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INTRODUCTORY SECTION



Kathryn Davenport Business Administrator

Honorable President and Members of the Board of Education Lakeland Regional High School District County of Passaic, New Jersey 07465 November 12, 2019

Dear Board Members:

The comprehensive annual financial report of the Lakeland Regional High School District (the "District") for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials and consultants. The financial section includes the Independent Auditor's Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected economic and demographic information, financial trends and the fiscal capacity of the District, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"), and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Information related to this single audit, including the auditor's' report on the internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

1. <u>REPORTING ENTITY AND ITS SERVICES:</u>

The Lakeland Regional High School District is an independent reporting entity within the criteria adopted in Governmental Accounting Standards Board ("GASB") in Codification Section 2100. All funds of the District are included in this report. The Lakeland Regional High School District Board of Education and its school constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels 9 through 12. These services include a wide range of academic and elective courses as well as special education for handicapped youngsters. The District completed the 2018-19 school year with an enrollment of 970 students.

2. ECONOMIC CONDITION AND OUTLOOK:

The overall regional equalized property assessment increased for the first time in many years during the 2017-18 school year. Then, in 2018-19, we saw the largest increase in quite some time of \$52,506,112, as indicated by the table, below:

Fiscal Year	Regional Equalized Property Valuation	Difference
2015-16	2,887,206,475	
2016-17	2,875,130,157	-12,076,318
2017-18	2,892,058,660	+16,928,503
2018-19	2,944,564,772	+52,506,112

<u>3</u>. <u>MAJOR INITIATIVES:</u>

A. District Planning Initiatives

Lakeland Regional High School District

Lakeland Regional High School, serving grades 9-12, is a comprehensive high school district. Students come to the high school from the Ringwood and Wanaque elementary districts and several private schools. The constituent communities have a combined population of approximately 23,969 for the calendar year of 2019.

As a comprehensive high school, Lakeland offers an extensive curriculum designed to serve the interests and abilities of all students. The high school operates under an intensive scheduling format, consisting of five, 80-minute blocks per day. In the intensive scheduling format, students concentrate in greater depth in longer periods. We have an A/B full year course schedule to prepare students for end-of-course testing. To be eligible for graduation each student must acquire 130 credits, meet all State and District course requirements and pass all New Jersey State and Federal ESEA-required testing.

During the 2018-19 school year the District completed its 2nd year of its Strategic Plan. This Strategic Plan is in place for the 2018-2021 school years and is listed on the school's website.

The Strategic Plan delineates four District-wide goals for 2018-21:

- 1. To provide students with a variety of educational programs to promote academic and career readiness for all learners.
- 2. To provide a safe and supportive environment to increase resiliency and prepare students for postgraduation life.
- 3. To nurture and cultivate a safe, secure, and welcoming school environment that creates productive relationships with the surrounding communities.
- 4. To develop a safe and modern, accessible learning environment that affords our students and community the opportunity to develop 21st-century learning skills.

The District also went through the Quality Single Accountability Continuum Performance Review (QSAC) during the 2018-19 school year and remained on target in all areas. The goal is to remain at the current scores from this review or to grow based on the scores. **District's scores** = 81% Instruction & Program, 96% Fiscal Management, 100% Governance, 100% Operations and 95% Personnel. All five areas of the District Performance Review are satisfactory and we are designated as a high achieving school.

Lakeland Regional High School is preparing its students for 21st Century College and Career Readiness by offering an extensive multi-leveled curriculum in all subject areas to meet the needs of all students within the District. Our annual career day is presented to the entire sophomore class to assist them with this career research, as well as the College & Career Day for juniors. These presentations incorporate speakers from the community as well as companies in the tristate area who take the time to discuss the job performance requirement and the educational needs to become involved in each career.

To prepare students for their high school experience the entire 9th grade class is invited to participate in the **Freshman Connections Program** every August. This two-day program involves student-driven activities by students who are leaders in various clubs within the school. In addition, club advisors, counselors, teachers and administrators work with these students in a review of study skills, character, academic opportunities and an introduction to co-curricular activities and athletics. Students are scheduled for this program based on their Pathways class assignment. The peer leaders and counselors with whom they work during the two days are the same individuals with whom they will be during meetings throughout the school year. This gives new students the opportunity to become part of the school culture and most importantly build school connectedness for a successful high school experience.

In addition to this program we now have our **Speak With a Newbie Program (SWAN)** that offers the same experience to students who transfer into LRHS at all grade levels offering them ongoing support and guidance for connectedness and adjusting to their new school environment. This includes students moving in from other communities, other states and, in some cases, other countries.

Pathways to College and Career is a Freshman course which prepares students to succeed in high school along with planning their future endeavors. This course also assists students with test taking skills, communication, and study strategies. In addition, counselors work with students using **Naviance** to help students develop educational and career goals as well as building upon the **Connections Program** with a focus on character and providing tolerance and diversity education. This also makes students aware that harassment, intimidation and bullying does not belong in our school or anywhere else. These programs are continued in 10th grade with **EXPLORE** which provides students with support and awareness of testing (e.g., PSAT), which is used to identify student weaknesses and strengths in several academic areas. The **Junior Conference** takes place in the 11th grade and parents and students work with counselors to review student's progress and to build post-secondary plans for college and careers. In senior year, students have the opportunity to experience a **Senior Option**. **Senior Options** include; Dual Enrollment, School to Work, and Senior Internship opportunities. Students that are involved with School to Work or Senior Internship will gain hands-on experience in a career in which they are interested and gain valuable experience for their resume and college applications.

In addition, we offer the ACCUPLACER to Juniors and Seniors who are enrolled in our PCCC Algebra course and students who need to meet a graduation requirement. The ASVAB is also offered to students in their junior or senior year who are interested in the military or need to fulfill a state testing requirement.

AP Environmental Science recently became a 10-credit course. This meant that the class was held each day of the week, instead of only on "A" days. This expansion of the course allowed students to focus more closely on interpreting lab data in order to be more prepared for the AP Exam in May. The resulting exam scores were higher than average scores for the students indicating this boost in class time was necessary to properly prepare them for the exam.

As required, the LRHS District implements a teacher and administrative observation tool under **ACHIEVE** NJ. This includes multiple observations and conferences along with ongoing training for teachers and administrators. Student Growth Objectives are used to measure student performance and require a review by the School Improvement Panel and the DEAC Committee. The results of all observations during the 2018-19 school year have been reported to the state via NJSMART.

Lakeland Regional High School District conducted its second year of NJ Student Learning Assessments which are mandatory for all New Jersey public schools and was featured as a District with one of the highest average scores in Passaic County.

Lakeland Regional High School has a comprehensive school counseling program. Lakeland is the first school in the state of New Jersey to demonstrate this level of accountability for school counseling and is a two-time recipient of the nationally **Recognized ASCA Model Program (RAMP)** award.

The District conducted its annual informational programming which included: Back to School Night, Freshman Parent Orientation Program, a meeting for parents of academically talented seventh grade students, Financial Aid Workshops for parents and students, and an Open House for incoming freshman students and their parents. Other parent/community contacts included: Guidance Advisory Committee, parents, teachers and administrators, partnership with Kaplan test prep, Ringwood and Wanaque libraries, and Passaic County Community College (PCCC). The Superintendent Advisory Committee is now the **DEAC** Committee consisting of administrators, parents and faculty and continues to review programs, courses and student support for academic and social success. The main focus is on student performance and monitoring the Stronge Evaluation Model.

Parent meetings for students who are at risk took place and students have enrolled in our Educational Support Programs (ESP) to assist them in the areas of Language Arts Literature and Mathematics.

SAIL is a school refusal program for students with documented diagnosis of mental health challenges (i.e., depression, anxiety, panic disorder, etc.) that impact their ability to attend and be successful in a traditional school environment. The students are not necessarily special education students, but they must go through an intake process to identify factors for the school refusal. This process includes our three school psychologists and our school counselors from our Guidance Department. The classroom is self-contained and our teachers are handpicked for their positive student interactions and ability to provide a nurturing and effective learning environment.

Lakeland Regional High School's Alternative Learning Program is designed to provide identified at-risk students the opportunity to complete their high school education and achieve their high school diploma in a supportive, individualized learning environment. Alternative students are scheduled into an academic program that meets all district and state requirements. Additionally, specialized instructional approaches, supportive services and opportunities for individualized self-pacing, provide assistance to students in developing responsible patterns of behavior.

The Lakeland Website continues to serve as a very valuable tool for communication to the parents, students and the greater Lakeland community. The District added a **Facebook** page several years ago which continues with great success. The **Parent Portal** is a principal component for parental/school communication. Parent Portal enables parents, through a password protected connection, to view their child's schedule, grades and attendance and discipline records via Lakeland's website. In addition to Parent Portal, every staff member has an e-mail address and voice mail telephone number. Our School Messenger system allows the District to contact the entire community of Board members, parents, staff and administrators or many subgroups through a broadcast telephone SMS & E-mail. This was used many times during the last two school years, particularly with the regular snowfall our area receives during the winter months. The community feedback on these two communication systems has been extremely positive.

The **Renaissance Program** has been an ongoing project at Lakeland. This program is designed to inspire acceptance and excitement for academic success in high school. Through this program Lakeland continues to increase student performance and teacher enthusiasm. At the same time the Renaissance program initiative strives to raise the level of community participation in school activities. The District's (SWAP - Speak with a Peer) and LEAP (Leaders Encouraging Adolescent Progress) also continues to provide many student-to-student programs and contacts supporting student success during the year and throughout the summer.

Along with its extensive and comprehensive curriculum, Lakeland Regional High School is proud of the 31 varsity athletic teams (67 total teams) and 87 clubs and activities that are available to the students from Ringwood and Wanaque. Over the past few years student participation in these offerings has increased and as a result the school has enjoyed many county, conference and state championships. This success promotes enthusiasm and pride throughout the entire Lakeland complex.

Some of the co-curricular offerings include Robotics, Cultural Clubs, Performing Arts programs and a plethora of everything in between. These programs along with our athletic programs are known throughout the community and utilized as a means of community support and communication.

B. Facilities Improvements

During the 2018-19 school year, the Board of Education pursued and completed several much-needed capital projects and upgrades, both large and small, designed to update the school's functionality and appearance. During the summer of 2018, the district moved into overdrive to launch several of our most impressive capital projects to date; namely, our 2nd state-of-the-art Biotech STEM lab, the completion of air conditioning throughout the entire campus (including both gymnasiums), our high-security "man-trap" for entrance to the Main Office and installation of 3M® security window film on all first-floor windows. Our new STEM lab contains flexible student work stations, conferencing areas and a number of high-tech/commercial-grade instruments.

The air conditioning of all East Building instructional areas, the campus Cafeteria, the East and West building gymnasiums and a centralizing of the controls for our district's Main Office areas was completed during the 2018-19 school year. We now have a fully air-conditioned campus.

Also, during 2018-19, the district performed a review of options for upgrade of its running track. Various upgrades were considered and a purchase order was issued to complete the full renovation in the summer of 2019.

Finally, a major security upgrade was completed in the fall of 2018 creating a "man trap" entrance for our district's Main Office to cement the security of students and staff at our key portal to the campus buildings.

C. Test Results

In two key areas, Scholastic Aptitude Test (SAT) and Advanced Placement (AP) tests, Lakeland experienced positive results.

The SAT class of 2019 averages are excellent for both the verbal and math sections of the test. The following list provides results for the last 10 years for comparison:

	Verbal	Math	Writing	Total SAT	% of Class Taking Test
Class of 2019	550	540	N/A	1090	76%
Class of 2018	570	558	N/A	1128	62%
Class of 2017	560	548	N/A	1108	72%
Class of 2016	505	524	496	1525	74%
Class of 2015	494	512	487	1493	70%
Class of 2014	507	522	509	1538	78%
Class of 2013	510	520	503	1533	76%
Class of 2012	492	503	499	1494	81%
Class of 2011	510	521	515	1546	76%
Class of 2010	508	520	512	1540	53%

D. Implementation of School - Level Plans (N.J.A.C. 6:8-4.4) for the 2018-2019 School Year

During the 2018-19 school year we continued to focus on the goals and objectives set within the new Strategic Plan. There has been a focus on delivering an exemplary educational program for our students, including the use of additional technology and the implementation of online programs for students and staff. We continued to move forward in the area of wireless technology by installing additional wireless ports for Chromebooks. During 2018-19 we added to our fleet of Chromebooks which have been in high demand in all our classrooms. This has simplified NJ Student Learning Assessment testing and allowed us to complete the process in far fewer days so that less instructional time is spent on testing. Our computer labs have been updated with new equipment and software to further facilitate our NJ Student Learning Assessment process.

E. Professional Development Activities (N.J.A.C. 6:8-4.8)

The Lakeland Regional High School District will provide workshops/trainings in the areas identified in our Needs Assessment and Professional Development Plan. These opportunities will be offered to staff and address areas such as 21st Century Classroom Skills, Implementing the NJSLS standards and NJ Student Learning Assessment. Opportunities will also be provided for training teachers in the use of handheld devices in the classroom, cooperative learning, data driven instruction/assessment and the infusion of technology throughout the curriculum. Lakeland Regional High School provides three means for faculty to obtain professional development hours based on our most recent Professional Development Plan

1. Topics discussed during our scheduled professional days address the use and implementation of technology in the classroom and District. During the professional development process, our Professional Development Committee reviews the District Strategic Plan, Technology Plan and surveys the staff to determine and coordinate the District's professional development activities. The District continues to make a commitment to providing quality professional development, 2 full days and up to 6 half days are built into the school calendar. This is in addition to the District sending staff members to out of district workshops, online courses for advanced learners and reimbursement for college courses.

2. The New Jersey Department of Education requires annual training on a variety of topics. To abide by this requirement, the Lakeland Regional High School District has contracted with Global Compliance Network (GCN). GCN is an internet based training program. After finishing a required training module, an electronic record of that training goes to an online database. After all the necessary modules are completed, a staff member can print a record of those trainings. Examples of these trainings are: Affirmative Action, The New Jersey Anti-Bullying Bill of Rights, The I&RS Process, Section 504 and Gang Awareness.

3. Teachers will be trained on the use of any and all assistive technologies that are to be used in the classroom, Media Center and other parts of the school facility. Training/professional development will be provided before the implementation of the assistive technology in the classroom and on-going training will be offered for additional support. This model will also apply to any assistive technology that is mandated for use by student IEPs and 504 plans. This also includes the use of new software for IEPs and ongoing training for co-teaching in the in class support environment.

F. <u>Multimedia Lab In service 2018-19</u>

Lakeland provides two days of new teacher training on a variety of topics including: the Stronge Model, OASYS software, turnitin.com- an anti-plagiarism tool- electronic lesson plans, cyber bullying, etc. Staff members conducted these sessions at the end of August to assist new staff hires with the various technology used by the District. At Back-to-School night in September 2018, the guidance director and counselors supplied information to parents regarding logon procedures for the Real Time Parent Portal application.

In 2018-19, computer technology classes continue to host a variety of student projects using Final Cut Pro, PowerPoint, Adobe Photoshop, Adobe Premiere, Flash, and Audacity. The lab utilization calendar shows classes made use of EBSCO, Facts on File, and ProQuest databases, Blue Jay compiling, Everfi, International Business Plan, Microsoft Office Suite and turnitin.com software to research information, model scenarios, and create reports. Lab opportunities are offered to all staff on a regular basis in order to provide students with computer sessions for class use. Professional development seminars were also offered to staff regarding data input for SGO Excel worksheets, document log assembly, Google Suite for Education.

4. INTERNAL ACCOUNTING CONTROLS

Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to major federal and state award programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.

5. BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by a vote of the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriation of fund balance in the subsequent year. Those amounts to be reappropriated are reported as components of fund balance at June 30, 2019.

6. ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements," Note 1.

<u>7</u>. <u>CASH MANAGEMENT:</u>

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements," Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

<u>8.</u> <u>RISK MANAGEMENT:</u>

The Board carries various forms of insurance, including but not limited to general liability, workers compensation, health, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

The Board is a member of the Pooled Insurance Program of New Jersey ("PIP"). The PIP is a risk-sharing public entity risk fund that is both an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage to its members. Additional information on the PIP is included in Note 10 to the Basic Financial Statements.

9. OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"), and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* The auditors' report on the basic financial statements and specific required supplementary information is included in the financial section of this report. The auditors' reports related specifically to the single audit and *Government Auditing Standards* are included in the single audit section of this report.

<u>10.</u> <u>ACKNOWLEDGMENTS:</u>

We would like to express our appreciation to the members of the Lakeland Regional High School Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

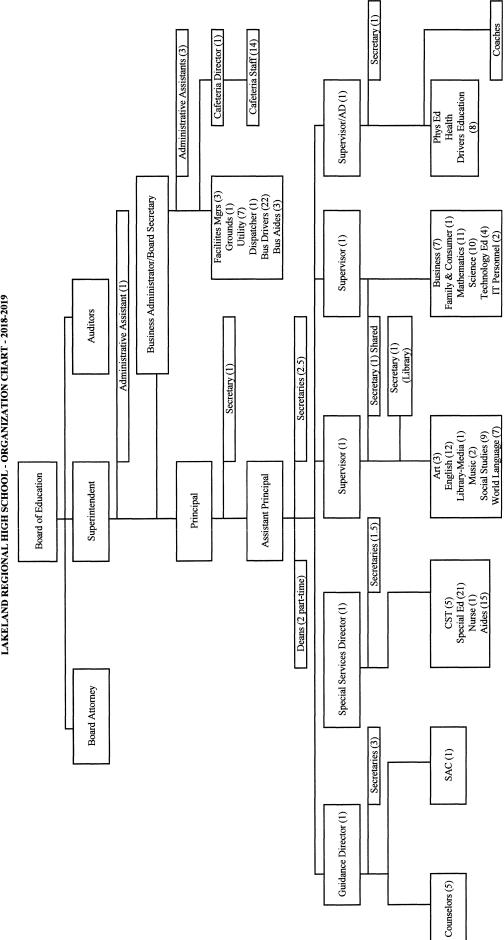
Respectfully submitted,

Hugh Beattie

Hugh Beattie Superintendent of Schools

Kathryn Davenport

Kathryn Davenport Board Secretary/School Business Administrator



LAKELAND REGIONAL HIGH SCHOOL - ORGANIZATION CHART - 2018-2019

LAKELAND REGIONAL HIGH SCHOOL DISTRICT ROSTER OF OFFICIALS JUNE 30, 2019

Members of the Board of Education	Term Expires
Robert Adams, President	2020
Joseph Walker, Vice President	2021
Gerald Brennan	2020
Maryann Brett	2019
John Griffin	2020
Samuel Nastory, Jr.	2019
Suzanne Raoul	2021
Daniel Sinclair	2021
Bruce Gibson	2019

Other Officers

<u>Title</u>

Hugh Beattie Kathryn Davenport Virginia Merlino Superintendent of Schools Board Secretary/School Business Administrator Treasurer

LAKELAND REGIONAL HIGH SCHOOL DISTRICT Consultants and Advisors

Architects/Engineers

Solutions Architecture 81 Clay Street 2nd Floor, Suite #2 Newark, NJ 07104

FKA Architects 306 Ramapo Valley Road Oakland, NJ 07436

Audit Firm

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Official Depository

Lakeland Bank 94 Ringwood Avenue Wanaque, NJ 07465

FINANCIAL SECTION

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Independent Auditors' Report

The Honorable President and Members of the Board of Education Lakeland Regional High School District County of Passaic, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Lakeland Regional High School District (the "District") in the County of Passaic as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable President and Members of the Board of Education Lakeland Regional High School District Page 2

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District, as of and for the fiscal year ended June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and post-retirement benefit schedules in Exhibits L-1 through L-5 and the related notes, and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Honorable President and Members of the Board of Education Lakeland Regional High School District Page 3

The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 12, 2019 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Mount Arlington, New Jersey November 12, 2019

NISIVOCCIA LLP

Francis Jones

Licensed Public School Accountant #1154 Certified Public Accountant

REQUIRED SUPPLEMENTARY INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS

This discussion and analysis of the Lakeland Regional High School District's financial performance provides an overall review of its financial activities for the fiscal year ended June 30, 2019. The intent of this is to look at the District's financial performance as a whole. Readers should also review the basic financial statements and notes to enhance their understanding of the District's financial performance.

Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so that the reader can understand the District as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district-wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District's operations in *more* detail than the district-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds statements* offer *short* and *long-term* financial information about the activities the District operates like a business, such as food services and transportation.
- *Fiduciary funds statements* provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the fiscal year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1 Organization of Lakeland Regional High's Financial Report

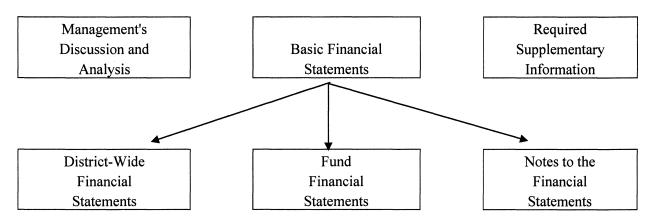


Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

Figure A-2

Major Features of the District-Wide and Fund Financial Statements

		Fund Financial Statements						
	District-Wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds				
Scope	Entire District (except fiduciary funds)	The activities of the District that are not proprietary or fiduciary, such as special education and building maintenance	Activities the District operates similar to private businesses: food services and transportation	Instances in which the District administers resources on behalf of someone else, such as scholarship programs and student activities monies.				
Required Financial Statements	 Statement of net position Statement of activities 	 Balance sheet Statement of revenue, expenditures, and changes in fund balances 	 Statement of net position Statement of revenue, expenses, and changes in net position Statement of cash flows 	 Statement of fiduciary net position Statement of changes in fiduciary net position 				
Accounting Basis and Measurement Focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus				
Type of Asset/Liability Information	All assets and liabilities, both financial and capital, short-term and long-term	Generally, assets expected to be used up and liabilities that come due during the fiscal year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can				
Type of Inflow/Outflow Information	All revenue and expenses during the fiscal year, regardless of when cash is received or paid	Revenue for which cash is received during or soon after the end of the fiscal year; expenditures when goods or services have been received and the related liability is due and payable	All revenue and expenses during the fiscal year, regardless of when cash is received or paid	All additions and deductions during the fiscal year, regardless of when cash is received or paid				

District-wide Statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows, and liabilities. All of the current fiscal year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets, deferred inflows and outflows, and liabilities – is one way to measure the District's financial health or *position*.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are divided into two categories:

- *Governmental activities*: Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes and state formula aid finance most of these activities.
- *Business-type activities*: The District charges fees to help it cover the costs of certain services it provides. The District's food service is included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

Fund Financial Statements

The District has three kinds of funds:

- Governmental funds: Most of the District's basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at fiscal year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- *Proprietary funds*: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The District's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The *internal service funds* (the other kind of proprietary fund) report activities that provide supplies and services for its other programs and activities. The District currently maintains an internal service fund for transportation.
- *Fiduciary funds*: The District is the trustee, or *fiduciary*, for assets that belong to others, such as scholarship funds and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

Notes to Financial Statements

Provide additional information essential to full understanding of District-wide and fund financial statements.

Financial Analysis of the District as a Whole

The Statement of Net Position provides one perspective of the District as a whole. Figure A-3 provides a summary of the District's net position as of June 30, 2019 and 2018. The District's combined net position was \$16,944,185 on June 30, 2019, \$142,962 or .85% more than the year before. The District's financial position for governmental activities increased by \$144,657 and the net position of the business-type activities decreased by \$1,695.

Figure A-3

Condensed Statement of Net Position

	Governmental Activities				Business-Type Activities					Total Scho	Percentage Change		
		2018/19		2017/18	2018/19 2017/18				2018/19 2017/18			2018/19	
Current and Other Assets	\$	5,397,567	\$	7,244,215	\$	104,449	\$	103,446	\$	5,502,016	\$	7,347,661	
Capital Assets, Net		20,708,530		19,573,416		22,933	-	25,631		20,731,463		19,599,047	
Total Assets		26,106,097		26,817,631		127,382		129,077		26,233,479		26,946,708	-2.65%
Deferred Outflows of Resources	2,294,171			3,195,171					2,294,171		3,195,171	-28.20%	
Other Liabilities Long-Term Liabilities		415,963 8,546,782		1,082,504 10,238,386						415,963 8,546,782		1,082,504 10,238,386	
Total Liabilities		8,962,745		11,320,890		-0-		-0-		8,962,745		11,320,890	-20.83%
Deferred Inflows of Resources		2,620,720		2,019,766						2,620,720		2,019,766	29.75%
Net Position: Net Investment in													
Capital Assets		19,938,530		18,533,416		22,933		25,631		19,961,463	\$	18,559,047	
Restricted		2,627,030		3,926,134						2,627,030		3,926,134	
Unrestricted/(Deficit)		(5,748,757)		(5,787,404)		104,449	-	103,446		(5,644,308)		(5,683,958)	
Total Net Position	\$	16,816,803	\$	16,672,146	\$	127,382	\$	129,077	\$	16,944,185	\$	16,801,223	0.85%

Changes in Net Position

Figure A-4 represents the *Changes in Net Position*. Net investment in capital assets increased \$1,402,416 due to \$1,835,104 in capital assets additions and the retirement of \$270,000 of serial bonds payable, offset by \$677,057 of depreciation expense and capital asset disposals of \$25,631. Restricted net position decreased \$1,299,104 primarily due to net decreases in the capital and maintenance reserves of \$1,143,309 and \$147,570, respectively. Unrestricted net position (deficit) increased \$39,650 primarily due to the retirement of ERIP debt, amortized premium on bonds and a decrease in the net pension liability, offset by changes in deferred inflows and outflows related to pensions and a net increase in compensated absences.

