

**Comprehensive Annual  
Financial Report**

**of the**

**City of Linden Board of Education**

**County of Union**

**Linden, New Jersey**

**For the Fiscal Year Ended June 30, 2019**

**Prepared by**

**City of Linden, Board of Education  
Finance Department**



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**INTRODUCTORY SECTION**

# LINDEN PUBLIC SCHOOLS

## Business Office

**Denise Cleary**  
Interim Superintendent

**Kathleen A. Gaylord**  
Business Administrator/  
Board Secretary



**Administration Building**  
2 E. Gibbons Street  
Linden, NJ 07036  
(908) 486-2800 - Ext. 8015  
FAX (908) 486-8891

October 31, 2019

Honorable President and  
Members of the Board of Education  
Linden School District  
County of Union, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Linden School District for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation including all disclosures rests with the management of the Linden Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and a list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the audit requirements of Title II U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards, (Uniform Guidance), and State of New Jersey OMB Circular "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.



- 1) **REPORTING ENTITY AND ITS SERVICES:** Linden School District is an independent reporting entity with the criteria adopted by the GASB as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Linden Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through grade 12. These include regular, as well as special education for handicapped youngsters.

- 2) **INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

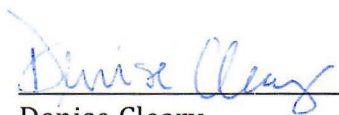
As part of the district's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

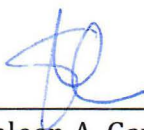
- 3) **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. The voters of the municipality adopt annual appropriated budgets. Annual appropriated budgets are adopted for the general fund and the special revenue fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriation of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2019.
- 4) **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.
- 5) **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.
- 6) **CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute and detailed in "Notes to the financial statements", Note 2. The District requires that all public funds be deposited in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.



- 7) **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The School Business Administrator/Board Secretary has established a Risk Management Committee made up of the School Business Administrator, Principal, School Nurse, Supervisor of Building and Grounds and the SAIF Insurance Agent.
- 8) **OTHER INFORMATION:**
- A) Independent Audit – State statutes requires an annual audit by independent Certified Public Accountants or Public School Accountants. The accounting firm of Suplee, Clooney, and Company, CPA’s, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the Uniform Guidance and State of New Jersey Circular OMB 15-08. The auditor’s report on the basic financial statements and combining and individual funds statement and schedules is included in the financial section of this report. The auditor’s reports related specifically to the single audit and included in the single audit section of this report.
- 9) **ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Linden Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation.

Respectfully submitted,

  
\_\_\_\_\_  
Denise Cleary  
Interim Superintendent

  
\_\_\_\_\_  
Kathleen A. Gaylord  
Business Administrator/Board Secretary

CITY OF LINDEN SCHOOL DISTRICT  
BOARD OF EDUCATION  
LINDEN, NEW JERSEY

ROSTER OF OFFICIALS  
JUNE 30, 2019

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires</u></b>
Gregory R. Martucci, President	2019
Katarzyna Kozak, Vice President	2020
Dawn Beviano	2019
Tracey Birch	2020
Patrick Gargano	2021
Sheenaider Guillaume	2019
Doris Johnson	2021
Marianthe Manganello	2021
Ahmed Shehata	2020

**Other Officials**

Denise Cleary, Acting Superintendent

Kathleen A. Gaylord, Business Administrator/Board Secretary

City of Linden Board of Education  
Linden, New Jersey

Consultants and Advisors  
June 30, 2019

**Architect**

Di Cara | Rubino  
30 Galesi Drive, West Wing  
Wayne, NJ 07470

**Audit Firm**

Suplee, Clooney & Company  
308 East Broad Street  
Westfield, New Jersey 07090

**Attorneys**

Aloia Law Firm LLC  
2 Broad Street, Suite 407  
Bloomfield, NJ 07003

Antonelli Kantor P.C.  
1000 Stuyvesant Avenue, Suite #1  
Union, NJ 07083

Scarinci Hollenbeck  
1100 Valley Brook Avenue  
Lyndhurst, NJ 07071

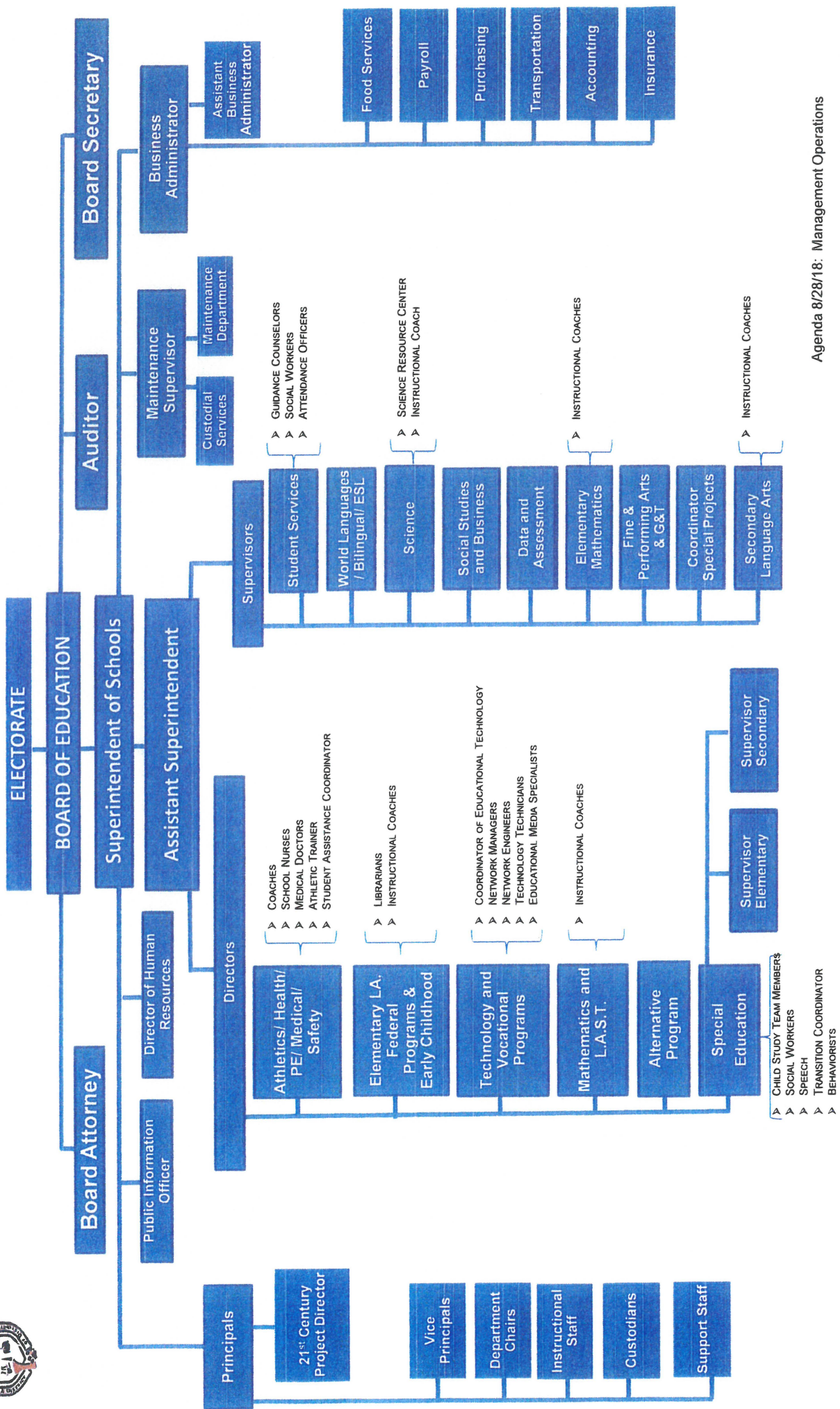
**Official Depositories**

Unity Bank  
628 N. Wood Avenue  
Linden, NJ 07036

Northfield Bank  
501 N. Wood Avenue  
Linden, NJ 07036



# Linden Public Schools Organizational Chart



**FINANCIAL SECTION**



# SUPLEE, CLOONEY & COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

308 East Broad Street, Westfield, New Jersey 07090-2122

Telephone 908-789-9300

Fax 908-789-8535

E-mail [info@scnco.com](mailto:info@scnco.com)

## **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Linden School District, County of Union, New Jersey as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, audit requirements prescribed by the Division of Finance, Department of Education, State of New Jersey, the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and State of New Jersey *OMB Circular 15-08* "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Those standards and provisions require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.



## SUPLEE, CLOONEY & COMPANY

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Linden School District, County of Union, New Jersey as of June 30, 2019, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison information in Exhibit C-1 through C-3, the schedules related to accounting and reporting for pensions in Exhibit L-1 through L-4 and the schedule related to accounting and reporting for postretirement benefits other than pensions (OPEB) in Exhibit M-1 and M-2 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# SUPLEE, CLOONEY & COMPANY

## *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Linden School District's basic financial statements. The accompanying supplementary information schedules such as the combining and individual fund financial statements and the Schedules of Expenditures of Federal Awards and State Financial Assistance, as listed in the table of contents, as required by the Uniform Guidance, New Jersey's OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid," and the State of New Jersey, Department of Education, Division of Finance, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary information schedules such as the combining and individual fund financial statements and the Schedules of Expenditures of Federal Awards and State Financial Assistance, as listed in the table of contents, as required by the Uniform Guidance, New Jersey's OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid," and by the State of New Jersey, Department of Education, Division of Finance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and the schedule of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The other information, such as the introductory and statistical sections, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## ***Other Reporting Required by Government Auditing Standards***

In accordance with Government Auditing Standards, we have also issued our report dated October 31, 2019 on our consideration of the City of Linden School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the City of Linden School District's internal control over financial reporting and compliance.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

October 31, 2019

**REQUIRED SUPPLEMENTARY INFORMATION – Part I**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
(UNAUDITED)**

# **CITY OF LINDEN BOARD OF EDUCATION**

## **Management's Discussion and Analysis**

**Fiscal Year Ended June 30, 2019**

**(Unaudited)**

This section of the City of Linden's Board of Education's Comprehensive Annual Financial Report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2019. Please read it in its entirety with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

Management's Discussion and Analysis (MD&A) is a required element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - Basic Financial Statements-Management's Discussion and Analysis-for State and Local Governments issued in June 1999 that is now being required by the New Jersey State Department of Education. Certain comparative information between the current fiscal year (2018-2019) and the prior fiscal year (2017-2018) is required to be presented in the MD&A.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statement is comprised of three components:

- 1) District-wide financial statements,
- 2) Fund financial statements,
- 3) Notes to the financial statements.

This report also contains required supplementary information and other supplementary information in addition to the basic financial statements themselves.

#### **District-wide Financial Statements**

The district-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net position (A-1) presents information on all of the assets and liabilities of the District, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities (A-2) presents information showing how the net position of the District changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, (e.g. earned but unused vacation leave).

# CITY OF LINDEN BOARD OF EDUCATION

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

## Fund Financial Statements

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the district-wide financial statements. However, unlike the district-wide financial statements, governmental fund financial statements focus on the near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the district-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the district-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains three individual governmental funds. Information is presented separately in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balance for the general fund, special revenue fund and the capital projects fund, all of which are considered to be major funds.

These funds, with the exception of the capital projects fund, utilize a legally adopted annual budget. A budgetary comparison statement has been provided for the general fund and special revenue fund to demonstrate compliance with this budget.

### Proprietary Funds

The District maintains one proprietary fund type, an enterprise fund. The enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the District is that the costs of providing goods or services be financed through user charges. The enterprise funds provide for the operation of food services, day care program and the before and after care programs in all schools within the District. The proprietary fund has been included within business-type activities in the district-wide financial statements.

# **CITY OF LINDEN BOARD OF EDUCATION**

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

## **Fiduciary funds**

Fiduciary funds are used to account for resources held for the benefit of parties outside the governmental entity. Fiduciary funds are not reflected in the district-wide financial statement because the resources of those funds are not available to support the District's own programs.

The District used trust and agency funds to account for resources held for student activities and groups and for payroll transactions.

## **Notes to the financial statements**

The notes provide additional information that is essential for a full understanding of the data provided in the district-wide and fund financial statements.

## **Other information**

The combining statements referred to earlier in connection with governmental and enterprise funds are presented immediately following the notes to the financial statements.

## **FINANCIAL HIGHLIGHTS**

Key financial highlights for the 2018-2019 fiscal years include the following:

The total of the government and business-type activities net position increased \$5,579,277 in 2018-2019.

The local tax levy of \$94,215,916 was increased from \$92,368,545 for 2017-2018, or \$1,847,371.

The Food Services, Day Care, After Care and Mac Book Enterprise Funds' net position was \$2,084,946 as compared to \$1,406,311 for 2017-2018.

The total expenses of the District decreased by \$8,055,606, which was a result of decreases in actuarial valuations of pension and on-behalf medical expenses.

**CITY OF LINDEN BOARD OF EDUCATION**  
**Management's Discussion and Analysis**  
**Fiscal Year Ended June 30, 2019**  
(Unaudited)

**District-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of the District's financial position. The following table provides a summary of net position relating to the District's governmental and business-type activities:

	Governmental Activities		Business-Type Activities		Total School District		Total Percentage
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	Change
Current and Other Assets	\$26,327,603.86	\$24,958,401.06	\$1,581,056.04	\$1,819,347.83	\$27,908,659.90	\$26,777,748.89	4.22%
Capital Assets	60,638,871.47	56,819,066.88	607,542.50	140,993.39	61,246,413.97	56,960,060.27	7.53%
Total Assets	<u>86,966,475.33</u>	<u>81,777,467.94</u>	<u>2,188,598.54</u>	<u>1,960,341.22</u>	<u>89,155,073.87</u>	<u>83,737,809.16</u>	<u>6.47%</u>
Deferred Outflows Related to Loss From Pensions	<u>9,123,052.00</u>	<u>12,752,049.00</u>			<u>9,123,052.00</u>	<u>12,752,049.00</u>	<u>(28.46%)</u>
Long-Term Liabilities	38,118,072.22	44,905,465.27			38,118,072.22	44,905,465.27	(15.11%)
Short-Term Liabilities	<u>2,952,700.83</u>	<u>3,051,018.69</u>	<u>103,652.82</u>	<u>554,030.00</u>	<u>3,056,353.65</u>	<u>3,605,048.69</u>	<u>(15.22%)</u>
Total Liabilities	<u>41,070,773.05</u>	<u>47,956,483.96</u>	<u>103,652.82</u>	<u>554,030.00</u>	<u>41,174,425.87</u>	<u>48,510,513.96</u>	<u>(15.12%)</u>
Deferred Inflows Related to Pensions	<u>11,603,450.00</u>	<u>8,058,371.00</u>			<u>11,603,450.00</u>	<u>8,058,371.00</u>	<u>43.99%</u>
Net Position:							
Net investment in Capital Assets	58,098,871.47	54,109,066.88	607,542.50	140,993.39	58,706,413.97	54,250,060.27	8.21%
Restricted	25,304,286.17	23,305,882.33			25,304,286.17	23,305,882.33	8.57%
Unrestricted (Deficit)	<u>(39,987,853.36)</u>	<u>(38,900,287.23)</u>	<u>1,477,403.22</u>	<u>1,265,317.83</u>	<u>(38,510,450.14)</u>	<u>(37,634,969.40)</u>	<u>2.33%</u>
Total Net Position	<u>\$43,415,304.28</u>	<u>\$38,514,661.98</u>	<u>\$2,084,945.72</u>	<u>\$1,406,311.22</u>	<u>\$45,500,250.00</u>	<u>\$39,920,973.20</u>	<u>13.98%</u>

The largest portion of the District's net position reflects its investment in capital assets (e.g., land, buildings and improvements, and furniture and equipment); less any related debt (general obligation bonds payable and obligations under capital leases less unspent bond proceeds) used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.



# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

An additional portion of the District's net position represents resources that are subject to external restrictions on how they may be used.

At the end of the current fiscal year, the District reported a deficit balance in unrestricted net position.

	Governmental Activities		Business-Type Activities		Total School District	
	<u>FY 2019</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2018</u>	<u>FY 2019</u>	<u>FY 2018</u>
Revenue:						
Program Revenue:						
Charges for Services			\$2,275,478.93	\$2,135,134.56	\$2,275,478.93	\$2,135,134.56
Operating Grants and Contributions	\$39,278,251.45	\$39,946,046.97	2,259,579.37	2,103,902.62	41,537,830.82	42,049,949.59
General Revenue:						
Property Taxes	94,215,916.00	92,368,545.00			94,215,916.00	92,368,545.00
Federal and State Aid not restricted	27,025,176.29	30,643,866.27			27,025,176.29	30,643,866.27
Other	533,883.76	842,777.48	4,774.74		538,658.50	842,777.48
<b>Total Revenue</b>	<u>161,053,227.50</u>	<u>163,801,235.72</u>	<u>4,539,833.04</u>	<u>4,239,037.18</u>	<u>165,593,060.54</u>	<u>168,040,272.90</u>
Expenses:						
Instruction	100,744,378.30	98,439,135.86			100,744,378.30	98,439,135.86
Student & Instructional Support Services	22,927,818.21	21,940,110.44			22,927,818.21	21,940,110.44
Administrative and Business	13,679,826.70	14,633,540.55			13,679,826.70	14,633,540.55
Maintenance & Operations	13,182,172.11	20,019,543.54			13,182,172.11	20,019,543.54
Transportation	5,325,297.09	8,372,282.83			5,325,297.09	8,372,282.83
Other		424,467.55	4,373,324.46	4,459,341.66	4,373,324.46	4,883,809.21
<b>Total Expenses</b>	<u>155,859,492.40</u>	<u>163,829,080.77</u>	<u>4,373,324.46</u>	<u>4,459,341.66</u>	<u>160,232,816.86</u>	<u>168,288,422.43</u>
Disposal of Capital Assets		(6,208.33)				(6,208.33)
Increase/(Decrease) in Net Position	<u>\$5,193,735.10</u>	<u>(\$34,053.38)</u>	<u>\$166,508.58</u>	<u>(\$220,304.48)</u>	<u>\$5,360,243.68</u>	<u>(\$254,357.86)</u>

Both revenues and expenses increased mainly as a result of the district recognizing a larger on-behalf TPAF contribution as a revenue and as an expense based upon the State's Actuarial report.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

### Financial Analysis of the District's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. The unreserved fund balance is divided between designated balances and undesignated balances. The District has designated portions of the unreserved fund balance to earmark resources for certain district-wide liabilities and postemployment obligations that are not recognized in the governmental funds. The capital projects fund is restricted by state law to be spent for the purpose of the fund and is not available for spending at the District's discretion.

**Proprietary Funds.** The District's proprietary fund provides the sum type of information found in the district-wide financial statements, but in more detail.

### Financial Information at Fiscal Year-End

The following schedule presents a summary of the general fund and special revenue fund revenues for the fiscal year ended June 30, 2019 and the amount and percentage of increases and (decreases) in relation to prior year revenues. The Capital Projects Fund has been excluded as amounts vary substantially from year to year.

<u>Sources of Revenue</u>	<u>FY 2019</u>		<u>FY 2018</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Property Taxes	\$94,215,916.00	56.90%	\$92,368,545.00	54.97%
State Formula Aid	41,537,830.82	25.08%	42,049,949.59	25.02%
Federal and State Grants	27,025,176.29	16.32%	30,643,866.27	18.24%
Charges for Services	2,275,478.93	1.37%	2,135,134.56	1.27%
Other	538,658.50	0.34%	842,777.48	0.50%
	<u>\$165,593,060.54</u>	<u>100.00%</u>	<u>\$168,040,272.90</u>	<u>100.00%</u>

Program revenues are budgeted to spend all available resources. Therefore, when the budget is prepared, it is assumed these funds will not have a carryover of revenue to a subsequent year. Program revenues received but not spent is restricted and deferred to the subsequent year. As a result, overall fund revenues variances will be negative and overall fund expenditures variances will be positive.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

### Expenses for the Fiscal Year 2019

The total expenses for the 2018-2019 fiscal year for all programs and services were \$160,232,816.86. Table 4 below summarizes these program costs. The District's expenses are predominantly related to instructing, providing services and transporting students, grades kindergarten through twelve, which accounts for 80.50 percent of the total District costs. Administrative and business expenses account for the costs of the Office of the Superintendent of Schools, the Business Office, and the Principal's Offices in all five school buildings. Maintenance and operations account for the costs of keeping the school buildings and grounds safe, clean and in good operating condition, and includes all the utility costs related to the school facilities. Other costs include interest on long-term debt, unallocated depreciation expense and the costs of the business-type activities of the proprietary funds. It is important to note that depreciation expense on capital assets is included in expenses for the year under the GASB entity-wide reporting model; expenses therefore include \$1,869,094.04 for depreciation. The decrease in total expenses can be explained by the change in the pension expense based on the State's Actuarial report.

**Table 4**  
**Expenses for Fiscal Year 2019**

<u>Expense Category</u>	<u>FY 2019</u>		<u>FY 2018</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Instruction	\$100,744,378.30	62.87%	\$98,439,135.86	58.49%
Student & Instruction Services	22,927,818.21	14.31%	21,940,110.44	13.04%
Administrative and Business	13,679,826.70	8.54%	14,633,540.55	8.70%
Maintenance & Operations	13,182,172.11	8.23%	20,019,543.54	11.90%
Transportation	5,325,297.09	3.32%	8,372,282.83	4.97%
Other	4,373,324.46	2.72%	4,883,809.21	2.90%
	<u>\$160,232,816.86</u>	<u>100.00%</u>	<u>\$168,288,422.43</u>	<u>100.00%</u>

### Governmental Activities

Table 5 presents the net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs) of six major District activities: instruction, student and instructional services, administration and business, maintenance and operations, transportation, and other. The net cost shows the financial burden placed on the District's taxpayers and the state by each of these functions.

# CITY OF LINDEN BOARD OF EDUCATION

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

**Table 5**  
**Net Cost of Governmental Activities**

<u>Expense Category</u>	<u>FY 2019</u>		<u>FY 2018</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Instruction	\$73,526,901.75	63.07%	\$75,234,519.30	60.73%
Student & Instruction Services	14,496,954.76	12.44%	16,924,171.93	13.66%
Administrative and Business	11,118,356.23	9.54%	10,756,087.10	8.68%
Maintenance & Operations	13,182,172.11	11.31%	14,266,560.38	11.52%
Transportation	4,256,856.09	3.65%	6,277,227.54	5.07%
Other			424,467.55	0.34%
	<u>\$116,581,240.95</u>	<u>100.00%</u>	<u>\$123,883,033.80</u>	<u>100.00%</u>

Instruction expenses include activities directly dealing with the teaching of students and the interaction between teacher and student, including extracurricular activities.

Students and instruction related include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and central services include expenses associated with administrative and financial management of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings and equipment in an effective operating condition.

"Other" includes unallocated expenses for unused vacation, debt service assessment and charter schools.

## General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey Statutes and is based on accounting for certain transactions on a basis of modified accrual and encumbrance accounting.

Over the course of the year, the Board of Education approved revisions to the general fund budget as needed. These budget amendments were necessary for the following reasons:

- Changes in administrative structure and needs required additional funds being transferred into those areas.
- Realigned appropriations in accordance with the prescribed chart of accounts as needed.

# CITY OF LINDEN BOARD OF EDUCATION

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

## Capital Asset and Debt Administration

### Capital Assets

At June 30, 2019, the District has capital assets in excess of \$56 million, net of depreciation, which includes school facilities, land, construction in progress, site improvements, buildings, equipment and vehicles.

The following provides a summary of the capital assets, net of depreciation held by the District:

	Governmental Activities	Business-Type Activities
Land	\$ 1,590,208.00	\$
Construction in Progress	18,127,030.62	
Site Improvements	298,016.62	
Building and Building Improvements	37,681,405.24	
Machinery, Equipment and Vehicles	<u>2,942,210.99</u>	<u>607,542.50</u>
Total	<u>\$ 60,638,871.47</u>	<u>\$ 607,542.50</u>

Additional information on the District's capital assets can be found in Note 3 to the basic financial statements.

### Debt Administration and Other Obligations

The District does not have any outstanding bond issues.

However, the District has long-term obligations at June 30, 2019 as follows:

Lease Purchase Payable	\$ 2,540,000.00
Net Pension Liability	33,541,300.00
Compensated Absences	<u>2,206,772.22</u>
Total	<u>\$ 38,288,072.22</u>

# **CITY OF LINDEN BOARD OF EDUCATION**

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2019

(Unaudited)

## ***Economic Factors and Next Year's Budget***

The tax levy had a minimal increase due to the mandatory 2% levy increase and mandated employee contributions to their medical benefit coverage and the increase in State Aid.

## **Requests for Information**

This financial report is designed to provide a general overview of the City of Linden District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Business Administrator, City of Linden Board of Education, 2 East Gibbons Street, Linden, N.J. 07036.

**BASIC FINANCIAL STATEMENTS**

The basic financial statements provide a financial overview of the District's operations. These financial statements present the financial position and operating results of all funds as of June 30, 2019.

## **DISTRICT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities display information about the District. These statements include the financial activities of the overall district, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.



CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
JUNE 30, 2019

	<u>GOVERNMENTAL</u> <u>ACTIVITIES</u>	<u>BUSINESS-TYPE</u> <u>ACTIVITIES</u>	<u>TOTAL</u>
<b>ASSETS:</b>			
Cash and cash equivalents	\$6,241,882.01	\$1,421,705.28	\$7,663,587.29
Receivables, net	1,598,015.37	138,829.13	1,736,844.50
Inventory		20,521.63	20,521.63
Restricted assets:			
Restricted cash and cash equivalents	18,487,706.48		18,487,706.48
Capital assets:			
Land and construction in progress	19,717,238.62		19,717,238.62
Other capital assets, net	40,921,632.85	607,542.50	41,529,175.35
Total assets	<u>86,966,475.33</u>	<u>2,188,598.54</u>	<u>89,155,073.87</u>
 <b>DEFERRED OUTFLOWS OF RESOURCES:</b>			
Related to pensions	<u>9,123,052.00</u>		<u>9,123,052.00</u>
Total Deferred Outflows of Resources	9,123,052.00		9,123,052.00
 <b>LIABILITIES:</b>			
Accounts payable	1,699,690.00	96,749.67	1,796,439.67
Payable to state government	41,402.00		41,402.00
Unearned revenue	1,021,638.83	6,903.15	1,028,541.98
Noncurrent liabilities:			
Due within one year	170,000.00		170,000.00
Due beyond one year:			
Net Pension Liability	33,541,300.00		33,541,300.00
Compensated absences payable	2,206,772.22		2,206,772.22
Bonds and capital leases payable	2,370,000.00		2,370,000.00
Total liabilities	<u>41,070,773.05</u>	<u>103,652.82</u>	<u>41,174,425.87</u>
 <b>DEFERRED INFLOWS OF RESOURCES:</b>			
Related to pensions	<u>11,603,450.00</u>		<u>11,603,450.00</u>
Total Deferred Inflows of Resources	11,603,450.00		11,603,450.00
 <b>NET POSITION:</b>			
Net investment in capital assets	58,098,871.47	607,542.50	58,706,413.97
Restricted for:			
Capital projects fund	17,552,904.71		17,552,904.71
Other purposes	7,751,381.46		7,751,381.46
Unrestricted (deficit)	<u>(39,987,853.36)</u>	<u>1,477,403.22</u>	<u>(38,510,450.14)</u>
Total net position	<u>\$43,415,304.28</u>	<u>\$2,084,945.72</u>	<u>\$45,500,250.00</u>

The accompanying notes to the financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
JUNE 30, 2019

FUNCTIONS/PROGRAMS	EXPENSES	INDIRECT EXPENSES ALLOCATION	PROGRAM REVENUES		NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION	
			CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES
Governmental Activities:						
Instruction:						
Regular	\$41,247,720.73	\$23,294,961.60		\$20,027,732.68	(\$44,514,949.65)	(\$44,514,949.65)
Special education	20,474,191.34	7,096,784.57		5,081,108.09	(22,489,867.82)	(22,489,867.82)
Other	5,593,657.49	3,037,062.56		2,108,635.77	(6,522,084.28)	(6,522,084.28)
Support services:						
Student and instruction related services	15,456,136.96	7,471,681.25		8,430,863.45	(14,496,954.76)	(14,496,954.76)
General administrative services	1,267,850.90	197,177.93			(1,465,028.83)	(1,465,028.83)
School administrative services	5,427,414.56	3,585,056.54		2,561,470.46	(6,451,000.64)	(6,451,000.64)
Central services	1,193,633.03	413,256.29			(1,606,889.32)	(1,606,889.32)
Administration information technology	1,208,124.06	387,313.38			(1,595,437.44)	(1,595,437.44)
Plant operations and maintenance	10,868,262.31	2,313,909.80		1,068,441.00	(13,182,172.11)	(13,182,172.11)
Student transportation services	5,178,073.41	147,223.68			(4,256,856.09)	(4,256,856.09)
Unallocated benefits	46,160,880.38	(46,160,880.38)				
Unallocated Depreciation	1,783,547.23	(1,783,547.23)				
Total governmental activities	155,859,492.40			39,278,251.45	(116,581,240.95)	(116,581,240.93)
Business-type activities:						
Food service	3,279,394.51		\$1,058,948.63	2,259,579.37	\$39,133.49	39,133.49
Day care	263,983.80		203,467.00		(60,516.80)	(60,516.80)
After care	808,265.43		888,318.19		80,052.76	80,052.76
MAC book	21,680.72		124,745.11		103,064.39	103,064.39
Total business-type activities	4,373,324.46		2,275,478.93	2,259,579.37	161,733.84	161,733.84
Total primary government	\$160,232,816.86		\$2,275,478.93	\$41,537,830.82	(\$116,581,240.95)	(\$116,419,507.09)
			General Revenues:			
			Taxes:			
			Property taxes - general		\$94,215,916.00	\$94,215,916.00
			Federal and state aid not restricted		27,025,176.29	27,025,176.29
			Miscellaneous income		533,883.76	538,658.50
			Total general revenues		121,774,976.05	121,779,750.79
			Change in net position		5,193,735.10	5,360,243.70
			Net Position - beginning (as restate)		38,221,569.18	40,140,006.32
			Net Position ending		\$43,415,304.28	\$45,500,250.02

The accompanying notes to the financial statements are an integral part of this statement.

