

# **Comprehensive Annual Financial Report**

of the

Mullica Township School District

Mullica, New Jersey

For the Fiscal Year Ended June 30, 2019

Prepared by

Mullica Township School District

Business Administration



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## **Introductory Section**

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# MULLICA TOWNSHIP SCHOOL DISTRICT

P. O. BOX 318; 500 ELWOOD ROAD • ELWOOD, NJ • 08217 • PHONE 609-561-3868 EXT. 120 • FAX 609-561-7133

Mr. Andrew Weber  
Superintendent

Ms. Karen Gfroehrer  
Business Administrator

Mrs. Donna Leshner  
Supervisor of Curriculum & Instruction



Mrs. Tracey Domena  
Supervisor of Special Education

Mr. Matthew Mazzoni  
Principal

Mr. Thomas McLaughlin  
Vice-Principal

December 9, 2019

Honorable President and  
Members of the Board of Education  
Mullica Township School District  
500 Elwood Road  
PO Box 318  
Elwood, New Jersey 08217

Dear Board Members:

The comprehensive annual financial report of the Mullica Township School District for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the U.S. Office of Management and Budget "Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Audits of States, Local Governments, and Non-Profit Organizations", and the State Treasury Circular Letter 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid," Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

- 1) **REPORTING ENTITY AND ITS SERVICES:** Mullica Township School District is an independent PreK – 8<sup>th</sup> grade District in Atlantic County, New Jersey reporting within the criteria adopted in GASB Statement 14, as amended by GASB Statements 39 and 61. All fund and account groups in the District are included in this report. The Mullica Township Board of Education and all its Schools constitute the District reporting entity.

The District provides a full range of educational services appropriate to students from four years old through grade 8. These include regular, vocational, and special education programs for students of varying interests and special needs. The programs have been developed and articulated in the Schools to respond to federal, state, and local goals. The District completed the 2018-2019 Fiscal Year with an average daily enrollment of 695. The table below provides the last ten years of enrollment information along with changes on an annual basis.

Average Daily Enrollment

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percentage of Change</u>	
2018-2019	695	(3.33)%	(Decrease)
2017-2018	719	(2.44)%	(Decrease)
2016-2017	737	(0.14)%	(Decrease)
2015-2016	738	(0.79)%	(Decrease)
2014-2015	764	10.03%	Increase
2013-2014	695	(7.21)%	(Decrease)
2012-2013	749	5.49%	Increase
2011-2012	710	(0.28)%	Increase
2010-2011	712	0.00%	(Decrease)
2009-2010	712	0.00%	(Decrease)

- 2) **ECONOMIC CONDITIONS AND OUTLOOK:** Mullica Township is experiencing a period of stagnant development, which is in part due to the economy. The total student enrollment has remained stable over the last ten years. Obviously there have been fluctuations, but the long range view is one of stability.
  
- 3) **MAJOR INITIATIVES:** Mullica Township School District recently completed several long-term efforts to upgrade both the facilities and programs at all levels. Two bond referendums were approved in 2016 and 2017 to repair the roof, replace doors to comply with ADA requirements, repair of the sewer system, replacement of classroom HVAC units, energy efficient lighting, and a new parking lot. The only remaining project yet to be completed is the parking lot, which is currently under construction. The District continued to invest in maintenance and facilities with parking lot sealcoating, concrete repair, classroom painting, and security enhancements.

The District continues to purchase Chromebooks in support of a 1:1 initiative in the middle school. Infrastructure to support the initiative is robust and up to date. Middle School students are provided their own Chromebook in 5<sup>th</sup> grade and keep the device until they graduate. The District annually subscribes to GoGuardian software to monitor the Chromebooks during school hours, as well as, non-school hours. The District has made tremendous strides in curriculum investments in recent years. The District purchased a new ELA program for 2018-19 and purchased new Social Studies materials for the current school year. The District plans to purchase a new Math program for the 2020-21 school year. The District continues to apply for grants and received grants in excess of \$430,000 from AtlantiCare, School Based Healthcare Solutions Network, and

21<sup>st</sup> Century Community Learning Center. The District continues to invest in mental health/social emotional learning professional development for staff and students through outside presenters and additional turn-key training.

- 4) **INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: 1) the cost of a control should not exceed the benefits likely to be derived; and 2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

- 5) **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2019.

- 6) **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statement," Note 1.

- 7) **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedule presents summary of the general, special revenue and debt service fund revenues for the fiscal year ended June 30, 2019, and the amount and percentage of increases in relation to prior year revenues.

	Revenue	Percent of Total	Increase/ (Decrease) From 2017	Percent of Increase/ (Decrease)
Local sources:				
District Taxes	\$ 4,482,949	33.11%	\$ 222,705	5.23%
Miscellaneous	\$ 799,841	5.91%	\$ (311,891)	(28.05)%
State Sources	\$ 7,819,334	57.75%	\$ 507,092	6.93%
Federal Sources	\$ 438,380	3.24%	\$ (70,957)	(13.93)%
<b>Total</b>	<b>\$13,598,415</b>	<b>100.00%</b>	<b>\$ 404,860</b>	

The decrease in Miscellaneous Local Sources can be attributed to a decrease in tuition revenue received from other districts in the current year.

	Expenditures	Percent of Total	Increase/ (Decrease) From 2017	Percent of Increase/ (Decrease)
Current expenditures:				
Instruction	\$ 4,615,932	33.01%	\$ (42,536)	-.91%
Undistributed	\$ 7,784,309	55.66%	\$(1,052,613)	-11.91%
Capital Outlay	\$ 1,585,082	11.33%	\$(1,047,848)	-39.80%
<b>Total</b>	<b>\$ 13,985,323</b>	<b>100.00%</b>	<b>\$ (2,142,997)</b>	

The increase in Undistributed expenditures is attributable to the increase in the district's on-behalf of contribution to TPAF.

- 8) **DEBT ADMINISTRATION:** As of June 30, 2019, the District's outstanding debt consisted of \$5,730,000 in Serial Bonds, \$8,079 in unamortized premium on bonds, \$183,457 for Compensated absences and \$2,889,814 in Net Pension Liability.
- 9) **CASH MANAGEMENT:** The investment policy of the District is guided in large part by State statute as detailed in "Notes to the Financial Statement," Note 2. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

- 10) **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.
- 11) **OTHER INFORMATION:** Independent Audit -- State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott & Associates, LLC. was selected by the Board. The auditor's report on the basic financial statements, combining and individual fund statements and schedules is included in the financial section of this report.
- 12) **ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Mullica Township School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

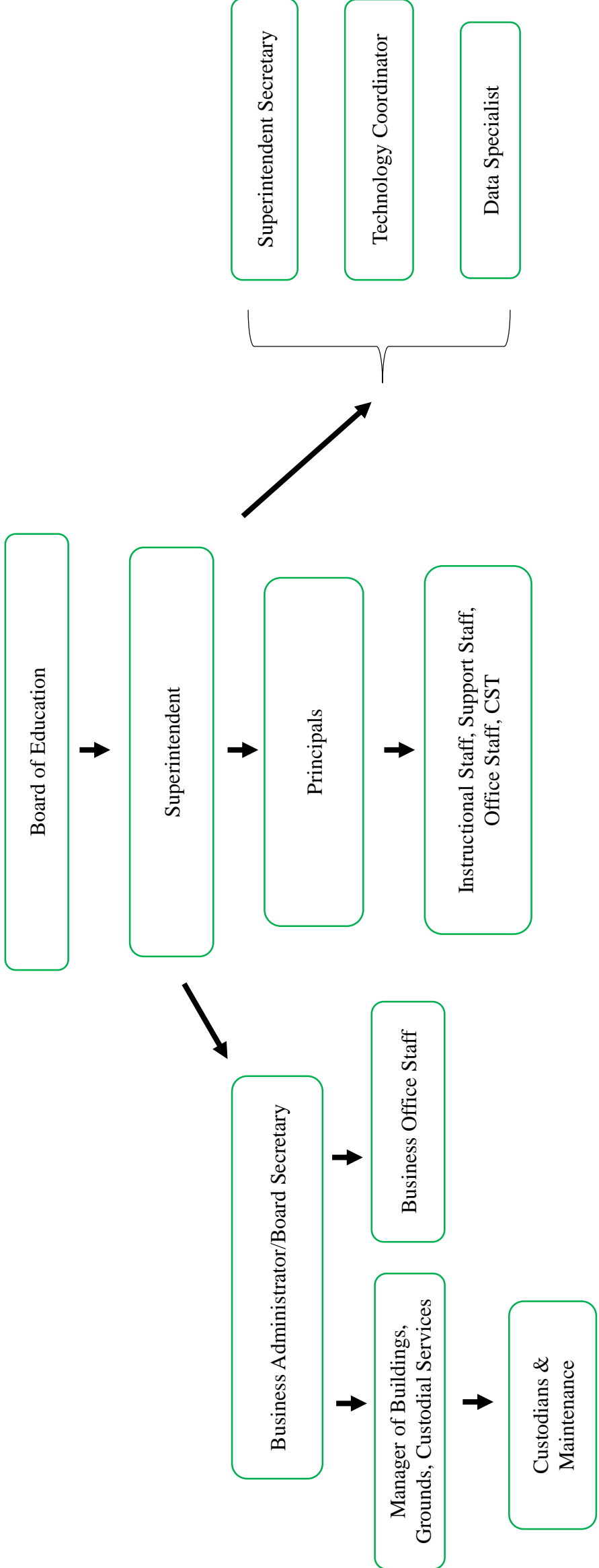
*Andrew Weber*

Mr. Andrew Weber  
Superintendent of Schools

*Karen Gfroehrer*

Karen Gfroehrer  
Business Administrator/Board Secretary

# Mullica Township School District Organizational Chart



**MULLICA TOWNSHIP SCHOOL DISTRICT  
Mullica, New Jersey**

**ROSTER OF OFFICIALS**

**JUNE 30, 2019**

<b>MEMBERS OF THE BOARD OF EDUCATION</b>	<b>TERM EXPIRES</b>
Susan Brownhill, President	2019
Joy Wyld, Vice President	2021
Susan Kurtz	2020
Carmen Jacobo	2019
Noel Naylor	2020
Nick Roehnert	2020
Linda Quattrone	2021
Catherine Werner	2021
Mark Winterbottom	2019

**OTHER OFFICIALS**

Mr. Andrew Weber, Superintendent

Ms. Karen Gfrohrer, Business Administrator/Board Secretary

Dawn M. Stollenwerk, Treasurer

Amy Houck-Elco, Esq., Cooper-Levenson, Board Attorney

**MULLICA TOWNSHIP SCHOOL DISTRICT  
Mullica, New Jersey**

**CONSULTANTS AND ADVISORS**

**JUNE 30, 2019**

**ARCHITECT OF RECORD**

John Veisz  
Fraytak Veisz Hopkins Duthie, P.C.  
1515 Lower Ferry Road  
PO Box 7371  
Trenton, New Jersey 08268

**AUDITOR/AUDIT FIRM**

Nancy Sbrolla  
Ford-Scott & Associates, L.L.C.  
1535 Haven Avenue  
Ocean City, New Jersey 08226

**ATTORNEY**

Amy L. Houck Elco, Esq.  
Cooper Levenson, P.A.  
1125 Atlantic Avenue  
Atlantic City, New Jersey 08401

**OFFICIAL DEPOSITORY**

TD Bank  
White Horse Pike  
Hammonton, New Jersey 08037

**RISK MANAGEMENT AGENT**

T.C. Irons Insurance Agency  
708 Stokes Road, Suite A  
Medford, NJ 08055



## **Financial Section**

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# FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

1535 HAVEN AVENUE • OCEAN CITY, NJ • 08226

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## **Independent Auditor's Report**

Honorable President and  
Members of the Board of Education  
Mullica Township School District  
County of Atlantic, New Jersey

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Mullica Township School District in the County of Atlantic, State of New Jersey, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor

considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Mullica Township School District, in the County of Atlantic, State of New Jersey, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Other Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Mullica Township School District's basic financial statements. The combining and individual non-major fund financial statements and schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08, and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), the schedule of state financial assistance as required by NJ OMB 15-08 is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by the Uniform Guidance, the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

#### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 9, 2019 on our consideration of the Mullica Township School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Mullica Township School District's internal control over financial reporting and compliance.

*Ford, Scott & Associates, L.L.C.*  
FORD, SCOTT & ASSOCIATES, L.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS

*Nancy Sbrolla*  
Nancy Sbrolla  
Certified Public Accountant  
Licensed Public School Accountant  
No. 2426

December 9, 2019

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**Required Supplemental Information**  
**Part I**

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## MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the Mullica Township School District ("District") annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2019. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statement.

### FINANCIAL HIGHLIGHTS

- The net position of the District increased \$426,805.20. The increase is due mainly to a decrease in instructional expenses.
- The State of New Jersey reimbursed the District \$337,171.68 during the fiscal year ended June 30, 2019 for the employer's share of social security contributions and pension contributions for TPAF members as calculated on their base salaries. Also, the State of New Jersey paid \$1,456,542.00 on behalf of the District for TPAF Pension Contributions. These amounts, which are not budgeted, are included as both a revenue and appropriation in the financial statements.
- As indicated by New Jersey State Statutes, the unreserved fund balance of the general fund is limited to 2% of the total general fund expenditures. Any excess is required to be designated as Reserved Fund Balance – Excess Surplus and included in the next year's budget as budgeted fund balance. As of June 30, 2019, the District had excess fund balance in the amount of \$1,752,000.00, of which \$845,000 has been included in the 2019-2020 budget and the remaining \$907,000 will be included in the 2020-2021 budget.
- During the fiscal year ended June 30, 2019, the District's revenues exceeded expenditures by \$402,785.32. This was mainly a result of a decrease in instructional expenses. During the prior fiscal year, revenues exceeded expenditures by \$720,541.11.
- In the District's business-type activities, net assets decreased \$3,006.61 due to the costs of operations exceeding revenues and special items.

### OVERVIEW OF THE FINANCIAL STATEMENTS

This annual report consists of four parts – *management's discussion and analysis* (this section), the basic *financial statements*, *required supplementary information*, and an optional section that presents *combining statements for special revenue, proprietary, and fiduciary funds*. The basic financial statements include two kinds of statements that present different views of the District.

- The first two statements are *government-wide financial statements* that provide both *long-term* and *short-term* information about the District’s *overall* financial status.
- The remaining statements are *fund financial statements* that focus on individual parts of the District’s government, reporting on the District’s operations in *more detail* than the government-wide statements.
  - The *governmental funds* statements tell how *general government* services like instruction were financed in the *short term* as well as what remains for future spending.
  - *Proprietary fund* statements offer *short-* and *long-term* financial information about the activities the District operates like businesses, such as the food service and after school program.
  - *Fiduciary fund* statements provide information about the financial relationships – like the unemployment trust fund – in which the District acts solely as a *trustee or agent* for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. Figure A-1 shows how the required parts of this annual report are arranged and relate to one another.

Figure A-1 summarizes the major features of the District’s financial statements, including the portion of the District’s government they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis explains the structure and contents of each of the statements.

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**Major Features of Mullica Township School District's  
Government-wide and Fund Financial Statements  
(Figure A-1)**

	Government wide Statements	Fund Statements		
		Governmental Funds	Proprietary Funds	Fiduciary Funds
Scope	Entire District (except fiduciary funds)	The activities of the District that are not proprietary or fiduciary, such as food service and after school programs and student activities	Activities the District operates similar to private businesses; food service and after school programs	Instances in which the District is the trustee or agent for someone else's resources, such as payroll agency and student activities.
Required financial statements	Statement of net position  Statement of changes in net position	Balance sheet  Statement of revenues, expenditures, and changes in fund balances	Statement of net assets  Statement of revenues, expenses, and changes in net assets  Statement of cash flows	Statement of fiduciary net assets  Statement of changes in fiduciary net assets
Accounting basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, and short- term and long- term.	Only assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets included.	All assets and liabilities, both financial and capital, and short-term and long-term.	All assets and liabilities, both short-term and long-term.

Type of inflow/outflow information	All revenues and expenses during the year, regardless of when cash is received or paid.	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter	All revenues and expenses, regardless of when cash is received or paid.	All revenues and expenses during year, regardless of when cash is received or paid.
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### Government-wide Statements

The government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes *all* of the government’s assets and liabilities. All of the current year’s revenues and expenses are accounted for in the statement of changes in net position regardless of when cash is received or paid.

The two government-wide statements report the District’s *net position* and how they have changed. Net position – the difference between the District’s assets and liabilities – is one way to measure the District’s financial health, or *position*.

- Over time, increases or decreases in the District’s net position are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the Township’s property tax base and the condition of the District’s facilities.

The government-wide financial statements of the District are divided into two categories:

- *Governmental activities* – most of the District’s basic services are included here, such as instruction, transportation, administration, and plant operations. Property taxes and state and federal grants finance most of these activities.
- *Business-type activities* – the District charges fees to customers to help it cover the costs of certain services it provides. The District’s food program and after school program are included here.

## Fund Financial Statements

The fund financial statements provide more detailed information about the District's most significant *funds* – not the District as a whole. Funds are accounting devices that the District uses to keep track of specific sources of funding and spending for particular purposes.

The District has three kinds of funds:

- *Governmental funds* – Most of the District's basic services are included in governmental funds, which focus on (1) how *cash and other financial assets* that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed *short-term* view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statement that explains the relationship (or differences) between them.
- *Proprietary funds* – Services for which the District charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long- and short-term financial information. In fact, the District's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
- *Fiduciary funds* – The District is the trustee, or *fiduciary*, for other assets that - because of a trust arrangement – can be used only for the trust beneficiaries. The District is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the District's fiduciary activities are reported in separate statement of fiduciary net assets and a statement of changes in fiduciary net assets. We exclude these activities from the District's government-wide financial statements because the District cannot use these assets to finance its operations.

## FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

**Net position:** The District's governmental activities net position increased \$484,716.20 between fiscal years 2018 and 2019. The business-type activities net assets decreased \$3,006.61 due to revenues and special items exceeding the operating costs.

	Governmental Activities		Business Type Activities		Total	
	2019	2018	2019	2018	2019	2018
Current and Other Assets	5,115,124	6,741,685	148,689	140,365	5,263,813	6,882,050
Capital Assets	16,688,506	15,714,889	52,025	52,899	16,740,531	15,767,788
<b>Total Assets</b>	<b>21,803,630</b>	<b>22,456,574</b>	<b>200,714</b>	<b>193,264</b>	<b>22,004,344</b>	<b>22,649,838</b>
Long-term Liabilities	8,811,350	10,485,220			8,811,350	10,485,220
Other Liabilities	1,634,757	1,040,637	14,909	4,452	1,649,666	1,045,089
<b>Total Liabilities</b>	<b>10,446,107</b>	<b>11,525,857</b>	<b>14,909</b>	<b>4,452</b>	<b>10,461,016</b>	<b>11,530,309</b>
Net Position						
Invested in Capital Assets	10,958,506	9,465,889	52,025	52,899	11,010,531	9,518,788
Restricted	3,458,737	3,081,526			3,458,737	3,081,526
Unrestricted	(3,059,720)	(1,616,698)	133,780	135,913	(2,925,940)	(1,480,785)
<b>Total Net Position</b>	<b>11,357,523</b>	<b>10,930,717</b>	<b>185,805</b>	<b>188,812</b>	<b>11,543,328</b>	<b>11,119,529</b>

**Changes in net position.** The total general fund revenue of the District decreased approximately \$557,967 due to a decrease in operating grants and charges for services. The local tax levy is 28.70% of total general fund revenues. The municipality levies this tax on properties located in the Township and remits the collections on a monthly basis to the District.

Approximately 47.30% of the District's revenue comes from the State of New Jersey in the form of non-restricted state aid. This aid is based on the District's enrollment as well as other factors such as legislative funding of the SFRA formula. The District expenses are primarily related to instruction, administration, and plant operations.

	2019		2018	
	2019 Amount	Percentage	2018 Amount	Percentage
Property taxes	\$ 4,482,949	28.81%	\$ 4,260,244	26.34%
Unrestricted Federal and State aid	7,387,231	47.48%	7,110,639	43.96%
Charges for Services	572,242	3.68%	815,457	5.04%
Miscellaneous	300,150	1.93%	318,588	1.97%
Operating grants and contributions	2,816,971	18.10%	3,670,493	22.69%
<b>Totals</b>	<b>\$ 15,559,543</b>	<b>100.00%</b>	<b>\$ 16,175,421</b>	<b>100.00%</b>

## Governmental Activities

The following schedule summarizes the governmental and business-type activities of the District during the 2019 and 2018 fiscal years.

	Governmental Activities		Business-type Activities		Totals	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
<b>Revenues</b>						
Program revenue						
Charges for services	\$ 572,242	815,457	74,754	87,440	646,996	902,897
Federal and state grants	2,816,971	3,670,493	184,186	191,397	3,001,157	3,861,890
General revenues						
Property taxes	4,482,949	4,260,244			4,482,949	4,260,244
State aid entitlements	7,387,231	7,110,639			7,387,231	7,110,639
Miscellaneous	300,150	386,809			300,150	386,809
<b>Total revenues</b>	<b>15,559,543</b>	<b>16,243,642</b>	<b>258,940</b>	<b>278,837</b>	<b>15,818,483</b>	<b>16,522,479</b>
<b>Expenses</b>						
Instruction:						
Regular	6,119,764	6,462,933			6,119,764	6,462,933
Special Education	2,058,548	2,486,716			2,058,548	2,486,716
Other special instruction		-			-	-
Other Instruction	65,587	78,945			65,587	78,945
Support services:						
Tuition	343,519	228,442			343,519	228,442
Student & instruction related	2,464,380	2,765,293			2,464,380	2,765,293
School admin services	487,842	673,818			487,842	673,818
General admin services	608,851	403,478			608,851	403,478
Central Services	401,226	399,468			401,226	399,468
Admin. Info Tech.	329,977	333,112			329,977	333,112
Plant operations/maint	1,609,303	1,847,387			1,609,303	1,847,387
Pupil transportation	475,524	452,634			475,524	452,634
Employee Benefits		-			-	-
Int & Charges on Long-Term Debt	168,217	174,678			168,217	174,678
Business-type activities			261,947	250,192	261,947	250,192
<b>Total expenses</b>	<b>15,132,738</b>	<b>16,306,904</b>	<b>261,947</b>	<b>250,192</b>	<b>15,394,685</b>	<b>16,557,096</b>
Excess (Deficiency) before						
Extraordinary and Special	426,805	(63,262)	(3,007)	28,645	423,798	(34,617)
Transfers and adjustments		(68,221)		31,376	-	(36,845)
<b>Increase (decrease) in net position</b>	<b>426,805</b>	<b>(131,483)</b>	<b>(3,007)</b>	<b>60,021</b>	<b>423,798</b>	<b>(71,462)</b>

## Business-type Activities

Operating revenues of the District's business-type activities decreased by \$19,897 from the previous year and expenditures increased by \$11,755.