Figure A-4

Changes in Net Position from Operating Results

		8					Percentage
	Governmen	tal Activities	Business-Ty	pe Activities	Total Sch	Change	
	2018/19	2017/18	2018/19	2017/18	2018/19	2017/18	2018/19
Revenue:							
Program Revenue:							
Charges for Services	\$ 799,446	\$ 973,404	\$233,905	\$259,723	\$1,033,351	\$1,233,127	
Operating Grants							
and Contributions	7,693,843	9,246,927	147,777	148,218	7,841,620	9,395,145	
Capital Grants and							
Contributions	6,884	181,952			6,884	181,952	
General Revenue:							
Property Taxes	18,764,726	18,141,216			18,764,726	18,141,216	
Federal/State Aid	3,950,008	4,109,362			3,950,008	4,109,362	
Other	322,257	162,671	360	366	322,617	163,037	_
Total Revenue	31,537,164	32,815,532	382,042	408,307	31,919,206	33,223,839	-3.93%
Expenses:							
Instruction	16,604,115	18,483,283			16,604,115	18,483,283	
Pupil and Instruction							
Services	8,707,052	7,843,462			8,707,052	7,843,462	
Administrative and							
Business	1,909,060	1,978,630			1,909,060	1,978,630	
Maintenance and							
Operations	2,467,074	2,110,077			2,467,074	2,110,077	
Transportation	1,754,849	1,957,036			1,754,849	1,957,036	
Other	17,357	25,145	383,737	410,529	401,094	435,674	_
Total Expenses	31,459,507	32,397,633	383,737	410,529	31,843,244	32,808,162	-2.94%
Other Item				12,351		12,351	-100.00%
Transfers	67,000			,	67,000	-	100.00%
Increase/(Decrease) in							-
Net Position	\$ 144,657	\$ 417,899	\$ (1,695)	\$ 10,129	\$ 142,962	\$ 428,028	-66.60%
	Ψ 177,0 <i>J</i> 7	Ψ 117,077	<u> </u>	÷ 10,120	÷ 112,202	÷ 120,020	

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Figure A-5 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

As discussed elsewhere in this commentary, the financial position of the District declined. Maintaining existing programs and the provision of a multitude of special programs and services for disabled pupils places great demands on the District's resources. During the past few years, numerous veteran teachers have retired and have been replaced by teachers of less experience. Such changes have generated significant salary savings, but these have not been sufficient enough to offset increased enrollment, increased special education programs and increased health benefit costs.

Careful management of expenses remains essential for the District to sustain its financial health. Among the many significant cost savings actions during the fiscal year were:

- Interlocal agreement with Ringwood Board of Education for transportation of students, vehicles, fuel and maintenance.
- Purchase of supplies and services through four different co-operative purchasing agreements specifically designed for school district cost savings.
- Participation in a multi-district insurance pool for all our school district insurance needs.
- Lakeland HS groundskeepers help maintain nearby Wanaque Borough fields in trade for our use of the Borough's fields for our sports activities.
- Lakeland shares the cost of our *Stronge* teacher evaluation system with several other districts, including one of our feeding districts, Ringwood.
- Tri-District professional development meetings are held with all three districts in the Lakeland Regional HS system in order to share costs. This includes Ringwood, Wanaque and Lakeland Regional HS.
- Lakeland strives to achieve lower facilities costs each year by seeking competitive proposals every year for various services or performing much of the work in house.

It is crucial that the District examine its expenses carefully. Figure A-5 presents the cost of six major District activities; instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the District's taxpayers by each of these functions.

Governmental Activities

Figure A-5

Net Cost of Governmental Activities

	Total Cost	of Services	Net Cost of	of Services
	2018/19	2017/18	2018/19	2017/18
Instruction	\$ 16,604,115	\$ 18,483,283	\$10,093,534	\$ 9,727,560
Pupil and Instruction Services	8,707,052	7,843,462	7,081,585	6,957,769
Administrative and Business	1,909,060	1,978,630	1,715,898	1,734,615
Maintenance and Operations	2,467,074	2,110,077	2,467,074	1,928,125
Transportation	1,754,849	1,957,036	1,583,886	1,622,136
Other	17,357	25,145	17,357	25,145
	\$ 31,459,507	\$ 32,397,633	\$ 22,959,334	\$21,995,350

Business-Type Activities

Net position from the District's business-type activities decreased by \$1,695. (Refer to Figure A-4).

Financial Analysis of the District's Funds

The District's financial position declined due to significant changes in the student clientele and difficult economic times. The current economy has had a direct impact upon the District's revenue sources. Interest from investments, although improved, continued to be negatively affected. Ratables in the municipalities overall have remained relatively stable the last three years as have the Towns' tax collection percentages.

These factors are likely to continue for the near future. To maintain a stable financial position, the District must continue to practice sound fiscal management.

General Fund Budgetary Highlights

Over the course of the fiscal year, the District revised the annual operating budget monthly. Revisions in the budget were made to prevent over-expenditures in specific line item accounts. Some of these revisions bear notation.

- Salary accounts were adjusted to reflect: changes in staff assignments; retirements, resignations and the resulting new hires as well as program adjustments necessitated by student population changes.
- Tuition for special education students is budgeted based on the existing and known incoming students at the time the budget is submitted. Students move into and out of the District during the summer as well as the school year, which necessitates transferring funds to the appropriate account to pay these special education costs.
- Teachers' Pension and Annuity Fund, which is the state's contribution to the pension fund and social security is neither a revenue item nor an expenditure item to the District but is required to be reflected in the financial statements.

Capital Asset and Long-Term Liabilities Administration

The District's capital assets (net of depreciation) increased by \$1,132,416, or 5.78%, from the previous fiscal year. During the 2018-2019 school year, District additions totaled \$1,835,104 which were offset by \$677,057 in depreciation and \$25,631 in disposals. (More detailed information about the District's capital assets is presented in Note 7 to the Basic Financial Statements).

Figure A-6

Capital Assets (Net of Depreciation)

	Business-Type												
		Government	al A	ctivities	Activities			Total School District				Percentage	
		2018/19	2017/18		2018/19		2017/18		2018/19		2017/18		Change
Construction in Progress	\$	11,774,632	\$	10,713,782					\$	11,774,632	\$	10,713,782	
Site Improvements		2,279,876		2,013,521						2,279,876		2,013,521	
Buildings and Building Improvements		5,676,721		5,957,633						5,676,721		5,957,633	
Machinery and Equipment		977,301		888,480	\$	22,933	\$	25,631		1,000,234		914,111	-
	\$	20,708,530	\$	19,573,416	\$	22,933	\$	25,631	\$	20,731,463	\$	19,599,047	5.78%

Long-term Liabilities

At fiscal year-end, the District had 770,000 in general obligation bonds, a reduction of 270,000 from last fiscal year – as shown in Figure A-7. More detailed information about the District's long-term liabilities is presented in Note 8 to the Basic Financial Statements.

Figure A-7

Outstanding Long-Term Liabilities

	Total Sch	Percentage		
	2018/19	2017/18	Change	
General Obligation Bonds (Financed with				
Property Taxes)	\$ 770,000	\$ 1,040,000		
Net Pension Liability	7,141,950	8,485,321		
Other Long-Term Liabilities	634,832	713,065		
	\$ 8,546,782	\$ 10,238,386	-16.52%	

Factors Bearing on the District's Future Revenue/Expense Changes

The overall economy has shown continuing improvement during the past school year, with unemployment also remaining low. The housing market is stable with no dramatic shifts in inventory, and housing costs also remaining stable. Consumer confidence has continued while individuals have focused more on their savings as a target for their earnings.

Within this continued stable climate, funding for education in the State of New Jersey has suddenly become very different for all districts across the Board. Many districts have experienced dramatic cuts in State Aid, particularly Lakeland Regional HS. The level of State Aid that we have received for a full decade, hovering around \$4.9 million per year, will be reduced to \$2 million by 2024-25. In 2018-19, the district's State Aid funding was cut \$249 thousand dollars only to be followed by a cumulative cut of \$598 thousand dollars in 2019-20. As we work to project our budget for 2020-21, we face the daunting State Aid cut of \$1.1 million. At the same time, many other districts, statewide, are receiving State Aid increases. All of this has come from a redistribution of State Aid according to the changes in enrollment amongst the 600+ districts statewide throughout New Jersey.

The number of students that are classified as Special Education has continued to rise at Lakeland Regional High School. In several prior years, Lakeland inherited a few very costly individual cases that drove the Special Education budget upward. This particular dynamic, coupled with an increasing demand for services and the increasing frequency of litigation to face requests for unnecessary services, has forced Lakeland as well as all districts to place higher scrutiny on how to achieve impactful and compliant results in a cost-efficient manner.

The district's Health Benefit costs have been relatively stable over the past couple of years.

Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the School Business Administrator at the Lakeland Regional High School Board of Education, 205 Conklintown Road, Wanaque, NJ 07456.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

LAKELAND REGIONAL BOARD OF EDUCATION STATEMENT OF NET POSITION JUNE 30, 2019

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	\$ 2,517,228	\$ 80,985	\$ 2,598,213
Interfunds Receivable	67,000		67,000
Receivables from Other Governments	746,075	10,471	756,546
Other Receivables	27,848		27,848
Inventory		12,993	12,993
Restricted Cash and Cash Equivalents:			
Capital Reserve	1,202,904		1,202,904
Maintenance Reserve	836,512		836,512
Capital Assets:			
Construction in Progress	11,774,632		11,774,632
Depreciable Site Improvements, Buildings and Building			
Improvements, and Machinery, Furniture and Equipment	8,933,898	22,933	8,956,831
Total Assets	26,106,097	127,382	26,233,479
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Outflows Related to Pensions	2,294,171		2,294,171
Total Deferred Outflows of Resources	2,294,171		2,294,171
LIABILITIES Current Liabilities:			
Accounts Payable	389,076		389,076
Accrued Interest Payable	18,733		18,733
Unearned Revenue	8,154		8,154
Noncurrent Liabilities:	0,104		0,154
Due Within One Year	374,846		374,846
Due Beyond one Year	8,171,936		8,171,936
Total Liabilities	8,962,745		8,962,745
DECEDDED NIELOWS OF DESOL DOES			
DEFERRED INFLOWS OF RESOURCES Deferred Inflows Related to Pensions	2,620,720		2,620,720
Total Deferred Inflows of Resources	2,620,720		2,620,720
NET POSITION			
Net Investment in Capital Assets	19,938,530	22,933	19,961,463
Restricted for:			
Capital Projects	1,330,738		1,330,738
Maintenance Reserve	836,512		836,512
Excess Surplus	459,780		459,780
Unrestricted/(Deficit)	(5,748,757)	104,449	(5,644,308)
Total Net Position	\$ 16,816,803	\$ 127,382	\$ 16,944,185

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

							Exhibit A-2
	LAKEL, FOR T	AND REGIONA STATEMENT HE FISCAL YE.	LAKELAND REGIONAL BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019	<u>DUCATION</u> S E 30, 201 <u>9</u>			
		_	Program Revenues	Ş	Net (Ch	Net (Expense) Revenue and Changes in Net Position	e and ion
		Chanced for	Operating Grants and	Capital Grants and	Governmentel	Bucineee time	
Functions/Programs	Expenses	Cliatges for Services	Contributions	Contributions	Activities	Activities	Total
Governmental Activities:							
Instruction:							
Regular	\$ 10,768,785	\$ 756,760	\$ 2,870,617		\$ (7,141,408)		\$ (7,141,408)
Special Education	4,219,770		2,510,105		(1,709,665)		(1,709,665)
Other Instruction	1,615,560		373,099		(1,242,461)		(1,242,461)
Support Services:							
Tuition	3,179,752		261,163		(2,918,589)		(2,918,589)
Student & Instruction Related Services	5,527,300		1,357,420	\$ 6,884	(4,162,996)		(4, 162, 996)
General Administrative Services	617,813				(617,813)		(617,813)
School Administrative Services	764,019		193,162		(570,857)		(570,857)
Central Services	398,367				(398,367)		(398,367)
Administration Information Technology	128,861				(128,861)		(128, 861)
Plant Operations and Maintenance	2,467,074				(2,467,074)		(2,467,074)
Pupil Transportation	1,754,849	42,686	128,277		(1,583,886)		(1,583,886)
Interest on Long-Term Debt	17,357				(17,357)		(17,357)
Total Governmental Activities	31,459,507	799,446	7,693,843	6,884	(22,959,334)		(22,959,334)

2 of 2	ue and ition	Total	\$ (2,055)	(2,055)	(22,961,389)	18,461,751 302,975 302,975 302,008 322,617 67,000 142,962 16,801,223 \$ 16,944,185
	Net (Expense) Revenue and Changes in Net Position	Business-type Activities	<u>\$ (2,055)</u>	(2,055)	(2,055)	360 360 (1,695) 129,077 \$ 127,382
	Net (F Cha	Governmental Activities			\$ (22,959,334)	18,461,751 302,975 3,950,008 3,950,008 3,22,257 67,000 23,103,991 144,657 16,672,146 \$ 16,816,803
DUCATION S E 30, 2019	Sc	Capital Grants and Contributions			\$ 6,884	Net
LAKELAND REGIONAL BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019	Program Revenues	Operating Grants and Contributions	\$ 147,777	147,777	\$ 7,841,620	eral Revenues: axes: Property Taxes, Levied for General Purposes, Net Taxes Levied for Debt Service ederal and State Aid not Restricted ederal and State Aid not Restricted iterest and Miscellaneous Revenue for Revenue nsfers Total General Revenues and Transfers Change in Net Position Position - Beginning Position - Ending
AND REGIONA STATEMENT HE FISCAL YE.	Γ	Charges for Services	\$ 233,905	233,905	\$ 1,033,351	eneral Revenues: Taxes: Property Taxes, Levied for General Purpos Taxes Levied for Debt Service Federal and State Aid not Restricted Interest and Miscellaneous Revenue ransfers Total General Revenues and Transfers Change in Net Position et Position - Beginning et Position - Ending
LAKEL. FOR T		Expenses	\$ 383,737	383,737	\$ 31,843,244	General Revenues: Taxes: Property Taxes, Levid Property Taxes, Levid Taxes Levied for Det Federal and State Aid r Interest and Miscellane Interest and Miscellane Transfers Total General Re Change in Net Po Net Position - Beginning Net Position - Ending
		Functions/Programs	Business-Type Activities: Food Service	Total Business-Type Activities	Total Primary Government	

Exhibit A-2

FUND FINANCIAL STATEMENTS

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2019

		General Fund		Special Revenue Fund		Capital Projects Fund	G	Total overnmental Funds
ASSETS Cash and Cash Equivalents Interfunds Receivable Receivables from State Government Receivables from Federal Government Other Receivables Restricted Cash and Cash Equivalents	\$	1,628,743 72,972 731,949 27,848 2,039,416	\$	3,960 10,166	\$	609,286	\$	2,238,029 72,972 735,909 10,166 27,848 2,039,416
Total Assets	\$	4,500,928	\$	14,126	\$	609,286	\$	5,124,340
LIABILITIES AND FUND BALANCES Liabilities: Interfund Payable Accounts Payable Unearned Revenue	\$	829,000 715	\$	5,972 8,154			\$	834,972 715 8,154
Total Liabilities		829,715		14,126				843,841
Fund Balances: Restricted for: Capital Reserve Account Maintenance Reserve Account Excess Surplus - Subsequent Year's Expenditures Capital Projects Committed Assigned: Encumbrances Subsequent Year's Expenditures Unassigned		1,202,904 836,512 459,780 186,393 536,768 448,856			\$	127,834 481,452		1,202,904 836,512 459,780 127,834 481,452 186,393 536,768 448,856
Total Fund Balances		3,671,213	-			609,286		4,280,499
Total Liabilities and Fund Balances	\$	4,500,928	\$	14,126	\$	609,286	\$	5,124,340
Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are Different Because: Total Fund Balances (Per Above)							\$	4,280,499
Capital Assets Used in Governmental Activities are not Financial Resources and therefore are not reported in the Funds.							20,708,530	
Internal service funds are used by management to charge the costs of transportation to individual funds. The assets and liabilities are included in governmental activities in the statement of net position.						1,088,433		
Long-Term Liabilities, Including Bonds Payable, are not due and payable in the current period and therefore are not reported as liabilities in the Funds.							(1,362,262)	
Interest on Long-Term Debt is not accrued in the Governmental Funds, but rather is recognized as an expenditure when due.							(18,733)	
The Net Pension Liability for PERS is not due and payable in the current period and is not reported in the Governmental Funds.							(7,141,950)	
Certain amounts related to the Net Pension Liability and Deferred Items in the Statement of Activities are not reported in the Governmental Funds: Deferred Outflows Related to Pensions, Excluding District Contribution Subsequent to the Measurement Date Deferred Inflows Related to Pensions						1,925,576 (2,620,720)		
Bond Issuance Premiums are reported as revenue in the Funds. These pre amortization is \$212,856	mium	s total \$255,42	26 and	the accumul	ated			(42,570)
Net Position of Governmental Activities						\$	16,816,803	

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local Sources:					
Local Tax Levy	\$ 18,461,751			\$ 302,975	\$ 18,764,726
Tuition Charges	756,760	• • • • • • •			756,760
Miscellaneous Total - Local Sources	319,516	<u>\$ 6,884</u> 6,884		302,975	326,400
State Sources	19,538,027 8,733,821	0,884 3,960		302,975	19,847,886
Federal Sources	24,139	327,343			8,737,781 351,482
	24,137	521,545		R	
Total Revenues	28,295,987	338,187		302,975	28,937,149
EXPENDITURES					
Current:	(1(0 1(0	2.060			(152 100
Regular Instruction	6,168,160	3,960			6,172,120
Special Education Instruction Other Instruction	2,376,451 1,025,322	58,930			2,435,381 1,025,322
Support Services and Undistributed Costs:	1,025,522				1,023,322
Tuition	2,959,532	220,220			3,179,752
Student & Instruction Related Services	3,358,617	31,065			3,389,682
General Administrative Services	534,777				534,777
School Administrative Services	458,413				458,413
Central Services	328,200				328,200
Administration Information Technology	120,704				120,704
Plant Operations and Maintenance	1,619,766				1,619,766
Pupil Transportation Unallocated Benefits	1,524,311 7,345,559				1,524,311 7,345,559
Debt Service:	7,545,559				7,545,555
Principal				270,000	270,000
Interest and Other Charges				41,200	41,200
Capital Outlay	143,728	24,012	\$ 1,526,532		1,694,272
Total Expenditures	27,963,540	338,187	1,526,532	311,200	30,139,459
Excess/(Deficiency) of Revenues					
Over/(Under) Expenditures	332,447		(1,526,532)	(8,225)	(1,202,310)
			<u>annen skalan na seasta</u>	•	
OTHER FINANCING SOURCES/(USES)					
Transfers In	609,993		1,690,363		2,300,356
Transfers Out	(1,690,363)		(542,993)		(2,233,356)
Total Other Financing Sources/(Uses)	(1,080,370)		1,147,370		67,000
Net Change in Fund Balances	(747,923)		(379,162)	(8,225)	(1,135,310)
Fund Balance - July 1	4,419,136	-0-	988,448	8,225	5,415,809
Fund Balance - June 30	\$ 3,671,213	\$ -0-	\$ 609,286	\$ -0-	\$ 4,280,499

\$ (1,135,310)

LAKELAND REGIONAL HIGH SCHOOL DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Total net change in fund balances - governmental funds (from B-2)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation and the disposal of capital assets in the period.		
Depreciation expense	\$ (674,359)	
Capital outlays Disposal of capital assets, net of accumulated depreciation	1,835,104 (25,631)	1,135,114
The governmental funds report the effect of bond issuance premiums when debt is first issued, issued, whereas these amounts are deferred and amortized in the statement of activities (+)		21,285
Repayment of debt service principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		346,838
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due.		4,239
Internal service funds are used by management to charge the costs of transportation to individual funds. The revenue and expenses are netted with governmental activities and are included in governmental activities in the statement of net position.		(83,676)
The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds: Change in Net Pension Liability Change in Deferred Outflows Change in Deferred Inflows		1,343,371 (866,358) (600,956)
In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).		(19,890)
Change in net position of governmental activities		\$ 144,657

LAKELAND REGIONAL HIGH SCHOOL DISTRICT <u>STATEMENT OF NET POSITION</u> <u>PROPRIETARY FUNDS</u> <u>JUNE 30, 2019</u>

	Ac Enter	ness-Type ctivities - cprise Fund od Service	A Inte	vernmental ctivities - rnal Service Fund nsportation
ASSETS:				
Current Assets: Cash and Cash Equivalents Accounts Receivable:	\$	80,985	\$	279,199
Interfund Other Governments Inventories		10,471 12,993		829,000
Total Current Assets		104,449		1,108,199
Non-Current Assets: Capital Assets Less: Accumulated Depreciation		102,765 (79,832)		1,966,978 (1,544,562)
Total Non-Current Assets		22,933		422,416
Total Assets		127,382		1,530,615
LIABILITIES:				
Current Liabilities: Accounts Payable		· · · · · · · · · · · · · · · · · · · ·	•••••••••••••••	19,766
Total Current Liabilities				19,766
Total Liabilities				19,766
NET POSITION:				
Investment in Capital Assets Unrestricted		22,933 104,449		422,416 1,088,433
Total Net Position	\$	127,382	\$	1,510,849

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Business-Type Activities - Enterprise Fund Food Service	Governmental Activities - Internal Service Fund Transportation
Operating Revenue: Charges for Services:		
Daily Sales:		
Reimbursable Programs	\$ 170,172	
Non-Reimbursable Programs	53,015	
Total Daily Sales	223,187	
Special Events	10,718	
Charges and Fees		\$ 881,078
Total Operating Revenue	233,905	881,078
Operating Expenses:		
Cost of Sales		
Reimbursable Programs	115,467	
Non-Reimbursable Programs	35,694	
Total Cost of Sales	151,161 215,322	
Salaries Contracted Services	215,522	499,919
Aid in Lieu		74,179
General Supplies	14,556	7 1,172
Miscellaneous	1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	195,280
Depreciation Expense	2,698	110,808
Total Operating Expenses	383,737	880,186
Operating Income/(Loss)	(149,832)	892
Non-Operating Revenue: Federal Sources:		
School Breakfast Program	40,388	
National School Lunch Program	87,271	
Food Distribution Program	17,095	
State Sources - School Lunch Program	3,023	
Local Sources - Interest Revenue	360	2,741
Total Non-Operating Revenue	148,137	2,741
Change in Net Position	(1,695)	3,633
Net Position - Beginning of Year	129,077	1,507,216
Net Position - End of Year	\$ 127,382	\$ 1,510,849

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Α	iness-Type ctivities - prprise Fund	Governmental Activities - Internal Service Fund		
Cash Flows from Operating Activities: Receipts from Customers Payments to Employees Payments to Suppliers	\$	233,905 (215,322) (153,761)	\$	552,078 (749,812)	
Net Cash Used for Operating Activities		(135,178)		(197,734)	
		(155,176)	<u></u>	(1)7,754)	
Cash Flows from Capital Financing Activities: Acquisition of Capital Assets				(198,117)	
Net Cash Used for Capital Financing Activities			1 2-12-12-12-12-12-12-12-12-12-12-12-12-12	(198,117)	
Cash Flows from Noncapital Financing Activities: State Sources Federal Sources		3,036 126,420			
Net Cash Provided by Noncapital Financing Activities		129,456			
Cash Flows from Investing Activities: Interest Revenue		360		2,741	
Net Cash Provided by Investing Activities	10	360		2,741	
Net Decrease in Cash and Cash Equivalents		(5,362)		(393,110)	
Cash and Cash Equivalents, July 1		86,347		672,309	
Cash and Cash Equivalents, June 30	\$	80,985	\$	279,199	
Reconciliation of Operating Income/(Loss) to Net Cash Used for Operating Activities: Operating Income/(Loss) Adjustment to Reconcile Operating Income/(Loss) to	\$	(149,832)	\$	892	
Net Cash Used for Operating Activities: Depreciation Federal Food Distribution Program Changes in Assets and Liabilities:		2,698 17,095		110,808	
Changes in Assets and Liabilities: (Increase) in Interfund Receivable (Increase) in Inventory Increase in Accounts Payable		(5,139)		(329,000) 19,566	
Net Cash Used for Operating Activities	\$	(135,178)	\$	(197,734)	

Non-Cash Investing, Capital and Financing Activities:

The Food Service Enterprise Fund received and utilized commodities from the Federal Food Distribution Program valued at \$17,095 for the fiscal year ended June 30, 2019.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUND JUNE 30, 2019

ASSETS:		Agency	mployment npensation Trust	S	lexible pending Trust
ASSEIS:					
Cash and Cash Equivalents	\$	157,762	\$ 664,947	\$	70,180
Total Assets		157,762	 664,947		70,180
LIABILITIES:					
Interfund Payable - General Fund					67,000
Payroll Deductions and Withholdings		210			
Due to Student Groups	W	157,552	 		<u></u>
Total Liabilities		157,762	 -0-		67,000
NET POSITION:					
Held in Trust for:					
Unemployment Compensation Claims			664,947		2 1 9 0
Flexible Spending Claims			 . <u></u>		3,180
Total Net Position	\$	-0-	\$ 664,947	\$	3,180

Exhibit B-8

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Com	nployment opensation Trust	Flexible Spending Trust			
ADDITIONS:						
Contributions:						
Plan Member	\$	35,916	\$ 9,30			
Employer			9,300			
Total Contributions		35,916	18,600			
Investment Earnings:						
Interest		2,623	274			
Net Investment Earnings		2,623	274			
Total Additions		38,539	18,874			
DEDUCTIONS:						
Unemployment Compensation Claims		38,527				
Flexible Spending Claims				11,361		
Total Deductions		38,527	11,361			
Change in Net Position Before Transfer		12	7,513			
Transfer to General Fund			(67,000)			
Change in Net Position After Transfer		12	(59,487)			
Net Position - Beginning of the Year		664,935		62,667		
Net Position - End of the Year	\$ 664,947 \$			\$3,180		

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of Lakeland Regional High School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity:

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation:

District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business-type activities. These statements include the financial activities of the overall District in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

District-Wide Financial Statements: (Cont'd)

The statement of activities presents a comparison between direct expenses and program revenue for business-type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements. Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - *governmental, proprietary and fiduciary* - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all governmental funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

<u>General Fund:</u> The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

The District reports the following governmental funds: (Cont'd)

<u>Special Revenue Fund:</u> The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus, the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

<u>Capital Projects Fund:</u> The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

<u>Debt Service Fund</u>: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary funds:

<u>Enterprise (Food Service) Fund:</u> The Enterprise Fund accounts for all revenue and expenses pertaining to the Board's cafeteria operations. The food service fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

<u>Internal Service Fund</u>: The Internal Service Fund accounts for all revenue and expenses pertaining to the Board's transportation operations. The internal service fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

Additionally, the District reports the following fund type:

<u>Fiduciary Funds</u>: The Fiduciary Funds are used to account for assets held by the District on behalf of others and includes the Student Activities, Payroll Agency, Unemployment Compensation Insurance Trust and Flexible Spending Trust Funds.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

C. Measurement Focus and Basis of Accounting:

The District-wide financial statements and the proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific costreimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget for the fiscal year ended June 30, 2019 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the fiscal year).

