# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT 

Columbus, New Jersey<br>County of Burlington<br>COMPREHENSIVE ANNUAL FINANCIAL REPORT<br>YEAR ENDED JUNE 30, 2019

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## COMPREHENSIVE ANNUAL FINANCIAL REPORT

 OF THENORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT COLUMBUS, NEW JERSEY


YEAR ENDED JUNE 30, 2019

PREPARED BY DISTRICT FINANCE OFFICER SCHOOL BUSINESS ADMINISTRATOR/BOARD SECRETARY RICHARD KAZ

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## TABLE OF CONTENTS

## PAGE

INTRODUCTORY SECTION
(First Section)
Letter of Transmittal ..... 1
Organizational Chart ..... 12
Roster of Officials ..... 13
Consultants and Advisors ..... 14
FINANCIAL SECTION
(Second Section)
Independent Auditor's Report
REQUIRED SUPPLEMENTARY INFORMATION - PART I
Management's Discussion and Analysis ..... 23
BASIC FINANCIAL STATEMENTS
A. Government-Wide Financial Statements:
A-1 Statement of Net Position ..... 39
A-2 Statement of Activities ..... 40
B. Fund Financial Statements:
B-1 Balance Sheet ..... 45
B-2 Statement of Revenues, Expenditures and Changes in Fund Balances ..... 46
B-3 Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities ..... 47
Proprietary Funds:
B-4 Statement of Net Position ..... 51
B-5 Statement of Revenues, Expenditures and Changes in Fund Net Position ..... 52
B-6 Statement of Cash Flows ..... 53
Fiduciary Funds:
B-7 Statement of Fiduciary Net Position ..... 57
B-8 Statement of Changes in Fiduciary Net Position ..... 58
Notes to Financial Statements ..... 61
REQUIRED SUPPLEMENTARY INFORMATION - PART II
C. Budgetary Comparison Schedules
C-1 Budgetary Comparison Schedule - General Fund ..... 101
C-2 Budgetary Comparison Schedule - Special Revenue Fund ..... 115
Notes to the Required Supplementary Information - Part II
C-3 Budget-to-GAAP Reconciliation ..... 119
REQUIRED SUPPLEMENTARY INFORMATION - PART III
L. Schedules Related to Accounting and Reporting for Pensions (GASB 68)L-1 Schedule of the District's Proportionate Share of the Net PensionLiability - PERS125
L-2 Schedule of the School District Contributions - PERS ..... 126

## TABLE OF CONTENTS

PAGE
L-3 Schedule of the District's Proportionate Share of the Net Pension Liability - TPAF ..... 127
M. Schedules Related to Accounting and Reporting for Other Post Employment Benefits (GASB 75)
M-1 Schedule of Changes in the Net OPEB Liability and Related Ratios - OPEB ..... 131
Notes to the Required Supplementary Information - Part III ..... 135
OTHER SUPPLEMENTARY INFORMATION
D. School Based Budget Schedules Fund (if applicable):
D-1 Combining Balance Sheet ..... N/A
D-2 Blended Resource Fund - Schedule of Expenditures Allocated by Resource Type - Actual ..... N/A
D-3 Blended Resource Fund - Schedule of Blended Expenditures - Budget and Actual ..... N/A
E. Special Revenue Fund:
E-1 Combining Schedule of Program Revenues \& Expenditures - Special ..... 143
Revenue Fund - Budgetary Basis
E-2 Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis ..... N/A
F. Capital Projects Fund:
F-1 Summary Schedule of Project Expenditures ..... 149
F-2 Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis ..... 150
F-2a Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis - Renovations to High School ..... 151
F-2b Summary Schedule of Revenues, Expenditures and Changes in Fund Balance - Budgetary Basis - High School Building Project ..... 152
G. Proprietary Funds:
Enterprise Fund:
G-1 Combining Schedule of Net Position ..... N/A
G-2 Combining Schedule of Revenues, Expenses \& Changes in in Fund Net Position ..... N/A
G-3 Combining Schedule of Cash Flows ..... N/A
Internal Service Fund -
G-4 Combining Schedule of Net Position ..... N/A
G-5 Combining Schedule of Revenues, Expenses \& Changes in Fund Net Position ..... N/A
G-6 Combining Schedule of Cash Flows ..... N/A
H. Fiduciary Funds:
H-1 Combining Statement of Fiduciary Net Position ..... 155
H-2 Combining Statement of Changes in Fiduciary Net Position ..... 156
H-3 Student Activity Agency Fund - Schedule of Receipts \& Disbursements ..... 157

## TABLE OF CONTENTS

PAGE
H-4 Payroll Agency Fund - Schedule of Receipts \& Disbursements ..... 157
H-5 Athletic Agency Fund - Schedule of Receipts and Disbursements ..... N/AI. Long-Term Debt:
I-1 Schedule of Serial Bonds Payable ..... 161
I-2 Schedule of Obligations Under Capital Leases ..... 162
I-3 Debt Service Fund - Budgetary Comparison Schedule ..... 163
I-4 Schedule of Early Retirement Incentive Plan Loans Payable ..... N/A

## STATISTICAL SECTION (Unaudited)

## (Third Section)

Financial Trends:
J-1 Net Position by Component ..... 169
J-2 Changes in Net Position ..... 170
J-3 Fund Balances - Governmental Funds ..... 172
J-4 Changes in Fund Balances - Governmental Funds ..... 173
J-5 General Fund - Other Local Revenue by Source ..... 174
Revenue Capacity:
J-6 Assessed Value \& Actual Value of Taxable Property ..... 177
J-7 Direct and Overlapping Property Tax Rates ..... 178
J-8 Principal Property Taxpayers ..... 179
J-9 Property Tax Levies and Collections ..... 180
Debt Capacity:
J-10 Ratios of Outstanding Debt by Type ..... 183
J-11 Ratios of Net General Bonded Debt Outstanding ..... 184
J-12 Ratios of Overlapping Governmental Activities Debt ..... 185
J-13 Legal Debt Margin Information ..... 186
Demographic \& Economic Information:
J-14 Demographic \& Economic Statistics ..... 189
J-15 Principal Employers ..... 190
Operating Information:
J-16 Full-Time Equivalent District Employees by Function/Program ..... 193
J-17 Operating Statistics ..... 194
J-18 School Building Information ..... 195
J-19 Schedule of Required Maintenance ..... 196
J-20 Insurance Schedule ..... 197
SINGLE AUDIT SECTION
(Fourth Section)
K-1 Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards ..... 201
K-2 Independent Auditor's Report on Compliance for Each Major Program and on Internal Control Over Compliance in Accordance with Uniform Guidance and New Jersey OMB Circular Letter 15-08 ..... 203
K-3 Schedule of Expenditures of Federal Awards, Schedule A ..... 205
K-4 Schedule of Expenditures of State Financial Assistance, Schedule B ..... 206
K-5 Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance ..... 207
K-6 Schedule of Findings and Questioned Cost - Part I ..... 209
K-7 Schedule of Findings and Questioned Costs - Part II \& III ..... 211
K-8 Summary Schedule of Prior Year Audit Findings ..... 213

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# Northern Burlington County Regional School District <br> 160 Mansfield Road East <br> Columbus, New Jersey 08022-9742 <br> Telephone: 609-298-3900 Fax: 609-298-3154 

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District Web Page www.nburlington.com

December 19, 2019
Honorable President and Members
of the Board of Education
Northern Burlington County Regional School District
County of Burlington
Columbus, New Jersey

## Dear Board Members/Citizens:

The Comprehensive Annual Financial Report (CAFR) of the Northern Burlington County Regional School District for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Northern Burlington County Regional School District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the district as of June 30, 2019, and the respective changes in financial position and cash flows, where applicable, thereof, for the year then ended in conformity with accounting principles generally accepted in the United States of America. All disclosures necessary to enable the reader to gain an understanding of the district's financial activities have been included.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management Discussion and Analysis (MD\&A). This letter of transmittal is designed to complement the MD\&A and should be read in conjunction with it. The MD\&A can be found immediately following the report of the independent auditors.

The Comprehensive Annual Financial Report is presented in four sections as follows:
Introductory Section:
Section contains a Letter of Transmittal, Roster of Officials, Consultants and Advisors, and an Organizational Chart.

## Financial Section:

Section contains the Independent Auditors' Report and includes the Management's Discussion and Analysis, the Basic Financial Statements, Required Supplementary Information (RSI) and Other Supplementary Information.

## Statistical Section:

Section contains selected financial trends, revenue and debt capacity, demographic, economic and other operating information, generally presented on a multi-year basis.

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## Single Audit Section:

The School District is required to undergo an annual Single Audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB’s Circular 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Information related to this Single Audit, including the independent auditor's report on the internal control and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, if any, are included in the Single Audit Section of this report.

## REPORTING ENTITY AND ITS SERVICES

The Northern Burlington County Regional School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB) as established by Statement No. 14 and GASB Statement No. 39 and amended by GASB No. 61. The Northern Burlington County Regional Board of Education and its two schools constitute the district's reporting entity.

The district continues to maintain a high quality of education. The district provides a full range of educational programs and services appropriate to grade levels 7 through 12. These include regular, vocational, programs for the very able students (gifted and talented), as well as those for students with disabilities both in and out of district. The district educates students from Chesterfield Township, Mansfield Township, North Hanover Township, Springfield Township and the Joint Military Base McGuire, Dix, Lakehurst.

Supervising district wide goals is a district superintendent, a school business administrator/board secretary, a director of curriculum, instruction \& professional development, three district-wide curriculum directors, a director of special services and an athletic director. The Northern Burlington County Regional High School and Middle School each have its own principal. The High School has three assistant principals and the middle school has one assistant principal.

- Northern Burlington County Regional Middle School: Grades 7 \& 8: The middle school is a grade 7 to 8 school of 809 students. There are two administrators and a staff of approximately 90 teachers and support employees. The school is a state-of-the-art facility built in 2003 and is 144,000 square feet in size. The school is located on 180 Mansfield Road East, in Columbus where it shares a campus with the high school.
- Northern Burlington County Regional High School: Grades 9 through 12: The high school is a grade 9 through 12 school of 1342 students. There are four administrators and a staff of approximately 140 teachers and support employees. The original school building was built in 1960, has multiple dwellings, is 215,545 square feet in size and is well maintained. The high school is located on 160 Mansfield Road East, in Columbus where it shares a campus with the middle school.

The Regional Board of Education is comprised of nine members, each elected to three year terms. Based on the 2010 US Census the regional school boards seats are allocated as follows: Chesterfield has two seats, Mansfield has three seats, North Hanover has three seats, and Springfield has one seat.

The Regional Board of Education traditionally meets on the second Monday of each month for a work-session meeting and the third Monday of each month for a regular meeting. During its meetings and work-sessions the board determines district goals and priorities and conducts other business. Board meetings are open to the public and begin at 7:30 PM. All work-session and regular meeting agendas and minutes are posted on the district's e-governance webpage at www.nburlington.com.

The Parent Teacher Student Connection (PTSC) is active in the district and provides community support for a variety of programs and activities for the students.

Each district school follows district-wide goals and educational approaches to the teaching of children, while maintaining a unique personality. All curricula in the district have been aligned to the New Jersey Core Curriculum

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Content Standards (NJCCCS) and the Common Core State Standards (CCSS). The following briefly describes new programs and or enhancements to existing programs that ensure the implementation of the standards:

## Mathematics

Northern Burlington's High School Performance Report continues to drive the focus of attention on Mathematics. Based on results from state testing as well as observation data and teacher and student feedback, the high school Algebra 1 course and Grade 7 placement are the areas of focus. The budgetary focus is to provide resources and data to mathematics teachers as well as professional development opportunities to be proactive to drive improvement. Teachers will continue to engage in professional development opportunities to analyze the various available reports such as Student Rosters, Content Standards Rosters and released items to understand the expectations of the rigorous New Jersey Student Learning Standards including the Mathematical Practices. It is critical to identify weaknesses and strengths in these expectations to re-align curriculum and lesson plans to match these expectations. Resources such as ALEKS, a research based online individualized learning path, as well as an updated middle school resources for Advanced Math 7 will provide teachers and students an improved experience in foundational knowledge that will provide a greater accessibility to higher mathematics. Differentiation in instruction to address all student needs in mathematics will be a strong focus when purchasing resources and supplies.

## Computer Science

The budgetary focus for Computer Science is for development and training for AP Computer Science Principles. The instructor will attend a College Board AP Teacher Institute. This course will increase access to courses that will provide solid foundational knowledge for further exploration beyond high school in college or career. As technology continues to be an integral part of our society, the demands within today's job market are for people with a Computer Science background. This AP Computer Science Principles course not only provides a greater access for students to take a college level course but also explore the many different applications of computer science in the job market. Knowledge of the uses of computer science will continue to build our program and allow students opportunities to explore Computer Science as a possible career choice.

## Science

The implementation of the New Jersey Student Learning Assessment for Science continues as a focus of attention for this department. Priorities include the alignment of lesson plans, curricula and resources to meet the expectations of the NJSLS, as well as continued development of local assessments and analysis of state assessment data. The middle school implementation of the IQWST program continues as a primary budgetary focus. The program allows teachers to truly address the NJSLS in content as well as in engineering practices. The transition to electronic resources will alleviate some financial constraints. At the high school, there is a concern that the AP Physics and Chemistry books are outdated and do not match the scope or level of rigor required by the College Board. Although the Science Department is considering digital resources, many times there is a subscription fee for these online resources that requires budget consideration. Continued professional development as well as providing the necessary resources for a successful implementation solidifies the foundation prior to high school for our students. In high school science, increasing attention to the expectations of the standards through professional development, articulation, curriculum alignment and lesson planning as well as providing consistent maintenance of supplies and equipment will be the focus for all budgetary decisions.

## English Language Arts

The English Language Arts/Literacy program continues to focus on progressive instructional methods and on the inclusion of oral and written expressions, detailed aspects of multiple genres, and analysis of varied types of literary and informational texts aligned to the New Jersey Student Learning Standards. Teachers will utilize NJSLA-ELA data and released items along with data and rubrics to work with students to demonstrate on grade level expectations. Data informed revisions to the district's balanced assessment system will provide teachers with the opportunity to design and implement activities and assessments to generate evidence of student growth and knowledge in creative ways. Further, students are expected to demonstrate application of those concepts and skills throughout the articulated curricula in grades 7-12. The content and skills in each unit build upon one another so all standards are addressed in a coherent and

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logical way across the grade spans. Specifically, the courses include common vocabulary and grammar instruction, and integrate art, music, media, civics and social studies. The teachers will continue to innovate through digital resources and OER at all levels and are supported by the Media Specialists and Facilitators of Instructional Technology in each building. More work on the curriculum will enhance the courses' ability to incorporate efficiency and organization-based technologies. Anticipated revisions for 2019 include further literacy alignment with Social Studies and English Language Arts as well as additional modern novel selections added to multiple courses.

## Social Studies

Ongoing revisions to the social studies curricula will reflect a more defined model of periodization in history. Data obtained from NJSLA - ELA and the balanced assessment system informed the revisions in curriculum that places facts and ideas in appropriate frameworks and meaning. Social Studies 7-12 reimagines curricula to encourage and assess more cognitive sophistication in historical thinking skills such as weighing evidence, investigating change over time, and comparing historical accounts. The district social studies program continues to focus on the incorporation of source documents and informational text to promote the shared responsibility of implementing the 2016 New Jersey Student Learning Standards with Language Arts for a more deliberate effort to implementing a balanced literacy framework. The curriculum in all social studies courses will continue to sharpen students' reading and writing skills, use of technology, and application of critical thinking. If an additional instructor is needed for AP Research, he/she will attend a College Board AP Teacher Institute.

## Visual and Performing Arts

The state is in the process of revising the New Jersey Student Learning Standards by closely examining the National Arts Standards with a committee of all stakeholders. Northern Burlington is fortunate to have representatives participating in this work. Participants will have the opportunity to engage in facilitated discussions exploring practical implications of the new standards with members of the arts standards writing teams for dance, music, theatre, visual art, and media arts. The primary goal of the Standards Review is to ensure that the NJSLS reflect current research on what students need to know and be able to do for postsecondary success.

Northern anticipates the next release of Visual and Performing Arts standards to resemble the National Arts Standards from the National Coalition of Core Arts Standards (NCCAS) in late 2019. Lessons and activities will be revised to ensure students are prepared for graduation and to facilitate maximization of opportunities in fine art, music, and theatre beyond graduation. Northern Burlington students continue to perform very well in co-curricular competitions, such as New Jersey Drama Forensics League (NJDFL), Teen Arts Festivals, All State Band and Chorus.

## 21st Century Life and Careers

Applied Technology, Business, and Agri science curricula have been improved to incorporate new resources and materials in real world learning activities for students to practice essential life skills in analysis, development, design and problem solving. Northern has recently applied for the renewal of our CTE Agriculture Programs. At this time our newest program has been approved by NJDOE in "Greenhouse Operations \& Management". Accounting, Marketing, and Entrepreneurship courses continue to increase student participation in the co-curricular activities to include DECA (Distributive Education Clubs of America) and FBLA (Future Business Leaders of America). An online version of Personal Economics and Career Planning will be offered for a second summer. Making this course more accessible to our students from off campus allows for more flexibility in student's course scheduling.

## Comprehensive Health and Physical Education

The format of all district Health and Physical Education (H\&PE) courses includes a quarter of health and three quarters of physical education. All courses measure and monitor students' development of knowledge and skills that influence life-long healthy behaviors within the context of self, family, school, and the local and global community. Students are introduced to, and begin to develop an understanding of national and international public health and safety issues. Other units include wellness, driver's education, first aid/CPR, sex education/sexually transmitted infections (STIs), teen dating violence, fitness, nutrition, drug/alcohol abuse and family life. Physical fitness is

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promoted through participation in a variety of athletic games, competitions, and Fitnessgram. Team-building skills are strongly emphasized through adventure education (outdoor ropes course and rock climbing) and advanced leadership skills are offered to students in grade 12 through the courses Peer Leadership and Lifetime Information for Everyone (LIFE). Teachers will receive training on the ropes course and rock climbing and engage in peer observation for the purpose of learning instructional strategies in other content areas. During the upcoming curriculum revision cycle, Adaptive Physical Education, Peer Leadership, and Life will be updated. Currently the department utilizes district issued iPads, but newer technology will be researched and pursued to assist all H\&PE teachers keep up to date attendance records and other job-related features. Other examples are: student of the month photos, twitter updates, and background music when applicable. Technology usage in the H\&PE department is helpful when working in non-traditional classroom settings such as the gymnasium or outdoor sporting fields.

## World Languages

The World Language department uses locally developed assessments to measure student progress in the three modes of communication: interpersonal (conversational skills) interpretive (reading and listening comprehension) and presentational (writing and speaking skills). The World Language teachers collaborate on the selection of authentic materials that encourage active learning and support the development of conceptual understanding. World language teachers meet regularly to ensure there is consistency between the same courses taught in both the middle school and high school. Beginning with the 2018-2019 school year, the World Language Department will expand its offerings to include an additional AP Course and three honor's courses. The curricula for Honors World Language courses (Chinese Honors IV, French Honors IV, Spanish Honors IV) and AP Chinese Language will be revised this summer with an August 2019 BOE approval date and a September 2019 implementation of curriculums.

## Technology

All courses at Northern have integrated Standard 8.1, the use of digital tools, such as Google Classroom and its numerous plug-ins, to access, manage, evaluate, and synthesize information in order to solve problems individually, collaborate, create, and communicate knowledge. Teachers are now actively participating as members of State professional associations and attending professional development seminars that focus on current careers and workplace skills. Applied Technology courses address NJSLS 8.2 and continue learning through the incorporation of additional design, problem solving, and engineering resources.

## ECONOMIC CONDITION AND OUTLOOK

The district completed the 2018-2019 fiscal year with an average daily enrollment of 2,153 students which is a decrease of 12 students over the previous year's average daily enrollment. The table presents the annual pupil enrollment, as of October 15, for the current and previous nine school years.

| Fiscal Year |  | Student <br> Enrollment |  |
| :--- | :---: | :---: | :---: |
| 2018-2019 |  | 2,197 |  |
| Percent Change |  |  |  |

Enrollment projections are determined by a demographer using the cohort survival ratios and 5 years of historical data.

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## Projected Grade 7-12 Enrollments for 2017-18 to 2021-22

Using Cohort-Survival Ratios and 6 years of Historical Data

| Year | $\mathbf{7}$ | $\mathbf{8}$ | $\mathbf{9}$ | $\mathbf{1 0}$ | $\mathbf{1 1}$ | $\mathbf{1 2}$ | $\mathbf{S E}$ | $\mathbf{7 - 8}$ <br> Total | $\mathbf{9 - 1 2}$ <br> Total | $\mathbf{7 - 1 2}$ <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\mathbf{2 0 1 7 - 1 8}$ | 430 | 410 | 346 | 350 | 307 | 321 | 18 | 851 | 1331 | 2182 |
| $\mathbf{2 0 1 8 - 1 9}$ | 380 | 429 | 394 | 329 | 339 | 305 | 18 | 820 | 1374 | 2194 |
| $\mathbf{2 0 1 9 - 2 0}$ | 410 | 379 | 413 | 374 | 319 | 336 | 18 | 799 | 1450 | 2249 |
| $\mathbf{2 0 2 0 - 2 1}$ | 394 | 408 | 365 | 392 | 363 | 316 | 18 | 812 | 1444 | 2256 |
| $\mathbf{2 0 2 1 - 2 2}$ | 367 | 393 | 393 | 346 | 380 | 360 | 18 | 770 | 1487 | 2257 |

Although the housing development in Mansfield Township has slowed, Chesterfield Township continues to build new homes and grow. Housing on Joint Military Base McGuire, Dix, Lakehurst is near capacity.

We recognize that the State is in a financial crisis and want to assure our residents that the Northern Burlington County Regional School District is doing its part to maintain a responsible budget. The district's administration closely monitors the cost of operations and continues to look for new funding sources in order to maintain the quality education services that the district has been accustomed to providing.

## MAINTAINING OUR SCHOOL SYSTEM

The district administration and school board understands that strategic planning is essential to successful change. With this in mind, administrators and faculty continue to guideline the decision-making process with the support of the Middle States Association (MSA). In 2015, the district successfully completed the Excellence By Design Protocols as outlined by the Middle States Accreditation Process. This planning initiative began in March of 2015 and for the next few years, the district will continue to evaluate its success in accomplishing the goals established in the process. This is a self-assessment protocol that has culminated in the attainment of certification from the MSA.

Northern Burlington is also working hard to manage aging facilities. In March of 2018, a building referendum for approximately $\$ 39.7$ million was approved at the polls. The Board of Education is very appreciative of the support from the community and will now implement a spending plan that reflects the pending renovation and new construction projects outlined in the high school referendum. The FY' 20 spending plan maintains the maintenance for these facilities and considers the new revenues that will be available to complete the project.

More specifically, the comprehensive high school addition and renovation project has begun with the successful completion of the 300/400 hallway connection in the summer and fall of 2018. The major portion of the high school construction project began June 2019. Moreover, this project will include the additional work being competed as a result of the $\$ 1.3$ million county grant awarded to NB for enhanced school security. Architect and project managers are working hard to coordinate the project with school administrators to insure the safety of the students and the faculty during the project. It is anticipated that work will continue on campus through the summer of 2021.

The Board remains committed to continue its practice of presenting budgets within the tax levy caps. With a history of shortage in State Aid support that simply does not adequately fund this increase in the student population; the Board of Education continues to offer spending plans with modest increases in local property tax increases. Clearly, the increase in state aid for FY'19 had a significant impact on the district's need to tax the local communities to sustain essential programs. At the time of this writing, it's anticipated that this increase in funding will continue to bring NB state aid revenues for FY'20 closer to the level due the district as per the state aid formula.

Finally, the Board is planning to complete two facility projects that were not included in the March 2018 referendum. The first is to include two classrooms to the $300 \& 400$ hall connection outlined in the March 2018 referendum. The second is to construct a fitness center so that the two classrooms currently being used as a weight room can be repurposed into classrooms. The additional classrooms will allow the administration to schedule classes in these classrooms while renovations to existing classrooms is underway.

Academic priorities for FY'20 once again find focus in providing equity and equality for all students. The district has strong focus on providing advanced academic programs as well as support programs for at risk students. In September 2017 Northern Burlington introduced its first Air Force Junior ROTC program and the FY ' 20 spending plan supports the growth of this program by including the funding for one additional staff member to support the increased student enrollment in the program.

In addition, this budget considers the need to incrementally enhance school and campus safety and security. As previously mentioned, this spending plan does anticipate additional student enrollment. Subsequently, an increase in teaching staff and teacher aides will be necessary to meet the needs of our growing student population. Moreover, this budget does maintain the staffing of a school resource officer for the Middle School and a school resource officer for the High School. It should also be noted that the IPSC aid will once again be distributed to both the Agriscience program (approximately $25 \%$ ) and the general education programs (approximately $75 \%$ ) throughout the district.

Finally, the Board of Education continues to support the administration's efforts to decrease out of district special education placement costs and increase tuition revenue opportunities within the district. It should be noted that when this administration identifies the ability to service students 'in house' these placements are oftentimes challenged by the parents. As a result, increased legal fees are realized and ultimately, the legal decision most often does not support this effort. Instead, the district is forced to pay higher tuition rates and increase services beyond what the professionals in this district have determined to be quite appropriate for the needs of the child. Until this process is improved, the district's ability to better control these costs will not be realized.

## RAISING STANDARDS AND EXPANDING OPPORTUNITIES

The Board of Education once again is pleased to have developed a spending plan that will raise academic standards and expand opportunities for all students. To accomplish this, programs are continually assessed and curriculum revised.

Academic priorities include:
Data warehouse options are being explored to increase standards-based assessment options and to increase access to data analytics to enable teachers to individualize instruction.
Mathematics teachers focus deeply on the data now available from state assessments in order to identify both overall trends and drill down to individual student performance to inform instruction.
The number of students who accelerate in high school mathematics coursework continues to increase. The district supports sections for all students who qualify for advancement.
The development of a mathematics course for accelerated students in Grade 7 that includes both Grade 7 and 8 standards will ensure a more solid foundation for Algebra in Grade 8 for those students who are ready for advancement.
The full-year Algebra I support lab will be replaced with a semester Math Lab to provide a flexible intervention option for remediation.
The district supports qualified students' access to Gifted and Talented education by increasing the number of sections to meet requests.
In the English department, students will be permitted to take Yearbook for credit more than once. This will both expand enrollment and provide an avenue for increased participation of interested students.
The title of AP World History is being changed to AP World History: Modern, to remain consistent with the College Board offerings.
Counselors are expanding the use of AP Potential as provided by The College Board based on PSAT scores to increase students' access to high level coursework.

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The addition of AP Computer Science Principles will dually expand interest in computer science and provide an additional Advanced Placement course.
The implementation of level three of the Air Force Junior Reserve Officer Training Corps (AFJROTC) continues the avenue to develop students' understanding of aerospace science and develop leadership skills. In World Language, NB now participates in the State Seal of Biliteracy.
The Agriscience department seeks to expand our CTE program to include Greenhouse Operations \& Management.
A title change from Business Concepts \& Law to Business Concepts is proposed to encourage enrollment.
A district developed online version of Personal Economics and Career Planning will be offered for a second summer, increase avenues for students to obtain credit, and providing more flexibility in student's course scheduling.
The Art offerings in the Visual and Performing Art (VPA) department are being revised to merge existing courses called Sculpture and Ceramics into 3-Dimensional Art. Similarly, Advanced 3-Dimensional Art will replace Advanced Ceramics. These changes will permit a new course titled Digital Media without increasing staff.
The ongoing revision of locally designed benchmark assessments enables teachers in all departments to assess the essential skills and provide students with opportunities to demonstrate their understanding of critical content standards.
Instructional technologies such as chromebooks, specialized software such as BrainPop, Nearpod and EdPuzzle, and Google Apps for Education software are sustained and expanded. Teachers are supported in their implementation by peer coaches called Facilitators of Instructional Technology.

## BUILDING PROFESSIONALISM

Each summer the Central Administration coordinates and presents an "Administrative Retreat." This is a carefully crafted professional development program that is designed to build capacity in critical areas of the administrative team. The retreat focus for the summer of 2019 included a professional development day with Jake Miller. Jake is an authorized Google Apps for Education Trainer and successful motivational speaker, educator, and writer. He focuses on improving instructional strategies, technology integration, and curriculum integration.

It should also be noted that the Northern Burlington County Regional School District administrators and faculty are proud to implement its locally developed teacher assessment and principal assessment tools. Both tools have been approved by the Department of Education. Moreover, the central administration, after working with the Superintendent, has revised the administrative evaluation tool to reflect the more recent Professional Standards for Educational Leaders.

Northern Burlington County Regional District's locally developed teaching practice evaluation instrument was approved by the New Jersey Department of Education. Presently teachers and administrators are receiving training on the instrument and process.

## PROTECTING OUR INVESTMENTS (CAPITAL AND MAINTENANCE PROJECTS/CAPITAL RESERVE)

The school district passed a referendum on March 13, 2018 that will fund necessary high school facilities upgrades and renovations. The building project focuses on health, safety and security, core infrastructure, academics, and fiscal responsibility. It will improve the current school climate and bolster academic opportunities for students and staff members, as well as prepare for the future.

The successful bond referendum will connect the old junior high school building to the original high school building creating a closed campus, update 60 year old mechanical systems such as boilers, HVAC, electric, plumbing, etc., provide air conditioning throughout the entire school, replace sections of roofs on each school building and add nine additional classrooms. The first successful bid opening for the high school addition and alteration construction project was awarded on May 20, 2019. Construction started immediately following graduation in June 2019.

## Proudly serving the communities of <br> Chesterfield Township Mansfield Township North Hanover Township Springfield Township

With the passing of the March 2018 referendum, the Board, in its 2018-2019 budget, appropriated capital reserve funds to construct a fitness center and athletic trainer's office. The original "weight room" will be converted back into instructional space. This project will add two new classrooms to the high school facility and allow administrators to schedule class instruction in these areas while existing classrooms are being renovated. Due to bids exceeding the construction budget this project has yet to be awarded.

Through a comprehensive maintenance plan the district continues to service all major mechanical systems (time clock, bus lock rolling gate, elevators, air compressors, hot water heaters, hot water boiler heating system, fire suppression limited area sprinkler, kitchen fire suppression system, extinguishers, unit heaters and ventilator filter, cleaning and blower motor replacements, generator maintenance, gym equipment servicing and repair, gym floor refinishing, service of all grease traps and waste water holding tanks, concrete sidewalk replacement, parking lot paving and curb stop repairs and replacements. Also, NB traditionally adds additional emergency-generator lighting and emergency circuits to the grid. This summer the district is completing the construction of an asphalt cart path that connects the middle school and high school athletic fields.

Further, the school district will continue to replace metal halide light fixtures with LED fixtures. Each summer the building and grounds staff continues to paint areas that need restoring. This past summer NB painted all the gym lockers in the middle school using an electrostatic paint sprayer.

The strategic plan for the replacement of analog security cameras and expansion of digital security cameras continues to be supported through the use of federal impact aid funds. The school district will install close to 30 digital security cameras in the middle school; replacing old analog security cameras at the middle school that outlived their useful life.

Through the Burlington County Freeholders Safety and School Security grant program, Northern Burlington was awarded a $\$ 1,300,000$ grant to implement a program to upgrade the telephone system, two-way radio communications, access control systems, emergency strobe lights, add a visitor management system, add electronic door locks, and install protective window film.

The Board is very happy to have passed the March 13, 2018 special election and looks forward to improving the safety of the high school campus and updating the soon to be 60 -year-old high school building. For updates and news on the various capital projects/improvements of the high school please visit www.nbreferendum.com.

## PLANNING FOR THE FUTURE

This administration and Board of Education fully understands the dynamics of strategic thinking and have established a collaborative decision-making process that incorporates a deliberate approach to strategic planning initiatives. Resources are evaluated, needs assessed, and progress measured. Key decisions are examined in scenario-based discussions and final goals are established after consideration from all stakeholders.

This strategic thinking process is best demonstrated in the successful March $2018 \$ 39.7$ million High School renovation/addition referendum. For this to be successful, the Board and administration worked closely with the communities to develop and present a facilities plan that addressed the core needs of the district which included, academic, health and safety, and fiscal responsibility. This was a three-year effort that culminated in the success of the referendum.

During the 2019-2020 school year, the Board of Education and its administration will continue to strive for excellence through the maintenance of the strategic plan that will guide instruction, facilities, and technology decision-making for the next five years. This process has included the crossover of the district's strategic planning process from the accreditation for growth (AFG) model to the Excellence By Design (ExBD) model as well as a rethinking of technologies to improve instruction and a reimagining of facilities for the year 2020. The Board and its administration will also be managing the comprehensive addition/renovation project that is sure to challenge all planning skills.