**MAJOR FUND FINANCIAL STATEMENTS**

The Individual Fund financial statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

CITY OF LINDEN SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2019

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUND</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>ASSETS:</b>			
Cash and cash equivalents	\$5,858,993.01	\$382,889.00	\$6,241,882.01
Cash, capital reserve	17,552,904.71		17,552,904.71
Cash, emergency reserve	934,801.77		934,801.77
Accounts receivable:			
Federal		354,567.96	354,567.96
State	1,164,306.43		1,164,306.43
Other	79,140.98		79,140.98
Interfunds		<u>3,267.27</u>	<u>3,267.27</u>
 Total assets	 <u>\$25,590,146.90</u>	 <u>\$740,724.23</u>	 <u>\$26,330,871.13</u>
 <b>LIABILITIES AND FUND BALANCES:</b>			
<b>Liabilities:</b>			
Interfund payable	\$23,237.27		\$23,237.27
Intergovernmental payables:			
State		\$41,402.00	41,402.00
Unearned revenue		<u>1,021,638.83</u>	<u>1,021,638.83</u>
 Total liabilities	 <u>\$23,237.27</u>	 <u>\$1,063,040.83</u>	 <u>\$1,086,278.10</u>
 <b>Fund balances:</b>			
<b>Restricted for:</b>			
Excess surplus-current year	\$2,500,274.80		\$2,500,274.80
Designated for subsequent years expenditures -			
Excess surplus-prior year	2,227,506.00		2,227,506.00
Capital reserve account	17,552,904.71		17,552,904.71
Emergency reserve account	934,801.77		934,801.77
<b>Assigned to:</b>			
Year end encumbrances	2,088,798.89		2,088,798.89
<b>Unassigned:</b>			
General fund	262,623.46		262,623.46
Special revenue fund (deficit)		<u>(\$322,316.60)</u>	<u>(322,316.60)</u>
 Total fund balances	 <u>\$25,566,909.63</u>	 <u>(\$322,316.60)</u>	 <u>\$25,244,593.03</u>
 Total liabilities and fund balances	 <u>\$25,590,146.90</u>	 <u>\$740,724.23</u>	 <u>\$26,330,871.13</u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2019

Total Fund Balances (Brought Forward)		\$25,244,593.03
Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.		
Cost of Assets	\$96,881,333.73	
Accumulated Depreciation	<u>(36,242,462.26)</u>	60,638,871.47
Long term liabilities, including bonds payable, and other related amounts that are not due and payable in the current period and therefore are not reported as liabilities in the funds.		
Net Pension Liability	(\$33,541,300.00)	
Capital leases payable	(2,540,000.00)	
Compensated absences payable	<u>(2,206,772.22)</u>	(38,288,072.22)
Deferred Outflows and Inflows of resources are applicable to future periods and therefore are not reported in the funds.		
Pensions:		
Deferred Outflows		
Pension Related		9,123,052.00
Deferred Inflows:		
Pension Related		(11,603,450.00)
Certain liabilities are not due and payable in the current period and therefore, are not reported in the governmental funds.		
Accounts Payable - Pension Related		<u>(1,699,690.00)</u>
Net Position of Governmental Activities		<u>\$43,415,304.28</u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	GENERAL FUND	SPECIAL REVENUE FUND	TOTAL GOVERNMENTAL FUNDS
<b>REVENUES:</b>			
Local sources:			
Local tax levy	\$94,215,916.00		\$94,215,916.00
Tuition	65,048.64		65,048.64
Tuition from other LEAs	46,114.72		46,114.72
Miscellaneous	407,927.70	\$658,911.68	1,066,839.38
Total - local sources	94,735,007.06	658,911.68	95,393,918.74
State sources	45,224,642.05	2,978,538.41	48,203,180.46
Federal sources	252,968.49	3,628,428.81	3,881,397.30
Total revenues	\$140,212,617.60	\$7,265,878.90	\$147,478,496.50
<b>EXPENDITURES:</b>			
Current expense:			
Regular instruction	\$33,662,076.78	\$3,854,016.01	\$37,516,092.79
Special instruction	9,266,650.77	153,803.00	9,420,453.77
Other Instruction	4,426,245.88		4,426,245.88
Support services:			
Tuition	11,267,897.76		11,267,897.76
Student and instruction related services	11,070,709.90	3,243,267.19	14,313,977.09
General administrative services	1,267,598.90		1,267,598.90
School administrative services	4,933,324.57		4,933,324.57
Central services	1,193,633.03		1,193,633.03
Administrative information technology	1,208,124.06		1,208,124.06
Plant operations and maintenance	11,031,664.81		11,031,664.81
Student transportation	5,178,073.41		5,178,073.41
Unused vacation pay to terminated/retired staff	115,637.28		115,637.28
Unallocated benefits	37,663,843.43		37,663,843.43
Capital outlay	5,282,608.76	194,016.50	5,476,625.26
Capital outlay - debt service assessment	47,663.00		47,663.00
Capital outlay - lease principal	261,035.00		261,035.00
Transfer to charter schools	301,949.00		301,949.00
Total expenditures	138,178,736.34	7,445,102.70	145,623,839.04
Excess (deficiency) of revenues over (under) expenditures	2,033,881.26	(179,223.80)	1,854,657.46
Other financing sources (uses):			
Operating transfers in/out	(150,000.00)	150,000.00	
Total other financing sources (uses)	(150,000.00)	150,000.00	
Net change in fund balances	1,883,881.26	(29,223.80)	1,854,657.46
Fund balances, beginning of year	23,683,028.37	(293,092.80)	23,389,935.57
Fund balances, end of year (deficit)	\$25,566,909.63	(322,316.60)	\$25,244,593.03

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Total net change in fund balances - governmental funds (from B-2)		\$1,854,657.46
Amounts reported for governmental activities in the statement of activities (A-2) are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period		
Depreciation expense	(\$1,783,547.23)	
Capital outlays	5,785,323.26	
Capital outlays not capitalized	<u>(181,971.44)</u>	
		3,819,804.59
Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.		
Payment of capital lease payable		170,000.00
In the statement of activities, certain expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).		
		12,754.05
District pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension liability is measured a year before the District's report date. Pension expense, which is the change in the net pension liability adjusted for changes in deferred outflows and inflows of resources related to pensions, is reported in the Statement of Activities.		
District pension contributions	1,694,444.00	
Less: Pension expense	<u>(2,357,925.00)</u>	
		<u>(663,481.00)</u>
Change in net position of governmental activities		<u>\$5,193,735.10</u>

The accompanying notes to financial statements are an integral part of this statement.

OTHER FUNDS



CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	BUSINESS-TYPE ACTIVITIES				TOTAL ENTERPRISE FUNDS
	FOOD SERVICE FUND	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	
<u>ASSETS</u>					
Current assets:					
Cash and cash equivalents	\$882,615.92	\$51,390.52	\$384,573.95	\$103,124.89	\$1,421,705.28
Accounts receivable:					
Federal	117,085.56				117,085.56
State	1,773.57				1,773.57
Due from other funds	19,970.00				19,970.00
Inventories	20,521.63				20,521.63
	<u>1,041,966.68</u>	<u>51,390.52</u>	<u>384,573.95</u>	<u>103,124.89</u>	<u>1,581,056.04</u>
Total current assets					
Noncurrent assets:					
Furniture, machinery and equipment	1,452,009.74				1,452,009.74
Less accumulated depreciation	(844,467.24)				(844,467.24)
	<u>607,542.50</u>				<u>607,542.50</u>
Total noncurrent assets					
Total assets	<u>\$1,649,509.18</u>	<u>\$51,390.52</u>	<u>\$384,573.95</u>	<u>\$103,124.89</u>	<u>\$2,188,598.54</u>
<u>LIABILITIES</u>					
Current liabilities:					
Accounts payable	\$96,690.67			\$59.00	\$96,749.67
Unearned revenue	6,903.15				6,903.15
	<u>103,593.82</u>			<u>59.00</u>	<u>103,652.82</u>
Total current liabilities					
<u>Total liabilities</u>	<u>\$103,593.82</u>			<u>\$59.00</u>	<u>\$103,652.82</u>
<u>NET POSITION</u>					
Restricted for:					
Net Investment in capital assets	\$607,542.50				\$607,542.50
Unrestricted	938,372.86	\$51,390.52	\$384,573.95	\$103,065.89	1,477,403.22
	<u>\$1,545,915.36</u>	<u>\$51,390.52</u>	<u>\$384,573.95</u>	<u>\$103,065.89</u>	<u>\$2,084,945.72</u>
Total net position					

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	BUSINESS-TYPE ACTIVITIES - ENTERPRISE FUND				
	<u>FOOD SERVICE SCHOOL NUTRITION</u>	<u>DAY CARE FUND</u>	<u>AFTER CARE FUND</u>	<u>MAC BOOK FUND</u>	<u>TOTAL ENTERPRISE FUNDS</u>
<b><u>OPERATING REVENUES:</u></b>					
Charges for services:					
Daily sales - reimbursable programs	\$553,640.63				\$553,640.63
Daily sales - non-reimbursable programs	505,308.00	\$203,467.00	\$888,318.19	\$124,745.11	1,721,838.30
<b>Total operating revenues</b>	<b>\$1,058,948.63</b>	<b>\$203,467.00</b>	<b>\$888,318.19</b>	<b>\$124,745.11</b>	<b>\$2,275,478.93</b>
<b><u>OPERATING EXPENSES:</u></b>					
Cost of sales - reimbursable programs	\$1,413,446.46				\$1,413,446.46
Cost of sales - non-reimbursable programs	190,092.48				190,092.48
Salaries and employee benefits	1,107,270.17	\$261,930.00	\$783,202.46		2,152,402.63
Other purchased service	19,106.17		3,511.50		22,617.67
Cleaning, repairs and maintenance	153,877.14			\$21,632.62	175,509.76
Insurance	82,935.14				82,935.14
Supplies and materials	108,225.59	2,053.80	20,379.70	48.10	130,707.19
Other expenses	118,894.55		1,171.77		120,066.32
Depreciation	85,546.81				85,546.81
<b>Total operating expenses</b>	<b>3,279,394.51</b>	<b>263,983.80</b>	<b>808,265.43</b>	<b>21,680.72</b>	<b>4,373,324.46</b>
Net operating income (loss)	(\$2,220,445.88)	(\$60,516.80)	\$80,052.76	\$103,064.39	(\$2,097,845.53)
<b><u>NONOPERATING REVENUE (EXPENSE):</u></b>					
State sources:					
State School Lunch Program	\$36,772.45				\$36,772.45
Federal sources:					
National School Lunch Program	1,626,557.59				1,626,557.59
National School Lunch Program - HHFKA	41,258.58				41,258.58
National School Breakfast Program	252,313.34				252,313.34
National School Snack Program	11,267.62				11,267.62
National School Lunch Equipment Program	39,970.00				39,970.00
National food distribution commodities	251,439.79				251,439.79
Other income	4,774.74				4,774.74
<b>Total nonoperating revenue (expense)</b>	<b>\$2,264,354.11</b>				<b>\$2,264,354.11</b>
Change in net position	43,908.23	(60,516.80)	80,052.76	103,064.39	166,508.58
Total net position - beginning (as restated)	1,502,007.13	111,907.32	304,521.19	1.50	1,918,437.14
Total net position - ending	\$1,545,915.36	\$51,390.52	\$384,573.95	\$103,065.89	\$2,084,945.72

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
PROPRIETARY FUND  
COMBINING STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	BUSINESS-TYPE ACTIVITIES				TOTAL ENTERPRISE FUNDS
	<u>FOOD SERVICE FUND</u>	<u>DAY CARE FUND</u>	<u>AFTER CARE FUND</u>	<u>MAC BOOK FUND</u>	
Cash flows from operating activities:					
Receipts from customers	\$1,058,948.63	\$203,467.00	\$888,318.19	\$124,745.11	\$2,275,478.93
Payments to employees and employee benefits	(1,107,270.17)	(261,930.00)	(783,202.46)	(370,393.72)	(2,152,402.63)
Payments to suppliers	<u>(1,937,259.74)</u>	<u>(2,053.80)</u>	<u>(25,062.97)</u>	<u>(370,393.72)</u>	<u>(2,334,770.23)</u>
Net cash provided (used) by operating activities	<u>(\$1,985,581.28)</u>	<u>(\$60,516.80)</u>	<u>\$80,052.76</u>	<u>(\$245,648.61)</u>	<u>(\$2,211,693.93)</u>
Cash flows from noncapital financing activities:					
State sources	\$37,319.83				\$37,319.83
Federal sources	<u>1,957,930.78</u>				<u>1,957,930.78</u>
Net cash provided (used) by noncapital financing activities	<u>\$1,995,250.61</u>				<u>\$1,995,250.61</u>
Cash flows from investing activities:					
Interest on investments and deposits	<u>\$4,774.74</u>				<u>\$4,774.74</u>
Net cash provided (used) by investing activities	<u>\$4,774.74</u>				<u>\$4,774.74</u>
Cash flows from capital and related financing activities:					
Purchases of capital assets	<u>(\$39,970.00)</u>				<u>(\$39,970.00)</u>
Net cash provided (used) by capital and related financing activities	<u>(\$39,970.00)</u>				<u>(\$39,970.00)</u>
Net increase in cash and cash equivalents	(25,525.93)	(60,516.80)	80,052.76	(245,648.61)	(251,638.58)
Cash and cash equivalents, June 30, 2018	<u>908,141.85</u>	<u>111,907.32</u>	<u>304,521.19</u>	<u>348,773.50</u>	<u>1,673,343.86</u>
Cash and cash equivalents, June 30, 2019	<u><u>\$882,615.92</u></u>	<u><u>\$51,390.52</u></u>	<u><u>\$384,573.95</u></u>	<u><u>\$103,124.89</u></u>	<u><u>\$1,421,705.28</u></u>
Operating income(loss)	(\$2,220,445.88)	(\$60,516.80)	\$80,052.76	\$103,064.39	(\$2,097,845.53)
Adjustments to reconcile operating income (loss) to cash provided (used) by operating activities:					
Depreciation and net amortization	85,546.81				85,546.81
Federal commodities	250,374.79				250,374.79
Change in assets and liabilities:					
(Increase) Decrease in inventories	607.18				607.18
Increase (Decrease) in unearned revenue	1,065.00				1,065.00
Increase (Decrease) in accounts payable	<u>(102,729.18)</u>			<u>(348,713.00)</u>	<u>(451,442.18)</u>
Net cash provided (used) by operating activities	<u>(\$1,985,581.28)</u>	<u>(\$60,516.80)</u>	<u>\$80,052.76</u>	<u>(\$245,648.61)</u>	<u>(\$2,211,693.93)</u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>UNEMPLOYMENT COMPENSATION TRUST</u>	<u>AGENCY FUNDS</u>	<u>PRIVATE PURPOSE SCHOLARSHIP FUNDS</u>
<b>ASSETS</b>			
Cash and cash equivalents	<u>\$161,495.82</u>	<u>\$197,797.69</u>	<u>\$23,863.83</u>
Total assets	<u><u>161,495.82</u></u>	<u><u>197,797.69</u></u>	<u><u>23,863.83</u></u>
<b>LIABILITIES</b>			
Payroll deductions and withholdings		1,057.94	
Due to student groups		<u>196,739.75</u>	
Total liabilities		<u><u>197,797.69</u></u>	
<b>NET POSITION</b>			
Held in trust for unemployment claims and other purposes	<u>161,495.82</u>		<u>23,863.83</u>
Total net position	<u><u>\$161,495.82</u></u>	<u><u>-0-</u></u>	<u><u>\$23,863.83</u></u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>UNEMPLOYMENT COMPENSATION TRUST</u>	<u>PRIVATE PURPOSE SCHOLARSHIP FUNDS</u>	<u>TOTAL</u>
ADDITIONS:			
Contributions:			
Employee	\$159,922.42		\$159,922.42
Local	911.72	\$5,868.31	6,780.03
	<u>160,834.14</u>	<u>5,868.31</u>	<u>166,702.45</u>
Total contributions			
	<u>160,834.14</u>	<u>5,868.31</u>	<u>166,702.45</u>
Total additions			
	<u>160,834.14</u>	<u>5,868.31</u>	<u>166,702.45</u>
DEDUCTIONS:			
Other purposes		10,500.00	10,500.00
Unemployment claims	71,707.99		71,707.99
	<u>71,707.99</u>	<u>10,500.00</u>	<u>82,207.99</u>
Total deductions			
	<u>71,707.99</u>	<u>10,500.00</u>	<u>82,207.99</u>
Change in net position	89,126.15	(4,631.69)	84,494.46
Net position beginning of year	<u>72,369.67</u>	<u>28,495.52</u>	<u>100,865.19</u>
Net position end of year	<u>\$161,495.82</u>	<u>\$23,863.83</u>	<u>\$185,359.65</u>

The accompanying notes to financial statements are an integral part of this statement.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the City of Linden School District have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

**Reporting Entity**

The City of Linden School District is a Type II District located in Union County, New Jersey. The District is an instrumentality of the State of New Jersey, established to function as an educational institution. The District is governed by a nine (9) member board elected to three-year staggered terms and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The primary criterion for including activities within the District's reporting entity, are set forth in Statement No. 39 of the Governmental Accounting Standards Board entitled "*Determining Whether Certain Organizations are Component Units*" (GASB 39) as codified in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards.

Organizations that are legally separate, tax-exempt entities and that meet *all* of the following criteria should be discretely presented as component units. These criteria are:

1. The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government.
2. The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources of the organization.
3. The economic resources received or held by an *individual organization* that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government.

The combined financial statements include all funds of the District over which the Board exercises operating control. The operations of the District include two elementary schools, two middle schools and a high school. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Basis of Presentation, Basis of Accounting**

The District's basic financial statements consist of District-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

**Basis of Presentation**

*District-wide Statements:* The statement of net position and the statement of activities display information about the District as a whole. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish generally between the governmental and business-type activity of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Net Position presents the financial condition of the governmental and business-type activity of the District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirement of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as generally revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the District.

*Fund Financial Statements:* During the fiscal year, the District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - governmental, proprietary, and fiduciary - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Governmental Fund Types**

**General Fund** - The general fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to the current expense by Board resolution; in certain instances approval by the County Superintendent of Schools may also be required.

**Special Revenue Fund** - The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources from State and Federal Governments (other than major capital projects, debt service or proprietary funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

**Capital Projects Fund** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Proprietary Fund**

**Enterprise Fund** - The enterprise fund accounts for all revenues and expenses pertaining to the District's Food Service operations, After Care Fund, Mac Book Fund, and the Day Care Fund. These funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method.

**Fiduciary Fund Types**

**Agency Funds** - The agency funds are used to account for assets held by the District on behalf of others and are custodial in nature. The agency funds included in this category are as follows:

**Payroll and Student Activities Funds (Agency)** - These are agency funds used to account for the assets that the District holds on behalf of others as their agent. Agency funds are custodial in nature and do not involve measurement of results of operations.

**Unemployment Compensation Insurance Trust Fund** - A trust fund used to account for assets used to finance the costs of unemployment benefits. Since the Board has adopted the direct reimbursement method, the District is under obligation to appropriate, if necessary, sufficient funds out of its general fund and hold them in trust for this purpose

**Private Purpose Scholarship Funds** - A trust fund used to account for assets donated by individuals that will provide for the payment of awards to district students.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Basis of Accounting - Measurement Focus**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

**District-Wide, Proprietary, and Fiduciary Fund Financial Statements**

- The Districtwide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures. Ad Valorem (Property) Taxes are susceptible to accrual as under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". Revenue from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

**Governmental Fund Financial Statements** - Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transactions can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

All governmental and business type activities and enterprise funds of the District follow FASB Statements and Interpretations issued on or before November 30, 1989, Account Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval. In accordance with P.L. 2011, c. 202, which became effective January 17, 2012, the District elected to move the April school Board election to the date of the November general election thereby eliminating the vote on the annual base budget. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2.2(f)1. Expenditures may not legally exceed budgeted appropriations at the line item level. All budget amendments and transfers must be approved by School Board resolution. All budget amounts presented in the accompanying supplementary information reflect the original budget and the amended budget.

All budget amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which may have been adjusted for legally authorized revisions of the annual budgets during the year).

Appropriations, except remaining project appropriations, encumbrances, and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures. Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles (GAAP) with the exception of the legally mandated (NJSA 18A:22-44.2) revenue recognition of one or more deferred State Aid payments for budgetary purposes only due to the State deferral of such payments into the subsequent budget year and the accounting treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial records.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Encumbrance Accounting**

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as unassigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund and capital projects fund for which the District has received advances are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**Interfunds**

Interfund receivables and payables arise from transactions between particular funds and are considered short term in duration. The Interfund transactions are recorded by all funds affected in the period in which the transactions are executed and are part of the district's available spendable resources.

**Inventories and Prepaid Expenses**

Inventories of materials and supplies held for consumption in the governmental funds are recorded as expenditures at the time of purchase and year end balances are not reported in the financial statements.

Inventories of food and/or supplies in the food service fund are recorded at cost on a first-in, first-out basis or, in the case of Food Distribution Commodities, at stated value which approximates market.

Prepaid expenses which benefit future period, other than those recorded in the enterprise fund, are recorded as an expenditure in the year of purchase.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Capital Assets**

The District has an established formal system of accounting for its capital assets. Capital Assets used for governmental purposes, which include land, buildings and improvements and furniture and equipment, are only reported in the district-wide financial statements. The District generally defines capital assets as assets with an initial cost of \$2,000.00 or more and an estimated useful life in excess of one year. Purchased or constructed capital assets are reported at cost. Donated capital assets are valued at their acquisition value on the date received. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated in the district-wide statements using the straight-line method over the following estimated useful lives:

<b><u>Asset Class</u></b>	<b><u>Estimated Useful Lives</u></b>
School Buildings	50
Building Improvements	50
Electrical/Plumbing	30
Vehicles	10
Office & Computer Equipment	10
Instructional Equipment	10
Grounds Equipment	15

**Compensated Absences**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences." A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits. The District uses the "vesting method" for estimating its accrued sick and vacation leave liability. District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after one year of service. The liability for vested compensated absences of the District is recorded in the government-wide financial statements and includes salary related payments.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Compensated Absences (Continued)**

For the district-wide statements, the current portion is the amount estimated to be used in the following year. For the governmental funds in the fund financial statements, a liability is reported only for to the extent of the amount actually due at year end as a result of employee resignations/retirements. Compensated absences are a reconciling item between the fund level and district-wide presentations.

**Fund Equity**

Fund balance restrictions are used to indicate that portion of the fund balance that is not available for expenditures or is legally segregated for a specific future use. Designations of portions of the fund balances are established to indicate tentative plans for financial utilization in a future period. The unassigned fund balances represent the amount available for future budgetary operations.

**Unearned Revenue**

Unearned revenue in the special revenue and proprietary funds represents funds which have been received but not yet earned. A corresponding accounts receivable has also been established for any open encumbrances at year end which is an allowable practice under generally accepted accounting principles. Unearned revenue in the Proprietary Fund represents deposits from students for future program fees.

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Net Position**

Net Position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net positions are available.

**Fund Balance Restrictions**

GASB Statement 54, "Fund Balance Reporting and Governmental Fund Type Definitions" modifies fund balance reporting and clarifies fund type definitions. This Statement aims to enhance the usefulness of fund balance information by providing clearer fund balance clarifications that can be applied more consistently.

Under the standard, in the fund financial statements, governmental funds report the following classifications of fund balance:

Non-Spendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation. The District reports the Capital Reserve, Emergency Reserve, Maintenance Reserve and Excess Surplus as Restricted Fund Balance.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Fund Balance Restrictions (Continued)**

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District’s policy, amounts may be assigned by the Business administrator. The District reports Year End Encumbrances as Assigned Fund Balance.

Unassigned - is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred, for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

**Revenues – Exchange and Non-Exchange Transactions**

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, “available” means within sixty days of the fiscal year end.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Revenues - Exchange and Non-Exchange Transactions (Continued)**

Non-exchange transactions, in which the District receives value without directly giving equal value in return, include property taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from property taxes is recognized in the period in which the income is earned. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the District must provide local resources to be used for a specific purpose; and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered both measurable and available at fiscal year end: property taxes available as an advance, interest, and tuition.

**Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the District, these revenues are sales in the Enterprise Funds. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

**Allocation of Indirect Expenses**

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of the program. Depreciation expense, where practicable, is specifically identified by function in the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities.

**Extraordinary and Special Items**

Extraordinary items are transactions or events that are unusual in nature and infrequent of occurrence. Special items are transactions or events that are within control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Management Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make assumptions that affect the amounts reported as revenue and expenditures/expenses during the reporting period. These estimates may differ from actual results.

**Accounting and Financial Reporting for Pensions**

In the district-wide financial statements for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's proportionate share of the New Jersey Public Employees Retirement System ("PERS") and the Teachers' Pension and Annuity Fund ("TPAF") and the additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they were reported by PERS and TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements the year end net pension liability is not required to be reflected. Pension related revenues and expenditures are reflected based on amounts that are normally expected to be liquidated with available financial resources for required pension contributions. Expenditures for PERS are recognized based upon billings made by the State of New Jersey due April 1<sup>st</sup> of each fiscal year. TPAF contributions are paid on the District's behalf by the State of New Jersey. The governmental fund financial statements reflect both a revenue and expenses for this pension contribution.

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the District has only one item that qualifies for reporting in this category, deferred amounts related to pensions.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Deferred Outflows/Inflows of Resources (Continued)**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies in this category, deferred amounts related to pension.

**Restatement/Reclassifications of Prior Balances**

Certain accounts have been restated in the prior year to conform to categories established in the current fiscal year. None of these restated accounts were material to the financial statements taken as a whole.

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS**

The District considers petty cash, change funds, cash in banks, deposits in the government money market account, and short-term investments with original maturities of three months or less as cash and cash equivalents. Investments are stated at cost, which approximates market.

**Deposits**

New Jersey statutes permit the deposit of public funds in public depositories which are located in New Jersey and which meet the requirements of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA requires a bank that accepts public funds to be a public depository. A public depository is defined as a state bank, a national bank, or a savings bank, which is located in the State of New Jersey, the deposits of which are insured by the Federal Deposit Insurance Corporation. The statutes also require public depositories to maintain collateral for deposits of public funds that exceed certain insurance limits. Each depository participating in the GUDPA system must pledge collateral equal to 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of 75% of its capital funds. No collateral is required for amounts covered by FDIC insurance. The collateral which may be pledged to support these deposits includes obligations of the State and federal governments, insured securities and other collateral approved by the Department. When the capital position of the depository deteriorates or the depository takes an unusually large amount of public deposits, the Department of Banking and Insurance requires additional collateral to be pledged. Under (GUDPA), if a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of the deposits to the governmental unit.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Deposits (Continued)**

As of June 30, 2019, cash and cash equivalents of the District consisted of the following:

<u>Fund</u>	<u>Cash In</u> <u>Bank</u>	<u>Additions</u>	<u>Reductions</u>	<u>Reconciled</u> <u>Balance</u>
General	\$ 31,809,864.95	\$	\$ (7,463,165.46)	\$ 24,346,699.49
Special Revenue	382,889.00			382,889.00
Enterprise	1,421,705.29			1,421,705.29
Fiduciary:				
Student Activities	224,202.21		(17,475.32)	206,726.89
Scholarship Account	14,703.69		(827.00)	13,876.69
Unemployment Account	161,510.36		(14.54)	161,495.82
Payroll Agency Account	1,857,556.56	1,000.00	(1,857,498.62)	1,057.94
	<u>\$ 35,872,432.06</u>	<u>\$ 1,000.00</u>	<u>\$ (9,338,980.94)</u>	<u>\$ 26,534,451.12</u>

**Custodial Credit Risk - Deposits** - Custodial credit risk is the risk that in the event of a bank failure, the deposits may not be returned. The District does not have a specific deposit policy for custodial credit risk other than those policies that adhere to the requirements of statute. As of June 30, 2019 based upon the coverage provided by FDIC and NJGUDPA, no amount of the bank balance was exposed to custodial credit risk. Of the cash on balance in the bank of \$35,872,432.06, \$500,000.00 was covered by Federal Depository Insurance, \$35,372,432.06 was covered by Governmental Unit Deposit Protection Act (GUDPA).

