COMPREHENSIVE ANNUAL FINANCIAL REPORT

JUNE 30, 2019

Responsibility of the Management of Highland Park Borough Public School District Middlesex County, New Jersey



COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2019

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December 16, 2019

Honorable President and Members of the Board of Education Highland Park School District Middlesex County, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Highland Park School District (the School District) for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the School District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the School District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections as follows:

- The Introductory Section contains a Table of Contents, Letter of Transmittal, List of Principal Officials, and an Organizational Chart of the School District;
- The Financial Section begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the School District's financial position and operating results, as well as other schedules providing detailed budgetary information;
- The Statistical Section includes selected economic and demographic information, financial trends, and the fiscal capacity of the School District, oft times presented on a multi-year basis to facilitate comparison;
- The Single Audit Section The District is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and New Jersey OMB's Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid</u>. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

SCHOOL DISTRICT ORGANIZATION AND OVERVIEW

The School District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as, special education for handicapped youngsters. Geographically, New Brunswick, Piscataway and Edison surround Highland Park, which has a total area of 1.8 square miles. The students attend one of three schools: Irving Primary School serves children in grades Pre-K to one; Bartle Elementary School serves students in Grades two to five; Highland Park Middle School serves students in Grades six to eight; and Highland Park High School serves students in grades nine to twelve.

An elected nine-member Board of Education serves as the policy making body for the School District. The Board adopts an annual budget and directly approves all expenditures, which serve as the basis for control over, and authorization for all expenditures of School District revenues.

The Superintendent of Schools is the Chief Executive Officer of the School District, and is responsible to the Board of Education for total educational and support operations. The Business Administrator is the Chief Financial Officer of the School District, and is responsible for maintaining all financial records, issuing warrants in payment of liabilities incurred by the School District, acting as custodian of all School District Funds, and investing the idle funds as permitted by the laws of the State of New Jersey.

REPORTING ENTITY AND ITS SERVICES

Highland Park School District is an independent reporting entity within the criteria adopted by the G.A.S.B. as established by N.C.G.A. Statement No. 14. All funds and account groups of the School District are included in this report. The Highland Park Board of Education and all its schools constitute the School District's reporting entity.

AVERAGE DAILY ENROLLMENT

The School District completed the 2018-2019 Fiscal Year with an average enrollment of 1,599 students, which is 6 fewer students than the previous year's enrollment. The following details the changes in the student enrollment of the School District over the last five years.

| Average Daily Enrollment | | | | | | | |
|--------------------------|--------------------|----------------|--|--|--|--|--|
| Fiscal Year | Student Enrollment | Percent Change | | | | | |
| 2018-19 | 1,599 | -0.4 % | | | | | |
| 2017-18 | 1,605 | 0.4 % | | | | | |
| 2016-17 | 1,598 | -0.1 % | | | | | |
| 2015-16 | 1,600 | 1.2 % | | | | | |
| 2014-15 | 1,581 | -0.9 % | | | | | |

ECONOMIC CONDITION AND OUTLOOK

Highland Park is a mature suburban community with ninety-six percent (96%) of the land developed. Residential use accounts for approximately sixty percent (60%) of the land use while business and industry uses account for approximately ten percent (10%) of the land use. The limited amount of land available for construction of new housing units has contributed to the slow growth in population in the past. A second factor inherent in the slow growth reflects the pattern of smaller households made up of seniors, college students and young professionals found in the Borough. Recently, however, small pockets of residential development have led to a slight increase in the student population, which may continue to grow in the next few years.

Other significant land uses in the Borough are roads and parkland. There is, however, limited vacant land available for growth and diversity in the Borough's land use. Highland Park industrial community has been declining with industrial lands under used, typical of the general decline in the Middlesex County industrial sector in favor of the service sector.

The School District, along with many other public school districts in the State of New Jersey, faces difficult economic conditions since the primary funding source of revenues is property taxes. Highland Park is currently the proportionately highest-taxed community in Middlesex County, and its overwhelming reliance on property taxes places future educational initiatives in jeopardy. Additionally, the economic conditions in the State have resulted in reduced funding, thereby exacerbating the reliance on property taxes, which are also becoming additionally restrictive as to the limits on increases.

The School District's administration is closely monitoring the cost of operations and continues to look for new funding sources, particularly grants, in order to maintain the quality educational services that the community is accustomed to expect.

EDUCATIONAL PROGRAM

The school district worked closely with the local community to create a strategic plan that includes multiple goals and action steps. Student academic, social, and emotional achievement is the plan's broad focus. The goals focus on the following areas are as follows: social-emotional skill building, educational equity and personalized learning. The plan can be viewed at http://www.pathway.hpschools.net

Most of the School District's financial resources are used to provide for the academic, social, and emotional support programs that include such things as college preparatory and Advanced Placement courses, and offerings are available for regular, gifted and talented, honors, as well as students with special needs. Students are offered an extensive extracurricular and athletic program, including opportunities to participate in student government, academic, service, honor societies, drama, musical performances, and sport teams for both females and males.

Every effort is made to keep special education students in the District; toward that end, a variety of in-class support, resource centers, and self-contained programs are conducted.

FACILITIES INITIATIVES

The School District has made a commitment to upgrading its existing physical plant. The School District is making repairs and replacements to facilities where funds allow, with priorities focused on health and safety items.

The most recent facilities projects have focused on issues related to renovation and improving comfort and energy efficiency of facilities. This included the continued installation of air conditioning units in several classrooms in the Highland Park High School and Bartle School which has improved energy efficiency as well as comfort in both schools. The District has also upgraded its technology infrastructure, adding internal wireless capability as well as improving internet speeds across the District, in anticipation of rolling out a one-to-one computer initiative in the upcoming school year in the Middle and High Schools.

INTERNAL ACCOUNTING CONTROLS

Management of the School District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the School District are protected from loss, theft, or misuse. In addition, district administration must ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (G.A.A.P.). The internal control structure is designed to provide reasonable, but not absolute, assurance that these

objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the School District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

BUDGETARY CONTROLS

In addition to internal accounting controls, the School District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2019.

ACCOUNTING SYSTEM AND REPORTS

The School District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system for the School District is organized on the basis of funds and account groups. These funds and account groups are explained in Notes to the Financial Statements, Note 1.

CASH MANAGEMENT

The investment policy of the School District is guided in large part by state statute as detailed in Notes to the Financial Statement, Note 2. The School District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("G.U.D.P.A."). G.U.D.P.A. was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

RISK MANAGEMENT

The School District carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

OTHER INFORMATION

State statutes require an annual audit by independent certified public accountants or registered municipal accountants: the accounting firm of BKC CPAs PC, was selected by the Board of Education to perform that function. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Treasury OMB Circular Letter 15-08, <u>Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments</u>. The auditor's report on the general purpose financial statements and combing and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

ACKNOWLEDGMENTS

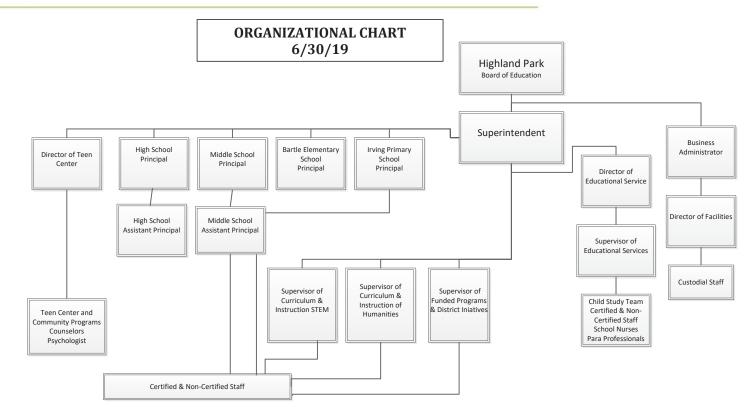
We would like to express our appreciation to the members of the Highland Park School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Dr. Scott Taylor Superintendent of Schools

Linda A. Hoefele // Business Administrator/Board Secretary





Revised 5/13/2019

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HIGHLAND PARK PUBLIC SCHOOL DISTRICT HIGHLAND PARK, NEW JERSEY

ROSTER OF OFFICIALS JUNE 30, 2019

| Members of the Board of Education | | Term <u>Expires</u> |
|-----------------------------------|----------------|------------------------|
| Ms. Darcie Cimarusti | President | 12/31/2019 |
| Ms. Anne Gowen | Vice-President | 12/31/2020 |
| Ms. Ruth Beyer | | 12/31/2021 |
| Ms. Monique Coleman | | 12/31/2021 |
| Mr. Mark Krieger | | 12/31/2019 |
| Mr. Robert Magaziner | | 12/31/2021 |
| Ms. Michelle McFadden-DiNicola | | 12/31/2020 |
| Mr. Rob Roslewicz | | 12/31/2020 |
| Mr. Christopher Woodward | | 12/31/2019 |

Other Officials

| Dr. Scott Taylor | Superintendent of Schools |
|----------------------|---|
| Ms. Linda A. Hoefele | School Business Administrator/Board Secretary |
| Mr. Brian Falkowski | Treasurer of School Monies |

HIGHLAND PARK PUBLIC SCHOOL DISTRICT HIGHLAND PARK, NEW JERSEY

CONSULTANTS AND ADVISORS JUNE 30, 2019

| Jonathan Busch, Esq. Busch Law Group, LLC 450 Main Street Metuchen, New Jersey 08840 | School Board Attorney |
|---|-----------------------|
| Mr. David Rubin, Esq. 44 Bridge Street P.O. Box 4579 Metuchen, New Jersey 08840 | School Board Attorney |
| BKC, CPAs, PC 114 Broad Street Flemington, NJ 08822 | Auditors |
| Donna O'Gorman, AIA DMR Architects 777 Terrace Avenue, 6 th Floor Hasbrouck Heights, NJ 07604 | Architect |
| Obi Agudosi, AIA OCA Architects, Inc. 211 Warrant Street, Suite 219 Newark, NJ 07103 | Architect |



Independent Auditors' Report

Honorable President and Members of the Board of Education Highland Park Borough Public School District County of Middlesex, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the businesstype activities, each major fund, and the aggregate remaining fund information of the Highland Park Borough Public School District, (the District) in the County of Middlesex, the State of New Jersey, as of and for the year ended June 30, 2019, and the related Notes to the Financial Statements, which collectively comprise the District's Basic Financial Statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether do to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Highland Park Borough Public School District, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedules, Schedules Related to Accounting and Reporting for Pensions, and Schedules Related to Accounting and Reporting for Other Postemployment Employee Benefits listed in the Table of Contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's Basic Financial Statements. The introduction section, combining and individual fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards and schedule of state awards required by New Jersey Department of the Treasury OMB 15-08 is also not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, Schedule of Expenditures of Federal Awards, and Schedule of Expenditures of State Financial Assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.

In our opinion, the combining and individual fund financial statements, Schedule of Expenditures of Federal Awards, and Schedule of Expenditures of State Financial Assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introduction and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 19, 2019 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

BHC, CHAs, PC BKC, CPAs,

MU

Michael Holk, CPA, PSA NO. 20CS00265600

December 19, 2019 Flemington, New Jersey **REQUIRED SUPPLEMENTARY INFORMATION - PART I**

The discussion and analysis of Highland Park Borough Public School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ending June 30, 2019. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments* issued in June 1999. Certain comparative data is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for fiscal year 2019 are as follows:

- General revenues accounted for \$44,965,404 in revenues, or 94.11 percent of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for \$2,812,688, or 5.89 percent of total revenues of \$47,778,092.
- The School District had \$47,999,983 in expenses; only \$2,812,688 of these expenses were offset by program specific charges for services, grants or contributions, with the remainder, primarily property taxes, providing for the programs.
- Among governmental funds, the general fund had \$36,261,050 in revenues and \$36,536,376 in expenditures. After accounting for net other financing uses of \$73,124; the general fund's balance decreased by \$348,450 from the previous year.

USING THIS COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can view the Highland Park Borough Public School District in the context of a financial whole, an entire operating entity.

The financial statements then proceed to provide an increasingly detailed look at specific financial entities. These financial statements are comprised of three elements: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

REPORTING THE SCHOOL DISTRICT AS A WHOLE

Government-wide financial statements are designed to provide readers with a broad overview of the School Districts' finances in a manner similar to a private-sector business.

The Statement of Net Position and Statement of Activities provide information about the activities of the entire School District, presenting both an aggregate view of the School District's finances and a longerterm view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. In the case of Highland Park Borough Public School District, the general fund is by far the most significant fund.

Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and asks the question; "How did we do financially during fiscal year 2019?" The Statement of Net Position and the Statement of Activities helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into consideration all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in net position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has or has not improved. Changes in the District's financial position may be the result of many factors, including the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

The Statement of Net Position and the Statement of Activities is separated into two distinct kinds of activities:

- Governmental Activities All of the School District's programs and services are reported here including, but not limited to, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities; and
- Business-Type Activities This service is provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service and Before/After School Program enterprise funds are reported as a business activity.

REPORTING THE SCHOOL DISTRICT'S MOST SIGNIFICANT FUNDS

Fund Financial Statements

Fund financial reports provide detailed information about the School District's funds. The School District's governmental funds include the general fund, special revenue fund and the debt service fund.

Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds measure and report the operating results by measuring cash on hand and other assets that can be easily converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities. Therefore, these statements are essentially the same. The Highland Park School District operated two enterprise fund activities: Food Service and Before/After School Child Care. The Food Service activities involve providing breakfast and lunch meals at a reasonable price, with the assistance of the Federal School Breakfast/Lunch Program. The Before and After School Child Care Program serves children from Kindergarten through Grade 5, with some other after-school activities made available for Middle School students as well.

THE SCHOOL DISTRICT AS A WHOLE

Table 1 provides a summary of the School District's net position as of June 30, 2019, and a comparison with net position as of June 30, 2018. The comparison between the years shows a decrease in total net position of \$238,283.

| | | | Variance | | | |
|---------------------------|---------------|---------------|--------------|---------|--|--|
| | 06/30/19 | 06/30/18 | Dollars | % | | |
| Current & Other Assets | \$ 3,710,267 | \$ 4,704,488 | \$ (994,221) | -21.13% | | |
| Capital Assets | 34,937,878 | 36,010,263 | (1,072,385) | -2.98% | | |
| Total Assets | 38,648,145 | 40,714,751 | (2,066,606) | -5.08% | | |
| Total Assets | 50,040,145 | 40,714,731 | (2,000,000) | -5.0670 | | |
| Deferred Amount on | | | | | | |
| Refunding Bond Issue | 620,511 | 674,552 | (54,041) | -8.01% | | |
| Deferred Pension Activity | 2,660,327 | 2,236,513 | 423,814 | 18.95% | | |
| Total Deferred Outflow | | | | | | |
| of Resources | 3,280,838 | 2,911,065 | 369,773 | 12.70% | | |
| | | | | | | |
| Long-Term Liabilities | 26,443,193 | 28,072,540 | (1,629,347) | -5.80% | | |
| Other Liabilities | 1,259,107 | 1,922,431 | (663,324) | -34.16% | | |
| Total Liabilities | 27,702,300 | 29,994,971 | (2,292,671) | -7.64% | | |
| | | | | | | |
| Deferred Pension Activity | 2,476,521 | 1,642,400 | 834,121 | 50.79% | | |
| Total Deferred Inflow | | | | | | |
| of Resources | 2,476,521 | 1,642,400 | 834,121 | 50.79% | | |
| | | | | | | |
| Net Position | | | | | | |
| Net Investment in | | | | | | |
| Capital Assets | 16,547,878 | 16,260,263 | 287,615 | 1.77% | | |
| Restricted | 1,083,512 | 1,296,983 | (213,471) | -16.46% | | |
| Unrestricted | (5,881,228) | (5,568,801) | (312,427) | 5.61% | | |
| Total Net Position | \$ 11,750,162 | \$ 11,988,445 | \$ (238,283) | -1.99% | | |

Table 1 Net Position

The unrestricted net position at June 30, 2019 of (\$5,881,228) shown above is not a negative reflection on the School District's financial condition, but is mostly the result of reporting required by GASB Statement No. 68 Accounting and Financial Reporting for Pensions which allocates the proportionate share of the State's net pension liability for PERS to each contributing entity throughout the State. The negative unrestricted net position is also the result of a long-term estimated liability of \$703,723 for compensated absences, a liability that will be partially offset by reduced salary outlays in future budget years.

Table 2 provides a summary of the School District's changes in net position in fiscal year ending June 30, 2019 with comparisons to fiscal year ending June 30, 2018.

Table 2Changes in Net Position

| | Fiscal Yea | Fiscal Year Ending | | Variance | | |
|-------------------------------------|--------------|--------------------|-------------|----------|--|--|
| | 06/30/19 | 06/30/18 | Dollars | % | | |
| Revenues | | | | | | |
| Program Revenues | | | | | | |
| Charges for Services | \$ 880,862 | \$ 799,538 | \$ 81,324 | 10.17% | | |
| Operating Grants | 1,931,826 | 1,823,204 | 108,622 | 5.96% | | |
| Capital Grants | - | (32,939) | 32,939 | * | | |
| General Revenues | | | | | | |
| Property Taxes | 29,001,905 | 27,804,569 | 1,197,336 | 4.31% | | |
| Unrestricted Grants | 15,881,088 | 17,363,231 | (1,482,143) | -8.54% | | |
| Other | 82,411 | 52,082 | 30,329 | 58.23% | | |
| Total Revenues | 47,778,092 | 47,809,685 | (31,593) | -0.07% | | |
| Program Expenses | | | | | | |
| Instruction | | | | | | |
| Regular | 17,449,280 | 18,002,294 | (553,014) | -3.07% | | |
| Special | 6,126,788 | 5,960,160 | 166,628 | 2.80% | | |
| Other | 2,334,450 | 2,972,082 | (637,632) | -21.45% | | |
| Support Services | | | | | | |
| Tuition | 2,996,466 | 2,735,626 | 260,840 | 9.53% | | |
| Student & Instructional Staff | 7,786,113 | 7,846,773 | (60,660) | -0.77% | | |
| General & Business Administration | 1,842,097 | 1,907,551 | (65,454) | -3.43% | | |
| School Administration | 2,795,569 | 2,614,282 | 181,287 | 6.93% | | |
| Maintenance | 2,608,318 | 2,523,099 | 85,219 | 3.38% | | |
| Transportation | 2,123,382 | 1,946,823 | 176,559 | 9.07% | | |
| Charter Schools | 335,512 | 340,461 | (4,949) | -1.45% | | |
| Interest on Long-Term Debt | 584,341 | 623,716 | (39,375) | -6.31% | | |
| Food Service | 634,725 | 628,191 | 6,534 | 1.04% | | |
| Community Service Programs | 382,942 | 374,038 | 8,904 | 2.38% | | |
| Total Expenses | 47,999,983 | 48,475,096 | (475,113) | -0.98% | | |
| Increases (Decreases) Before | | | | | | |
| Special Items | (221,891) | (665,411) | 443,520 | -66.65% | | |
| Special Items | | | | | | |
| Transfers | (16,392) | - | (16,392) | * | | |
| Total Special Items | (16,392) | | (16,392) | * | | |
| Increase (Decrease) in Net Position | \$ (238,283) | \$ (665,411) | \$ 427,128 | -64.19% | | |
| * = Undefined | <u>_</u> | | | | | |

Governmental Activities

Property taxes made up 62.07 percent of revenues for governmental funds for the Highland Park Borough Public School District for Fiscal Year 2019. The District's total revenues for governmental funds were \$46,727,281 for the fiscal year ended June 30, 2019. The remaining revenues for governmental funds were from mostly from interest on investments, tuition, state aid, state and federal grants.

BUSINESS-TYPE ACTIVITIES

Food Service Program

- Food service revenues and other financing sources exceeded expenses and other financing uses by \$26,363.
- Charges for services represent \$306,704 of revenue and other financing sources, or 46.39 percent. This represents amount paid by patrons for daily food services.
- Federal and state reimbursements for meals, including payments for free and reduced lunches and donated commodities were \$354,384.

Before and After School Child Care Program

➤ The Before and After School Child Care Program had operating revenues of \$373,331 and operating expenses of \$382,942. The net loss for Fiscal Year 2019 was \$9,611.

Table 3 provides a summary of the School District's cost of governmental services in fiscal year ending June 30, 2019 with comparisons to fiscal year ending June 30, 2018.

| | Total Cost of Services | | | Net Cost of Services | | | | | |
|-----------------------------------|---------------------------|------------|----------|-------------------------|----------|------------|----|------------|--|
| | 06/30/19 | | 06/30/18 | | 06/30/19 | | | 06/30/18 | |
| Instruction | \$ | 25,910,518 | \$ | 26,934,536 | \$ | 25,123,232 | \$ | 26,236,467 | |
| Support Services | | | | | | | | | |
| Tuition | | 2,996,466 | | 2,735,626 | | 2,561,687 | | 2,393,205 | |
| Student & Instructional Staff | | 7,786,113 | | 7,846,773 | | 7,405,800 | | 7,486,050 | |
| General & Business Administration | | 1,842,097 | | 1,907,551 | | 1,842,097 | | 1,908,901 | |
| School Administration | | 2,795,569 | | 2,614,282 | | 2,670,527 | | 2,498,505 | |
| Plant Operations & Maintenance | | 2,608,318 | | 2,523,099 | | 2,558,992 | | 2,459,576 | |
| Pupil Transportation | | 2,123,382 | | 1,946,823 | | 2,121,859 | | 1,946,029 | |
| Charter Schools | | 335,512 | | 340,461 | | 335,512 | | 340,461 | |
| Interest on Long-Term Debt | | 584,341 | | 623,716 | | 584,341 | | 623,716 | |
| Total Expenses | \$ | 46,982,316 | \$ | 47,472,867 | \$ | 45,204,047 | \$ | 45,892,910 | |

Table 3Cost of Governmental Services

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

- Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.
- General administration, school administration and business include expenses associated with administrative and financial supervision of the School District.
- Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in an effective working condition.
- Curriculum and staff development include expenses related to planning, research, development and evaluation of support services, as well as the reporting of this information internally and to the public.
- Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law.
- Interest and fiscal charges involve the transactions associated with the payment of interest and other related charges to debt of the School District.

THE DISTRICT'S REVENUES

As demonstrated by the various statements and schedules included in the financial section of this report, the School District continues to meet its responsibility for sound financial management. Revenues came primarily from three sources: tax levy, state aid, and federal grants. The major source of revenue, approximately 74 percent, continues to be from local sources including tax levy, outside tuition, and miscellaneous revenues. State aid and federal aid represents approximately 26 percent of the total revenues.

The following schedule presents a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2019:

| Revenues | Amount | Percentage of Total | (Dec | ncrease/ rease) From rior Year | Percentage Increase (Decrease) |
|----------------|------------------|------------------------|------|--------------------------------------|--------------------------------------|
| Local Sources | | | | | |
| Tax Levy | | | | | |
| General | \$ 27,136,379 | 68.34% | \$ | 1,051,722 | 4.03% |
| Debt Service | 1,865,526 | 4.70% | | 145,614 | 8.47% |
| Other Revenues | 332,120 | 0.83% | | 120,649 | 57.05% |
| State Aid | 9,116,056 | 22.96% | | 751,828 | 8.99% |
| Federal Aid | 1,260,494 | 3.17% | | 32,983 | 2.69% |
| Total | \$ 39,710,575 | 100.00% | \$ | 2,102,796 | 5.59% |

THE DISTRICT'S EXPENDITURES

The following schedule represents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2019:

| | | Percentage | Increase crease) From | Percentage Increase |
|------------------|------------------|------------|--------------------------|------------------------|
| Expenditures | Amount | of Total | Prior Year | (Decrease) |
| Current Expense | \$ 36,087,198 | 90.10% | \$ 1,706,922 | 4.96% |
| Capital Outlay | 59,643 | 0.14% | 22,241 | 59.46% |
| Charter Schools | 335,512 | 0.84% | (4,949) | -1.45% |
| Special Revenues | 1,637,210 | 4.09% | 96,811 | 6.28% |
| Debt Service | | | | |
| Principal | 1,360,000 | 3.40% | 30,000 | 2.26% |
| Interest | 571,725 | 1.43% | (28,796) | -4.80% |
| Total | \$ 40,051,288 | 100.00% | \$ 1,822,229 | 4.77% |

GENERAL FUND BUDGETING HIGHLIGHTS

The School District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of modified accrual and encumbrance accounting. The most significant budgeted fund is the general fund.

During the course of Fiscal Year 2019 the School District amended its general fund budget as needed to reflect the following:

- > Staffing changes increases based on student needs, funded by other unfilled positions
- Implementation of state-mandated initiatives, including additional curriculum writing, staff development and technology costs related to the implementation of Common Core standards
- > Increases in in-house costs for special education students
- Increases in costs for contracted substitute staff
- Increases in legal fees related to special education litigation
- > Increases in athletic and non-public transportation costs
- Increases in building repairs and projects
- Unplanned legal settlement costs
- Reclassification of several expenditures

CAPITAL ASSETS

Table 4 provides a summary of the School District's capital assets net of depreciation for fiscal years 2019 and 2018. At the end of fiscal year 2019, the District had \$34,937,878 invested in land, buildings, machinery and equipment, and construction in progress. In fiscal year 2019, the District expended \$36,183 towards the installation of the security vestibule at the Bartle School.

| Capital Assets at Year-End (Net of Depreciation) | | | | | | | | | | | |
|---|---------|------------|----|------------|---------|----------|---------|--|--|--|--|
| | Varianc | e | | | | | | | | | |
| | 0 | 6/30/19 | | 06/30/18 | | llars | % | | | | |
| Land | \$ | 415,000 | \$ | 415,000 | \$ | - | 0.00% | | | | |
| Construction in Progress | | 36,183 | | 33,907 | | 2,276 | 6.71% | | | | |
| Land Improvements | | 340,152 | | 372,714 | | (32,562) | -8.74% | | | | |
| Buildings & Improvements | | 33,984,862 | | 34,997,563 | (1,0 |)12,701) | -2.89% | | | | |
| Furniture & Equipment | | 161,681 | | 191,079 | | (29,398) | -15.39% | | | | |
| Total | \$ 3 | 34,937,878 | \$ | 36,010,263 | \$ (1,0 | 072,385) | -2.98% | | | | |

Table 4

DEBT ADMINISTRATION

In December 1996, the Board of Education authorized a refunding issue for the February 1996 issue in the amount of \$17,040,000. In November 2006, the School District issued a second refunding issue for the February 1996 issue in the amount of \$13,985,000. In November 2016, the School District issued a third refunding issue for the February 1996 issue in the amount of \$8,555,000. As of June 30, 2019, the amount of \$6,620,000 remains outstanding.

In March 2005, the School District issued General Obligation Bonds in the amount of \$13,775,000. The proceeds of this bond issue were placed in the School District's capital projects fund for use to provide funds for capital improvements to the School District's buildings and grounds. These improvements include additions, renovations, site improvements and various other projects. The New Jersey Economic Development Authority (NJEDA) will be funding an additional \$7,915,597 towards the project. The School District has been authorized to issue debt equal to the full amount of the project, pending the receipt of the state portion of the funding. In October 2012, the Board of Education authorized a refunding issue for the March 2005 issue in the amount of \$13,640,000. A balance of \$11,770,000 remains outstanding on the new refunding issue at June 30, 2019.

The general obligation bonded debt of the School District is limited to 4% of the overage equalized assessed values of the total taxable property in the School District for the past three years. The legal debt limit at June 30, 2019 is \$53,143,871. General obligation authorized debt at June 30, 2019 is \$18,390,000, resulting in a legal debt margin of \$34,753,871.

Table 5 provides a summary of the School District's outstanding long-term debt at June 30, 2019 with comparisons to June 30, 2018.

Table 5 Outstanding Long-Term Liabilities at Year-End

| | | | Varian | ce |
|-------------------------------------|-------------------|--------------|---------------|---------|
| | 06/30/19 06/30/18 | | Dollars | % |
| 2012 Refunding Bonds for 2005 Issue | \$ 11,770,000 | \$12,155,000 | \$ (385,000) | -3.17% |
| 2016 Refunding Bonds for 2006 Issue | 6,620,000 | 7,595,000 | (975,000) | -12.84% |
| Unamortized Bond Premium | 259,600 | 285,560 | (25,960) | -9.09% |
| PERS Net Pension Liability | 7,089,870 | 7,343,229 | (253,359) | -3.45% |
| Compensated Absences | 703,723 | 693,751 | 9,972 | 1.44% |
| Total | \$26,443,193 | \$28,072,540 | \$(1,629,347) | -5.80% |

FOR THE FUTURE

The Highland Park Borough Public School District is in fair financial condition presently. However, the state's financial situation has resulted in a lack of increases in state aid, so that the burden of supporting schools will rely increasingly upon the homeowner. The community's plight is exacerbated by its primarily residential nature and the lack of room for many new tax ratables. To meet the fiscal challenges of the coming years, it will be necessary to continue to seek external sources of revenue and to place additional emphasis upon sound purchasing practices and cost-containment measures. Also, the District will need to continue its efforts to share services with other governmental entities, including other Districts and the Borough of Highland Park.

CONTACTING THE SCHOOL DISTRICT

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives.

If you have any questions about this report or need additional information, contact Linda A. Hoefele of the Highland Park Board of Education, located at 435 Mansfield Street, Highland Park, NJ 08904.

DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statement of Net Position June 30, 2019

| | Governr Activi | | Busines Activ | • • | | Total |
|---|-------------------|---------|------------------|---------|----|-------------|
| Assets | | | | | | |
| Cash and cash equivalents | \$ 8 | 87,004 | \$ 4 | 03,533 | \$ | 1,290,537 |
| Internal balances | | (3,456) | | 3,456 | | - |
| Receivables, net | 1,5 | 35,482 | | 88,679 | | 1,624,161 |
| Inventory | | - | | 4,454 | | 4,454 |
| Restricted assets | | | | | | |
| Capital reserve account - cash | 7 | 10,117 | | - | | 710,117 |
| Emergency reserve account - cash | | 667 | | - | | 667 |
| Maintenance reserve account - cash | | 80,331 | | - | | 80,331 |
| Capital assets, net | | | | | | |
| Land and construction in progress | 4 | 51,183 | | - | | 451,183 |
| Other capital assets, net of depreciation | 34,4 | 44,323 | | 42,372 | | 34,486,695 |
| Total assets | 38,1 | 05,651 | 5 | 542,494 | | 38,648,145 |
| Deferred outflows of resources | | | | | | |
| Deferred amount on pension activity | 2.6 | 60,327 | | _ | | 2,660,327 |
| Deferred amount on refunding bond issue | | 20,511 | | - | | 620,511 |
| Total deferred outflows of resources | | 80,838 | | - | | 3,280,838 |
| Liabilities | | | | | | |
| Accounts payable | 9 | 21,505 | | 38,974 | | 960,479 |
| Due to other funds, net | | 13,020 | | - | | 13,020 |
| Accrued interest | | 66,751 | | - | | 166,751 |
| Payables to other governments | | 5,216 | | - | | 5,216 |
| Unearned revenue | | 88,261 | | 8,474 | | 96,735 |
| Other current liabilities | | 15,808 | | 1,098 | | 16,906 |
| Long-term liabilities | | , | | , | | |
| Due within one year | 1,4 | 89,272 | | - | | 1,489,272 |
| Due beyond one year | | 53,921 | | - | | 24,953,921 |
| Total liabilities | 27,6 | 53,754 | | 48,546 | | 27,702,300 |
| Deferred inflows of resources | | | | | | |
| Deferred amount on pension liability | 2,4 | 76,521 | | - | _ | 2,476,521 |
| Net position | | | | | | |
| Net investment in capital assets | 16,5 | 05,506 | | 42,372 | | 16,547,878 |
| Restricted for | | | | | | |
| Capital reserve fund | 7 | 10,117 | | - | | 710,117 |
| Emergency reserve fund | | 667 | | - | | 667 |
| Maintenance reserve fund | | 80,331 | | - | | 80,331 |
| Capital projects fund | 2 | 92,397 | | - | | 292,397 |
| Unrestricted | (6,3 | 32,804) | 4 | 51,576 | | (5,881,228) |
| Total net position | \$ 11,2 | 56,214 | \$ 4 | 93,948 | \$ | 11,750,162 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statement of Activities For the Fiscal Year Ended June 30, 2019

| | | | | Program Revenue | es | Net (Expense) Revenue & Changes in Net Position | | | | | |
|--|---------------|----------------------|-------------------|-----------------------|---------------------|--|-------------------|-----------------|--|--|--|
| | Direct | Indirect Expenses | Charges for | Operating Grants & | Capital Grants & | Governmental | Business- Type | | | | |
| Functions/Programs | Expenses | Allocation | Services | Contributions | Contributions | Activities | Activities | Total | | | |
| Governmental activities | | | | | | | | | | | |
| Instruction | | | | | | | | | | | |
| Regular | \$ 8,557,709 | \$ 8,891,571 | \$ 151,501 | \$ 309,760 | \$ - | \$ (16,988,019) | \$ - | \$ (16,988,019) | | | |
| Special education | 2,975,144 | 3,151,644 | - | 30,987 | - | (6,095,801) | - | (6,095,801) | | | |
| Other special instruction | 605,695 | 438,146 | - | 295,038 | - | (748,803) | - | (748,803) | | | |
| Other instruction | 889,692 | 400,917 | - | - | - | (1,290,609) | - | (1,290,609) | | | |
| Support services | | | | | | | | | | | |
| Tuition | 2,996,466 | - | - | 434,779 | - | (2,561,687) | - | (2,561,687) | | | |
| Students and instruction related services | 4,323,294 | 3,462,819 | - | 380,313 | - | (7,405,800) | - | (7,405,800) | | | |
| General and business administration services | 1,093,644 | 748,453 | - | - | - | (1,842,097) | - | (1,842,097) | | | |
| School administration services | 1,503,109 | 1,292,460 | - | 125,042 | - | (2,670,527) | - | (2,670,527) | | | |
| Plant operations and maintenance | 2,306,110 | 302,208 | 49,326 | - | - | (2,558,992) | - | (2,558,992) | | | |
| Pupil transportation | 2,120,208 | 3,174 | - | 1,523 | - | (2,121,859) | - | (2,121,859) | | | |
| Charter schools | 335,512 | - | - | - | - | (335,512) | - | (335,512) | | | |
| Interest on long-term debt | 584,341 | - | - | - | - | (584,341) | - | (584,341) | | | |
| Total governmental activities | 28,290,924 | 18,691,392 | 200,827 | 1,577,442 | - | (45,204,047) | - | (45,204,047) | | | |
| Business-type activities | | | | | | | | | | | |
| Food service | 634,725 | - | 306,704 | 354,384 | - | - | 26,363 | 26,363 | | | |
| Before and after school child care fund | 382,942 | - | 373,331 | - | - | - | (9,611) | (9,611) | | | |
| Total business-type activities | 1,017,667 | - | 680,035 | 354,384 | - | - | 16,752 | 16,752 | | | |
| Total primary government | \$ 29,308,591 | \$ 18,691,392 | \$ 880,862 | \$ 1,931,826 | \$ - | (45,204,047) | 16,752 | (45,187,295) | | | |
| | | Gaparal rayonua | e enecial items a | nd transfors | | | | | | | |

| General revenues, special items and transfers | | | |
|---|---------------|------------|---------------|
| Property taxes levied for general purposes | 27,136,379 | - | 27,136,379 |
| Property taxes levied for debt service | 1,865,526 | - | 1,865,526 |
| Federal and state aid not restricted | 15,881,088 | - | 15,881,088 |
| Investment earnings | 28,592 | - | 28,592 |
| Miscellaneous income | 53,819 | - | 53,819 |
| Transfers in (out) | (16,392) | - | (16,392) |
| Total general revenues and special items | 44,949,012 | - | 44,949,012 |
| Change in net position | (255,035) | 16,752 | (238,283) |
| Net position - beginning | 11,511,249 | 477,196 | 11,988,445 |
| Net position - ending | \$ 11,256,214 | \$ 493,948 | \$ 11,750,162 |
| | | | |

FUND FINANCIAL STATEMENTS

The individual fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT **Governmental Funds Balance Sheet** June 30, 2019

| | General Fund | | Special Revenue Fund | | Capital Projects Fund | | Debt Service Fund | | Total Governmental Funds | |
|---------------------------------|-----------------|-----------|----------------------------|---------|-----------------------------|---------|-------------------------|---|--------------------------------|-----------|
| Assets | | | | | | | | | | |
| Cash and cash equivalents | \$ | 887,004 | \$ | - | \$ | - | \$ | - | \$ | 887,004 |
| Due from other funds | | 574,929 | | - | | - | | - | | 574,929 |
| Receivables from other | | | | | | | | | | |
| governments | | | | | | | | | | |
| State | | 416,970 | | - | | 299,408 | | - | | 716,378 |
| Federal | | - | | 685,813 | | - | | - | | 685,813 |
| Local | | 60,940 | | - | | - | | - | | 60,940 |
| Other accounts receivable | | 44,748 | | 27,603 | | - | | - | | 72,351 |
| Restricted cash and equivalents | | 791,115 | | - | · | - | | - | | 791,115 |
| Total assets | \$ | 2,775,706 | \$ | 713,416 | \$ | 299,408 | \$ | - | \$ | 3,788,530 |
| Liabilities and fund balances | | | | | | | | | | |
| Liabilities | | | | | | | | | | |
| Accounts payable | \$ | 835,440 | \$ | 86,065 | \$ | - | \$ | - | \$ | 921,505 |
| Due to other funds | | 22,222 | | 562,172 | | 7,011 | | - | | 591,405 |
| Payable to other governments | | , | | , | | , | | | | , |
| State | | - | | 5,216 | | - | | - | | 5,216 |
| Other current liabilities | | 15,808 | | · - | | - | | - | | 15,808 |
| Unearned revenue | | - | | 88,261 | | - | | - | | 88,261 |
| Total liabilities | | 873,470 | | 741,714 | | 7,011 | | - | | 1,622,195 |
| | | , | | , | | | | | | <u> </u> |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Governmental Funds Balance Sheet (continued) June 30, 2019

| | | General Fund | Special Revenue Fund | | Capital Projects Fund | | Debt Service Fund | | Go | Total vernmental Funds |
|---|--|---|-------------------------------|------------------------|-----------------------------|---------|-------------------------|---|----|------------------------------|
| Liabilities and fund balances (cont'd) | | | | | | | | | | |
| Fund balances | | | | | | | | | | |
| Restricted fund balance | ¢ | 510 115 | ¢ | | ¢ | | ¢ | | ¢ | 510 115 |
| Capital reserve account | \$ | 710,117 | \$ | - | \$ | - | \$ | - | \$ | 710,117 |
| Emergency reserve account | | 667 | | - | | - | | - | | 667 |
| Maintenance reserve account Capital projects | | 80,331 | | - | | - | | - | | 80,331 292,397 |
| Committed fund balance | | - | | - | | 292,397 | | - | | 292,397 |
| Year-end encumbrances | | 214,397 | | | | | | | | 214,397 |
| Assigned fund balance | | 214,397 | | - | | - | | - | | 214,397 |
| Designated for subsequent | | | | | | | | | | |
| year's expenditures | | 1,000,000 | | - | | - | | - | | 1,000,000 |
| Unassigned fund balance | | (103,276) | | (28,298) | | - | | - | | (131,574) |
| Total fund balances | | 1,902,236 | | (28,298) | | 292,397 | | _ | | 2,166,335 |
| | | 1,202,200 | | (20,220) | | | | | | 2,100,000 |
| Total liabilities and fund balances | \$ | 2,775,706 | \$ | 713,416 | \$ | 299,408 | \$ | - | | |
| Statement of Net Position (A-1) are diffe Capital assets used in government activitie and therefore are not reported in the fund is \$53,475,950 and the accumulated dep Deferred outflows and inflows of resource applicable to future periods and, therefor | es aro ls. T recia es rel e, aro | e not financial 'he cost of asse ttion is \$18,58 ated to pensio e not reported | ets 30,44 ons a in t | 14. re he funds. | | | | | | 34,895,506 183,806 |
| Long-term liabilities, including bonds pay in the current period and therefore are no | | | - | | ls. | | | | (| 26,443,193) |
| For refunding bond issues, the difference between the reacquisition price and the net carrying amount of the old debt is reported as a net deferred outflow of resources and amortized as a component of interest expense over the remaining life of the old or new debt, whichever is shorter. The original net deferred outflow is \$1,079,330 and the accumulated amortization is \$458,819. 620,511 | | | | | | | | | | |
| Interest on long-term debt is not accrued in is recognized as an expenditure when due | - | vernmental fu | nds, | but rather | | | | | | (166,751) |
| Total net position of governmental activ | vities | i | | | | | | | \$ | 11,256,214 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances For the Fiscal Year Ended June 30, 2019

| | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Total Governmental Funds |
|--|-----------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| Revenues | | | | | |
| Local sources | | | | | |
| Local tax levy | \$ 27,136,379 | \$ - | \$ - | \$ 1,865,526 | \$ 29,001,905 |
| Tuition - individuals | 36,454 | - | - | - | 36,454 |
| Tuition from other LEAs | 71,002 | - | - | - | 71,002 |
| Tuition from other sources | 44,045 | - | - | - | 44,045 |
| Interest on investments | 28,592 | - | - | - | 28,592 |
| Rents and royalties | 49,326 | - | - | - | 49,326 |
| Local contributions | - | 48,882 | - | - | 48,882 |
| Miscellaneous | 53,819 | | | | 53,819 |
| Total | 27,419,617 | 48,882 | - | 1,865,526 | 29,334,025 |
| State sources | 8,799,357 | 310,142 | | 6,557 | 9,116,056 |
| Federal sources | 42,076 | 1,218,418 | _ | 0,557 | 1,260,494 |
| Total revenues | 36,261,050 | 1,577,442 | | 1,872,083 | 39,710,575 |
| Expenditures Current Instructional | | | | | |
| Regular instruction | 8,237,931 | 319,778 | - | - | 8,557,709 |
| Special education instruction | 2,947,544 | 27,600 | - | - | 2,975,144 |
| Other special instruction | 338,675 | 267,020 | - | - | 605,695 |
| Other instruction | 889,692 | - | - | - | 889,692 |
| Support service and undistributed costs | | | | | |
| Tuition | 2,561,687 | 434,779 | - | - | 2,996,466 |
| Student and instruction | | | | | |
| related services | 3,944,110 | 379,184 | - | - | 4,323,294 |
| General and business | | | | | |
| administrative services | 1,093,644 | - | | - | 1,093,644 |
| School administrative services | 1,378,067 | 125,042 | - | - | 1,503,109 |
| Plant operations and | | | | | |
| maintenance | 2,306,110 | _ | - | - | 2,306,110 |
| Pupil transportation | 2,118,685 | 1,523 | - | - | 2,120,208 |
| Unallocated benefits | 10,271,053 | 82,284 | - | - | 10,353,337 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances (continued) For the Fiscal Year Ended June 30, 2019

| | General Fund | | Special Revenue Fund | | Capital Projects Fund | | Debt Service Fund | | Total Governmental Funds | |
|--|-----------------|------------|----------------------------|----------|-----------------------------|---------|-------------------------|-----------|--------------------------------|------------|
| Expenditures (cont'd) | | | | | | | | | | |
| Capital outlay | \$ | 59,643 | \$ | - | \$ | - | \$ | - | \$ | 59,643 |
| Charter school | | 335,512 | | - | | - | | - | | 335,512 |
| Debt service | | | | | | | | | | |
| Principal | | - | | - | | - | | 1,360,000 | | 1,360,000 |
| Interest and other charges | | 54,023 | | - | | - | | 517,702 | | 571,725 |
| Total expenditures | | 36,536,376 | 1 | ,637,210 | | - | | 1,877,702 | | 40,051,288 |
| Excess (deficiency) of revenues over (under) expenditures | | (275,326) | | (59,768) | | | | (5,619) | | (340,713) |
| Other financing sources (uses) | | | | | | | | | | |
| Transfers in | | 3,608 | | 56,732 | | - | | - | | 60,340 |
| Transfers out | | (76,732) | | - | | - | | - | | (76,732) |
| Total other financing sources (uses) | | (73,124) | | 56,732 | | - | | - | | (16,392) |
| Net change in fund balance | | (348,450) | | (3,036) | | - | | (5,619) | | (357,105) |
| Fund balances, July 1 | | 2,250,686 | | (25,262) | | 292,397 | | 5,619 | | 2,523,440 |
| Fund balances, June 30 | \$ | 1,902,236 | \$ | (28,298) | \$ | 292,397 | \$ | | \$ | 2,166,335 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2019

| Total net changes in fund balances - Governmental fund (from B-2) | | \$ (357,105) |
|---|-------------|-----------------|
| Amounts reported for governmental activities in the Statement of Activities (A-2) are different because | | |
| Capital outlays are reported in governmental funds as expenditures However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expenses. This is the amount by which depreciation exceeds capital outlays in the period: | | |
| Capital outlays | \$ 59,643 | |
| Depreciation expense | (1,138,037) | (1,078,394) |
| Repayment of debt principal and capital leases are expenditures in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position and are not reported in the Statement of Activities: Bond principal payments | | 1,360,000 |
| Governmental funds report the effect of premiums when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities: Amortization of bond premium | | 25,960 |
| Governmental funds report district pension contributions as expenditures. However, in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense. | | (156,948) |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds (continued) For the Fiscal Year Ended June 30, 2019

| In the Statement of Activities, deferred outflows for refunding bond costs are amortized to current year expenses over the amortization period. | \$ (54,041) |
|---|-----------------|
| In the Statement of Activities, interest on long-term debt is accrued regardless of when due. In the governmental funds interest is reported when due. The accrued interest is a reconciling item. | 15,465 |
| In the Statement of Activities, compensated absences and early retirement benefits are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the | |
| earned amount, the difference is an addition to the reconciliation. | (9,972) |
| Change in net position of governmental activities | \$ (255,035) |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Proprietary Funds Combining Statement of Fund Net Position June 30, June 30, 2019

| | Food Service Fund | | Before and After School Child Care Fund | | Total |
|------------------------------------|----------------------|---------|---|---------|---------------|
| Asset | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | \$ | 136,380 | \$ | 267,153 | \$ 403,533 |
| Due from other funds | | 14,420 | | - | 14,420 |
| Receivables from other governments | | | | | |
| State | | 1,303 | | - | 1,303 |
| Federal | | 59,818 | | - | 59,818 |
| Other receivables | | 27,558 | | - | 27,558 |
| Inventory | | 4,454 | | - | 4,454 |
| Total current assets | | 243,933 | | 267,153 | 511,086 |
| Noncurrent assets | | | | | |
| Capital assets | | 152,183 | | - | 152,183 |
| Less: accumulated depreciation | | 109,811 | | - | 109,811 |
| Total noncurrent assets | | 42,372 | | - | 42,372 |
| Total assets | | 286,305 | <u> </u> | 267,153 | 553,458 |
| Liabilities | | | | | |
| Current liabilities | | | | | |
| Due to other funds | | - | | 10,964 | 10,964 |
| Accounts payable | | 37,009 | | 1,965 | 38,974 |
| Unearned revenues | | | | | |
| Commodities | | 344 | | - | 344 |
| Prepaid sales | | 8,105 | | 25 | 8,130 |
| Other current liabilities | | - | | 1,098 | 1,098 |
| Total liabilities | | 45,458 | | 14,052 | 59,510 |
| Net position | | | | | |
| Net investment in capital assets | | 42,372 | | _ | 42,372 |
| Unrestricted | | 198,475 | | 253,101 | 451,576 |
| Total net position | \$ | 240,847 | \$ | 253,101 | \$ 493,948 |

| | Food Service Fund | Before and After School Child Care Fund | Total |
|---|----------------------|---|------------|
| Operating revenues | | | |
| Charges for services | | | |
| Daily sales - reimbursable programs | \$ 200,990 | \$ - | \$ 200,990 |
| Daily sales - non-reimbursable programs | 81,625 | - | 81,625 |
| Special function sales | 24,089 | - | 24,089 |
| Before and after school child care service fees | - | 373,331 | 373,331 |
| Total operating revenues | 306,704 | 373,331 | 680,035 |
| Operating expenses | | | |
| Cost of sales - reimbursable programs | 223,374 | - | 223,374 |
| Cost of sales - non-reimbursable programs | 34,047 | - | 34,047 |
| Commodity costs | 35,781 | - | 35,781 |
| Salaries | 192,063 | 283,827 | 475,890 |
| Employee benefits | 69,432 | 21,713 | 91,145 |
| Purchased professional and technical services | 4,677 | - | 4,677 |
| Purchased property services | 7,731 | - | 7,731 |
| Rental of land and buildings | - | 35,000 | 35,000 |
| Other purchased services | | | |
| Insurance | 2,894 | - | 2,894 |
| Management fee | 24,882 | - | 24,882 |
| Other purchased services | 5,119 | 20,402 | 25,521 |
| General supplies | 27,538 | 22,000 | 49,538 |
| Depreciation | 7,187 | - | 7,187 |
| Total operating expenses | 634,725 | 382,942 | 1,017,667 |
| Operating income (loss) | (328,021) | (9,611) | (337,632) |
| Non-operating revenues (expenses) | | | |
| State sources | | | |
| State school lunch program | 6,781 | - | 6,781 |
| Federal sources | | | |
| National school breakfast program | 70,620 | - | 70,620 |
| National school lunch program | | | |
| Cash assistance | 241,198 | - | 241,198 |
| Non cash assistance (commodities) | 35,781 | - | 35,781 |
| Miscellaneous | 4 | - | 4 |
| Total non-operating revenues (expenses) | 354,384 | | 354,384 |
| Change in net position | 26,363 | (9,611) | 16,752 |
| Net position, beginning | 214,484 | 262,712 | 477,196 |
| Net position, ending | \$ 240,847 | \$ 253,101 | \$ 493,948 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

Proprietary Funds Combining Statement of Cash Flows For the Fiscal Year Ended June 30, 2019

| | Before and | | | | | |
|---|------------|--------------------|---------------------------------|-----------|----|-----------|
| | Fo | od Service Fund | After School Child Care Fund | | | Total |
| Cash flows from operating activities | | 1 und | | | | 10111 |
| Receipts from services provided (net) | \$ | 291,797 | \$ | 373,331 | \$ | 665,128 |
| Payments to employees | | - | | (307,767) | | (307,767) |
| Payments for employee benefits | | - | | (21,713) | | (21,713) |
| Payments to Food Service Management Co. | | (587,375) | | - | | (587,375) |
| Payments to vendors and customers (net) | | (11,752) | | (75,797) | | (87,549) |
| Net cash provided by (used for) operating activities | | (307,330) | | (31,946) | | (339,276) |
| Cash flows from non-capital financing activities | | | | | | |
| State sources | | 5,990 | | - | | 5,990 |
| Federal sources | | 277,898 | | - | | 277,898 |
| Miscellaneous | | 4 | | - | | 4 |
| Net cash provided by (used for) non-capital | | 202.002 | | | | 202.002 |
| financing activities | | 283,892 | | - | | 283,892 |
| Cash flows from capital and related financing activities | | | | | | |
| Acquisition of capital assets | | (13,196) | | - | | (13,196) |
| Net cash provided by (used for) capital and related | | (12, 10c) | | | | (12, 100) |
| financing activities | | (13,196) | | - | | (13,196) |
| Net increase (decrease) in cash and cash equivalents | | (36,634) | | (31,946) | | (68,580) |
| Cash and cash equivalents, beginning | | 173,014 | | 299,099 | | 472,113 |
| Cash and cash equivalents, ending | \$ | 136,380 | \$ | 267,153 | \$ | 403,533 |
| Reconciliation of operating income (loss) to net cash provided by (used for) operating activities Operating income (loss) | \$ | (328,021) | \$ | (9,611) | \$ | (337,632) |
| Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities | | | | | | |
| Depreciation | | 7,187 | | - | | 7,187 |
| Federal food donation program | | 35,781 | | - | | 35,781 |
| (Increase) decrease in due from other funds | | 2,873 | | - | | 2,873 |
| (Increase) decrease in accounts receivable | | (17,573) | | - | | (17,573) |
| (Increase) decrease in inventory | | 1,767 | | - | | 1,767 |
| Increase (decrease) in accounts payable | | (9,082) | | 1,605 | | (7,477) |
| Increase (decrease) in due to other funds | | - | | (23,940) | | (23,940) |
| Increase (decrease) in unearned revenues | | (262) | | - | | (262) |
| Net cash provided by (used for) operating activities | \$ | (307,330) | \$ | (31,946) | \$ | (339,276) |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Statement of Net Position June 30, 2019

| | nployment pensation Fund | P Scł | Private urpose iolarship Fund | | Student Activity Agency Fund | | Payroll Agency Fund |
|--|--------------------------------|----------|--|----|---------------------------------------|----|---------------------------|
| Assets | | | | | | | |
| Cash and cash equivalents | \$ 79,622 | \$ | 78,494 | \$ | 152,339 | \$ | 188,216 |
| Due from other funds | 20,099 | | | | - | | |
| Total assets | 99,721 | | 78,494 | | 152,339 | | 188,216 |
| Liabilities Due to other funds Accounts payable Due to student groups Payroll deductions and | - 6,953 - | | - - - | | - - 152,339 | | 7,079 |
| withholdings | - | | | ¢ | 152.220 | ¢ | 181,137 |
| Total liabilities | 6,953 | | - | \$ | 152,339 | \$ | 188,216 |
| Net position Held in trust for unemployment claims and other purposes | \$ 92,768 | \$ | 78,494 | | | | |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Statement of Changes in Net Position For the Fiscal Year Ended June 30, 2019

| Additions | Com | ployment pensation Fund | P Scł | Private Purpose nolarship Fund |
|--------------------------------------|-----|-------------------------------|----------|---|
| Contributions | | | | |
| Employees | \$ | 28,663 | \$ | - |
| Board contribution | | 20,000 | | - |
| Other | | - | | 5,770 |
| Total additions | | 48,663 | | 5,770 |
| Deductions | | | | 10.001 |
| Scholarships awarded | | - | | 12,021 |
| Unemployment claims | | 77,184 | | - |
| Total deductions | | 77,184 | | 12,021 |
| Change in net position | | (28,521) | | (6,251) |
| Net position - beginning of the year | | 121,289 | | 84,745 |
| Net position - end of the year | \$ | 92,768 | \$ | 78,494 |

NOTES TO THE FINANCIAL STATEMENTS

Note 1 - <u>Summary of significant accounting policies</u>

The financial statements of the Highland Park Borough School District (the District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to local Governmental Units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the District are described below.

The basic financial statements include:

A Management's Discussion and Analysis (MD&A) providing an analysis of the Districts over-all financial position and results of operations.

Basic financial statements prepared using full-accrual accounting for all of the District's activities.

A. Reporting entity

The District is a Type II District located in the County of Middlesex, State of New Jersey. As a Type II District, the school district functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in Grades K to 12. The District had an approximate enrollment at June 30, 2019 of 1,599 students.

The primary criterion for including activities within the District's reporting entity as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- 1. The organization is legally separate (can sue or be sued in their own name).
- 2. The District holds the corporate powers of the organization.
- 3. The District appoints a voting majority of the organization's Board.
- 4. The District is able to impose its will on the organization.
- 5. The organization has the potential to impose a financial benefit/burden on the District.
- 6. There is a fiscal dependency by the organization on the District.

Based on the aforementioned criteria, the District has no component units.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include 1) charges to students or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The District has elected to treat all of its governmental funds as major funds and they are reported as separate columns in the fund financial statements.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, early retirement, arbitrage rebates, and postemployment healthcare benefits, are recorded only when payment is due.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

<u>C. Measurement focus, basis of accounting, and financial statement presentation (continued)</u> Property taxes, tuition and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. As under New Jersey State Statute, a collecting municipality is required to remit to its school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be accounts receivable. All other revenue items are considered to be measurable and available only when the District receives cash.

Amounts reported as program revenues include 1) charges to students for tuition, fees, rental, material, supplies, or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, and unrestricted state aids.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted, as they are needed.

The District reports the following major governmental funds:

General Fund - The general fund is the general operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment, which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by Board Resolution.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

<u>C. Measurement focus, basis of accounting, and financial statement presentation (continued)</u> *Special Revenue Fund* - The District accounts for the proceeds of specific revenue sources from State and Federal Government (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted to expenditures for specified purposes in the special revenue fund.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Additionally, the District reports the following fund types:

Proprietary Fund types

Proprietary Fund - The focus of proprietary fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

Enterprise Fund - The enterprise fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's enterprise funds are comprised of the food service fund and the before and after school childcare fund.

All proprietary funds are accounted for on a current financial resource's measurement focus. This means that all assets and liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (total net position) segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in total net position.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

C. Measurement focus, basis of accounting, and financial statement presentation (continued) Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment

12 Years

Fiduciary Fund types

Trust and Agency Funds - This fund is used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations. The following is a description of the trust and agency funds of the District:

Unemployment Compensation Trust Fund - This fund is used to account for the portion of employee deductions for unemployment compensation required to be deposited and accumulated for future unemployment claims under the Benefit Reimbursement Method.

Private Purpose Scholarship Fund - This fund is used to account for scholarship accounts donated to the District to be utilized for scholarship awards to qualifying graduates for post-secondary school.

Student Activities Agency Fund - This fund is used to account for funds derived from athletic events or other activities of pupil organizations and accumulated for payment of student group activities.

Payroll Agency Fund - This fund accounts for the withholding and remittance of employee salary deductions.

D. Budgets/budgetary control

Annual appropriated budgets are prepared in the Spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the County office and, if necessary, are voted upon at the annual school election in November. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line-item accounts within each fund. Line-item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum Chart of Accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments must be approved by School Board Resolution. Budget amendments during the fiscal year ended June 30, 2019 were insignificant.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

D. Budgets/budgetary control (continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

E. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

F. Tuition receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

G. Tuition payable

Tuition charges were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

H. Short-term interfund receivable/payables

Short-term interfund receivables and payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

I. Inventories and prepaid items

Inventories and prepaid items, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditures during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the firstin-first-out (FIFO) method. The commodities inventory value at balance sheet date is reported as unearned revenue as title does not pass to the school district until the commodities are used. Prepaid items in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2019.

J. Capital assets

Capital assets, which include land, land improvements, buildings and improvements, vehicles and furniture and equipment, are reported in the government-wide financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$2,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

All reported capital assets, except for land and construction in progress, of the District are depreciated using the straight-line method over the following estimated lives:

| Assets | Years |
|--|---------|
| Building | 45 |
| Building improvements & portable classroom | 20 - 45 |
| Land improvements | 20 |
| Furniture | 20 |
| Maintenance equipment | 15 |
| Musical instruments | 10 |
| Athletic equipment | 10 |
| Audio visual equipment | 10 |
| Office equipment | 5 - 10 |
| Computer equipment | 5 - 10 |
| Vehicles | 8 |

Note 1 - <u>Summary of significant accounting policies (continued)</u>

K. Compensated absences

The District accounts for compensated absences (e.g., unused vacation and sick leave) as directed by Governmental Accounting Standards Board Statement Number 16 (GASB 16), *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employee and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the Districts' agreements with the various employee unions.

The liability for compensated absences was accrued using the vesting method, whereby the liability is calculated by vesting balances as of the balance sheet date for which a payment is probable. Salary related payments for the employer's share of Social Security and Medicare taxes are included.

For the government-wide statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, in the fund financial statements, all of the compensated absences are considered long-term and therefore are not a fund liability. This represents a reconciling item between the fund and government-wide presentations.

L. Unearned revenue

Unearned revenue in the general fund and special revenue fund represents cash, which has been received but not yet earned. See Note 1 (E) regarding the special revenue fund.

Unearned revenue in the enterprise fund includes United States government commodity inventories at year-end. The aid revenue associated with this commodity inventory is deferred until it is used in the operations of the food service fund. Prepaid lunch debit card revenue balances at year-end are also included in unearned revenue.

M. Long-term obligations

In the government-wide financial statements, and in internal service fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuance are reported as other financing uses.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

N. Net position

Net position represents the difference between the sum of assets and deferred outflows of resources, and the sum of liabilities and deferred inflows of resources. In the government-wide financial statements, net position is classified into the following three components:

- *Net investment in Capital Assets* This component represents capital assets, less accumulated depreciation and net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.
- *Restricted* Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- *Unrestricted* Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

O. Fund balances - governmental funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

- *Non-Spendable* includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.
- *Restricted* includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.
- *Committed* includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision-making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.
- *Assigned* includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.
- *Unassigned* includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the general fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

Note 1 - <u>Summary of significant accounting policies (continued)</u>

O. Fund balances - governmental funds (continued)

When an expenditure is incurred for purposes which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When expenditure is incurred for which committed, assigned, or unassigned fund balance are available, then the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

P. Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates.

Q. Allocation of indirect expenses

Certain expenses, which have not been charged to a specific function in the District's fund financial statements, have been allocated to the functions for the government-wide statements. Employee benefits, on-behalf TPAF Pension contributions, reimbursed TPAF Social Security contributions and compensated absences accruals have been allocated based on salaries by function. Depreciation expense which was not specifically identified by function has been allocated based on the current year expenses by function.

R. Deferred outflows/inflows of resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the District has two items that qualify for reporting in this category, deferred amount on pension activity and deferred amount on a refunding bond issue. In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies for reporting in this category, deferred amount on pension activity.

Note 2 - Tax assessments and property taxes

Property valuations (assessments) are determined on true values as arrived at by a cost approach, market data approach and capitalization of net income where appropriate. Current assessments are the results of new assessments on a like basis with established comparable properties for newly assessed or purchased properties. This method assures equitable treatment to like property owners.

Upon the filing of certified adopted budgets by the municipality, the municipality's local school districts and the County, the tax rate is struck by the County Board of Taxation based on the certified amounts in each of the taxing districts for collection to fund the budgets. The statutory provision for the assessment of property, levying of taxes and the collection thereof are set forth in N.J.S.A. 54:4 et seq. Special taxing districts are permitted in New Jersey for various special services rendered to the properties located within the special districts.

Tax bills are mailed annually in June. The taxes are due August 1 and November 1, respectively, and are adjusted to reflect the current fiscal year's total tax liability. The preliminary taxes due February 1 and May 1 of the succeeding fiscal year are based upon one-half of the current year's total tax.

Tax installments not paid on or before the due date are subject to interest penalties of eight percent per annum on the first \$1,500 of the delinquency and eighteen percent per annum on any amount in excess of \$1,500. Pursuant to Chapter 75, PL 1991, the governing body may also fix a penalty to be charged to a taxpayer with a delinquency in excess of \$10,000 who fails to pay that delinquency prior to the end of the calendar year. The penalty so fixed shall not exceed six percent of the amount of the delinquency. These interest and penalties are the highest permitted under the New Jersey statutes. Delinquent taxes are annually included in a tax sale in accordance with New Jersey statutes.

School taxes are guaranteed as to amount of collection by the municipality, the collection agency, and are transmitted to the School District in accordance with the Schedule of Tax Installments as certified by the School District's Board of Education on an annual basis.

Note 3 - <u>Deposits and investments</u>

Cash, cash equivalents and investments - Cash and cash equivalents include petty cash, change funds and cash on deposit with public depositories. All certificates of deposit are recorded as cash and cash equivalents regardless of the date of maturity. As of June 30, 2019, the District had no investments.