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control: (Cont'd)

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the June state aid payments for the current fiscal year. Since the State is recording the June state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

The Capital Projects Fund budgetary revenue differs from GAAP revenue due to a difference in the recognition of SDA grants. These grants are recognized on the budgetary basis in full when they are awarded but recognized on the GAAP basis only to the extent of expenditures which have been submitted for reimbursement.

	 General Fund	Special Revenue Fund
Sources/Inflows of Resources		
Actual Amounts (Budgetary Basis) "Revenue"		
from the Budgetary Comparison Schedule	\$ 28,264,582	\$ 338,377
Difference - Budget to GAAP:		
Grant Accounting Budgetary Basis Differs from GAAP in that the		
Budgetary Basis Recognizes Encumbrances as Expenditures and		
Revenue whereas the GAAP Basis Does Not:		
Current Year Encumbrances		(190)
Prior Year State Aid Payments Recognized for GAAP Statements,		
not Recognized for Budgetary Purposes	465,594	
Current Year State Aid Payments Recognized for Budgetary		
Purposes, not Recognized for GAAP Statements	 (434,189)	
Total Revenues as Reported on the Statement of Revenues,		
Expenditures and Changes in Fund Balances - Governmental Funds.	\$ 28,295,987	\$ 338,187

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control: (Cont'd)

		Special
	General	Revenue
	Fund	Fund
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) 'Total Outflows" from the		
Budgetary Comparison Schedule	\$ 27,963,540	\$ 338,377
Differences - Budget to GAAP		
Encumbrances for Supplies and Equipment Ordered but		
Not Received are Reported in the Year the Order is Placed for		
Budgetary Purposes, not in the Year the Supplies are Received		
for GAAP Reporting Purposes.		
Current Year Encumbrances		(190)
Total Expenditures as Reported on the Statement of Revenues,		
Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 27,963,540	\$ 338,187

E. Cash and Cash Equivalents and Investments:

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit with maturities of one year or less when purchased are stated at cost.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

E. Cash and Cash Equivalents and Investments: (Cont'd)

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Government Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities, which are presented as internal balances.

G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

I. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the fiscal year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2019.

J. Capital Assets:

During the fiscal year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost, including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the District-wide statements and proprietary funds are as follows:

	Estimated Useful Life
Buildings and Building Improvements	45 years
Site Improvements	20 years
Machinery, Furniture, and Equipment	10 to 15 years

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and related depreciation is not reported in the fund financial statements.

K. Short-Term Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

L. Long-Term Liabilities:

In the government-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premiums and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing uses.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

M. Accrued Salaries and Wages:

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year, therefore, there are no accrued salaries and wages as of June 30, 2019.

N. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent fiscal years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

In the district-wide *Statement of Net Position*, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due in more than one year.

O. Unearned Revenue:

Unearned revenue in the special revenue fund represents cash which has been received but not yet earned. See Note 1(D) regarding the special revenue fund.

P. Fund Balance Appropriated:

<u>General Fund:</u> Of the \$3,671,213 General Fund balance at June 30, 2019, \$1,202,904 is restricted in the capital reserve account; \$836,512 is restricted in the maintenance reserve account; \$459,780 is restricted for excess surplus in accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2004, c.73 (S1701) and is prior year excess surplus which is included as anticipated budget revenue for the fiscal year ending June 30, 2020; \$186,393 is assigned for encumbrances; \$536,768 is assigned and designated for subsequent year's expenditures; and \$448,856 is unassigned which is \$434,189 less on the GAAP basis than the calculated maximum unassigned fund balance (budgetary basis) due to the final two state aid payments which are not recognized until the fiscal year ended June 30, 2020.

<u>Capital Projects Fund:</u> Of the \$609,286 Capital Projects Fund balance at June 30, 2019, \$127,834 is restricted and \$481,452 is committed fund balance.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

P. Fund Balance Appropriated: (Cont'd)

<u>Calculation of Excess Surplus</u>: In accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2004, c.73 (S1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent fiscal year's budget. The District has excess surplus as detailed above.

The District's unassigned fund balance in the General Fund is less on a GAAP basis than the budgetary basis by \$434,189 as reported in the fund statements (modified accrual basis). N.J.S.A. 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the delayed one or more June state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP financial statements until the fiscal year the State records the payable.

The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the June state aid payments and not the fund balance reported on the fund statement which excludes the June state aid payments.

Q. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classifications for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts has been restricted, committed or assigned. Fund balance restrictions have been established for excess surplus, capital reserve, maintenance reserve and capital projects.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has committed resources for capital projects at June 30, 2019.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Q. Fund Balance Restrictions, Commitments and Assignments: (Cont'd)

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for fiscal year-end encumbrances and for amounts designated for subsequent year's expenditures in the General Fund at June 30, 2019.

R. Deficit Net Position:

The \$5,748,757 deficit in unrestricted net position for the governmental activities at June 30, 2019 is primarily due to the non-recognition of the June state aid payments as explained in Note 1P on the previous page, unamortized bond premiums, the accrual of compensated absences and interest payable, deferred inflows of resources related to pensions and net pension liability, offset by deferred outflows of resources related to pensions, excluding District contribution subsequent to the measurement date, and Governmental Funds unassigned, committed and assigned fund balances. This deficit does not indicate that the District is facing financial difficulties and is a permitted practice under generally accepted accounting principles.

S. Net Position:

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources at June 30, 2019 related to pensions.

A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred inflows of resources at June 30, 2019 related to pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

The District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

T. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the fiscal year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized. Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes, interest and tuition.

U. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the Enterprise Fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the Enterprise Fund.

V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

W. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and District-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

GASB requires disclosure of the level of custodial credit risk assumed by the Board in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the Board ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The Board limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed below and on the following page.

Custodial Credit Risk – The District does not have a policy with respect to custodial credit risk. However, the District ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

Deposits:

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey, which are insured by the Federal Deposit Insurance Corporation (FDIC) or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

The market value of the collateral must equal 5% of the average daily balance of public funds on deposit, and

In addition to the above collateral requirement, if public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments

New Jersey statutes permit the Board to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located.
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983, c.313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4);
- (8) Agreements for the repurchase of fully collateralized securities if:
 - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.).;
 - (b) the custody of collateral is transferred to a third party;
 - (c) the maturity of the agreement is not more than 30 days;
 - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
 - (e) a master repurchase agreement providing for the custody and security of collateral is executed; or

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments (Cont'd)

New Jersey statutes permit the Board to purchase the following types of securities: (Cont'd)

- (9) Deposit of funds in accordance with the following conditions:
 - (a) The funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;
 - (b) The designated public depository arranges for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan associations or credit unions for the account of the school district;
 - (c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund;
 - (d) The designated public depository acts as custodian for the school district with respect to these deposits; and
 - (e) On the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

As of June 30, 2019, cash and cash equivalents of the District consisted of the following:

		Rest		
		Capital	Maintenance	
		Reserve	Reserve	
	Unrestricted	Account	Account	Total
Checking Accounts	\$ 3,491,102	\$ 1,202,904	\$ 836,512	\$ 5,530,518

During the period ended June 30, 2019, the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents at June 30, 2019 was \$5,530,518 and the bank balance was \$6,163,468.

NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Board resolution by inclusion of \$1 on September 26, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by Board resolution at fiscal year end of any unanticipated revenue or unexpended line item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

Beginning Balance, July 1, 2018	\$ 2,346,213
Interest Earnings	4,061
Unexpended Funds Returned	542,993
Budgeted Withdrawal	(1,311,764)
Withdrawal per Board Resolution	(378,599)
Ending Balance, June 30, 2019	\$ 1,202,904

The balance in the capital reserve account at June 30, 2019 does not exceed the balance of local support costs of uncompleted capital projects in the District's LRFP. The withdrawals from the capital reserve were for use in a DOE approved facilities project, consistent with the District's LRFP.

NOTE 5. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account in the amount of \$311,294 was established by Board resolution on June 23, 2008. These funds are restricted to be used for specific activities necessary for the purpose of keeping a school facility open and safe for use or in its original condition, and for keeping its constituent buildings systems fully and efficiently functional and for keeping their warranties valid but cannot be used for routine or capital maintenance. The purpose of the reserve is to provide funds for anticipated expenditures required to maintain a building.

NOTE 5. MAINTENANCE RESERVE ACCOUNT (Cont'd)

Pursuant to N.J.A.C. 6A:26A-4.2 funds may be deposited into the maintenance reserve account at any time by board resolution to meet the required maintenance of the District by transferring unassigned general fund balance or by transferring excess, unassigned general fund balance that is anticipated to be deposited during the current fiscal year in the advertised recapitulation of balances of the subsequent fiscal year's budget that is certified for taxes. Funds may be withdrawn from the maintenance reserve account and appropriated into the required maintenance account lines at budget time or any time during the fiscal year by Board resolution for use on required maintenance activities by school facility as reported in the comprehensive maintenance plan. Funds withdrawn from the maintenance reserve account are restricted to required maintenance reserve account funds are withdrawn, unexpended required maintenance appropriations, up to the amount of maintenance reserve account funds withdrawn, shall be restored to the maintenance reserve account at fiscal year-end. At no time, shall the maintenance reserve account have a balance that exceeds four percent of the replacement cost of the current fiscal year of the District's school facilities. If the account exceeds this maximum amount at June 30, the excess shall be reserved and designated in the subsequent fiscal year's budget.

The activity of the maintenance reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

Beginning Balance, July 1, 2018	\$ 984,082
Interest Earnings	2,391
Unexpended Funds Returned	26,782
Increase per Board Resolution	298,257
Budgeted Withdrawal	(300,000)
Withdrawal per Board Resolution	(175,000)
Ending Balance, June 30, 2019	\$ 836,512

NOTE 6: TRANSFERS TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2019, the District transferred \$921 to the capital outlay accounts, all of which related to equipment and did not require approval from the County Superintendent.

NOTE 7. CAPITAL ASSETS

Capital asset balances and activity for the fiscal year ended June 30, 2019 were as follows:

	ł	Beginning Balance	I	ncreases	justments/ ecreases		Ending Balance
Governmental Activities:							
Capital Assets not Being Depreciated:							
Construction in Progress	\$	10,713,782	\$	1,526,532	\$ (465,682)	\$	11,774,632
Total Capital Assets Not Being Depreciated		10,713,782		1,526,532	 (465,682)		11,774,632
Capital Assets Being Depreciated:							
Site Improvements		3,172,080			460,700		3,632,780
Buildings and Building Improvements		12,049,014					12,049,014
Machinery and Equipment		3,723,874		308,572	(97,783)		3,934,663
Total Capital Assets Being Depreciated		18,944,968		308,572	 362,917		19,616,457
Governmental Activities Capital Assets	-	29,658,750		1,835,104	(102,765)	Waterstein	31,391,089
Less Accumulated Depreciation for:							
Site Improvements		(1,158,559)		(194,345)			(1,352,904)
Buildings and Building Improvements		(6,091,381)		(280,912)			(6,372,293)
Machinery and Equipment		(2,835,394)		(199,102)	77,134		(2,957,362)
		(10,085,334)		(674,359)	77,134		(10,682,559)
Governmental Activities Capital Assets,							
Net of Accumulated Depreciation	\$	19,573,416	\$	1,160,745	\$ (25,631)	\$	20,708,530
Business Type Activities:							
Capital Assets Being Depreciated:							
Equipment and Furniture	\$	102,765				\$	102,765
Less Accumulated Depreciation		(77,134)	\$	(2,698)		·	(79,832)
Business Type Activities Capital Assets,							
Net of Accumulated Depreciation	\$	25,631	\$	(2,698)	\$ -0-	\$	22,933

The increases totaling \$1,835,104 represent current fiscal year capitalized expenditures of \$1,526,532 construction in progress in the capital projects fund and \$308,572 in the general fund. The District transferred \$465,682 of completed capital projects to depreciable capital assets during the fiscal year. At June 30, 2019, the District had active construction projects totaling \$609,286. Depreciation expense was charged to governmental functions as follows:

Regular Instruction	\$ 51,427
Student and Instruction Related Services	7,384
Operations and Maintenance of Plant	504,740
Student Transportation	110,808
	\$674,359

Capital Assets of the Internal Service Fund are included as Governmental Activities in the district-wide financial statements.

NOTE 8. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2019, the following changes occurred in liabilities reported in the Districtwide financial statements:

	Balance 6/30/2018	Issued/ Accrued	Retired/ Defeased	Balance 6/30/2019
Serial Bonds Payable	\$ 1,040,000		\$ 270,000	\$ 770,000
Unamortized Bond Premium	63,855		21,285	42,570
Net Pension Liability	8,485,321		1,343,371	7,141,950
Compensated Absences Payable	397,938	\$ 48,108	28,218	417,828
Early Retirement Incentive	251,272		76,838	174,434
	\$10,238,386	\$ 48,108	\$1,739,712	\$ 8,546,782

A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds and will be liquidated through the Debt Service Fund.

The District had serial bonds outstanding as of June 30, 2019 as follows:

	Maturity		
Purpose	Date	Interest Rate	Amount
Refunding Bonds	8/1/2021	4.50%-5.00%	\$ 770,000

Principal and interest due on serial bonds and loans outstanding are as follows:

<u>Fiscal Year</u>	Principal		Interest		Total	
2020	\$	270,000	\$	29,725	\$	299,725
2021		270,000		17,575		287,575
2022		230,000		5,750		235,750
	_\$	770,000	\$	53,050	\$	823,050

B. Bonds Authorized But Not Issued:

As of June 30, 2019, the Board had no bonds authorized but not issued.

NOTE 8. LONG-TERM LIABILITIES (Cont'd)

C. Capital Leases Payable:

The District had no capital leases at June 30, 2019.

D. Early Retirement Incentive Program (ERIP):

Principal and interest due, at 8.75% financing, for ERIP is as follows:

Fiscal Year	P	rincipal	I	nterest	 Total
2020 2021	\$	83,561 90,873	\$	15,263 7,951	\$ 98,824 98,824
	\$	174,434	\$	23,214	\$ 197,648

The current portion of ERIP payable at June 30, 2019 is \$83,561 and the long-term portion is \$90,873. The ERIP liability will be liquidated through the general fund.

E. Compensated Absences:

The liability for compensated absences of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The liability at June 30, 2019 is \$417,828, all of which is a long-term liability.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2019, no liability existed for compensated absences in the Food Service Fund.

F. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2019 is \$-0- and the long-term portion is \$7,141,950. See Note 9 for further information on the PERS.

G. Unamortized Bond Issuance Premiums:

The liability for unamortized bond issuance premiums of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the unamortized bond issuance premiums at June 30, 2019 is \$21,285 and the long-term portion is \$21,285.

NOTE 9. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: The Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP), a taxqualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) 401(a).

A. Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at <u>www.state.nj.gov/treasury/pensions/financial-reports.shtml</u>.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$362,695 for 2019.

The employee contribution rate was 7.50% effective July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the District reported a liability of \$7,141,950 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2018, the District's proportion was 0.0363%, which was a decrease of 0.0002% from its proportion measured as of June 30, 2017.

For the fiscal year ended June 30, 2019, the District recognized actual pension expense in the amount of \$484,740. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the sources on the following page.

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

	Deferral Year	Amortization Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Assumptions	2014	6.44	\$ 56,529	
	2015	5.72	255,138	
	2016	5.57	865,208	
	2017	5.48		\$ 1,316,564
	2018	5.63		967,052
			1,176,875	2,283,616
Change in Proportion	2014	6.44	25,506	
	2015	5.72		200,160
	2016	5.57	255,141	
	2017	5.48	331,856	
	2018	5.63		33,126
			612,503	233,286
Difference Between Expected and	2015	5.72	70,787	
Actual Experience:	2016	5.57	26,257	
Ĩ	2017	5.48	39,154	
	2018	5.63	,	36,826
			136,198	36,826
Net Difference Between Projected	2015	5.00		(43,157)
and Actual Investment Earnings	2016	5.00		(241,266)
on Pension Plan Investments	2017	5.00		217,151
	2018	5.00		134,264
				66,992
District Contribution Subsequent to the				
Measurement Date	2018	1.00	368,595	
			\$ 2,294,171	\$ 2,620,720

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and District contribution subsequent to the measurement date) related to pensions will be recognized in pension expense as follows:

Fiscal Year	
Ending June 30,	Total
2019	\$ 49,569
2020	(68,629)
2021	(492,124)
2022	(426,580)
2023	(136,597)
	\$ (1,074,361)

Actuarial Assumptions

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions:

Inflation Rate	2.25%
Salary Increases:	
Through 2026	1.65 - 4.15% based on age
Thereafter	2.65 – 5.15% based on age
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2018 are summarized in the following table:

	Target	Long-Term Expected
Asset Class	Allocation	Real Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

Discount Rate

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based upon the contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through June 30, 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through June 30, 2046, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2018 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1percentage-point higher than the current rate:

	June 3	30, 2018				
		1%		Current		1%
]	Decrease	Di	scount Rate		Increase
	(4.66%)		(5.66%)		(6.66%)	
District's proportionate share of the						
Net Pension Liability	\$	8,980,179	\$	7,141,950	\$	5,599,793

Pension plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division).

For additional information about the TPAF, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.gov/treasury/pensions/financial-reports.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts. The following represents the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5	Members who were eligible to enroll on or after June 28, 2011

Members who were eligible to enroll on or after June 28, 2011

NOTE 9. PENSION PLANS (Cont'd)

<u>B. Teachers' Pension and Annuity Fund (TPAF)</u> (Cont'd)

Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2019, the State's pension contribution was less than the actuarial determined amount.

Special Funding Situation

The employer contributions for local participating employers are legally required to be funded by the State in a accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2019, the State of New Jersey contributed \$1,752,571 to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of \$3,397,957.

The employee contribution rate was 7.50% effective July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2019, the State's proportionate share of the net pension liability associated with the District was \$58,287,501. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2018, the District's proportion was 0.0916%, which was an increase of 0.001% from its proportion measured as of June 30, 2017.

District's Proportionate Share of the Net Pension Liability	\$ -0-
State's Proportionate Share of the Net Pension Liability Associated	
with the District	 58,287,501
Total	\$ 58,287,501

For the fiscal year ended June 30, 2019, the State recognized pension expense on behalf of the District in the amount of \$3,397,957 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2019 financial statements.

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

The State reported collective deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

		Amortization	Deferred		Deferred
	Year of	Period	Outflows of		Inflows of
	Deferral	in Years	Resources		Resources
Changes in Assumptions	2014	8.50	\$ 1,076,424,469		
	2015	8.30	3,063,649,492		
	2016	8.30	6,913,685,892		
	2017	8.30		\$	10,084,192,916
	2018	8.29			5,994,557,085
Difference Between Expected and	2014	8.50			10,252,211
Actual Experience	2015	8.30	189,214,650		
	2016	8.30			85,977,601
	2017	8.30	179,419,108		
	2018	8.29	1,051,605,259		
Net Difference Between Projected and	2015	5			(192,642,062)
Actual Investment Earnings on	2016	5			(863,710,381)
Pension Plan Investments	2017	5			678,024,787
	2018	5			384,121,486
			\$ 12,473,998,870		16,180,773,643

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

Ending June 30,	Total
2019	\$ 401,574,312
2020	208,932,249
2021	(222,922,941
2022	(149,225,008
2023	(735,040,983
Total Thereafter	(3,210,092,402

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Actuarial Assumptions

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.25%
Salary Increases:	
2011-2026	1.55% - 4.55%
Thereafter	2.00% - 5.45%
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Disabled mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the table on the following page.

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NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return (Cont'd)

	Long-Term
Target	Expected Real
Allocation	Rate of Return
5.00%	5.51%
5.50%	1.00%
3.00%	1.87%
10.00%	3.78%
2.50%	6.82%
5.00%	7.10%
1.00%	6.60%
2.00%	10.63%
1.00%	6.61%
2.50%	11.83%
6.25%	9.23%
30.00%	8.19%
11.50%	9.00%
6.50%	11.64%
8.25%	13.08%
	Allocation 5.00% 5.50% 3.00% 10.00% 2.50% 5.00% 1.00% 2.00% 1.00% 2.50% 6.25% 30.00% 11.50% 6.50%

Discount Rate - TPAF

The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contributions. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the State's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The table on the following page presents the net pension liability of the State as of June 30, 2018 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate.

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Sensitivity of the State's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate (Cont'd)

-	June 3	0, 2018			
		1%		Current	1%
		Decrease	Di	scount Rate	Increase
		(3.86%)		(4.86%)	 (5.86%)
State's Proportionate Share of the Net Pension Liability Associated with the District	\$	68,894,720	\$	58,287,501	\$ 49,494,376

Pension Plan Fiduciary Net Position

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

C. Defined Contribution Retirement Program (DCRP)

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

For DCRP, the District recognized pension expense of \$4,264 for the fiscal year ended June 30, 2019. Employee contributions to DCRP amounted to \$7,818 for the fiscal year ended June 30, 2019.

NOTE 10. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters.

Property, Liability and Health Benefits

The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report. The District is a member of a joint insurance fund for workers' compensation insurance. Health benefits are provided to employees through Horizon Blue Cross Blue Shield.

The Lakeland Regional High School District is a member of the Pooled Insurance Program of New Jersey (the "PIP"). The PIP provides the District with workers' compensation insurance. The PIP is a risk-sharing public entity risk pool that is an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage for their members in order to keep local property taxes at a minimum. Each member appoints an official to represent their respective district for the purpose of creating a governing body from which officers for the PIP are elected.

