



***NORTHERN HIGHLANDS REGIONAL
HIGH SCHOOL DISTRICT***

BOARD OF EDUCATION

***COUNTY OF BERGEN
ALLENDALE, NEW JERSEY***

***COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR
ENDED JUNE 30, 2019***

HODULIK & MORRISON, P.A.

A division of



NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY

COMPREHENSIVE ANNUAL FINANCIAL REPORT

JUNE 30, 2019

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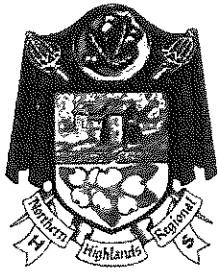
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INTRODUCTORY SECTION



*Northern Highlands Regional High School District
Board of Education*

*James J. Davis
Business Administrator
Board Secretary
davisj@northernhighlands.org*

Honorable President and
Members of the Board of Education
Northern Highlands Regional High School District
298 Hillside Avenue
Allendale, New Jersey 07401

Dear Board Members:

The comprehensive annual financial report (the "CAFR") of the Northern Highlands Regional High School District for the fiscal year ended June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in the CAFR is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The CAFR is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the district's organizational chart and a list of principal officials. The financial section includes the general-purpose financial statements, management's discussion and analysis and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The district is required to undergo an annual single audit in conformity with the provisions of the 1996 Single Audit Act, *Title 2 U.S. Code of Federal regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements* (Uniform Guidance) and New Jersey OMB's Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, is included in the single audit section of this report.

1. REPORTING ENTITY AND ITS SERVICES

Northern Highlands Regional High School District is an independent reporting entity within the criteria adopted by G.A.S.B. (Governmental Accounting Standards Board) established by Statement No. 14. All funds and account groups of the District are included in this report. The Northern Highlands Regional High School District Board of Education and all its schools constitute the District's reporting entity.

The district provides a full range of educational services appropriate to grade levels 9-12. These include regular, as well as special education (through age 21) for handicapped youngsters. The district completed the 2018-19 fiscal year with an average daily enrollment in-district of 1,383 students, which is an increase of 26 students from the preceding year. In addition to the students on roll at the high school in Allendale, the district is responsible for approximately 63 students that are sent out-of-district to Bergen Academies, Bergen County Vocational schools and special needs placements. The following schedule details the changes in the student enrollment of the district over a five-year period. These schedules do not reflect students sent out of district for special education or to Bergen Academies.

| Average Daily Enrollment | | |
|--------------------------|---------------------------|-----------------------|
| <u>Fiscal Year</u> | <u>Student Enrollment</u> | <u>Percent Change</u> |
| 2018-2019 | 1383 | 1.92% |
| 2017-2018 | 1357 | -0.15% |
| 2016-2017 | 1359 | 1.72% |
| 2015-2016 | 1336 | -2.48% |
| 2014-2015 | 1370 | 1.56% |

2. ECONOMIC CONDITION & OUTLOOK:

The Allendale and Upper Saddle River area continues to experience a period of slow development and expansion. The rate of business relocation to the area is status quo. Current new home development is not significant. Enrollment is level at this time and it is not anticipated that enrollment will change significantly over the near term as evidenced by the overall flatness in our enrollment during the past five years with an average enrollment of 1,361 students.

3. MAJOR INITIATIVES:

We continued to address campus needs inclusive of the athletic fields, and more specifically the track was replaced at a cost of \$ 422,000 funded by Capital Reserve, and there was work to install fencing and dugouts for the Softball field. In addition, we continued to renovate bathrooms, performed an asbestos abatement project applicable to a classroom and our school store. Regarding our classrooms we performed an electrical upgrade regarding air conditioning and installed new window blinds. We made site improvements regarding our asphalt circular driveway. Also, we completely renovated the Main Gymnasium. Lastly, we continued our commitment to improving building security by installing a security vestibule at the Main entrance and installed all new door locksets in our classrooms.

Students continued to score above the state and national average on all standardized tests. Northern Highlands Regional High School seniors averaged well above their counterparts on their Scholastic Aptitude Tests at both the national and state level. Of the 323 graduates in the class of 2019, 95.9% (310) are attending college (92.2% and 3.7% at four and two year colleges respectively) with 64.4% attending colleges rated by Barron's as most, highly or very competitive. The dropout rate is practically non-existent. NHRHS offers 43 Honors courses and 24 Advanced Placement courses to aid student growth and achievement. In May of 2019, 419 students sat for 769 AP exams in 28 subjects (some of which are not offered as an AP course at Northern Highlands). Eighty-seven percent of the students sitting for the AP exams scored a 3 or above. In addition to these offerings, Northern Highlands also offers a number of courses in which students may earn college credit. Northern Highlands Regional High School students can earn college credit through Advanced Placement testing or by enrolling in either Syracuse University Project Advance (SUPA) or one of our other dual enrollment programs affiliated with Fairleigh Dickinson University, Seton Hall University, Rutgers University, and Bergen Community College. Credits earned are accepted at universities around the nation based on their successful completion of these courses.

4. INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the district are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with Generally Accepted Accounting Principles (G.A.A.P.). An internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

The ability of an accounting and financial reporting system to provide timely accurate reporting is essential to any system of internal controls. Such systems are critical to affording management and the Board of Education flexibility in financial management of current operations and long-term financial planning. In the context of uncertain levels of state aid funding and continued economic stagnation at the state and local levels, it is imperative that controls over implementation of district operating budgets continually strive toward the maximum efficiency and effectiveness.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the district management.

As part of the district single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance program, as well as to determine that the district has complied with applicable laws and regulations.

5. BUDGETARY CONTROLS:

In addition to internal accounting controls, the district maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as a re-appropriation of fund balances in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2019.

6. ACCOUNTING SYSTEM AND REPORTS:

A district's accounting records must reflect generally accepted principles, as promulgated by the Governmental Accounting Standards Board (G.A.S.B.). The accounting system of the district is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

An effective and efficient system of internal controls is essential to accurate, timely reporting of all relevant transactions on an accounting system and the resultant administrative and external reports generated from that system.

7. CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements," Note 1. The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey where the funds are secured in accordance with the Act.

Effective July 1, 2016, Valley National Bank became the main depository for district funds. This program meets the G.U.D.P.A. requirements at both financial institutions.

8. FINANCIAL INFORMATION AT FISCAL YEAR-END:

As demonstrated by the various statements and schedules included in the financial section of this report, the district continues to meet its responsibilities for sound financial management. The following schedule presents a summary of the general fund, special revenue fund and debt service fund revenues for the fiscal year ended June 30, 2019 and the amount and percentage of increase (decrease) in relation to the prior year.

| Revenues | FY 2018-19 Amount | Percentage of Total | Total Dollar Increase (Decrease) From 2017-18 | Percentage Increase (Decrease) |
|---------------------|----------------------|------------------------|---|--------------------------------------|
| Taxes | \$ 23,383,356 | 65.2% | \$457,969 | 2.0% |
| Other Local Sources | 346,691 | 1.0% | (77,461) | (18.3)% |
| Tuition | 5,733,507 | 16.0% | 123,480 | 2.2% |
| State Sources | 6,063,353 | 16.9% | 892,642 | 17.3% |
| Federal Sources | <u>317,364</u> | <u>0.9%</u> | <u>4,058</u> | 1.3% |
| Totals | <u>\$35,844,271</u> | <u>100.00%</u> | <u>\$1,400,687</u> | <u>4.1%</u> |

The following schedule presents a summary of the general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2019 and the amount and percentage of increase (decrease) in relation to the prior year.

| Expenditures | FY 2018-19 Amount | Percentage of Total | Total Dollar Increase (Decrease) From 2017-18 | Percentage Increase (Decrease) |
|------------------|----------------------|------------------------|---|--------------------------------------|
| Current Expense | \$33,043,409 | 93.9% | \$1,511,027 | 4.8% |
| Capital Outlays | 277,221 | 0.8% | 114,667 | 70.5% |
| Special Revenues | 324,982 | 0.9% | 11,675 | 3.7% |
| Debt Service | <u>1,549,129</u> | <u>4.4%</u> | <u>9,225</u> | 0.6% |
| Totals | <u>\$35,194,741</u> | <u>100.00%</u> | <u>\$1,646,594</u> | <u>4.9%</u> |

9. DEBT ADMINISTRATION:

As of June 30, 2019 the district had two (2) general obligation bond issues outstanding. The first was the 2003 issue which was approved for the science-wing addition. In March 2011, the district refunded the callable portion of this issue which amounted to \$ 8,805,000. The refunding produced a net present value savings to the district and community of approximately +3.2%. As of June 30, 2019 \$ 3,330,000 remained in principal to be paid. The final payment is scheduled for June 15, 2022.

The second outstanding bond issue is the 2013 school bonds, which were issued on December 10, 2013 in the amount of \$ 2,760,000. As of June 30, 2019, \$ 1,995,000 remained in principal to be paid. The final payment is scheduled for November 15, 2024. These bonds were issued to finance the costs of the roof replacement project, bear interest at rates ranging from 1% to 3%, and mature in annual installments through November 15, 2024. All the District's outstanding bonds have been rated AAA by Standard & Poors. This rating is a "stand alone" rating and does not rely on any credit enhancements from the State of New Jersey.

During fiscal year 2018-19, the district paid off the 2009 bond issue, which was approved for the installation of new boilers and an emergency generator system. The final payment of \$ 107,000 in principal was in April 15, 2019.

10. RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability and comprehensive collision, hazard and theft insurance on property and contents, and fidelity bonds.