Note 3 - Deposits and investments (continued)

New Jersey Governmental Units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey Governmental Units. In addition, other state statutes permit investments in obligations issued by local authorities and other state agencies. The State of New Jersey does not place any limit on the amount that the District may invest with any one issuer.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of Governmental Units. The statute requires that no Governmental Unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and saving banks the deposits of which are federally insured.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Custodial credit risk is the risk that, in the event of a bank failure, the District's deposits might not be recovered. The District does not have a policy for custodial credit risk. New Jersey statutes require that cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Unit Deposit Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 40A:5-15.1(a) that are treated as cash equivalents. Under the act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds, employee's salary withholdings, or funds that may pass to the District relative to the happening of a future condition.

As of June 30, 2019, the District's bank balances of \$3,685,211 were exposed to custodial credit risk as follows:

| Insured by the FDIC | \$ 250,000 |
|---------------------|-----------------|
| Insured by GUDPA | 3,435,211 |
| Total | \$ 3,685,211 |

Deposits at June 30, 2019 appear in the financial statements as summarized below:

Cash and cash equivalents

\$ 2,580,323

Note 3 - Deposits and investments (continued)

| <u>Deposits and investments (continued)</u> | | |
|---|-------------|-----------------|
| | <u>Ref.</u> | |
| Unrestricted cash | | |
| Governmental funds, Balance Sheet | B-1 | \$ 887,004 |
| Enterprise funds, Statement of Net Position | B-4 | 403,533 |
| Fiduciary funds, Statement of Net Position | B-7 | 498,671 |
| Restricted cash | | |
| Governmental funds, Balance Sheet | B-1 | 791,115 |
| Total cash | | \$ 2,580,323 |

Note 4 - <u>Capital assets</u>

Capital asset activity for the fiscal year ended June 30, 2019 is as follows:

| Governmental activities | Beginning Balance | Increases | Decreases | Ending Balance |
|-----------------------------------|----------------------|----------------|-----------|-------------------|
| Capital assets, not being | | | | |
| depreciated Land | \$ 415,000 | \$ - | \$ - | \$ 415,000 |
| Construction in | Φ 415,000 | ф - | φ - | \$ 413,000 |
| progress | 33,907 | 40,988 | 38,712 | 36,183 |
| Total | 448,907 | 40,988 | 38,712 | 451,183 |
| Capital assets, being depreciated | | | | |
| Land improvements Building and | 1,171,471 | - | - | 1,171,471 |
| improvements | 50,855,626 | 38,712 | - | 50,894,338 |
| Vehicles | 13,340 | - | - | 13,340 |
| Furniture and | | 10 655 | | 0.45 (10) |
| equipment | 926,963 | 18,655 | | 945,618 |
| Total | 52,967,400 | 57,367 | | 53,024,767 |
| Accumulated depreciation | | | | |
| Land improvements Building and | 798,757 | 32,562 | - | 831,319 |
| improvements | 15,858,063 | 1,051,413 | - | 16,909,476 |
| Vehicles | 13,340 | - | - | 13,340 |
| Furniture and equipment | 772,247 | 54,062 | | 826,309 |
| Total | 17,442,407 | 1,138,037 | | 18,580,444 |
| Total capital assets, being | | | | |
| depreciated, net | 35,524,993 | (1,080,670) | | 34,444,323 |
| Transfers | | (38,712) | (38,712) | |
| Governmental activities | | | ф. | |
| capital assets, net | \$ 35,973,900 | \$ (1,078,394) | \$ - | \$ 34,895,506 |

| Note 4 - | Capital assets (continue | <u>d)</u> | | | | | | | |
|----------|--|-----------|-----------|----|---------|------|--------|----|-----------|
| | | В | eginning | | | | | | Ending |
| | | | Balance | Ir | creases | Deci | reases |] | Balance |
| | Business type activities | | | | | | | | |
| | Furniture equipment | \$ | 138,987 | \$ | 13,196 | \$ | - | \$ | 152,183 |
| | Less: accumulated depreciation | | (102,624) | | (7,187) | | - | | (109,811) |
| | Business type activities capital assets, net | | | | | | | | |
| | - | \$ | 36,363 | \$ | 6,009 | \$ | - | \$ | 42,372 |

Depreciation expense was charged to governmental functions in the current year as follows:

| Instruction | |
|---|-----------------|
| Regular | \$ 463,252 |
| Special education | 161,150 |
| Other special instruction | 32,241 |
| Co-curricular activities | 70,944 |
| Support services | |
| Student and instruction | 258,071 |
| General and business administration | 59,062 |
| School administration | 85,920 |
| Plant and maintenance | 7,397 |
| Total depreciation expense, governmental activities | \$ 1,138,037 |

Note 5 - Long-term debt

Long-term liability activity for the year ended June 30, 2019 is as follows:

| | Beginning Balance | <u> </u> | Additions |] | Reductions | Ending Balance | - | ue Within One Year |
|--|----------------------|----------|-----------|----|------------|-----------------------|----|-----------------------|
| Governmental activities | | | | | | | | |
| General obligation | | | | | | | | |
| bonds payable | \$ 19,750,000 | \$ | - | \$ | 1,360,000 | \$ 18,390,000 | \$ | 1,385,000 |
| Unamortized bond | | | | | | | | |
| premium | 285,560 | | - | | 25,960 | 259,600 | | 25,960 |
| PERS net pension | | | | | | | | |
| liability | 7,343,229 | | - | | 253,359 | 7,089,870 | | - |
| Compensated | | | | | | | | |
| absences payable | 693,751 | | 89,330 | | 79,358 | 703,723 | | 78,312 |
| Total governmental activities long- | | | | | | | | |
| term liabilities | \$ 28,072,540 | \$ | 89,330 | \$ | 1,718,677 | \$ 26,443,193 | \$ | 1,489,272 |

Note 5 - Long-term debt (continued)

Payments on the general obligation bonds are made in the debt service fund from property taxes and state aid. The compensated absences liability is paid in the current expenditures budget of the District's general fund and the other long-term debts are amortized over a determined period.

The annual requirements to amortize all general obligation bonds outstanding as of June 30, 2019 including interest payments are listed as follows:

| Year Ended June 30 | _ | Principal | Interest | Total |
|--------------------|----|------------|-----------------|------------------|
| 2020 | \$ | 1,385,000 | \$ 488,749 | \$ 1,873,749 |
| 2021 | | 1,420,000 | 459,319 | 1,879,319 |
| 2022 | | 1,445,000 | 431,229 | 1,876,229 |
| 2023 | | 1,480,000 | 402,400 | 1,882,400 |
| 2024 | | 1,510,000 | 371,720 | 1,881,720 |
| 2025 - 2029 | | 9,105,000 | 1,191,949 | 10,296,949 |
| 2030 | | 2,045,000 | 63,907 | 2,108,907 |
| Total | \$ | 18,390,000 | \$ 3,409,273 | \$ 21,799,273 |

General Obligation Bonds - General obligation school building bonds payable at June 30, 2019, with their outstanding balances are comprised of the following individual issues:

| \$13,640,000 - 2012 general obligation refunding bonds, due in annual installments of \$60,000 to \$2,045,000 beginning March 1, 2013 through March 1, 2030, interest from 2.00% to 4.50%. | \$ 11,770,000 |
|--|------------------|
| \$8,555,000 - 2016 general obligation refunding bonds, due in annual installments of \$935,000 to \$1,120,000 beginning February 15, 2018 | |
| through February 15, 2025, interest at 1.39%. | 6,620,000 |
| Totals | \$ 18,390,000 |

The general obligation bonded debt of the District is limited by State Law to 4% of the average equalized assessed values of the total taxable property in the District for the past three years. The legal debt limit at June 30, 2019 is \$53,143,871. General obligation debt at June 30, 2019 is \$18,390,000, resulting in a legal debt margin of \$34,753,871.

Operating leases

At June 30, 2019, the District had operating lease agreements in effect for copy machines. The present value of the future minimum rental payments under the operating lease agreements are as follows:

| Fiscal Year Ended June 30, | |
|------------------------------|--------------|
| 2020 | \$ 35,326 |
| 2021 | 11,776 |
| Total minimum lease payments | \$ 47,102 |

Note 6 - <u>Pension plans</u>

Description of systems

Substantially all of the District's employees participate in one of the following defined benefit public employee retirement systems which have been established by state statute: The Teachers' Pension and Annuity Fund (TPAF), Public Employees' Retirement System (PERS) and the Defined Contribution Retirement Program (DCRP). The PERS and TPAF systems are sponsored and administered by the State of New Jersey. The DCRP system is administered by Prudential Financial for the Division of Pensions and Benefits. The Teachers' Pension and Annuity Fund retirement system is considered a multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Board and the system's other related non-contributing employers.

A. Public employees' retirement systems (PERS)

Plan description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.state.nj.us/treasury/pensions.</u>

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after 10-years of service, except for medical benefits, which vest after 25-years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

| Tier | Definition |
|------|---|
| 1 | Members enrolled prior to July 1, 2007 |
| 2 | Members eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members eligible to enroll on or after June 28, 2011 |

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Plan description (continued)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective Tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25-years of service. Deferred retirement is available to members who have at least 10-years of service credit and have not reached the service retirement age for the respective Tier.

Allocation methodology and reconciliation to financial statements

Although the Division administers one cost-sharing multiple-employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources, and pension expense excluding that attributable to employer-paid member contributions are determined separately for each individual employer of the state and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages presented for each group in the Schedule of Employer Allocations are applied to amounts presented in the Schedules of Pension Amounts by Employer. The allocation percentages for each group as of June 30, 2018 are based on the ratio of each employer's contributions to the group for the fiscal years ended June 30, 2018. In accordance with Generally Accepted Accounting Principles, measurement for PERS pension in the District's financial statements is based upon the most recent available information which is for the State fiscal year ended June 30, 2018.

GASB Statement No. 68, Accounting and Financial Reporting for Pensions, requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense excluding that attributable to employer-paid member contributions. The employer allocation percentages presented in the Division's Schedule of Employer Allocations and applied to amounts presented in the Schedule of Pension Amounts by Employer are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the State fiscal year ended June 30, 2019. Employer allocation percentages have been rounded for presentation purposes, therefore amounts presented in the Schedule of Pension Amounts presented in the Schedule of Pension Amounts presented and percentages have been rounded for presentation purposes, therefore amounts presented in the Schedule of Pension Amounts presented in the Schedule of P

Note 6 - <u>Pension plans (continued)</u>

<u>A. Public employees' retirement systems (PERS) (continued)</u> <u>Contributions</u>

The contribution policy for PERS is set by N.J.S.A. 15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For the State Fiscal Year 2018, the State's pension contribution was less than the actuarial determined amount.

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, PL 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in the State Fiscal Year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The Actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15-years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

The District's contractually required contribution rate for the year ended June 30, 2019 was 13.04% of the Municipality's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

The contribution rate was 7.20% effective July 1, 2016 and increased annually on July 1st until eventually reaching 7.50% of base salary effective July 1, 2018. The District contributed \$359,748 for the year ending June 30, 2019.

Collective net pension liability and actuarial information

Components of net pension liability

The components of the District's allocable share of the net pension liability for PERS as of measurement date June 30, 2018 are as follows:

| Total pension liability | \$ 15,278,922 |
|-----------------------------|------------------|
| Plan fiduciary net position | 8,189,052 |
| Net pension liability | \$ 7,089,870 |
| | |

Plan fiduciary net position as a percentage of the total pension liability 53.60%

| Note 6 - | <u>Pension plans (continued)</u> <u>A. Public employees' retirement systems (PERS) (continued)</u> <u>Components of net pension liability (continued)</u> The total pension liability for the June 30, 2018 measurement da actuarial valuation as of July 1, 2017, which was rolled forwar actuarial valuation used the following actuarial assumptions, ap measurement: | d to June 30, 2018. This |
|----------|---|--------------------------------|
| | Inflation rate | 2.25% |
| | Salary increases (based on age) Through 2026 Thereafter | 1.65% - 4 15% 2.65% - 5.15% |
| | Investment rate of return | 7.00% |

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For local employees, mortality tables are set back two years for males and seven years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back one year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement scale AA. In addition, the tables for service retirements and beneficiaries of former members in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back three years for males and set forward one year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Long-term expected rate of return

In accordance with state statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees, and the Actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

| | | Long-Term |
|-----------------------------------|-------------|-----------|
| | | Expected |
| | Target | Rate of |
| Asset Class | Allocations | Return |
| Risk mitigation strategies | 5.00% | 5.51% |
| Cash equivalents | 5.50% | 1.00% |
| U.S. Treasuries | 3.00% | 1.87% |
| Investment grade credit | 10.00% | 3.78% |
| High yield | 2.50% | 6.82% |
| Global diversified credit | 5.00% | 7.10% |
| Credit oriented hedge funds | 1.00% | 6.60% |
| Debt related private equity | 2.00% | 10.63% |
| Debt related real estate | 1.00% | 6.61% |
| Private real asset | 2.50% | 11.83% |
| Equity related real estate | 6.25% | 9.23% |
| U.S. equity | 30.00% | 8.19% |
| Non-U.S. developed markets equity | 11.50% | 9.00% |
| Emerging markets equity | 6.50% | 11.64% |
| Buyouts/Venture capital | 8.25% | 13.08% |

Discount rate

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the average of the last five years of contributions made in relation to the last five years of recommended contributions.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Discount rate (continued)

The state employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the collective net pension liability to changes in the discount rate

The following presents the District's proportionate share of the collective net pension liability of as of June 30, 2018 measurement date, calculated using the discount rate as disclosed above, as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

District's Proportionate Share of the Net Pension Liability

| At current discount rate (5.66%) | \$ 7,089,870 |
|----------------------------------|-----------------|
| At a 1% lower rate (4.66%) | 8,914,695 |
| At a 1% higher rate (6.66%) | 5,558,959 |

Collective deferred outflows of resources and deferred inflows of resources

At the June 30, 2018 measurement date, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

| | Deferred Outflow of Resourd | s Ir | eferred Iflows esources |
|--|-----------------------------------|----------|-------------------------------|
| Differences between expected and actual experience | \$ 135 | 205 \$ | 36,558 |
| Changes of assumptions | 1,168 | 293 2 | 2,266,963 |
| Net difference between projected and actual earnings on pension plan investments | | - | 66,503 |
| Changes in proportion and differences between | | | |
| District contributions and proportionate share of | | | |
| contributions | 998 | 662 | 106,497 |
| District contributions subsequent to the | | | |
| measurement date | 358 | 167 | - |
| Total | \$ 2,660 | 327 \$ 2 | 2,476,521 |

The amount reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e., for the school year ending June 30, 2019, the plan measurement date is June 30, 2018) of \$358,167 will be recognized as a reduction of the net pension liability in the fiscal year ended June 30, 2019.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

<u>Collective deferred outflows of resources and deferred inflows of resources (continued)</u> The following presents a summary of changes in the collective deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) for the fiscal year ended June 30, 2018 measurement date:

| |] | Beginning Balance | Ne | et Change in Activity | _ | Ending Balance |
|---|----|----------------------|----|--------------------------|----|-------------------|
| Deferred outflows of resources | | | | | | |
| Differences between expected and actual | | | | | | |
| experience | \$ | 197,371 | \$ | (62,166) | \$ | 135,205 |
| Changes of assumptions | | 1,688,718 | | (520,425) | | 1,168,293 |
| Deferred inflows of resources | | | | | | |
| Differences between expected and actual | | | | | | |
| experience | | - | | (36,558) | | (36,558) |
| Changes of assumptions | | (1,682,528) | | (584,435) | | (2,266,963) |
| Difference between projected and actual | | | | | | |
| earnings on pension plan investments | | 57,077 | | (123,580) | | (66,503) |
| Net of deferred outflows | \$ | 260,638 | \$ | (1,327,164) | \$ | (1,066,526) |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions (excluding employer specific amounts, deferrals from District contributions subsequent to the measurement date, and deferrals from change on proportion) will be recognized in pension expense as follows:

| State Fiscal | Year Ended June 30 | |
|--------------|--------------------|--|
| | | |

| 2019 | \$ 49,207 | |
|-------|----------------|---|
| 2020 | (68,128) | |
| 2021 | (488,535) | |
| 2022 | (423,470) | |
| 2023 | (135,600) | _ |
| Total | \$ (1,066,526) | _ |

Pension expense

For the fiscal year ended June 30, 2019, the District recognized net pension expense of \$515,115, which represents the District's proportionate share of allocable plan pension expense of \$393,028, plus the net amortization of deferred amounts from changes in proportion of \$188,021 less other adjustments to the net pension liability of \$65,934. The components of allocable pension expense, which exclude amounts attributable to employer paid member contributions and pension expense related to specific liabilities of individual employers, for the District for the year ending June 30, 2018 measurement date are as follows:

| Note 6 - | <u>Pension plans (continued)</u> <u>A. Public employees' retirement systems (PERS) (continued)</u> | |
|----------|---|---------------|
| | Pension expense (continued) | |
| | Service cost | \$ 334,658 |
| | Interest on total pension liability | 804,530 |
| | Member contributions | (192,174) |
| | Administrative expense | 5,323 |
| | Expected investment return net of investment expense | (505,115) |
| | Pension expense related to specific liabilities of individual employers | (2,959) |
| | Recognition of deferred inflows/outflows of resources | |
| | Amortization of assumption changes or inputs | (62,481) |
| | Amortization of expected versus actual experience | 54,271 |
| | Amortization of projected versus actual investment | |
| | earnings on pension plan investments | (43,025) |
| | Pension expense | \$ 393,028 |
| | | |

B. Teachers' pension and annuity fund (TPAF)

Plan description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a multipleemployer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.state.nj.us/treasury/pensions.</u>

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after 10-years of service, except for medical benefits, which vest after 25-years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership Tiers for TPAF:

| Tier | Definition |
|------|---|
| 1 | Members enrolled prior to July 1, 2007 |
| 2 | Members eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members eligible to enroll on or after June 28, 2011 |
| | |

Note 6 - <u>Pension plans (continued)</u>

B. Teachers' pension and annuity fund (TPAF) (continued)

Plan description (continued)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective Tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25-years of service. Deferred retirement is available to members who have at least 10-years of service credit and have not reached the service retirement age for the respective Tier.

Contributions

The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For the State Fiscal Year 2018, the State's pension contribution was less than the actuarial determined amount.

Special funding situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the Notes to the Financial Statements of the local participating employers must disclose the portion of the non-employer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer. During the State fiscal year ended June 30, 2018, the State of New Jersey contributed \$1,798,136 to the TPAF for normal pension benefits on behalf of the District.

The contribution rate was 7.20% effective July 1, 2016 and increased annually on July 1st until reaching 7.50% of base salary effective July 1, 2018.

Note 6 - <u>Pension plans (continued)</u>

B. Teachers' pension and annuity fund (TPAF) (continued) Components of net pension liability

For purposes of reporting required by GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, the State's proportionate share of the net pension liability attributable to the employer, employer pension expense and related revenue, non-employer contributions and their allocable proportionate percentage for the fiscal year ended June 30, 2018 measurement date is as follows:

| State's proportionate share of net pension liability | \$ | 75,674,523 |
|---|----|------------|
| District's proportionate share of net pension liability | | - |
| Employer pension expense and related revenue | | 4,411,560 |
| Non-employer contribution | | 1,798,136 |
| Allocable proportionate percentage | .1 | 189517097% |

Components of net pension liability

The components of the contractually required contribution, which exclude amounts related to specific liabilities of individual employers, for the District for the year ended June 30, 2018 measurement date are as follows:

| Service cost | \$ 2,644,100 |
|---|-----------------|
| Interest on total pension liability | 4,575,823 |
| Member contributions | (961,730) |
| Administrative expense | 15,682 |
| Expected investment return net of investment expense | (1,821,896) |
| Pension expense related to specific liabilities of individual employers | (410) |
| Recognition of deferred inflows/outflows of resources | |
| Amortization of expected versus actual experience | 234,336 |
| Amortization of assumption changes or inputs | (116,784) |
| Amortization of projected versus actual investment earnings on | |
| pension plan investments | (157,561) |
| Pension expense | \$ 4,411,560 |

Dancion plan (continued)

Noto 6

| Note 6 - | Pension plan (continued) | | |
|----------|--|----|-------------|
| | B. Teacher's pension and annuity fund (TPAF) (continued) | | |
| | Collective net pension liability and actuarial information | | |
| | As detailed earlier, the District was not required to report a liability for its proportiona | | |
| | share of net pension expense for TPAF due to a special funding situation. The State's | | |
| | proportionate share of the net pension liability for TPAF as of June 30, 2018 measurement date | | |
| | is as follows: | | |
| | Total papeion liebility | \$ | 102 042 056 |
| | Total pension liability | Ф | 102,942,056 |
| | Plan fiduciary net position | | 27,267,533 |
| | Net pension liability | \$ | 75,674,523 |
| | | | |
| | Plan fiduciary net position as a percentage of the total pension liability | | 26.49% |

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

| Inflation rate | 2.25% |
|---------------------------|--------------|
| Salary increases | |
| 2011 - 2026 | 1.55 - 4.55% |
| Thereafter | 2.00 - 5.45% |
| Investment rate of return | 7.00% |

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial study for the period July 1, 2012 to June 30, 2015.

Preretirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Postretirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

Note 6 - Pension plan (continued)

B. Teacher's pension and annuity fund (TPAF) (continued)

Long-term expected rate of return

In accordance with state statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees, and the Actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

Long Torm

| | | Long-Term |
|-----------------------------------|-------------|---------------|
| | Target | Expected Rate |
| Asset Class | Allocations | of Return |
| Risk mitigation strategies | 5.00% | 5.51% |
| Cash equivalents | 5.50% | 1.00% |
| U.S. Treasuries | 3.00% | 1.87% |
| Investment grade credit | 10.00% | 3.78% |
| High yield | 2.50% | 6.82% |
| Global diversified credit | 5.00% | 7.10% |
| Credit oriented hedge funds | 1.00% | 6.60% |
| Debt related private equity | 2.00% | 10.63% |
| Debt related real estate | 1.00% | 6.61% |
| Private real asset | 2.50% | 11.83% |
| Equity related real estate | 6.25% | 9.23% |
| U.S. equity | 30.00% | 8.19% |
| Non-U.S. developed markets equity | 11.50% | 9.00% |
| Emerging markets equity | 6.50% | 11.64% |
| Buyouts/Venture capital | 8.25% | 13.08% |

Note 6 - <u>Pension plan (continued)</u>

<u>B. Teacher's pension and annuity fund (TPAF) (continued)</u> Discount rate

Discount rate

The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the rate in the most recent state fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plans fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the collective net pension liability to changes in the discount rate

The following presents the net pension liability of the State as of June 30, 2018 measurement date, calculated using the discount rate as disclosed above as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

District's Proportionate Share of the Net Pension Liability

| At current discount rate (4.86%) | \$ 75,674,523 |
|----------------------------------|------------------|
| At a 1% lower rate (3.86%) | 89,445,849 |
| At a 1% higher rate (5.86%) | 64,258,429 |

C. Defined contribution retirement program

The Defined Contribution Retirement Program (DCRP) was established under the provisions Ch. 92, PL 2007 and expanded under the provisions of Ch. 89, PL 2008 and Ch. 1, PL 2010 to provide eligible members with a tax sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Employees eligible to enroll in the program include the following: First, employees enrolled in the Public Employees Retirement System (PERS) or Teachers Pension and Annuity Fund (TPAF) on or after July 1, 2007 who earn salary in excess of maximum compensation limits. Also, employees otherwise eligible to enroll in the TPAF and PERS who do not earn the minimum salary (\$8,400 in 2019) but who earn salary of at least \$5,000 annually are eligible to participate. The Program Administrator, Prudential Financial, makes information regarding the program available its New Program Site: on Jersey Defined Contribution Web www.prudential.com/njdcrp.

Contribution rates for DCRP provide for employee contributions of 5.50% of annual contractual compensation as defined. The District's contribution to the DCRP for Fiscal Year 2019 was \$4,520.

Note 6 - <u>Pension plan (continued)</u>

D. Other pension plan information

During the fiscal year ended June 30, 2019, the State of New Jersey contributed \$1,089,357 to the TPAF for postretirement medical benefits, \$49,241 for noncontributory insurance premiums, \$3,259 for long-term disability insurance and \$2,352,348 for normal costs and accrued liability costs on behalf of the Board. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$964,823 during the fiscal year ended June 30, 2019 for the employer's share of Social Security contributions for TPAF members calculated on their base salaries. These amounts have been included in the financial statements and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance with GASB Statements No. 68.

Note 7 - <u>Postretirement benefits</u>

The State provides Postretirement Medical (PRM) benefits for certain state and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2018, the State paid PRM benefits for 148,401 state and local retirees.

The State funds postretirement medical benefits on a pay-as-you-go basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2018, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State's pay-as-you-go contribution between Fiscal Year 2017 and fiscal year 2018 is attributed to rising health care costs, an increase in the number of participants qualifying for state-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in fiscal year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 billion as the State's contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year's \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2017.

Note 7 - Postretirement benefits (continued)

Plan Description - The State Health Benefits Program (SHBP) was established in 1961 under <u>N.J.S.A.</u> 52:14-17.25 et. seq., to provide health benefits to state employees, retirees, and their dependents. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code, SHBP provides medical, prescription drugs, mental health/substance abuse, and Medicare Part B reimbursement to retirees and their covered dependents.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in Paragraph 4 of GASB Statement No. 75.

Total OPEB liability

The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASB Statement No. 75 is zero percent. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the District. Note that actual numbers will be published in the NJ State CAFR at https://www.nj.gov/treasury/omb/cafr.shtml.

Under a special funding situation, the State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Therefore, the following OPEB liability note information is reported at the State's level and is not accrued by the District.

For purposes of reporting required GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, the District's proportionate share of allocable OPEB liability and employer OPEB expense and related revenue as of June 30, 2018 measurement date is as follows:

| State's proportionate share of the OPEB liability District's proportionate share of the State's OPEB liability Employer OPEB expense and related revenue | \$ 46,110,832,982 52,824,578 2,624,538 |
|--|---|
| Allocable proportionate percentage | 0.1145600168% |

Note 7 - Postretirement benefits (continued)

Changes in the total OPEB liability

| | Total OPEB | | |
|---|------------|-------------|--|
| | | Liability | |
| Total OPEB liability at June 30, 2017 | \$ | 60,279,079 | |
| Service cost | | 2,325,187 | |
| Interest cost | | 2,217,038 | |
| Change of benefit terms | | - | |
| Differences between expected and actual experiences | | (4,571,151) | |
| Changes of assumptions | | (6,061,884) | |
| Member contributions | | 48,819 | |
| Gross benefit payments | | (1,412,510) | |
| Total OPEB liability at June 30, 2018 | \$ | 52,824,578 | |

There were no changes of the benefit terms from June 30, 2017 to June 30, 2018.

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018.

The total non-employer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate

| | TPAF | PERS |
|------------------|-----------------|----------------|
| | (based on years | |
| Salary increases | of service) | (based on age) |
| Through 2026 | 1.55% - 4.55% | 2.15% - 4.15% |
| Thereafter | 2.00% - 5.45% | 3.15% - 5.15% |

2.50%

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

Note 7 - Postretirement benefits (continued)

Changes in the total OPEB liability (continued)

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 June 30, 2015, July 1, 2011 June 30, 2014, and July 1, 2010 June 30, 2013 for TPAF, PERS and PFRS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

Health care trend assumptions

For Pre-Medicare Preferred Provider Organization (PPO) and Health Maintenance Organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

Discount rate

The discount rate for June 30, 2018 was 3.87%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of the total OPEB liability to changes in the discount rates

The following presents the total non-employer OPEB liability as of June 30, 2018 measurement date, using the District's allocable proportionate percentage, calculated using the discount rate as disclosed above as well as what the total non-employer OPEB liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

| Total OPEB Liability (school retirees) | |
|--|------------------|
| At current discount rate (3.87%) | \$ 52,824,578 |
| At a 1% lower rate (2.87%) | 62,449,404 |
| At a 1% higher rate (4.87%) | 45,173,835 |

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates

The following presents the total non-employer OPEB liability, as well as what the total nonemployer OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

| Note 7 - Postretirement benefits (continued) |
|--|
|--|

| Sensitivity of the total OPEB liability to changes in the heat | lthcare | cost trend 1 | rates |
|--|---------|--------------|-------|
| (continued) | | | |
| Total OPEB Liability (school retirees) | | | |
| Healthcare cost trend rate | \$ | 52,824 | ,578 |
| At a 1% lower rate (1% decrease) | | 43,662 | ,590 |
| At a 1% higher rate (1% increase) | | 64,941 | ,657 |

OPEB expense and deferred outflows of resources and deferred inflows of resources related to OPEB

For the year ended June 30, 2019, the District recognized OPEB expense of \$2,624,538 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in Paragraph 4 of GASB Statement No. 75 and in which there is a special funding situation.

In accordance with GASB Statements No. 75, the District's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources.

Note 8 - Deferred compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403 (b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The Plan Administrators are as follows:

Metropolitan Life Insurance Equivest TIAA-CREF Lincoln Investment Planning

Note 9 - Interfund receivables and payables

The composition of interfund balances as of June 30, 2019 is as follows:

| Fund | R | Receivable Fund | | Payable Fund | |
|--|----|--------------------|----|-----------------|--|
| General fund | \$ | 574,929 | \$ | 22,222 | |
| Special revenue fund | | - | | 562,172 | |
| Capital projects fund | | - | | 7,011 | |
| Food service fund | | 14,420 | | - | |
| Before and after school childcare fund | | - | | 10,964 | |
| Unemployment compensation fund | | 20,099 | | - | |
| Payroll agency fund | | | | 7,079 | |
| Total | \$ | 609,448 | \$ | 609,448 | |

Note 9 - Interfund receivables and payables (continued)

The balance due from the capital projects fund to the general fund represents a loan from the general fund of \$7,011 due to cash flows related to the delayed receipt of grant revenues. The balance due from the special revenue fund to the general fund represents a loan from the general fund of \$560,938 due to cash flows related to the delayed receipt of grant revenues. The balance due from the general fund to the food service fund of \$2,222 represents transactions occurring in the general fund affecting the food service fund. The balance due from the special revenue fund to the food service fund of \$1,234 represents transactions occurring in the special revenue fund affecting the food service fund. The balance due from the payroll agency fund to the general fund of \$6,980 represents net payroll balances due back to the general fund and payroll withholdings for mentoring that were not turned over to the general fund. The balance due to the food service fund from the before and after school care enterprise fund of \$10,964 represents transactions occurring in the before and after school care enterprise fund affecting the food service fund. The balance due from the payroll agency fund to the unemployment compensation fund of \$99 represents amounts withheld for but not turned over to the unemployment compensation fund within the payroll agency fund. The balance due from the general fund to the unemployment compensation fund of \$20,000 represents a board contribution from the general fund to the unemployment compensation fund.

All of the interfund balances are expected to be liquidated within one year.

Note 10 - Inventory

Inventory in the food service fund as of June 30, 2019 consisted of the following:

| Food | \$ 2,844 |
|----------|-------------|
| Supplies | 1,610 |
| Total | \$ 4,454 |

Note 11 - <u>Contingent liabilities</u>

Litigation

The District is involved in various legal proceedings that are incidental to its operations. These legal proceedings are not likely to have a material adverse effect on the financial position of the District.

Grantor agencies

Amounts received or receivable from grantor agencies could be subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the District expects such amount, if any, to be immaterial.

