-034-5094-003	1,293,065,63	7/1/18 - 8/00/19				1,097,335.28	(1,323,623.58)				(225,458,28)		1.4		1,323,823.56
Reimburned TPAF Social Security	10.100.000.000	1,000,000,000	77.11.10				()****	((manifest and)				freed section.				2400
	16-195-034-5094-003	1,281,771.49	7h/17 - 6/30/18	(219,673.15)			219,673.15							1.4		
	19-495-034-5120-044	334,734,00	7/1/18 + 5/30/19	An in a sund			- Conference	(334,734,00)				(334,734.00)		100		334,734.00
Extreordinary Ald	18-495-034-5120-044	219,713,00	7/1/17 - 5/30/18	(219,713.00)			219,713.00	Techino servi				140.00-2007		- 13		
Total General Fund				(439,386,15)			32,733,485.43	(32,855,321.56)				(501.222.28)		- 1	2,623,806 38	32,855,321.56
Special Revenue Fund:														- 2		
N.J. Nonpublic Aid:																
Tachnology Initiative	19-100-034-5120-373	00,000	7/1/16 - 6/30/19				360.00							360.00 *		
Tedbooks Aid	10-100-034-5120-064	534.00	7/1/18 - 6/30/19				534.00							534.00		
	18-100-034-5120-070	970.00	7/1/18 = 8/30/18				970.00							970.00		
	19-100-034-5120-509	1,500,00	7/1/10 - 0/30/10				1,500.00							1,500.00		
Family Friendly Center	19-100-00-2150-208	32,934,73	7/1/15 - 6/30/17	14,341.27			1,300.00						14,341.27	1,000.00		
Family Friendly Center		67,444.78	7/1/17 - 6/30/18	(11,717,78)			11,717.78						14,241.27	100		
Femily Friendly Center		45,463.00	7/1/18 - 6/30/16	Time seriegi.			36,546.22	(45,463.00)				(6,816.78)				45,483.00
	19-495-034-5120-086	4,901,014,00	7/1/18 - 6/30/19				4,901,014.00	(4,715,805.43)				[0,810.70]	185,208.57	1.0	482,064,82	4,715,805,43
	18-495-034-5120-086	4,902,538.03	7/1/17 - 6/30/18	522,842.16			4,801,014.00	(4,1,12,010,43)					522,642.16		402,004,02	4,713,000,43
School Base Youlli Support Group	10-105-001-0120-000	277,585.27	7/1/16 - 6/30/19	924,042 TU			182,656.85	(277,585,27)				(94,928,42)	322,042.10	1.0		277,585.27
School Base Youth Support Group		267,412.93	7/1/17 - 6/30/18	(90,129.15)			90,129.15	(ELL'ORN'EL)				(44.470.47)		1.0		211,003.21
Culinary Grant		237,801,02	7/1/16 - 0/30/17	(114,580.03)			80,120,10					(114,580,03)				
Culinary Grani		12,774.00	7/1/17 - 6/30/16	(12,774.99)								(12,774,99)				
Total Special Revenue Fund		12517.45	1(0)) - 400010	307,781.50			5,227,428,00	(5,038,853.70)				(229,200.22)	722,192.02	3,364,00 *	462,064,62	5,038,853.70
State Department of Agriculture:				307,701.00			4,221,720.00	[5,556,554,76]				[228,800.22]	122,1823/2	4,004,00	402,004,02	5,000,000,110
Enterprise Fund:																
	18-100-010-3350-023	15,306.78	7/1/17 - 6/00/18	(1,253.34)			1,253,84							14		
	19-100-010-3350-023	14,833.52	7/1/16 - 6/30/19	(1800)011			13,710.10	(14,033,52)				(1,120.42)				14,833.52
and the state of t	10 100 010 000	(4)5000,000	1,414 - 444-74	_			10,110.10	114,000,027				(1/129/12)		1.4		14,000,02
Total Enterprise Fund				(1,253.84)			14,963.64	(14,833,52)				(1,123.42)		:		14,833.52
Total State Financial Assistance				3 (132,858.49)	\$.	1 .	1 37,975,077.37	5 (37,909,008,78)	1 -	1 .	1 .	\$ (791,545.92)	\$ 722,192,02	\$ 3,384,00	\$ 3,105,871.00	\$ 37,909,008.78
Less: On-Bahalf TPAF Paraion System Contributions:																
On-Behalf TPAF Post-Retirement																
	19-495-034-5095-001							\$ (1,585,537.00)								
On-Behalf TPAF Poal-Retirement	in the half sans are															
Pension Contributions On-Bahaif TPAF Post-Retirement	19-495-034-5085-002							(3,451,372.00)								
Non-Contributory Insurance	10 405 7114 ENGE 204							en 442 en								
	18-485-034-5095-004							(3,164.00)								