11. OTHER INFORMATION:

State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Hodulik & Morrison, P.A., a Division of PKF O'Connor Davies, LLP was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related requirements of *Title 2 U.S. Code of Federal regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements (Uniform Guidance)* and New Jersey OMB's Circular 15-08. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of the report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12. ACKNOWLEDGEMENTS:

We would like to express our appreciation to the members of the Northern Highlands Regional High School District Board of Education for its concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respect fully submitted,



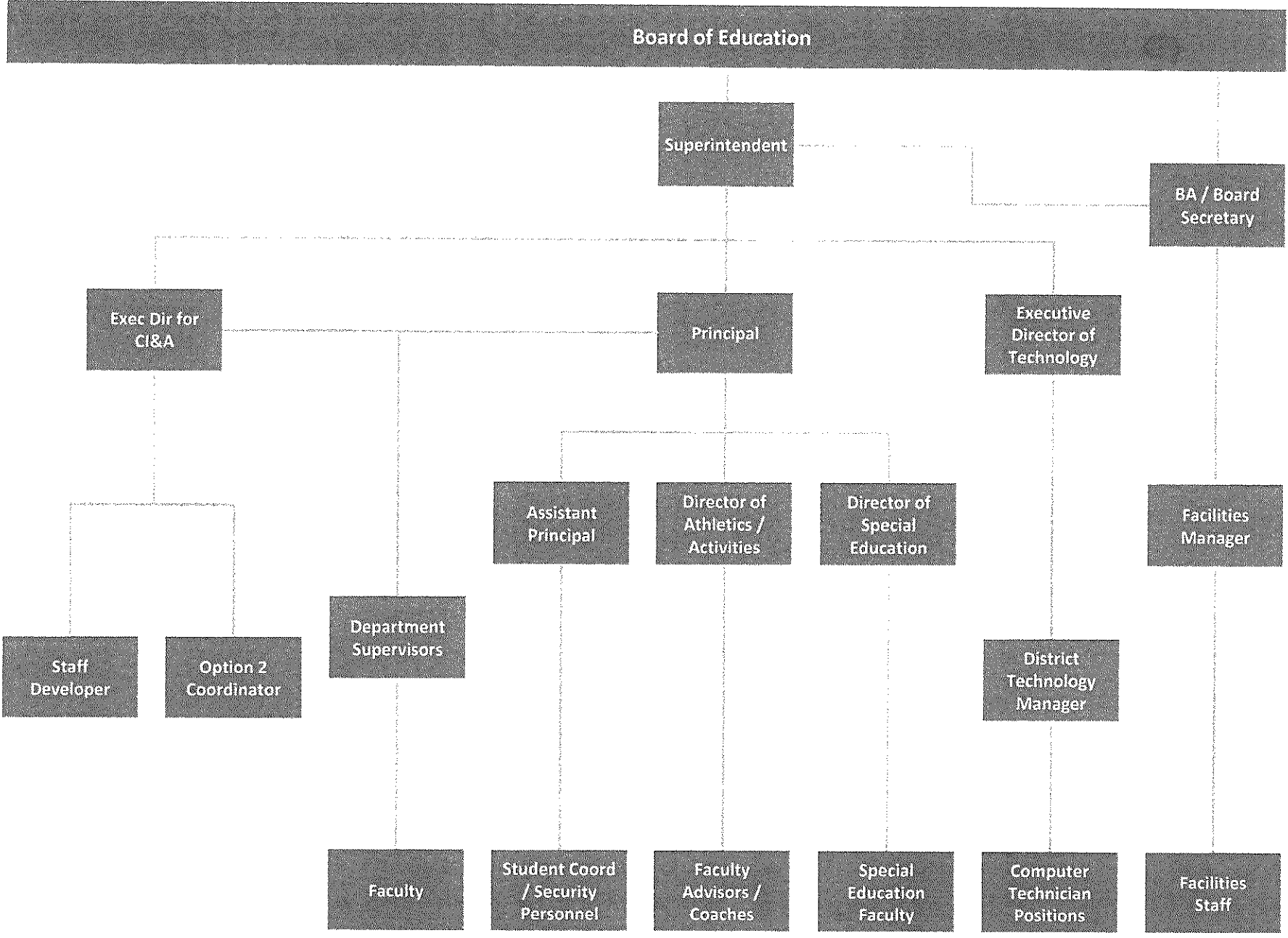
Dr. Scot Beckerman

Superintendent of Schools



James J. Davis

School Business Administrator/Board Secretary



Northern Highlands Regional High School District Organizational Chart (Board Approved 2/27/17, Revised 4/9/18)

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BOARD OF EDUCATION
Consultants and Advisors**

Attorney

Plosia Cohen, LLC
Chester Woods
385 Route 24, Suite 3G
Chester, NJ 07930

Labor Relations Attorney

Schenck, Price, Smith & King, LLP
220 Park Avenue
Florham Park, NJ 07932

Audit Firm

Hodulik & Morrison. P.A.
a division of PKF O'Connor Davies, LLP
20 Commerce Drive
Suite 301
Cranford, NJ 07016

Risk Manager

Thomas B. Fallon
16 Rustic Road
Upper Saddle River, NJ 07458

Bond Counsel

Wilentz, Goldman & Spitzer P.A.
90 Woodbridge Center Drive
Suite 900 Box 10
Woodbridge, NJ 07095

Official Depository

Valley National Bank
67 Franklin Turnpike
Waldwick, NJ 07463

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BOARD OF EDUCATION
BERGEN COUNTY, NEW JERSEY

ROSTER OF OFFICIALS

JUNE 30, 2019

| <u>Members of the Board of Education</u> | <u>Term Expires</u> |
|--|---------------------|
| Mrs. Jill Webb, President | 2020 |
| Mrs. Christine Ferrarie, Vice President | 2019 |
| Mrs. Barbara Garand | 2020 |
| Mrs. Anne Goddard | 2020 |
| Mr. James Mulanaphy | 2021 |
| Mrs. Ann Pagano | 2019 |
| Mrs. Gail Trumbetti | 2021 |
| Ms. Ellen Marie Walsh | 2019 |
| Mr. Robert Wei | 2019 |
| Dr. Sheila Yallowitz | 2021 |

Mrs. Emily Kaufman (Saddle River Liaison)

Other Officials

Dr. Scot Beckerman, Superintendent of Schools

Mr. James J. Davis, Board Secretary/School Business Administrator

Ms. M. Alissa Mayer, Treasurer of School Monies

James L. Plosia, Esq., Board Attorney

FINANCIAL SECTION

HODULIK & MORRISON, P.A.

A division of



INDEPENDENT AUDITORS' REPORT

Honorable President and Members
of the Board of Education
Northern Highlands Regional High School District
County of Bergen, New Jersey

Report on Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the district's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the accounting principles generally accepted in the United States of America; this includes the design implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to error or fraud.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

1102 Raritan Avenue, Highland Park, NJ 08904
Tel: 732.393.1000 | Fax: 732.393.1196

20 Commerce Drive, Suite 301, Cranford, NJ 07016
Tel: 908.272.6200 | Fax: 908.272.2416

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of June 30, 2019 and the respective changes in financial position and, where applicable, its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis, schedule of the District's proportionate share of the net pension liability-PERS, schedule of District contributions-PERS, schedule of the State's proportionate share of the net pension liability associated with the District-TPAF schedule of post-employment benefits and budgetary comparison information as presented in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Northern Highlands Regional High School District's basic financial statements. The accompanying introductory section, combining and individual fund financial statements, long-term debt schedules and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis, as required by New Jersey OMB Circular 15-08 Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and are also not a required part of the financial statements.

The combining and individual fund financial statements, long-term debt schedules, schedule of expenditures of federal awards and schedule of state financial assistance are the responsibility of management and are derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, long-term debt schedules, schedule of expenditures of federal awards and schedule of state financial assistance are fairly stated in all material respects in relation to the financial statements as a whole.


The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Governmental Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 22, 2019 on our consideration of the Northern Highlands Regional High School District's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of our audit performed in accordance with *Government Auditing Standards* in considering the Northern Highlands Regional High School District's internal control over financial reporting and compliance.

Hodulik & Morrison, P.A.

HODULIK & MORRISON, P.A.
A division of PKF O'Connor Davies
Certified Public Accountants
Registered Municipal Accountants
Public School Accountants


Robert S. Morrison
Public School Accountant
PSA # 871

Cranford, New Jersey
November 22, 2019

**REQUIRED SUPPLEMENTARY
INFORMATION**

PART I

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Allendale, New Jersey
Bergen County, New Jersey

MANAGEMENT DISCUSSION AND ANALYSIS (MD&A)
(Unaudited)
June 30, 2019

This section of the district's annual financial report presents a discussion and analysis of the district's financial performance during the fiscal year ending June 30, 2019. The focus of the Management Discussion and Analysis (MD&A) is on current year activities, resulting changes and currently known facts. It should be read in conjunction with the transmittal letter at the front of this report and the district's financial statements, which immediately follow this section.

The Management's Discussion and Analysis (MD&A) is an element of the reporting model adopted by the Governmental Accounting Standards Board (GASB) in their Statement No. 34 Basic Financial Statement—and Management's Discussion and Analysis—for State and Local Governments issued June 1999 and amended by GASB Statement No. 37. Certain comparative information between the current year and the prior year is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

The key financial highlights for the 2018-2019 fiscal year include the following:

The District's Governmental Activities net position increased by \$1,860,314 as reflected in Table 3, Changes in Net Position. This increase is primarily attributable to the excess of debt retirement over depreciation. The district's business-type activity revenues exceeded related expenses by \$140,803. This amount was entirely comprised of net profits from food service operations. The breakdown of these amounts is reflected in Schedule A-2 of the District-wide Financial Statements. The District's Governmental Funds Fund reported a decrease in Fund Balance of \$1,358,822, to \$5,632,328 at year-end. This decrease resulted primarily from expenditure of capital project balances. The revenues, expenses and changes in fund balances for the Governmental Funds are reflected in Exhibit B-2 of the Financial Statements.