## **FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS**

As of the year end, the governmental funds reported a combined fund balance of \$3,756,105.32 which is \$1,139,819.92 lower than the beginning of the year. This is mainly a result of the district receiving funding for capital projects in the prior years that were paid for during the current year.

### **General Fund Budgetary Highlights**

As further explained in the notes to the Financial Statements, annual appropriated budgets are prepared in the spring of each year for the general and special revenue funds. The budgets are submitted to the County office annually. Transfers of appropriations that do not exceed 10% on a cumulative basis may be made by Board resolution at any time during the fiscal year. Transfers of appropriations that exceed 10% on a cumulative basis must be approved by the Commissioner of Education. The District is permitted to encumber funds throughout the year for purchases ordered but not yet received. Any open encumbrances as of June 30<sup>th</sup> carry over to the next fiscal year and are added to the appropriation reflected in the certified budget.

After adjusting total revenue reported on Exhibit C-1 for the Reimbursed TPAF Social Security Contribution and on-behalf TPAF Pension Contributions, which are not budgeted, the District's actual revenue was more than the budget by \$331,644.57. This is a result of extraordinary and non-public transportation and, and an increase in miscellaneous and tuition revenue. Again, after adjusting for the Reimbursed TPAF Social Security Contribution, on-behalf TPAF Pension Contributions, actual expenditures were \$1,262,484.45 less than the budgeted appropriations. This is result of lower instruction costs and benefits costs.

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## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

At the end of 2019, the District had invested over \$16 million, net of depreciation, in a broad range of capital assets, including land, buildings and equipment. Refer to Note 4 for more detailed information.

	Governmental Activities		Business-type Activities		Total	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
Land and Improvements	\$ 305,590	313,655	-	-	305,590	313,655
Construction in progress	966,690	256,378	-	-	966,690	256,378
Buildings and Improvements	15,237,704	14,917,947	-	-	15,237,704	14,917,947
Equipment	178,522	226,909	52,025	52,899	230,547	279,808
<b>Total</b>	<b>\$ 16,688,506</b>	<b>15,714,889</b>	<b>52,025</b>	<b>52,899</b>	<b>16,740,531</b>	<b>15,767,788</b>

### Long-term Debt

At June 30, 2019, the School district has \$8,811,350 of outstanding debt.

	Balance <u>June 30, 2018</u>	Issued	Retired/ Adjusted	Balance <u>June 30, 2019</u>
General Obligations Bonds	\$ 6,249,000	-	519,000	5,730,000
Premium on Bonds	9,694	-	1,615	8,079
Compensated Absences Payable	219,390	55,452	91,385	183,457
Net Pension Liability	4,007,136	-	1,117,322	2,889,814
<b>Total</b>	<b>\$ 10,485,220</b>	<b>55,452</b>	<b>1,729,322</b>	<b>8,811,350</b>

More detailed information about the District's long-term debt is presented in Note 5 to the financial statements.

### CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to present users (residents, receiving districts, and creditors) with a general overview of the District's finances and to demonstrate the District's accountability. If you have questions about the report or need additional financial information, contact the District's business administrator at PO Box 318, 500 Elwood Road, Elwood, New Jersey 08217.

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## **BASIC FINANCIAL STATEMENTS**

The basic financial statements provide a financial overview of the district's operation. These financial statements present the financial position and operating results of all funds as of June 30, 2019

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## **DISTRICT-WIDE FINANCIAL STATEMENTS**

The district-wide financial statements provide a financial overview of the district's operation. These financial statements present the financial position and operating results of the governmental and business-type funds as of June 30, 2019

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**Mullica Township School District**  
**Statement of Net Position**  
**June 30, 2019**

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
<b>ASSETS</b>			
Cash and cash equivalents	3,490,144.55	226,454.18	3,716,598.73
Receivables, net			-
Due from other governments	641,604.32	13,252.24	654,856.56
Internal Funds	96,582.00	(96,582.00)	-
Other receivables	4,273.00	1,962.01	6,235.01
Inventory	-	7,875.33	7,875.33
Capital assets not being depreciated:			
Land	233,181.44		233,181.44
Construction in progress	966,690.35		966,690.35
Capital assets, net of accumulated depreciation	<u>15,488,633.81</u>	<u>52,025.04</u>	<u>15,540,658.85</u>
Total Assets	<u>20,921,109.47</u>	<u>204,986.80</u>	<u>21,126,096.27</u>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>			
Deferred Outflows Related to Pensions	<u>882,520.00</u>		<u>882,520.00</u>
Total Deferred Outflows of Resources	<u>882,520.00</u>	<u>-</u>	<u>882,520.00</u>
<b>LIABILITIES</b>			
Accounts payable	13,898.00	12,082.70	25,980.70
Other Payables		4,273.00	4,273.00
Accrued Interest Payable	49,742.14		49,742.14
Deferred Revenue	113,175.92	2,825.94	116,001.86
Due to Grantor	5,590.26		5,590.26
Noncurrent liabilities:			
Due within one year	381,615.00		381,615.00
Due beyond one year	5,539,921.00		5,539,921.00
Net Pension Liability	2,889,814.00		2,889,814.00
Total liabilities	<u>8,993,756.32</u>	<u>19,181.64</u>	<u>9,012,937.96</u>
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred Inflows Related to Pensions	<u>1,452,351.00</u>		<u>1,452,351.00</u>
<b>NET POSITION</b>			
Invested in Capital Assets, net of related debt	10,958,505.60	52,025.04	11,010,530.64
Restricted for:			
Other purposes	3,458,737.33	-	3,458,737.33
Unrestricted	(3,059,720.78)	133,780.12	(2,925,940.66)
Total Net Position	<u>11,357,522.15</u>	<u>185,805.16</u>	<u>11,543,327.31</u>

The accompanying Notes to Financial Statements are an integral part of this statement

Mullica Township School District  
Statement of Activities  
For the Year Ended June 30, 2019

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Assets			
	Expenses	Indirect Expenses Allocation	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental activities:							
Instruction:							
Regular	4,477,240.29	1,642,523.49	499,691.37	820,310.48	(4,799,761.93)	-	(4,799,761.93)
Special education	1,706,283.84	352,264.23		980,834.75	(1,077,713.32)		(1,077,713.32)
Other special instruction	-						
Other instruction	65,587.28				(65,587.28)		(65,587.28)
Support services:							
Tuition	343,519.47				(343,519.47)		(343,519.47)
Student and Instruction Related Services	1,854,297.82	610,082.13		597,901.37	(1,866,478.58)		(1,866,478.58)
General Administration	424,278.47	184,572.36		42,163.57	(566,687.26)		(566,687.26)
School Administration	347,083.25	140,758.35	63,543.00	32,154.73	(392,143.87)		(392,143.87)
Central Services	280,811.62	120,414.84		27,507.48	(373,718.98)		(373,718.98)
Administrative Information Technology	232,293.34	97,683.44	9,008.00	22,314.73	(298,654.05)		(298,654.05)
Plant Operations and Maintenance	1,120,153.29	489,149.58		111,740.97	(1,497,561.90)		(1,497,561.90)
Pupil Transportation	475,524.15				(475,524.15)		(475,524.15)
Unallocated benefits	3,637,448.42	(3,637,448.42)					
Interest and Charges on Long-Term Debt	168,216.89				13,826.11		13,826.11
Total governmental activities	15,132,738.13	-	572,242.37	182,043.00	(11,743,524.68)	-	(11,743,524.68)
Business-type activities:							
Food Service	261,946.76		74,753.53	184,186.62	(3,006.61)	(3,006.61)	(3,006.61)
Total business-type activities	261,946.76		74,753.53	184,186.62	(3,006.61)	(3,006.61)	(3,006.61)
Total Primary Government	15,394,684.89		646,995.90	3,001,157.70	(11,743,524.68)	(3,006.61)	(11,746,531.29)
General revenues:							
Taxes:							
Property taxes, levied for general purposes					3,969,990.00	-	3,969,990.00
Property taxes, levied for debt service					512,959.00	-	512,959.00
Federal and State Aid Not Restricted					7,387,230.85	-	7,387,230.85
Miscellaneous Income					300,150.03	-	300,150.03
Cancellation of Payables					-	-	-
Cancellation of Receivable					-	-	-
Adjustment to Fixed Assets					-	-	-
Total General Revenues, Special Items, Extraordinary Items, and Transfers					12,170,329.88	-	12,170,329.88
Change in Net Position					426,805.20	(3,006.61)	423,798.59
Net Position—beginning					10,930,716.95	188,811.77	11,119,528.72
Net Position—ending					11,357,522.15	185,805.16	11,543,327.31

The accompanying Notes to Financial Statements are an integral part of this statement



## FUND FINANCIAL STATEMENTS

The combining and individual fund statements and schedules present more detailed information for the individual funds in a format that segregates information by fund type. The statements are segregated as follows:

**Governmental Funds** - This section consists of the general, special revenue, capital projects funds.

**Proprietary Funds** - This section consists of the food service fund and internal service funds. This fund is operated in a manner similar to a private business enterprise.

**Fiduciary Funds** - This section consists of the unemployment compensation insurance trust fund, the student activity fund, and the payroll agency fund.

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**Mullica Township School District**  
**Balance Sheet**  
**Governmental Funds**  
**June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>ASSETS:</b>					
Cash and cash equivalents	2,251,527.27	291,847.86	607,208.05		3,150,583.18
Due from other funds	580,279.82				580,279.82
Receivables from other governments	438,308.40	160,549.26	-	42,746.66	641,604.32
Other Receivables					-
Total assets	<u>3,270,115.49</u>	<u>452,397.12</u>	<u>607,208.05</u>	<u>42,746.66</u>	<u>4,372,467.32</u>
<b>LIABILITIES AND FUND BALANCES</b>					
Liabilities:					
Accounts payable		13,898.00			13,898.00
Due to other funds		345,392.94	106,789.94	31,514.94	483,697.82
Due to Grantor		5,590.26			5,590.26
Unearned revenue		113,175.92			113,175.92
Total liabilities	<u>-</u>	<u>478,057.12</u>	<u>106,789.94</u>	<u>31,514.94</u>	<u>616,362.00</u>
Fund Balances:					
Restricted for:					
Excess surplus	907,000.00				907,000.00
Excess surplus - designated for Subsequent year's expenditures	845,000.00				845,000.00
Capital Projects			500,418.11		500,418.11
Debt Service				11,231.72	11,231.72
Committed to:					
Maintenance Reserve	536,751.00				536,751.00
Capital Reserve	607,011.00				607,011.00
Emergency Reserve	144,744.00				144,744.00
Assigned to:					
Designated for Subsequent Year's Expenditures	62,947.00				62,947.00
Encumbrances	344,052.61				344,052.61
Unassigned, reported in:					
General Fund	(177,390.12)				(177,390.12)
Special Revenue Fund		(25,660.00)			(25,660.00)
Total Fund balances	<u>3,270,115.49</u>	<u>(25,660.00)</u>	<u>500,418.11</u>	<u>11,231.72</u>	<u>3,756,105.32</u>
Total Liabilities and Fund Balances	<u>3,270,115.49</u>	<u>452,397.12</u>	<u>607,208.05</u>	<u>42,746.66</u>	

Amounts reported for governmental activities in the statement of net assets (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$26,499,062.71, and the accumulated depreciation is \$9,810,557.11	16,688,505.60
Accrued interest payments on long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.	(49,742.14)
Pension Liabilities Net of Deferred Outflows & Inflows	(3,459,645.00)
Internal Service Fund Net Position	343,834.37
Long-term liabilities, including capital leases payable, are not due and payable in the current period therefore, are not reported as liabilities in the funds.	<u>(5,921,536.00)</u>
Net assets of governmental activities	<u>11,357,522.15</u>

**Mullica Township School District**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**Governmental Funds**  
**For the Year Ended June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
<b>REVENUES</b>					
Local tax levy	3,969,990.00			512,959.00	4,482,949.00
Tuition	499,691.37				499,691.37
Miscellaneous	300,150.03		-		300,150.03
State sources	7,363,332.68	273,958.00	-	182,043.00	7,819,333.68
Federal sources	23,898.17	414,482.07			438,380.24
Total revenues	<u>12,157,062.25</u>	<u>688,440.07</u>	<u>-</u>	<u>695,002.00</u>	<u>13,540,504.32</u>
<b>EXPENDITURES</b>					
Current:					
Regular instruction	3,129,051.66				3,129,051.66
Special education instruction	671,072.89	750,220.58			1,421,293.47
Other special instruction	-				-
Other instruction	65,587.28				65,587.28
Support services and undistributed costs:					
Tuition	343,519.47				343,519.47
Student and Instruction Related Services	1,162,222.96	198,503.49			1,360,726.45
General Administration	351,615.34				351,615.34
School Administration	268,148.46				268,148.46
Central Services	229,393.52				229,393.52
Administrative Information Technology	186,089.59				186,089.59
Plant Operations and Maintenance	931,843.19				931,843.19
Pupil Transportation	475,524.15				475,524.15
Unallocated Benefits	3,637,448.42				3,637,448.42
Capital outlay	47,772.00	-	1,537,309.98		1,585,081.98
Debt Service:					
Principal	-			519,000.00	519,000.00
Interest and Other Charges	-			176,001.26	176,001.26
Total expenditures	<u>11,499,288.93</u>	<u>948,724.07</u>	<u>1,537,309.98</u>	<u>695,001.26</u>	<u>14,680,324.24</u>
Excess (Deficiency) of revenues over expenditures	<u>657,773.32</u>	<u>(260,284.00)</u>	<u>(1,537,309.98)</u>	<u>0.74</u>	<u>(1,139,819.92)</u>
<b>OTHER FINANCING SOURCES (USES)</b>					
Transfer to Preschool Aid	(254,988.00)	254,988.00			-
Transfer to Food Service	-				-
Transfer from Internal Service Fund	-				-
Cancellation of Prior Year Payables	-				-
Cancellation of Prior Year Receivables	-				-
Total other financing sources and uses	<u>(254,988.00)</u>	<u>254,988.00</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	402,785.32	(5,296.00)	(1,537,309.98)	0.74	(1,139,819.92)
Fund balance—July 1	2,867,330.17	(20,364.00)	2,037,728.09	11,230.98	4,895,925.24
Fund balance—June 30	<u>3,270,115.49</u>	<u>(25,660.00)</u>	<u>500,418.11</u>	<u>11,231.72</u>	<u>3,756,105.32</u>

**Mullica Township School District**  
**Reconciliation of the Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**For the Year Ended June 30, 2019**

**Total net change in fund balances - governmental funds (from B-2)** (1,139,819.92)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

This is the amount by which capital outlays exceeded depreciation in the period.

	Depreciation expense	(597,416.71)	
	Disposals/Adjustments	(14,049.00)	
	Capital Outlays	<u>1,585,081.98</u>	973,616.27

Repayment of bond and loan principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position and is not reported in the Statement of Activities. 519,000.00

Bond premiums are amortized over the lives of the bonds in the Statement of Activities but are recorded as an addition from the proceeds from sales of bonds in the governmental funds. 1,615.00

District pension contributions - PERS	145,986.00		
Cost of benefits earned net of employee contributions	<u>(157,225.00)</u>		(11,239.00)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+). 35,933.00

In the Statement of Activities, interest on long-term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The (decrease)/increase in accrued interest from the previous year is an increase/(decrease) in the reconciliation. 6,169.37

Internal service funds are used by management to charge the costs of certain activities, such as building use charges, to individual funds or other governmental entities. The net revenue (expense) of the internal service funds is reported with governmental activities. (See B-5) 41,530.48

**Change in net assets of governmental activities** 426,805.20

**Mullica Township School District**  
**Statement of Net Position**  
**Proprietary Funds**  
**June 30, 2019**

	<b>Business-type Activities - Enterprise Funds</b>	<b>Governmental Activities</b>
	Food Service	Internal Service Fund Totals
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	226,454.18	339,561.37
Accounts receivable		
State	219.16	-
Federal	13,033.08	-
Other	1,962.01	4,273.00
Inventories	7,875.33	-
Total current assets	<u>249,543.76</u>	<u>343,834.37</u>
Noncurrent assets:		
Furniture, machinery & equipment	135,038.00	-
Less accumulated depreciation	(83,012.96)	-
Total noncurrent assets	<u>52,025.04</u>	<u>-</u>
Total assets	<u><u>301,568.80</u></u>	<u><u>343,834.37</u></u>
<b>LIABILITIES</b>		
Current liabilities:		
Accounts Payable	12,082.70	-
Deferred Revenue	2,825.94	-
Interfunds Payable	100,855.00	-
Total liabilities	<u>115,763.64</u>	<u>-</u>
<b>NET POSITION</b>		
Invested in capital assets net of accumulated depreciation	52,025.04	-
Unrestricted	<u>133,780.12</u>	<u>343,834.37</u>
Total net position	<u><u>185,805.16</u></u>	<u><u>343,834.37</u></u>

**Mullica Township School District**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Proprietary Funds**  
**For the Year Ended June 30, 2019**

	<b>Business-type Activities - Enterprise Fund</b>	<b>Governmental Activities</b>
	Food Service	Internal Service Fund Totals
<b>OPERATING REVENUES:</b>		
Local Sources:		
Daily Sales - Reimbursable Programs	51,248.81	-
Daily Sales - Non-Reimbursable Programs	22,393.50	-
Miscellaneous	1,111.22	-
Shared Service - Washington Twp. School	-	63,543.00
Shared Service - Mullica Township	-	9,008.00
<b>Total Operating Revenues</b>	<b>74,753.53</b>	<b>72,551.00</b>
<b>OPERATING EXPENSES:</b>		
Salaries	84,085.70	30,999.84
Employee Benefits	15,422.63	-
Other Purchased Services	3,543.59	-
Supplies	26,364.12	-
Travel	-	20.68
Management Company Fee	23,512.44	-
Cost of Sales - Reimbursable	87,451.09	-
Cost of Sales - Non-Reimbursable	8,317.93	-
Depreciation	6,095.88	-
Other Costs	7,153.38	-
<b>Total Operating Expenses</b>	<b>261,946.76</b>	<b>31,020.52</b>
<b>Operating income (loss)</b>	<b>(187,193.23)</b>	<b>41,530.48</b>
<b>NONOPERATING REVENUES:</b>		
State sources:		
State School Lunch Program	2,817.57	-
Federal sources:		
National School Lunch Program	129,328.95	-
National School Breakfast Program	31,430.24	-
Food Distribution Program	20,609.86	-
<b>Total Nonoperating Revenues</b>	<b>184,186.62</b>	<b>-</b>
<b>Net Income/(loss)</b>	<b>(3,006.61)</b>	<b>41,530.48</b>
Transfer to other Funds		-
Adjustment to Fixed Assets	-	-
<b>Net Position - July 1</b>	<b>188,811.77</b>	<b>302,303.89</b>
<b>Net Position - June 30</b>	<b>185,805.16</b>	<b>343,834.37</b>

The accompanying Notes to Financial Statements are an integral part of this statement

**Mullica Township School District**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended June 30, 2019**

	<b>Business-type Activities - Enterprise Fund</b>	<b>Governmental Activities</b>
	Food Service	Internal Service Fund Totals
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Cash received from customers	\$ 73,707.25	72,551.00
Cash payments to employees for services	(99,508.33)	(30,999.84)
Cash payments to suppliers for goods and services	(124,695.51)	(20.68)
Net cash provided/(used) by operating activities	<u>(150,496.59)</u>	<u>41,530.48</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:</b>		
Cash received from state and federal reimbursements	164,010.29	-
Operating subsidies and transfers from/(to) other funds	-	(4,273.00)
Return of Interfund	-	-
Net cash provided by noncapital financing activities	<u>164,010.29</u>	<u>(4,273.00)</u>
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>		
Purchase of equipment	(5,222.00)	
Net cash (used) by capital financing activities	<u>(5,222.00)</u>	<u>-</u>
Net Increase/(Decrease) in Cash and Cash Equivalents	8,291.70	37,257.48
Cash and Cash Equivalents, July 1	<u>218,162.48</u>	<u>302,303.89</u>
Cash and Cash Equivalents, June 30	<u><u>226,454.18</u></u>	<u><u>339,561.37</u></u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>		
Operating Income/(Loss)	(187,193.23)	41,530.48
Adjustments to Reconcile Operating Income/(Loss) to Net Cash provided by (used for) Operating Activities:		
Depreciation	6,095.88	
Federal Commodities	20,609.86	
Change in assets and liabilities:		
(Increase) in accounts receivable	(1,046.28)	-
Decrease in inventory	580.72	-
(Decrease) in accounts payable	12,082.70	-
Increase in unearned revenue	(1,626.24)	
Net Cash Provided by (Used for) Operating Activities	<u><u>\$ (150,496.59)</u></u>	<u><u>\$ 41,530.48</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement



**Mullica Township School District  
Statement of Fiduciary Net Position  
Fiduciary Funds  
June 30, 2019**

	<u>Unemployment Compensation Trust</u>	<u>Agency Funds</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 254,420.21	53,905.55
	<hr/>	<hr/>
Total assets	<u>254,420.21</u>	<u>53,905.55</u>
<b>LIABILITIES</b>		
Payable to student groups	-	50,874.03
Payroll deductions and withholdings	-	107.12
Payroll Reserve	-	2,924.40
Accounts Payable	-	-
Total liabilities	<u>-</u>	<u>53,905.55</u>
<b>NET POSITION</b>		
Held in trust for unemployment claims and other purposes	<u>\$ 254,420.21</u>	

The accompanying Notes to Financial Statements are an integral part of this statement

**Mullica Township School District  
Statement of Changes in Fiduciary Net Position  
Fiduciary Funds  
For the Year Ended June 30, 2019**

	<b>Unemployment Compensation Trust</b>
Additions:	
Contributions	
Plan Members	\$ <u>11,311.88</u>
Total Additions	<u>11,311.88</u>
Deductions:	
Unemployment Claims	-
Total Deductions	<u>-</u>
Change in Net Position	11,311.88
Net Position - Beginning of the Year	<u>243,108.33</u>
Net Position - End of the Year	<u><u>\$ 254,420.21</u></u>

The accompanying Notes to Financial Statements are an integral part of this statement

**NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The Mullica Township School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of appointed officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The financial statements of the Board of Education (Board) of the Mullica Township School District (District) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB). The more significant accounting policies established in GAAP and used by the District are discussed below.