As a member of the PIP, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the PIP were to be exhausted, members would become responsible for their respective shares of the PIP's liabilities.

The PIP can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided amongst the members in the same ratio as their individual assessment relates to the total assessment of the membership body. In accordance with requirements of the Governmental Accounting Standards Board, these distributions are used to reduce the amount recorded for membership expense in the year in which the distribution was declared.

The June 30, 2019 audit report for the PIP is not available as of the date of this report. Selected, summarized financial information for the PIP as of June 30, 2018 is as follows:

Total Assets	\$ 20,370,655
Net Position	\$ 9,734,872
Total Revenue	\$ 7,318,956
Total Expenses and Adjustments	\$ 5,707,675
Member Dividends	\$ 1,402,434
Change in Net Position	\$ 208,847

Financial statements for the PIP are available at the Executive Director's Office:

Burton Agency 44 Bergen Street PO Box 270 Westwood, NJ 07675 (201) 664-0310

NOTE 10. RISK MANAGEMENT (Cont'd)

New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following is a summary of District contributions, employee contributions, interest earnings, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two fiscal years:

	Dis	strict	Er	nployee	Interest	A	mount		Ending
Fiscal Year	Contr	ibutions	Con	tributions	Earned	Rei	imbursed	H	Balance
2018-2019	\$	-0-	\$	35,916	\$ 2,623	\$	38,527	\$	664,947
2017-2018		-0-		35,078	2,661		41,349		664,935
2016-2017		-0-		37,905	1,475		66,299		668,545

NOTE 11. COMMITMENTS AND CONTINGENCIES

The Board is periodically involved in lawsuits arising in the normal course of business, including claims regarding special education, disputes over contract awards and performance, and employment matters. The Board does not believe that the ultimate outcome of these cases will have a material negative effect on the District's financial position.

The District participates in federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management of the District is not aware of any material items of noncompliance which would result in the disallowance of grant program expenditures.

Encumbrances

At June 30, 2019, there were encumbrances as detailed below in the governmental funds. All of the governmental funds are considered to be major funds:

Governmental Funds							
Special Capital							
General	Re	Revenue Project		Projects		Total	
\$ 186,393	\$	190	\$	379,426	_\$	566,009	

On the District's Governmental Funds Balance Sheet as of June 30, 2019, no amount is assigned for encumbrances in the Special Revenue Fund since encumbrances are not recognized on the GAAP basis until they are paid. Actual encumbrances of \$190 on the budgetary basis are instead reflected as either a reduction of grants receivable or an increase in unearned revenue on the GAAP basis in the Special Revenue Fund. The \$379,426 of fiscal year-end encumbrances in the Capital Projects Fund on a budgetary basis are included in the \$481,452 committed fund balance on the GAAP and budgetary basis at June 30, 2019.

NOTE 12. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

NOTE 13. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The following interfund balances existed as of June 30, 2019:

	Interfund	Interfund
Fund	Receivable	Payable
General Fund	\$ 72,972	\$ 829,000
Special Revenue Fund		5,972
Transportation Internal Services Fund	829,000	
Fiduciary Fund - Flexible Spending Trust	••••••••••••••••••••••••••••••••••••	67,000
	\$ 901,972	\$ 901,972

The interfund payable in the Special Revenue Fund is an interfund loan due to the General Fund. The interfund receivable in the Transportation Internal Service Fund due from the General Fund is for the District's portion of expenditures. The interfund payable in the Fiduciary Fund is due to the General Fund for Flexible Spending Trust unexpended balances and funding in advance of employee contributions.

During the fiscal year, the General Fund transferred \$1,690,363 to the Capital Projects Fund for the local share of capital projects and the Capital Projects Fund transferred \$542,993 of unexpended local share of projects to the General Fund.

NOTE 14. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

<u>403b</u> Equitable Life Assurance Variable Annuity Life Insurance Company

Metropolitan Life Insurance Company

<u>457</u> Equitable Life Assurance

NOTE 15. TAX CALENDAR

Property taxes are levied by the District's constituent municipalities as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10.

Taxes are collected by the constituent municipalities and are remitted to the School Districts on a predetermined mutually agreed-upon schedule.

NOTE 16. ACCOUNTS PAYABLE

The following accounts payable balances existed as of June 30, 2019:

			District Contribution						
	Gove	rnmental			Su	lbsequent			
	Funds		Internal Service			to the	Total		
	General		Fund		Measurement		Governmental		
	H	Fund	Transportation		Date		Activities		
Vendors Due to:	\$	715	\$	19,766			\$	20,481	
State of New Jersey					\$	368,595		368,595	
	\$	715	\$	19,766	\$	368,595	\$	389,076	

NOTE 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund)

General Information about the OPEB Plan

Plan Description and Benefits Provided

The District is in a "special funding situation", as described in GASB Codification Section P50, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in GASB Codification Section P50. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

For additional information about the State Health Benefit Local Education Retired Education Plan, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at https://www.state.nj.us/treasury/pensions/gasb-notices-opeb.shtml.

NOTE 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Employees Covered by Benefit Terms

At June 30, 2017, the plan membership consisted of the following:

Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments	145,050
Active Plan Members	217,131
Total	362,181

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The total nonemployer OPEB liability as of June 30, 2017 was determined by an actuarial valuation as of June 30, 2016, which was rolled forward to June 30, 2017.

Actuarial Assumptions and Other Inputs

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%	
	TPAF/ABP	PERS
Salary Increases:		
Through 2026	1.55 - 4.55%	2.15 - 4.15%
	based on years	based on age
	of service	
Thereafter	2.00 - 5.45%	3.15 - 5.15%
	based on years	based on age
	of service	

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 – June 30 and July 1, 2011 – June 30, 2014 for TPAF and PERS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

NOTE 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Mortality Rates

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using scale MP-2017. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017.

Health Care Trend Assumptions

For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The assumed Medicare Advantage trend rate is 4.5% in all future years.

Discount Rate

The discount rate for June 30, 2018 and 2017 was 3.87% and 3.58%, respectively, a change of +.29%. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Changes in the State's Proportionate Share of the Total OPEB Liability Attributable to the District

	1	otal OPEB Liability
Balance at June 30, 2017	_\$	44,567,755
Changes for Year:		
Service Cost	\$	1,641,085
Interest Cost		1,636,860
Difference Between Expected and Actual Experience		(4,477,224)
Changes in Assumptions		(4,363,386)
Member Contributions		35,140
Gross Benefit Payments		(1,016,735)
Net Changes		(6,544,260)
Balance at June 30, 2018	\$	38,023,495

NOTE 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2018 calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June	30, 2018			
		At 1%		At	At 1%
		Decrease	D	iscount Rate	Increase
		(2.87%)		(3.87%)	 (4.87%)
Total OPEB Liability Attributable to					
the District	\$	44,951,511	\$	38,023,495	\$ 32,516,437

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2018 calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June	30, 2018			
		1%]	Healthcare	1%
		Decrease	Co	st Trend Rate	 Increase
Total OPEB Liability Attributable to					
the District	\$	31,428,633	\$	38,023,495	\$ 46,745,452

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2019, the District recognized OPEB expense of \$1,720,806 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Codification Section P50, in which there is a special funding situation.

NOTE 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

<u>OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB</u> (Cont'd)

In accordance with GASB Codification Section P50, as the District's proportionate share of the OPEB liability is \$-0, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2018, the State deferred outflows of resources and deferred inflows of resources related to OPEB attributable to the District is from the following sources:

	Year of Deferral	Original Amortization Period	Deferred Outflows of Resources	Deferred Inflows of Resources
			Resources	
Changes in Assumptions	2017	9.54 years		\$ (4,618,595)
Changes in Assumptions	2018	9.51 years		(3,904,566)
				(8,523,161)
Difference Between Expected	and			
Actual Experience	2018	9.51 years		(3,691,029)
Changes in Proportion	N/A	N/A		 (338,864)
			\$ - 0 -	\$ (12,553,054)
N/A - Not Available				

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB attributable to the District, excluding changes in proportion, will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30,	Total
2019	\$ (1,505,095
2020	(1,505,095
2021	(1,505,095
2022	(1,505,095
2023	(1,505,095
Total Thereafter	(4,688,715
	\$ (12,214,190

SCHEDULES OF REQUIRED SUPPLEMENTARY INFORMATION

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY PUBLIC EMPLOYEES RETIREMENT SYSTEM LAST FIVE FISCAL YEARS UNAUDITED

				Fisc	al Y	ear Ending June	30,			
		2015		2016		2017		2018		2019
District's proportion of the net pension liability	0.0	347285309%	0.0	312705659%	0.0)340545773%	0.0	364514769%	0.0	362728834%
District's proportionate share of the net pension liability	\$	6,502,131	\$	7,019,615	\$	10,085,989	\$	8,485,321	\$	7,141,950
District's covered employee payroll	\$	2,241,542	\$	2,230,075	\$	2,451,716	\$	2,467,539	\$	2,633,078
District's proportionate share of the net pension liability as a percentage of its covered employee payroll		290.07%		314.77%		411.38%		343.88%		271.24%
Plan fiduciary net position as a percentage of the total pension liability		52.08%		47.93%		40.14%		48.10%		53.60%

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF DISTRICT CONTRIBUTIONS PUBLIC EMPLOYEES RETIREMENT SYSTEM LAST FIVE FISCAL YEARS UNAUDITED

		Fisca	l Ye	ar Ending Jur	ie 30	,	
	 2015	 2016		2017		2018	 2019
Contractually required contribution	\$ 286,297	\$ 268,843	\$	307,023	\$	346,828	\$ 362,695
Contributions in relation to the contractually required contribution	 (286,297)	 (268,843)		(307,023)		(346,828)	 (362,695)
Contribution deficiency/(excess)	\$ -0-	\$ -0-	\$	-0-	\$	-0-	\$ -0-
District's covered employee payroll	\$ 2,241,542	\$ 2,241,542	\$	2,230,075	\$	2,451,716	\$ 2,467,539
Contributions as a percentage of covered employee payroll	12.77%	11.99%		13.77%		14.15%	14.70%

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY ATTRIBUTABLE TO THE DISTRICT TEACHERS' PENSION AND ANNUITY FUND LAST FIVE FISCAL YEARS UNAUDITED

	Fiscal Year Ending June 30,									
		2015		2016		2017		2018		2019
State's proportion of the net pension liability attributable to the District	0.0	918273103%	0.0)907408043%	0.0)892348198%	0.0	906021095%	0.0)916212975%
State's proportionate share of the net pension liability attributable to the District	\$	49,078,709	\$	57,352,063	\$	70,197,791	\$	61,087,209	\$	58,287,501
District's covered employee payroll	\$	8,749,635	\$	9,192,526	\$	9,326,909	\$	9,495,694	\$	9,501,844
State's proportionate share of the net pension liability attributable to the District as a percentage of District's covered employee payroll		560.92%		623.90%		752.64%		643.31%		613.43%
Plan fiduciary net position as a percentage of the total pension liability		33.64%		28.71%		22.33%		25.41%		26.49%

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE CONTRIBUTIONS TEACHERS' PENSION AND ANNUITY FUND LAST FIVE FISCAL YEARS UNAUDITED

		Fisca	l Year Ending Ju	ne 30,	
	2015	2016	2017	2018	2019
Contractually required contribution	\$ 2,640,895	\$ 3,501,860	\$ 5,274,387	\$ 4,231,813	\$ 3,397,957
Contributions in relation to the contractually required contribution	(490,578)	(714,449)	(983,462)	(1,349,258)	(1,752,571)
Contribution deficiency/(excess)	\$ 2,150,317	\$ 2,787,411	\$ 4,290,925	\$ 2,882,555	\$ 1,645,386
District's covered employee payroll	\$ 9,192,526	\$ 9,326,909	\$ 9,495,694	\$ 9,501,844	\$ 9,898,252
Contributions as a percentage of covered employee payroll	5.34%	7.66%	10.36%	14.20%	17.71%

LAKELAND REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF CHANGES IN THE STATE'S PROPORTIONATE SHARE OF THE TOTAL OPEB LIABILITY ATTRIBUTABLE TO THE DISTRICT AND RELATED RATIOS LAST TWO FISCAL YEARS UNAUDITED

	Fiscal Year Er	nding	June 30,
	 2018		2017
Total OPEB Liability			
Service Cost	\$ 1,641,085	\$	1,971,758
Interest Cost	1,636,860		1,411,689
Difference Between Expected and Actual Experience	(4,477,224)		
Changes in Assumptions	(4,363,386)		(5,876,261)
Member Contributions	35,140		38,011
Gross Benefit Payments	 (1,016,735)		(1,032,284)
Net Change in Total OPEB Liability	(6,544,260)		(3,487,087)
Total OPEB Liability - Beginning	 44,567,755		48,054,842
Total OPEB Liability - Ending	\$ 38,023,495	\$	44,567,755
District's Covered Employee Payroll *	\$ 11,963,233	\$	11,778,625
Total OPEB Liability as a Percentage of Covered Employee Payroll	318%		378%

* - Covered payroll for the fiscal years ending June 30, 2018 and 2017 is based on the payroll on the June 30, 2017 and 2016 census data, respectively.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (UNAUDITED)

A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

Changes of Actuarial Assumptions

	As	of June 30,
	2018	2017
Discount Rate	5.66%	5.00%
Municipal Bond Rate	3.87%	3.58%

The mortality rates utilized in the July 1, 2016 valuation were as follows: Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members and a generational approach based on the plan actuary's modified MP-2014 projection scale. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The mortality rates utilized in the July 1, 2017 valuation were as follows: Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members in mortality from 2012 to 2013 using Projection Scale AA and a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

LAKELAND REGIONAL HIGH SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (UNAUDITED) (Continued)

B. TEACHERS PENSION AND ANNUITY FUND

Benefit Changes

There were none.

Changes of Actuarial Assumptions

	As of	June 30,
	2018	2017
Discount Rate	4.86%	4.25%
Municipal Bond Rate	3.87%	3.58%
Salary Increases:		
2011 - 2026	1.55% - 4.55%	
Thereafter	2.00% - 5.45%	
2012 - 2021		Varies based on
Thereafter		experience

The mortality rates utilized in the July 1, 2016 valuation were as follows: Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The mortality rates utilized in the July 1, 2017 valuation were as follows: Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Disabled mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (UNAUDITED) (Continued)

C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate changed from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018.

The mortality rates utilized in the June 30, 2017 valuation were as follows: Preretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using scale MP-2017. Postretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2014 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017.

The mortality rates utilized in the June 30, 2018 valuation were as follows: Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using scale MP-2017. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using scale MP-2017.

The health care trend rates utilized in the June 30, 2017 valuation were as follows: For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.9% and decreases to a 5.0% long term trend rate after nine years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 10.5% decreasing to a 5.0% long term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The assumed Medicare Advantage trend rate is 4.5% in all future years.

The health care trend rates utilized in the June 30, 2018 valuation were as follows: For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The assumed Medicare Advantage trend rate is 4.5% in all future years.

BUDGETARY COMPARISON SCHEDULES

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 18,461,751		\$ 18,461,751	\$ 18,461,751	
Tuition	686,253		686,253	756,760	\$ 70,507
Interest Earned on Maintenance Reserve	1,000		1,000	2,391	1,391
Interest Earned on Capital Reserve	1,000		1,000	4,061	3,061
Miscellaneous	195,348		195,348	313,064	117,716
Total - Local Sources	19,345,352		19,345,352	19,538,027	192,675
State Sources:					
Equalization Aid	3,876,700		3,876,700	3,876,700	
Categorical Special Education Aid	687,768		687,768	687,768	
Categorical Security Aid	19,744		19,744	19,744	
Categorical Transportation Aid		\$ (248,843)	106,500	106,500	
Extraordinary Special Education Aid	300,000		300,000	633,898	333,898
Extraordinary Special Education Aid - Prior Year				1,497	1,497
Nonpublic School Transportation Costs				22,330	22,330
Homeless Tuition Aid				40,943	40,943
On-Behalf Contributions:					
TPAF Post Retirement Medical (Non-Budgeted)				811,604	811,604
TPAF Pension (Non-Budgeted)				1,752,571	1,752,571
TPAF Long-Term Disability Insurance (Non-Budgeted)				36,686	36,686
TPAF Non-Contributory Insurance (Non-budgeted)				1,548	1,548
TPAF Social Security (Reimbursed - Non-Budgeted)				710,627	710,627
Total State Sources	5,239,555	(248,843)	4,990,712	8,702,416	3,711,704
Federal Sources:					
Medicaid Reimbursement	7,505		7,505	24,139	16,634
Total Federal Sources	7,505		7,505	24,139	16,634
TOTAL REVENUES	24,592,412	(248,843)	24,343,569	28,264,582	3,921,013

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	-
CURRENT EXPENSE			1			I
Regular Programs - Instruction: Grades 9-12 - Salaries of Teachers	\$ 6.267.345	\$ (329.355)	\$ 5.937.990	\$ 5.937.320	\$ 670	0
Regular Programs - Home Instruction:						
Salaries of Teachers	44,797	(31,572)	13,225	4,778	8,447	L
Purchased Professional - Educational Services	31,000	(11,000)	20,000	7,888		5
Regular Programs - Undistributed Instruction:						
Purchased Professional - Educational Services	300	6,649	6,949	6,949		
Purchased Technical Services	21,970	11,648	33,618	29,201	4,417	7
Other Purchased Services (400-500 series)	35,100	(5,939)	29,161	20,431	8,73	0
General Supplies	164,524	(20,402)	144,122	135,988	8,134	4
Textbooks	49,105	(23,211)	25,894	25,605	289	6
Total Regular Programs - Instruction	6,614,141	(403,182)	6,210,959	6,168,160	42,799	6
Special Education - Instruction:						
Visual Impairments:						
Salaries of Teachers		31,420	31,420	31,420		
Purchased Professional - Educational Services		2,500	2,500		2,500	္ခု
Total Visual Impairments		33,920	33,920	31,420	2,500	وا
Behavioral Disabilities:						
Salaries of Teachers	81,085	(5,745)	75,340	74,605	735	5
Other Salaries for Instruction	103,508	(77,169)	26,339	25,846	493	ũ
General Supplies	4,000		4,000	1,333	2,667	L
Textbooks	750		750		750	0
Total Behavioral Disabilities	189,343	(82,914)	106,429	101,784	4,645	ر. ارد

 LAKELAND REGIONAL HIGH SCHOOL DISTRICT

 BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS

 GENERAL FUND

 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

 (Unaudited)

	Original	Budget	Final		Variance
CURRENT EXPENSE	Duuger	1141151515	Duuger	Avtual	r IIIai W AVUAI
Multiple Disabilities: Salaries of Teachers	\$ 209.705	\$ 200	\$ 209.905	\$ 209.773	\$ 132
Other Salaries for Instruction		20.			13,
Purchased Professional - Educational Services	6,500	(2,500)	4,000	1,133	2,867
General Supplies	7,836	(1,085)	6,751	1,849	
Textbooks	2,000	(343)	1,657		
Total Multiple Disabilities	477,683	16,426	494,109	470,709	23,400
Resource Room/Resource Center:					
Salaries of Teachers	1,072,657	8,933	1,081,590	1,081,590	
Other Salaries for Instruction	193,916	22,100	216,016	215,847	169
General Supplies	15,000		15,000	12,848	2,152
Textbooks	2,000		2,000	143	1,857
Total Resource Room/Resource Center	1,283,573	31,033	1,314,606	1,310,428	4,178
Autism:					
Salaries of Teachers	122,512		122,512	122,050	462
Other Salaries for Instruction	312,533		312,533	295,627	16,906
Purchased Professional - Educational Services	60,191	(44,775)	15,416	4,649	10,767
Other Purchased Services (400-500 series)		114	114		114
General Supplies	9,700	4,661	14,361	12,043	2,318
Textbooks	1,000		1,000		1,000
Total Autism	505,936	(40,000)	465,936	434,369	31,567

4 of 13	Variance Final to Actual	6,907 601	7,508	73,798	651	651	12,527 10,140 9,983	32,650
	Vari Final tc	÷						
	Actual	18,218 9,523	27,741	2,376,451	160,349 31,773	192,122	501,348 35,980 64,848 16,967 98,460	717,603
		\$						ļ
	Final Budget	25,125 10,124	35,249	2,450,249	160,349 32,424	192,773	501,348 48,507 74,988 26,950 98,460	750,253
		÷						
<u>RICT</u> <u>ARY BASIS</u> 019	Budget Transfers	(22,100) 2,124	(19,976)	(61,511)	(8,852) 2,424	(6,428)	9,565 (30,093) 25,000	4,472
<u>DIST</u> 0GET 30, 2	-	÷						
H SCHOOL DULE - BUL JND DED JUNE	Original Budget	47,225 8,000	55,225	2,511,760	169,201 30,000	199,201	491,783 78,600 74,988 26,950 73,460	745,781
NAL HIGH IN SCHEDU NERAL FUI YEAR END (Unaudited)	Ŭ	\$						
<u>LAKELAND REGIONAL HIGH SCHOOL DISTRICT</u> <u>BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS</u> <u>GENERAL FIND</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2019</u> (Unaudited)	•	CURRENT EXPENSE Home Instruction: Salaries of Teachers Purchased Professional - Educational Services	Total Home Instruction	Total Special Education Instruction	School-Sponsored Cocurricular Activities - Instruction: Salaries Supplies and Materials	Total School-Sponsored Cocurricular Activities - Instruction	School-Sponsored Cocurricular Athletics - Instruction: Salaries Purchased Services (300-500 series) Supplies and Materials Other Objects Transfers to Cover Deficit (Agency Funds)	Total School-Sponsored Cocurricular Athletics - Instruction

Exhibit C-1

LAKELAND REGIONAL HIGH SCHOOL DISTRIC BUDGETARY COMPARISON SCHEDULE - BUDGETAR GENERAL FUND GENERAL FUND FOR THE FISCAL VEAR ENDED JUNE 30, 2019 Unaudited) Original Budget Tran CURRENT EXPENSE Summer School - Instruction: Salaries of Teachers Other Salaries for Instruction Purchased Professional and Technical Services Total Summer School - Instruction: Purchased Professional and Technical Services Total Summer School - Instruction: Alternative Education Program - Instruction: Salaries of Teachers Salaries of Teachers Salaries of Teachers Total Alternative Education Program - Instruction: Salaries of Teachers Total Alternative Education Program - Instruction: Salaries of Teachers Total Alternative Education Program - Instruction: Salaries of Teachers Total Instruction Total Instruction Total Instruction Total Instruction Total Instruction		OOL DISTRICT - BUDGETARY BASIS IUNE 30, 2019 II Budget II Budget II Budget 1 Transfers ,263 6,199 ,263 6,199 ,209 6,118 ,209 6,118 ,350 3,923 ,568 3,805 ,568 3,805 ,560 (456,726)	Final Budget \$ 44,942 3,923 3,923 93,327 6,462 6,462 22,011 28,473 9,726,034	Actual \$ 40,625 44,462 3,923 3,923 89,010 89,010 20,125 20,125 20,125 9,569,933	Variance Final to Actual \$ 4,317 4,317 1,886 1,886 1,56,101
Instruction: Turtion to Other LEAs Within the State - Special	21,720	(21,614)	106		106
Tuition to County Vocational Schools - Regular	1,147,576	~	1,147,576	1,126,615	20,961
Tuition to County Vocational Schools - Special	45,029	11,458	56,487	30,039	26,448
Tuition to County Special Services Schools and Regional Day Schools	172.250	179,879	352.129	344,143	7.986
Tuition to Private Schools for the Disabled - Within the State	1,065,593	(46,760)	1,018,833	998,589	20,244
Tuition to Private Schools for the Disabled and Other LEAs - Special - Outside the State	272.549	23.919	296.468	267.166	29.302
Tuition - Other	252,300	(30,262)	222,038	192,980	29,058
Total Undistributed Expenditures - Instruction	2.977.017	116.620	3.093.637	2.959.532	134.105

Exhibit C-1 5 of 13

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)	NAL HIGH SCHOOL I NN SCHEDULE - BUD NERAL FUND YEAR ENDED JUNE (Unaudited)	<u>JISTRICT</u> GETARY BASIS 30, 2019					
	Original Budget	Budget Transfers	Final Budget	Actual		Variance Final to Actual	ce ctual
CURRENT EXPENSE Undistributed Expenditures: Attendance and Social Work Services: Salaries	\$ 54,105	\$ (4,396)	\$ 49,709	\$	665	\$	1,044
Total Attendance and Social Work Services	54,105	(4,396)	49,709		48,665		1,044
Health Services: Salaries	116,012	592	116,604		116,604		
Purchased Professional and Technical Services Other Purchased Services (400-500 series)	313,548 500	(38,850) 300	274,698 800		209,381 500	65	65,317 300
Supplies and Materials	6,149	676	6,825		6,547		278
Total Health Services	436,209	(37,282)	398,927	333	333,032	65	65,895
Other Support Services - Speech, OT, PT and Related Services: Salaries	85,660	571	86,231	86	86,231		
Purchased Professional - Educational Services	354,907	(14,414)	340,493	312	312,771	21	27,722
Total Other Support Services - Speech, OT, PT and Related Services	440,567	(13,843)	426,724	399	399,002	27	27,722
Other Support Services - Students - Extraordinary Services: Salaries	48,928	(22,395)	26,533	18	18,288	80	8,245
Total Other Support Services - Students - Extraordinary Services	48,928	(22,395)	26,533	18	18,288	œ	8,245