Note 12 - <u>Risk management</u>

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, and student accident and surety bonds. There was no significant reduction in insurance coverage from coverage of the prior year. The District did not have any insurance settlements which exceeded insurance coverage for the past three years. A complete Schedule of Insurance Coverage can be found in the Statistical Section of the Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its NJ Unemployment Compensation Insurance under the Benefit Reimbursement Method. Under this plan, the District is required to reimburse the NJ unemployment trust fund for benefits paid to its former employees and charged to its account with the state. The District is billed quarterly for amounts due to the state. The following is a summary of District contributions, and interest earnings, employee contributions, reimbursements to the state for benefits paid and the ending balance of the District's unemployment trust fund for the current and previous two years:

| Fiscal Year | Board Transfer | InterestEmployeeEarningsDeposits | | Amount Reimbursed | Ending Balance |
|----------------|-------------------|----------------------------------|-----------|----------------------|-------------------|
| 2018 - 2019 | \$ 20,000 | \$ - | \$ 28,663 | \$ (77,184) | \$ 92,768 |
| 2017 - 2018 | - | - | 28,302 | (30,916) | 121,289 |
| 2016 - 2017 | 40,000 | - | 27,470 | (12,477) | 123,903 |

Note 13 - Legal reserve accounts

A capital reserve account was established by the District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the Districts approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Single Accountability Continuum (QSAC). Upon submission of the LRFP to the Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:26-9.1(d)1, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

Districts are allowed as per N.J.S.A. 18A:7F-41(a) and 41(b) to deposit to the legal reserves by Board Resolution during the month of June for any unanticipated revenue and/or unexpended line-item appropriation amounts. The District did not make any deposits to the legal reserves in the current fiscal year.

Note 13 - Legal reserve accounts (continued)

The following schedule is a summarization of the legal reserve accounts for the current fiscal year:

| | | Re | eturn of | | | | | | |
|-------------|------------|----|----------|------|------|----|----------|----|---------|
| Reserve | Beginning | U | Jnused | Inte | rest | | | | Ending |
| Туре | Balance | Wi | thdrawal | Earn | ings | Wi | thdrawal |] | Balance |
| Capital | \$ 748,300 | \$ | 11,817 | \$ | - | \$ | 50,000 | \$ | 710,117 |
| Emergency | 150,667 | | - | | - | | 150,000 | | 667 |
| Maintenance | 100,000 | | 42,331 | | - | | 62,000 | | 80,331 |
| Total | \$ 998,967 | \$ | 54,148 | \$ | - | \$ | 262,000 | \$ | 791,115 |

The June 30, 2019 LRFP balance of local support costs of uncompleted capital projects exceeded the amount in capital reserve.

Note 14 - Fund balances

As described in Note 1 (O), fund balance may be restricted, committed or assigned. An analysis of the general fund balance on June 30, 2019 is as follows:

Restricted

| Capital reserve account - Represents funds restricted to capital projects in the Districts long range facilities plan. | \$ 710,117 |
|---|-----------------|
| Emergency reserve account - Represents funds restricted to finance unanticipated general fund expenditures required for a thorough and efficient education. | 667 |
| | 007 |
| Maintenance reserve account - Represents funds restricted for required maintenance of school facilities. | 80,331 |
| Committed | |
| Year-end encumbrance - Represents fund balance assigned for purchase | |
| orders that have been issued but goods or services were not received as | |
| of June 30. | 214,397 |
| Assigned | |
| Designated for subsequent year's expenditures - Represents amount | |
| appropriated in the succeeding year's budget to reduce tax | |
| requirements. | 1,000,000 |
| Unassigned | |
| Undesignated - Represents fund balance which has not been restricted | |
| or designated. | 289,129 |
| Total fund balance - Budgetary basis (C-1) | 2,294,641 |
| | |
| Last state aid payments not recognized on GAAP basis | (392,405) |
| Total fund balance - GAAP basis (exhibit B-1) | \$ 1,902,236 |

Note 15 - <u>Calculation of excess surplus</u>

In accordance with N.J.S.A. 18A:7F-7, as amended by PL 2004, Ch. 73 (S1701), the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund, fund balance at the fiscal year end of June 30, if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2019 is \$0.

Note 16 - Deficit balance in unrestricted net position

The District is reporting a deficit balance in unrestricted net position for governmental activities as of June 30, 2019 of (\$6,332,804) on Schedule A-1, Statement of Net Position. The deficit balance is the result of reporting required by GASB Statement No. 68 Accounting and Financial Reporting for Pensions which allocates the proportionate share of the State's net pension liability for PERS to each contributing entity throughout the State.

Note 17 - Deficit fund balance in the general fund

The District has a deficit fund balance of \$103,276 in the general fund as of June 30, 2019 as reported in the fund statements. PL 2005, Chapter 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For inter-governmental transactions, GASB Statement No. 33 requires the recognition (revenue, expenditure, asset and liability) should be in symmetry, (i.e., if one government recognizes an asset, the other government recognizes a liability). Since the State is recording the last state aid payment on the GAAP financial statements until the year the state records the payable. Due to the timing difference of recording the last state aid payment, the special revenue fund balance deficit does not alone indicate that the district is facing financial difficulties.

Note 18 - Deficit fund balance in the special revenue fund

The District has a deficit fund balance of \$28,298 in the special revenue fund as of June 30, 2019 as reported in the fund statements. PL 2005, Chapter 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For inter-governmental transactions, GASB Statement No. 33 requires the recognition (revenue, expenditure, asset and liability) should be in symmetry, (i.e., if one government recognizes an asset, the other government recognizes a liability). Since the State is recording the last state aid payment on the GAAP financial statements until the year the state records the payable. Due to the timing difference of recording the last state aid payment, the special revenue fund balance deficit does not alone indicate that the district is facing financial difficulties.

Note 19 - <u>Recent accounting pronouncements not yet effective</u>

The following is of recent accounting pronouncements, which are not yet effective as of the year-end date of this report and which are expected to have a material impact on the District's financial reporting.

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87 *Leases*. This statement, which is effective for reporting periods beginning after December 15, 2019, is not expected to have a material impact on the District's financial reporting.

In January 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 84, *Fiduciary Activities*. This statement, which is effective for reporting periods beginning after December 15, 2018, is not expected to have a material impact on the District's financial reporting.

Note 20 - <u>Tax abatements</u>

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, one of the municipalities in which the school district is situated has entered into tax abatement agreements. These agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers located within the applicable municipality and remitted to the school district.

For a local school district Board of Education or Board of School estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth. The Borough of Highland Park has entered into tax abatement agreements relating to affordable housing projects. This agreement will not directly affect the District's local tax revenue.

Note 21 - <u>Subsequent events</u>

The District has evaluated subsequent events through December 19, 2019, which is the date the financial statements were available to be issued and no additional items were noted for disclosure.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT General Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2019

| | | Unaudited | | | Variance |
|---|---------------|-----------|---------------|---------------|--------------|
| | Original | Budget | Final | | Final |
| | Budget | Transfers | Budget | Actual | to Actual |
| Revenues | | | | | |
| Local sources | | | | | |
| Local tax levy | \$ 27,136,379 | \$ - | \$ 27,136,379 | \$ 27,136,379 | \$ - |
| Tuition from individuals | 130,000 | - | 130,000 | 36,454 | (93,546) |
| Tuition from other LEAs within the state | 25,727 | - | 25,727 | 71,002 | 45,275 |
| Tuition from other sources | - | - | - | 44,045 | 44,045 |
| Rents and royalties | 20,000 | - | 20,000 | 49,326 | 29,326 |
| Unrestricted miscellaneous revenues | 56,767 | - | 56,767 | 82,411 | 25,644 |
| Interest earned on capital reserve funds | 500 | | 500 | - | (500) |
| Total | 27,369,373 | | 27,369,373 | 27,419,617 | 50,244 |
| State sources | | | | | |
| Categorical transportation aid | 240,771 | - | 240,771 | 240,771 | - |
| Extraordinary aid | 300,000 | - | 300,000 | 287,221 | (12,779) |
| Categorical special education aid | 901,509 | - | 901,509 | 901,509 | (12,775) |
| Equalization aid | 2,792,423 | - | 2,792,423 | 2,792,423 | - |
| Categorical security aid | 47,872 | - | 47,872 | 47,872 | - |
| Other state aid | | - | - | 82,330 | 82,330 |
| TPAF Pension (on-behalf) | - | - | - | 2,401,589 | 2,401,589 |
| TPAF Social Security (reimbursed) | - | - | - | 964,823 | 964,823 |
| TPAF Postretirement benefits | - | - | - | 1,089,357 | 1,089,357 |
| TPAF Long-term disability insurance | - | - | - | 3,259 | 3,259 |
| Total | 4,282,575 | - | 4,282,575 | 8,811,154 | 4,528,579 |
| Federal sources | | | | | |
| | 20 742 | | 20 742 | 12.076 | 11 222 |
| Medicaid reimbursement | 30,743 | | 30,743 | 42,076 | 11,333 |
| Total | 30,743 | | 30,743 | 42,076 | 11,333 |
| Total revenues | \$ 31,682,691 | \$ - | \$ 31,682,691 | \$ 36,272,847 | \$ 4,590,156 |
| Expenditures | | | | | |
| Current | | | | | |
| Instruction - regular program | | | | | |
| Salaries of teachers | | | | | |
| Kindergarten | \$ 445,476 | \$ 516 | \$ 445,992 | \$ 445,992 | \$ - |
| Grades 1-5 | 2,566,339 | 80,016 | 2,646,355 | 2,645,234 | 1,121 |
| Grades 6-8 | 1,791,388 | 11,145 | 1,802,533 | 1,802,533 | - |
| Grades 9-12 | 2,489,473 | 2,580 | 2,492,053 | 2,456,350 | 35,703 |
| Home instruction | | | | | |
| Salaries of teacher | 11,146 | 7,574 | 18,720 | 18,480 | 240 |
| Purchased professional - educational services | 39,010 | (2,362) | 36,648 | 18,194 | 18,454 |
| Regular programs - undistributed instruction | | | | | |
| Other salaries for instruction | 192,846 | (11,433) | 181,413 | 176,179 | 5,234 |
| Purchased professional - educational services | 383,500 | (5,089) | 378,411 | 378,201 | 210 |
| Other purchased services | 73,582 | 6,256 | 79,838 | 55,337 | 24,501 |
| General supplies | 249,925 | 1,648 | 251,573 | 219,889 | 31,684 |
| Textbooks | 30,749 | (3,600) | 27,149 | 21,045 | 6,104 |
| Other objects | 775 | | 775 | 497 | 278 |
| Total | 8,274,209 | 87,251 | 8,361,460 | 8,237,931 | 123,529 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

General Fund

Budgetary Comparison Schedule (continued)

For the Fiscal Year Ended June 30, 2019

| | | Unaudited | | | Variance |
|---------------------------------------|------------|-----------|------------|------------|-----------|
| | Original | Budget | Final | | Final |
| | Budget | Transfers | Budget | Actual | to Actual |
| Expenditures (cont'd) | | | | | |
| Special education | | | | | |
| Learning and/or language disabilities | | | | | |
| Salaries of teachers | \$ 403,739 | \$ 26,001 | \$ 429,740 | \$ 429,740 | \$ - |
| Other salaries for instruction | 154,800 | (60) | 154,740 | 154,740 | - |
| Other purchased services | 1,811 | - | 1,811 | 1,541 | 270 |
| General supplies | 8,451 | (413) | 8,038 | 2,867 | 5,171 |
| Textbooks | | 413 | 413 | 198 | 215 |
| Total | 568,801 | 25,941 | 594,742 | 589,086 | 5,656 |
| Multiple disabilities | | | | | |
| Salaries of teachers | - | 12,864 | 12,864 | 12,864 | - |
| Other salaries for instruction | - | 8,358 | 8,358 | 8,358 | - |
| Total | - | 21,222 | 21,222 | 21,222 | - |
| Resource room/resource center | | | | | |
| Salaries of teachers | 1,602,317 | (107,953) | 1,494,364 | 1,458,990 | 35,374 |
| Other salaries for instruction | 328,026 | 64,447 | 392,473 | 392,473 | - |
| Other purchased services | 9,550 | (9,525) | 25 | 25 | - |
| General supplies | 8,357 | (369) | 7,988 | 6,298 | 1,690 |
| Total | 1,948,250 | (53,400) | 1,894,850 | 1,857,786 | 37,064 |
| Autism | | | | | |
| Salaries of teachers | 118,131 | 20,112 | 138,243 | 134,772 | 3,471 |
| Other salaries for instruction | 71,462 | 2,495 | 73,957 | 48,826 | 25,131 |
| General supplies | 1,992 | - | 1,992 | 1,603 | 389 |
| Total | 191,585 | 22,607 | 214,192 | 185,201 | 28,991 |
| Preschool disabilities - part-time | | | | | |
| Salaries of teachers | - | 33,623 | 33,623 | 32,623 | 1,000 |
| Other salaries for instruction | - | 29,264 | 29,264 | 26,318 | 2,946 |
| General supplies | | 239 | 239 | 232 | 7 |
| Total | - | 63,126 | 63,126 | 59,173 | 3,953 |
| Preschool disabilities - full-time | | | | | |
| Salaries of teachers | 155,904 | 1 | 155,905 | 148,539 | 7,366 |
| Other salaries for instruction | 93,191 | 8,625 | 101,816 | 85,367 | 16,449 |
| General supplies | 3,255 | (239) | 3,016 | 1,170 | 1,846 |
| Total | 252,350 | 8,387 | 260,737 | 235,076 | 25,661 |
| Total special education | 2,960,986 | 87,883 | 3,048,869 | 2,947,544 | 101,325 |
| | | | | | |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

General Fund

Budgetary Comparison Schedule (continued)

For the Fiscal Year Ended June 30, 2019

| | Original Budget | | naudited Budget Fransfers | | Final Budget | | Actual | | Variance Final o Actual |
|---|--------------------|----|---------------------------------|----|-----------------|----|----------------|----|-------------------------------|
| Expenditures (cont'd) | Budget | | Talisters | | Buugei | | Actual | | 0 Actual |
| Bilingual education - instruction | | | | | | | | | |
| Salaries of teachers | \$ 375,056 | \$ | (21,710) | \$ | 353,346 | \$ | 335,923 | \$ | 17,423 |
| General supplies | ¢ 3,370 | Ψ | 150 | Ψ | 3,520 | Ψ | 2,752 | Ψ | 768 |
| Total | 378,426 | | (21,560) | | 356,866 | | 338,675 | | 18,191 |
| 1000 | 578,420 | | (21,500) | | 330,800 | | 558,075 | | 10,191 |
| School-sponsored co/extra curricular activities - instruction | | | | | | | | | |
| Salaries | 194,462 | | 28 | | 194,490 | | 194,390 | | 100 |
| Purchased services | 24,500 | | 5,709 | | 30.209 | | 30,209 | | - |
| Supplies and materials | 9,600 | | (6,077) | | 3,523 | | 2,424 | | 1,099 |
| Other objects | 8,963 | | 548 | | 9,511 | | 8,841 | | 670 |
| Total | 237,525 | | 208 | | 237,733 | | 235,864 | | 1,869 |
| School-sponsored athletics - instruction | | | | | | | | | |
| Salaries | 277,830 | | - | | 277,830 | | 269,611 | | 8,219 |
| Purchased services | 59,547 | | (750) | | 58,797 | | 39,050 | | 19,747 |
| Supplies and materials | 11,317 | | 750 | | 12,067 | | 11,957 | | 110 |
| Other objects | 14,313 | | - | | 14,313 | | 14,107 | | 206 |
| Total | 363,007 | | - | | 363,007 | | 334,725 | | 28,282 |
| | | | | | | | | | |
| Other supplemental/at-risk programs - instruction | 0.50 500 | | | | | | | | 10 500 |
| Salaries of reading specialists | 359,692 | | - | | 359,692 | | 319,103 | | 40,589 |
| Total | 359,692 | | - | | 359,692 | | 319,103 | | 40,589 |
| Total instruction regular | \$ 12,573,845 | \$ | 153,782 | \$ | 12,727,627 | \$ | 12,413,842 | \$ | 313,785 |
| Undistributed expenditures | | | | | | | | | |
| Undistributed expenditures - instruction | | | | | | | | | |
| Tuition to other LEAs within the state - regular | \$ - | \$ | 38,489 | \$ | 38,489 | \$ | 32,039 | \$ | 6,450 |
| Tuition to other LEAs within the state - special | \$28,660 | Ψ | 46,641 | Ψ | 875,301 | Ψ | 847,615 | Ψ | 27,686 |
| Tuition to cssd & regional day schools | 147,057 | | (54,306) | | 92,751 | | 83,449 | | 9,302 |
| Tuition to priv. school for the disabled w/i state | 1,194,307 | | (29,204) | | 1,165,103 | | 953,284 | | 211,819 |
| Tuition to priv. sch. disabled & other LEAs-spl, o/s state | 7,058 | | (| | 7,058 | | | | 7,058 |
| Tuition - state facilities | 4,500 | | _ | | 4,500 | | 4,500 | | |
| Tuition - other | 487,862 | | 219,634 | | 707,496 | | 640,800 | | 66,696 |
| Total | 2,669,444 | | 217,034 | | 2,890,698 | | 2,561,687 | | 329,011 |
| | | | | - | | | | | |
| Undistributed expenditures - attendance & social work | | | | | | | | | |
| Salaries | 164,755 | | 679 | | 165,434 | | 165,434 | | - |
| Other purchased services | 41,917 | | (7,689) | | 34,228 | | 31,150 | | 3,078 |
| Total | 206,672 | | (7,010) | | 199,662 | | 196,584 | | 3,078 |
| Undistributed expenditures - health services | | | | | | | | | |
| Salaries | 329,450 | | (2,219) | | 327,231 | | 327,231 | | - |
| Purchased professional and technical services | 36,500 | | 51,369 | | 87,869 | | 87,869 | | - |
| 1 | | | 51,507 | | | | | | 228 |
| | | | | | 3 702 | | 3 1.75 | | |
| Other purchased services Supplies and materials | 3,703 | | - (340) | | 3,703 4 942 | | 3,475 3,412 | | |
| Supplies and materials | 3,703 5,282 | | (340) | | 4,942 | | 3,475 3,412 | | 1,530 |
| | 3,703 | | (340) | | , | | , | | 1,530 270 2,028 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

General Fund

Budgetary Comparison Schedule (continued)

| - | Original Budget | Unaudited Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|----------------------------------|------------------|------------------|--------------------------------|
| Expenditures (cont'd) | 0 | | | | |
| Undistributed expenditures - speech, ot, pt & related services Salaries | \$ 331,374 | \$ (40,831) | \$ 290,543 | \$ 290,543 | \$- |
| Purchased professional - educational services Supplies and materials | 247,360 6,196 | 25,259 | 272,619 6,196 | 245,605 3,139 | 27,014 3,057 |
| Total | 584,930 | (15,572) | 569,358 | 539,287 | 30,071 |
| Undistributed expend - other supp. service stds extra service | • | | | | |
| Salaries | 373,829 | 20,367 | 394,196 | 394,196 | - |
| Purchased professional - educational services | 229,994 | (79,516) | 150,478 | 123,363 | 27,115 |
| Supplies and materials | 12,970 | (11,224) | 1,746 | 1,746 | |
| Total | 616,793 | (70,373) | 546,420 | 519,305 | 27,115 |
| Undistributed expenditures - guidance | | | | | |
| Salaries of other professional staff | 514,999 | 2,827 | 517,826 | 515,387 | 2,439 |
| Salaries of secretarial and clerical assistants | 57,501 | - | 57,501 | 57,501 | - |
| Purchased professional - educational services | 900 | - | 900 | - | 900 |
| Other purchased professional and technical services | 2,200 | (300) | 1,900 | - | 1,900 |
| Other purchased services | 14,093 | (2,000) | 12,093 | 8,178 | 3,915 |
| Supplies and materials | 2,657 | 3,061 | 5,718 | 4,467 | 1,251 |
| Other objects | 585 | - | 585 | 100 | 485 |
| Total | 592,935 | 3,588 | 596,523 | 585,633 | 10,890 |
| Undistributed expenditures - child study teams | | | | | |
| Salaries of other professional staff | 639,546 | (11,082) | 628,464 | 628,464 | - |
| Salaries of secretarial and clerical assistants | 129,356 | (114) | 129,242 | 129,242 | - |
| Other salaries | 3,344 | (116) | 3,228 | 3,228 | - |
| Purchased professional - educational services | - | 125,809 | 125,809 | 115,297 | 10,512 |
| Other purchased professional and technical services | 39,863 | (13,964) | 25,899 | 16,855 | 9,044 |
| Other purchased services | 10,083 | (6,403) | 3,680 | 3,680 | - |
| Miscellaneous purchased service | 19,307 | 1,612 | 20,919 | 15,967 | 4,952 |
| Supplies and materials | 13,584 | - | 13,584 | 7,451 | 6,133 |
| Other objects | 3,240 | - | 3,240 | 2,430 | 810 |
| Total | 858,323 | 95,742 | 954,065 | 922,614 | 31,451 |
| Undistributed expenditures - improvement of inst. service | | | | | |
| Salaries of supervisor of instruction | 188,698 | 2,410 | 191,108 | 191,108 | - |
| Salaries of other professional staff | 31,963 | 8,214 | 40,177 | 40,177 | - |
| Salaries of secretarial and clerical assist | 20,703 | (20,703) | - | - | - |
| Other salaries | 15,388 | (9,384) | 6,004 | 6,004 | - |
| Other purchased services | 1,286 | (40) | 1,246 | 457 | 789 |
| Supplies and materials | 2,500 | - | 2,500 | 963 | 1,537 |
| Other objects | 750 | - (10.502) | 750 | 415 | 335 |
| Total | 261,288 | (19,503) | 241,785 | 239,124 | 2,661 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

General Fund

Budgetary Comparison Schedule (continued)

For the Fiscal Year Ended June 30, 2019

| | | Unaudited | | | | | Variance | | | |
|--|---------|-----------|----|--------------------|----|-----------|----------|-----------|----|-----------------|
| | | Original | | Budget ransfers | | Final | | A atual | | Final Actual |
| penditures (cont'd) | | Budget | | ransfers | | Budget | | Actual | to | Actual |
| Undistributed expenditures - edu. media service/sch. library | 7 | | | | | | | | | |
| Salaries | ′ \$ | 168,498 | \$ | (3,488) | \$ | 165,010 | \$ | 165,010 | \$ | _ |
| Salaries of technology coordinators | Ψ | 171,047 | Ψ | 9,680 | Ψ | 180,727 | Ψ | 180,389 | Ψ | 338 |
| Other purchased services | | 11,504 | | (769) | | 10,735 | | 9,685 | | 1,050 |
| Supplies and materials | | 11,552 | | 6,779 | | 18,331 | | 17,760 | | 571 |
| Total | | 362,601 | | 12,202 | | 374,803 | | 372,844 | | 1,959 |
| Undistributed expenditures - instructional staff training serv | vices | | | | | | | | | |
| Salaries of supervisor of instruction | | 89,424 | | 894 | | 90,318 | | 90,318 | | - |
| Other salaries | | 3,317 | | 4,525 | | 7,842 | | 6,098 | | 1,744 |
| Purchased professional - educational services | | 22,775 | | (5,537) | | 17,238 | | 13,763 | | 3,475 |
| Other purchased services | | 27,125 | | 6,827 | | 33,952 | | 30,393 | | 3,559 |
| Supplies and materials | | 3,800 | | (486) | | 3,314 | | 3,017 | | 297 |
| Other objects | | 3,050 | | 310 | | 3,360 | | 3,143 | | 217 |
| Total | | 149,491 | | 6,533 | | 156.024 | | 146.732 | | 9,292 |
| | | - , - | | - , | | , - | | - , | | - , - |
| Undistributed expend support service - general admin. | | | | | | | | | | |
| Salaries | | 244,537 | | 11,135 | | 255,672 | | 255,617 | | 55 |
| Legal services | | 90,000 | | (11,458) | | 78,542 | | 78,542 | | - |
| Audit fees | | 35,000 | | 400 | | 35,400 | | 35,400 | | - |
| Architectural/engineering services | | 3,000 | | (3,000) | | - | | - | | - |
| Other purchased professional services | | 22,285 | | (9,220) | | 13,065 | | 13,065 | | - |
| Communications/telephone | | 90,600 | | 35,179 | | 125,779 | | 123,909 | | 1,870 |
| BOE other purchased services | | 4,245 | | 3,001 | | 7,246 | | 6,546 | | 700 |
| Misc. purch services | | 143,918 | | (35,525) | | 108,393 | | 106,243 | | 2,150 |
| General supplies | | 7,713 | | 4,680 | | 12,393 | | 11,618 | | 775 |
| BOE in-house training/meeting supplies | | 2,200 | | - | | 2,200 | | 1,648 | | 552 |
| Miscellaneous expenditures | | 3,725 | | 1,974 | | 5,699 | | 4,705 | | 994 |
| BOE membership dues and fees | | 15,000 | | - | | 15,000 | | 14,285 | | 715 |
| Total | | 662,223 | | (2,834) | | 659,389 | | 651,578 | | 7,811 |
| Undistributed expenditures - support service - school admin | 1. | | | | | | | | | |
| Salaries of principals/assistant principals | | 740,025 | | 39,386 | | 779,411 | | 765,811 | | 13,600 |
| Salaries of secretarial and clerical assistants | | 466,968 | | 23,016 | | 489,984 | | 489,984 | | - |
| Purchased professional and technical services | | 3,535 | | 15,556 | | 19,091 | | 15,775 | | 3,316 |
| Other purchased services | | 36,085 | | (8,013) | | 28,072 | | 16,084 | | 11,988 |
| Supplies and materials | | 24,317 | | (1,737) | | 22,580 | | 17,456 | | 5,124 |
| Other objects | | 7,889 | | 3,264 | | 11,153 | | 9,786 | | 1,367 |
| Total | | 1,278,819 | | 71,472 | | 1,350,291 | | 1,314,896 | | 35,395 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT General Fund Budgetary Comparison Schedule (continued) For the Fiscal Year Ended June 30, 2019

| | Unaudited | | | | | | Variance | | | |
|--|-----------|-----------|----|-----------|----|-----------------|----------|-----------|----|-----------------|
| | | riginal | | Budget | | Final Budget | | A atual | | Final Actual |
| penditures (cont'd) | E | Budget | | Fransfers | | Budget | | Actual | 10 | Actual |
| Undistributed expenditures - central services | | | | | | | | | | |
| Salaries | \$ | 380,060 | \$ | - | \$ | 380,060 | \$ | 378,886 | \$ | 1.174 |
| Purchased professional services | Ψ | 17,710 | Ŷ | (6,863) | Ψ | 10,847 | Ψ | 5,992 | Ψ | 4,855 |
| Purchased technical services | | 19.616 | | (500) | | 19.116 | | 11.972 | | 7.144 |
| Miscellaneous purchased services | | 29,710 | | 5,463 | | 35,173 | | 33,702 | | 1,471 |
| Supplies and materials | | 7,000 | | 782 | | 7.782 | | 7,561 | | 221 |
| Other objects | | 1,600 | | 2,400 | | 4,000 | | 3,953 | | 47 |
| Total | | 455,696 | | 1,282 | | 456,978 | | 442,066 | | 14,912 |
| Undistributed expenditures - admin. info. technology | | | | | | | | | | |
| Salaries | | 46,766 | | (2,913) | | 43,853 | | 40,144 | | 3,709 |
| Other purchased services | | 6,000 | | 7,046 | | 13,046 | | 12,994 | | 52 |
| Supplies and materials | | 10,540 | | (46) | | 10,494 | | 10,033 | | 461 |
| Total | | 63,306 | | 4,087 | | 67,393 | | 63,171 | | 4,222 |
| Undistributed expenditures - req. maint. for school facilities | | | | | | | | | | |
| Salaries | | 184,379 | | 70.000 | | 254,379 | | 249,564 | | 4,815 |
| Cleaning, repair, and maintenance services | | 116,063 | | 5.000 | | 121,063 | | 117,755 | | 3,308 |
| General supplies | | 95,626 | | (9,805) | | 85,821 | | 65,182 | | 20,639 |
| Total | | 396,068 | | 65,195 | | 461,263 | | 432,501 | | 28,762 |
| Undistributed expenditures - custodial services | | | | | | | | | | |
| Salaries of non-instructional aides | | 75,973 | | _ | | 75,973 | | 72,774 | | 3.199 |
| Purchased professional and technical services | | 12,500 | | - | | 12,500 | | 10,040 | | 2.460 |
| Cleaning, repair, and maintenance service | | 1,269,759 | | (44,260) | | 1,225,499 | | 1,101,670 | | 123,829 |
| Other purchased property services | | 27,526 | | - | | 27,526 | | 23,062 | | 4,464 |
| Insurance | | 58,722 | | - | | 58,722 | | 57,842 | | 880 |
| Miscellaneous purchased services | | - í | | 99 | | 99 | | 99 | | - |
| General supplies | | 55,578 | | 17,580 | | 73,158 | | 67,325 | | 5,833 |
| Energy (natural gas) | | 98,094 | | (35,676) | | 62,418 | | 62,418 | | - |
| Energy (electricity) | | 422,662 | | (115,430) | | 307,232 | | 307,232 | | - |
| Other objects | | 1,025 | | 142 | | 1,167 | | 1,167 | | - |
| Total | 2 | 2,021,839 | | (177,545) | | 1,844,294 | | 1,703,629 | | 140,665 |
| Undistributed expenditures - care and upkeep of grounds | | | | | | | | | | |
| Cleaning, repair, and maintenance service | | 105,027 | | (13,325) | | 91,702 | | 72,997 | | 18,705 |
| General supplies | | 12,292 | | - | | 12,292 | | 9,936 | | 2,356 |
| Total | | 117,319 | | (13,325) | | 103,994 | | 82,933 | | 21,061 |
| Undistributed expenditures - security | | | | | | | | | | |
| Salaries | | 43,331 | | 36,095 | | 79,426 | | 74,295 | | 5,131 |
| Purchased professional and technical services | | 1,800 | | - | | 1,800 | | - | | 1,800 |
| Cleaning, repair, and maintenance service | | 4,015 | | 3,825 | | 7,840 | | 7,840 | | - |
| General supplies | | 3,000 | | 1,936 | | 4,936 | | 4,912 | | 24 |
| Total | | 52,146 | - | 41,856 | | 94.002 | | 87,047 | | 6,955 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

General Fund

Budgetary Comparison Schedule (continued)