**A. REPORTING ENTITY:**

The Mullica Township School District is a Type II district located in the County of Atlantic, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. A Superintendent is appointed by the Board and is responsible for the administrative control of the District. The purpose of the district is to educate students in grades Pre-K-8. The Mullica Township School District had an approximate enrollment at June 30, 2019 of 695 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

**B. BASIC FINANCIAL STATEMENTS – GOVERNMENT-WIDE STATEMENTS:**

The District's basic financial statements include both government-wide (reporting the District as a whole) and fund financial statements (reporting the District's major funds). Both the government-wide and fund financial statements categorize primary activities as either governmental or business type. The District's general, special revenue, capital project, and debt service activities are classified as governmental activities. The District's food service and latch-key program are classified as business-type activities.

In the governmental-wide Statement of Net Position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, (b) and are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net position are reported in three parts-invested in capital assets, net of related debt; restricted net position; and unrestricted net position. The District first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities reports both the gross and net cost of each of the District's functions and business-type activities (food service and latch-key program). The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. Program revenues must be directly associated with the function (regular instruction, special education, student & instruction related services, etc.) or a business-type activity. Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

The net costs (by function or business-type activity) are normally covered by general revenue (property taxes, interest income, etc.).

- a. The District does allocate indirect costs such as depreciation expense, compensated absences, On-behalf TPAF Pension Contributions, On-behalf TPAF Post Retirement Medical Contributions and Reimbursed TPAF Social Security Contributions.

The government-wide focus is more on the sustainability of the District as an entity and the change in the District's net position resulting from the current year's activities. Fiduciary funds are not included in the government-wide statements.

**C. BASIC FINANCIAL STATEMENTS – FUND FINANCIAL STATEMENTS**

The financial transactions of the District are reported in individual funds in the fund financial statements. Each fund is accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, reserves, fund equity, revenues and expenditures/expenses. The various funds are reported by generic classification within the financial statements.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

The emphasis in fund financial statements is on the major funds in either the governmental or business-type activities categories. Nonmajor funds by category are summarized into a single column. GASB No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. The nonmajor funds are combined in a column in the fund financial statements. The State of New Jersey Department of Education has mandated that all New Jersey School Districts must report all governmental funds as major, regardless of the fund meeting the GASB definition of a major fund. However, the criteria is applied to proprietary funds.

The following fund types are used by the District:

**1. Governmental Funds:**

The focus of the governmental funds' measurement (in the fund statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income. The following is a description of the governmental funds of the District.

- a. **General fund** is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund.
- b. **Special revenue** funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for a specific purpose. The special revenue fund is specifically used to account for state and federal grant monies that have been allocated to the District.
- c. **Capital projects** funds are used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds.
- d. **Debt Service** funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for principal and interest.

**Fund Balances – Governmental Funds**

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District’s policy, amounts may be assigned by the Business Administrator.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

**2. Proprietary Funds:**

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

- a. **Enterprise funds** are required to be used to account for operations for which a fee is charged to external users for goods or services and the activity (a) is financed with debt that is solely secured by a pledge of the net revenues, (b) has third party requirements that the cost of providing services, including capital costs, be recovered with fees and charges or (c) establishes fees and charges based on a pricing policy designated to recover similar costs. The District’s enterprise funds consist of a food service fund, latch-key program and internal service fund.

**3. Fiduciary Funds:**

Fiduciary funds are used to report assets held in a trustee or agency capacity for others and therefore are not available to support District programs. The reporting focus is on net position and changes in net position, and are reported using accounting principles similar to proprietary funds.

The District’s fiduciary funds are presented in the fiduciary fund financial statements by type (pension, private purpose and agency). Since by definition these assets are being held for the benefit of a third party (other local governments, private parties, pension participants, etc.) and cannot be used to address activities or obligations of the government, these funds are not incorporated into the government-wide statements.

All fund internal activity is eliminated when carried to the Government-wide statements.

## **D. BASIS OF ACCOUNTING**

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

### **1. Accrual:**

Both governmental and business-type activities in the government-wide financial statements and the proprietary and fiduciary fund financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

### **2. Modified Accrual:**

The governmental fund financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or within 60 days after year end. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt, if any, is recognized when due.

## **E. FINANCIAL STATEMENT AMOUNTS**

### **1. Cash and Cash Equivalents:**

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

NJSA 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental units.

**2. Investments:**

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

**3. Inventories:**

Inventories in the general fund consist of expendable supplies held for the District’s use and are carried at cost using the first-in, first-out method. Inventories in the enterprise fund are valued at cost, which approximates market, using the first-in, first –out method. As of June 30, 2019, the District did not have inventory in the general fund and had the following inventory in the enterprise fund:

Food	\$ 5,790.52
Supplies	2,084.81
Total	<u>\$ 7,875.33</u>

The value of Federal donated commodities is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements. The value of commodities included in the food inventory on June 30, 2019 is \$2,858.32.

**4. Capital:**

Capital assets purchased or acquired with an original cost of \$2,000 or more are reported at historical cost or estimated historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings	30-50 years
Equipment & Vehicles	3-20 years
Improvements	10-50 years
Software	5-7 years



**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

Infrastructure assets include roads, parking lots, underground pipe, etc. The District includes all infrastructure assets as depreciable assets in the financial statements.

**5. Revenues:**

Substantially all governmental fund revenues are accrued. Property taxes are susceptible to accrual and under New Jersey State Statutes a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Subsidies and grants to proprietary funds, which finance either capital or current operations, are reported as non operating revenue. In respect to grant revenues, the provider recognizes liabilities and expenses and the recipient recognizes receivables and revenue when the applicable eligibility requirements, including time requirements are met. Resources transmitted before eligibility requirements are met are reported as advances by the provider and deferred revenue by the recipient. Program revenues, including tuition revenue are reported as reductions to expenses in the statement of activities.

**6. Expenditures:**

Expenses are recognized when the related fund liability is incurred. Inventory costs are reported in the period when inventory items are used, rather than in the period purchased.

**7. Compensated absences:**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as an expenditure and fund liability in the fund that will pay for the compensated absences. The remainder of the compensated absences liability is reported in the District-wide Financial Statements as a Governmental Activity.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

**8. Interfund Activity:**

Interfund activity is reported as either loans, services provided, reimbursements or transfers. Loans are reported as interfund receivables and payables as appropriate and are subject to elimination upon consolidation. Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefiting fund and reduces its related costs as reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide financial statements.

**9. Budgets/Budgetary Control:**

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office for approval and, as long as the District budget is within State mandated CAPs, there is no public vote on the budget. If the budget exceeds State mandated CAPS, the voters have an opportunity to approve or reject the budget at the regular election held in November. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:23-2(g). Transfers of appropriations may be made by School Board resolution at any time during the fiscal year and are subject to two-thirds majority vote by the School Board and under certain circumstances require approval by the County Superintendent of Schools. The following are the major transfers made during the year.

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**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

	<u>To</u>	<u>From</u>
Regular Programs - Salaries of Teachers		
Grades 1-5	\$ 55,175.25	
Grades 6-8	25,018.62	
Regular Programs - Undistributed - Supplies		76,465.60
Special Education - MD Salaries of Teachers	55,943.99	
Special Education - MD Other Salaries for Inst.	42,596.26	
Resource Room - Salaries of Teachers		46,488.00
Tuition to Other LEAs - Special Ed	76,379.47	
Tuition to CSSD & Regional Day Schools		40,242.00
Child Study Team - Salaries of Other Prof Staff		21,677.18
Improve of Instruc Services - Supervisor Salaries		23,983.00
Media Services - Salaries	56,634.00	
School Admin Salaries of Principals	34,104.00	
Cleaning Repairs and Maintenance Services	72,680.00	
Transportation Sp. Ed. Joint Agreements		89,180.00
Transportation Sp. Ed. Vendors	22,428.50	
Unallocated Benefits - Unemployment Comp		39,046.00
Unallocated Benefits - Health Benefits		44,560.00

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

**10. Encumbrances**

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**11. Tuition Payable**

Tuition charges for the fiscal years 2018/19 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**12. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those results.

**13. Allocation of Costs**

In the government-wide statement of activities, the District has allocated unallocated benefits to various programs based on the actual expenditures by program.

**14. Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and Public Employee Retirement System (PERS) and additions to/deductions from the fiduciary net position have been determined on the same basis as they are reported by the TPAF and PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**F. RECENT ACCOUNTING PRONOUNCEMENTS NOT YET EFFECTIVE**

In January 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 84 “Fiduciary Activities.” This statement, which is effective for fiscal periods beginning after December 15, 2018, will not have any effect on the District’s financial reporting.

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87 “Leases”. This statement, which is effective for reporting periods beginning after December 15, 2019, may have an effect on the District’s financial reporting.

In June 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 89, “Accounting for Interest Cost Incurred before the End of a Construction Period”. This statement, which is effective for fiscal periods beginning after December 15, 2019, will not have any effect on the District’s financial reporting.

In August 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 90, “Majority Equity Interests – an amendment of GASB Statement No. 14 and No. 61”. This statement,

**Mullica Township School District**  
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which is effective for fiscal period beginning after December 15, 2019, will not have any effect on the District's financial reporting.

In May 2019, the Governmental Accounting Standards Board (GASB) issued Statement No. 91, "Conduit Debt Obligations". This statement is effective for fiscal periods beginning after December 15, 2020, will not have any effect on the District's financial reporting.

**NOTE 2. INVESTMENTS**

As of June 30, 2019, the District had no investments.

**Interest Rate Risk.** The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 18A:20-37 limits the length of time for most investments to 397 days.

**Credit Risk.** New Jersey Statutes 18A:20-37 limits District investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America or of the District or the local units in which the District is located; obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

**Concentration of Credit Risk.** The District places no limit on the amount the District may invest in any one issuer.

**NOTE 3. CASH**

**Custodial Credit Risk – Deposits.** Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2019, \$0 of the District's bank balance of \$4,640,983.18 was exposed to custodial credit risk.

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**Mullica Township School District**  
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**NOTE 4. FIXED ASSETS**

Capital asset activity for the year ended June 30, 2019 was as follows:

	<u>Balance</u> <u>June 30, 2018</u>	<u>Additions</u>	<u>Disposals</u>	<u>Adjustments</u>	<u>Balance</u> <u>June 30, 2019</u>
<b>Governmental Activities:</b>					
Capital assets that are not being depreciated:					
Land	\$ 233,181				233,181
Construction in Progress	256,379	1,537,310	(826,998)		966,691
Total capital assets not being depreciated	<u>489,560</u>	<u>1,537,310</u>	<u>(826,998)</u>	-	<u>1,199,872</u>
Land Improvements	199,450				199,450
Bldg and bldg improve	23,517,895	826,998			24,344,893
Machinery & equipment	739,348	33,723	(18,223)		754,848
Total at historical cost	<u>24,456,693</u>	<u>860,721</u>	<u>(18,223)</u>	-	<u>25,299,191</u>
Less accum depr for:					
Land Improvements	(118,976)	(8,065)			(127,041)
Bldg and improve	(8,599,949)	(507,241)			(9,107,190)
Machinery & equipment	(512,439)	(82,111)	18,223		(576,327)
Total accum deprec	<u>(9,231,364)</u>	<u>(597,417)</u>	<u>18,223</u>	-	<u>(9,810,558)</u>
Total capital assets being depr, net of accum depr	<u>15,225,329</u>	<u>263,304</u>	-	-	<u>15,488,633</u>
<b>Governmental activities capital assets, net</b>	<u>\$ 15,714,889</u>	<u>1,800,614</u>	<u>(826,998)</u>	-	<u>16,688,505</u>
<b>Business-type activities:</b>					
Equipment	\$ 145,516	5,222	(15,700)		135,038
Less accum depr for:					
Equipment	(92,617)	(6,096)	15,700		(83,013)
<b>Business-type activities capital assets, net</b>	<u>\$ 52,899</u>	<u>(874)</u>	-	-	<u>52,025</u>

**Mullica Township School District**  
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Depreciation expense was charged to governmental functions as follows:

Regular instruction	\$ 269,769.04
Special education	57,856.09
Student & instruction related services	100,200.26
School administrative expenses	30,314.27
General and business administration	23,118.24
Central Services	19,777.00
Information Technology	16,043.59
Plant operations and maintenance	80,338.22
	\$ 597,416.71

**NOTE 5. GENERAL LONG-TERM DEBT**

Long-term liability activity for the year ended June 30, 2019 was as follows:

	Balance June 30, 2018	Issued	Retired	Balance June 30, 2019	Amounts Due Within One Year
General Obligation Bonds	\$ 6,249,000		519,000	5,730,000	380,000
Compensated Absences	219,390	55,452	91,385	183,457	-
Premium on Bonds	9,694		1,615	8,079	1,615
Net Pension Liability	4,007,136		1,117,322	2,889,814	-
	\$ 10,485,220	55,452	1,729,322	8,811,350	381,615

**A. Bonds Payable** – Bonds are authorized in accordance with State law by the voters of the District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

On June 9, 2011, the Board issued \$2,860,000 in general obligation bonds with an average interest rate of 3.230430% to advance refund \$2,769,000 of outstanding series bonds with an average interest rate of 4.507824%. The net proceeds of \$2,881,001 (after payment of \$47,401 in underwriting fees, insurance and other issuance costs) included an original issuance premium of \$21,001. Those securities were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments on the series bonds. As a result, the series bonds are considered to be defeased and the liability for these bonds has been removed from net position.

On February 15, 2017, the Board issued \$2,893,000 in general obligation bonds, due in annual installments through 2033, with variable interest rates between 2% and 3.125%. The balance remaining as of June 30, 2019 is \$2,730,000.

**Mullica Township School District**  
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On June 1, 2017, the Board issued \$1,901,000 in general obligation bonds, due in annual installment through 2033, with variable interest rates between 2% and 3%. The balance remaining as of June 30, 2019 is \$1,795,00.

Debt Service requirements on serial bonds payable at June 30, 2019 are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2020	\$ 380,000	160,236	540,236
2021	395,000	147,891	542,891
2022	520,000	133,616	653,616
2023	525,000	117,911	642,911
2024	535,000	101,571	636,571
2025-2029	1,860,000	352,869	2,212,869
2030-2033	1,515,000	93,997	1,608,997
	<u>\$ 5,730,000</u>	<u>1,108,091</u>	<u>6,838,091</u>

**NOTE 6. PENSION PLANS**

*Description of Plans*

All required employees of the District are covered by either the Public Employees' Retirement System or the Teacher's Pension and Annuity Fund cost-sharing multiple-employer defined benefit pension plans which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate.

The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at [http://www.state.nj.us/treasury/pensions/annrpts\\_archive.htm](http://www.state.nj.us/treasury/pensions/annrpts_archive.htm).

*Teachers' Pension and Annuity Fund*

The Teachers' Pension and Annuity Fund was established in January, 1955 under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.



**Mullica Township School District**  
**Notes to Financial Statements**  
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*Public Employees' Retirement System*

The Public Employees' Retirement System was established in January, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State or any county, municipality, school district or public agency provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

*Funding Policy*

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 7.50% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is 7.50% and the PERS rate is 7.50% of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2019, 2018 and 2017 were \$1,456,542, \$1,256,312, and \$962,503, respectively, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for 2008. However, the contributions for 2011 and 2010 were not made by the State. The School District's contributions to PERS for the years ending June 30, 2019, 2018 and 2017 were \$146,930, \$162,157, and \$139,958, respectively, equal to the required contributions for each year.

During the fiscal years ended June 30, 2019, 2018 and 2017, the State of New Jersey contributed \$455,525, \$492,320, and \$962,503, respectively, to the TPAF for post-retirement medical benefits on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board \$337,171.68, \$345,627.94. and \$383,732.97 during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance in GASB 27.

**Mullica Township School District**  
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Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Teachers' Pension and Annuity Fund (TPAF) operate and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of  $\frac{1}{4}$  of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the PERS is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PERS members enrolled after June 28, 2011 (Tier 3 members), will be 60% instead of 65% of the member's final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years.
- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years; PFRS active member rate increase from 8.5% to 10%. For fiscal year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contribution rates for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.
- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement systems.

**Mullica Township School District**  
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Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to 1/60<sup>th</sup> from 1/55<sup>th</sup>, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined a 1/7<sup>th</sup> of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

**NOTE 7: PUBLIC EMPLOYEES' RETIREMENT SYSTEM**

At June 30, 2019, the District reported a liability of \$2,889,814.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the District's proportion was .01467692650%, which was a decrease of 14.74% from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$157,225. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

**Mullica Township School District**  
**Notes to Financial Statements**  
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	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 55,109.00	14,901.00
Changes of assumptions	476,193.00	924,009.00
Net difference between projected and actual earnings on pension plan investments		27,107.00
Changes in proportion and differences between District contributions and proportionate share of contributions	351,218.00	486,334.00
District contributions subsequent to the measurement date	<u>145,988.00</u>	
Total	<u>\$ 1,028,508.00</u>	<u>1,452,351.00</u>

\$145,988.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2018) will be recognized as a reduction of the net pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended <u>June 30,</u>	
2019	\$ 22,992.00
2020	(39,405.00)
2021	(252,744.00)
2022	(226,442.00)
2023	<u>(74,232.00)</u>
Total	<u>\$ (569,831.00)</u>

**Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following assumptions, applied to all period in the measurement:

Inflation rate	2.25%
Salary increases:	
Through 2026	1.65% - 4.15% (based on age)
Thereafter	2.65% - 5.15% (based on age)
Investment rate of return:	7.00%

**Mullica Township School District**  
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Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflations. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

**Mullica Township School District**  
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Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equ	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

*Discount Rate*

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.*

The following presents the collective net pension liability of the participated employers as of June 30, 2018, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

**Mullica Township School District**  
**Notes to Financial Statements**  
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	1% Decrease █ (4.66%)	Current Discount Rate █ (5.66%)	1% Increase █ (6.66%)
District's proportionate share of the net pension liability	\$ 3,474,287.41	2,889,814.00	2,399,772.86

*Pension plan fiduciary net position.*

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

**NOTE 8. TEACHERS' PENSION AND ANNUITY FUND (TPAF)**

At June 30, 2019, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$ -
State's proportionate share of the net position liability associated with the District	<u>32,148,672.00</u>
Total	<u>\$ 32,148,672.00</u>

The net pension liability was measured as of June 30, 2018 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2018, the District's proportion was 0.00%, which was no change from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the District recognized pension expense of \$1,874,155 and revenue of \$1,874,155 for support provided by the State. At June 30, 2018, the District reported deferred outflows of resources and deferred inflows of resources related to TPAF from the following sources:

**Mullica Township School District**  
**Notes to Financial Statements**  
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	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 717,704.00	48,629.00
Changes of assumptions	5,585,912.00	8,125,242
Net difference between projected and actual earnings on pension plan investments		2,928.00
Changes in proportion and differences between District contributions and proportionate share of contributions	1,810,706.00	
District contributions subsequent to the measurement date	763,899.00	
Total	<u>\$ 8,878,221.00</u>	<u>8,176,799.00</u>

\$763,899 reported as deferred outflows of resources related to pensions resulting from district contributions subsequent to the measurement date (June 30, 2018) will be recognized as a reduction of the net pension liability in the year ended June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,	
2019	\$ (6,765.00)
2020	(3,520.00)
2021	3,756.00
2022	2,514.00
2023	12,382.00
Thereafter	54,080.00
Total	<u>\$ 62,447.00</u>

*Actuarial assumptions.* The total pension liability in the June 30, 2018 actuarial valuation was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following assumptions, applied to all period included in the measurement:



**Mullica Township School District**  
**Notes to Financial Statements**  
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Inflation Rate	2.25%
Salary increases	
2012-2021	1.55-4.55%
Thereafter	2.00-5.45%
Investment rate of return	7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF’s target asset allocation as of June 30, 2018 are summarized in the following table:

**Mullica Township School District**  
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Asset Class	Target Allocation	Long-Term Expected Real Rate of Return.
Risk Mitigation Services	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Asset	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S. Equity	30.00%	8.19%
Non-U.S. Developed Markets Equit	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts Venture Capital	8.25%	13.08%

*Discount rate.* The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.78% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

*Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.*

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 4.86% as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (3.86%) or 1-percentage point higher (5.86%) than the current rate:

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

	1% Decrease (3.86%)	Current Discount Rate (4.86%)	1% Increase (5.86%)
District's proportionate share of the net pension liability	\$ -	-	-

*Pension plan fiduciary net position.*

Detailed information about the pension plan’s fiduciary net position is available in the separately issued TPAF financial report.

**NOTE 9. OTHER POST-RETIREMENT BENEFITS**

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirement. In Fiscal Year 2018, the State paid PRM benefits for 148,401 State and local retirees.

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2018, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State’s pay-as-you-go contribution between Fiscal Year 2017 and Fiscal Year 2018 is attributed to rising health care costs, and increase in the number of participants qualifying for State-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in Fiscal Year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 billion as the State’s contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year’s \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2017.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 53, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

*Total OPEB Liability*

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The District's proportional share percentage determined under paragraphs 193 and 203 through 205 of GASBS no. 75 is zero percent. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education. Note that actual numbers will be published in the NJ State CAFR at <https://www.nj.gov/treasury/omb/cafr.shtml>.

*Actuarial assumptions and other imputes:*

The total OPEB liability in the June 30, 2018 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

**Discount Rate:** The discount rate basis under GASB 75 is required to be consistent with a 20-Year Municipal Bond Index. The Bond Buyer General Obligation 20-Bond Municipal Bond Index is used for the determination of the discount rate. The discount rate will be based on this index rate that is reported on the last Friday prior to the measurement date.

The discount rates as of June 30, 2016, 2017, and 2018 are 2.58%, 3.58%, and 3.87%, respectively.

**Health Care Trend:** For pre-Medicare PPO medical benefits, the initial amount is 5.8% and decreases to 5.0% long term trend rate after 8 years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For HMO medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after 8 years. For prescription drug benefits, the initial trend rate is 8% decreasing to a 5.0% long-term trend rate after 7 years.