Exhibit C-1 6 of 13

Exhibit C-1	7 of 13
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LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	(
	Original	Budget Transfers	Final Budget		Actual	Vari Final to	Variance Final to Actual
CURRENT EXPENSE	Dudger	1141131013	Dudgu		Immar		United
Other Support Services - Guidance:							
Salaries of Other Professional Staff	\$ 485,984		\$ 485,984	84 \$	480,099	S	5,885
Salaries of Secretarial and Clerical Assistants	126,004		126,004	04	124,466		1,538
Purchased Professional - Educational Services	13,790		13,790	.06	8,816		4,974
Purchased Professional and Technical Services	2,400		2,400	00	2,400		
Other Purchased Services (400-500 series)	12,435	\$ (2,521)	9,914	14	8,465		1,449
Supplies and Materials	6,100	21	6,121	21	5,994		127
Other Objects		2,500	2,5	2,500	2,500		
Total Other Support Services - Guidance	646,713		646,713	13	632,740		13,973
Other Support Services - Child Study Teams:							
Salaries of Other Professional Staff	622,123	(63,090)	559,033	33	554,791		4,242
Salaries of Secretarial and Clerical Assistants	79,852	7,501	87,353	53	87,352		1
Other Salaries		55,589	55,589	89	55,589		
Purchased Professional - Educational Services	7,000		7,000	00	6,934		99
Purchased Professional and Technical Services	18,737	(3,281)	15,456	56	7,391		8,065
Miscellaneous Purchased Services (400-500 series)	8,524	480	9,004	04	3,003		6,001
Supplies and Materials	4,900		4,900	8	4,888		12
Total Other Support Services - Child Study Teams	741,136	(2,801)	738,335	35	719,948		18,387
Improvement of Instructional Services:							
Salaries of Supervisors of Instruction	845,087	(2,809)	842,278	78	842,278		
Salaries of Other Professional Staff		9,597	9,597	76	9,597		
Salaries of Secretarial and Clerical Assistants	41,501	(1,651)	39,850	50	39,771		62
Purchased Professional and Technical Services	5,200	134	5,334	34	4,770		564
Other Purchased Services (400-500 series)	6,000	2,161	8,161	<u>61</u>	6,072		2,089
Total Improvement of Instructional Services	897,788	7,432	905,220	20	902,488		2,732

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	Original Budget	Budget Transfers	Final Budget	V	Actual	Variance Final to Actual
CURRENT EXPENSE Educational Media Services/School Library:						
Salaries	\$ 117,757		\$ 117,757	7 \$	117,757	
Salaries of Technology Coordinators	132,475		132,475	5	132,320	\$ 155
Other Purchased Services (400-500 series)	300		300	0		300
Supplies and Materials	54,000		54,000	0	52,977	1,023
Other Objects	1,850		1,850	0		1,850
Total Educational Media Services/School Library	306,382		306,382	5	303,054	3,328
Instructional Staff Training Services:	·					
Other Purchased Services (400-500 series)	S	1,400	1,400		1,400	
Total Instructional Staff Training Services		1,400	1,400	0	1,400	
Support Services - General Administration:						
Salaries	283,442	10,100	293,542	5	292,433	1,109
Legal Services	45,000	4,315	49,315	5	35,628	13,687
Audit Fees	50,000	(2,000)	48,000	0	48,000	
Other Purchased Professional Services		25	0	25	24	1
Communications/Telephone	9,000	(488)	8,512	2	7,320	1,192
BOE Other Purchased Services	4,000	(240)	3,760	0	3,760	
Miscellaneous Purchased Services (400-500 series)	55,061	1,620	56,681	1	56,681	
General Supplies	5,400	3,035	8,435	5	8,435	
BOE In-House Training/Meeting Supplies		955	955	5	952	3
Miscellaneous Expenditures	18,000	54,877	72,877	L.	70,666	2,211
BOE Membership Dues and Fees	10,878		10,878	8	10,878	
Total Support Services - General Administration	480,781	72,199	552,980	0	534,777	18,203

LAKELAND R BUDGETARY COMP FOR THE FI	LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)	<u>ISTRICT</u> GETARY BASIS 0, 2019			Exhibit C-1 9 of 13
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
CURRENT EXPENSE Support Services - School Administration: Salaries of Principals/Assistant Principals/Program Directors Salaries of Secretarial and Clerical Assistants Purchased Professional and Technical Services	<pre>\$ 289,662 115,258 14,000</pre>	\$ (138) (4,390) (2,422)	<pre>\$ 289,524 110,868 11,578</pre>	<pre>\$ 289,524 110,868 11,578</pre>	
Other Purchased Services (400-500 series) Supplies and Materials Other Objects	27,100 16,250 2,900	(7,537) 21,393 2,107	19,563 37,643 5,007	17,794 26,072 2,577	\$ 1,769 11,571 2,430
Total Support Services - School Administration	465,170	9,013	474,183	458,413	15,770
Central Services: Salaries Purchased Professional Services	246,391 40,000	4,795 16,019	251,186 56,019	251,186 56,015	4
Purchased Technical Services Miscellaneous Purchased Services (400-500 series)	12,000	2,560 380	14,560 7 380	11,507 3 572	3,053 3,808
Supplies and Materials Miscellaneous Expenditures	10,800	(6,995)	3,805 2,280	3,640	165
Total Central Services	317,691	17,539	335,230	328,200	7,030
Administration Information Technology: Salaries	29,046		29,046	29,046	
Purchased Professional Services Purchased Technical Services	15,000 58,250	1,000 10,779	16,000 69,029	14,537 62,052	1,463 6,977
Other Purchased Services (400-500 series) Supplies and Materials	28,600	50 (12,917)	50 15,683	50 15,019	664
Total Administration Information Technology	130,896	(1,088)	129,808	120,704	9,104

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	Original Budget	Budget Transfers	Final Budget	Actual	V Final	Variance Final to Actual
CURRENT EXPENSE Required Maintenance for School Facilities:))			
Salaries	\$ 124,935	\$ (9,823)	\$ 115,112	\$ 115,112	0	
Cleaning, Repair and Maintenance Services	121,215	(39,977)	81,238	62,340	\$	18,898
Travel		825	825	216	•	106
General Supplies	44,950	221,354	266,304	217,412	0	48,892
Other Objects	8,900	2,621	11,521	9,988		1,533
Total Required Maintenance for School Facilities	300,000	175,000	475,000	405,571	_	69,429
Custodial Services:						
Salaries	480,629	43,525	524,154	524,154	+	
Cleaning, Repair and Maintenance Services	6,000	(6,000)				
Other Purchased Property Services	10,000	(3,216)	6,784	6,784	+	
Insurance	146,488		146,488	146,425		63
Miscellaneous Purchased Services	33,000	4,061	37,061	36,573	~	488
General Supplies	87,000	(34,942)	52,058	50,579	•	1,479
Energy (Natural Gas)	95,000	(43,900)	51,100	21,564	**	29,536
Energy (Electricity)	300,000	(75,421)	224,579	223,915	10	664
Other Objects	200	110	310	310		
Total Custodial Services	1,158,317	(115,783)	1,042,534	1,010,304		32,230
Care and Upkeep of Grounds:						
Salaries	226,405	(35,514)	190,891	190,891		
Cleaning, Repair and Maintenance Services		10,200	10,200	10,200	0	
General Supplies	1,500	(1,400)	100			100
Total Care and Upkeep of Grounds	227,905	(26,714)	201,191	201,091		100
Security: Other Objects		2,800	2,800	2,800	0	
Total Security		2,800	2,800	2,800		

LAKELAND REGIONAL HIGH SCHOOL DISTRICT <u>BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS</u> <u>GENERAL FUND</u> <u>FOR THE FISCAL YEAR ENDED JUNE 30, 2019</u> (Unaudited)	ilONAL HIGH SCHOOL D LISON SCHEDULE - BUDC GENERAL FUND AL YEAR ENDED JUNE 3 (Unaudited)	<u>ISTRICT</u> JETARY BASIS 0, 2019			Exhibit C-1 11 of 13
	Original Budøet	Budget Transfers	Final Budøet	Actual	Variance Final to Actual
CURRENT EXPENSE Student Transportation Services: Salarize for Phinil Transportation:			0		
Between Home and School - Regular	\$ 200,770	(66) \$	\$ 200,671	\$ 200,661	\$ 10
Between Home and School - Special	615,835	(73)	615,762	615,753	6
Between riome and Scnool - Nonpublic Scnools Other Durchased Professional and Technical Services	14,420 5 700	501,0 50	5 750	5 745	v
Contracted Services	57,000		57,000	57,000	
Aid in Lieu Payments for Nonpublic School Students	107,506		107,506	107,506	
Other Than Between Home and School - Vendors	24,000	(948)	23,052	23,050	2
Special Education Students - Joint Agreements	4,227	(4,227)			
Supplies and Materials	13,402	423,302	491,024	491,024	
Total Student Transportation Services	1,102,920	421,417	1,524,337	1,524,311	26
Unallocated Benefits:					
Social Security Contributions	377,719	(11,000)	366,719	348,028	18,691
TPAF Contributions - ERIP	94,000		94,000	93,402	598
Other Retirement Contributions - PERS	403,235	(40,264)	362,971	362,695	276
Other Retirement Contributions - Regular		4,264	4,264	4,264	
Workmen's Compensation	153,155	(3,000)	150,155	149,212	943
Health Benefits	3,087,403	(192,575)	2,894,828	2,894,478	350
Tuition Reimbursement	45,000	(19,000)	26,000	25,173	827
Other Employee Benefits	111,500	20,244	131,744	131,096	648
Unused Sick rayinents to reminated retired Stall		24,172	24,1/2	24,1/2	
Total Unallocated Benefits	4,272,012	(217,156)	4,054,856	4,032,523	22,333

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)	iONAL HIGH SCHOOL D LSON SCHEDULE - BUDC GENERAL FUND AL YEAR ENDED JUNE 3 (Unaudited)	<u>ISTRICT</u> <u>JETARY BASIS</u> 0, 2019			12 of 13
	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
CURRENT EXPENSE On-Behalf Contributions: TPAF Post Retirement Medical (Non-budgeted) TPAF Pension (Non-budgeted) TPAF Long-Term Disability Insurance (Non-Budgeted) TPAF Non-Contributory Insurance (Non-budgeted) Reimbursed TPAF Social Security Contributions (Non-budgeted)				<pre>\$ 811,604 \$ 311,604 1,752,571 36,686 1,548 710,627</pre>	\$ (811,604) (1,752,571) (36,686) (1,548) (710,627)
Total On-Behalf Contributions				3,313,036	(3,313,036)
Total Personal Services - Employee Benefits	\$ 4,272,012	\$ (217,156)	\$ 4,054,856	7,345,559	(3,290,703)
Total Undistributed Expenses	15,004,537	381,962	15,386,499	18,249,879	(2,863,380)
TOTAL GENERAL CURRENT EXPENSE	25,187,297	(74,764)	25,112,533	27,819,812	(2,707,279)
CAPITAL OUTLAY Equipment: Regular Programs - Instruction: Grades 9-12 Undistributed Expenditures:	86,693	921	87,614	55,769	31,845
Care and Upkeep of Grounds	61,000		61,000	58,063	2,937
Total Equipment	147,693	921	148,614	113,832	34,782
Facilities Acquisition and Construction Services: Other Objects - Debt Service Assessment	29,896		29,896	29,896	
Total Facilities Acquisition and Construction Services	29,896		29,896	29,896	
TOTAL CAPITAL OUTLAY	177,589	921	178,510	143,728	34,782
TOTAL EXPENDITURES	25,364,886	(73,843)	25,291,043	27,963,540	(2,672,497)
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	(772,474)	(175,000)	(947,474)	301,042	1,248,516

Exhibit C-1

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)	iIONAL HIGH SCHOOL D USON SCHEDULE - BUDC GENERAL FUND AL YEAR ENDED JUNE 3 (Unaudited)	<u>ISTRICT</u> JETARY BASIS 0. 2019				Exhibit C-1 13 of 13
	Original Budget	Budget Transfers	Final Budget	Actual	Fine	Variance Final to Actual
Other Financing Sources/(Uses): Transfers In: Fiduciary Fund - Flexible Spending Trust				\$ 67,000		67,000
Capital Projects Fund - Unexpended Project Balances: Capital Reserve Transfers Out:			÷			542,993
Capital Reserve to Capital Frojects Fund Total Other Financing Sources/(Uses)	(1,311,764)	<u>(378,599)</u>	<u> </u>	(1,080,370)		609,993
Excess/(Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing/(Uses)	\$ (2,084,238)	(553,599)	(2,637,837)	(779,328)		1,858,509
Fund Balance, July 1	4,884,730		4,884,730	4,884,730		
Fund Balance, June 30	\$ 2,800,492	\$ (553,599)	\$ 2,246,893	\$ 4,105,402	Ś	1,858,509
Recapitulation: Restricted: Excess Surplus - Designated for Subsequent Year's Expenditures Capital Reserve Maintenance Reserve Assigned: Year-End Encumbrances Designated for Subsequent Year's Expenditures Unassigned Reconciliation to Governmental Funds Statement (GAAP): June State Aid Payments not Recognized on GAAP Basis Fund Balance per Governmental Funds (GAAP)				 \$ 459,780 1,202,904 836,512 186,393 536,768 883,045 4,105,402 (434,189) \$ 3,671,213 		

Exhibit C-2

LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS SPECIAL REVENUE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

	,							
	Original Budget	Budget Transfers	BB	Final Budget	Actual	al	Var Final t	Variance Final to Actual
REVENUES: State Sources Federal Sources Local Sources	<pre>\$ 3,960 377,726 7,374</pre>	\$ 6,884	∽	3,960 377,726 14,258	\$ 3 327 6	3,960 327,533 6,884	\$	50,193 7,374
Total Revenues	389,060	6,884	+	395,944	338	338,377		57,567
EXPENDITURES: Instruction Personal Services - Salaries	55,000			55,000	48	48,038		6,962
Other Purchased Services General Supplies	15,727 49,035			15,727 49,035		7,733		7,994 41,916
Total Instruction	119,762			119,762	62	62,890		56,872
Support Services Personal Services - Employee Benefits Tuition	4,207 220,220			4,207 220,220	220	4,207 220,220		
Purchased Professional and Technical Services Other Purchased Services				105 27,638	27	27,048		105 590
Total Support Services	252,170			252,170	251	251,475		695
Facilities Acquisition and Construction Services: Instructional Equipment Non-Instructional Equipment	17,128	6,884	4	17,128 6,884	17	17,128 6,884		
Total Support Services	17,128	6,884	4	24,012	24	24,012		
Total Expenditures	389,060	6,884	4	395,944	338	338,377		57,567
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	-0- \$	-0- \$	\$	-0-	۲ ج	-¦-	\$	-0-

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

Note A - Explanation of Differences Between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

GAAF Revenues and Expenditures		
		Special
	General	Revenue
	Fund	Fund
Sources/Inflows of Resources:		
Actual Amounts (Budgetary Basis) "Revenue"		
from the Budgetary Comparison Schedule	\$28,264,582	\$ 338,377
Difference - Budget to GAAP:		
Grant Accounting Budgetary Basis Differs from GAAP in that the		
Budgetary Basis Recognizes Encumbrances as Expenditures and		
Revenue whereas the GAAP Basis Does Not:		
Current Year Encumbrances		(190)
Prior Year State Aid Payments Recognized for GAAP Statements,		
not Recognized for Budgetary Purposes	465,594	
Current Year State Aid Payments Recognized for Budgetary	,	
Purposes, not Recognized for GAAP Statements	(434,189)	
	(10 1,10))	
Total Revenues as Reported on the Statement of Revenues,		
Expenditures and Changes in Fund Balances - Governmental Funds	\$28,295,987	\$ 338,187
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) "Total Outflows" from the		
Budgetary Comparison Schedule	\$27,963,540	\$ 338,377
Differences - Budget to GAAP:	<i><i><i><i>ϕ</i></i> = <i>i</i>,<i>j</i>,<i>j</i>,<i>c</i> = <i>i</i>,<i>c</i> </i></i>	4 200,000
Encumbrances for Supplies and Equipment Ordered but		
Not Received are Reported in the Year the Order is Placed for		
Budgetary Purposes, not in the Year the Supplies are Received		
for GAAP Reporting Purposes.		
Current Year Encumbrances		(190)
Current Tour Encumorations		(1)0)
Total Expenditures as Reported on the Statement of Revenues,		
Expenditures, and Changes in Fund Balances - Governmental Funds	\$27,963,540	\$ 338,187
Experiences, and Changes in Fund Databets Covernmental Funds	<i>Ψμ</i> ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	φ <i>55</i> 0,107

LAKELAND REGIONAL HIGH SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Unaudited)

Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget for the fiscal year ended June 30, 2019 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the June state aid payments for the current year. Since the State is recording the June state aid payments in the subsequent fiscal year, the District cannot recognize these payments in the GAAP financial statements.

SCHOOL LEVEL SCHEDULES (NOT APPLICABLE)

SPECIAL REVENUE FUND

Exhibit E-1

COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS LAKELAND REGIONAL HIGH SCHOOL DISTRICT FOR THE FISCAL YEAR ENDED JUNE 30, 2019 SPECIAL REVENUE FUND

Elementary and Secondary Education Act IDEA Part B, Local Totals	tle II Basic Regular	87,671 \$ 19,642 \$ 220,220 \$ 3,960	87,671 19,642 220,220 6,884 338,377	48,038 3,773 7,119 7,119 7,119	58,930 62,890	$\begin{array}{cccc} 4,207 & & 4,207 \\ & & & & & & & \\ & & & & & & & & \\ 7,406 & & & & & & & & & \\ \hline 7,406 & & & & & & & & & \\ \end{array}$	<u>11,613</u> <u>19,642</u> <u>220,220</u> <u>251,475</u>	17,128 17,128 6,884 6,884	17,128 6,884 24,012	
		3,960 \$	3,960	3,960	3,960					
Advanced Computer Science	Competitive	\$	3		3				S	
		REVENUE: State Sources Federal Sources Local Sources	Total Revenue	EXPENDITURES: Instruction: Personal Services - Salaries Other Purchased Services General Supplies	Total Instruction	Support Services: Personal Services - Employee Benefits Tuition Other Purchased Services	Total Support Services	Facilities Acquisition and Construction Services: Instructional Equipment Non-Instructional Equipment	Total Facilities Acquisition and Construction Services	

CAPITAL PROJECTS FUND

Exhibit F-1

LAKELAND REGIONAL HIGH SCHOOL DISTRICT SUMMARY SCHEDULE OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGETARY BASIS CAPITAL PROJECTS FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Revenue and Other Financing Sources: Transfer from Capital Reserve	\$ 1,690,363
	φ 1,090,000
Total Revenue and Other Financing Sources	1,690,363
Expenditures and Other Financing Uses:	
Construction Services	1,526,532
Transfers Out:	
General Fund - Unexpended Project Balances:	
Capital Reserve	542,993
Total Expenditures and Other Financing Uses	2,069,525
Deficit of Revenue and Other Financing Sources Under	
Expenditures and Other Financing Uses	(379,162)
Expenditures and Other I mailening Obes	(
Fund Balance - Beginning	988,448
T und Datanee - Degnining	
Fund Balance - Ending	\$ 609,286
Pullo Balance - Enung	<i>\(\phi\)</i>
Recapitulation:	ф 107.004
Restricted	\$ 127,834
Committed	481,452
	ф (00 2 8/
Fund Balance per Governmental Funds (Budgetary/GAAP)	\$ 609,286

Exhibit F-1a

LAKELAND REGIONAL HIGH SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF PROJECT REVENUE, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS TRACK RENOVATIONS FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Prior Periods		Current S Year			Totals	Project thorization
Revenue and Other Financing Sources: Transfer from Capital Reserve			\$	300,000	\$	300,000	\$ 300,000
Total Revenue and Other Financing Sources	\$	-0-		300,000		300,000	 300,000
Expenditures: Construction Services							 300,000
Total Expenditures		-0-		-0-		-0-	 300,000
Excess/(Deficiency) of Revenue and Other Financing Sources Over/(Under) Expenditures		-0-	\$	300,000	\$	300,000	 -0-
Additional Project Information:							

Project Number	Not Applicable
Grant Date	Not Applicable
Bond Authorization Date	Not Applicable
Bonds Authorized	\$ -0-
Bonds Issued	\$ -0-
Original Authorized Cost	\$ 300,000
Change Order Percentage	0.00%
Percentage Completion	0.00%
Original Target Completion Date	August 30, 2019
Revised Target Completion Date	August 30, 2019

LAKELAND REGIONAL HIGH SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF PROJECT REVENUE, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS FACILITY, SECURITY AND TECHNICAL UPGRADES FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Prior Periods		Current Year	Totals	Revised Project Authorization
Revenue and Other Financing Sources: Transfer from Capital Reserve			\$ 1,319,808	\$ 1,319,808	\$ 1,319,808
Total Revenue and Other Financing Sources	\$	-0-	1,319,808	1,319,808	1,319,808
Expenditures: Construction Services			1,199,868	1,199,868	1,319,808
Total Expenditures		-0	1,199,868	1,199,868	1,319,808
Excess/(Deficiency) of Revenue and Other Financing Sources Over/(Under) Expenditures	\$	-0-	\$ 119,940	\$ 119,940	\$-0-
Additional Project Information:					

Project Number	Not Applicable
Grant Date	Not Applicable
Bond Authorization Date	Not Applicable
Bonds Authorized	\$ -0-
Bonds Issued	\$ -0-
Original Authorized Cost	\$ 1,311,764
Additional Authorization	\$ 8,044
Change Orders	\$ -0-
Revised Authorized Cost	\$ 1,319,808
Change Order Percentage	0.00%
Percentage Completion	90.91%
Original Target Completion Date	June 30, 2019
Revised Target Completion Date	January 1, 2020

LAKELAND REGIONAL HIGH SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF PROJECT REVENUE, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS FACILITY IMPROVEMENT AND TECHNICAL UPGRADES FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Prior Periods	Current Year	Totals	Revised Project Authorization
Revenue and Other Financing Sources: Transfer from Capital Reserve	\$ 4,702,230	\$ (472,438)	\$ 4,229,792	\$ 4,229,792
Total Revenue and Other Financing Sources	4,702,230	(472,438)	4,229,792	4,229,792
Expenditures and Other Financing Uses: Purchased Professional and Technical Services Construction Services	96,417 3,745,199	326,664	96,417 4,071,863	96,417 4,133,375
Total Expenditures and Other Financing Uses	3,841,616	326,664	4,168,280	4,229,792
Excess/(Deficiency) of Revenue and Other Financing Sources Over/(Under) Expenditures	\$ 860,614	\$ (799,102)	\$ 61,512	\$ -0-

Additional Project Information:	
Project Number	Not Applicable
Grant Date	Not Applicable
Bond Authorization Date	Not Applicable
Bonds Authorized	\$ -0-
Bonds Issued	\$ -0-
Original Authorized Cost	\$ 4,076,070
Additional Authorization	\$ 70,555
Change Orders	\$ 626,160
Unexpended Balances:	
Returned to Capital Reserve	\$ (542,993)
Revised Authorized Cost	\$ 4,229,792
Change Order Percentage	15.36%
Percentage Completion	98.55%
Original Target Completion Date	November 30, 2016
Revised Target Completion Date	October 31, 2019

LAKELAND REGIONAL HIGH SCHOOL DISTRICT CAPITAL PROJECTS FUND SCHEDULE OF PROJECT REVENUE, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS CONSTRUCTION OF AN ADDITION TO AND UPGRADING OF EXISTING FACILITIES FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Prior Periods		rrent 'ear	Totals	Proje Authoriz	
Revenue and Other Financing Sources:						
State Sources - SDA Grant	\$ 2,656,000			\$ 2,656,000	\$ 2,656	,000
Bond Proceeds and Transfers	4,344,000			4,344,000	4,344	,000
Total Revenue and Other Financing Sources	7,000,000	\$	-0-	7,000,000	7,000	,000
Expenditures:						
Construction Services	6,872,166			6,872,166	7,000	,000
Total Expenditures	6,872,166		-0-	6,872,166	7,000	,000
Excess/(Deficiency) of Revenue and Other						
Financing Sources Over/(Under) Expenditures	\$ 127,834	\$	-0-	\$ 127,834	\$	-0-
Additional Project Information:						
Project Number	SP99279					
Grant Date	March 2001					
Bond Authorization Date	December 14,	2000				
Bonds Authorized	\$ 4,344,000					
Bonds Issued	\$ 4,344,000					
Original Authorized Cost	\$ 7,000,000					
Change Orders	\$ -0-					
Revised Authorized Cost	\$ 7,000,000					
Change Order Percentage	0.00%					
Percentage Completion	100.00%					
Original Target Completion Date	August 31, 20	03				