## Proudly serving the communities of <br> Chesterfield Township Mansfield Township North Hanover Township Springfield Township

## INTERNAL ACCOUNTING CONTROLS

Management of the School District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the district are protected from loss, theft and misuse and to ensure that adequate accounting data are completed to allow for the preparation of financial statement in conformity with general accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be delivered; and (2) the valuation of costs and benefits require estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluations by the district management.

As part of the School District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

## BUDGETARY CONTROLS

In addition to internal accounting controls, the School District maintains budgetary controls. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referred in N.J.A.C. 6A:23. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the New Jersey Department of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or included as reappropriations of fund balance in the subsequent year.

## ACCOUNTING SYSTEM AND REPORTS

The School District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The School District's accounting system is organized on the basis of funds. The funds are explained in "Notes to Financial Statements", Note 1.

## FINANCIAL POLICIES

The intent of the School Board is to ensure that the School District manages its budget and finance in a fiscally prudent and responsible way by establishing financial policies for the Budget, Fund Balance and the maintenance of adequate reserves. The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when the liability is incurred. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues except for certain grant revenues, are recognized when susceptible to accrual that is when they become measurable and available. Property taxes, interest and certain General Fund revenues are the significant revenue sources considered susceptible to accrual.

## OTHER INFORMATION

## INDEPENDENT AUDIT

State statutes require an annual audit by independent certified public accountants. The accounting firm of Holman, Frenia \& Allison, P.C., Certified Public Accounts, was appointed by the Board of Education. In addition to meeting the requirements set forth in the State statutes, the audit was also designed to meet the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the basic financial statements and combining statements and related major fund supporting statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the Single Audit section of this report.

## AWARDS AND ACKNOWLEDGEMENTS

The Northern Burlington County Regional School District Board of Education has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting and internal fiscal controls are well effective and consistently implemented. The School District plans to continue its sound fiscal management practices to meet the challenges of the future. Correspondingly, we are pleased to report that the School District participates in the Association of School Business Officials International's (ASBO) program recognizing the Certificate of Excellence (COE) in Financial Reporting. For many years, the Association of School Business Officials has offered a Certificate of Excellence in Financial Reporting Program and this program has been the "gold standard" for school districts wanting to demonstrate superior accounting practices and reporting procedures to the communities they serve. Northern Burlington strives to achieve this honor.

We would like to express our appreciation to the members of the Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our business office staff.


James Sarruda, Ed.D. Superintendent of Schools


Richard Kaz, Jr.
School Business Administrator/ Board Secretary


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT COLUMBUS, NEW JERSEY <br> ROSTER OF OFFICIALS <br> JUNE 30, 2019 

Members of the Board of Education
Kevin Zimmer, President
Gerry Spence, Vice President
Megan Riffle
Marcial Mojena
Paul Narwid
Matthew Varava
Edmund Nowak
Angela Reading
MAJ Kimiko Hart, Joint Military Base Liason

## Other Officials

Dr. James Sarruda, Superintendent of Schools
Richard Kaz, School Business Administrator/Board Secretary
Amy Lerner, Treasurer of School Monies
Frank P. Cavallo Jr., Esq., Solicitor

## TERM EXPIRES

12/31/2019
12/31/2021
12/31/2019
12/31/2021
12/31/2021
12/31/2020
12/31/2019
12/31/2020

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NEW JERSEY <br> CONSULTANTS AND ADVISORS <br> JUNE 30, 2019 

## AUDITOR/AUDIT FIRM

Kevin Frenia, CPA, PSA
Holman Frenia Allison, P. C. Medford, New Jersey

ATTORNEY
Frank P Cavallo, Jr. , Esq. Parker McCay
Mount Laurel, New Jersey

## OFFICIAL DEPOSITORY

Republic Bank
Lumberton, New Jersey

## FINANCIAL SECTION

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# INDEPENDENT AUDITORS REPORT 

Honorable President and Members<br>of the Board of Education<br>Northern Burlington County Regional School District<br>County of Burlington<br>Columbus, NJ 08022

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Northern Burlington County Regional School District, County of Burlington, State of New Jersey, as of and for the fiscal year ended, June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States; and audit requirements as prescribed by the, Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Northern Burlington County Regional School District, County of Burlington, State of New Jersey, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the

## Other Matters

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, and the schedules related to accounting and reporting for pensions and other post employment benefits, as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School District's basic financial statements. The introductory section, combining statements and related major fund supporting statements and schedules, and statistical section are presented for purposes of additional analysis, as required by the Division of Administration and Finance, Department of Education, State of New Jersey, and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying combining statements and related major fund supporting statements and schedules, and the schedules of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying combining statements and related major fund supporting statements and schedules and schedules of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory section and statistical section listed in the table of contents have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 19, 2019 on our consideration of the School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the School District's internal control over financial reporting and compliance.


Medford, New Jersey
December 19, 2019

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## REQUIRED SUPPLEMENTARY INFORMATION - PART I

Management's Discussion and Analysis

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# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

The Discussion and Analysis (MD\&A) of Northern Burlington County Regional School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ended on June 30, 2019. The intent of this discussion and analysis is to look at the School District's financial performance as a whole. Readers should also review the basic financial statements and notes to the basic financial statements to enhance their understanding of the School District's financial performance. Certain comparative information between the current fiscal year (20182019) and the prior fiscal year (2017-2018) is required and is presented in the MD\&A.

## FINANCIAL HIGHLIGHTS

Key financial highlights for the 2019 fiscal year are as follows:
Northern Burlington formally reserved $\$ 1,766,674.92$ of unanticipated Federal Impact Aid and withdrew $\$ 2,367,492.04$ for spending bringing the total reserve to $\$ 8,133,745.74$ at fiscal year-end.

Northern Burlington formally transferred $\$ 750,000$ by Board Resolution and additional $\$ 29,218.71$ in interest into a capital reserve account to fund future capital projects bringing the total balance in the capital reserve to $\$ 4,084,167.92$ at fiscal year-end.

The overall general fund balance (budgetary basis) increased $\$ 2,436,140.65$ from the prior fiscal year to $\$ 18,366,450.86$ at June 30, 2019.

At the conclusion of the fiscal year, the School District's Unassigned General Fund balance (budgetary basis) was $\$ 2,289,423.16$. Chapter 73, Public Law of 2004 ("S1701") limits the amount of unassigned fund balance to $2 \%$ of the adjusted general fund expenditures plus certain allowable adjustments. Total general fund expenditures were $\$ 36,009,308.20$ (less on-behalf TPAF and capital lease expenditures) and the allowable adjustments totaled $\$ 1,320,182$.

The amount of unassigned general fund balance in the School District's general fund on a GAAP basis was $\$ 1,012,454.16$. The difference between the budgetary basis and the GAAP basis is the final two State aid payments in the amount of $\$ 1,276,969$ which was recognized as revenue on a budgetary basis but not on a GAAP basis.

The School District's Transportation Program and Food Service Fund each increased their net position in the amount of $\$ 63,118.40$ and $\$ 35,023.85$ respectively.

## Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Northern Burlington County Regional School District as a financial whole, an entire operating entity. Required supplementary information and other supplementary information proceed to provide an increasingly detailed look at specific financial activities.

The focus of governmental accounting differs from that of business enterprises. In government, the financial statement user is concerned with determining accountability for funds, evaluating operating results, and assessing of service that can be provided by the governmental along with its ability to meet

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## Using this Comprehensive Annual Financial Report (CAFR) (continued)

obligations as they become due. In comparison, the primary emphasis in the private sector from both an operational and reporting perspective is on the maximization of profits.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School District, presenting both an aggregate view of the School District's finances and a longerterm view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term, as well as what remains for future spending. In the case of Northern Burlington County Regional School District, the general fund is by far the most significant fund.

## Reporting the School District as a Whole

## Statement of Net Position and the Statement of Activities

This document contains the large number of funds used by the School District to provide programs and activities. The view of the School District as a whole looks at all financial transactions and asks the question, "How did we do financially during 2019?" The Statement of Net Position and the Statement of Activities help answer this question. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by most private-sector companies. These bases of accounting takes into account all of the current year's revenues and expenditures, regardless of when cash is received or paid.

These two statements report the School District's net position and changes in net position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has improved or diminished. The causes of this change may be the result of many factors, some financial, and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and others.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- Governmental Activities - All of the School District's programs and services are reported here including, but not limited to, instruction, support services, operation and maintenance of plant facilities and pupil transportation.
- Business-Type Activities - This service is provided on a charge for goods or services basis in order to recover all the expenses of the goods or services provided. The Food Service, Regional Transportation Program, Adult School and Technology enterprise funds are reported as business activities.


## Reporting the School District's Most Significant Funds

## Fund Financial Statements

Fund financial reports provide detailed information about the School District's major funds. The School District uses many funds to account for a multitude of financial transactions. The School District's major

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

# MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED) 

## Fund Financial Statements (continued)

governmental funds are the General Fund, Special Revenue Fund, Capital Project Fund, and Debt Service Fund.

## Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental funds information help the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

## Proprietary Funds

The School District maintains four proprietary fund types, enterprise funds. The enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the School District is that the costs of providing goods or services be financed through user charges. The food services enterprise fund provides for the operation of food services in the School District's middle and high schools. The transportation services enterprise fund provides for the operation of a transportation system that provides transportation services to three school districts within the regional system. Likewise, the technology fund provides for shared technology services such as computer technicians and Internet access to three school districts within the regional system. The adult school provides educational programs to adults. The proprietary funds have been included within the business-type activities in the government-wide financial statements.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government entity. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the School District's own programs.

The School District uses trust and agency funds to account for resources held for payroll transactions, student activities, retirement trust, and unemployment trust fund.

## Notes to the Financial Statements

The notes provide additional information that is essential for a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found after the fund financial statements in this report.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the school district as a whole (governmental and business-type activities). Net position may serve over time as a useful indicator of a government's financial position.

The School District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt and other long term liabilities, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net position for fiscal year 2019 compared to fiscal year 2018 .

|  | Table 1 Summary Net Position |  |  |  | Business-Type Activities |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Governmental Activities |  |  |  |  |  |  |  |
|  | $\begin{gathered} \hline \text { June } 30, \\ \quad 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ | Increase/ (Decrease) | Percentage Change | $\begin{gathered} \hline \text { June } 30, \\ 2019 \\ \hline \end{gathered}$ | $\begin{gathered} \text { June 30, } \\ 2018 \\ \hline \end{gathered}$ | Increase/ (Decrease) | Percentage <br> Change |
| Current \& Other Assets | 55,694,338.43 | 15,817,761.41 | 39,876,577.02 | 252.1\% | 725,550.59 | 542,632.32 | 182,918.27 | 33.7\% |
| Capital Assets, Net | 35,909,278.70 | 34,165,798.97 | 1,743,479.73 | 5.1\% | 85,297.47 | 104,677.70 | $(19,380.23)$ | -18.5\% |
| Total Assets | 91,603,617.13 | 49,983,560.38 | 41,620,056.75 | 83.3\% | 810,848.06 | 647,310.02 | 163,538.04 | 25.3\% |
| Deferred Outflow of Resources | 3,064,410.82 | 4,291,815.80 | $(1,227,404.98)$ | -28.6\% | - | - | - | 0.0\% |
| Current and other Liabilities | 1,917,382.74 | 799,100.22 | 1,118,282.52 | 139.9\% | 3,279.50 | 2,566.58 | 712.92 | 27.8\% |
| Noncurrent Liabilities | 65,673,448.48 | 28,902,880.49 | 36,770,567.99 | 127.2\% | - | - | - | 0.0\% |
| Total Liabilities | 67,590,831.22 | 29,701,980.71 | 37,888,850.51 | 127.6\% | 3,279.50 | 2,566.58 | 712.92 | 27.8\% |
| Deferred Inflow of Resources | 3,974,110.00 | 2,916,961.00 | 1,057,149.00 | 36.2\% | - | - | - | 0.0\% |
| Net Position: |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | $(15,400,464.97)$ | 21,281,360.28 | $(36,681,825.25)$ | -172.4\% | 85,297.47 | 104,677.70 | $(19,380.23)$ | -18.5\% |
| Restricted | 14,502,219.80 | 3,093,040.23 | 11,409,179.57 | 368.9\% | - | - | - | 0.0\% |
| Unrestricted (Deficit) | 24,001,331.37 | $(2,717,966.04)$ | 26,719,297.41 | -983.1\% | 722,271.09 | 540,065.74 | 182,205.35 | 33.7\% |
| Total Net Position | 23,103,086.20 | 21,656,434.47 | 1,446,651.73 | 6.7\% | 807,568.56 | 644,743.44 | 162,825.12 | 25.3\% |

The School District's net position in Governmental Activities was $\$ 23,103,086.20$ on June 30, 2019. This was an increase of $\$ 1,446,651.73$ or $6.7 \%$ from the prior year. Below are explanations for the large fluctuations from prior to current year:

- The School District's largest component of net position in Governmental Activities is the ( $\$ 15,400,464.97$ ) of net investment in capital assets. The decrease of $(172.4 \%)$ is primarily due to the bond issuance in the amount of $\$ 39,760,000$. The increase in current \& other assets of $\$ 39,876,577.02$ or $252.1 \%$ and increase in noncurrent liabilities of $\$ 36,770,567.99$ or $127.2 \%$ is primarily due to the net increase of $\$ 39,760,000$ in general obligation bonds.
- Deferred outflows of resources decreased by ( $\$ 1,227,404.98$ ) or ( $28.6 \%$ ) and deferred inflows of resources increased by $\$ 1,057,149$ or $36.2 \%$ primarily due to pensions related to GASB 68.


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## The School District as a Whole (continued)

The School District's net position in Business-Type Activities was $\$ 807,568.56$ on June 30, 2019. This was an increase of $\$ 162,825.12$ or $25.3 \%$ from the prior year. Below are explanations for the large fluctuations from prior to current year:

- The School District's largest component of net position in Business-Type Activities is the $\$ 85,297.47$ of net investment in capital assets, which comprise of the portion of capital assets not yet fully depreciated at June 30, 2019.

Table 2 provides a summary of the School District's changes in net position for fiscal year 2019 compared to fiscal year 2018.


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## The School District as a Whole (continued)

Below are explanations for the large fluctuations in Governmental Activities from prior to current year:

- The School District's special education instruction increased by $\$ 245,789.90$ or $8.2 \%$ from the prior fiscal year. The primary reason for the increase is due to the always increasing TPAF salaries and wages, health benefit costs, and on-behalf benefits for teachers.
- The School District's student and instruction related services increased by $\$ 1,136,645.24$ or $16.2 \%$ from the prior fiscal year. The primary reason for the increase was due to the increase of salaries and additional professional services related to social worker services.
- The School District's tuition decreased $\$ 285,266.30$ or ( $10.7 \%$ ) from the prior fiscal year. The primary reason was due to the decrease in student enrollments from the prior fiscal year.
- Interest and other charges increased by $\$ 892,505.45$ or $127.31 \%$ from the prior fiscal year due to the issuance of new general obligation bonds of $\$ 39,760,000$.


## Financial Analysis of the Government's Funds

All governmental funds (i.e., general fund, special revenue fund, capital project fund and debt service fund) are accounted for using the modified accrual basis of accounting. Total revenues amounted to $\$ 45,281,267.49$ and expenditures were $\$ 45,584,944.89$. The net change in fund balance for the year was an increase of $\$ 39,688,966.58$. As demonstrated by the various statements and schedules included in the financial section of this report, the School District continues to meet its responsibility for sound financial management.

Table 3 provides a summary of the governmental funds revenues for fiscal year 2019 compared to fiscal year 2018 .

Table 3
Summary of Governmental Funds Revenues

|  | June 30, 2019 | June 30, 2018 | Increase/ <br> (Decrease) | Percentage Change |
| :---: | :---: | :---: | :---: | :---: |
| Local sources: |  |  |  |  |
| Local Tax Levy | 21,765,975.00 | 21,868,631.00 | $(102,656.00)$ | -0.5\% |
| Tuition | 262,957.52 | 95,617.73 | 167,339.79 | 175.0\% |
| Transportation | 160,364.94 | 124,653.37 | 35,711.57 | 28.6\% |
| Miscellaneous | 941,365.48 | 271,761.25 | 669,604.23 | 246.4\% |
| Federal Sources | 3,729,801.36 | 3,045,750.43 | 684,050.93 | 22.5\% |
| State Sources | 18,420,803.19 | 17,105,437.38 | 1,315,365.81 | 7.7\% |
| Total Revenues | 45,281,267.49 | 42,511,851.16 | 2,769,416.33 | 6.5\% |

Revenues increased by $\$ 2,769,416.33$ or $6.5 \%$ over the prior year. Below are explanations for the large fluctuations from prior to current year:

- The tax levy decrease $\$ 102,656$ or $(0.5 \%)$ from the prior year was based on the tax rates struck by the townships.


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 (UNAUDITED)

## Financial Analysis of the Government's Funds (continued)

- The increase in tuition of $\$ 167,339.79$ or $175.0 \%$ from the prior fiscal year is related to eight more students received by the District during fiscal year 2019.

Table 4 is summary of governmental fund expenditures for fiscal year 2019 compared to fiscal year 2018.
Table 4
Summary of Governmental Funds Expenditures

|  | June 30, $\underline{2019}$ | $\begin{gathered} \text { June } 30, \\ \underline{2018} \end{gathered}$ | Increase/ <br> (Decrease) | Percentage <br> Change |
| :---: | :---: | :---: | :---: | :---: |
| Instruction: |  |  |  |  |
| Regular Instruction | 10,691,452.67 | 10,381,365.75 | 310,086.92 | 2.99\% |
| Special Education Instruction | 1,995,100.67 | 1,946,846.17 | 48,254.50 | 2.48\% |
| Other Instruction | 1,767,284.15 | 1,771,201.54 | $(3,917.39)$ | -0.22\% |
| Support Services and Undistributed |  |  |  |  |
| Costs: |  |  |  |  |
| Tuition | 1,472,030.64 | 1,740,053.70 | $(268,023.06)$ | -15.40\% |
| Attendance \& Social Work Services | 259,809.05 | 255,068.41 | 4,740.64 | 1.86\% |
| Health Services | 487,941.98 | 438,524.27 | 49,417.71 | 11.27\% |
| Student \& Instruction Related Services | 4,287,716.47 | 3,884,133.80 | 403,582.67 | 10.39\% |
| General Administrative | 512,138.36 | 701,769.82 | $(189,631.46)$ | -27.02\% |
| School Administrative Services | 1,238,442.92 | 1,200,755.34 | 37,687.58 | 3.14\% |
| Central Services | 513,715.93 | 504,281.01 | 9,434.92 | 1.87\% |
| Administrative Info. Technology | 62,159.26 | 60,877.77 | 1,281.49 | 2.11\% |
| Plant Operations and Maintenance | 3,001,722.99 | 3,086,209.31 | $(84,486.32)$ | -2.74\% |
| Pupil Transportation | 2,276,663.82 | 2,388,430.82 | (111,767.00) | -4.68\% |
| Employee Benefits | 6,899,997.14 | 6,535,778.40 | 364,218.74 | 5.57\% |
| On Behalf TPAF Pension and Social |  |  |  |  |
| Security Contributions | 4,700,417.39 | 4,116,038.00 | 584,379.39 | 14.20\% |
| Capital Outlay | 3,497,252.96 | 1,575,082.85 | 1,922,170.11 | 122.04\% |
| Debt Service: |  |  |  |  |
| Principal | 1,374,897.99 | 1,403,766.62 | $(28,868.63)$ | -2.06\% |
| Interest \& Other Charges | 546,200.50 | 626,616.13 | (80,415.63) | -12.83\% |
| Total Expenditures | 45,584,944.89 | 42,616,799.71 | 2,968,145.18 | 6.96\% |

Governmental fund expenditures increased $\$ 2,968,145.18$ or $6.96 \%$ over the prior year. Below are explanations for the large fluctuations from prior to current year:

- Regular instruction increased by $\$ 310,086.92$ or $2.99 \%$ from the prior fiscal year is due to the increase of salaries in the current year.
- Student \& instruction related services increased by $\$ 403,582.67$ or $10.39 \%$ from the prior fiscal year is due to increase in salaries and additional professional services related to social worker services.


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## Financial Analysis of the Government's Funds (continued)

- Capital outlay increased by $\$ 1,922,170.11$ or $122.04 \%$ from the prior fiscal year is primarily due to the School District upgrading its infrastructure by rewiring the entire school district with fiber optic cable and related network equipment.


## General Fund Budgeting Highlights

Final budgeted revenues was $\$ 35,991,201$, which was equal to the original budget. Excluding nonbudgeted revenues, the School District's actual revenues exceeded estimated revenues by \$7,318,136.87.

Final budgeted appropriations was $\$ 43,390,443.25$, which was an increase of $\$ 2,635,606$ from the original budget. The increase is primarily due to prior year reserve for encumbrances, which increase budget appropriations in the subsequent fiscal year's budget. Excluding nonbudgeted revenues, the School District's budget appropriations exceeded actual expenditures by $\$ 7,151,135.44$.

As previously mentioned, the School District's general fund budgetary basis fund balance (Exhibit C-1) was $\$ 19,643,419.86$ at June 30, 2019, an increase of $\$ 2,474,870.65$ from the prior year.

## Proprietary Funds

Table 5 is summary of combined proprietary fund revenues and expenses for fiscal year 2019 compared to fiscal year 2018 .

Table 5
Summary of Properietary Funds Revenues and Expenses

|  |  | $\begin{gathered} \text { June 30, } \\ \underline{2019} \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ \underline{2018} \end{gathered}$ | Increase/ (Decrease) |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues: |  |  |  |  |  |  |  |
| Charges for service: |  |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 325,792.73 | \$ | 279,302.66 | \$ | 46,490.07 | 16.65\% |
| Daily Sales - Nonreimbursable Programs |  | 342,055.98 |  | 387,826.81 |  | $(45,770.83)$ | -11.80\% |
| Transportation Fees |  | 778,761.74 |  | 743,737.15 |  | 35,024.59 | 4.71\% |
| Other Fees |  | 459,943.56 |  | 413,356.56 |  | 46,587.00 | 11.27\% |
| Total Operating Revenues |  | 1,906,554.01 |  | 1,824,223.18 |  | 82,330.83 | 4.51\% |
| Operating Expenses |  | 1,951,764.78 |  | 1,896,106.90 |  | 55,657.88 | 2.94\% |
| Operating Income/(Loss) |  | $(45,210.77)$ |  | $(71,883.72)$ |  | 26,672.95 | -37.11\% |
| Nonoperating Revenues/(Expenses) |  | 208,035.89 |  | 185,600.16 |  | 22,435.73 | 12.09\% |
| Change in Net Position |  | 162,825.12 |  | 113,716.44 |  | 49,108.68 | 43.19\% |
| Net Position - Beginning |  | 644,743.44 |  | 531,027.00 |  | 113,716.44 | 21.41\% |
| Net Position - Ending | \$ | 807,568.56 | \$ | 644,743.44 | \$ | 162,825.12 | 25.25\% |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## Proprietary Funds (continued)

The School District's proprietary funds provide the same type of information found in the governmentwide financial statements, but in more detail.

The Food Service Enterprise Fund's net position increased by $\$ 35,023.85$ to $\$ 347,411.47$ in fiscal year 2019. In fiscal year 2018, the net position of the food service fund increased by $\$ 76,709.62$ to $\$ 312,387.62$. The food services program continues to be self-sustaining.

The Regional Transportation Enterprise Fund's net position increased by $\$ 63,118.40$ to $\$ 203,620.86$. In fiscal year 2018, the net position of the transportation service fund decreased by $(\$ 61,498.46)$ to \$140,502.46.

The Adult School Fund's net position increased by $\$ 20,621.23$ to $\$ 182,010.86$. In fiscal year 2018, the net position of the Adult School Fund decreased by $(\$ 15,702.37)$ to $\$ 161,389.63$.

The Technology Fund's net position increased by $\$ 44,061.64$ to $\$ 74,525.37$. In fiscal year 2018, the Technology Fund's net position decreased by $(\$ 8,789.27)$ to $\$ 30,463.73$.

## Capital Assets

The School District's capital assets for its governmental and business-type activities as of June 30, 2019 and 2018 , totaled $\$ 35,994,576.17$ and $\$ 34,270,476.67$ (net of accumulated depreciation), respectively. This investment in capital assets includes land, land improvements, buildings and improvements and equipment. Overall, the capital assets increased by $\$ 1,724,099.50$ or $5.0 \%$ from fiscal year 2018 to fiscal year 2019. The primary reason for the increase is due to the construction in progress addition of $\$ 2,845,611.41$ for various capital improvements including the construction of and renovations to the School District's High School complex parking facilities. Table 6 shows combining 2019 balances compared to 2018.

| Capital Assest (Net of Depreciatior | $\begin{gathered} \text { June } 30, \\ \underline{2019} \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ \underline{2018} \end{gathered}$ |  | Increase/ (Decrease) | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land | \$ 640,900.00 | \$ | 640,900.00 | \$ | - | 0.0\% |
| Construction in Progress | 3,908,131.41 |  | 1,062,520.00 |  | 2,845,611.41 | 267.8\% |
| Land Improvements | 3,666,244.35 |  | 4,016,432.73 |  | $(350,188.38)$ | -8.7\% |
| Building and Improvements | 26,072,733.19 |  | 26,928,137.68 |  | $(855,404.49)$ | -3.2\% |
| Equipment | 1,706,567.22 |  | 1,622,486.26 |  | 84,080.96 | 5.2\% |
|  | \$ 35,994,576.17 | \$ | 34,270,476.67 | \$ | 1,724,099.50 | 5.0\% |

Combined depreciation expense for the year was $\$ 1,614,460.23$. Additional information on the School District's capital assets can be found in the notes to the basic financial statements (Note 5) of this report.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## Debt Administration

At the end of the current fiscal year, the School District had total bonded debt outstanding of \$49,365,000 which is an increase of $\$ 38,820,000$ from the prior year. Additional information on the

## Debt Administration (continued)

School District's long-term obligations can be found in the notes to the basic financial statements (Note 7) of this report.

The other largest component of the School District's long-term debt is the net pension liability related to PERS. During fiscal year 2019 the net pension liability decreased $\$ 2,255,869$ to $\$ 9,673,872$. The $\$ 9,673,872$ is the net pension liability as of the June 30, 2019 measurement date. More information on Pensions can be found in Note 8 of this report.

For fiscal year ended June 30, 2019, the School District's overall legal debt limit was $\$ 97,843,719$. The School District's net debt applicable to the limit was $\$ 49,365,000$ or $50.45 \%$ of the debt limit. More information can be found in the Statistical Section of this report (J-13).

## For the Future

The Northern Burlington County Regional School District's Board of Education and its administration continue to implement financial strategies that establish and maintain a responsible fiscal position. Together, the Board of Education and its administration have developed a spending plan as outlined in the approved 2019-2020 budget that will not only support the continued success and growth of all the academic programs, but also provide for the necessary resources to raise student performance standards and insure the continued success of all students.

Historically, the financial trends in New Jersey have resulted in the Northern Burlington County Regional School District experiencing state aid totals that are not reflective of the district's enrollment increases. This has resulted in difficult economic times since the primary sources of public school funding is state aid and property tax revenue. Over the years, significant cuts in state funding and/or restrictions on the growth rate of the local property tax levy have significantly restricted the necessary revenues and subsequently the growth of school programs. Although the School District did receive an adjustment to the state aid totals for FY' 18 , the adjustment is significantly below the totals necessary to recover all the lost aid over the last fifteen (15) years. This continued shortfall in funding will continue to result in significant constraints on the School District's programs and services. The Board of Education and this administration will stand ready to manage any new funding formula being considered with the hopes that the formula will be implemented and the traditional approach of 'funding freezes' will no longer be implemented.

The Board of Education has a long history of effectively implementing the practice of shared services or purchasing cooperatives in an effort to efficiently manage the limited revenues and reduce expenses. For example, the business of the School District demonstrates significant gains in a wide variety of shared services which include the sharing of services with Northern's constituent elementary school districts in the area of busing, transportation routing, fuel, instructional assistants and technology services including E-rate services. Furthermore, Northern continues to participate in reverse energy auctions to procure competitive natural gas and electric supply pricing. The School District belongs to a handful of

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> COLUMBUS, NJ 

## MANAGEMENT'S DISCUSSION AND ANALYSIS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2019 <br> (UNAUDITED)

## For the Future (continued)

purchasing cooperatives recognizing efficiency and cost savings on technology, paper, office supplies, capital assets and equipment. Further, the School District is self-insured through a Joint Insurance Fund for workers' compensation insurance, legal liability insurance, property and auto insurance. For Fiscal Year 2019, the School District renewed its' shared services agreement with the Mansfield Township Police Department for vehicle maintenance of their police vehicles. Further, the School District maintains its shared service agreements with Hainesport Township Elementary School District for Technology services.

In this past year, the School District upgraded its infrastructure by rewiring the entire school district with 10 Gbps fiber optic cable and installing compatible network equipment. As part of the Burlington County Freeholders School Safety Program Grant award, the School District has implemented a program to upgrade the telephone system, two-way radio communications, access control systems, emergency strobe lights, add a visitor management system, add electronic door locks, and install protective window film.

While it appears the Fiscal Year 2020 budget cannot afford any capital improvements, the Board of Education is desirous of converting all the lighting through the school district to LED. Further, the School District finished a three-year upgrade to the digital security cameras in the middle school.

With the approval of a $\$ 39.76$ million special referendum, the Northern Burlington Board of Education has started to address the critical facility needs of the 60 -year-old high school. The Board of Education has moved forward with $\$ 39.76$ million project that will provide renovations to the core facilities including HVAC, electrical, and roofing upgrades. New instructional spaces will include a media center and an expanded cafeteria. In addition, renovated applied technology labs, science labs, and agriscience classrooms will complete the project.

## Requests for Information

This financial report is designed to provide a general overview of the Northern Burlington County Regional School District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Business Administrator/Board Secretary at the Northern Burlington County Regional High School, located at 160 Mansfield East, Columbus, New Jersey 08022.

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## BASIC FINANCIAL STATEMENTS

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A. Government-Wide Financial Statements

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT STATEMENT OF NET POSITION <br> JUNE 30, 2019

|  | GOVERNMENTAL ACTIVITIES |  | BUSINESS-TYPE ACTIVITIES |  | TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 53,717,470.62 | \$ | 651,802.69 | \$ | 54,369,273.31 |
| Receivables, Net (Note 4) |  | 680,877.27 |  | 60,554.81 |  | 741,432.08 |
| Inventory |  | - |  | 13,193.09 |  | 13,193.09 |
| Restricted Cash \& Cash Equivalents |  | 1,295,990.54 |  | - |  | 1,295,990.54 |
| Capital Assets, Net (Note 5) |  |  |  |  |  |  |
| Non-Depreciable |  | 4,549,031.41 |  | - |  | 4,549,031.41 |
| Depreciable |  | 31,360,247.29 |  | 85,297.47 |  | 31,445,544.76 |
| Total Assets |  | 91,603,617.13 |  | 810,848.06 |  | 92,414,465.19 |
| DEFERRED OUTFLOWS OF RESOURCES: |  |  |  |  |  |  |
| Related to Pensions (Note 8) |  | 2,860,495.00 |  | - |  | 2,860,495.00 |
| Related to Loss on Debt Refunding |  | 203,915.82 |  | - |  | 203,915.82 |
| Total Deferred Outflow of Resources |  | 3,064,410.82 |  | - |  | 3,064,410.82 |
| LIABILITIES: |  |  |  |  |  |  |
| Accounts Payable |  | 341,121.37 |  | 712.92 |  | 341,834.29 |
| Due to Other Governments |  | 475,115.00 |  | - |  | 475,115.00 |
| Unearned Revenue |  | 10,174.21 |  | 2,566.58 |  | 12,740.79 |
| Accrued Interest |  | 1,090,972.16 |  | - |  | 1,090,972.16 |
| Noncurrent Liabilities (Note 7): |  |  |  |  |  |  |
| Due Within One Year |  | 1,634,173.51 |  | - |  | 1,634,173.51 |
| Due in More Than One Year |  | 64,039,274.97 |  | - |  | 64,039,274.97 |
| Total Liabilities |  | 67,590,831.22 |  | 3,279.50 |  | 67,594,110.72 |
| DEFERRED INFLOWS OF RESOURCES: |  |  |  |  |  |  |
| Related to Pensions (Note 8) |  | 3,974,110.00 |  | - |  | 3,974,110.00 |
| Total Deferred Inflow of Resources |  | 3,974,110.00 |  | - |  | 3,974,110.00 |
| NET POSITION: |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | $(15,400,464.97)$ |  | 85,297.47 |  | $(15,315,167.50)$ |
| Restricted for: |  |  |  |  |  |  |
| Capital Projects |  | 14,030,909.02 |  | - |  | 14,030,909.02 |
| Debt Service |  | 167,158.64 |  | - |  | 167,158.64 |
| Excess Surplus |  | 304,152.14 |  | - |  | 304,152.14 |
| Unrestricted (Deficit) |  | 24,001,331.37 |  | 722,271.09 |  | 24,723,602.46 |
| Total Net Position | \$ | 23,103,086.20 | \$ | 807,568.56 | \$ | 23,910,654.76 |

FUNCTIONS/PROGRAMS
Governmental Activities:
Instruction:
Regular Instruction
Special Education
Other Instruction
Other Instruction
Support Services:
Total Governmental Activities
$3,813,659.69$
$605,106.30$
,
446,461
\%
PROGRAM REVENUES
NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION
total
 $(1,593,377.09)$
$(38,150,945.52)$
 $\sim \circ$
$\infty$
o.
in
in
mi




SZ゙L6S'L6S'6E - SZ゙L6S'L6S‘6E

| $1,446,651.73$ | $162,825.12$ | $1,609,476.85$ |
| ---: | ---: | ---: |
| $21,656,434.47$ | $644,743.44$ | $22,301,177.91$ |

## 


$47,800,853.74$

, , . .