**Salary Scale:** The salary scale assumptions in the calculation of Entry Age Normal (Level Percent) liability and normal costs will be consistent with the salary scale assumptions used in the pension plans and the calculation of the retiree health contributions for current and future retirees who are subject to Chapter 78. The PERS and TPAF pension actuarial reports are used for the fiscal year ending June 30, 2018.

The discount rate was based on the Bond Buyer General Obligation 20-Bond Municipal Bond Index.

Mortality rates were based on RP-2006 headcount-weighted mortality table for healthy and disabled lives with fully generational mortality improvement projections from the central year using Scale MP-2017.

**Pre-retirement Healthy Mortality:** RP-2006 headcount-weighted healthy employee male/female mortality table with fully generational mortality improvement projections from the central year using scale MP-2017.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

Post-retirement Healthy Mortality: RP-2006 headcount-weighted healthy annuitant male/female mortality table with fully generational improvement projections from the central year using scale MP-2017.

Disabled Mortality: RP-2006 headcount-weighted disabled male/female mortality table with fully generational improvement projections from the central year using scale MP-2017

*Changes in the Total OPEB liability reported by the State of New Jersey:*

Balance at 6/30/17	\$ 53,639,841,858.00
Changes for the year:	
Service cost	1,984,642,729.00
Interest	1,970,236,232.00
Differences between Expected & Actual Experiences	(5,002,065,740.00)
Changes in assumptions or other inputs	(5,291,448,855.00)
Contributions: Member	42,614,005.00
Benefit payments	<u>(1,232,987,247.00)</u>
Net changes	<u>(7,529,008,876.00)</u>
Balance at 6/30/18	<u>\$ 46,110,832,982.00</u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58% in 2017 to 3.87% in 2018.

*Sensitivity of the total OPEB liability to changes in the discount rate:*

The following presents the total OPEB liability of the State for school board retirees, as well as what the state's total OPEB liability for school boards would be if it were calculated using a discount rate that 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease █ (2.87%)	Discount Rate █ (3.87%)	1% Increase █ (4.87%)
Total OPEB Liability (School Retirees)	\$ 54,512,391,175.00	46,110,832,982.00	39,432,461,816.00

*Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.*

The following presents the total OPEB liability of the State, as well as what the State's total OPB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

	<u>1% Decrease</u>	<u>Healthcare Cost Trend Rates</u>	<u>1% Increase</u>
Total OPEB Liability (School Retirees)	\$ 38,113,289,045.00	46,110,832,982.00	56,687,891,003.00

*OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB*

For the year ended June 30, 2019, the board of education recognized OPEB expense of \$1,323,256 determined by the State as the total OPEB liability for benefits provided through a defined OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB 75 and in which there is a special funding situation.

In accordance with GASB 75, the board of education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2018, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ -	\$ (4,476,086,167.00)
Changes of assumptions		(10,335,978,867.00)
Net difference between projected and actual earnings on pension plan investments		
Changes in proportion and differences between District contributions and proportionate share of contributions		
Contributions subsequent to the measurement date		
Total	<u>\$ -</u>	<u>(14,812,065,034.00)</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB will be recognized in OPEB expense as follows:

<u>Year ended June 30,</u>	
2019	\$ (1,825,218,593.00)
2020	(1,825,218,593.00)
2021	(1,825,218,593.00)
2022	(1,825,218,593.00)
2023	(1,825,218,593.00)
Thereafter	(5,685,972,069.00)
Total	<u>\$ (14,812,065,034.00)</u>

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

(Contributions made after June 30, 2018 are reported as deferred outflow of resources but are not amortized in the expense.)

Detailed information about the plan's fiduciary net position is available in the separately issued OPEB financial report.

**NOTE 10. COMPENSATED ABSENCES**

The District accounts for compensated absences (e.g. unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee and are capped based on the terms stated in the various contracts.

In the District-wide Statement of Net Position, the liabilities whose average maturities are greater than one year should be reported in two components – the amount due within one year and the amount due in more than one year.

The liability for vested compensated absences of the governmental fund types is recorded in the general long-term debt account group. The current portion of the compensated absence balance is not considered material to the applicable funds total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences.

**NOTE 11. DEFERRED COMPENSATION**

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

TSA Consulting Group

**NOTE 12. RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The District maintains commercial insurance coverage for property, liability and surety bonds. During the fiscal year ended June 30, 2019 the District did not incur claims in excess of their coverage and the amount of coverage did not significantly decrease.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

**New Jersey Unemployment Compensation Insurance** – The District has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the state. The District is billed quarterly for amounts due to the state. The following is a summary of district contributions, employee contributions, reimbursements to the state for benefits paid and the ending balance of the district’s trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2019	\$ -	11,312	-	254,420
2018	-	10,566	-	243,108
2017	-	13,265	-	232,542

**NOTE 13. INTERFUND RECEIVABLES AND PAYABLES**

The following interfund balances remained on the balance sheet at June 30, 2019:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 580,279.82	
Special Revenue Fund		345,392.94
Capital Projects Fund		106,789.94
Debt Service Fund		31,514.94
Internal Service Fund	4,273.00	
Food Service Fund		100,855.00
Total	<u>\$ 584,552.82</u>	<u>584,552.82</u>

Interfunds were created throughout the year due to short term borrowings to cover cash flow needs in the various funds. It is anticipated that all interfunds will be liquidated during the fiscal year. All governmental fund interfunds are eliminated in the governmental-wide statements, except for Due From Agency, which is a Fiduciary Fund.

**NOTE 14. ECONOMIC DEPENDENCY**

The District receives support from the federal government and from the state government. A significant reduction in the level of support, if this were to occur, would have an effect on the District’s programs and activities.



**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

**NOTE 15 – MAINTENANCE RESERVE ACCOUNT**

A maintenance reserve account was established by the Mullica Township School District for the accumulation of funds for use as required maintenance expenditures in subsequent fiscal years. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the Maintenance reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

Beginning Balance - July 1, 2018	\$	482,267.00
Budgeted Increase - FY 2019		35,000.00
Excess Surplus Transfer by		
Board Resolution		129,484.00
Withdrawals:		
Per Approved Budget		
Board Resolution		<u>(110,000.00)</u>
Ending Balance - June 30, 2019	\$	<u><u>536,751.00</u></u>

**NOTE 16 – EMERGENCY RESERVE ACCOUNT**

An emergency reserve account was established by the Mullica Township School District for the accumulation of funds for use in subsequent fiscal years. The emergency reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The emergency reserve account is used to accumulate funds in accordance with N.J.S.A. 18A:7F-41c(1) to finance unanticipated general fund expenditures required for a thorough and efficient education. Unanticipated means reasonably unforeseeable and shall not include additional costs caused by poor planning. The maximum balance permitted at any time in this reserve is the greater of \$250,000 or 1 percent of the general fund budget not to exceed \$1 million. Deposits may be made to the emergency reserve account by board resolution at year end of any unanticipated revenue or unexpended line item appropriation or both. The department has defined year end for the purpose of depositing surplus into reserve accounts as an amount approved by the district School District between June 1 and June 30.

Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet a security requirements or an increase in total health care costs in excess of 4 percent.

The activity of the emergency reserve account for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

Beginning balance, July 1, 2018	\$ 215,622
Deposits	
Excess Surplus Transfer	_____
Withdrawals	-
Per Board Resolution	(70,878)
	_____
Ending balance, June 30, 2019	\$ 144,744

**NOTE 17. FUND BALANCE APPROPRIATED**

General Fund – Of the \$3,785,012.49 General Fund fund balance at June 30, 2019, \$344,052.61 is reserved for encumbrances; \$1,752,000.00 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7 (\$845,000.00 of the total reserve for excess surplus has been appropriated and also included as anticipated revenue for the year ending June 30, 2020); \$62,947.00 has been legally restricted and included as anticipated revenue for the year ending June 30, 2020; \$536,751.00 has been reserved in the Maintenance Reserve Account; \$144,744.00 has been reserved in the Emergency Reserve Account, \$607,011.00 has been reserved in the Capital Reserve Account, and \$337,507.88 is unreserved and undesignated.

**NOTE 18. CALCULATION OF EXCESS SURPLUS**

In accordance with NJSA 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Reserved Fund Balance – Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years’ budget. The excess fund balance at June 30, 2019 is \$1,752,000.00, of which \$845,000.00 has been appropriated and included as anticipated revenue for the year ended June 30, 2020.

**NOTE 19. LITIGATION**

From time to time, the District is a defendant in legal proceedings relating to its operations as a school district. In the best judgment of the District’s management, the outcome of any legal proceedings will not have any adverse affect on the accompanying financial statements.

**Mullica Township School District**  
**Notes to Financial Statements**  
**June 30, 2019**

**NOTE 20. DEFICIT FUND BALANCES**

The District has a deficit fund balance of \$(25,660.00) in the Special Revenue Fund as of June 30, 2019 as reported in the fund statements (modified accrual basis). N.J.S.A.18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the Special Revenue Fund balance deficit does not alone indicate that the district is facing financial difficulties.

**NOTE 21. SUBSEQUENT EVENTS**

The District has evaluated events through December 9, 2019, the date on which the financial statements were available to be issued and no additional items were noted for disclosure.

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**Required Supplemental Information**  
**Part II**

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## **BUDGETARY COMPARISON SCHEDULES**

The budgetary comparison schedules consist of the comparison of anticipated revenues and budgeted expenditures to actual results for the general and special revenue funds.

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**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	3,969,990.00	-	3,969,990.00	3,969,990.00	-
Tuition	457,811.00	-	457,811.00	499,691.37	41,880.37
Miscellaneous	106,420.00	-	106,420.00	300,150.03	193,730.03
<b>Total - Local Sources</b>	<b>4,534,221.00</b>	<b>-</b>	<b>4,534,221.00</b>	<b>4,769,831.40</b>	<b>235,610.40</b>
State Sources:					
Categorical Transportation Aid	236,446.00	-	236,446.00	236,446.00	-
Categorical Special Education Aid	442,376.00	-	442,376.00	442,376.00	-
Equalization Aid	4,101,766.00	-	4,101,766.00	4,101,766.00	-
Categorical Security Aid	165,721.00	-	165,721.00	165,721.00	-
Adjustment Aid	534,788.00	-	534,788.00	534,788.00	-
Extraordinary Aid	-	-	-	82,815.00	82,815.00
Nonpublic Transportation Aid	-	-	-	4,692.00	4,692.00
On-Behalf TPAF Pension Contributions (non-budgeted)	-	-	-	1,001,017.00	1,001,017.00
On-Behalf TPAF Post Retirement Medical (non-budgeted)	-	-	-	455,525.00	455,525.00
Reimbursed TPAF Social Security Contributions (non-budgeted)	-	-	-	337,171.68	337,171.68
<b>Total - State Sources</b>	<b>5,481,097.00</b>	<b>-</b>	<b>5,481,097.00</b>	<b>7,362,317.68</b>	<b>1,881,220.68</b>
Federal Sources:					
Medicaid Aid Reimbursement	15,371.00	-	15,371.00	23,898.17	8,527.17
<b>Total - Federal Sources</b>	<b>15,371.00</b>	<b>-</b>	<b>15,371.00</b>	<b>23,898.17</b>	<b>8,527.17</b>
<b>Total Revenues</b>	<b>\$ 10,030,689.00</b>	<b>-</b>	<b>10,030,689.00</b>	<b>12,156,047.25</b>	<b>2,125,358.25</b>

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
<b>EXPENDITURES:</b>					
<b>Current Expense:</b>					
Regular Programs - Instruction:					
Salaries of Teachers:					
Kindergarten	229,452.00	7,208.33	236,660.33	226,637.73	10,022.60
Grades 1-5	1,550,412.00	55,175.25	1,605,587.25	1,531,590.22	73,997.03
Grades 6-8	1,162,928.00	25,018.62	1,187,946.62	1,144,645.85	43,300.77
Regular Programs - Home Instruction:					
Salaries of Teachers	10,000.00	-	10,000.00	437.00	9,563.00
Purchased Professional - Educational Services	2,000.00	-	2,000.00	240.00	1,760.00
Regular Programs - Undistributed Instruction:					
Purchased Technical Services	44,050.00	-	44,050.00	-	-
Other Purchased Services (400-500 series)	239,660.00	(76,465.60)	163,194.40	115,114.78	48,079.62
General Supplies	58,858.00	-	58,858.00	58,858.00	-
Textbooks	37,800.00	(10,864.15)	26,935.85	18,538.60	8,397.25
Other Objects					
Total Regular Programs	3,335,160.00	72.45	3,335,232.45	3,129,051.66	206,180.79
Special Education - Multiple Disabilities					
Salaries of Teachers	226,600.00	55,943.99	282,543.99	278,603.21	3,940.78
Other Salaries for Instruction	55,891.00	42,596.26	98,487.26	92,315.45	6,171.81
Purchased Professional - Educational Services					
General Supplies	2,025.00	358.73	2,383.73	1,294.13	1,089.60
Total Multiple Disabilities	284,516.00	98,898.98	383,414.98	372,212.79	11,202.19
Special Education - Instruction:					
Resource Room/Resource Center:					
Salaries of Teachers	358,965.00	(46,488.00)	312,477.00	295,043.00	17,434.00
Other Salaries for Instruction	36,208.00	(2,943.00)	33,265.00	1,423.17	31,841.83
Purchased Technical Services					
General Supplies	1,750.00	805.00	2,555.00	2,393.93	161.07
Total Resource Room/Resource Center	396,923.00	(48,626.00)	348,297.00	298,860.10	49,436.90
Total Special Education - Instruction	681,439.00	50,272.98	731,711.98	671,072.89	60,639.09

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Bilingual Education - Instruction:					
Salaries of Teachers	22,622.00	(445.00)	22,177.00	-	22,177.00
General Supplies	500.00	-	500.00	-	500.00
<b>Total Bilingual Education - Instruction</b>	<b>23,122.00</b>	<b>(445.00)</b>	<b>22,677.00</b>	<b>-</b>	<b>22,677.00</b>
School Sponsored Cocurricular Activities - Instruction:					
Salaries	38,704.00	5,770.00	44,474.00	34,082.50	10,391.50
<b>Total School Sponsored Cocurricular Activities - Instruction</b>	<b>38,704.00</b>	<b>5,770.00</b>	<b>44,474.00</b>	<b>34,082.50</b>	<b>10,391.50</b>
School Sponsored Athletics - Instruction					
Salaries	23,260.00	(5,770.00)	17,490.00	17,490.00	-
Purchased Services (300-500 Series)	6,684.00	-	6,684.00	2,256.00	4,428.00
Purchased Services	-	-	-	-	-
Other Objects	-	-	-	-	-
Supplies and Materials	6,350.00	-	6,350.00	520.00	5,830.00
Other Objects	2,125.00	-	2,125.00	1,172.77	952.23
<b>Total School Sponsored Athletics - Instruction</b>	<b>38,419.00</b>	<b>(5,770.00)</b>	<b>32,649.00</b>	<b>21,438.77</b>	<b>11,210.23</b>
Summer School - Instruction					
Salaries of Teachers	26,240.00	(11,760.00)	14,480.00	5,488.00	8,992.00
Other Salaries of Instruction	10,080.00	-	10,080.00	4,032.00	6,048.00
Purchase Professional & Technical Services	6,270.00	-	6,270.00	-	6,270.00
General Supplies	-	760.00	760.00	546.01	213.99
Other Objects	-	-	-	-	-
<b>Total Summer School - Instruction</b>	<b>42,590.00</b>	<b>(11,000.00)</b>	<b>31,590.00</b>	<b>10,066.01</b>	<b>21,523.99</b>
<b>Total Instruction</b>	<b>4,159,434.00</b>	<b>38,900.43</b>	<b>4,198,334.43</b>	<b>3,865,711.83</b>	<b>332,622.60</b>

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Instruction:					
Tuition to Other LEAs within the State - Regular	191,829.00	-	191,829.00	-	-
Tuition to Other LEAs within the State - Special	76,379.47	-	76,379.47	258,913.47	9,295.00
Tuition to CSSD & Regional Day Schools	128,772.00	(40,242.00)	88,530.00	84,606.00	3,924.00
Tuition - Other	-	-	-	-	-
<b>Total Undistributed Expenditures - Instruction</b>	<b>320,601.00</b>	<b>36,137.47</b>	<b>356,738.47</b>	<b>343,519.47</b>	<b>13,219.00</b>
Undistributed Expenditures - Attendance and Social Work:					
Salaries	6,868.00	308.46	7,176.46	6,789.97	386.49
Other Purchased Services	200.00	(100.00)	100.00	69.90	30.10
Supplies and Materials	-	-	-	-	-
<b>Total Undistributed Expenditures - Attendance and Social Work</b>	<b>7,068.00</b>	<b>208.46</b>	<b>7,276.46</b>	<b>6,859.87</b>	<b>416.59</b>
Undistributed Expenditures - Health Services:					
Salaries	121,692.00	2,905.50	124,597.50	119,737.50	4,860.00
Purchased Professional and Technical Services	12,500.00	250.00	12,750.00	12,750.00	-
Other Purchased Service	-	-	-	-	-
Supplies and Materials	1,732.24	729.13	2,461.37	2,345.75	115.62
<b>Total Undistributed Expenditures - Health Services</b>	<b>135,924.24</b>	<b>3,884.63</b>	<b>139,808.87</b>	<b>134,833.25</b>	<b>4,975.62</b>
Undistributed Expenditures - Speech, OT, PT & Related Services					
Students - Related Services:					
Salaries	130,422.00	3,970.00	134,392.00	127,860.00	6,532.00
Purchased Professional Educational Services	188,808.18	(3,660.00)	185,148.18	177,210.91	7,937.27
Supplies and Materials	4,095.32	(1,300.00)	2,795.32	1,663.27	1,132.05
<b>Total Undistributed Expenditures - Speech, OT, PT &amp; Related Services</b>	<b>323,325.50</b>	<b>(990.00)</b>	<b>322,335.50</b>	<b>306,734.18</b>	<b>15,601.32</b>
Undistributed Expenditures - Other Support Services - Extra. Serv.					
Salaries	173,952.00	(3,461.11)	170,490.89	159,893.29	10,597.60
Supplies and Materials	-	1,374.00	1,374.00	1,116.00	258.00
Purchased Professional Educational Services	-	-	-	-	-
<b>Total Undistributed Services - Other Support Services - Extra. Serv.</b>	<b>173,952.00</b>	<b>(2,087.11)</b>	<b>171,864.89</b>	<b>161,009.29</b>	<b>10,855.60</b>

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Guidance					
Salaries	145,885.00	-	145,885.00	143,199.00	2,686.00
Supplies and Materials	700.00	-	700.00	356.81	343.19
<b>Total Undistributed Services - Guidance</b>	<b>146,585.00</b>	<b>-</b>	<b>146,585.00</b>	<b>143,555.81</b>	<b>3,029.19</b>
Undistributed Expenditures - Other Support Services - Students - Special (CHILD STUDY TEAM)					
Salaries of Other Professional Staff	190,122.00	(21,677.18)	168,444.82	136,779.20	31,665.62
Salaries of Secretarial and Clerical Assistants	36,042.00	2,086.00	38,128.00	35,333.00	2,795.00
Other Purchased Professional & Technical Services	49,700.00	(17,700.00)	32,000.00	25,610.00	6,390.00
Other Purchased Services (400-500 Series)	8,525.00	2,000.00	10,525.00	4,129.82	6,395.18
Purchased Professional - Educational Services		-		-	-
Miscellaneous Purchased Services	2,500.00	(2,000.00)	500.00	-	500.00
Supplies and Materials	7,147.00	175.00	7,322.00	7,314.09	7.91
Other Objects	1,764.00	(175.00)	1,589.00	-	1,589.00
<b>Total Undistributed Expenditures - Other Support Services - Students - Special</b>	<b>295,800.00</b>	<b>(37,291.18)</b>	<b>258,508.82</b>	<b>209,166.11</b>	<b>49,342.71</b>
Undistributed Expenditures - Improvement of Instructional Services					
Salaries of Supervisor of Instruction	51,142.00	(23,983.00)	27,159.00	25,696.08	1,462.92
Salaries of Other Professional Staff	7,600.00	1,786.00	9,386.00	3,752.50	5,633.50
Salaries of Secretarial and Clerical Assistants	29,896.00	(1,596.00)	28,300.00	22,235.00	6,065.00
Other Purchased Professional & Technical Services	3,414.00	-	3,414.00	3,152.00	262.00
Other Purchased Services	2,155.00	400.00	2,555.00	1,657.37	897.63
Supplies & Materials	2,500.00	70.00	2,570.00	2,074.00	496.00
Other Objects	1,400.00	(470.00)	930.00	-	930.00
<b>Total Undistributed Expenditures - Improvement of Instructional Services</b>	<b>98,107.00</b>	<b>(23,793.00)</b>	<b>74,314.00</b>	<b>58,566.95</b>	<b>15,747.05</b>

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Educational Media Services - School Library					
Salaries	37,820.00	56,634.00	94,454.00	90,369.87	4,084.13
Salaries of Technology Coordinators	-	-	-	-	-
Purchased Professional and Technical Services	3,000.00	506.00	3,506.00	1,506.00	2,000.00
Other Purchased Services (400-500 Series)	48,525.00	(6,799.00)	41,726.00	34,054.50	7,671.50
Supplies and Materials	2,300.00	186.00	2,486.00	2,448.64	37.36
Other Objects	500.00	(92.00)	408.00	-	408.00
<b>Total Undistributed Expenditures - Educational Media Services - School Library</b>	<b>92,145.00</b>	<b>50,435.00</b>	<b>142,580.00</b>	<b>128,379.01</b>	<b>14,200.99</b>
Undistributed Expenditures - Instructional Staff Training Services					
Purchased Professional - Educational Services	4,250.00	-	-	-	-
Other Purchased Services (400-500 Series)	2,500.00	8,084.00	12,334.00	12,332.80	1.20
Supplies and Materials		329.00	2,829.00	785.69	2,043.31
<b>Total Undistributed Expenditures - Instructional Staff Training Services</b>	<b>6,750.00</b>	<b>8,413.00</b>	<b>15,163.00</b>	<b>13,118.49</b>	<b>2,044.51</b>
Undistributed Expenditures - Support Services - Gen. Admin.:					
Salaries	182,790.00	4,515.00	187,305.00	184,048.62	3,256.38
Legal Services	75,502.50	6,864.00	82,366.50	54,584.15	27,782.35
Audit Fees	23,500.00	6,500.00	30,000.00	30,000.00	-
Architectural/Engineering Services	7,500.00	(2,929.00)	4,571.00	809.86	3,761.14
Other Purchased Prof. Services	10,800.00	681.00	11,481.00	9,466.63	2,014.37
Purchased Technical Services	4,535.00	-	4,535.00	4,535.00	-
Communications/Telephone	25,207.00	15,448.00	40,655.00	37,454.65	3,200.35
BOE Other Purchased Services	2,500.00	-	2,500.00	1,319.63	1,180.37
Other Purchased Services	18,325.00	2,677.00	21,002.00	12,395.41	8,606.59
General Supplies	3,360.00	4,094.00	7,454.00	7,410.76	43.24
BOE In-House Training/Meeting Supplies	1,000.00	(155.00)	845.00	215.57	629.43
Miscellaneous Expenditures	4,125.00	370.00	4,495.00	4,494.31	0.69
BOE Membership Dues & Fees	7,000.00	(1,450.85)	5,549.15	4,880.75	668.40