August 31, 2008

Revised Target Completion Date

PROPRIETARY FUNDS

LAKELAND REGIONAL HIGH SCHOOL DISTRICT FOOD SERVICE ENTERPRISE FUND STATEMENT OF NET POSITION JUNE 30, 2019

ASSETS:

Current Assets: Cash and Cash Equivalents Accounts Receivable - Other Governments Inventories	\$ 80,985 10,471 12,993
Total Current Assets	 104,449
Non-Current Assets:	
Capital Assets	102,765
Less: Accumulated Depreciation	(79,832)
Total Non-Current Assets	 22,933
Total Assets	127,382
NET POSITION:	
Investment in Capital Assets	22,933
Unrestricted	104,449
Total Net Position	\$ 127,382

LAKELAND REGIONAL HIGH SCHOOL DISTRICT FOOD SERVICE ENTERPRISE FUND STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Operating Revenue: Charges for Services:		
Daily Sales:		
Reimbursable Programs	\$	170,172
Non-Reimbursable Programs		53,015
Total Daily Sales		223,187
Special Events		10,718
Total Operating Revenue		233,905
Operating Expenses:		
Cost of Sales		
Reimbursable Programs		115,467
Non-Reimbursable Programs		35,694
Total Cost of Sales		151,161
Salaries		215,322
General Supplies		14,556
Depreciation Expense		2,698
Total Operating Expenses		383,737
Operating Loss		(149,832)
Non-Operating Revenue:		
Federal Sources:		
School Breakfast Program		40,388
National School Lunch Program		87,271
Food Distribution Program		17,095
State Sources - School Lunch Program		3,023
Local Sources - Interest Revenue		360
Total Non-Operating Revenue		148,137
Change in Net Position		(1,695)
Net Position - Beginning of Year		129,077
Net Position - End of Year	\$	127,382

LAKELAND REGIONAL HIGH SCHOOL DISTRICT FOOD SERVICE ENTERPRISE FUND STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Cash Flows from Operating Activities: Receipts from Customers Payments to Employees Payments to Suppliers	\$ 233,905 (215,322) (153,761)
Net Cash Used for Operating Activities	(135,178)
Cash Flows from Noncapital Financing Activities: State Sources Federal Sources	3,036 126,420
Net Cash Provided by Noncapital Financing Activities	129,456
Cash Flows from Investing Activities: Interest Revenue	360
Net Cash Provided by Investing Activities	360
Net Decrease in Cash and Cash Equivalents	(5,362)
Cash and Cash Equivalents, July 1	86,347
Cash and Cash Equivalents, June 30	\$ 80,985
Reconciliation of Operating Loss to Net Cash Used for Operating Activities: Operating Loss Adjustment to Reconcile Operating Loss to Net Cash Used for Operating Activities: Depreciation Federal Food Distribution Program Changes in Assets and Liabilities: (Increase) in Inventory	\$ (149,832) 2,698 17,095 (5,139)
Net Cash Used for Operating Activities	\$ (135,178)

Non-Cash Investing, Capital and Financing Activities:

The Food Service Enterprise Fund received and utilized commodities from the Federal Food Distribution Program valued at \$17,095 for the fiscal year ended June 30, 2019.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT INTERNAL SERVICE FUND STATEMENT OF NET POSITION JUNE 30, 2019

	Transportation
ASSETS:	
Current Assets:	¢ 270.100
Cash and Cash Equivalents Interfund Receivable	\$ 279,199 820,000
Interiund Receivable	829,000
Total Current Assets	1,108,199
Non-Current Assets:	
Capital Assets	1,966,978
Less: Accumulated Depreciation	(1,544,562)
Total Non-Current Assets	422,416
Total Assets	1,530,615
LIABILITIES:	
Current Liabilities:	
Accounts Payable	19,766
Total Current Liabilities	19,766
Total Liabilities	19,766
NET POSITION:	
Investment in Capital Assets	422,416
Unrestricted	1,088,433
	1,000,100
Total Net Position	\$ 1,510,849

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LAKELAND REGIONAL HIGH SCHOOL DISTRICT INTERNAL SERVICE FUND STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Tra	nsportation
Operating Revenue		
Local Sources:		
Charges and Fees	\$	881,078
Total Operating Revenue		881,078
Operating Expenses:		
Contracted Services		499,919
Aid in Lieu		74,179
Miscellaneous		195,280
Depreciation		110,808
Total Operating Expenses		880,186
Operating Income		892
Non-Operating Revenue:		
Interest Revenue		2,741
Total Non-Operating Revenue		2,741
Change in Net Position		3,633
Net Position - Beginning of Year		1,507,216
Net Position - End of Year	\$	1,510,849

Exhibit G-6

LAKELAND REGIONAL HIGH SCHOOL DISTRICT INTERNAL SERVICE FUND STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Tra	insportation
Cash Flows from Operating Activities: Receipts from Customers Payments to Suppliers	\$	552,078 (749,812)
Net Cash Used for Operating Activities		(197,734)
Cash Flows from Capital Financing Activities: Acquisition of Capital Assets		(198,117)
Net Cash Used for Capital Financing Activities		(198,117)
Cash Flows from Investing Activities: Investment Revenue		2,741
Net Cash Flows Provided by Investing Activities		2,741
Net Decrease in Cash and Cash Equivalents		(393,110)
Cash and Cash Equivalents, July 1		672,309
Cash and Cash Equivalents, June 30	\$	279,199
Reconciliation of Operating Income to Net Cash Used for Operating Activities: Operating Income Adjustment to Reconcile Operating Income to Net Cash Used for Operating Activities:	\$	892
Depreciation		110,808
Changes in Assets and Liabilities: (Increase) in Interfund Receivable Increase in Accounts Payable		(329,000) 19,566
Net Cash Used for Operating Activities	\$	(197,734)

FIDUCIARY FUNDS

Exhibit H-1

LAKELAND REGIONAL HIGH SCHOOL DISTRICT EIDUCIARY FUND COMBINING STATEMENT OF NET POSITION JUNE 30, 2019

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			Ą	Agency			Uner	Unemployment	_	Flexible
	S A	Student Activity	l å	Pavroll		Total	Con	Compensation Trust	S	Spending Trust
ASSETS:										
Cash and Cash Equivalents	\$	157,552	÷	210	Ś	157,762	÷	664,947	Ś	70,180
Total Assets		157,552		210		157,762		664,947		70,180
LIABILITIES:										
Interfund Payable - General Fund Payroll Deductions and Withholdings Due to Student Groups		157,552		210		210 157,552				67,000
Total Liabilities		157,552		210		157,762		-0-		67,000
NET POSITION:										
Held in Trust for: Unemployment Compensation Claims Flexible Spending Claims								664,947		3,180
Total Net Position	S	-0-	Ś	-0-	Ş	-0-	Ś	664,947	s	3,180

LAKELAND REGIONAL HIGH SCHOOL DISTRICT FIDUCIARY FUND STATEMENT OF CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Com	nployment pensation Trust	Flexible Spending Trust		
ADDITIONS:					
Contributions:					
Plan member	\$	35,916	\$	9,300	
Employer				9,300	
Total Contributions		35,916		18,600	
Investment Earnings:					
Interest		2,623		274	
Net Investment Earnings		2,623		274	
Total Additions		38,539	18,874		
DEDUCTIONS:					
Unemployment Compensation Claims		38,527			
Flexible Spending Claims				11,361	
Total Deductions		38,527	11,361		
Change in Net Position Before Transfer		12	7,51		
Transfer to General Fund				(67,000)	
Change in Net Position After Transfer		12		(59,487)	
Net Position - Beginning of the Year		664,935		62,667	
Net Position - End of the Year	\$	664,947	\$ 3,180		

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance y 1, 2018	Additions		Γ	Deletions	Balance e 30, 2019
ASSETS:						
Cash and Cash Equivalents	\$ 158,063	\$	392,584	_\$	393,095	\$ 157,552
Total Assets	\$ 158,063	\$	392,584	\$	393,095	\$ 157,552
LIABILITIES:						
Liabilities:						
Due to Student Groups	\$ 158,063	\$	392,584		393,095	\$ 157,552
Total Liabilities	\$ 158,063	\$	392,584	\$	393,095	\$ 157,552

LAKELAND REGIONAL HIGH SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND STATEMENT OF ACTIVITY FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance ly 1, 2018]	Cash Receipts	Dis	Cash bursements	-	Balance e 30, 2019
Senior High Schools: Student Athletic Account General Organization Account	\$ 17,460 140,603	\$	142,018 250,566	\$	149,232 243, 8 63	\$	10,246 147,306
Total All Schools	\$ 158,063	\$	392,584	\$	393,095	\$	157,552

LAKELAND REGIONAL HIGH SCHOOL DISTRICT PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	alance 1, 2018	Additions	Deletions	lance 30, 2019
ASSETS:				
Cash and Cash Equivalents	\$ 247	\$ 19,682,646	\$ 19,682,683	\$ 210
Total Assets	\$ 247	\$ 19,682,646	\$ 19,682,683	\$ 210
LIABILITIES:				
Payroll Deductions and Withholdings	\$ 247	\$ 19,682,646	\$ 19,682,683	\$ 210
Total Liabilities	\$ 247	\$ 19,682,646	\$ 19,682,683	\$ 210

LONG-TERM DEBT

		Balance	June 30, 2019	\$ 770,000 \$ 770,000
		Retired/	Matured	\$ 270,000 \$ 270,000
		Balance	July 1, 2018	<pre>\$ 1,040,000 \$ 1,040,000</pre>
		Interest	Rate	4.50% 4.50% 5.00%
Maturities of Bonds	Outstanding	June 30, 2019	Amount	<pre>\$ 270,000 270,000 230,000</pre>
Maturitie	Outst	June 3	Date	08/01/19 08/01/20 08/01/21
		Original	Issue Issue	\$ 2,595,000
		Date of	Issue	04/01/10
			Purpose	Refunding Bonds 04/01/10

Exhibit I-1

Exhibit I-2

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LAKELAND REGIONAL HIGH SCHOOL DISTRICT LONG-TERM DEBT SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

NOT APPLICABLE

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LAKELAND REGIONAL HIGH SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE DEBT SERVICE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:			8		
Local Sources:					
Local Tax Levy	\$ 302,975		\$ 302,975	\$ 302,975	
Total Revenues	302,975		302,975	302,975	
EXPENDITURES:					
Regular Debt Service:					
Interest	41,200		41,200	41,200	
Redemption of Principal	270,000		270,000	270,000	
Total Regular Debt Service	311,200		311,200	311,200	
Total Expenditures	311,200		311,200	311,200	
Excess/(Deficit) of Revenues	(9.225)		(9.225)	(8 225)	
Over/(Under) Expenditures	(8,225)		(8,225)	(8,225)	
Fund Balance, July 1	8,225		8,225	8,225	
Fund Balance, June 30	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$-0-

STATISTICAL SECTION (UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

Contents	T
Financial Trends	<u>Exhibit</u>
These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	J-1 thru J-5
Revenue Capacity	
These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property taxes.	J-6 thru J-9
Debt Capacity	
These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	J-10 thru J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments.	J-14 thru J-15
Operating Information	
These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information	
relates to the services the District provides and the activities it performs.	J-16 thru J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT <u>NET POSITION BY COMPONENT,</u> <u>LAST TEN FISCAL YEARS</u> <u>(accrual basis of accounting)</u> <u>UNAUDITED</u>

			June 30,		
	2010	2011	2012	2013	2014
Governmental Activities: Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	\$ 5,599,836 4,271,254 656	\$ 5,759,476 4,910,146 1,764,443	\$ 7,324,846 7,404,749 307,308	\$ 7,435,893 8,139,560 653,148	\$ 8,428,835 9,395,201 (6,995,126)
Total Governmental Activities Net Position	\$ 9,871,746	\$ 12,434,065	\$ 15,036,903	\$ 16,228,601	\$ 10,828,910
Business-Type Activities: Investment in Capital Assets Unrestricted	\$ 13,276 171,600	\$ 11,170 214,980	\$ 20,857 224,380	\$ 39,730 197,444	\$ 54,443 136,738
Total Business-Type Activities Net Position	\$ 184,876	\$ 226,150	\$ 245,237	\$ 237,174	\$ 191,181
District-Wide: Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	\$ 5,613,112 4,271,254 172,256	\$ 5,770,646 4,910,146 1,979,423	\$ 7,345,703 7,404,749 531,688	\$ 7,475,623 8,139,560 850,592	\$ 8,483,278 9,395,201 (6,858,388)
Total District Net Position	\$ 10,056,622	\$ 12,660,215	\$ 15,282,140	\$ 16,465,775	\$ 11,020,091
	2015	2016	June 30, 2017	2018	2019
Governmental Activities: Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	2015 \$ 10,674,523 6,600,013 (6,312,873)	2016 \$ 11,862,430 3,090,397 (3,091,063)		2018 \$ 18,533,416 3,926,134 (5,787,404)	2019 \$ 19,938,530 2,627,030 (5,748,757)
Net Investment in Capital Assets Restricted	\$ 10,674,523 6,600,013	\$ 11,862,430 3,090,397	2017 \$ 16,902,260 2,910,909	\$ 18,533,416 3,926,134	\$ 19,938,530 2,627,030
Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	\$ 10,674,523 6,600,013 (6,312,873)	\$ 11,862,430 3,090,397 (3,091,063)	2017 \$ 16,902,260 2,910,909 (3,558,922)	\$ 18,533,416 3,926,134 (5,787,404)	\$ 19,938,530 2,627,030 (5,748,757)
Net Investment in Capital Assets Restricted Unrestricted/(Deficit) Total Governmental Activities Net Position Business-Type Activities: Investment in Capital Assets	\$ 10,674,523 6,600,013 (6,312,873) \$ 10,961,663 \$ 31,333	\$ 11,862,430 3,090,397 (3,091,063) \$ 11,861,764 \$ 28,740	2017 \$ 16,902,260 2,910,909 (3,558,922) \$ 16,254,247 \$ 28,329	\$ 18,533,416 3,926,134 (5,787,404) \$ 16,672,146 \$ 25,631	\$ 19,938,530 2,627,030 (5,748,757) \$ 16,816,803 \$ 22,933
Net Investment in Capital Assets Restricted Unrestricted/(Deficit) Total Governmental Activities Net Position Business-Type Activities: Investment in Capital Assets Unrestricted	\$ 10,674,523 6,600,013 (6,312,873) \$ 10,961,663 \$ 31,333 124,770	\$ 11,862,430 3,090,397 (3,091,063) \$ 11,861,764 \$ 28,740 110,777	2017 \$ 16,902,260 2,910,909 (3,558,922) \$ 16,254,247 \$ 28,329 90,619	\$ 18,533,416 3,926,134 (5,787,404) \$ 16,672,146 \$ 25,631 103,446	\$ 19,938,530 2,627,030 (5,748,757) \$ 16,816,803 \$ 22,933 104,449

		<u>LAKE</u> <u>CHANGE</u>	LAKELAND REGIONAL HIC CHANGES IN NET POSITION, I	AKELAND REGIONAL HIGH SCHOOL DISTRICT NGES IN NET POSITION, LAST TEN FISCAL YEJ	<u> 3H SCHOOL DISTRICT</u> LAST TEN FISCAL YEARS	RS				1 01 2
			<u>(accrual L</u>	(accrual basis of accounting) UNAUDITED	127					
					Fiscal Year E	Fiscal Year Ending June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses Governmental Activities:										
Instruction:										
Regular	\$ 9,922,834	\$ 8,789,802	\$ 8,437,072	\$ 8,809,767	\$ 8,750,044	\$ 8,707,189	\$ 10,360,870	\$ 12,168,377	\$ 12,767,443	\$ 10,768,785
Special Education	1,237,410	2,244,478	2,376,904	2,680,156	2,474,463	2,771,099	3,296,413	3,562,340	3,925,121	4,219,770
Other Special Instruction	72,887	33,879	28,071	17,632	22,763	36,356	29,113	35,344	26,932	
Other Instruction	927,655	975,744	1,162,106	1,232,270	1,133,202	1,226,165	1,441,691	1,792,143	1,763,787	1,615,560
Support Services:										
Tuition	1,150,943	1,059,094	1,396,772	1,483,596	2,012,038	2,413,453	2,462,167	2,511,406	2,928,483	3,179,752
Student & Instruction Related Services	3,286,469	3,201,623	3,271,422	3,369,011	3,391,596	4,129,513	4,957,172	4,577,862	4,914,979	5,527,300
General Administrative Services	522,360	568,586	446,753	482,851	456,326	634,606	523,254	528,431	626,685	617,813
School Administrative Services	675,394	601,948	633,971	633,835	704,331	708,256	697,432	761,399	811,401	764,019
Central Services	338,878	360,337	359,543	394,632	335,326	350,381	374,992	406,838	388,334	398,367
Administration Information Technology	124,441	137,124	159,342	69,649	72,860	170,260	160,281	139,881	152,210	128,861
Plant Operations and Maintenance	2,091,550	2,000,551	1,782,700	2,158,166	1,897,239	1,864,148	2,170,359	1,963,594	2,110,077	2,467,074
Pupil Transportation	1,158,366	1,233,285	1,426,083	1,528,171	1,515,123	1,647,997	1,503,503	1,771,279	1,957,036	1,754,849
Interest on Long-term Debt	275,957	92,739	90,777	83,870	70,069	60,290	48,606	36,243	25,145	17,357
Total Governmental Activities Expenses	21,785,144	21,299,190	21,571,516	22,943,606	22,835,380	24,719,713	28,025,853	30,255,137	32,397,633	31,459,507
Business-type Activities: Fond Service	473.182	475.672	458.949	446.312	461.037	434,994	427.954	413.915	410.529	383,737
Total Business-type Activities Expenses	473,182	475,672	458,949	446,312	461,037	434,994	427,954	413,915	410,529	383,737
Total District Expenses	22,258,326	21,774,862	22,030,465	23,389,918	23,296,417	25,154,707	28,453,807	30,669,052	32,808,162	31,843,244
Program Revenues Governmental Activities: Charges for Services										
Instruction (Tuition)	494,364	614,856	644,224	640,754	679,742	757,110	1,045,332	786,300	764,466	756,760
Pupil Transportation	125,578	179,342	76,345	56,807	70,447	123,257	7,910	189,436	208,938	42,686
Operating Grants and Contributions Capital Grants and Contributions	2,905,901 167,915	2,606,883 67,001	3,006,149	3,171,186	2,904,398	3,319,499	6,383,969 480,070	8,269,910 295,597	9,246,927 181,952	7,693,843 6,884
Total Governmental Activities Program Revenues	3,693,758	3,468,082	3,726,718	3,868,747	3,654,587	4,199,866	7,917,281	9,541,243	10,402,283	8,500,173

		<u>LAKE</u> CHANGF	LAKELAND REGIONAL HIGH SCHOOL DISTRICT CHANGES IN NET POSITION, LAST TEN FISCAL YEARS	<u>IAL HIGH SCHO</u> TION. LAST TE	<u>OOL DISTRICT</u> N FISCAL YEA	ßS				2 of 2
			<u>(accrual t</u> <u>U</u>	(accrual basis of accounting) UNAUDITED	12	l				
					Fiscal Year E	Fiscal Year Ending June 30,				
•	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Program Kevenues Business-type Activities: Charges for Services: Food Service Operating Grants and Contributions	\$ 402,930 137,012	<pre>\$ 379,887 136,641</pre>	\$ 331,433 145,728	\$ 301,668 135,657	\$ 278,342 136,258	\$ 273,665 125,994	<pre>\$ 268,385 142,770</pre>	<pre>\$ 249,377 141,145</pre>	\$ 259,723 148,218	<pre>\$ 233,905 147,777</pre>
Total Business-type Activities Revenues	539,942	516,528	477,161	437,325	414,600	399,659	411,155	390,522	407,941	381,682
Total District Program Revenues	4,233,700	3,984,610	4,203,879	4,306,072	4,069,187	4,599,525	8,328,436	9,931,765	10,810,224	8,881,855
Net (Expense)/Revenue Governmental Activities Business-type Activities	(18,091,386) 66,760	(17,831,108) 40,856	(17,844,798) 18,212	(19,074,859) (8,987)	(19,180,793) (46,437)	(20,519,847) (35,335)	(20,108,572) (16,799)	(20,713,894) (23,393)	(20,713,894) (23,393)	(22,959,334) (2,055)
Total District-wide Net (Expense)/Revenue	(18,024,626)	(17,790,252)	(17,826,586)	(19,083,846)	(19,227,230)	(20,555,182)	(20,125,371)	(20,737,287)	(20,737,287)	(22,961,389)
General Revenues and Other Changes in Net Position Governmental Activities: Property Taxes Levied for General Purposes, Net Taxes Levied for Debt Service Unrestricted Grants and Contributions Investment Earnings Miscellaneous Income Transfers			15,736,378 330,631 3,887,436 21,324 471,867	15,736,378 321,834 4,025,517 23,422 205,350	15,736,378 337,663 4,042,810 23,242 164,245	16,000,000 335,325 4,031,210 20,388 265,677	16,520,000 339,363 4,034,184 18,365 170,221 (73,460)	17,327,828 333,000 4,066,582 18,052 254,522	17,814,116 327,100 4,109,362 35,587 127,084	18,461,751 302,975 3,950,008 31,930 290,327 67,000
Total Governmental Activities	20,091,311	20,393,427	20,447,636	20,312,501	20,304,338	20,652,600	21,008,673	21,999,984	22,413,249	23,103,991
Business-type Activities: Investment Earnings Capital Adjustment	1,670	418	875	924	444	257	213	204 2,620	366 12,351	360
Total Business-type Activities	1,670	418	875	924	444	257	213	2,824	12,717	360
Total District-wide	20,092,981	20,393,845	20,448,511	20,313,425	20,304,782	20,652,857	21,008,886	22,002,808	22,425,966	23,104,351
Change in Net Position Governmental Activities Business-type Activities	1,999,925 68,430	2,562,319 41,274	2,602,838 19,087	1,237,642 (8,063)	1,123,545 (45,993)	132,753 (35,078)	900,101 (16,586)	1,286,090 (20,569)	417,899 10,129	144,657 (1,695)
Total District	\$ 2,068,355	\$ 2,603,593	\$ 2,621,925	\$ 1,229,579	\$ 1,077,552	\$ 97,675	\$ 883,515	\$ 1,265,521	\$ 428,028	\$ 142,962

Exhibit J-2

Source: School District Financial Reports.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS (modified accrual basis of accounting) UNAUDITED

			June 30,		
	2010	2011	2012	2013	2014
General Fund: Reserved/Restricted Assigned	\$ 3,803,945	\$ 4,930,336 122,183	\$ 7,406,627 125,571	\$ 8,011,726 848,738	\$ 9,259,142 125,989
Unreserved/Unassigned/(Deficit)	124,031	203,608	141,872	99,853	112,533
Total General Fund	\$ 3,927,976	\$ 5,256,127	\$ 7,674,070	\$ 8,960,317	\$ 9,497,664
All Other Governmental Funds: Reserved/Restricted Committed Unreserved/Unassigned/(Deficit)	\$ 286,022 352,249	\$ 138,000 1,501,880	\$ 138,000 235,633	\$ 127,834 147,729	\$ 136,059 (97,464)
Total All Other Governmental Funds	\$ 638,271	\$ 1,639,880	\$ 373,633	\$ 275,563	\$ 38,595
	2015	2016	June 30, 2017	2018	2019
General Fund: Reserved/Restricted Assigned Unreserved/Unassigned	\$ 6,463,954 399,398 211,158	\$ 2,954,338 56,258 252,755	\$ 2,774,850 957,486 105,988	\$ 3,790,075 474,474 154,587	\$ 2,499,196 723,161 448,856
Total General Fund	\$ 7,074,510	\$ 3,263,351	\$ 3,838,324	\$ 4,419,136	\$ 3,671,213
All Other Governmental Funds: Reserved/Restricted Committed Unreserved/Unassigned/(Deficit)	\$ 136,059 259,277	\$ 136,059 3,496,225	\$ 136,059 2,429,721	\$ 136,059 860,614	\$ 127,834 481,452

\$ 395,336 \$ 3,632,284 \$ 2,565,780 \$

Total All Other Governmental Funds

Source: School District Financial Reports.