[^0]Total Business-Type Activities Total Primary Government
Business-Type Activities:
Tuition
Student \& Instruction Related Services
General Administrative General Administrative
School Administrative Central Services Administrative Info. Technology
Plant Operations \& Maintenance
Transil Transportation to Charter Schools Interest \& Other Charges Food Service
Regional Transportation Regional Transportation
Adult School
Technology

## B. Fund Financial Statements

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Governmental Funds

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> GOVERNMENTAL FUNDS <br> BALANCE SHEET <br> JUNE 30, 2019

|  | MAJOR FUNDS |  |  |  |  |  |  | TOTAL <br> GOVERNMENTAL <br> FUNDS |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL FUND | $\begin{gathered} \hline \text { SPECIAL } \\ \text { REVENUE } \\ \text { FUND } \\ \hline \end{gathered}$ |  | $\begin{gathered} \hline \text { CAPITAL } \\ \text { PROJECTS } \\ \text { FUND } \\ \hline \end{gathered}$ |  | DEBTSERVICEFUND |  |  |  |
| ASSETS |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ 15,872,331.83 | \$ | - | \$ | 38,079,556.02 | \$ | 0.85 | \$ | 53,951,888.70 |
| Receivables, Net: |  |  |  |  |  |  |  |  |  |
| Interfund Receivable | 1,102,964.88 |  | - |  | - |  | 167,157.79 |  | 1,270,122.67 |
| Due from Other Governments: |  |  |  |  |  |  |  |  |  |
| Federal | - |  | 29,674.60 |  | - |  | - |  | 29,674.60 |
| State | 293,148.02 |  | - |  | - |  | - |  | 293,148.02 |
| Other | 51,347.95 |  | - |  | - |  | - |  | 51,347.95 |
| Other Accounts Receivable | 1,305.00 |  | 305,401.70 |  | - |  | - |  | 306,706.70 |
| Other Current Assets | - |  | - |  | - |  | - |  | - |
| Restricted Cash \& Cash Equivalents | 1,295,990.54 |  | - |  | - |  | - |  | 1,295,990.54 |
| Total Assets | $\underline{\text { \$ 18,617,088.22 }}$ | \$ | 335,076.30 | \$ | 38,079,556.02 | \$ | 167,158.64 | \$ | 57,198,879.18 |

## LIABILITIES \& FUND BALANCES

Liabilities:
Cash Deficit
Accounts Payable
Interfund Payable
Unearned Revenue

Total Liabilities

| \$ | - | \$ | 234,418.08 | \$ | - | \$ | - | \$ | 234,418.08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 250,637.36 |  | 90,484.01 |  | - |  | - |  | 341,121.37 |
|  | - |  | - |  | 1,270,122.67 |  | - |  | 1,270,122.67 |
|  | - |  | 10,174.21 |  | - |  | - |  | 10,174.21 |
|  | 250,637.36 |  | 335,076.30 |  | 1,270,122.67 |  | - |  | 1,855,836.33 |

Fund Balances:
Restricted for:
Capit

| $4,084,167.92$ | - | - | - | $4,084,167.92$ |
| :---: | :---: | :---: | :---: | ---: |
| $304,152.14$ | - | - | - | $304,152.14$ |
| - | - | $9,946,741.10$ | - | $9,946,741.10$ |
| - | - | - | $167,158.64$ | $167,158.64$ |
| $8,133,745.74$ | - | - | - | $8,133,745.74$ |
|  |  |  |  |  |
| $1,594,254.00$ | - | - | - | $1,594,254.00$ |
| $3,237,676.90$ | - | - | - | $30,100,369.15$ |
| $1,012,454.16$ |  |  |  | - |
|  |  |  |  |  |
| $18,366,450.86$ |  |  |  |  |

\$ 18,617,088.22 \$ $335,076.30 \quad \$ \quad 38,079,556.02 \quad \$ \quad 167,158.64$

| Capital Reserve | 4,084,167.92 |  | - |  | - |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Excess Surplus | 304,152.14 |  | - |  | - |  | - |
| Capital Projects | - |  | - |  | 9,946,741.10 |  | - |
| Debt Service | - |  | - |  | - |  | 167,158.64 |
| Committed to: |  |  |  |  |  |  |  |
| Reserve for Impact Aid | 8,133,745.74 |  | - |  | - |  | - |
| Assigned to: |  |  |  |  |  |  |  |
| Designated for |  |  |  |  |  |  |  |
| Subsequent Year | 1,594,254.00 |  | - |  | - |  | - |
| Other Purposes | 3,237,676.90 |  | - |  | 26,862,692.25 |  | - |
| Unassigned | 1,012,454.16 |  | - |  | - |  | - |
| Total Fund Balances | 18,366,450.86 |  | - |  | 36,809,433.35 |  | 167,158.64 |
| Total Liabilities \& Fund Balances | \$ 18,617,088.22 | \$ | 335,076.30 | \$ | 38,079,556.02 | \$ | 167,158.64 |

Amounts reported for governmental activities in the statement of net position (A-1) are different because:
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is $\$ 61,910,112.81$ and the accumulated depreciation is $\$ 26,000,834.11$.

35,909,278.70
Deferred outflows and inflows of resources related to pensions and deferred charges or credits on debt refunding are applicable to future reporting periods and therefore are not reported in the funds.

| Deferred Outflows Related to Pensions | $2,860,495.00$ |
| :--- | :---: |
| Deferred Inflows Related to Pensions | $(3,974,110.00)$ |
| Deferred Outflow Related to the Loss on Bond Refunding of Debt | $203,915.82$ |

Accrued interest on long-term debt is not due and payable in the current period and therefore is not reported as a liability in the funds.
(1,090,972.16)
Accrued pension contributions for the June 30, 2019 plan year are not paid with current economic resources and are therefore not reported as a liability in the funds, but are included in due to other governments in the government-wide statement of net position.
$(475,115.00)$
Long-term liabilities, including net pension liability an bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.

|  | $(65,673,448.48)$ |
| :--- | :--- |
| $\$$ | $23,103,086.73$ |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> GOVERNMENTAL FUNDS <br> <br> STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES <br> <br> STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES <br> YEAR ENDED JUNE 30, 2019 

|  | MAJOR FUNDS |  |  |  |  |  |  |  | $\begin{gathered} \text { TOTAL } \\ \text { GOVERNMENTAL } \\ \text { FUNDS } \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GENERAL FUND |  | SPECIAL REVENUE FUND |  | CAPITAL PROJECTS FUND |  | DEBTSERVICEFUND |  |  |  |
| Revenues: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 20,973,115.00 | \$ | - | \$ | - | \$ | 792,860.00 | \$ | 21,765,975.00 |
| Tuition Charges |  | 262,957.52 |  | - |  | - |  | - |  | 262,957.52 |
| Transportation Charges |  | 160,364.94 |  | - |  | - |  | - |  | 160,364.94 |
| Miscellaneous |  | 459,357.84 |  | 314,849.85 |  | - |  | 167,157.79 |  | 941,365.48 |
| Total Local Sources |  | 21,855,795.30 |  | 314,849.85 |  | - |  | 960,017.79 |  | 23,130,662.94 |
| State Sources |  | 18,351,633.39 |  | 15,143.80 |  | - |  | 54,026.00 |  | 18,420,803.19 |
| Federal Sources |  | 3,063,179.18 |  | 666,622.18 |  | - |  | - |  | 3,729,801.36 |
| Total Revenues |  | 43,270,607.87 |  | 996,615.83 |  | - |  | 1,014,043.79 |  | 45,281,267.49 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 10,120,469.15 |  | 570,983.52 |  | - |  | - |  | 10,691,452.67 |
| Special Education Instruction |  | 1,995,100.67 |  | - |  | - |  | - |  | 1,995,100.67 |
| Other Instruction |  | 1,767,284.15 |  | - |  | - |  | - |  | 1,767,284.15 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 1,472,030.64 |  | - |  | - |  | - |  | 1,472,030.64 |
| Attendance \& Social Work Services |  | 259,809.05 |  | - |  | - |  | - |  | 259,809.05 |
| Health Services |  | 487,941.98 |  | - |  | - |  | - |  | 487,941.98 |
| Student \& Instruction Related Services |  | 3,872,803.16 |  | 414,913.31 |  | - |  | - |  | 4,287,716.47 |
| General Administrative |  | 512,138.36 |  | - |  | - |  | - |  | 512,138.36 |
| School Administrative Services |  | 1,238,442.92 |  | - |  | - |  | - |  | 1,238,442.92 |
| Central Services |  | 513,715.93 |  | - |  | - |  | - |  | 513,715.93 |
| Administrative Information Technology |  | 62,159.26 |  | - |  | - |  | - |  | 62,159.26 |
| Plant Operations \& Maintenance |  | 3,001,722.99 |  | - |  | - |  | - |  | 3,001,722.99 |
| Pupil Transportation |  | 2,276,663.82 |  | - |  | - |  | - |  | 2,276,663.82 |
| Employee Benefits |  | 6,899,997.14 |  | - |  | - |  | - |  | 6,899,997.14 |
| On Behalf TPAF Pension and Social |  |  |  |  |  |  |  |  |  |  |
| Security Contributions |  | 4,700,417.39 |  | - |  | - |  | - |  | 4,700,417.39 |
| Capital Outlay |  | 1,184,817.60 |  | 10,719.00 |  | 2,301,716.36 |  | - |  | 3,497,252.96 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 434,897.99 |  | - |  | - |  | 940,000.00 |  | 1,374,897.99 |
| Interest \& Other Charges |  | 139,313.00 |  | - |  | - |  | 406,887.50 |  | 546,200.50 |
| Total Expenditures |  | 40,939,725.20 |  | 996,615.83 |  | 2,301,716.36 |  | 1,346,887.50 |  | 45,584,944.89 |
| Excess/(Deficiency) of Revenues |  |  |  |  |  |  |  |  |  |  |
| Over Expenditures |  | 2,330,882.67 |  | - |  | (2,301,716.36) |  | $(332,843.71)$ |  | $(303,677.40)$ |
| Other Financing Sources (Uses): |  |  |  |  |  |  |  |  |  |  |
| Transfers In |  | - |  | - |  | - |  | 500,000.00 |  | 500,000.00 |
| Transfers Out |  | (127,386.00) |  | - |  | (372,614.00) |  | - |  | (500,000.00) |
| Bond Proceeds |  | - |  | - |  | 39,760,000.00 |  | - |  | 39,760,000.00 |
| Cancellation of Prior Year Payable |  | 2,643.98 |  | - |  | - |  |  |  | 2,643.98 |
| Capital Lease (Non-Budgeted) |  | 230,000.00 |  | - |  | - |  | - |  | 230,000.00 |
| Total Other Financing Sources (Uses) |  | 105,257.98 |  | - |  | 39,387,386.00 |  | 500,000.00 |  | 39,992,643.98 |
| Net Changes in Fund Balances |  | 2,436,140.65 |  | - |  | 37,085,669.64 |  | 167,156.29 |  | 39,688,966.58 |
| Fund Balance, July 1 |  | 15,930,310.21 |  | - |  | $(276,236.29)$ |  | 2.35 |  | 15,654,076.27 |
| Fund Balance, June 30 | \$ | 18,366,450.86 | \$ | - |  | 36,809,433.35 | \$ | 167,158.64 | \$ | 55,343,042.85 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, and CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES <br> YEAR ENDED JUNE 30, 2019

Total Net Changes in Fund Balances - Governmental Funds (B-2)
Amounts reported for governmental activities in the statement of activities (A-2) are different because:
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the period.
Depreciation Expense
Capital Outlays
(1,614,460.23) Capital Outlays

Governmental funds report School District pension contributions as expenditures. However in the statement of activities, the cost of pension benefits earned is reported as pension expense. This is the amount by which pension benefits earned exceeded the School District's pension contributions in the current period.

Repayment of long-term debt principal and obligation of lease purchase agreements are an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

1,525,637.00
Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.

| Proceeds of Long-Term Debt |  |
| :--- | ---: |
| Capital Lease Proceeds | $(39,760,000.00)$ |
|  | $(230,000.00)$ |

$(39,990,000.00)$
Governmental funds report the effect of premiums, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. The net effect of these transactions is as follows:

Amortization of Premium on Bonds
56,050.51
Amortization of Loss on Bond Refunding
$(16,992.98)$
Repayment of annual other postemployment benefits is an expenditure in the governmental funds, but the repayment of benefits decreases long-term liabilities in the statement of net position and is not reported in the statement of activities.

In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is an addition in the reconciliation (+).
(946,921.12)

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation $(+)$.

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## Proprietary Funds

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> PROPRIETARY FUNDS <br> STATEMENT OF NET POSITION <br> JUNE 30, 2019

|  | MAJOR FUNDS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUSINESS-TYPE ACTIVITIES ENTERPRISE FUNDS |  |  |  |  |  |  |  |  |  |
|  | FOODSERVICEFUND |  | REGIONALTRANSPORTATIONPROGRAM |  | ADULT <br> SCHOOL |  | $\begin{gathered} \text { TECHNOLOGY } \\ \text { FUND } \\ \hline \end{gathered}$ |  | TOTALS |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Current Assets: |  |  |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 264,104.47 | \$ | 156,557.99 |  | 166,764.86 | \$ | 64,375.37 | \$ | 651,802.69 |
| Accounts Receivable: |  |  |  |  |  |  |  |  |  |  |
| Federal |  | 3,201.77 |  | - |  | - |  | - |  | 3,201.77 |
| State |  | 140.17 |  | - |  | - |  | - |  | 140.17 |
| Other Receivables |  | - |  | 47,062.87 |  | - |  | 10,150.00 |  | 57,212.87 |
| Inventories |  | 13,193.09 |  | - |  | - |  | - |  | 13,193.09 |
| Total Current Assets |  | 280,639.50 |  | 203,620.86 |  | 166,764.86 |  | 74,525.37 |  | 725,550.59 |
| Noncurrent Assets: |  |  |  |  |  |  |  |  |  |  |
| Capital Assets |  | 456,464.00 |  | - |  | 15,246.00 |  | - |  | 471,710.00 |
| Less: Accumulated Depreciation |  | $(386,412.53)$ |  | - |  | - |  | - |  | (386,412.53) |
| Total Capital Assets, Net |  | 70,051.47 |  | - |  | 15,246.00 |  | - |  | 85,297.47 |
| Total Noncurrent Assets |  | 70,051.47 |  | - |  | 15,246.00 |  | - |  | 85,297.47 |
| Total Assets |  | 350,690.97 |  | 203,620.86 |  | 182,010.86 |  | 74,525.37 |  | 810,848.06 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |
| Current Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable |  | 712.92 |  | - |  | - |  | - |  | 712.92 |
| Unearned Revenue |  | 2,566.58 |  | - |  | - |  | - |  | 2,566.58 |
| Total Current Liabilities |  | 3,279.50 |  | - |  | - |  | - |  | 3,279.50 |
| NET POSITION |  |  |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 70,051.47 |  | - |  | 15,246.00 |  | - |  | 85,297.47 |
| Unrestricted |  | 277,360.00 |  | 203,620.86 |  | 166,764.86 |  | 74,525.37 |  | 722,271.09 |
| Total Net Position | \$ | 347,411.47 | \$ | 203,620.86 | \$ | 182,010.86 | \$ | 74,525.37 | \$ | 807,568.56 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION YEAR ENDED JUNE 30, 2019

|  | MAJOR FUNDS |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BUSINESS-TYPE ACTIVITIES ENTERPRISE FUNDS |  |  |  |  |  |  |  |  |  |
|  | FOODSERVICEFUND |  | REGIONALTRANSPORTATIONPROGRAM |  | $\begin{gathered} \text { ADULT } \\ \text { SCHOOL } \\ \hline \end{gathered}$ |  | $\qquad$ |  | TOTALS |  |
| Operating Revenues: |  |  |  |  |  |  |  |  |  |  |
| Charges for Services: |  |  |  |  |  |  |  |  |  |  |
| Daily Sales - Reimbursable Programs | \$ | 325,792.73 | \$ | - | \$ | - | \$ | - | \$ | 325,792.73 |
| Daily Sales - Non-Reimbursable Programs |  | 342,055.98 |  | - |  | - |  | - |  | 342,055.98 |
| Special Functions |  | 15,317.13 |  | - |  | - |  | - |  | 15,317.13 |
| Miscellaneous |  | 5,761.43 |  | - |  | - |  | - |  | 5,761.43 |
| Transportation Fees |  | - |  | 778,761.74 |  | - |  | - |  | 778,761.74 |
| Other Fees |  | - |  | 14,995.92 |  | 98,574.08 |  | 325,295.00 |  | 438,865.00 |
| Total Operating Revenues |  | 688,927.27 |  | 793,757.66 |  | 98,574.08 |  | 325,295.00 |  | 1,906,554.01 |
| Operating Expenses: |  |  |  |  |  |  |  |  |  |  |
| Cost of Sales - Reimbursable Programs |  | 58,275.46 |  | - |  | - |  | - |  | 58,275.46 |
| Salaries |  | 324,198.71 |  | 208,004.22 |  | 67,815.13 |  | 199,935.38 |  | 799,953.44 |
| Employee Benefits |  | - |  | 144,290.26 |  | - |  | 43,877.11 |  | 188,167.37 |
| Supplies and Materials |  | 354,155.60 |  | 86,952.05 |  | 5,180.74 |  | - |  | 446,288.39 |
| Depreciation |  | 15,604.28 |  | - |  | - |  | - |  | 15,604.28 |
| Management and Administrative Fees |  | 52,522.60 |  | - |  | - |  | - |  | 52,522.60 |
| Contracted Services |  | - |  | 280,099.80 |  | - |  | - |  | 280,099.80 |
| Repairs and Maintenance |  | 28,850.43 |  | - |  | - |  | - |  | 28,850.43 |
| Other |  | 28,332.23 |  | 11,292.93 |  | 4,956.98 |  | 37,420.87 |  | 82,003.01 |
| Total Operating Expenses |  | 861,939.31 |  | 730,639.26 |  | 77,952.85 |  | 281,233.36 |  | 1,951,764.78 |
| Operating Income/(Loss) |  | (173,012.04) |  | 63,118.40 |  | 20,621.23 |  | 44,061.64 |  | $(45,210.77)$ |
| Nonoperating Revenues (Expenses): |  |  |  |  |  |  |  |  |  |  |
| State Sources: |  |  |  |  |  |  |  |  |  |  |
| State School Lunch Program |  | 7,274.14 |  | - |  | - |  | - |  | 7,274.14 |
| Federal Sources: |  |  |  |  |  |  |  |  |  | - |
| National School Lunch Program |  | 138,145.53 |  | - |  | - |  | - |  | 138,145.53 |
| Food Distribution Program |  | 58,275.46 |  | - |  | - |  | - |  | 58,275.46 |
| Interest Revenue |  | 4,340.76 |  | - |  | - |  | - |  | 4,340.76 |
| Total Nonoperating Revenues/(Expenses) |  | 208,035.89 |  | - |  | - |  | - |  | 208,035.89 |
| Change in Net Position |  | 35,023.85 |  | 63,118.40 |  | 20,621.23 |  | 44,061.64 |  | 162,825.12 |
| Total Net Position - Beginning |  | 312,387.62 |  | 140,502.46 |  | 161,389.63 |  | 30,463.73 |  | 644,743.44 |
| Total Net Position - Ending | \$ | 347,411.47 | \$ | 203,620.86 | \$ | 182,010.86 | \$ | 74,525.37 | \$ | 807,568.56 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> PROPRIETARY FUNDS <br> STATEMENT OF CASH FLOWS <br> YEAR ENDED JUNE 30, 2019



## Reconciliation of Operating Income/(Loss) to Net Cash <br> Provided by/(Used for) Operating Activities:

| Operating Income/(Loss) | \$ | $(173,012.04)$ | \$ | 63,118.40 | \$ | 20,621.23 | \$ | 44,061.64 | \$ | $(45,210.77)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments to Reconcile Operating Income/(Loss) to Net Cash Provided by/(Used for) Operating Activities: |  |  |  |  |  |  |  |  |  |  |
| Depreciation |  | 15,604.28 |  | - |  | - |  | - |  | 15,604.28 |
| Food Distribution Program |  | 58,275.46 |  | - |  | - |  | - |  | 58,275.46 |
| (Increase)/Decrease in Accounts Receivable, Net |  | 2,856.42 |  | 25,232.13 |  | - |  | 13,360.00 |  | 41,448.55 |
| (Increase)/Decrease in Inventories |  | 5,441.00 |  | - |  | - |  | - |  | 5,441.00 |
| Increase/(Decrease) in Accounts Payable |  | 712.92 |  | - |  | - |  | - |  | 712.92 |
| Total Adjustments |  | 82,890.08 |  | 25,232.13 |  | - |  | 13,360.00 |  | 121,482.21 |
| Net Cash Provided/(Used) by Operating Activities | \$ | (90,121.96) | \$ | 88,350.53 | \$ | 20,621.23 | \$ | 57,421.64 | \$ | 76,271.44 |

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Fiduciary Fund

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# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS <br> STATEMENT OF FIDUCIARY NET POSITION <br> JUNE 30, 2019 

| PRIVATE |  |
| :---: | :---: |
| PURPOSE | AGENCY |
| TRUST FUNDS | FUNDS |

ASSETS
Cash \& Cash Equivalents

Total Assets
$\$ \quad 177,243.62 \quad \$ \quad 351,667.03$

| $177,243.62$ |  | $351,667.03$ |
| :---: | :---: | :---: |
|  |  |  |
| $6,706.24$ | $\$$ | - |
| - |  | $334,188.58$ |
| - |  | $17,478.45$ |

Total Liabilities

| $6,706.24$ |
| ---: |
|  |
| $38,425.07$ |
| $132,112.31$ |

Total Net Position
$\xlongequal{\$ 170,537.38}$

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS <br> STATEMENT OF CHANGES IN FIDUCIARY NET POSITION <br> YEAR ENDED JUNE 30, 2019 

|  | UNEMPLOYMENT COMPENSATION TRUST |  | PRIVATE <br> PURPOSE <br> RETIREMENT <br> FUND |  |
| :---: | :---: | :---: | :---: | :---: |
| ADDITIONS |  |  |  |  |
| Contributions: |  |  |  |  |
| Plan Member | \$ | 59,423.19 | \$ |  |
| Total Contributions |  | 59,423.19 |  | - |
| Investment Earnings: <br> Interest |  | 582.88 |  | - |
| Net Investment Earnings |  | 582.88 |  | - |
| Total Additions |  | 60,006.07 |  | - |
| DEDUCTIONS |  |  |  |  |
| Unemployment Claims |  | 79,959.91 |  | - |
| Total Deductions |  | 79,959.91 |  | - |
| Change in Net Position |  | (19,953.84) |  | - |
| Net Position - Beginning |  | 58,378.91 |  | 132,112.31 |
| Net Position - Ending | \$ | 38,425.07 | \$ | 132,112.31 |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT 

## NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2019

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# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 

## Note 1. Summary of Significant Accounting Policies

## Basis of Presentation

The financial statements of the Northern Burlington County Regional School District (hereafter referred to as the "School District") have been prepared in conformity with generally accepted accounting principles (GAAP) as prescribed by the Governmental Accounting Standards Board (GASB). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

## Reporting Entity

The School District is a Type II district located in the County of Burlington, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members appointed to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grades levels 7 th through 12 th grade. These include regular, vocational, as well as special education for handicapped youngsters. The School District has an approximate enrollment at June 30, 2019 of 2,197 students.

The primary criterion for including activities within the School District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards , is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the School District holds the corporate powers of the organization;
- the School District appoints a voting majority of the organization's board
- the School District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the School District
- there is a fiscal dependency by the organization on the School District.

There were no additional entities required to be included in the reporting entity under the criteria as described above. Furthermore, the School District is not includable in any other reporting entity on the basis of such criteria.

## Component Units

GASB Statement No.14. The Financial Reporting Entity, provides guidance that all entities associated with a primary government are potential component units and should be evaluated for inclusion in the financial reporting entity. A primary government is financially accountable not only for the organizations that make up its legal entity but also for legally separate organizations that meet the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, Determining Whether Certain Organizations are Component Units, and GASB 61, The Financial Reporting Entity: Omnis - an Amendment of GASB Statements No. 14 and No. 34. The School District had no component units as of for the year ended June 30, 2019.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

## Basis of Accounting, Measurement Focus and Financial Statement Presentation

The accounts of the School District are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

## A. Government-Wide Financial Statements

The School District's Government-Wide Financial Statements include a Statement of Net Position and a Statement of Activities. These statements present summaries of Governmental and Business-Type Activities for the School District accompanied by a total column. Fiduciary activities of the School District are not included in these statements.

These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all of the School District's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, including capital assets and long-term liabilities, are included in the Statement of Net Position. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows. The types of transactions reported as program revenues for the School District are reported in three categories: 1) charges for services, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes.

Certain eliminations have been made to interfund activities, payables, and receivables. All internal balances in the Statement of Net Position have been eliminated except those representing balances between the governmental activities and the business-type activities, which are presented as internal balances and eliminated in the total primary government column. In the Statement of Activities, internal service fund transactions have been eliminated; however, those transactions between governmental and business-type activities have not been eliminated.

## B. Governmental Fund Financial Statements

Governmental fund financial statements include a Balance Sheet and a Statement of Revenues, Expenditures and Changes in Fund Balances for all major governmental funds and non-major funds aggregated. The School District has presented all major funds that met those qualifications.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the Balance Sheets. (The School District's deferred outflows of resources and deferred inflows of resources are noncurrent.) The Statement of Revenues, Expenditures and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Accordingly, revenues are recorded when received in cash, except that revenues subject to accrual (generally 60 days after year-end) are recognized when due. The primary revenue sources, which have been treated as susceptible to accrual by the School District, are property tax and intergovernmental revenues. Expenditures are recorded in the accounting period in which the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Interest on invested funds is recognized when earned. Intergovernmental revenues that are reimbursements for specific purposes or projects are recognized in the period in which the expenditures are recorded. All other revenue items are considered to be measurable and available only when cash is received by the School District. Transfers between governmental funds are recorded when the related liability is incurred. These transfers do not represent revenues (expenditures) to the School District and are, therefore, reported as other financing sources (uses) in the governmental fund financial statements.

Since the fund level statements are presented using a different measurement focus and basis of accounting than the government-wide statements, a reconciliation is presented on the page following each fund level statement that summarizes the adjustments necessary to convert the fund level statements into the government-wide presentations.

The School District funds outlays for a particular purpose from both restricted and unrestricted resources. In order to calculate the amounts to report as restricted net position and unrestricted net position in the governmentwide financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. When both restricted and unrestricted resources are available for use, it is the School District's policy to use restricted resources first, then unrestricted resources as they are needed. In order to calculate the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the School District's policy to consider restricted fund balance to have been depleted before any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

The School District reports the following major governmental funds:
General Fund - The general fund is the general operating fund of the School District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay sub-fund.

As required by the New Jersey Department of Education the School District includes budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

Special Revenue Fund - The special revenue fund is used to account for the proceeds of specific revenue from state and federal government, other than major capital projects, debt service or proprietary funds, and local appropriations that are restricted or committed to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditures for the acquisition of construction of major capital facilities, other than those financed by proprietary funds. The financial resources are derived from New Jersey School Development Authority grants, temporary notes, capital leases, or serial bonds that are specially authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for the accumulation of financial resources that are restricted, committed, or assigned to an expenditure for the payment of general long-term debt principal, interest and related costs of governmental funds.

## C. Proprietary Fund Financial Statements

Proprietary fund financial statements include a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Fund Net Position, and a Statement of Cash Flows for each major proprietary fund and for the non-major funds aggregated.

Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets, deferred outflows of resources, liabilities (whether current or noncurrent), and deferred inflows of resources are included on the Statement of Net Position. The Statement of Revenues, Expenses and Changes in Fund Net Position presents increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations of the fund. All other expenses are reported as non-operating expenses.

The School District reports the following major proprietary funds:
Food Service Fund - The food service fund accounts for the financial transactions related to the food service operations of the School District.
Regional Transportation Program - This fund accounts for the revenues and expenses pertaining to the School District's transportation services provided to other districts.
Adult School - This fund accounts for the revenues and expenses pertaining to the School District's adult education evening school program.

## D. Fiduciary Fund Financial Statements

Fiduciary fund financial statements include a Statement of Net Position. The School District's fiduciary funds include Agency and Private-Purpose Trust Funds. Private Purpose Trust and Agency Funds are used to account for and report assets held by the School District in a trustee capacity or as an agent for individuals, private organizations, and other governments. Private Purpose Trust and Agency Funds are accounted for on a spending or "economic resources" measurement focus and the accrual basis of accounting as are the proprietary funds explained above.

The School District reports the following fiduciary funds:
Private Purpose Trust Funds - Private-purpose trust funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The School District currently maintains the following private purpose trust funds:

Unemployment Trust Fund - Revenues consist of employee payroll withholdings, interest income, and contributions through the annual budget process of the School District. Expenditures consist of unemployment reimbursement claims.
Scholarship Fund - Revenues consist of interest income and donations. Expenditures consist of scholarships provided to students.
Agency Funds - Agency funds (payroll and student activity funds) are assets held by a governmental entity either as trustee or as an agent for other parties and cannot be used to finance the governmental entities own operating programs.

## Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office. In accordance with P.L. 2011 c.202, which became effective January 17, 2012, the School District eliminated the April annual voter referendum on budgets which met the statutory tax levy cap limitations and the board of education members are elected at the November general election. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-22(f)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year in accordance with N.J.A.C. 6A:23-2-11.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the one or more June state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, Exhibit C-2, and Exhibit I-3, includes all amendments to the adopted budget, if any.

Exhibit C-3 presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounts as presented in the general fund budgetary comparison schedules and the special revenue fund budgetary comparison schedule to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds. Note that the School District does not report encumbrances outstanding at fiscal year-end as expenditures in the general fund since the general fund budget follows modified accrual basis with the exception of the revenue recognition policy for the last state aid payments.

## Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as assigned fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the School District has received advances are reflected in the balance sheet as a reduction of the accounts receivables or as unearned revenue at fiscal yearend.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

## Cash, Cash Equivalents and Investments

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are considered cash equivalents and stated at cost.

Investments are stated at fair value in accordance with Governmental Accounting Standards Board (GASB). New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. N.J.S.18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.
N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from loss of funds on deposit with a failed banking institution in New Jersey. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

For purposes of the statement of cash flows, the School District considers all highly liquid investments (including restricted assets) with a maturity when purchased of twelve months or less and all local government investment pools to be cash equivalents.

## Tuition Receivable/Payable

Tuition rates were established by the receiving School District based on estimated costs. The charges are subject to adjustment when the actual costs are determined.

## Inventories

Inventories are valued at cost, using the first-in/first-out (FIFO) method. The costs of inventories are recorded as expenditures when consumed rather when purchased.