The general or operating fund balance was reported for GAAP purposes at \$5,086,159 which represents a decrease of \$70,047 over the prior year. Of this total, \$1,130,777 of excess surplus was appropriated toward the 2019-2020 budget, and an additional \$237,736 has been designated for the 2019-2020 budget. \$64,481 of general fund balance was committed to cover open purchase orders at year-end. Based upon the reduction imposed by S1701 in the calculation of maximum restricted fund balance that the District is allowed to retain, the amount of general fund balance required to be reserved for tax relief in the 2020-2021 budget is \$1,211,461. The unassigned general fund balance is reported at \$577,836. General fund balance is at the maximum permitted under the Department of Education regulations based upon 2% of general fund expenditures, with specified modifications. Total spending for all governmental funds was \$37,535,932. Total revenues were \$35,863,042 resulting in a deficit of revenues over expenditures of \$1,358,822 for the year.

OVERVIEW OF THE FINANCIAL STATEMENTS

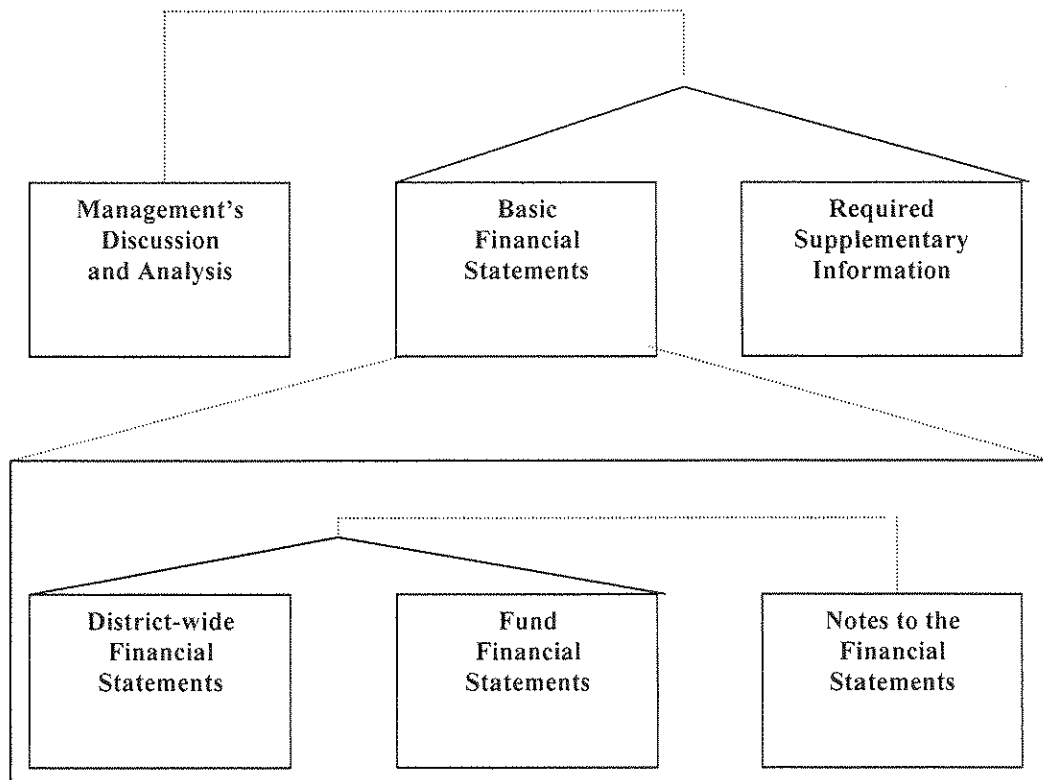
This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the district:

- The first two statements are district-wide financial statements that provide both short-term and long-term information about the district's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the district, reporting the district's operations in more detail than the district-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short term as well as what remains for future spending.
- Proprietary funds statements offer short- and long-term financial information about the activities the district operated like businesses, such as food services.
- Fiduciary funds statements provide information about the financial relationship in which the district acts solely as a trustee or agent for the benefits of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the district's budget for the year. Table - 1 shows how the various parts of this annual report are arranged and related to one another.

Table - 1

Organization of the School District Annual Financial Report



Summary



Detail

Table - 2 summarizes the major features of the district's financial statements, including the portion of the district's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

| Table - 2 Major Features of the District-Wide and Fund Financial Statements | | | | |
|--|--|---|--|---|
| | District-Wide Statements | Fund Financial Statements | | |
| | | Governmental Funds | Proprietary Funds | Fiduciary Funds |
| Scope | Entire district (except fiduciary funds) | The activities of the district that are not proprietary or fiduciary, such as special education and building maintenance | Activities the district operates similar to private businesses: food services and adult education | Instances in which the district administers resources on behalf of someone else, such as scholarship programs and student activities monies |
| Required financial statements | <ul style="list-style-type: none"> • Statement of net position • Statement of activities | <ul style="list-style-type: none"> • Balance Sheet • Statement of revenues, expenditures, and changes in fund balances | <ul style="list-style-type: none"> • Statement of net position • Statement of cash flows | <ul style="list-style-type: none"> • Statement of fiduciary net assets • Statement of changes in fiduciary net position |
| Accounting Basis and measurement focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial focus | Accrual accounting and economic resources focus | Accrual accounting and economic resources focus |
| Type of asset / liability information | All assets and liabilities, both financial and capital, short-term and long-term | Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included | All assets and liabilities, both financial and capital, and short-term and long-term | All assets and liability-ties, both short-term and long-term; funds do not currently contain capital assets, although they can |
| Type of inflow/out-flow information | All revenues and expenses during year, regardless of when cash is received or paid | Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable | All revenues and expenses during the year, regardless of when cash is received or paid | All additions and de-dictions during the year, regardless of when cash is received or paid |

District-wide Statements

The district-wide statements report information about the district as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the district's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the district's net position and how they have changed. Net position - the difference between the district's assets and liabilities - is one way to measure the district's financial health or position.

- Over time, increases or decreases in the district's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the district's overall health, you need to consider that the school district's goal is to provide services to students, not to generate profits as commercial entities do. One must consider many other non-financial factors, such as the quality of the education provided and the safety of the of the schools to assess the overall health of the district.

In the district-wide financial statements, the district's activities are divided into two categories:

- **Governmental activities:** Most of the district's basic services are included here, such as regular and special education, transportation, and administration. Property taxes and state formula aid finance most of these activities.
- **Business-type activities:** The district charges fees to help it cover the costs of certain services it provides. The district's shared services program and food services are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the district's funds, focusing on its most significant or "major" funds – not the district as a whole. Funds are accounting devices the district uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The district establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that it is properly using certain revenues (such as federal grants).

The district has three kinds of funds:

Governmental funds: Most of the district's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the district's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or differences) between them.

Proprietary funds: Services for which the district charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The district's enterprise funds (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The district may use internal service funds (the other kind of proprietary fund) to report activities that provide supplies and services for its other programs and activities. The district currently does not utilize internal service funds for financial reporting.

Fiduciary funds: The district is the trustee, or fiduciary, for assets that belong to others, such as the scholarship fund and the student activities funds. The district is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The district excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

The school district's Governmental Activities net position was \$11,803,281 at June 30, 2019. Of this amount, a deficit amount of \$6,078,598 was reported as unrestricted net position, primarily due to GASB #68 accounting and reporting requirements for the PERS and TPAF defined benefit pension systems. Restricted net assets are reported separately to show legal constraints from debt covenants and enabling legislation that limit the school district's ability to use those net assets for day-to-day operations. The school district's Business-Type Activities net position was \$567,760 at June 30, 2019. Of this amount, \$312,759 was reported as unrestricted net position, with the balance of \$255,001 representing the district's investment in capital assets. Our analysis below focuses on the net position (Table - 3) and change in net position (Table - 4) of the school district's district-wide activities.

Table - 3
Changes in Net Position

A. Governmental Activities

| | Year Ended June 30 | | Amount Difference | % Increase (Decrease) |
|---|----------------------|----------------------|-----------------------|-----------------------------|
| | 2018 | 2019 | | |
| Assets | | | | |
| Current and other assets | \$ 8,305,019 | \$ 6,915,922 | \$ (1,389,097) | -16.73% |
| Capital assets | 21,427,102 | 23,099,592 | 1,672,490 | 7.81% |
| Total Assets | \$ 29,732,121 | \$ 30,015,514 | \$ 283,393 | 0.95% |
| Deferred Outflows of Resources | | | | |
| | 2,478,893 | 1,801,699 | (677,194) | -27.32% |
| Total Deferred Outflows of Resources | \$ 2,478,893 | \$ 1,801,699 | \$ (677,194) | -27.32% |
| Liabilities | | | | |
| Current and other liabilities | 1,678,361 | 1,645,268 | (33,093) | -1.97% |
| Long-term liabilities | 19,131,983 | 16,312,915 | (2,819,068) | -14.73% |
| Total Liabilities | \$ 20,810,344 | \$ 17,958,183 | \$ (2,852,161) | -13.71% |
| Deferred Inflows of Resources | | | | |
| | 1,457,702 | 2,055,749 | 598,047 | 41.03% |
| Total Deferred Inflows of Resources | \$ 1,457,702 | \$ 2,055,749 | \$ 598,047 | 41.03% |
| Net Position | | | | |
| Investment in capital assets, net of debt | 9,967,207 | 13,590,504 | 3,623,297 | 36.35% |
| Restricted | 6,031,608 | 4,291,375 | (1,740,233) | -28.85% |
| Unrestricted | (6,055,847) | (6,078,598) | (22,751) | 0.38% |
| Total Net Position | \$ 9,942,968 | \$ 11,803,281 | \$ 1,860,313 | 18.71% |

B. Business-Type Activities

| | Year Ended June 30 | | Amount Difference | % Increase (Decrease) |
|---|--------------------|-------------------|----------------------|-----------------------------|
| | 2018 | 2019 | | |
| Assets | | | | |
| Current and other assets | \$ 235,648 | \$ 370,841 | \$ 135,193 | 57.37% |
| Capital assets | 232,078 | 255,001 | 22,923 | 9.88% |
| Total Assets | \$ 467,726 | \$ 625,842 | \$ 158,116 | 33.81% |
| Liabilities | | | | |
| Current and other liabilities | 40,770 | 58,082 | 17,312 | 42.46% |
| Total Liabilities | \$ 40,770 | \$ 58,082 | \$ 17,312 | 42.46% |
| Net Position | | | | |
| Net assets invested in capital Assets net of debt | 232,078 | 255,001 | 22,923 | 9.88% |
| Unrestricted | 194,787 | 312,759 | 117,972 | 60.56% |
| Total Net Position | \$ 426,865 | \$ 567,760 | \$ 140,895 | 33.01% |