609,286

996,673 \$

Exhibit J-4 1 of 2

CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAKELAND REGIONAL HIGH SCHOOL DISTRICT (modified accrual basis of accounting) UNAUDITED LAST TEN FISCAL YEARS

	0100	100	0100	2012	Fiscal Year Ending June 30	nding June 30,	2100	E100	0010	2010
Revenues	7010	1102	7117	C102	2014	C102	0107	/107	\$112	5015
Tax Levy	\$ 16,226,609	\$ 16,761,923	\$ 16,067,009	\$ 16,058,212	\$ 16,074,041	\$ 16,335,325	\$ 16,859,363	\$ 17,660,828	\$ 18,141,216	\$ 18,764,726
Tuition Charges	494,364	614,856	644,224	640,754	679,742	757,110	1,045,332	786,300	764,466	756,760
Interest Earnings	37,710	7,023	18,698	21,210	22,031	19,670	18,126	18,052	35,587	29,189
Miscellaneous	190,356	74,628	131,683	205,350	164,245	266,177	176,315	256,709	124,468	297,211
State Sources	5,770,541	5,817,115	6,294,957	6,889,829	6,656,441	7,056,149	7,780,721	8,012,228	8,436,725	8,737,781
Federal Sources	1,130,125	405,322	598,628	306,874	290,767	294,060	323,997	325,772	345,369	351,482
Total Revenues	23,849,705	23,680,867	23,755,199	24,122,229	23,887,267	24,728,491	26,203,854	27,059,889	27,847,831	28,937,149
Expenditures										
Instruction:										
Regular Instruction	7,357,278	6,342,598	6,192,394	6,302,540	6,335,400	6,114,325	6,120,028	6,061,159	6,109,223	6,172,120
Special Education Instruction	942,039	1,673,264	1,760,158	1,920,170	1,797,528	1,953,692	1,965,455	2,005,582	2,165,050	2,435,381
Other Special Instruction	53,375	24,743	20,250	12,395	16,815	28,216	19,392	18,791	20,527	
Other Instruction	692,979	751,255	906,436	952,603	851,241	910,903	900,292	1,000,732	966,255	1,025,322
Support Services:										
Tuition	1,150,943	1,059,094	1,396,772	1,483,596	2,012,038	2,413,453	2,462,167	2,511,406	2,928,483	3,179,752
Student & Instruction Related Services	2,581,925	2,384,295	2,458,819	2,465,934	2,461,894	3,088,447	3,136,078	3,210,463	3,454,260	3,389,682
General Administrative Services	467,898	503,015	390,605	425,435	390,054	576,943	447,947	438,748	520,358	534,777
School Administrative Services	538,951	462,199	477,644	464,447	513,763	516,906	432,345	427,204	452,761	458,413
Central Services	283,537	298,539	298,655	330,804	288,960	285,895	303,576	312,489	298,867	328,200
Administration Information Technology	118,944	131,039	153,410	113,486	118,055	113,240	152,532	129,436	141,786	120,704
Plant Operations and Maintenance	1,609,568	1,513,871	1,433,663	1,490,846	1,491,267	1,456,632	1,665,105	1,541,100	1,651,895	1,619,766
Pupil Transportation	1,076,149	994,190	1,142,498	1,075,460	920,071	987,236	1,478,421	1,757,134	1,413,744	1,524,311
Unallocated Benefits	4,284,535	4,341,186	4,507,880	5,016,324	4,934,232	5,428,042	5,904,307	6,075,345	6,685,473	7,345,559
Capital Outlay Debt Service:	587,494	689,079	1,473,872	548,012	1,126,132	2,585,649	1,377,597	1,728,831	1,700,344	1,694,272
Principal	195,000	230,000	220,000	230,000	235,000	250,000	265,000	270,000	275,000	270,000
Interest and Other Charges	148,747	103,581	110,631	102,000	94,438	85,325	74,363	63,000	52,100	41,200
Total Expenditures	22,089,362	21,501,948	22,943,687	22,934,052	23,586,888	26,794,904	26,704,605	27,551,420	28,836,126	30,139,459

Source: School District Finan	
Page 13	9

LAKELAND REGIONAL HIGH SCHOOL DISTRICT CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS (modified accrual basis of accounting) UNAUDITED

Excess (Deficiency) of Revenues Over (Under) Expenditures Other Financing Sources (Uses) Capital Leases (non-budgeted) Prior Year Accounts Payable Canceled Transfers In Transfers In Total Other Financing Sources (Uses)	2010 \$ 1,760,343 311,028 (504,828) (193,800)	2010 2011 \$ 1,760,343 \$ 2,178,919 \$ 1,760,343 \$ 2,178,919 \$ 150,841 150,841 \$ 11,028 1,364,550 \$ (193,800) 150,841		2013 \$ 1,188,177 \$ 1,188,177 210,408 (210,408 -0-	Fiscal Y 2014 \$ 300, \$	Fiscal Year Ending June 30,20122013201420152016201720182019811,512\$ 1,188,177\$ 300,379\$ (2,066,413)\$ (500,751)\$ (491,531)\$ (988,295)\$ (1,202,310)340,184 $44,964$ 210,408 $3,052,041$ $4,076,070$ $261,160$ $833,693$ $1,757,363$ $44,964$ $(210,408)$ $3,052,041$ $4,076,070$ $261,160$ $833,693$ $1,757,363$ $340,184$ -0 -0 -0 -0 -0 -0 -0 $67,000$	2016 2016 (500,751) \$ 4,076,070 (1,149,530) (73,460) (73,460)	2017 (491,531) \$ 261,160 (261,160) -0-	2018 2018 833, 833, 833, 000	2018 (988,295) (988,295) (988,295) (983,693) (833,693) (833,693) (833,693)
ances	\$ 1,566,543	<u>\$ 1,566,543</u> <u>\$ 2,329,760</u> <u></u>		\$ 1,188,177	\$ 300,	1,151,696 \$ 1,188,177 \$ 300,379 \$ (2,066,413) \$ (574,211) \$ (491,531) \$ (988,295) \$ (1,135,310)	<u>\$ (574,211) </u>	(491,531) \$	(988	,295)
Debt Service as a Percentage of Noncapital Expenditures	1.6%	1.6%	1.6%	1.5%		1.5% 1.4%	1.4%	1.3%		1.2%

Exhibit J-4 2 of 2

LAKELAND REGIONAL HIGH SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUES BY SOURCE LAST TEN FISCAL YEARS (modified accrual basis of accounting) UNAUDITED

Fiscal Year Ending June 30,	 terest on restments	,	Tuition	 Other	 Total
2010	\$ 37,710	\$	494,364	\$ 190,356	\$ 722,430
2011	7,023		614,856	74,628	696,507
2012	18,698		644,224	131,683	794,605
2013	21,210		640,754	205,350	867,314
2014	22,031		679,742	164,245	866,018
2015	19,670		757,110	265,677	1,042,457
2016	18,126		1,045,332	170,221	1,233,679
2017	18,052		786,300	253,545	1,057,897
2018	35,587		764,466	124,468	924,521
2019	29,189		756,760	290,327	1,076,276

Source: Lakeland Regional High School District records.

J-6	
Exhibit	

LAKELAND REGIONAL HIGH SCHOOL DISTRICT ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS UNAUDITED

BOROUGH OF RINGWOOD

Total Direct Estimated Actual School Tax (County Equalized Rate Value)	0 \$ 0.53 \$ 1,969,028,284 7 0.54 1,849,100,408 0 52 1,788,226,664 0 0.53 1,732,676,783 0 0.53 1,732,676,783 0 0.57 1,663,039,694 0 0.63 1,631,134,925 0 0.67 1,633,586,197 0 0.67 1,633,586,197 0 0.71 1,644,909,923 0 0.71 1,657,689,641 0 0.73 1,657,689,641	Total Direct Estimated Actual School Tax (County Equalized Rate ^b Value)	6 8 1.23 8 1,403,083,133 4 1.30 1,386,159,406 4 1.22 1,386,159,406 4 1.22 1,351,251,430 4 1.21 1,347,018,699 0 0,70 1,212,597,512 0 0.63 1,227,130,277 0 0.63 1,257,130,277 0 0.65 1,257,303,202 0 0.65 1,257,303,277 0 0.65 1,257,303,277 0 0,65 1,257,303,277 0 0,65 1,257,303,277 0 0,65 1,257,303,277 0 0,65 1,257,303,277 0 0,65 1,257,507,303 0 0,21 1,265,557,303
Net Valuation Taxable	 \$ 1,726,539,690 1,713,577,200 1,713,577,200 1,710,756,000 1,710,756,000 1,460,834,800 1,461,359,600 1,461,359,500 1,473,595,800 1,473,595,800 1,473,595,800 1,470,636,800 1,466,348,400 	Net Valuation Taxable	<pre>\$ \$77,156,626 \$80,331,284 \$79,259,284 \$84,119,384 \$84,119,721,200 1,111,721,249 1,121,074,300 1,121,07721,249 1,103,721,249</pre>
Add: Public Utilities ^a	 \$ 2,638,490 \$ 2,386,377 \$ 2,386,377 \$ -0- \$ -0-<td>Add: Public Utilities ^a</td><td>726,242 • • • • • • • • • • •</td>	Add: Public Utilities ^a	726,242 • • • • • • • • • • •
Tax-Exempt Property	 162,109,600 162,472,400 163,109,700 163,109,700 163,768,200 147,554,100 147,554,100 144,198,500 144,899,100 144,899,100 	Tax-Exempt Property	\$ 291,576,300 291,958,900 291,958,900 292,146,600 291,753,000 471,787,000 471,787,000 471,787,000 476,711,500 476,711,500 477,932,000 477,932,000 477,932,000
Total Assessed Value	<pre>\$ 1,723,901,200 1,716,599,400 1,713,577,200 1,710,756,000 1,460,834,800 1,461,359,600 1,461,359,600 1,473,595,800 1,473,595,800 1,476,348,400</pre>	<u>UE</u> Total Assessed Value	\$ 576,430,384 580,331,284 579,259,284 584,119,384 1,119,721,200 1,125,319,500 1,121,074,300 1,027,721,249 1,009,065 840
Apartment	\$ 5,607,700 6.02,700	BOROUGH OF WANAQUE ustrial Apartment	1,600,100 1,600,100 1,379,200 1,379,200 2,178,10000000000000000000000000000000000
Industrial	\$ 33,800,900 33,014,800 32,787,200 32,787,200 27,696,500 26,997,700 26,997,700 26,997,700 23,401,100 23,401,100 23,417,800 23,313,400 23,3028,900	<u>BOROUG</u> Industrial	\$ 10,828,090 10,591,890 10,321,790 10,321,790 22,020,000 21,736,000 19,791,700 19,791,700 19,349 19,349
Commercial	\$ 67,758,300 65,443,100 65,268,000 64,018,300 57,819,200 67,819,200 67,941,200 67,941,200 69,497,700 69,954,400	Commercial	\$ 40,494,020 41,896,720 41,631,020 41,574,020 86,604,200 86,700,100 86,103,800 86,103,800 86,100,400 72,102,400 72,102,400 70,933,700
Qfarm	 \$ 89,300 91,000 93,300 88,100 88,100 87,000 85,500 85,500 85,500 84,600 73,700 	Qfarm	 \$ -0- 3,800 3,800 3,800 5,800 5,800 132,400 132,400 134,400 7,700 7,700
Farm Reg.	\$ 4,731,400 5,547,700 6,279,300 5,758,400 5,758,400 4,856,600 4,856,600 4,246,800 4,246,800	Farm Reg.	\$ 805,300 805,300 805,300 805,300 805,300
Residential	\$ 1,538,576,800 1,534,609,300 1,532,454,400 1,532,168,100 1,296,995,400 1,299,371,100 1,299,987,900 1,299,987,900 1,300,644,000 1,302,382,700 1,303,353,800	Residential	 \$ 498,394,774 \$02,053,074 \$02,533,774 \$02,533,774 \$50,724,774 \$50,724,774 \$63,498,900 \$91,990,000 \$71,990,000 \$976,742,900 \$976,142,900 \$976,142,900 \$976,142,900 \$976,142,900 \$976,142,900 \$976,142,900 \$976,142,900 \$976,142,900 \$992,489,900 \$992,489,900
Vacant Land	\$ 78,944,500 77,893,500 76,695,000 75,741,900 72,592,500 72,018,900 72,018,900 72,018,900 72,018,900 71,481,100 71,111,600 71,111,600	Vacant Land	\$ 25,113,400 24,185,700 23,389,700 23,115,800 43,414,200 43,414,200 42,582,900 35,099,300 35,921,500 33,922,800 33,922,800 33,921,500
Year Ended December 31,	2009* 2010 2011 2013 2014 2015 2015 2015 2015 2015	Year Ended December 31,	2009 2010 2011 2013 2013 2016 2016 2016 2018

* - Property revaluation became effective in this year.

a - Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies.

b - Tax rates are per \$100.

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each County Board of Taxation. Reassessment occurs when ordered by the County Board of Taxation.

Source: Municipal Tax Assessors.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN YEARS (rate per \$100 of assessed value) UNAUDITED

BOROUGH OF RINGWOOD

	La	keland Reg	ional S	School Distr	ict Dire	ect Rate	 (Overla	oping Rat	es			
Year Ended December 31,	Bas	sic Rate ^a	Oł	General Digation t Service ^b	Tota	al Direct	orough of gwood	Rin P	ough of gwood ublic hools		assaic ounty	Over	l Direct and lapping x Rate
2009*	\$	0.5184	\$	0.0116	\$	0.53	\$ 0.54	\$	0.89	\$	0.57	\$	2.53
2010		0.5286		0.0114		0.54	0.58		0.91	•	0.58		2.61
2011		0.5093		0.0107		0.52	0.60		0.93		0.60		2.65
2012		0.5194		0.0106		0.53	0.63		0.98		0.65		2.79
2013		0.5580		0.0120		0.57	0.75		1.20		0.76		3.28
2014		0.6168		0.0132		0.63	0.75		1.23		0.79		3.40
2015		0.6562		0.0138		0.67	0.76		1.24		0.85		3.52
2016		0.6969		0.0131		0.71	0.77		1.30		0.84		3.62
2017		0.7001		0.0129		0.71	0.78		1.34		0.82		3.65
2018		0.7182		0.0118		0.73	0.80		1.38		0.83		3.74

BOROUGH OF WANAQUE

	La	keland Reg	ional S	School Distr	ict Dire	ect Rate		(Overla	oping Rat	es			
Year Ended December 31,	Bas	sic Rate ^a	Oł	General Digation t Service ^b	Tota	ll Direct		orough of maque	Wa P	ough of maque ublic hools		ussaic ounty	Over	l Direct and lapping x Rate
2009	\$	1.2031	\$	0.0269	\$	1.23	\$	1.37	\$	2.01	\$	1.22	\$	5.83
2010	Ŧ	1.2725	+	0.0275	Ŧ	1.30	•	1.44	*	2.07	+	1.30	*	6.11
2011		1.1950		0.0250		1.22		1.52		2.22		1.34		6.30
2012		1.1857		0.0243		1.21		1.58		2.24		1.46		6.49
2013*		0.6853		0.0147		0.70		0.87		1.18		0.73		3.48
2014		0.6168		0.0132		0.63		0.88		1.21		0.81		3.53
2015		0.6171		0.0129		0.63		0.88		1.24		0.85		3.60
2016		0.6374		0.0126		0.65		0.90		1.27		0.83		3.65
2017		0.6776		0.0124		0.69		0.90		1.32		0.83		3.74
2018		0.6985		0.0115		0.71		0.92		1.35		0.85		3.83

* - Property revaluation became effective in this year.

a - The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxal

 ${\bf b}$ - Rates for debt service are based on each year's requirements.

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

Source: Municipal Tax Collector and School Business Administrator.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO UNAUDITED

BOROUGH OF RINGWOOD

		2018			2009	
	Taxable		% of Total	Taxable		% of Total
	Assessed		District Net	Assessed		District Net
Taxpayer	Value	Rank	Assessed Value	Value	Rank	Assessed Value
North Jarson District Water Supply Commission	\$ 54,040,400	1	3.69%	¢22 170 000	1	1 2 4 9 /
North Jersey District Water Supply Commission		1		\$23,179,000	1	1.34%
Tennessee Gas Transmission	12,452,400	2	0.85%			
Ringwood Plaza, LTD Partnership	9,894,900	3	0.67%	5,237,400	2	0.30%
Ringwood Associates, LTD, c/o Berger L	6,562,200	4	0.45%			
BHR Ringwood Real Estate LLC	4,685,400	5	0.32%			
Serler LLC	3,615,700	6	0.25%	2,702,400	4	0.16%
PSE&G Co.	2,967,500	7	0.20%	1,904,900	6	0.11%
Spring Lake Land LLC	2,944,400	8	0.20%	1,613,000	8	0.09%
Ringwood Commons, LLC	2,852,900	9	0.19%			
Ponderosa Group I LLC	2,718,100	10	0.19%	1,592,600	9	0.09%
Franciscan Sisters of Ringwood				4,530,900	3	0.26%
Pitts, Howard T., LLP				2,189,000	5	0.13%
Carey & Company LLC				1,680,100	7	0.10%
Verizon				1,475,900	10	0.09%
Total	\$102,733,900		7.01%	\$46,105,200	:	2.67%

BOROUGH OF WANAQUE

		2018			2009	
	Taxable		% of Total	Taxable		% of Total
	Assessed		District Net	Assessed		District Net
Taxpayer	Value	Rank	Assessed Value	Value	Rank	Assessed Value
	• • • • • • • • • • • • • • • • • • •		1.000/			2.020/
North Jersey District Water Supply Commission	\$ 20,163,400	1	1.80%	\$16,277,200	1	2.82%
Wanaque Convalescent Center	9,500,000	2	0.85%	9,240,300	2	1.60%
Omni II LLC	6,600,000	3	0.59%			
Wanaque Building Assoc.	6,200,000	4	0.55%	2,839,100	5	0.49%
Arrow Group Industries	5,201,400	5	0.46%	2,500,000	6	0.43%
Algonquin Gas Trans. Co.	4,494,900	6	0.40%	2,086,390	7	0.36%
Shree Badha Shivan, LLC	3,645,000	7	0.33%			
Haskell Town Center LLC	2,697,300	8	0.24%			
Mountain Lakes Estates	2,625,000	9	0.23%			
Ringwood Park Plaza Realty	2,250,000	10	0.20%			
Di Rubbio, Ruck and McCauley				5,666,200	3	0.98%
Pulte Communities of NJ				4,672,200	4	0.81%
Haskell Products, Inc.				1,517,500	8	0.26%
Wanaque Realty Assoc.				1,486,800	9	0.26%
Prodani Group LLC				850,000	10	0.15%
Total	\$ 63,377,000		5.65%	\$47,135,690		8.16%

Source: Municipal Tax Assessors.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS, LAST TEN FISCAL YEARS UNAUDITED

BOROUGH OF RINGWOOD

		Collected With	in the Fiscal	
	Taxes Levied	Year of the	e Levy ^a	Collections in
Fiscal Year Ended	for the Fiscal		Percentage	Subsequent
June 30,	Year	Amount	of Levy	Years
2010	\$ 9,164,471	\$ 9,164,471	100.00%	-0-
2011	9,220,218	9,220,218	100.00%	-0-
2012	8,976,308	8,976,308	100.00%	-0-
2013	8,980,549	8,980,549	100.00%	-0-
2014	8,267,727	8,267,727	100.00%	-0-
2015	9,232,810	9,232,810	100.00%	-0-
2016	9,621,236	9,621,236	100.00%	-0-
2017	10,415,794	10,415,794	100.00%	-0-
2018	10,490,115	10,490,115	100.00%	-0-
2019	10,760,244	10,760,244	100.00%	-0-

BOROUGH OF WANAQUE

		Collected with	in the Fiscal	
	Taxes Levied	Year of the	e Levy ^a	Collections in
Fiscal Year Ended	for the Fiscal		Percentage	Subsequent
June 30,	Year	Amount	of Levy	Years
2010	\$ 7,062,138	\$ 7,062,138	100.00%	-0-
2011	7,541,705	7,541,705	100.00%	-0-
2012	7,090,701	7,090,701	100.00%	-0-
2013	7,077,663	7,077,663	100.00%	-0-
2014	7,806,314	7,806,314	100.00%	-0-
2015	7,102,515	7,102,515	100.00%	-0-
2016	7,238,127	7,238,127	100.00%	-0-
2017	7,245,034	7,245,034	100.00%	-0-
2018	7,651,101	7,651,101	100.00%	-0-
2019	8,004,482	8,004,482	100.00%	-0-

a - School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: Lakeland Regional High School District records, including the Certificate and Report of Report of School Taxes (A4F form).

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LAKELAND REGIONAL HIGH SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS UNAUDITED

Activities
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Bond

	Per Capita ^a	148.68	153.08	137.91	123.42	108.41	94.81	81.16	67.76	42.54	32.98
Percentage of Personal	Income ^a	0.38% \$	0.38%	0.33%	0.30%	0.26%	0.22%	0.17%	0.14%	0.09%	0.07%
	Total District	\$ 3,695,534	3,577,098	3,265,313	2,938,874	2,601,576	2,296,640	1,971,897	1,636,927	1,040,000	770,000
Anticipation Notes	(BANs)	-0- \$	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-
Capital	Leases	-0- \$	150,841	101,770	51,782	-0-	-0-	-0-	-0-	-0-	-0-
Certificates of	Participation	-0- \$	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-	-0-
General Obligation	Bonds ^b	\$ 3,695,534	3,426,257	3,163,543	2,887,092	2,601,576	2,296,640	1,971,897	1,636,927	1,040,000	770,000
Fiscal Year Ended June	30,	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019

a - See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

b - Includes Early Retirement Incentive Plan (ERIP) refunding.

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Source: School District Financial Reports.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS UNAUDITED

	Genera	l Bonded Debt Outst	tanding		
Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
2010	\$ 3,015,000	\$ -0-	\$ 3,015,000	0.131%	\$ 121.30
2011	2,785,000	-0-	2,785,000	0.121%	119.18
2012	2,565,000	-0-	2,565,000	0.112%	108.33
2013	2,335,000	-0-	2,335,000	0.102%	98.06
2014	2,100,000	-0-	2,100,000	0.081%	87.51
2015	1,850,000	-0-	1,850,000	0.072%	76.37
2016	1,585,000	-0-	1,585,000	0.061%	65.24
2017	1,315,000	-0-	1,315,000	0.051%	54.43
2018	1,040,000	-0-	1,040,000	0.040%	42.54
2019	770,000	-0-	770,000	0.030%	32.98

a - See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.

b - See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Source: School District Financial Reports.

Exhibit J-12

LAKELAND REGIONAL HIGH SCHOOL DISTRICT RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2018 UNAUDITED

<u>Governmental Unit</u>	Debt Outstanding	Estimated Percentage Applicable ^a	Estimated Share of Overlapping Debt
Debt Repaid with Property Taxes:			
Borough of Ringwood	\$12,006,707	100.00%	\$ 12,006,707
Borough of Wanaque	18,267,851	100.00%	18,267,851
Passaic County General Obligation Debt	340,314,345	6.12%	20,838,587
Subtotal, Overlapping Debt			51,113,145
Lakeland Regional High School District Direct Debt			770,000
Total Direct and Overlapping Debt			\$ 51,883,145

a - For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by residents and businesses of Ringwood and Wanaque. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

Sources: Assessed value data used to estimate applicable percentages provided by the Passaic County Board of Taxation; debt outstanding data provided by each governmental unit.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS **UNAUDITED**

Lega	l Debt Margin Calo	culation for Fiscal Y	ear 2	2019	_
Year Ended December 31,	Borough of Ringwood	Borough of Wanaque		Equalized luation Basis	-
2016 2017 2018	<pre>\$ 1,634,967,048 1,661,924,285 1,712,423,683 \$ 5,009,315,016</pre>	<pre>\$ 1,257,091,612 1,282,640,487 1,309,153,450 \$ 3,848,885,549</pre>		2,892,058,660 2,944,564,772 3,021,577,133 3,858,200,565	-
Average Equaliz	zed Valuation of Tax	kable Property	\$ 2	2,952,733,522	=
Debt Limit (3%	of Average Equalization	ation Value)	\$	88,582,006	a
Net Bonded Sch	lool Debt			770,000	-
Legal Debt Mar	gin		\$	87,812,006	=

			Fiscal Year		
	2010	2011	 2012	 2013	 2014
Debt Limit	\$ 99,422,447	\$ 97,180,441	\$ 94,319,983	\$ 91,691,080	\$ 89,385,043
Total Net Debt Applicable to Limit	3,015,000	2,785,000	 2,565,000	 2,335,000	 2,100,000
Legal Debt Margin	\$ 96,407,447	\$ 94,395,441	\$ 91,754,983	\$ 89,356,080	\$ 87,285,043
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	3.03%	2.87%	2.72%	2.55%	2.35%
			Fiscal Year		
	2015	2016	 2017	 2018	 2019
Debt Limit	\$ 87,593,392	\$ 86,715,758	\$ 86,543,953	\$ 87,117,536	\$ 88,582,006
Total Net Debt Applicable to Limit	1,850,000	1,585,000	 1,315,000	 1,040,000	 770,000
Legal Debt Margin	\$ 85,743,392	\$ 85,130,758	\$ 85,228,953	\$ 57,326,234	\$ 87,812,006
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	2.11%	1.83%	1.52%	1.78%	0.87%

a - Limit set by NJSA 18A:24-19 for a 9 through 12 district; other % limits would be applicable for other districts.

