

LITTLE FALLS
BOARD OF EDUCATION
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Little Falls, New Jersey

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

of the

Little Falls Board of Education

Little Falls, New Jersey

For The Fiscal Year Ended June 30, 2019

Prepared by

Business Office

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INTRODUCTORY SECTION

**Little Falls Board of Education
32 Stevens Ave.
Little Falls School #1
Little Falls, New Jersey 07424**

Honorable President and
Members of the Board of Education
Little Falls School District
Little Falls, New Jersey

Dear Board Members:

The Comprehensive Annual Financial Report of the Little Falls Township School District (the "District") for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this Report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The Introductory Section includes this Transmittal Letter, the District's Organizational Chart and a list of principal officials. The Financial Section includes the basic financial statements and schedules, as well as the auditors' report thereon. The Statistical Section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual Single Audit in conformity with the provisions of the Single Audit Act of 1984 and the U.S. Uniform Guidance, and the state Treasury Letter 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this Single Audit, including the auditors' report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the Single Audit section of this report.

REPORTING ENTITY AND ITS SERVICES: Little Falls Township School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB Statement No. 14. All funds of the District are included in this Report. The Little Falls Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 8. These include Regular, as well as Special Education including Preschool Inclusive. The District completed the 2018/2019 fiscal year with a student enrollment of 885 students, which is a 7 student decrease from the previous year's enrollment.

REPORTING ENTITY AND ITS SERVICES: (Continued)

The following details the changes in the student enrollment of the District over the last ten years:

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2018-2019	885	(0.7)
2017-2018	892	0.7
2016-2017	885	(1.0)
2015-2016	894	(0.6)
2014-2015	900	(2.2)
2013-2014	920	1.4
2012-2013	907	(.10)
2011-2012	916	(2.4)
2010-2011	938	0.01
2009-2010	931	1.09

ECONOMIC CONDITION AND OUTLOOK: The Little Falls Township is located in northeastern Passaic County, New Jersey. It is bordered on the north by Totowa, Wayne, and Woodland Park, on the east by Clifton, on the south by Montclair and Cedar Grove, and on the west by North Caldwell and Fairfield.

School # 1 serves the needs of students in Grades Five through Eight, as well as having self-contained LLD classrooms. School #1 currently houses approximately 380 students.

School #2 serves Pre-Kindergarten through Grade Two students and has self-contained LLD classes. The total enrollment for School #2 is approximately 317 students.

School #3 serves Grades 3 and 4 and has one self-contained special education classes serving LLD. School #3 houses approximately 182 students.

The Little Falls Township School District is governed by a nine-member Board of Education elected by the voters. It should be noted here, that on January 17, 2012, Chapter 202 of the Laws, P.L. 2011, was approved and pursuant to the Law, the Board of Education has moved its annual election of members to the General Election date in November with its Organization to be held in the first week of January. No vote on Budgets will be required if the tax increase does not exceed 2%.

Facility interior and exterior needs continue to be of concern. Through proper planning and aggressive negotiations by the Board, the District was able to again increase the Capital Reserve Account prior to the June 30, 2019 fiscal year-end. The prior implementation of 1.5% employee contribution towards the cost of their medical insurance benefit continues to provide budget relief and indeed with the implementation of P.L. 2011, c. Chapter 78, which became effective June 28, 2011, employees, will be “phased in” for greater contributions.

We currently have in excess of sixty-eight (68) students on roll in self-contained Special Education in three (3) LLD classrooms at School #2, one (1) at School #3 and two (2) LLD classrooms at School #1 and a Preschool Program at School #2. These Programs have successfully passed Special Education monitoring and continue to meet the needs of Little Falls residents. We expect to continue to offer recommended ABA Behaviorist support and all mandated programs in compliance with State and Federal codes, while analyzing the costs of these offering, in an effort to create improvement in the classroom while creating possible efficiencies.

MAJOR INITIATIVES:

The Little Falls Board of Education continues to refurbish its facilities. During the summer of 2018 the district built an additional parking lot at School #2. A retaining wall, sidewalks, and two monument signs were also installed at School #2.

Safety and Security continues to be a top priority; the district installed additional cameras, blue lights, and speaker systems in 2018-2019. The Little Falls Police Department now have substations in each of our three schools.

Communication with the public does not end with the website. The Superintendent continues to use Twitter and Instagram accounts to update followers on activities in the schools. Email blasts go home every week with important announcements. A regular newsletter written by the Superintendent is distributed to the public so people are aware of the accomplishments in district. The Parent Portal and Google Classroom are also being used for communication and collaboration. Additionally, in 2018-2019 we wrote articles to be published in Little Falls Magazine. This allowed us to communicate with the community at large.

There continues to be opportunities for learning outside the classroom for all stakeholders. The Superintendent hosts Talk A'Lattes both during the day and at night these provide opportunities for parents and teachers to collaborate on raising children in a responsible way so they will become productive citizens. Topics included Math, HIB training, transition in high school. STEA and Maker Fairs were introduced in 2018/2019.

Increased use of technology continues to be a priority focus in the district. The 1:1 goal of Ipads in School #2 Chromebooks in School #1 was achieved at the start of the 2017/2018 School year. 1:1 Chromebooks in School #3 was achieved in 2018/2019.

Competitive 21st century learning skills are mandatory for all students. All three school buildings have STEAM classrooms. Students have access to 3D Printers, OSMOS, Document Cameras, a NAO Robot, Google Classroom, and an AV Rover.

Electives continue in the middle school for all grades 5 through 8. Programs include but not limited to Fitness for Life, Battle of the Books, Digital World, Creative Writing, Music Appreciation, Studio Art, Coding, STEAM, Sport Math, and Photography.

The district continues to expand support and enhance programs and instruction for all levels of learners. A Literacy Coach was hired in 2017-2018. The Gifted and Talented classes in grades 4-8 attend County competitions. The teaching staff has completed Orton Gillingham training. Students in Grade 8 have the opportunity to take Italian I, STEM, and Computer Science Discovery at PV High School.

The entire staff has been trained on LinkIT. This initiative helps drive student achievement and success. It affords staff the opportunity to quickly and effectively differentiate instruction.

The need to update curriculum based on evolving state and national standards is challenging. The staff is using ATLAS. Teachers are able to collaborate in person and digitally to update curriculum maps as well as scope and sequence. They are uploaded to our website through ATLAS for parents and guardians to interact with at their convenience. The district continues to work with the Little Falls Educational Foundation. The Foundation fundraises to supplement programs in each school. Competitive grants were submitted by teaching staff members for consideration. The Foundation selected the submissions that most closely work with the district's plans for its programs. Twenty-Nine grants were approved with a total award of \$9,900. Along with the teaching staff grants the Foundation sponsored a "one book, one school" initiative at School #1 and School #2. At School #3 the Foundation sent our 4th graders to a Broadway Play.

INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's Single Audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated Budget. Annual appropriated Budgets are adopted for the General, Special Revenue and Debt Service Funds. The final Budget amount as amended for the fiscal year is reflected in the Financial Section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2019.

CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability, comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. We participate in the NJSBAIG, thru the ERIC-West sub fund.

OTHER INFORMATION: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci, & Higgins, LLP, Certified Public Accountants, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1984 as amended by U.S Uniform Guidance and State Treasury Circular Letter 15-08. The auditors' report on the basic financial statements and combining and individual fund statements and schedules is included in the Financial Section of this report. The auditors' reports related specifically to the Single Audit are included in the Single Audit section of this report.

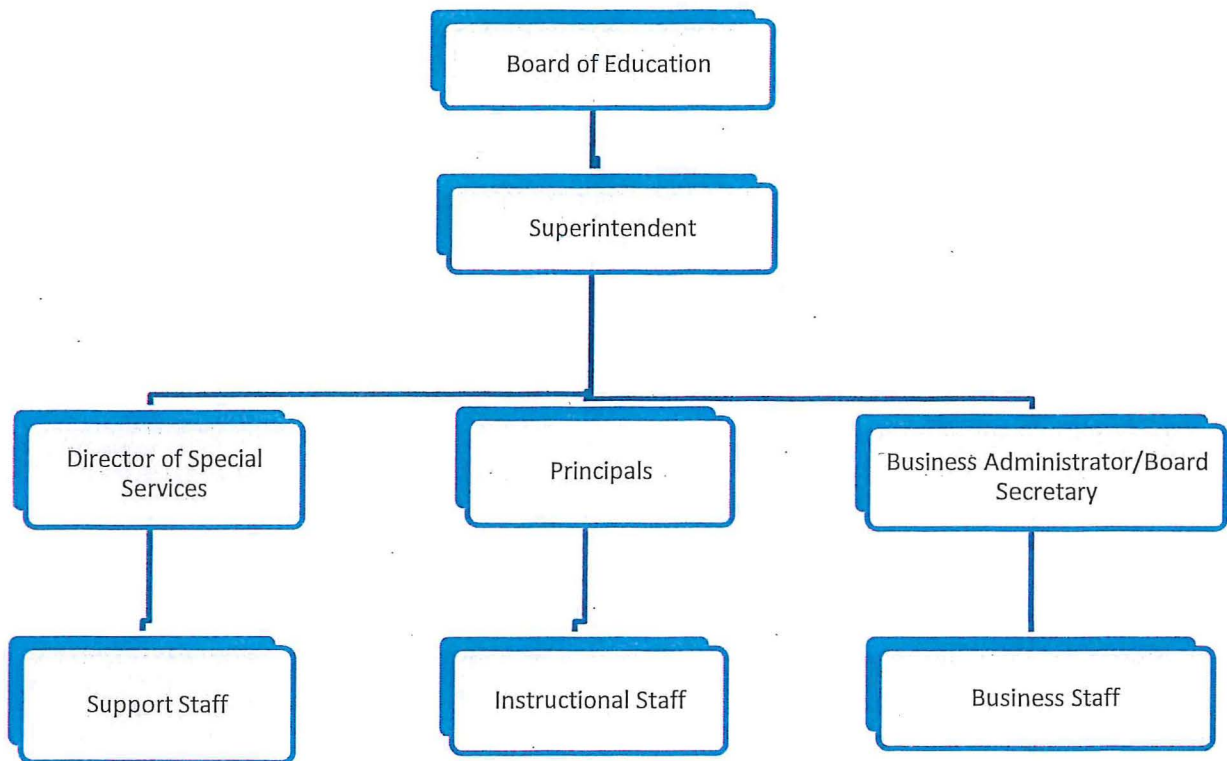
ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Little Falls Township School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



Carol Delsandro
School Business Administrator/Board Secretary
November 22, 2019

Little Falls Board of Education
Organizational Chart
2018-2019



**LITTLE FALLS BOARD OF EDUCATION
LITTLE FALLS, NEW JERSEY**

**ROSTER OF OFFICIALS
JUNE 30, 2019**

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Michael Russo, President	2020
Thomas Breitwieser, Vice President	2019
Lauren Verdi	2021
Douglas Jandoli	2021
Rachel Capizzi	2020
Fred Demarco	2021
Diana Kribs	2019
Michael Murphy	2020
Michael O'Neil	2019

Other Officials

Mrs. Tracey Marinelli, Superintendent

Mrs. Carol Delsandro, School Business Administrator/Board Secretary

**LITTLE FALLS BOARD OF EDUCATION
LITTLE FALLS, NEW JERSEY**

Consultants and Advisors

Architect

RSC Architects
3 University Plaza Drive, Suite 600
Hackensack, NJ 07601

Audit Firm

Lerch, Vinci & Higgins, LLP
17-17 Route 208
Fair Lawn, NJ 07410

Attorney

Mr. Rodney T. Hara
Fogarty & Hara
16-00 Route 208 South
Fair Lawn, NJ 07410

Official Depositories

PNC Bank
89 Main Street
Little Falls, NJ 07424

Lakeland Bank
86 Main Street
Little Falls, NJ 07424

FINANCIAL SECTION



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA
ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
RALPH M. PICONE, CPA, RMA, PSA
DEBRA GOLLE, CPA
MARK SACO, CPA
SHERYL M. LEIDIG, CPA, PSA
ROBERT LERCH, CPA
CHRIS SOHN, CPA

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Trustees
Little Falls Board of Education
Little Falls, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Little Falls Board of Education, as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Little Falls Board of Education as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Little Falls Board of Education's basic financial statements. The introductory section, combining fund financial statements, financial schedules, statistical section, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Little Falls Board of Education.

The combining fund financial statements, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements, schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

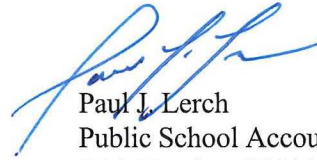
The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with Government Auditing Standards, we have also issued our report dated November 22, 2019 on our consideration of the Little Falls Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Little Falls Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Little Falls Board of Education's internal control over financial reporting and compliance.



LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Paul J. Lerch
Public School Accountant
PSA Number CS01118

Fair Lawn, New Jersey
November 22, 2019

MANAGEMENT'S DISCUSSION AND ANALYSIS

**LITTLE FALLS BOARD OF EDUCATION
LITTLE FALLS, NEW JERSEY**

Management's Discussion and Analysis

This discussion and analysis of the Little Falls School District's financial performance provides an overview of its financial activities for the fiscal year ended June 30, 2019. The intent of this is to look at the District's financial performance as a whole; readers should also review the basic financial statements and the notes to enhance their understanding of the District's financial performance.

Financial Highlights

Key financial highlights for the 2018/19 school year are as follows:

- District-wide - Overall revenues were \$20,825,751. General revenues accounted for \$15,014,615 or 72 percent of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$5,811,136 or 28 percent of total revenues.
- District-wide - The School District had \$19,684,035 in expenses; only \$5,811,136 of these expenses were offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$15,014,615 were adequate to provide for these programs.
- Fund Financial Statements - As of the close of the current fiscal year, the Little Falls Board of Education's governmental funds reported combined ending fund balances of \$5,265,928 an increase of \$70,050 in comparison with the prior year.
- Fund Financial Statements - At the end of June 30, 2019, unassigned fund balance for the General Fund was \$259,236, an increase of \$20,518 from the previous year.

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditor’s Report, required supplementary information which includes the management’s discussion and analysis (this section), the district-wide financial statements, fund financial statements and notes to the basic financial statements.

- The first two statements are district-wide financial statements that provide both short-term and long-term information about the Little Falls Board of Education’s overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the Little Falls Board of Education, reporting the Little Falls Board of Education’s operation in more detail than the district-wide statements.
 - The governmental fund statements tell how basic services such as regular and special education were financed in short term as well as what remains for future spending.
 - Proprietary fund statements offer short and long-term financial information about the activities the Little Falls Board of Education operates like a business.
 - Fiduciary funds statements provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others to whom the resources belong.

Figure A-1 summarizes the major features of the Little Falls Board of Education’s financial statements, including the portion of the Little Falls Board of Education’s activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights the structure and contents of each of the statements.

Figure A-1 Major Features of the District-Wide and Fund Financial Statements

	District-Wide Statements	Governmental Funds	Proprietary Funds
Scope	Entire district (except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance and food service	Activities the district operates similar to private businesses
Required financial statements	Statements of Net Position Statement of Activities	Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balances	Statement of Net Position Statement of Revenues, Expenses, and Changes in Fund Net Position
Accounting Basis and Measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus
Type of asset/deferred Inflows/outflows of resources and liability information	All assets deferred outflows of resources and deferred inflows of resources and liabilities, both financial and capital, short-term and long-term	Generally assets and deferred outflows of resources expected to be used up and deferred inflows of resources and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets deferred inflows/outflows of resource and liabilities both financial and capital, and short-term and long-term
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable.	All revenues and expenses during the year, regardless of when cash is received or paid.

District-wide Statements

District-wide. The *District-wide financial statements* are designed to provide readers with a broad overview of the Little Falls Board of Education’s finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the Little Falls Board of Education’s assets, deferred outflows/inflows of resources and liabilities, with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating. However, when assessing the overall health of the District, you need to consider additional non-financial factors, such as changes in the District’s property tax base and the condition of the school buildings and other facilities.

The *statement of activities* presents information showing how the government’s net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*.

District-wide Statements (Continued)

In the district-wide financial statements the District's activities are shown in two categories:

- *Governmental activities*- Most of the District's basic services are included here, such as regular and special education, transportation, maintenance and administration services. Property taxes and state aids finance most of these activities.
- *Business-type activities*- The District charges fees to customers to help it cover the costs of the District's Food Service Fund.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or “major” funds – not the district as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and by bond covenants.
- The District uses other funds, established in accordance with the State of New Jersey Uniform Chart of Accounts, to control and manage money for particular purposes (e.g., repaying its long-term debts) or to show that it is properly using certain revenues (e.g., federal funds).

The District has three kinds of funds:

Governmental Funds. The District's basic services are included in the governmental funds, which generally focus on near-term inflows and outflows of spendable resources and the balances of spendable resources at year-end. Consequently, the governmental fund statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide a reconciliation at the bottom of the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances to facilitate this comparison between governmental funds and governmental activities.

The District adopts an annual appropriated budget for the General Fund, Special Revenue Fund and Debt Service Fund. A budgetary comparison statement has been provided for the General Fund, Special Revenue Fund and Debt Service Fund.

Fund Financial Statements (Continued)

Proprietary Funds. The District maintains one type of Proprietary Fund, Enterprise Funds, which is used to report the activity of the Food Service Fund. Proprietary Funds provide the same type of information as the district-wide financial statements and is presented as business-type activities in the district-wide financial statements.

Fiduciary Funds. Fiduciary Funds are used to account for resources held for the benefit of parties outside the government, such as the Payroll Agency Fund, Unemployment Trust Fund and the Student Activity Funds. Fiduciary Funds are *not* reflected in the district-wide financial statement because the resources of those funds are not available to support the District's own programs. The accounting used for Fiduciary Funds is much like that used for Proprietary Funds.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

DISTRICT-WIDE FINANCIAL ANALYSIS OF THE LITTLE FALLS BOARD OF EDUCATION AS A WHOLE

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table A-1 provides a summary of the school district's net position at June 30, 2019 and 2018.

Net position. The District's combined net position were \$5,650,724 on June 30, 2019 and \$4,509,008 on June 30, 2018. (See Table A-1).

By far the largest portion of the District's net position (89 percent) reflects its net investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide regular and special education, transportation, maintenance and administration services. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The majority of the restricted portion of net position represents the capital reserve which is reserved for capital expenditures.