Table - 4
Change in Net Position

| | <u>Governmental Activities</u> | | <u>Amount Difference</u> | <u>Percentage Increase (Decrease)</u> |
|---|--------------------------------|----------------------|------------------------------|---|
| | <u>2018</u> | <u>2019</u> | | |
| Revenues: | | | | |
| Program revenue | | | | |
| Operating Grants and Contributions | \$ 10,654,877 | \$ 7,980,137 | \$ (2,674,741) | -25.10% |
| General revenue | | | | |
| Local tax levy | 22,925,387 | 23,383,356 | 457,969 | 2.00% |
| Federal and state aid | 214,645 | 378,124 | 163,479 | 76.16% |
| Tuition | 5,610,028 | 5,733,507 | 123,479 | 2.20% |
| Miscellaneous revenues | 424,152 | 350,461 | (73,691) | -17.37% |
| Total revenues | \$ 39,829,088 | \$ 37,825,585 | \$ (2,003,504) | -5.03% |
| Function/program expense: | | | | |
| Instruction | | | | |
| Regular programs | 10,791,398 | 10,777,851 | (13,547) | -0.13% |
| Special programs | 1,283,361 | 1,292,447 | 9,086 | 0.71% |
| Other Instructional programs | 1,284,903 | 1,421,873 | 136,970 | 10.66% |
| Support services | | | | |
| Student services | 3,008,920 | 3,099,235 | 90,315 | 3.00% |
| Tuition | 2,209,640 | 2,540,260 | 330,620 | 14.96% |
| General administration and business services | 915,361 | 1,052,613 | 137,252 | 14.99% |
| School administration | 705,074 | 715,612 | 10,538 | 1.49% |
| Plant services | 2,476,045 | 1,909,415 | (566,630) | -22.88% |
| Pupil transportation | 1,163,155 | 1,385,248 | 222,093 | 19.09% |
| Unallocated benefits | 13,183,153 | 10,380,057 | (2,803,096) | -21.26% |
| Unallocated depreciation and amortization | 788,675 | 1,065,157 | 276,482 | 35.06% |
| Interest on long-term debt | 334,784 | 318,572 | (16,212) | -4.84% |
| Total expenses | \$ 38,144,468 | \$ 35,958,339 | \$ (2,186,129) | -5.73% |
| Transfers (From) or To | (4,285) | (6,931) | (2,646) | 61.76% |
| Increase (Decrease) net position | \$ 1,680,335 | \$ 1,860,314 | \$ 179,978 | 10.71% |

Table - 4
Change in Net Position

| | <u>Business-Type Activities</u> | | <u>Amount Difference</u> | <u>Percentage Increase (Decrease)</u> |
|---|---------------------------------|---------------------|------------------------------|---|
| | <u>2018</u> | <u>2019</u> | | |
| Revenues: | | | | |
| Program revenue | | | | |
| Charges for Services | \$ 1,165,856 | \$ 1,289,785 | \$ 123,929 | 10.63% |
| Total revenues | \$ 1,165,856 | \$ 1,289,785 | \$ 123,929 | 9.61% |
| Business-Type Activities : | | | | |
| Food Service | 849,933 | 914,751 | 64,818 | 7.63% |
| Shared Services Program | 246,495 | 241,162 | (5,333) | -2.16% |
| Total expenses | \$ 1,096,427 | \$ 1,155,913 | \$ 59,485 | 5.43% |
| Transfers (From) or To | 4,285 | 6,931 | 2,646 | 61.76% |
| Increase (Decrease) net position | \$ 73,713 | \$ 140,803 | \$ 67,090 | 91.01% |

As we noted earlier, the school district uses funds to help it control and manage money for particular purposes. Looking at funds helps you consider whether the school district is being accountable for the resources provided to it, and also, gives more insight into the school district's overall financial health.

As the school district completed this year, our governmental funds reported a combined fund balance of \$5,632,328, which is a decrease of \$1,358,822 from last year. This amount includes the general fund (decrease of \$70,047), capital projects fund (decrease of \$1,288,775), and debt service fund (unchanged). The primary reasons for the increase/decrease are:

1. Favorable budget variances of the general fund balance, and contributions to capital and maintenance reserve accounts.
2. Use of capital reserves to finance capital projects without the need for debt issuances.
3. Expenditures of funds to complete capital projects.

General Fund Budgetary Highlights

Over the course of the year, the school district revises its budget as it attempts to deal with unexpected changes in revenues and expenditures. Budget changes/transfers are approved by the Board of Education throughout the year. Although the district's projected budget for the general fund anticipated that revenues and expenditures would be roughly equal, the actual results for the year show a surplus. Actual revenues reflect a positive variance of \$4.95 million. This is due primarily to the State reimbursement/on behalf payments in the amount of \$4.41 million for TPAF pension, post retirement and social security contributions. This is always a non-budgeted item that the State (and GAAP) requires to be included in the final audited financial statements.

Actual expenditures reflect a negative variance of \$2.86 million even though all budget categories show a positive variance. This again is primarily due to the State requirement to include TPAF pension and post retirement and social security contributions in the audit.

Exhibit C-1 provides a breakdown of the budget line items included in the District's approved 2018-19 budget and the variances in actual revenues and expenditures. Revenue realization for the 2018-19 school year was positive for governmental activities when compared to the 2017-18 school year. A conversion schedule from the budgetary basis to the GAAP basis follows. As shown in Table 4 (GAAP Basis), the Tax needed to support the District's budget increased by 2.0% for the 2018-19 school year. The largest non-tax revenue of the District during the year continues to be tuition payments, which amounted to \$5.73 million or 2.2 % more than the preceding year. The favorable variance of \$207,316 resulted in an excess of actual tuition paying students over budgeted attendance and represented the single largest favorable revenue budget variance from local sources. Additionally, the district realized \$28,124 and \$96,660 more on a budgetary basis than anticipated for Extraordinary Aid and Categorical Transportation Aid respectively. Table – 5 compares governmental fund type revenues and expenditures for the current and prior year.

Table - 5
Governmental Fund Type Revenues and Expenditures

| | Year Ended June 30 | | Increase (Decrease) | |
|---|---------------------|---------------------|------------------------|-------------|
| | 2018 | 2019 | \$ | % |
| Revenue by Source: | | | | |
| Local Tax Levy | 22,925,387 | 23,383,356 | 457,969 | 2.0% |
| Tuition Charges | 5,610,027 | 5,733,507 | 123,480 | 2.2% |
| Other Local Sources | 424,152 | 365,461 | (58,691) | -13.8% |
| Total Local Sces | 28,959,566 | 29,482,324 | 522,758 | 1.8% |
| State Sources | 5,170,711 | 6,063,353 | 892,642 | 17.3% |
| Federal Sources | 313,307 | 317,365 | 4,058 | 1.3% |
| Total Revenues | 34,443,584 | 35,863,042 | 1,419,458 | 4.1% |
| Function/Program Expenditures: | | | | |
| Instruction | | | | |
| Regular programs | \$10,847,383 | \$10,797,638 | (\$49,745) | -0.5% |
| Special programs | 1,283,361 | 1,399,621 | 116,260 | 9.1% |
| Other Instructional programs | 1,368,639 | 1,421,873 | 53,234 | 3.9% |
| Support services | | | | |
| Student services | 2,209,640 | 3,085,209 | 875,569 | 39.6% |
| Tuition | 3,014,159 | 2,540,260 | (473,899) | -15.7% |
| Instructional staff support | | | | |
| General administration and business services | 1,194,115 | 1,167,747 | (26,368) | -2.2% |
| School administration | 696,317 | 699,479 | 3,162 | 0.5% |
| Plant services | 2,601,170 | 2,574,612 | (26,558) | -1.0% |
| Student transportation | 1,179,597 | 1,401,194 | 221,597 | 18.8% |
| Unallocated benefits | 7,451,308 | 8,280,759 | 829,451 | 11.1% |
| Debt Service | | | | |
| Principal | 1,275,000 | 1,327,000 | 52,000 | 4.1% |
| Interest and Other Charges | 264,904 | 222,129 | (42,775) | -16.1% |
| Capital Outlay | 1,837,247 | 2,618,412 | 781,165 | 42.5% |
| Total | \$35,222,840 | \$37,535,932 | \$2,313,092 | 6.6% |

The Cost of Governmental Funds Activities (see Table 5, above) this year was \$37.54 million or a 6.6% increase from the preceding year. The primary drivers for this increase were capital outlay costs, which increased by \$875,569, student support services costs, which increased by \$584,393, and increased employee benefit costs of \$829,451. The reported increase in unallocated employee benefits is entirely attributable to an increase in the contributions made by the State of New Jersey into the Teachers' Pension and Annuity Fund and the State Health Benefits Fund on-behalf of the District as required by the state constitution. That increase is also reflected in the year-to-year increase in state aid revenues.

Increased costs were funded by increases in property tax and tuition revenues. As shown on the Statement of Activities (financial statement A-2) our taxpayers ultimately financed \$23.4 million of those activities through property taxes, which reflect only a 2.0 % increase over the prior year. As shown above, \$6 million of the revenues, which support governmental activities, were received from the State of New Jersey. Of that amount \$4.14 million represents on-behalf contributions for the district's (employer) share of TPAF (Teachers' Pension & Annuity Fund) pension, retiree health benefits and employer social security and Medicare contributions as prescribed by state statute.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets

At June 30, 2019, the school district reported \$35,316,334 invested in a broad range of capital assets, including land, buildings, building improvements, other improvements, vehicles, furniture and equipment. This amount represents a net increase (including additions, trade-ins and retirements) of \$2,002,989 from the prior year. Table-6 details the composition of capital assets at June 30th of the current and prior year and the net changes for the current year.