## Interfund Receivables/Payables

Interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the School District and that are due within one year. As previously mentioned, these amounts are eliminated in the governmental and business-type columns of the Statement of Net Position, except for the net residual amounts due between governmental and business-type activities, which are presented as Internal Balances in the Statement of Net Position.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

## Capital Assets

Capital assets are reported in the applicable governmental or business-type activities column in the governmentwide financial statements. Purchased or constructed assets are recorded at actual cost or estimated historical cost if actual cost is unavailable. Donated capital assets are recorded at acquisition value at the date of donation. All reported capital assets except land and construction in progress are depreciated. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. The School District does not possess any infrastructure. The School District has established a threshold of $\$ 2,000$ for capitalization of depreciable assets.

Capital assets of the School District are depreciated or amortized using the straight-line method over the following estimated useful lives:

|  | Governmental | Business-Type |
| :--- | :---: | :---: |
| Activities |  |  |
| Description | Estimated Lives | Estimated Lives |

## Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the School District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the School District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire compensated absences liability is reported on the government-wide financial statements and proprietary fund financial statements. Compensated absences liability is not recorded in the governmental funds. Instead expenditures are recognized in the governmental funds as payments come due each period, for example, as a result of resignations or retirements.

## Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measureable and the School District is eligible to realize the revenue.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

## Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported in the government-wide financial statements, and all payables, accrued liabilities and long-term obligations payable from proprietary funds are reported on the proprietary fund financial statements. In general, government fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgments, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds, are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable available financial resources.

## Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumption that affect certain reported amounts reported in the financial statements and accompanying note disclosures. Actual results could differ from those estimates.

## Interfund Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in proprietary funds. Reimbursements from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements. As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

## Deferred Outflows and Deferred Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future periods and so will not be recognized as an inflow of resources (revenue) until that time.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

## Deferred Loss on Refunding Debt

Deferred loss on refunding debt arising from the issuance of the refunding bonds is recorded as deferred outflows of resources. It is amortized in a systematic and rational manner over the shorter of the duration of the related debt or the new debt issues as a component of interest expense.

## Bond Premiums, Discounts and Issuance Costs

In the government-wide financial statements and in the proprietary fund financial statements, bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are expensed when bonds are issued.

In governmental fund financial statements, bond premiums and discounts, as well as debt issuance costs are recognized in the current period. The face amount of the debt is reported as other financing sources. Premiums received on debt issuance are also reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds, are reported as debt service expenditures.

## Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the pension plan's fiduciary net position of the Public Employees' Retirement System (PERS) and Teacher's Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's fiduciary net position have been determined on the same basis as they are reported by the plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

## Fund Balance

In accordance with Government Accounting Standards Board 54, Fund Balance Reporting and Governmental Fund Type Definitions, fund balances in the governmental funds financial statements are classified into the following five categories, as defined below:

Non-spendable - This classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. Non-spendable items are not expected to be converted to cash or are not expected to be converted to cash within the next year.

Restricted - This classification includes amounts for which constraints have been placed on the use of the resources either externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

Committed - This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Education. These amounts cannot be used for any other purpose unless the Board of Education removes or changes the specified use by taking the same type of action (resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements.

Assigned - This classification includes amounts that are constrained by the School District's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Education or through the Board of Education delegating this responsibility to the business administrator through the budgetary process.

Unassigned - This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, it is the School District's policy to consider restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balances are available, it is the School District's policy to consider amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed, unless the Board has provided otherwise in its commitment or assignment actions.

## Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified into the following three components:

Net Investment in Capital Assets - This components represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.

Restricted - This component of net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the School District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

Unrestricted - This component of net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

## Subsequent Events

Management has reviewed and evaluated all events and transactions that occurred between June 30, 2019 and December 19, 2019, the date that the financial statements were available for issuance, for possible disclosure and recognition in the financial statements.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

Impact of Recently Issued Accounting Principles
Adopted Accounting Pronouncements
The following GASB Statements became effective for the fiscal year ended June 30, 2018:
Statement No. 83, Certain Asset Retirement Obligations. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement No. 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Implementation of this Statement did not have a significant impact on the School District's financial

Statement No. 88, Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements. The Governmental Accounting Standards Board (GASB) has issued a new standard with guidance the GASB believes will enhance debt-related disclosures in notes to financial statements, including those addressing direct borrowings and direct placements. The new standard clarifies which liabilities governments should include in their note disclosures related to debt. The requirements of this Statement are effective for reporting periods beginning after June 15, 2018. Implementation of this statement did not have a significant impact on the School District's financial

## Recently Issued Accounting Pronouncements

The GASB has issued the following Statements which will become effective in future fiscal years as shown below:
Statement No. 84, Fiduciary Activities. The Statement intends to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. To that end, Statement No. 84 establishes criteria for identifying fiduciary activities of all state and local governments and clarifies whether and how business-type activities should report their fiduciary activities. Statement No. 84 is effective for reporting periods beginning after December 15, 2018. Management has not yet determined the potential impact on the School District's financial statements.

Statement No. 87, Leases. Statement No. 87 establishes a single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing of the right to use an underlying asset. Statement No. 87 is effective for reporting periods beginning after December 15, 2019. Management has not yet determined the potential impact on the School District's financial statements.

Statement No. 89, Accounting for Interest Cost Incurred before the End of a Construction Period. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Management has not yet determined the potential impact on the School District's financial statements.

Statement No. 90, Majority Equity Interests - an amendment of GASB Statements No. 14 and No. 61. The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value. Statement No. 90 is effective for reporting periods beginning after December 15, 2018. Management has not yet determined the potential impact on the School District's financial statements.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 1. Summary of Significant Accounting Policies (Continued)

Statement No. 91, Conduit Debt Obligations, The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This Statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. Statement No. 91 is effective for reporting periods beginning after December 15, 2020. Management has not yet determined the potential impact on the School District's financial statements.

## Note 2. Deposits and Investments

## Deposits

Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Board's deposits may not be recovered. Although the Board does not have a formal policy regarding custodial credit risk, NJSA 17:9-41 et seq. requires that the governmental units shall deposit public funds in public depositories protected from loss under the provisions of GUDPA. Under the Act, the first $\$ 250,000$ of governmental deposits in each insured depository is protected by FDIC. Public fund owned by the Board in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, student activity fund or other funds that may pass to the Board relative to the happening of a future condition. Such funds are shown as Uninsured and Uncollateralized in the schedule below. As of June 30, 2019, the School District's bank balance of $\$ 57,656,152.53$ was exposed to custodial credit risk as follows:

| Insured under FDIC and GUDPA | $\$$ | $55,729,527.82$ |
| :--- | :---: | ---: |
| Uninsured and Uncollateralized | $1,926,624.71$ |  |
| Total | $\$ \quad 57,656,152.53$ |  |

## Investments

The School District had no investments at June 30, 2019.

## Note 3. Reserve Accounts

## Capital Reserve

A capital reserve account was established by the School District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 3. Reserve Accounts (Continued)

Funds placed in the capital reserve account are restricted to capital projects in the School District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a School District may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year-end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A School District may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant N.J.S.A.19:60-2 . Pursuant to N.J.A.C.6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2018 to June 30, 2019 fiscal year is as follows:

| Beginning Balance, July 1, 2018 | $\$$ | $3,369,274.21$ |
| :---: | ---: | ---: |
| Increased by: | $29,218.71$ |  |
| Interest Earnings | $750,000.00$ |  |
| Deposits Approved by Board | $4,148,492.92$ |  |
|  |  |  |
| Decreased by: | $(64,325.00)$ |  |
| Budget Withdrawals | $\$ \quad 4,084,167.92$ |  |
| Ending Balance, June 30, 2019 |  |  |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 3. Reserve Accounts (Continued)

Maintenance Reserve
The School District established a maintenance reserve account in June of 2011 for the accumulation of funds for use as required maintenance of a facility in subsequent fiscal years.

Funds placed in the maintenance reserve account are restricted to maintenance projects in the School District's approved Maintenance Plan (M-1). A School District may increase the balance in the maintenance reserve account by appropriating funds in the annual general fund budget certified for taxes or by transfer by Board resolution at year-end of any unanticipated revenue or unexpended line-item appropriation amounts, or both. The balance in the account cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

## Note 4. Accounts Receivable

Accounts receivable at June 30, 2019 consisted of accounts and intergovernmental grants. All receivables are considered collectible in full due to the stable condition of state and federal programs, the current fiscal year guarantee of federal funds and the budgetary control of New Jersey governmental entities. Accounts receivable in the School District's governmental and business-type activities as of June 30, 2019, consisted of the following:


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 5. Capital Assets

Capital assets activity for the year ended June 30, 2019 was as follows:

|  | Governmental Activities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Balance <br> July 1, $\underline{2018}$ | Additions |  | Retirements and Transfers |  | Balance June 30, $\underline{2019}$ |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |
| Capital assets not being depreciated: |  |  |  |  |  |  |  |  |
| Land | \$ | 640,900.00 | \$ | - | \$ | - | \$ | 640,900.00 |
| Construction in Progress |  | 1,062,520.00 |  | 2,845,611.41 |  | - |  | 3,908,131.41 |
| Total Capital Assets not being depreciated |  | 1,703,420.00 |  | 2,845,611.41 |  | - |  | 4,549,031.41 |
| Capital Assets being depreciated: |  |  |  |  |  |  |  |  |
| Land Improvements |  | 7,767,527.00 |  | - |  | - |  | 7,767,527.00 |
| Buildings and Improvements |  | 42,150,309.00 |  | - |  | - |  | 42,150,309.00 |
| Equipment |  | 6,930,916.85 |  | 512,328.55 |  | - |  | 7,443,245.40 |
| Total Capital Assets being depreciated |  | 56,848,752.85 |  | 512,328.55 |  | - |  | 57,361,081.40 |
| Less: Accumulated Depreciation: |  |  |  |  |  |  |  |  |
| Land Improvements |  | (3,751,094.27) |  | $(350,188.38)$ |  | - |  | (4,101,282.65) |
| Buildings and Improvements |  | $(15,222,171.32)$ |  | $(855,404.49)$ |  | - |  | (16,077,575.81) |
| Equipment |  | $(5,413,108.29)$ |  | $(408,867.36)$ |  | - |  | $(5,821,975.65)$ |
| Total Accumulated Depreciation |  | (24,386,373.88) |  | (1,614,460.23) |  | - |  | $(26,000,834.11)$ |
| Total Capital Assets being depreciated, net |  | 32,462,378.97 |  | $(1,102,131.68)$ |  | - |  | 31,360,247.29 |
| Total Governmental Activities Capital |  |  |  |  |  |  |  |  |
| Assets, net | \$ | 34,165,798.97 | \$ | 1,743,479.73 | \$ | - | \$ | 35,909,278.70 |


|  | Business-Type Activities |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Balance July 1, $\underline{2018}$ |  | Additions |  | Retirements and Transfers |  | Balance June 30,$\underline{2019}$ |  |
| Business-Type Activities: |  |  |  |  |  |  |  |  |
| Buildings | \$ | - | \$ | - | \$ | - | \$ | - |
| Equipment |  | 475,485.95 |  | - |  | (3,775.95) |  | 471,710.00 |
| Total Capital Assets being depreciated |  | 475,485.95 |  | - |  | (3,775.95) |  | 471,710.00 |
| Less: Accumulated Depreciation: |  |  |  |  |  |  |  |  |
| Buildings |  | - |  | - |  | - |  | - |
| Equipment |  | $(370,808.25)$ |  | $(15,604.28)$ |  | - |  | $(386,412.53)$ |
| Total Capital Assets being depreciated, net |  | (370,808.25) |  | $(15,604.28)$ |  | - |  | (386,412.53) |
| Total Business-Type Activities Capital |  |  |  |  |  |  |  |  |
| Assets, net | \$ | 104,677.70 | \$ | $(15,604.28)$ | \$ | (3,775.95) | \$ | 85,297.47 |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 5. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the School District as follows:

| Governmental Activities |  |  |
| :--- | ---: | ---: |
| Instruction: | $\$$ | $604,243.40$ |
| Regular Instruction | $112,756.09$ |  |
| Special Education Instruction | $99,880.70$ |  |
| Other Instruction |  |  |
| Support Services: | $83,194.01$ |  |
| Tuition | $284,586.96$ |  |
| Student \& Instruction Related Services | $28,944.26$ |  |
| General Administrative | $69,992.45$ |  |
| School Administrative Services | $29,033.42$ |  |
| Central Services | $3,513.02$ |  |
| Administrative Info. Technology | $169,646.85$ |  |
| Plant Operations \& Maintenance | $128,669.05$ |  |
| Pupil Transportation |  |  |
| Total Depreciation Expense - Governmental Activities | $\$ 8,614,460.23$ |  |

## Note 6. Interfund Receivables, Payables and Transfers

Individual fund receivables/payables balances at June 30, 2019 are as follows:

| Fund | Interfund <br> Receivables |  | Interfund Payables |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 1,102,964.88 | \$ | - |
| Capital Projects Fund |  | - |  | 1,270,122.67 |
| Debt Service Fund |  | 167,157.79 |  | - |
|  | \$ | 1,270,122.67 | \$ | 1,270,122.67 |

The interfund receivables and payables above predominately resulted from payment made by certain funds on behalf of other funds. All interfund balances are expected to be repaid within one year.

A summary of interfund transfers is as follows:

| Fund | $\underline{\text { Transfers In }}$ |  | Transfers Out |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | - | \$ | 127,386.00 |
| Capital Projects Fund |  | - |  | 372,614.00 |
| Debt Service Fund |  | 500,000.00 |  | - |
|  | \$ | 500,000.00 | \$ | 500,000.00 |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 7. Long-Term Obligations

During the fiscal year-ended June 30, 2019 the following changes occurred in long-term obligations for the governmental and business-type activities:

|  |  | $\begin{gathered} \text { Balance } \\ \text { June } 30,2018 \end{gathered}$ |  | Additions |  | Reductions | Balance June 30, 2019 |  | Balance Due Within One Year |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |
| General Obligation Bonds | \$ | 10,545,000.00 | \$ | 39,760,000.00 | \$ | 940,000.00 | \$ 49,365,000.00 | \$ | 940,000.00 |
| Capital Leases |  | 1,831,691.00 |  | 230,000.00 |  | 585,637.00 | 1,476,054.00 |  | 638,123.00 |
| Unamortized Bond |  |  |  |  |  |  |  |  |  |
| Premiums |  | 728,656.00 |  | - |  | 56,050.51 | 672,605.49 |  | 56,050.51 |
| Compensated Absences |  | 1,389,875.00 |  | - |  | 11,993.01 | 1,377,881.99 |  | - |
| Net Pension Liability |  | 11,929,741.00 |  | 5,786,491.00 |  | 8,042,360.00 | 9,673,872.00 |  | - |
| OPEB Liability |  | 2,477,917.00 |  | 630,118.00 |  | - | 3,108,035.00 |  | - |
|  | \$ | 28,902,880.00 | \$ | 46,406,609.00 | \$ | 9,636,040.52 | \$ 65,673,448.48 | \$ | 1,634,173.51 |

For governmental activities, the bonds payable are liquidated from the School District's debt service fund. Compensated absences, capital leases, unamortized bond premiums and the net pension liability are liquidated by the general fund.

## Bonds Payable

The voters of the municipality through referendums authorize bonds in accordance with State Law. All bonds are retired in serial installments within the statutory period of usefulness.

On June 17, 2009, the School District issued $\$ 2,731,000$ of General Obligation Bonds. The General Obligation Bonds were issued at varying interest rates of $2.50 \%$ to $4.50 \%$ and mature on July 15, 2024.

The 2006 Refunding Bonds were issued on November 2, 2006 to refund the callable portion of the outstanding 2002 Bond Issue. On January 26, 2017 the School District issued $\$ 9,155,000$ of Refunding Bonds to refund the callable portion of the outstanding 2006 Refunding Bonds in the amount of $\$ 9,865,000$. The 2017 Refunding Bonds generated $\$ 1,042,172$ in gross debt service savings and an economic gain (difference between the present value of the debt service payments of the refunded and refunding bonds) of $\$ 858,647$, or a net annual present value savings of $8.703978 \%$. The Refunding Bonds were issued at interest rates varying from $2.000 \%$ to $5.000 \%$ and mature on March 1, 2031.

On Spetember 27, 2018, the School District issued $\$ 39,760,000$ of General Obligation Bonds. The General Obligation Bonds were issued at varying interest rates of $3.00 \%$ to $4.00 \%$ and mature on September 1, 2048.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

Note 7. Long-Term Obligations (Continued)

| Fiscal Year Ending |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| June 30, | Principal |  | Interest |  | Total |  |
| 2020 | \$ | 940,000.00 | \$ | 2,343,003.51 | \$ | 3,283,003.51 |
| 2021 |  | 1,785,000.00 |  | 1,704,656.26 |  | 3,489,656.26 |
| 2022 |  | 1,800,000.00 |  | 1,641,131.06 |  | 3,441,131.06 |
| 2023 |  | 1,810,000.00 |  | 1,584,256.26 |  | 3,394,256.26 |
| 2024 |  | 1,835,000.00 |  | 1,512,631.26 |  | 3,347,631.26 |
| 2025-2029 |  | 9,650,000.00 |  | 6,551,581.30 |  | 16,201,581.30 |
| 2030-2034 |  | 8,695,000.00 |  | 4,975,315.66 |  | 13,670,315.66 |
| 2035-2039 |  | 7,750,000.00 |  | 3,670,031.25 |  | 11,420,031.25 |
| 2040-2044 |  | 7,600,000.00 |  | 2,254,000.00 |  | 9,854,000.00 |
| 2045-2049 |  | 7,500,000.00 |  | 750,000.00 |  | 8,250,000.00 |
|  | \$ | 49,365,000.00 | \$ | 26,986,606.56 | \$ | 76,351,606.56 |

## Capital Lease Payable

The School District is leasing capital items and equipment under capital leases. All capital leases are for terms of five to ten years. The following is a schedule of the remaining future minimum lease payments under these capital leases and the present value of the net minimum lease payments at June 30, 2019:


Amortization of the leased equipment and improvements under capital assets is included with depreciation expense.

## In Substance Defeased Debt

As of June 30, 2018, the School District did not have any In Substance Defeased Debt.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans

## A. Public Employees' Retirement System (PERS)

Plan Description - The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at http://www.nj.gov/treasury/pensions/financialreports.shtml.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:
Tier Definition
1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60 , tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2018, the State's pension contribution was less than the actuarial determined amount.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute $50 \%$ of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

Pension Liability, Pension Expense and Deferred Outflows/Inflows of Resources - At June 30, 2019, the School District reported a liability of $\$ 9,673,872.00$ for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of July 1, 2017, to the measurement date of June 30, 2018. The School District's proportion of the net pension liability was based on the School District's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2018. The School District's proportion measured as of June 30, 2018, was $0.0491321343 \%$, which was a decrease of $0.0021159750 \%$ from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the School District recognized full accrual pension expense of \$484,150.00 in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2018 measurement date. At June 30, 2019 the School District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
| :---: | :---: | :---: | :---: | :---: |
| Differences between Expected and Actual Experience | \$ | 184,482.00 | \$ | 49,882 |
| Changes of Assumptions |  | 1,594,094.00 |  | 3,093,190 |
| Net Difference between Projected and Actual Earnings on Pension Plan Investments |  | - |  | 90,741 |
| Changes in Proportion and Differences between School District Contributions and Proportionate Share of Contributions |  | 606,804.00 |  | 740,297.00 |
| School District contributions subsequent to measurement date |  | 475,115.00 |  | - |
|  | \$ | 2,860,495.00 | \$ | 3,974,110.00 |

$\$ 475,115.00$ reported as deferred outflows of resources resulting from school district contributions subsequent to the measurement date is estimated based on unadjusted 2018-2019 total salaries for PERS employees multiplied by an employer pension contribution rate of $13.37 \%$. The payable is due on April 1, 2020 and will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. The other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

## Year Ending

 June 30,| 2020 | $\$$ | $(191,431.00)$ |
| :--- | :--- | ---: |
| 2021 |  | $(210,777.00)$ |
| 2022 |  | $(393,979.00)$ |
| 2023 |  | $(568,018.00)$ |
| 2024 |  | $(224,525.00)$ |
|  | $\$$ | $(1,588,730.00)$ |

The amortization of the above other deferred outflows of resources and deferred inflows of resources related to pensions will be over the following number of years:

|  | Deferred <br> Outflow of Resources | Deferred <br> Inflow of <br> Resources |
| :---: | :---: | :---: |
| Differences between Expected and Actual Experience |  |  |
| Year of Pension Plan Deferral: |  |  |
| June 30, 2014 | - | - |
| June 30, 2015 | 5.72 | - |
| June 30, 2016 | 5.57 | - |
| June 30, 2017 | 5.48 | - |
| June 30, 2018 | 5.63 | - |
| Changes of Assumptions |  |  |
| Year of Pension Plan Deferral: |  |  |
| June 30, 2014 | 6.44 | - |
| June 30, 2015 | 5.72 | - |
| June 30, 2016 | 5.57 | - |
| June 30, 2017 | - | 5.48 |
| June 30, 2018 | - | 5.73 |
| Net Difference between Projected and Actual Earnings on Pension Plan Investments |  |  |
| Year of Pension Plan Deferral: |  |  |
| June 30, 2014 | - | 5.00 |
| June 30, 2015 | - | 5.00 |
| June 30, 2016 | 5.00 | - |
| June 30, 2017 | 5.00 | - |
| June 30, 2018 | 5.00 | - |
| Changes in Proportion and Differences between District Contributions |  |  |
| Proportionate Share of Contributions |  |  |
| Year of Pension Plan Deferral: |  |  |
| June 30, 2014 | 6.44 | 6.44 |
| June 30, 2015 | 5.72 | 5.72 |
| June 30, 2016 | 5.57 | 5.57 |
| June 30, 2017 | 5.48 | 5.48 |
| June 30, 2018 | 5.63 | 5.63 |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

Actuarial Assumptions - The collective total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following assumptions:

| Inflation Rate | $2.25 \%$ |
| :--- | :---: |
| Salary Increases: |  |
| $\quad$ Through 2026 | $1.65 \%-4.15 \%$ Based on Age |
| Thereafter | $2.65 \%-5.15 \%$ Based on Age |
| Investment Rate of Return | $7.00 \%$ |

Period of Actuarial Experience
Study upon which Actuarial
Assumptions were Based
July 1, 2011 - June 30, 2014
Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scale. Post-retirement mortality rate were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for males and females) for service retirements and beneficiaries of former members and a one-year static projection based on the mortality improvement Scale AA. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2013 using a generational approach based on the plan actuary's modified MP-2014 projection scales. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on plan investments $(7.00 \%$ at June 30 , 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

| Asset Class | Target <br> Allocation | Long-Term <br> Expected Real <br> Rate of Return |
| :--- | :---: | :---: |
| Absolute Return/Risk Mitigation | $5.00 \%$ | $5.51 \%$ |
| Cash Equivalents | $5.50 \%$ | $1.00 \%$ |
| U.S. Treasuries | $3.00 \%$ | $1.87 \%$ |
| Investment Grade Credit | $10.00 \%$ | $3.78 \%$ |
| Public High Yield | $2.50 \%$ | $6.82 \%$ |
| Global Diversified Credit | $5.00 \%$ | $7.10 \%$ |
| Credit Oriented Hedge Funds | $1.00 \%$ | $6.60 \%$ |
| Debt Related Private Equity | $2.00 \%$ | $10.63 \%$ |
| Debt Related Real Estate | $1.00 \%$ | $6.61 \%$ |
| Private Real Asset | $2.50 \%$ | $11.83 \%$ |
| Equity Related Real Estate | $6.25 \%$ | $9.23 \%$ |
| U.S. Equity | $30.00 \%$ | $8.19 \%$ |
| Non-U.S. Developed Markets Equity | $11.50 \%$ | $9.00 \%$ |
| Emerging Markets Equity | $6.50 \%$ | $11.64 \%$ |
| Buyouts/Venture Capital | $8.25 \%$ | $13.08 \%$ |
|  | $100.00 \%$ |  |

Discount Rate - The discount rate used to measure the total pension liability was $5.66 \%$ as of June $30,2018$. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.00 \%$, and a municipal bond rate of $3.87 \%$ as of June 30,2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed $50 \%$ of the actuarially determined contributions and the local employers contributed $100 \%$ of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the School District's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the School District's proportionate share of the net pension liability as of June 30, 2018, calculated using the discount rate of $5.66 \%$ as well as what the School District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

|  | At 1\% <br> Decrease $(4.66 \%)$ |  | At Current Discount Rate(5.66\%) |  | At 1\% <br> Increase $(6.66 \%)$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School District's Proportionate Share of the Net Pension Liability | \$ | 12,163,780.00 | \$ | 9,673,872.00 | \$ | 7,584,999.00 |

Additional Information - The following is a summary of the collective balances of the local group at June 30, 2019 and 2018:

|  | $\underline{\underline{6 / 30 / 2019}}$ |  |  | $\underline{6 / 30 / 2018}$ |
| :--- | ---: | ---: | ---: | ---: |
| Collective Deferred Outflows of Resources | $\$$ | $4,684,852,302.00$ | $\$$ | $5,396,431,901.00$ |
| Collective Deferred Inflows of Resources | $\$$ | $7,646,736,226.00$ | $\$$ | $4,672,602,040.00$ |
| Collective Net Pension Liability | $\$$ | $19,689,501,539.00$ | $\$$ | $23,278,401,588.00$ |
| School District's portion | $0.04913 \%$ |  | $0.05125 \%$ |  |

## B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description - The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a cost sharing multipleemployer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions/financial-reports.shtml.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

$$
\text { Tier } \quad \text { Definition }
$$

1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5 Members who were eligible to enroll on or after June 28, 2011

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65 . Early retirement benefits are available to tiers 1 and 2 members before reaching age 60 , tiers 3 and 4 before age 62 with 25 or more years of service credit, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for TPAF is set by N.J.S.A 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from $5.5 \%$ of annual compensation to $6.5 \%$ plus an additional $1 \%$ phased-in over 7 years beginning in July 2012. The member contribution rate was $7.5 \%$ in State fiscal year 2018. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2018, the State's pension contribution was less than the actuarial determined amount.

As mentioned previously, the employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the School District is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the School District does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers.

Pension Liability and Pension Expense - The State's proportionate share of the TPAF net pension liability, attributable to the School District as of June 30, 2018 was $\$ 79,909,677.00$. The School District's proportionate share was $\$ 0$.

The net pension liability was measured as of June 30, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The State's proportionate share of the net pension liability associated with the District was based on projection of the State's long-term contributions to the pension plan associated with the District relative to the projected contributions by the State associated with all participating school districts, actuarially determined. At June 30, 2018, the State proportionate share of the TPAF net pension liability attributable to the School District was $0.1256088882 \%$, which was a decrease of $0.0009488813 \%$ from its proportion measured as of June 30, 2017.

For the fiscal year ended June 30, 2019, the State of New Jersey recognized a pension expense in the amount of $\$ 4,658,455.00$ for the State's proportionate share of the TPAF pension expense attributable to the School District. This pension expense was based on the pension plans June 30, 2018 measurement date.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

Actuarial Assumptions - The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

| Inflation Rate | $2.25 \%$ |
| :--- | :---: |
|  |  |
| Salary Increases: | $1.55 \%-4.55 \%$ |
| $2011-2026$ | $2.00 \%-5.45 \%$ |
| Thereafter | $7.00 \%$ |

Pre-retirement, post-retirement and disabled mortality rates were based on the experience of TPAF members reflecting mortality improvement on generational basis based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments $(7.00 \%$ at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which bestestimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

| Asset Class | Target <br> Allocation | Long-Term <br> Expected Real <br> Rate of Return |
| :--- | :---: | :---: |
| Absolute Return/Risk Mitigation | $5.00 \%$ | $5.51 \%$ |
| Cash Equivalents | $3.00 \%$ | $1.00 \%$ |
| U.S. Treasuries | $10.00 \%$ | $1.87 \%$ |
| Investment Grade Credit | $2.50 \%$ | $3.78 \%$ |
| Public High Yield | $5.00 \%$ | $6.82 \%$ |
| Global Diversified Credit | $1.00 \%$ | $7.10 \%$ |
| Credit Oriented Hedge Funds | $2.00 \%$ | $6.60 \%$ |
| Debt Related Private Equity | $1.00 \%$ | $10.63 \%$ |
| Debt Related Real Estate | $2.50 \%$ | $6.61 \%$ |
| Private Real Asset | $6.25 \%$ | $11.83 \%$ |
| Equity Related Real Estate | $30.00 \%$ | $9.23 \%$ |
| U.S. Equity | $11.50 \%$ | $8.19 \%$ |
| Non-U.S. Developed Markets Equity | $6.50 \%$ | $9.00 \%$ |
| Emerging Markets Equity | $8.25 \%$ | $11.64 \%$ |
| Buyouts/Venture Capital | $100.00 \%$ | $13.08 \%$ |
|  |  |  |

Discount Rate - The discount rate used to measure the total pension liability was $4.86 \%$ as of June 30, 2018. The single blended discount rate was based on long-term expected rate of return on pension plan investments of $7.00 \%$, and a municipal bond rate of $3.87 \%$ as of June 30 , 2018, based on the Bond Buyer Go 20 -Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed $50 \%$ of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the School District's proportionate share of the Net Pension Liability to Changes in the Discount Rate - As previously mentioned, TPAF has a special funding situation where the State pays $100 \%$ of the School District's annual required contribution. The following represents the State's proportionate share of the net pension liability, attributable to the School District calculated using the discount rate of $4.86 \%$ as well as what the State's proportionate share of the net pension liability, attributable to the School District's would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

| At 1\% | At Current | At 1\% |
| :---: | :---: | :---: |
| Decrease | Discount Rate | Increase |
| $\underline{(3.86 \%)}$ | $\underline{(4.86 \%)}$ | $\underline{(5.86 \%)}$ |

State of New Jersey's Proportionate Share of Net Pension Liability associated with the School District

| $\$$ | $94,451,721.00$ | $\$$ | $79,909,677.00$ | $\$$ | $67,854,677.00$ |
| :--- | :--- | :--- | :--- | :--- | :--- |

Pension Plan Fiduciary Net Position - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Additional Information - The following is a summary of the collective balances of the local group at June 30, 2019 and 2018:

|  | $\underline{6 / 30 / 2019}$ | $\underline{6 / 30 / 2018}$ |
| :--- | :---: | ---: |
| Collective Deferred Outflows of Resources | $\$ 12,675,037,111.00$ | $\$ 14,353,461,035.00$ |
| Collective Deferred Inflows of Resources | $16,381,811,884.00$ | $11,992,821,439.00$ |
| Collective Net Pension Liabaility | $63,806,350,446.00$ | $67,670,209,171.00$ |
| School District's Poirtion | $0.12561 \%$ | $0.12656 \%$ |

## B. Defined Contribution Retirement Plan (DCRP)

Plan Description - The Defined Contribution Retirement Program (DCRP) was established July 1, 2007, under the provisions of N.J.S.A. 43:15C-1 et seq. The DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage.

Individuals eligible for membership in the DCRP include:

- State or local officials who are elected or appointed on or after July 1, 2007;
- Employees enrolled in the Public Employees’ Retirement System (PERS) or Teachers’ Pension and Annuity Fund (TPAF) on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits;
- Employees enrolled in the Police and Firemen's Retirement System (PFRS) or State Police Retirement System (SPRS) after May 21, 2010, who earn salary in excess of established "maximum compensation" limits;
- Employees otherwise eligible to enroll in the PERS or TPAF on or after November 2, 2008, who do not earn the minimum annual salary for PERS or TPAF Tier 3 enrollment but who earn salary of at least $\$ 5,000$ annually. The minimum salary in 2019 is $\$ 8,300$ and is subject to adjustment in future years.
- Employees otherwise eligible to enroll in the PERS or TPAF after May 21, 2010, who do not work the minimum number of hours per week required for PERS or TPAF Tier 4 or Tier 5 enrollment but who earn salary of at least $\$ 5,000$ annually. The minimum number is 35 hours per week for State employees, or 32 hours per week for local government or local educations employees.


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 8. Pension Plans (Continued)

Contributions - The contribution policy is set by N.J.S.A. 43:15C-3 and requires active members and contribution employers. When enrolled in the DCRP, members are required to contribute $5.5 \%$ of their base salary to a tax-deferred investment account established with Prudential Financial, which jointly administers the DCRP investments with the Division of Pension and Benefits. Member contributions are matched by a 3\% contribution from the School District.

## Note 9. Other Post-Retirement Benefits

## General Information about the OPEB Plan

The State of New Jersey reports a liability as a result of its statutory requirements to pay other postemployment (health) benefits for State Health Benefit Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L, 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits are the responsibility of the individual local education employers.