**DISTRICT-WIDE FINANCIAL ANALYSIS OF THE LITTLE FALLS BOARD OF
EDUCATION AS A WHOLE (Continued)**

**Table A-1
Statement of Net Position
As of June 30, 2019 and 2018**

	<u>Governmental</u> <u>Activities</u>		<u>Business-Type</u> <u>Activities</u>		<u>Total</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Current and Other Assets	\$ 5,311,926	\$ 5,232,183	\$ 89,676	\$ 42,444	\$ 5,401,602	\$ 5,274,627
Capital Assets	<u>8,385,407</u>	<u>7,853,294</u>	<u>1,469</u>	<u>1,870</u>	<u>8,386,876</u>	<u>7,855,164</u>
Total Assets	<u>13,697,333</u>	<u>13,085,477</u>	<u>91,145</u>	<u>44,314</u>	<u>13,788,478</u>	<u>13,129,791</u>
Deferred Amounts on Refunding on Debt	2,607	4,353			2,607	4,353
Deferred Amounts on Pension Liability	<u>734,532</u>	<u>1,217,234</u>	<u>-</u>	<u>-</u>	<u>734,532</u>	<u>1,217,234</u>
Total Deferred Outflow of Resources	<u>737,139</u>	<u>1,221,587</u>	<u>-</u>	<u>-</u>	<u>737,139</u>	<u>1,221,587</u>
Total Assets and Deferred Outflows of Resources	<u>14,434,472</u>	<u>14,307,064</u>	<u>91,145</u>	<u>44,314</u>	<u>14,525,617</u>	<u>14,351,378</u>
Long-Term Liabilities	6,944,973	8,532,604			6,944,973	8,532,604
Other Liabilities	<u>80,118</u>	<u>74,180</u>	<u>40,434</u>	<u>16,429</u>	<u>120,552</u>	<u>90,609</u>
Total Liabilities	<u>7,025,091</u>	<u>8,606,784</u>	<u>40,434</u>	<u>16,429</u>	<u>7,065,525</u>	<u>8,623,213</u>
Deferred Commodities Revenue			1,008		1,008	-
Deferred Amounts on Pension Liability	<u>1,808,360</u>	<u>1,219,157</u>	<u>-</u>	<u>-</u>	<u>1,808,360</u>	<u>1,219,157</u>
Total Deferred Inflows of Resources	<u>1,808,360</u>	<u>1,219,157</u>	<u>1,008</u>	<u>-</u>	<u>1,809,368</u>	<u>1,219,157</u>
Total Liabilities and Deferred Inflows of Resources	<u>8,833,451</u>	<u>9,825,941</u>	<u>41,442</u>	<u>16,429</u>	<u>8,874,893</u>	<u>9,842,370</u>
Net Position:						
Net Investment in Capital Assets	4,984,187	4,127,031	1,469	1,870	4,985,656	4,128,901
Restricted	3,152,592	2,422,152			3,152,592	2,422,152
Unrestricted	<u>(2,535,758)</u>	<u>(2,068,060)</u>	<u>48,234</u>	<u>26,015</u>	<u>(2,487,524)</u>	<u>(2,042,045)</u>
Total Net Position	<u>\$ 5,601,021</u>	<u>\$ 4,481,123</u>	<u>\$ 49,703</u>	<u>\$ 27,885</u>	<u>\$ 5,650,724</u>	<u>\$ 4,509,008</u>

DISTRICT-WIDE FINANCIAL ANALYSIS OF THE LITTLE FALLS BOARD OF EDUCATION AS A WHOLE (Continued)

Governmental activities. Governmental activities increased the District's net position by \$1,119,898. Key elements of this increase are as follows:

**Table A-2
Changes in Net Position
For the Fiscal Years Ended June 30, 2019 and 2018**

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>		<u>Total</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Revenues						
Program Revenues						
Charges for Services	\$ 40,120	\$ 44,325	\$ 254,433	\$ 221,669	\$ 294,553	\$ 265,994
Operating Grants and Contributions	5,397,061	6,546,407	119,522	133,967	5,516,583	6,680,374
General Revenues						
Property Taxes	14,888,915	14,595,848			14,888,915	14,595,848
Other	125,685	128,442	15	3	125,700	128,445
Total Revenues	<u>20,451,781</u>	<u>21,315,022</u>	<u>373,970</u>	<u>355,639</u>	<u>20,825,751</u>	<u>21,670,661</u>
Expenses						
Instruction						
Regular	9,594,015	9,539,688			9,594,015	9,539,688
Special Education	3,443,303	3,951,147			3,443,303	3,951,147
Other Instruction	251,521	346,460			251,521	346,460
School Sponsored Activities and Ath.	66,046	73,647			66,046	73,647
Support Services						
Student and Instruction Related Serv.	2,576,907	2,675,784			2,576,907	2,675,784
School Administrative Services	784,748	851,469			784,748	851,469
General Administrative Services	524,551	573,009			524,551	573,009
Plant Operations and Maintenance	1,204,753	1,301,546			1,204,753	1,301,546
Pupil Transportation	365,394	400,867			365,394	400,867
Central Services	443,052	486,962			443,052	486,962
Food Services			352,152	331,481	352,152	331,481
Interest on Long-Term Debt	77,593	86,223	-	-	77,593	86,223
Total Expenses	<u>19,331,883</u>	<u>20,286,802</u>	<u>352,152</u>	<u>331,481</u>	<u>19,684,035</u>	<u>20,618,283</u>
Change in Net Position	1,119,898	1,028,220	21,818	24,158	1,141,716	1,052,378
Net Position, Beginning of Year	4,481,123	3,452,903	27,885	3,727	4,509,008	3,456,630
Net Position, End of Year	<u>\$ 5,601,021</u>	<u>\$ 4,481,123</u>	<u>\$ 49,703</u>	<u>\$ 27,885</u>	<u>\$ 5,650,724</u>	<u>\$ 4,509,008</u>

DISTRICT-WIDE FINANCIAL ANALYSIS OF THE LITTLE FALLS BOARD OF EDUCATION AS A WHOLE (Continued)

Governmental activities. The District’s total governmental revenues were \$20,451,781. The local share of the revenues that included property taxes, interest and miscellaneous revenue, amounted to \$15,014,600 or 73% of total revenues. Funding from state and federal sources amounted to \$5,397,061 or 26%. Charges for services amounted to \$40,120 or less than 1%.

The District’s total governmental expenses were \$19,331,883 and are predominantly related to instruction and support services. Instruction totaled \$13,354,885 (69%), student and other support services totaled \$5,899,405 (31%) and interest on long-term debt total \$77,593 less than (1%) of total expenditures. (See Table A-4.)

Table A-3 Revenues by Source – Governmental Activities
For Fiscal Year 2019

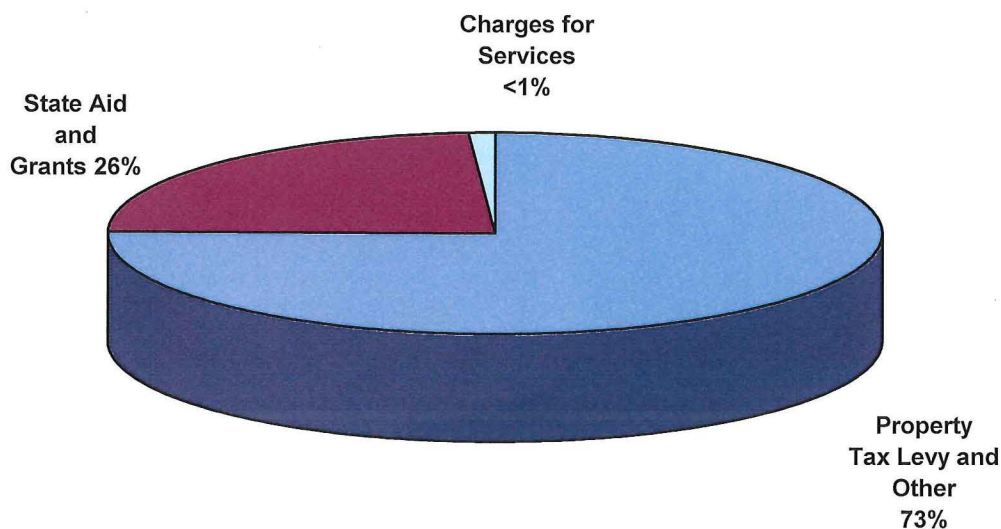
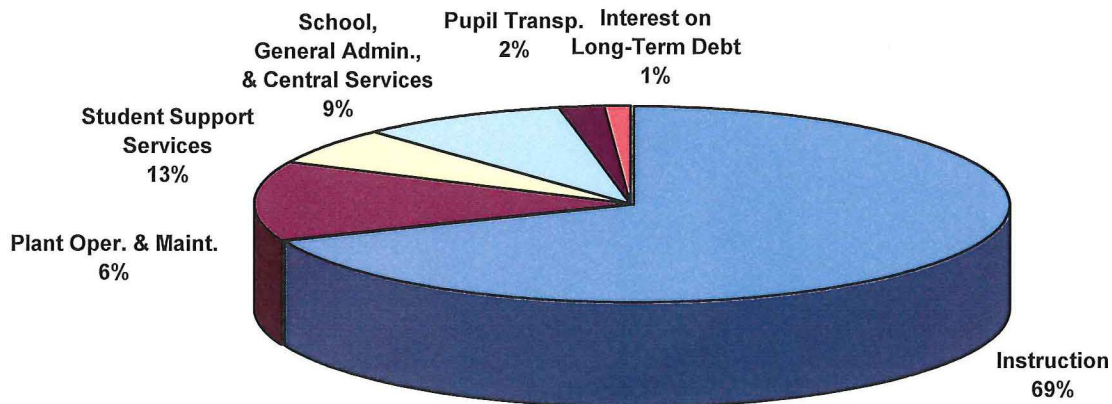


Table A-4 Expenditures by Type- Governmental Activities
For Fiscal Year 2019



DISTRICT-WIDE FINANCIAL ANALYSIS OF THE LITTLE FALLS BOARD OF EDUCATION AS A WHOLE (Continued)

**Table A-5
Cost of Services and Net Cost of Services of Governmental Activities
For the Fiscal Years Ended June 30, 2019 and 2018**

<u>Functions/Programs</u>	<u>Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Governmental Activities				
Instruction				
Regular	\$ 9,594,015	\$ 9,539,688	\$ 6,682,940	\$ 6,084,390
Special Education	3,443,303	3,951,147	2,021,841	2,215,626
Other Instruction	251,521	346,460	121,451	161,501
School Sponsored Activities and Athletics	66,046	73,647	63,001	66,531
Support Services				
Student and Instruction Related Svcs.	2,576,907	2,675,784	2,000,695	1,939,250
School Administrative Services	784,748	851,469	613,631	622,227
General Administrative Services	524,551	573,009	509,641	537,750
Plant Operations and Maintenance	1,204,753	1,301,546	1,151,449	1,205,315
Pupil Transportation	365,394	400,867	229,777	336,555
Central Services	443,052	486,962	422,683	440,702
Interest on Long-Term Debt	77,593	86,223	77,593	86,223
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Governmental Activities	<u>\$ 19,331,883</u>	<u>\$ 20,286,802</u>	<u>\$ 13,894,702</u>	<u>\$ 13,696,070</u>

Business-Type Activities

The cost of Business-Type Activities for the fiscal year ended June 30, 2019 was \$352,152. These costs were funded by operating grants, charges for services and investment earnings (Detailed on Table A-2). The operations resulted in an increase in net position of \$21,818.

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

Governmental Funds. The focus of the District's *governmental funds* is to provide information on near-term inflows, outflows and balances of *spendable* resources. Such information is useful in assessing the District's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As the District completed the 2018/19 fiscal year, its governmental funds reported a combined fund balance of \$5,265,928. As of June 30, 2018 the fund balance was \$5,195,878.

The District's Funds

All governmental funds (i.e., general fund, special revenue fund and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$18,731,523 and expenditures were \$18,661,473 for the fiscal year ended June 30, 2019.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound fiscal management. The following schedule presents a summary of the governmental funds revenues for the fiscal years ended June 30, 2019 and 2018.

	<u>Year Ended</u> <u>June 30, 2019</u>	<u>Year Ended</u> <u>June 30, 2018</u>	<u>Amount of</u> <u>Increase</u> <u>(Decrease)</u>	<u>Percent</u> <u>Change</u>
Local Sources	\$ 15,097,095	\$ 14,759,270	\$ 337,825	2%
State Sources	3,270,834	2,896,692	374,142	13%
Federal Sources	<u>363,594</u>	<u>375,926</u>	<u>(12,332)</u>	-3%
Total Revenues	<u>\$ 18,731,523</u>	<u>\$ 18,031,888</u>	<u>\$ 699,635</u>	4%

The following schedule presents a summary of governmental fund expenditures for the fiscal years ended June 30, 2019 and 2018.

	<u>Year Ended</u> <u>June 30, 2019</u>	<u>Year Ended</u> <u>June 30, 2018</u>	<u>Amount of</u> <u>Increase</u> <u>(Decrease)</u>	<u>Percent</u> <u>Change</u>
Instruction	\$ 11,811,365	\$ 11,057,388	\$ 753,977	7%
Undistributed	5,565,753	5,399,185	166,568	3%
Capital Outlay	877,964	83,519	794,445	951%
Debt Service				
Principal	320,000	360,686	(40,686)	-11%
Interest and other charges	<u>86,391</u>	<u>94,726</u>	<u>(8,335)</u>	-9%
Total Expenditures	<u>\$ 18,661,473</u>	<u>\$ 16,995,504</u>	<u>\$ 1,665,969</u>	10%

General and Special Revenue Fund

Budgetary Highlights

The District's budget is prepared according to New Jersey law and is based on generally accepted accounting principles on the basis of cash receipts, disbursement and encumbrances. The primary funds are the General Fund and Special Revenue Fund (grants and restricted aid).

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent overexpenditures in specific line item accounts.

Capital Assets and Debt Administration. The Little Falls Board of Education's investment in capital assets for its governmental and business type activities as of June 30, 2019 amounts to \$8,386,876 (net of accumulated depreciation). This investment in capital assets includes land, land improvements, buildings and building improvements, construction in progress and machinery and equipment.

Table A-6
Capital Assets (net of depreciation)
as of June 30, 2019 and 2018

	Governmental Activities		Business-Type Activities		Total	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Land	\$ 23,264	\$ 23,264			\$ 23,264	\$ 23,264
Construction In Progress	611,897				611,897	-
Buildings and Building Improvements	10,686,536	10,686,536			10,686,536	10,686,536
Machinery and Equipment	<u>2,961,305</u>	<u>2,695,238</u>	<u>\$ 35,232</u>	<u>\$ 35,232</u>	<u>2,996,537</u>	<u>2,730,470</u>
Total	14,283,002	13,405,038	35,232	35,232	14,318,234	13,440,270
Less: Accumulated Depreciation	<u>5,897,595</u>	<u>5,551,744</u>	<u>33,763</u>	<u>33,362</u>	<u>5,931,358</u>	<u>5,585,106</u>
Total	<u>\$ 8,385,407</u>	<u>\$ 7,853,294</u>	<u>\$ 1,469</u>	<u>\$ 1,870</u>	<u>\$ 8,386,876</u>	<u>\$ 7,855,164</u>

Additional information on Little Falls Board of Education's capital assets can be found in the Notes to the Financial Statements of this report.

Debt Administration. As of June 30, 2019 and 2018 the school district had long-term debt and outstanding long-term liabilities in the amount of \$6,944,973 and \$8,532,604, respectively, as stated in Table A-7.

**Table A-7
Long-Term Debt
Outstanding Long-Term Liabilities**

	<u>2019</u>	<u>2018</u>
Bonds Payable, Including Original Issue Premium	\$ 3,403,827	\$ 3,730,616
Compensated Absences	247,299	271,989
Net Pension Liability	<u>3,293,847</u>	<u>4,529,999</u>
 Total	 <u>\$ 6,944,973</u>	 <u>\$ 8,532,604</u>

The District has outstanding general obligation serial bond, including original issue premium, in the amount of \$3,403,827. These bonds were used to finance the facilities acquisitions and construction services at Schools #1, #2 and #3. The compensated absences represent the District’s liability for unused accrued sick leave in the amount of \$247,299. The District has a net pension liability in the amount of \$3,293,847.

Additional information on Little Falls Board of Education’s long-term debt can be found in the Notes of this report.

FOR THE FUTURE

Currently, the District is in superior financial condition. Everyone associated with the Little Falls School District is grateful for the community support of the schools. A major concern is the financial support required to maintain appropriate class sizes and services. This, in an environment of flat state aid support, means an ever-increasing reliance on local property taxes.

In conclusion, the Little Falls School District has committed itself to financial and educational excellence. Its system for financial planning, budgeting, and internal financial controls is audited annually and it plans to continue to manage its finances in order to meet the many challenges ahead.

CONTACTING THE DISTRICT’S FINANCIAL MANAGEMENT

If you have questions about this report or need additional information, contact the School Business Administrator at the Little Falls Board of Education, 560 Main St., Little Falls, NJ 07424.

BASIC FINANCIAL STATEMENTS

LITTLE FALLS BOARD OF EDUCATION
STATEMENT OF NET POSITION
AS OF JUNE 30, 2019

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
ASSETS			
Cash and Cash Equivalents	\$ 5,233,144	\$ 68,111	\$ 5,301,255
Receivables, net			
Receivables from Other Governments	44,887	18,766	63,653
Other Accounts Receivable	33,895		33,895
Inventory		2,799	2,799
Capital Assets, net			
Not Being Depreciated	635,161		635,161
Being Depreciated, Net	<u>7,750,246</u>	<u>1,469</u>	<u>7,751,715</u>
Total Assets	<u>13,697,333</u>	<u>91,145</u>	<u>13,788,478</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amounts on Refunding of Debt	2,607		2,607
Deferred Amounts on Net Pension Liability	<u>734,532</u>	-	<u>734,532</u>
Total Deferred Outflows of Resources	<u>737,139</u>	-	<u>737,139</u>
Total Assets and Deferred Outflows of Resources	<u>14,434,472</u>	<u>91,145</u>	<u>14,525,617</u>
LIABILITIES			
Accounts Payable and Other Liabilities	37,671	31,772	69,443
Unearned Revenue	8,327	8,662	16,989
Accrued Interest Payable	34,120		34,120
Noncurrent Liabilities			
Due Within One Year	339,511		339,511
Due Beyond One Year	<u>6,605,462</u>	-	<u>6,605,462</u>
Total Liabilities	<u>7,025,091</u>	<u>40,434</u>	<u>7,065,525</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred Commodities Revenue		1,008	1,008
Deferred Amounts on Net Pension Liability	<u>1,808,360</u>	-	<u>1,808,360</u>
Total Deferred Inflows of Resources	<u>1,808,360</u>	<u>1,008</u>	<u>1,809,368</u>
Total Liabilities and Deferred Inflows of Resources	<u>8,833,451</u>	<u>41,442</u>	<u>8,874,893</u>
NET POSITION			
Net Investment in Capital Asset	4,984,187	1,469	4,985,656
Restricted for:			
Other Purposes	555,440		555,440
Capital Projects	2,597,152		2,597,152
Unrestricted	<u>(2,535,758)</u>	<u>48,234</u>	<u>(2,487,524)</u>
Total Net Position	<u>\$ 5,601,021</u>	<u>\$ 49,703</u>	<u>\$ 5,650,724</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