Table - 6
Governmental Activity Capital Assets at Year-End

| | <u>FY 2018</u> | <u>FY 2019</u> | <u>Increase Decrease</u> |
|--------------------------------------|----------------|----------------|------------------------------|
| Land | \$850,560 | \$850,560 | \$ - |
| Construction in Progress | 2,091,547 | - | (2,091,547) |
| Land Improvements | 1,265,187 | 2,072,835 | |
| Buildings and Improvements | 26,618,179 | 30,664,164 | 4,045,985 |
| Furniture, Equipment and Vehicles | 3,753,059 | 3,801,610 | 48,551 |

Long-Term Debt

At the end of this year, the school district had \$5,325,000 in bonds (Type II debt) outstanding versus \$6,652,000 last year – a decrease of 19.95%. The summary of year-end long-term debt and changes for the 2018-2019 school year is as follows:

Table - 7
Outstanding Long-Term Debt at Year-End

| | <u>Governmental Activities</u> | | <u>Increase Decrease</u> |
|---------------------------------|--------------------------------|--------------|------------------------------|
| | <u>2018</u> | <u>2019</u> | |
| School Serial Bonds Payable | \$ 6,652,000 | \$ 5,325,000 | \$ (1,327,000) |
| Other Long Term Debt: | | | |
| Net Pension Liability | 7,114,388 | 5,973,637 | (1,140,751) |
| Compensated Absences Payable | 422,240 | 410,326 | (11,914) |
| Obligations Under Capital Lease | 4,856,510 | 4,553,702 | (302,807) |
| Unamortized Premium on Bonds | 86,845 | 50,250 | (36,596) |

FACTORS AFFECTING THE DISTRICT'S FUTURE

The FY 18-19 operating budget was framed in static economic conditions that are considered "the new normal". The Northern Highlands Regional High School Board of Education and district administration framed a budget, which reflected consideration of these factors as well as district educational and financial goals. This budget reflects an operating budget local levy increase of only 2.00%

In 2010 the district established a Maintenance Reserve account in addition to the previously established Capital Reserve account in order to address both maintenance and capital projects that the district has listed in its Long Range Facility Plan. These reserves will either completely eliminate or significantly reduce any potential local levy, which might otherwise be necessary for the long-term related capital or non-recurrent maintenance needs of the district. Since 2010, the district has supplemented both the Capital Reserve account, Maintenance and Emergency Reserve accounts, and has appropriated, \$ 3,707,861 for capital, maintenance and emergency projects, including \$ 785,000 during 2018-19, without the need to issue debt instruments or increase property taxes to provide funding. The Board also set aside additional funds in the amount of \$ 500,000 into its Capital, Maintenance and Emergency reserves at June 30, 2019 for future projects. The district has \$ 1.864 million in reserves as of June 30, 2019. In consideration of the aforementioned reserves, the Northern Highlands Regional High School Board of Education remains financially prudent and proactive in terms of both the maintenance of our facility as well as providing for adequate funding to address these maintenance and capital needs.

CONTACTING THE SCHOOL DISTRICT'S FINANCIAL MANAGEMENT

Our financial report is designed to provide our citizens, taxpayers, parents, students, investors and creditors with a general overview of the school district's finances and to show the school district's accountability for the money it received. If you have questions about this report or wish to request additional financial information, contact James Davis, Business Administrator/Board Secretary, at Northern Highlands Regional High Board of Education, 298 Hillside Avenue, Allendale, New Jersey 07401.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

SECTION – A

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2019

| | GOVERNMENTAL ACTIVITIES | BUSINESS-TYPE ACTIVITIES | TOTAL |
|---|----------------------------|-----------------------------|-------------------------|
| <u>ASSETS</u> | | | |
| Cash and Cash Equivalents | \$ 5,368,754.25 | \$ 367,681.71 | \$ 5,736,435.96 |
| Cash Equivalents-Trustee | 1,114,395.22 | - | 1,114,395.22 |
| Receivables, Net | 419,863.30 | 36.49 | 419,899.79 |
| Receivables from Other Funds | 12,909.50 | - | 12,909.50 |
| Inventory | - | 3,122.81 | 3,122.81 |
| Capital Assets, (Note 4): | 23,099,592.02 | 255,001.08 | 23,354,593.10 |
| Total Assets | <u>30,015,514.29</u> | <u>625,842.09</u> | <u>30,641,356.38</u> |
| <u>DEFERRED OUTFLOWS OF RESOURCES</u> | | | |
| Change in Pension Assumptions | 984,356.00 | - | 984,356.00 |
| Difference in Pension Experience | 113,918.00 | - | 113,918.00 |
| Change in Proportion/Proportionate Share | 393,576.00 | - | 393,576.00 |
| Pension Payment Subsequent to Measurement Date | 303,021.00 | - | 303,021.00 |
| Deferred Amount on Refinancing | 6,827.83 | - | 6,827.83 |
| Total Deferred Outflows of Resources | <u>1,801,698.83</u> | <u>-</u> | <u>1,801,698.83</u> |
| <u>LIABILITIES</u> | | | |
| Accounts Payable | 1,068,520.17 | 8,479.43 | 1,076,999.60 |
| Accrued Interest Payable | 58,652.71 | - | 58,652.71 |
| Payables to Other Funds | - | 769.93 | 769.93 |
| Accrued Liability | 517,500.00 | - | 517,500.00 |
| Unearned Revenue | 595.00 | 48,832.84 | 49,427.84 |
| Noncurrent Liabilities (Note 5): | | | |
| Due Within One Year | 1,876,015.45 | - | 1,876,015.45 |
| Due Beyond One Year | 8,463,262.53 | - | 8,463,262.53 |
| Net Pension Liability | 5,973,637.00 | - | 5,973,637.00 |
| Total liabilities | <u>17,958,182.86</u> | <u>58,082.20</u> | <u>18,016,265.06</u> |
| <u>DEFERRED INFLOWS OF RESOURCES</u> | | | |
| Change in Pension Assumptions | 1,910,051.00 | - | 1,910,051.00 |
| Difference in Pension Earnings | 56,033.00 | - | 56,033.00 |
| Difference in Pension Experience | 30,802.00 | - | 30,802.00 |
| Change in Pension Proportion | 58,863.00 | - | 58,863.00 |
| Total Deferred Inflows of Resources | <u>2,055,749.00</u> | <u>-</u> | <u>2,055,749.00</u> |
| <u>NET POSITION</u> | | | |
| Investment in capital assets, net of related debt | 13,590,504.35 | 255,001.08 | 13,845,505.43 |
| Restricted for: | | | |
| Debt Service | 0.12 | - | 0.12 |
| Capital Projects | 546,168.85 | - | 546,168.85 |
| Other Purposes | 3,745,205.87 | - | 3,745,205.87 |
| Unrestricted (Deficit) | (6,078,597.93) | 312,758.81 | (5,765,839.12) |
| Total Net Position | <u>\$ 11,803,281.26</u> | <u>\$ 567,759.89</u> | <u>\$ 12,371,041.15</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 STATEMENT OF ACTIVITIES
 FOR THE YEAR ENDED JUNE 30, 2019

| Functions/Programs | EXPENSES | PROGRAM REVENUES | | NET (EXPENSE) REVENUE AND CHANGE IN NET ASSETS | | |
|--|------------------------|-----------------------|--------------------------|--|--------------------------|--------------------------|
| | | CHARGES FOR SERVICES | GRANTS AND CONTRIBUTIONS | GOVERNMENTAL ACTIVITIES | BUSINESS-TYPE ACTIVITIES | TOTAL |
| Governmental Activities: | | | | | | |
| Instruction: | | | | | | |
| Regular | \$ 10,777,850.80 | \$ - | \$ 15,000.00 | \$ (10,762,850.80) | \$ - | \$ (10,762,850.80) |
| Special Education | 1,292,447.08 | - | 1,084,553.00 | (207,894.08) | - | (207,894.08) |
| Other Instruction | 1,421,872.87 | - | - | (1,421,872.87) | - | (1,421,872.87) |
| Support Services: | | | | | | |
| Tuition | 2,540,260.01 | - | - | (2,540,260.01) | - | (2,540,260.01) |
| Student & Instruction Related Services | 3,099,235.01 | - | 9,953.00 | (3,089,282.01) | - | (3,089,282.01) |
| School Administrative Services | 715,611.91 | - | - | (715,611.91) | - | (715,611.91) |
| General and Business Administrative Services | 1,052,613.27 | - | - | (1,052,613.27) | - | (1,052,613.27) |
| Plant Operations and Maintenance | 1,909,414.66 | - | 84,721.72 | (1,824,692.94) | - | (1,824,692.94) |
| Pupil Transportation | 1,385,248.12 | - | 283,367.00 | (1,101,881.12) | - | (1,101,881.12) |
| Unallocated Benefits | 10,380,056.95 | - | 6,380,821.01 | (3,999,235.94) | - | (3,999,235.94) |
| Interest on Long-Term Debt | 318,571.81 | - | 121,721.00 | (196,850.81) | - | (196,850.81) |
| Unallocated Depreciation and Amortization | 1,065,157.00 | - | - | (1,065,157.00) | - | (1,065,157.00) |
| Total Governmental Activities | 35,958,339.49 | - | 7,980,136.73 | (27,978,202.76) | - | (27,978,202.76) |
| Business-Type Activities: | | | | | | |
| Food Service | 914,750.53 | 1,048,598.22 | - | - | 133,847.69 | 133,847.69 |
| Shared Services | 241,162.04 | 241,186.43 | - | - | 24.39 | 24.39 |
| Total Business-Type Activities | 1,155,912.57 | 1,289,784.65 | - | - | 133,872.08 | 133,872.08 |
| Total Primary Government | \$37,114,252.06 | \$1,289,784.65 | \$7,980,136.73 | (\$27,978,202.76) | \$133,872.08 | (\$27,844,330.68) |
| General Revenues: | | | | | | |
| Taxes: | | | | | | |
| Property Taxes, Levied for General Purposes, Net | | | | \$21,955,948.00 | - | \$21,955,948.00 |
| Taxes Levied for Debt Service | | | | 1,427,408.00 | - | 1,427,408.00 |
| Federal and State Aid not Restricted | | | | 378,124.00 | - | 378,124.00 |
| Tuition | | | | 5,733,506.94 | - | 5,733,506.94 |
| Investment Earnings | | | | 165,413.84 | - | 165,413.84 |
| Miscellaneous Income | | | | 185,047.10 | - | 185,047.10 |
| Total General Revenues | | | | \$29,845,447.88 | - | 29,845,447.88 |
| Transfers | | | | (6,931.40) | 6,931.40 | - |
| Change in Net Position | | | | \$1,860,313.72 | 140,803.48 | 2,001,117.20 |
| Net Position—Beginning | | | | 9,942,967.54 | 426,956.41 | 10,369,923.95 |
| Net Position—Ending | | | | \$11,803,281.26 | \$567,759.89 | \$12,371,041.15 |