For the Fiscal Year Ended June 30, 2019

| | | | τ | Jnaudited | | | | | V | ariance |
|---|----|-----------------|----|------------|----|-------------------|----|------------|------|------------|
| | | Original | | Budget | | Final | | | | Final |
| | | Budget | | Fransfers | | Budget | | Actual | to | o Actual |
| Expenditures (cont'd) | | | | | | | | | | |
| Undistributed expenditures - student transportation service Salaries for pupil trans (between home & school) - reg. | \$ | 6,529 | \$ | | \$ | 6,529 | \$ | 6,215 | \$ | 314 |
| Salaries for pupil trans (between home & school) - reg. Salaries for pupil trans (between home & school) - sp ed | φ | 6,529 | φ | - | φ | 6,529 | φ | 6,215 | φ | 314 |
| Management fee - esc & ctsa trans. program | | 6,529 47,104 | | - 5,461 | | | | 52,565 | | 514 |
| Contract service-aid in lieu pymts - non-public schools | | 224,000 | | 567 | | 52,565 224,567 | | 223,567 | | 1,000 |
| Contract service and in fieu pyints - non public schools Contract service-aid in lieu pyints-charter school students | | 18,000 | | 1,034 | | 19,034 | | 19,034 | | 1,000 |
| Contract service (oth. than between home & school) - vend | | 126,760 | | (269) | | 126,491 | | 113,770 | | 12,721 |
| Contract service (between home & school) - joint agreeme | | 7,210 | | 8,790 | | 16,000 | | 9,000 | | 7,000 |
| Contract service (sp ed stds) - vendors | | 89,171 | | - | | 89,171 | | 88,131 | | 1,040 |
| Contract service (reg. students) - escs & ctsas | | 366,733 | | 47,018 | | 413,751 | | 413,751 | | |
| Contract service (spl. ed. students) - escs & ctsas | | 991,208 | | 195,105 | | 1,186,313 | | 1,186,313 | | - |
| General supplies | | - | | 269 | | 269 | | 124 | | 145 |
| Total | | 1,883,244 | | 257,975 | | 2,141,219 | | 2,118,685 | | 22,534 |
| Unallocated benefits - employee benefits | | | | | | | | | | |
| Social Security contributions | | 238,000 | | 38,758 | | 276,758 | | 276,758 | | _ |
| Other retirement contributions - PERS | | 318,543 | | 41,205 | | 359,748 | | 359,748 | | - |
| Other retirement contributions - regular | | 5,500 | | - | | 5,500 | | 4,488 | | 1,012 |
| Workmen's compensation | | 107,125 | | 31,133 | | 138,258 | | 138,258 | | - |
| Health benefits | | 5,655,150 | | (649,699) | | 5,005,451 | | 4,974,447 | | 31,004 |
| Tuition reimbursement | | 11,881 | | 28,033 | | 39,914 | | 36,239 | | 3,675 |
| Other employee benefits | | 1,320 | | - | | 1,320 | | 977 | | 343 |
| Unused sick payment to terminated/retired staff | | 33,000 | | (11,890) | | 21,110 | | 21,110 | | - |
| Total | | 6,370,519 | | (522,460) | | 5,848,059 | | 5,812,025 | | 36,034 |
| On-behalf TPAF Pension contribution | | | | | | | | 2,401,589 | (| 2,401,589) |
| On-behalf TPAF Postretirement medical benefits | | - | | _ | | - | | 1,089,357 | | 1,089,357) |
| On-behalf TPAF Long-term disability insurance | | - | | - | | - | | 3,259 | (| (3,259) |
| Reimbursed TPAF Social Security contribution | | - | | - | | - | | 964,823 | | (964,823) |
| Total | | - | | - | | - | | 4,459,028 | (• | 4,459,028) |
| Total undistributed expenditures | \$ | 19,978,861 | \$ | 1,374 | \$ | 19,980,235 | \$ | 23,673,356 | \$ (| 3,693,121) |
| Total current | \$ | 32,552,706 | \$ | 155,156 | \$ | 32,707,862 | \$ | 36,087,198 | \$ (| 3,379,336) |
| Capital outlay Equipment | | | | | | | | | | |
| Undistributed | | | | | | | | | | |
| Undistributed expend support service - related & extra. | \$ | 11,000 | \$ | 4,797 | \$ | 15,797 | \$ | 15,797 | \$ | - |
| Undistributed expenditures - general admin. | | - | | 2,858 | | 2,858 | | 2,858 | | - |
| Undistributed expend req. maint. for school facilities | | - | | 4,805 | | 4,805 | | 4,805 | | - |
| Total equipment | | 11,000 | | 12,460 | | 23,460 | _ | 23,460 | | - |
| Facilities acquisition and construction service | | | | | | | | | | |
| Architectural/engineering services | | 10,000 | | (3,000) | | 7,000 | | 5,000 | | 2,000 |
| Construction services | | 40,000 | | 3,000 | | 43,000 | | 31,183 | | 11,817 |
| Assessment for debt service on SDA funding | | 54,023 | | | | 54,023 | | 54,023 | | |
| Total facilities acquisition and construction service | | 104,023 | | - | | 104,023 | | 90,206 | | 13,817 |
| Total capital outlay | \$ | 115,023 | \$ | 12,460 | \$ | 127,483 | \$ | 113,666 | \$ | 13,817 |
| | | | | | | | - | | | |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT General Fund Budgetary Comparison Schedule (continued) For the Fiscal Year Ended June 30, 2019

| | Unaudited | | Variance | | Variance | | | |
|---|---|----|---------------------|--|----------|--|--------------------|---|
| | Original Budget | | Budget Transfers | Final Budget | Actual | | Final to Actual | |
| Expenditures (cont'd) | | | | 8 | | | | |
| Transfer of funds to charter schools | \$ 371,296 | \$ | (15,073) | \$ 356,223 | \$ | 335,512 | \$ | 20,711 |
| Total expenditures | \$ 33,039,025 | \$ | 152,543 | \$ 33,191,568 | \$ | 36,536,376 | \$ | (3,344,808) |
| Excess (deficiency) of revenues over (under) expenditures | \$ (1,356,334) | \$ | (152,543) | \$ (1,508,877) | \$ | (263,529) | \$ | 1,245,348 |
| Other financing sources (uses) Transfers from other funds | - | | - | - | | 3,608 | | 3,608 |
| Operating transfer out | | | | | | | | |
| Transfer to fiduciary fund - board contribution | - | | (20,000) | (20,000) | | (20,000) | | - |
| Transfer to special revenue fund - preschool programs | (56,732) | | - | (56,732) | | (56,732) | | - |
| Total other financing sources (uses) | (56,732) | | (20,000) | (76,732) | | (73,124) | | 3,608 |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | (1,413,066) | | (172,543) | (1,585,609) | | (336,653) | | 1,248,956 |
| Fund balances, July 1 | 2,631,294 | | - | 2,631,294 | | 2,631,294 | | - |
| Fund balances, June 30 | \$ 1,218,228 | \$ | (172,543) | \$ 1,045,685 | \$ | 2,294,641 | \$ | 1,248,956 |
| Recapitulation of excess (deficiency) of revenues over (under) expenditures Adjustment for prior year encumbrances Interest deposit to capital reserve Withdrawal from capital reserve Withdrawal from emergency reserve Withdrawal from maintenance reserve Budgeted fund balance | \$ (151,576) 500 (50,000) (150,000) (62,000) (999,990) | | | \$ (151,576) 500 (50,000) (150,000) (62,000) (1,172,533) | \$ | (151,576) (38,183) (150,000) (19,669) 22,775 | \$ | (500) 11,817 - 42,331 1,195,308 |
| Total | \$ (1,413,066) | \$ | (172,543) | \$ (1,585,609) | \$ | (336,653) | \$ | 1,248,956 |
| Recapitulation of fund balance Restricted fund balance Capital reserve Emergency reserve Maintenance reserve Committed fund balance | | | | | \$ | 710,117 667 80,331 | | |
| Year-end encumbrances | | | | | | 214,397 | | |
| Assigned fund balance Designated for subsequent year's expenditures Unassigned fund balance | | | | | | 1,000,000 289,129 | | |
| Fund balance per budgetary basis | | | | | | 2,294,641 | | |
| Reconciliation to governmental statements (GAAP) Last state aid payments not recognized on GAAP basis | | | | | | (392,405) | | |
| Fund balance per governmental funds (GAAP) | | | | | \$ | 1,902,236 | | |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Special Revenue Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2019

| | | Unaudited | | | Variance |
|--|-----------------------|--------------|-----------------------|--------------|---------------------------|
| | Original | Budget | Final | | Final to |
| | Budget | Transfers | Budget | Actual | Actual |
| Revenues | Φ 116 16 7 | ¢ | ф <u>116</u> 167 | ¢ (4.400 | ф <i>(с</i> 1 с с) |
| Local sources | \$ 116,167 226,254 | \$ - | \$ 116,167 226,254 | \$ 64,408 | \$ (51,759) |
| State sources | 326,254 | - | 326,254 | 321,039 | (5,215) |
| Federal sources | 1,538,446 | | 1,538,446 | 1,226,743 | (311,703) |
| Total revenues | 1,980,867 | - | 1,980,867 | 1,612,190 | (368,677) |
| Other financing sources | | | | | |
| Transfer in from general fund | 56,732 | | 56,732 | 56,732 | |
| Total revenues and other financing sources | \$ 2,037,599 | \$ - | \$ 2,037,599 | \$ 1,668,922 | \$ (368,677) |
| | + _,, | | + _,, | + -,, | + (000,000) |
| Expenditures | | | | | |
| Instruction | | | | | |
| Salaries of teachers | \$ 458,426 | \$ (167,953) | \$ 290,473 | \$ 279,699 | \$ 10,774 |
| Salaries of other instructional staff | 85,684 | 137,317 | 223,001 | 202,948 | 20,053 |
| Purchased professional and | | | | | |
| technical services | 64,400 | (13,927) | 50,473 | 37,534 | 12,939 |
| Other purchased services | 25,709 | - | 25,709 | 18,355 | 7,354 |
| General supplies | 103,295 | 21,218 | 124,513 | 95,109 | 29,404 |
| Textbooks | 4,165 | - | 4,165 | 2,277 | 1,888 |
| Other objects | 2,127 | (500) | 1,627 | 440 | 1,187 |
| Total | 743,806 | (23,845) | 719,961 | 636,362 | 83,599 |
| Support services | | | | | |
| Tuition | 627,106 | (1,653) | 625,453 | 434,779 | 190,674 |
| Salaries of program directors | 127,290 | (2,248) | 125,042 | 125,042 | 190,074 |
| Salaries of other professional staff | 96,846 | (2,240) | 96,846 | 96,846 | |
| Other salaries | 163,238 | 4,002 | 167,240 | 133,601 | 33,639 |
| Employee benefits | 35,731 | 49,764 | 85,495 | 82,283 | 3,212 |
| Purchased professional and | 55,751 | 19,701 | 05,195 | 02,205 | 5,212 |
| technical services | 119,026 | 4,127 | 123,153 | 100,108 | 23,045 |
| Contracted services - transportation | 717 | - | 717 | | 717 |
| Other purchased services | 45,875 | (6,827) | 39,048 | 29,207 | 9,841 |
| Supplies and materials | 29,360 | (162) | 29,198 | 20,669 | 8,529 |
| Other objects | 26,183 | (16,158) | 10,025 | 10,025 | |
| Total | 1,271,372 | 30,845 | 1,302,217 | 1,032,560 | 269,657 |
| | . <i></i> | · · · · · · | | · · · · | <u> </u> |
| Capital outlay | 2 000 | (2.000) | | | |
| Instructional equipment | 3,000 | (3,000) | - | - | - |
| Non-instructional equipment | 19,421 | (4,000) | 15,421 | | 15,421 |
| Total | 22,421 | (7,000) | 15,421 | | 15,421 |
| Total expenditures | \$ 2,037,599 | \$ - | \$ 2,037,599 | \$ 1,668,922 | \$ 368,677 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Required Supplementary Information -Part II Budget-to-GAAP Reconciliation For the Fiscal Year Ended June 30, 2019

| Explanation of Differences Between Budgetary Inflows and | |
|--|--|
| Outflows and GAAP Revenues and Expenditures | |

| Sources/Inflows of Resources | General Fund | Special Revenue Fund |
|---|-----------------|--------------------------------|
| Actual amounts (budgetary) "revenues" from the | | |
| budgetary comparison schedules | \$ 36,272,847 | \$ 1,612,190 |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and the related revenue is recognized: | | |
| Outstanding encumbrances - prior year | - | 48,819 |
| Outstanding encumbrances - current year | - | (80,531) |
| The last state aid payment is recognized as revenue for | | |
| budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the state recognizes the related expenses (GASB 33): | | |
| State aid receivable prior year | 380,608 | 25,262 |
| State aid receivable current year | (392,405) | (28,298) |
| Total revenues (GAAP basis) | \$ 36,261,050 | \$ 1,577,442 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Required Supplementary Information -Part II Budget-to-GAAP Reconciliation For the Fiscal Year Ended June 30, 2019

| Uses/Outflows of Resources | General Fund | Special Revenue Fund |
|--|-----------------|----------------------------|
| Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule | \$ 36,536,376 | \$ 1,668,922 |
| Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes: | | |
| Outstanding encumbrances - prior year | - | 48,819 |
| Outstanding encumbrances - current year | | (80,531) |
| Total expenditures (GAAP basis) | \$ 36,536,376 | \$ 1,637,210 |

REQUIRED SUPPLEMENTARY INFORMATION - PART III

SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68) (UNAUDITED)

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Pension Liability - Public Employees Retirement System Last Ten Fiscal Years

| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|--|----------|----------------|---------------|---------------|---------------|---------------|---------------|------|------|------|
| District's proportion of the net pension liability (asset) - percentage | N/A | 0.03600838000% | 0.0315452445% | 0.0307660282% | 0.0306383920% | 0.0324782489% | 0.0312791491% | N/A | N/A | N/A |
| District's proportion of the net pension liability (asset) - value | \$- | \$ 7,089,870 | \$ 7,343,229 | \$ 9,112,015 | \$ 6,877,705 | \$ 6,080,816 | \$ 5,978,067 | N/A | N/A | N/A |
| District's covered employee payroll | 2,759,31 | 0 2,587,801 | 2,428,069 | 2,171,881 | 2,185,869 | 2,142,807 | 2,226,899 | N/A | N/A | N/A |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll | N/A | 273.97% | 302.43% | 419.54% | 314.64% | 283.78% | 268.45% | N/A | N/A | N/A |
| Plan fiduciary net position as a percentage of the total pension liability | N/A | 53.60% | 48.10% | 40.14% | 47.93% | 52.08% | 48.72% | N/A | N/A | N/A |

N/A - Information is Not Available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of District's Contributions - Public Employees Retirement System Last Ten Fiscal Years

| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Contractually required contribution Contributions in relation to the | \$ 358,167 | \$ 292,223 | \$ 273,321 | \$ 263,408 | \$ 267,746 | \$ 235,682 | \$ 235,776 | \$ 245,853 | \$ 248,307 | \$ 228,772 |
| contractually required contribution | (358,167) | (292,223) | (273,321) | (263,408) | (267,746) | (235,682) | (235,776) | (245,853) | (248,307) | (228,772) |
| Contribution deficiency (excess) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ _ | \$ - | \$ - | \$ - | \$ |
| District's covered employee payroll | \$ 2,759,310 | \$ 2,587,801 | \$ 2,428,069 | \$ 2,171,881 | \$ 2,185,869 | \$ 2,142,807 | \$ 2,226,899 | \$ 2,152,171 | \$ 2,053,917 | \$ 2,204,317 |
| Contributions as a percentage of covered employee payroll | 12.98% | 11.29% | 11.26% | 12.13% | 12.25% | 11.00% | 10.59% | 11.42% | 12.09% | 10.38% |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Pension Liability - Teacher's Pension and Annuity Fund Last Ten Fiscal Years

| | 2019 | 2018 | 2017 | 2016 | 2015 | _ | 2014 | 2013 | 2012 | 2011 | | 2010 | |
|--|------------------|------------------|------------------|------------------|------------------|----|------------|------------------|----------|----------|---|------|---|
| District's proportion of the net pension liability (asset) - percentage | N/A | 0.00% | 0.00% | 0.00% | 0.00% | | 0.00% | 0.00% | N/A | N/A | | N/A | |
| District's proportion of the net pension liability (asset) - value | N/A | \$ - | \$ - | \$ - | \$ - | \$ | - | \$ - | N/A | N/A | | N/A | |
| State's proportionate share of the net pension liability (asset) associated with the District | \$ | \$ 75,674,523 | \$ 76,788,511 | \$ 86,727,556 | \$ 72,412,273 | \$ | 60,066,913 | \$ 54,310,582 | N/A | N/A | | N/A | |
| Total | \$ - | \$ 75,674,523 | \$ 76,788,511 | \$ 86,727,556 | \$ 72,412,273 | \$ | 60,066,913 | \$ 54,310,582 | \$ - | \$ | - | \$ | _ |
| District's covered employee payroll | \$ 13,386,027 | \$ 13,334,021 | \$ 12,591,659 | \$ 11,768,723 | \$ 11,456,508 | \$ | 11,299,126 | \$ 11,396,575 | \$ - | \$ | - | \$ | - |
| District's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll | N/A | 0.00% | 0.00% | 0.00% | 0.00% | | 0.00% | 0.00% | N/A | N/A | | N/A | |
| Plan fiduciary net position as a percentage of the total pension liability | N/A | 26.49% | 25.41% | 22.33% | 28.71% | | 33.64% | 33.76% | N/A | N/A | | N/A | |

N/A - Information is Not Available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of District's Contributions - Teacher's Pension and Annuity Fund Last Ten Fiscal Years

| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Contractually required contribution Contributions in relation to the | \$ 2,401,589 | \$ 1,794,249 | \$ 1,276,366 | \$ 882,683 | \$619,400 | \$475,442 | \$694,372 | \$351,466 | \$33,298 | \$41,067 |
| contractually required contribution | (2,401,589) | (1,794,249) | (1,276,366) | (882,683) | (619,400) | (475,442) | (694,372) | (351,466) | (33,298) | (41,067) |
| Contribution deficiency (excess) | \$ - | \$ - | \$ | \$ _ | \$ | \$ _ | \$ - | \$ | \$ | \$ |
| District's covered employee payroll | \$ 13,386,027 | \$ 13,334,021 | \$ 12,591,659 | \$ 11,768,723 | \$ 11,456,508 | \$ 11,299,126 | \$ 11,396,575 | \$ 10,437,799 | \$ 10,216,027 | \$ 10,844,386 |
| Contributions as a percentage of covered employee payroll | 17.94% | 13.46% | 10.14% | 7.50% | 5.41% | 4.21% | 6.09% | 3.37% | 0.33% | 0.38% |

L-4

SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR OHER POSTEMPLOYMENT EMPLOYEE BENEFITS (GASB 75) (UNAUDITED)

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Other Post-employment Employee Benefits Liability Last Ten Fiscal Years

| | 2019 | 2018 | | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---|--------------------|----------------------|---------|------------|-------------|-----------|---------------------------|-----------|------------------|-----------|---------------------------|
| District's proportionate share of the other postemployment employee benefits liability (asset) - percentage | N/A | 0.00% | | 0.00% | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| District's proportionate share of the other postemployment employee benefits liability (asset) - value | N/A | \$ | - \$ | - | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| State's proportionate share of the other postemployment employee benefits liability (asset) associated with the District | N/A | 52,82 | 578 | 60,279,079 | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| with the District | 10/11 | | ,570 | 00,217,017 | 14/21 | 10/11 | 10/21 | 14/11 | 10/11 | 10/11 | 10/11 |
| | | | | | | | | | | | |
| Total | \$ - | \$ 52,82 | ,578 \$ | 60,279,079 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total District's covered employee payroll | <u>\$</u> - N/A | \$ 52,82 \$ 15,92 | | | <u>\$</u> - | <u>\$</u> | \$ | <u>\$</u> | \$ N/A | <u>\$</u> | <u>\$</u> |
| | <u>\$</u> | | | | _\$ | | <u>\$</u> - N/A N/A | | \$ N/A N/A | <u>\$</u> | <u>\$</u> - N/A N/A |

N/A - Information is Not Available

See independent auditors' report.

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Required Supplementary Information - Part III (Unaudited) June 30, 2019

- Note 1 <u>Special funding situation TPAF and other postretirement benefits</u> The participating employer allocations included in the supplemental Schedule of Employer Special Funding Allocations and the supplemental Schedule of Special Funding Amounts by Employer for each local employer are provided as each local employer is required to record in their financial statements, as an expense and corresponding revenue, their proportionate share of the pension expense and other postretirement benefits (OPEB) expense allocated to the State of New Jersey (the State) under the special-funding situation and include their proportionate share of the net pension liability and OPEB liability in their respective notes to their financial statements. For this purpose, the proportionate share was developed based on actual contributions made to the Teachers' Pension and Annuity Fund and for OPEB allocated to employers based upon covered payroll and adjusted by expected State Early Retirement Incentive contributions for the respective fiscal year.
- Note 2 <u>Changes in assumptions TPAF</u> The discount rate was 4.25% in State Fiscal Year 2017 and 4.86% in State Fiscal Year 2018. The inflation rate was 2.25% for State Fiscal Years 2017 and 2.25% in State Fiscal Year 2018.
- Note 3 <u>Changes in assumptions PERS</u> The discount rate was 5.00% in State Fiscal Year 2017 and 5.66% in State Fiscal Year 2018. The inflation rate was 2.25% for State Fiscal Year 2017 and 2.25% for State Fiscal Year 2018.
- Note 4 <u>Changes in assumptions other postretirement employee benefits</u> The other postretirement employee benefits discount rate increased from 3.58% in State Fiscal Year 2017 to 3.87% in State Fiscal Year 2018. The inflation rate was 2.50% for State Fiscal Year 2017 and 2018.
- Note 5 <u>Changes in healthcare trend assumptions other postretirement employee benefits</u> For Pre-Medicare Preferred Provider Organization (PPO) and Health Maintenance Organization (HMO) medical benefits, this amount initially is 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.
- Note 6 <u>Changes in benefit term assumptions other postretirement employee benefits</u> There were no changes of the benefit terms from June 30, 2017 to June 30, 2018.

SPECIAL REVENUE FUND

The special revenue fund is used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted expenditures for specific purposes.

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Special Revenue Fund Combining Schedule of Program Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2019

| | Total Brought Forward | ESSA Title IA | ESSA Title IIA | ESSA Title III | IDEA Basic | IDEA Preschool | Total |
|---|-----------------------------|------------------|-------------------|-------------------|---------------|-------------------|--------------|
| Revenues | | | | | | | |
| Local sources | \$ 64,408 | \$ - | \$ - | \$ - | \$ - | \$- | \$ 64,408 |
| State sources | 321,039 | - | - | - | - | - | 321,039 |
| Federal sources | 292,229 | 354,624 | 58,497 | 31,577 | 476,411 | 13,405 | 1,226,743 |
| Total revenues | 677,676 | 354,624 | 58,497 | 31,577 | 476,411 | 13,405 | 1,612,190 |
| Other financing sources | | | | | | | |
| Transfer from general fund | 56,732 | | | | | | 56,732 |
| Total revenues and other financing | 50,752 | | | | | | 50,752 |
| sources | \$ 734,408 | \$ 354,624 | \$ 58,497 | \$ 31,577 | \$ 476,411 | \$ 13,405 | \$ 1,668,922 |
| Expenditures Instruction Salaries of teachers | \$ 205,594 | \$ 40,144 | \$- | \$ 6,361 | \$ 15,148 | \$ 12,452 | \$ 279,699 |
| Salaries of other instructional staff Purchased professional and | 59,400 | 131,737 | - | 11,811 | - | - | 202,948 |
| technical services | 17,590 | 19,944 | _ | _ | _ | _ | 37,534 |
| Other purchased services | 18,355 | 1),)++ | | | | | 18,355 |
| General supplies | 44,469 | 45,989 | _ | 4,651 | - | _ | 95,109 |
| Textbooks | 2,277 | - | _ | - | - | _ | 2,277 |
| Other objects | 440 | - | - | - | - | - | 440 |
| Total | 348,125 | 237,814 | - | 22,823 | 15,148 | 12,452 | 636,362 |
| Support services | | | | | | | |
| Tuition | - | - | - | - | 434,779 | - | 434,779 |
| Salaries of program directors | 125,042 | - | - | - | - | - | 125,042 |
| Salaries of other professional staff | 96,846 | - | - | - | - | - | 96,846 |
| Other salaries | 79,598 | 26,128 | 9,507 | 2,036 | 16,332 | - | 133,601 |
| Employee benefits | 50,381 | 26,243 | 727 | 1,546 | 2,433 | 953 | 82,283 |
| Purchased professional and | | | | | | | |
| technical services | 23,812 | 39,857 | 28,720 | - | 7,719 | - | 100,108 |
| Other purchased services | 5,942 | 12,381 | 9,590 | 1,294 | - | - | 29,207 |
| Supplies and materials | 4,637 | 2,201 | 9,953 | 3,878 | - | - | 20,669 |
| Other objects | 25 | 10,000 | | - | | | 10,025 |
| Total | 386,283 | 116,810 | 58,497 | 8,754 | 461,263 | 953 | 1,032,560 |
| Total expenditures | \$ 734,408 | \$ 354,624 | \$ 58,497 | \$ 31,577 | \$ 476,411 | \$ 13,405 | \$ 1,668,922 |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis (continued) For the Fiscal Year Ended June 30, 2019

| | School Based Youth Services Program | Local Grants | NJ Non-public Funds | NJ Preschool Education Aid | ESSA Title III Immigration | Total Carried Forward |
|---------------------------------------|---|-----------------|---------------------------|----------------------------------|----------------------------------|-----------------------------|
| Revenues | | | | | | |
| Local sources | \$ - | \$ 64,408 | \$- | \$ - | \$- | \$ 64,408 |
| State sources | - | - | 38,063 | 282,976 | - | 321,039 |
| Federal sources | 279,516 | - | - | - | 12,713 | 292,229 |
| Total revenues | 279,516 | 64,408 | 38,063 | 282,976 | 12,713 | 677,676 |
| Other financing sources | | | | | | |
| Transfer from general fund | - | | - | 56,732 | | 56,732 |
| Total revenues and other financing | | | | | | |
| sources | \$ 279,516 | \$ 64,408 | \$ 38,063 | \$ 339,708 | \$ 12,713 | \$ 734,408 |
| Expenditures | | | | | | |
| Instruction | | | | | | |
| Salaries of teachers | \$ - | \$ - | \$- | \$ 205,594 | \$- | \$ 205,594 |
| Salaries of other instructional staff | - | - | - | 59,400 | - | 59,400 |
| Purchased professional and | | | | | | |
| technical services | - | 4,950 | 12,640 | - | - | 17,590 |
| Other purchased services | - | 18,355 | - | - | - | 18,355 |
| General supplies | - | 35,138 | - | - | 9,331 | 44,469 |
| Textbooks | - | - | 2,277 | - | - | 2,277 |
| Other objects | - | 440 | - | | | 440 |
| Total | | 58,883 | 14,917 | 264,994 | 9,331 | 348,125 |
| Support services | | | | | | |
| Salaries of program directors | 99,417 | - | - | 25,625 | - | 125,042 |
| Salaries of other professional staff | 96,846 | - | - | - | - | 96,846 |
| Other salaries | 76,545 | - | - | - | 3,053 | 79,598 |
| Employee benefits | 1,063 | - | - | 49,089 | 229 | 50,381 |
| Purchased professional and | | | | | | |
| technical services | 1,383 | - | 22,429 | - | - | 23,812 |
| Other purchased services | - | 5,225 | 717 | - | - | 5,942 |
| Supplies and materials | 4,237 | 300 | - | - | 100 | 4,637 |
| Other objects | 25 | | - | - | - | 25 |
| Total | 279,516 | 5,525 | 23,146 | 74,714 | 3,382 | 386,283 |
| Total expenditures | \$ 279,516 | \$ 64,408 | \$ 38,063 | \$ 339,708 | \$ 12,713 | \$ 734,408 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Special Revenue Fund Schedule of Preschool Education Aid - Budgetary Basis For the Fiscal Year Ended June 30, 2019

| | Final Budget Actual | | | | | | | |
|--|---------------------------------------|------------|--------|--------------|--|--|--|--|
| Expenditures | | | | | | | | |
| Instruction | | | | | | | | |
| Salaries of teachers | \$ 205,594 | \$ 205,594 | \$ | - | | | | |
| Salaries of other instructional staff | 59,400 | 59,400 | | - | | | | |
| | 264,994 | 264,994 | | - | | | | |
| Support services | | | | | | | | |
| Salaries of program directors | 25,625 | 25,625 | | | | | | |
| Employee benefits | 49,089 | 49,089 | | | | | | |
| | 74,714 | 74,714 | | - | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | | | | |
| Total expenditures | \$ 339,708 | \$ 339,708 | \$ | - | | | | |
| Calculation of Budget Total revised 2018 - 2019 Preschool education aid alloca | | | \$ 282 | ,976 | | | | |
| Add: actual ECPA/PEA carryover (June 30, 2018) Add: budgeted transfer from general fund Total preschool education aid funds available for 2018 - | 2019 budget | | | ,732 ,708 | | | | |
| Less: 2018 - 2019 budgeted preschool education aid | | | 339 | ,708 | | | | |
| Available and unbudgeted preschool education aid funds | s as of June 30, 20 | 19 | | - | | | | |
| Add: 2018 - 2019 unexpended preschool education aid | | | | - | | | | |
| 2018 - 2019 Actual carryover preschool education aid | | | \$ | - | | | | |
| 2018 - 2019 Preschool education aid carryover budgeted Preschool programs 2019 - 2020 | l for | | \$ | - | | | | |

CAPITAL PROJECTS FUND

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Capital Projects Fund Summary Schedule of Project Expenditures For the Fiscal Year Ended June 30, 2019

| | | | _ | AP | |
|----------------------|----------|----------------|------------|-------------|----------------|
| | | Revised | | res to Date | Unexpended |
| . | Approval | Budgetary | Prior | Current | Appropriations |
| Description | Date | Appropriations | Years | Year | 06/30/19 |
| Bartle School window | | | | | |
| replacement | 06/05/14 | \$ 1,235,850 | \$ 748,521 | \$ - | \$ 487,329 |
| | | \$ 1,235,850 | \$ 748,521 | \$ - | \$ 487,329 |

F-1

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT

Capital Projects Fund Summary Schedule of Revenues, Expenditures, and Changes in Net Position - Budgetary Basis For the Fiscal Year Ended June 30, 2019

| Fund balance - beginning | \$ 487,329 |
|---|--------------------------|
| Fund balance - ending | \$ 487,329 |
| <u>Reconciliation of Fund Balance Difference for GAAP Purposes</u> Fund balance - Budgetary basis (Schedule F-2) | \$ 487,329 |
| Receivables from other governments - State GAAP basis (Schedule B-1) Budgetary basis (Schedule K-4) | 299,408 (494,340) |
| Fund balance - GAAP basis (Schedule B-1) | \$ 292,397 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Capital Projects Fund Schedule of Project Revenues, Expenditures, Project Balance and Project Status -Budgetary Basis Bartle School Window Replacement For the Fiscal Year Ended June 30, 2019

| | | Prior Periods | | Current Year | | Totals | | Revised uthorized Cost |
|---|----|------------------|----------|-----------------|----|-----------|----|------------------------------|
| Revenues and other financing sources Transfer from capital reserve | \$ | 741,510 | \$ | - | \$ | 741,510 | \$ | 741,510 |
| State sources - NJ SDA ROD grant | Ψ | 494,340 | Ψ | _ | Ψ | 494,340 | Ψ | 494,340 |
| Total revenues | _ | 1,235,850 | | - | | 1,235,850 | | 1,235,850 |
| Expenditures and other financing uses | | | | | | | | |
| Purchased professional and technical services | | 67,500 | | - | | 67,500 | | 67,500 |
| Construction services | | 681,021 | | - | | 681,021 | | 681,021 |
| Return of unused local funding to general fund | | - | | - | | - | | 487,329 |
| Total expenditures | | 748,521 | · | - | | 748,521 | | 1,235,850 |
| Excess (deficiency) of revenues over (under) Expenditures | \$ | 487,329 | \$ | | \$ | 487,329 | \$ | |
| Additional Project Information | | | | | | | | |
| Project number | | 21 | 150-0 | 085-14-1001 | | | | |
| Grant date | | | | 6/5/2014 | | | | |
| Bond authorized date | | | | N/A | | | | |
| Bonds authorized | | | | N/A | | | | |
| Bonds issued | | | . | N/A | | | | |
| Original authorized cost | | | \$ | 1,235,850 | | | | |
| Reduced authorized cost | | | | - | | | | |
| Revised authorized cost | | | | 1,235,850 | | | | |
| Percentage completion | | | | 61% | | | | |

See independent auditors' report.

PROPRIETARY FUND

Proprietary funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

See Statements B-4, B-5, and B-6.