LITTLE FALLS BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:							
Instruction:							
Regular	\$ 9,594,015	\$ 40,120	\$ 2,870,955		\$ (6,682,940)		\$ (6,682,940)
Special Education	3,443,303		1,421,462		(2,021,841)		(2,021,841)
Other Instruction	251,521		130,070		(121,451)		(121,451)
School Sponsored Activities	66,046		3,045		(63,001)		(63,001)
Support Services:							
Student and Instruction Related Services	2,576,907		576,212		(2,000,695)		(2,000,695)
School Administrative Services	784,748		171,117		(613,631)		(613,631)
General Administrative Services	524,551		14,910		(509,641)		(509,641)
Plant Operations and Maintenance	1,204,753		53,304		(1,151,449)		(1,151,449)
Pupil Transportation	365,394		135,617		(229,777)		(229,777)
Central Services	443,052		20,369		(422,683)		(422,683)
Interest on Long-Term Debt	77,593	-	-	-	(77,593)	-	(77,593)
Total Governmental Activities	19,331,883	40,120	5,397,061	-	(13,894,702)	-	(13,894,702)
Business-Type Activities:							
Food Service	352,152	254,433	119,522	-	-	\$ 21,803	21,803
Total Business-Type Activities	352,152	254,433	119,522	-	-	21,803	21,803
Total Primary Government	\$ 19,684,035	\$ 294,553	\$ 5,516,583	\$ -	(13,894,702)	21,803	(13,872,899)
General Revenues and Transfers:							
Taxes:							
Property Taxes, Levied for General Purposes, Net					14,508,823		14,508,823
Taxes Levied for Debt Service					380,092		380,092
Unrestricted Grants & Contributions					28,843		28,843
Interest					11,003	15	11,018
Miscellaneous Income					85,839	-	85,839
Total General Revenues and Transfers					15,014,600	15	15,014,615
Change in Net Position					1,119,898	21,818	1,141,716
Net Position—Beginning of Year					4,481,123	27,885	4,509,008
Net Position—End of Year					\$ 5,601,021	\$ 49,703	\$ 5,650,724

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FUND FINANCIAL STATEMENTS

**LITTLE FALLS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
ASSETS				
Cash and Cash Equivalents	\$ 5,229,890	\$ 3,254		\$ 5,233,144
Receivables From Other Governments	41,830	3,057		44,887
Other Receivables	<u>33,895</u>	<u>-</u>	<u>-</u>	<u>33,895</u>
Total Assets	<u>\$ 5,305,615</u>	<u>\$ 6,311</u>	<u>\$ -</u>	<u>\$ 5,311,926</u>
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts Payable	\$ 34,587	3,084		\$ 37,671
Unearned Revenue	<u>5,100</u>	<u>3,227</u>	<u>-</u>	<u>8,327</u>
Total Liabilities	<u>39,687</u>	<u>6,311</u>	<u>-</u>	<u>45,998</u>
Fund Balance:				
Restricted				
Excess Surplus	718,720			718,720
Excess Surplus Designated for Subsequent Year's Expenditures	896,455			896,455
Capital Reserve	2,597,152			2,597,152
Maintenance Reserve	555,440			555,440
Committed				
Year-end Encumbrances	212,013			212,013
Assigned				
Designated for Subsequent Year's Expenditures	27,303			27,303
Unassigned				
General Fund	<u>258,845</u>	<u>-</u>	<u>-</u>	<u>258,845</u>
Total Fund Balances	<u>5,265,928</u>	<u>-</u>	<u>-</u>	<u>5,265,928</u>
Total Liabilities and Fund Balances	<u>\$ 5,305,615</u>	<u>\$ 6,311</u>	<u>\$ -</u>	<u>\$ 5,311,926</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**LITTLE FALLS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2019**

Amounts reported for governmental activities in the statement of net position (A-1) are different because:		\$ 5,265,928
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$14,283,002 and the accumulated depreciation is \$5,897,595.		8,385,407
Amount resulting from the refunding of debt are reported as deferred outflows of resources on the statement of net position and amortized over the life of the debt.		2,607
The District has financed capital assets through the issuance of serial bonds. The interest accrued at year end is:		(34,120)
Certain amounts resulting from the measurement of the net pension liability are reported as either deferred inflows or resources or deferred outflows of resources on the statement of net position and deferred over future years.		
	Deferred Outflows of Resources	\$ 734,532
	Deferred Inflows of Resources	<u>(1,808,360)</u>
		(1,073,828)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds:		
	Bonds Payable, Including Original Issue Premium	(3,403,827)
	Compensated Absence	(247,299)
	Net Pension Liability	<u>(3,293,847)</u>
		<u>(6,944,973)</u>
Net position of governmental activities		<u>\$ 5,601,021</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**LITTLE FALLS BOARD OF EDUCATION
GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
REVENUES				
Local Sources:				
Property Tax Levy	\$ 14,508,823		\$ 380,092	\$ 14,888,915
Tuition	40,120			40,120
Interest	11,003			11,003
Miscellaneous	85,839	\$ 71,218	-	157,057
Total - Local Sources	<u>14,645,785</u>	<u>71,218</u>	<u>380,092</u>	<u>15,097,095</u>
State Sources	3,244,535		26,299	3,270,834
Federal Sources	4,516	359,078	-	363,594
Total Revenues	<u>17,894,836</u>	<u>430,296</u>	<u>406,391</u>	<u>18,731,523</u>
EXPENDITURES				
Current:				
Regular Instruction	8,281,865	70,131		8,351,996
Special Education Instruction	2,971,133	197,609		3,168,742
Other Instruction	148,052	76,484		224,536
School Sponsored Activities and Athletics	66,091			66,091
Support Services				
Student and Instruction Related Services	2,248,835	86,072		2,334,907
General Administrative Services	515,226			515,226
School Administrative Services	702,854			702,854
Plant Operations and Maintenance	1,197,416			1,197,416
Pupil Transportation	363,975			363,975
Central Services	451,375			451,375
Debt Service:				
Principal			320,000	320,000
Interest and Other Charges			86,391	86,391
Capital Outlay	877,964	-	-	877,964
Total Expenditures	<u>17,824,786</u>	<u>430,296</u>	<u>406,391</u>	<u>18,661,473</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>70,050</u>	<u>-</u>	<u>-</u>	<u>70,050</u>
Net Change in Fund Balances	<u>70,050</u>	<u>-</u>	<u>-</u>	<u>70,050</u>
Fund Balance, Beginning of Year (Restatement)	<u>5,195,878</u>	<u>-</u>	<u>-</u>	<u>5,195,878</u>
Fund Balance, End of Year	<u>\$ 5,265,928</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,265,928</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**LITTLE FALLS BOARD OF EDUCATION
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Total net change in fund balances - governmental funds (from B-2) \$ 70,050

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which capital outlay expense exceeds depreciation in the current period.

Capital Outlay	\$	877,964	
Depreciation Expense		(345,851)	
			532,113

Repayment of debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.

Bond Principal			320,000
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The issuance of refunding bonds provides current financial resources to the governmental funds, while the repayment of the refunded bonds uses those current financial resources of governmental funds. Neither transactions, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums and other such items related to the refunding bonds when they are first issued, whereas these amounts are deferred and amortized in the statement of activities.

Amortization of Bond Premium		6,789	
Amortization of Deferred Outflow on Refunding		(1,746)	
			5,043

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is reduction in the reconciliation. (-)

Decrease in Accrued Interest Payable			3,755
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In the statement of activities, certain operating expenses, e.g., compensated absences and pension expense are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

Decrease in Compensated Absences		24,690	
Decrease in Pension Expense		164,247	
			188,937

Change in net assets of governmental activities (Exhibit A-2)			\$ 1,119,898
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**LITTLE FALLS BOARD OF EDUCATION
 PROPRIETARY FUND
 STATEMENT OF NET POSITION
 AS OF JUNE 30, 2019**

	Business-Type Activities Enterprise Funds
	<u>Food Services</u>
ASSETS	
Current Assets	
Cash and Cash Equivalents	\$ 68,111
Intergovernmental Receivable	
State	708
Federal	18,058
Inventory	<u>2,799</u>
Total Current Assets	<u>89,676</u>
Noncurrent Assets	
Furniture, Machinery and Equipment	35,232
Less: Accumulated Depreciation	<u>(33,763)</u>
Total Noncurrent Assets	<u>1,469</u>
Total Assets	<u>91,145</u>
LIABILITIES	
Current Liabilities	
Accounts Payable	31,772
Unearned Revenue	<u>8,662</u>
Total Current Liabilities	<u>40,434</u>
DEFERRED INFLOWS OF REVENUE	
Deferred Commodities Revenue	<u>1,008</u>
Total Deferred Inflows of Revenue	<u>1,008</u>
NET POSITION	
Unrestricted	<u>49,703</u>
Total Net Position	<u>\$ 49,703</u>

The accompanying Notes to the Financial Statements are an integral part of this statement

**LITTLE FALLS BOARD OF EDUCATION
 PROPRIETARY FUND
 STATEMENT OF REVENUES, EXPENSES AND
 CHANGES IN FUND NET POSITION
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Business-Type Activities Enterprise Funds
	<u>Food Services</u>
OPERATING REVENUES	
Charges for Services	
Daily Sales - Reimbursable Programs	\$ 173,513
Daily Sales - Non-reimbursable Programs	<u>80,920</u>
 Total Operating Revenues	 <u>254,433</u>
OPERATING EXPENSES	
Cost of Food - Reimbursable Programs	129,425
Cost of Food - Non-reimbursable Programs	25,482
Salaries and Benefits	147,876
Purchased Professional Services	25,566
Supplies and Materials	23,402
Depreciation Expense	<u>401</u>
 Total Operating Expenses	 <u>352,152</u>
 Operating Income (Loss)	 <u>(97,719)</u>
NONOPERATING REVENUES	
State Sources	
State School Lunch Program	3,805
Federal Sources	
National School Lunch Program	91,375
National School Breakfast Program	5,866
Food Distribution Program	18,476
Interest and Investment Revenue	<u>15</u>
 Total Nonoperating Revenues	 <u>119,537</u>
 Change in Net Position	 21,818
 Total Net Position - Beginning of Year	 <u>27,885</u>
 Total Net Position - End of Year	 <u>\$ 49,703</u>

**LITTLE FALLS BOARD OF EDUCATION
 PROPRIETARY FUND
 STATEMENT OF CASH FLOWS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Business-Type Activities Enterprise Funds
	<u>Food Services</u>
Cash Flows from Operating Activities	
Cash Received from Customers	\$ 254,433
Cash Payments for Employees' Salaries and Benefits	(147,876)
Cash Payments to Suppliers for Goods and Services	<u>(158,502)</u>
Net Cash Provided by (Used for) Operating Activities	<u>(51,945)</u>
Cash Flows from Noncapital Financing Activities	
Cash Received from State and Federal Subsidy Reimbursements	<u>90,397</u>
Net Cash Provided by Noncapital Financing Activities	<u>90,397</u>
Interest on Investments	<u>15</u>
Net Cash Provided by Investing Activities	<u>15</u>
Net Increase in Cash and Cash Equivalents	38,467
Cash and Cash Equivalents, Beginning of Year	<u>29,644</u>
Cash and Cash Equivalents, End of Year	<u>\$ 68,111</u>
Reconciliation of Operating Income/(Loss) to Net Cash Provided by/(Used For) Operating Activities	
Operating Income/(Loss)	<u>\$ (97,719)</u>
Adjustments to Reconcile Operating Loss to Net Cash Provided by/(Used for) Operating Activities	
Depreciation Expense	401
Non-Cash Federal Assistance - Food Distribution Program	18,476
(Increase) Decrease in Inventory	1,884
Increase (Decrease) in Unearned Revenue	2,270
Increase (Decrease) in Deferred Commodities Revenue	1,008
Increase (Decrease) in Accounts Payable	<u>21,735</u>
Total Adjustments	<u>45,774</u>
Net Cash Provided by/(Used for) Operating Activities	<u>\$ (51,945)</u>
Non-Cash Investing, Capital and Financial Activities	
Value Received - Food Distribution Program	\$ 19,484

The accompanying Notes to the Financial Statements are an integral part of this statement

**LITTLE FALLS BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET POSITION
AS OF JUNE 30, 2019**

	Unemployment Compensation <u>Trust Fund</u>	<u>Agency Fund</u>
ASSETS		
Cash and Cash Equivalents	\$ 153,717	\$ 33,314
Total Assets	<u>153,717</u>	<u>\$ 33,314</u>
LIABILITIES		
Payroll Deductions and Withholdings		\$ 9,113
Due to the State	128	
Reserve for Flex Spending		778
Due to Student Groups	<u>-</u>	<u>23,423</u>
Total Liabilities	<u>128</u>	<u>\$ 33,314</u>
NET POSITION		
Held In Trust For Unemployment Claims and Other Purposes	<u>\$ 153,589</u>	

**LITTLE FALLS BOARD OF EDUCATION
FIDUCIARY FUNDS
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Unemployment Compensation <u>Trust Fund</u>
ADDITIONS	
Contributions	
Board Contribution	\$ 55,000
Employee	<u>16,457</u>
Total Contributions	<u>71,457</u>
Investment Earnings:	
Interest	<u>205</u>
Net Investment Earnings	<u>205</u>
Total Additions	<u>71,662</u>
DEDUCTIONS	
Unemployment Claims	<u>615</u>
Total Deductions	<u>615</u>
Change in Net Position	71,047
Net Position, Beginning of Year	<u>82,542</u>
Net Position, End of Year	<u>\$ 153,589</u>

NOTES TO THE FINANCIAL STATEMENTS

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Little Falls Board of Education (the “Board” or the “District”) is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Little Falls Board of Education this includes general operations, food service and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. New Accounting Standards

During fiscal year 2019, the District adopted the following GASB statement as required:

- GASB No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*. The primary objective of this Statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. This Statement will improve financial reporting by providing users of financial statements with essential information that currently is not consistency provided. In addition, information about resources to liquidate debt and the risks associated with changes in terms association with debt will be disclosed.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

- GASB No. 84, *Fiduciary Activities*, will be effective with the fiscal year ending June 30, 2020. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. New Accounting Standards (Continued)

- GASB No. 87, *Leases*, will be effective with the fiscal year ending June 30, 2021. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period*, will be effective beginning with the fiscal year ending June 30, 2020. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund.

C. Basis of Presentation - Financial Statements

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary funds are excluded from the district-wide financial statements.

District-Wide Financial Statements

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

District-Wide Financial Statements (Continued)

Fund Financial Statements

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. The District considers all of its governmental and enterprise fund to be major funds.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs.

The *debt service fund* accounts for the accumulation of resources that are restricted, committed or assigned for the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary fund which is organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for teachers and special events.

Additionally, the government reports the following fund types:

The *fiduciary trust funds* are used to account for resources legally held in trust for state unemployment insurance claims and for private donations for scholarship awards. All resources of the funds, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

The *fiduciary agency funds* account for assets held by the District as an agent for student activities and for payroll deductions and withholdings. The funds for the student activities fund are solely for noninstructional student activities that are supported and controlled by student organizations and clubs for which school administration does not have management involvement. The payroll funds are held to remit employee withholdings to respective state, federal and other agencies.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

Reclassifications

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year's presentation.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, tuition, transportation fees, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. *Cash, Cash Equivalents and Investments*

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

2. *Receivables*

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

3. *Inventories*

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method and consist of food and expendable supplies. The cost of such inventories is recorded as expenses when consumed rather than when purchased. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities inventory at year-end is reported as deferred inflows of resources.

4. *Prepaid Items*

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both district-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

5. *Capital Assets*

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and Building Improvements	20-50
Machinery and Equipment	5-10

6. *Deferred Outflows/Inflows of Resources*

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has two items which arise only under the accrual basis of accounting that qualify for reporting in this category. One item is the deferred amount on refunding of debt which results from the loss on a debt refunding reported in the district-wide statement of net position. Deferred amounts on debt refunding result from the loss on the transaction when the debt's reacquisition price is greater than the carrying value of the refunded debt. These amounts are deferred and amortized over the shorter of the life of the refunded or refunding debt. The other item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2018**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

6. *Deferred Outflows/Inflows of Resources (Continued)*

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has two types of item, which arise only under the accrual basis of accounting that qualifies for reporting in this category. Accordingly, one item is the deferred commodities revenue, reported in both the district-wide and the proprietary funds statements of net position. The deferred commodities revenue represents the estimated market value of the donated and unused Federal commodities inventory at year end. This amount is deferred and recognized as an inflow of resources in the period the commodities are consumer. The other item is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

7. *Compensated Absences*

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused sick leave benefits.

A long-term liability of accumulated sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds accrue accumulated sick leave and salary related payments in the period that they are earned. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

8. *Pensions*

In the district-wide financial statements, for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

9. *Long-Term Obligations*

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Losses resulting from debt refundings are reported as deferred outflows of resources. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Losses resulting from debt refundings are also deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bonds payable are reported with the unamortized bond premium. Bond issuance costs (other than for prepaid insurance) are treated as an expense.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

10. *Net Position/Fund Balance*

District-Wide Statements

In the district-wide statements, there are three classes of net position:

- **Net Investment in Capital Assets** – consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** – reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted Net Position** – any portion of net position not already classified as either net investment in capital assets or net position – restricted is classified as net position – unrestricted.

Governmental Fund Statements

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

Restricted Fund Balance – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

Excess Surplus – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2019 audited excess surplus that is required to be appropriated in the 2020/2021 original budget certified for taxes.

Excess Surplus – Designated for Subsequent Year's Expenditures - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2018 audited excess surplus that was appropriated in the 2019/2020 original budget certified for taxes.

Capital Reserve – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2).

Maintenance Reserve – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2).

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

10. *Net Position/Fund Balance (Continued)*

Governmental Fund Statements (Continued)

Committed Fund Balance – Amounts constrained to specific purposes by a government itself, using its highest level of decision-making authority; to be reported as committed, amounts cannot be used for any other purpose unless the government takes the same highest level action to remove or change the constraint.

Year-End Encumbrances – Represents outstanding purchase orders at year end for contracts awarded by formal action of the Board of Trustee’s for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

Assigned Fund Balance – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

Designated for Subsequent Year’s Expenditures – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2019/2020 District budget certified for taxes.

Unassigned Fund Balance – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund and other governmental funds (capital projects and debt service fund types), it is the District’s policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amount are used only after the other resources have been used.

11. *Fund Balance Policies*

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority. The Board of Trustees is the highest level of decision-making authority for the government that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year’s appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, and additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Revenues and Expenditures/Expenses

1. *Program Revenues*

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

2. *Property Taxes*

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual “in rem” tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. *Tuition Revenues and Expenditures*

Tuition Revenues - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

Tuition Expenditures - Tuition charges for the fiscal years 2017-2018 and 2018-2019 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

4. *Proprietary Funds, Operating and Nonoperating Revenues and Expenses*

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s principal ongoing operations. The principal operating revenues of the food service enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education (“the Department”), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent for review and approval prior to adoption. The annual budget is voted upon at the annual school election on the third Tuesday in April. On January 17, 2012, Chapter 202 of the Laws of P.L. 2011 was approved which established procedures for moving the date of a school district’s annual school election from April to the general election in November. Under the new law, districts that have their school board members elected in November no longer have to submit their budgets that meet levy cap requirements for voter approval beginning with the 2012/2013 budget year. Only a school board decision to exceed the tax levy cap would require voter approval for the additional amount on the November ballot. On February 7, 2012, the Board adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2018/2019. Also, during 2018/2019 the Board increased the original budget by \$1,145,776. The increase was funded by additional grant awards and the reappropriation of prior year general fund encumbrances and the appropriation of maintenance reserve funds.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	\$ 1,847,152
Increased by	
Deposits Approved by Board Resolution	<u>750,000</u>
Balance, June 30, 2019	<u>\$ 2,597,152</u>

The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district’s Long Range Facilities Plan.

C. Maintenance Reserve

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district’s school facilities for the current year.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

C. Maintenance Reserve (Continued)

The activity of the maintenance reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	\$ 575,000
Decreased by	
Withdrawals Approved by Board Resolution	<u>19,560</u>
Balance, June 30, 2019	<u>\$ 555,440</u>

The June 30, 2019 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$776,490.

D. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2019 is \$1,615,175. Of this amount, \$896,455 was designated and appropriated in the 2019/2020 original budget certified for taxes and the remaining amount of \$718,720 will be appropriated in the 2020/2021 original budget certified for taxes.

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Cash Deposits and Investments

Cash Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

A. Cash Deposits and Investments (Continued)

Cash Deposits (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2019, the book value of the Board's deposits were \$5,488,285 and bank and brokerage firm balances of the Board's deposits amounted to \$5,767,339. The Board's deposits which are displayed on the various fund balance sheets as "cash and cash equivalents" are categorized as:

Depository Account

Insured	<u>\$ 5,767,339</u>
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Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2019 none of the Board's bank balances were exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2019, the Board had no outstanding investments.

B. Receivables

Receivables as of June 30, 2019 for the district's individual major funds are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Food Service</u>	<u>Total</u>
Receivables:				
Intergovernmental				
State	\$ 41,830		\$ 708	42,538
Federal		\$ 3,057	18,058	21,115
Other	<u>33,895</u>	<u>-</u>	<u>-</u>	<u>33,895</u>
Net Total Receivables	<u>\$ 75,725</u>	<u>\$ 3,057</u>	<u>\$ 18,766</u>	<u>\$ 97,548</u>

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

C. Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

General Fund	
Unearned Tuition Revenue	\$ 5,100
Special Revenue Fund	
Grant Draw Downs Reserved for Encumbrances	<u>3,227</u>
Total Unearned Revenue for Governmental Funds	<u>\$ 8,327</u>

D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance, July 1, 2018	Increases	Decreases	Balance, June 30, 2019
Governmental activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 23,264			\$ 23,264
Construction In Progress	<u>-</u>	<u>\$ 611,897</u>	<u>-</u>	<u>611,897</u>
Total Capital Assets, Not Being Depreciated	<u>23,264</u>	<u>611,897</u>	<u>-</u>	<u>635,161</u>
Capital Assets, Being Depreciated:				
Buildings and Building Improvements	10,686,536			10,686,536
Machinery and Equipment	<u>2,695,238</u>	<u>266,067</u>	<u>-</u>	<u>2,961,305</u>
Total Capital Assets Being Depreciated	<u>13,381,774</u>	<u>266,067</u>	<u>-</u>	<u>13,647,841</u>
Less Accumulated Depreciation for:				
Buildings and Improvements	(3,757,838)	(122,157)		(3,879,995)
Machinery and Equipment	<u>(1,793,906)</u>	<u>(223,694)</u>	<u>-</u>	<u>(2,017,600)</u>
Total Accumulated Depreciation	<u>(5,551,744)</u>	<u>(345,851)</u>	<u>-</u>	<u>(5,897,595)</u>
Total Capital Assets, Being Depreciated, Net	<u>7,830,030</u>	<u>(79,784)</u>	<u>-</u>	<u>7,750,246</u>
Governmental Activities Capital Assets, Net	<u>\$ 7,853,294</u>	<u>\$ 532,113</u>	<u>\$ -</u>	<u>\$ 8,385,407</u>

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets (Continued)

	Balance, <u>July 1, 2018</u>	<u>Increases</u>	<u>Decreases</u>	Balance, <u>June 30, 2019</u>
Business-Type Activities:				
Capital Assets, Being Depreciated:				
Machinery and Equipment	\$ 35,232	-	-	\$ 35,232
Total Capital Assets Being Depreciated	<u>35,232</u>	<u>-</u>	<u>-</u>	<u>35,232</u>
Less Accumulated Depreciation For:				
Machinery and Equipment	<u>(33,362)</u>	\$ (401)	-	<u>(33,763)</u>
Total Accumulated Depreciation	<u>(33,362)</u>	<u>(401)</u>	<u>-</u>	<u>(33,763)</u>
Total Capital Assets, Being Depreciated, Net	<u>1,870</u>	<u>(401)</u>	<u>-</u>	<u>1,469</u>
Business-Type Activities Capital Assets, Net	<u>\$ 1,870</u>	<u>\$ (401)</u>	<u>\$ -</u>	<u>\$ 1,469</u>

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities:

Instruction		
Regular		\$ 155,772
Special Education		63,706
Other Instruction		<u>6,294</u>
Total Instruction		<u>225,772</u>
Support Services		
Students and Instruction Related Services		62,772
General Administrative Services		9,545
School Administrative Services		19,610
Plan Operations and Maintenance		18,538
Pupil Transportation		1,487
Central Services		<u>8,127</u>
Total Support Services		<u>120,079</u>
Total Depreciation Expense - Governmental Activities		<u>\$ 345,851</u>
Business-Type Activities:		
Food Service Fund		<u>\$ 401</u>

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets (Continued)

E. Long-Term Debt

General Obligation Bonds

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities and other capital assets. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2019 are comprised of the following issues:

\$1,850,000, 2012 Refunding Bonds, due in annual installments of \$180,000 to \$185,000 through August 1, 2021, interest at 3.625% to 4.00%	\$550,000
\$3,067,000, 2016 Bonds, due in annual installments of \$140,000 to \$240,000 through August 1, 2031, interest at 2.00% to 3.00%	<u>2,817,000</u>
Total	<u>\$ 3,367,000</u>

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

Governmental Activities:

Fiscal Year Ended June 30,	<u>Serial Bonds</u>		<u>Total</u>
	<u>Principal</u>	<u>Interest</u>	
2020	\$ 325,000	\$ 77,132	\$ 402,132
2021	340,000	67,244	407,244
2022	350,000	56,810	406,810
2023	195,000	49,560	244,560
2024-2028	1,200,000	178,050	1,378,050
2029-2033	<u>957,000</u>	<u>50,535</u>	<u>1,007,535</u>
	<u>\$ 3,367,000</u>	<u>\$ 479,331</u>	<u>\$ 3,846,331</u>

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2019 was as follows:

3% of Equalized Valuation Basis (Municipal)	\$ 48,432,636
Less: Net Debt	<u>3,367,000</u>
Remaining Borrowing Power	<u>\$ 45,065,636</u>

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

F. Other Long-Term Liabilities

Changes in Long-Term Liabilities

Long-term liability activity for the fiscal year ended June 30, 2019, was as follows:

	<u>Balance, July 1, 2018</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance, June 30, 2019</u>	<u>Due Within One Year</u>
Governmental Activities:					
Bonds Payable	\$ 3,687,000		\$ 320,000	\$ 3,367,000	\$ 325,000
Deferred Amounts:					
Add: Original Issue Premium	<u>43,616</u>	<u>-</u>	<u>6,789</u>	<u>36,827</u>	<u>6,202</u>
Total Bonds Payable	3,730,616	-	326,789	3,403,827	331,202
Compensated Absences	271,989		24,690	247,299	8,309
Net Pension Liability	<u>4,529,999</u>	<u>-</u>	<u>1,236,152</u>	<u>3,293,847</u>	<u>-</u>
Governmental Activity Long-Term Liabilities	<u>\$ 8,532,604</u>	<u>\$ -</u>	<u>\$ 1,587,631</u>	<u>\$ 6,944,973</u>	<u>\$ 339,511</u>

For the governmental activities, the liabilities for compensated absences and net pension liability are generally liquidated by the general fund.

NOTE 4 OTHER INFORMATION

A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the New Jersey School Boards Association Insurance Group (NJSBAIG or Group). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the Group is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the Group, to report claims on a timely basis, cooperate with the management of the Group, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the Group. Members have a contractual obligation to fund any deficit of the Group attributable to a membership year during which they were a member.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

A. Risk Management (Continued)

NJSBAIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the Group are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's fiduciary trust fund for the current and previous two years:

<u>Fiscal Year Ended June 30,</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2019	\$ 55,000	\$ 16,457	\$ 615	\$ 153,589
2018	-	15,826	86,461	82,542
2017	15,000	16,146	17,513	152,932

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

Federal and State Awards – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2019, the District has not estimated its arbitrage earnings due to the IRS, if any.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans

Plan Descriptions and Benefits Provided

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

Public Employees’ Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division’s) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

Teachers’ Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, by which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division’s) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits (“Division”), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Plan Amendments

The authority to amend the provisions of the above plans rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

Measurement Focus and Basis of Accounting

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Investment Valuation

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the ex-dividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at www.state.nj.us/treasury/doinvest.

Collective Net Pension Liability

The collective net pension liability of the participating employers for local PERS at June 30, 2018 is \$19.7 billion and the plan fiduciary net position as a percentage of the total pension liability is 53.60%. The collective net pension liability of the State funded TPAF at June 30, 2018 is \$63.81 billion and the plan fiduciary net position as a percentage of total pension liability is 26.49%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2017 which were rolled forward to June 30, 2018.

Actuarial Methods and Assumptions

In the July 1, 2017 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan member and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2019.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Employer and Employee Pension Contributions (Continued)

PERS employers' and TPAF State's nonemployer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2019 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than this actuarial determined amount. For PERS, which is a cost sharing multiple employer defined benefit pension plan, the annual pension contributions were equal to the actuarial determined amounts. TPAF nonemployer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2019, 2018 and 2017 were equal to the required contributions.

During the fiscal years ended June 30, 2019, 2018 and 2017 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity contribute for TPAF, respectively for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal Year Ended June 30,	<u>PERS</u>	On-behalf <u>TPAF</u>	<u>DCRP</u>
2019	\$ 167,021	\$ 1,382,448	\$ 28,491
2018	181,960	1,011,094	21,671
2017	165,047	701,797	18,249

In addition for fiscal years 2019, 2018 and 2017, the District contributed \$517, \$1,683 and \$205, respectively for PERS and the State contributed \$1,439, \$1,285 and \$1,237, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$544,271 during the fiscal year ended June 30, 2019 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as a revenue and expense/expenditure in accordance with GASB No. 85.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Public Employees Retirement System (PERS)

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2017 through June 30, 2018. Employer allocation percentages have been rounded for presentation purposes.

Although the NJ Division of Pensions and Benefits (“Division”) administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2018 are based on the ratio of each employer’s contribution to total employer contributions of the group for the fiscal year ended June 30, 2018.

At June 30, 2019, the District reported in the statement of net position (accrual basis) a liability of \$3,293,847 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District’s proportionate share of the net pension liability was based on the District’s share of contributions to the pension plan relative to the contributions of all participating governmental entities, actuarially determined. At June 30, 2018, the District’s proportionate share was 0.01673 percent, which was a decrease of 0.00273 percent from its proportionate share measured as of June 30, 2017 of .01946 percent.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$2,774 for PERS. The pension contribution made by the District during the current 2018/2019 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2019 with a measurement date of the prior fiscal year end of June 30, 2018. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2019 for contributions made subsequent to the measurement date. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS pension from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference Between Expected and Actual Experience	\$ 62,814	\$ 16,984
Changes of Assumptions	542,771	1,053,197
Net Difference Between Projected and Actual Earnings on Pension Plan Investments		30,696
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	<u>128,947</u>	<u>707,283</u>
Total	<u>\$ 734,532</u>	<u>\$ 1,808,160</u>

At June 30, 2019, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense as follows:

<u>Year Ending June 30,</u>	<u>Total</u>
2020	\$ (260,606)
2021	(190,041)
2022	(218,030)
2023	(266,401)
2024	(138,550)
Thereafter	<u>-</u>
	<u>\$ (1,073,628)</u>

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Actuarial Assumptions

The District's total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

	<u>PERS</u>
Inflation Rate	2.25%
Salary Increases:	
Through 2026	1.65-4.15% Based on Age
Thereafter	2.65-5.15% Based on Age
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2000

Assumptions for mortality improvements are based on Society of Actuaries Scale AA.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
US Equities	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Market Equities	6.50%	11.64%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
Buyouts/Venture Capital	8.25%	13.08%

Discount Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2019	June 30, 2018	5.66%
2018	June 30, 2017	5.00%

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF)

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as a an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the fiscal year ended June 30, 2018. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2018, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$2,485,999 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the net pension liability attributable to the District is \$42,644,056. The nonemployer allocation percentages are based on the ratio of the State's contributions made as an employer and nonemployer adjusted for unpaid early retirement incentives to total contributions to TPAF during the year ended June 30, 2018. At June 30, 2018, the State's share of the net pension liability attributable to the District was 0.06703 percent, which was an increase of 0.00464 percent from its proportionate share measured as of June 30, 2017 of 0.06239 percent.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	<u>TPAF</u>
Inflation Rate	2.25%
Salary Increases:	
2011-2026	1.55-4.55%
Thereafter	2.00-5.45%
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2006

Assumptions for mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational bases based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Discount Rate

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

Fiscal Year	Measurement Date	Discount Rate
2019	June 30, 2018	4.86%
2018	June 30, 2017	4.25%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit

Payments for which the Following Rates were Applied:

Long-Term Expected Rate of Return	Through June 30, 2040
Municipal Bond Rate *	From July 1, 2040 and Thereafter

* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 4.86%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (3.86 percent) or 1-percentage-point higher (5.86 percent) than the current rate:

	1% Decrease (3.86%)	Current Discount Rate (4.86%)	1% Increase (5.86%)
State's Proportionate Share of the TPAF Net Pension Liability Attributable to the District	<u>\$ 50,404,464</u>	<u>\$ 42,644,056</u>	<u>\$ 36,210,867</u>

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District at June 30, 2018. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2018 was not provided by the pension system.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans*, the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a single employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

State Health Benefit Program Fund – Local Education Retired Employees Plan (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Plan Membership

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2017:

Active Plan Members	217,131
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	145,050
Inactive Plan Members Entitled to but not yet Receiving Benefits	<u> -</u>
Total	<u>362,181</u>

Measurement Focus and Basis of Accounting

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Collective Net OPEB Liability

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2018 is \$46.1 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2017 which were rolled forward to June 30, 2018.

Actuarial Methods and Assumptions

In the June 30, 2017 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Funded Status and Funding Progress (Continued)

Actuarial calculations reflect a long-term perspective and are based on the benefits provided under the terms of the OPEB in effect at the time of each valuation and also consider the pattern of the sharing of costs between the employer and members at the point in time. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and members in the future.

Actuarial Methods and Assumptions

In the July 1, 2016, OPEB actuarial valuation, the projected unit credit was used as the actuarial cost method, and the market value was used as asset valuation method for the OPEB. The actuarial assumptions included an assumed investment rate of return of 4.50 percent.

Post-Retirement Medical Benefits Contributions

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.23 billion to the OPEB plan in fiscal year 2018.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution an amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2019, 2018 and 2017 were \$627,076, \$653,045 and \$584,756, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2017 through June 30, 2018. Nonemployer allocation percentages have been rounded for presentation purposes.

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$1,243,783. This amount has been included in the district-wide statement of activities (accrual basis) as a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the OPEB liability attributable to the District is \$25,863,315. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2018. At June 30, 2018, the state's share of the OPEB liability attributable to the District was 0.04822 percent, which was a decrease of 0.00913 percent from its proportionate share measured as of June 30, 2017 of 0.05735 percent.

Actuarial Assumptions

The OPEB liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases *	
Initial Fiscal Year Applied Through	2026
Rate	1.55% to 4.55%
Rate Thereafter	2.00% to 5.45%
Mortality	Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disable Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.
Long-Term Rate of Return	1.00%

*Salary increases are based on the defined benefit plan that the individual is enrolled in and his or her year of service for TPAF or his or her age for PERS.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Actuarial Assumptions (Continued)

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2012 to June 30, 2015 and July 1, 2011 to June 30, 2014, respectively.

Healthcare cost trend rates for pre-Medicare Preferred Provider Organization (PPO) medical benefits, this amount initially is 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5 percent. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0 percent. This reflects the known underlying cost of the Part B premium. The Medicare Advantage trend rate is 4.5 percent and will continue in all future years.

Long-Term Expected Rate of Return

As the OPEB plan only invests in the State of New Jersey Cash Management Fund, the long-term expected rate of return on OPEB investments was based off the best-estimate ranges of future real rates of return (expected returns, net of OPEB plan investment expense and inflation) for cash equivalents, which is 1.00% as of June 30, 2018.

Discount Rate

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2019	June 30, 2018	3.87%
2018	June 30, 2017	3.58%

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Changes in the Total OPEB Liability

The change in the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2019 (measurement date June 30, 2018) is as follows:

	Total OPEB Liability (State Share 100%)
Balance, June 30, 2017 Measurement Date	\$ <u>30,764,853</u>
Changes Recognized for the Fiscal Year:	
Service Cost	(545,886)
Interest on the Total OPEB Liability	904,054
Changes of Assumptions	(3,416,918)
Gross Benefit Payments	(1,913,238)
Contributions from the Member	70,450
Net Changes	<u>\$ (4,901,538)</u>
Balance, June 30, 2018 Measurement Date	\$ <u>25,863,315</u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58 percent in 2017 to 3.87 percent in 2018.

The change in the total OPEB liability was based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. A change in the total OPEB liability specific to the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2018 was not provided by the pension system.

Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 3.87% as well as what the State's proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87 percent) or 1-percentage-point higher (4.87 percent) than the current rate:

	1% Decrease	Current Discount Rate	1% Increase
State's Proportionate Share of the OPEB Liability Attributable to the District	\$ <u>30,701,621</u>	\$ <u>25,863,315</u>	\$ <u>22,025,525</u>

**LITTLE FALLS BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Sensitivity of OPEB Liability (Continued)

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	<u>1%</u> <u>Decrease</u>	<u>Healthcare</u> <u>Cost Trend</u> <u>Rates</u>	<u>1%</u> <u>Increase</u>
Total OPEB Liability (School Retirees)	\$ 21,270,076	\$ 25,863,315	\$ 31,963,082

The sensitivity analyses were based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. Sensitivity analyses specific to the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 were not provided by the pension system.

F. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential school tax revenue must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For Little Falls Board of Education, the District's share of abated taxes resulting from the municipality having entered into a tax abatement agreement is indeterminate.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Local Sources					
Property Tax Levy	\$ 14,508,823		\$ 14,508,823	\$ 14,508,823	
Tuition	26,500		26,500	40,120	\$ 13,620
Interest	500		500	11,003	10,503
Miscellaneous	20,000	-	20,000	85,839	65,839
Total Local Sources	<u>14,555,823</u>	<u>-</u>	<u>14,555,823</u>	<u>14,645,785</u>	<u>89,962</u>
State Sources					
Special Education Aid	485,101		485,101	485,101	
Transportation Aid	120,504		120,504	124,510	4,006
Security Aid	23,895		23,895	23,895	
Extraordinary Aid				56,564	56,564
Additional Nonpublic Transportation Aid				14,790	14,790
On-behalf TPAF Pension System Contribution (Non-Budgeted)					
Normal				1,354,103	1,354,103
Premium NCGI				28,345	28,345
Post Retirement Medical Benefits				627,076	627,076
Long Term Disability Insurance				1,439	1,439
On-behalf TPAF Social Security Contributions (Non-budgeted)	-	-	-	544,271	544,271
Total State Sources	<u>629,500</u>	<u>-</u>	<u>629,500</u>	<u>3,260,094</u>	<u>2,630,594</u>
Federal Sources					
Semi Medicaid Reimbursement	17,201	-	17,201	4,516	(12,685)
Total Federal Sources	<u>17,201</u>	<u>-</u>	<u>17,201</u>	<u>4,516</u>	<u>(12,685)</u>
Total Revenues	<u>15,202,524</u>	<u>-</u>	<u>15,202,524</u>	<u>17,910,395</u>	<u>2,707,871</u>
EXPENDITURES					
CURRENT EXPENSE					
Instruction - Regular Programs					
Salaries of Teachers					
Preschool	57,760	\$ 5,519	63,279	63,279	-
Kindergarten	484,499	(53,797)	430,702	430,592	110
Grades 1-5	2,647,920	84,369	2,732,289	2,732,289	-
Grades 6-8	1,807,044	(25,958)	1,781,086	1,778,192	2,894
Regular Programs - Home Instruction					
Salaries of Teachers	7,000	-	7,000	2,887	4,113
Regular Programs - Undistributed Instruction					
Unused Vacation Payment to Terminated/ Retired Staff	65,000	10,116	75,116	70,116	5,000
Purchased Professional Education Svs.	14,500	3,880	18,380	12,654	5,726
Purchased Technical Services	20,102	(2,517)	17,585	16,410	1,175
Other Purchased Services	113,000	(10,132)	102,868	89,104	13,764
General Supplies	323,230	59,532	382,762	258,056	124,706
Textbooks	16,902	(4,040)	12,862	-	12,862
Other Objects	39,810	(34,331)	5,479	-	5,479
Total Regular Programs	<u>5,596,767</u>	<u>32,641</u>	<u>5,629,408</u>	<u>5,453,579</u>	<u>175,829</u>

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Learning and/or Language Disabilities					
Salaries of Teachers	\$ 353,537	\$ 7,228	\$ 360,765	\$ 360,765	-
Other Salaries for Instruction	256,493	(7,562)	248,931	247,463	\$ 1,468
General Supplies	1,800	1,368	3,168	3,168	-
Textbooks	1,600	(1,268)	332	-	332
Total Learning and/or Language Disabilities	613,430	(234)	613,196	611,396	1,800
Multiple Disabilities					
Salaries of Teachers	124,910	-	124,910	124,460	450
Other Salaries for Instruction	283,326	(106,657)	176,669	174,723	1,946
Purchased Professional-Educational Svcs.	31,400	(5,234)	26,166	26,166	-
General Supplies	3,000	-	3,000	1,888	1,112
Total Multiple Disabilities	442,636	(111,891)	330,745	327,237	3,508
Resource Room/Resource Center					
Salaries of Teachers	491,523	48,221	539,744	535,263	4,481
Other Salaries for Instruction	43,685	93,096	136,781	131,781	5,000
Supplies	2,500	-	2,500	630	1,870
Textbooks	1,200	-	1,200	-	1,200
Total Resource Room/Resource Center	538,908	141,317	680,225	667,674	12,551
Preschool Disabilities - Part Time					
Salaries of Teachers	97,625	(24,955)	72,670	70,089	2,581
Other Salaries for Instruction	33,891	27,120	61,011	51,461	9,550
General Supplies	-	-	-	-	-
Total Preschool Disabilities - Part Time	131,516	2,165	133,681	121,550	12,131
Preschool Disabilities - Full Time					
Salaries of Teachers	88,979	(31,889)	57,090	57,000	90
Other Salaries for Instruction	109,301	26,056	135,357	130,609	4,748
Purchased Professional-Educational Svcs.	10,000	(10,000)	-	-	-
General Supplies	2,000	-	2,000	493	1,507
Total Preschool Disabilities - Full Time	210,280	(15,833)	194,447	188,102	6,345
Basic Skills/Remedial - Instruction					
Salaries of Teachers	95,800	-	95,800	95,800	-
General Supplies	1,000	-	1,000	-	1,000
Total Basic Skills/Remedial - Instruction	96,800	-	96,800	95,800	1,000
Bilingual Education					
General Supplies	2,000	-	2,000	150	1,850
Total Bilingual Education	2,000	-	2,000	150	1,850
School Sponsored Co-Curricular Activities					
Salaries	49,249	529	49,778	49,228	550
Total School Sponsored Co-Curricular Activities	49,249	529	49,778	49,228	550
Total - Instruction	7,681,586	48,694	7,730,280	7,514,716	215,564

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Undistributed Expenditures					
Instruction					
Tuition to Priv Sch. For Disabled w/in State	\$ 379,388	\$ (37,000)	\$ 342,388	\$ 149,603	\$ 192,785
Total Undistributed Expenditures - Instruction	<u>379,388</u>	<u>(37,000)</u>	<u>342,388</u>	<u>149,603</u>	<u>192,785</u>
Health Services					
Salaries	236,017	-	236,017	234,942	1,075
Purchased Professional and Technical Svs.	21,370	6,277	27,647	25,321	2,326
Supplies and Materials	<u>7,000</u>	<u>(4,575)</u>	<u>2,425</u>	<u>2,425</u>	<u>-</u>
Total Health Services	<u>264,387</u>	<u>1,702</u>	<u>266,089</u>	<u>262,688</u>	<u>3,401</u>
Speech, OT, PT and Related Services					
Salaries	213,108	(3,220)	209,888	209,443	445
Purchased Professional-Educational Services		3,220	3,220	3,167	53
Supplies and Materials	<u>5,500</u>	<u>-</u>	<u>5,500</u>	<u>4,606</u>	<u>894</u>
Total Speech, OT, PT and Related Services	<u>218,608</u>	<u>-</u>	<u>218,608</u>	<u>217,216</u>	<u>1,392</u>
Other Support Services - Students - Extra Services					
Salaries	159,885	-	159,885	144,371	15,514
Purchased Professional-Educational Services	<u>76,800</u>	<u>37,000</u>	<u>113,800</u>	<u>111,186</u>	<u>2,614</u>
Total Other Support Services - Students - Extra Services	<u>236,685</u>	<u>37,000</u>	<u>273,685</u>	<u>255,557</u>	<u>18,128</u>
Guidance					
Salaries of Other Professional Staff	87,587	-	87,587	87,587	-
Supplies and Materials	<u>500</u>	<u>(500)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Guidance	<u>88,087</u>	<u>(500)</u>	<u>87,587</u>	<u>87,587</u>	<u>-</u>
Child Study Teams					
Salaries of Other Professional Staff	492,806	-	492,806	478,741	14,065
Salaries of Secretarial and Clerical Assistants	62,801	-	62,801	62,801	-
Other Purchased Professional-Technical Svs.	3,100	-	3,100	3,100	-
Supplies and Materials	2,500	-	2,500	1,165	1,335
Other Objects	<u>1,500</u>	<u>-</u>	<u>1,500</u>	<u>150</u>	<u>1,350</u>
Total Child Study Teams	<u>562,707</u>	<u>-</u>	<u>562,707</u>	<u>545,957</u>	<u>16,750</u>
Improvement of Instruction Services					
Salaries of Other Professional Staff	80,153	-	80,153	49,177	30,976
Purchased Professional-Educational Services	5,000	-	5,000	2,248	2,752
Travel- All Other	5,000	(200)	4,800	993	3,807
Other Purchased Services	<u>-</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>-</u>
Total Improvement of Instruction Services	<u>90,153</u>	<u>-</u>	<u>90,153</u>	<u>52,618</u>	<u>37,535</u>

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Undistributed Expenditures					
Educational Media Services/School Library					
Salaries	\$ 90,860	-	\$ 90,860	\$ 90,860	-
Purchased Professional and Technical Services	111,000	\$ (1,202)	109,798	106,848	\$ 2,950
Supplies and Materials	2,500	-	2,500	-	2,500
	<u>204,360</u>	<u>(1,202)</u>	<u>203,158</u>	<u>197,708</u>	<u>5,450</u>
Total Educational Media Services/School Library					
Instructional Staff Training Service					
Purchased Professional - Educational Svs.	2,975	-	2,975	-	2,975
Other Purchased Services	2,400	-	2,400	-	2,400
	<u>5,375</u>	<u>-</u>	<u>5,375</u>	<u>-</u>	<u>5,375</u>
Total Instructional Staff Training Service					
Support Services General Administration					
Salaries	209,962	37,261	247,223	241,064	6,159
Legal Services	48,000	-	48,000	13,025	34,975
Audit Fees	30,000	354	30,354	30,354	-
Architectural/Engineering Services		20,601	20,601	20,601	-
Other Purchased Professional Services	32,098	(1,606)	30,492	30,304	188
Communications/Telephone	24,500	-	24,500	23,002	1,498
Travel - All Other	3,800	(354)	3,446	1,068	2,378
BOE Other Purchased Services	3,000	-	3,000	578	2,422
Miscellaneous Purchased Services	50,662	(10,044)	40,618	36,019	4,599
Supplies and Materials	5,000	12,428	17,428	7,627	9,801
Miscellaneous Expenditures	2,825	300	3,125	2,844	281
BOE Membership Dues and Fees	8,500	(100)	8,500	6,017	2,483
	<u>418,447</u>	<u>58,840</u>	<u>477,287</u>	<u>412,503</u>	<u>64,784</u>
Total Support Services General Administration					
Support Services School Administration					
Salaries of Principals/Asst. Principals	256,846	30,416	287,262	287,262	-
Salaries of Secretarial and Clerical Assistants	168,730	-	168,730	168,730	-
Other Salaries	11,000	-	11,000	5,498	5,502
Purchased Professional and Technical Svs.	3,050	14,646	17,696	2,950	14,746
Other Purchased Services	500	-	500	240	260
Supplies and Materials	7,150	98	7,248	6,832	416
Other Objects	3,235	-	3,235	2,313	922
	<u>450,511</u>	<u>45,160</u>	<u>495,671</u>	<u>473,825</u>	<u>21,846</u>
Total Support Services School Administration					
Undistributed Expenditures - Central Services					
Salaries	357,188	(27,125)	330,063	329,335	728
Purchased Professional Services	1,500	-	1,500	-	1,500
Purchased Technical Services	3,500	-	3,500	-	3,500
Travel - All Other	2,000	-	2,000	1,653	347
Supplies and Materials	6,600	64,298	70,898	5,986	64,912
Miscellaneous Expenditures	1,200	385	1,585	1,585	-
	<u>371,988</u>	<u>37,558</u>	<u>409,546</u>	<u>338,559</u>	<u>70,987</u>
Total Undistributed Expenditures -Central Services					

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Undist. Expend. - Admin. Info. Technology					
Purchased Technical Services	\$ 1,600	-	\$ 1,600		\$ 1,600
Supplies and Materials	2,000	-	2,000	-	2,000
Total Undist. Expend-Admin. Info. Tech.	3,600	-	3,600	-	3,600
Undist. Expend. - Required Maint. For School Facilities					
Salaries	74,894	\$ 90	74,984	\$ 74,984	-
Cleaning, Repair, and Maintenance	63,961	89,815	153,776	153,655	121
General Supplies	42,650	(26,893)	15,757	14,639	1,118
Other Objects	757	64	821	817	4
Total Undist. Expend - Required Maint. For School Facilities	182,262	63,076	245,338	244,095	1,243
Custodial Services					
Salaries	406,274	(9,710)	396,564	377,160	19,404
Salaries of Non-Instructional Aides	25,000	2,244	27,244	24,125	3,119
Purchased Professional and Technical Svcs.	11,227	754	11,981	3,240	8,741
Cleaning, Repair, and Maintenance Services	105,148	(7,533)	97,615	35,728	61,887
Other Purchased Property Services	15,000	(1,614)	13,386	13,195	191
Insurance	68,977	1,952	70,929	70,929	-
General Supplies	58,035	(14,002)	44,033	43,086	947
Energy (Natural Gas)	120,000	(1,436)	118,564	89,718	28,846
Energy (Electricity)	120,000	1,436	121,436	112,236	9,200
Energy (Gasoline)	18,000	-	18,000	-	18,000
Other Objects	800	-	800	450	350
Total Custodial Services	948,461	(27,909)	920,552	769,867	150,685
Care and Upkeep of Grounds					
Purchased Professional and Technical Services		777	777	777	-
Cleaning, Repair, and Maintenance Services		5,460	5,460	4,580	880
General Supplies	-	-	-	-	-
Total Care and Upkeep of Grounds	-	6,237	6,237	5,357	880
Student Transportation Services					
Salaries for Pupil Transportation (Between Home and School) - Regular	22,268	-	22,268	15,514	6,754
Salaries for Pupil Transportation (Between Home and School) - Sp Ed	60,416	-	60,416	59,153	1,263
Management Fee - ESC & CTSA Transportation Prog.	4,500	-	4,500	2,505	1,995
Cleaning, Repair & Maint. Services	25,000	(1,402)	23,598	10,541	13,057
Lease Purchase Payments - School Buses	-	-	-	-	-
Contracted Services (Other Than Between Home and School) - Vendors	3,000	1,577	4,577	4,577	-
Contracted Services (Between Home and School) - Joint Agreements	20,500	-	20,500	-	20,500
Contracted Services (Regular Ed. Students)- ESCs & CTSA	157,000	-	157,000	133,384	23,616
Contracted Services (Special Ed. Students)- ESCs & CTSA	70,022	-	70,022	63,236	6,786
Contracted Services-Aid in Lieu of Payments - Non-Public Schools	57,000	(175)	56,825	45,500	11,325
Miscellaneous Purchased Services-Trans.	500	153	653	574	79
Supplies and Materials	6,200	(153)	6,047	3,415	2,632
Total Student Transportation Services	426,406	-	426,406	338,399	88,007

**LITTLE FALLS BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
EXPENDITURES					
CURRENT EXPENSE (Continued)					
Unallocated Benefits - Employee Benefits					
Social Security Contributions	\$ 201,500		\$ 201,500	\$ 193,288	\$ 8,212
Other Retirement Contributions-PERS	210,912	\$ (28,491)	182,421	167,021	15,400
Other Retirement Contributions-DCRP		28,491	28,491	28,491	-
Workmen's Compensation	75,695	6,054	81,749	81,749	-
Health Benefits	2,405,851	(258,043)	2,147,808	1,852,447	295,361
Tuition Reimbursement	30,000	-	30,000	17,860	12,140
Other Employee Benefits	150,000	15,000	165,000	138,627	26,373
Total Unallocated Benefits - Employee Benefits	<u>3,073,958</u>	<u>(236,989)</u>	<u>2,836,969</u>	<u>2,479,483</u>	<u>357,486</u>
On-behalf TPAF Pension System Contribution (Non-Budget)					
Normal				1,354,103	(1,354,103)
NCGI Premium				28,345	(28,345)
Post Retirement Medical Benefits				627,076	(627,076)
Long Term Disability Insurance				1,439	(1,439)
On-behalf TPAF Social Security Contributions (Non-budgeted)	-	-	-	544,271	(544,271)
Total On-behalf Contributions	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,555,234</u>	<u>(2,555,234)</u>
Total Undistributed Expenditures	<u>7,925,383</u>	<u>(54,027)</u>	<u>7,871,356</u>	<u>9,386,256</u>	<u>(1,514,900)</u>
Total Expenditures - Current Expense	<u>15,606,969</u>	<u>(5,333)</u>	<u>15,601,636</u>	<u>16,900,972</u>	<u>(1,299,336)</u>
CAPITAL OUTLAY					
Equipment					
Instruction	-	63,026	63,026	41,036	21,990
Building and Grounds	-	6,472	6,472	6,472	-
Total Equipment	<u>-</u>	<u>69,498</u>	<u>69,498</u>	<u>47,508</u>	<u>21,990</u>
Facilities Acquisition and Construction Serv.					
Assessment for Debt Service on SDA Funding	20,146	-	20,146	20,146	-
Construction Services	-	935,238	935,238	826,836	108,402
Total Facilities Acquisition and Construction Serv.	<u>20,146</u>	<u>935,238</u>	<u>955,384</u>	<u>846,982</u>	<u>108,402</u>
Total Capital Outlay	<u>20,146</u>	<u>1,004,736</u>	<u>1,024,882</u>	<u>894,490</u>	<u>130,392</u>
Transfer of Funds to Charter Schools	41,105	-	41,105	29,324	11,781
Total Expenditures	<u>15,668,220</u>	<u>999,403</u>	<u>16,667,623</u>	<u>17,824,786</u>	<u>(1,157,163)</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	<u>(465,696)</u>	<u>(999,403)</u>	<u>(1,465,099)</u>	<u>85,609</u>	<u>1,550,708</u>
Other Financing Sources (Uses)					
Transfers Out - Capital Projects	-	-	-	-	-
Total Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Sources (Uses)	<u>(465,696)</u>	<u>(999,403)</u>	<u>(1,465,099)</u>	<u>85,609</u>	<u>1,550,708</u>
Fund Balances, Beginning of Year	5,298,219	-	5,298,219	5,298,219	-
Fund Balances, End of Year	<u>\$ 4,832,523</u>	<u>\$ (999,403)</u>	<u>\$ 3,833,120</u>	<u>\$ 5,383,828</u>	<u>\$ 1,550,708</u>

LITTLE FALLS BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Recapitulation:					
Fund Balance:					
Restricted					
Excess Surplus				\$ 718,720	
Excess Surplus Designated for Subsequent Year's Expenditures				896,455	
Capital Reserve				2,597,152	
Maintenance Reserve				555,440	
Committed					
Year-end Encumbrances				212,013	
Assigned					
Designated for Subsequent Year's Expenditures				27,303	
Unassigned				<u>376,745</u>	
				5,383,828	
Less: State Aid Payment Not Recognized on GAAP					
				(61,336)	
Extraordinary Aid Payment Not Recognized on GAAP					
				<u>(56,564)</u>	
Fund Balance, GAAP Basis				<u>\$ 5,265,928</u>	

**LITTLE FALLS BOARD OF EDUCATION
SPECIAL REVENUE FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Original Budget</u>	<u>Adjustment</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Federal Sources	\$ 298,403	\$ 75,155	\$ 373,558	\$ 362,305	\$ (11,253)
Local Sources	-	71,218	71,218	71,218	-
Total Revenues	<u>298,403</u>	<u>146,373</u>	<u>444,776</u>	<u>433,523</u>	<u>(11,253)</u>
EXPENDITURES					
Instruction					
Salaries of Teachers	12,000	33,494	45,494	45,494	-
Other Purchased Services	151,873	36,242	188,115	188,115	-
General Supplies	105,400	8,442	113,842	113,842	-
Total Instruction	<u>269,273</u>	<u>78,178</u>	<u>347,451</u>	<u>347,451</u>	<u>-</u>
Support Services					
Purchase Professional & Educational	8,064	72,682	80,746	69,858	10,888
Other Purchased Services		500	500	135	365
Personal Services- Employee Benefits		726	726	726	-
Miscellaneous Purchase Services	21,066	(5,713)	15,353	15,353	-
General Supplies	-	-	-	-	-
Total Support Services	<u>29,130</u>	<u>68,195</u>	<u>97,325</u>	<u>86,072</u>	<u>11,253</u>
Total Expenditures	<u>298,403</u>	<u>146,373</u>	<u>444,776</u>	<u>433,523</u>	<u>11,253</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances, Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART II