## Basis of Presentation

The Schedule presents the State of New Jersey's obligation under NJSA 52:14-17.32f. The Schedule does not purport to be a complete presentation of the financial position or changes in financial position of the State Health Benefit Local Education Retired Employees Plan or the State of New Jersey. The accompanying Schedule was prepared in accordance with U.S. generally accepted accounting principles. Such preparation requires management of the State of New Jersey to make a number of estimates and assumptions relating to the reported amounts. Due to the inherent nature of these estimates, actual results could differ from those estimates.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 9. Other Post-Retirement Benefits (continued)

Total Nonemployer OPEB Liability
The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30,2017 , which was rolled forward to June 30 , 2018. The total nonemployer OPEB liability as of June 30 , 2017 was determined by an actuarial valuation as of June 30, 2017. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

| Inflation Rate | $2.50 \%$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Salary Increases: | TPAF/ABP |  | PERS |  |
| Through 2026 | $1.55-4.55 \%$ <br> based on years <br> of service |  | $2.15-4.15 \%$ <br> based on age |  | | $2.10-8.98 \%$ |
| :--- |
| based on age |

Preretirement mortality rates were based on the RP-2014 Headcount-Weighted Healthy Employee
The actuarial assumptions used in the June 30,2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2011 - June 30, 2014, and July 1, 2010 - June 30, 2013 for TPAF, PFRS and PERS, respectively.

OPEB Obligation and OPEB Expense - The State's proportionate share of the total Other Post Employment Benefits Obligations, attributable to the School District as of June 30, 2018 was $\$ 63,753,794.00$. The School District's proportionate share was $\$ 0$.

The OPEB Obligation was measured as of June 30, 2018, and the total OPEB Obligation used to calculate the OPEB Obligation was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The State's proportionate share of the OPEB Obligation associated with the District was based on projection of the State's long-term contributions to the OPEB plan associated with the District relative to the projected contributions by the State associated with all participating school districts, actuarially determined. At June 30, 2018, the State proportionate share of the OPEB Obligation attributable to the School District was $0.138262073957517 \%$, which was an increase of $0.00134691452356585 \%$ from its proportion measured as of June 30, 2017.

For the fiscal year ended June 30, 2019, the State of New Jersey recognized an OPEB expense in the amount of $\$ 2,976,814.00$ for the State's proportionate share of the OPEB expense attributable to the School District. This OPEB expense was based on the OPEB plans June 30, 2018 measurement date.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 9. Other Post-Retirement Benefits (continued)

## Health Care Trend Assumptions

For pre-Medicare preferred provider organization (PPO) medical benefits, this amount initially is $5.8 \%$ and decreases to a $5.0 \%$ long-term trend rate after eight years. For self-insured post- 65 PPO medical benefits, the trend rate is $4.5 \%$. For prescription drug benefits, the initial trend rate is $8.0 \%$ decreasing to a $5.0 \%$ long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is $5.0 \%$. The Medicare Advantage trend rate is $4.5 \%$ and will continue in all future years.

## Discount Rate

The discount rate for June 30,2018 was $3.87 \%$. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

## Sensitivity of Total Nonemployer OPEB Liability to changes in discount rate:

The following presents the total nonemployer OPEB liability as of June 30, 2018, respectively, calculated using the discount rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

|  | June 30, 2018 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | At $1 \%$ <br> Decrease (2.87\%) |  | At Discount Rate (3.87\%) |  | At $1 \%$ <br> Increase (4.87\%) |
| State of New Jersey's <br> Proportionate Share of Total OPEB Obligations Associated with the School District | \$ | 75,369,962.60 | \$ | 63,753,794.00 | \$ | 54,520,139.52 |
| State of New Jersey's <br> Total Nonemployer OPEB | State of New Jersey's |  |  |  |  |  |
| Liability | \$ | 54,512,391,175.00 | \$ | 46,110,832,982.00 | \$ | 39,432,461,816.00 |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 9. Other Post-Retirement Benefits (continued)

## Sensitivity of Total Nonemployer OPEB Liability to changes in the healthcare trend rate:

The following presents the total nonemployer OPEB liability as of June 30, 2018, calculated using the healthcare trend rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a healthcare trend rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

|  |  | June 30, 2018 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Healthcare Cost |  |  |  |  |
|  |  | 1\% Decrease |  | Trend Rate * |  | 1\% Increase |
| State of New Jersey's |  |  |  |  |  |  |
| Proportionate Share Obligations Associa the School District | OPEB | 52,696,223.89 | \$ | 63,753,794.00 | \$ | 78,377,853.78 |
| State of New Jersey's |  |  |  |  |  |  |
| Total Nonemployer OPEB |  |  |  |  |  |  |
| Liability | \$ | 38,113,289,045.00 | \$ | 46,110,832,982.00 | \$ | 56,687,891,003.00 |
| * See Healthcare Cost Trend Assumptions for details of rates. |  |  |  |  |  |  |
| Additional Information |  |  |  |  |  |  |
| Collective balances of the Local Group at June 30, 2018 are as follows: |  |  |  |  |  |  |
|  |  |  | Deferred Outflows of Resources |  | Deferred Inflows of Resources |  |
|  | Change in Proportion | ortion | \$ | 1,377,313,892.00 | \$ | $(1,377,313,892.00)$ |
| Differences between Expected |  |  |  |  |  |  |
| \& Actual Experience |  |  |  | - |  | (4,476,086,167.00) |  |
| Change in Assumptions |  |  | - |  | $(10,335,978,867.00)$ |  |
| Contributions Made in Fiscal Year Year Ending 2019 After June 30, 2018 Measurement Date ** |  |  | TBD |  | - |  |
|  |  |  | \$ | 1,377,313,892.00 | \$ | $\underline{(16,189,378,926.00)}$ |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued)

## Note 9. Other Post-Retirement Benefits (continued)

## Additional Information (continued):

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Fiscal Year <br> Ending June 30, |  |
| :---: | ---: |
| 2019 | $(1,825,218,593.00)$ |
| 2020 | $(1,825,218,593.00)$ |
| 2021 | $(1,825,218,593.00)$ |
| 2022 | $(1,825,218,593.00)$ |
| 2023 | $(1,825,218,593.00)$ |
| Thereafter | $\$(14,685,972,069.00)$ |

** Employer Contributions made after June 30, 2019 are reported as a deferred outflow of resources, but are not amortized in expense.

## Plan Membership

At June 30, 2017, the Program membership consisted of the following:

|  | June 30, 2017 |
| :--- | ---: |
|  | $217,131.00$ |
| Active Plan Members |  |
| Inactive Plan Members or Beneficiaries | $145,050.00$ |
| Currently Receiving Benefits | $362,181.00$ |

## Changes in the Total OPEB Liability

The change in the State's Total OPEB liability for the fiscal year ended June 30, 2019 (measurement date June 30, 2018) is as follows:

## Total OPEB Liability

| Service Cost | \$ | 1,984,642,729.00 |
| :---: | :---: | :---: |
| Interest Cost |  | 1,970,236,232.00 |
| Difference Between Expected \& Actual Experience |  | (5,002,065,740.00) |
| Changes of Assumptions |  | (5,291,448,855.00) |
| Contributions: Member |  | 42,614,005.00 |
| Gross Benefit Payments |  | (1,232,987,247.00) |
| Net Change in Total OPEB Liability |  | (7,529,008,876.00) |
| Total OPEB Liability (Beginning) |  | 53,639,841,858.00 |
| Total OPEB Liability (Ending) | \$ | 46,110,832,982.00 |
| Total Covered Employee Payroll |  | 13,640,275,833.00 |
| Net OPEB Liability as a Percentage of Payroll |  | 338\% |

## Note 10. On-Behalf Payments for Fringe Benefits and Salaries

As previously mentioned, the School District receives on-behalf payments from the State of New Jersey for normal costs and post-retirement medical costs related to the Teachers' Pension and Annuity Fund (TPAF) pension plan. The School District is not legally responsible for these contributions. The on-behalf payments are recorded as revenues and expenditures in the government-wide and general fund financial statements. For the fiscal year ended June 30, 2019, the on-behalf payments for normal costs, post-retirement medical costs, and long-term disability were $\$ 2,525,921.00, \$ 1,145,754.00$ and $\$ 2,944.00$, respectively.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 11. Risk Management

The School District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

New Jersey Unemployment Compensation Insurance - The School District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the School District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The School District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's trust fund for the current and previous two years:

| Fiscal Year | School District <br> Contributions |  | Employee <br> Contributions | Amount <br> Reimbursed | Ending <br> Balance |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| $2018-2019$ | $\$$ | - | $\$$ | $60,006.07$ | $\$$ | $79,959.91$ |$\$ \$$| $38,425.07$ |
| :--- |
| $2017-2018$ |

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, health, student and other accident claims and surety bonds and does not retain risk of loss. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. There have been no significant reductions in insurance coverage from the prior year and no settlements have exceeded insurance coverages over the past three years.

The School District also participates in the Burlington County Insurance Pool Joint Insurance Fund (BCIP JIF) and the School Pool for Excess Liability Limits Joint Insurance Fund (SPELL JIF). The Insurance Pools provides its members with the following coverages:

| Property - Blanket Building \& Grounds | General \& Automotive Liability |
| :--- | :--- |
| Environmental Impairment Liability | Workers' Compensation |
| School Board Legal Liability | Excess Liability |
| Educator's Legal Liability | Comprehensive Crime Coverage |
| Pollution \& Mold Legal Liability | Cyber Liability |

Joint Insurance Funds (JIFs) are simply a form of shared services for New Jersey Public Entities that enables them to pool their resources to insure for property, boiler and machinery, general and automobile liability, educator's legal liability, pollution and mold liability, and workers' compensation claims.

For more information on the Burlington County Insurance Pool Joint Insurance Fund please visit the website:
http://www.spelljif.com/

## Note 12. Contingencies

State and Federal Grantor Agencies - The School District participates in numerous state and federal grant programs, which are governed by various rules and regulations of the grantor agencies; therefore, to the extent that the School District has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at June 30, 2018 may be impaired. In the opinion of the School District, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provisions have been recorded in the accompanying combined financial statements for such contingencies.

Litigation - The School District is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the School Districts' attorney that resolution of these matters will not have a material adverse effect on the financial condition of the School District.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 12. Contingencies (Continued)

Economic Dependency - The School District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the School District's programs and activities.

## Note 13. Deferred Compensation

The School District offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b) and 457. The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

| Waddell \& Reed | Lincoln Investment Planning, Inc. | AXA Equitable |
| :---: | :---: | :---: |
| Van Guard | Siracusa | CitiStreet |

## Note 14. Compensated Absences

The School District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

School District employees are granted varying amount of vacation and sick leave in accordance with the School District's personnel policies. Upon termination, employees are paid for accrued vacation. The School District policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the School District for the unused sick leave in accordance with School Districts' agreements with the various employee unions.

The liability for vested compensated absences of the governmental fund types is recorded in the Statement of Net Position. At June 30, 2019, the liability for compensated absences reported was $\$ 1,377,881.99$.

## Note 15. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB) Statement No. 77, a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO THE FINANCIAL STATEMENTS <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 15. Tax Abatements (Continued)

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

## Note 16. Calculation of Excess Surplus

The designation for Restricted Fund Balance - Excess Surplus is a required calculation pursuant to N.J.S.A.18A:7F-7. New Jersey school districts are required to reserve General Fund fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2019 was $\$ 304,152.14$.

## Note 17. Fund Balances

General Fund - Of the $\$ 18,366,450.86$ General Fund fund balance at June 30, 2019, $\$ 4,084,167.92$ has been restricted for the Capital Reserve Account; $\$ 8,133,745.74$ has been committed to Reserve for Impact Aid; $\$ 1,594,254.00$ has been assigned - designated for subsequent year's expenditures; $\$ 3,237,676.90$ has been assigned to other purposes; and $\$ 1,012,454.16$ has been unassigned.

Capital Projects Fund - Of the $\$ 36,809,433.35$ Capital Projects Fund fund balance at June 30, 2019, $\$ 9,946,741.10$ is restricted for future capital projects approved by the School District; and $\$ 26,862,692.25$ has been assigned to other purposes.

Debt Service Fund - Of the $\$ 167,158.64$ Debt Service Fund fund balance at June 30, 2018, $\$ 167,158.64$ is restricted for future debt service payments.

## Note 18. Net Position

Unrestricted Net Position - The School District governmental activities had a unrestricted net position in the amount of $\$ 24,001,331.90$ at June 30, 2019. The primary increase in net position is the School District received $\$ 39,760,000$ in bond proceeds from bond issuance. See note 7 .

The School District captial project fund had a restricted fund balance in the amount of \$36,809,433.35 at June 30, 2019 , of which $\$ 9,946,741.10$ is restricted for capital projects and $\$ 26,862,692.25$ is assigned for other purposes. The primary increase is due to the School District received proceeds of bonds related to the project as of June 30, 2019.

## Note 19. Subsequent Events

The Board of Education has evaluated subsequent events occurring after the financial statement date through December 19, 2019 which is the date the financial statements were available to be issued. The District has determined that there are no material subsequent events that need to be disclosed with the exception of the following.

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EXHIBIT C-1


[^1]EXHIBIT C-1

| JUNE 30, 2019 |  |  |  | VARIANCE |
| :---: | :---: | :---: | :---: | :---: |
| ORIGINAL BUDGET | $\begin{gathered} \text { BUDGET } \\ \text { TRANSFERS } \end{gathered}$ | FINAL BUDGET | ACTUAL | FINAL TO ACTUAL |
| 56,706.00 | (1,591.91) | 55,114.09 | 45,708.79 | 9,405.30 |
| 675,109.97 | 161,661.72 | 836,771.69 | 640,473.58 | 196,298.11 |
| 70,174.00 | (5,148.95) | 65,025.05 | 63,298.50 | 1,726.55 |
| 37,333.00 | (281.43) | 37,051.57 | 21,346.00 | 15,705.57 |
| 10,290,024.08 | 259,780.79 | 10,549,804.87 | 10,120,469.15 | 429,335.72 |


|  | $\begin{aligned} & 7 \\ & \stackrel{f}{i} \\ & \underset{i}{n} \end{aligned}$ |  |
| :---: | :---: | :---: |
|  | $\begin{aligned} & 4 \\ & \stackrel{4}{6} \\ & \stackrel{0}{2} \\ & \stackrel{a}{6} \end{aligned}$ |  |
|  | $\begin{aligned} & n \\ & n \\ & i \\ & i \\ & 2 \end{aligned}$ | సN <br>  ત્ત |
|  |  |  |
|  | $\begin{gathered} \circ \\ 0 \\ 0 \\ \vdots \\ \dot{c} \\ 0 \end{gathered}$ |  |


| $229,579.00$ | $13,280.93$ | $242,859.93$ | $233,023.99$ | $9,835.94$ |
| :--- | :--- | :--- | :--- | :--- |


| 11-213-100-101 | 1,619,202.00 | (33,269.26) | 1,585,932.74 | 1,583,671.27 | 2,261.47 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 11-213-100-320 | 74,310.00 | 14,601.16 | 88,911.16 | 77,208.76 | 11,702.40 |
| 11-213-100-500 | 350.00 | - | 350.00 | 67.82 | 282.18 |
| 11-213-100-610 | 3,625.00 | - | 3,625.00 | 2,425.02 | 1,199.98 |
| 11-213-100-640 | 1,442.47 | $(1,000.00)$ | 442.47 | 442.47 | - |
| 11-213-100-800 | 1,000.00 | - | 1,000.00 | 895.00 | 105.00 |
|  | 1,699,929.47 | $(19,668.10)$ | 1,680,261.37 | 1,664,710.34 | 15,551.03 |
|  | 2,030,004.33 | $(7,312.28)$ | 2,022,692.05 | 1,995,100.67 | 27,591.38 |
| $\begin{aligned} & 11-230-100-101 \\ & 11-230-100-610 \end{aligned}$ | 31,412.00 | 6,254.42 | 37,666.42 | 37,666.42 | - |
|  | 5,200.00 | $(4,450.00)$ | 750.00 | - | 750.00 |
|  | 36,612.00 | 1,804.42 | 38,416.42 | 37,666.42 | 750.00 |


 11-230-100-101
$11-230-100-610$

| $36,612.00$ | $1,804.42$ | $38,416.42$ | $37,666.42$ | 750.00 |
| :--- | :--- | :--- | :--- | :--- | NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT



| $10,290,024.08$ | $259,780.79$ | $10,549,804.87$ | $10,120,469.15$ | $429,335.72$ |
| ---: | :---: | ---: | ---: | ---: |
|  |  |  |  |  |
| $92,213.00$ | $(0.11)$ | $92,212.89$ | $91,660.60$ | - |
| 100.00 | - | 100.00 | 552.29 |  |
| $2,000.00$ | - | $2,000.00$ | $1,605.83$ | 100.00 |
| $5,282.86$ | $(925.00)$ | $4,357.86$ | $3,840.91$ | 51.17 |
| 900.00 | - | 900.00 | 259.00 | 641.00 |
| $100,495.86$ | $(925.11)$ | $99,570.75$ | $97,366.34$ | $2,204.41$ |


YEAR EN

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 -
Other Purchased Services General Supplies
Textbooks Other Object Total Regular Programs - Instruction Special Education - Instruction:
Learning and/or Language Disabilities: Learning and/or Language Disabilities:
Salaries of Teachers Salaries of Teachers
Other Purchased Services General Supplies Textbooks
Other Objects
Total Learning and/or Language Disabilities Special Education - Instruction:
Salaries of Teachers
Purchased Professional - Educational Services Purchased Professional Other Purchased Services
General Supplies Textbooks
Total Multiple Disabilities Total Multiple Disabilities
Special Education - Instruction Special Education - Instruction:
Resource Room/Resource Center: Salaries of Teachers
Purchased Professional - Educational Services Purchased Professional - Educational Services
Other Purchased Services General Supplies
Textbooks
Total Resource Room/Resource Center
Total Special Education - Instruction
Basic Skills/Remedial - Instruction: Salaries of Teachers
General Supplies
Total Basic Skills/Remedial - Instruction
Exhibit C－1

| ACCOUNTNUMBERS | JUNE 30， 2019 |  |  |  | variance Final to ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ | FINAL BUDGET | ACTUAL |  |
| 11－300－100－101 | 400，254．00 | 2，812．08 | 403，066．08 | 402，541．08 | 525.00 |
| 11－300－100－106 | 13，000．00 | － | 13，000．00 | 12，127．43 | 872.57 |
| 11－300－100－320 | 7，000．00 | 1，305．34 | 8，305．34 | 5，145．40 | 3，159．94 |
| 11－300－100－340 | 2，500．00 | $(2,500.00)$ | － |  | － |
| 11－300－100－500 | 13，787．07 | （362．56） | 13，424．51 | 6，847．39 | 6，577．12 |
| 11－300－100－610 | 42，330．00 | （45．00） | 42，285．00 | 41，618．52 | 666.48 |
| 11－300－100－800 | 1，350．00 | 45.00 | 1，395．00 | 1，395．00 | － |
|  | 480，221．07 | 1，254．86 | 481，475．93 | 469，674．82 | 11，801．11 |
| 11－401－100－100 | 362，732．00 | 2，400．00 | 365，132．00 | 362，266．50 | 2，865．50 |
| 11－401－100－500 | 11，225．00 | $(6,283.60)$ | 4，941．40 | 2，000．00 | 2，941．40 |
| 11－401－100－600 | 43，050．00 | 2，550．00 | 45，600．00 | 29，853．95 | 15，746．05 |
| 11－401－100－800 | 250.00 | 5，400．00 | 5，650．00 | 3，551．25 | 2，098．75 |
| 11－401－100－930 | 4，500．00 | （4，500．00） | － |  | － |


|  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: |
| $421,757.00$ | $(433.60)$ | $421,323.40$ | $397,671.70$ | $23,651.70$ |
|  |  |  |  |  |
| $694,310.00$ | $(12,000.00)$ | $682,310.00$ | $669,692.00$ | $12,618.00$ |
| $138,952.45$ | $10,739.80$ | $149,6922.25$ | $115,563.21$ | $34,129.04$ |
| $65,016.00$ | $12,000.00$ | $77,016.00$ | $77,016.00$ | - |
| $898,278.45$ | $10,739.80$ | $909,018.25$ | $862,271.21$ | $46,747.04$ |


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NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30， 2019

| JUNE 30， 2019 |
| :---: |
| $\begin{array}{c}\text { ORIGINAL } \\ \text { BUDGET }\end{array}$ |

> ACCOUNT NUMBERS $11-300-100-101$ $11-300-100-106$ $11-300-100-320$ $11-300-100-340$ $11-300-100-500$ $11-300-100-610$ $11-300-100-800$
$11-401-100-100$
$11-401-100-500$
$11-401-100-600$
$11-401-100-800$
$11-401-100-930$


$11-000-211-100$
$11-000-211-300$ ｜

Vocational Programs－Local－Instruction： Vocational Programs－Local－Instruction：
Salaries of Teachers
Other Salaries for Instruction
Purchased Professional－Educational Services

Purchased Professional－Educational Services Purchased Technical Services
Other Purchased Services Other Purchased Services
General Supplies

Other Objects
Total Vocational Programs－Local－Instruction

## School－Sponsored Cocurricular／Extra Curricular Activities－Instruction：

Curricular Activities－Instruction：
Salaries
Purchased Services
Supplies and Materials
Other Objects
Transfers to Cov
ficit（Agency Funds）
Total School－Sponsored Cocurricular／Extra
Curricular Activities－Instruction
School－Sponsored Athletics－Instruction：
Supplies and Materials
Other Objects
Other Objects
Total School－Sponsored Athletics－Instruction
Undistributed Expenditures－Instruction（Tuition）： Tuition to Other LEAs Within State－Regular
Tuition to Other LEAs Within State－Special Tuition to County Vocational School－Regular Tuition to County Vocational School－Special
Tuition to County Special Services \＆Regular Da

Tuition to County Special Services \＆Regular Day
Tuition to Private School Disabled－Within State Tuition to Private School Disabled－Within State
Tuition to Private School Disabled \＆Other LEAs－
Tuition to Private School Disabled \＆Other LEAs－Outside State
Tuition－State Facilities Total Undistributed Expen

Total Undistributed Expenditures－Instruction（Tuition）
Undistributed Expenditures Attendance and Social Work：
Purchased Professional and Technical Services
Total Undistributed Expenditures Attendance and Social Work
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| $\begin{aligned} & \text { ACCOUNT } \\ & \text { NUMBERS } \end{aligned}$ | JUNE 30, 2019 |  |  |  | Variance final to ACTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { FINAL } \\ \text { BUDGET } \\ \hline \end{gathered}$ | ACTUAL |  |
| 11-000-213-100 | 454,086.00 | 1,334.89 | 455,420.89 | 454,107.31 | 1,313.58 |
| 11-000-213-300 | 21,711.00 | (251.00) | 21,460.00 | 21,386.75 | 73.25 |
| 11-000-213-500 | 300.00 | (300.00) | - | - | - |
| 11-000-213-600 | 11,936.88 | 368.20 | 12,305.08 | 12,150.92 | 154.16 |
| 11-000-213-800 | 725.00 | (428.00) | 297.00 | 297.00 | - |
|  | 488,758.88 | 724.09 | 489,482.97 | 487,941.98 | 1,540.99 |
| 11-000-216-100 | 72,406.00 | - | 72,406.00 | 72,405.96 | 0.04 |
| 11-000-216-320 | 154,128.66 | 67,739.34 | 221,868.00 | 182,198.99 | 39,669.01 |
| 11-000-216-580 | - | 290.00 | 290.00 | - | 290.00 |
| 11-000-216-600 | 775.00 | 227.34 | 1,002.34 | 1,002.34 | - |
| 11-000-216-800 | 300.00 | - | 300.00 | 269.00 | 31.00 |
|  | 227,609.66 | 68,256.68 | 295,866.34 | 255,876.29 | 39,990.05 |
| 11-000-217-100 | 170,471.00 | (61,483.50) | 108,987.50 | 108,987.50 | - |
| 11-000-217-199 |  | - | - | - | - |
| 11-000-217-320 | 1,023,525.07 | (38,335.31) | 985,189.76 | 855,381.80 | 129,807.96 |
|  | 1,193,996.07 | (99,818.81) | 1,094,177.26 | 964,369.30 | 129,807.96 |
| 11-000-218-104 | 680,872.76 | (114,801.56) | 566,071.20 | 563,274.31 | 2,796.89 |
| 11-000-218-105 | 179,847.00 | 38,471.58 | 218,318.58 | 209,726.98 | 8,591.60 |
| 11-000-218-320 | 4,225.00 | 70,400.00 | 74,625.00 | 67,831.14 | 6,793.86 |
| 11-000-218-390 | 31,100.00 | - | 31,100.00 | 21,510.40 | 9,589.60 |
| 11-000-218-500 | 2,075.00 |  | 2,075.00 | 399.98 | 1,675.02 |
| 11-000-218-600 | 6,664.00 |  | 6,664.00 | 3,629.53 | 3,034.47 |
| 11-000-218-800 | 3,365.00 | - | 3,365.00 | 1,449.00 | 1,916.00 |



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$11-000-217-100$
$11-000-217-199$
$11-000-217-320$
 $\begin{gathered}\text { ACCOUNT } \\ \text { NUMBERS }\end{gathered}$
$11-000-213-100$
$11-000-213-300$
$11-000-213-500$
$11-000-213-600$
$11-000-213-800$


| JUNE 30, 2019 |  |  |  | VARIANCE FINAL TO ACTUAL |
| :---: | :---: | :---: | :---: | :---: |
| ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ | FINAL BUDGET | ACTUAL |  |
| 549,622.00 | 33,014.38 | 582,636.38 | 576,743.28 | 5,893.10 |
| 116,302.00 | $(8,985.12)$ | 107,316.88 | 105,800.50 | 1,516.38 |
| 21,380.00 | $(1,464.63)$ | 19,915.37 | 10,450.20 | 9,465.17 |
| 750.00 | 84.63 | 834.63 | 819.62 | 15.01 |
| 3,000.00 | - | 3,000.00 | 251.34 | 2,748.66 |
| 8,140.28 | $(1,142.62)$ | 6,997.66 | 5,590.78 | 1,406.88 |
| 3,900.00 | (200.00) | 3,700.00 | 3,421.02 | 278.98 |
| 703,094.28 | 21,306.64 | 724,400.92 | 703,076.74 | 21,324.18 |


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| :---: |
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|  |
|  |
|  |

 $11-000-221-800$

$11-000-222-100$
$11-000-222-300$
$11-00-222-500$
$11-000-222-600$
$11-000-222-800$

|  | 237,329.26 | (163.39) | 237,165.87 | 223,995.92 | 13,169.95 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 11-000-223-102 | 223,926.00 | 947.09 | 224,873.09 | 224,724.19 | 148 |
| 11-000-223-104 | 13,000.00 | (947.08) | 12,052.92 | 9,239.30 | 2,813.62 |
| 11-000-223-105 | 49,220.33 | (0.50) | 49,219.83 | 48,916.27 | 303.56 |
| 11-000-223-320 | 4,500.00 | 7,699.99 | 12,199.99 | 12,199.99 | - |
| 11-000-223-500 | 8,745.00 | (1,700.00) | 7,045.00 | 5,310.74 | 1,734.26 |
| 11-000-223-600 | 9,000.00 | $(6,075.00)$ | 2,925.00 | 1,828.97 | 1,096.03 |
| 11-000-223-800 | 16,845.00 | 75.00 | 16,920.00 | 16,852.60 | 67.40 |




## ACCOUNT NUMBERS

 $11-000-219-104$$111-000-219-105$
$11-000-219-320$
$11-000-219-390$
$111-000-219-592$
$11-000-219-600$
$11-000-219-800$


 Undistributed Expenditures - Child Study Teams: Undistributed Expenditures - Chil
Salaries of Other Professional Staff Salaries of Secretaries \& Clerical Assistants
Purchased Professional - Educational Services Purchased Professional - Educational Services Other Purchased Prof. and Tech. Services
Miscellaneous Purchased Services Supplies and Materials
Other Objects
Total Undistributed Expenditures - Child Study Teams Undistributed Expenditures - Improvement
of Instruction Services:
Salaries of Supervisors of Instruction
Salaries of Other Professional Staff
Salaries of Sec. and Clerical Assist.
Other Salaries
Purchased Professional - Educational Services
Other Purchased Services
Supplies and Materials
Other Objects
Total Undistributed Expenditures - Improvement
of Instruction Services
Undistributed Expenditures -
Educational Media Services/Library:
Salaries
Purchased Professional and Technical Services Other Purchased Services
Supplies and Materials Other Objects

[^3]Total Undistributed Expenditures -
Instructional Staff Training Services


| 26898＇z81 | 9¢゙8£I＇亢IS | 82＇L00＇s69 | （99＇0t6 ${ }^{\circ} 6 \mathrm{t}$ ） | ＋6． $\mathrm{Lt} 6^{\text {t }+ \text { L }}$ |
| :---: | :---: | :---: | :---: | :---: |


|  | $\begin{gathered} \stackrel{y}{w} \\ \stackrel{y}{n} \\ \stackrel{y}{\infty} \\ \underset{\sim}{c} \end{gathered}$ |  |
| :---: | :---: | :---: |
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| そ－ 88888 <br>  <br>  | 0 <br> 6 <br> 0 <br> 6 <br> 6 <br> 6 <br> 1 | $$ |
|  | $\stackrel{y}{2}$ $\underset{i}{i}$ $i$ |  |
|  |  |  |
|  |  |  |

[^4] $11-000-240-103$
$11-000-240-104$
$11-000-240-105$
$11-000-240-300$
$11-000-240-500$
$11-000-240-600$
$11-000-240-80$ $11-000-251-330$
$11-000-251-592$

Undistributed Expenditures－
Support Services－General Administration： Salaries
Legal Services
Audit Fees

Architectural／Engineering Services Other Purchased Professional Services

Purchased Technical Services
Communications／Telephone
BOE Other Purchased Professional Services BOE Other Purchased Prof
Other Purchased Services General Supplies
Miscellaneous Expenditures BOE Membership Dues and Fees

Total Undistributed Expenditures－
Total Undistributed Expenditures－
Support Services－General Administration
Undistributed Expenditures－
Support Services－School Administration：
Salaries of Principals／Assistant Principals Salaries of Principals／Assistant Principals
Salaries of Other Professional Staff

Salaries of Secretaries \＆Clerical Assistants
Purchased Professional \＆Technical Services Other Purchased Services
Supplies and Materials Other Objects

Total Undistributed Expenditures－
Support Services－School Administration
Undistributed Expenditures－Central Services： Salaries
Purchased

Purchased Professional Services
Miscellaneous Purchased Services
EXHIBIT C－1


| $1,350.00$ | 61,496.14 | $\begin{array}{r} 61,496.14 \\ 1,350.00 \\ \hline \end{array}$ | $\begin{array}{r} 61,422.26 \\ 737.00 \\ \hline \end{array}$ | $\begin{array}{r} 73.88 \\ 613.00 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| 1，350．00 | 61，496．14 | 62，846．14 | 62，159．26 | 686.88 |
| 251，450．00 | 1，687．49 | 253，137．49 | 250，028．98 | 3，108．51 |
| 289，452．67 | $(8,095.16)$ | 281，357．51 | 259，010．82 | 22，346．69 |
| 61，494．70 | （11，179．32） | 50，315．38 | 47，349．83 | 2，965．55 |
| 2，850．00 | － | 2，850．00 | 516.00 | 2，334．00 |


| $\begin{gathered} i n \\ \substack{n \\ i \\ i \\ 0 \\ \hline} \end{gathered}$ |  |
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|  | mingnsig 8Nス ल <br>  |
| $\begin{gathered} \infty \\ \stackrel{0}{0} \\ \stackrel{0}{6} \\ \stackrel{\infty}{\infty} \end{gathered}$ |  |
| $\begin{aligned} & \stackrel{a}{a} \\ & \dot{6} \\ & \stackrel{n}{n} \\ & \hat{E} \end{aligned}$ |  |
| $\begin{gathered} \stackrel{c}{n} \\ \underset{\sim}{c} \\ \stackrel{n}{6} \end{gathered}$ |  |



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| :---: | :---: | :---: | :---: | :---: | :---: |
| ででてS6「 |  |  | （E0）9z9＊iz） | \＆S＇6てt＇t9 | $019-\varepsilon 9 \%-000-\mathrm{II}$ |
| $8 \varepsilon^{\text {ctİ }}$ ¢ | L6 ${ }^{\text {cze }} 0$ ¢ | ¢どtttiss | （00＇s84＇ıて） | ¢ร์ $6 z z^{*} L L$ | 0で－¢9z－000－ıI |