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The accompanying Notes to Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

SECTION – B

GOVERNMENTAL FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019

| | GENERAL FUND | SPECIAL REVENUE FUND | CAPITAL PROJECTS FUND | DEBT SERVICE FUND | TOTAL GOVERNMENTAL FUNDS |
|--|------------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <u>ASSETS</u> | | | | | |
| Cash and Cash Equivalents (Deficit) | \$ 5,368,754.12 | \$ - | \$ - | \$ 0.12 | \$ 5,368,754.24 |
| Cash-Trustees | 528,119.26 | | 586,275.96 | | 1,114,395.22 |
| Interfund Receivable | 53,016.61 | | | | 53,016.61 |
| Receivables from Other Governments | 404,914.00 | | | - | 404,914.00 |
| Other Accounts Receivable | 14,172.66 | | - | - | 14,172.66 |
| Interest Receivable on investments | 776.64 | | - | - | 776.64 |
| Total Assets | 6,369,753.29 | - | 586,275.96 | 0.12 | 6,956,029.37 |
| <u>LIABILITIES AND FUND BALANCES</u> | | | | | |
| Liabilities: | | | | | |
| Accounts Payable | 765,499.17 | | | | 765,499.17 |
| Interfund Payable | | | 40,107.11 | | 40,107.11 |
| Accrued Liability | 517,500.00 | | | | 517,500.00 |
| Unearned Revenue | 595.00 | - | | | 595.00 |
| Total Liabilities | 1,283,594.17 | - | 40,107.11 | - | 1,323,701.28 |
| Fund Balances: | | | | | |
| Restricted for: | | | | | |
| Excess Surplus - Current Year | 1,211,460.72 | | | | 1,211,460.72 |
| Excess Surplus - Prior Year - Designated for Subsequent Year Expenditures | 1,130,776.82 | | | | 1,130,776.82 |
| Emergency Reserve | 199,550.00 | | | | 199,550.00 |
| Emergency Reserve - Designated for Subsequent Year Expenditures | 50,000.00 | | | | 50,000.00 |
| Maintenance Reserve | 549,729.00 | | | | 549,729.00 |
| Maintenance Reserve - Designated for Subsequent Year Expenditures | 203,550.00 | | | | 203,550.00 |
| Capital Reserve | 654,039.25 | | | | 654,039.25 |
| Capital Reserve - Designated for Subsequent Year Expenditures | 207,000.00 | | | | 207,000.00 |
| Capital Projects | | | 546,168.85 | | 546,168.85 |
| Committed to: | | | | | |
| Year End Encumbrances | 64,480.72 | | | | 64,480.72 |
| Assigned to: | | | | | |
| Debt Service | | | | 0.12 | 0.12 |
| Designated for Subsequent Year Expenditures | 237,736.18 | | | | 237,736.18 |
| Unassigned: | | | | | |
| General Fund | 577,836.43 | | | | 577,836.43 |
| Total Fund Balances | 5,086,159.12 | - | 546,168.85 | 0.12 | 5,632,328.09 |
| Total Liabilities and Fund Balances | \$ 6,369,753.29 | \$ - | \$ 586,275.96 | \$ 0.12 | \$ 6,956,029.37 |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019

Amounts reported for *governmental activities* in the statement of net position (A-1) are different because:

Total Fund Balances reported on Governmental Funds Balance Sheet (B-1) \$ 5,632,328.09

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The carrying value of the assets is \$37,389,169.02 and the accumulated depreciation is \$14,289,577. (Note 4) 23,099,592.02

Long-term liabilities, including bonds payable, Capital Lease Obligations, and the value of compensated absences earned but unused are not due and payable in the current period and therefore are not reported as liabilities in the funds. (Note 5) (10,289,028.41)

Short-term Liabilities, including accrued interest on long-term debt, are not due payable in the current period and therefore are not reported as liabilities in the funds. (58,672.71)

The premium received on the sale of bonds is recorded in the governmental funds as an addition to Fund Balance, but are carried on the statement of net position and amortized over the life of the bonds. The carrying value of bond premiums is \$668,861 and the accumulated amortization is \$618,611.43. (50,249.56)

The Net Pension Liability, and associated Deferred Inflows and Outflows of Resources of the District relating to its participation in the PERS system are not recognized in the funds using the current financial resources measurement focus, but are recognized in the statement of net position using the economic resources measurement focus. The decrease in net position is \$6,537,536.

The carrying amounts of the individual components are as follows:

| | |
|--|----------------|
| Deferred Outflows of Resources: | |
| Change in Pension Assumptions | 984,356.00 |
| Difference in Pension Experience | 113,918.00 |
| Difference in Pension Earnings | - |
| Change in Proportion/Proportionate Share | 393,576.00 |
| Pension Payment Subsequent to Measurement Date | 303,021.00 |
| Accounts Payable for Pension Expense | (303,021.00) |
| Net Pension Liability | (5,973,637.00) |
| Deferred Inflows of Resources: | |
| Change in Pension Assumptions | (1,910,051.00) |
| Change in Pension Proportion | (58,863.00) |
| Difference in Pension Experience | (30,802.00) |
| Difference in Pension Earnings | (56,033.00) |

The difference between the face amount of Refunded Bonds and the escrow deposit required to legally defease the Bonds is recorded as a decrease to fund balance in the governmental funds, but is carried on the statement of net position and amortized over the life of the Bonds. The Deferred Amount from Refunding is \$529,282 and accumulated amortization is \$522,454. 6,847.83

Net position of governmental activities \$ 11,803,281.26

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | GENERAL FUND | SPECIAL REVENUE FUND | CAPITAL PROJECTS FUND | DEBT SERVICE FUND | TOTAL GOVERNMENTAL FUNDS |
|--|------------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <u>REVENUES</u> | | | | | |
| Local Tax Levy | \$ 21,955,948.00 | \$ - | \$ - | \$ 1,427,408.00 | \$ 23,383,356.00 |
| Tuition | 5,733,506.94 | | | | 5,733,506.94 |
| Other Local Sources | 331,690.72 | 15,000.00 | 18,770.22 | | 365,460.94 |
| State Sources | 5,941,632.01 | | | 121,721.00 | 6,063,353.01 |
| Federal Sources | 7,382.72 | 309,982.00 | | | 317,364.72 |
| Total Revenues | <u>33,970,160.39</u> | <u>324,982.00</u> | <u>18,770.22</u> | <u>1,549,129.00</u> | <u>35,863,041.61</u> |
| <u>EXPENDITURES</u> | | | | | |
| Current: | | | | | |
| Regular Instruction | 10,797,638.23 | | | | 10,797,638.23 |
| Special Education Instruction | 1,085,866.76 | 313,754.00 | | | 1,399,620.76 |
| Other Instruction | 1,421,872.87 | | | | 1,421,872.87 |
| Support Services and Undistributed Costs: | | | | | |
| Tuition | 2,540,260.01 | | | | 2,540,260.01 |
| Student & Instruction Related Services | 3,077,884.01 | 7,325.00 | | | 3,085,209.01 |
| School Administrative Services | 699,478.91 | | | | 699,478.91 |
| Other Administrative Services | 1,167,746.83 | | | | 1,167,746.83 |
| Plant Operations and Maintenance | 2,574,611.57 | | | | 2,574,611.57 |
| Pupil Transportation | 1,397,290.96 | 3,903.00 | | | 1,401,193.96 |
| Unallocated Benefits | 8,280,758.95 | | | | 8,280,758.95 |
| Debt Service: | | | | | |
| Principal | | | | 1,327,000.00 | 1,327,000.00 |
| Interest | | | | 222,128.76 | 222,128.76 |
| Capital Outlay | 277,220.85 | | 2,341,191.64 | | 2,618,412.49 |
| Total Expenditures | <u>33,320,629.95</u> | <u>324,982.00</u> | <u>2,341,191.64</u> | <u>1,549,128.76</u> | <u>37,535,932.35</u> |
| Excess (Deficiency) of Revenues over Expenditures | 649,530.44 | - | (2,322,421.42) | 0.24 | (1,672,890.74) |
| <u>OTHER FINANCING SOURCES (USES)</u> | | | | | |
| Capital Leases (non-budgeted) | | | 321,000.00 | | 321,000.00 |
| Transfers in | 18,770.22 | | 731,416.64 | | 750,186.86 |
| Transfers out | (738,348.04) | | (18,770.22) | | (757,118.26) |
| Total Other Financing Sources and Uses | <u>(719,577.82)</u> | <u>-</u> | <u>1,033,646.42</u> | <u>-</u> | <u>314,068.60</u> |
| Net Change in Fund Balances | (70,047.38) | - | (1,288,775.00) | 0.24 | (1,358,822.14) |
| Fund Balance—Beginning | 5,156,206.50 | - | 1,834,943.85 | (0.12) | 6,991,150.23 |
| Fund Balance—Ending | <u>\$ 5,086,159.12</u> | <u>\$ -</u> | <u>\$ 546,168.85</u> | <u>\$ 0.12</u> | <u>\$ 5,632,328.09</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2019

Total net change in fund balances - governmental funds (from B-2) \$ (1,358,822.14)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.