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/Inflows of Resources		
Actual amounts (budgetary basis) revenue from the budgetary comparison schedule (Exhibits C-1 and C-2)	\$ 17,910,395	\$ 433,523
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
Encumbrances, June 30, 2019		(3,227)
State Aid payment not recognized for budgetary purposes, recognized for GAAP statements (2017/2018 State Aid)	102,341	
State Aid payment recognized for budgetary purposes, not recognized for GAAP statements (2018/2019 State Aid)	<u>(117,900)</u>	<u>-</u>
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds (Exhibits B-2)	<u>\$ 17,894,836</u>	<u>\$ 430,296</u>
Uses/Outflows of Resources		
Actual amounts (budgetary basis) total outflows from the budgetary comparison schedule (Exhibits C-1 and C-2)	<u>\$ 17,824,786</u>	<u>\$ 433,523</u>
Differences - Budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Encumbrances, June 30, 2019	<u>-</u>	<u>(3,227)</u>
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds (Exhibit B-2)	<u>\$ 17,824,786</u>	<u>\$ 430,296</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART III
PENSION AND OTHER POST-EMPLOYMENT BENEFITS INFORMATION

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Public Employees Retirement System

Last Six Fiscal Years*

	<u>2019</u>		<u>2018</u>		<u>2017</u>		<u>2016</u>		<u>2015</u>		<u>2014</u>	
District's Proportion of the Net Position Liability (Asset)	0.01673	%	0.01946	%	0.05829	%	0.01963	%	0.01957	%	0.02195	%
District's Proportionate Share of the Net Pension Liability (Asset)	<u>\$ 3,293,847</u>		<u>\$ 4,529,999</u>		<u>\$ 5,495,526</u>		<u>\$ 4,407,629</u>		<u>\$ 3,664,306</u>		<u>\$ 4,195,569</u>	
District's Covered Payroll	<u>\$ 1,083,307</u>		<u>\$ 1,183,061</u>		<u>\$ 1,288,695</u>		<u>\$ 1,247,726</u>		<u>\$ 1,335,781</u>		<u>\$ 1,352,320</u>	
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	304	%	383	%	426	%	353	%	274	%	310	%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	53.60	%	48.10	%	40.14	%	47.93	%	52.08	%	48.72	%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT CONTRIBUTIONS**

Public Employees Retirement System

Last Six Fiscal Years

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 166,916	\$ 181,960	\$ 165,047	\$ 168,807	\$ 182,549	\$ 165,408
Contributions in Relation to the Contractually Required Contribution	<u>166,916</u>	<u>181,960</u>	<u>165,047</u>	<u>168,807</u>	<u>182,549</u>	<u>165,408</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's Covered Payroll	<u>\$ 1,083,307</u>	<u>\$ 1,183,061</u>	<u>\$ 1,288,695</u>	<u>\$ 1,247,726</u>	<u>\$ 1,335,781</u>	<u>\$ 1,352,320</u>
Contributions as a Percentage of Covered Payroll	15.41 %	15.38 %	12.81 %	13.53 %	13.67 %	12.23 %

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Teachers Pension and Annuity Fund

Last Six Fiscal Years*

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's Proportion of the Net Position Liability (Asset)	0 %	0 %	0 %	0 %	0 %	0 %
District's Proportionate Share of the Net Pension Liability (Asset)	0 %	0 %	0 %	0 %	0 %	0 %
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	<u>\$ 42,644,056</u>	<u>\$ 42,067,497</u>	<u>\$ 45,853,739</u>	<u>\$ 40,766,917</u>	<u>\$ 34,855,179</u>	<u>\$ 31,882,257</u>
Total	<u>\$ 42,644,056</u>	<u>\$ 42,067,497</u>	<u>\$ 45,853,739</u>	<u>\$ 40,766,917</u>	<u>\$ 34,855,179</u>	<u>\$ 31,882,257</u>
District's Covered Payroll	\$ 7,485,851	\$ 7,065,552	\$ 6,662,989	\$ 6,327,908	\$ 5,850,530	\$ 6,462,351
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	26.49 %	25.41 %	22.33 %	28.71 %	33.64 %	33.76 %

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY
AND SCHEDULE OF DISTRICT CONTRIBUTIONS
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Change of Benefit Terms: None.

Change of Assumptions: Assumptions used in calculating the net pension liability and statutory required employer contributions are presented in Note 4D.

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF
TOTAL OPEB LIABILITY**

Postemployment Health Benefit Plan

Last Two Fiscal Years*

	<u>2019</u>	<u>2018</u>
Total OPEB Liability		
Service Cost	\$ (545,886)	\$ 1,502,189
Interest on Total OPEB Liability	904,054	976,175
Changes of Assumptions	(3,416,918)	(4,064,482)
Gross Benefit Payments	(1,913,238)	(901,333)
Contribution from the Member	<u>70,450</u>	<u>33,189</u>
Net Change in Total OPEB Liability	(4,901,538)	(2,454,262)
Total OPEB Liability - Beginning	<u>30,764,853</u>	<u>33,219,115</u>
Total OPEB Liability - Ending	<u>\$ 25,863,315</u>	<u>\$ 30,764,853</u>
District's Proportionate Share of OPEB Liability	\$ -	\$ -
State's Proportionate Share of OPEB Liability	<u>25,863,315</u>	<u>30,764,853</u>
Total OPEB Liability - Ending	<u>\$ 25,863,315</u>	<u>\$ 30,764,853</u>
District's Covered Payroll	<u>\$ 8,569,158</u>	<u>\$ 8,248,613</u>
District's Proportionate Share of the Total OPEB Liability as a Percentage of its Covered Payroll	0%	0%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**LITTLE FALLS BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY
AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Changes in Benefit Terms:

None.

Changes of Assumptions

Assumptions used in calculating the OPEB liability are presented in Note 4E.

SCHOOL LEVEL SCHEDULES

EXHIBITS D-1, D-2 AND D-3

NOT APPLICABLE

SPECIAL REVENUE FUND

**LITTLE FALLS BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>ESEA Title I</u>	<u>ESEA Title II - A</u>	<u>ESEA Title III</u>	<u>ESEA Title IV</u>	<u>I.D.E.I.A. Part B Basic</u>	<u>I.D.E.I.A. Part B Preschool</u>	<u>Local Grant</u>	<u>Total</u>
REVENUES								
Intergovernmental								
Federal	\$ 126,186	\$ 25,353	\$ 998	\$ 11,433	\$ 188,115	\$ 10,220		\$ 362,305
Local	-	-	-	-	-	-	\$ 71,218	71,218
Total Revenues	<u>\$ 126,186</u>	<u>\$ 25,353</u>	<u>\$ 998</u>	<u>\$ 11,433</u>	<u>\$ 188,115</u>	<u>\$ 10,220</u>	<u>\$ 71,218</u>	<u>\$ 433,523</u>
EXPENDITURES								
Instruction								
Salaries of Teachers	\$ 36,000					\$ 9,494		45,494
Other Purchased Services					\$ 188,115			188,115
General Supplies	41,761	-	\$ 863	-	-	-	\$ 71,218	113,842
Total Instruction	<u>77,761</u>	<u>-</u>	<u>863</u>	<u>-</u>	<u>188,115</u>	<u>9,494</u>	<u>71,218</u>	<u>347,451</u>
Support Services								
Purchase Professional & Educational	48,425	\$ 10,000		\$ 11,433				69,858
Other Purchase Services			135					135
Personal Services-Emp. Benefits						726		726
Miscellaneous Purchase Services	-	15,353	-	-	-	-	-	15,353
Total Support Services	<u>48,425</u>	<u>25,353</u>	<u>135</u>	<u>11,433</u>	<u>-</u>	<u>726</u>	<u>-</u>	<u>86,072</u>
Total Expenditures	<u>\$ 126,186</u>	<u>\$ 25,353</u>	<u>\$ 998</u>	<u>\$ 11,433</u>	<u>\$ 188,115</u>	<u>\$ 10,220</u>	<u>\$ 71,218</u>	<u>\$ 433,523</u>

**LITTLE FALLS BOARD OF EDUCATION
SPECIAL REVENUE FUND
SCHEDULE OF PRESCHOOL EDUCATION AID
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

THIS SCHEDULE IS NOT APPLICABLE

CAPITAL PROJECTS FUND

**LITTLE FALLS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF PROJECT EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

**LITTLE FALLS BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

ENTERPRISE FUNDS

EXHIBIT G-1

**LITTLE FALLS BOARD OF EDUCATION
PROPRIETARY FUND
STATEMENT OF NET ASSETS
AS OF JUNE 30, 2019**

NOT APPLICABLE

EXHIBIT G-2

**PROPRIETARY FUND
STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN FUND NET ASSETS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

EXHIBIT G-3

**PROPRIETARY FUND
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOT APPLICABLE

FIDUCIARY FUNDS

**LITTLE FALLS BOARD OF EDUCATION
FIDUCIARY FUNDS
COMBINING STATEMENT OF AGENCY NET POSITION
AS OF JUNE 30, 2019**

	<u>Agency</u>		
	<u>Student Activity</u>	<u>Payroll</u>	<u>Total</u>
ASSETS			
Cash	\$ 23,423	\$ 9,891	\$ 33,314
Total Assets	<u>\$ 23,423</u>	<u>\$ 9,891</u>	<u>\$ 33,314</u>
LIABILITIES			
Payroll Deductions and Withholdings		\$ 9,113	\$ 9,113
Reserve for Flex Spending		778	778
Due to Student Groups	<u>\$ 23,423</u>	<u>-</u>	<u>23,423</u>
Total Liabilities	<u>\$ 23,423</u>	<u>\$ 9,891</u>	<u>\$ 33,314</u>

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

FINANCIAL STATEMENT IS PRESENTED ON EXHIBIT B-8

**LITTLE FALLS BOARD OF EDUCATION
STUDENT ACTIVITY AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>School</u>	<u>Balance July 1, 2018</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance, June 30, 2019</u>
ELEMENTARY SCHOOLS				
School #1	\$ 23,406	\$ 57,122	\$ 59,963	\$ 20,565
School #2	12	2,106	1,988	130
School #3	2,023	4,144	3,439	2,728
	<u>\$ 25,441</u>	<u>\$ 63,372</u>	<u>\$ 65,390</u>	<u>\$ 23,423</u>

**PAYROLL AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Balance, July 1, 2018</u>	<u>Cash Receipts</u>	<u>Cash Disbursements</u>	<u>Balance, June 30, 2019</u>
Due to/from Other Funds		\$ 529,940	\$ 529,940	
Payroll Deductions and Withholdings	\$ 177	4,206,885	4,197,949	\$ 9,113
Accrued Salaries and Wages		6,371,629	6,371,629	
Flex Spending	1,426	18,830	19,478	778
	<u>\$ 1,603</u>	<u>\$ 11,127,284</u>	<u>\$ 11,118,996</u>	<u>\$ 9,891</u>

LONG-TERM DEBT

**LITTLE FALLS BOARD OF EDUCATION
LONG TERM DEBT
SCHEDULE OF SERIAL BONDS PAYABLE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

<u>Issue</u>	<u>Date of Issue</u>	<u>Amount of Issue</u>	<u>Annual Maturities</u>		<u>Interest Rate</u>	<u>Balance, July 1, 2018</u>	<u>Retired</u>	<u>Balance, June 30, 2019</u>
			<u>Date</u>	<u>Amount</u>				
Refunding Bonds	4/7/2012	\$ 1,850,000	8/1/2019	\$ 185,000	3.625 %			
			8/1/2020	185,000	3.875			
			8/1/2021	180,000	4.000	\$ 740,000	\$ 190,000	\$ 550,000
School Bonds	5/24/2016	3,067,000	8/1/2019	140,000	2.000			
			8/1/2020	155,000	2.000			
			8/1/2021	170,000	2.000			
			8/1/2022	195,000	2.000			
			8/1/2023-30	240,000	2-2.550			
			8/1/2031	237,000	3.000	<u>2,947,000</u>	<u>130,000</u>	<u>2,817,000</u>
						<u>\$ 3,687,000</u>	<u>\$ 320,000</u>	<u>\$ 3,367,000</u>
							<u>\$ 320,000</u>	

LITTLE FALLS BOARD OF EDUCATION
LONG-TERM DEBT
STATEMENT OF OBLIGATIONS UNDER CAPITAL LEASES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

NOT APPLICABLE

LITTLE FALLS BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 DEBT SERVICE FUND
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

06

	<u>Original Budget</u>	<u>Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Local Sources					
Local Tax Levy	\$ 380,092		\$ 380,092	\$ 380,092	
State Sources					
Debt Service State Aid	<u>26,299</u>	<u>-</u>	<u>26,299</u>	<u>26,299</u>	<u>-</u>
Total Revenues	<u>406,391</u>	<u>-</u>	<u>406,391</u>	<u>406,391</u>	<u>-</u>
EXPENDITURES					
Regular Debt Service					
Principal	320,000		320,000	320,000	
Interest	<u>86,391</u>	<u>-</u>	<u>86,391</u>	<u>86,391</u>	<u>-</u>
Total Expenditures	<u>406,391</u>	<u>-</u>	<u>406,391</u>	<u>406,391</u>	<u>-</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	-	-	-	-	-
Fund Balance, Beginning of Year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

STATISTICAL SECTION

This part of the Little Falls Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents

Exhibits

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

LITTLE FALLS BOARD OF EDUCATION
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2010	2011 (1)	2012	2013	2014 (2)	2015	2016	2017	2018	2019
Governmental Activities										
Net Investment in Capital Assets	\$ 3,720,730	\$ 3,588,307	\$ 3,866,993	\$ 3,936,967	\$ 2,761,687	\$ 2,782,904	\$ 3,054,161	\$ 4,096,858	\$ 4,127,031	\$ 4,984,187
Restricted	426,750	931,018	1,017,535	1,051,516	1,117,003	1,932,914	2,290,644	2,299,360	2,422,152	3,152,592
Unrestricted	74	183,193	548,348	796,769	(3,255,346)	(3,098,144)	(3,042,803)	(2,943,315)	(2,068,060)	(2,535,758)
Total Governmental Activities Net Position	<u>\$ 4,147,554</u>	<u>\$ 4,702,518</u>	<u>\$ 5,432,876</u>	<u>\$ 5,785,252</u>	<u>\$ 623,344</u>	<u>\$ 1,617,674</u>	<u>\$ 2,302,002</u>	<u>\$ 3,452,903</u>	<u>\$ 4,481,123</u>	<u>\$ 5,601,021</u>
Business-type activities										
Net Investment in Capital Assets	\$ 1,326	\$ 884	\$ 442					\$ 1,937	\$ 1,870	\$ 1,469
Restricted										
Unrestricted	67,850	74,400	78,374	\$ 6,566	\$ 4,997	\$ 1,352	\$ 3,016	1,790	26,015	48,234
Total Business-Type Activities Net Position	<u>\$ 69,176</u>	<u>\$ 75,284</u>	<u>\$ 78,816</u>	<u>\$ 6,566</u>	<u>\$ 4,997</u>	<u>\$ 1,352</u>	<u>\$ 3,016</u>	<u>\$ 3,727</u>	<u>\$ 27,885</u>	<u>\$ 49,703</u>
District-Wide										
Net Investment in Capital Assets	\$ 3,722,056	\$ 3,589,191	\$ 3,867,435	\$ 3,936,967	\$ 2,761,687	\$ 2,782,904	\$ 3,054,161	\$ 4,098,795	\$ 4,128,901	\$ 4,985,656
Restricted	426,750	931,018	1,017,535	1,051,516	1,117,003	1,932,914	2,290,644	2,299,360	2,422,152	3,152,592
Unrestricted	67,924	257,593	626,722	803,335	(3,250,349)	(3,096,792)	(3,039,787)	(2,941,525)	(2,042,045)	(2,487,524)
Total District-Wide Net Position	<u>\$ 4,216,730</u>	<u>\$ 4,777,802</u>	<u>\$ 5,511,692</u>	<u>\$ 5,791,818</u>	<u>\$ 628,341</u>	<u>\$ 1,619,026</u>	<u>\$ 2,305,018</u>	<u>\$ 3,456,630</u>	<u>\$ 4,509,008</u>	<u>\$ 5,650,724</u>

Note 1 - Net Position at June 30, 2011 is restated to reflect the implementation of GASB Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement No. 65, "Items Previously Reported in Assets and Liabilities".

Note 2 - Net Position at June 30, 2014 is restated to reflect the implementation of GASB Statement No. 68, "Accounting and Financial Reporting for Pensions" and for corrections of the capital assets.

LITTLE FALLS BOARD OF EDUCATION
 CHANGES IN NET POSITION
 LAST TEN FISCAL YEARS
 (Unaudited)
 (accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses										
Governmental activities										
Instruction										
Regular	\$ 5,097,365	\$ 5,120,002	\$ 5,617,550	\$ 6,033,664	\$ 6,124,204	\$ 7,280,993	\$ 8,007,850	\$ 8,811,828	\$ 9,539,688	\$ 9,594,015
Special Education	2,890,096	3,195,971	3,005,060	2,532,687	3,342,399	3,824,169	4,028,196	4,077,683	3,951,147	3,443,303
Other Instruction	313,019	266,115	177,692	225,448	323,518	251,226	431,333	493,058	346,460	251,521
School Sponsored Activities and Athletics	64,404	43,368	59,276	61,740	63,845	47,942	64,670	64,763	73,647	66,046
Support Services:										
Student & Instruction Related Services	2,160,196	2,157,528	2,185,634	2,862,433	2,002,335	2,187,789	2,300,792	2,498,207	2,675,784	2,576,907
School Administrative services	649,661	631,840	567,107	640,021	754,923	743,079	747,319	766,661	851,469	784,748
General Administration	435,252	451,282	397,089	399,352	515,227	468,797	439,008	498,679	573,009	524,551
Central Services	323,753	308,143	346,694	368,369	388,214	364,088	392,287	460,312	486,962	443,052
Plant Operations and Maintenance	1,104,511	1,069,624	1,090,995	1,104,938	1,127,070	1,158,476	1,158,616	1,198,916	1,301,546	1,204,753
Pupil Transportation	441,960	494,498	495,664	480,777	467,648	446,749	470,858	493,467	400,867	365,394
Other Support Services										
Interest on long-term debt	100,411	97,182	54,050	52,169	48,314	45,208	109,882	75,982	86,223	77,593
Total governmental activities expenses	13,580,628	13,835,553	13,996,811	14,761,598	15,157,697	16,818,516	18,150,811	19,439,556	20,286,802	19,331,883
Business-type activities:										
Food Service	160,851	206,366	220,312	262,168	253,234	252,114	272,390	307,854	331,481	352,152
Inclusive Preschool	20,429	46,500	65,000	985	-	-	-	-	-	-
Total business-type activities expense	181,280	252,866	285,312	263,153	253,234	252,114	272,390	307,854	331,481	352,152
Total district expenses	\$ 13,761,908	\$ 14,088,419	\$ 14,282,123	\$ 15,024,751	\$ 15,410,931	\$ 17,070,630	\$ 18,423,201	\$ 19,747,410	\$ 20,618,283	\$ 19,684,035
Program Revenues										
Governmental activities:										
Charges for services:										
Instruction (tuition)	\$ 147,035	\$ 257,695	\$ 109,782	\$ 109,101	\$ 92,292	\$ 84,299	\$ 57,231	\$ 60,150	\$ 44,325	\$ 40,120
Operating grants and contributions	1,789,668	1,765,174	1,951,744	2,336,741	2,219,819	4,015,044	4,563,462	5,530,450	6,546,407	5,397,061
Capital grants and contributions	139,490	-	-	-	-	29,349	249,543	967,397	-	-
Total governmental activities program revenues	2,076,193	2,022,869	2,061,526	2,445,842	2,312,111	4,128,692	4,870,236	6,557,997	6,590,732	5,437,181