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Total Undistributed Expenditures - Support Services - Gen. Admin.	366,144.50	36,614.15	402,758.65	351,615.34	51,143.31
Undistributed Expenditures - Support Serv. - School Admin.:					
Salaries of Principals/Assistant Principals	168,055.00	34,104.00	202,159.00	187,513.76	14,645.24
Salaries of Secretarial and Clerical Assistants	72,457.00	363.38	72,820.38	67,715.99	5,104.39
Purchased Professional and Technical Services	3,800.00	(1,032.00)	2,768.00	1,255.21	1,512.79
Other Purchased Services	3,720.00	4,714.00	8,434.00	8,420.50	13.50
Supplies and Materials	1,800.00	1,443.00	3,243.00	3,243.00	-
Other Objects	249,832.00	39,592.38	289,424.38	268,148.46	21,275.92
Total Undistributed Expenditures - Support Serv. - School Admin.	203,751.00	17,575.00	221,326.00	210,040.44	11,285.56
Central Services	2,815.75	-	2,815.75	-	2,815.75
Salaries	16,222.30	-	16,222.30	11,272.30	4,950.00
Unused Vac Payment to Term/Ret Staff	2,775.00	1,186.00	3,961.00	1,759.78	2,201.22
Purchased Professional Services	3,850.00	5,455.00	9,305.00	4,577.00	4,728.00
Miscellaneous Purchased Services	2,000.00	(256.00)	1,744.00	1,744.00	-
Supplies and Materials	231,414.05	23,960.00	255,374.05	229,393.52	25,980.53
Miscellaneous Expenditures	85,672.00	3,050.00	88,722.00	75,966.64	12,755.36
Total Central Services	87,744.00	2,189.00	89,933.00	89,690.19	242.81
Administrative Information Technology	13,380.00	12,972.01	26,352.01	19,782.76	6,569.25
Salaries	1,500.00	(250.00)	1,250.00	650.00	600.00
Purchased Technical Services	188,296.00	17,961.01	206,257.01	186,089.59	20,167.42
Supplies and Materials	65,700.00	2,954.00	68,654.00	65,244.61	3,409.39
Other Objects	78,194.00	72,680.00	150,874.00	109,853.19	41,020.81
Total Administrative Information Technology	35,447.43	320.00	35,767.43	32,020.57	3,746.86
Undistributed Expenditures - Required Maintenance for School Facilities	1,000.00	-	1,000.00	407.95	592.05
Salaries	180,341.43	75,954.00	256,295.43	207,526.32	48,769.11
Cleaning Repairs and Maintenance Services					
General Supplies					
Other Objects					
Total Undistributed Expenditures - Required Maintenance for School Facilities					

**Mullica Township School District**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Undistributed Expenditures - Operation and Maintenance - Custodial Services					
Salaries	319,185.00	(1,928.23)	317,256.77	284,934.42	32,322.35
Salaries of Non-Instructional Aides	25,892.00	-	25,892.00	20,764.56	5,127.44
Purchased Professional and Technical Services	3,000.00	-	3,000.00	-	3,000.00
Cleaning, Repair and Maintenance Services	79,303.00	(13,050.00)	66,253.00	39,771.15	26,481.85
Insurance	73,650.00	-	73,650.00	72,591.90	1,058.10
General Supplies	45,572.28	-	45,572.28	9,829.83	35,742.45
Energy (Electricity)	145,000.00	(5,000.00)	140,000.00	136,619.95	3,380.05
Energy (Oil)					
Energy (Gasoline)	1,500.00	-	1,500.00	339.79	1,160.21
Energy (Natural Gas)	70,000.00	(5,000.00)	65,000.00	51,339.24	13,660.76
<b>Total Undistributed Exp - Operation and Maintenance - Custodial Services</b>	<b>763,102.28</b>	<b>(24,978.23)</b>	<b>738,124.05</b>	<b>616,190.84</b>	<b>121,933.21</b>
Undistributed Expenditures - Care and Upkeep of Grounds					
Salaries	30,600.00	-	30,600.00	30,000.00	600.00
Cleaning, Repair and Maintenance Services	20,000.00	-	20,000.00	-	20,000.00
General Supplies	16,450.00	-	16,450.00	15,363.79	1,086.21
<b>Total Undistributed Expenditures - Care and Upkeep of Grounds</b>	<b>67,050.00</b>	<b>-</b>	<b>67,050.00</b>	<b>45,363.79</b>	<b>21,686.21</b>
Undistributed Expenditures - Security					
Purchased Professional & Technical Services	5,300.00	(305.00)	4,995.00	2,867.00	2,128.00
Cleaning, Repair and Maintenance Services	80,000.00	(63.00)	79,937.00	49,634.81	30,302.19
General Supplies	9,893.00	11,246.00	21,139.00	10,260.43	10,878.57
<b>Total Undistributed Expenditures - Security</b>	<b>95,193.00</b>	<b>10,878.00</b>	<b>106,071.00</b>	<b>62,762.24</b>	<b>43,308.76</b>
<b>Total Undistributed Expenditures - Operation and Maintenance of Plant Services</b>	<b>1,105,686.71</b>	<b>61,853.77</b>	<b>1,167,540.48</b>	<b>931,843.19</b>	<b>235,697.29</b>



**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
<b>Undistributed Expenditures - Student Transportation Services:</b>					
Management Fee - ESC & CTSA Trans. Program	31,928.61	(580.00)	31,348.61	22,860.27	8,488.34
Other Purchased Prof. and Technical Services	4,500.00	550.00	5,050.00	-	5,050.00
Contracted Services - (Between Home and School) - Vendors	1,000.00	-	1,000.00	-	1,000.00
Contracted Services - (Between Home and School) - Joint Agreements	417,756.00	4,134.04	421,890.04	353,921.75	67,968.29
Contracted Services - (Sp Ed Students) - Joint Agreements	147,869.09	(89,180.10)	58,688.99	54,129.31	4,559.68
Contracted Services - (Sp Ed Students) - Vendors	-	22,428.05	22,428.05	14,525.82	7,902.23
Contracted Services - Aid in Lieu of Payments-Non Public School	28,550.00	2,537.00	31,087.00	30,087.00	1,000.00
<b>Total Undistributed Expenditures - Student Transportation Serv.</b>	<b>631,603.70</b>	<b>(60,111.01)</b>	<b>571,492.69</b>	<b>475,524.15</b>	<b>95,968.54</b>
<b>Unallocated Benefits:</b>					
Social Security Contributions	148,800.00	964.00	149,764.00	130,575.67	19,188.33
Other Retirement Contributions - PERS	138,000.00	9,700.00	147,700.00	147,687.15	12.85
Other Retirement Contributions - Regular	300.00	-	300.00	223.00	77.00
Unemployment Compensation	72,377.00	(39,046.00)	33,331.00	9,876.91	23,454.09
Workmen's Compensation	87,500.00	(16,000.00)	71,500.00	65,900.00	5,600.00
Health Benefits	1,683,563.00	(44,560.00)	1,639,003.00	1,353,387.14	285,615.86
Tuition Reimbursements	20,000.00	5,155.50	25,155.50	22,380.20	2,775.30
Other Employee Benefits	71,700.00	14,560.00	86,260.00	85,509.67	750.33
Unused Sick Payment to Term/Ret Staff	33,645.00	(3,633.50)	30,011.50	28,195.00	1,816.50
<b>Total Unallocated Benefits</b>	<b>2,255,885.00</b>	<b>(72,860.00)</b>	<b>2,183,025.00</b>	<b>1,843,734.74</b>	<b>339,290.26</b>
<b>On-Behalf TPAF Pension Contributions (Non-Budgeted)</b>					
On-Behalf TPAF Post Retirement Medical (Non-Budgeted)	-	-	-	1,001,017.00	(1,001,017.00)
Reimbursed TPAF Social Security Contributions (Non-Budgeted)	-	-	-	455,525.00	(455,525.00)
<b>Total On-Behalf Contributions</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,793,713.68</b>	<b>(1,793,713.68)</b>
<b>Total Undistributed Expenditures</b>	<b>6,629,119.70</b>	<b>81,927.57</b>	<b>6,711,047.27</b>	<b>7,585,805.10</b>	<b>(874,757.83)</b>
<b>Total Current Expense</b>	<b>10,788,553.70</b>	<b>120,828.00</b>	<b>10,909,381.70</b>	<b>11,451,516.93</b>	<b>(542,135.23)</b>
<b>Capital Outlay:</b>					
Equipment:					
School-Sponsored and Other Instructional Program	2,600.00	-	2,600.00	-	2,600.00
Admin Info Tech	3,000.00	-	3,000.00	-	3,000.00
<b>Total Equipment</b>	<b>5,600.00</b>	<b>-</b>	<b>5,600.00</b>	<b>-</b>	<b>5,600.00</b>

**Mullica Township School District  
Budgetary Comparison Schedule  
General Fund  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance
Facility Acquisition and Construction Services: Assessment for Debt Service on SDA Funding	53,078.00	-	53,078.00	47,772.00	5,306.00
Total Facilities Acquisition and Construction Services	53,078.00	-	53,078.00	47,772.00	5,306.00
<b>Total Capital Outlay</b>	<b>58,678.00</b>	<b>-</b>	<b>58,678.00</b>	<b>47,772.00</b>	<b>10,906.00</b>
<b>Total Expenditures</b>	<b>10,847,231.70</b>	<b>120,828.00</b>	<b>10,968,059.70</b>	<b>11,499,288.93</b>	<b>(531,229.23)</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(816,542.70)	(120,828.00)	(937,370.70)	656,758.32	1,594,129.02
Other Financing Sources (Uses): Transfer to Preschool Aid Transfer to Food Service	(254,988.00) (10,000.00)	- -	(254,988.00) (10,000.00)	(254,988.00) -	- 10,000.00
Total Other Financing Sources (Uses)	(264,988.00)	-	(264,988.00)	(254,988.00)	10,000.00
Fund Balances, July 1	3,383,242.17	-	3,383,242.17	3,383,242.17	-
Fund Balances, June 30	2,301,711.47	(120,828.00)	2,180,883.47	3,785,012.49	1,604,129.02
<b>Recapitulation:</b>					
<b>Restricted Fund Balance:</b>					
Reserve for Excess Surplus				907,000.00	
Excess Surplus - Designated for Subsequent Year's Expenditures				845,000.00	
<b>Committed Fund Balance:</b>					
Maintenance Reserve				536,751.00	
Capital Reserve				607,011.00	
Emergency Reserve				144,744.00	
<b>Assigned Fund Balance:</b>					
Designated for Subsequent Years Expenditures				62,947.00	
Reserve for Encumbrances				344,052.61	
<b>Unassigned Fund Balance</b>				337,506.88	
				3,785,012.49	
Reconciliation to Governmental Funds Statements (GAAP): Last State Aid Payment not Recognized on GAAP Basis				(514,897.00)	
Fund Balance Per Governmental Funds (GAAP)				3,270,115.49	

Mullica Township School District  
 Budgetary Comparison Schedule  
 Special Revenue Fund  
 For the Fiscal Year Ended June 30, 2019

	Original Budget	Budget Transfers/Adjustments	Final Budget	Actual	Variance with Under/(Over) Final Budget to Actual
<b>REVENUES:</b>					
Local Sources	254,988.00	4,995.17	259,983.17	254,988.00	(4,995.17)
Slate Sources:	309,451.00	(4,552.77)	304,898.23	279,254.00	(25,644.23)
Federal Sources:	341,704.00	116,848.86	458,552.86	412,018.20	(46,534.66)
<b>Total Revenues</b>	<b>906,143.00</b>	<b>117,291.26</b>	<b>1,023,434.26</b>	<b>946,260.20</b>	<b>(77,174.06)</b>
<b>EXPENDITURES:</b>					
<b>Instruction</b>					
Salaries of Teachers	396,261.00	(11,993.96)	384,267.04	372,779.27	11,487.77
Other Salaries for Instruction	130,538.00	17,414.00	147,952.00	147,698.15	253.85
Purchased Professional and Technical Services		-		-	-
Other Purchased Services (400-500 series)	153,394.00	56,195.00	209,589.00	209,589.00	-
General Supplies	21,400.00	8,704.48	30,104.48	20,154.16	9,950.32
Other Objects		-		-	-
<b>Total Instruction</b>	<b>701,593.00</b>	<b>70,319.52</b>	<b>771,912.52</b>	<b>750,220.58</b>	<b>21,691.94</b>
<b>EXPENDITURES (CONT'D):</b>					
<b>Support Services</b>					
Salaries					
Salaries of Program Directors	5,384.00	(0.08)	5,383.92	5,383.92	-
Salaries of Other Professional Staff	27,394.00	(6,850.00)	20,544.00	19,085.16	1,458.84
Salaries of Secretaries and Clerical Assistants		-		-	-
Personal Services- Employee Benefits	131,960.00	65,052.00	197,012.00	171,570.54	25,441.46
Professional and Technical Services		7,000.00	7,000.00	-	7,000.00
Other Purchased Services (400-500 Series)	18,483.00	(18,483.00)		-	-
Contracted Services (Bet. Home & School)	21,329.00	-	21,329.00	-	21,329.00
Travel		-		-	-
Supplies and Materials		252.82	252.82	-	252.82
<b>Total Support Services</b>	<b>204,550.00</b>	<b>46,971.74</b>	<b>251,521.74</b>	<b>196,039.62</b>	<b>55,482.12</b>
<b>Facilities aquisition and construction services:</b>					
Instructional Equipment	-	-	-	-	-
<b>Total Facilities acquisition and construction services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total expenditures</b>	<b>906,143.00</b>	<b>117,291.26</b>	<b>1,023,434.26</b>	<b>946,260.20</b>	<b>77,174.06</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures:	-	-	-	-	-

Mullica Township School District  
 Required Supplementary Information  
 Budgetary Comparison Schedule  
 Note to Required Supplementary Information  
 For the Fiscal Year Ended June 30, 2019

**Note A - Explanation of Difference between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures**

		General Fund	Special Revenue
<b>Sources/inflows of resources</b>			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	C-1; C-2	12,156,047.25	946,260.20
Difference - budget to GAAP:			
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized			
Prior Year			29,407.56
Current year			(26,943.69)
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes.		515,912.00	20,364.00
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.		(514,897.00)	(25,660.00)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	B-2	12,157,062.25	943,428.07
 Uses/outflows of resources			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	C-1; C-2	11,499,288.93	946,260.20
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is place for budgetary purposes, but in the year the supplies are received for financial reporting purposes.			
Prior Year			29,407.56
Current year			(26,943.69)
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	B-2	11,499,288.93	948,724.07

**Required Supplemental Information**  
**Part III**

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**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net Pension Liability**  
**Public Employee Retirement System**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.01467692655%	0.0172139649%	0.0152336983%	0.01444%	0.01437%	0.01473%
District's proportionate of the net pension liability (asset)	\$ 2,889,814	4,007,136	4,511,784	3,241,640	2,689,544	2,815,918
District's covered payroll	917,302	872,522	1,048,145	1,073,074	1,047,358	941,690
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	315.03%	459.26%	430.45%	302.09%	256.79%	299.03%
Plan fiduciary net position as a percentage of the total pension liability	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Schedule of District Contributions**  
**Public Employee Retirement System**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
Contractually required contribution	\$ 145,988	162,157	\$ 139,958	135,334	124,151	118,424
Contributions in relation to the contractually required contribution	145,988	162,157	139,958	135,334	124,151	118,424
Contribution deficiency (excess)	-	-	-	-	-	-
District's covered-employee payroll	917,302	872,522	1,048,145	1,073,074	1,047,358	941,690
Contributions as a percentage of covered-employee payroll	15.91%	18.58%	13.35%	12.61%	11.85%	12.58%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.



**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net Pension Liability**  
**Teachers' Pension and Annuity Fund**  
**Last Six Fiscal Years**

	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate of the net pension liability (asset)	\$ -	-	-	-	-	-
State's proportionate share of the net pension liability (asset) associated with the District	32,148,672	31,406,652	37,635,966	31,413,529	26,824,239	24,132,097
Total	<u>32,148,672</u>	<u>31,406,652</u>	<u>37,635,966</u>	<u>31,413,529</u>	<u>26,824,239</u>	<u>24,132,097</u>
District's covered payroll	4,412,695	4,823,447	5,284,532	4,936,647	4,669,874	4,790,449
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	26.49%	25.41%	23.33%	28.71%	33.64%	33.76%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to show information for a 10 year period. However, information is only currently available for six years. Additional years will be presented as they become available.

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Schedule of the District's Proportionate Share of the Net OPEB Liability**  
**Public Employee Retirement System and Teachers' Pension and Annuity Fund**  
**Last Three Fiscal Years**

	2018	2017	2016
District's proportion of the net OPEB liability (asset)	0.00%	0.00%	0.00%
District's proportionate of the net OPEB liability (asset)	\$ -	-	-
State's proportionate share of the net OPEB liability (asset) associated with the District	29,920,308.00	32,886,598.00	35,571,966.00
<b>Total</b>	<b>\$ 29,920,308.00</b>	<b>32,886,598.00</b>	<b>35,571,966.00</b>
District's covered payroll	5,329,997.00	5,695,969.00	6,332,677.00
District's proportionate share of the net OPEB liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	0.00%	0.00%	0.00%
State's proportionate share of OPEB associated with the District:			
Service Cost	1,014,158.00	1,224,649.00	
Interest Cost	1,199,943.00	1,038,322.00	
Expected vs. Actual	(974,479.00)	-	
Changes in Assumptoins	(3,433,505.00)	(4,214,665.00)	
Member Contributions	27,651.00	28,049.00	
Benefit Payments	(800,058.00)	(761,723.00)	
<b>Change in Total Opeb Liability</b>	<b>(2,966,290.00)</b>	<b>(2,685,368.00)</b>	
State's proportionate share of the net OPEB liability (asset) associated with the District - Beginning Balance	32,886,598.00	35,571,966.00	
Ending Balance	<b>\$ 29,920,308.00</b>	<b>32,886,598.00</b>	
State's proportionate share of the net OPEB liability associated with the District - as a percentage of its covered-employee payroll	561.36%	577.37%	

Source: GASB 75 report on State of New Jersey State Health Benefits Program; District records

Note: This schedule is required by GASB 75 to be show information for a 10 year period. However, information is only currently available for three years. Additional years will be presented as they become available.

## **SPECIAL REVENUE FUND**

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

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**Mullica Township School District  
Special Revenue Fund  
Combining Schedule of Revenue and Expenditures  
Budgetary Basis  
For the Fiscal Year Ended June 30, 2019**

	Title I	Title II A	IDEA Basic	IDEA Pre-K	21st Century Grant	21st Century Supplementary	Total Federal	Preschool Education Aid	Total State	Local Projects	Total
<b>REVENUES:</b>											
State Sources	202,429.20	-	204,939.00	4,650.00	-	-	412,018.20	279,254.00	279,254.00	-	279,254.00
Federal Sources											412,018.20
Local Sources									254,988.00	-	254,988.00
<b>Total revenues</b>	<b>202,429.20</b>	<b>-</b>	<b>204,939.00</b>	<b>4,650.00</b>	<b>-</b>	<b>-</b>	<b>412,018.20</b>	<b>534,242.00</b>	<b>534,242.00</b>	<b>-</b>	<b>946,260.20</b>
<b>EXPENDITURES</b>											
<b>Instruction:</b>											
Salaries of Teachers	121,311.50						121,311.50	251,467.77	251,467.77		372,779.27
Other Salaries for Instruction								147,698.15	147,698.15		147,698.15
Purchased Prof. and Technical Services											
Other Purchased Services (400-500 Series)			204,939.00	4,650.00			209,589.00				209,589.00
General Supplies	20,154.16						20,154.16				20,154.16
Other Objects											
<b>Total instruction</b>	<b>141,465.66</b>	<b>-</b>	<b>204,939.00</b>	<b>4,650.00</b>	<b>-</b>	<b>-</b>	<b>351,054.66</b>	<b>399,165.92</b>	<b>399,165.92</b>	<b>-</b>	<b>750,220.58</b>
<b>Support services:</b>											
Salaries											
Salaries of Program Directors								5,383.92	5,383.92		5,383.92
Salaries of Other Professional Staff								19,085.16	19,085.16		19,085.16
Salaries of Secretaries and Clerical Assistants											
Other Salaries											
Personal Services- Employee Benefits	60,963.54						60,963.54	110,607.00	110,607.00		171,570.54
Professional and Technical Services											
Other Purchased Services (400-500 Series)											
Contracted Services (Bet. Home & School)											
Travel											
Supplies and Materials											
<b>Total support services</b>	<b>60,963.54</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,963.54</b>	<b>135,076.08</b>	<b>135,076.08</b>	<b>-</b>	<b>196,039.62</b>
<b>Facilities Acquisition and Construction Service:</b>											
Instructional Equipment											
Non-instructional Equipment											
<b>Total Facilities Acquisition and Construction Service:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total expenditures</b>	<b>202,429.20</b>	<b>-</b>	<b>204,939.00</b>	<b>4,650.00</b>	<b>-</b>	<b>-</b>	<b>412,018.20</b>	<b>534,242.00</b>	<b>534,242.00</b>	<b>-</b>	<b>946,260.20</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditure</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Mullica Township School District  
Special Revenue Fund  
Statement of Preschool Education Aid  
Budgetary Basis  
For the Fiscal Year Ended June 30, 2019**

E-2

	2019		Variance
	Budgeted	Actual	
<b>EXPENDITURES:</b>			
Instructional:			
Salaries of Teachers	251,950.00	251,467.77	482.23
Other Salaries for Instruction	150,724.00	147,698.15	3,025.85
Other Purchased Services (400-500 Series)	-	-	-
General Supplies		-	-
	<u>402,674.00</u>	<u>399,165.92</u>	<u>3,508.08</u>
Total Instruction			
Support Services:			
Salaries of Program Directors	5,384.00	5,383.92	0.08
Salaries of Other Professional Staff	20,544.00	19,085.16	1,458.84
Salaries of Secretaries and Clerical Assistants		-	-
Personal Services - Employee Benefits	110,608.00	110,607.00	1.00
Professional and Technical Services		-	-
Contracted Services (Bet. Home & School)		-	-
	<u>136,536.00</u>	<u>135,076.08</u>	<u>1,459.92</u>
Total Support Services			
Total Expenditures	<u><u>539,210.00</u></u>	<u><u>534,242.00</u></u>	<u><u>4,968.00</u></u>

**CALCULATION OF BUDGET AND CARRYOVER**

Total Revised 2018-19 Preschool Education Aid Allocation	259,830.00
Add: Actual PEA Carryover (June 30, 2018)	105,656.23
Add: Budgeted transfer from the General Fund	<u>254,988.00</u>
Total Preschool Education Aid Funds Available for 2018-19 Budget	620,474.23
Less: 2018-19 Budgeted Preschool Education Aid (including prior year budgeted carryover)	<u>(539,210.00)</u>
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2019	81,264.23
Add: June 30, 2019 Unexpended Preschool Education Aid	<u>4,968.00</u>
2018-19 Actual Carryover - Preschool Education Aid	<u><u>86,232.23</u></u>
2018-19 Preschool Education Aid Carryover Budgeted in 2019-20	<u><u>105,656.00</u></u>

## **CAPITAL PROJECTS FUND**

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment other than those financed by proprietary funds.