FIDUCIARY FUNDS

Fiduciary funds are used to account for funds received by the school district as an agent for individuals, private organizations, other government and/or other funds.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Combining Schedule of Net Position June 30, 2019

| | Con | nployment pensation Fund | P Scł | Private Purpose nolarship Fund | 1 | Student Activity Agency Fund | Payroll Agency Fund | Total |
|--|-----|--------------------------------|----------|---|----|---------------------------------------|---------------------------|--|
| Assets | | | | | | | | |
| Cash and cash equivalents | \$ | 79,622 | \$ | 78,494 | \$ | 152,339 | \$ 188,216 | \$ 498,671 |
| Due from other funds | | 20,099 | | - | | - | - | 20,099 |
| Total assets | | 99,721 | | 78,494 | | 152,339 | 188,216 | 518,770 |
| Liabilities Due to other funds Accounts payable Due to student groups Payroll deductions and withholdings | | - 6,953 - - | | - - - | | 152,339 | 7,079 | 7,079 6,953 152,339 181,137 |
| Total liabilities | | 6,953 | | - | | 152,339 | 188,216 | 347,508 |
| Net Position Held in trust for unemployment claims and other purposes | \$ | 92,768 | \$ | 78,494 | \$ | _ | \$ _ | \$ 171,262 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Combining Schedule of Changes in Net Position For the Fiscal Year Ended June 30, 2019

| | Com | nployment pensation Fund | Pu Sch | rivate irpose olarship Fund | Total |
|--|-----|--------------------------------|-----------|--------------------------------------|-----------------------------------|
| Additions | | | | | |
| Contributions | | | | | |
| Employees | \$ | 28,663 | \$ | - | \$ 28,663 |
| Board contribution | | 20,000 | | - | 20,000 |
| Other | | - | | 5,770 | 5,770 |
| Total additions | | 48,663 | | 5,770 | 54,433 |
| Deductions Scholarships awarded Unemployment claims | | - 77,184 | | 12,021 | 12,021 77,184 |
| Total deductions | | 77,184 | | 12 021 | , |
| Change in net position Net position - beginning of the year | | (28,521) 121,289 | | 12,021 (6,251) 84,745 | 89,205 (34,772) 206,034 |
| Net position - end of the year | \$ | 92,768 | \$ | 78,494 | \$ 171,262 |

See independent auditors' report.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Student Activity Agency Fund Schedule of Receipts and Disbursements For the Fiscal Year Ended June 30, 2019

| | Balance 07/01/18 | Additions | R | eductions | Balance 06/30/19 |
|---------------------------|---------------------|---------------|----|-----------|---------------------|
| Assets | | | | | |
| Cash and cash equivalents | \$ 143,904 | \$ 318,651 | \$ | 310,216 | \$ 152,339 |
| Total assets | \$ 143,904 | \$ 318,651 | \$ | 310,216 | \$ 152,339 |
| Liabilities | | | | | |
| Due to student groups | | | | | |
| Irving School | \$ 2,986 | \$ 6,726 | \$ | 4,866 | \$ 4,846 |
| Bartle School | 26,975 | 32,613 | | 39,431 | 20,157 |
| Middle School | 9,591 | 29,596 | | 28,129 | 11,058 |
| High School | 104,352 | 223,614 | | 211,688 | 116,278 |
| Athletic account | - | 26,102 | | 26,102 | - |
| Total liabilities | \$ 143,904 | \$ 318,651 | \$ | 310,216 | \$ 152,339 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fiduciary Funds Payroll Agency Fund Schedule of Receipts and Disbursements For the Fiscal Year Ended June 30, 2019

| | | Balance 07/01/18 | | Additions | | Reductions | | Balance 06/30/19 |
|---|----|------------------------|----|-----------------------------------|----|-----------------------------------|----|-----------------------|
| Assets | \$ | 208 021 | ¢ | 20 209 410 | ¢ | 20 220 125 | ¢ | 100 016 |
| Cash and cash equivalents | Ф | 208,931 | \$ | 20,208,410 | \$ | 20,229,125 | \$ | 188,216 |
| Total assets | \$ | 208,931 | \$ | 20,208,410 | \$ | 20,229,125 | \$ | 188,216 |
| Liabilities Payroll deductions and withholdings | | | | | | | | |
| Due to other funds Net payroll Payroll agency | \$ | 29,598 - 179,333 | \$ | 28,663 11,333,011 8,846,736 | \$ | 51,182 11,333,011 8,844,932 | \$ | 7,079 - 181,137 |
| Total liabilities | \$ | 208,931 | \$ | 20,208,410 | \$ | 20,229,125 | \$ | 188,216 |

See independent auditors' report.

LONG-TERM DEBT SCHEDULES

The long-term debt schedules are used to reflect the outstanding principal balances of the general long-term liabilities of the School District. This includes serial bonds outstanding, obligations under capital leases, and early retirement program.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Long-Term Debt Schedule of Serial Bonds For the Fiscal Year Ended June 30, 2019

| | Date of | Amount of | Annual | Maturities | Interest | Balance | | | Balance | |
|--------------------------------|----------|---------------|----------|------------|----------|---------------|--------|--------------|---------------|--|
| Issue | Issue | Issue | Date | Amount | Rate | 07/01/18 | Issued | Retired | 06/30/19 | |
| Refunding School Bonds of 2012 | 10/25/12 | \$ 13,640,000 | 03/01/20 | \$ 390,000 | 4.00% | \$ 12,155,000 | \$- | \$ 385,000 | \$ 11,770,000 | |
| | | | 03/01/21 | 320,000 | 4.00% | - | - | - | - | |
| | | | 03/01/22 | 335,000 | 4.00% | - | - | - | - | |
| | | | 03/01/23 | 325,000 | 4.00% | - | - | - | - | |
| | | | 03/01/24 | 370,000 | 4.00% | - | - | - | - | |
| | | | 03/01/25 | 415,000 | 4.00% | - | - | - | - | |
| | | | 03/01/26 | 1,790,000 | 4.00% | - | - | - | - | |
| | | | 03/01/27 | 1,870,000 | 4.00% | - | - | - | - | |
| | | | 03/01/28 | 1,925,000 | 4.00% | - | - | - | - | |
| | | | 03/01/29 | 1,985,000 | 4.00% | - | - | - | - | |
| | | | 03/01/30 | 2,045,000 | 4.00% | - | - | - | - | |
| Refunding School Bonds of 2016 | 11/22/16 | 8,555,000 | 02/15/20 | 995,000 | 1.39% | 7,595,000 | - | 975,000 | 6,620,000 | |
| - | | | 02/15/21 | 1,100,000 | 1.39% | - | - | - | - | |
| | | | 02/15/22 | 1,110,000 | 1.39% | - | - | - | - | |
| | | | 02/15/23 | 1,155,000 | 1.39% | - | - | - | - | |
| | | | 02/15/24 | 1,140,000 | 1.39% | - | - | - | - | |
| | | | 02/15/25 | 1,120,000 | 1.39% | | | | | |
| | | | | | | \$ 19,750,000 | \$- | \$ 1,360,000 | \$ 18,390,000 | |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Debt Service Fund Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2019

| | | | Unauc | dited | | | Vari | ance |
|--|----|-----------|-------|-------|-----------------|-----------------|------|-------|
| | (| Original | Bud | lget | Final | | Fina | al to |
| | | Budget | Trans | sfers | Budget | Actual | Act | ual |
| Revenues | | | | | | | | |
| Local sources | | | | | | | | |
| Debt service tax levy | \$ | 1,865,526 | \$ | - | \$ 1,865,526 | \$ 1,865,526 | \$ | - |
| State sources | | | | | | | | |
| Debt service aid | | 6,557 | | - | 6,557 | 6,557 | | - |
| Total revenues | | 1,872,083 | | - | 1,872,083 | 1,872,083 | | - |
| Expenditures | | | | | | | | |
| Regular debt service | | | | | | | | |
| Redemption of bond principal | | 1,360,000 | | - | 1,360,000 | 1,360,000 | | - |
| Interest on bonds | | 517,702 | | - | 517,702 | 517,702 | | - |
| Total expenditures | | 1,877,702 | | - | 1,877,702 | 1,877,702 | | - |
| Excess (deficiency) of revenues | | | | | | | | |
| Over (under) expenditures | | (5,619) | | - | (5,619) | (5,619) | | - |
| Fund balance, July 1 | | 5,619 | | | 5,619 | 5,619 | | _ |
| Fund balance, June 30 | \$ | _ | \$ | _ | \$ _ | \$ _ | \$ | - |
| Recapitulation of excess (deficiency) of revenue over (under) expenditures | | | | | | | | |
| Budgeted fund balance | \$ | (5,619) | \$ | - | \$ (5,619) | \$ (5,619) | \$ | - |

See independent auditors' report.

STATISTICAL SECTION

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statistical Section J Series

| CONTENTS | PAGE |
|--|--------------|
| FINANCIAL TRENDS | |
| These schedules contain trend information to help the reader understand how the District's financial performance and well being have changed | J-1 to J-5 |
| REVENUE CAPACITY | |
| These schedules contain trend information to help the reader assess the District's most significant local revenue sources, the property tax. | J-6 to J-9 |
| DEBT CAPACITY | |
| These schedules contain trend information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future. | J-10 to J-13 |
| DEMOGRAPHIC AND ECONOMIC INFORMATION | |
| These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place. | J-14 to J-15 |
| OPERATING INFORMATION | |
| These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs. | J-16 to J-20 |
| Sources: Unless otherwise noted, the information in these schedules are derived from the Comprehensive Annual Financial Reports (CAFR) | |

for the relevant year.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Net Position by Component Last Ten Fiscal Years (Accrual Basis of Accounting)

| | | | | | Fiscal year E | nded. | June 30, | | | | |
|--|------------------|------------------|------------------|------------------|------------------|-------|-------------|------------------|------------------|------------------|------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| Government activities | | | | | | | | | | | |
| Net investment in capital assets | \$ 12,357,525 | \$ 13,315,453 | \$ 14,680,839 | \$ 15,424,132 | \$ 15,927,934 | \$ | 16,630,941 | \$ 17,173,416 | \$ 16,000,463 | \$ 16,223,900 | \$ 16,505,506 |
| Restricted | 1,142,898 | 1,615,963 | 1,478,028 | 1,344,634 | 1,295,867 | | 1,488,895 | 1,105,455 | 1,582,914 | 1,296,983 | 1,083,512 |
| Unrestricted | (1,966,622) | (1,677,935) | (1,184,011) | (721,513) | (6,362,501) | | (6,538,377) | (5,858,310) | (5,399,100) | (6,009,634) | (6,332,804) |
| Total governmental activities | \$ 11,533,801 | \$ 13,253,481 | \$ 14,974,856 | \$ 16,047,253 | \$ 10,861,300 | \$ | 11,581,459 | \$ 12,420,561 | \$ 12,184,277 | \$ 11,511,249 | \$ 11,256,214 |
| Business-type activities Net investment in capital assets | \$ 45,324 | \$ 40,711 | \$ 33,344 | \$ 26,770 | \$ 33,107 | \$ | 42,020 | \$ 49,377 | \$ 43,204 | \$ 36,363 | \$ 42,372 |
| Unrestricted | 167,913 | 168,790 | 233,111 | 234,305 | 263,567 | | 300,611 | 374,784 | 426,375 | 440,833 | 451,576 |
| Total business-type activities | \$ 213,237 | \$ 209,501 | \$ 266,455 | \$ 261,075 | \$ 296,674 | \$ | 342,631 | \$ 424,161 | \$ 469,579 | \$ 477,196 | \$ 493,948 |
| District-wide | | | | | | | | | | | |
| Net investment in capital assets | \$ 12,402,849 | \$ 13,356,164 | \$ 14,714,183 | \$ 15,450,902 | \$ 15,961,041 | \$ | 16,672,961 | \$ 17,222,793 | \$ 16,043,667 | \$ 16,260,263 | \$ 16,547,878 |
| Restricted | 1,142,898 | 1,615,963 | 1,478,028 | 1,344,634 | 1,295,867 | | 1,488,895 | 1,105,455 | 1,582,914 | 1,296,983 | 1,083,512 |
| Unrestricted | (1,798,709) | (1,509,145) | (950,900) | (487,208) | (6,098,934) | | (6,237,766) | (5,483,526) | (4,972,725) | (5,568,801) | (5,881,228) |
| Total district-wide | \$ 11,747,038 | \$ 13,462,982 | \$ 15,241,311 | \$ 16,308,328 | \$ 11,157,974 | \$ | 11,924,090 | \$ 12,844,722 | \$ 12,653,856 | \$ 11,988,445 | \$ 11,750,162 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Changes in Net Position Last Ten Fiscal Years (Accrual Basis of Accounting)

| | | | | | | Fiscal year E | nded . | lune 30, | | | | |
|--------------------------------|------|------------|------------------|------------------|------------------|------------------|--------|------------|------------------|------------------|------------------|------------------|
| | | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| Expenses | | | | | | | | | | | | |
| Governmental activities | | | | | | | | | | | | |
| Instruction | | | | | | | | | | | | |
| Regular | \$ | 9,156,318 | \$ 8,897,577 | \$ 9,887,679 | \$ 11,057,689 | \$ 11,258,338 | \$ | 13,827,267 | \$ 15,105,204 | \$ 16,376,975 | \$ 18,002,294 | \$ 17,449,280 |
| Special education | | 2,989,771 | 3,262,529 | 3,111,479 | 3,663,691 | 3,752,569 | | 4,553,786 | 4,479,743 | 4,953,646 | 5,960,160 | 6,126,788 |
| Other special education | | 485,936 | 659,803 | 587,261 | 596,341 | 733,884 | | 774,195 | 712,296 | 888,524 | 1,580,181 | 1,043,841 |
| Other instruction | | 1,126,422 | 983,996 | 914,493 | 833,214 | 867,842 | | 938,732 | 1,250,193 | 1,621,534 | 1,391,901 | 1,290,609 |
| Support services | | | | | | | | | | | | |
| Tuition | | 1,750,764 | 1,804,870 | 1,868,281 | 1,902,117 | 1,963,823 | | 1,978,369 | 2,290,325 | 2,357,430 | 2,735,626 | 2,996,466 |
| Student and instruction | | | | | | | | | | | | |
| related services | | 4,419,671 | 4,240,958 | 4,204,905 | 4,662,007 | 4,285,857 | | 4,871,894 | 5,417,343 | 6,839,448 | 7,846,773 | 7,786,113 |
| General and business | | | | | | | | | | | | |
| administrative services | | 1,418,257 | 1,412,487 | 1,908,409 | 1,767,011 | 1,577,180 | | 1,976,727 | 1,798,719 | 1,985,785 | 1,907,551 | 1,842,097 |
| School administration | | 1,502,289 | 1,380,535 | 1,536,729 | 1,628,626 | 1,554,762 | | 1,792,284 | 1,964,659 | 2,302,957 | 2,614,282 | 2,795,569 |
| Plant operations and | | | | | | | | | | | | |
| maintenance | | 2,232,019 | 2,213,377 | 2,011,298 | 2,237,883 | 1,992,071 | | 2,407,329 | 2,734,852 | 2,651,875 | 2,523,099 | 2,608,318 |
| Pupil transportation | | 1,216,083 | 1,283,356 | 1,266,543 | 1,312,460 | 1,309,393 | | 1,405,434 | 1,299,670 | 1,951,983 | 1,946,823 | 2,123,382 |
| Transfer to charter schools | | 112,407 | 194,888 | 220,704 | 326,707 | 326,357 | | 394,775 | 386,002 | 388,784 | 340,461 | 335,512 |
| Interest on long term debt | | 1,245,732 | 1,278,984 | 1,214,753 | 1,111,490 | 1,121,718 | | 1,082,075 | 1,034,427 | 698,742 | 623,716 | 584,341 |
| Total governmental | | | | | | | | | | | | |
| activities expenses | 2 | 27,655,669 | 27,613,360 | 28,732,534 | 31,099,236 | 30,743,794 | | 36,002,867 | 38,473,433 | 43,017,683 | 47,472,867 | 46,982,316 |
| Business-type activities | | | | | | | | | | | | |
| Food services | | 545,600 | 504,307 | 519,295 | 554,527 | 588,168 | | 584,567 | 587,347 | 618,367 | 628,191 | 634,725 |
| Other | | 401,137 | 284,588 | 288,115 | 302,036 | 274,970 | | 300,133 | 303,049 | 370,663 | 374,038 | 382,942 |
| Total business-type activities | | 946,737 | 788,895 | 807,410 | 856,563 | 863,138 | | 884,700 | 890,396 | 989,030 | 1,002,229 | 1,017,667 |
| Total district expenses | \$ 2 | 28,602,406 | \$ 28,402,255 | \$ 29,539,944 | \$ 31,955,799 | \$ 31,606,932 | \$ | 36,887,567 | \$ 39,363,829 | \$ 44,006,713 | \$ 48,475,096 | \$ 47,999,983 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Changes in Net Position (continued) Last Ten Fiscal Years (Accrual Basis of Accounting)

| | | | | | | | Fiscal year Er | nded | June 30, | | | | | | |
|-----------------------------------|--------------------|----|--------------|----|--------------|--------------------|--------------------|------|--------------|----|--------------|----|--------------|--------------------|--------------------|
| | 2010 | | 2011 | | 2012 | 2013 | 2014 | | 2015 | | 2016 | | 2017 | 2018 | 2019 |
| Program revenues | | | | | | | | | | | | | | | |
| Governmental activities | | | | | | | | | | | | | | | |
| Charges for services | | | | | | | | | | | | | | | |
| Regular instruction | \$ 28,663 | \$ | 34,093 | \$ | 46,095 | \$ 61,062 | \$ 57,441 | \$ | 48,734 | \$ | 50,339 | \$ | 46,902 | \$ 70,668 | \$ 151,501 |
| Special education instruction | - | | 42,289 | | 9,400 | 30,464 | 68,799 | | 36,016 | | 20,687 | | - | - | - |
| Other instruction | 3,551 | | - | | - | - | - | | - | | - | | - | - | - |
| Student and instruction | | | | | | | | | | | | | | | |
| related services | - | | - | | - | 280 | - | | - | | - | | 1,408 | 485 | - |
| General and business | | | | | | | | | | | | | | | |
| administrative services | 140 | | 138 | | 10 | 137 | 168 | | 4 | | - | | - | - | - |
| Plant operations and | | | | | | | | | | | | | | | |
| maintenance | 7,778 | | 294 | | 5,282 | 28,346 | 29,554 | | 75,108 | | 121,145 | | 172,616 | 63,951 | 49,326 |
| Operating grants and | | | | | | | | | | | | | | | |
| contributions | 1,289,252 | | 1,711,885 | | 1,353,625 | 2,294,897 | 1,419,517 | | 1,334,920 | | 1,546,537 | | 1,467,247 | 1,477,792 | 1,577,442 |
| Capital grants and | | | | | | | | | | | | | | | |
| contributions | - | | 259,835 | | 497,091 | 64,903 | 19,640 | | 235,293 | | 44,475 | | - | (32,939) | - |
| Total governmental activities | | | | | | | | | | | | | | | |
| program revenues | 1,329,384 | | 2,048,534 | | 1,911,503 | 2,480,089 | 1,595,119 | | 1,730,075 | | 1,783,183 | | 1,688,173 | 1,579,957 | 1,778,269 |
| Business-type activities | | | | | | | | | | | | | | | |
| Charges for services | | | | | | | | | | | | | | | |
| Food service | 302,562 | | 272,828 | | 294,182 | 289,781 | 306,373 | | 298,563 | | 293,412 | | 299,870 | 289,002 | 306,704 |
| Other | 387,757 | | 275,473 | | 308,312 | 310,673 | 315,652 | | 322,526 | | 366,190 | | 386,754 | 375,432 | 373,331 |
| Operating grants and | , | | , | | , | , | , | | , | | , | | , | , | , |
| contributions | 249,093 | | 236,430 | | 258,294 | 275,729 | 301,212 | | 309,568 | | 312,324 | | 349,560 | 345,412 | 354,384 |
| Total business-type activities | | - | | | | | | | | | | | | | |
| program revenues | 939,412 | | 784,731 | | 860,788 | 876,183 | 923,237 | | 930,657 | | 971,926 | | 1,036,184 | 1,009,846 | 1,034,419 |
| Total district - program revenues | \$ 2,268,796 | \$ | 2,833,265 | \$ | 2,772,291 | \$ 3,356,272 | \$ 2,518,356 | \$ | 2,660,732 | \$ | 2,755,109 | \$ | 2,724,357 | \$ 2,589,803 | \$ 2,812,688 |
| | | | | | | | | | | | | | | | |
| Net (expense) revenues | | | | | | | | | | | | | | | |
| Governmental activities | \$ (26,326,285) | \$ | (25,564,826) | \$ | (26,821,031) | \$ (28,619,147) | \$ (29,148,675) | \$ | (34,272,792) | \$ | (36,690,250) | \$ | (41,329,510) | \$ (45,892,910) | \$ (45,204,047) |
| Business-type activities | (7,325) | | (4,164) | | 53,378 | 19,620 | 60,099 | | 45,957 | | 81,530 | | 47,154 | 7,617 | 16,752 |
| Total district-wide net expenses | \$ (26,333,610) | \$ | (25,568,990) | \$ | (26,767,653) | \$ (28,599,527) | \$ (29,088,576) | \$ | (34,226,835) | \$ | (36,608,720) | \$ | (41,282,356) | \$ (45,885,293) | \$ (45,187,295) |
| | | | | _ | / | | / | - | / | _ | | _ | | | / |

See independent auditors' report.

J-2

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Changes in Net Position (continued) Last Ten Fiscal Years (Accrual Basis of Accounting)

| | | | | | | | | | | Fiscal year E | nded | June 30, | | | | | | | | |
|------------------------------------|----|------------|----|------------|----|------------|----|------------|----|---------------|------|------------|----|------------|----|------------|----|------------|----|------------|
| | | 2010 | | 2011 | | 2012 | | 2013 | | 2014 | | 2015 | | 2016 | | 2017 | | 2018 | | 2019 |
| General revenues and other | | | | | | | | | | | | | | | | | | | | |
| changes in net position | | | | | | | | | | | | | | | | | | | | |
| Governmental activities | | | | | | | | | | | | | | | | | | | | |
| Property taxes levied for | | | | | | | | | | | | | | | | | | | | |
| general purposes, net | \$ | 19,690,085 | \$ | 20,464,826 | \$ | 20,874,123 | \$ | 21,291,605 | \$ | 21,717,437 | \$ | 23,208,941 | \$ | 24,207,999 | \$ | 25,154,671 | \$ | 26,084,657 | \$ | 27,136,379 |
| Taxes levied for debt service | | 2,055,915 | | 2,056,511 | | 2,054,645 | | 2,056,929 | | 1,967,946 | | 2,008,923 | | 1,989,143 | | 2,019,359 | | 1,719,912 | | 1,865,526 |
| Unrestricted grants and | | | | | | | | | | | | | | | | | | | | |
| contributions | | 5,300,824 | | 4,733,360 | | 5,478,065 | | 6,136,322 | | 5,947,416 | | 9,716,309 | | 11,248,257 | | 13,903,853 | | 17,363,231 | | 15,881,088 |
| Investment earnings | | 22,003 | | 13,066 | | 4,391 | | 2,197 | | 1,827 | | 6,058 | | 7,739 | | 11,170 | | 21,744 | | 28,592 |
| Miscellaneous income | | 103,487 | | 131,819 | | 241,182 | | 143,730 | | 87,345 | | 92,720 | | 76,214 | | 44,173 | | 30,338 | | 53,819 |
| Special item - gain (loss) on | | | | | | | | | | | | | | | | | | | | |
| disposal of capital assets | | - | | (5,076) | | - | | - | | (1,864) | | - | | - | | - | | - | | - |
| Special item - insurance | | | | | | | | | | | | | | | | | | | | |
| proceeds for storm damage | | - | | - | | - | | 35,761 | | - | | - | | - | | - | | - | | - |
| Operating transfers in/(out) | | (185,000) | | (110,000) | | (110,000) | | 25,000 | | (15,000) | | (40,000) | | - | | (40,000) | | - | | (16,392) |
| Total governmental activities | | 26,987,314 | | 27,284,506 | | 28,542,406 | | 29,691,544 | | 29,705,107 | | 34,992,951 | | 37,529,352 | | 41,093,226 | | 45,219,882 | | 44,949,012 |
| Business-type activities | | | | | | | | | | | | | | | | | | | | |
| Investment earnings | | 361 | | 428 | | 58 | | - | | - | | - | | - | | - | | - | | - |
| Miscellaneous income | | - | | - | | 3,518 | | - | | 500 | | - | | - | | - | | - | | - |
| Transfers in/(out) | | - | | - | | - | | (25,000) | | (25,000) | | - | | - | | - | | - | | - |
| Special item - prior year accounts | | | | | | | | (,, | | (,, | | | | | | | | | | |
| receivable canceled | | (200) | | - | | - | | - | | - | | - | | - | | (1,736) | | - | | - |
| Total business-type activities | | 161 | | 428 | | 3,576 | | (25,000) | | (24,500) | | - | | - | | (1,736) | | - | | - |
| | | | | | | | | | | | | | | | | | | | | |
| Total district-wide | \$ | 26,987,475 | \$ | 27,284,934 | \$ | 28,545,982 | \$ | 29,666,544 | \$ | 29,680,607 | \$ | 34,992,951 | \$ | 37,529,352 | \$ | 41,091,490 | \$ | 45,219,882 | \$ | 44,949,012 |
| Change in net position | | | | | | | | | | | | | | | | | | | | |
| Governmental activities | \$ | 661,029 | \$ | 1,719,680 | \$ | 1,721,375 | \$ | 1,072,397 | \$ | 556,432 | \$ | 720,159 | \$ | 839,102 | \$ | (236,284) | \$ | (673,028) | \$ | (255,035) |
| Business-type activities | Ψ | (7,164) | Ψ | (3,736) | Ψ | 56,954 | Ψ | (5,380) | Ψ | 35,599 | Ψ | 45,957 | Ψ | 81,530 | Ψ | 45,418 | Ψ | 7,617 | Ψ | 16,752 |
| Zashess type activities | | (7,104) | | (3,730) | | 50,754 | | (3,330) | | 55,555 | | -0,207 | | 01,000 | | -15,-110 | | 7,017 | | 10,752 |
| Total district | \$ | 653,865 | \$ | 1.715.944 | \$ | 1,778,329 | ¢ | 1.067.017 | ¢ | 592,031 | \$ | 766,116 | \$ | 920.632 | \$ | (190,866) | \$ | (665,411) | \$ | (238,283) |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Fund Balances - Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

| | | | | | Fiscal year Er | nded I | une 30, | | | | |
|---|-------------------------------|----------------------------------|--------------------------------|-------------------------------------|-------------------------------------|--------|-------------------------------|--------------------------------|--------------------------------------|------------------------------------|--------------------------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| General fund | | | | | | | | | | | |
| Restricted | \$ 1,903,082 | \$ 720,049 | \$ 1,755,612 | \$ 1,462,579 | \$ 552,234 | \$ | 1,152,936 | \$ 857,435 | \$ 1,132,873 | \$ 998,967 | \$ 791,115 |
| Committed | - | 315,076 | 765,230 | 219,233 | 628,454 | | 295,676 | 738,735 | 262,967 | 151,576 | 214,397 |
| Assigned | 12,825 | 426,210 | 505,489 | 680,000 | 400,000 | | 400,000 | 700,000 | 800,000 | 999,990 | 1,000,000 |
| Unassigned | 182,362 | 365,048 | 320,852 | 359,524 | 388,364 | | 509,412 | 529,052 | 521,488 | 100,153 | (103,276) |
| Total general fund | \$ 2,098,269 | \$ 1,826,383 | \$ 3,347,183 | \$ 2,721,336 | \$ 1,969,052 | \$ | 2,358,024 | \$ 2,825,222 | \$ 2,717,328 | \$ 2,250,686 | \$ 1,902,236 |
| All other governmental funds Restricted, reported in Capital projects fund Assigned, reported in debt service fund Unassigned, reported in Special revenue fund | \$ 96,238 - (29,992) | \$ 1,128,721 1 (29,992) | \$ 168,921 1 (27,492) | \$ 120,353 50,250 (28,859) | \$ 717,541 26,092 (30,488) | \$ | 364,602 21,225 (32,231) | \$ 297,888 - (27,875) | \$ 297,888 152,153 (22,649) | \$ 292,397 5,619 (25,262) | \$ 292,397 - (28,298) |
| Total all other governmental funds | \$ 66,246 | \$ 1,098,730 | \$ 141,430 | \$ 141,744 | \$ 713,145 | \$ | 353,596 | \$ 270,013 | \$ 427,392 | \$ 272,754 | \$ 264,099 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Changes in Fund Balances - Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