LITTLE FALLS BOARD OF EDUCATION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Business-type activities:										
Charges for services										
Food service	\$ 100,827	\$ 126,435	\$ 121,221	\$ 143,193	\$ 127,277	\$ 117,186	\$ 130,443	\$ 174,746	\$ 221,669	\$ 254,433
Inclusive Preschool	51,985	46,540	68,250							
Operating grants and contributions	45,664	67,597	91,065	100,722	110,386	118,281	125,609	115,048	133,967	119,522
Total business type activities program revenues	198,476	240,572	280,536	243,915	237,663	235,467	256,052	289,794	355,636	373,955
Total district program revenues	\$ 2,274,669	\$ 2,263,441	\$ 2,342,062	\$ 2,689,757	\$ 2,549,774	\$ 4,364,159	\$ 5,126,288	\$ 6,847,791	\$ 6,946,368	\$ 5,811,136
Net (Expense)/Revenue										
Governmental activities	\$ (11,504,435)	\$ (11,812,684)	\$ (11,935,285)	\$ (12,315,756)	\$ (12,845,586)	\$ (12,689,824)	\$ (13,280,575)	\$ (12,881,559)	\$ (13,696,070)	\$ (13,894,702)
Business-type activities	17,196	(12,294)	(4,776)	(19,238)	(15,571)	(16,647)	(16,338)	(18,060)	24,155	21,803
Total district-wide net expense	\$ (11,487,239)	\$ (11,824,978)	\$ (11,940,061)	\$ (12,334,994)	\$ (12,861,157)	\$ (12,706,471)	\$ (13,296,913)	\$ (12,899,619)	\$ (13,671,915)	\$ (13,872,899)
General Revenues and Other Changes in Net Position										
Governmental activities:										
Property taxes levied for general purposes, net	\$ 11,250,627	\$ 12,113,531	\$ 12,355,802	\$ 12,355,802	\$ 12,806,443	\$ 13,403,910	\$ 13,671,988	\$ 13,945,428	\$ 14,224,337	\$ 14,508,823
Taxes levied for debt service	229,660	233,585	223,676	218,725	220,656	221,060	226,553	282,988	371,511	380,092
Unrestricted grants and contributions	75,562	11,575				16,334	18,007	25,977	40,488	28,843
Interest				5,544	6,889	7,006	10,071	8,306	8,484	11,003
Miscellaneous income	25,940	26,957	94,165	35,046	19,738	48,844	56,284	28,254	79,470	85,839
Transfers	(18,000)	(18,000)	(8,000)	53,015	(14,000)	(13,000)	(18,000)	(18,768)		
Total governmental activities	11,563,789	12,367,648	12,665,643	12,668,132	13,039,726	13,684,154	13,964,903	14,272,185	14,724,290	15,014,600
Business-type activities:										
Investment earnings	230	402	308	3	2	2	2	3	3	15
Transfers	18,000	18,000	8,000	(53,015)	14,000	13,000	18,000	18,768		
Total business-type activities	18,230	18,402	8,308	(53,012)	14,002	13,002	18,002	18,771	3	15
Total district-wide	\$ 11,582,019	\$ 12,386,050	\$ 12,673,951	\$ 12,615,120	\$ 13,053,728	\$ 13,697,156	\$ 13,982,905	\$ 14,290,956	\$ 14,724,293	\$ 15,014,615
Change in Net Position										
Governmental activities	\$ 59,354	\$ 554,964	\$ 730,358	\$ 352,376	\$ 194,140	\$ 994,330	\$ 684,328	\$ 1,390,626	\$ 1,028,220	\$ 1,119,898
Business-type activities	35,426	6,108	3,532	(72,250)	(1,569)	(3,645)	1,664	711	24,158	21,818
Total district	\$ 94,780	\$ 561,072	\$ 733,890	\$ 280,126	\$ 192,571	\$ 990,685	\$ 685,992	\$ 1,391,337	\$ 1,052,378	\$ 1,141,716

LITTLE FALLS BOARD OF EDUCATION
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	\$ 804,349									
Unreserved	57,265									
Restricted		\$ 1,432,759	\$ 1,810,228	\$ 1,857,384	\$ 2,055,705	\$ 2,258,248	\$ 3,292,589	\$ 3,679,054	\$ 3,921,146	\$ 5,767,376
Committed		42,719	29,852	19,693	-	-			881,839	212,013
Assigned		41,131	143,887	168,734	44,509	52,690	130,075	219,760	154,175	27,303
Unassigned	-	81,440	26,296	219,301	229,510	240,402	242,927	245,688	238,718	259,236
Total general fund	\$ 861,614	\$ 1,598,049	\$ 2,010,263	\$ 2,265,112	\$ 2,329,724	\$ 2,551,340	\$ 3,665,591	\$ 4,144,502	\$ 5,195,878	\$ 6,265,928
All Other Governmental Funds										
Reserved										
Unreserved										
Restricted			\$ 4,450	\$ 4,450	\$ 131,247	\$ 767,323	\$ 2,755,487	\$ 34,260		
Committed										
Assigned										
Unassigned	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	\$ -	\$ -	\$ 4,450	\$ 4,450	\$ 131,247	\$ 767,323	\$ 2,755,487	\$ 34,260	\$ -	\$ -

Beginning with Fiscal Year 2011, the District implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This Statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Reclassification of prior year fund balance amounts to comply with Statement No. 54 is not required.

LITTLE FALLS BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Tax levy	\$ 11,480,287	\$ 12,347,116	\$ 12,579,478	\$ 12,574,527	\$ 13,027,099	\$ 13,624,970	\$ 13,898,541	\$ 14,228,416	\$ 14,595,848	\$ 14,888,915
Miscellaneous	172,975	284,652	203,947	150,174	126,858	146,935	145,815	100,360	163,422	208,180
State sources	1,646,376	1,361,402	1,640,606	2,063,424	1,874,448	2,177,268	2,394,595	3,401,731	2,896,692	3,270,834
Federal sources	358,344	415,347	311,138	272,834	337,432	349,850	391,684	374,970	375,926	363,594
Total revenue	13,657,982	14,408,517	14,735,169	15,060,959	15,365,837	16,299,023	16,830,635	18,105,477	18,031,888	18,731,523
Expenditures										
Instruction										
Regular Instruction	5,009,208	4,987,090	5,543,768	5,916,582	5,988,018	6,223,551	6,645,560	7,034,105	7,469,639	8,351,996
Special education instruction	2,854,977	3,091,306	2,958,334	2,482,906	3,309,026	3,494,449	3,558,237	3,471,955	3,238,576	3,168,742
Other instruction	250,233	257,909	178,449	194,531	363,749	238,617	353,523	411,006	284,102	224,536
School sponsored activities and athletics	64,404	43,368	59,276	61,740	63,845	48,556	63,735	60,573	65,071	66,091
Support Services:										
Student & inst. related services	2,217,257	2,118,241	2,146,189	2,839,384	1,973,235	1,984,110	2,031,563	2,099,563	2,185,606	2,334,907
General administration	438,968	428,546	387,348	647,264	507,864	691,331	445,186	467,612	520,973	515,226
School administrative services	618,372	588,991	550,871	405,799	704,047	452,433	669,194	632,269	676,692	702,854
Central services	306,086	302,661	338,534	360,262	370,283	361,822	386,777	419,490	431,960	451,375
Plant operations and maintenance	1,051,765	1,054,915	1,077,038	1,087,039	1,111,914	1,164,291	1,134,538	1,123,455	1,198,844	1,197,416
Pupil transportation	440,957	493,495	494,594	479,657	466,502	442,702	469,794	484,543	385,110	363,975
Capital outlay	285,696		332,381	165,236	118,839	94,273	877,939	3,961,424	83,519	877,964
Debt service:										
Principal	158,956	166,900	195,047	165,000	183,000	185,130	243,630	240,431	360,686	320,000
Interest and other charges	103,312	120,660	48,676	53,725	50,106	47,066	42,316	93,503	94,726	86,391
Cost of Issuance		66,218								
Advance Refunding Escrow		41,492								
Total expenditures	13,800,191	13,761,792	14,310,505	14,859,125	15,210,428	15,428,331	16,921,992	20,499,929	16,995,504	18,661,473
Excess (Deficiency) of revenues over (under) expenditures	(142,209)	646,725	424,664	201,834	155,409	870,692	(91,357)	(2,394,452)	1,036,384	70,050
Other Financing sources (uses)										
Proceeds from borrowing		1,850,000					3,067,000			
Premium on Refunding Bonds		42,710								
Payment to Refunded Bond Escrow Agent		(1,785,000)								
Premium on Bond Sale							49,352			
Underwriter Discount on Bond Sale							(49,352)			
Capital Lease Proceeds					50,000		144,772			
Cancel Prior Year Revenues (Net)									(19,268)	
Transfers in	150,728			65,015	131,247	701,000	1,535,444	158,734	2,208	
Transfers out	(168,728)	(18,000)	(8,000)	(12,000)	(145,247)	(714,000)	(1,553,444)	(177,502)	(2,208)	
Total other financing sources (uses)	(18,000)	89,710	(8,000)	53,015	36,000	(13,000)	3,193,772	(18,768)	(19,268)	-
Net change in fund balances	\$ (160,209)	\$ 736,435	\$ 416,664	\$ 254,849	\$ 191,409	\$ 857,692	\$ 3,102,415	\$ (2,413,220)	\$ 1,017,116	\$ 70,050
Debt service as a percentage of										
noncapital expenditures	1.18%	1.51%	1.40%	1.12%	1.21%	1.21%	1.52%	1.45%	2.13%	1.80%

* Noncapital expenditures are total expenditures less capital outlay.

**LITTLE FALLS BOARD OF EDUCATION
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Unaudited)**

<u>Year</u>	<u>Other</u>	<u>Tuition</u>	<u>Interest on Investments</u>	<u>Total</u>
2010	\$ 21,686	\$ 147,035	\$ 3,187	\$ 171,908
2011	20,314	257,695	6,643	284,652
2012	84,520	109,782	5,195	199,497
2013	35,046	109,101	5,544	149,691
2014	19,738	92,292	6,889	118,919
2015	48,844	84,299	7,006	140,149
2016	56,284	57,231	10,071	123,586
2017	28,254	60,150	8,306	96,710
2018	79,470	44,325	8,484	132,279
2019	85,839	40,120	11,003	136,962

**LITTLE FALLS BOARD OF EDUCATION
 ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
 LAST TEN YEARS
 (Unaudited)**

Fiscal Year Ended June 30,	Vacant Land	Residential	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Value	Total Direct School Tax Rate ^a
2010	\$ 36,499,400	\$ 1,385,258,500	\$ 304,646,000	\$ 64,840,900	\$ 122,049,600	\$ 1,913,294,400	\$ 6,569,100	\$ 1,919,863,500	\$ 1,929,790,969	\$ 0.621
2011	37,838,400	1,376,785,400	303,200,600	64,602,700	120,741,600	1,903,168,700	6,429,200	1,909,597,900	1,902,086,209	0.653
2012	36,882,200	1,376,430,700	283,233,000	65,340,500	117,147,600	1,879,034,000	6,627,100	1,885,661,100	1,892,934,504	0.667
2013 *	26,783,060	1,066,372,000	246,005,100	54,397,400	108,646,700	1,502,204,260	5,200,700	1,507,404,960	1,623,729,535	0.8505
2014	27,412,500	1,051,978,100	232,899,200	54,169,600	116,124,200	1,482,583,600	4,169,300	1,486,752,900	1,663,010,478	0.8970
2015	28,120,300	1,049,623,100	231,829,600	53,267,000	115,646,700	1,478,486,700	4,260,500	1,482,747,200	1,643,964,705	0.9222
2016	28,060,000	1,051,777,300	229,699,200	52,554,000	115,646,700	1,477,737,200	4,443,100	1,482,180,300	1,482,180,300	0.9551
2017	31,827,900	1,053,630,100	238,172,400	45,285,800	115,646,700	1,484,562,900	4,415,500	1,488,978,400	1,488,978,400	0.9734
2018	29,477,900	1,063,941,800	247,834,300	44,985,800	106,501,600	1,492,741,400	4,415,700	1,497,157,100	1,497,257,100	0.9850
2019	31,587,800	1,075,954,400	246,973,400	44,058,500	105,985,600	1,504,559,700	4,521,300	1,509,081,000	1,509,081,000	0.9970

Source: County Abstract of Ratables

97

^a Tax rates are per \$100

N/A = Not Available

* The Borough had a reassessment which became effective in 2013.

**LITTLE FALLS BOARD OF EDUCATION
DIRECT AND OVERLAPPING PROPERTY TAX RATES
PER \$100 OF ASSESSED VALUATION
LAST TEN FISCAL YEARS
(Unaudited)
(rate per \$100 of assessed value)**

<u>Calendar Year</u>	<u>Total Direct School Tax Rate</u>	<u>Regional High School District</u>	<u>Municipality</u>	<u>County</u>	<u>Total Direct and Overlapping Tax Rate</u>
2010	\$0.621	\$0.331	\$0.57	\$0.54	\$2.062
2011	0.653	0.337	0.58	0.57	2.145
2012	0.667	0.385	0.61	0.64	2.30
2013	* 0.8505	0.5053	0.7735	0.716	2.845
2014	0.8970	0.5200	0.8010	0.776	2.994
2015	0.9222	0.4875	0.8170	0.849	3.076
2016	0.9551	0.4940	0.8373	0.835	3.121
2017	0.9734	0.5102	0.8654	0.814	3.163
2018	0.9850	0.4900	0.8870	0.798	3.160
2019	0.9970	0.5020	0.9110	0.771	3.181

* The Borough had a reassessment which became effective in 2013.

Source: Tax Collector

LITTLE FALLS BOARD OF EDUCATION
 PRINCIPAL PROPERTY TAXPAYERS,
 CURRENT YEAR AND TEN YEARS AGO
 (Unaudited)

Taxpayer	2019		2010	
	Taxable Assessed Value	% of Total District Net Assessed Value	Taxable Assessed Value	% of Total District Net Assessed Value
Inwood Owners Inc			\$ 79,410,000	4.14%
Theta Holding Co			70,658,000	3.68%
Park Falls Associates PAR 3 PAR 5			14,588,800	0.76%
Sisco			10,959,300	0.57%
Ward Trucking Corp	Not Available		14,269,800	0.74%
North Jersey District				
Great Notch Village			12,001,900	0.63%
Park Falls Associates			13,110,000	0.68%
Saturn Realty			12,492,100	0.65%
Andrew Realty				
KV Realty LLC				
Main St Realty				
Hilltop Manor Associates				
AMB			11,420,500	0.59%
Montclair State University			10,016,300	0.52%
			\$ 248,926,700	12.96%
			\$ -	

Source: Municipal Tax Assessor

**LITTLE FALLS BOARD OF EDUCATION
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2010	\$ 11,480,287	\$ 11,480,287	100.00%	N/A
2011	12,347,116	12,347,116	100.00%	N/A
2012	12,579,478	12,579,478	100.00%	N/A
2013	12,574,527	12,574,527	100.00%	N/A
2014	13,027,099	13,027,099	100.00%	N/A
2015	13,624,970	13,624,970	100.00%	N/A
2016	13,898,541	13,898,541	100.00%	N/A
2017	14,228,416	14,228,416	100.00%	N/A
2018	14,595,848	14,595,848	100.00%	N/A
2019	14,888,915	14,888,915	100.00%	N/A

LITTLE FALLS BOARD OF EDUCATION
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)

Fiscal Year Ended June 30,	Governmental Activities			Total District	Population	Per Capita
	General Obligation Bonds	Capital Leases	Bond Anticipation Notes (BANs)			
2010	\$ 2,070,000	\$ 46,947		\$ 2,116,947	14,441	\$ 147
2011	1,995,000	20,047		2,015,047	14,449	139
2012	1,820,000			1,820,000	14,472	126
2013	1,655,000			1,655,000	14,522	114
2014	1,480,000	42,000		1,522,000	14,516	105
2015	1,305,000	31,870		1,336,870	14,533	92
2016	4,187,000	21,497		4,208,497	14,423	292
2017	3,997,000	10,876		4,007,876	14,502	276
2018	3,687,000			3,687,000	14,563	253
2019	3,367,000			3,367,000	14,563 *	231

Source: District records
*Estimate

**LITTLE FALLS BOARD OF EDUCATION
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
	General Obligation Bonds	Deductions			
2010	2,070,000		\$ 2,070,000	0.11%	\$ 143
2011	1,995,000		1,995,000	0.10%	138
2012	1,820,000		1,820,000	0.10%	126
2013	1,655,000		1,655,000	0.11%	114
2014	1,480,000		1,480,000	0.10%	102
2015	1,305,000		1,305,000	0.09%	90
2016	4,187,000		4,187,000	0.28%	288
2017	3,997,000		3,997,000	0.27%	277
2018	3,687,000		3,687,000	0.25%	253
2019	3,367,000		3,367,000	0.22%	231

Source: District records

Notes:

a See Exhibit J-6 for property tax data.

b See Exhibit J-14 for population data.