**Investments**

The purchase of investments by the Board is strictly limited by the express authority of the N.J.S.A. 18A:20-37 Education, Administration of School Districts. Permitted investments include any of the following type of securities:

1. Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Investments (Continued)**

2. Government money market mutual funds which are purchased from an investment company or investment trust which is registered with the Securities and Exchange Commission under the "Investment Company Act of 1940," 15 U.S.C. 80a-1 et seq., and operated in accordance with 17 C.F.R. § 270.2a-7 and which portfolio is limited to U.S. Government securities that meet the definition of an eligible security pursuant to 17 C.F.R. § 270.2a-7 and repurchase agreements that are collateralized by such U.S. Government securities in which direct investment may be made pursuant to paragraphs (1) and (3) of N.J.S.A. 18A:20-37. These funds are also required to be rated by a nationally recognized statistical rating organization.
3. Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor.
4. Bonds or other obligations of the Local Unit or bonds or other obligations of school districts of which the Local Unit is a part or within which the school district is located.
5. Bonds or other obligations, having a maturity date not more than 397 days from date of purchase, approved by the Division of Investment of the Department of Treasury for investment by School Districts.
6. Local government investment pools that are fully invested in U.S. Government securities that meet the definition of eligible security pursuant to 17 C.F.R. § 270a-7 and repurchase agreements that are collateralized by such U.S. Government securities in which direct investment may be made pursuant to paragraphs (1) and (3) of N.J.S.A. 18A:20-37. This type of investment is also required to be rated in the highest category by a nationally recognized statistical rating organization.
7. Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C. 52:18A-90.4); or

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Investments (Continued)**

8. Agreements for the repurchase of fully collateralized securities if:
  - a. the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection;
  - b. the custody of collateral is transferred to a third party;
  - c. the maturity of the agreement is not more than 30 days;
  - d. the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C. 17:19-41); and;
  - e. a master repurchase agreement providing for the custody and security of collateral is executed.

At June 30, 2019, the District had no outstanding investments that were not considered "cash equivalents".

Based upon the limitation set forth by New Jersey Statutes 18A:20-37 and its existing investment practices, the District is generally not exposed to credit risks, custodial credit risks, concentration of credit risks and interest rate risks for its investments, nor is it exposed to foreign currency risks for its deposits and investments.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 3: CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2019 was as follows:

	<u>Beginning Balance (as restated)</u>	<u>Additions</u>	<u>Retirements</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets that are not depreciated:				
Land	\$ 1,590,208.00	\$	\$	\$ 1,590,208.00
Construction In Progress	18,097,695.62	29,335.00		18,127,030.62
Total capital assets that are not depreciated	<u>\$ 19,687,903.62</u>	<u>\$ 29,335.00</u>	<u>\$</u>	<u>\$ 19,717,238.62</u>
Capital assets being depreciated:				
Land improvements	\$ 1,383,310.99	\$ 6,637.81	\$	\$ 1,389,948.80
Building and building improvements	61,207,015.40	4,326,733.92		65,533,749.32
Machinery and equipment	9,153,410.63	1,240,645.09	(153,658.73)	10,240,396.99
Total capital assets being depreciated	<u>\$ 71,743,737.02</u>	<u>\$ 5,574,016.82</u>	<u>\$ (153,658.73)</u>	<u>\$ 77,164,095.11</u>
Total gross assets	<u>\$ 91,431,640.64</u>	<u>\$ 5,603,351.82</u>	<u>\$ (153,658.73)</u>	<u>\$ 96,881,333.73</u>
Less: accumulated depreciation for:				
Land improvements	\$ (1,061,092.43)	\$ (30,839.75)	\$	\$ (1,091,932.18)
Building and Building Improvements	(26,518,497.24)	(1,333,846.84)		(27,852,344.08)
Machinery and Equipment	(7,032,984.09)	(418,860.64)	153,658.73	(7,298,186.00)
	<u>\$ (34,612,573.76)</u>	<u>\$ (1,783,547.23)</u>	<u>\$ 153,658.73</u>	<u>\$ (36,242,462.26)</u>
Total Capital Assets being depreciated, net of accumulated depreciation	<u>\$ 37,131,163.26</u>	<u>\$ 3,790,469.59</u>	<u>\$</u>	<u>\$ 40,921,632.85</u>
Governmental activities capital assets, net	<u>56,819,066.88</u>	<u>3,819,804.59</u>	<u></u>	<u>60,638,871.47</u>
Business type activities:				
Machinery and equipment (as restated)	\$ 1,412,039.74	\$ 39,970.00	\$	\$ 1,452,009.74
Less: accumulated depreciation	<u>(758,920.43)</u>	<u>(85,546.81)</u>	<u></u>	<u>(844,467.24)</u>
Proprietary fund capital assets, net	<u>\$ 159,232.71</u>	<u>\$ (45,576.81)</u>	<u>\$</u>	<u>\$ 607,542.50</u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 3: CAPITAL ASSETS (CONTINUED)**

Depreciation Expense was charged to governmental expenses as follows:

Governmental Activities:

Instruction:

Regular	\$	818,056.87
Special		249,220.13
Other Instruction		106,653.53

Support services:

Student & instruction related services		262,385.50
General administrative services		12,794.27
School administrative services		25,335.01
Central services		26,814.94
Administrative technology information		25,131.58
Plant operations and maintenance		150,142.55
Student transportation		107,012.83

Total	\$	<u>1,783,547.23</u>
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**NOTE 4: LONG-TERM LIABILITIES**

Bonds are issued by the District pursuant to the provisions of Title 18A, Education, of the New Jersey Statutes and are required to be approved by the voters of the municipality through referendum. The proceeds of bonds are recorded in the Capital Projects Fund and are restricted to the use for which they were approved in the bond referendum. All bonds are retired in annual installments within the statutory period of usefulness.

School Bonds issued by the District are entitled to and benefit from the provision of the New Jersey School Board Reserve Act P.L. 1980 c.72. Basically, funds are held by the State of New Jersey within its State Fund for the Support of Free Public Schools as a school bond reserve pledged by law to secure payment of principal and interest due on such bonds in the event of the inability of the issuer to make payments.

At June 30, 2019, the District had no bonds issued or no bonds or notes authorized but not issued.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 4: LONG-TERM LIABILITIES (CONTINUED)**

The following is a summary of changes in liabilities that effect other long-term obligations for the year ended June 30, 2019.

	<u>Capital Leases Payable</u>	<u>Compensated Absences Payable</u>	<u>Net Pension Liability</u>	<u>Total</u>
Balance June 30, 2018	\$2,710,000.00	\$2,219,526.27	\$40,145,939.00	\$45,075,465.27
Reductions	<u>170,000.00</u>	<u>12,754.05</u>	<u>6,604,639.00</u>	<u>6,787,393.05</u>
Balance June 30, 2019	<u><u>\$2,540,000.00</u></u>	<u><u>\$2,206,772.22</u></u>	<u><u>\$33,541,300.00</u></u>	<u><u>\$38,288,072.22</u></u>
Amounts Due within one year	<u><u>\$170,000.00</u></u>			

Under New Jersey Statutes the District may incur debt in an amount not to exceed 4% of the averaged equalized valuation basis of real property. For the fiscal year ended June 30, 2019, the District borrowing capacity under N.J.S. 18A:24-19 would be as follows:

<u>Year</u>	<u>Equalized Valuation of Real Property</u>
2016	\$ 5,421,503,109.00
2017	5,759,815,388.00
2018	<u>5,898,751,963.00</u>
	<u><u>\$ 17,080,070,460.00</u></u>
Average equalized valuation of property	\$ 5,693,356,820.00
School borrowing margin ( 4% of \$5,693,356,820.00 )	227,734,272.80
Net bonded school debt as of June 30, 2019	<u>-0-</u>
School borrowing power available	<u><u>\$ 227,734,272.80</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 4: LONG-TERM LIABILITIES (CONTINUED)**

**Capital Leases Payable**

The District entered into a sale and lease back agreement in the amount of \$4,440,000.00 with the City of Linden for the athletic fields. The City then entered into a lease purchase agreement with the Union County Improvement Authority. The City then renovated the fields and has leased them back to the District. The lease was refinanced in August, 2016 and matures annually through November 1, 2030, bearing interest rates of between 3.0% and 4.0%. The following is a schedule of the future minimum lease payments under this capital lease, and the present value of the net minimum lease payments at June 30, 2019:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2019-2020	\$170,000.00	\$90,800.00	\$260,800.00
2020-2021	175,000.00	83,900.00	258,900.00
2021-2022	185,000.00	76,700.00	261,700.00
2022-2023	195,000.00	69,100.00	264,100.00
2023-2024	200,000.00	61,200.00	261,200.00
2024-2025	205,000.00	53,100.00	258,100.00
2025-2026	215,000.00	44,700.00	259,700.00
2026-2027	220,000.00	36,000.00	256,000.00
2027-2028	235,000.00	26,900.00	261,900.00
2028-2029	240,000.00	18,600.00	258,600.00
2029-2030	245,000.00	11,325.00	256,325.00
2030-2031	<u>255,000.00</u>	<u>3,825.00</u>	<u>258,825.00</u>
	<u>\$2,540,000.00</u>	<u>\$576,150.00</u>	<u>\$3,116,150.00</u>

Total minimum lease payments \$3,116,150.00

Less: Amount representing interest (576,150.00)

Present value of net minimum lease payment \$2,540,000.00

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 5: PENSION PLANS**

**Description of Plans** - All required employees of the District are covered by either the Public Employees' Retirement System (PERS) or the Teachers' Pension and Annuity Fund (TPAF) which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or online at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

**Teachers' Pension and Annuity Fund (TPAF)** - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Public Employees' Retirement System (PERS)** - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provision of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

**Defined Contribution Retirement Program (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 5: PENSION PLANS (CONTINUED)**

**Significant Legislation**

Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

As a result of these changes new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**Funding Changes**

Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PFRS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Vesting and Benefit Provisions** The vesting and benefit provisions of PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after ten years of service, except for post-retirement healthcare benefits that vest after 25 years of service.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 5: PENSION PLANS (CONTINUED)**

**Contribution Requirements** The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Effective June 28, 2011, P.L. 2011, c. 78 provides for increases in the employee contribution rates: from 5.5% to 6.5% plus an additional 1% phased-in over 7 years beginning in the first year, meaning after 12 months, after the law's effective date for TPAF and PERS.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of TPAF (i.e. the State of New Jersey makes the employer contribution on behalf of public school districts).

**Three-Year Trend Information for PERS**

<b>Year</b>	<b>Annual Pension</b>	<b>Percentage of</b>	<b>Net Pension</b>
<b><u>Funding</u></b>	<b><u>Cost (APC)</u></b>	<b><u>APC</u></b>	<b><u>Obligation</u></b>
		<b><u>Contributed</u></b>	
6/30/2019	\$1,694,444	100%	\$1,694,444
6/30/2018	\$1,597,658	100%	\$1,597,658
6/30/2017	\$1,512,490	100%	\$1,512,490

For the fiscal years ended June 30, 2019, 2018, and 2017 the State of New Jersey contributed \$9,339,834.00, \$6,989,869.00 and \$5,156,898.00, respectively to the TPAF pension system on behalf of the District.

In accordance with N.J.S.A. 18A:66-66 during the years ended June 30, 2019, 2018 and 2017, the State of New Jersey reimbursed the District \$3,798,531.25, \$3,656,502.97 and 3,517,474.37, respectively for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and the governmental fund statements and schedules as a revenue and expenditure in accordance with GASB 68.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**

**Public Employees Retirement System (PERS)**

At June 30, 2019, the District reported a liability of \$33,541,300.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2018, the District's proportion was 0.1703511900 percent, which was a decrease of 0.0021088408 percent from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$2,357,926.00 in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2018 measurement date.

At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between expected and actual experience	\$639,638	\$172,950
Changes of assumptions	5,527,051	10,724,724
Net difference between projected and actual earnings on pension plan investments		314,619
Changes in proportion and differences between District contributions and proportionate share of contributions	1,256,673	391,157
District contributions subsequent to the measurement date	<u>1,699,690</u>	
	<u>\$9,123,052</u>	<u>\$11,603,450</u>

The \$1,699,690.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2019, the plan measurement date is June 30, 2018) will be recognized as a reduction of the net pension liability in the year ended June 30, 2020.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**

**Public Employees Retirement System (PERS) (Continued)**

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended	<u>Amount</u>
<u>June 30</u>	
2019	\$405,897
2020	(149,203)
2021	(2,138,096)
2022	(1,830,280)
2023	<u>(468,406)</u>
	<u><u>(\$4,180,088)</u></u>

**Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which rolled forward to June 30, 2018. These actuarial valuations used the following assumptions:

Inflation	2.25 Percent
Salary Increases (based on age)	
Though 2026	1.65-4.15 Percent
Thereafter	2.65-5.15 Percent
Investment Rate of Return	7.00 Percent

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Actuarial Assumptions (Continued)**

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

**Long-Term Rate of Return**

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018 and 7.00 at June 30, 2017) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Actuarial Assumptions (Continued)**

**Long-Term Rate of Return (Continued)**

Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Assets Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Fund	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Market Equity	11.50%	9.00%
Emerging Market Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

**Discount Rate**

The discount rate used to measure the total pension liability was 5.66% and 5.00% as of June 30, 2018 and June 30, 2017 respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% for both June 30 2018 and June 30, 2017 and a municipal bond rate of 3.87% and 3.58% for June 30, 2018 and June 30, 2017 respectively based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68 (CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Actuarial Assumptions (Continued)**

**Discount Rate (Continued)**

Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through June 30, 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through June 30, 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Sensitivity of the collective net pension liability to changes in the discount rate**

The following presents the collective net pension liability of the participating employers as of June 30, 2018 respectively, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease <u>4.66%</u>	At Current Discount Rate <u>5.66%</u>	1% Increase <u>6.66%</u>
District's proportionate share of the net pension liability	\$42,174,320	\$33,541,300	\$26,298,748

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Public Employees Retirement System (PERS). The report may be obtained at State of New Jersey Division of Pensions and Benefits P.O. Box 295 Trenton, New Jersey 08625-0295 <http://www.state.nj.us/treasury/pensions>.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF)**

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.

The portion of the TPAF Net Pension Liability that was associated with the District recognized at June 30, 2019 was as follows:

Net Pension Liability:	
Districts proportionate share	-0-
State's proportionate share associated with the District	<u>\$294,805,751</u>
	<u>\$294,805,751</u>

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2017 which was rolled forward to June 30, 2018. The net pension liability associated with the District was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2018, the proportion of the TPAF net pension liability associated with the District was .4640098190% which was an increase of .0055386281 percent from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized on-behalf pension expense and revenue of \$17,186,144.00 in the government-wide financial statements for contributions provided by the State. This pension expense and revenue was based on the pension plans June 30, 2018 measurement date.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

**Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	2.25%
Salary increases:	
2011-2026	1.55 - 4.55%
Thereafter	2.00 - 5.45%
Investment rate of return	7.00%

**Mortality Rate**

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

**Long-Term Expected Rate of Return**

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% and 7.00% at June 30, 2018 and June 30, 2017 respectively) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

**Actuarial Assumptions (Continued)**

**Long-Term Expected Rate of Return (Continued)**

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Assets Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Fund	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Market Equity	11.50%	9.00%
Emerging Market Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

**Actuarial Assumptions (Continued)**

**Discount Rate**

The discount rate used to measure the total pension liability was 4.86% and 4.25% as of June 30, 2018 and 2017, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and 7.00, and a municipal bond rate of 3.87% and 3.58% as of June 30, 2018 and 2017, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate**

Because the District's proportionate share of the net pension liability is zero, consideration of potential changes in the discount rate is not applicable to the District.

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Teachers Public and Annuity Fund (TPAF). The report may be obtained at State of New Jersey Division of Pensions and Benefits P.O. Box 295 Trenton, New Jersey 08625-0295 <http://www.state.nj.us/treasury/pensions>.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS – GASB 75**

**Plan Description and Benefits Provided**

The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan, with that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 52:14-17.32f. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 75 and the State is treated as a nonemployer contributing entity. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**Employees Covered by Benefit Terms**

The State Health Benefit Local Education Retired Employees Plan Membership covered by the benefit terms consisted of the following:

Active Plan Members	217,131
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	145,050
Inactive Plan Members or Beneficiaries Not Yet Receiving Benefits	<u>- 0 -</u>
Total Plan Members	<u>362,181</u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Total Non-Employer OPEB Liability**

The portion of the Total Non-Employer OPEB Liability that was associated with the District at June 30, 2019 was as follows:

Total OPEB Liability:	
District's Proportionate Share	\$-0-
State's Proportionate Share associated with the District	<u>185,591,907</u>
	<u><u>185,591,907</u></u>

The Total Non-Employer OPEB Liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018.

The Total Non-Employer OPEB Liability was determined separately based on actual data of the District.

For the year ended June 30, 2019, the District recognized on-behalf post-employment expense and revenue of \$9,964,955.00 in the government-wide financial statements for contributions provided by the State. This expense and revenue was based on the plans June 30, 2018 measurement date.

At June 30, 2018, the District's proportion was 0.4024909007 percent, which was a increase of .0033955649 from its proportion measured as of June 30, 2017.

The State, a Non-Employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS, TPAF/ABP and PFRS participants. The District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Consequently, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Actuarial Assumptions and Other Imputes**

The total Non-Employer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation 2.5 percent

	<u>TPAF/ABP</u>	<u>PERS</u>	<u>PFRS</u>
Salary Increases			
Through 2026	1.55-4.55%	2.15-4.15%	2.10-8.98%
		Based on Age	Based of Age
Thereafter	2.00-5.45%	3.15-5.15%	3.10-9.98%
		Based on Age	Based of Age

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female fully generational mortality projections from the central year using the MP-2017 scale. Post-Retirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2011 - June 30, 2014, and July 1, 2010 - June 30, 2013 for TPAF, PFRS and PERS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participant in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Health Care Trend Assumptions**

For pre-Medicare preferred provider organization (PPO) medical benefits, this amount initially is 5.8% and decreases to a 5.0% long-term trend rate after nine years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.9% and decreases to a 5.0% long-term trend rate after nine years. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after eight years. For the Medicare Pan B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

**Discount Rate**

The discount rate for June 30, 2018 and 2017 was 3.87% and 3.58%, respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**Changes in the Total Non-Employer OPEB Liability**

Shown below are details regarding The Total OPEB non-employer Liability associated with the District for the measurement period from June 30, 2017 to June 30, 2018.

Balance at 6/30/17		\$214,074,107
Changes for the year:		
Service cost	\$ 9,076,887.00	
Interest	7,903,798.00	
Differences between expected and actual experience	(19,374,141.00)	
Changes in assumptions or other inputs	(21,297,600.00)	
Membership Contributions	171,517.00	
Benefit payments - Net	(4,962,661.00)	
Net changes		<u>(28,482,200)</u>
Balance at 6/30/18		<u><u>\$185,591,907</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Discount Rate**

The following presents the total Non-Employer OPEB liability associated with the District as of June 30, 2018, calculated using the discount rate as disclosed above as well as what the total Non-Employer OPEB liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	June 30, 2018		
	<u>1.00% Decrease (2.87%)</u>	<u>At Discount Rate (3.87)</u>	<u>1.00% Increase (4.87%)</u>
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the District	\$219,407,414	\$185,591,907	\$158,712,071

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in Healthcare Trends**

The following presents the total Non-Employer OPEB liability associated with the District as of June 30, 2018, calculated using the healthcare trend rate as disclosed above as well as what the total Non-Employer OPEB liability would be if it was calculated using a healthcare trend rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	June 30, 2018		
	<u>1.00% Decrease</u>	<u>Healthcare Cost Trend Rate</u>	<u>1.00% Increase</u>
State of New Jersey's Proportionate Share of the Total Non-Employer OPEB Liability Associated with the District	\$153,402,520	\$185,591,907	\$228,163,603

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Non-Employer OPEB Liability**

At June 30, 2018, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's Non-Employer OPEB Liability associated with the District from the following sources:

	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between expected and actual experience	\$ -	\$ 18,015,840
Changes of assumptions	-	41,601,374
Net difference between projected and actual earnings on OPEB plan investments	-	-
Changes in proportion	<u>2,502,814</u>	<u>-</u>
	<u>\$ 2,502,814</u>	<u>\$ 59,617,214.00</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB associated with the District will be recognized in OPEB expense as follows:

<u>Year Ended June 30,</u>	<u>Amount</u>
2019	(\$6,845,776)
2020	(\$6,845,776)
2021	(\$6,845,776)
2022	(\$6,845,776)
2023	(\$6,845,776)
Total Thereafter	<u>(\$22,885,519)</u>
	<u>(\$57,114,400)</u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Non-Employer OPEB Liability (Continued)**

In accordance with GASBS No. 75, the District's proportionate share of school retirees OPEB is zero. There is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources in the financial statements.

**State Health Benefit Local Education Retired Employee Plan Information**

The New Jersey Division of Pension and Benefits issues publicly available reports on the OPEB plan. Those reports may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, NJ 08625-0295 or on their website at:

<http://www.state.nj.us/treasury/pensions/gasb-notice-opeb.shtml>

**NOTE 8: LITIGATION**

The District's counsel advises that there is no litigation, pending litigation, claims, contingent liabilities, unasserted claims or assessments or statutory violations which involve the School District and which might materially affect the District's financial position.

**NOTE 9: INVENTORY**

Inventory in the Food Service Fund at June 30, 2019 consisted of the following:

Food and Supplies	<u>\$20,521.63</u>
-------------------	--------------------

The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Act Amendments of 1996) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 10: CONTINGENCIES**

The District receives financial assistance from the State of New Jersey and the U.S. Government in the form of grants. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. The State and Federal grants received and expended in the 2018-2019 fiscal year were subject to the U.S. OMB Circular Uniform Guidance and New Jersey OMB Circular 15-08 which mandates that grant revenues and expenditures be audited in conjunction with the District's annual audit if expenditures for federal or state programs exceed \$750,000. Findings and questioned costs, if any, relative to federal and state financial assistance programs are discussed in the Single Audit Section, Schedule of Findings and Questioned Costs. In addition, all grants and cost reimbursements are subject to financial and compliance audits by the grantors. The District's management does not believe any such audit would result in material amounts of disallowed costs.

**NOTE 11: RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, and student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The table below is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid, and the ending balance of the District's expendable trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Reimbursed</u>	<u>Balance</u>
2018-2019	\$ -0-	\$ 160,834.14	\$ 71,707.99	\$ 161,495.82
2017-2018	-0-	154,653.71	126,426.48	72,369.67
2016-2017	-0-	104,213.33	113,577.84	44,142.44

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 12: INTERFUND RECEIVABLES AND PAYABLES**

The following interfund balances remained on the fund balance sheet at June 30, 2019:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund		\$23,237.27
Special Revenue Fund	\$3,267.27	
Enterprise Fund	19,970.00	
	<u>\$23,237.27</u>	<u>\$23,237.27</u>

All balances resulted from the time lag between the dates that short-term loans were disbursed and payments between funds were made.

**NOTE 13: COMPENSATED ABSENCES**

District employees earn sick leave at the rate of one day for each month of service. Upon retirement for service and age or disability from TPAF or PERS, an employee is entitled to receive payment for accumulated sick days, at various rates for unused accumulated sick leave, subject to a 95% or better attendance clause, for all employees covered by the agreement between the Board of Education of the City of Linden and the City of Linden Education Association and for unaffiliated support staff. Members of the Association of Principals and Supervisors of the City of Linden are entitled to a maximum payment of \$18,000.00. Sick days for the School Business Administrator/Board Secretary and the superintendent of schools shall accumulate from year to year.

Twelve month District employees are entitled to vacation time.

The liability for vested compensated absences of the governmental fund types is recorded in the general long-term debt account group. The current portion of the compensated absence balance is not considered material to the applicable fund total liabilities, and is therefore not shown separately for the long-term liability balance of compensated absences.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2019, no liability existed for compensated absences in the proprietary fund types.

For additional descriptive information see Note 1, Summary of Significant Accounting Policies.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 14: DEFERRED COMPENSATION**

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The district offers a variety of plan administrators as follows:

AXA Advisors  
Met Life  
Lincoln Investments  
Voya Retirement and Annuity Company

**NOTE 15: FUND BALANCE APPROPRIATED**

**General Fund** – Of the \$25,566,909.63 General Fund balance at June 30, 2019, \$2,088,798.89 is assigned for year-end encumbrances, \$17,552,904.71 has been restricted in the Capital Reserve Account; \$934,801.77 is restricted in the Emergency Reserve Account; \$4,727,780.80 is restricted as excess surplus in accordance with N.J.S.A. 18A:7F-7, of which \$2,227,506.00 has been appropriated and included as anticipated revenue for the year ending June 30, 2020 and \$262,623.46 is unassigned.



**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 16: CALCULATION OF EXCESS SURPLUS- BUDGETARY BASIS**

In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004,c.73 (S1701), the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2019 is \$2,500,274.80.

General Fund Expenditures Fiscal Year Ended June 30, 2019	\$138,178,736.34
Add:	
Transfer from General Fund to SRF for PreK	150,000.00
	138,328,736.34
Less:	
On-behalf TPAF Pension and Social Security Reimb. and assets acquired under capital leases	17,383,993.25
	120,944,743.09
Adjusted General Fund Expenditures	120,944,743.09
Excess Surplus Percentage	
2% of Adjusted 2018-19 General Fund Expenditures	2.00%
	2,418,894.86
Add: Allowable Adjustments	554,687.00
Maximum Unreserved/Undesignated Fund Balance	2,973,581.86
Actual Unassigned/Undesignated Fund Balance	5,473,856.66
Excess Surplus	\$2,500,274.80

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 17: DEFICIT FUND BALANCES / NET POSITION**

The District has a deficit fund balance of \$322,316.60 in the Special Revenue Fund as of June 30, 2019 as reported in the fund statements (modified accrual basis). N.J.S.A 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, in the current budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year.

For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditures, asset, liability) should be in symmetry, i.e. if one government recognizes an asset, the other government recognizes a liability.

Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last two state aid payments on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the fund balance deficits in the General and Special Revenue Funds do not alone indicate that the District is facing financial difficulties. Pursuant to P.L. 2003, c.97, any negative unreserved, undesignated general fund balance that is reported as a direct result from the delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District's deficit in the GAAP funds' statements does not exceed the last state aid payment.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 18: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the City of Linden Board of Education in the amount of \$479,007.00 in the 2002-2003 school year for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g) 7, the balance in the account cannot at any time exceed the local costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

Beginning balance, July 1, 2018		\$14,743,453.09
Increased by:		
Board Resolution	\$6,700,000.00	
Interest Earned	109,451.62	
		6,809,451.62
Budgeted Withdrawals		(4,000,000.00)
Ending Balance, June 30, 2019		\$17,552,904.71

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2019**

**NOTE 19: EMERGENCY RESERVE ACCOUNT**

An emergency reserve account was established by the City of Linden Board of Education in the amount of \$1,000,000.00 in the 2007-2008 school year for the accumulation of funds for use as emergency expenditures in subsequent fiscal years. The emergency reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The emergency reserve account was created to fund medical expenses in excess of 4%. The emergency reserve account is used to fund unanticipated general fund current expense costs and may be established to supplement the reserve in the district's annual budget or through a transfer by board resolution at year end of any unanticipated revenue and unexpended line item appropriation amounts in accordance with N.J.S.A. 18A:7F-41.

The activity of the emergency reserve for the year ending June 30, 2019 is as follows:

Balance June 30, 2018	\$926,230.41
Increased by:	
Interest Earned	8,571.36
Balance June 30, 2019	\$934,801.77

**NOTE 20: SUBSEQUENT EVENTS**

The District has evaluated material subsequent events occurring after the financial statement date through February 5, 2019 which the date the financial statements were available to be issued. The District has determined that there are no material subsequent events needed to be disclosed.