| | | | | | | Fiscal year E | nded | June 30, | | | | |
|-----------------------------------|----|-------------|--------------------|------------------|--------------------|----------------------|------|------------|------------------|----------------------|----------------------|----------------------|
| | | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| Revenues | | | | | | | | | | | | |
| Tax levy | \$ | 21,746,000 | \$ 22,521,337 | \$ 22,928,768 | \$ 23,348,534 | \$ 23,685,383 | \$ | 25,217,864 | \$ 26,197,142 | \$ 27,174,030 | \$ 27,804,569 | \$ 29,001,905 |
| Tuition charges | | 28,663 | 76,382 | 55,495 | 90,521 | 126,209 | | 84,750 | 71,026 | 46,310 | 70,668 | 151,501 |
| Interest earnings | | 22,003 | 13,066 | 4,391 | 2,197 | 1,827 | | 6,058 | 7,739 | 11,170 | 21,744 | 28,592 |
| Miscellaneous | | 100,806 | 140,296 | 267,431 | 1,034,900 | 109,456 | | 173,101 | 118,508 | 71,217 | 119,059 | 152,027 |
| State sources | | 5,357,841 | 5,285,820 | 5,879,238 | 6,710,432 | 6,498,687 | | 6,990,035 | 7,434,050 | 7,874,267 | 8,397,167 | 9,116,056 |
| State sources - capital projects | | | 259,835 | 497,091 | 64,903 | 19,640 | | 235,293 | 44,475 | 51,108 | (32,939) | - |
| Federal sources | | 1,196,717 | 1,110,005 | 885,699 | 778,930 | 805,729 | | 732,653 | 876,023 | 929,356 | 1,227,511 | 1,260,494 |
| Total revenues | | 28,452,030 | 29,406,741 | 30,518,113 | 32,030,417 | 31,246,931 | | 33,439,754 | 34,748,963 | 36,157,458 | 37,607,779 | 39,710,575 |
| Expenditures | | | | | | | | | | | | |
| Instruction | | | | | | | | | | | | |
| Regular instruction | | 6,514,936 | 6,187,899 | 6,785,092 | 7,335,202 | 7,511,275 | | 7,867,272 | 7,933,174 | 7,997,787 | 8,243,236 | 8,237,931 |
| Special education instruction | | 2,087,987 | 2,232,059 | 2,073,818 | 2,413,925 | 2,464,384 | | 2,594,131 | 2,356,648 | 2,406,856 | 2,684,226 | 2,947,544 |
| Other special instruction | | 2,087,987 | 2,232,039 | 254,013 | 2,413,925 | 273,745 | | 2,394,131 | 2,350,048 | 300,803 | 367,728 | 338,675 |
| School sponsored/Other instruct | : | 803,805 | 243,302 694,021 | 639,463 | 204,403 580,783 | 597,520 | | 621,901 | 751,555 | 886,365 | 917,096 | 889,692 |
| Support services | .1 | 805,805 | 094,021 | 039,403 | 380,783 | 397,320 | | 021,901 | 751,555 | 880,505 | 917,090 | 889,092 |
| Tuition | | 1,588,055 | 1,325,187 | 1,551,601 | 1,583,577 | 1,638,311 | | 1,759,536 | 1,980,136 | 2,054,796 | 2,393,205 | 2,561,687 |
| Student and inst related services | | 2,929,618 | 2,781,135 | 2,716,128 | 2,947,208 | 2,748,630 | | 2,719,938 | 2,871,595 | 3,333,212 | 3,686,999 | 3,944,110 |
| General administration | | 2,929,618 | 2,781,133 | 681,821 | 2,947,208 | 2,748,630 629,571 | | 2,719,938 | 2,871,393 | 5,555,212 734,919 | 5,080,999 686,492 | 5,944,110 651,577 |
| School administration services | | 929,273 | , | , | , | , | | 976,782 | 1,064,649 | 1,127,893 | , | 1,314,897 |
| | | , | 850,887 | 942,431 | 988,977 | 970,007 | | , | , , | , , | 1,201,330 | , , |
| Central services | | 383,945 | 368,853 | 416,759 | 424,193 | 418,742 | | 414,785 | 427,213 | 446,396 | 462,444 | 442,066 |
| Administrative information | | 55 7 40 | 45 700 | 55.059 | 40,416 | 15 600 | | 101 644 | 52 005 | 56 505 | 52 100 | (2,171 |
| technology | | 55,749 | 45,723 | 55,958 | 49,416 | 45,699 | | 101,644 | 52,905 | 56,525 | 53,190 | 63,171 |
| Plant operations and | | 0.1.1.6 700 | 0.1.40.500 | 1.054.004 | | 1.0.00 500 | | 2 220 512 | | 2 4 40 410 | 0.000 (70) | 0.005.110 |
| maintenance | | 2,146,722 | 2,149,502 | 1,976,206 | 2,190,994 | 1,963,783 | | 2,339,513 | 2,589,595 | 2,449,410 | 2,330,679 | 2,306,110 |
| Pupil transportation | | 1,208,805 | 1,275,558 | 1,258,988 | 1,301,430 | 1,299,566 | | 1,396,218 | 1,283,568 | 1,942,433 | 1,942,731 | 2,118,685 |
| Employee benefits | | 3,295,083 | 3,432,714 | 3,578,330 | 3,877,541 | 4,282,640 | | 4,440,405 | 4,541,301 | 4,973,847 | 5,514,689 | 5,812,025 |
| On-behalf TPAF Pension and | | | | | | | | | | | | |
| Social Security contribution | | 1,610,837 | 1,482,444 | 1,830,338 | 2,341,289 | 2,108,950 | | 2,475,847 | 2,810,755 | 3,242,341 | 3,896,231 | 4,459,028 |
| Capital outlay | | 395,953 | 234,686 | 191,113 | 950,456 | 550,329 | | 131,586 | 537,291 | 229,182 | 37,402 | 59,643 |
| Transfers to charter schools | | 112,407 | 194,888 | 220,704 | 326,707 | 326,357 | | 394,775 | 386,002 | 388,784 | 340,461 | 335,512 |
| Special revenue funds | | 1,290,222 | 1,711,885 | 1,361,578 | 2,343,162 | 1,434,213 | | 1,352,979 | 1,568,729 | 1,560,153 | 1,540,399 | 1,637,210 |
| Capital projects fund | | 367,450 | 627,526 | 1,207,927 | 245,342 | 49,100 | | 588,232 | 111,189 | 49,369 | - | - |
| Debt service | | | | | | | | | | | | |
| Principal | | 807,368 | 840,449 | 873,948 | 988,096 | 1,032,261 | | 1,074,558 | 1,095,000 | 1,175,000 | 1,330,000 | 1,360,000 |
| Interest and other charges | | 1,259,074 | 1,292,895 | 1,229,247 | 1,087,932 | 1,067,731 | | 1,027,142 | 978,754 | 761,271 | 600,521 | 571,725 |
| Total expenditures | _ | 28,577,179 | 28,536,143 | 29,845,463 | 32,898,282 | 31,412,814 | | 33,370,331 | 34,365,348 | 36,117,342 | 38,229,059 | 40,051,288 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Changes in Fund Balances - Governmental Funds (continued) Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

| | | | | | Fiscal year Er | nded J | une 30, | | | | |
|--|-----------------|---------------|---------------|-----------------|-----------------|--------|----------|---------------|--------------|-----------------|-----------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| Excess (deficiency) of revenues over (under) expenditures | \$ (125,149) | \$ 870,598 | \$ 672,650 | \$ (867,865) | \$ (165,883) | \$ | 69,423 | \$ 383,615 | \$ 40,116 | \$ (621,280) | \$ (340,713) |
| Other financing sources (uses) | | | | | | | | | | | |
| Capital leases (non-budgeted) | - | - | - | 49,116 | - | | - | - | - | - | - |
| Proceeds from refunding bond issu | - | - | - | 13,640,000 | - | | - | - | 8,555,000 | - | - |
| Payment to refunding bond escrow | - | - | - | (13,949,447) | - | | - | - | (8,505,631) | - | - |
| Premium on bond issue | - | - | - | 441,318 | - | | - | - | - | - | - |
| Premium on note issue | - | - | 850 | 584 | - | | - | - | - | - | - |
| Insurance claim proceeds for storm | - | - | - | 35,761 | - | | - | - | - | - | - |
| Transfers in (out) | (185,000) | (110,000) | (110,000) | 25,000 | (15,000) | | (40,000) | - | (40,000) | - | (16,392) |
| Total other financing | | | | | | | | | | | |
| sources (uses) | (185,000) | (110,000) | (109,150) | 242,332 | (15,000) | | (40,000) | - | 9,369 | - | (16,392) |
| Net change in fund balances | \$ (310,149) | \$ 760,598 | \$ 563,500 | \$ (625,533) | \$ (180,883) | \$ | 29,423 | \$ 383,615 | \$ 49,485 | \$ (621,280) | \$ (357,105) |
| Debt service as a percentage of non-capital expenditures | 8.03% | 8.35% | 7.98% | 7.01% | 7.31% | | 6.88% | 6.55% | 5.71% | 5.32% | 5.08% |

Source: District Records

NOTE: Non-capital expenditures are total expenditures less capital outlay.

See independent auditors' report.

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT General Fund - Other Local Revenues by Source Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

| | | | | | Fiscal year Er | nded J | une 30, | | | | |
|-----------------------------------|---------------|---------------|---------------|---------------|----------------|--------|---------|---------------|---------------|---------------|---------------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | | 2015 | 2016 | 2017 | 2018 | 2019 |
| Interest income | \$ 22,003 | \$ 13,066 | \$ 4,391 | \$ 2,197 | \$ 1,827 | \$ | 6,058 | \$ 7,739 | \$ 11,170 | \$ 21,744 | \$ 28,592 |
| Insurance dividends | 5,032 | 8,808 | - | - | - | | - | - | - | - | - |
| Mortgage loan proceeds | 45,649 | 46,790 | 47,960 | 49,158 | - | | - | - | - | - | - |
| Rentals | 2,700 | - | 1,375 | 11,085 | 20,995 | | 45,600 | 40,883 | 50,124 | 50,258 | 49,326 |
| Prior year | | | | | | | | | | | |
| Account balance canceled | - | - | - | 9,387 | 1,164 | | 1,610 | - | 3,522 | 3,400 | 1,032 |
| Refund | 11,321 | 6,693 | 23,568 | 2,982 | 14,740 | | 9,074 | 3,086 | 2,362 | 18,051 | 25,089 |
| Outstanding checks voided | - | - | - | - | 517 | | - | - | - | - | - |
| E-Rate rebates | - | - | - | 7,791 | 165 | | - | - | - | - | - |
| Miscellaneous refunds | - | - | - | 512 | - | | 26 | - | - | - | - |
| Restitution | 434 | - | 410 | - | - | | - | - | - | - | - |
| Donations and local contributions | - | 27,308 | - | 1,880 | - | | - | - | - | - | - |
| Tuition | 28,663 | 76,382 | 55,495 | 90,521 | 126,209 | | 84,750 | 71,026 | 46,310 | 70,668 | 151,501 |
| Proceeds from sale of assets | 90 | - | - | - | 289 | | - | - | 2,880 | - | - |
| Lawsuit settlement proceeds | - | - | 126,000 | - | - | | - | - | - | - | - |
| Energy rebates | - | - | - | 3,475 | 8,808 | | 8,743 | 8,776 | 5,781 | 7,920 | 15,120 |
| Local contributions | - | - | - | - | - | | - | 2,386 | - | - | - |
| Miscellaneous | 62 | 1,277 | 1,365 | 707 | 261 | | 313 | 77 | 929 | 967 | 12,578 |
| Annual totals | \$ 115,954 | \$ 180,324 | \$ 260,564 | \$ 179,695 | \$ 174,975 | \$ | 156,174 | \$ 133,973 | \$ 123,078 | \$ 173,008 | \$ 283,238 |

Source: District Records

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Assessed Value and Actual Value of Taxable Property Last Ten Fiscal Years

| | | | | | | | | | | Fiscal year E | nded | June 30, | | | | | |
|---|------------|---------|-----------|---------|-------|--------------|------|---------------|------|---------------|------|---------------|---------------------|---------------------|---------------------|------|--------------|
| | 201 | 10 | 201 | 11 | | 2012 | | 2013 | | 2014 | | 2015 | 2016 | 2017 | 2018 | | 2019 |
| Vacant land | \$ 3,4 | 402,400 | \$ 8, | 975,900 | \$ | 7,665,900 | \$ | 4,941,000 | \$ | 4,979,000 | \$ | 8,369,600 | \$ 9,602,600 | \$ 6,955,000 | \$ 5,950,000 | \$ | 5,974,600 |
| Residential | 396,8 | 844,200 | 397, | 445,000 | | 401,239,600 | | 409,902,700 | | 410,935,400 | | 410,880,200 | 416,431,100 | 426,818,300 | 433,001,900 | | 440,976,400 |
| Commercial | 49,0 | 040,700 | 48, | 760,300 | | 48,480,900 | | 47,375,500 | | 47,800,300 | | 49,270,000 | 49,201,300 | 48,868,800 | 48,762,700 | | 46,938,300 |
| Industrial | 4,7 | 763,800 | 2, | 808,400 | | 2,808,400 | | 2,808,400 | | 2,487,800 | | 2,330,600 | 2,330,600 | 2,330,600 | 2,330,600 | | 1,764,200 |
| Apartment | 80,4 | 459,300 | 77, | 138,600 | | 77,035,000 | | 76,839,300 | | 76,781,000 | | 76,368,600 | 76,368,600 | 76,368,600 | 76,368,600 | | 77,023,200 |
| Total assessed value | 534,5 | 510,400 | 535, | 128,200 | | 537,229,800 | | 541,866,900 | | 542,983,500 | | 547,219,000 | 553,934,200 | 561,341,300 | 566,413,800 | | 572,676,700 |
| Public utilities (a) | | 304,824 | | 276,411 | | 40 | | 40 | | 42 | | 43 | 43 | 44 | 42 | | 41 |
| Net valuation taxable | \$ 534,8 | 815,224 | \$ 535, | 404,611 | \$ | 537,229,840 | \$ | 541,866,940 | \$ | 542,983,542 | \$ | 547,219,043 | \$ 553,934,243 | \$ 561,341,344 | \$ 566,413,842 | \$ | 572,676,741 |
| Estimated actual county equalized value | \$ 1,501,4 | 446,445 | \$ 1,436, | 556,510 | \$ 1, | ,358,356,106 | \$ 1 | 1,371,814,938 | \$ 1 | 1,288,828,726 | \$ | 1,271,124,317 | \$ 1,294,238,828 | \$ 1,294,238,828 | \$ 1,362,134,950 | \$ 1 | ,404,307,850 |
| Percentage of net valuation to estimated actual equalized value | | 35.62% | | 37.27% | | 39.55% | | 39.50% | | 42.13% | | 43.05% | 42.80% | 43.37% | 41.58% | | 40.78% |
| Total direct school tax rate (b) | \$ | 4.14 | \$ | 4.24 | \$ | 4.31 | \$ | 4.33 | \$ | 4.55 | \$ | 4.60 | \$ 4.87 | \$ 4.79 | \$ 5.00 | \$ | 5.18 |

Source: Municipal Tax Assessor

NOTE: Real property is required to be assessed at some percentage of true value (fair or market value) established by each County Board of Taxation. Reassessment occurs when the County Board of Taxation requests Treasury to order a reassessment.

(a) Taxable value of machinery, implements and equipment of telephone and messenger system companies

(b) Tax rates are per \$100

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Direct and Overlapping Property Tax Rates Last Ten Fiscal Years (Rate Per \$100 of Assessed Value)

J-7

| | | Scl | hool Dist | rict Direct R | ate | | | | | | Т | `otal |
|------------|----|---------|-----------|---------------|--------|----------|------|----------|----------|--------|------|---------|
| | | | Ge | eneral | (Fro | om J-6) | | | | | Di | rect & |
| Assessment | E | Basic | Obliga | tion Debt | Tota | l Direct | | Overlapp | ing Rate | S | Over | lapping |
| Year | Ra | ate (a) | Ser | vice (b) | School | Tax Rate | Muni | cipality | 0 | County | Ta | x Rate |
| 2010 | \$ | 3.76 | \$ | 0.38 | \$ | 4.14 | \$ | 1.66 | \$ | 0.84 | \$ | 6.64 |
| 2011 | | 3.86 | | 0.38 | | 4.24 | | 1.71 | | 0.90 | | 6.85 |
| 2012 | | 3.93 | | 0.38 | | 4.31 | | 1.77 | | 0.91 | | 6.99 |
| 2013 | | 3.97 | | 0.36 | | 4.33 | | 1.86 | | 0.98 | | 7.17 |
| 2014 | | 4.19 | | 0.36 | | 4.55 | | 1.98 | | 0.95 | | 7.48 |
| 2015 | | 4.25 | | 0.35 | | 4.60 | | 2.07 | | 0.93 | | 7.60 |
| 2016 | | 4.50 | | 0.37 | | 4.87 | | 2.12 | | 0.91 | | 7.90 |
| 2017 | | 4.49 | | 0.30 | | 4.79 | | 2.16 | | 0.91 | | 7.86 |
| 2018 | | 4.68 | | 0.32 | | 5.00 | | 2.22 | | 0.96 | | 8.18 |
| 2019 | | 4.86 | | 0.32 | | 5.18 | | 2.29 | | 0.95 | | 8.42 |

Sources: Municipal Tax Collector

(a) The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the net valuation taxable.

(b) Rates for debt service are based on each year's requirements.

See independent auditors' report.

NOTE: NJSA 18A:7F-5d limits the amount that the District can submit for a general fund tax levy. The levy when added to other components of the District's net budget may not exceed the pre-budget by more than the spending growth limitation calculated as follows: the pre-budget year net budget increased by the cost of living or 2.5 percent, whichever is greater, plus any spending growth adjustments.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Principal Property Taxpayers, Current Year and Nine Years Ago

| | | 2019 | | | 2010 | |
|--|------------------|------|----------------|------------------|------|----------------|
| | Taxable | | % of Total | Taxable | | % of Total |
| | Assessed | | District Net | Assessed | | District Net |
| | Value | Rank | Assessed Value | Value | Rank | Assessed Value |
| Tree Tops at Highlands LLC | \$ 8,000,000 | 1 | 1.40% | \$ 9,814,400 | 1 | 1.84% |
| Merriwold Assoc., LLC | 7,367,000 | 2 | 1.29% | - | | - |
| Cedar Arms Associates LLC | 5,220,000 | 3 | 0.91% | 5,220,000 | 3 | 0.98% |
| Donaldson Park Apartments | 5,019,800 | 4 | 0.88% | 5,019,800 | 4 | 0.94% |
| CLA Management Company | 4,994,800 | 5 | 0.87% | 6,542,600 | 2 | 1.22% |
| Rutgers University c/o Richardson | 4,922,100 | 6 | 0.86% | - | | - |
| Cedar Holding Associates | 4,871,600 | 7 | 0.85% | 4,871,600 | 5 | 0.91% |
| Orchard Gardens | 4,600,300 | 8 | 0.80% | 4,600,300 | 6 | 0.86% |
| Highland Montgomery LLC | 3,704,000 | 9 | 0.65% | 3,704,000 | 7 | 0.69% |
| East Coast Harper & Highland House/Gardens | 3,544,600 | 10 | 0.62% | - | | - |
| Parktowne House Apartments | - | | - | 2,586,000 | 8 | 0.48% |
| 411 River Road Partners LLC | - | | - | 1,702,000 | 9 | 0.32% |
| Magnolia Associates | - | | | 1,377,800 | 10 | 0.26% |
| | \$ 52,244,200 | | 9.12% | \$ 45,438,500 | | 8.50% |

Source: Municipal Tax Assessor

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Property Tax Levies and Collections Last Ten Years

| | | | Collected within | n the Year |
|-------------|----|-------------|------------------|------------|
| | | | of the Lev | y (a) |
| Year Ending | Т | axes Levied | | Percentage |
| June 30, | f | or the Year | Amount | of Levy |
| 2010 | \$ | 21,746,000 | \$ 21,746,000 | 100.00% |
| 2011 | | 22,521,337 | 22,521,337 | 100.00% |
| 2012 | | 22,928,768 | 22,928,768 | 100.00% |
| 2013 | | 23,348,534 | 23,348,534 | 100.00% |
| 2014 | | 23,685,383 | 23,685,383 | 100.00% |
| 2015 | | 25,217,864 | 25,217,864 | 100.00% |
| 2016 | | 26,197,142 | 26,197,142 | 100.00% |
| 2017 | | 27,174,030 | 27,174,030 | 100.00% |
| 2018 | | 27,804,569 | 27,804,569 | 100.00% |
| 2019 | | 29,001,905 | 29,001,905 | 100.00% |

Source: District records including the Certificate and Report of School Taxes (A4F Form)

(a) School taxes are collected by the Municipal Tax Collector. Under New Jersey State statute, a municipality is required to remit to the School District the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Ratios of Outstanding Debt by Type Last Ten Fiscal Years

| | | Gover | nmenta | al Activities | | Busi | ness-Type | | | |
|-------------|------------------|-----------|--------|---------------|--------------|------|-----------|------------------|------------|------------|
| Fiscal Year | General | Certific | ates | | Bond | Α | ctivities | | % of | |
| Ending | Obligation | of | | Capital | Anticipation | (| Capital | Total | Personal | Per |
| June 30, | Bonds | Participa | ation | Leases | Notes (BANs) |] | Leases | District | Income (a) | Capita (a) |
| 2010 | \$ 26,860,196 | \$ | - | \$ - | \$ - | \$ | - | \$ 26,860,196 | 4.07% | \$ 1,874 |
| 2011 | 26,019,747 | | - | - | - | | - | 26,019,747 | 3.93% | 1,861 |
| 2012 | 25,145,799 | | - | - | 1,085,996 | | - | 26,231,795 | 3.69% | 1,872 |
| 2013 | 25,167,703 | | - | 49,116 | 1,085,996 | | - | 26,302,815 | 3.51% | 1,863 |
| 2014 | 24,160,000 | | - | 24,558 | - | | - | 24,184,558 | 3.30% | 1,713 |
| 2015 | 23,110,000 | | - | - | - | | - | 23,110,000 | 3.07% | 1,634 |
| 2016 | 22,015,000 | | - | - | - | | - | 22,015,000 | 2.89% | 1,563 |
| 2017 | 21,080,000 | | - | - | - | | - | 21,080,000 | 2.71% | 1,506 |
| 2018 | 19,750,000 | | - | - | - | | - | 19,750,000 | 2.47% | 1,421 |
| 2019 | 18,390,000 | | - | - | - | | - | 18,390,000 | N/A | 1,326 |

NOTES: (1) Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(a) See Exhibit J-14 for personal income and population data.These ratios area calculated using personal income and population for the prior calendar year.

N/A Information is not available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years

| | Genera | al Bonded | Debt Out | tstandi | ng | % of Actual | | |
|-------------|------------------|-----------|----------|---------|-------------|--------------|----|-----------|
| Fiscal Year | General | | | Ν | Net General | Taxable | | |
| Ending | Obligation | | | В | onded Debt | Value of | | Per |
| June 30, | Bonds | Deduc | ctions | (| Dutstanding | Property (a) | Ca | apita (b) |
| 2010 | \$ 26,860,196 | \$ | - | \$ | 26,860,196 | 5.02% | \$ | 1,874 |
| 2011 | 26,019,747 | | - | | 26,019,747 | 4.86% | | 1,861 |
| 2012 | 25,145,799 | | - | | 25,145,799 | 4.68% | | 1,795 |
| 2013 | 25,167,703 | | - | | 25,167,703 | 4.64% | | 1,782 |
| 2014 | 24,160,000 | | - | | 24,160,000 | 4.45% | | 1,711 |
| 2015 | 23,110,000 | | - | | 23,110,000 | 4.22% | | 1,634 |
| 2016 | 22,015,000 | | - | | 22,015,000 | 3.97% | | 1,563 |
| 2017 | 21,080,000 | | - | | 21,080,000 | 3.76% | | 1,506 |
| 2018 | 19,750,000 | | - | | 19,750,000 | 3.49% | | 1,421 |
| 2019 | 18,390,000 | | - | | 18,390,000 | 3.21% | | 1,326 |

NOTES: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(a) See Exhibit NJ J-6 for property tax data.

(b) Population data can be found in Exhibit J-14.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Direct and Overlapping Governmental Activities Debt As of December 31, 2018

| | Debt Outstanding | Estimated % Applicable (a) | Estimated Share of Overlapping Debt |
|---|------------------------------|-------------------------------|--|
| Governmental Unit | | | |
| Debt repaid with property taxes Municipality County general obligation debt | \$ 19,012,569 662,191,350 | 100.00% 1.25% | \$ 19,012,569 8,266,094 |
| Subtotal, overlapping debt | | | 27,278,663 |
| School district direct debt | | | 19,750,000 |
| Total direct and overlapping debt | | | \$ 47,028,663 |

Sources: Assessed value data used to estimate applicable percentages provided by the County Board of Taxation. Debt outstanding data provided by each Governmental Unit.

- NOTE: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the municipality. This process recognizes that when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt of each overlapping payment.
 - (a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another Governmental Unit's taxable value that is within the District's boundaries and dividing it by each unit's total taxable value.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Legal Debt Margin Information Last Ten Fiscal Years

| Legal Debt Margin Calculation | n for Fiscal Year | 2019 | | | | |
|---|---------------------------|------|---------------|--|--|--|
| | Equalized Valuation Basis | | | | | |
| | 2018 \$ 1,388,949 | | | | | |
| | 2017 | | 1,346,142,206 | | | |
| | 2016 | | 1,250,698,126 | | | |
| | | \$ | 3,985,790,307 | | | |
| Average equalized valuation of taxable property | | \$ | 1,328,596,769 | | | |
| Debt limit (4.0% of average equalization value) | | \$ | 53,143,87 | | | |
| Total net debt applicable to limit | | | 18,390,000 | | | |
| Legal debt margin | | \$ | 34,753,87 | | | |

| | Fiscal Year | | | | | | | | | |
|--|-------------|------------|----|------------|------|-------------|------|------------|----|------------|
| | | 2015 | | 2016 | 2017 | | 2018 | | | 2019 |
| Debt limit | \$ | 52,100,526 | \$ | 51,013,507 | \$ | 50,540,439 | \$ | 51,671,859 | \$ | 53,143,871 |
| Total net debt applicable | | 23,110,000 | | 22,015,000 | | 21,080,000 | | 19,750,000 | | 18,390,000 |
| Legal debt margin | \$ | 28,990,526 | \$ | 28,998,507 | \$ | 29,460,439 | \$ | 31,921,859 | \$ | 34,753,871 |
| Total net debt applicable to the limit as a percentage of debt limit | | 44.36% | | 43.16% | | 41.71% | | 38.22% | | 34.60% |
| | | | | | | Fiscal Year | | | | |
| | | 2010 | | 2011 | | 2012 | | 2013 | | 2014 |
| Debt limit | \$ | 59,992,854 | \$ | 59,092,121 | \$ | 57,107,005 | \$ | 55,296,999 | \$ | 53,323,946 |
| Total net debt applicable | | 28,636,724 | | 27,796,275 | | 28,008,323 | | 28,030,227 | | 24,160,000 |
| Legal debt margin | \$ | 31,356,130 | \$ | 31,295,846 | \$ | 29,098,682 | \$ | 27,266,772 | \$ | 29,163,946 |
| Total net debt applicable to the limit as a percentage of debt limit | | 47.73% | | 47.04% | | 49.05% | | 50.69% | | 45.31% |

Source: Equalized Valuation Basis were obtained from the Annual Report of the State of New Jersey Department of Treasury, Division of Taxation.

(a) Limit set by NJSA 18A:24-19

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Demographic and Economic Statistics Last Ten Fiscal Years

| Year | Population (a) | Per Capita Personal Population (a) Income (b) Income (c) | | | |
|------|----------------|--|--------------------|----------|--|
| 2010 | 13,981 | \$ 661,385,186 | \$ 47,306 | Rate (d) | |
| 2010 | 14,011 | 711,828,855 | φ 47,500 50,805 | 7.60% | |
| 2012 | 14,120 | 749,546,080 | 53,084 | 7.70% | |
| 2013 | 14,122 | 733,553,168 | 51,944 | 7.80% | |
| 2014 | 14,140 | 752,403,540 | 53,211 | 4.40% | |
| 2015 | 14,082 | 762,948,678 | 54,179 | 3.60% | |
| 2016 | 14,000 | 777,560,000 | 55,540 | 3.30% | |
| 2017 | 13,902 | 800,727,396 | 57,598 | 3.00% | |
| 2018 | 13,869 | N/A | N/A | 2.70% | |
| 2019 | N/A | N/A | N/A | N/A | |

Sources:

- (a) Population information provided by the NJ Dept of Labor and Workforce
- (b) Personal income has been estimated based upon the municipal population and per capita personal income presented
- (c) Per capita personal income by county estimated based upon the 2010 census published by the U.S. Bureau of Economic Analysis.
- (d) Unemployment data provided by the NJ Dept of Labor and Workforce

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Principal Employers Current Year and Nine Years Ago

| 2019 | | | |
|---------------------------------|--------------|----------|--|
| Employer | Employees | Rank | Percentage of Total Municipal Employment |
| INFORMATION IS NOT AVAILABLE FO | OR THIS SCHO | OL DISTH | RICT |
| | | | |
| 2010 | | | |
| 2010 | | | Percentage of |
| Employer | Employees | Rank | Total Municipal Employment |

INFORMATION IS NOT AVAILABLE FOR THIS SCHOOL DISTRICT

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|--------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Function/Program | | | | | | | | | | |
| Instruction | | | | | | | | | | |
| Regular | 110.0 | 99.1 | 105.4 | 117.1 | 116.5 | 119.4 | 119.1 | 119.7 | 118.4 | 116.1 |
| Special education | 45.4 | 48.2 | 49.1 | 56.8 | 60.8 | 49.6 | 52.3 | 53.9 | 54.9 | 66.7 |
| Other instruction | 3.6 | 3.6 | 8.0 | 7.1 | 6.1 | 5.3 | 9.1 | 9.6 | 9.1 | 10.1 |
| Support services | | | | | | | | | | |
| Student and instruction | | | | | | | | | | |
| related services | 51.9 | 50.7 | 46.3 | 46.0 | 34.8 | 42.4 | 48.1 | 53.6 | 51.1 | 55.0 |
| General administration | 3.2 | 3.2 | 3.2 | 2.2 | 3.2 | 3.0 | 3.0 | 3.0 | 3.0 | 2.0 |
| School administration services | 12.7 | 11.5 | 11.5 | 12.2 | 14.7 | 14.4 | 18.4 | 15.6 | 14.6 | 15.4 |
| Central services | 5.8 | 4.8 | 5.1 | 5.5 | 4.5 | 4.5 | 4.5 | 4.5 | 4.2 | 4.2 |
| Administrative information | | | | | | | | | | |
| technology | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.8 |
| Plant operations and | | | | | | | | | | |
| maintenance | 3.2 | 3.6 | 2.2 | 2.3 | 1.6 | 3.2 | 5.5 | 5.7 | 7.0 | 9.9 |
| | | | | | | | | | | |
| Total | 236.3 | 225.2 | 231.3 | 249.7 | 242.7 | 242.3 | 260.5 | 266.1 | 262.8 | 280.2 |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Full Time Equivalent District Employees by Function/Program Last Ten Fiscal Years

Source: District Personnel Records

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Operating Statistics Last Ten Fiscal Years

| | | Operating | Cost | | | | Average Daily | Average Daily | % Change in | Student |
|--------|------------|---------------|-----------|------------|-----------|------------|---------------|---------------|---------------|------------|
| Fiscal | June 30 | Expenditures | Per | Percentage | Teaching | Teacher | Enrollment | Attendance | Average Daily | Attendance |
| Year | Enrollment | (a) | Pupil | Change | Staff (b) | Ratio | (ADE) (c) | (ADA) (c) | Enrollment | Percentage |
| 2010 | 1,473 | \$ 25,747,334 | \$ 17,480 | -1.07% | 153 | 1 to 19.93 | 1,466.7 | 1,390.5 | 1.08% | 94.80% |
| 2011 | 1,457 | 25,540,587 | 17,530 | 0.29% | 149 | 1 to 20.03 | 1,456.9 | 1,379.7 | -0.67% | 94.70% |
| 2012 | 1,483 | 26,297,672 | 17,733 | 1.16% | 151 | 1 to 21.07 | 1,470.5 | 1,406.8 | 0.93% | 95.67% |
| 2013 | 1,521 | 29,626,456 | 19,478 | 9.84% | 142 | 1 to 22.94 | 1,531.1 | 1,460.0 | 4.12% | 95.36% |
| 2014 | 1,595 | 28,713,393 | 18,002 | -7.58% | 141 | 1 to 19.69 | 1,594.8 | 1,520.6 | 4.16% | 95.35% |
| 2015 | 1,581 | 30,548,813 | 19,322 | 7.33% | 144 | 1 to 21.66 | 1,581.5 | 1,511.6 | -0.83% | 95.58% |
| 2016 | 1,600 | 31,643,114 | 19,777 | 2.35% | 144 | 1 to 22.25 | 1,600.3 | 1,497.9 | 1.19% | 93.60% |
| 2017 | 1,598 | 33,902,520 | 21,216 | 7.27% | 148 | 1 to 21.42 | 1,598.2 | 1,487.1 | -0.13% | 93.05% |
| 2018 | 1,605 | 36,261,136 | 22,593 | 6.49% | 144 | 1 to 21.25 | 1,605.3 | 1,522.8 | 0.44% | 94.86% |
| 2019 | 1,599 | 38,059,920 | 23,802 | 12.19% | 145 | 1 to 21.39 | 1,610.3 | 1,532.7 | 0.31% | 95.18% |

Source: District Records

(a) Operating expenditures equal total expenditures less debt service and capital outlay.

(b) Teaching staff includes only full-time equivalents or certificated staff.

(c) Average Daily Enrollment and Average Daily Attendance are obtained from the School Register Summary (SRS).