**LITTLE FALLS BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING OUTSTANDING BONDED DEBT
FOR YEAR ENDED DECEMBER 31, 2018
(Unaudited)**

Net Direct Debt of School District as of December 31, 2018	\$ 3,367,000
Net Overlapping Debt of School District:	
Little Falls Township (100%)	26,409,667
County of Passaic - Township's Share (4.85%)	16,800,467
Passaic County Utilities Authority - Township's Share (4.85%)	1,650,194
Passaic Valley Sewage Commission (1.72%)	<u>1,465,560</u>
 Total Direct and Overlapping Bonded Debt as of December 31, 2018	 <u>\$ 49,692,888</u>

Source: Little Falls Township Chief Financial Officer and Passaic County Treasurer's Office,
Sewerage Commission and Utilities Authority Auditors

LITTLE FALLS BOARD OF EDUCATION
 LEGAL DEBT MARGIN INFORMATION
 LAST TEN FISCAL YEARS

Equalized valuation basis

2018	\$ 1,630,520,371
2017	1,604,759,377
2016	1,607,983,896
	<u>\$ 4,843,263,644</u>
	\$ 1,614,421,215
	48,432,636
	<u>\$ 48,432,636</u>

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	\$ 58,344,139	\$ 57,782,231	\$ 57,097,672	\$ 55,631,003	\$ 53,404,497	\$ 50,812,469	\$ 49,418,654	\$ 48,773,886	\$ 48,410,326	\$ 48,432,636
Total net debt applicable to limit	2,070,000	1,995,000	1,820,000	1,655,000	1,480,000	1,305,000	4,187,000	3,997,000	3,687,000	3,367,000
Legal debt margin	<u>\$ 56,274,139</u>	<u>\$ 55,787,231</u>	<u>\$ 55,277,672</u>	<u>\$ 53,976,003</u>	<u>\$ 51,924,497</u>	<u>\$ 49,507,469</u>	<u>\$ 45,231,654</u>	<u>\$ 44,776,886</u>	<u>\$ 44,723,326</u>	<u>\$ 45,065,636</u>
Total net debt applicable to the limit as a percentage of debt limit	3.55%	3.45%	3.19%	2.97%	2.77%	2.57%	8.47%	8.19%	7.62%	6.95%

Source: Annual Debt Statements

**LITTLE FALLS BOARD OF EDUCATION
 DEMOGRAPHIC AND ECONOMIC STATISTICS
 LAST TEN FISCAL YEARS
 (Unaudited)**

<u>Year</u>	<u>Population</u>	<u>County Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2010	14,441	\$ 41,997	10.7%
2011	14,449	43,857	10.5%
2012	14,472	44,900	10.5%
2013	14,547	44,688	8.9%
2014	14,516	44,688	5.9%
2015	14,533	47,189	4.4%
2016	14,423	47,547	4.4%
2017	14,502	48,152	4.1%
2018	14,563	48,152 *	3.8%
2019	14,563 *	48,152 *	3.8% *

Source: New Jersey State Department of Education

* Estimate

LITTLE FALLS BOARD OF EDUCATION
PRINCIPAL EMPLOYERS,
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)

<u>Employer</u>	<u>2019</u>		<u>2010</u>	
	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>

INFORMATION NOT AVAILABLE

LITTLE FALLS BOARD OF EDUCATION
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(Unaudited)

<u>Function/Program</u>	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Instruction										
Regular	55.0	55.0	55.0	60.0	61.2	62.8	70.0	60.3	62.1	64.1
Special education	21.5	21.5	21.5	16.0	21.4	15.8	16.0	23.0	20.0	22.0
Other special education	32.0	32.0	32.0	37.0	42.0	38.0	30.0	29.0	15.0	13.0
Other instruction	9.5	9.5	9.5	8.6	8.6	10.0	15.0	13.2	18.0	21.0
Support Services:										
Student & instruction related services	3.0	3.0	3.0	8.0	8.0	9.0	6.0	7.0	6.8	6.8
General administration	1.0	1.0	1.0	2.0	2.0	1.5	1.5	2.0	2.0	2.0
School administrative services	2.0	2.0	2.0	6.0	6.0	5.5	4.0	4.0	4.0	4.0
Other administrative services	1.0	1.0	1.0	1.0	1.0	2.0	2.5	4.0	4.0	4.0
Central services	1.0	1.0	1.0	3.5	3.5	2.6	5.0	5.0	5.0	5.0
Administrative Information Technology	1.0	1.0	1.0							
Plant operations and maintenance	7.0	7.0	7.0	8.6	8.6	7.5	8.0	8.0	8.0	8.0
Pupil transportation	1.5	1.5	1.5	2.8	2.8	1.5	1.5	2.0	2.0	2.0
Other support services	6.5	6.5	6.5	5.6	5.6	4.1	5.0	5.0	6.5	6.5
Total	142.0	142.0	142.0	159.1	170.7	160.3	164.5	162.5	153.4	158.4

Source: District Personnel Records

Note:

GASB requires that ten years of statistical data be presented. As a result of the implementation of GASB No. 44 in fiscal year 2006 only nine (9) years of information is available. Each year thereafter, an additional year's data will be included until ten years of data is present.

**LITTLE FALLS BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year	Enrollment ^a	Operating Expenditures ^b	Cost Per Pupil ^c	Percentage Change	Teaching Staff	Teacher/Pupil Ratio		Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
							Elementary				
2010	931	\$ 13,252,227	\$ 14,234	4.85%	81.0		Not Available	934.70	895.50	1.90%	95.81%
2011	942	13,366,522	14,190	-0.32%	89.0		Not Available	938.50	897.00	0.41%	95.58%
2012	925	13,734,401	14,848	4.64%	89.0		Not Available	916.40	879.90	-2.35%	96.02%
2013	907	14,475,164	15,959	7.49%	91.6		Not Available	900.90	864.60	-1.69%	95.97%
2014	920	14,858,483	16,151	1.20%	92.0		Not Available	905.80	866.54	0.54%	95.67%
2015	898	15,101,862	16,817	4.13%	87.6		Not Available	897.71	859.86	-0.89%	95.78%
2016	894	15,758,107	17,627	4.81%	91.2		Not Available	889.30	850.70	-0.94%	95.66%
2017	885	16,204,571	18,310	3.88%	90.3		Not Available	888.00	847.30	-0.15%	95.42%
2018	892	16,456,573	18,449	0.76%	82.1		Not Available	887.97	851.28	0.00%	95.87%
2019	885	17,377,118	19,635	6.43%	87.1		Not Available	873.68	838.69	-1.61%	96.00%

Sources: District records

- Note:
- a Enrollment based on School Register Summary.
 - b Operating expenditures equal total expenditures (modified accrual) less debt service and capital outlay.
 - c Cost per pupil represents operating expenditures divided by enrollment.

**LITTLE FALLS BOARD OF EDUCATION
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(Unaudited)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<u>District Building</u>										
<u>Elementary</u>										
Square Feet	53,756	53,756	53,756	53,756	53,756	53,756	53,756	59,905	59,905	59,905
Capacity (students)	418	418	418	418	418	418	418	418	418	418
Enrollment	393	393	374	391	391	391	391	386	400	380
Square Feet	38,907	38,907	38,907	38,907	38,907	38,907	38,907	43,590	43,590	43,590
Capacity (students)	280	280	280	280	280	280	280	280	280	280
Enrollment ^a	294	294	340	297	297	297	297	310	319	317
Square Feet	28,901	28,901	28,901	28,901	28,901	28,901	28,901	32,255	32,255	32,255
Capacity (students)	178	178	178	178	178	178	178	178	178	178
Enrollment	197	197	203	208	208	208	208	189	167	182

Number of Schools at June 30, 2019

Elementary = 3

Source: District Records

LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN YEARS
(Unaudited)

**UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES**

		<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
<u>School Facilities</u>	<u>School Number</u>										
Number 1	050	\$ 50,072	\$ 50,067	\$ 43,182	\$ 71,563	\$ 58,843	\$ 51,113	\$ 82,840	\$ 71,272	\$ 62,780	\$ 104,437
Number 2	060	55,888	51,648	49,101	44,096	41,898	49,535	61,045	52,381	54,652	91,225
Number 3	999	<u>42,262</u>	<u>45,084</u>	<u>46,452</u>	<u>46,096</u>	<u>35,403</u>	<u>43,092</u>	<u>51,995</u>	<u>49,566</u>	<u>48,226</u>	<u>48,433</u>
Total Required Maintenance for School Faci		<u>\$ 148,222</u>	<u>\$ 146,799</u>	<u>\$ 138,735</u>	<u>\$ 161,755</u>	<u>\$ 136,144</u>	<u>\$ 143,740</u>	<u>\$ 195,880</u>	<u>\$ 173,219</u>	<u>\$ 165,658</u>	<u>\$ 244,095</u>

Source: District Records

**LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF INSURANCE
JUNE 30, 2019
(Unaudited)**

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy - NJSBAIG		
Property - Blanket Building & Contents	\$ 30,091,420	\$ 5,000
Comprehensive General Liability	11,000,000	
Comprehensive Automobile Liability	11,000,000	
Computer and Scheduled Equipment	900,000	1,000
Umbrella Liability - Fireman's Fund Insurance Co. Umbrella Policy	50,000,000	
School Board Legal Liability - NJSBAIG	11,000,000	5,000
Public Employees' Faithful Performance Blanket NJSBAIG	100,000 per person	
Surety Bond Coverage - Business Administrator	195,820	
Student Accident - Peoples Benefits Life Insurance Co.	5,000,000	
Worker's Compensation	2,000,000	
Pollution	500,000	10,000
Flood	1,000,000	1,250

Source: District Records.

SINGLE AUDIT SECTION



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-1

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
DONNA L. JAPHET, CPA, PSA
JULIUS B. CONSONI, CPA, PSA
ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
DEBORAH K. LERCH, CPA, PSA
RALPH M. PICONE, CPA, RMA, PSA
DEBRA GOLLE, CPA
MARK SACO, CPA
SHERYL M. LEIDIG, CPA, PSA
ROBERT LERCH, CPA
CHRIS SOHN, CPA

**REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Trustees
Little Falls Board of Education
Little Falls, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Little Falls Board of Education as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Little Falls Board of Education's basic financial statements and have issued our report thereon dated November 22, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Little Falls Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Little Falls Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Little Falls Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Little Falls Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Little Falls Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Little Falls Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Paul J. Lerch
Public School Accountant
PSA Number CS01118

Fair Lawn, New Jersey
November 22, 2019



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-2

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
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SHERYL M. LEIDIG, CPA, PSA
ROBERT LERCH, CPA
CHRIS SOHN, CPA

**REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT
ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL
ASSISTANCE AS REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Trustees
Little Falls Board of Education
Little Falls, New Jersey

Report on Compliance for Each Major State Program

We have audited the Little Falls Board of Education's compliance with the types of compliance requirements described in the New Jersey OMB Circular 15-08 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Little Falls Board of Education's major state programs for the fiscal year ended June 30, 2019. The Little Falls Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of state statutes, regulations, and the terms and conditions of its state financial assistance applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Little Falls Board of Education's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Little Falls Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Little Falls Board of Education's compliance.

Opinion on Each Major State Program

In our opinion, the Little Falls Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the Little Falls Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Little Falls Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Little Falls Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.


The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Little Falls Board of Education, as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements. We issued our report thereon dated November 22, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial assistance is fairly stated in all material respects in relation to the basic financial statements as a whole.



LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Paul J. Lerch
Public School Accountant
PSA Number CS01118

Fair Lawn, New Jersey
November 22, 2019

LITTLE FALLS BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEARS ENDED JUNE 30, 2019

Federal/Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	FAIN Number	Grant or State Project Number	Grant Period	Award Amount	Balance, July 1, 2018		Carryover/ Walkover Amount	Cash Received	Budgetary Expenditures	Adjustments	Balance, June 30, 2019			Memo GAAP Receivable
						(Accounts Receivable)	Unearned Revenue					(Account Receivable)	Unearned Revenue	Due to Grantor	
U.S. Department of Agriculture Passed-Through State Department of Education															
<u>Enterprise Fund</u>															
National School Lunch Program	10.555	191NJ304N1099	N/A	7/1/18-6/30/19	\$ 91,375				\$ 74,685	\$ 91,375		\$ (16,690)			\$ (16,690)
National School Lunch Program	10.555	181NJ304N1099	N/A	7/1/17-6/30/18	96,939	\$ (7,088)			7,088						
National School Breakfast Program	10.553	191NJ304N1099	N/A	7/1/18-6/30/19	5,866				4,498	5,866		(1,368)			(1,368)
National School Breakfast Program	10.553	181NJ304N1099	N/A	7/1/17-6/30/18	7,223	(741)			741						
Non-Cash Assistance	10.555	191NJ304L1603	N/A	7/1/18-6/30/19	19,484	-	-	-	19,484	18,476	-	-	\$ 1,008	-	-
Total Enterprise Fund						(7,829)	-	-	106,496	115,717	-	(18,058)	1,008	-	(18,058)
U.S. Department of Education Passed-Through State Department of Education															
<u>General Fund</u>															
Medicaid Reimbursement	93.778	1905NJ5MAP	N/A	7/1/18-6/30/19	4,516	-	-	-	4,516	4,516	-	-	-	-	-
Total General Fund						-	-	-	4,516	4,516	-	-	-	-	-
<u>Special Revenue</u>															
I.D.E.I.A. Part B-Basic	84.027	H027A150100	IDEA270009	9/1/18-8/31/19	188,115				188,115	188,115					
I.D.E.I.A. Part B-Preschool	84.173	H173A150114	IDEA270009	9/1/18-8/31/19	10,220	-	-	-	10,220	10,220	-	-	-	-	-
Total Special Education Cluster (IDEA)						-	-	-	198,335	198,335	-	-	-	-	-
N.C.L.B. - Title I	84.010A	S010A170030	NCLB270009	9/1/18-8/31/19	135,828				125,425	126,186		(10,403)	9,642		(761)
N.C.L.B. - Title I	84.010A	S010A160030	NCLB270009	9/1/17-8/31/18	135,888	(37,888)			37,888						
N.C.L.B. - Title II - A	84.367A	S367A170029	NCLB270009	9/1/18-8/31/19	25,353				25,353	25,353					
N.C.L.B. - Title III Immigrant	84.365A	S011A180030	NCLB270009	9/1/18-8/31/19	1,746				135	135		(1,611)	1,611		-
N.C.L.B. - Title III	84.365	S365A170030	NCLB270009	9/1/18-8/31/19	10,863			\$ 863	-	863		-	-		-
N.C.L.B. - Title III	84.365	S365A170030	NCLB270009	9/1/17-8/31/18	9,430	(9,430)	\$ 863	(863)	8,567	-		(863)	-		(863)
N.C.L.B. - Title IV	84.424A	S424A170031	NCLB270009	9/1/18-8/31/19	10,000			1,433	8,567	11,433		(1,433)	-		(1,433)
N.C.L.B. - Title IV	84.424A	S424A170031	NCLB270009	9/1/17-8/31/18	1,433	(1,433)	1,433	(1,433)	1,433	-		-	-		-
Total Special Revenue						(48,751)	2,296	-	405,703	362,305	-	(14,310)	11,253	-	(3,057)
Total Federal Financial Awards						\$ (56,580)	\$ 2,296	\$ -	\$ 516,715	\$ 482,538	\$ -	\$ (32,368)	\$ 12,261	\$ -	\$ (21,115)

Note - This schedule was not subject to a single audit in accordance with U.S. Uniform Guidance.

LITTLE FALLS BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance, July 1, 2018		Carryover Amount	Cash Received	Budgetary Expenditures	Adjustments	Repayment of Prior Yr. Balances	Balance, June 30, 2019			Memo	
				Accounts Receivable	Deferred Revenue						Accounts Receivable	Unearned Revenue	Due to Grantor	GAAP Receivable	Cumulative Total Expenditures
State Department of Education															
General Fund															
Special Education Categorical Aid	19-495-034-5120-089	7/1/18-6/30/19	\$ 485,101				\$ 438,134	\$ 485,101				\$ (46,967)			\$ 485,101
Special Education Categorical Aid	18-495-034-5120-089	7/1/17-6/30/18	485,101	\$ (46,010)			46,010								
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	23,895				21,581	23,895				(2,314)			23,895
Security Aid	18-495-034-5120-084	7/1/17-6/30/18	23,895	(2,266)			2,266								
PARCC Readiness Aid	18-495-034-5120-098	7/1/17-6/30/18	9,010	(855)			855								
Per Pupil Growth Aid	18-495-034-5120-097	7/1/17-6/30/18	9,010	(855)			855								
Professional Learning Community Aid	18-495-034-5120-101	7/1/17-6/30/18	8,790	(834)			834								
Total State Aid- Public Cluster				(50,820)	-	-	510,535	508,996	-	-	-	(49,281)	-	-	508,996
Extraordinary Aid	19-100-034-5120-044	7/1/18-6/30/19	56,564					56,564				(56,564)			56,564
Extraordinary Aid	18-100-034-5120-044	7/1/17-6/30/18	47,767	(47,767)			47,767								
Transportation Aid	19-495-034-5120-014	7/1/18-6/30/19	124,510				112,455	124,510				(12,055)			124,510
Transportation Aid	18-495-034-5120-014	7/1/17-6/30/18	39,581	(3,754)			3,754								
Additional Nonpublic Transportation Aid	N/A	7/1/18-6/30/19	14,790					14,790				(14,790)	\$ (14,790)		14,790
Additional Nonpublic Transportation Aid	N/A	7/1/17-6/30/18	13,920	(13,920)			13,920								
Reimbursed TPAF Social Security Contribution	19-495-034-5094-003	7/1/18-6/30/19	544,271				517,231	544,271				(27,040)		(27,040)	544,271
Reimbursed TPAF Social Security Contribution	18-495-034-5094-003	7/1/17-6/30/18	540,151	(25,509)			25,509								
On-Behalf TPAF Normal Pension Contribution	19-495-034-5094-006	7/1/18-6/30/19	1,354,103				1,354,103	1,354,103							1,354,103
On-Behalf TPAF - NCGI Premium	19-495-034-5094-007	7/1/18-6/30/19	28,345				28,345	28,345							28,345
On-Behalf TPAF Post Retirement Medical Contribution	19-495-034-5094-001	7/1/18-6/30/19	627,076				627,076	627,076							627,076
On-Behalf Long Term Disability Insurance	19-495-034-5094-008	7/1/18-6/30/19	1,439				1,439	1,439							1,439
Total General Fund				(141,770)	-	-	3,242,134	3,260,094	-	-	-	(159,730)	-	-	3,260,094
State Department of Agriculture															
Enterprise Fund															
National School Lunch Program (State Share)	19-100-010-3350-023	7/1/18-6/30/19	3,805				3,097	3,805				(708)		(708)	3,805
National School Lunch Program (State Share)	18-100-010-3350-023	7/1/17-6/30/18	3,599	(288)			288								
Total Enterprise Fund				(288)	-	-	3,385	3,805	-	-	-	(708)	-	(708)	3,805
Total State Financial Assistance				\$ (142,058)	\$ -	\$ -	\$ 3,245,519	3,263,899	\$ -	\$ -	\$ -	\$ (160,438)	\$ -	\$ -	\$ 3,263,899
Not Subject to Single Audit Determination															
General Fund															
On-Behalf TPAF Normal Pension Contribution	19-495-034-5094-006	7/1/18-6/30/19	1,354,103					(1,354,103)							
On-Behalf TPAF - NCGI Premium	19-495-034-5094-007	7/1/18-6/30/19	28,345					(28,345)							
On-Behalf TPAF - Post Retirement Medical Contribution	19-495-034-5094-001	7/1/18-6/30/19	627,076					(627,076)							
On-Behalf Long Term Disability Insurance	19-495-034-5094-008	7/1/18-6/30/19	1,439					(1,439)							
Total State Financial Assistance Subject to Single Audit								\$ 1,252,936							

**NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE**

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Little Falls Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is a decrease of \$15,559 for the general fund and \$3,227 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 4,516	\$ 3,244,535	\$ 3,249,051
Special Revenue Fund	359,078		359,078
Debt Service Fund		26,299	26,299
Food Service Fund	<u>115,717</u>	<u>3,805</u>	<u>119,522</u>
Total Financial Assistance	<u>\$ 479,311</u>	<u>\$ 3,274,639</u>	<u>\$ 3,753,950</u>

**LITTLE FALLS BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the Food Distribution Program as non-cash assistance represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of \$544,271 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. The amount reported as TPAF Pension System Contributions in the amount of \$1,382,448, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$627,076 and TPAF Long-Term Disability Insurance in the amount of \$1,439 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2019.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part 1 – Summary of Auditor’s Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

1) Material weakness(es) identified? Yes X No

2) Significant deficiencies identified that are not considered to be material weaknesses? Yes X None reported

Noncompliance material to the basic financial statements noted? Yes X No

Federal Awards Section - Not Applicable

**LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part I – Summary of Auditor’s Results

State Awards

Dollar threshold used to distinguish between type A and type B programs: \$ 750,000

Auditee qualified as low-risk auditee? yes X no

Type of auditor's report issued on compliance for major programs: Unmodified

Internal Control over major programs:

1) Material weakness(es) identified? yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? yes X none reported

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 15-08 yes X no

Identification of major state programs:

GMIS Number(s)	Name of State Program
19-495-034-5120-089	Special Education Categorical Aid
19-495-034-5120-084	Security Aid

**LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part 2 - Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

**LITTLE FALLS BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS (CONT'D)
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Part 3 - Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

CURRENT YEAR FEDERAL AWARDS

Not Applicable

CURRENT YEAR STATE AWARDS

There are none.

**LITTLE FALLS BOARD OF EDUCATION
SUMMARY SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS
AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

STATUS OF PRIOR YEAR FINDINGS

There were none.