The accompanying Notes in Schedules of Expenditures of Awards and Financial Assistance are an integral part of this scientile

HARRISON TOWN SCHOOL DISTRICT

NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

JUNE 30, 2019

1. GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Harrison Town Board of Education. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal agencies and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedules of expenditures of federal awards and state financial assistance.

2. BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Awards and Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 2 to the Board's basic financial statements. The information in these schedules are presented in accordance with the requirements of 2 CFR 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of basic financial statements.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund and capital projects fund are presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Continued)

The net adjustment to reconcile from budgetary basis to the GAAP basis is \$(6,165.88) for the general fund and \$192,522.18 for the special revenue fund. See Note 2 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented below:

	Federal	State	Total
General Fund	\$ 48,405.32	\$32,849,155.68	\$32,897,561.00
Special Revenue Fund	1,864,793.77	4,949,431.44	6,814,225.21
Food Service Fund	14,833.52	1,178,309.60	1,193,143.12
Total Awards and Financial Assistance	\$1,928,032.61	\$38,976,896.72	\$40,904,929.33

4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

5. FEDERAL AND STATE LOANS OUTSTANDING

The District had no loans payable outstanding to federal or state entities at June 30, 2019.

6. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively.

The amount reported as TPAF Post-Retirement Medical Benefits Contributions and Teacher's Pension contributions represents the amounts paid directly by the State On-Behalf of the District for the year ended June 30, 2019. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

7. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-Behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

8. DE MINIMIS INDIRECT COST RATE

The District has elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section I - Summary of Auditor's Results

Financial Statements				
Type of auditor's report iss	ued:		Unmodified	
Internal control over financi	al reporting:			
1) Material weakness(e	s) identified?		Yes _√	No
Significant deficiencie considered to be man	es identified that are not terial weaknesses?		Yes <u>√</u>	None Reported
Noncompliance material to statements noted?	general purpose financial	1	Yes _√	No
Federal Awards				
Internal control over major	programs:			
1) Material weakness(e	s) identified?	-	Yes _√	No
Significant deficiencies considered to be material.	es identified that are not terial weaknesses?		Yes _√	None Reported
Type of auditor's report iss	ued on compliance for major	or programs:	Unmodified	
Any audit findings disclose in accordance with 2 CFR 2 Guidance?			Yes _√	_ No
Identification of Major Prog	rams:			
CFDA Number(s)	Federal FAIN <u>Number</u>	Name of F	ederal Progran	n or Cluster
84.010 10.555	S010A160030 181NJ304N1099	Title I, Part National Sc	A chool Lunch	
Dollar threshold used to dis Type A and Type B Progra			\$750,000.00	1
Auditee qualified as low-ris	k auditee?	V	Yes	No

HARRISON TOWN SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Continued)

Section I - Summary of Auditor's Results (Continued)

State Awards					
Internal control over major programs:					
1) Material weakness(es) identified?			Yes		No
 Significant deficiencies identified that a considered to be material weaknesses 			Yes		None Reported
Type of auditor's report issued on compliance major programs:	e for		Unmod	lified	
Any audit findings disclosed that are required reported in accordance with NJOMB Circular 04-04 and 15-08?			Yes		No
Identification of Major Programs:					
State Grant Number(s)	Name of State Pro	gram			
19-495-334-5120-089 19-495-034-5094-003 19-495-034-5120-086 19-495-034-5120-078	Categorical Special Reimbursed TPAF Preschool Educatio Equalization Aid	Social S			tion
Dollar threshold used to distinguish between Type A and Type B Programs:			\$986,	668.07	
Auditee qualified as low-risk auditee?			Yes		No
Section II - Financial Statement Findings					
No financial statement findings that are rec	quired to be reported	under G	overnn	nental Aud	diting Standards.
Section III:					
a) Federal Award Findings and Ques	stioned Costs:				
NONE					
b) State Award Findings and Question	oned Costs:				
NONE					

HARRISON TOWN SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS YEAR ENDED JUNE 30, 2019

There were no audit findings for the year ended June 30, 2018.