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**Mullica Township School District**  
**Capital Projects Fund**  
**Summary Statement of Project Expenditures**  
**For the Fiscal Year Ended June 30, 2019**

Project Title/Issue	Original Date	Appropriations	Expenditures to Date		Unexpended Balance June 30, 2019
			Prior Years	Current Year	
Various Capital Improvements	2013	128,722.00	123,488.00		5,234.00
Roofing Repairs and Replacements	2017	2,893,000.00	2,615,217.35	164,937.15	112,845.50
HVAC and Lighting Upgrades	2017	1,901,000.00	143,834.56	1,372,372.83	384,792.61
		\$ 4,922,722.00	2,882,539.91	1,537,309.98	502,872.11

**Mullica Township School District  
Capital Projects Fund  
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance  
Budgetary Basis  
For the Fiscal Year Ended June 30, 2019**

**Revenues and Other Financing Sources:**

State Sources - ROD Grant	\$	-
Bond Proceeds		-
		<hr/>
Total revenues		<hr/> -

**Expenditures and Other Financing Uses:**

Purchased professional & technical services		42,617.07
Construction services		1,494,692.91
		<hr/>
Total expenditures		<hr/> 1,537,309.98
Excess of revenues over expenditures		(1,537,309.98)
Fund balance - beginning		2,040,182.09
Fund balance - ending	\$	<hr/> <hr/> 502,872.11

**Mullica Township School District  
Capital Projects Fund  
Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis  
Fire Alarm System Replacement  
For the Fiscal Year Ended June 30, 2019**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources:</b>				
State Sources- ROD Grant	\$ 60,365.00		60,365.00	60,365.00
Transfer from Capital Reserve	68,357.00		68,357.00	68,357.00
 Total revenues	 128,722.00	 -	 128,722.00	 128,722.00
<b>Expenditures and Other Financing Uses:</b>				
Purchased Professional & Technical Services	18,687.00		18,687.00	23,921.00
Construction services	104,801.00		104,801.00	104,801.00
 Total expenditures	 123,488.00	 -	 123,488.00	 128,722.00
Excess of revenues over expenditures	<u>\$ 5,234.00</u>	<u>-</u>	<u>5,234.00</u>	<u>-</u>

**Additional project information:**

Project numbers	3480-020-14-1001
Grant Date	2013-2014
Bond Authorization Date	N/A
Bond Authorized	N/A
Bonds Issued	N/A
 Original Authorized Cost	 128,722
Additional Authorized Cost	-
Revised Authorized Cost	128,722
 Percentage Increase over Original Authorized Cost	
Percentage Completion	96%
Original Target Completion Date	2014-2015
Revised Target Completion Date	N/A

**Mullica Township School District**  
**Capital Projects Fund**  
**Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis**  
**Roofing Repairs and Replacement and Miscellaneous Renovations**  
**For the Fiscal Year Ended June 30, 2019**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources:</b>				
State Sources- ROD Grant			-	
Bond Proceeds	<u>2,893,000.00</u>	<u>                    </u>	<u>2,893,000.00</u>	<u>2,893,000.00</u>
Total revenues	<u>2,893,000.00</u>	<u>                    </u>	<u>2,893,000.00</u>	<u>2,893,000.00</u>
<b>Expenditures and Other Financing Uses:</b>				
Purchased Professional & Technical Services	237,117.11	10,301.39	247,418.50	255,354.00
Construction services	<u>2,378,100.24</u>	<u>154,635.76</u>	<u>2,532,736.00</u>	<u>2,637,646.00</u>
Total expenditures	<u>2,615,217.35</u>	<u>164,937.15</u>	<u>2,780,154.50</u>	<u>2,893,000.00</u>
Excess of revenues over expenditures	<u>\$ 277,782.65</u>	<u>(164,937.15)</u>	<u>112,845.50</u>	<u>                    </u>
 <b>Additional project information:</b>				
Project numbers	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bond Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	2,893,000			
Additional Authorized Cost	-			
Revised Authorized Cost	2,893,000			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	96%			
Original Target Completion Date	2018			
Revised Target Completion Date	N/A			

**Mullica Township School District**  
**Capital Projects Fund**  
**Schedule of Project Revenues, Expenditures, Project Balance, and Project Status - Budgetary Basis**  
**HVAC and Lighting Upgrades and Parking Lot Addition**  
**For the Fiscal Year Ended June 30, 2019**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
<b>Revenues and Other Financing Sources:</b>				
State Sources- ROD Grant			-	
Bond Proceeds	1,901,000.00		1,901,000.00	1,901,000.00
Total revenues	1,901,000.00	-	1,901,000.00	1,901,000.00
<b>Expenditures and Other Financing Uses:</b>				
Purchased Professional & Technical Services	127,542.52	32,315.68	159,858.20	195,928.00
Construction services	16,292.04	1,340,057.15	1,356,349.19	1,705,072.00
Total expenditures	143,834.56	1,372,372.83	1,516,207.39	1,901,000.00
Excess of revenues over expenditures	<u>\$ 1,757,165.44</u>	<u>(1,372,372.83)</u>	<u>384,792.61</u>	<u>-</u>
<b>Additional project information:</b>				
Project numbers	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bond Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Cost	1,901,000			
Additional Authorized Cost	-			
Revised Authorized Cost	1,901,000			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	79.76%			
Original Target Completion Date	2018			
Revised Target Completion Date				

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## PROPRIETARY FUNDS

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

**Food Services Fund** - This fund provides for the operation of food services in all schools within the school district.

**Internal Service Funds-** This fund accounts for the operation of internal service agreements with Mullica Township and Washington Township Board of Education.

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**Mullica Township School District  
Enterprise Funds  
Combining Balance Sheet  
June 30, 2019**

G-1

	Business Type		Governmental Activities		Total
	Activity				
	Food Service	Internal Service Washington Twp BOE	Internal Service Mullica Township		
<b>ASSETS:</b>					
Current assets:					
Cash and cash equivalents	\$ 226,454.18	339,561.37			339,561.37
Accounts Receivable:					
State	219.16	-	-		-
Federal	13,033.08	-	-		-
Other	1,962.01	-	4,273.00		4,273.00
Inventories	7,875.33	-	-		-
Total Current Assets	<u>249,543.76</u>	<u>339,561.37</u>	<u>4,273.00</u>		<u>343,834.37</u>
Fixed Assets:					
Furniture, Machinery and Equipment	135,038.00	-	-		-
Accumulated depreciation	(83,012.96)	-	-		-
Total Fixed Assets	<u>52,025.04</u>	<u>-</u>	<u>-</u>		<u>-</u>
Total assets	<u>301,568.80</u>	<u>339,561.37</u>	<u>4,273.00</u>		<u>343,834.37</u>
<b>LIABILITIES:</b>					
Current liabilities:					
Accounts payable	12,082.70		-		-
Deferred Revenue	2,825.94		-		-
Interfunds Payable	100,855.00	-	-		-
Total current liabilities	<u>115,763.64</u>	<u>-</u>	<u>-</u>		<u>-</u>
<b>NET ASSETS</b>					
Investment in capital assets, net of related debt	52,025.04				-
Unreserved Net Assets	133,780.12	339,561.37	4,273.00		343,834.37
Total net assets	<u>185,805.16</u>	<u>339,561.37</u>	<u>4,273.00</u>		<u>343,834.37</u>
Total liabilities and net assets	<u>\$ 301,568.80</u>	<u>339,561.37</u>	<u>4,273.00</u>		<u>343,834.37</u>

**Mullica Township School District**  
**Enterprise Funds**  
**Combining Statement of Revenues, Expenses**  
**and Changes in Retained Earnings/Fund Balance**  
**For the Fiscal Year ended June 30, 2019**

G-2

	Business Type	Governmental Activities		Total
	Activity	Internal Service	Internal Service	
	Food Service	Washington Twp BOE	Mullica Township	
<b>OPERATING REVENUES:</b>				
Local Sources:				
Daily Sales - Reimbursable Programs	\$ 51,248.81			-
Daily Sales - Non-Reimbursable Programs	22,393.50			-
Miscellaneous Revenues	1,111.22			
Shared Services - Washington Twp BOE		63,543.00		63,543.00
Shared Services - Mullica Township			9,008.00	9,008.00
<b>Total Operating Revenues</b>	<b>74,753.53</b>	<b>63,543.00</b>	<b>9,008.00</b>	<b>72,551.00</b>
<b>OPERATING EXPENSES:</b>				
Salaries	84,085.70	23,499.84	7,500.00	30,999.84
Employee Benefits	15,422.63			-
Other Purchased Services	3,543.59			-
Supplies	26,364.12			-
Travel	-	20.68		20.68
Management Fee	23,512.44			-
Cost of Sales - Reimbursable	87,451.09			-
Cost of Sales - Non-Reimbursable	8,317.93			-
Depreciation	6,095.88			-
Miscellaneous	7,153.38			-
<b>Total Operating Expenses</b>	<b>261,946.76</b>	<b>23,520.52</b>	<b>7,500.00</b>	<b>31,020.52</b>
<b>Operating income (loss)</b>	<b>(187,193.23)</b>	<b>40,022.48</b>	<b>1,508.00</b>	<b>41,530.48</b>
<b>NONOPERATING REVENUES:</b>				
State sources:				
State School Lunch Program	2,817.57			-
Federal sources:				
National School Lunch Program	129,328.95			-
National School Breakfast Program	31,430.24			-
Food Distribution Program	20,609.86			-
Interest Revenues				-
<b>Total Nonoperating Revenues</b>	<b>184,186.62</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Income (Loss)</b>	<b>(3,006.61)</b>	<b>40,022.48</b>	<b>1,508.00</b>	<b>41,530.48</b>
Operating Transfer	-			-
Adjustment to Fixed Assets				-
<b>Net Assets - July 1</b>	<b>188,811.77</b>	<b>299,538.89</b>	<b>2,765.00</b>	<b>302,303.89</b>
<b>Net Assets - June 30</b>	<b>\$ 185,805.16</b>	<b>339,561.37</b>	<b>4,273.00</b>	<b>343,834.37</b>

**Mullica Township School District  
Combining Statement of Cash Flows  
Enterprise Funds  
For the Fiscal Year ended June 30, 2019**

G-3

	Business Type	Governmental Activities		Total
	Activity	Internal Service	Internal Service	
	Food	Washington Twp BOE	Mullica Township	
	Service			
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash received from customers	\$ 73,707.25	63,543.00	9,008.00	72,551.00
Cash payments to employees for services	(99,508.33)	(23,499.84)	(7,500.00)	(30,999.84)
Cash payments to suppliers for goods and services	(124,695.51)	(20.68)	-	(20.68)
Net cash provided (used) by operating activities	<u>(150,496.59)</u>	<u>40,022.48</u>	<u>1,508.00</u>	<u>41,530.48</u>
<b>CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES</b>				
Cash received from state and federal reimbursements	164,010.29			-
Operating subsidies and transfers to other funds	-		(4,273.00)	(4,273.00)
Interfund loans				-
Net cash provided by noncapital financing activities	<u>164,010.29</u>	<u>-</u>	<u>(4,273.00)</u>	<u>(4,273.00)</u>
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES</b>				
Purchase of equipment	(5,222.00)			-
Net cash used by capital financing activities	<u>(5,222.00)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Interest on investments	-			-
Net cash provided by investing activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Increase in Cash and Cash Equivalents	8,291.70	40,022.48	(2,765.00)	37,257.48
Cash and Cash Equivalents, July 1	<u>218,162.48</u>	<u>299,538.89</u>	<u>2,765.00</u>	<u>302,303.89</u>
Cash and Cash Equivalents, June 30	<u>226,454.18</u>	<u>339,561.37</u>	<u>-</u>	<u>339,561.37</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used)</b>				
by Operating Activities:				
Operating Income (Loss)	(187,193.23)	40,022.48	1,508.00	41,530.48
Adjustments to Reconcile Operating Income (Loss) to Net Cash provided by (used for) Operating Activities:				-
Depreciation	6,095.88			-
Federal Commodities	20,609.86			-
Change in assets and liabilities:				-
(Increase) in accounts receivable	(1,046.28)			-
Decrease in inventory	580.72			-
(Decrease) in accounts payable	12,082.70			-
Increase in unearned revenue	(1,626.24)			-
Net Cash Provided by (Used for) Operating Activities	<u>\$ (150,496.59)</u>	<u>40,022.48</u>	<u>1,508.00</u>	<u>41,530.48</u>

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## FIDUCIARY FUNDS

Trust funds are used to account for gifts and bequests to the school district for a specific purpose.

**Unemployment Compensation Insurance Trust Fund-**

This is an expendable trust fund used to pay unemployment compensation insurance claims.

Agency funds are used to account for assets held by the school district as an agent for individuals, private organizations, other governments and/or other funds.

**Payroll Fund** - This agency fund is used to account for the payroll transactions of the school district.

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**Mullica Township School District**  
**Fiduciary Funds**  
**Combining Statement of Fiduciary Net Position**  
**June 30, 2019**

	<u>Unemployment Compensation Trust</u>	<u>Agency Fund</u>	<u>Totals</u>
ASSETS:			
Cash and cash equivalents	\$ 254,420.21	53,905.55	308,325.76
Total Assets	<u>254,420.21</u>	<u>53,905.55</u>	<u>308,325.76</u>
LIABILITIES:			
Liabilities:			
Due to Student Groups		50,874.03	50,874.03
Payroll Deductions and Withholdings		107.12	107.12
Payroll Reserve		2,924.40	2,924.40
Accounts Payable		-	-
Total Liabilities	<u>-</u>	<u>53,905.55</u>	<u>53,905.55</u>
NET POSITION:			
Held in Trust for Unemployment Claims and Other Purposes	<u>\$ 254,420.21</u>		<u>254,420.21</u>
Total Net Position:			<u>254,420.21</u>
Total Liabilities and Net Position			<u>308,325.76</u>

**Mullica Township School District  
Fiduciary Funds  
Combining Statement of Changes in Fiduciary Net Position  
For the Fiscal Year ended June 30, 2019**

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	<u>Unemployment Compensation Trust</u>	<u>Totals</u>
Additions:		
Contributions:		
Plan Members	\$ 11,311.88	11,311.88
Total Additions	<u>11,311.88</u>	<u>11,311.88</u>
Deductions:		
Unemployment Claims		-
Total Deductions	<u>-</u>	<u>-</u>
Change in Net Position	11,311.88	11,311.88
Net Position - Beginning of the Year	<u>243,108.33</u>	<u>243,108.33</u>
Net Position - End of the Year	<u>\$ 254,420.21</u>	<u>254,420.21</u>



**Mullica Township School District  
Student Activity Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year ended June 30, 2019**

H-3

	<u>Balance July 1, 2017</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2018</u>
<b>ASSETS:</b>				
Cash and Cash Equivalents	\$ 43,885.66	43,540.92	36,552.55	50,874.03
Total Assets	<u>43,885.66</u>	<u>43,540.92</u>	<u>36,552.55</u>	<u>50,874.03</u>
<b>LIABILITIES:</b>				
Due to Student Groups	43,885.66	43,540.92	36,552.55	50,874.03
Accounts Payable	-			-
Total Liabilities	<u>\$ 43,885.66</u>	<u>43,540.92</u>	<u>36,552.55</u>	<u>50,874.03</u>

**Mullica Township School District  
Payroll Agency Fund  
Schedule of Receipts and Disbursements  
For the Fiscal Year ended June 30, 2019**

H-4

	Balance July 1, 2018	Additions	Deletions	Balance July 1, 2019
<b>ASSETS:</b>				
Cash and cash equivalents	\$ 6,269.87	7,139,310.31	7,142,548.66	3,031.52
Total assets	<u>6,269.87</u>	<u>7,139,310.31</u>	<u>7,142,548.66</u>	<u>3,031.52</u>
<b>LIABILITIES:</b>				
Payroll Deductions and Withholdings	3,345.47	3,000,077.99	3,003,316.34	107.12
Payroll Reserve	2,924.40	4,139,232.32	4,139,232.32	2,924.40
Total Liabilities	<u>\$ 6,269.87</u>	<u>7,139,310.31</u>	<u>7,142,548.66</u>	<u>3,031.52</u>

## **LONG-TERM DEBT**

The long-term debt section consists of the schedules of obligations under capital leases.

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Mullica Township School District  
 Long-Term Debt  
 Schedule of General Serial Bonds  
 For the Fiscal Year Ended June 30, 2019

Improvement Description	Date of Issue	Amount of Original Issue	Maturities of Bonds Outstanding June 30, 2018			Interest Rate	Balance June 30, 2017	Increased	Decreased	Balance June 30, 2018
			Date	Amount	Rate					
Refunding Bonds 2011	6/9/2011	\$ 2,860,000	7/15/2019	120,000	3.000%	1,455,000.00	-	250,000.00	1,205,000.00	
			7/15/2020	125,000	5.000%					
			7/15/2021	245,000	3.200%					
			7/15/2022	240,000	3.400%					
			7/15/2023	240,000	3.625%					
			7/15/2024	235,000	3.800%					
						<u>1,455,000.00</u>	<u>-</u>	<u>250,000.00</u>	<u>1,205,000.00</u>	
Bond Issue February 2017	2/15/2017	2,893,000	2/15/2020	155,000	2.000%	2,893,000.00	-	163,000.00	2,730,000.00	
			2/15/2021	160,000	2.000%					
			2/15/2022	165,000	2.000%					
			2/15/2023	170,000	3.000%					
			2/15/2024	175,000	3.000%					
			2/15/2025	180,000	3.000%					
			2/15/2026	190,000	3.000%					
			2/15/2027	195,000	3.000%					
			2/15/2028	205,000	3.000%					
			2/15/2029	210,000	3.000%					
			2/15/2030	220,000	3.000%					
			2/15/2031	225,000	3.000%					
			2/15/2032	235,000	3.000%					
			2/15/2033	245,000	3.125%					
						<u>2,893,000.00</u>	<u>-</u>	<u>163,000.00</u>	<u>2,730,000.00</u>	
Bond Issue June 2017	6/1/2017	1,901,000	6/1/2020	105,000	2.000%	1,901,000.00	-	106,000.00	1,795,000.00	
			6/1/2021	110,000	2.000%					
			6/1/2022	110,000	2.000%					
			6/1/2023	115,000	3.000%					
			6/1/2024	120,000	3.000%					
			6/1/2025	120,000	3.000%					
			6/1/2026	125,000	3.000%					
			6/1/2027	130,000	3.000%					
			6/1/2028	135,000	3.000%					
			6/1/2029	135,000	3.000%					
			6/1/2030	140,000	3.000%					
			6/1/2031	145,000	3.000%					
			6/1/2032	150,000	3.000%					
			6/1/2033	155,000	3.125%					
						<u>1,901,000.00</u>	<u>-</u>	<u>106,000.00</u>	<u>1,795,000.00</u>	
Total Bond Issue							<u>6,249,000.00</u>	<u>519,000.00</u>	<u>5,730,000.00</u>	

**Mullica Township School District  
Long-Term Debt  
Budgetary Comparison Schedule  
For the Fiscal Year Ended June 30, 2019**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
<b>REVENUES:</b>					
Local Sources:					
Local Tax Levy	\$ 512,959.00	-	512,959.00	512,959.00	-
State Sources:					
Debt Service Aid Type II	182,043.00		182,043.00	182,043.00	-
<b>Total - State Sources</b>	<b>182,043.00</b>	<b>-</b>	<b>182,043.00</b>	<b>182,043.00</b>	<b>-</b>
<b>Total Revenues</b>	<b>695,002.00</b>	<b>-</b>	<b>695,002.00</b>	<b>695,002.00</b>	<b>-</b>
<b>EXPENDITURES:</b>					
Regular Debt Service:					
Interest on Bonds	176,002.00	-	176,002.00	176,001.26	0.74
Redemption of Principal	519,000.00	-	519,000.00	519,000.00	-
<b>Total Regular Debt Service</b>	<b>695,002.00</b>	<b>-</b>	<b>695,002.00</b>	<b>695,001.26</b>	<b>0.74</b>
<b>Total Expenditures</b>	<b>695,002.00</b>	<b>-</b>	<b>695,002.00</b>	<b>695,001.26</b>	<b>0.74</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	0.74	0.74
Fund Balance, July 1	11,230.98	-	11,230.98	11,230.98	-
Fund Balance, June 30	<u>11,230.98</u>	<u>-</u>	<u>11,230.98</u>	<u>11,231.72</u>	<u>0.74</u>

## **Statistical Section**

Governmental Accounting Standards Board (GASB) requires 10 years of statistical information to be included in the CAFR. However due to the change in the statistical requirements information was unavailable for all 10 years.