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT School Building Information Last Ten Fiscal Years

| District Building | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|------------------------------------|----------------------|----------|---------|---------|---------|---------|---------|---------|---------|---------|
| Elementary | | | | | | | | | | |
| Irving School (1915) | | | | | | | | | | |
| Square feet | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 | 54,521 |
| Capacity (students) | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 |
| Enrollment | 301 | 290 | 299 | 335 | 336 | 332 | 309 | 315 | 338 | 309 |
| Bartle School (1966) | | | | | | | | | | |
| Square feet | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 | 94,325 |
| Capacity (students) | 485 | 485 | 485 | 485 | 485 | 485 | 485 | 485 | 485 | 485 |
| Enrollment | 453 | 417 | 447 | 422 | 448 | 473 | 461 | 484 | 478 | 461 |
| Middle School | | | | | | | | | | |
| Highland Park Middle School (1998) | | | | | | | | | | |
| Square feet | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 | 78,744 |
| Capacity (students) | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 | 350 |
| Enrollment | 310 | 334 | 322 | 355 | 349 | 339 | 344 | 361 | 362 | 360 |
| High School | | | | | | | | | | |
| Highland Park High School (1925) | | | | | | | | | | |
| Square feet | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 | 144,286 |
| Capacity (students) | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 | 450 |
| Enrollment | 419 | 387 | 411 | 451 | 460 | 474 | 497 | 511 | 480 | 472 |
| Other | | | | | | | | | | |
| Maintenance Building (1925) | | | | | | | | | | |
| Square feet | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Number of Schools at June 30, 2019 | | | | | | | | | | |
| Elementary & Middle = 3 | | | | | | | | | | |
| High school $= 1$ | | | | | | | | | | |
| Other = 1 | | | | | | | | | | |
| Source | : District Facilitie | s Office | | | | | | | | |
| | N/A = Not Avai | lable | | | | | | | | |

NOTE: Year of original construction is shown in parentheses. Increase in square footage and capacity are the result of renovations and additions. Enrollment is based on the annual October District count.

See independent auditors' report.

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Required Maintenance Expenditures by School Facilities Last Ten Fiscal Years

| | Bartle Elementary | | Irving Elementary | | Highland Park Middle & High | | |
|-------------------------|----------------------|-----------|----------------------|---------|--------------------------------|-----------|-----------------|
| Fiscal Year Ending | | School | | School | | School | Total |
| 2010 | \$ | 90,624 | \$ | 75,038 | \$ | 262,344 | \$ 428,006 |
| 2011 | | 96,121 | | 60,166 | | 209,085 | 365,372 |
| 2012 | | 103,226 | | 92,190 | | 254,960 | 450,376 |
| 2013 | | 113,053 | | 74,976 | | 276,534 | 464,563 |
| 2014 | | 87,068 | | 57,420 | | 181,387 | 325,875 |
| 2015 | | 107,424 | | 51,638 | | 240,484 | 399,546 |
| 2016 | | 124,101 | | 70,604 | | 354,583 | 549,288 |
| 2017 | | 151,436 | | 69,127 | | 295,393 | 515,956 |
| 2018 | | 54,780 | | 83,895 | | 214,875 | 353,550 |
| 2019 | | 97,194 | | 68,916 | | 266,391 | 432,501 |
| Total school facilities | \$ | 1,025,027 | \$ | 703,970 | \$ | 2,556,036 | \$ 4,285,033 |

Undistributed Expenditures - Required Maintenance for School Facilities

Note: School Facilities As Defined Under EFCFA. (NJAC 6A:26-1.2 and NJAC 6A:26A-1.3)

Source: District Records

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Insurance Schedule June 30, 2019 (Unaudited)

| | Coverage | Ded | uctible |
|--|--|-----|----------------------------|
| School Commercial Package Policy - Utica Mutual Property-Blanket Building & Contents Comprehensive General Liability Comprehensive Automobile Liability Crime Policy Inland Marine Policy | \$ 81,508,890 3,000,000 1,000,000 100,000 750,000 | \$ | 1,000 500 500 250 |
| Umbrella Liability - Utica Mutual Umbrella Policy | 10,000,000 | | 10,000 |
| School Board Legal Liability - Utica Mutual Per Occurrence General Aggregate | 1,000,000 3,000,000 | | 7,500 7,500 |
| Student Accident Insurance - Monumental Life Insurance Company of Pittsburgh PA: Policy Limit | 5,000,000 | | - |
| Worker's Compensation -NJ School Board Assoc Employer's Liability | 2,000,000 | | - |
| NJ CAP Excess Liability - Fireman's Fund Insurance Excess Liability | 50,000,000 | | - |
| Public Employees' Faithful Performance - Western Surety Company Treasurer of School Monies Bond Business Administrator's Bond | 245,000 100,000 | | - |

Source: District Records

SINGLE AUDIT SECTION

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Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Honorable President and Members of the Board of Education Highland Park Borough Public School District County of Middlesex, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, and the aggregate remaining fund information of the Highland Park Borough Public School District, County of Middlesex, the State of New Jersey, (the District), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 19, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Highland Park Borough Public School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs to be significant deficiencies as findings numbered 2019-001.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Highland Park Borough Public School District's Response to Findings

Highland Park Borough Public School District's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BHC, CAAS, PC BKC, CPAS, PC

MU

Michael A. Holk, CPA, PSA NO. 20CS00265600

December 19, 2019 Flemington, New Jersey





Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular 15-08-OMB

Honorable President and Members of the Board of Education Highland Park Borough Public School District County of Middlesex, New Jersey

Report on Compliance for Each Major Federal and State Program

We have audited the Highland Park Borough Public School District's, (the District), compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and New Jersey OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid* that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2019. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and QuestionedCosts.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08. Those standards, the Uniform Guidance and the OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The District's response to the internal control over compliance findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The District's response was not subjected to the auditing procedures applied in the audit of compliance, and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

BHC, CAAS, PC BKC, CPAS, PC

MU Michael A. Holk, CPA, PSA NO. 20CS00265600

December 19, 2019 Flemington, New Jersey

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Expenditures of Federal Awards, Schedule A For the Fiscal Year Ended June 30, 2019

| | Federal | | | Program | | ant | | | | | Adjustment/ Repayment | | e June 30, 20 | |
|--|------------------|-------------|------------------|--------------------|----------|----------------------|-----------|-----------|---------------------|---------------------|--------------------------|------------|---------------|-----------|
| | CFDA | FAIN | Project | or Award | | riod | Balance | Carryover | Cash | Budgetary | of Prior Year | Accounts | Deferred | Due to |
| Grantor/Program Title | Number | Number | Number | Amount | From | То | 06/30/18 | Amount | Received | Expenditure | Balance | Receivable | Revenue | Grantor |
| U.S. Departments of Education and Health & Human Services general fund Medical assistance program Total general fund | 93.778 | 1805NJ5MAP | N/A | \$ 42,076 | 07/01/18 | 06/30/19 | \$ - - | \$ - - | \$ 42,076 42,076 | \$ 42,076 42,076 | \$ - - | \$ - - | <u>\$ -</u> | \$ - - |
| U.S. Departments of Education and Health & Human Services Special revenue fund School based youth services program School based youth services program | 93.558 93.558 | N/A N/A | 18AEMP 19AEMP | 285,145 277,587 | | 06/30/18 06/30/19 | (1,371) | - | - 277,587 | 1,929 277,587 | 3,300 | - | - | - |
| U.S. Department of Education passed through State Department of Education Special revenue fund | | | | | | | | | | | | | | |
| ESSA Title I A | 84.010A | S010A180030 | ESSA-2150-19 | 314,991 | 07/01/18 | 06/30/19 | - | - | - | 271,429 | - | (271,429) | - | - |
| ESSA Title I A additional | 84.010A | S010A180030 | ESSA-2150-19 | 12,288 | 07/01/18 | 06/30/19 | - | - | - | 9,804 | - | (9,804) | - | - |
| ESSA Title I A | 84.010A | S010A170030 | ESSA-2150-18 | 317,396 | 07/01/17 | 06/30/18 | (130,047) | (47,407) | 130,063 | 16 | - | (47,407) | - | - |
| ESSA Title I A carryover | 84.010A | S010A170030 | ESSA-2150-18 | 317,396 | 07/01/17 | 06/30/18 | - | 47,407 | - | 47,407 | - | - | - | - |
| ESSA Title I SIA A | 84.010A | S010A180030 | ESSA-2150-19 | 12,600 | 07/01/18 | 06/30/19 | - | - | - | 4,049 | - | (4,049) | - | - |
| ESSA Title I SIA A | 84.010A | S010A170030 | ESSA-2150-18 | 34,536 | 07/01/17 | 06/30/18 | (12,617) | (21,919) | 12,617 | - | - | (21,919) | - | - |
| ESSA Title I SIA A carryover | 84.010A | S010A170030 | ESSA-2150-18 | 34,536 | 07/01/17 | 06/30/18 | - | 21,919 | - | 21,919 | - | - | - | - |
| ESSA Title II A | 84.367A | S367A180029 | ESSA-2150-19 | 69,049 | 07/01/18 | 06/30/19 | - | - | - | 49,623 | - | (49,623) | - | - |
| ESSA Title II A | 84.367A | S367A160029 | ESSA-2150-18 | 45,452 | 07/01/17 | 06/30/18 | (11,508) | (2,688) | 11,508 | - | (500) | (3,188) | - | - |
| NCLB II A Carryover | 84.367A | S367A150029 | NCLB-2150-16 | 45,493 | 07/01/16 | 06/30/17 | - | (500) | - | 18 | 518 | - | - | - |
| ESSA Title II A carryover | 84.367A | S367A160029 | ESSA-2150-18 | 45,452 | 07/01/17 | 06/30/18 | - | 8,856 | 17 | 8,856 | (17) | - | - | - |
| ESSA Title III | 84.365A | S365A180030 | ESSA-2150-19 | 23,283 | 07/01/18 | 06/30/19 | - | - | - | 23,066 | - | (23,066) | - | - |
| ESSA Title III | 84.365A | S365A170030 | ESSA-2150-18 | 28,923 | 07/01/16 | 06/30/17 | (9,753) | (8,511) | 9,753 | - | - | (8,511) | - | - |
| ESSA Title III carryover | 84.365A | S365A170030 | ESSA-2150-18 | 28,923 | 07/01/16 | 06/30/17 | - | 8,511 | - | 8,511 | - | - | - | - |
| ESSA Title III Immigrant | 84.365A | S365A180030 | ESSA-2150-19 | 10,208 | 07/01/18 | 06/30/19 | - | - | - | 5,843 | - | (5,843) | - | - |
| ESSA Title III Immigrant | 84.365A | S365A170030 | ESSA-2150-18 | 9,515 | 07/01/17 | 06/30/18 | (2,645) | (6,870) | 2,645 | - | - | (6,870) | - | - |
| ESSA Title III Immigrant carryover | 84.365A | S365A170030 | ESSA-2150-18 | 9,515 | 07/01/17 | 06/30/18 | - | 6,870 | - | 6,870 | - | - | - | - |
| NCLB Title III Immigrant | 84.365A | S365A160030 | NCLB-2150-17 | 9,548 | 07/01/16 | 06/30/17 | (7,813) | - | 7,813 | | - | - | - | - |
| ESSA Title IV A | 84.424A | S424A170031 | ESSA-2150-18 | 10,000 | 07/01/18 | 06/30/19 | (2,297) | (5,668) | 2,281 | - | 16 | (5,668) | - | - |
| IDEA Special education cluster | | | | | | | | | | | | | | |
| IDEA Basic | 84.027A | H027A180100 | IDEA-2150-19 | 415,635 | 07/01/18 | 06/30/19 | - | - | - | 182,536 | - | (182,536) | - | - |
| IDEA Basic | 84.027A | H027A170100 | IDEA-2150-18 | 417,036 | 07/01/16 | 06/30/17 | (51,934) | (47,983) | 297,826 | 245,892 | - | (47,983) | - | - |
| IDEA Basic carryover | 84.027A | H027A170100 | IDEA-2150-18 | 417,036 | 07/01/16 | 06/30/17 | - | 47,983 | - | 47,983 | - | - | - | - |
| IDEA Preschool | 84.173A | H173A180114 | IDEA-2150-19 | 13,405 | 07/01/18 | 06/30/19 | - | - | - | 13,405 | - | (13,405) | - | - |
| IDEA Preschool | 84.173A | H173A170114 | IDEA-2150-18 | 13,088 | | 06/30/17 | (6,119) | - | 6,119 | - | - | - | - | - |
| Total IDEA Special education cluster | | | | | | | (58,053) | | 303,945 | 489,816 | - | (243,924) | - | - |
| Total special revenue fund | | | | | | | (236,104) | | 758,229 | 1,226,743 | 3,317 | (701,301) | - | |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Expenditures of Federal Awards, Schedule A For the Fiscal Year Ended June 30, 2019

| | | | | | | | | | | | | Ad | justment/ | | | |
|---|---------|------------------|---------|-----------|----------|----------|----------------|---------|------|--------------|--------------|----|------------|--------------|--------------|---------|
| | Federal | | | Program | Gr | | | | | | | | payment | Balance | e June 30, 2 | 019 |
| | CFDA | FAIN | Project | or Award | Per | | Balance | Carryov | er | Cash | Budgetary | | Prior Year | Accounts | Deferred | Due to |
| Grantor/Program Title | Number | Number | Number | Amount | From | То | 06/30/18 | Amoun | nt | Received | Expenditure | F | Balance | Receivable | Revenue | Grantor |
| U.C. Demontor of Assimilation and | | | | | | | | | | | | | | | | |
| U.S. Department of Agriculture passed | | | | | | | | | | | | | | | | |
| through State Department of Agriculture | | | | | | | | | | | | | | | | |
| Enterprise fund | | | | | | | | | | | | | | | | |
| Child nutrition cluster | | | | | | | | | | | | | | | | |
| National school lunch program | 10 555 | 10131200 (311000 | | ¢ 05 505 | 10/01/10 | 00/00/10 | <i></i> | ¢ | | | | ¢ | | | ¢ 011 | ¢ |
| non-cash assistance (commodities) | 10.555 | 191NJ304N1099 | N/A | \$ 35,725 | 10/01/18 | 09/30/19 | \$ - | \$ | - 3 | \$ 35,725 | \$ 35,381 | \$ | - | \$ - | \$ 344 | \$ - |
| National school lunch program | | | | | | | | | | | | | | | | |
| non-cash assistance (commodities) | 10.555 | 181NJ304N1099 | N/A | 32,823 | 10/01/17 | 09/30/18 | 400 | | - | - | 400 | | - | - | - | - |
| National school lunch program | | | | | | | | | | | | | | | | |
| cash assistance | 10.555 | 191NJ304N1099 | N/A | 241,198 | 10/01/18 | 09/30/19 | - | | - | 195,373 | 241,198 | | - | (45,825) | - | - |
| National school lunch program | | | | | | | | | | | | | | | | |
| cash assistance | 10.555 | 181NJ304N1099 | N/A | 243,919 | 10/01/17 | 09/30/18 | (19,354) | | - | 19,354 | - | | - | - | - | - |
| School breakfast program | 10.553 | 191NJ304N1099 | N/A | 70,620 | 10/01/18 | 09/30/19 | - | | - | 56,627 | 70,620 | | - | (13,993) | - | - |
| School breakfast program | 10.553 | 181NJ304N1099 | N/A | 58,907 | 10/01/17 | 09/30/18 | (6,544) | | - | 6,544 | - | | - | - | - | - |
| Total enterprise fund and child nutrition cluster | | | | | | | (25,498) | | - | 313,623 | 347,599 | | - | (59,818) | 344 | - |
| Total Federal financial assistance | | | | | | | \$ (261,602) | \$ | - \$ | \$ 1,113,928 | \$ 1,616,418 | \$ | 3,317 | \$ (761,119) | \$ 344 | \$ - |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance, Schedule B For the Fiscal Year Ended June 30, 2019

| | | | | | | | / | | | | | | | |
|---|--|--------------|----------|----------|-----------------------|--------------|-----------------|-------------|--------------|------------|---------------|---------|------------|-------------|
| | | | | | | | | | Repayment | | | | | |
| | | Program | Grant | | Balance June 30, 2018 | | | | of Prior | Balanc | e June 30, 20 |)19 | Me | emo |
| | Project | or Award | Pe | riod | Deferred Rev. | Due to | Cash | Budgetary | Year | Accounts | Deferred | Due to | Budgetary | Cumulative |
| Grantor/Program Title | Number | Amount | From | То | (Accts. Rec) | Grantor | Received | Expenditure | Balances | Receivable | Revenue | Grantor | Receivable | Expenditure |
| State Department of Education | | | | | | | | | | | | | | |
| General fund | | | | | | | | | | | | | | |
| Special education categorical aid | 19-495-034-5120-089 | \$ 901,509 | 07/01/18 | 06/30/19 | \$ - | \$ - | \$ 812,683 | \$ 901,509 | \$ - | \$ - | \$ - | \$ - | \$ 88,826 | \$ 901,509 |
| Equalization aid | 19-495-034-5120-078 | 2,792,423 | 07/01/18 | 06/30/19 | - | - | 2,517,284 | 2,792,423 | - | - | - | - | 275,139 | 2,792,423 |
| Security aid | 19-495-034-5120-084 | 47,872 | 07/01/18 | 06/30/19 | - | - | 43,155 | 47,872 | - | - | - | - | 4,717 | 47,872 |
| Transportation aid | 19-495-034-5120-014 | 240,771 | 07/01/18 | 06/30/19 | - | - | 217,048 | 240,771 | - | - | - | - | 23,723 | 240,771 |
| Extraordinary aid | 19-495-034-5120-044 | 287,221 | 07/01/18 | 06/30/19 | - | - | - | 287,221 | - | (287,221) | - | - | - | 287,221 |
| Extraordinary aid | 18-495-034-5120-044 | 295,481 | 07/01/17 | 06/30/18 | (295,481) | - | 295,481 | - | - | - | - | - | - | 295,481 |
| Non-public transportation aid | 19-495-034-5120-014 | 82,330 | 07/01/18 | 06/30/19 | - | - | - | 82,330 | - | (82,330) | - | - | - | 82,330 |
| Non-public transportation aid | 18-495-034-5120-014 | 76,560 | 07/01/17 | 06/30/18 | (76,560) | - | 76,560 | - | - | - | - | - | - | 76,560 |
| On behalf TPAF Pension contribution - | | | | | | | | | | | | | | |
| post retirement medical | 19-495-034-5094-001 | 1,089,357 | 07/01/18 | 06/30/19 | - | - | 1,089,357 | 1,089,357 | - | - | - | - | - | 1,089,357 |
| On behalf TPAF Pension contribution - | | | | | | | | | | | | | | |
| non-contributory insurance | 19-495-034-5094-004 | 49.241 | 07/01/18 | 06/30/19 | - | - | 49.241 | 49.241 | - | - | - | - | - | 49.241 |
| On behalf TPAF Pension contribution - | | - / | | | | | . , | - / | | | | | | . , |
| long-term disability insurance | 19-495-034-5094-004 | 3,259 | 07/01/18 | 06/30/19 | - | - | 3,259 | 3,259 | - | - | - | - | - | 3,259 |
| On behalf TPAF Pension contribution - | | -, | | | | | -, | -, | | | | | | -, |
| teachers' pension & annuity fund | 19-495-034-5094-002 | 2,352,348 | 07/01/18 | 06/30/19 | _ | - | 2,352,348 | 2,352,348 | - | - | - | - | - | 2,352,348 |
| Reimbursed TPAF Social Security | 17 175 051 5071 002 | 2,552,510 | 0//01/10 | 00/00/19 | | | 2,002,010 | 2,002,010 | | | | | | 2,002,010 |
| contribution | 19-495-034-5094-003 | 964,823 | 07/01/18 | 06/30/19 | | _ | 917.404 | 964,823 | | (47,419) | | - | | 964.823 |
| Reimbursed TPAF Social Security | 17-475-054-5074-005 | 704,025 | 07/01/10 | 00/30/17 | | | <i>J</i> 17,404 | 704,825 | | (47,417) | | | | 704,825 |
| contribution | 18-495-034-5094-003 | 940,014 | 07/01/17 | 06/30/18 | (45,915) | _ | 45,915 | | | | | - | | 940.014 |
| Total general fund | 18-475-054-5074-005 | 940,014 | 0//01/17 | 00/30/18 | (417,956) | | 8,419,735 | 8,811,154 | | (416,970) | | | 392,405 | 10.123.209 |
| e | | | | | (417,550) | | 0,417,755 | 0,011,154 | | (410,970) | | | 372,403 | 10,125,207 |
| Special revenue fund | 10, 105, 024, 5120, 005 | 202.074 | 07/01/10 | 06/20/10 | | | 054 (70 | 202.074 | | | | | 20 200 | 202.074 |
| Preschool education aid | 19-495-034-5120-086 | 282,976 | 07/01/18 | 06/30/19 | - | - | 254,678 | 282,976 | - | - | - | - | 28,298 | 282,976 |
| Nonpublic technology initiative aid | 19-100-034-5120-373 | 2,808 | 07/01/18 | 06/30/19 | - | | 2,808 | 2,649 | | - | - | 159 | - | 2,649 |
| Nonpublic technology initiative aic | 18-100-034-5120-373 | 2,812 | 07/01/17 | 06/30/18 | - | 250 | - | - | 250 | - | - | - | - | - |
| Nonpublic textbook aid | 19-100-034-5120-064 | 4,165 | 07/01/18 | 06/30/19 | - | - | 4,165 | 2,277 | - | - | - | 1,888 | - | 2,277 |
| Nonpublic textbook aid | 18-100-034-5120-064 | 4,164 | 07/01/17 | 06/30/18 | - | 2,533 | - | - | 2,533 | - | - | - | - | - |
| Nonpublic nursing services | 19-100-034-5120-070 | 9,118 | 07/01/18 | 06/30/19 | - | - | 9,118 | 8,483 | - | - | - | 635 | - | 8,483 |
| Nonpublic nursing services | 18-100-034-5120-070 | 8,342 | 07/01/17 | 06/30/18 | - | 814 | - | - | 814 | - | - | - | - | - |
| Nonpublic security aid | 19-100-034-5120-509 | 14,100 | 07/01/18 | 06/30/19 | - | - | 14,100 | 13,946 | - | - | - | 154 | - | 13,946 |
| Nonpublic security aid | 18-100-034-5120-509 | 6,450 | 07/01/17 | 06/30/18 | - | 23 | - | - | 23 | - | - | - | - | - |
| Non-public auxiliary/handicapped transportation aic | 19-100-034-5120-068 | 717 | 07/01/18 | 06/30/19 | - | - | 717 | 717 | - | - | - | - | - | 717 |
| Non-public auxiliary services aid | | | | | | | | | | | | | | |
| Compensatory education | 19-100-034-5120-067 | 1,354 | 07/01/18 | 06/30/19 | - | - | 1,354 | 1,354 | - | - | - | - | - | 1,354 |
| Compensatory education | 18-100-034-5120-067 | 1,772 | 07/01/17 | 06/30/18 | - | 1,772 | - | - | 1,772 | - | - | - | - | - |
| Non-public handicapped aid | | | | | | | | | | | | | | |
| Examination and classification | 19-100-034-5120-066 | 2,546 | 07/01/18 | 06/30/19 | - | - | 2,546 | 2,546 | - | - | - | - | - | 2,546 |
| Examination and classification | 19-100-034-5120-066 | 2,919 | 07/01/18 | 06/30/19 | - | - | 2,919 | 2,919 | - | - | - | - | - | 2,919 |
| Examination and classification | 18-100-034-5120-066 | 8,911 | 07/01/17 | 06/30/18 | - | 1,272 | - | - | 1,272 | - | - | - | - | - |
| Examination and classification | 18-100-034-5120-066 | 1,095 | 07/01/17 | 06/30/18 | - | 1 | - | - | 1 | - | - | - | - | - |
| Supplemental instruction | 19-100-034-5120-066 | 5,551 | 07/01/18 | 06/30/19 | - | - | 5,551 | 3,172 | - | - | - | 2,379 | - | 3,172 |
| | | | 07/01/17 | 06/30/18 | | 2 172 | -, | -,-,- | 3,172 | | | _, , | | 2,172 |
| Supplemental instruction | 18-100-034-5120-066 | 3.172 | 0//01/17 | 00/30/18 | - | 3.172 | - | - | | | | - | - | |
| Supplemental instruction Corrective speech | 18-100-034-5120-066 18-100-034-5120-066 | 3,172 893 | 07/01/17 | 06/30/18 | - | 3,172 893 | - | - | 5,172 893 | - | - | - | - | - |

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HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance, Schedule B For the Fiscal Year Ended June 30, 2019

| | | Program | Gra | ant | Balance Jur | a 30, 2018 | | | Repayment of Prior | Balan | ce June 30, 2 | 2010 | м | emo |
|--|---------------------|----------|----------|----------|---------------|------------|--------------|-------------|-----------------------|--------------|---------------|---------|------------|--------------|
| | Project | or Award | Peri | | Deferred Rev. | Due to | Cash | Budgetary | Year | Accounts | Deferred | Due to | Budgetary | Cumulative |
| Grantor/Program Title | Number | Amount | From | То | (Accts. Rec) | Grantor | Received | Expenditure | Balances | Receivable | Revenue | Grantor | Receivable | Expenditure |
| Debt service fund | | | | | | | | | | | | | | |
| Debt service aid - State support | 19-495-034-5120-017 | \$ 6,557 | 07/01/18 | 06/30/19 | \$- | \$ - | \$ 6,557 | \$ 6,557 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 6,557 |
| NJ School Development Authority | | | | | | | | | | | | | | |
| Capital projects fund | | | | | | | | | | | | | | |
| Bartle School window replacement | 2150-085-14-1001 | 494,340 | Not app | olicable | (494,340) | - | - | - | - | (494,340) | - | - | - | 494,340 |
| Total capital projects fund | | | | | (494,340) | - | - | - | - | (494,340) | - | - | - | 494,340 |
| State Department of Agriculture | | | | | | | | | | | | | | |
| Enterprise fund | | | | | | | | | | | | | | |
| State school lunch program | 19-100-010-3350-023 | 6,781 | 07/01/18 | 06/30/19 | - | - | 5,478 | 6,781 | - | (1,303) | - | - | - | 6,781 |
| State school lunch program | 18-100-010-3350-023 | 6,650 | 07/01/17 | 06/30/18 | (512) | - | 512 | - | - | - | - | - | - | 6,650 |
| Total enterprise fund | | | | | (512) | - | 5,990 | 6,781 | - | (1,303) | - | - | - | 13,431 |
| Total State financial assistance | | | | | \$ (912,808) | \$ 10,730 | \$ 8,730,238 | \$9,145,531 | \$ 10,730 | \$ (912,613) | \$ - | \$5,215 | \$ 420,703 | \$10,958,576 |
| Less: On behalf TPAF Pension system contributions | | | | | | | | (3,494,205) | | | | - | | |
| Total for state financial assistance - major program determine | ation | | | | | | | \$5,651,326 | | | | | | |

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2019

Note 1 - General

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance present the activity of all federal awards and state financial assistance programs of the Highland Park Borough Public School District. The District is defined in Note 1 (A) to the District's basic financial statements. All federal awards and state financial assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, is included on the Schedules of Expenditures of Federal Awards and State Financial Assistance.

Note 2 - Basis of accounting

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1 (C) and 1 (D) to the Board's financial statements.

Note 3 - <u>Relationship of financial statements</u>

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$11,797) for the general fund and (\$34,748) for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

2 of 2 HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2019

Note 3 - <u>Relationship of financial statements (continued)</u>

Financial assistance revenues are reported in the District's basic financial statements on a GAAP basis as follows:

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| | Local | Federal | State | | | Total |
|----------------------|--------------|-----------------|-------|-----------|----|------------|
| General fund | \$ - | \$ 42,076 | \$ | 8,799,357 | \$ | 8,841,433 |
| Special revenue fund | 48,882 | 1,218,418 | | 310,142 | | 1,577,442 |
| Debt service fund | - | - | | 6,557 | | 6,557 |
| Food service fund | _ | 347,599 | | 6,781 | | 354,380 |
| Total awards and | | | | | | |
| financial assistance | \$ 48,882 | \$ 1,608,093 | \$ | 9,122,837 | \$ | 10,779,812 |

Note 4 - Relationship to federal and state financial reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5 - Other

Revenues and expenditures reported under the USDA Commodities Program represent current year distributions, respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2019. TPAF Social Security contribution represents the amount reimbursed by the state for the employer's share of Social Security contributions for TPAF members for the year ended June 30, 2019.

Note 6 - Adjustments on the Schedule of Federal Awards

On Schedule A; the adjustment for the School Based Youth Program for the Fiscal Year 2018 for \$3,300, the net adjustments to the ESSA Title II A program for \$1 and the adjustment to the ESSA Title IV program for \$16 represents adjustments to activity to correspond to board financial reports.

Note 7 - Indirect costs

The District has elected not to utilize the 10% de minimis indirect cost rate.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Findings and Questioned Costs - Section I For the Fiscal Year Ended June 30, 2019

Section I - Summary of Auditor's Results

| Financial Statements | | | | | | |
|---|------------------------|---------------------------------------|--|--|--|--|
| Type of auditor's report issued | | Unmodified | | | | |
| Internal Control Over Financial Reporti | ng: | | | | | |
| Were material weakness(es) identif Were significant deficiencies identi | | | | | | |
| Noncompliance material to basic financial statements noted? | Yes X No | | | | | |
| Federal Awards | | | | | | |
| Internal Control Over Major Programs: | | | | | | |
| Were material weakness(es) identified Were significant deficiencies identified | | | | | | |
| What was the type of auditor's report is major programs? | sued on compliance for | Unmodified | | | | |
| Were any audit findings disclosed that a reported in accordance with 2 CFR 20 | | Yes X No | | | | |
| Identification of Major Programs: | | | | | | |
| CFDA Number(s) | FEIN Number(s) | Name of Federal Program or Cluster | | | | |
| | | IDEA Special Education Cluster | | | | |
| 84.027 | H027A180100 | IDEA Basic | | | | |
| 84.173 | IDEA Preschool | | | | | |
| | | | | | | |

What was the dollar threshold used to distinguish between Type A and Type B programs?

Did the auditee qualify as a low-risk auditee?

\$750,000

X Yes No

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Findings and Questioned Costs - Section I For the Fiscal Year Ended June 30, 2019

Section I - Summary of Auditor's Results (continued)

State Awards

| What was the dollar threshold used to distinguish between A and Type B programs? | n Type \$750,000 |
|--|--|
| Did the auditee qualify as a low-risk auditee? | X Yes No |
| Internal Control Over Major Programs: | |
| Were material weakness(es) identified? Were there significant deficiencies identified that a considered to be material weaknesses? | Yes X No X Yes None reported |
| What was the type of auditor's report issued on complian major programs? | nce for Unmodified |
| Were any audit findings disclosed that are required reported in accordance with NJ OMB Circular Letter 15 applicable? Identification of Major Programs: | |
| State Grant/Project Numbers | Name of State Program |
| | State Aid Public Cluster: |
| 19-495-034-5120-089 | Special Education Categorical Aid |
| 19-495-034-5120-078 | Equalization Aid |

19-495-034-5120-084

Security Aid

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Findings and Questioned Costs - Sections II and III For the Fiscal Year Ended June 30, 2019

Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the general-purpose financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey

Finding 2019-001

Type: Internal control over financial reporting.

Criteria: The District must submit all required documentation to the NJ Schools Development Authority (SDA) to facilitate the collection of state aid funding for their completed facility projects in the capital projects fund.

Condition: The District has not received NJ SDA funding from one of the three completed facility projects.

Cause: Unknown

Effect: By not collecting the SDA award funding, the District had to take an interfund loan from the general fund to complete the projects. Also, as more time elapses, there is an increased risk that the District will be unable to collect the funds.

Recommendation: The District should make a continuing effort to collect the NJ Schools Development Authority award funds receivable for one completed facility project in the capital projects fund.

Views of Responsible Officials and Planned Corrective Action (unaudited): The responsible officials agree with the finding and will address the matter as part of their corrective action plan which includes utilizing the assistance of a contracted specialist.

This was a finding in the prior year.

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

There were no findings or questioned costs for the year ended June 30, 2019.

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Status of Prior Year Findings

In accordance with government auditing standards, our procedures included a review of all prior year recommendations including findings. Corrective action had been taken on all prior year findings except for the following. The District has taken corrective action for recommendation 2018-02 and a continuing effort to collect funds due from the District for NJ School Development Authority has been included as recommendation number 2019-01.