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS UNAUDITED

BOROUGH OF RINGWOOD

Year	Population ^a	Personal Income (thousands of dollars) ^b	Pe Pe	aic County r Capita ersonal acome ^c	Unemployment Rate ^d
2009	12,712	\$ 500,751,104	\$	39,392	9.0%
2010	12,268	497,528,740		40,555	9.2%
2011	12,329	517,571,420		41,980	9.0%
2012	12,329	525,030,465		42,585	8.9%
2013	12,331	530,689,247		43,037	8.6%
2014	12,325	557,718,575		45,251	5.9%
2015	12,326	574,699,750		46,625	4.7%
2016	12,293	579,516,606		47,142	4.6%
2017	12,235	589,139,720		48,152	4.3%
2018	12,226	588,706,352		48,152 *	3.7%

BOROUGH OF WANAQUE

Year	Population ^a	Personal Income (thousands of dollars) ^b	Pe P	aic County r Capita ersonal 1come ^c	Unemployment Rate ^d
2009	12,144	\$ 478,376,448	\$	39,392	8.4%
2010	11,082	449,430,510		40,555	8.6%
2011	11,294	474,122,120		41,980	8.4%
2012	11,384	484,787,640		42,585	8.3%
2013	11,494	494,667,278		43,037	13.3%
2014	11,647	527,038,397		45,251	6.2%
2015	11,666	543,927,250		46,625	5.0%
2016	11,678	550,524,276		47,142	4.6%
2017	11,725	564,582,200		48,152	4.3%
2018	11,741	565,352,632		48,152	* 3.8%

* - Latest Passaic County per capita personal income available (2017) was used for calculation purposes.

Source:

- **a** Population information provided by the US Department of Census Population Division.
- **b** Personal Income information provided by the US Department of Commerce Bureau of Economic Analysis.
- **c** Per Capita Personal Income information provided by the US Department of Commerce Bureau of Economic Analysis.
- d Unemployment data provided by the NJ Department of Labor and Workforce Development.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT <u>PRINCIPAL EMPLOYERS,</u> <u>CURRENT YEAR AND NINE YEARS AGO</u> <u>UNAUDITED</u>

Information was not available as of the date of these financial statements.

Exhibit J-16

FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAKELAND REGIONAL HIGH SCHOOL DISTRICT LAST TEN FISCAL YEARS **UNAUDITED**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function/Program										
Instruction:										
Regular	78	65	62	62	74	75	76	70	71	70
Special Education	16	16	12	12	19	20	19	18	19	19
Other Special Instruction	16	17	16	16	14	15	20	19	19	19
Support Services:										
Student & Instruction Related Services	26	30	27	29	29	29	28	27	28	29
General Administrative Services	3	2	2	2	2	2	2	7	7	7
School Administrative Services	9	5	5	5	9	9	7	4	4	4
Plant Operations and Maintenance	16	10	10	10	12	12	10	6	10	6
Pupil Transportation	12	14	15	15	16	17	16	20	18	17
Business and Other Support Services	4	4	4	5	5	5	4	4	4	4
Food Service	L	11	12	12	14	14	10	8	10	6
Total	184	174	165	168	191	195	192	181	185	182

Source: District Personnel Records.

Exhibit J-17

<u>LAKELAND REGIONAL HIGH SCHOOL DISTRICT</u> <u>OPERATING STATISTICS</u> <u>LAST TEN FISCAL YEARS</u> <u>UNAUDITED</u>

Pupil/Teacher

		Student	Attendance	Percentage	94.43%	96.20%	95.05%	99.02%	95.57%	95.05%	95.25%	94.81%	93.87%	94.87%
		% Change in	Average Daily	Enrollment	0.43%	1.46%	-6.08%	0.45%	-6.98%	-3.85%	-0.90%	-2.02%	-4.64%	1.08%
	Average	Daily	Attendance	(ADA) ^c	1,102	1,139	1,057	1,106	993	950	942	919	868	887
	Average	Daily	Enrollment	(ADE) [°]	1,167	1,184	1,112	1,117	1,039	666	066	970	925	935
Ratio			Senior High	School	1:10.60	1:11.86	1:12.09	1:10.87	1:11.26	1:8.57	1:8.60	1:9.06	1:8.70	1:8.96
	•		Teaching	Staff ^b	110	100	92	105	93	115	115	107	109	108
			Percentage	Change	-3.09%				7.06%					2.78%
			Cost Per	Pupil	\$ 18,130	17,297	19,010	19,744	21,138	24,213	25,266	26,305	28,279	29,064
			Operating	Expenditures ^a	\$ 21,158,121	20,479,288	21,139,184	22,054,040	22,131,318	23,873,930	24,987,645	25,489,589	26,808,682	28,133,987
				Enrollment					1,047					
			Fiscal	Year	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019

a - Operating expenditures equal total expenditures less debt service and capital outlay.

b - Teaching staff includes only full-time equivalents of certificated staff.

c - Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

Note: Enrollment based on annual October District count.

Source: Lakeland Regional High School District records.

<u>SCHOOL BUILDING INFORMATION</u> <u>LAST TEN FISCAL YEARS</u> <u>UNAUDITED</u>	<u>2010 2011 2012 2013 2014 2015</u>		208,390 208,390 208,390 208,390 208,390 208,390	1,267 1,267 1,267 1,267 1,267 1,267	1,167 1,184 1,112 1,117
	2016 2017		208,390 20	1,267	686
	2018		208,390	1,267	948
	2019		208,390	1,267	968

Exhibit J-18

LAKELAND REGIONAL HIGH SCHOOL DISTRICT

•

Number of Schools at June 30, 2019: Elementary = 0 Middle School = 0 High School = 1 Other = 0 Note: Year of original construction is shown in parentheses. Enrollment is based on the annual October District count.

Source: Lakeland Regional High School District Facilities Office.

SCHE Projec Projec Projec (s) (s) (s) (s) (s) (s) (s) (s) (s) (s)	SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES LAST TEN FISCAL YEARS UNAUDITED	Undistributed Expenditures - Required Maintenance For School Facilities - Account #11-000-261-XXX:	Project Fiscal Year Ended June 30, # (s) 2010 2011 2012 2013 2014	N/A \$ 245,475 \$ 288,071 \$ 303,513 \$ 311,356 \$ 234,235 245,475 288,071 303,513 \$ 311,356 \$ 234,235	\$ 245,475 \$ 288,071 \$ 303,513 \$ 311,356 \$ 234,235	Project Fiscal Year Ended June 30, # (s) 2015 2016 2017 2018 2019	$\frac{N/A \$ 263,032 \$ 449,464 \$ 312,185 \$ 373,035 \$ 405,571}{263,032 449,464 312,185 373,035 \$ 405,571}$	<u>\$ 263,032</u> <u>\$ 449,464</u> <u>\$ 312,185</u> <u>\$ 373,035</u> <u>\$ 405,571</u>
	DULE OF REQUI	1aintenance 3-261-XXX:		\$ 245, ² 245, ²	\$ 245,		\$ 263,(263,(\$ 263,(
		Undistributed Expe For School Facilit	School Facilities*	High School Total School Facilities	Grand Total	School Facilities*	High School Total School Facilities	Grand Total

N/A - Not Applicable.

* - School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3).

Source: Lakeland Regional High School District records.

Exhibit J-19

LAKELAND REGIONAL HIGH SCHOOL DISTRICT

Exhibit J-20 1 of 2

LAKELAND REGIONAL HIGH SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2019 UNAUDITED

	 Coverage	De	eductible
Zurich Insurance Company:			
Special Multi Peril:			
Property - Blanket Building and Contents (per Building)	\$ 48,898,539	\$	5,000
Increased Cost of Construction, Combined -			
Per Building, Per Loss	2,000,000		5,000
Earthquake and Volcanic Eruption	5,000,000		5%
Flood - Outside Zones A, B or V	5,000,000		50,000
Flood - Zone B	2,000,000		100,000
Flood - Zone A or V	1,000,000		500,000
Valuable Papers and Records - Per Entity	5,000,000		1,000
EDP Equipment - Catastrophe Limit	2,500,000		5,000
Combined Business Interruption and Extra Expense	5,000,000		5,000
Comprehensive General Liability:			
General Aggregate	2,000,000		
Per Occurrence	1,000,000		
Employee Benefits Liability	1,000,000		
Electronic Data Processing	2,500,000		
Limited Pollution Liability	1,000,000		
Boiler & Machinery: Property Damage - Blanket	100,000,000		1,000
Crime:			
Employee Theft - Per Loss	500,000		5,000
Forgery or Alteration	50,000		1,000
Inside the Premises - Robbery or Safe Burglary	50,000		1,000
Computer Fraud	50,000		1,000
Faithful Performance of Duty - Per Loss	250,000		
Commercial Automobile:			
Automobile Liability - Comprehensive and Collision	1,000,000		1,000
Additional Personal Injury Protection	10,000		
Medical Payments	5,000		
Uninsured Motorist	1,000,000		
Underinsured Motorist	1,000,000		
Commercial Umbrella (above \$1,000,000):			
Per Occurrence/Aggregate Limit	9,000,000		
Retention	10,000		

Source: Lakeland Regional High School District records.

Exhibit J-20 2 of 2

LAKELAND REGIONAL HIGH SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2019 UNAUDITED

		Coverage	_De	eductible
Fireman's Fund Insurance Company: High Excess Liability (above \$10,000,000): Per Occurrence/Aggregate	\$	50,000,000		
Pooled Insurance Program of New Jersey: Worker's Compensation		Statutory		
State National Casualty Corporation: Worker's Compensation Excess Liability		1,000,000		
American Safety Casualty Insurance Company: Environmental Impairment Liability: Impairment Incident Limit Impairment Aggregate per Named Insured Impairment Aggregate Limit		1,000,000 3,000,000 20,000,000	\$	15,000
Darwin National Assurance Company: School Board Legal Liability: Directors and Officers Policy Per Claim Aggregate Employment Practices Liability		1,000,000		10,000 15,000
Selective Insurance Company: Public Employees' Faithful Performance Surety Position Bond: Treasurer Board Secretary/Business Administrator		250,000 250,000		
Zurich Insurance Company: Student Accident Insurance: Maximum Benefit		5,000,000		
XL Group: Cyber Liability	1,000,0	000/3,000,000		

Source: Lakeland Regional High School District records.

SINGLE AUDIT SECTION

K-1 1 of 2



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<u>Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on</u> <u>an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*</u>

Independent Auditors' Report

The Honorable President and Members of the Board of Education Lakeland Regional High School District County of Passaic, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Lakeland Regional Board of Education, in the County of Passaic (the "District") as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated November 12, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mount Arlington, New Jersey November 12, 2019 Ninivan Lhd NISIVOCCIA LLP

Francis Jones, Licensed Public School Accountant #1154 Certified Public Accountant

K-2 1 of 2



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Report on Compliance for Each Major State Program; Report on Internal Control Over Compliance

Independent Auditors' Report

The Honorable President and Members of the Board of Education Lakeland Regional High School District County of Passaic, New Jersey

Report on Compliance for Each Major State Program

We have audited the Board of Education of the Lakeland Regional High School District's (the "District's") compliance with the types of compliance requirements described in the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2019. The District's major state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.* Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the District's compliance. The Honorable President and Members of the Board of Education Lakeland Regional High School District Page 2

Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance control over compliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance control over compliance with a type of compliance is control over compliance with a type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

Mount Arlington, New Jersey November 12, 2019

ÍISIVOCCIA LLP

Francis Jones

Licensed Public School Accountant #1154 Certified Public Accountant

			اي م	LAKELA CHEDULE FOR TI	ND REGIO OF EXPEN IE FISCAL	LAKELAND REGIONAL HIGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019	IOOL DISTF EDERAL AV IUNE 30, 20	<u>UCT</u> <u>NARDS</u> 19						Schedule A
Federal Grantor/Pass-Through Grantor/	Federal CFDA	Grant or State	Grant	Grant Period	Program or Award	Balance at June 30, 2018 Unearned Revenue/ (Accounts Due to	: 30, 2018 Due to		Budgetary	Repayment of Prior Years'	Balance. (Accounts	Balance at June 30, 2019 ounts Unearned D	Due to	Amounts Provided to
Program Intel/Cluster Little U.S. Department of Agriculture - Passed- through State Department of Agriculture: Child Nutrition Outster:	Number	Project Number	From	10	Amount	Kecelvable)	Grantor	Kecelved	xbei	Balances	ecel	kevenue	Ortantor	Subrecipients
School Breaktast Frogram School Breakfast Program Federal Food Distribution Program	10.555 10.555 10.555	N/A N/A N/A	7/1/17 7/1/17 7/1/18	6/30/19 6/30/18 6/30/19	\$ 40,388 38,107 17,095	\$ (2,777)		2,777 2,777 17,095	<pre>\$ (40,588) (17,095)</pre>		(005°5) ¢			
National School Lunch Program National School Lunch Program Subtotal Child Nutrition Cluster	10.555 10.555	N/A N/A	7/1/18 7/1/17	6/30/19 6/30/18	87,271 89,713	(6,241) (9,018)		80,380 6,241 143,515	(87,271) (144,754)		(6,891) (10,257)			
Total U.S. Department of Agriculture	lture					(9,018)		143,515	(144,754)		(10,257)			
U.S. Department of Education: General Fund: Medicaid Assistance Program (SEMI)	93.778	N/A	7/1/18	6/30/19	24,139			24,139	(24,139)					
Total General Fund								24,139	(24,139)					
Special Revenue Fund: Special Education Cluster: I.D.E.A Part B, Basic Regular I.D.E.A Part B, Basic Regular Total Special Education Cluster	84.027 84.027	IDEA-2510-19 IDEA-2510-18	7/1/18 7/1/17	6/30/19 6/30/18	220,220 222,031	(107,417) (107,417)		219,585 107,417 327,002	(220,220)		(635)			
Elementary and Secondary Education Act														
Title I Title I Title I	84.010A 84.010A 84.257A	ESEA-2510-19 ESEA-2510-18 ESEA 2510-10	7/1/18	6/30/19 6/30/18 6/20/10	96,787 86,792 20,227	(77,111)		77,111	(87,671)		(186,9)	002 8		
Title II	84.367A	ESEA-2510-18	71/17	61/06/9	21,150	(18,998)		18,998						
Total Special Revenue Fund						(203,526)		521,483	(327,533)		(10,166)	590		
Total U.S. Department of Education	Ľ				·	(203,526)		545,622	(351,672)		(10,166)	590		
TOTAL FEDERAL AWARDS						\$ (212,544)	\$ \$	\$ 689,137	\$ (496,426)	\$ \$	\$ (20,423)	\$ 590	- <mark>-</mark> -	\$ \$

Exhibit K-3 Schedule A

N/A - Not Available

SEE ACCOMPANYING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

	й	LAKELAN CHEDULE FOR TH	ND REGION OF EXPEN E FISCAL Y	<u>IAL HIGH SCH</u> NDITURES OF TEAR ENDED .	LAKELAND REGIONAL HIGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019					1 480 1 01 2
					Balance at June 30, 2018 Budgetary Unearned			Balance at June 30, 2019	MEMO	Q
	Grant or State	Grant	Grant Period	Program or Award	Revenue/ (Accounts	Cash	Budgetary	GAAP (Accounts	Budgetary	Cumulative Total
State Grantor/Program Title	Project Number	From	To	Amount	Receivable)	Received	Expenditures	Receivable)	Receivable	Expenditures
State Department of Education: General Fund:										
Equalization Aid	19-495-034-5120-078	7/1/18	6/30/19	\$ 3,876,700		\$3,517,859	\$ (3,876,700)		\$ (358,841)	\$ 3,876,700
Equalization Aid	18-495-034-5120-078	7/1/17	6/30/18	3,876,700	\$ (373,120)	373,120	•			3,876,700
Special Education Categorical Aid	19-495-034-5120-089	7/1/18	6/30/19	687,768		624,106	(687,768)		(63,662)	687,768
Special Education Categorical Aid	18-495-034-5120-089	7/1/17	6/30/18	687,768	(66,195)	66,195				687,768
Security Aid	19-495-034-5120-084	7/1/18	6/30/19	19,744		17,916	(19,744)		(1,828)	19,744
Security Aid	18-495-034-5120-084	7/1/17	6/30/18	19,744	(1,900)	1,900				19,744
Transportation Aid	19-495-034-5120-014	7/1/18	6/30/19	106,500		96,642	(106,500)		(9,858)	106,500
Transportation Aid	18-495-034-5120-014	7/1/17	6/30/18	96,677	(9,305)	9,305				96,677
Adjustment Aid	18-495-034-5120-085	7/1/17	6/30/18	126,667	(12,191)	12,191				126,667
Per Pupil Growth Aid	18-495-034-5120-097	7/1/17	6/30/18	10,240	(986)	986				10,240
PARCC Readiness Aid	18-495-034-5120-098	7/1/17	6/30/18	10,240	(986)	986				10,240
Professional Learning Community Aid	18-495-034-5120-101	7/1/17	6/30/18	9,470	(116)	911				9,470
Extraordinary Special Education Aid	19-495-034-5120-044	7/1/18	6/30/19	633,898			(633,898)	\$ (633,898)	(633,898)	633,898
Extraordinary Special Education Aid	18-495-034-5120-044	7/1/17	6/30/18	386,693	(385,196)	386,693	(1,497)			386,693
Nonpublic School Transportation Costs	19-495-034-5120-014	7/1/18	6/30/19	22,330			(22,330)	(22, 330)	(22, 330)	22,330
Nonpublic School Transportation Costs	18-495-034-5120-014	7/1/17	6/30/18	29,290	(17,052)	17,052				29,290
Homeless Tuition Reimbursement	N/A	7/1/18	6/30/19	40,943			(40, 943)	(40,943)	(40,943)	40,943
Homeless Tuition Reimbursement	N/A	7/1/17	6/30/18	41,202	(41,202)	41,202				41,202
Reimbursed TPAF Social Security Contributions	19-495-034-5094-003	7/1/18	6/30/19	710,627		675,849	(710,627)	(34,778)	(34,778)	710,627
Reimbursed TPAF Social Security Contributions	18-495-034-5094-003	7/1/17	6/30/18	685,151	(33,203)	33,203				685,151
On-Behalf TPAF Post Retirement Contributions	19-495-034-5094-001	7/1/18	6/30/19	811,604		811,604	(811,604)			811,604
On-Behalf TPAF Pension Contributions	19-495-034-5094-002	7/1/18	6/30/19	1,752,571		1,752,571	(1,752,571)			1,752,571
On-Behalf TPAF Non-Contributory Insurance On-Behalf TPAF Long-Term Disability Insurance	19-495-034-5094-004 19-495-034-5094-004	7/1/18 7/1/18	6/30/19 6/30/19	36,686 1.548		36,686 1.548	(36,686) (1.548)			36,686 1.548
Total General Fund State Aid					(745 640)	8 478 575	(8 702 416)	(731 040)	(1 166 138)	17 680 761
					(117:21)	0,110,727	(011-,201,0)	(111)	(0CT'00T'T)	101,000,11

N/A - Not Available

Exhibit K-4 Schedule B Page 1 of 2

Balance at lune 30, 2015 MEMORE at lung 30, 2015 MEMOR		Ø	LAKELAN CHEDULE FOR THE	D REGION, OF EXPENI	AKELAND REGIONAL HIGH SCHOOL DISTRIC HEDULE OF EXPENDITURES OF STATE AWAR FOR THE FISCAL YEAR ENDED JUNE 30, 2019	LAKELAND REGIONAL HIGH SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019	S				Schedule B Page 2 of 2
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$						Balance at June 30, 2018 Budgetary Uncarned			Balance at June 30, 2019	ME	OM
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$	State Grantor/Program Title	Grant or State Project Number	Grant From	Period To	Program or Award Amount	Revenue/ (Accounts Receivable)	Cash Received	Budgetary Expenditures	GAAP (Accounts Receivable)	Budgetary Receivable	Cumulative Total Expenditures
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	State Department of Education: Special Revenue Fund: Advanced Computer Science Competitive	19-100-034-5063-349- H300-6130	1/15/19	6/30/20					Ś		
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Special Revenue Fund:							(3,960)			3,960
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	Enterprise Fund: State School Lunch Program State School Lunch Program	19-100-010-3350-023 18-100-010-3350-023	7/1/18 7/1/17	6/30/19 6/30/18	3,023 3,653			(3,023)			3,023 3,653
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$	Total Enterprise Fund					(227)	3,036	(3,023)			6,676
1 7/1/18 6/30/19 (811,604) 2 7/1/18 6/30/19 (1,752,571) 4 7/1/18 6/30/19 (36,686) 4 7/1/18 6/30/19 (1,548)	Total State Awards Subject to Single Audit Determinat	tion						- 1		\$(1,170,098)	\$ 14,691,397
	Less: State Awards Not Subject to Single Audit Major On-Behalf TPAF Pension System Contributions: On-Behalf TPAF Post Retirement Contributions On-Behalf TPAF Pension Contributions On-Behalf TPAF Non-Contributory Insurance On-Behalf TPAF Long-Term Disability Insurance	r Program Determination 19-495-034-5094-001 19-495-034-5094-002 19-495-034-5094-004	7/1/18 7/1/18 7/1/18 7/1/18	6/30/19 6/30/19 6/30/19 6/30/19	(811,604) (1,752,571) (36,686) (1,548)			811,604 1,752,571 36,686 1,548			
	Subtotal - On-Behalf TPAF Pension System Co.	ontributions						2,602,409			
	Total State Awards Subject to Single Audit Major	r Program Determination						\$ (6,106,990)			

Exhibit K-4

SEE ACCOMPANYING NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

LAKELAND REGIONAL HIGH SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state awards activity of the Board of Education, Lakeland Regional School District under programs of the federal and state governments for the fiscal year ended June 30, 2019. The information in these schedules are presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the Food Service Fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through identifying numbers are presented where available.

NOTE 3. INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund, special revenue fund and capital projects fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent fiscal year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the June state aid payments in the current budget year, which is mandated pursuant to P.L. 2003, C.97. For GAAP purposes, these payments are not recognized until the subsequent budget year due to the state deferral and recording of the June state aid payments in the subsequent fiscal year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Grant revenue in the capital projects fund is recognized on the budgetary basis in the fiscal year of award but is not recognized on the GAAP basis until expended and submitted for reimbursement.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$31,405 for the general fund, \$(190) for federal grants in the special revenue fund. See Note 1D for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general, special revenue and capital projects funds.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Continued)

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

Awards and financial assistance revenue are reported on the Board's financial statements on the GAAP basis as presented below:

	Fede	ral Sources	Sta	ate Sources		Total
General Fund	\$	24,139	\$	8,733,821	\$	8,757,960
Special Revenue Fund		327,343		3,960		331,303
Proprietary Fund		144,754	•	3,023		147,777
Total Financial Assistance		496,236	\$	8,740,804	_\$	9,237,040

NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 6. OTHER

TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. Revenue and expenditures reported under the Federal Food Distribution Program represent current fiscal year value received and current fiscal year distributions, respectively.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over major state programs disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance.*
- The auditor's report on compliance for the major state programs for the District expresses an unmodified opinion on all major state programs.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District was not subject to the single audit provisions of the Uniform Guidance for fiscal year end June 30, 2019 as federal grant expenditures were less than the single audit threshold of \$750,000 identified in the Circular.
- The District's programs tested as major state programs for the current fiscal year consisted of the following:

	State Grant Number	Grant Period	Award Amount	Budgetary Expenditures
State Program:				
Equalization Aid	19-495-034-5120-078	7/1/18-6/30/19	\$3,876,700	\$ 3,876,700
Special Education				
Categorical Aid	19-495-034-5120-089	7/1/18-6/30/19	687,768	687,768
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	19,744	19,744

- The threshold used for distinguishing between Type A and Type B state programs was \$750,000.
- The single audit threshold identified in the Uniform Guidance and New Jersey's OMB Circular 15-08 was \$750,000.
- The District was determined to be a "low-risk" auditee for state programs.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (Continued)

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

- Not Applicable since federal expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in the Uniform Guidance and New Jersey's OMB Circular 15-08.

LAKELAND REGIONAL HIGH SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Status of Prior Year Findings:

The District had no prior year audit findings.