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**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Net Position by Component,**  
**Last Ten Fiscal Years**  
*Unaudited*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Governmental activities</b>										
Invested in capital assets, net of related debt	11,911,822	11,884,322	11,955,887	11,540,594	11,668,616	12,093,668	12,080,544	7,332,719	9,465,889	10,958,506
Restricted	946,549	1,287,225	1,913,383	2,111,168	2,145,865	2,615,701	2,590,919	2,491,497	3,081,526	3,468,737
Unrestricted	(353,343)	(97,456)	(22,763)	598,713	598,692	(2,859,632)	(2,868,778)	1,237,983	(1,616,698)	(3,059,721)
<b>Total governmental activities net position</b>	<u>12,505,028</u>	<u>13,074,091</u>	<u>13,846,487</u>	<u>14,250,475</u>	<u>14,413,173</u>	<u>11,849,727</u>	<u>11,802,685</u>	<u>11,062,199</u>	<u>10,930,717</u>	<u>11,357,522</u>
<b>Business-type activities</b>										
Invested in capital assets, net of related debt	20,517	18,430	16,490	14,550	12,610	20,836	18,195	27,271	52,899	52,025
Unrestricted	32,871	21,615	65,689	103,791	134,817	113,182	126,813	101,520	135,913	133,780
<b>Total business-type activities net position</b>	<u>53,388</u>	<u>40,045</u>	<u>82,179</u>	<u>118,341</u>	<u>147,427</u>	<u>134,018</u>	<u>145,008</u>	<u>128,791</u>	<u>188,812</u>	<u>185,805</u>
<b>District-wide</b>										
Invested in capital assets, net of related debt	11,932,339	11,902,752	11,972,377	11,555,144	11,681,226	12,114,494	12,098,739	7,359,990	9,518,788	11,010,531
Restricted	946,549	1,287,225	1,913,383	2,111,168	2,145,865	2,615,701	2,590,919	2,491,497	3,081,526	3,468,737
Unrestricted	(320,472)	(75,841)	42,906	702,504	733,509	(2,746,450)	(2,741,965)	1,339,503	(1,480,785)	(2,925,941)
<b>Total district net position</b>	<u>12,558,416</u>	<u>13,114,136</u>	<u>13,928,666</u>	<u>14,368,816</u>	<u>14,560,600</u>	<u>11,983,745</u>	<u>11,947,693</u>	<u>11,190,991</u>	<u>11,119,529</u>	<u>11,543,327</u>

\* Net position was restated as of June 30, 2014 as required by implementation of GASB 68.

Source: CAFR Schedule A-1

MULLICA TOWNSHIP SCHOOL DISTRICT  
 Changes in Net Position, Last Ten Fiscal Years  
 Unaudited

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Expenses</b>										
Governmental activities:										
Instruction										
Regular	5,539,180	5,245,520	5,493,451	4,105,938	4,215,376	4,365,763	4,302,489	6,555,390	6,462,933	6,119,764
Special education	848,172	872,379	862,677	788,283	782,732	864,139	841,711	2,771,084	2,486,716	2,058,548
Other special education	122,791	159,170	183,845	200,485	156,955	97,804	81,783	49,482	-	-
Other instruction	37,949	79,853	100,378	25,094	31,255	49,476	62,124	61,717	78,945	65,587
Support Services:										
Tuition	225,165	182,775	262,944	270,341	211,095	140,711	185,534	204,577	228,442	343,519
Student & Instruction Related Services	1,172,848	1,200,370	1,282,617	937,634	1,134,391	1,111,011	1,446,902	2,825,125	2,765,293	2,464,380
General Administrative Services	315,632	465,652	405,195	290,751	312,559	302,668	304,065	635,269	673,818	608,851
School Administrative Services	394,542	430,244	376,934	337,007	341,481	297,806	307,424	604,948	403,478	487,842
Central Services	-	-	-	144,438	174,820	211,251	194,640	329,477	399,468	401,226
Administrative Information Technology)	-	-	57,928	-	69,406	127,801	158,442	255,084	333,112	329,977
Business Admin and Technical Services:	283,617	207,796	285,185	-	-	-	-	-	-	-
Plant Operations and Maintenance	1,042,821	1,162,203	1,018,685	779,375	906,931	1,007,793	954,984	1,399,020	1,847,387	1,609,303
Pupil Transportation	456,681	393,999	424,251	376,913	485,509	443,913	459,049	459,259	452,634	475,524
Employee Benefits	-	-	-	2,720,297	2,645,389	4,008,464	3,971,124	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-	-
Interest on Long-Term Debt	189,773	136,784	172,415	97,133	78,565	70,517	56,864	143,565	174,678	168,217
Unallocated Depreciation and Amortization	430,830	389,282	512,197	437,136	434,243	429,556	434,474	-	-	-
Total governmental activities expenses:	11,060,001	10,926,027	11,380,774	11,568,753	11,980,707	13,528,673	13,761,609	16,293,997	16,306,904	15,132,738
Business-type activities:										
Food Service	315,869	302,060	265,986	234,904	255,941	271,866	258,268	267,519	250,192	261,947
Child Care	-	-	32,642	1,871	-	-	-	-	-	-
Total business-type activities expense	315,869	302,060	298,628	236,775	255,941	271,866	258,268	267,519	250,192	261,947
Total district expenses	11,375,870	11,228,087	11,679,402	11,805,528	12,236,648	13,800,539	14,019,877	16,561,516	16,557,096	15,394,685

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Changes in Net Position, Last Ten Fiscal Years**  
*Unaudited*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Program Revenues</b>										
Governmental activities:										
Charges for services:										
Instruction (Tuition)	12,371	28,598	280,795	310,304	402,141	607,305	513,710	874,393	706,617	499,691
Business and Other Support Services	-	-	-	-	-	-	-	120,007	108,840	72,551
Operating Grants and Contributions	234,064	234,264	235,482	2,416,593	2,457,567	3,972,553	4,035,198	3,729,511	3,670,493	2,816,971
Special Item Refinance of Debt Savings	246,435	262,862	516,277	2,726,897	2,859,708	4,579,858	4,548,908	4,723,911	4,485,960	3,389,213
Total governmental activities program revenues	162,251	135,965	132,526	91,886	81,081	86,739	78,412	77,543	87,440	74,754
Business-type activities:										
Charges for services:										
Food Service	-	-	38,657	-	-	-	-	-	-	-
Child Care	170,941	151,184	169,579	181,050	203,946	199,294	190,846	173,758	191,397	184,187
Operating Grants and Contributions	333,192	287,149	340,762	272,936	285,027	286,033	269,258	251,302	278,837	258,940
Total business-type activities program revenues	579,627	550,011	857,039	2,999,833	3,144,735	4,865,891	4,818,166	4,975,213	4,764,787	3,648,154
Total district program revenues	(10,796,243)	(10,678,076)	(10,822,363)	(8,834,648)	(9,091,913)	(8,934,648)	(9,201,711)	(11,586,303)	(11,792,308)	(11,746,531)
<b>Net (Expense)/Revenue</b>										
Governmental activities	10,813,566	(10,663,165)	(10,864,497)	(8,841,856)	(9,120,999)	(8,948,815)	(9,212,701)	(11,570,086)	(11,820,963)	(11,743,525)
Business-type activities	17,323	(14,911)	42,134	36,161	29,086	14,167	10,990	(16,217)	28,645	(3,007)
Total district-wide net expense	(10,796,243)	(10,678,076)	(10,822,363)	(8,834,648)	(9,091,913)	(8,934,648)	(9,201,711)	(11,586,303)	(11,792,308)	(11,746,531)
<b>General Revenues and Other Changes in Net Assets</b>										
Governmental activities:										
Property Taxes Levied for General Purposes, Net	3,317,503	3,358,991	3,358,991	3,358,991	3,358,991	3,505,220	3,592,852	3,592,852	3,822,333	3,969,990
Taxes Levied for Debt Service	432,840	470,335	471,839	387,176	460,006	313,777	294,744	298,892	437,911	512,959
Unrestricted Grants and Contributions	7,389,765	7,154,401	7,554,341	5,248,584	5,246,888	5,113,967	5,026,352	6,849,172	7,110,639	7,387,231
Special Items	-	-	-	-	-	-	-	-	(68,221)	-
Investment Earnings	5,036	11,692	-	-	-	-	-	-	-	-
Special Item Refinance of Debt Savings	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	224,577	149,737	251,723	284,707	257,920	240,747	251,711	88,684	386,809	300,150
Transfers	-	153,430	-	-	-	27,576	-	-	-	-
Total governmental activities	11,369,721	11,298,586	11,636,894	9,279,458	9,323,805	9,201,287	9,165,659	10,829,600	11,689,471	12,170,330
Business-type activities:										
Investment Earnings	-	-	-	-	-	-	-	-	-	-
Special Items	-	1,570	-	-	-	(27,576)	-	-	31,376	-
Transfers	-	-	-	-	-	-	-	-	-	-
Total business-type activities	-	1,570	-	-	-	(27,576)	-	-	31,376	-
Total district-wide	11,369,721	11,300,156	11,636,894	9,279,458	9,323,805	9,173,711	9,165,659	10,829,600	11,720,846	12,170,330
<b>Change in Net Position</b>										
Governmental activities	556,155	635,421	772,397	437,602	202,806	252,472	(47,042)	(740,486)	(131,483)	426,805
Business-type activities	17,323	(13,341)	42,134	36,161	29,086	(13,409)	10,990	(16,217)	60,021	(3,007)
Total district	573,478	622,080	814,531	473,763	231,892	239,063	(36,052)	(756,703)	(71,462)	423,798

Source: CAFR Schedule A-2

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**  
*Unaudited*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Restricted										
Committed		1,017,845	1,774,267	2,076,393	2,046,709	2,644,175	2,616,228	1,714,053	1,716,000	1,752,000
Assigned		208,805	78,541	34,775	71,820	42,195	42,531	777,442	1,143,064	1,288,506
Unassigned					19,045	(159,505)	(82,930)	-	211,231	407,000
Reserved	910,323							(102,039)	(202,965)	(177,390)
Unreserved	(243,189)									
Total general fund	667,134	1,226,650	1,852,808	2,111,168	2,137,574	2,526,865	2,575,829	2,389,456	2,867,330	3,270,115
All Other Governmental Funds										
Reserved	-	-	-	-	-	-	-	-	-	-
Unreserved, reported in:										
Special Revenue Fund	(7,207)	-	(47,324)	(41,565)	(52,898)	(46,073)	(52,045)	(39,908)	(20,364)	(25,660)
Capital Projects Fund	43,433	-	-	-	60,562	2,780	2,780	-	-	-
Debt Service Fund	-	-	-	1	-	1	3	-	-	-
Restricted:										
Capital Projects Fund	-	-	-	-	-	-	-	-	-	-
Debt Service Fund	-	60,575	60,575	-	-	-	-	4,567,912	2,037,728	500,418
Unassigned:										
Special Revenue Fund	-	(40,795)	-	-	-	-	-	2	11,231	11,232
Total all other governmental funds	36,226	19,780	13,251	(41,564)	7,664	(43,292)	(49,262)	4,528,006	2,028,595	485,990

Source: CAFR Schedule B-1

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Changes in Fund Balances, Governmental Funds,**  
**Last Ten Fiscal Years**  
*Unaudited*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Revenues</b>										
Tax levy	3,750,343	3,829,326	3,830,830	3,746,167	3,818,997	3,818,997	3,887,596	3,891,744	4,260,244	4,482,949
Tuition Charges	12,371	28,598	280,795	310,304	402,141	607,305	513,710	874,393	721,523	499,691
Interest Earnings	5,036	11,692	142	-	-	-	-	-	-	-
Miscellaneous	21,548	38,818	26,972	92,373	103,174	87,524	98,488	4,880,978	390,209	300,150
State Sources	5,846,718	6,408,306	6,717,326	6,995,778	6,955,852	6,977,462	7,050,318	7,180,046	7,312,242	7,819,334
Federal Sources	1,777,111	980,359	1,072,497	669,398	748,603	934,367	932,301	957,026	509,337	438,380
Total Revenues	11,413,127	11,297,099	11,928,562	11,814,020	12,028,767	12,425,655	12,482,413	17,784,187	13,193,556	13,540,504
<b>Expenditures</b>										
Instruction										
Regular Instruction	4,003,194	3,886,047	3,956,028	4,034,854	4,139,893	4,302,677	4,235,452	3,403,596	3,046,369	3,129,052
Special education instruction	577,631	644,858	613,189	788,283	782,732	864,139	841,711	1,933,722	1,533,154	1,421,293
Other special instruction	122,791	159,170	183,845	200,485	156,955	97,804	81,793	25,746	-	-
Other instruction	34,504	22,595	22,105	25,094	31,255	49,476	62,124	61,717	78,945	65,587
Support Services:										
Tuition	225,165	182,775	262,944	270,341	211,095	140,711	185,534	204,577	228,442	343,519
Student & Instruction Related Services	1,115,402	1,153,970	1,141,921	937,634	1,134,391	1,111,011	1,446,902	1,728,232	1,459,603	1,360,726
General Admin Services	273,786	277,697	281,055	290,751	312,559	302,668	304,065	389,125	349,090	351,615
School Admin Services	312,529	325,541	327,092	341,481	341,481	297,806	307,424	348,096	208,339	268,148
Central Services	134,293	144,345	147,019	144,438	174,820	211,251	194,640	201,816	206,955	229,394
Administrative Information Technology	43,398	63,450	86,974	57,928	69,406	127,801	158,442	152,420	168,692	186,090
Plant Operations and Maintenance	797,476	827,257	759,660	737,843	775,610	930,817	877,406	822,125	957,089	931,843
Pupil Transportation	456,681	393,999	424,251	376,913	485,509	443,913	459,049	459,259	452,634	475,524
Unallocated employee benefits	2,181,305	2,183,653	2,344,057	2,731,217	2,647,617	2,831,824	2,827,722	3,134,642	3,497,917	3,637,448
Capital Outlay	213,972	89,722	99,963	89,703	175,746	185,785	264,223	329,323	2,632,960	1,585,082
Debt Service:										
Principal	409,531	437,257	510,414	484,160	513,383	269,725	230,000	240,000	245,000	519,000
Interest and Other Charges	192,523	175,695	87,840	103,824	85,680	72,488	64,742	58,893	181,682	176,001
Total expenditures	11,094,181	10,988,031	11,248,357	11,610,475	12,038,132	12,239,896	12,541,219	13,493,291	15,246,872	14,680,324
Excess (Deficiency) of revenues over (under) expenditures	318,946	329,068	680,205	203,545	(9,365)	185,759	(58,806)	4,290,896	(2,053,316)	(1,139,820)
<b>Other Financing sources (uses)</b>										
Transfers in										
Transfers out	146,900	198,433	41,566	-	85,000	152,576	101,800	100,000	100,000	-
Cancellation of Prior Year Payables	(146,900)	(45,002)	(102,141)	-	-	-	-	-	1,364	-
Cancellation of Prior Year Receivables	-	153,431	(60,575)	-	85,000	152,576	101,800	100,000	(69,585)	-
Total other financing sources (uses)	-	108,029	(103,776)	-	85,000	152,576	101,800	100,000	31,779	-
Net change in fund balances	318,946	482,499	619,630	203,545	75,635	336,335	42,994	4,390,896	(2,021,536)	(1,139,820)
Debt service as a percentage of noncapital expenditures	5.53%	5.63%	5.37%	5.10%	5.05%	2.84%	2.40%	2.27%	3.38%	5.31%

Source: CAFR Schedule B-2

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**General Fund Other Local Revenue by Source**  
**Last Ten Fiscal Years**  
*Unaudited*

Fiscal Year Ended June 30,	Interest on Investments	Tuition Revenue	Building Use and Rentals	Misc.	Total
2010	5,036	12,371	5,000	11,816	34,223
2011	11,692	28,598	-	33,549	73,839
2012	142	280,795	5,500	8,264	294,701
2013	-	310,304	-	91,504	401,808
2014	-	402,141	-	102,321	504,462
2015	-	607,305	71,745	15,521	694,571
2016	-	513,710	-	93,598	607,308
2017	-	874,393	-	80,031	954,424
2018	-	706,617	-	386,809	1,093,426
2019	3,438	499,691	-	296,712	799,841

Source: District Records

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Assessed Value and Actual Value of Taxable Property,**  
**Last Ten Fiscal Years**  
*Unaudited*

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm Reg.	Qfarm	Commercial	Industrial	Apartment	Total Assessed Value	Less: Exempt Property	Public Utilities <sup>a</sup>	Net Valuation Taxable	Total Direct School Tax Rate <sup>b</sup>	Estimated Actual (County Equalized Value)
2010	13,922,600	250,731,000	6,685,600	2,224,300	15,126,200	2,656,300	515,400	291,861,400	23,364,400	968,437	269,465,437	1.307	641,594,400
2011	13,602,500	252,398,800	6,391,200	2,303,200	14,679,800	1,674,200	515,400	291,565,100	23,906,300	832,638	268,491,438	1.312	590,760,138
2012	13,497,400	253,402,100	6,398,400	2,368,100	14,789,500	1,153,400	515,400	292,125,300	23,932,300	835,156	269,028,156	1.280	574,323,486
2013	13,426,100	253,830,200	6,449,000	6,449,000	14,730,900	1,153,400	515,400	296,554,000	24,023,500	801,616	273,332,116	1.302	531,344,652
2014	13,396,900	254,291,200	6,127,900	2,389,800	14,655,200	1,153,400	515,400	292,529,800	24,172	551,952	293,057,580	1.304	490,315,785
2015	13,383,400	254,194,600	6,189,800	2,362,600	14,618,300	1,153,400	515,400	292,437,500	-	579,672	293,017,172	1.327	507,403,762
2016	13,400,000	253,853,300	6,326,700	2,362,600	14,470,000	1,153,400	515,400	292,081,400	-	-	292,081,400	1.332	481,426,405
2017	12,953,800	254,576,400	6,288,000	2,286,200	14,105,200	1,153,400	515,400	291,878,400	-	-	291,878,400	1.459	482,406,483
2018	12,671,900	256,061,000	5,687,100	2,312,900	14,075,100	1,153,400	515,400	292,476,800	-	-	292,476,800	1.533	458,100,123
2019	12,535,400	405,289,400	9,065,700	2,316,300	23,335,400	2,367,700	882,600	455,792,500	-	-	455,792,500	1.036	466,113,667

Source: District records, Tax list summary & Municipal Tax Assessor

**Nc** Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when ordered by the County Board of Taxation

**a** Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

**b** Tax rates are per \$100

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Direct and Overlapping Property Tax Rates**  
**Rate per \$100 of Assessed Value**  
**Last Ten Fiscal Years**  
*Unaudited*

Fiscal Year Ended June 30,	Mullica School District Direct Rate			Overlapping Rates				Total Direct and Overlapping Tax Rate
	Basic Rate <sup>a</sup>	General Obligation Debt Service <sup>b</sup>		Greater Egg Harbor Regional High School District	Township of Mullica	Library/Other	Atlantic County	
		Total Direct						
2010	1.147	0.160	1.307	0.864	1.075	0.112	0.588	3.946
2011	1.151	0.161	1.312	0.833	1.094	0.062	0.621	3.922
2012	1.148	0.132	1.280	0.804	1.103	0.063	0.622	3.872
2013	1.145	0.157	1.302	0.800	1.134	0.062	0.791	4.089
2014	1.167	0.137	1.304	0.878	1.169	0.066	0.732	4.149
2015	1.217	0.110	1.327	0.866	1.193	0.070	0.741	4.197
2016	1.256	0.076	1.332	0.971	1.219	0.097	0.798	4.417
2017	1.376	0.083	1.459	1.064	1.249	0.096	0.826	4.694
2018	1.450	0.083	1.533	1.019	1.276	0.052	0.818	4.698
2019	0.953	0.083	1.036	0.701	0.836	0.060	0.494	3.127

Source: District Records and Municipal Tax Collector

**Note:** NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the net valuation taxable.

- <sup>a</sup> Rates for debt service are based on each year's requirements.
- <sup>b</sup>



**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Principal Property Tax Payers,**  
**Current Year and Ten Years Ago**  
*Unaudited*

Taxpayer	2019			2010		
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value
N.J. Carpenters App. Tr. & Ed. Fund	\$ 2,285,300.00	1	0.50%	Information not available		
Viking Yacht Company	2,183,600.00	2	0.48%			
Individual Taxpayer #1	1,154,500.00	3	0.25%			
Individual Taxpayer #2	1,063,100.00	4	0.23%			
Individual Taxpayer #3	1,041,300.00	5	0.23%			
Individual Taxpayer #4	952,500.00	6	0.21%			
Sweetwater Real Estate Acq. LLC	861,900.00	7	0.19%			
Individual Taxpayer #5	788,200.00	8	0.17%			
Individual Taxpayer #6	729,100.00	9	0.16%			
Individual Taxpayer #7	624,600.00	10	0.14%			
<b>Total</b>	<b>\$ 11,684,100.00</b>		<b>2.56%</b>	<b>\$ -</b>		<b>0.00%</b>
	<b>Total Assessed Value</b>		<b>\$ 455,792,500.00</b>			<b>\$ 291,861,400.00</b>

Source: District CAFR & Municipal Tax Assessor

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Property Tax Levies and Collections,**  
**Last Ten Fiscal Years**  
*Unaudited*

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2010	3,750,343	3,750,343	100.00%	-
2011	3,829,326	3,829,326	100.00%	-
2012	3,830,830	3,830,830	100.00%	-
2013	3,746,167	3,746,167	100.00%	-
2014	3,818,997	3,818,997	100.00%	-
2015	3,818,997	3,818,997	100.00%	-
2016	3,887,596	3,887,596	100.00%	-
2017	3,592,852	3,592,852	100.00%	-
2018	3,822,333	3,822,333	100.00%	-
2019	3,969,990	3,969,990	100.00%	-

**Note:** School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, it is the amount voted upon or certified prior to the end of the school year.