 ACCOUNT
NUMBERS
$111-000-251-600$
$11-00-251-832$
$11-000-251-890$
$11-000-251-897$ $11-000-252-100$
$11-000-252-500$ $11-000-261-100$
$11-000-261-420$
$11-000-261-610$
$11-000-261-800$
 $11-000-262-800$

$11-000-263-420$
$11-000-263-610$ NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30， 2019

| $603,741.00$ | $(78,244.28)$ | $525,496.72$ | $513,715.93$ | $11,780.79$ |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  |  |
| $1,350.00$ | $61,496.14$ | $61,496.14$ | $61,422.26$ | 73.88 |
|  |  | $1,350.00$ | 737.00 | 613.00 |
|  |  |  |  |  |
| $1,350.00$ | $61,496.14$ | $62,846.14$ | $62,159.26$ | 686.88 |

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| :---: |
|  |
|  |
|  |

 Total Undistributed Expenditures－Central Services Undistributed Expenditures－
Administrative Information Te Administrative Information Technology： Other Purchased Services
Total Undistributed Expenditures－ Administrative Information Technology
Undistributed Expenditures－ Required Maintenance for School Facilities：
Salaries Salaries
Cleaning，Repair \＆Maintenance Services Other Objects
Total Undistributed Expenditures－
Required Maintenance for School Facilities Undistributed Expenditures－Custodial Services： Purchased Professional and Technical Services Cleaning，Repair \＆Maintenance Services Other Purchased Property Services
Insurance Insurance
Miscellaneous Purchased Services Miscellaneous Purchased Services
General Supplies Energy（Natural Gas） Energy（Electricity）
Other Objects
Total Undistributed Expenditures－Custodial Services
Undistributed Expenditures－
Care and Upkeep of Grounds：
Cleaning，Repair \＆Maintenance Services
General Supplies
Total Undistributed Expenditures－
Care and Upkeep of Grounds
EXHIBIT C-1

| JUNE 30, 2019 |  |  |  | VARIANCE |
| :---: | :---: | :---: | :---: | :---: |
| ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \end{gathered}$ | ACTUAL | FINAL TO ACTUAL |
| 5,000.00 | - | 5,000.00 | 4,066.00 | 934.00 |
| 5,000.00 | - | 5,000.00 | 4,066.00 | 934.00 |
| 716,230.82 | 70,071.56 | 786,302.38 | 753,965.29 | 32,337.09 |
| 163,738.00 | 15,925.22 | 179,663.22 | 176,193.11 | 3,470.11 |
| 145,150.00 | $(2,037.27)$ | 143,112.73 | 118,203.58 | 24,909.15 |
| 15,098.25 | 964.84 | 16,063.09 | 15,263.77 | 799.32 |
| 27,438.00 | 6,854.60 | 34,292.60 | 30,890.50 | 3,402.10 |
| 161,674.00 | $(3,400.50)$ | 158,273.50 | 99,348.66 | 58,924.84 |
| 85,000.00 | - | 85,000.00 | 59,040.00 | 25,960.00 |
| 494,582.00 | (475.30) | 494,106.70 | 492,210.00 | 1,896.70 |
| 4,000.00 |  | 4,000.00 | 2,280.00 | 1,720.00 |
| 353,254.00 | $(24,173.33)$ | 329,080.67 | 305,269.57 | 23,811.10 |
| 93,703.00 | $(9,810.09)$ | 83,892.91 | 9,170.96 | 74,721.95 |
| 25,020.00 | - | 25,020.00 | 23,071.00 | 1,949.00 |
| 186,147.00 | (186,147.00) | - | - | - |
| 1,800.00 | 183,857.27 | 185,657.27 | 185,626.33 | 30.94 |
| 6,104.00 | 525.18 | 6,629.18 | 6,131.05 | 498.13 |


| $2,478,939.07$ | $52,155.18$ | $2,531,094.25$ | $2,276,663.82$ | $254,430.43$ |
| :--- | :--- | :--- | :--- | :--- |

 ACCOUNT
NUMBERS
$11-000-266-420$

11-100-100-270 $11-200-100-270$
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30, 2019
YEAR ENDED JUNE 30, 2019
 Security:
Cleaning, Repair, and Maintenance Services
Total Security
Undistributed Expenditures -
Student Transportation Service
Salaries of Pupil Transportation (Between Home \& School) - Regular
Sal for Pupil Trans (Bet Home \& Sch)- Sp Ed
Sal for Pupil Trans (Other than Bet Home \& Sch) Sal for Pupil Trans (Other than Bet. Home \& Sch)
Other Purchased Prof. and Technical Serv.
Other Purchased Prof. and Technical Serv.
Cleaning, Repair and Maintenance Services
Lease Purchase Payments - School Buses
Contract Services - Aid in Lieu Payments - Non Public Schools
Contract Services - Aid in Lieu Payments - Non Public Schools
Contract Services (Between Home \& School) - Vendors
Contract Services (Other Than Between Home \& School) - Vendors
Contract Services (Special Education) - Vendors
Contract Serv.(Sp Ed Stds)-Joint Agrmnts
Miscellaneous Purchased Services - Transportation
General Supplies
Transportation Supp
Transportation Supplies
Miscellaneous Expenditures
Total Undistributed Expenditures -
Student Transportation Services
Instruction - Regular Programs:
Health Benefits
Total Regular Programs
Special Education:
Health Benefits
Total Special Education
EXHIBIT C-1


[^5]EXHIBIT C-1


11-000-230-270 11-000-240-270 $11-000-240-270$
$11-000-251-270$
 $11-00-20-270$
$11-000-251-270$
$11-000-252-270$ $11-000-252-270$
$11-000-261-270$


11-000-270-270
 -


 181.60
$(24,229.48)$
$(11,301.00)$
$(3,699.00)$
$6,090,908.89$

 ${ }^{78} .600$ $-\quad 210,514.00 \quad(210,514.00)$ | $798,856.00$ | $(798,856.00)$ |
| ---: | ---: |
| $798,856.00$ | $(798,856.00)$ |
| $6,210,920.00$ | $(6,210,920.00)$ |年

## ACCOUNT NUMBERS 11-000-223-270

都EXHIBIT C-1

| account NUMBERS | JUNE 30, 2019 |  |  |  | variance Final to aCTUAL |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | ORIGINAL BUDGET | $\begin{gathered} \hline \text { BUDGET } \\ \text { TRANSFERS } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FINAL } \\ \text { BUDGET } \\ \hline \end{gathered}$ | ACTUAL |  |
|  | - | - | - | 2,525,921.00 | (2,525,921.00) |
|  | - | - |  | 1,025,798.39 | $(1,025,798.39)$ |
|  | - | - | - | 1,145,754.00 | (1,145,754.00) |
|  | - | - | - | 2,944.00 | $(2,944.00)$ |
|  | 23,362,703.11 | $(666,082.07)$ | 22,696,621.04 | 25,297,842.64 | $(2,601,221.60)$ |
|  | 37,519,600.04 | $(400,248.08)$ | 37,119,351.96 | 39,180,696.61 | $(2,061,344.65)$ |
| 604-000 | 2,000.00 | $(2,000.00)$ | - | - | - |
| 12-130-100-730 | 47,592.88 | 61,495.00 | 109,087.88 | 59,837.28 | 49,250.60 |
| 12-140-100-730 | 13,000.00 | 30,381.00 | 43,381.00 | 35,908.90 | 7,472.10 |
| 12-400-100-730 | 57,757.03 | 18,334.48 | 76,091.51 | 67,613.15 | 8,478.36 |
| 12-000-261-730 | - | 5,388.78 | 5,388.78 | 5,388.78 | - |
| 12-000-263-730 | 11,970.10 | 31,155.63 | 43,125.73 | 40,325.12 | 2,800.61 |
|  | 130,320.01 | 146,754.89 | 277,074,90 | 209,073.23 | 68,001.67 |
| 12-000-400-331 | - | 17,000.00 | 17,000.00 | 6,825.00 | 10,175.00 |
| 12-000-400-334 | - | 20,000.00 | 20,000.00 | 20,000.00 | - |
| 12-000-400-390 | 220,181.20 | 822,750.00 | 1,042,931.20 | 338,961.55 | 703,969.65 |
| 12-000-400-450 | 2,289,600.00 | 1,803,599.01 | 4,093,199.01 | 379,957.82 | 3,713,241.19 |
| 12-000-400-721 | 453,823.00 | 0.18 | 453,823.18 | 434,897.99 | 18,925.19 |
| 12-000-400-800 | - | 225,750.00 | 225,750.00 | - | 225,750.00 |
| 12-000-400-896 | 139,313.00 | - | 139,313.00 | 139,313.00 | - |
| 12-000-400-931 | - | 2,000.00 | 2,000.00 | - | 2,000.00 |

con

GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30, 2019
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
ACCOUNT
NUMBERS

$12-000-400-331$
$12-000-400-334$
$12-000-000-390$
$12000-400-450$
$12-000-400-721$
$12-000-400-800$
$12000-400-896$
$12-000-400-931$

EXHIBIT C-1

RECAPITULATION OF FUND BALANCE
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
GENERAL FUND
BUDGETARY COMPARIION SCHEDULE
YEAR ENDED JUNE 30, 2019
 ACCOUNT
NUMBERS Excess/(Deficiency) of Revenues Over/ (Under) Expenditures Before Other
Financing Sources/(Uses)

Transfers In(Out):
Cancellation of Prior Year Payable
Transfers to Other Funds
Capital Leases (Non-Budgeted)
Total Other Financing Sources/(Uses)
Excess/(Deficiency) of Revenues Over/ (Under) Expenditures After Other Financing Sources/(Uses)
Fund Balances, July 1
Fund Balances, June 30
Restricted Fund Balance:
Capital Reserve
Excess Surplus
Federal Impact Aid Reserve (General)
Assigned Fund Balance:
Designated for Subsequent Year's Expenditures
Year-End Encumbrances
Unassigned Fund Balance
Subtotal
Reconciliation to Governmental Funds Statements (GAAP):
Last State Aid Payments Not Recognized on GAAP Basis
Fund Balance per Governmental Funds (GAAP)

## C. Budgetary Comparison Schedules

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| $110,283.00$ | $1,293,061.20$ | $1,403,344.20$ | $1,161,609.98$ | $241,734.22$ |
| :--- | :--- | :--- | :--- | :--- |


NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SPECIAL REMENUE FUND
YEAR ENDED JUNE 30, 2019 Revenues:
Local Sources
State Sources
Federal Sources Expenditures:
Instruction:
Salaries of Teachers
Purchased Professional - Educational Services
Other Purchased Services (400-500 Series)
General Supplies
Textbooks
Other Objects
Total Instruction
Support Services:
Salaries of Other Professional Staff
Personal Services - Employee Benefits
Purchased Educational Services
Other Purchased Services (400-500 Series)
Supplies and Materials Total Support Services
Facilities Acquisition \& Construction Services:
Instructional Equipment
Total Facilities Acquisition \& Construction
Services
Services
Total Expenditu
Excess/(Deficiency) of Revenues Over/(Under) Expenditures \& Other Financing Sources/(Uses)

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# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> NOTE TO REQUIRED SUPPLEMENTARY INFORMATION <br> BUDGET TO GAAP RECONCILIATION <br> YEAR ENDED JUNE 30, 2019 

## Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|  | GENERAL FUND |  | SPECIAL REVENUE FUND |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources/Inflows of Resources: |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" |  |  |  |  |
| From the Budgetary Comparison Schedule (C-Series) | \$ | 43,309,337.87 | \$ | 1,743,312.50 |
| Difference - Budget to GAAP: |  |  |  |  |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized. |  |  |  |  |
| Current Year |  | - |  | $(805,026.92)$ |
| Prior Year |  | - |  | 58,330.25 |

The last state aid payments are recognized as revenue for budgetary purposes and differs from GAAP
which does not recognize this revenue until the subsequent year when the state recognizes the related expense
(GASB 33).

## Current Year <br> Prior Year

Total Revenues as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds. (B-2)

## Uses/outflows of resources:

Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule. (C-1, C-2)
Differences - budget to GAAP
Encumbrances for supplies and equipment ordered but not received is reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.

Total Expenditures as Reported on the Statement of Revenues,
Expenditures, and Changes in Fund Balances - Governmental Funds (B-2)

| $(1,276,969.00)$ | - |
| :---: | :---: |
| $1,238,239.00$ | - |


| $\$ \quad 43,270,607.87$ | $\$$ | $996,615.83$ |
| :--- | :--- | :--- | :--- | \$ 40,939,725.20 \$ 1,743,312.50 | $-\quad(746,696.67)$ |
| :--- |

$\begin{array}{llll}\$ \quad 40,939,725.20 & \$ & 996,615.83\end{array}$

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NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
SCHEDULE OF THE SCHOOL DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

*The amounts presented for each fiscal year were determined as of the previous fiscal year end (the measurement date).
This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments should present information for those years for which information is available.
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
SCHEDULE OF SCHOOL DISTRICT CONTRIBUTIONS
PUBLIC EMPLOYEES' RETIREMENT SYSTEM (PERS)

This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments should present information for those years for which information is available.
EXHIBIT L-3

|  |  | 2018 |  | 2017 |  | 2016 |  | 2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School District's proportion of the net pension liability |  | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| School District's proportionate share of the net pension liability | \$ | - | \$ | - | \$ | - | \$ | - |
| State's proportionate share of the net pension liability associated with the School District | \$ | 67,092,202.00 | \$ | 56,226,481.00 | \$ | 48,136,446.00 | \$ | 45,565,423.00 |
|  | \$ | 67,092,202.00 | \$ | 56,226,481.00 | \$ | 48,136,446.00 | \$ | 45,565,423.00 |
| School District's covered payroll | \$ | 8,563,215.56 | \$ | 8,503,243.68 | \$ | 8,529,641.00 | \$ | 8,570,681.00 |
| School District's proportionate share of the net pension liability as a percentage of its covered payroll |  | 0.00\% |  | 0.00\% |  | 0.00\% |  | 0.00\% |
| Plan fiduciary net position as a percentage of the total pension liability |  | 22.33\% |  | 28.71\% |  | 33.64\% |  | 33.76\% |
| *The amounts presented for each fiscal year were determined as of the previous fiscal year end (the measurement date). |  |  |  |  |  |  |  |  |
| This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, governments shour information for those years for which information is available. |  |  |  |  |  |  |  |  |

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SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR OTHER POST EMPLOYMENT BENEFITS (GASB 75)

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# NORTHERN BURLINGTON REGIONAL SCHOOL DISTRICT <br> SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (OPEB) LAST TWO FISCAL YEAR* 

|  | 2019 |  | 2018 |  |
| :---: | :---: | :---: | :---: | :---: |
| District's Total OPEB Liability |  |  |  |  |
| Service Cost | \$ | 2,708,248 | \$ | 3,266,346 |
| Interest Cost |  | 2,696,944 |  | 2,331,755 |
| Differences Between Expected \& Actual Experiences |  | $(6,130,571)$ |  | - |
| Changes of Assumptions |  | $(7,316,067)$ |  | $(9,881,677)$ |
| Contributions: Member |  | 58,919 |  | 62,637 |
| Gross Benefit Payments |  | $(1,704,754)$ |  | $(1,701,051)$ |
| Net Change in District's Total OPEB Liability |  | $(9,687,281)$ |  | $(5,921,990)$ |
| District's Total OPEB Liability (Beginning) |  | 73,441,075 |  | 79,363,065 |
| District's Total OPEB Liability (Ending) | \$ | 63,753,794 | \$ | 73,441,075 |
| District's Covered Employee Payroll | \$ | 18,402,451 | \$ | 17,427,916 |
| District's Net OPEB Liability as a Percentage of Payroll |  | 346\% |  | 421\% |

Note - The amounts presented for each fiscal year were determined as of the previous fiscal year end (the measurement date).

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# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART III YEAR ENDED JUNE 30, 2019 

## Teachers Pension and Annuity Fund (TPAF)

Changes in Benefit Terms - None.

Changes in Assumptions - The discount rate changed from 4.25\% as of June 30, 2017, to 4.86\% as of June 30, 2018.

## Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None.

Changes in Assumptions - The discount rate changed from 5.00\% as of June 30, 2017, to 5.66\% as of June 30, 2018.

State Health Benefit Local Education Retired Employees Plan (OPEB)

Changes in Benefit Terms - None.
Changes in Assumptions - The discount rate changed from 3.58\% as of June 30, 2017, to 3.87\% as of June 30, 2018.

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D. School Based Budget Schedules

Not Applicable

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E. Special Revenue Fund

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> SPECIAL REVENUE FUND COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS YEAR ENDED JUNE 30, 2019



# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> SPECIAL REVENUE FUND <br> COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS <br> YEAR ENDED JUNE 30, 2019 

|  | Perkins Grant |  | Non Public Ch. 192 Auxiliary |  | Non Public Textbook |  | Non Public Nursing |  | Non Public Ch. 193 Handicapped |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: |  |  |  |  |  |  |  |  |  |  |
| State Sources | \$ | - | \$ | 8,290.80 | \$ | 1,344.30 | \$ | 2,522.00 | \$ | 2,050.70 |
| Federal Sources |  | 39,627.23 |  | - |  | - |  | - |  | - |
| Total Revenues | \$ | 39,627.23 | \$ | 8,290.80 | \$ | 1,344.30 | \$ | 2,522.00 | \$ | 2,050.70 |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |
| Instruction: |  |  |  |  |  |  |  |  |  |  |
| Purchased Professional - Educational Services |  | 1,365.00 |  | - |  | - |  | - |  | - |
| General Supplies |  | 18,133.47 |  | - |  | - |  | - |  | - |
| Textbooks |  | - |  | - |  | 1,344.30 |  | - |  | - |
| Total Instruction |  | 19,498.47 |  | - |  | 1,344.30 |  | - |  | - |
| Support Services: |  |  |  |  |  |  |  |  |  |  |
| Salaries of Other Professional Staff |  | 844.20 |  | - |  | - |  | - |  | - |
| Personal Services - Employee Benefits |  | 64.56 |  | - |  | - |  | - |  | - |
| Purchased Educational Services |  | 8,501.00 |  | 8,290.80 |  | - |  | 2,522.00 |  | 2,050.70 |
| Total Support Services |  | 9,409.76 |  | 8,290.80 |  | - |  | 2,522.00 |  | 2,050.70 |
| Facilities Acquisition \& Construction Services: Instructional Equipment |  | 10,719.00 |  | - |  | - |  | - |  | - |
| Total Facilities Acquisition \& Construction Services |  | 10,719.00 |  | - |  | - |  | - |  | - |
| Total Expenditures | \$ | 39,627.23 | \$ | 8,290.80 | \$ | 1,344.30 | \$ | 2,522.00 | \$ | 2,050.70 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> SPECIAL REVENUE FUND COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS YEAR ENDED JUNE 30, 2019

Revenues:
Local Sources
State Sources
Federal Sources

Total Revenues
Expenditures:
Instruction: Salaries of Teachers
Purchased Professional - Educational Services Other Purchased Services (400-500 Series) General Supplies
Textbooks
Other Objects
Total Instruction
Support Services:
Salaries of Other Professional Staff
Personal Services - Employee Benefits Purchased Educational Services
Other Purchased Services (400-500 Series)
Supplies and Materials

Total Support Services
Facilities Acquisition \& Construction Services: Instructional Equipment

Total Facilities Acquisition \& Construction Services

Total Expenditures

|  | Non Public Technology | FMC Grant Supplies Co. |  | FFA - Tractor Supply Co. |  | Safety Grant | PSE\&G |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | - | \$ | 4,330.68 | \$ | 2,257.22 | \$1,085,099.75 | \$ | 2,510.25 | \$ | 1,094,197.90 |
|  | 936.00 |  | - |  | - | - |  | - |  | 15,143.80 |
|  | - |  | - |  | - | - |  | - |  | 633,970.80 |


| $\$$ | 936.00 | $\$$ | $4,330.68$ | $\$$ | $2,257.22$ | $\$ 1,085,099.75$ | $\$$ | $2,510.25$ | $\$$ | $1,743,312.50$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 41,276.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | - |  | - |  | - |  | - |  | 1,365.00 |
|  | - |  | - |  | - |  | - |  | - |  | 409,281.00 |
|  | - |  | 4,330.68 |  | 2,257.22 |  | - |  | 2,510.25 |  | 116,817.22 |
|  |  |  | - |  | - |  | - |  | - |  | 1,344.30 |
|  | - |  | - |  | - |  | - |  | - |  | 900.00 |
|  | - |  | 4,330.68 |  | 2,257.22 |  | - |  | 2,510.25 |  | 570,983.52 |


|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | ---: |
| - | - | - | - | $27,964.70$ |  |
| - | - | - | - | $5,200.82$ |  |
| 936.00 | - | - | $219,150.05$ | - | $255,250.91$ |
| - | - | - | $865,949.70$ | - | $7,243.85$ |
| - | - |  |  | $865,949.70$ |  |
| 936.00 |  | - | $1,085,099.75$ | - | $1,161,609.98$ |


| - | - | - | - | $10,719.00$ |
| :---: | :---: | :---: | :---: | :---: | :---: |


| - | - | - | - | - | $10,719.00$ |
| :---: | :---: | :---: | :---: | :---: | :---: |


| $\$$ | 936.00 | $\$$ | $4,330.68$ | $\$$ | $2,257.22$ | $\$ 1,085,099.75$ | $\$$ | $2,510.25$ | $\$$ | $1,743,312.50$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

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F. Capital Projects Fund

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EXHIBIT F-1


> Project Title / Issue
> Renovations to High School High School Building Project Total

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> CAPITAL PROJECTS FUND <br> SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES <br> IN FUND BALANCE - BUDGETARY BASIS <br> YEAR ENDED JUNE 30, 2019 

| Revenues and Other Financing Sources: |  |  |
| :---: | :---: | :---: |
| Bond Proceeds | \$ | 39,760,000.00 |
| Total Revenues and Other Financing Sources |  | 39,760,000.00 |
| Expenditures and Other Financing Uses: |  |  |
| Other Purchased Professional and Technical Services |  | 1,247,287.24 |
| Construction Services |  | 982,958.02 |
| Transfer to Debt Service Fund |  | 372,614.00 |
| Other Objects |  | 71,471.10 |
| Total Expenditures and Other Financing Uses |  | 2,674,330.36 |
| Excess (Deficiency) of Revenues and Other Financing Sources |  |  |
| Over (Under) Expenditures and Other Financing Uses |  | 37,085,669.64 |
| Fund Balance, July 1 |  | $(276,236.33)$ |
| Fund Balance, June 30 | \$ | 36,809,433.31 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGETARY BASIS RENOVATIONS TO HIGH SCHOOL <br> YEAR ENDED JUNE 30, 2019

|  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

Additional Project Information:
Name of Project:
Renovations to High School
Bond Authorization Date
6/17/2009
Bonds Authorized
Bonds Issued
Original Authorized Cost
Additional Authorized Cost
Revised Authorized Cost
2,731,000.00
\$ 2,731,000.00

Percentage Completion
Original Target Completion Date
3,800,323.00
114,813.00
3,915,136.00

Revised Target Completion Date
3.02\%
100.00\%

N/A
N/A

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGETARY BASIS HIGH SCHOOL BUILDING PROJECT <br> YEAR ENDED JUNE 30, 2019

|  | Prior Years |  | Current Year | Totals |  | Revised Authorized Cost |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues and Other Financing Sources: Bond Proceeds | \$ | - | \$39,760,000.00 | \$ | 39,760,000.00 | \$ | 39,760,000.00 |
| Total Revenues and Other Financing Sources |  | - | 39,760,000.00 |  | 39,760,000.00 |  | 39,760,000.00 |
| Expenditures and Other Financing Uses: |  |  |  |  |  |  |  |
| Other Purchased Professional and Technical Services |  | 633,830.79 | 1,247,287.24 |  | 1,881,118.03 |  | 3,795,700.00 |
| Construction Services |  | 15,019.50 | 982,958.02 |  | 997,977.52 |  | 32,212,000.00 |
| Supplies and Materials |  | - | - |  | - |  | 408,000.00 |
| Other Objects |  | - | 71,471.10 |  | 71,471.10 |  | 3,344,300.00 |
| Total Expenditures and Other Financing Uses |  | 648,850.29 | 2,301,716.36 |  | 2,950,566.65 |  | 39,760,000.00 |
| Excess (Deficiency) of Revenues and Other Financing Sources |  |  |  |  |  |  |  |
| Over (Under) Expenditures and Other Financing Uses | \$ | $(648,850.29)$ | \$37,458,283.64 | \$ | 36,809,433.35 | \$ | - |

Additional Project Information:

| Name of Project: |  |
| :--- | :---: |
| High School Building Project |  |$\quad \mathrm{N} / \mathrm{A}$.

H. Fiduciary Fund

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EXHIBIT H-1

| NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS <br> COMBINING STATEMENT OF FIDUCIARY NET POSITION <br> JUNE 30, 2019 |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | UNEMPLOYMENT COMPENSATION TRUST |  | RETIREMENT TRUST |  | TRUST <br> TOTALS |  | $\begin{gathered} \text { PAYROLL } \\ \text { FUND } \end{gathered}$ |  | STUDENT <br> ACTIVITY <br> FUND |  | AGENCY <br> TOTALS |  |
| ASSETS |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Assets |  | 45,131.31 |  | 132,112.31 |  | 177,243.62 |  | 17,478.45 |  | 334,188.58 |  | 351,667.03 |
| LIABILITIES |  |  |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable |  | 6,706.24 |  | - |  | 6,706.24 |  | - |  | - |  | - |
| Payable for Student Related Activities |  |  |  |  |  |  |  |  |  | $334,188.58$ |  | $334,188.58$ |
| Payroll Deductions \& Withholdings |  | - |  | - |  | - |  | 17,478.45 |  | - |  | $17,478.45$ |
| Total Liabilities |  | 6,706.24 |  | - |  | 6,706.24 | \$ | 17,478.45 | \$ | 334,188.58 | \$ | 351,667.03 |
| NET POSITION |  |  |  |  |  |  |  |  |  |  |  |  |
| Restricted - Held in Trust for Unemployment Unemployment Claims Retirement Claims |  | $38,425.07$ |  | $132,112.31$ |  | $\begin{array}{r} 38,425.07 \\ 132,112.31 \\ \hline \end{array}$ |  |  |  |  |  |  |
| Total Net Position | \$ | 38,425.07 | \$ | 132,112.31 | \$ | 170,537.38 |  |  |  |  |  |  |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT FIDUCIARY FUNDS <br> COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION <br> YEAR ENDED JUNE 30, 2019 

| UNEMPLOYMENT |  |  |
| :---: | :---: | :---: |
| COMPENSATION | RETIRMEMENT | TOTAL |
| TRUST | TRUST | TRUST |


| ADDITIONS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contributions: |  |  |  |  |  | 59,423.19 |
| Total Contributions |  | 59,423.19 |  | - |  | 59,423.19 |
| Investment Earnings: |  |  |  |  |  |  |
| Net Investment Earnings |  | 582.88 |  | - |  | 582.88 |
| Total Additions |  | 60,006.07 |  | - |  | 60,006.07 |
| DEDUCTIONS <br> Unemployment Claims | DEDUCTIONS |  |  | - |  | 79,959.91 |
| Total Deductions |  | 79,959.91 |  | - |  | 79,959.91 |
| Change in Net Position |  | $(19,953.84)$ |  | - |  | $(19,953.84)$ |
| Net Position - Beginning |  | 58,378.91 |  | 132,112.31 |  | 190,491.22 |
| Net Position - Ending | \$ | 38,425.07 | \$ | 132,112.31 | \$ | 170,537.38 |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> STUDENT ACTIVITY AGENCY FUND <br> SCHEDULE OF RECEIPTS AND DISBURSEMENTS <br> YEAR ENDED JUNE 30, 2019

Due to Student Groups

Total All Schools

| BALANCE |  |  | BALANCE |
| :---: | :---: | :---: | :---: |
| JUNE 30, | CASH | CASH | JUNE 30, |
| 2018 | RECEIPTS | DISBURSEMENTS | 2019 |


| $\$$ | $331,552.18$ | $\$$ | $750,408.74$ | $\$$ | $747,772.34$ | $\$$ | $334,188.58$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| $\$$ | $331,552.18$ | $\$$ | $750,408.74$ | $\$$ | $747,772.34$ | $\$$ | $334,188.58$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

EXHIBIT H-4

NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
PAYROLL AGENCY FUND
SCHEDULE OF RECEIPTS AND DISBURSEMENTS
YEAR ENDED JUNE 30, 2019

|  | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2018 \\ \hline \end{gathered}$ |  | CASH <br> RECEIPTS |  | CASHDISBURSEMENTS |  | $\begin{gathered} \text { BALANCE } \\ \text { JUNE 30, } \\ 2019 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |
| Cash \& Cash Equivalents | \$ | 17,136.70 | \$ | 9,835,506.67 | \$ | 9,835,164.92 | \$ | 17,478.45 |
| Total Assets | \$ | 17,136.70 | \$ | 9,835,506.67 | \$ | 9,835,164.92 | \$ | 17,478.45 |
| LIABILITIES |  |  |  |  |  |  |  |  |
| Payroll Deductions \& Withholdings | \$ | 16,930.53 | \$ | 9,835,506.67 | \$ | 9,834,958.75 | \$ | 17,478.45 |
| Interfunds Payable |  | 206.17 |  | - |  | 206.17 |  | - |
| Total Liabilities | \$ | 17,136.70 | \$ | 9,835,506.67 | \$ | 9,835,164.92 | \$ | 17,478.45 |

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## I. Long-Term Debt

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| ISSUE | $\begin{gathered} \text { DATE OF } \\ \text { ISSUE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { AMOUNT } \\ \text { OF } \\ \text { ISSUE } \\ \hline \end{gathered}$ | ANNUAL MATURITIES |  | INTERESTRATE | BALANCE JUNE 30, 2018 |  | ISSUED | RETIRED |  | BALANCE JUNE 30, 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | DATE | AMOUNT |  |  |  |  |  |  |  |  |
| School Refunding Bonds | 6/17/2009 | 2,731,000.00 | 7/15/2019 | 200,000.00 | 3.875\% | \$ | 1,390,000.00 | \$ | \$ | 190,000.00 | \$ | 1,200,000.00 |
|  |  |  | 7/15/2020 | 200,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 7/15/2021 | 200,000.00 | 4.250\% |  |  |  |  |  |  |  |
|  |  |  | 7/15/2022 | 200,000.00 | 4.250\% |  |  |  |  |  |  |  |
|  |  |  | 7/15/2023 | 200,000.00 | 4.500\% |  |  |  |  |  |  |  |
|  |  |  | 7/15/2024 | 200,000.00 | 4.500\% |  |  |  |  |  |  |  |
| 2017 Bond Refunding Issue | 1/26/17 | 9,155,000.00 | 3/1/2020 | 740,000.00 | 4.000\% |  | 9,155,000.00 | - |  | 750,000.00 |  | 8,405,000.00 |
|  |  |  | 3/1/2021 | 735,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2022 | 725,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2023 | 710,000.00 | 5.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2024 | 710,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2025 | 705,000.00 | 5.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2026 | 530,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2026 | 175,000.00 | 5.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2027 | 695,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2028 | 690,000.00 | 3.750\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2029 | 680,000.00 | 3.500\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2030 | 665,000.00 | 3.500\% |  |  |  |  |  |  |  |
|  |  |  | 3/1/2031 | 645,000.00 | 3.500\% |  |  |  |  |  |  |  |
| 2018 School Bonds | 9/27/18 | 39,760,000.00 | 9/1/2020 | 850,000.00 | 3.000\% |  | - | 39,760,000.00 |  | - |  | 39,760,000.00 |
|  |  |  | 9/1/2021 | 875,000.00 | 3.000\% |  |  |  |  |  |  | , |
|  |  |  | 9/1/2022 | 900,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2023 | 925,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2024 | 950,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2025 | 1,200,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2026 | 1,250,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2027 | 1,275,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2028 | 1,300,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2029 | 1,325,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2030 | 1,350,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2031 | 1,585,000.00 | 3.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2032 | 1,575,000.00 | 3.125\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2033 | 1,550,000.00 | 3.250\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2034 | 1,550,000.00 | 3.250\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2035 | 1,550,000.00 | 3.250\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2036 | 1,550,000.00 | 3.375\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2037 | 1,550,000.00 | 3.375\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2038 | 1,550,000.00 | 3.375\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2039 | 1,550,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2040 | 1,550,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2041 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2042 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2043 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2044 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2045 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2046 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2047 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  | 9/1/2048 | 1,500,000.00 | 4.000\% |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | Total | \$ | 10,545,000.00 | \$ 39,760,000.00 | \$ | 940,000,00 | \$ | 49,365,000.00 |

NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES

| PURPOSE | $\begin{gathered} \text { DATE OF } \\ \text { LEASE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { TERM OF } \\ \text { LEASE } \\ \hline \end{gathered}$ | PRINCIPAL | $\begin{gathered} \text { LAST } \\ \text { PAYMENT } \\ \text { DUE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { INTEREST } \\ \text { RATE } \\ \hline \end{gathered}$ |  | AMOUNT <br> TSTANDING JUNE 30, $2018$ | ISSUED |  | RETIRED |  | AMOUNT <br> OUTSTANDING <br> JUNE 30, <br> 2019 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2015 Purchase of Buses | 8/1/2015 | 5 YEARS | 250,000.00 | 8/1/2019 | 1.990\% | \$ | 101,644.00 | \$ | - | \$ | 50,319.00 | \$ | 51,325.00 |
| 2016 Purchase of Buses | 8/1/2016 | 5 YEARS | 235,000.00 | 8/1/2020 | 1.830\% |  | 141,607.00 |  | - |  | 46,348.00 |  | 95,259.00 |
| 2016 Parking Lot \& Bus Access | 9/1/2016 | 5 YEARS | 2,200,000.00 | 8/1/2020 | 1.430\% |  | 1,323,440.00 |  | - |  | 434,898.00 |  | 888,542.00 |
| 2018 Purchase of Buses | 4/4/2018 | 5 YEARS | 265,000.00 | 8/1/2022 | 2.830\% |  | 265,000.00 |  | - |  | 54,072.00 |  | 210,928.00 |
| 2018 Purchase of Buses | 6/20/2019 | 5 YEARS | 230,000.00 | 8/1/2023 | 2.730\% |  | - |  | 230,000.00 |  | - |  | 230,000.00 |
|  |  |  |  |  | Total |  | 1,831,691.00 | \$ | 230,000.00 | \$ | 585,637.00 | \$ | 1,476,054.00 |

EXHIBIT I-3

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT

BUDGETARY COMPARISON SCHEDULE
YEAR ENDED JUNE 30, 2019

\[

\]

| 6L'LSI'L9I | $6 L^{\prime}$ ¢ $\dagger 0{ }^{\circ} \downarrow 10^{\text {c }}$ I | 00'988'9ャ8 | - | 00'988'9ヶ8 |
| :---: | :---: | :---: | :---: | :---: |

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## STATISTICAL SECTION (Unaudited)

Third Section

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## Financial Trends Information

Financial trends information is intended to assist the user in understanding and assessing how the School District's financial position has changed over time. Please refer to the following exhibits for a historical view of the School District's financial performance. The Exhibits are presented for the last ten fiscal years.