**NOTE 21: RESTATEMENT**

The following restatement was required for the net position in the Governmental and Business-Type Activities:

	Governmental Activities	Business-Type Activities
Beginning Net Position 6/30/18	\$38,514,661.98	\$1,406,311.22
Adjustments:		
GAAP Adjustment	(293,092.80)	
Capital Assets		512,125.92
Beginning Net Position 6/30/18 (As Restated)	\$38,221,569.18	\$1,918,437.14

**REQUIRED SUPPLEMENTARY INFORMATION – Part II**

**BUDGETARY COMPARISON SCHEDULES**

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ORIGINAL BUDGET</u>	<u>BUDGET TRANSFERS AND AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE/ (UNFAVORABLE)</u>
<b>REVENUES:</b>					
Local sources:					
Local tax levy	\$94,215,916.00		\$94,215,916.00	\$94,215,916.00	
Tuition	50,000.00		50,000.00	65,048.64	\$15,048.64
Tuition from other LEAs Within the State	35,000.00		35,000.00	46,114.72	11,114.72
Interest earned on emergency reserve funds	500.00		500.00	8,571.36	8,071.36
Interest earned on capital reserve funds	1,000.00		1,000.00	109,451.62	108,451.62
Miscellaneous	500,000.00		500,000.00	289,904.72	(210,095.28)
<b>Total - local sources</b>	<u>94,802,416.00</u>		<u>94,802,416.00</u>	<u>94,735,007.06</u>	<u>(67,408.94)</u>
State sources:					
Extraordinary Aid	427,478.00		427,478.00	929,443.00	501,965.00
Categorical Special Education Aid	3,637,033.00	\$1,536,949.00	5,173,982.00	5,173,982.00	
Equalization Aid	18,742,418.00	260,124.00	19,002,542.00	19,002,542.00	
Categorical Security Aid	407,427.00	1,619,176.00	2,026,603.00	2,026,603.00	
Categorical Transportation Aid	984,690.00	83,751.00	1,068,441.00	1,068,441.00	
Other State Aids	87,797.00		87,797.00		(87,797.00)
Non-Public School Transportation Aid (non-budgeted)				52,722.00	52,722.00
On-behalf TPAF Pension Contributions (non-budgeted)				9,148,335.00	9,148,335.00
On-behalf TPAF Non-Contributory Insurance (non-budgeted)				191,499.00	191,499.00
On-behalf TPAF Post Retirement Medical Cont. (non-budgeted)				4,236,534.00	4,236,534.00
On-behalf TPAF Long-Term Disability Insurance (non-budgeted)				9,094.00	9,094.00
Reimbursed TPAF Social Security cont. (non-budgeted)				3,798,531.25	3,798,531.25
<b>Total - state sources</b>	<u>24,286,843.00</u>	<u>3,500,000.00</u>	<u>27,786,843.00</u>	<u>45,637,726.25</u>	<u>17,850,883.25</u>
Federal sources:					
Medicaid Reimbursement	173,107.00		173,107.00	252,968.49	79,861.49
	<u>173,107.00</u>		<u>173,107.00</u>	<u>252,968.49</u>	<u>79,861.49</u>
<b>Total revenues</b>	<u>\$119,262,366.00</u>	<u>\$3,500,000.00</u>	<u>\$122,762,366.00</u>	<u>\$140,625,701.80</u>	<u>\$17,863,335.80</u>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
EXPENDITURES:					
CURRENT EXPENSE:					
Instruction - regular programs:					
Salaries of teachers:					
Preschool	\$52,500.00		\$52,500.00	\$52,248.00	\$252.00
Kindergarten	1,677,072.00	\$59,901.00	1,736,973.00	1,633,782.17	103,190.83
Grades 1-5	12,515,252.00	13,283.85	12,528,535.85	12,209,858.23	318,677.62
Grades 6-8	6,768,887.00	197,672.25	6,966,559.25	6,331,095.47	635,463.78
Grades 9-12	8,792,856.00	178,221.00	8,971,077.00	8,391,206.66	579,870.34
Regular programs - home instruction:					
Salaries of teachers	136,180.00		136,180.00	131,863.25	4,316.75
Purchased professional educational services	41,848.00	(10,000.00)	31,848.00	22,990.93	8,857.07
Regular programs - undistributed instruction:					
Other salaries for instruction	1,604,292.00	64,915.00	1,669,207.00	1,637,988.63	31,218.37
Unused vacation pay to Terminated/Retired Staff	4,000.00	(138.38)	3,861.62	3,860.82	0.80
Purchased professional - educational services	44,000.00	(5,528.00)	38,472.00	21,463.60	17,008.40
Other purchased services (400 - 500 series)	1,528,605.00	509,010.07	2,037,615.07	1,766,478.67	271,136.40
General supplies	1,055,228.64	357,008.56	1,412,237.20	1,094,641.03	317,596.17
Textbooks	138,600.00	268,705.00	407,305.00	354,113.47	53,191.53
Other objects	44,450.00	33,533.00	77,983.00	62,481.85	15,501.15
Total regular programs	34,403,770.64	1,666,583.35	36,070,353.99	33,662,076.78	2,408,277.21
Learning and/or language disabilities:					
Salaries of teachers	900,309.00	102,099.30	1,002,408.30	925,188.10	77,220.20
Other salaries for instruction	295,522.00	(14,617.30)	280,904.70	244,600.99	36,303.71
Total learning and/or language disabilities	\$1,195,831.00	\$87,482.00	\$1,283,313.00	\$1,169,789.09	\$113,523.91



LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Behavioral disabilities:					
Salaries of teachers	\$242,868.00	(\$14,150.12)	\$228,717.88	\$227,881.48	\$836.40
Other salaries for instruction	111,827.00	(8,024.88)	103,802.12	99,750.20	4,051.92
General supplies	9,500.00		9,500.00	5,581.24	3,918.76
Other objects	1,750.00	(750.00)	1,000.00	975.22	24.78
Total behavioral disabilities	365,945.00	(22,925.00)	343,020.00	334,188.14	8,831.86
Multiple disabilities:					
Salaries of teachers	564,267.00	(66,626.00)	497,641.00	440,908.01	56,732.99
Other salaries for instruction	262,016.00		262,016.00	210,323.17	51,692.83
Other purchased services (400-500 series)	500.00	(500.00)			
General supplies		900.00	900.00	851.71	48.29
Total multiple disabilities	826,783.00	(66,226.00)	760,557.00	652,082.89	108,474.11
Resource room:					
Salaries of teachers	5,100,421.00	(89,583.70)	5,010,837.30	4,747,011.02	263,826.28
Other salaries for instruction	1,035,117.00	1,377.10	1,036,494.10	949,159.48	87,334.62
General supplies	500.00	(400.00)	100.00	100.00	
Total resource room	6,136,038.00	(88,606.60)	6,047,431.40	5,696,270.50	351,160.90
Autism:					
Salaries of teachers	533,145.00	5,132.92	538,277.92	526,816.61	11,461.31
Other salaries for instruction	191,848.00	83,094.08	274,942.08	267,495.13	7,446.95
General supplies	1,000.00	1,650.00	2,650.00	1,707.57	942.43
Total autism	\$725,993.00	\$89,877.00	\$815,870.00	\$796,019.31	\$19,850.69

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED</u> <u>BUDGET</u>	<u>BUDGET</u> <u>TRANSFERS AND</u> <u>AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u> <u>FAVORABLE/</u> <u>(UNFAVORABLE)</u>
Preschool disabilities - full-time:					
Salaries of teachers	\$440,120.00		\$440,120.00	\$383,447.26	\$56,672.74
Other salaries for instruction	299,702.00	(\$53,763.00)	245,939.00	219,261.91	26,677.09
General supplies	1,000.00	(900.00)	100.00	91.72	8.28
<b>Total preschool disabilities - full time</b>	<b>740,822.00</b>	<b>(54,663.00)</b>	<b>686,159.00</b>	<b>602,800.89</b>	<b>83,358.11</b>
Home instruction:					
Purchased professional-educational services	21,122.00		21,122.00	15,499.95	5,622.05
<b>Total home instruction</b>	<b>21,122.00</b>		<b>21,122.00</b>	<b>15,499.95</b>	<b>5,622.05</b>
Total special education	10,012,534.00	(55,061.60)	9,957,472.40	9,286,650.77	690,821.63
Basic skills/remedial:					
Salaries of teachers	466,979.00	6,202.20	473,181.20	433,810.00	39,371.20
General supplies	2,500.00	(1,000.00)	1,500.00	774.96	725.04
<b>Total basic skills/remedial</b>	<b>469,479.00</b>	<b>5,202.20</b>	<b>474,681.20</b>	<b>434,584.96</b>	<b>40,096.24</b>
Bilingual education:					
Salaries of teachers	1,525,880.00	(3,446.06)	1,522,433.94	1,519,399.68	3,034.26
Other salaries for instruction	130,874.00	11,389.00	142,263.00	142,262.10	0.90
<b>Total bilingual education</b>	<b>\$1,656,754.00</b>	<b>\$7,942.94</b>	<b>\$1,664,696.94</b>	<b>\$1,661,661.78</b>	<b>\$3,035.16</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Vocational programs - local - instruction:					
Salaries of teachers	\$970,519.00	(\$14,145.14)	\$956,373.86	\$833,959.18	\$122,414.68
General supplies	50,994.67	(1,271.00)	49,723.67	48,894.31	829.36
Textbooks	12,000.00	(12,000.00)			
Other objects	3,500.00	3,153.00	6,653.00	5,891.86	761.14
<b>Total vocational programs - local - instruction</b>	<b>1,037,013.67</b>	<b>(24,263.14)</b>	<b>1,012,750.53</b>	<b>888,745.35</b>	<b>124,005.18</b>
School sponsored cocurricular activities - instruction:					
Salaries of teachers	286,380.00	(3,240.00)	283,140.00	119,242.33	163,897.67
Purchased services (300 - 500 series)	10,650.00	4,040.00	14,690.00	14,654.34	35.66
Supplies and materials	7,300.00	(400.00)	6,900.00	6,767.79	132.21
Other objects	400.00	(400.00)			
<b>Total school sponsored cocurricular activities instruction</b>	<b>304,730.00</b>		<b>304,730.00</b>	<b>140,664.46</b>	<b>164,065.54</b>
School sponsored athletics:					
Salaries	643,750.00	53,763.00	697,513.00	696,758.00	755.00
Purchased services (300 - 500 series)	76,829.62	(14,445.00)	62,384.62	56,871.09	5,513.53
Supplies and materials	196,514.20	35,745.00	232,259.20	216,847.66	15,411.54
Other objects	50,000.00	12,246.77	62,246.77	61,047.95	1,198.82
Transfer to cover deficit (Agency Funds)	31,000.00		31,000.00	31,000.00	
<b>Total school sponsored athletics</b>	<b>998,093.82</b>	<b>\$87,309.77</b>	<b>1,085,403.59</b>	<b>\$1,062,524.70</b>	<b>22,878.89</b>
After school programs:					
Supplies and materials	10,000.00		10,000.00		10,000.00
<b>Total after school programs</b>	<b>\$10,000.00</b>		<b>\$10,000.00</b>		<b>\$10,000.00</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED BUDGET</u>	<u>BUDGET TRANSFERS AND AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE/ (UNFAVORABLE)</u>
Summer School:					
Salaries	\$130,666.00	\$9,131.71	\$139,797.71	\$139,796.20	\$1.51
Other salaries for instruction	70,184.00	(372.58)	69,811.42	69,811.04	0.38
General supplies	500.00	(340.45)	159.55	159.55	
<b>Total Summer School</b>	<b>201,350.00</b>	<b>8,418.68</b>	<b>209,768.68</b>	<b>209,766.79</b>	<b>1.89</b>
Alternative Education Program - Instruction					
Other purchased services (400 - 500 series)	1,500.00	745.00	2,245.00	1,742.78	502.22
General supplies	26,397.80	1,926.00	28,323.80	25,984.14	2,339.66
Other objects	1,000.00		1,000.00	250.00	750.00
Other purchased services (400 - 500 series)	800.00		800.00	320.92	479.08
<b>Total alternative Education Program - Instruction</b>	<b>29,697.80</b>	<b>2,671.00</b>	<b>32,368.80</b>	<b>28,297.84</b>	<b>4,070.96</b>
<b>Total other instructional programs</b>	<b>4,707,118.29</b>	<b>87,281.45</b>	<b>4,794,399.74</b>	<b>4,426,245.88</b>	<b>368,153.86</b>
<b>Total - instruction</b>	<b>49,123,422.93</b>	<b>1,698,803.20</b>	<b>50,822,226.13</b>	<b>47,354,973.43</b>	<b>3,467,252.70</b>
Undistributed expenditures:					
Instruction:					
Tuition to other LEA's within the state-regular	55,700.00		55,700.00	27,786.86	27,913.14
Tuition to other LEA's within the state-special	3,692,629.00	(38,900.00)	3,653,729.00	3,600,051.16	53,677.84
Tuition to county vocational school district-regular	738,000.00		738,000.00	622,800.00	115,200.00
Tuition to county vocational school district-special	110,200.00	76,300.00	186,500.00	161,307.88	25,192.12
Tuition to CSSD & reg. day schools	118,000.00		118,000.00	46,708.00	71,292.00
Tuition to private schools for the disabled w/in state	6,809,878.89	(427,237.71)	6,382,641.18	6,083,485.32	299,155.86
Tuition to private schools for the disabled & other LEA's-spl. o/s St	309,000.00		309,000.00	297,173.54	11,826.46
Tuition-state facilities	77,031.00		77,031.00	77,031.00	
Tuition-other	385,683.00		385,683.00	351,554.00	34,129.00
<b>Total undistributed expenditures - instruction</b>	<b>\$12,296,121.89</b>	<b>(\$389,837.71)</b>	<b>\$11,906,284.18</b>	<b>\$11,267,897.76</b>	<b>\$638,386.42</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED BUDGET</u>	<u>BUDGET TRANSFERS AND AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE FAVORABLE/ (UNFAVORABLE)</u>
Attendance and social work services:					
Salaries	\$189,674.00	(\$8,675.00)	\$180,999.00	\$178,505.07	\$2,493.93
Other Purchased services (400 - 500 series)	9,000.00		9,000.00	2,755.56	6,244.44
Supplies and materials	1,000.00		1,000.00	975.78	24.22
<b>Total attendance and social work services</b>	<b>199,674.00</b>	<b>(8,675.00)</b>	<b>190,999.00</b>	<b>182,236.41</b>	<b>8,762.59</b>
Health services:					
Salaries	1,503,237.00	25,101.57	1,528,338.57	1,525,165.58	3,172.99
Purchased professional and technical services	32,500.00	(1,000.00)	31,500.00	25,342.00	6,158.00
Other Purchased services (400 - 500 series)	5,325.00	14,825.42	20,150.42	15,619.22	4,531.20
Supplies and materials	23,650.00	(5,658.99)	17,991.01	16,737.35	1,253.66
Other objects	5,000.00		5,000.00	2,135.87	2,864.13
<b>Total health services</b>	<b>1,569,712.00</b>	<b>33,268.00</b>	<b>1,602,980.00</b>	<b>1,585,000.02</b>	<b>17,979.98</b>
Other support services - student related services:					
Salaries	899,789.00	21,777.80	921,566.80	879,849.49	41,717.31
Purchased professional - educational services	768,498.69	(100,500.00)	667,998.69	540,665.49	127,333.20
Supplies and materials	3,000.00	1,700.00	4,700.00	4,636.18	63.82
<b>Total other support services - students related services</b>	<b>1,671,287.69</b>	<b>(77,022.20)</b>	<b>1,594,265.49</b>	<b>1,425,151.16</b>	<b>169,114.33</b>
Other support services - students - regular:					
Salaries of other professional staff	860,271.00	22,398.76	882,669.76	770,330.22	112,339.54
Salaries of secretarial and clerical assistants	191,636.00	21,283.56	212,919.56	188,437.79	24,481.77
Other Purchased services (400 - 500 series)	30,469.00		30,469.00	12,292.62	18,176.38
Supplies and materials	38,900.00		38,900.00	37,209.47	1,690.53
<b>Total other support services - students - regular</b>	<b>\$1,121,276.00</b>	<b>\$43,682.32</b>	<b>\$1,164,958.32</b>	<b>\$1,008,270.10</b>	<b>\$156,688.22</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED</u> <u>BUDGET</u>	<u>BUDGET</u> <u>TRANSFERS AND</u> <u>AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u> <u>FAVORABLE/</u> <u>(UNFAVORABLE)</u>
Other support services - students - special services:					
Salaries of other professional staff	\$2,303,765.00	(\$3,171.85)	\$2,300,593.15	\$2,177,764.93	\$122,828.22
Salaries of secretarial and clerical assistants	438,904.00	801.66	439,705.66	438,950.23	755.43
Purchased professional - educational services	160,000.00	(7,400.00)	152,600.00	94,545.00	58,055.00
Other Purchased services (400 - 500 series)	12,000.00	(1,846.71)	10,153.29	5,413.99	4,739.30
Misc pur serv (400-500 series O/than resid costs)	221,000.00	93,100.00	314,100.00	233,466.43	80,633.57
Supplies and materials	20,000.00	8,420.90	28,420.90	23,021.87	5,399.03
Other objects	1,000.00	2,100.00	3,100.00	2,522.00	578.00
<b>Total other support services - students - special services</b>	<b>3,156,669.00</b>	<b>92,004.00</b>	<b>3,248,673.00</b>	<b>2,975,684.45</b>	<b>272,988.55</b>
Improvement of instruction services/ other support services-instructional staff:					
Salaries of supervisors of instruction	1,511,448.00		1,511,448.00	1,407,784.80	103,663.20
Salaries of other professional staff	173,656.00	676.00	174,332.00	174,331.92	0.08
Salaries of secretarial and clerical assistants	441,300.00	(14,164.46)	427,135.54	426,362.19	773.35
Salaries of Facilitators, Math/Lit.Coaches	1,130,814.00	14,488.46	1,145,302.46	1,120,054.32	25,248.14
Unused Vacation Payment to Terminated/Retired Staff	6,033.00		6,033.00		6,033.00
Purchased professional - educational services	2,922.00	(276.00)	2,646.00	970.00	1,676.00
Other Purchased services (400 - 500 series)	208,700.00	(7,364.00)	201,336.00	141,830.84	59,505.16
Supplies and materials	52,476.00	13,634.37	66,110.37	58,262.87	7,847.50
Other objects	11,100.00	(1,065.00)	10,035.00	5,490.45	4,544.55
<b>Total improvement of instruction services/ other support services-instructional staff</b>	<b>3,538,449.00</b>	<b>5,929.37</b>	<b>3,544,378.37</b>	<b>3,335,087.39</b>	<b>209,290.98</b>
Educational media services/school library:					
Salaries	448,065.00	1,319.00	449,384.00	390,761.48	58,622.52
Salaries of Technology Coordinators	106,044.00		106,044.00	51,477.48	54,566.52
Purchased professional and Technical Services	500.00		500.00	250.00	250.00
Other purchased services (400 - 500 series)	5,500.00		5,500.00	3,702.30	1,797.70
Supplies and materials	43,000.00	(2,000.00)	41,000.00	35,134.57	5,865.43
Other objects	1,500.00		1,500.00		1,500.00
<b>Total educational media services/school library</b>	<b>\$604,609.00</b>	<b>(\$681.00)</b>	<b>\$603,928.00</b>	<b>\$481,325.83</b>	<b>\$122,602.17</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED</u> <u>BUDGET</u>	<u>BUDGET</u> <u>TRANSFERS AND</u> <u>AMENDMENTS</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u> <u>FAVORABLE/</u> <u>(UNFAVORABLE)</u>
Instructional staff training services:					
Other salaries	\$4,785.00	(\$185.00)	\$4,600.00	\$280.00	\$4,320.00
Purchased professional - educational services	51,500.00	(13,670.00)	37,830.00	26,157.90	11,672.10
Other purchased services (400 - 500 series)	88,650.00	(634.00)	88,016.00	48,020.40	39,995.60
Supplies and materials	13,600.00	200.00	13,800.00	1,601.24	12,198.76
Other objects	2,250.00		2,250.00	1,895.00	355.00
<b>Total instructional staff training services</b>	<b>160,785.00</b>	<b>(14,289.00)</b>	<b>146,496.00</b>	<b>77,954.54</b>	<b>68,541.46</b>
Support services general administration:					
Salaries	463,625.00	15,954.30	479,579.30	474,450.77	5,128.53
Legal services	250,000.00		250,000.00	134,723.34	115,276.66
Audit fees	45,000.00	225.00	45,225.00	45,225.00	
Architectural/Engineering Services	121,080.00	(5,000.00)	116,080.00	9,414.50	106,665.50
Other purchased professional services	40,000.00	(9,200.00)	30,800.00	1,677.00	29,123.00
Purchased technical services	20,000.00	(1,979.30)	18,020.70		18,020.70
Communications/telephone	600,000.00		600,000.00	359,082.43	240,917.57
BOE other purchased services	10,000.00		10,000.00	2,923.46	7,076.54
Misc purchased services (400-500) [Other than 530 & Amp:585]	69,200.00	(2,000.00)	67,200.00	57,486.61	9,713.39
General Supplies	45,806.40	(10,000.00)	35,806.40	32,270.24	3,536.16
BOE in-house training/meeting supplies	7,155.00		7,155.00	2,736.50	4,418.50
Judgments against the school district	100,000.00	5,000.00	105,000.00	105,000.00	
Miscellaneous expenditures	50,000.00	(6,210.00)	43,790.00	15,946.35	27,843.65
BOE membership dues and fees	29,000.00		29,000.00	26,662.70	2,337.30
<b>Total support services general administration</b>	<b>\$1,850,866.40</b>	<b>(\$13,210.00)</b>	<b>\$1,837,656.40</b>	<b>\$1,267,598.90</b>	<b>\$570,057.50</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Support services school administration:					
Salaries of principals/asst. principals/prog dir	\$3,652,626.00		\$3,652,626.00	\$3,557,660.36	\$94,965.64
Salaries of secretarial and clerical assistants	1,327,623.00	\$4,639.31	1,332,262.31	1,246,732.37	85,529.94
Unused Vacation Payment to Terminated/Retired Staff	20,000.00		20,000.00	15,947.04	4,052.96
Purchased professional and Technical Services	20,000.00	(5,843.81)	14,156.19		14,156.19
Other purchased services (400 - 500 series)	74,490.40	(27,295.57)	47,194.83	25,422.86	21,771.97
Supplies and materials	97,503.01	1,812.17	99,315.18	82,032.98	17,282.20
Other objects	15,400.00	(917.00)	14,483.00	5,528.96	8,954.04
<b>Total support services school administration</b>	<b>5,207,642.41</b>	<b>(27,604.90)</b>	<b>5,180,037.51</b>	<b>4,933,324.57</b>	<b>246,712.94</b>
Central service:					
Salaries	1,018,970.00	(10,964.96)	1,008,005.04	994,379.89	13,625.15
Unused Vacation Payment to Terminated/Retired Staff	10,000.00		10,000.00		10,000.00
Purchased professional services	50,000.00	(18,500.00)	31,500.00	14,332.25	17,167.75
Miscellaneous purchased services (400-500 series) [C/T 594]	155,000.00		155,000.00	54,678.26	100,321.74
Supplies and materials	42,583.00		42,583.00	26,369.25	16,213.75
Interest on lease purchase agreements	100,000.00		100,000.00	96,750.00	3,250.00
Other Objects	15,000.00		15,000.00	7,123.38	7,876.62
<b>Total central services</b>	<b>1,391,553.00</b>	<b>(29,464.96)</b>	<b>1,362,088.04</b>	<b>1,193,633.03</b>	<b>168,455.01</b>
Administrative information technology:					
Salaries	886,805.00	46,498.58	933,303.58	931,955.90	1,347.68
Purchased technical services	7,500.00	(400.00)	7,100.00	7,100.00	
Other purchased services (400 - 500 series)	198,418.00	17,463.33	215,881.33	214,295.94	1,585.39
Supplies and materials	65,167.37	(10,410.15)	54,757.22	54,757.22	
Other objects	500.00	(485.00)	15.00	15.00	
<b>Total administrative information technology</b>	<b>\$1,158,390.37</b>	<b>\$52,666.76</b>	<b>\$1,211,057.13</b>	<b>\$1,208,124.06</b>	<b>\$2,933.07</b>



LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Required maintenance for school facilities:					
Salaries	\$223,938.00		\$223,938.00	\$218,768.18	\$5,169.82
Cleaning, repair and maintenance services	1,264,165.58	\$449,368.37	1,713,533.95	1,612,769.04	100,764.91
General supplies	378,000.00	(68,126.15)	309,873.85	236,826.87	73,046.98
Other objects	10,210.00	537.00	10,747.00	10,705.00	42.00
Total required maintenance for school facilities	1,876,313.58	381,779.22	2,258,092.80	2,079,069.09	179,023.71
Other operation and maint. of plant :					
Salaries	4,711,877.00	(255,286.30)	4,456,590.70	4,373,113.38	83,477.32
Unused Vacation Payment to Terminated/Retired Staff		3,005.63	3,005.63	3,005.63	
Purchased professional and technical services	15,000.00	(5,282.00)	9,718.00	9,718.00	
Cleaning, repair and maint. services	200,500.00	2,085.00	202,585.00	131,550.16	71,034.84
Rental of land & building other than lease purchase agreement	275,000.00	739,739.33	1,014,739.33	645,372.25	369,367.08
Other purchased property services	106,000.00	108,376.16	214,376.16	203,122.39	11,253.77
Insurance	650,000.00	(44,660.05)	605,339.95	603,031.09	2,308.86
Miscellaneous purchased services	205,280.00	33,926.11	239,206.11	223,523.93	15,682.18
General supplies	251,500.00	19,834.00	271,334.00	270,635.00	699.00
Energy (natural gas)	710,000.00	9,342.78	719,342.78	458,636.40	260,706.38
Energy (heat and electricity)	1,025,000.00	(140,787.00)	884,213.00	848,003.41	36,209.59
Energy (Gasoline)	24,000.00	(4,500.00)	19,500.00	7,704.76	11,795.24
Other objects	1,000.00	68,320.00	69,320.00	69,320.00	
Total other operation and maint. of plant	8,175,157.00	\$534,113.66	8,709,270.66	7,837,018.40	872,252.26
Other care and upkeep of grounds					
Salaries	201,909.00		201,909.00	200,017.92	1,891.08
General supplies	6,000.00		6,000.00	4,408.05	1,591.95
Total other care and upkeep of grounds	\$207,909.00		\$207,909.00	\$204,425.97	\$3,483.03

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Other security:					
Salaries	\$685,757.00	\$93,150.90	\$778,907.90	\$775,844.85	\$3,063.05
Purchased professional and technical services	125,000.00	10,306.50	135,306.50	135,306.50	
Total other security	810,757.00	103,457.40	914,214.40	911,151.35	3,063.05
Student transportation services:					
Salaries for pupil transportation (between home and school) - regular	125,769.00		125,769.00	103,469.40	22,299.60
Management Fee - ESC & CTSA trans. Program	90,000.00	260,019.19	350,019.19	154,681.02	195,338.17
Contracted services - aid in lieu pymts-non public sch	150,000.00		150,000.00	130,526.25	19,473.75
Contracted services (between home & school) - vendors and school) - vendors	1,128,719.00	(135,357.09)	993,361.91	829,898.87	163,463.04
Contracted services (other than between home and school) - vendors	481,288.44	8,638.07	489,926.51	443,433.58	46,492.93
Contracted services (other than between home and school) - joint agreements	24,800.00		24,800.00	22,000.00	2,800.00
Contracted services (spec ed students) - vendors	1,099,952.82	(230,034.87)	869,917.95	812,167.22	57,750.73
Contracted services (spec ed students) - joint agreements	2,378,620.00	280,557.00	2,659,177.00	2,658,323.30	853.70
Miscellaneous purchased services - transportation		23,433.77	23,433.77	23,433.77	
General supplies	500.00		500.00		500.00
Other objects	500.00		500.00	140.00	360.00
Total student transportation services	5,480,149.26	207,256.07	5,687,405.33	5,178,073.41	509,331.92
Unused vacation Pay to Terminated/Retired Staff:					
Unused vacation pay to Terminated/Retired Staff	79,200.00	43,973.38	123,173.38	88,351.28	34,822.10
Unused vacation pay to Terminated/Retired Staff	15,000.00	(1,152.12)	13,847.88		13,847.88
Unused vacation Pay to Terminated/Retired Staff		180.00	180.00	180.00	
Unused vacation Pay to Terminated/Retired Staff	2,500.00	(2,500.00)			
Unused vacation Pay to Terminated/Retired Staff		126.00	126.00	126.00	
Unused vacation Pay to Terminated/Retired Staff	500.00		500.00	252.00	248.00
Unused vacation Pay to Terminated/Retired Staff	30,000.00	(9,800.00)	20,200.00	20,130.50	69.50
Unused vacation Pay to Terminated/Retired Staff	15,000.00		15,000.00		15,000.00
Unused vacation Pay to Terminated/Retired Staff	20,000.00	(20,000.00)			
Unused vacation Pay to Terminated/Retired Staff	500.00	6,097.50	6,597.50	6,597.50	
Total Unused vacation Pay to Terminated/Retired Staff:	\$162,700.00	\$16,924.76	\$179,624.76	\$115,637.28	\$63,987.48

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Required maintenance for school facilities:	\$5,000.00		\$5,000.00		\$5,000.00
Other employee benefits	5,000.00		5,000.00		5,000.00
Total required maintenance for school facilities:	25,000.00		25,000.00	\$2,481.11	22,518.89
Unallocated benefits - employee benefits:	1,305,352.54	\$245,720.00	1,551,072.54	1,490,314.06	60,758.48
Group insurance		1,500.00	1,500.00	1,213.93	286.07
Social security contributions		(23,738.00)	1,741,465.00	1,719,507.55	21,957.45
T.P.A.F. contributions - ERIP		26,101.00	56,101.00	56,100.16	0.84
Other retirement contributions - PERS		(4,800.00)	145,200.00	6,013.29	139,186.71
Other retirement contributions - Regular			750,000.00	595,356.82	154,643.18
Unemployment compensation		(627,163.99)	17,069,086.01	16,325,662.87	743,423.14
Workmen's compensation		(17,100.00)	113,113.67	83,200.39	29,913.28
Health benefits					
Other employee benefits					
Total unallocated benefits - employee benefits:	21,852,019.21	(399,480.99)	21,452,538.22	20,279,850.18	1,172,688.04
Interest earned on current expense emergency reserve	500.00		500.00		500.00
On-behalf TPAF Pension Contributions (non-budgeted)				9,148,335.00	(9,148,335.00)
On-behalf TPAF Non-Contributory Insurance (non-budgeted)				191,499.00	(191,499.00)
On-behalf TPAF Post Retirement Medical Cont. (non-budgeted)				4,236,534.00	(4,236,534.00)
On-behalf TPAF Long-Term Disability Insurance (non-budgeted)				9,094.00	(9,094.00)
Reimbursed TPAF Social Security cont. (non-budgeted)				3,798,531.25	(3,798,531.25)
Total TPAF Pension/ Social Security				17,383,993.25	(17,383,993.25)
Total undistributed expenditures	72,497,040.81	510,815.80	73,007,856.61	84,930,507.15	(11,922,650.54)
TOTAL EXPENDITURES - CURRENT EXPENSE	\$121,620,963.74	\$2,209,619.00	\$123,830,582.74	\$132,285,480.58	(\$8,454,897.84)