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Ratios of Outstanding Debt by Type**  
**Last Ten Fiscal Years**  
**Unaudited**

Fiscal Year Ended June 30,	Governmental Activities				Business-Type Activities			Percentage of Personal Income <sup>a</sup>	Per Capita <sup>a</sup>
	General Obligation Bonds <sup>b</sup>	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases	Total District	Income <sup>a</sup>		
2010	4,051,201	-	249,223	-	-	4,300,424	1.83%	700	
2011	3,495,116	-	204,714	-	-	3,699,830	1.57%	600	
2012	3,243,498	-	159,249	-	-	3,402,747	1.44%	551	
2013	2,846,938	-	112,653	-	-	2,959,591	1.21%	481	
2014	2,385,000	-	59,440	-	-	2,444,440	0.98%	398	
2015	2,170,000	-	4,715	-	-	2,174,715	0.87%	358	
2016	1,940,000	-	-	-	-	1,940,000	0.76%	321	
2017	6,494,000	-	-	-	-	6,494,000	2.50%	1,078	
2018	6,249,000	-	-	-	-	6,249,000	2.34%	1,038	
2019	5,730,000	-	-	-	-	5,730,000	2.08%	967	

Source: District CAFR Schedules I-1, I-2

**Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.**

- a** See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.
- b** Includes Early Retirement Incentive Plan (ERIP) refunding

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Ratios of Net General Bonded Debt Outstanding**  
**Last Ten Fiscal Years**  
*Unaudited*

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value <sup>a</sup> of Property	Per Capita <sup>b</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2010	3,495,116	-	3,495,116	1.30%	578
2011	3,282,735	-	3,282,735	1.22%	534
2012	2,846,938	-	2,846,938	1.06%	462
2013	2,385,000	-	2,385,000	0.87%	386
2014	2,170,000	-	2,170,000	0.74%	352
2015	1,940,000	-	1,940,000	0.66%	316
2016	1,700,000	-	1,700,000	0.58%	280
2017	6,494,000	-	6,494,000	2.22%	1,076
2018	6,249,000	-	6,249,000	2.14%	1,038
2019	5,730,000	-	5,730,000	1.26%	967

**a** See Exhibit NJ J-6 for property tax data.

**b** Population data can be found in Exhibit NJ J-14.

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Ratios of Overlapping Governmental Activities Debt**  
**As of June 30, 2019**  
*Unaudited*

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable <sup>a</sup></u>	<u>Estimated Share of Overlapping Debt</u>
<b>Debt repaid with property taxes</b>			
Township of Mullica	\$ 1,248,375.00	100.00%	1,248,375.00
<b>Other debt</b>			
Regional High School District	43,301,000.00	8.45%	3,657,635.47
Atlantic County as of December 31, 2018	148,371,554.26	15%	22,092,524.43
Subtotal, overlapping debt			26,998,534.90
<b>Mullica Township School District Direct Debt</b>			<u>5,730,000.00</u>
<b>Total direct and overlapping debt</b>			<u>\$ 32,728,534.90</u>

**Sources:** Mullica Township Finance Officer, Atlantic County Finance Office and Authorities

**Note:** Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Mullica Township. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

**a** For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

MULLICA TOWNSHIP SCHOOL DISTRICT  
 Legal Debt Margin Information,  
 Last Ten Fiscal Years  
*Unaudited*

Legal Debt Margin Calculation for Fiscal Year 2017

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Debt limit	17,572,771	17,945,277	11,611,579	15,871,185	14,916,239	14,701,925	14,634,451	14,634,451	14,442,392	14,073,865
Total net debt applicable to limit	4,051,201	3,485,116	3,282,735	3,282,735	2,385,000	2,170,000	1,940,000	6,494,000	6,249,000	5,730,000
Legal debt margin	13,521,570	14,450,161	8,328,844	12,588,450	12,531,239	12,531,925	12,694,451	8,140,451	8,193,392	8,343,865
Total net debt applicable to the limit as a percentage of debt limit	23.05%	19.48%	28.27%	20.68%	15.99%	14.76%	13.26%	44.37%	43.27%	40.71%

	2018	2017	2016
Equalized valuation basis	\$ 469,971,342	455,988,752	481,426,405
[A]	<u>1,407,386,499</u>		
Average equalized valuation of taxable property	[A/3]		
Debt limit (3 % of average equalization value),	[B]		
Net bonded school debt	[C]		
Legal debt margin	[B-C]		
	469,128,833	14,073,865	5,730,000
		<u>8,343,865</u>	

Source: Abstract of Rates and District Records CAFR Schedule J-6

a Limit set by NJSA 18A:24-19 for a K through 8 district; other % limits would be applicable for other districts

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
***Unaudited***

Year	Population <sup>a</sup>	Personal Income (thousands of dollars) <sup>b</sup>	Per Capita Personal Income <sup>c</sup>	Unemployment Rate <sup>d</sup>
2010	6,052	234,605.78	38,765	12.70%
2011	6,144	235,610.11	38,348	9.30%
2012	6,163	236,073.72	38,305	13.00%
2013	6,176	245,298.37	39,718	13.00%
2014	6,159	249,150.03	40,453	11.30%
2015	6,135	250,602.48	40,848	11.70%
2016	6,073	254,731.99	41,945	9.20%
2017	6,037	259,434.04	42,974	9.20%
2018	6,022	266,497.59	44,254	8.70%
2019	5,924	275,803.67	46,557	7.60%

**Source:**

a Population information provided by the NJ Dept of Labor and Workforce Development

b Personal income is calculated by multiplying per capita income by the population

c Per Capita Income US Department of Commerce, Bureau of Economic Analysis

d Unemployment data provided by the NJ Dept of Labor and Workforce Development





**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Full-time Equivalent District Employees by Function/Program,**  
**Last Nine Fiscal Years**  
*Unaudited*

<u>Function/Program</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Instruction									
Regular	49	47	50	49	49	49	51	52	52
Special education	11	14	12	12	13	13	12	12	11
Other special education	8	7	7	13	13	12	17	10	7
Other instruction	2	2	2	2	2	2	2	2	-
Support Services:									
Student & instruction related services	13	15	17	17	17	17	10	8	13
General administrative services	3	6	5	4	4	4	2	2	2
School administrative services	4	4	5	4	4	4	5	4	4
Business administrative services	2	2	2	2	2	2	4	5	4
Plant operations and maintenance	8	8	9	9	9	9	8	9	9
Food Service	5	1	1	1	1	1	-	-	-
<b>Total</b>	<b>105</b>	<b>106</b>	<b>110</b>	<b>113</b>	<b>114</b>	<b>113</b>	<b>111</b>	<b>104</b>	<b>102</b>

GASB requires this table to present the full-time equivalent district employees by function/program for the current year and the previous nine years.

**Source: District Personnel Records**

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
 Operating Statistics  
 Last Ten Fiscal Years  
*Unaudited*

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio		Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary School	Middle School				
2010	705	8,071,663	11,449	-5.38%	66	1:11	1:11	712	672	0.00%	94.38%
2011	724	8,346,460	11,528	0.69%	62	1:12	1:12	712	680	0.00%	95.51%
2012	721	8,433,753	11,697	1.47%	65	1:12	1:12	710	676	-0.28%	95.21%
2013	775	11,022,492	14,223	21.59%	62	1:13	1:13	749	707	5.49%	94.39%
2014	783	11,424,390	14,591	2.59%	64	1:13	1:13	695	662	-7.21%	95.25%
2015	770	11,788,874	15,310	4.93%	57	1:16	1:16	764	726	9.93%	95.03%
2016	752	12,246,477	16,285	6.37%	62	1:12	1:12	740	709	-3.14%	95.81%
2017	739	12,865,075	17,409	6.90%	63	1:12	1:12	737	703	-0.43%	95.37%
2018	724	12,187,230	16,833	-3.31%	56	1:12	1:12	719	685	-2.41%	95.27%
2019	725	12,400,241	17,104	1.61%	56	1:12	1:12	688	649	-4.31%	94.33%

Sources: District records, ASSA and Schedules J-12, J-14

Note: Enrollment based on annual October district count.

a Operating expenditures equal total expenditures less debt service and capital outlay; Schedule J-4

b Teaching staff includes only full-time equivalents of certificated staff.

c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**School Building Information**  
**Last Ten Fiscal Years**  
*Unaudited*

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b><u>District Buildings</u></b>										
<b><u>Early Learning Center</u></b>										
Hilda Frame School (1900)	5,328	5,328	5,328	5,328	5,328	5,328	5,328	5,328	5,328	5,328
Square Feet	60	60	60	60	60	60	60	60	60	60
Capacity (students)	52	-	-	-	-	-	-	-	-	-
Enrollment PK	-	-	-	-	-	-	-	-	-	-
<b><u>Elementary (1955, 1981, 1995, 2003)</u></b>										
<b>Mullica Township Elementary School</b>										
Square Feet	68,776	68,776	68,776	68,776	68,776	68,776	68,776	68,776	68,776	68,776
Capacity (students)	562	562	562	562	562	562	562	562	562	562
Enrollment K-4	363	415	415	436	442	442	442	440	395	406
<b><u>Middle School (1965, 1972, 1981, 2003)</u></b>										
<b>Mullica Township Middle School</b>										
Square Feet	50,500	50,500	50,500	50,500	50,500	50,500	50,500	50,500	50,500	50,500
Capacity (students)	552	552	552	552	552	552	552	552	552	552
Enrollment 5-8	290	285	306	339	341	328	310	299	329	307
<b><u>Other</u></b>										
<b>Gertrude Lauer School (1910)</b>										
Square Feet	2,410	2,410	2,410	2,410	2,410	2,410	2,410	2,410	2,410	2,410
Capacity (students)	-	-	-	-	-	-	-	-	-	-
Enrollment	-	-	-	-	-	-	-	-	-	-
Number of Schools at June 30, 2019										
Early Learning Center - 1	-	-	-	-	-	-	-	-	-	-
Elementary - 1	-	-	-	-	-	-	-	-	-	-
Middle School - 1	-	-	-	-	-	-	-	-	-	-
Other - 1	-	-	-	-	-	-	-	-	-	-

**Source: District records, ASSA**

Note: Year of original construction is shown in parentheses.  
 Enrollment is based on the actual October district count.

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**General Fund**  
**Schedule of Required Maintenance for School Facilities**  
**Last Ten Years**  
*Unaudited*

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES  
 11-000-261-XXX

School Facilities	Project # (s)	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Elementary School	N/A	\$ 130,741	90,880	83,304	99,966	200,500	74,766	130,398	50,456	47,596	35,755
Hilda Frame School	N/A	2,075	136	-	-	788	7,693	3,458	1,309	1,200	3,925
Middle School	N/A	58,107	41,698	13,462	13,424	12,119	6,793	21,956	72,155	55,876	59,841
Gertrude Lauer School	N/A	16,602	12,273	150	950	288	288	288	288	500	500
<b>Total School Facilities</b>		<b>207,526</b>	<b>144,988</b>	<b>96,916</b>	<b>114,340</b>	<b>213,695</b>	<b>89,540</b>	<b>156,100</b>	<b>124,208</b>	<b>105,172</b>	<b>100,021</b>
Other Facilities											
<b>Grand Total</b>		<b>\$ 207,526</b>	<b>144,988</b>	<b>96,916</b>	<b>114,340</b>	<b>213,695</b>	<b>89,540</b>	<b>156,100</b>	<b>124,208</b>	<b>105,172</b>	<b>100,021</b>

**MULLICA TOWNSHIP SCHOOL DISTRICT**  
**Insurance Schedule**  
**June 30, 2019**  
**Unaudited**

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy - Atlantic & Cape May Counties		
School Business Officials Joint Insurance Fund (ACCASBOJIF)		
Property, Inland Marine and Automobile Physical Damages		
Blanket Loss Limit of Liability	\$ 150,000,000.00	500.00
ACCASBOJIF Per Occurrence Retention	200,000.00	
Perils Included	All Risk	
Property Valuation		
Buildings and Contents	Replacement Cost	
Contractors Equipment	Actual Cash Value	
Automobiles	Replacement Cost	
Boiler and Machinery		
Limit of Liability	125,000.00	1,000.00
JIF Self-Insured Retention		
Crime		
Limit of Liability	500,000.00	500.00
JIF Self-Insured Retention	None	
General Liability and Automobile Liability		
Limit of Liability	10,000,000.00	None
JIF Self-Insured Retention	150,000.00	
Workers' Compensation		
Limit of Liability	Statutory	None
JIF Self-Insured Retention	250,000.00	
Educator's Legal Liability		
Limit of Liability	10,000,000.00	None
JIF Self-Insured Retention	100,000.00	
Pollution Legal Liability		
Limit of Liability	3,000,000.00	25,000.00
JIF Self-Insured Retention	None	

Source: District Records

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## **Single Audit Section**

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# FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

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## INDEPENDENT AUDITOR'S REPORT

Honorable President and  
Members of the Board of Education  
Mullica Township School District  
County of Atlantic, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, and each major of the Mullica Township School District, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Board's basic financial statements, and have issued our report thereon dated December 9, 2019.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of District's internal control. Accordingly, we do not express an opinion on the effectiveness of District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be

material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Mullica Township School District's basic financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of basic financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements prescribed by the Division of Finance, Department of Education, and State of New Jersey.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Ford, Scott & Associates, L.L.C.*  
FORD, SCOTT & ASSOCIATES, L.L.C.  
CERTIFIED PUBLIC ACCOUNTANTS

*Nancy Sbrolla*  
Nancy Sbrolla  
Certified Public Accountant  
Licensed Public School Accountant  
No. 2426

December 9, 2019



# FORD - SCOTT

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## Independent Auditor's Report

Honorable President and  
Members of the Board of Education  
Mullica Township School District  
County of Atlantic, New Jersey

### **Report on Compliance for Each Major Federal and State Program**

We have audited the Mullica Township School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the New Jersey *State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Mullica Township School District's major federal and state programs for the year ended June 30, 2019. The Mullica Township School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### ***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the Mullica Township School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Uniform Guidance, and New Jersey 15-08 *State Aid/Grant Compliance Supplement*. Those standards and Circulars require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Mullica Township School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Mullica Township School District's compliance.

### ***Opinion on Each Major Federal and State Program***

In our opinion, the Mullica Township School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

### **Report on Internal Control Over Compliance**

Management of the Mullica Township School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Mullica Township School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJ OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Mullica Township School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and NJ OMB 15-08. Accordingly, this report is not suitable for any other purpose.

***Ford, Scott & Associates, L.L.C.***  
**FORD, SCOTT & ASSOCIATES, L.L.C.**  
**CERTIFIED PUBLIC ACCOUNTANTS**

***Nancy Sbrolla***  
**Nancy Sbrolla**  
**Certified Public Accountant**  
**Licensed Public School Accountant**  
**No. 2426**

**December 9, 2019**

Mullica Township School District  
Schedule of Expenditures of Federal Awards  
For the Year Ended June 30, 2019

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Grant Period	Program or Award Amount	Balance at June 30, 2018	Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures		(MEMO) Passed Through to Sub-recipients	Adjustments	Repayment of Prior Years' Balances	Balance at June 30, 2019		
									Pass Through	Direct				(Accounts Receivable)	Deferred Revenue	Due to Grantor
<b>U. S. Department of Agriculture</b>																
<b>Passed-through State Department of Education:</b>																
Evening Food Distribution Program	10.555	19181N3041099	N/A	7/1/18 - 6/30/19	20,610 \$			20,609.86	(20,609.86)					(10,050.84)		
National School Lunch Program	10.555	19171N3041099	N/A	7/1/18 - 6/30/18	129,329	(9,853.51)	119,278.11	119,278.11	(129,328.95)							
National School Lunch Program	10.555	18181N3041099	N/A	7/1/17 - 6/30/18	130,870		9,853.51							(2,982.24)		
National School Lunch Program	10.555	18181N3041099	N/A	7/1/17 - 6/30/18	38,939	(3,607.66)	3,607.46		(3,430.24)							
School Breakfast Program	10.555	18181N3041099	N/A	7/1/17 - 6/30/18	38,939		3,607.46									
Total U.S. Department of Agriculture						(11,460.97)	181,796.94		(181,389.05)					(13,031.08)		
<b>U.S. Department of Human Services</b>																
<b>Passed-through State Department of Education:</b>																
General Fund:					23,898			23,898.17	(23,898.17)							
Meal Assistance Program	93.178	1605N5MAP	N/A	7/1/18 - 6/30/19	23,898			23,898.17	(23,898.17)							
Total General Fund								23,898.17	(23,898.17)							
<b>Passed-through State Department of Education:</b>																
Special Revenue Fund:																
No Child Left Behind	84.010A	S800A170050	NCLB348015	7/1/18-6/30/19	235,528			62,171.94	(188,993.20)					(125,821.26)		
Title I, Part A, Carryover	84.367	S807A170029	NCLB348015	7/1/18-6/30/18	24,358	(94,461.09)		15,000.00	(134,660.00)							
Title I, Part A, Teachers & Principals Training	84.027	H027A170100	DDEA348016	7/1/18-6/30/18	204,939	(15,000.00)		170,211.00	(204,939.00)					(34,728.00)		
I.D.E.A. Part B - Basic	84.027	H027A170100	DDEA348016	7/1/18-6/30/18	182,567	(20,350.00)		20,830.00								
I.D.E.A. Part B - Basic Carryover	84.027	H027A170100	DDEA348016	7/1/17-6/30/18	182,567			20,830.00								
I.D.E.A. Part B - Special Education	84.173A	H173A170114	DDEA348016	7/1/18-6/30/18	3,549	(3,549.00)		3,549.00	(4,650.00)							
I.D.E.A. Part B - Preschool	84.173A	H173A170114	DDEA348016	7/1/18-6/30/18	3,549			3,549.00								
21st Century Grant Community Learning Supplemental	84.287C	S287C150030		9/1/18-8/31/17	35,000	5,590.26									5,590.26	
Total Special Revenue Fund						(128,249.90)	385,309.09		(412,018.20)					(160,549.26)		5,590.26
Total Federal Financial Awards						(141,710.77)	591,004.11		(617,285.42)					(173,882.34)		5,590.26

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.



**Mullica Township School District**  
**Notes to the Schedules of Financial Assistance**  
**June 30, 2019**

NOTE 1. GENERAL

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Mullica Township School District. The Board of Education is defined in Note 1(A) to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information included in this schedule is presented in accordance with the requirements of OMB Uniform Guidance and NJ OMB 15-08. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10% de minimis indirect cost rate.

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003, c.97 (A3521). For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

See the following schedules and Note 1(D) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. There are no differences in the reporting of the food service funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

**Mullica Township School District**  
**Notes to the Schedules of Financial Assistance**  
**June 30, 2019**

	<u>General fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Food Service Fund</u>	<u>Total</u>
<b>State Assistance:</b>					
Actual amounts (budgetary) “revenues” from the Schedule of Expenditures of State Financial Assistance	7,362,317.68	279,254.00	-	2,817.57	7,644,389.25
Difference – budget to “GAAP”					
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.					-
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes	515,912.00	20,364.00			536,276.00
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year.	(514,897.00)	(25,660.00)			(540,557.00)
Total State revenue as reported on the statement of revenues, expenditures and changes in fund balances	<u>7,363,332.68</u>	<u>273,958.00</u>	<u>-</u>	<u>2,817.57</u>	<u>7,640,108.25</u>



**Mullica Township School District**  
**Notes to the Schedules of Financial Assistance**  
**June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Food Service Fund</u>	<u>Total</u>
<b>Federal Assistance:</b>				
Actual amounts (budgetary) "revenues" from the Schedule of Expenditures of Federal Awards	\$ 23,898.17	412,018.20	181,369.05	617,285.42
Difference - budget to "GAAP" Grant accounting budgetary basis differs from "GAAP" in that encumbrances are recognized as expenditures, and the related revenue is recognized.		2,463.87		2,463.87
Total Federal revenue as reported on the statement of revenue, expenditures, and changes in fund balance	<u>\$ 23,898.17</u>	<u>414,482.07</u>	<u>181,369.05</u>	<u>619,749.29</u>

**NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5. OTHER**

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively. The amounts reported as TPAF Pension Contributions and OPEB represents the amount paid by the State on behalf of the district for the year ended June 30, 2019. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

**MULLICA TOWNSHIP SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED JUNE 30, 2019**

K-6

**Section I -- Summary of Auditor's Results**

**Financial Statement**

Type of auditor's report issued		<u>Unmodified</u>		
Internal control over financial reporting:				
• Material weakness(es) identified?	_____	yes	_____ X _____	no
• Significant deficiency(ies) identified?	_____	yes	_____ X _____	no
Noncompliance material to financial statements noted?	_____	yes	_____ X _____	no

**Federal Awards**

Not Applicable

Internal Control over major programs:				
• Material weakness(es) identified?	_____	yes	_____	no
• Significant deficiency(ies) identified?	_____	yes	_____	none reported
Type of auditor's report issued on compliance for major programs	_____			
Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?	_____	yes	_____	no

Identification of major programs:

<u>CFDA Number(s)</u>	<u>Name of Federal Program or Cluster</u>

Dollar Threshold used to distinguish between type A and type B programs: \$ \_\_\_\_\_

Auditee qualified as low-risk auditee? \_\_\_\_\_ yes \_\_\_\_\_ no

**State Awards**

Internal Control over major programs:

- Material weakness(es) identified? \_\_\_\_\_ yes   X   no
- Significant deficiency(ies) identified? \_\_\_\_\_ yes   X   none reported

Type of auditor's report issued on compliance major programs

Unmodified

Any audit findings disclosed that are required to be reported in accordance with OMB Circular 15-08

\_\_\_\_\_ yes   X   no

Identification of major programs:

<u>GMIS Number(s)</u>	<u>Name of State Program</u>
_____	State Aid Cluster
<u>19-495-034-5120-085</u>	<u>Adjustment Aid</u>
<u>19-495-034-5120-084</u>	<u>Security Aid</u>
<u>19-495-034-5120-089</u>	<u>Special Education Aid</u>
<u>19-495-034-5120-078</u>	<u>Equalization Aid</u>
_____	_____
_____	_____
_____	_____
_____	_____

Dollar Threshold used to distinguish between type A and type B programs:

\$   750,000  

Auditee qualified as low-risk auditee?

  X   yes \_\_\_\_\_ no

**MULLICA TOWNSHIP SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND RESPONSES  
FOR THE YEAR ENDING JUNE 30, 2019**

**Part 2 – Schedule of Financial Statement Findings**

None

**Part 3 – Schedule of Federal and State Award Findings and Questioned Costs**

None

**MULLICA TOWNSHIP SCHOOL DISTRICT  
SUMMARY OF PRIOR YEAR FINDINGS  
FOR THE YEAR ENDING JUNE 30, 2019**

**Status of Prior Year Findings**

None