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EXHIBIT J-1

| FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 | 2014 |  | 2013 | 2012 |  | 2011 |  | 2010 |
| \$ | $(15,400,465.00)$ | \$ | 21,281,360.00 | \$ | 20,144,557.00 | \$ | 19,188,176.00 | \$ | 18,425,737.00 | \$17,957,455.00 | \$ | 16,274,942.00 | \$ 14,206,320.00 | \$ | 12,927,726.00 | \$ | 12,125,692.00 |
|  | 14,502,220.00 |  | 3,093,040.00 |  | 3,551,380.00 |  | 12,625,099.00 |  | 11,028,010.00 | 2,694,782.00 |  | 2,677,062.00 | 6,110,173.00 |  | 4,525,689.00 |  | 7,862,456.00 |
|  | 24,001,331.00 |  | (2,717,966.00) |  | (2,213,135.00) |  | (12,569,456.00) |  | (12,047,413.00) | 4,354,449.00 |  | 4,761,520.00 | 385,937.00 |  | 833,241.00 |  | (1,749,501.00) |


$33,480.00$
$750,020.00$

| \$ | 807,568.00 | \$ | 644,744.00 | \$ | 531,027.00 | \$ | 559,636.00 | \$ | 477,891.00 | \$ | 426,889.00 | \$ | 601,256.00 | \$ | 838,822.00 | \$ | 853,077.00 | \$ | 783,500.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | (15,315,168.00) | \$ | 21,386,038.00 | \$ | 20,268,183.00 | \$ | 19,335,964.00 | \$ | 18,565,597.00 |  | 8,127,879.00 | \$ | 16,405,194.00 | \$ | 14,347,542.00 | \$ | 12,952,160.00 | \$ | 12,159,172.00 |
|  | 14,502,220.00 |  | 3,093,040.00 |  | 3,551,380.00 |  | 12,625,099.00 |  | 11,028,010.00 |  | 2,694,782.00 |  | 2,677,062.00 |  | 6,110,173.00 |  | 4,525,689.00 |  | 7,862,456.00 |
|  | 24,723,602.00 |  | (2,177,900.00) |  | (1,805,734.00) |  | (12,157,608.00) |  | (11,709,382.00) |  | 4,610,914.00 |  | 5,232,524.00 |  | 1,083,537.00 |  | 1,661,884.00 |  | $(999,481.00)$ |


LINGTON COUNTY REGIONAL SCHOOL DISTRICT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION－（ACCRUAL BASIS OF ACCOUNTING） LAST TEN FISCAL YEARS


| 00．902＇z0L | $00^{*}$ IEE＊$\dagger$ LL | $00^{\prime} \mathrm{ZS}$ L＇L88 | 00．9IL＇9IL | 00＇68L＇s ${ }^{\text {c }}$ | 00＊IIt゚LLL | 00＇018＇89L | $00^{\circ} \mathrm{I} 0 \mathrm{~S}^{\prime} \mathrm{t} 8 \mathrm{~L}$ | 00＇ $\mathrm{S} 8 \varepsilon^{\prime} 86 \mathrm{~L}$ | 00＇6E6＇198 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $00.9 L z^{\text {cıİI }}$ |  | 00006L＇9ZI | $00.6 L て ゙ \downarrow$ IZ | $00 \cdot$ Stt＇ 60 Z |  |  | 898＊$¢ \downarrow$ \％ | $00 \cdot 689{ }^{\prime} 662$ | $00 \cdot \varepsilon \varepsilon \chi^{\prime} 18$ \％ |
| 00 ＇09 ${ }^{\text {c }}$ ¢ | 00 ¢St＊0 | － | $00.8 z z^{6} 6 t$ | － | － | － | － | － | － |
| － | － | － | － | － | － | － | － | － | － |
| 00＇E60＇09 | $00891^{\text {c }} 0$ ¢ | 00 をย大「0¢ | $00^{\circ}$ ZLL＇99 | 00．06t＇st | $00^{\circ} \mathrm{ELO}$＇ZS | 0001ガ89 | ISE＊09 | $00^{*}$ セ6z＇ıII | $00^{\circ} \mathrm{E} 6^{\circ} \mathrm{CL}$ |
| $00^{*}$ IEt＇I9L | $00.86 \mathrm{c}^{\prime} \mathrm{z} 6 \mathrm{~L}$ | $00{ }^{\text {＇Z9S＇L69 }}$ | $00^{\circ} \mathrm{StE} \mathrm{E}^{6} 00 \mathrm{~L}$ | $00^{\circ} \mathrm{Ez8} \times 69$ L | $00^{\circ} 666^{\prime}+$ VL | $00^{\circ}+88^{\prime} \mathrm{¢}$［9 | 01ナ゙て0L | 00＊6عL＇989 | $00 \cdot 6 \varepsilon 9 * 0 \varepsilon L$ |


| $1,951,764.00$ | $1,896,107.00$ | $1,793,130.00$ | $1,737,916.00$ | $1,857,494.00$ | $1,750,547.00$ | $1,747,340.00$ | $1,762,536.00$ | $1,793,694.00$ | $1,677,610.00$ |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |



| － |  | － |  | － |  | － |  | － |  | － |  | － |  | － |  | － |  | － |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $00 \cdot 86 z^{\prime}$ 8 |  |  |  | $00 \cdot 8$ I＇6s |  | $00 \cdot$ Et6＇t9 |  | 00．08L＇09 |  | $00{ }^{\text {t } 6 \varepsilon^{\prime} 18}$ |  | $00^{\text {chter }}$－ 18 |  | 00 t09 ${ }^{\text {c }} 8$ |  | $00{ }^{\circ} \mathrm{Z} 6 \mathrm{c}^{\prime}$ ¢ 6 |  | $80^{\circ}+\angle S^{\prime} 86$ |  |
| 00.6 Sl ＇L88 |  | 00 ¢ £ I＇688 |  | 00． $2899^{\text {c It }}$ L |  | $00{ }^{\circ} \mathrm{LIL}$＇0SL |  | $00^{\circ} \mathrm{LZS}$＇¢S ${ }^{\text {c }}$ |  | $00 \cdot$ IEs＇t8L |  | $00 \cdot \mathrm{SLS}$＇9EL |  | 00．06L＇08L |  | $00^{\circ} \mathrm{L} \mathrm{\varepsilon z}$＇8t ${ }^{\text {c }}$ |  | 00 ＇8SL＇E6L |  |
| $00^{\circ} \mathrm{T}$ L8＇8LS |  | 00＇8てt「69¢ |  | 00 ＇ts8＇Iz9 |  | $00^{\circ} \mathrm{E}$ Lナ゙LLS |  | $00^{\circ} 81 \varepsilon^{\prime} 0 L S$ |  | $00^{\prime} 78 s^{\prime} ¢ L S$ |  | 00．026 ${ }^{\text {8 }}$ ¢ |  | 00＇0zs＇s6s |  | 00 ＇t6t＇689 |  | $00 \cdot L$ L6＇889 |  |
| 00＊ $206^{\prime}$ E98 |  | $00 \times 6 ¢^{\prime}$ ¢ $£ 8$ |  | 00＇z08＇8ャL |  | $00^{\circ} 6$ S L＇vャでI $^{\text {a }}$ |  | $00^{*}+69^{*} 0 \downarrow z^{\text {c }} \mathrm{I}$ |  | 00＇เE9＇60I＇L |  | 00＊060＇09 $\varepsilon^{*} 8$ |  | 00＊I0I＇tロI＇t |  | 00 ＇z\＆L＇てカナ゙9 |  | 00＇806＇6t9＊ 6 |  |
| $00^{\circ} \angle 06^{〔} £ 98$ |  | $00^{\circ} \subseteq 6 \mathrm{~S}^{`} £ 8 L$ |  | $00^{\prime} \mathrm{z} 08^{\prime} 8 \mathrm{t} \mathrm{~L}$ |  | $00^{\circ} 6 \mathrm{SL}$＇けャて＇I |  | $00^{*}+69^{\circ} 0 \downarrow z^{\prime} \mathrm{I}$ |  |  |  | 00＇060＇09E＇8 |  | 00＇I0I＇tャI＇t |  | 00 ＇そとL＇Zちt゙9 |  | 00＇806＇6t9 6 |  |
|  | \＄ |  | \＄ |  | \＄ | － | \＄ | － | \＄ | $00{ }^{\circ} \mathrm{E} 6 \mathrm{C}^{\prime} 99$ I | \＄ | － | \＄ | － | \＄ |  |  | － | \＄ |
| 00．891＇879＇¢£ | \＄ | $00^{\prime}+69^{\prime} 6+Z^{\prime} \varsigma \mathcal{E}$ | \＄ | $00^{\circ}$ ¢IS ${ }^{\text {c }}$ S $00^{\text {c }}$ ¢ | \＄ | $00^{\prime} \dagger I L^{\prime} L Z 9^{\text {a }}$ SE | \＄ | $00{ }^{\text {SSE }}$＇TLO＇SE | \＄ | 00＇6I I ${ }^{\text {a }} 000^{\circ}$ をt | \＄ | 00＊L06 L6E＇tt | \＄ | 00＇¢6t＇6LE＇6£ | \＄ |  | \＄ | 00＇LI9 ${ }^{\text {a }}$ SL＇6t | \＄ |
|  |  | $00^{\prime}+69^{\circ} \varepsilon 6 L^{\text {a }} \mathrm{I}$ |  | $00^{\circ} 9 \varepsilon$ S＇z9L＇I $^{\text {a }}$ |  | $00^{\circ} 0 \downarrow \varepsilon^{6} \angle \downarrow \iota^{\text {a }}$ I |  | $00^{\circ} L t S^{6} 0 ¢ L^{\text {a }} \mathrm{I}$ |  | $00^{\prime}+6$ tr $^{\circ} \mathrm{LS} 8^{\text {a }} \mathrm{I}$ |  | $00^{\circ} 916^{\circ} \mathrm{LE} L^{\text {a }} \mathrm{I}$ |  | $00^{\circ} 0 \varepsilon I^{\prime} \varepsilon 6 L^{\prime} \mathrm{I}$ |  | 00＇ 20 I $^{\prime} 968^{\text {c }}$ I |  | $00^{\text {ta }}$ L＇IS $6^{\text {a }}$ I |  |

Expenses：
Governmental Activities
Instruction：
Regular
Special Education
Other Instruction
Support Services：
Tuition
Student \＆Instruction Related Services
Other Administrative Services
Central Services
Administration Information Technology
$\quad$ Services
School Administrative Services
Plant Operations \＆Maintenance
Pupil Transportation
Unallocated Benefits
Transfer to Charter Schools
Amortization of Debt Refunding Costs
Compensated Absences
Special Schools
Interest \＆Other Charges
Cancellation of Accounts Receivable
Unallocated Depreciation
Total Governmental Activities Expenses
Business－Type Activities：
Regional Transportation
Evening Schools
Evening Schools
Job Fair
Shared Services
Technologies Food Service
Total Business－Type Activities
Expense
Total District Expenses
Program Revenues：
Charges for Services
Operating Grants \＆Contributions
Total Governmental Activities
Program Revenues
Business－Type Activities：
Charges for Services：
Charges for Services：
Food Service
Regional Transportation
Evening Schools Job Fair
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

|  | FISCAL YEAR ENDING JUNE 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  |
| Shared Services | - |  |  | - |  | - |  | - |  | - |  | - |  | 49,228.00 | 17.00 |  | 16,311.00 |  | 36,837.00 |  |
| Regional Technologies |  | 325,295.00 |  | 290,900.00 |  | 277,040.00 |  | 273,951.00 |  | 293,957.00 |  | 197,529.00 |  | 191,449.00 |  | 180,107.00 |  | 170,406.00 |  | 122,480.00 |
| Operating Grants \& Contributions |  | 208,036.00 |  | 185,600.00 |  | 192,177.00 |  | 208,870.00 |  | 173,032.00 |  | 171,873.00 |  | 183,702.00 |  | 160,858.00 |  | 150,392.00 |  | 148,428.00 |
| Total Business Type Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Program Revenues | 2,114,590.08 |  | 2,009,823.00 |  | 1,928,131.00 |  | 1,869,661.00 |  | 1,908,496.00 |  | 1,756,027.00 |  | 1,817,512.00 |  | 1,763,651.00 |  | 1,863,005.00 |  | 1,856,076.00 |  |
| Total District Program Revenues | \$ | 11,764,498.08 | \$ | 8,452,555.00 | \$ | 6,072,232.00 | \$ | 10,229,751.00 | \$ | 9,018,130.00 | \$ | 2,996,721.00 | \$ | 3,062,271.00 | \$ | 2,512,453.00 | \$ | 2,646,600.00 | \$ | 2,719,983.00 |
| Net (Expense)/Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities | \$ | (38,150,945.00) | \$ | (37,690,666.00) | \$ | (33,442,264.00) | \$ | (34,299,901.00) | \$ | (33,032,991.00) | \$ | (32,080,114.00) | \$ | (32,635,615.00) | \$ | (32,504,177.00) | \$ | (32,672,405.00) | \$ | (33,086,651.00) |
| Business-Type Activities |  | 162,826.08 |  | 113,716.00 |  | 135,001.00 |  | 131,745.00 |  | 51,002.00 |  | 5,480.00 |  | 70,172.00 |  | 1,115.00 |  | 69,311.00 |  | 178,466.00 |
| Total District-Wide Net Expense | \$ | (37,988,118.92) | \$ | (37,576,950.00) | \$ | (33,307,263.00) | \$ | $(34,168,156.00)$ | \$ | $(32,981,989.00)$ | \$ | (32,074,634.00) | \$ | (32,565,443.00) | \$ | (32,503,062.00) | \$ | $(32,603,094.00)$ | \$ | (32,908,185.00) |
| General Revenues \& Other Changes in Net Position: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes Levied for General Purposes, Net | \$ | 20,973,115.00 | \$ | 20,561,877.00 | \$ | 20,053,384 | \$ | 18,754,839 | \$ | 17,983,527 | \$ | 17,316,137 | \$ | 16,654,619 | \$ | 15,846,421 | \$ | 15,996,421 | \$ | 15,996,421 |
| Taxes Levied for Debt Service |  | 792,860.00 |  | 1,306,754.00 |  | 1,840,231.00 |  | 1,987,023.00 |  | 2,010,173.00 |  | 2,008,648.00 |  | 2,007,523.00 |  | 2,015,105.00 |  | 2,072,399.00 |  | 1,777,183.00 |
| Federal \& State Aid Restricted |  | - |  | - |  | 15,126,628.00 |  | 14,923,393.00 |  | 16,525,759.00 |  | 15,979,507.00 |  | 16,461,954.00 |  | 16,579,063.00 |  | 14,245,032.00 |  | 14,158,139.00 |
| Federal \& State Aid Not Restricted |  | - |  | - |  | 664,663.00 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Grants \& Contributions |  | 16,779,140.00 |  | 15,506,598.00 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Tuition Received |  | 262,958.00 |  | 95,618.00 |  | 138,365.00 |  | - |  | - |  | - |  | - |  | 162,316.00 |  | 171,924.00 |  | 138,606.00 |
| Transportation |  | 160,365.00 |  | 124,653.00 |  | 146,470.00 |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Miscellaneous Income |  | 629,160.00 |  | 268,799.00 |  | 216,250.00 |  | 422,131.00 |  | 306,375.00 |  | 211,274.00 |  | 215,873.00 |  | 274,782.00 |  | 980,867.00 |  | 270,037.00 |
| Special Items: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gain/(Loss) on Capital Asset Appraisal |  | - |  | - |  | 116,958.00 |  | - |  | (1,618,981.00) |  | - |  | - |  | - |  | $(746,229.00)$ |  | 723,787.00 |
| Transfers In/Out |  | - |  | - |  | 162,549.00 |  | 50,000.00 |  | - |  | 179,847.00 |  | 306,740.00 |  | 42,264.00 |  | - |  | - |
| Total Governmental Activities |  | 39,597,598.00 |  | 37,864,299.00 |  | 38,465,498.00 |  | 36,137,386.00 |  | 35,206,853.00 |  | 35,695,413.00 |  | 35,646,709.00 |  | 34,919,951.00 |  | 32,720,414.00 |  | 33,064,173.00 |
| Business-Type Activities: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cancellation of Prior Year Receivable |  | - |  | - |  | - |  | - |  | - |  | - |  | $(1,050.00)$ |  | (16,993.00) |  | - |  | - |
| Miscellaneous Income |  | - |  | - |  | - |  | - |  | - |  | - |  | 52.00 |  | 1,623.00 |  | 266.00 |  | 26,834.00 |
| Transfers |  | - |  | - |  | (162,549.00) |  | (50,000.00) |  | - |  | $(179,847.00)$ |  | (306,740.00) |  | - |  | - |  | - |
| Gain/(Loss) on Capital Asset Appraisal |  | - |  | - |  | $(1,061.00)$ |  | - |  | - |  | - |  | - |  | - |  | - |  | - |
| Total Business-Type Activities |  | - |  | - |  | (163,610.00) |  | (50,000.00) |  | - |  | $(179,847.00)$ |  | (307,738.00) |  | (15,370.00) |  | 266.00 |  | 26,834.00 |
| Total District-Wide | \$ | 39,597,598.00 | \$ | 37,864,299.00 | \$ | 38,301,888.00 | \$ | 36,087,386.00 | \$ | 35,206,853.00 | \$ | 35,515,566.00 | \$ | 35,338,971.00 | \$ | 34,904,581.00 | \$ | 32,720,680.00 | \$ | 33,091,007.00 |
| Change in Net Position: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Governmental Activities | \$ | 1,446,653.00 | \$ | 173,633.00 | \$ | 5,023,234.00 | \$ | 1,837,485.00 | \$ | 2,173,862.00 | \$ | 3,615,299.00 | \$ | 3,011,094.00 | \$ | 2,415,774.00 | \$ | 48,009.00 | \$ | (22,478.00) |
| Business-Type Activities |  | 162,826.08 |  | 113,716.00 |  | $(28,609.00)$ |  | 81,745.00 |  | 51,002.00 |  | $(174,367.00)$ |  | (237,566.00) |  | (14,255.00) |  | 69,577.00 |  | 205,300.00 |
| Total District | \$ | 1,609,479.08 | \$ | 287,349.00 | \$ | 4,994,625.00 | \$ | 1,919,230.00 | \$ | 2,224,864.00 | \$ | 3,440,932.00 | \$ | 2,773,528.00 | \$ | 2,401,519.00 | \$ | 117,586.00 | \$ | 182,822.00 |


General Fund:
Restricted
Committed
Assigned
Unassigned
Reserved
Total General Fund
All Other Governmental Funds:
Restricted
Debt Service Fund
$\quad$ Capital Projects Fund
Assigned to:
Other Purposes
Total All Other Governmental
Funds

Source: CAFR Schedule B-1

| NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS <br> LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting) |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2019}$ |  | 2018 | 2017 | 2016 | 2015 | 2014 | $\underline{2013}$ | 2012 | 2011 | 2010 |
| \$ | 21,765,975.00 | \$ | 21,868,631.00 | \$21,893,615.00 | \$20,741,862.00 | \$19,993,700.00 | \$19,324,785.00 | \$18,662,142.00 | \$17,861,526.00 | \$18,068,820.00 | \$17,773,604.00 |
|  | 262,958.00 |  | 95,618.00 | 138,365.00 | 209,665.00 | 166,593.00 | 175,667.00 | 196,020.00 | 162,316.00 | 171,924.00 | 138,606.00 |
|  | 160,365.00 |  | 124,653.00 | 146,470.00 | 185,381.00 | 106,099.00 | 117,623.00 | 128,954.00 | 110,742.00 | 119,759.00 | 118,652.00 |
|  | 941,365.00 |  | 271,761.00 | 225,733.00 | 236,750.00 | 200,276.00 | 93,651.00 | 86,919.00 | 164,040.00 | 861,108.00 | 151,385.00 |
|  | 18,420,803.00 |  | 17,105,437.00 | 16,949,537.00 | 16,498,252.00 | 16,022,536.00 | 15,802,307.00 | 15,728,728.00 | 14,655,690.00 | 13,655,756.00 | 11,394,499.00 |
|  | 3,729,801.00 |  | 3,045,750.00 | 2,976,372.00 | 2,832,464.00 | 4,544,075.00 | 4,544,075.00 | 1,977,985.00 | 2,672,175.00 | 1,372,871.00 | 3,627,547.00 |
|  | 45,281,267.00 |  | 42,511,850.00 | 42,330,092.00 | 40,704,374.00 | 41,033,279.00 | 40,058,108.00 | 36,780,748.00 | 35,626,489.00 | 34,250,238.00 | 33,204,293.00 |


| 10,691,453.00 | 10,381,366.00 | 9,573,928.00 | 9,329,900.00 | 9,454,824.00 | 8,927,326.00 | 8,745,164.00 | 8,499,224.00 | 8,326,740.00 | 8,213,138.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1,995,101.00 | 1,946,846.00 | 2,066,403.00 | 2,577,439.00 | 2,450,328.00 | 2,301,724.00 | 2,263,281.00 | 2,111,357.00 | 1,940,360.00 | 2,157,565.00 |
| - | - | - | 48,783.00 | 81,612.00 | 267,606.00 | 347,334.00 | 350,963.00 | 240,525.00 | 462,740.00 |
| 1,767,284.00 | 1,771,202.00 | 1,669,641.00 | 1,647,632.00 | 1,543,266.00 | 1,492,982.00 | 1,383,126.00 | 1,314,700.00 | 1,318,793.00 | 1,319,907.00 |
| 1,472,031.00 | 1,740,054.00 | 2,328,426.00 | 1,458,106.00 | 1,442,300.00 | 1,309,562.00 | 1,156,994.00 | 1,040,201.00 | 927,092.00 | 539,348.00 |
| 259,809.00 | 255,068.00 | - | - | - | - | - | - | - | - |
| 487,942.00 | 438,524.00 | - | - | - | - | - | - | - | - |
| 4,287,716.00 | 3,884,134.00 | 4,182,828.00 | 3,982,496.00 | 3,984,626.00 | 3,696,263.00 | 3,716,110.00 | 3,259,385.00 | 3,212,310.00 | 3,340,263.00 |
| 512,138.00 | 701,770.00 | 601,135.00 | 1,141,378.00 | 1,062,572.00 | 1,124,902.00 | 1,078,120.00 | 1,055,122.00 | 1,045,767.00 | 1,083,668.00 |
| 513,716.00 | 504,281.00 | 472,884.00 | - | - | - | - | - | - | - |
| 62,159.00 | 60,878.00 | 58,139.00 | - | - | - | - | - | - | - |
| 1,238,443.00 | 1,200,755.00 | 1,125,354.00 | 1,112,390.00 | 112,411.00 | 1,077,495.00 | 996,378.00 | 1,029,322.00 | 1,095,064.00 | 1,291,712.00 |
| 3,001,723.00 | 3,086,209.00 | 2,995,136.00 | 3,069,040.00 | 3,132,914.00 | 3,204,197.00 | 2,897,805.00 | 3,026,494.00 | 2,914,623.00 | 3,377,381.00 |
| 2,276,664.00 | 2,388,431.00 | 2,074,314.00 | 2,134,701.00 | 2,050,359.00 | 2,004,656.00 | 1,985,079.00 | 1,896,446.00 | 1,793,471.00 | 1,718,784.00 |
| 11,600,415.00 | 10,651,816.00 | 9,698,743.00 | 9,160,079.00 | 8,464,319.00 | 7,799,785.00 | 7,609,999.00 | 6,771,225.00 | 8,103,085.00 | 7,648,886.00 |
| - | - | - | - | - | - |  | - | 9,610.00 | 9,582.00 |
| 3,497,253.00 | 1,575,083.00 | 2,430,778.00 | 645,899.00 | 1,505,609.00 | 1,139,958.00 | 1,660,732.00 | 942,519.00 | 1,379,499.00 | 2,923,510.00 |
| 1,374,898.00 | 1,403,767.00 | 2,699,927.00 | 2,080,000.00 | 2,020,000.00 | 1,935,000.00 | 1,850,000.00 | 1,765,000.00 | 1,625,000.00 | 1,445,000.00 |
| 546,201.00 | 626,616.00 | 843,875.00 | 704,697.00 | 804,948.00 | 892,898.00 | 975,635.00 | 1,041,441.00 | 1,157,816.00 | 1,073,351.00 |
| 45,584,946.00 | 42,616,800.00 | 42,821,511.00 | 39,092,540.00 | 38,110,088.00 | 37,174,354.00 | 36,665,757.00 | 34,103,399.00 | 35,089,755.00 | 36,604,835.00 |


| $45,584,946.00$ | $42,616,800.00$ | $42,821,511.00$ | $39,092,540.00$ | $38,110,088.00$ | $37,174,354.00$ | $36,665,757.00$ | $34,103,399.00$ | $35,089,755.00$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |



EXHIBIT J-5
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Account

Source: District Records

## Revenue Capacity Information

Revenue capacity information is intended to assist users in understanding and assessing the factors affecting the School District's ability to generate revenues. Please refer to the following exhibits for a historical view of these factors and how they relate to the School District's ability to generate revenues.

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ALNOOD）
TVOLDV



| PUBLIC <br> UTILITIES | NET <br> VALUATION <br> TAXABLE |
| :---: | :---: |
| P |  |
|  |  |
| $1,187,156$ | $802,344,056.00$ |
| $1,184,866$ | $785,185,266.00$ |
| $1,196,918$ | $768,327,218.00$ |
| $1,179,510$ | $747,461,210.00$ |
| $1,197,383$ | $730,924,803.00$ |
| $1,428,088$ | $721,859,956.00$ |
| $1,428,088$ | $721,859,956.00$ |
| $1,414,385$ | $714,138,185.00$ |
| $1,473,969$ | $787,000,869.00$ |
| $1,090,910$ | $758,872,285.00$ |





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TOTAL
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VALUE
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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> PRINCIPAL PROPERTY TAX PAYERS, <br> CURRENT YEAR AND NINE YEARS AGO

|  | 2019 |  |  |
| :--- | :---: | :---: | :---: |
|  | TAXABLE <br> ASSESSED |  | \% OF TOTAL <br> DISTRICT NET <br> ASSESSED |
| CHESTERFIELD TOWNSHIP | VALUE | RANK | VALUE |


|  | $\mathbf{2 0 1 0}$ |  |
| :---: | :---: | :---: |
| TAXABLE <br> ASSESSED <br> VALUE |  | \% OF TOTAL <br> DISTRICT NET <br> ASSESSED |
| VANK | VALUE |  |
| unavailable | 1 | unavailable |
| unavailable | 2 | unavailable |
| unavailable | 3 | unavailable |
| unavailable | 4 | unavailable |
| unavailable | 5 | unavailable |
| unavailable | 6 | unavailable |
| unavailable | 7 | unavailable |
| unavailable | 8 | unavailable |
| unavailable | 9 | unavailable |
| unavailable | 10 |  |
|  |  |  |

## MANSFIELD TOWNSHIP

N.A.D.E./Manheim Auto Auction

Vanco USA LLC
Homestead Plaza II
Transcontinental Gas Pipeline
Cubesmart LP
MLC Developers LLC
NJ American Water
Taxpayer \#1
Taxpayer \#2
NJ BM\&P Apprentice

Total

## NORTH HANOVER TOWNSHIP

Spartan Village Inc.
Riteaid
Hanover Village LLC
Matrix Hanover Golf LLC
California Village LLC
North Mill Assoc.
South Mill Assoc.
Store \& Lock Self Storage
JCP \& L
Maplewood Apartments
Total

## SPRINGFIELD TOWNSHIP

Columbus Farmers Market
Helis Enterprise
Transcontinental Pipeline
NJ Land
Milo Corporation
Interstate Storage \& Pipeline
K\&P Ganesh Corporation
Store \& Lock Self Storage
Verizon
Taxpayer \#1
Total
Source: Municipal Tax Assessor
unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable
unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable unavailable

| unavailable | 1 | unavailable |
| :--- | :---: | :--- |
| unavailable | 2 | unavailable |
| unavailable | 3 | unavailable |
| unavailable | 4 | unavailable |
| unavailable | 5 | unavailable |
| unavailable | 6 | unavailable |
| unavailable | 7 | unavailable |
| unavailable | 8 | unavailable |
| unavailable | 9 | unavailable |
| unavailable | 10 | unavailable |


| unavailable | 1 | unavailable |
| :--- | :---: | :---: |
| unavailable | 2 | unavailable |
| unavailable | 3 | unavailable |
| unavailable | 4 | unavailable |
| unavailable | 5 | unavailable |
| unavailable | 6 | unavailable |
| unavailable | 7 | unavailable |
| unavailable | 8 | unavailable |
| unavailable | 9 | unavailable |
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| unavailable | 1 | unavailable |
| :--- | :---: | :---: |
| unavailable | 2 | unavailable |
| unavailable | 3 | unavailable |
| unavailable | 4 | unavailable |
| unavailable | 5 | unavailable |
| unavailable | 6 | unavailable |
| unavailable | 7 | unavailable |
| unavailable | 8 | unavailable |
| unavailable | 9 | unavailable |
| unavailable | 10 | unavailable |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

FISCAL
YEAR
ENDED
JUNE 30,

Chesterfield Township

| 2019 | $\$$ | $4,595,747.00$ | $\$$ | $4,595,747.00$ | $0 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| 2018 | $\$$ | $4,595,747.00$ | $\$$ | $4,595,747.00$ | $100 \%$ |
| 2017 |  | $4,524,021.00$ |  | $4,524,021.00$ | $100 \%$ |
| 2016 |  | $3,919,290.00$ | $3,919,290.00$ | $100 \%$ | N/A |
| 2015 |  | $4,367,203.00$ | $4,367,203.00$ | $100 \%$ | N/A |
| 2014 |  | $4,176,122.00$ | $4,176,122.00$ | $100 \%$ | N/A |
| 2013 |  | $4,305,574.22$ | $4,305,574.22$ | $100 \%$ | N/A |
| 2012 |  | $3,886,265.06$ | $3,886,265.06$ | $100 \%$ | N/A |
| 2011 |  | $3,949,832.00$ | $3,949,832.00$ | $100 \%$ | N/A |
| 2010 |  | $3,502,616.02$ | $3,502,616.02$ | $100 \%$ | N/A |
|  |  |  |  |  | N/A |

Mansfield Township
2019
2018
2017
2016
2015
2014
2013
2012
2011
2010

North Hanover Township
2019
2018
2017
2016
2015
2014
2013
2012
2011
2010

| $2,895,189.00$ | $2,895,189.00$ |
| :--- | :--- |
| $2,793,278.00$ | $2,793,278.00$ |
| $2,963,284.00$ | $2,963,284.00$ |
| $2,606,038.00$ | $2,606,038.00$ |
| $2,821,682.00$ | $2,821,682.00$ |
| $2,455,397.00$ | $2,455,397.00$ |
| $2,644,764.39$ | $2,644,764.39$ |
| $2,584,668.32$ | $2,584,668.32$ |
| $2,599,735.00$ | $2,599,735.00$ |
| $2,796,991.69$ | $2,796,991.69$ |


| $100 \%$ | N/A |
| :--- | :--- |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |
| $100 \%$ | N/A |


| Springfield Township |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2019 | $3,834,034.00$ | $3,834,034.00$ | $100 \%$ | N/A |
| 2018 | $3,666,427.00$ | $3,666,427.00$ | $100 \%$ | N/A |
| 2017 | $4,167,868.00$ | $4,167,868.00$ | $100 \%$ | N/A |
| 2016 | $3,493,753.00$ | $3,493,753.00$ | $100 \%$ | N/A |
| 2015 | $3,622,359.00$ | $3,622,359.00$ | $100 \%$ | N/A |
| 2014 | $3,430,600.00$ | $3,430,600.00$ | $100 \%$ | N/A |
| 2013 | $3,264,834.00$ | $3,264,834.00$ | $100 \%$ | N/A |
| 2012 | $3,245,076.00$ | $3,245,076.00$ | $100 \%$ | N/A |
| 2011 | $3,130,876.00$ | $3,130,876.00$ | $100 \%$ | N/A |
| 2010 | $3,056,726.00$ | $3,056,726.00$ | $100 \%$ | N/A |

## Debt Capacity Information

Debt capacity information is intended to assist users in understanding and assessing the School District's debt burden and its ability to issue additional debt. Please refer to the following exhibits for historical view of the School District's outstanding debt and it's debt capacity.