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
<b>CAPITAL OUTLAY:</b>					
Equipment:					
Grades 1 - 5	\$264,600.00	\$64,492.00	\$329,092.00	\$275,448.86	\$53,643.14
Grades 6 - 8	97,366.00	(14,745.00)	82,621.00	71,032.43	11,588.57
Grades 9 - 12	139,569.27		139,569.27	106,792.77	32,776.50
Resource Room/Resource Center	2,500.00		2,500.00		2,500.00
Preschool Disabilities - Full-Time	4,500.00		4,500.00		4,500.00
School Sponsored and Other Instructional program	20,000.00	100,253.00	120,253.00	31,769.04	88,483.96
UE admin info technology	174,393.19		174,393.19	96,628.54	77,764.65
UE required Maintenance for school facilities	25,000.00	150,000.00	175,000.00	19,020.48	155,979.52
UE custodial services	20,000.00		20,000.00		20,000.00
Total equipment	747,928.46	300,000.00	1,047,928.46	600,692.12	447,236.34
Total assets acquired under capital leases (non-budgeted)					
Facilities acquisition and construction services:					
Legal Services	50,000.00		50,000.00		50,000.00
Architectural/Engineering Services	150,000.00	6,115.00	156,115.00	147,217.31	8,897.69
Other purchased prof. and tech. services	300,000.00	(6,915.00)	293,085.00	186,444.35	106,640.65
Construction services	4,287,489.00	1,150,000.00	5,437,489.00	4,196,399.08	1,241,089.92
Supplies and materials	279,587.00		279,587.00	151,855.90	127,731.10
Lease purchase agreements - principal	770,000.00	(200,000.00)	570,000.00	261,035.00	308,965.00
Assessment for debt Service on SDA Funding	47,663.00		47,663.00	47,663.00	
Total facilities acquis. and const. services	5,884,739.00	949,200.00	6,833,939.00	4,990,614.64	1,843,324.36
Interest deposit to capital reserve	1,000.00	(999.00)	1.00		1.00
<b>TOTAL CAPITAL OUTLAY</b>	<b>6,633,667.46</b>	<b>1,248,201.00</b>	<b>7,881,868.46</b>	<b>5,591,306.76</b>	<b>2,290,561.70</b>
<b>TRANSFER OF FUNDS TO CHARTER SCHOOLS</b>	<b>266,428.00</b>	<b>42,180.00</b>	<b>308,608.00</b>	<b>301,949.00</b>	<b>6,659.00</b>
<b>TOTAL EXPENDITURES</b>	<b>\$128,521,059.20</b>	<b>\$3,500,000.00</b>	<b>\$132,021,059.20</b>	<b>\$138,178,736.34</b>	<b>(\$6,157,677.14)</b>

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEARS ENDED JUNE 30, 2019

	<u>ADOPTED</u>	<u>BUDGET</u>	<u>FINAL BUDGET</u>	<u>ACTUAL</u>	<u>VARIANCE</u>
		<u>TRANSFERS AND</u>			<u>FAVORABLE/</u>
	<u>BUDGET</u>	<u>AMENDMENTS</u>	<u>BUDGET</u>		<u>(UNFAVORABLE)</u>
Excess (deficiency) of revenues over (under) expenditures	(\$9,258,693.20)		(\$9,258,693.20)	\$2,446,965.46	\$11,705,658.66
Other financing sources (uses)					
Transfers to grants and entitlements - Local Contribution	(150,000.00)		(150,000.00)	(150,000.00)	
Total other financing sources	(150,000.00)		(150,000.00)	(150,000.00)	
Excess of revenues and other financing sources over expenditures and other expenditures and other financing sources	(9,408,693.20)		(9,408,693.20)	2,296,965.46	11,705,658.66
Fund balances, July 1	25,980,902.57		25,980,902.57	25,980,902.57	
Fund balances, June 30	<u>\$16,572,209.37</u>		<u>\$16,572,209.37</u>	<u>\$28,277,868.03</u>	<u>\$11,705,658.66</u>
Recapitulation:					
Restricted Fund Balance:				\$934,801.77	
Emergency Reserve				17,552,904.71	
Capital Reserve				2,227,506.00	
Excess Surplus - Designated for Subsequent Year's Expenditure				2,500,274.80	
Excess Surplus Current Year					
Assigned Fund Balance:				2,088,798.89	
Year-end encumbrances				2,973,581.86	
Unassigned fund balance				<u>\$28,277,868.03</u>	
Reconciliation to governmental funds statements (GAAP):					
Last state aid payment not recognized on GAAP basis				<u>(2,710,958.40)</u>	
Fund balance per governmental funds (GAAP)				<u>\$25,566,909.63</u>	

LINDEN BOARD OF EDUCATION  
BUDGETARY COMPARISON SCHEDULE  
SPECIAL REVENUE FUND

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	ORIGINAL BUDGET	BUDGET TRANSFERS/ AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FINAL TO ACTUAL
<b>REVENUES:</b>					
Federal sources	\$2,920,822.00	\$1,595,697.87	\$4,516,519.87	\$3,718,285.16	(\$798,234.71)
State sources	3,310,965.00	(21,508.00)	3,289,457.00	3,002,366.21	(287,090.79)
Local sources	350,000.00	433,519.09	783,519.09	481,867.15	(301,651.94)
<b>Total revenues</b>	<b>\$6,581,787.00</b>	<b>\$2,007,708.96</b>	<b>\$8,589,495.96</b>	<b>\$7,202,518.52</b>	<b>(\$1,386,977.44)</b>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries	\$1,711,445.00	(\$644,936.00)	\$1,066,509.00	\$1,005,752.07	\$60,756.93
Salaries of teachers	2,949,693.00	(912,754.00)	2,036,939.00	1,774,424.86	262,514.14
Other salaries	802,514.00		802,514.00	740,621.74	61,892.26
Purchased professional & technical services	72,000.00	171,614.90	243,614.90	79,011.20	164,603.70
Purchased professional & Educational services		1,571.00	1,571.00	1,000.00	571.00
Other Purchased Services (400-500 series)		91,877.90	91,877.90	88,551.33	3,326.57
General supplies	398,188.00	167,616.36	565,804.36	298,636.16	267,168.20
Textbooks	4,004.00	588.00	4,592.00	4,592.00	
Other objects		30,566.35	30,566.35	19,821.65	10,744.70
<b>Total instruction</b>	<b>5,937,844.00</b>	<b>(1,093,855.49)</b>	<b>4,843,988.51</b>	<b>4,007,819.01</b>	<b>836,169.50</b>
Support services:					
Salaries		463,308.37	463,308.37	373,297.78	90,010.59
Other Salaries	8,354.00	25,345.00	25,345.00	6,515.75	18,829.25
Salaries of other professional staff		1,002,606.00	1,010,960.00	967,162.90	43,797.10
Salaries of secretarial and clerical assistants	58,507.00		58,507.00	57,807.84	699.16
Salaries of master teachers	232,647.00		232,647.00	223,770.73	8,876.27
Personal services-employee benefits	426,013.00	727,758.88	1,153,771.88	1,137,256.94	16,514.94
Purchased professional technical services	32,090.00	256,969.00	256,969.00	139,482.75	117,486.25
Purchased professional educational services	4,332.00	9,126.00	41,216.00	35,742.00	5,474.00
Other purchased services	12,000.00	190,676.31	195,008.31	116,693.93	78,314.38
Travel	20,000.00	7,944.54	19,944.54	19,944.54	
General supplies		149,870.97	169,870.97	92,952.39	76,918.58
Other objects		170.75	170.75	170.75	
<b>Total support services</b>	<b>793,943.00</b>	<b>2,833,775.82</b>	<b>3,627,718.82</b>	<b>3,150,683.01</b>	<b>477,035.81</b>
Facilities acquisition and const. services:					
Instructional equipment		267,788.63	267,788.63	194,016.50	73,772.13
<b>Total facilities acquisition and const. services</b>		<b>267,788.63</b>	<b>267,788.63</b>	<b>194,016.50</b>	<b>73,772.13</b>
<b>Total expenditures</b>	<b>\$6,731,787.00</b>	<b>\$2,007,708.96</b>	<b>\$8,739,495.96</b>	<b>\$7,352,518.52</b>	<b>\$1,386,977.44</b>

CITY OF LINDEN SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
BUDGET TO GAAP RECONCILIATION  
NOTE TO RSI  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	GENERAL FUND	SPECIAL REVENUE FUND
<b>Sources/inflows of resources</b>		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	\$140,625,701.80	\$7,202,518.52
Difference - budget to GAAP:		
State aid payment recognized for GAAP statements in the current year, previously it was recognized for budgetary purposes.	2,297,874.20	293,092.80
The last state aid payment is recognized as revenue for budgetary purposes and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33)	(2,710,958.40)	(322,316.60)
Adjust for encumbrances:		
Add prior year encumbrances		797,026.36
Less current year encumbrances		(704,442.18)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	\$140,212,617.60	\$7,265,878.90
<b>Uses/outflows of resources</b>		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$138,178,736.34	\$7,202,518.52
Difference - budget to GAAP:		
Adjust for encumbrances:		
Add prior year encumbrances		797,026.36
Less current year encumbrances		(704,442.18)
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes		150,000.00
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balance - governmental funds	\$138,178,736.34	\$7,445,102.70

**REQUIRED SUPPLEMENTARY INFORMATION - PART III**



**SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSION (GASB 68)**

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST TEN YEARS

<u>Measurement Date Ending June 30,</u>	<u>District's Proportion of the Net Pension Liability (Asset)</u>	<u>District's Proportionate Share of the Net Pension Liability (Asset)</u>	<u>District's Covered-Employee Payroll</u>	<u>District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of it's Covered-Employee Payroll</u>	<u>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</u>
2013	0.1549619975%	\$ 29,616,317	10,934,475.00	270.85%	48.72%
2014	0.1625313491%	30,430,314	11,288,700.00	269.56%	52.08%
2015	0.1649037518%	37,017,588	11,403,646.00	324.61%	47.92%
2016	0.1725149900%	50,423,611	11,798,188.00	427.38%	40.14%
2017	0.1724600308%	40,145,939	11,852,412.00	338.72%	48.10%
2018	0.1703511900%	33,541,300	12,282,121.00	273.09%	53.60%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST TEN YEARS

Fiscal Year Ending <u>June 30,</u>	Contributions in Relation to the		Contributions in Contractually Required <u>Contributions</u>	Contractually Required <u>Contribution</u>	Contractually Required <u>Contribution</u>	Contribution Deficiency <u>(Excess)</u>	District's Covered- Employee <u>Payroll</u>	Contributions as a Percentage of Covered- Employee <u>Payroll</u>
	Contractually Required <u>Contribution</u>	Contractually Required <u>Contribution</u>						
2014	\$	1,339,885	\$	1,339,885	\$	-0-	11,288,700.00	11.87%
2015		1,417,730		1,417,730		-0-	11,403,646.00	12.43%
2016		1,512,490		1,512,490		-0-	11,798,188.00	12.82%
2017		1,597,658		1,597,658		-0-	11,852,412.00	13.48%
2018		1,694,444		1,694,444		-0-	12,282,121.00	13.80%
2019		1,699,690		1,699,690		-0-	12,195,925.00	13.94%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
TEACHERS PENSION AND ANNUITY FUND  
LAST TEN YEARS

Measurement Date	District's Proportion of the Net Pension Liability (Asset)	District's Proportionate Share of the Net Pension Liability (Asset)	State's Proportionate Share of the Net Pension Liability associated with the District	District's Covered-Employee Payroll	District's Proportionate Share of the Net Pension Liability as a percentage of its Covered-Employee Payroll	State's Proportionate Share of the Total Net Pension Liability associated with the District as a percentage of the District's Covered-Employee Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2013	0.4322790107%	\$ -0-	\$ 218,470,412.00	\$ 43,349,587.00	-0-	503.97%	33.76%
2014	0.4307379590%	-0-	230,215,420.00	45,263,365.00	-0-	508.61%	33.64%
2015	0.4377531961%	-0-	276,678,713.00	46,423,697.00	-0-	595.99%	28.71%
2016	0.4523841353%	-0-	355,874,164.00	48,001,438.00	-0-	741.38%	22.33%
2017	0.4584711909%	-0-	309,117,809.00	49,065,631.00	-0-	630.01%	25.41%
2018	0.4640098190%	-0-	294,805,751.00	51,110,499.00	-0-	576.80%	26.49%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION PART III  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

Change in benefit terms:

None

Change in assumptions:

The following assumptions were used in calculating the net pension liability in their respective accounting periods:

Measurement Date Ending <u>June 30,</u>	Discount <u>Rate</u>	Long-Term Expected Rate of <u>Return</u>	Actuarial Experience <u>Study Period</u>
2018	5.66%	7.00%	07/01/11-06/30/14
2017	5.00%	7.00%	07/01/11-06/30/14
2016	3.98%	7.65%	07/01/11-06/30/14
2015	4.90%	7.90%	07/01/08-06/30/11
2014	5.39%	7.90%	07/01/08-06/30/11
2013	5.55%	7.90%	07/01/08-06/30/11

TEACHERS PENSION AND ANNUITY FUND (TPAF)

Change in benefit terms:

None

Change in assumptions:

The following assumptions were used in calculating the net pension liability in their respective accounting periods:

Measurement Date Ending <u>June 30,</u>	Discount <u>Rate</u>	Long-Term Expected Rate of <u>Return</u>	Actuarial Experience <u>Study Period</u>
2018	4.86%	7.00%	07/01/12-06/30/15
2017	4.25%	7.00%	07/01/12-06/30/15
2016	3.22%	7.65%	07/01/12-06/30/15
2015	4.13%	7.90%	07/01/09-06/30/12
2014	4.68%	7.90%	07/01/09-06/30/12
2013	4.95%	7.90%	07/01/09-06/30/12

**REQUIRED SUPPLEMENTARY INFORMATION - PART IV**

**SCHEDULE RELATED TO ACCOUNTING AND REPORTING FOR POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (GASB 75)**

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN THE TOTAL  
OPEB LIABILITY AND RELATED RATIOS  
LAST TEN YEARS

	Fiscal Year Ended June <u>30, 2018</u>
Changes for the year:	
Service cost	\$10,957,991
Interest	6,794,851
Changes in assumptions or other inputs	(28,731,866)
Benefit payments	(4,958,411)
Contributions from Members	182,581
Net changes	(15,754,854)
Beginning Balance	\$229,828,961
Ending Balance	\$214,074,107
Covered Employee Payroll	60,918,043
Total OPEB Liability as a percentage of Covered Employee Payroll	-0-

## Change of Benefit Terms:

No Change in Benefits terms between the June 30, 2016 actuarial valuation and the June 30, 2017 actuarial valuation.

## Change of Assumptions:

The Discount Rate Changed from 2.85% at the June 30, 2016 measurement date to 3.58% at the 6/30/2017 measurement date.

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.



LINDEN CITY SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION PART IV  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Change in benefit terms:           None

Change in assumptions:           The discount rate changed from 3.58% to 3.87% as of  
June 30, 2018.

**OTHER SUPPLEMENTARY INFORMATION**

**SPECIAL REVENUE FUND  
DETAIL STATEMENTS**

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	TITLE I		TITLE II PART A	TITLE III		Totals 2019
	TITLE I	TITLE I PART D		TITLE III	TITLE III IMMIGRANT	
<b>REVENUES:</b>						
Federal Sources	\$2,032,851.12	\$1,261,946.52	\$273,363.37	\$126,735.21	\$15,157.99	\$3,718,285.16
State Sources	3,002,366.21					3,002,366.21
Local Sources	481,867.15					481,867.15
<b>Total Revenues</b>	<b>\$5,517,084.48</b>	<b>\$1,261,946.52</b>	<b>\$273,363.37</b>	<b>\$126,735.21</b>	<b>\$15,157.99</b>	<b>\$7,202,518.52</b>
<b>EXPENDITURES:</b>						
Instruction:						
Salaries	\$230,939.00	\$738,319.41		\$36,493.66		\$1,005,752.07
Salaries of Teachers	1,705,398.11	69,026.75				1,774,424.86
Other Salaries for Instruction	740,621.74					740,621.74
Purchased Professional - Technical Services	69,142.50	1,637.75	\$8,230.95			79,011.20
Purchased Professional - Educational Services	1,000.00					1,000.00
Other Purchased Services (400-500 series)	88,551.33					88,551.33
General Supplies	210,806.75	50,911.43		36,917.98		298,636.16
Other Objects	19,821.65					19,821.65
<b>Total instruction</b>	<b>3,066,281.08</b>	<b>859,895.34</b>	<b>8,230.95</b>	<b>73,411.64</b>		<b>4,007,819.01</b>
Support services:						
Salaries	190,197.41	52,000.00	\$117,226.37	9,002.00	\$4,872.00	373,297.78
Other Salaries	967,162.90	6,515.75				6,515.75
Salaries of Other Professional Staff	57,807.84					57,807.84
Salaries of Secretarial & Clerical Staff	223,770.73					223,770.73
Salaries of Master Teachers	835,248.98	257,821.38	41,205.07	2,608.80	372.71	1,137,256.94
Personal Services - Employee Benefits	14,450.00	11,000.00	100,032.75	5,000.00	9,000.00	139,482.75
Purchased Technical Services	35,742.00					35,742.00
Purchased Professional Services	87,686.24	4,918.25	14,899.18	9,190.26		116,693.93
Travel						
Supplies & Materials	17,220.80	69,795.80		5,022.51	913.28	92,952.39
Other Objects						
<b>Total support services</b>	<b>2,429,286.90</b>	<b>402,051.18</b>	<b>273,363.37</b>	<b>30,823.57</b>	<b>15,157.99</b>	<b>3,150,683.01</b>
Facilities acquisition and const. serv.:						
Instructional Equipment	171,516.50			22,500.00		194,016.50
Total facilities acquisition and const. serv.	171,516.50			22,500.00		194,016.50
<b>Total Expenditures</b>	<b>5,667,084.48</b>	<b>\$1,261,946.52</b>	<b>\$273,363.37</b>	<b>\$126,735.21</b>	<b>\$15,157.99</b>	<b>7,352,518.52</b>
Other Financing Sources (Uses):						
Transfer from General Fund	150,000.00					150,000.00
<b>Total Other Financing Sources (Uses)</b>	<b>\$150,000.00</b>					<b>\$150,000.00</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures						

CITY OF LINDEN SCHOOL DISTRICT  
 SPECIAL REVENUE FUND  
 COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Total Brought Forward (Ex.E-1B)	21 CENTURY TEACHING	21 CENTURY SUPPLEMENT	TITLE IV	E-RATE	Total Carried Forward
<b>REVENUES:</b>						
Federal Sources	\$1,520,343.90	\$483,262.31	\$25,770.59	\$3,474.32		\$2,032,851.12
State Sources	3,002,366.21				\$311,386.53	3,002,366.21
Local Sources	170,480.62					481,867.15
<b>Total Revenues</b>	<b>\$4,693,190.73</b>	<b>\$483,262.31</b>	<b>\$25,770.59</b>	<b>\$3,474.32</b>	<b>\$311,386.53</b>	<b>\$5,517,084.48</b>
<b>EXPENDITURES:</b>						
Instruction:						
Salaries	\$1,705,398.11	\$214,718.00	\$14,805.00	\$1,416.00		\$230,939.00
Salaries of Teachers	740,621.74					1,705,398.11
Other Salaries for Instruction	52,352.50	16,790.00				740,621.74
Purchased Professional - Technical Services	1,000.00				\$74,797.09	69,142.50
Purchased Professional - Educational Services	13,754.24				65,072.94	1,000.00
Other Purchased Services (400-500 series)	115,335.60	21,493.68	8,904.53			88,551.33
General Supplies		19,821.65				210,806.75
Other Objects						19,821.65
<b>Total Instruction</b>	<b>2,628,462.19</b>	<b>272,823.33</b>	<b>23,709.53</b>	<b>1,416.00</b>	<b>139,870.03</b>	<b>3,066,281.08</b>
Support services:						
Salaries	50,148.00	139,186.91	862.50			190,197.41
Salaries of Other Professional Staff	967,162.90					967,162.90
Salaries of Secretarial & Clerical Staff	57,807.84					57,807.84
Salaries of Master Teachers	223,770.73					223,770.73
Personnel Services - Employee Benefits	794,215.00	39,727.10	1,198.56	108.32		835,248.98
Purchased Technical Services	35,742.00	12,500.00		1,950.00		14,450.00
Purchased Professional Services	74,661.14					35,742.00
Other Purchased Services	11,220.93	13,025.10				87,686.24
Supplies & Materials		5,999.87				17,220.80
<b>Total support services</b>	<b>2,214,728.54</b>	<b>210,438.98</b>	<b>2,061.06</b>	<b>2,058.32</b>		<b>2,429,286.90</b>
Facilities acquisition and const. serv.:						
Instructional Equipment					171,516.50	171,516.50
<b>Total facilities acquisition and const. serv.</b>					<b>171,516.50</b>	<b>171,516.50</b>
<b>Total Expenditures</b>	<b>4,843,190.73</b>	<b>\$483,262.31</b>	<b>\$25,770.59</b>	<b>\$3,474.32</b>	<b>\$311,386.53</b>	<b>5,667,084.48</b>
Other Financing Sources (Uses):						
Transfer from General Fund	150,000.00					150,000.00
<b>Total Other Financing Sources (Uses)</b>	<b>\$150,000.00</b>					<b>\$150,000.00</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures						

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Total Brought Forward (Ex. E-1c)	I.D.E.A. PART B BASIC	I.D.E.A. PART B PRE-SCHOOL	NJS BIG SAFETY GRANT	TEACHER MENTOR	CONOCO	OTHER LOCAL PROGRAMS	Total Carried Forward
<b>REVENUES:</b>								
Federal Sources	\$3,002,366.21	\$1,479,502.90	\$40,841.00	\$36,217.51	\$18,972.00	\$44,835.77	\$70,455.34	\$1,520,343.90
State Sources								3,002,366.21
Local Sources								170,480.62
<b>Total Revenues</b>	<b>3,002,366.21</b>	<b>1,479,502.90</b>	<b>40,841.00</b>	<b>36,217.51</b>	<b>18,972.00</b>	<b>44,835.77</b>	<b>70,455.34</b>	<b>4,693,190.73</b>
<b>EXPENDITURES:</b>								
Instruction:								
Salaries of Teachers	\$1,556,924.11	\$147,610.00					\$864.00	\$1,705,398.11
Other Salaries for Instruction	740,621.74							740,621.74
Purchased Professional - Technical Services	52,352.50							52,352.50
Purchased Professional - Educational Services						\$2,193.00	1,000.00	1,000.00
Other Purchased Services (400-500 series)	46,523.20	6,193.00				37,383.94	11,561.24	13,754.24
General Supplies							25,235.46	115,335.60
<b>Total instruction</b>	<b>2,396,421.55</b>	<b>153,803.00</b>				<b>39,576.94</b>	<b>38,660.70</b>	<b>2,628,462.19</b>
Support services:								
Salaries			31,176.00		\$18,972.00			50,148.00
Salaries of Other Professional Staff		967,162.90						967,162.90
Salaries of Master Teachers	223,770.73							223,770.73
Personal Services - Employee Benefits	426,013.00	358,537.00	9,665.00			2,400.00		794,215.00
Purchased Professional Services	33,342.00							35,742.00
Other Purchased Services	4,868.00			\$36,217.51		2,758.49	30,817.14	74,661.14
Supplies & Materials	10,143.09					100.34	977.50	11,220.93
<b>Total support services</b>	<b>755,944.66</b>	<b>1,325,699.90</b>	<b>40,841.00</b>	<b>36,217.51</b>	<b>18,972.00</b>	<b>5,258.83</b>	<b>31,794.64</b>	<b>2,214,728.54</b>
<b>Total Expenditures</b>	<b>3,152,366.21</b>	<b>\$1,479,502.90</b>	<b>\$40,841.00</b>	<b>\$36,217.51</b>	<b>\$18,972.00</b>	<b>\$44,835.77</b>	<b>\$70,455.34</b>	<b>4,843,190.73</b>
Other Financing Sources (Uses):								
Transfer from General Fund	150,000.00							150,000.00
<b>Total Other Financing Sources (Uses)</b>	<b>\$150,000.00</b>							<b>\$150,000.00</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>								

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	NEW JERSEY NON-PUBLIC SCHOOLS PROGRAMS						Total Carried Forward
	PRE-SCHOOL	NURSING SERVICES	TRANSPORTATION	TECHNOLOGY	SECURITY	CORRECTIVE SPEECH	
REVENUES:							
State Sources	\$2,977,479.52	\$8,342.00	\$4,868.00	\$2,726.85	\$6,450.00	\$2,499.84	\$3,002,366.21
Total Revenues	\$2,977,479.52	\$8,342.00	\$4,868.00	\$2,726.85	\$6,450.00	\$2,499.84	\$3,002,366.21
EXPENDITURES:							
Instruction:							
Salaries of Teachers	\$1,554,424.27					\$2,499.84	\$1,556,924.11
Other Salaries for Instruction	740,621.74						740,621.74
Purchased Professional - Technical Services	52,352.50			\$2,726.85	\$6,450.00		52,352.50
General Supplies	37,346.35						46,523.20
Total instruction	2,384,744.86			2,726.85	6,450.00	2,499.84	2,396,421.55
Support services:							
Salaries of Secretarial & Clerical Staff	57,807.84						57,807.84
Salaries of Master Teachers	223,770.73						223,770.73
Personal Services - Employee Benefits	426,013.00						426,013.00
Purchased Professional Services	25,000.00	\$8,342.00					33,342.00
Other Purchased Services			\$4,868.00				4,868.00
Supplies & Materials	10,143.09						10,143.09
Total support services	742,734.66	8,342.00	4,868.00				755,944.66
Total Expenditures	3,127,479.52	\$8,342.00	\$4,868.00	\$2,726.85	\$6,450.00	\$2,499.84	3,152,366.21
Other Financing Sources (Uses):							
Transfer from General Fund	150,000.00						150,000.00
Total Other Financing Sources (Uses)	\$150,000.00						\$150,000.00
Excess (Deficiency) of Revenues Over (Under) Expenditures							

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
SCHEDULE OF PRESCHOOL EDUCATION AID  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>Budgeted</u>	<u>Actual</u>	<u>Variance</u>
EXPENDITURES:			
Instruction:			
Salaries of Teachers	\$1,684,487.00	\$1,554,424.27	\$130,062.73
Other Salaries for Instruction	802,514.00	740,621.74	61,892.26
Purchased Professional - Educational Services	72,000.00	52,352.50	19,647.50
General supplies	40,000.00	37,346.35	2,653.65
	<u>2,599,001.00</u>	<u>2,384,744.86</u>	<u>214,256.14</u>
Total instruction			
Support Services:			
Salaries of Secretarial and Clerical Assistants	58,507.00	57,807.84	699.16
Salaries of Master Teachers	232,647.00	223,770.73	8,876.27
Personal Services - Employee Benefits	426,013.00	426,013.00	
Purchased Educational Services - Contracted Pre-K	25,000.00	25,000.00	
Travel	12,000.00		12,000.00
Supplies and Materials	20,000.00	10,143.09	9,856.91
	<u>774,167.00</u>	<u>742,734.66</u>	<u>31,432.34</u>
Total support services			
	<u>\$3,373,168.00</u>	<u>\$3,127,479.52</u>	<u>\$245,688.48</u>
Total expenditures			

CALCULATION OF BUDGET AND CARRYOVER

Total 2018-19 Preschool Education Aid Allocation	\$3,223,168.00
Add: Actual PreK Carryover (June 30, 2018)	437,664.46
Add: Budgeted Transfer From General Fund	150,000.00
Total Preschool Education Funds Available for 2018-19 Budget	<u>3,810,832.46</u>
Less: 2018-19 Budgeted Prek (Including prior year budgeted carryover)	<u>3,373,168.00</u>
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2019	437,664.46
Add: June 30, 2019 Unexpended Preschool Education Aid	<u>245,688.48</u>
2018-19 actual Carryover-Preschool Education Aid	<u>\$683,352.94</u>
2018-19 Preschool Education Aid Carryover Budgeted for Preschool Programs 2019-20	<u>\$437,664.00</u>



## ENTERPRISE FUND DETAIL STATEMENTS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

<b>FOOD SERVICES FUND:</b>	This fund provides for the operation of food services within the school district.
<b>DAY CARE FUND:</b>	This fund provides for the operation of the Day Care Program within the school district.
<b>AFTER CARE FUND:</b>	This fund provides for the operation of the After Care Program within the school district.
<b>MAC BOOK FUND:</b>	This fund provides for the operation of the MAC Book Program within the school district.