This is the amount by which capital outlays exceeded depreciation in the period.

| | | | |
|--|----------------------|---------------------|--------------|
| | Depreciation expense | (1,190,996.00) | |
| | Capital outlays | <u>2,863,486.24</u> | |
| | | | 1,672,490.24 |

The repayment of the principal of long-term debt, including capital lease obligations, consumes the current financial resources of governmental funds. This transaction, however, has no effect on net position.

1,950,807.13

Governmental funds report the effect of premiums and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences.

| | | | |
|--|--|-----------------|-----------|
| | Amortization of Premium on Bonds | 36,595.50 | |
| | Amortization of Deferred Accounting Loss | <u>(624.00)</u> | |
| | | | 35,971.50 |

In the statement of activities, interest on long-term debt/capital leases is accrued, regardless of when due. In the governmental funds, interest is reported when due.

5,707.99

The Internal Service Fund is used by the District to charge the costs of self insurance to other funds. The activity of this fund is included in the Statement of Activities.

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid).

11,914.00

The proceeds from the issuance of debt instruments provides financial resources to the governmental funds. However, such proceeds have no impact on financial position.

(321,000.00)

Certain expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds
 Pension expense

(136,755.00)

Change in net position of governmental activities (A-2)

\$ 1,860,313.72

The accompanying Notes to Financial Statements are an integral part of this statement.

PROPRIETARY FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDING JUNE 30, 2019

| | <u>BUSINESS-TYPE ACTIVITIES</u> | | |
|---|---------------------------------|----------------------------|--------------------------------------|
| | <u>MAJOR FUND</u> | <u>NON-MAJOR FUND</u> | <u>TOTAL ENTERPRISE FUND</u> |
| | <u>FOOD SERVICE</u> | <u>SHARED SERVICES</u> | |
| <u>ASSETS</u> | | | |
| Current assets: | | | |
| Cash and Cash Equivalents | \$ 340,230.18 | \$ 27,451.53 | \$ 367,681.71 |
| Accounts Receivable (Net) | 36.49 | | 36.49 |
| Inventories | 3,122.81 | | 3,122.81 |
| Total Current Assets | <u>343,389.48</u> | <u>27,451.53</u> | <u>370,841.01</u> |
| Noncurrent Assets: | | | |
| Furniture, Machinery & Equipment | 472,021.08 | | 472,021.08 |
| Less Accumulated Depreciation | <u>(217,020.00)</u> | | <u>(217,020.00)</u> |
| Total Noncurrent Assets | <u>255,001.08</u> | - | <u>255,001.08</u> |
| Total Assets | <u>\$ 598,390.56</u> | <u>\$ 27,451.53</u> | <u>\$ 625,842.09</u> |
| <u>LIABILITIES</u> | | | |
| Current Liabilities: | | | |
| Accounts Payable | \$ 8,479.43 | | \$ 8,479.43 |
| Interfund Loans Payable | 769.93 | | 769.93 |
| Unearned Revenue | <u>26,010.88</u> | <u>22,821.96</u> | <u>48,832.84</u> |
| Total Current Liabilities | <u>35,260.24</u> | <u>22,821.96</u> | <u>58,082.20</u> |
| <u>NET POSITION</u> | | | |
| Invested in Capital Assets Net of Related Debt | 255,001.08 | | 255,001.08 |
| Unrestricted (Deficit) | <u>308,129.24</u> | <u>4,629.57</u> | <u>312,758.81</u> |
| Total Net Position | <u>\$ 563,130.32</u> | <u>\$ 4,629.57</u> | <u>\$ 567,759.89</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | BUSINESS-TYPE ACTIVITIES | | |
|---|--------------------------|--------------------|-----------------------------|
| | MAJOR FUND | NON-MAJOR FUND | TOTAL ENTERPRISE FUND |
| | FOOD SERVICE | SHARED SERVICES | |
| Operating Revenues: | | | |
| Charges for Services: | | | |
| Daily Sales - Non-reimbursable Programs | \$ 1,048,598.22 | \$ | \$ 1,048,598.22 |
| Charges and Fees | | 241,186.43 | 241,186.43 |
| Total Operating Revenues | <u>1,048,598.22</u> | <u>241,186.43</u> | <u>1,289,784.65</u> |
| Operating Expenses: | | | |
| Cost of Sales | 480,320.81 | | 480,320.81 |
| Salaries | 241,578.54 | 202,610.88 | 444,189.42 |
| Employee Benefits | 77,561.70 | 31,817.07 | 109,378.77 |
| Insurance | 23,495.76 | | 23,495.76 |
| Administrative Expenses | 9,870.70 | | 9,870.70 |
| Purchased Services | 5,967.99 | | 5,967.99 |
| Contracted Services | 1,560.00 | | 1,560.00 |
| Repairs & Maintenance | 11,526.39 | | 11,526.39 |
| Travel | | 5,500.80 | 5,500.80 |
| Miscellaneous | 70.00 | 693.75 | 763.75 |
| General Supplies | 10,196.64 | 539.54 | 10,736.18 |
| Management Fee | 22,665.00 | | 22,665.00 |
| Depreciation | 29,937.00 | | 29,937.00 |
| Total Operating Expenses | <u>914,750.53</u> | <u>241,162.04</u> | <u>1,155,912.57</u> |
| Operating Income (Loss) | <u>133,847.69</u> | <u>24.39</u> | <u>133,872.08</u> |
| Operating Transfers In | <u>6,931.40</u> | - | <u>6,931.40</u> |
| Change in Net Position | 140,779.09 | 24.39 | 140,803.48 |
| Total Net Position—Beginning | <u>422,351.23</u> | <u>4,605.18</u> | <u>426,956.41</u> |
| Total Net Position—Ending | <u>\$ 563,130.32</u> | <u>\$ 4,629.57</u> | <u>\$ 567,759.89</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | BUSINESS-TYPE ACTIVITIES | | |
|---|--------------------------|---------------------|-----------------------------|
| | MAJOR FUND | NON-MAJOR FUND | TOTAL ENTERPRISE FUND |
| | FOOD SERVICE | SHARED SERVICES | |
| <u>CASH FLOWS FROM OPERATING ACTIVITIES</u> | | | |
| Receipts from Customers | \$ 1,053,665.49 | \$ 251,892.54 | \$ 1,305,558.03 |
| Payments to Employees | (4,740.00) | (202,610.88) | (207,350.88) |
| Payments for Employee Benefits | | (31,817.07) | (31,817.07) |
| Payments to Food Service Mgmt. Co. | (851,939.70) | | (851,939.70) |
| Payments for Services | (13,086.39) | (4,338.15) | (17,424.54) |
| Payments to Suppliers | (13,841.64) | (2,671.77) | (16,513.41) |
| | | - | |
| Net Cash Provided by (Used for) Operating Activities | <u>170,057.76</u> | <u>10,454.67</u> | <u>180,512.43</u> |
| <u>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</u> | | | |
| Interfund Loans | 485.48 | | 485.48 |
| Operating Transfers In | 6,931.40 | - | 6,931.40 |
| | | - | |
| Net Cash Provided by (Used for) Non-capital Financing Activities | <u>7,416.88</u> | <u>-</u> | <u>7,416.88</u> |
| <u>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</u> | | | |
| Purchases of capital assets | (52,860.08) | - | (52,860.08) |
| Gain/Loss on sale of fixed assets (proceeds) | | - | - |
| | | - | |
| Net cash provided by (used for) capital and related financing activities | <u>(52,860.08)</u> | <u>-</u> | <u>(52,860.08)</u> |
| Net Increase (Decrease) in Cash and Cash Equivalents | 124,614.56 | 10,454.67 | 135,069.23 |
| Balances—Beginning of Year | <u>215,615.62</u> | <u>16,996.86</u> | <u>232,612.48</u> |
| Balances—End of Year | <u>340,230.18</u> | <u>27,451.53</u> | <u>367,681.71</u> |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: | | | |
| Operating Income (Loss) | <u>133,847.69</u> | <u>24.39</u> | <u>133,872.08</u> |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities | | | |
| Depreciation and Net Amortization | 29,937.00 | | 29,937.00 |
| (Increase) Decrease in Accounts Receivable | (15.00) | | (15.00) |
| (Increase) Decrease in Inventory | (108.50) | | (108.50) |
| Increase (Decrease) in Unearned Revenue | 5,103.27 | 10,732.50 | 15,835.77 |
| Increase (Decrease) in Accounts Payable | 1,293.30 | (302.22) | 991.08 |
| | | - | |
| Total Adjustments | <u>36,210.07</u> | <u>10,430.28</u> | <u>46,640.35</u> |
| Net Cash Provided by (Used for) Operating Activities | <u>\$ 170,057.76</u> | <u>\$ 10,454.67</u> | <u>\$ 180,512.43</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

FIDUCIARY FUNDS

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF FIDUCIARY NET POSITION
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Agency Funds</u> | <u>Expendable Trust Funds Employee Benefit Trust Fund</u> | <u>TOTALS</u> |
|-------------------------------------|-------------------------|---|----------------------|
| <u>ASSETS</u> | | | |
| Cash and Cash Equivalents | \$ 633,841.14 | \$ 114,782.67 | \$ 748,623.81 |
| Interfund Accounts Receivable | <u>3,178.47</u> | | <u>3,178.47</u> |
| Total Assets | <u>\$ 637,019.61</u> | <u>\$ 114,782.67</u> | <u>\$ 751,802.28</u> |
| <u>LIABILITIES</u> | | | |
| Liabilities: | | | |
| Interfund Accounts Payable | \$ 11,926.99 | \$ 3,391.05 | \$ 15,318.04 |
| Accounts Payable | | | - |
| Payroll Deductions and Withholdings | 140,363.58 | | 140,363.58 |
| Due to Student Groups | <u>484,729.04</u> | | <u>484,729.04</u> |
| Total Liabilities | <u>\$ 637,019.61</u> | <u>3,391.05</u> | <u>640,410.66</u> |
| <u>NET POSITION</u> | | | |
| Reserved for: | | | |
| Unemployment Compensation Insurance | | <u>111,391.62</u> | <u>111,391.62</u> |
| Total Net Position | <u>-</u> | <u>\$ 111,391.62</u> | <u>\$ 111,391.62</u> |
| Total Liabilities and Net Assets | <u>\$ 637,019.61</u> | <u>\$ 114,782.67</u> | <u>\$ 751,802.28</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | Expendable Trust Funds | | Totals |
|-------------------------------------|--|----|-------------------|
| | <u>Employee Benefit Trust Fund</u> | | <u></u> |
| <u>ADDITIONS:</u> | | | |
| Deductions from Employees' Salaries | \$ 21,738.56 | \$ | 21,738.56 |
| Total Additions | <u>21,738.56</u> | | <u>21,738.56</u> |
| <u>DEDUCTIONS:</u> | | | |
| Unemployment Benefits | <u>4,032.84</u> | | <u>4,032.84</u> |
| Total Deductions | <u>4,032.84</u> | | <u>4,032.84</u> |
| Change in Net Position | <u>17,705.72</u> | | <u>17,705.72</u> |
| Net Position - Beginning | <u>93,685.90</u> | | <u>93,685.90</u> |
| Net Position - Ending | <u>\$ 111,391.62</u> | \$ | <u>111,391.62</u> |

The accompanying Notes to Financial Statements are an integral part of this statement.