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS



Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.
See Exhibit J-14 for personal income and population data.

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS



Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements. See Exhibit J-6 for property tax data.
Population data can be found in Exhibit J-14.

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT <br> YEAR ENDED JUNE 30, 2019

|  |  | NET DEBT |
| :---: | :---: | :---: |
| NET | PROPORTIONATE | ALLOCATED TO |
| DEBT $(1)$ | $\underline{\text { SHARE }}$ | $\underline{\text { TOWNSHIP }}$ |

## GOVERNMENTAL UNIT - CHESTERFIELD TOWNSHIP

Chesterfield Township
Burlington County (2)
Chesterfield Township Board of Education
Northern Burlington County Regional School District
Total Direct \& Overlapping Debt
GOVERNMENTAL UNIT - MANSFIELD TOWNSHIP

| Mansfield Township | $14,054,546$ |
| :--- | ---: |
| Burlington County (2) | $269,032,501$ |
| Mansfield Township Board of Education | $4,700,000$ |
| Northern Burlington County Regional School District | $50,037,606$ |
|  |  |
| Total Direct \& Overlapping Debt |  |
|  |  |
| GOVERNMENTAL UNIT - NORTH HANOVER SCHOOL DISTRICT |  |

North Hanover Township
Burlington County (2)
Northern Burlington County Regional School District
Total Direct \& Overlapping Debt
GOVERNMENTAL UNIT - SPRINGFIELD TOWNSHIP

Springfield Township
Burlington County (2)
Northern Burlington County Regional School District

$$
\begin{array}{r}
6,480,000 \\
269,032,501 \\
50,037,606
\end{array}
$$

| $100.00 \%$ | $6,480,000$ |
| ---: | ---: |
| $0.98 \%$ | $2,636,519$ |
| $15.00 \%$ | $7,505,641$ |

## GOVERNMENTAL UNIT - SPRINGFIELD TOWNSHIP

$29,122,665$
$269,032,501$
$50,037,606$

| $100.00 \%$ | $29,122,665$ |
| ---: | ---: |
| $0.89 \%$ | $2,394,389$ |
| $15.00 \%$ | $7,505,641$ |

(1) 2019 Annual Debt Statements
(2) County net debt is allocated as a proportion of the Township's share of the total 2018 Equalized Value, which is provided by the New Jersey Division of Taxation
(3) Regional high school net debt is allocated as a percentage of the Average Equalized Valuations of the municipalities within the regional high school district, which is provided by the Division of Local Government

|  | FISCAL YEAR |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  | 2010 |  | 2009 |
| \$ | 97,843,719.48 | \$ | 96,480,856.84 | \$ | 94,954,115.77 | \$ | 93,148,228.00 | \$ | 93,859,674.00 | \$ | 94,061,997.00 | \$ | 96,486,171.00 | \$ | 105,417,938.00 | \$ | 106,800,265.00 | \$ | 104,471,068.00 |
|  | 49,365,000.00 |  | 10,545,000.00 |  | 14,392,152.00 |  | 16,411,000.00 |  | 18,431,000.00 |  | 20,366,000.00 |  | 22,216,000.00 |  | 23,981,000.00 |  | 25,606,000.00 |  | 27,051,000.00 |
| \$ | 48,478,719.48 | \$ | 85,935,856.84 | \$ | 80,561,963.77 | \$ | 76,737,228.00 | \$ | 75,428,674.00 | \$ | 73,695,997.00 | \$ | 74,270,171.00 | \$ | 81,436,938.00 | \$ | 81,194,265.00 | \$ | 77,420,068.00 |

Debt Limit
Total Net Debt Applicable to Limit
Legal Debt Margin
Total Net Debt Applicable to the Limit
as a Percentage of Debt Limit
NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
$\underset{\text { (Dollars in Thousands) }}{\text { LAST TEN FISCAL YEAR }}$
LAST TEN FISCAL YEARS
Equalized valuation bases were obtained from the Annual Report of the State of New Jersey,
Department of Treasury, Division of Taxation
Legal Debt Margin Calculation for Fiscal Year 2018


## Demographic and Economic Information

Demographic and economic information is intended (1) to assist users in understanding the socioeconomic environment within the School District operates and (2) to provide information that facilitates comparisons of financial statement information over time and among school districts.

Please refer to the following exhibits for a historical view of the demographic and economic statistics and factors prevalent in the location in which the School District operates.

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## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| YEAR | POPULATION (a) | PERSONAL <br> INCOME (b) | PER CAPITA PERSONAL INCOME (c) | UNEMPLOYMENT RATE (d) |
| :---: | :---: | :---: | :---: | :---: |
| 2018 |  |  |  |  |
| Chesterfield Township | 7500 | 447,442,500.00 | 59,659.00 | 4.0\% |
| Mansfield Township | 8527 | 508,712,293.00 | 59,659.00 | 3.5\% |
| North Hanover Township | 7502 | 447,561,818.00 | 59,659.00 | 4.3\% |
| Springfield Township | 3268 | 194,965,612.00 | 59,659.00 | 3.9\% |
| 2017 |  |  |  |  |
| Chesterfield Township | 7587 | 431,032,644.00 | 56,812.00 | 4.4\% |
| Mansfield Township | 8577 | 487,276,524.00 | 56,812.00 | 4.0\% |
| North Hanover Township | 7540 | 428,362,480.00 | 56,812.00 | 4.9\% |
| Springfield Township | 3295 | 187,195,540.00 | 56,812.00 | 3.4\% |
| 2016 |  |  |  |  |
| Chesterfield Township | 7490 | 414,578,990 | 55,351 | 4.6\% |
| Mansfield Township | 8591 | 475,520,441 | 55,351 | 4.3\% |
| North Hanover Township | 7581 | 419,615,931 | 55,351 | 5.4\% |
| Springfield Township | 3315 | 183,488,565 | 55,351 | 3.8\% |
| 2015 |  |  |  |  |
| Chesterfield Township | 7572 | 418,178,844 | 55,227 | 4.7\% |
| Mansfield Township | 8574 | 473,516,298 | 55,227 | 4.9\% |
| North Hanover Township | 7609 | 420,222,243 | 55,227 | 6.2\% |
| Springfield Township | 3355 | 185,286,585 | 55,227 | 5.1\% |
| 2014 |  |  |  |  |
| Chesterfield Township | 7706 | 414,174,382 | 53,747 | 5.7\% |
| Mansfield Township | 8580 | 461,149,260 | 53,747 | 5.9\% |
| North Hanover Township | 7640 | 410,627,080 | 53,747 | 7.1\% |
| Springfield Township | 3383 | 181,826,101 | 53,747 | 6.0\% |
| 2013 |  |  |  |  |
| Chesterfield Township | 7777 | 402,731,945 | 51,785 | 5.1\% |
| Mansfield Township | 8573 | 443,952,805 | 51,785 | 7.2\% |
| North Hanover Township | 7651 | 396,207,035 | 51,785 | 10.4\% |
| Springfield Township | 3393 | 175,706,505 | 51,785 | 6.1\% |
| 2012 |  |  |  |  |
| Chesterfield Township | 7674 | 394,366,860 | 51,390 | 9.0\% |
| Mansfield Township | 8589 | 441,388,710 | 51,390 | 11.7\% |
| North Hanover Township | 7682 | 394,777,980 | 51,390 | 11.5\% |
| Springfield Township | 3411 | 175,291,290 | 51,390 | 8.9\% |
| 2011 |  |  |  |  |
| Chesterfield Township | 7812 | 390,248,460 | 49,955 | 8.6\% |
| Mansfield Township | 8569 | 428,064,395 | 49,955 | 11.3\% |
| North Hanover Township | 7683 | 383,804,265 | 49,955 | 11.1\% |
| Springfield Township | 3413 | 170,496,415 | 49,955 | 8.5\% |
| 2010 |  |  |  |  |
| Chesterfield Township | 7768 | 373,229,096 | 48,047 | 8.9\% |
| Mansfield Township | 8554 | 410,994,038 | 48,047 | 11.6\% |
| North Hanover Township | 7685 | 369,241,195 | 48,047 | 11.4\% |
| Springfield Township | 3415 | 164,080,505 | 48,047 | 8.8\% |

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT <br> PRINCIPAL EMPLOYERS <br> CURRENT YEAR AND NINE YEARS AGO

|  | 2018 |  |  |
| :---: | :---: | :---: | :---: |
|  | ESTIMATED EMPLOYEES | RANK | PERCENTAGE OF TOTAL EMPLOYMENT |
| Albert C. Wagner Youth Correctional Facility | 550 | 1 | N/A |
| Garden State Youth Correctional Center | 500 | 2 | N/A |
| Northern Burlington Regional | 315 | 3 | N/A |
| North Hanover School District | 250 | 4 | N/A |
| Mansfield School District | 150 | 5 | N/A |
| Chesterfield School District | 125 | 6 | N/A |
| Springfield School District | 55 | 7 | N/A |
|  | 1,945 |  | 0.00\% |

2010

DATA NOT AVAILABLE

Source: Comprehensive Annual Financial Reports of Individual School Districts

## Operating Information

Operating information is intended to provide contextual information about the School District's operations and resources to assist readers in using financial statement information to understand and assess the School District's economic condition. Please refer to the following exhibits for a historical view of the factors and statistics pertinent to the School District's operations.

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| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $00^{\circ} \mathrm{E}$ ¢ | $00^{\circ}$ カt | 00＊It | 00＊It | $00^{\circ} \mathrm{t}$ t | $00^{\circ} \mathrm{t}$ ¢ | $00^{\circ} \mathrm{t}$ | $0 S^{\circ}+\square$ | 0c＇tr | 0s＇tb |
| 00 てを | 00 てを | $00 \cdot 0 \varepsilon$ | $00 \cdot 6$ Z | $00 \cdot 6$ 乙 | 00\％6Z | $00^{\circ} \mathrm{IE}$ | $00 \cdot 0 \varepsilon$ | $00 \cdot 0 \varepsilon$ | 00．0E |
| 09.8 | 08.8 | $0 \varepsilon^{\circ} 6$ | $0 \varepsilon^{\circ} 6$ | $0 \varepsilon^{\circ} 6$ | $00^{\circ} 6$ | $0 \varepsilon^{\circ} 6$ | $0 \varepsilon^{\circ} 6$ | $0 \varepsilon^{\circ} 6$ | 0¢\％ 6 |
| ¢ $L^{\circ} 6 \mathrm{I}$ | S8．8I | $09^{\circ} \mathrm{LI}$ | 09\％91 | $09^{\circ} \mathrm{C}$ I | 09 ${ }^{\circ} \mathrm{S}$ I | 0t゙9 | 09．91 | $09^{\circ} 91$ | 09＊9I |
| ¢0．99 | $\varsigma \varsigma^{\prime} ¢ 9$ | 9¢＇z9 | 08＇tt | $\varepsilon L \cdot S t$ | $\varepsilon L \cdot \varsigma\rangle$ | $99^{\circ} \mathrm{E}$ ¢ | $\varepsilon 6{ }^{\circ}+t$ | ع6 ${ }^{\circ} \mathrm{t}$ | $\varepsilon 6 \cdot t$ |
| $00^{\circ} \mathrm{S}$ | $00^{\circ} \mathrm{S}$ | $00^{\circ} \mathrm{S}$ | $\varepsilon \varepsilon^{*} \varsigma$ | E8 ${ }^{\circ}$ | E8＇t | $00^{\circ} \mathrm{S}$ | $00^{\circ} \mathrm{S}$ | $00^{\circ} \mathrm{S}$ | $00^{\circ} \mathrm{S}$ |
| $00^{\circ} \varsigma$ ¢ | $10 \cdot 6$ Z | \＆1．6て | $\dagger C^{\circ} 6$ Z | $89 \%$ 亿 | 89.6 Z | カt．8て | Lでして | Lでして | Lでして |
| $08^{\circ}$ ¢EI | 6ど6ZI | LİLII | ¢ $8^{\circ} \mathrm{LII}$ | 66²ZI | 66「で | ¢L＊6ZI | 29＊IEI |  | て9＊ 1 ¢ |
| 0102 | LIOZ | ZI0Z | EL0Z | tI0Z | SI0Z | 910Z | LIOZ | 8L0Z | 610 |
|  |  |  | LVYDOYd／NOILONOH XG SGAXOTdNG LOIZLSIG LNGTVAIOÖG GLILL－TTOA LDIZLSIG TOOHOS TVNOIOGY XLNOOD NOLONITYOG NYGHLYON |  |  |  |  |  |  |

Source：District Personnel Records
EXHIBIT J-17

| \% CHANGE IN <br> AVERAGE <br> DAILY <br> ENROLLMENT | STUDENT <br> ATTENDANCE <br> PERCENTAGE |
| ---: | ---: |
| $-0.55 \%$ |  |
| $3.64 \%$ | $95.03 \%$ |
| $3.21 \%$ | $94.92 \%$ |
| $-3.85 \%$ | $94.93 \%$ |
| $2.04 \%$ | $94.76 \%$ |
| $4.14 \%$ | $94.39 \%$ |
| $1.43 \%$ | $91.32 \%$ |
| $4.83 \%$ | $95.10 \%$ |
| $2.54 \%$ | $94.73 \%$ |
| $1.33 \%$ | $94.63 \%$ |
|  | $94.50 \%$ |

NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT

| $\begin{gathered} \text { FISCAL } \\ \text { YEAR } \end{gathered}$ | ENROLLMENT | OPERATING EXPENDITURES <br> (a) |  | COST PER PUPIL |  | PERCENTAGE CHANGE | TEACHING STAFF (b) | PUPIL/ TEACHER RATIO (d) | AVERAGE DAILY ENROLLMENT (ADE) (c) | AVERAGE DAILY ATTENDANCE (ADA) (c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2019 | 2,197.00 | \$ | 40,837,111.20 | \$ | 18,587.67 | 1.90\% | 167 | 13 | 2153 | 2046 |
| 2018 | 2,204.00 |  | 40,201,484.43 |  | 18,240.24 | 5.49\% | 166 | 13 | 2165 | 2055 |
| 2017 | 2,131.00 |  | 36,846,931.00 |  | 17,290.91 | 0.46\% | 166 | 13 | 2089 | 1983 |
| 2016 | 2,072.00 |  | 35,661,944.00 |  | 17,211.36 | 6.30\% | 164 | 13 | 2024 | 1918 |
| 2015 | 2,148.00 |  | 34,779,531.00 |  | 16,191.59 | 4.58\% | 163 | 13 | 2105 | 1987 |
| 2014 | 2,111.00 |  | 32,685,054.00 |  | 15,483.21 | -1.63\% | 157 | 13 | 2063 | 1884 |
| 2013 | 2,011.00 |  | 31,652,741.00 |  | 15,739.80 | 4.74\% | 157 | 13 | 1981 | 1884 |
| 2012 | 1,986.00 |  | 29,843,543.00 |  | 15,026.96 | -5.76\% | 153 | 13 | 1953 | 1850 |
| 2011 | 1,905.00 |  | 30,376,175.00 |  | 15,945.50 | -3.53\% | 151 | 13 | 1863 | 1763 |
| 2010 | 1,836.00 |  | 30,347,500.00 |  | 16,529.14 | -2.00\% | 166 | 11 | 1817 | 1717 |

[^8]a Operating expenditures equal total expenditures less debt service and capital outlay.
c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

| 인 |  | $\begin{aligned} & 8.8 .0 \\ & 8,8 \\ & i=1 \\ & n \end{aligned}$ |
| :---: | :---: | :---: |
| ㅋㅔㅣ |  |  |
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| 융 | $\begin{aligned} & 8.80 \\ & 8.1 \\ & \underset{y}{4} \end{aligned}$ | $\begin{aligned} & 8.8 \\ & 8,8 \\ & \theta_{0} \\ & n \\ & n \end{aligned}$ |
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$$
\begin{aligned}
& \text { DISTRICT BUILDINGS } \\
& \text { Middle School: } \\
& \text { Middle School (2003): } \\
& \text { Square Feet } \\
& \text { Capacity (Students) } \\
& \text { Enrollment } \\
& \text { High School: } \\
& \text { High School (1960): } \\
& \text { Square Feet } \\
& \text { Capacity (Students) } \\
& \text { Enrollment }
\end{aligned}
$$

Number of Schools at June 30, 2018:
Middle School = 1
Senior High School = 1
Other $=0$

Source: District Facilities Office, District Records
Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.
EXHIBIT J-19

| 읓 | $\begin{gathered} 8 \\ \dot{i} \\ b \\ \infty \\ \underset{\sim}{\infty} \end{gathered}$ |  |
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| $\stackrel{N}{\mid} \mid$ | $\begin{gathered} \stackrel{8}{i} \\ \stackrel{i}{\infty} \\ n \\ 0 \end{gathered}$ | $\begin{array}{l\|\|} \stackrel{\circ}{i} \\ \stackrel{\infty}{\infty} \\ \stackrel{n}{0} \end{array}$ |
| $\stackrel{\cong}{\mid}$ | $\begin{gathered} 8 \\ \stackrel{c}{a} \\ c \\ \stackrel{n}{i} \end{gathered}$ | ¢ |
| $\underset{\sim}{ \pm}$ | $\begin{gathered} 8 \\ \stackrel{0}{0} \\ 6 \\ 0 \\ 0 \\ 0 \end{gathered}$ | - |
| $\stackrel{n}{\\|}$ | $\begin{aligned} & 8 \\ & \stackrel{8}{2} \\ & \stackrel{\infty}{\infty} \\ & \stackrel{6}{6} \end{aligned}$ | \% |
| $\stackrel{\rightharpoonup}{\mid}$ | $\begin{aligned} & 8 \\ & \stackrel{8}{\dot{0}} \\ & \stackrel{0}{\infty} \\ & 0 . \\ & 0 . \end{aligned}$ | ¢ |
| $\stackrel{\underset{N}{\mid}}{ }$ | $\begin{aligned} & 8 \\ & \stackrel{8}{i} \\ & \underset{c}{1} \\ & \stackrel{i}{i} \end{aligned}$ | ¢ |
| $\stackrel{\infty}{\underset{\sim}{\|c\|}}$ | $\begin{aligned} & 8 \\ & \stackrel{8}{\dot{n}} \\ & i \\ & \hat{n} \\ & \stackrel{2}{2} \end{aligned}$ | 8 0 0 $n$ $n$ 0 |
| $\stackrel{\rightharpoonup}{\mid}$ | $\begin{aligned} & 6 \\ & \stackrel{6}{6} \\ & 0 \\ & \stackrel{0}{6} \\ & \dot{n} \end{aligned}$ | - |

SCHOOL
FACILITIES

> School Facilities Grand Total
LDIZLSIG TOOHOS TVNOIOGY XLNOOD NOLONITGOG NYAHLYON
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN FISCAL YEARS
UNAUDITED

## NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT INSURANCE SCHEDULE <br> JUNE 30,2019 <br> UNAUDITED

|  | COVERAGE | DEDUCTIBLE |
| :---: | :---: | :---: |
| School Package Policy (1): |  |  |
| Building \& Contents (All Locations) | Replacement Cost | 500 |
| Limits of Liability per Occurrence | 150,000,000 | 500 |
| Boiler \& Machinery | 50,000,000 | 1,000 |
| General Automobile Liability | 10,000,000 | N/A |
| Educator's Legal Liability | 10,000,000 | N/A |
| Workers' Compensation | Statutory | N/A |
| Pollution Legal Liability | 3,000,000 | 10,000 |
| Student Accident Insurance (2) | 5,000,000 | N/A |
| Surety Bonds (3) |  |  |
| Treasurer | 300,000 | N/A |
| Board Secretary | 100,000 | N/A |
| Burlington County Insurance Pool - Joint Insurance Fund (BCIPJIF) |  |  |
| (2) AIG Life Insurance |  |  |
| (3) Utica Mutual Insur |  |  |

Source: District records

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## SINGLE AUDIT SECTION

Fourth Section

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# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS 

Honorable President and Members<br>of the Board of Education<br>Northern Burlington County Regional School District<br>County of Burlington<br>Columbus, NJ 08022

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Northern Burlington County Regional School District as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the School District's basic financial statements, and have issued our report thereon dated December 19, 2019.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Northern Burlington County Regional School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the Northern Burlington County Regional School District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain immaterial instances of noncompliance that are not required to be reported under Governmental Auditing Standards and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, that we reported to management in a separate Auditor's Management Report on Administrative Findings - Financial, Compliance and Performance dated December 19, 2019.

## The Northern Burlington County Regional School District's Response to Findings

The Northern Burlington County Regional School District's response to the findings identified in our audit is described in the accompanying schedule of findings and questioned costs. The School District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

## Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the School District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, and federal and state awarding agencies and pass-through entities, in considering the School District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.


Medford, New Jersey
December 19, 2019

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08 

Honorable President and Members<br>of the Board of Education<br>Northern Burlington County Regional School District<br>County of Burlington<br>Columbus, NJ 08022

## Report on Compliance for Each Major Federal and State Program

We have audited the Northern Burlington County Regional School District's compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the School District's major federal and state programs for the fiscal year ended June 30, 2019. The Northern Burlington County Regional School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Northern Burlington County Regional School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid; and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards, the Uniform Guidance and New Jersey OMB's Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the School District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the Northern Burlington County Regional School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

## Report on Internal Control Over Compliance

Management of the Northern Burlington County Regional School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal or state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal or state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey OMB's Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Respectfully Submitted,


Medford, New Jersey
December 19, 2019


|  | $\begin{gathered} \text { Repryment } \\ \text { PRIOR YEARS' } \\ \text { PRIER } \end{gathered}$ | $\begin{gathered} \text { PASSED } \\ \text { THROUGH TO } \end{gathered}$ |  | BALANCE，UNE 30， 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | ADIUSTMENTS | UNEARNED Reyen |  | DUE TO <br> GRANTOR |
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$61 / 099-81 / 1 / 2$


$\underset{\substack{\text { N／A－Direct } \\ \text { N／A－Direct }}}{\text { n }}$






N6833516P0293
N683551 6 P2 293


Unavailable
Unavailable

 Total Child Nutrition Cluster
Total U．S．Department of Agriculture
U．S．Department of Defense
STEM Grant
ToteM Grant
Total U．S．Department of Defense

Title II－Part A，Supporting Effective Instruction
Title II－Part A，Supporting Effective Instruction Title IV．Parr A
Title IV－Part A
Special Education Cluster：
I．E．A．Part B
I．D．E．A．Part B
Total Special Education Cluster
Career and Technical Education（Perkins）
Carcer and Technical Education（Perkins）
Direct Federal：
Impact Aid
DoD Impace Aid Supplemental Program Total U．S．Department of Education Total Expenditures of Federal A wards


# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE <br> YEAR ENDED JUNE 30, 2019 

## Note 1. Basis of Presentation

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all federal awards and state financial assistance programs of the Northern Burlington County Regional School District. The School District is defined in Note 1 of the basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

## Note 2. Summary of Significant Accounting Policies

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting and programs recorded in the capital projects fund are presented using the modified accrual basis of accounting. These bases of accounting are described in Note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular 15. 08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

The School District did not elect the 10-percent de minimis indirect cost rate as discussed in 2 CFR 200.414.
Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the School District for the year ended June 30, 2019. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT NOTES TO SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE <br> YEAR ENDED JUNE 30, 2019 (Continued) 

## Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $(\$ 38,730.00)$ for the general fund and $\$ 32,651.38$ for the special revenue fund. See Exhibit C-3 Note A of the basic financial statements, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| Fund |  | $\underline{c}$ Federal |  | State |  | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| General Fund | $\$$ | $3,063,179.18$ | $\$$ | $18,351,633.39$ | $\$$ | $21,414,812.57$ |
| Special Revenue Fund |  | $666,622.18$ | $15,143.80$ | $681,765.98$ |  |  |
| Capital Projects Fund | - | - | - |  |  |  |
| Debt Service Fund |  | - | $54,026.00$ | $54,026.00$ |  |  |
| Food Service Fund |  | $196,420.99$ | $7,274.14$ | $203,695.13$ |  |  |
| Total Awards \& Financial Assistance | $\$$ | $3,926,222.35$ | $\$$ | $18,428,077.33$ | $\$$ | $22,354,299.68$ |
|  |  |  |  |  |  |  |

## Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## Note 5. Federal and State Loans Outstanding

The Northern Burlington County Regional School District had no loan balances outstanding at June 30, 2019.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS <br> YEAR ENDED JUNE 30, 2019 

## Section I - Summary of Auditor's Results

## Financial Statements

Type of auditor's report issued
Internal control over financial reporting:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

Noncompliance material to
financial statements noted?

## Federal Awards

Internal control over major programs:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

Type of auditor's report issued on compliance for major programs

Unmodified
Unmodified
$\qquad$ yes
$\qquad$ no

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of Uniform Guidance? $\qquad$ yes $\qquad$ no

Identification of major programs:

## CFDA Number(s)

$\qquad$
Dollar threshold used to determine Type A programs

Auditee qualified as low-risk auditee?

Name of Federal Program or Cluster
$\qquad$
$\qquad$
$\$ \quad 750,000.00$

X yes $\qquad$

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS YEAR ENDED JUNE 30, 2019 

## Section I - Summary of Auditor's Results (Continued)

## State Financial Assistance

Dollar threshold used to determine Type A programs
Auditee qualified as low-risk auditee?


Internal control over major programs:

1) Material weakness(es) identified?
2) Significant deficiency(ies) identified?

yes

$\qquad$ yes $\qquad$
Type of auditor's report issued on compliance for major programs $\qquad$
Identification of major programs:

State Grant/Project Number(s)
$\qquad$

Name of State Program

| Transportation Aid |
| :---: |
| State Aid Public: |
| School Choice Aid |
| Special Education Categorical Aid |
| Security Aid |
| Adjustment Aid |

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS YEAR ENDED JUNE 30, 2019 

## Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

None.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SCHEDULE OF FINDINGS \& QUESTIONED COSTS <br> <br> YEAR ENDED JUNE 30, 2019 

 <br> <br> YEAR ENDED JUNE 30, 2019}

## Section III - Federal Awards \& State Financial Assistance Findings \& Questioned Costs

This section identifies the significant deficiencies, material weaknesses and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards (Uniform Guidance) and New Jersey OMB's Circular 15-08.

## FEDERAL AWARDS

None.

## STATE FINANCIAL ASSISTANCE

None.

# NORTHERN BURLINGTON COUNTY REGIONAL SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT YEAR ENDED JUNE 30, 2019 

This section identifies the status of prior year findings related to the financial statements, federal awards and state financial assistance that are required to be reported in accordance with Government Auditing Standards, Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards (Uniform Guidance), and New Jersey OMB’s Circular 15-08.

Financial Statement Findings
No Prior Year Findings.

Federal Awards
No Prior Year Findings.

State Financial Assistance
No Prior Year Findings.


[^0]:    
    

    Taxes:
    $\quad$ Property Taxes, Levied for General Purposes
    Property Taxes, Levied for Debt Service
    Federal \& State Aid Restricted
    Federal \& State Aid Not Restricted
    Tuition Charges
    Transportation Charges
    Miscellaneous
    Total General Revenues
    Change In Net Position
    Net Position - Beginning
    Net Position - Ending General Revenues:
    Taxes:

[^1]:    

[^2]:    ACCOUNT
    NUMBERS
    $11-190-100-500$
    

[^3]:    Total Undistributed Expenditures -
    Educational Media Services/Library
    Undistributed Expenditures -
    Instructional Staff Training Services: Salaries of Supervisors of Instruction Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Asst. Salaries of Secretarial and Clerical Asst.
    Purchased Professional - Educational Services Other Purchased Services
    Supplies and Materials Other Objects

[^4]:    ACCOUNT
    NUMBERS
    

[^5]:    Vocational Programs - Local - Instruction:
    Health Benefits
    Total Vocational Programs - Local - Instruction
    Attendance \& Social Work Services:
    Total Attendance \& Social Work Services
    Health Services:
    Health Benefits
    Total Health Services
    Other Support Services - Students - Related Services:
    Health Benefits
    Total Other Support Services - Students - Related Services
    Other Support Services - Students - Extra Services:
    Total Other Support Services - Students - Extra Services
    Other Support Services - Students - Regular:
    Health Benefits
    Total Other Support Services - Students - Regular
    Other Support Services - Students - Special Services:
    Health Benefits
    Total Other Support Services - Students - Special Services
    Improvement of Instructional Services/Other Support
    Services - Instruction Staff:
    Health Benefits
    Total Improvement of Instructional Services/Other Support Services - Instruction Staff:

    Educational Media Services/School Library:
    Health Benefits
    Total Educational Media Services/School Library

[^6]:    * This schedule is presented to illustrate the requirement to show information for 10 years. However, until a full 10 -year trend is compiled, governments should present information for those years for which information is available.

[^7]:    | $406,887.50$ | - | $406,887.50$ | $406,887.50$ | - |
    | ---: | :---: | ---: | ---: | :---: |
    | $940,000.00$ | - | $940,000.00$ | $940,000.00$ | - |
    |  |  |  |  |  |
    | $1,346,887.50$ | - | $1,346,887.50$ | $1,346,887.50$ | - |
    | $1,346,887.50$ |  |  |  |  |


    | $(500,001.50)$ | - | $(500,001.50)$ | $(332,843.71)$ | $(167,157.79)$ |
    | :--- | :--- | :--- | :--- | :--- |


    | $500,000.00$ | - | $500,000.00$ | $500,000.00$ | - |
    | :---: | :---: | :---: | :---: | :---: |
    | $500,000.00$ | - | $500,000.00$ | $500,000.00$ | - |


    |  | 2.35 |  | - |  | 2.35 |  | 2.35 | - |
    | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
    | $\$$ | 0.85 | $\$$ | - | $\$$ | 0.85 | $\$$ | $167,158.64$ | $\$$ | Revenues:

    Local Sources:
    Local Tax Levy
    State Sources:
    Debt Service Aid Type II
    Miscellaneous
    Total Revenues
    Expenditures:
    Regular Debt Service:
    Interest
    Redemption of Principal
    Total Regular Debt Service
    Total Expenditures
    Excess/(Deficiency) of Revenues Over/(Under)
    Expenditures
    Other Financing Sources/(Uses)
    Transfers In/(Out)
    Transfers from Other Funds
    Total Financing Sources/(Uses)
    Fund Balance, July 1,
    Fund Balance, June 30,

[^8]:    Sources: District records