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF NET POSITION  
ENTERPRISE FUNDS  
FOR FISCAL YEAR ENDED JUNE 30, 2019

	FOOD SERVICE FUND (as restated)	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	TOTAL ENTERPRISE
<b>ASSETS:</b>					
Current assets:					
Cash and cash equivalents	\$ 882,615.92	\$ 51,390.52	\$ 384,573.95	\$ 103,124.89	\$ 1,421,705.28
Accounts receivable:					
Federal	117,085.56				117,085.56
State	1,773.57				1,773.57
Due from other funds	19,970.00				19,970.00
Inventories	<u>20,521.63</u>				<u>20,521.63</u>
Total current assets	<u>\$ 1,041,966.68</u>	<u>\$ 51,390.52</u>	<u>\$ 384,573.95</u>	<u>\$ 103,124.89</u>	<u>\$ 1,581,056.04</u>
Noncurrent assets:					
Furniture, machinery & equipment	\$ 1,452,009.74				\$ 1,452,009.74
Less accumulated depreciation	<u>(844,467.24)</u>				<u>(844,467.24)</u>
Total noncurrent assets	<u>\$ 607,542.50</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$ 607,542.50</u>
Total assets	<u>\$ 1,649,509.18</u>	<u>\$ 51,390.52</u>	<u>\$ 384,573.95</u>	<u>\$ 103,124.89</u>	<u>\$ 2,188,598.54</u>
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable	\$ 96,690.67			\$ 59.00	\$ 96,749.67
Unearned revenue	<u>6,903.15</u>				<u>6,903.15</u>
Total current liabilities	<u>103,593.82</u>			<u>59.00</u>	<u>103,652.82</u>
Total liabilities	<u>\$ 103,593.82</u>	<u>\$</u>	<u>\$</u>	<u>\$ 59.00</u>	<u>\$ 103,652.82</u>
<b>NET POSITION:</b>					
Restricted for:					
Net investment in capital assets	\$ 607,542.50				\$ 607,542.50
Unrestricted	<u>938,372.86</u>	<u>51,390.52</u>	<u>384,573.95</u>	<u>103,065.89</u>	<u>1,477,403.22</u>
Total Net Position	<u>\$ 1,545,915.36</u>	<u>\$ 51,390.52</u>	<u>\$ 384,573.95</u>	<u>\$ 103,065.89</u>	<u>\$ 2,084,945.72</u>

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
ENTERPRISE FUNDS  
FOR FISCAL YEAR ENDED JUNE 30, 2019

	FOOD SERVICE FUND <u>(as restated)</u>	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	TOTAL <u>ENTERPRISE</u>
OPERATING REVENUES:					
Charges for services:					
Daily sales- reimbursable Programs	\$ 553,640.63	\$	\$	\$	\$ 553,640.63
Daily sales- non-reimbursable Programs	<u>505,308.00</u>	<u>203,467.00</u>	<u>888,318.19</u>	<u>124,745.11</u>	<u>1,721,838.30</u>
Total operating revenues	<u>\$ 1,058,948.63</u>	<u>\$ 203,467.00</u>	<u>\$ 888,318.19</u>	<u>\$ 124,745.11</u>	<u>\$ 2,275,478.93</u>
OPERATING EXPENSES:					
Cost of sales- reimbursable Programs	\$ 1,413,446.46	\$	\$	\$	\$ 1,413,446.46
Cost of sales- non-reimbursable Programs	190,092.48				190,092.48
Salaries and employee benefits	1,107,270.17	261,930.00	783,202.46		2,152,402.63
Other Purchased Service	19,106.17		3,511.50		22,617.67
Cleaning, Repairs and Maintenance	153,877.14			21,632.62	175,509.76
Insurance	82,935.14				82,935.14
Supplies and materials	108,225.59	2,053.80	20,379.70	48.10	130,707.19
Other Expenses	118,894.55		1,171.77		120,066.32
Depreciation	<u>85,546.81</u>				<u>85,546.81</u>
Total operating expenses	<u>\$ 3,279,394.51</u>	<u>\$ 263,983.80</u>	<u>\$ 808,265.43</u>	<u>\$ 21,680.72</u>	<u>\$ 4,373,324.46</u>
Net operating income (loss)	<u>\$ (2,220,445.88)</u>	<u>\$ (60,516.80)</u>	<u>\$ 80,052.76</u>	<u>\$ 103,064.39</u>	<u>\$ 2,097,845.53</u>
NONOPERATING REVENUE (EXPENSE):					
State Sources					
State School Lunch Program	\$ 36,772.45	\$	\$	\$	\$ 36,772.45
Federal Sources					
National School Lunch Program	1,626,557.59				1,626,557.59
National School Lunch Program- HHFKA	41,258.58				41,258.58
National School Breakfast Program	252,313.34				252,313.34
National School Snack Program	11,267.62				11,267.62
National School Lunch Equipment Program	39,970.00				39,970.00
National food distribution commodities	251,439.79				251,439.79
Other Income	<u>4,774.74</u>				<u>4,774.74</u>
Total nonoperating revenue (expense)	<u>\$ 2,264,354.11</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$ 2,264,354.11</u>
Change in net position	\$ 43,908.23	\$ (60,516.80)	\$ 80,052.76	\$ 103,064.39	\$ 166,508.58
Total net position - beginning (as restated)	<u>1,502,007.13</u>	<u>111,907.32</u>	<u>304,521.19</u>	<u>1.50</u>	<u>1,918,437.14</u>
Total net position - ending	<u>\$ 1,545,915.36</u>	<u>\$ 51,390.52</u>	<u>\$ 384,573.95</u>	<u>\$ 103,065.89</u>	<u>\$ 2,084,945.72</u>

CITY OF LINDEN SCHOOL DISTRICT  
ENTERPRISE FUNDS  
COMBINING STATEMENT OF CASH FLOWS  
FOR FISCAL YEAR ENDED JUNE 30, 2019

	FOOD SERVICE FUND	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	TOTAL ENTERPRISE
Cash flows from operating activities:					
Receipts from customers	\$ 1,058,948.63	\$ 203,467.00	\$ 888,318.19	\$ 124,745.11	\$ 2,275,478.93
Payments to employees and employee benefits	(1,107,270.17)	(261,930.00)	(783,202.46)		(2,152,402.63)
Payments to suppliers	(1,937,259.74)	(2,053.80)	(25,062.97)	(370,393.72)	(2,334,770.23)
Net cash provided (used) by operating activities	\$ (1,985,581.28)	\$ (60,516.80)	\$ 80,052.76	\$ (245,648.61)	\$ (2,211,693.93)
Cash flows from noncapital financing activities:					
State sources	\$ 37,319.83				\$ 37,319.83
Federal sources	1,957,930.78				1,957,930.78
Net cash provided (used) by noncapital financing activities	\$ 1,995,250.61				\$ 1,995,250.61
Cash flows from investing activities:					
Interest on investments and deposits	\$ 4,774.74				\$ 4,774.74
Net cash provided (used) by investing activities	\$ 4,774.74				\$ 4,774.74
Cash flows from capital and related financing activities:					
Purchases of capital assets	\$ (39,970.00)				\$ (39,970.00)
Net cash provided (used) by capital and related financing activities	\$ (39,970.00)				\$ (39,970.00)
Net increase (decrease) in cash and cash equivalents	\$ (25,525.93)	\$ (60,516.80)	\$ 80,052.76	\$ (245,648.61)	\$ (251,638.58)
Cash and cash equivalents, June 30, 2018	\$ 908,141.85	\$ 111,907.32	\$ 304,521.19	\$ 348,773.50	\$ 1,673,343.86
Cash and cash equivalents, June 30, 2019	\$ 882,615.92	\$ 51,390.52	\$ 384,573.95	\$ 103,124.89	\$ 1,421,705.28
Operating income(loss)	\$ (2,220,445.88)	\$ (60,516.80)	\$ 80,052.76	\$ 103,064.39	\$ (2,097,845.53)
Adjustments to reconcile operating income (loss) to cash provided (used) by operating activities:					
Depreciation and net amortization	85,546.81				85,546.81
Federal commodities	250,374.79				250,374.79
Change in assets and liabilities:					
(Increase) Decrease in inventories	607.18				607.18
Increase (Decrease) in unearned revenue	1,065.00				1,065.00
Increase (Decrease) in accounts payable	(102,729.18)			(348,713.00)	(451,442.18)
Net cash provided (used) by operating activities	\$ (1,985,581.28)	\$ (60,516.80)	\$ 80,052.76	\$ (245,648.61)	\$ (2,211,693.93)

## FIDUCIARY FUNDS DETAIL STATEMENTS

Fiduciary funds are used to account for assets when a school district is functioning either as a trustee or as an agent for another party.

<b>Unemployment Compensation Insurance Trust Fund:</b>	This trust fund is used to account for board contributions which are utilized to pay unemployment compensation claims as they arise.
<b>Scholarship Trust Fund:</b>	This trust fund is used to account for assets held by the district for grants to students where there are no restrictions regarding the use of principal and interest.
<b>Student Activity Fund:</b>	This agency fund is used to account for student funds held at the schools.
<b>Payroll Agency Fund:</b>	This agency fund is used to account for the payroll transactions of the school district.

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF FIDUCIARY NET POSITION  
JUNE 30, 2019

	<u>AGENCY FUNDS</u>		<u>TOTAL AGENCY TRUST FUNDS</u>	
	<u>STUDENT</u>	<u>PAYROLL</u>	<u>UNEMPLOYMENT</u>	<u>PRIVATE</u>
	<u>ACTIVITY</u>	<u>AGENCY</u>	<u>COMPENSATION</u>	<u>PURPOSE</u>
			<u>TRUST</u>	<u>SCHOLARSHIP</u>
				<u>FUNDS</u>
<u>ASSETS</u>				
Cash and cash equivalents	\$ 196,739.75	\$ 1,057.94	\$ 161,495.82	\$ 23,863.83
<u>Total assets</u>	<u>\$ 196,739.75</u>	<u>\$ 1,057.94</u>	<u>\$ 161,495.82</u>	<u>\$ 23,863.83</u>
<u>LIABILITIES</u>				
Payroll deductions and withholdings	\$	\$ 1,057.94	\$	\$
Due to student groups	<u>196,739.75</u>	<u></u>	<u></u>	<u></u>
<u>Total liabilities</u>	<u>\$ 196,739.75</u>	<u>\$ 1,057.94</u>	<u>\$</u>	<u>\$</u>
<u>NET POSITION</u>				
Held in trust for unemployment claims and other purposes	\$	\$	\$ 161,495.82	\$ 23,863.83
<u>Total net position</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 161,495.82</u>	<u>\$ 23,863.83</u>

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>PRIVATE PURPOSE SCHOLARSHIP FUNDS</u>	<u>UNEMPLOYMENT COMPENSATION TRUST</u>	<u>TOTAL</u>
ADDITIONS:			
Contributions:			
Employee	\$	\$ 159,922.42	\$ 159,922.42
Local	<u>5,733.40</u>	<u>                    </u>	<u>5,733.40</u>
Total contributions	<u>\$ 5,733.40</u>	<u>\$ 159,922.42</u>	<u>\$ 165,655.82</u>
Investment earnings:			
Interest earned	<u>\$ 134.91</u>	<u>\$ 911.72</u>	<u>\$ 1,046.63</u>
Net investment earnings	<u>\$ 134.91</u>	<u>\$ 911.72</u>	<u>\$ 1,046.63</u>
Total additions	<u>\$ 5,868.31</u>	<u>\$ 160,834.14</u>	<u>\$ 166,702.45</u>
DEDUCTIONS:			
Other purposes	\$ 10,500.00	\$	\$ 10,500.00
Unemployment claims	<u>                    </u>	<u>71,707.99</u>	<u>71,707.99</u>
Total deductions	<u>\$ 10,500.00</u>	<u>\$ 71,707.99</u>	<u>\$ 82,207.99</u>
Change in net assets	\$ (4,631.69)	\$ 89,126.15	\$ 84,494.46
Net position beginning of year	<u>28,495.52</u>	<u>72,369.67</u>	<u>100,865.19</u>
Net position end of year	<u>\$ 23,863.83</u>	<u>\$ 161,495.82</u>	<u>\$ 185,359.65</u>

CITY OF LINDEN SCHOOL DISTRICT  
STUDENT ACTIVITY AGENCY FUND  
SCHEDULE OF RECEIPTS AND DISBURSEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>BALANCE</u> <u>JUNE 30, 2018</u>	<u>CASH</u> <u>RECEIPTS</u>	<u>CASH</u> <u>DISBURSEMENTS</u>	<u>BALANCE</u> <u>JUNE 30, 2019</u>
<u>ASSETS:</u>				
Cash and cash equivalents	\$ <u>211,858.13</u>	\$ <u>255,139.67</u>	\$ <u>270,258.05</u>	\$ <u>196,739.75</u>
<u>Total assets</u>	\$ <u><u>211,858.13</u></u>	\$ <u><u>255,139.67</u></u>	\$ <u><u>270,258.05</u></u>	\$ <u><u>196,739.75</u></u>
<u>LIABILITIES:</u>				
Due student groups:				
High school	\$ 209,003.13	\$ 208,716.50	\$ 222,544.05	\$ 195,175.58
Athletic	<u>2,855.00</u>	<u>46,423.17</u>	<u>47,714.00</u>	<u>1,564.17</u>
<u>Total liabilities</u>	\$ <u><u>211,858.13</u></u>	\$ <u><u>255,139.67</u></u>	\$ <u><u>270,258.05</u></u>	\$ <u><u>196,739.75</u></u>



CITY OF LINDEN SCHOOL DISTRICT  
PAYROLL AGENCY FUNDS  
SCHEDULE OF RECEIPTS AND DISBURSEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>BALANCE</u> <u>JUNE 30, 2018</u>	<u>ADDITIONS</u>	<u>DEDUCTIONS</u>	<u>BALANCE</u> <u>JUNE 30, 2019</u>
<u>ASSETS:</u>				
Cash and cash equivalents	\$ <u>664.67</u>	\$ <u>80,046,611.91</u>	\$ <u>80,046,218.64</u>	\$ <u>1,057.94</u>
<u>Total assets</u>	\$ <u><u>664.67</u></u>	\$ <u><u>80,046,611.91</u></u>	\$ <u><u>80,046,218.64</u></u>	\$ <u><u>1,057.94</u></u>
<u>LIABILITIES:</u>				
Payroll deductions and withholdings	\$ <u>664.67</u>	\$ <u>80,046,611.91</u>	\$ <u>80,046,218.64</u>	\$ <u>1,057.94</u>
<u>Total liabilities</u>	\$ <u><u>664.67</u></u>	\$ <u><u>80,046,611.91</u></u>	\$ <u><u>80,046,218.64</u></u>	\$ <u><u>1,057.94</u></u>

**LONG-TERM LIABILITIES SCHEDULES**

The Long-Term Liabilities schedules are used to reflect the outstanding principal balances of the long-term liabilities of the District. This includes obligations under Capital Leases.

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES  
AS OF JUNE 30, 2019

<u>SERIES</u>	<u>AMOUNT OUTSTANDING JUNE 30, 2018</u>	<u>INCREASE</u>	<u>DECREASE</u>	<u>AMOUNT OUTSTANDING JUNE 30, 2019</u>
Athletic Fields	\$ <u>2,710,000.00</u>	\$ _____	\$ <u>170,000.00</u>	\$ <u>2,540,000.00</u>
	\$ <u>2,710,000.00</u>	\$ <u>-0-</u>	\$ <u>170,000.00</u>	\$ <u>2,540,000.00</u>

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**STATISTICAL SECTION  
(UNAUDITED)**

CITY OF LINDEN SCHOOL DISTRICT  
STATISTICAL SECTION

Contents

Page

Financial Trends:

These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.

J-1 to J-4

Revenue Capacity:

These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.

J-5 to J-9

Debt Capacity:

These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.

J-10 to J-13

Demographic and Economic Information:

These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.

J-14 to J-15

Operating Information:

These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.

J-16 to J-20

Sources

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (CAFR) for the relevant year.

CITY OF LINDEN SCHOOL DISTRICT  
NET ASSETS BY COMPONENT  
LAST TEN FISCAL YEARS  
UNAUDITED

	Fiscal Year Ending									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Governmental activities										
Net investment in capital assets	\$58,098,871	\$54,109,067	\$52,062,850	\$48,989,009	\$48,369,664	\$44,762,620	\$38,395,627	\$35,565,292	\$28,374,005	\$22,102,247
Restricted for:										
Capital projects	17,552,905		79,135	-	2,085,870	2,089,510	2,105,167	2,126,375		
Other purposes	7,751,381	23,305,882	23,465,954	23,136,219	19,845,838	18,250,198	26,666,289	22,358,677	22,473,205	20,296,353
Unrestricted (deficit)	(39,987,853)	(38,900,287)	(37,059,224)	(33,289,769)	(2,091,946)	(1,800,252)	(1,932,355)	(1,108,332)	(1,680,350)	(3,009,517)
Total governmental activities net assets	\$43,415,304	\$38,514,662	\$38,548,715	\$38,835,461	\$68,209,424	\$63,302,076	\$65,234,727	\$58,942,013	\$49,166,860	\$39,389,083
Business-type activities										
Net investment in capital assets	\$607,543	\$140,993	\$159,233	\$136,752	\$152,550	\$132,310	\$135,177	\$134,599	\$126,456	\$124,802
Unrestricted	1,477,403	1,265,318	1,528,464	1,180,679	730,842	834,894	731,870	663,620	595,587	548,742
Total business-type activities net assets	\$2,084,946	\$1,406,311	\$1,687,697	\$1,317,431	\$883,392	\$967,203	\$867,047	\$798,419	\$722,042	\$673,543
District-wide										
Net investment in capital assets	\$58,706,414	\$54,250,060	\$52,222,082	\$49,125,762	\$48,522,214	\$44,894,930	\$38,530,803	\$35,699,891	\$28,500,460	\$22,227,049
Restricted	25,304,286	23,305,882	23,545,090	23,136,219	21,931,708	20,339,709	28,771,466	24,485,052	22,473,205	20,296,353
Unrestricted (deficit)	(38,510,450)	(37,634,969)	(35,530,759)	(32,109,089)	(1,361,106)	(965,359)	(1,200,485)	(444,511)	(1,084,763)	(2,460,775)
Total district net assets	\$45,500,250	\$39,920,973	\$40,236,412	\$40,152,892	\$69,092,816	\$64,269,280	\$66,101,774	\$59,740,432	\$49,888,902	\$40,062,626

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST TEN YEARS  
UNAUDITED

	Fiscal Year Ending									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Expenses</b>										
Governmental activities:										
Instruction:										
Regular	\$64,542,682	\$59,617,492	\$60,474,907	\$54,485,361	\$49,170,283	\$48,324,314	\$44,439,883	\$40,269,114	\$39,456,926	\$42,034,478
Special education	27,570,976	14,837,833	15,181,612	13,529,304	12,447,305	10,961,508	13,218,494	12,171,809	11,763,250	11,914,810
Other special education	8,630,720	6,461,853	6,504,486	5,962,898	5,401,364	4,686,742	5,097,221	4,772,290	4,707,949	5,603,790
Support Services:										
Tuition		11,508,848	10,626,290	10,166,875	10,295,921	9,445,410	8,520,729	8,653,880	9,483,964	9,445,718
Student and instruction related services	22,927,818	20,640,309	20,066,616	18,435,952	17,078,673	16,636,113	14,217,567	13,281,322	13,331,568	13,353,313
General administrative services	1,465,029	2,309,753	2,459,124	2,419,878	2,135,657	1,888,240	2,842,029	3,993,956	4,030,020	3,884,239
School administrative services	9,012,471	7,420,906	7,880,370	7,254,800	6,537,416	5,127,509	4,249,741	3,066,135	2,734,388	2,566,446
Central services	1,606,989	1,864,249	2,076,386	1,838,711	1,644,255	1,481,497	1,726,508	2,343,169	2,178,154	2,219,141
Administrative technology information	1,595,437	2,033,851	1,944,465	1,750,992	1,943,306	1,602,136	712,181			
Plant operations and maintenance	13,182,172	18,528,749	18,750,653	16,909,597	15,766,285	14,984,466	12,539,958	11,936,965	10,829,430	10,808,967
Student transportation	5,325,297	7,829,382	7,785,653	6,785,683	6,220,332	5,456,872	3,653,543	3,542,594	3,612,377	3,930,625
Unused vacation pay to terminated/retired staff		98,542	154,244							
Special Schools				1,875			105,010	89,898	95,127	138,489
Transfer to Charter Schools		278,263	157,682	103,201	45,584	72,789	73,245	58,881		
Debt Service Assessment		47,663	47,663	47,663	47,663			28,662	42,388	
Total governmental activities expenses	155,859,492	153,477,693	154,110,151	139,692,789	128,734,043	120,667,600	111,396,109	104,208,674	102,265,541	105,900,017
Business-type activities:										
Food service	3,279,395	3,200,054	2,920,890	2,655,897	2,781,491	2,631,659	2,630,216	2,507,973	2,452,901	2,465,780
Day Care	263,984	235,435	201,584	175,089	183,627	104,859				
Aftercare	808,265	650,279	471,161	144,724						
MacBooks	21,681	373,573	25,771	1,485						
Total business-type activities expense	4,373,324	4,459,342	3,619,405	2,977,195	2,966,118	2,736,518	2,630,216	2,507,973	2,452,901	2,465,780
Total district expenses	160,232,817	157,937,034	157,729,556	142,669,985	131,699,161	123,404,118	114,026,325	106,716,647	104,718,442	108,365,797
Program Revenues										
Governmental activities:										
Operating grants and contributions	32,027,165	29,594,659	34,563,839	24,659,531	19,514,164	8,130,862	15,428,212	13,253,102	13,288,426	12,859,738
Total governmental activities program revenues	32,027,165	29,594,659	34,563,839	24,659,531	19,514,164	8,130,862	15,428,212	13,253,102	13,288,426	12,859,738
Business-type activities:										
Charges for services	2,275,479	2,135,135	1,965,950	1,543,280	1,098,854	1,045,183	988,307	940,731	927,053	918,861
Total business type activities program revenues	2,275,479	2,135,135	1,965,950	1,543,280	1,098,854	1,045,183	988,307	940,731	927,053	918,861
Total district program revenues	34,302,644	31,729,794	36,529,790	26,202,810	20,613,018	9,176,045	16,416,518	14,193,833	14,215,479	13,778,599
Net (Expense)/Revenue	(123,832,327)	(123,883,034)	(119,546,312)	(115,033,259)	(109,219,879)	(112,536,736)	(95,967,898)	(90,955,572)	(88,977,115)	(93,040,279)
Governmental activities	(2,097,846)	(2,324,207)	(1,653,455)	(1,433,915)	(1,866,264)	(1,691,335)	(1,641,909)	(1,567,241)	(1,525,848)	(1,546,919)
Business-type activities	(\$125,930,173)	(\$126,207,240)	(\$121,199,767)	(\$116,467,174)	(\$111,086,143)	(\$114,228,073)	(\$97,609,807)	(\$92,522,813)	(\$90,502,963)	(\$94,587,198)



CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST NINE YEARS  
UNAUDITED

	Fiscal Year Ending									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>General Revenues and Other Changes in Net Assets</b>										
Governmental activities:										
Property taxes levied for general purposes, net	\$94,215,916	\$92,368,545	\$89,814,375	\$86,360,964	\$84,115,176	\$81,257,451	\$79,664,168	\$78,533,587	\$77,779,082	\$74,190,234
Federal and State aid not restricted- Net	27,025,176	24,008,003	22,216,219	22,050,080	22,303,062	21,865,712	21,965,186	21,358,881	19,362,646	25,032,634
Federal and State aid restricted	7,251,086	6,635,863	6,308,827	6,494,492	5,874,744	7,049,032	46,835	152,476	46,702	24,437
Tuition Received		155,627	215,659	243,358	107,403	151,625	92,427	122,092	102,731	121,937
Investment earnings		(6,208)				102,120				(25,185)
Loss on Disposal of Fixed Assets	533,884	687,151	628,612	627,061	1,278,863	178,963	499,341	563,689	536,567	430,170
Miscellaneous income	129,026,062	123,848,980	119,183,693	115,795,954	113,679,247	110,604,903	102,267,957	100,730,725	97,827,728	99,774,228
Total governmental activities	2,259,579	2,103,903	2,023,721	1,867,954	1,782,453	1,791,492	1,710,529	1,643,610	1,574,299	1,656,443
Business-type activities:										
Federal and State aid not restricted	4,775									(294)
Investment earnings	2,264,354	2,103,903	2,023,721	1,867,954	1,782,453	1,791,492	1,710,536	1,643,618	1,574,347	1,656,150
Total business-type activities	131,290,416	125,952,883	121,207,414	117,663,908	115,461,700	112,396,395	103,978,493	102,374,343	99,402,075	101,430,378
<b>Change in Net Assets</b>										
Governmental activities	5,193,735	(34,053)	(362,619)	762,695	4,459,369	(1,931,835)	6,300,059	9,775,153	8,850,614	6,733,949
Business-type activities	166,509	(220,304)	370,266	434,039	(83,811)	100,157	68,628	76,377	48,499	109,231
Total district	\$5,360,244	(\$254,357)	\$7,647	\$1,196,734	\$4,375,557	(\$1,831,678)	\$6,368,686	\$9,851,530	\$8,899,112	\$6,843,180

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
 FUND BALANCES, GOVERNMENTAL FUNDS  
 (modified accrual basis of accounting)

	2019	2018	2017	2016	2015	2014	2013	2012	2011
General Fund				UNAUDITED					
Restricted for:									
Excess Surplus - Current Year	\$ 2,500,275	\$ 2,227,506	\$ 2,885,601	\$ 2,171,156	\$ 2,368,129	\$ 2,270,789	\$ 2,858,467	\$ 1,758,388	\$ 2,399,071
Excess Surplus - Prior Year	2,227,506	2,885,601	2,171,186	2,368,129	2,270,789	2,858,467	1,758,388	2,399,071	8,122,898
Capital Reserve Account	17,552,905	14,743,453	15,364,355	16,118,764	9,025,290	4,025,290	2,625,290	13,123,739	26,842
Maintenance Reserve								173	923,274
Emergency Reserve	934,802	926,230	925,307	924,382	923,476	923,476	923,476	923,390	3,000,000
Committed to:									
Designated for Subsequent Years Expenditures		0.03	408,457	111,817	1,054,658	1,000,501	2,145,297	600,929	2,266,055
Year End Encumbrances	2,088,799	2,523,092	1,642,121	1,441,971	4,091,679	7,171,675	16,279,579	3,461,496	
Unassigned									
General Fund	262,623	377,146	284,266	211,072	191,223	186,722		527,615	159,030
Total General Fund	\$ 25,566,910	\$ 23,683,028	\$ 23,681,263	\$ 23,347,291	\$ 19,925,245	\$ 18,436,921	\$ 26,590,498	\$ 22,794,800	\$ 16,897,169
All Other Governmental Funds									
Restricted for:									
Capital Purposes	\$	\$	\$ 79,135	\$	\$ 2,085,870	\$ 2,089,510	\$ 2,105,167	\$ 2,126,375	\$ 2,316,841
Committed to:									
Unassigned			68,957					91,492	3,541,113
Total All Other Governmental Funds	\$	\$	\$ 148,093	\$	\$ 2,085,870	\$ 2,089,510	\$ 2,105,167	\$ 2,217,867	\$ 5,857,955

This Schedule does not contain ten years of information as GASB #54 was implemented during fiscal year ending June 30, 2011.

Source: School District Financial Reports

CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN GOVERNMENTAL FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Revenues</b>										
Tax levy	\$ 94,215,916	\$ 92,368,545	\$ 89,814,375	\$ 86,390,964	\$ 84,115,176	\$ 81,257,451	\$ 79,664,168	\$ 78,533,587	\$ 77,779,082	\$ 74,190,234
Tuition charges	111,163	155,627	215,659	243,358	107,403	151,625	46,835	152,476	46,702	24,437
Interest earned on capital reserve funds	109,452	10,661	10,591	7,604				116	2,935	10,063
Interest earned on emergency reserve funds	8,571	923	925	906				784	784	2,102
Interest earned on maintenance reserve funds							87	1	972	972
Miscellaneous	948,816	675,566	617,097	618,551	1,278,863	281,083	591,681	684,824	634,607	538,970
State sources	48,203,180	42,189,501	37,706,269	36,099,688	34,314,127	32,541,151	33,105,157	29,864,228	27,389,836	29,227,030
Federal sources	3,881,397	3,624,776	3,800,523	3,997,763	3,356,746	4,504,454	4,288,241	4,747,755	5,261,236	8,665,343
Total revenue	147,478,497	139,025,600	132,165,438	127,268,833	123,172,314	118,735,765	117,696,168	113,983,828	111,116,154	112,659,151
<b>Expenditures</b>										
Instruction				127,268,833						
Regular instruction	\$37,516,092.79	36,617,618	35,153,568	34,803,417	32,764,969	37,080,253	31,592,251	29,023,605	28,412,258	31,087,241
Special education instruction	9,420,454	9,209,236	8,984,899	8,712,681	8,432,549	8,209,828	8,042,612	7,641,368	7,313,722	7,504,533
Other special instruction	4,426,246	4,055,270	3,854,997	3,903,485	3,684,800	3,510,224	3,421,264	3,305,328	3,267,186	4,175,737
Other instruction										
Support Services:										
Tuition	11,267,898	11,508,848	10,626,290	10,166,875	10,295,921	9,445,410	8,520,729	8,653,880	9,483,964	9,445,718
Student & instruction related services	14,313,977	13,931,734	12,680,918	12,695,146	12,293,591	13,356,459	11,827,368	11,189,186	11,276,797	11,316,667
General administrative Services	1,267,599	1,340,165	1,391,673	1,590,162	1,444,071	1,414,233	1,394,328	1,798,966	1,489,850	1,332,886
School administrative services	4,933,325	4,787,994	4,981,708	5,001,708	4,659,417	3,840,345	3,587,043	3,413,897	3,460,321	3,319,566
Central services	1,193,633	1,103,519	1,238,872	1,187,722	1,101,642	1,109,595	1,179,985	1,139,836	1,120,435	1,178,242
Administrative information technology	1,208,124	1,211,175	1,038,753	1,046,993	1,356,509	1,199,950	712,181	724,962	587,892	575,217
Plant operations and maintenance	11,031,665	10,834,412	10,279,697	10,325,235	10,278,080	11,222,901	10,607,708	10,245,670	9,168,341	9,162,532
Pupil transportation	5,175,073	5,027,347	4,700,797	4,387,865	4,221,700	4,087,027	3,624,299	3,516,997	3,587,237	3,905,707
Unused Vacation Pay to Terminated/Retired Staff	115,637	98,542	154,244							
Unallocated employee benefits	37,663,843	35,373,260	31,419,501	29,356,334	25,582,785	24,156,657	24,766,383	22,281,723	21,609,081	21,369,262
Charter Schools							105,010	89,898	95,127	138,489
Capital outlay	5,476,625	3,561,881	4,742,962	2,370,555	5,323,351	6,835,276	2,703,429	6,735,929	4,881,905	2,266,758
Capital outlay - Debt Service Assessment	47,663	47,663	47,663	47,663	47,663	47,663	47,663	28,662	42,388	
Capital outlay - lease principal	261,035	165,000	165,000	160,000	155,000	1,316,387	1,807,671	1,754,607	1,702,929	2,187,976
Special Schools Local				1,875						
Transfer to Charter Schools	301,949	278,263	157,682	103,201	45,584	72,789	73,245	58,881	107,499,434	108,966,533
Total expenditures	145,623,839	139,171,927	131,619,223	125,860,918	121,687,631	126,904,999	114,013,170	111,603,395	107,499,434	108,966,533
Excess (Deficiency) of revenues over (under) expenditures	1,854,657	(146,328)	546,215	1,407,914	1,484,683	(8,169,234)	3,682,998	2,380,432	3,616,721	3,692,618
Other financing sources (uses)										
Capital Leases ( non budgeted)										5,000,000
Total other financing sources (uses)										5,000,000
Net change in fund balances	\$ 1,854,657	\$ (146,328)	\$ 546,215	\$ 1,407,914	\$ 1,484,683	\$ (8,169,234)	\$ 3,682,998	\$ 2,380,432	\$ 3,616,721	\$ 8,692,618
Debt service as a percentage of noncapital expenditures										

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Fiscal Year</u> <u>Ended June 30,</u>	<u>Interest on</u> <u>Investments</u>	<u>E-Rate</u>	<u>Rentals</u>	<u>Prior Year</u> <u>Refunds</u>	<u>Misc.</u>	<u>Total</u>
2010	\$121,937		\$45,140		\$385,030	\$552,107
2011	102,731		36,853		456,525	596,109
2012	122,092	\$163,989	49,712	\$13,238	157,755	506,786
2013	92,427	199,653	47,509		252,092	591,681
2014	102,120		37,135	25,088	116,741	281,083
2015	88,290	596,599	31,120	26,352	379,044	1,121,404
2016	104,936	146,383	37,607	64,440	63,176	416,542
2017	92,725		10,171	72,419	4,452	179,767
2018	96,811		5,645	182,000	70,752	355,207
2019	230,796		36,353		22,756	289,905

CITY OF LINDEN SCHOOL DISTRICT  
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN FISCAL YEARS  
 UNAUDITED

	FISCAL YEAR ENDED JUNE 30									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
District Property										
Vacant Land	\$117,610,900	\$80,447,400	\$92,331,600	\$84,879,000	\$83,311,300	\$91,623,300	\$89,900,800	\$78,444,500	\$74,639,600	\$74,086,000
Residential	1,340,199,400	1,341,153,100	1,347,820,700	1,352,966,900	1,356,795,600	1,357,598,900	1,368,075,400	1,390,712,300	1,407,416,100	1,413,747,800
Commercial	335,639,500	339,697,300	344,750,000	401,929,100	424,132,100	425,402,300	424,620,800	428,621,800	444,248,400	446,742,200
Industrial	870,114,300	875,861,600	865,844,000	791,368,400	772,857,700	779,501,900	783,826,900	784,123,800	780,710,600	785,901,200
Apartment	68,529,500	66,828,500	66,734,600	71,475,900	66,276,500	66,085,200	65,749,300	65,727,500	67,154,000	68,339,100
Total Assessed Value	\$2,732,093,600	\$2,703,987,900	\$2,717,480,900	\$2,702,619,300	\$2,703,373,200	\$2,720,211,600	\$2,732,173,200	\$2,747,629,900	\$2,774,168,700	\$2,788,816,300
Public Utilities	3,725,308	3,757,557	3,943,779	4,067,026	4,535,744	4,101,474	4,298,874	5,159,106	4,803,534	4,881,400
Net Valuation Taxable	\$2,735,818,908	\$2,707,745,457	\$2,721,424,679	\$2,706,686,326	\$2,707,908,944	\$2,724,313,074	\$2,736,472,074	\$2,752,789,006	\$2,778,972,234	\$2,793,697,700

CITY OF LINDEN SCHOOL DISTRICT  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
LAST TEN CALENDAR YEARS  
UNAUDITED

Fiscal Year Ended June 30	Linden Board of Education			Overlapping Rates		Total Direct Overlapping Tax Rate
	Basic Rate <sup>a</sup>	General Obligation Debt Service	Total Direct	City of Linden	County	
2010	2.720		2.720	1.741	0.848	5.309
2011	2.813		2.813	1.819	0.898	5.530
2012	2.874		2.874	1.900	0.930	5.704
2013	2.941		2.941	2.002	0.992	5.935
2014	3.035		3.035	2.108	1.012	6.155
2015	3.148		3.148	2.162	0.967	6.277
2016	3.255		3.255	2.217	1.054	6.526
2017	3.347		3.347	2.297	1.094	6.738
2018	3.364		3.364	2.231	1.100	6.765
2019	3.446		3.446	2.301	1.140	6.887

Source: Municipal Tax Collector

<sup>a</sup> The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable

CITY OF LINDEN SCHOOL DISTRICT  
 PRINCIPAL PROPERTY TAX PAYERS  
 CURRENT YEAR AND TEN YEARS AGO  
 UNAUDITED

Taxpayer	2019				2010				
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value
Phillips 66 Company	\$ 259,912,500.00	1	9.500%	\$ 250,000,000.00	1	8.954%			
Merck & Co.	78,986,700.00	2	2.887%	109,739,700.00	2	3.931%			
Infineum USA LP	54,500,000.00	3	1.992%	63,152,200.00	3	2.262%			
Linden Development LLC (Duke Realty)	47,679,800.00	4	1.743%	24,700,000.00	4	0.885%			
PR II/ Gar Tremley Property LLC	43,973,600.00	5	1.607%	***		***			
Avation Market Place LLC	43,968,600.00	6	1.607%	43,988,600.00	4	1.576%			
Citigo Petroleum	39,332,500.00	7	1.438%	40,551,500.00	5	1.452%			
PSE& G	35,719,400.00	8	1.306%	36,146,000.00	6	1.295%			
Buckeye Pipeline	29,354,400.00	9	1.073%	28,914,800.00	7	1.036%			
Cogen Technologies	25,600,000.00	10	0.936%	30,600,000.00	7	1.096%			
Linden Plaza LLC				19,943,900.00	8	0.714%			
Total	\$ 659,027,500		24.089%	\$ 647,736,700		22.486%			

\*\*\* Not available  
 Source: Municipal Tax Assessor

CITY OF LINDEN SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS,  
UNAUDITED

<u>Fiscal Year Ended June 30,</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy</u>		<u>Collections in Subsequent Years</u>
		<u>Amount</u>	<u>Percentage of Levy</u>	
2019	\$ 94,215,916	\$ 94,215,916	100.00%	
2018	92,368,545	92,368,545	100.00%	
2017	89,814,375	89,814,375	100.00%	
2016	86,380,964	86,380,964	100.00%	
2015	84,115,176	84,115,176	100.00%	
2014	81,257,451	81,257,451	100.00%	
2013	79,664,168	79,664,168	100.00%	
2012	78,533,587	78,533,587	100.00%	
2011	77,779,082	77,779,082	100.00%	
2010	74,190,234	74,190,234	100.00%	

Source: District records including the Certificate and Report of School Taxes (A4F form)

Note: School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in is the amount voted upon or certified prior to the end of the school year.



CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	Governmental Activities					Total District	Percentage of Personal Income <sup>a</sup>	Per Capita <sup>a</sup>
	General Obligation Bonds	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)				
2010	\$	9,991,594.61	\$	9,991,594.61		9,991,594.61	N/A	N/A
2011		8,288,665.38		8,288,665.38		8,288,665.38	N/A	N/A
2012		6,534,058.54		6,534,058.54		6,534,058.54	N/A	N/A
2013		4,726,387.13		4,726,387.13		4,726,387.13	N/A	N/A
2014		3,410,000.00		3,410,000.00		3,410,000.00	N/A	N/A
2015		3,255,000.00		3,255,000.00		3,255,000.00	N/A	N/A
2016		3,095,000.00		3,095,000.00		3,095,000.00	N/A	N/A
2017		2,875,000.00		2,875,000.00		2,875,000.00	N/A	N/A
2018		2,710,000.00		2,710,000.00		2,710,000.00	N/A	N/A
2019		2,540,000.00		2,540,000.00		2,540,000.00	N/A	N/A

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF NET BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value <sup>a</sup> of Property	Per Capita <sup>b</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2010	-0-	-0-	-0-	0.00%	0.00
2011	-0-	-0-	-0-	0.00%	0.00
2012	-0-	-0-	-0-	0.00%	0.00
2013	-0-	-0-	-0-	0.00%	0.00
2014	-0-	-0-	-0-	0.00%	0.00
2015	-0-	-0-	-0-	0.00%	0.00
2016	-0-	-0-	-0-	0.00%	0.00
2017	-0-	-0-	-0-	0.00%	0.00
2018	-0-	-0-	-0-	0.00%	0.00
2019	-0-	-0-	-0-	0.00%	0.00

**Source: District records**

CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF DECEMBER 31, 2018  
UNAUDITED

<u>Governmental Unit</u>	<u>Net Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
City of Linden	\$64,840,231.50	100.000%	\$64,840,231.50
County of Union	587,410,875.64	8.311%	48,818,486.07
Subtotal, overlapping debt			<u>113,658,717.57</u>
City of Linden School District Direct Debt			<u>-</u>
Total direct and overlapping debt			<u><u>\$113,658,717.57</u></u>

Sources: Assessed value data used to estimate applicable percentages provided by the Union County Board of Taxation.  
Debt outstanding data provided by each governmental unit.

CITY OF LINDEN SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

Legal Debt Margin Calculation for Calendar Year 2018

		Equalized valuation basis
	2018	\$5,898,751,963.00
	2017	5,759,815,388.00
	2016	5,421,503,109.00
	[A]	<u>\$17,080,070,460.00</u>
Average equalized valuation of taxable property	[A/3]	\$5,693,356,820.00
Debt limit (4 % of average equalization value)	[B]	227,734,272.80
Total net debt applicable to limit	[C]	-
Legal debt margin	[B-C]	<u>\$227,734,272.80</u>

Calendar Year Ended June 30,	Debt Limit	Total net debt applicable to limit	Legal Debt Limit	Total net debt applicable to limit as a percentage of debt limit
2010	\$255,741,755.57		\$255,741,755.57	
2011	\$246,202,376.87		\$246,202,376.87	
2012	\$226,478,965.99		\$226,478,965.99	
2013	\$222,588,905.31		\$222,588,905.31	
2014	\$214,841,573.39		\$214,841,573.39	
2015	\$205,302,309.03		\$205,302,309.03	
2016	\$203,301,971.91		\$203,301,971.91	
2017	\$206,397,842.41		\$206,397,842.41	
2018	\$218,830,717.21		\$218,830,717.21	
2019	\$227,734,272.80		\$227,734,272.80	

Source: District records

Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

Source: CAFR report Kathy Gaylord/Pam Caporale

CITY OF LINDEN SCHOOL DISTRICT  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Year</u>	<u>Population</u>	<u>Personal Income</u>	<u>County of Union Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2009	39,432	\$1,980,984,816.00	50,238.00	10.10%
2010	40,587	2,085,684,756.00	51,388.00	9.60%
2011	40,685	2,176,891,610.00	53,506.00	10.90%
2012	40,830	2,231,318,670.00	54,649.00	10.60%
2013	41,056	2,253,522,784.00	54,889.00	9.30%
2014	41,340	2,369,030,040.00	57,306.00	7.30%
2015	41,631	2,501,565,159.00	60,089.00	5.80%
2016	42,282	2,613,365,856.00	61,808.00	5.10%
2017	42,395	2,730,789,135.00	64,413.00	4.80%
2018	42,538	**	**	**

Sources: Population information provided by the NJ Department of Labor and Workforce Development  
Personal income has been estimated based upon the municipal population and per capita personal income presented  
Per capita personal income by municipality estimate based upon the 2000 Census published by the US Bureau of  
Economic Analysis  
Unemployment data provided by the NJ Department of Labor and Workforce Development

\*\* Not Available

CITY OF LINDEN SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT AND TEN YEARS AGO  
UNAUDITED

Information was not available

CITY OF LINDEN SCHOOL DISTRICT  
 FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM  
 LAST TEN FISCAL YEARS  
UNAUDITED

Function/Program	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Instruction	572	535	522	515	454.5	456.1	420.5	433	486	505
Regular	195	206	204	198	198	188.5	170	177	155	180
Other special education	45	45	42	39	35	34.5	43.5	28	13	10
Vocational	12	12	12	12	12	10	10	10	9	12
Adult/continuing education programs				2	2	2	2	2	2	2
Support Services:										
Tuition	121	111	109	107	88	86	78.5	109	108	106
Student & instruction related services	5	5	4	4	4	5	5	6	6	6
General administration	52	51	55	51	54	45	38	39	21	21
School administrative services	21	20	19	18	18	25	22	23	20	20
Other administrative services	12	12	12.5	12.5	11	11	11	10	11	11
Central services	12	11	10	10	8	8	7	7	8	8
Administrative information technology	76	75	77	77	72	74	86	84	91	96
Plant operations and maintenance	2	2	1.5	1.5	2	2	2	2	2	2
Pupil transportation	17	14	13	12						29
Other support services										
Child Care	6	6	6	6	5	4	4			
<b>Total</b>	<b>1148</b>	<b>1105</b>	<b>1087</b>	<b>1065</b>	<b>963.5</b>	<b>951.1</b>	<b>899.5</b>	<b>930</b>	<b>932</b>	<b>1008</b>

Source: District Personnel Records

CITY OF LINDEN SCHOOL DISTRICT  
OPERATING STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Enrollment	6157	6037	5993	6011	6052	6020	5946	5906	6187	6301
Operating Expenditures	\$138,178,736	\$135,377,384	\$126,663,598	\$123,282,700	\$116,161,617	\$118,705,673	\$109,454,407	\$103,084,198	\$100,872,212	\$104,511,799
Cost per Pupil	\$17,475.00	\$16,948.00	\$14,055.00	\$13,767.00	\$15,807.00	\$15,478.00	\$15,348.00	\$13,325.00	\$12,775.00	\$12,987.00
Percentage Change	6.33%	20.58%	2.09%	-12.91%	2.13%	0.85%	15.18%	4.31%	-1.63%	9.65%
Teaching Staff	674	655	636	622	652	635	588	592	636	580
Pupil/Teacher Ratio - Elementary	8.04%	7.85%	8.31%	7.23%	7.53%	9.76%	10.31%	12.1	9.78	10.35
Pupil/Teacher Ratio - Middle School	8.71%	9.16%	10.10%	8.71%	8.33%	8.04%	8.40%	11.2	9.45	9.44
Pupil/Teacher Ratio - High School	8.33%	8.35%	9.09%	7.69%	7.69%	10.34%	9.75%	12.0	11.8	12.03
Average Daily Enrollment	6,192.74	6,075.99	6,039.74	5,967.39	6,012.42	5,955.50	5,805.40	6,003.60	5,951.09	6,063.90
Average Daily Attendance	5,833.75	5,728.09	5,700.93	5,664.22	5,696.67	5,708.50	5,649.20	5,745.40	5,624.10	5,714.60
% Change in Daily Enrollment	0.60%	0.60%	1.21%	-0.75%	0.96%	2.59%	-3.30%	0.88%	-1.86%	-1.55%
Student Attendance %	93.93%	94.27%	94.39%	94.92%	94.75%	95.85%	97.31%	95.70%	94.51%	94.24%

Sources: District records



CITY OF LINDEN SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

District Building	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Elementary</b>										
School 1										
Square Feet	71,750	71,750	71,750	71,750	71,750	71,750	71,750	71,750	71,750	66,950
Capacity (students)	371	371	371	371	371	371	371	371	371	371
Enrollment	430	449	449	437	446	407	390	294	292	402
School 2										
Square Feet	82,102	82,102	82,102	82,102	82,102	82,102	82,102	82,102	48,575	48,575
Capacity (students)	489	489	489	489	489	489	489	489	489	489
Enrollment	636	659	659	611	563	564	493	290	280	264
School 4										
Square Feet	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886
Capacity (students)	378	378	378	378	378	378	378	378	378	378
Enrollment	434	411	382	404	409	410	391	423	431	482
School 5										
Square Feet	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475
Capacity (students)	343	343	343	343	343	343	343	343	343	343
Enrollment	315	327	316	327	330	287	298	346	341	379
School 6										
Square Feet	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465
Capacity (students)	309	309	309	309	309	309	309	309	309	309
Enrollment	370	357	352	342	345	356	368	340	344	328
School 8										
Square Feet	71,220	71,220	71,220	43,720	43,720	43,720	43,720	43,720	43,720	43,720
Capacity (students)	361	361	361	361	361	361	361	361	361	361
Enrollment	348	324	328	294	289	298	317	330	322	310
School 9										
Square Feet	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550
Capacity (students)	300	300	300	300	300	300	300	300	300	300
Enrollment	341	345	343	358	362	373	358	389	386	399
School 10										
Square Feet	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290
Capacity (students)	306	306	306	306	306	306	306	306	306	306
Enrollment	270	261	274	280	280	272	279	361	345	369

CITY OF LINDEN SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b><u>Middle School</u></b>										
McManus School										
Square Feet	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772
Capacity (students)	669	669	669	669	669	669	669	669	669	669
Enrollment	686	727	700	613	613	661	691	706	739	696
Soehl School										
Square Feet	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140
Capacity (students)	762	762	762	762	762	762	762	762	762	762
Enrollment	679	640	586	623	630	627	660	694	731	687
<b><u>High School</u></b>										
Square Feet	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653
Capacity (students)	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396
Enrollment	1,695	1,626	1,670	1,758	1,726	1,765	1,754	1,781	1,799	1,924
<b><u>Other</u></b>										
Sunnyside Library/ Special Services										
Square Feet	11,536	11,536	11,136	11,136	11,136	11,136	11,136	11,136	11,136	11,136
Field House										
Square Feet	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400
Maintenance Garage										
Square Feet	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800
Administration building										
Square Feet	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264

Number of Schools at June 30, 2019  
Elementary = 8  
Middle School = 2  
High School = 1  
Other = 4

Source: District Facilities Office

CITY OF LINDEN - SCHOOL DISTRICT  
 SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES  
 LAST TEN FISCAL YEARS  
 UNAUDITED

Location	Building Code	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
High School and Academy	50	\$383,613.00	\$522,162.00	\$333,959.00	\$456,905.00	\$586,116.00	\$829,630.00	\$396,356.00	\$593,483.00	\$379,498.00	\$244,911.00
McManus Middle School	60	179,654.00	241,687.00	184,176.00	366,935.00	203,312.00	250,441.00	203,312.00	75,278.00	63,952.00	91,915.00
Soehl Middle School	70	383,519.00	479,546.00	215,089.00	252,044.00	349,855.00	775,756.00	451,329.00	99,030.00	87,738.00	227,378.00
School #1	80	127,258.00	119,502.00	75,536.00	98,683.00	97,060.00	148,523.00	97,060.00	65,630.00	53,666.00	48,523.00
School #2	90	79,283.00	143,345.00	98,623.00	75,967.00	82,522.00	232,176.00	225,853.00	247,709.00	109,665.00	57,783.00
School #4	115	86,705.00	59,502.00	86,485.00	63,876.00	67,329.00	52,806.00	67,329.00	217,038.00	207,664.00	50,083.00
School #5	120	102,456.00	71,458.00	69,689.00	175,947.00	62,318.00	255,646.00	567,704.00	245,760.00	114,176.00	55,646.00
School #6	130	109,689.00	73,502.00	99,074.00	49,047.00	97,060.00	236,509.00	97,060.00	426,975.00	416,541.00	55,295.00
School #8	150	89,469.00	63,502.00	124,642.00	261,065.00	68,719.00	60,436.00	348,719.00	53,811.00	37,732.00	60,436.00
School #9	160	105,233.00	75,502.00	53,499.00	112,774.00	71,060.00	82,382.00	71,060.00	447,161.00	74,302.00	82,382.00
School #10	170	109,283.00	73,502.00	67,301.00	62,521.00	72,065.00	112,636.00	272,065.00	78,659.00	68,050.00	62,309.00
Other Facilities	999	322,907.00	379,212.00	251,471.00	180,801.00	114,626.00	141,198.00	153,626.00	186,999.00	152,316.00	80,930.00
Grand Total		\$2,079,069.00	\$2,302,422.00	\$1,659,544.00	\$2,156,565.00	\$1,872,042.00	\$3,178,139.00	\$2,951,473.00	\$2,737,533.00	\$1,765,300.00	\$1,117,591.00

Source: District Records

CITY OF LINDEN SCHOOL DISTRICT  
INSURANCE SCHEDULE  
JUNE 30, 2019  
UNAUDITED

	<u>COVERAGE</u>	<u>DEDUCTIBLE</u>
New Jersey School Boards Association Insurance Group		
Educational Risk and Insurance Consortium - North (1)		
School Package Policy Declarations		
Property		
Blanket Real and Personal Property	\$500,000,000.00 Per occurrence	\$5,000.00 Per occurrence
Blanket Extra Expense	50,000,000.00	5,000.00 Per occurrence
Blanket Valuable Papers and Records	10,000,000.00	5,000.00 Per occurrence
Demolition and Increased Cost of Construction	25,000,000.00 Per occurrence	
Loss of Rents	Not covered	
Loss of Business Income/Tuition	Not covered	
Builder's Risk	10,000,000.00 Per occurrence	
Fire Department Service Charge	10,000.00	
Arson Reward	10,000.00	
Pollutant Cleanup and Removal	250,000.00	
Fine Arts	Not covered	
Flood Zones (SFHA)	25,000,000.00 Per occurrence/NJSBAIG annual aggregate	500,000.00 Per building 500,000.00 Per building contents
Accounts Receivable	250,000 Per occurrence	
All Other Flood Zones	75,000,000.00 Per occurrence/NJSBAIG annual aggregate	10,000.00 Per member/per occurrence
Earthquake		
	50,000,000.00 Per occurrence/NJSBAIG annual aggregate	
Terrorism		
	1,000,000.00 Per occurrence/NJSBAIG annual aggregate	
Electronic Data Processing		
Blanket Hardware /Software	6,000,000.00 Per occurrence	1,000.00 Per occurrence
Blanket Extra Expense	Included	
Coverage Extensions:		
Transit	25,000.00	
Loss of Income	10,000.00	
Terrorism	Included in Property	
Computer Virus	250,000.00 (10,000,000 NJSIG annual aggregate)	
Special Flood Hazard Area Flood Deductible		500,000.00 Per building content
All Other Flood Zones Deductible		10,000.00 Per member/per occurrence
Equipment Breakdown:		
Combined Single Limit per Accident for Property Damage and Business Income Sublimits:	1,000,000.00	5,000.00 Per accident for property damage
Property Damage	Included	
Off Premises Property Damage	1,000,000.00	
Business Income	Included	
Extra Expense	10,000,000.00	
Service Interruption	10,000,000.00	
Perishable Goods	1,000,000.00	
Data Restoration	1,000,000.00	
Contingent Business Income	1,000,000.00	
Demolition	1,000,000.00	
Ordinance or Law	1,000,000.00	
Expediting Expenses	1,000,000.00	
Hazardous Substances	1,000,000.00	
Newly Acquired Locations (60 days notice)	1,000,000.00	
Terrorism	Included	

CITY OF LINDEN SCHOOL DISTRICT  
INSURANCE SCHEDULE  
JUNE 30, 2019  
UNAUDITED

	<u>COVERAGE</u>	<u>DEDUCTIBLE</u>
Crime Coverage:		
Public Employee Dishonesty with Faithful Performance	\$250,000.00	\$1,000.00
Theft, Disappearance and Destruction-Loss of Money and Securities On and Off Premises	50,000.00	500.00
Theft, Disappearance and Destruction-Money Orders and Counterfeit Paper Currency	50,000.00	500.00
Forgery or Alteration	250,000.00	1,000.00
Computer Fraud	50,000.00	500.00
Public Officials Bond :	Not covered	Not covered
Comprehensive General Liability		
Bodily Injury and Property Damage	11,000,000.00 Per occurrence	1,000.00 each claim
Products and Completed Operations	11,000,000.00 Annual aggregate	
Sexual Abuse	11,000,000.00 Per occurrence	
	17,000,000.00 Annual NJSBAIG aggregate	
Personal Injury and Advertising Injury	11,000,000.00 Per occurrence/NJSBAIG annual aggregate	
Employee Benefits Liability	11,000,000.00 Per occurrence/NJSBAIG annual aggregate	1,000.00 each claim
Premises Medical Payments	10,000.00 Per accident	5,000.00 limit per person
Terrorism	1,000,000.00 Per occurrence/annual NJSBAIG aggregate	N/A
Liability		
Automobile (1)		
Combined Single Limit for Bodily Injury and Property Damage	11,000,000.00 Per accident	1,000.00
Symbol 6 Uninsured/ Underinsured Motorists-Private Passenger Auto	1,000,000.00 Combined Single Limit	
Symbol 6 Uninsured/ Underinsured Motorists-All Other Vehicles	15,000.00 Bodily Injury per Person	
	30,000.00 Bodily Injury per Accident	
	5,000.00 Property Damage per Accident	
Symbol 5 Personal Injury Protection (Including Pedestrians)	250,000.00	
Medical Payments	10,000.00 Private Passenger Vehicles	
	5,000.00 All other vehicles	
Terrorism	1,000,000.00 Per occurrence/annual NJSBAIG aggregate	
Physical Damage		
Symbol 7- Comprehensive		1,000.00
Symbol 7- Collision		1,000.00
Symbol 7- Hired Car Physical Damage \$110,000.00 Limit		1,000.00
Symbol 7- Replacement Cost	Not covered	
Garage Keepers	Included	
School Leaders Errors & Omissions Liability Policy		
Coverage A		
NJSIG	3,000,000.00 Each policy period	15,000.00 each claim
QBE Specialty Ins Co	1,000,000.00 Each policy period	
	3,000,000.00 Annual Aggregate	
Coverage B	100,000/300,000 Each claim/Each policy period	15,000.00 each claim

CITY OF LINDEN SCHOOL DISTRICT  
INSURANCE SCHEDULE  
JUNE 30, 2019  
UNAUDITED

	<u>COVERAGE</u>	<u>DEDUCTIBLE</u>
Workers Compensation and Employer's Liability Declarations Page(1)		
Bodily Injury by Accident	\$2,000,000.00 Each Accident	
Bodily Injury by Disease	2,000,000.00 Each Employee	
Bodily Injury by Disease	2,000,000.00 Aggregate Limit	
Student Accident- Mandatory		
Accidental Death and Dismemberment Benefits	Benefit Amount	
Loss of Life	10,000.00	
Loss of Two or More Hands and Feet	10,000.00	
Loss of Sight of Both Eyes	10,000.00	
Loss of One Hand or Foot and Sight of One Eye	10,000.00	
Loss of One Hand and Foot	5,000.00	
Loss of Sight in One Eye	5,000.00	
Loss of One Hand or Foot	5,000.00	
Loss of Thumb and Index Finger of Either Hand	500.00	
Loss of Life		
Accidental Medical/Dental Expense Benefit	25,000.00	Total Benefit
Student Accident- Catastrophic		
Accidental Death and Dismemberment Benefits	Benefit Amount	
Loss of Life	10,000.00	
Heart Failure	10,000.00	
Loss of Two or More Hands and Feet	20,000.00	
Loss of Sight of Both Eyes	20,000.00	
Loss of Hearing( in Both ears)	20,000.00	
Loss of One Hand and Foot	10,000.00	
Loss of One Hand or Foot and Sight of One Eye	10,000.00	
Loss of Speech	10,000.00	
Loss of Hearing in one Ear	10,000.00	
Loss of Sight in One Eye	10,000.00	
Loss of Thumb and Index Finger of Either Hand	5,000.00	
Total Maximum for all Accident Medical	5,000,000.00	
Public Officials' Bonds		
(3) Western Surety Company		
Business Administrator/Secretary/ Kathleen Gaylord	500,000.00	
Treasurer of School monies- Danny Robertozzi	500,000.00	

Source: District Records

**SINGLE AUDIT SECTION**



**SUPLEE, CLOONEY & COMPANY**

**CERTIFIED PUBLIC ACCOUNTANTS**

308 East Broad Street, Westfield, New Jersey 07090-2122

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL  
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF BASIC FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

We have audited, in accordance with the auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of City of Linden School District (the "District") as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's financial statements, and have issued our report thereon dated October 31, 2019.

***Internal Control Over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the City of Linden School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



# SUPLEE, CLOONEY & COMPANY

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

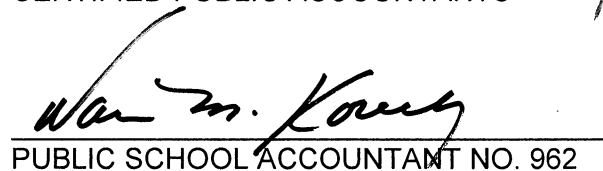
## ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## ***Purpose of This Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

October 31, 2019



**SUPLEE, CLOONEY & COMPANY**

CERTIFIED PUBLIC ACCOUNTANTS

308 East Broad Street, Westfield, New Jersey 07090-2122

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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE  
WITH REQUIREMENTS APPLICABLE TO MAJOR FEDERAL  
AND STATE FINANCIAL ASSISTANCE PROGRAMS AND WITH  
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY  
THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

***Report on Compliance for Each Major Federal and State Program***

We have audited the City of Linden School District's compliance with the types of compliance requirements described in the Federal *OMB Compliance Supplement* and the New Jersey *OMB State Grant Compliance Supplement* that could have a direct and material effect on each of the City of Linden School District's major federal and state programs for the year ended June 30, 2019. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the City of Linden School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (*Uniform Guidance*) and New Jersey *OMB 15-08*. Those standards, the Uniform Guidance and New Jersey *OMB 15-08* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the City of Linden School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

## SUPLEE, CLOONEY & COMPANY

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the City of Linden School District's compliance.

### ***Opinion on Each Major Federal and State Program***

In our opinion, the City of Linden School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

### ***Report on Internal Control Over Compliance***

Management of the City of Linden School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered City of Linden School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the *Uniform Guidance* and New Jersey *OMB 15-08*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City of Linden School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *Uniform Guidance* and State of New Jersey *OMB 15-08*. Accordingly, this report is not suitable for any other purpose.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

October 31, 2019

CITY OF LINDEN - SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

FEDERAL CFDA NUMBER	FEDERAL AWARD I.D. NUMBER	FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE	FEDERAL AWARD I.D. NUMBER	GRANT PERIOD	AWARD AMOUNT	BALANCE AT JUNE 30, 2018		CASH RECEIVED	BUDGETARY EXPENDITURES	(ACCOUNTS RECEIVABLE)	BALANCE AT JUNE 30, 2019	
						(ACCOUNTS RECEIVABLE) UNEARNED REVENUE	(ACCOUNTS RECEIVABLE) UNEARNED REVENUE				(ACCOUNTS RECEIVABLE) UNEARNED REVENUE	(ACCOUNTS RECEIVABLE) UNEARNED REVENUE
93.778	1905NU5MAP	U.S. Department of Health and Human Services General Fund Passed-through State Department of Education: Medical Assistance Program (SEMI)	7/1/2018	6/30/2019	\$ 252,968.49	\$	\$	\$ 252,968.49	\$ (252,968.49)	\$	\$	\$
84.010	S010A170030	U.S. Department of Education Passed-through State Department of Education: Special Revenue Fund: Title I, Part A Title I, Part A	9/1/2017	8/31/2018	1,358,817.96	\$	\$ 327,265.98	\$	\$ (1,261,946.52)	\$	\$	\$
84.010	S010A180030		9/1/2018	8/31/2019	1,547,266.00	\$	902,313.00	\$	\$	(359,633.52)	\$	\$
84.013	S013A170030	U.S. Department of Education Passed-through State Department of Education: Title I, Part A	9/1/2017	8/31/2018	183,902.00	\$	3,622.31	\$	\$ (8,230.95)	\$	\$	\$
84.013	S013A180030		9/1/2018	8/31/2019	28,358.00	\$	1,233,201.29	\$	(1,270,177.47)	(8,230.95)	\$	\$
84.367A	S367A170029	U.S. Department of Education Passed-through State Department of Education: Title II, Part A	9/1/2017	8/31/2018	323,682.00	\$	38,401.75	\$	\$ (273,363.37)	\$	\$	\$
84.367A	S367A180029		9/1/2018	8/31/2019	446,399.00	\$	217,162.00	\$	(273,363.37)	(56,201.37)	\$	\$
84.365A	S365A170030	U.S. Department of Education Passed-through State Department of Education: Title III	9/1/2017	8/31/2018	124,700.00	\$	15,244.14	\$	\$ (126,735.21)	\$	\$	\$
84.365A	S365A180030		9/1/2018	8/31/2019	166,450.00	\$	108,219.00	\$	\$ (18,516.21)	\$	\$	\$
84.365A	S365A170030	U.S. Department of Education Passed-through State Department of Education: Title III Immigrant	9/1/2017	8/31/2018	23,666.00	\$	3,799.46	\$	\$ (15,157.99)	\$	\$	\$
84.365A	S365A180030		9/1/2018	8/31/2019	32,240.00	\$	3,929.00	\$	(141,893.20)	(11,228.99)	\$	\$
84.424	S424A180031	U.S. Department of Education Passed-through State Department of Education: Title IV	9/1/2018	8/31/2019	5,530.00	\$	131,191.60	\$	(141,893.20)	(29,745.20)	\$	\$
84.027	S027A170100	Special Education Cluster I.D.E.A., Part B	9/1/2017	8/31/2018	1,483,898.00	\$	418,826.31	\$	\$ (0.00)	\$	\$	\$
84.027	S027A170100		9/1/2018	8/31/2019	1,526,771.00	\$	1,020,233.00	\$	(1,479,502.90)	(469,269.90)	\$	\$
84.173	HT73A170114	U.S. Department of Education Passed-through State Department of Education: I.D.E.A., Part B, Pre School	9/1/2017	8/31/2018	38,996.00	\$	11,017.00	\$	\$ (40,841.00)	\$	\$	\$
84.173	HT73A170114		9/1/2018	8/31/2019	40,841.00	\$	28,059.00	\$	(1,520,343.90)	(12,782.00)	\$	\$
84.287C	S287C170030	U.S. Department of Education Passed-through State Department of Education: 21 Century Teaching	9/1/2017	8/31/2018	425,000.00	\$	72,534.14	\$	\$ (483,262.31)	\$	\$	\$
84.287C	S287C170030		9/1/2018	8/31/2019	500,000.00	\$	362,612.51	\$	(120,649.80)	\$	\$	\$
84.287C	S287C170030	U.S. Department of Education Passed-through State Department of Education: 21 Century Teaching Supplemental	9/1/2017	8/31/2018	35,000.00	\$	4,994.35	\$	\$ (25,770.59)	(3,250.59)	\$	\$
84.287C	S287C170030		9/1/2018	8/31/2019	35,000.00	\$	22,520.00	\$	(509,032.90)	(123,900.39)	\$	\$
84.002	V002A180031	Adult Education Total Special Revenue Fund	9/1/2017	8/31/2018	90,313.00	\$	\$	\$	\$	\$	\$	\$
						\$	(895,705.44)	\$	(3,718,285.16)	(1,050,396.65)	\$	\$
10.553	181NJ304N1099	Enterprise Fund: U.S. Department of Agriculture Passed-through State Department of Education: Child Nutrition Cluster School Breakfast Program	7/1/2017	6/30/2018	257,669.00	\$	20,908.34	\$	\$ (252,313.34)	\$	\$	\$
10.553	191NJ304N1099		7/1/2018	6/30/2019	252,313.34	\$	235,648.53	\$	\$ (16,664.81)	\$	\$	\$
10.555	181NJ304N1099	National School Lunch Program National School Lunch Program	7/1/2017	6/30/2018	1,564,519.45	\$	101,589.55	\$	\$ (1,667,816.17)	\$ (80,156.85)	\$	\$
10.555	191NJ304N1099		7/1/2018	6/30/2019	1,667,816.17	\$	1,587,659.32	\$	\$ (11,267.62)	\$ (263.90)	\$	\$
10.555	181NJ304N1099	After School Snack Program After School Snack Program	7/1/2017	6/30/2018	13,502.72	\$	56.32	\$	\$ (11,267.62)	\$	\$	\$
10.555	191NJ304N1099		7/1/2018	6/30/2019	11,267.62	\$	11,003.72	\$	\$ (39,970.00)	\$ (20,000.00)	\$	\$
10.579	181NJ354N8103	Equipment Program	7/1/2017	6/30/2018	39,970.00	\$	19,970.00	\$	\$ (5,838.15)	\$ (6,903.15)	\$	\$
10.555	181NJ304N1099	Food Distribution Program Food Distribution Program	7/1/2017	6/30/2018	230,206.71	\$	251,439.79	\$	(244,536.64)	6,903.15	\$	\$
10.555	191NJ304N1099		7/1/2018	6/30/2019	251,439.79	\$	2,228,275.57	\$	(2,221,741.92)	(117,085.56)	\$	\$
		Total Enterprise Fund			\$	\$	(116,716.06)	\$	(2,221,741.92)	(117,085.56)	\$	\$
		Total Federal Financial Assistance			\$	\$	(1,012,421.50)	\$	(6,192,995.57)	(1,167,484.21)	\$	\$

The accompanying notes to the financial statements are an integral part of this statement.

CITY OF LINDEN - SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

STATE GRANTOR/PROGRAM TITLE General Fund:	GRANT OR STATE PROJECT NUMBER	GRANT PERIOD	AWARD AMOUNT	BALANCE AT JUNE 30, 2018		CARRYOVER/ (WALKOVER) AMOUNT	CASH RECEIVED	BUDGETARY EXPENDITURES	ADJUSTMENTS/ REPAYMENT OF PRIOR YEARS BALANCES	BALANCE AT JUNE 30, 2019		MEMO CUMULATIVE TOTAL EXPENDITURES
				(ACCOUNTS RECEIVABLE)	UNEARNED REVENUE					(ACCOUNTS RECEIVABLE)	UNEARNED REVENUE	
State Aid Cluster												
Equalization Aid	19-495-034-5120-078	7/1/2018 6/30/2019	\$ 19,002,542.00	\$	\$	\$	\$ 17,113,546.19	\$ (19,002,542.00)	\$ 1,888,995.81	\$	\$	\$ 19,002,542.00
Equalization Aid	19-495-034-5120-078	7/1/2017 6/30/2018	\$ 18,742,418.00	\$	\$	\$	\$ 4,659,475.80	\$ (1,869,475.80)	\$ 514,268.81	\$	\$	\$ 18,742,418.00
Special Education	19-100-034-5120-089	7/1/2018 6/30/2019	\$ 5,173,982.00	\$	\$	\$	\$ 347,166.10	\$ (5,173,982.00)	\$ 201,424.21	\$	\$	\$ 5,173,982.00
Special Education	19-100-034-5120-089	7/1/2017 6/30/2018	\$ 3,637,033.00	\$	\$	\$	\$ 1,825,178.79	\$ (2,026,603.00)	\$ 40,742.70	\$	\$	\$ 3,637,033.00
Security Aid	19-495-034-5120-084	7/1/2018 6/30/2019	\$ 2,026,603.00	\$	\$	\$	\$ 40,742.70	\$ (5,774.00)	\$ (5,774.00)	\$	\$	\$ 2,026,603.00
Security Aid	19-495-034-5120-084	7/1/2017 6/30/2018	\$ 407,427.00	\$	\$	\$	\$ 5,774.00	\$ (5,774.00)	\$ (5,774.00)	\$	\$	\$ 407,427.00
PARCC Readiness Aid	19-495-034-5120-098	7/1/2017 6/30/2018	\$ 57,740.00	\$	\$	\$	\$ 5,774.00	\$ (5,774.00)	\$ (5,774.00)	\$	\$	\$ 57,740.00
Per Pupil Growth Aid	19-495-034-5120-097	7/1/2017 6/30/2018	\$ 57,740.00	\$	\$	\$	\$ 5,774.00	\$ (5,774.00)	\$ (5,774.00)	\$	\$	\$ 57,740.00
Professional Learning Community Aid	19-495-034-5120-101	7/1/2017 6/30/2018	\$ 57,890.00	\$	\$	\$	\$ 25,873,159.77	\$ (26,203,127.00)	\$ 329,967.23	\$	\$	\$ 57,890.00
Total State Aid Cluster			\$ 1,068,441.00	\$	\$	\$	\$ 962,171.43	\$ (1,068,441.00)	\$ 106,269.57	\$	\$	\$ 1,068,441.00
Categorical Transportation Aid	19-100-034-5120-014	7/1/2017 6/30/2018	\$ 231,526.00	\$	\$	\$	\$ 23,152.60	\$ (23,152.60)	\$ (23,152.60)	\$	\$	\$ 231,526.00
Extraordinary Aid	19-100-034-5120-473	7/1/2017 6/30/2018	\$ 929,443.00	\$	\$	\$	\$ 707,170.00	\$ (929,443.00)	\$ (929,443.00)	\$	\$	\$ 929,443.00
Extraordinary Aid	19-100-034-5120-473	7/1/2017 6/30/2018	\$ 707,170.00	\$	\$	\$	\$	\$	\$	\$	\$	\$ 707,170.00
Non Public Transportation	19-495-034-5120-044	7/1/2018 6/30/2019	\$ 52,722.00	\$	\$	\$	\$	\$ (52,722.00)	\$	\$	\$	\$ 52,722.00
Non Public Transportation	19-495-034-5120-044	7/1/2017 6/30/2018	\$ 56,261.00	\$	\$	\$	\$ 56,261.00	\$	\$	\$	\$	\$ 56,261.00
On-behalf TPAF Pension Contributions	19-495-034-5084-003	7/1/2018 6/30/2019	\$ 9,148,335.00	\$	\$	\$	\$ 9,148,335.00	\$ (9,148,335.00)	\$	\$	\$	\$ 9,148,335.00
On-behalf TPAF Non-Contributory Insurance	19-495-034-5084-003	7/1/2018 6/30/2019	\$ 191,499.00	\$	\$	\$	\$ 191,499.00	\$ (191,499.00)	\$	\$	\$	\$ 191,499.00
On-behalf TPAF Post Retirement Medical Contributions	19-495-034-5084-003	7/1/2018 6/30/2019	\$ 4,236,534.00	\$	\$	\$	\$ 4,236,534.00	\$ (4,236,534.00)	\$	\$	\$	\$ 4,236,534.00
On-behalf TPAF Long Term Liability Insurance	19-495-034-5084-003	7/1/2018 6/30/2019	\$ 9,094.00	\$	\$	\$	\$ 9,094.00	\$ (9,094.00)	\$	\$	\$	\$ 9,094.00
Reimbursed TPAF Social Security Contributions	19-100-034-5095-051	7/1/2018 6/30/2019	\$ 3,798,531.25	\$	\$	\$	\$ 3,798,531.25	\$ (3,798,531.25)	\$	\$	\$	\$ 3,798,531.25
Total State Department of Education - General Fund			\$ (765,431.00)	\$	\$	\$	\$ -45,008,957.05	\$ (45,637,726.25)	\$ 413,084.20	\$	\$	\$ -45,008,957.05
State Department of Education												
Special Revenue Fund:												
Preschool Education Aid	19-495-034-5120-086	7/1/2019 6/30/2019	\$ 3,223,168.00	\$	\$	\$	\$ 3,050,852.20	\$ (3,127,479.52)	\$ 322,316.80	\$	\$	\$ 3,127,479.52
Preschool Education Aid	19-495-034-5120-086	7/1/2017 6/30/2018	\$ 3,615,959.00	\$	\$	\$	\$ 293,092.60	\$ (293,092.60)	\$	\$	\$	\$ 3,178,030.54
Non Public Home Instruction	19-100-034-5120-067	7/1/2017 6/30/2018	\$ 6,323.00	\$	\$	\$	\$ 6,323.00	\$ (6,323.00)	\$	\$	\$	\$ 6,323.00
Non Public English as Second Language	19-100-034-5120-067	7/1/2017 6/30/2018	\$ 2,895.00	\$	\$	\$	\$ 2,895.00	\$ (2,895.00)	\$	\$	\$	\$ 2,895.00
Non Public Handicapped Transportation Aid	19-100-034-5120-067	7/1/2017 6/30/2018	\$ 4,868.00	\$	\$	\$	\$ 4,868.00	\$ (4,868.00)	\$	\$	\$	\$ 4,868.00
Non Public Handicapped Transportation Aid	19-100-034-5120-067	7/1/2017 6/30/2018	\$ 45,783.00	\$	\$	\$	\$ 22,843.00	\$ (29,054.62)	\$	\$	\$	\$ 22,843.00
Non Public Compensatory Education	19-100-034-5120-067	7/1/2017 6/30/2018	\$ 22,843.00	\$	\$	\$	\$ 6,916.94	\$ (6,916.94)	\$	\$	\$	\$ 22,843.00
Non Public Examination & Classification	19-100-034-5120-066	7/1/2018 6/30/2019	\$ 9,238.00	\$	\$	\$	\$ 2,379.00	\$ (5,134.54)	\$	\$	\$	\$ 9,238.00
Non Public Examination & Classification	19-100-034-5120-066	7/1/2017 6/30/2018	\$ 7,930.00	\$	\$	\$	\$ 4,325.76	\$ (4,325.76)	\$	\$	\$	\$ 7,930.00
Non Public Supplemental Instruction	19-100-034-5120-066	7/1/2018 6/30/2019	\$ 2,979.00	\$	\$	\$	\$ 8,342.00	\$ (8,342.00)	\$	\$	\$	\$ 2,979.00
Non Public Supplemental Instruction	19-100-034-5120-066	7/1/2017 6/30/2018	\$ 2,650.00	\$	\$	\$	\$ 2,678.00	\$ (2,678.00)	\$	\$	\$	\$ 2,650.00
Non Public Corrective Speech	19-100-034-5120-070	7/1/2018 6/30/2019	\$ 8,342.00	\$	\$	\$	\$ 8,342.00	\$ (8,342.00)	\$	\$	\$	\$ 8,342.00
Non Public Corrective Speech	19-100-034-5120-070	7/1/2017 6/30/2018	\$ 3,182.00	\$	\$	\$	\$ 3,096.00	\$ (3,182.00)	\$	\$	\$	\$ 3,182.00
Non Public Nursing	19-100-034-5120-373	7/1/2018 6/30/2019	\$ 3,096.00	\$	\$	\$	\$ 12,900.00	\$ (6,450.00)	\$	\$	\$	\$ 3,096.00
Non Public Technology	19-100-034-5120-373	7/1/2018 6/30/2019	\$ 12,900.00	\$	\$	\$	\$ 6,450.00	\$ (6,450.00)	\$	\$	\$	\$ 12,900.00
Non Public Security	19-100-034-5120-509	7/1/2017 6/30/2018	\$ 4,711.00	\$	\$	\$	\$ 4,711.00	\$ (4,711.00)	\$	\$	\$	\$ 4,711.00
Non Public Security	19-100-034-5120-509	7/1/2017 6/30/2018	\$ 4,711.00	\$	\$	\$	\$ 27,280.00	\$ (27,280.00)	\$	\$	\$	\$ 4,711.00
Non Public Textbooks	19-100-034-5120-064	7/1/2017 6/30/2018	\$ 4,592.00	\$	\$	\$	\$ 4,592.00	\$ (4,592.00)	\$	\$	\$	\$ 4,592.00
Anti Bullying Bill of Rights Act- PY CO	Not available	7/1/2016 6/30/2017	\$ 27,280.00	\$	\$	\$	\$ 27,280.00	\$ (27,280.00)	\$	\$	\$	\$ 27,280.00
One Step Beyond Exemplary Program Revo.	Not available	7/1/2016 6/30/2017	\$ 5.63	\$	\$	\$	\$ 5.63	\$ (5.63)	\$	\$	\$	\$ 5.63
Total State Dept. of Ed. - Special Revenue Fund			\$ (761.25)	\$	\$	\$	\$ -464,950.09	\$ (3,152,366.21)	\$ (45,215.86)	\$	\$	\$ -464,950.09
State Department of Health and Senior Services												
Special Revenue Fund:												
Rebel School Based Tobacco Prevention Program	18-100-010-3350-023	7/1/2017 6/30/2018	\$ 298.00	\$	\$	\$	\$ 298.00	\$ (298.00)	\$	\$	\$	\$ 298.00
Rebel School Based Tobacco Prevention Program	19-100-010-3350-023	7/1/2017 6/30/2019	\$ 36,772.45	\$	\$	\$	\$ 34,995.86	\$ (36,772.45)	\$	\$	\$	\$ 36,772.45
Total State Dept. of Health and Senior Services			\$ (761.25)	\$	\$	\$	\$ -465,248.09	\$ (3,152,366.21)	\$ (45,215.86)	\$	\$	\$ -465,248.09
Total Special Revenue Fund			\$ (761.25)	\$	\$	\$	\$ -465,248.09	\$ (3,152,366.21)	\$ (45,215.86)	\$	\$	\$ -465,248.09
State Department of Agriculture												
Enterprise Fund:												
National School Lunch Program (State Share)	18-100-010-3350-023	7/1/2017 6/30/2018	\$ 35,833.56	\$	\$	\$	\$ 2,320.95	\$ (2,320.95)	\$	\$	\$	\$ 35,833.56
National School Lunch Program (State Share)	19-100-010-3350-023	7/1/2017 6/30/2019	\$ 36,772.45	\$	\$	\$	\$ 34,995.86	\$ (36,772.45)	\$	\$	\$	\$ 36,772.45
Total State Department of Agriculture - Enterprise Fund			\$ (2,320.95)	\$	\$	\$	\$ -37,319.83	\$ (36,772.45)	\$ (1,773.57)	\$	\$	\$ -37,319.83
Total State Financial Assistance Subject to OMB 15-08			\$ (766,513.20)	\$	\$	\$	\$ -465,248.09	\$ (4,826,864.91)	\$ 367,868.34	\$	\$	\$ -465,248.09
Less: On-Behalf amounts not utilized for determination of Major Programs:			\$	\$	\$	\$	\$ 9,148,335.00	\$ (9,148,335.00)	\$	\$	\$	\$ 9,148,335.00
On-behalf TPAF Pension Contributions			\$	\$	\$	\$	\$ 4,236,534.00	\$ (4,236,534.00)	\$	\$	\$	\$ 4,236,534.00
On-behalf TPAF Post Retirement Medical Contributions			\$	\$	\$	\$	\$ 9,094.00	\$ (9,094.00)	\$	\$	\$	\$ 9,094.00
On-behalf TPAF Long Term Disability Insurance			\$	\$	\$	\$	\$ 35,063,009.13	\$ (35,432,901.91)	\$	\$	\$	\$ 35,063,009.13
Total State Financial Assistance Subject to Single Audit			\$	\$	\$	\$	\$ 35,063,009.13	\$ (35,432,901.91)	\$	\$	\$	\$ 35,063,009.13

The accompanying notes to the financial statements are an integral part of this statement.

**City of Linden School District**  
**Notes to the Schedules of Expenditures of Federal Awards**  
**and State Financial Assistance**  
**Year Ended June 30, 2019**

**NOTE 1: GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state activity of the Board of Education, Linden School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from the federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2: BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exceptions of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 of the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of the Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10 percent *de minimis* indirect cost rate as allowed under Uniform Guidance.

**NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedule (RSI) are presented for the general fund and special revenue fund to demonstrate finance-regulated legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The General fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

**City of Linden School District**  
**Notes to the Schedules of Expenditures of Federal Awards**  
**and State Financial Assistance**  
**Year Ended June 30, 2019**

**NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONTINUED)**

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$413,084.20) for the general fund. The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$84,460.35) for the special revenue fund. See the notes to the required supplementary information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Federal awards and state financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 252,968.49	\$ 45,224,642.05	\$ 45,477,610.54
Special Revenue Fund	3,628,428.81	3,007,762.21	6,636,191.02
Food Service Fund	<u>2,221,741.92</u>	<u>36,772.45</u>	<u>2,258,514.37</u>
	\$ 6,103,139.22	\$ 48,269,176.71	\$ 54,372,315.93
Local Share of Preschool Education Program		150,000.00	150,000.00
GAAP Adjustment	<u>89,856.35</u>	<u>407,688.20</u>	<u>497,544.55</u>
Total Awards and Financial Assistance	<u>\$ 6,192,995.57</u>	<u>\$ 48,826,864.91</u>	<u>\$ 55,019,860.48</u>

**NOTE 4: RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5: OTHER**

Revenues and expenditures reported in the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF pension contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2019. TPAF Social Security contributions represent the amount reimbursed by the state for the employer's share of Social Security contributions for TPAF members for the year ended June 30, 2019.

**City of Linden School District**  
**Union County, New Jersey**  
**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2019**

**Section I – Summary of Auditor’s Results**

**Financial Statements**

- |     |  |            |
|-----|--|------------|
| (1) | Type of Auditor’s Report Issued:   | Unmodified |
| (2) | Internal Control Over Financial Reporting:   |            |
|     | (a) Material weakness(es) identified?  | No         |
|     | (b) Significant deficiencies identified that are not considered to be material weaknesses? | No         |
| (3) | Noncompliance material to the basic financial Statements noted?                            | No         |

**Federal Awards**

- |     |  |              |
|-----|--|--------------|
| (1) | Internal Control Over Major Federal Programs:  |              |
|     | (a) Material weaknesses identified?  | No           |
|     | (b) Significant deficiencies identified that are not considered to be material weaknesses?                             | No           |
| (2) | Type of Auditor’s Report issued on compliance for major federal Programs:  | Unmodified   |
| (3) | Any audit findings disclosed that are required to be reported in accordance with 2CFR 200.516a of the Uniform Guidance | No           |
| (4) | Identification of Major Federal Program(s):  |              |
|     | <u>Program</u>   | <u>CFDA</u>  |
|     | Title I, Part A  | 84.010       |
|     | 21 Century Teaching  | 84.287C      |
| (5) | Dollar Threshold used to distinguish between type A and Type B programs?   | \$750,000.00 |
| (6) | Auditee qualified as a low-risk auditee under the Uniform Guidance?  | Yes          |



City of Linden School District  
Union County, New Jersey

Schedule of Findings and Questioned Costs  
For the Fiscal Year Ended June 30, 2019

**Section I – Summary of Auditor’s Results (Continued)**

**State Program(s)**

- |     |  |                     |
|-----|--|---------------------|
| (1) | Internal Control Over Major State Programs:  |                     |
|     | (a) Material weaknesses identified?  | No                  |
|     | (b) Significant that are not considered to be material weaknesses?   | No                  |
| (2) | Type of Auditor’s Report issued on compliance for major state program(s)?  | Unmodified          |
| (3) | Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular 15-08 and listed in Section III of this schedule? | No                  |
| (4) | Identification of Major State Program(s):  |                     |
|     | <u>Program</u>   | <u>Grant Number</u> |
|     | State Aid Cluster  | 19-495-034-5120-078 |
|     | Categorical Transportation Aid   | 19-495-034-5120-014 |
|     | Extraordinary Aid  | 19-100-034-5120-473 |
| (5) | Dollar Threshold used to distinguish between type A and Type B programs?   | \$1,062,905.00      |
| (6) | Auditee qualified as a low-risk auditee?   | Yes                 |

**City of Linden School District**  
**Union County, New Jersey**

**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2019**

**Section II – Financial Statement Audit – Reported Findings Under Government Auditing Standards**

**Internal Control Findings**

None Reported

**Compliance Findings**

None Reported

**Section III – Findings and Questioned Costs Relative to Major Federal and State Programs**

Federal Programs – None Reported

State Programs – None Reported

**City of Linden School District**  
**Union County, New Jersey**  
**Summary Schedule of Prior Audit Findings**

**Status of Prior Year Audit Findings**

None