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY**

**NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019**

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) of the Board of Education (Board) of the Northern Highlands Regional High School District (District) report information on all of the nonfiduciary activities of the primary government only. All fiduciary activities are reported only in the fund financial statements. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support. The District is not financially accountable for any legally separate component units, and no component units have been included in the government-wide financial statements.

The more significant of the Board's accounting policies are described below.

B. Reporting Entity:

The Northern Highlands Regional High School District is an instrumentality of the State of New Jersey, established to function as an educational institution. The District is a Regional Type II district located in the County of Bergen, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The board is comprised of ten members, including a member from the Borough of Ho-Ho-Kus, elected to staggered three-year terms. The Board of Education is responsible for the fiscal control of the District. A Superintendent is appointed by the Board and is responsible for the administrative control of the District. The purpose of the district is to educate students in grades 9-12 from the Borough of Allendale and the Borough of Upper Saddle River, the District's constituent members. The District also provides educational services to students in grades 9-12 from the Boroughs of Ho-Ho-Kus and Saddle River pursuant to separate sending/receiving agreements. The Northern Highlands Regional High School District had an average daily enrollment of 1,383 students in grades 9-12 for the 2018-2019 school year.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

C. Basis of Presentation – Government-Wide Financial Statements

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the government's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

D. Basis of Presentation - Fund Financial Statements

The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each category – governmental, proprietary and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, with each displayed in a separate column. Any remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

The District reports the following major governmental funds:

General Fund - The General Fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

D. Basis of Presentation - Fund Financial Statements (Cont'd.)

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. State Aid in the form of Economic Development Authority Grants under EFCFA are also financial resources of this fund

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

The District reports the following proprietary funds:

Food Service Fund – The Food Service Enterprise Fund is used to account for the activities of the cafeteria operations of the District. The Food Service Fund is considered a major fund of the District

Shared Services Fund – The Shared Services Enterprise Fund is used to account for the costs and related contributions for multi-district services for which the Northern Highlands Regional High School District serves as the lead agency.

The District also reports the following fiduciary fund types:

Agency Fund – The Agency Fund is used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. Agency funds are custodial in nature and do not involve measurement of results of operations. Agency funds include payroll and student activities funds.

Employee Benefit Trust (Unemployment Insurance) – Employee Benefit Trust should be used to report resources that are required to be held in trust for members and beneficiaries of employee benefit plans.

Private Purpose Scholarship Trust – The Private Purpose Scholarship Trust should be used to report all trust arrangements under which principal and/or income benefit individuals, private organizations or other governments.

Interfund Activity - During the course of its normal operations, the District will have activity between funds (interfund activity) for various purposes. Any residual interfund balances at year-end are reported as interfund accounts receivable/payable. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between funds included within governmental activities (the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, any interfund balances between business-type (enterprise) funds are eliminated so that only the net amount is included as internal balances in the business-type activities columns.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

D. Basis of Presentation - Fund Financial Statements (Cont'd.)

Further, interfund activity may occur during the year involving transfers of resources between funds. In fund financial statements, these amounts are reported at gross amounts as transfers in/out. In the preparation of the government-wide financial statements, transfers between funds included as governmental activities are eliminated so that only net amounts of resources transferred from or to the governmental activities are reported. A similar treatment is afforded transfers of resources between enterprise funds for the preparation of business-type activity financial statements.

E. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment applied is determined by its measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured, such as current financial resources or economic resources. The basis of accounting refers to the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized as revenues in the fiscal period that the taxes are levied by the municipality(s) within which the District is domiciled. Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District recognizes the entire approved tax levy as revenue in the fiscal period for which they were levied. The District is entitled to receive moneys under an established payment schedule and any unpaid amount is considered to be an "accounts receivable". Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. State categorical aid and extraordinary aid revenues are recognized as District revenue during the fiscal period in which they are appropriated by the State of New Jersey.

The governmental funds financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized when it becomes measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are generally recorded when a liability is incurred, as under accrual basis accounting. Exceptions to this general rule include debt service, for which interest and principal expenditures in the Debt Service Fund are recognized on their due dates, and expenditures relating to compensated absences, claims and judgments, which are recorded in the period when payment becomes due. General capital asset acquisitions are recorded as expenditures in the governmental funds and are not capitalized. The issuance of long-term debt for capital purposes and capital lease obligations incurred to acquire general capital assets are reported as "other financing sources".

The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. Entitlements are recorded as revenue when all eligibility requirements, including timing of funding appropriations, are met, subject to the 60-day availability requirement for collection.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

E. Measurement Focus and Basis of Accounting (Cont'd.)

Interest and tuition revenues are considered susceptible to accrual and have been recognized as revenues of the current fiscal period, subject to availability. Expenditure driven grant revenues are recorded as qualifying expenditures are incurred and all other eligibility requirements have been met, subject to availability requirements. All other revenue items are considered measurable and available only when cash is received by the District.

The District's proprietary funds, employee benefit trust fund and private purpose scholarship trust funds are reported using the economic resources measurement focus and the accrual basis of accounting. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities.

F. Budgets/Budgetary Control:

Annual budgets are adopted for the general, special revenue and debt service funds using a regulatory basis of accounting which differs from generally accepted accounting principles in one material respect; Budgetary revenues for certain nonexchange state aid transactions are recognized for budgetary purposes in the fiscal period prior to the period in which the state recognizes expenditures/expenses.

The amounts of the adjustments needed to reconcile the budgetary basis to the GAAP based fund financial statements is set forth in the explanation of differences schedules which follow.

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval. Pursuant to changes in the Local District School Budget Law, statutorily conforming base budgets of Districts with annual school elections held in November (The District has chosen this option) are no longer required to be presented to the voters for approval on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. New Jersey statutes place limits on the Board's ability to increase budgeted expenditures through the appropriation of previously undesignated fund balance and requires the District to obtain additional approvals when budgetary transfers, measured using the advertised budgetary account totals rather than line-item totals, exceed certain thresholds or are proposed for transfer from operating line-items to capital outlay line items. During the 2015-16 fiscal year, it became necessary to make structural improvements to a facility used for co-curricular purposes. The Board of Education sought and received the requisite approvals from oversight agencies for transfers made to cover these unplanned costs.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the certain state aid payments for budgetary purposes only and special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

F. Budgets/Budgetary Control (Cont'd):

Appropriations in the general and debt service funds lapse at the end of the fiscal year even if they have related encumbrances. Encumbrances are commitments related to unperformed (executory) contracts for goods and services. Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. While all appropriations and encumbrances lapse at year-end, valid outstanding encumbrances, for which the contracted performance is expected during the subsequent budget cycle, are legally restricted at year-end and are automatically re-appropriated and become part of the subsequent years' budget pursuant to state regulations.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial statements.

The following presents a reconciliation of the general fund revenues and special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Budgetary Comparison Schedules – General and Special Revenue Funds to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.

Explanation of differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures:

| | <u>General Fund</u> | <u>Special Revenue Fund</u> |
|---|------------------------|-----------------------------|
| Sources/inflows of resources | | |
| Actual amounts (budgetary) "revenues" from the budgetary comparison schedules | \$33,635,121.54 | \$324,982.00 |
| Difference- budget to GAAP: | | |
| Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and revenues (Net) | 0.00 | 0.00 |
| Certain State Aid payments are recognized as Revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33). | (69,831.00) | 0.00 |
| State Aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes. | <u>404,870.00</u> | <u>0.00</u> |
| Total revenues as reported on the statement of revenues, expenditures and changes in fund balance – governmental funds | <u>\$33,970,160.54</u> | <u>\$324,982.00</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

| | | |
|--|------------------------|---------------------|
| Other Financing Sources/(Uses): | | |
| Actual amounts (budgetary basis) "Total Other Sources" | (\$738,348.04) | \$0.00 |
| Difference- budget to GAAP: | | |
| Financings via operating lease agreements for supplies are not revenues for GAAP statements | <u>0.00</u> | <u>0.00</u> |
| Total other sources/(uses) as reported on the statement of revenues, expenditures and changes in fund balance – governmental funds | | |
| | <u>(\$738,348.04)</u> | <u>\$0.00</u> |
| Uses/Outflows of Resources: | | |
| Actual amounts (budgetary basis) "total outflows" From the budgetary comparison schedule | \$33,320,629.95 | \$324,982.00 |
| Difference- budget to GAAP: | | |
| The acquisition cost of supplies acquired through an Operating lease are recognized over the term of the lease | <u>0.00</u> | <u>0.00</u> |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances – governmental funds. | | |
| | <u>\$33,320,629.95</u> | <u>\$324,982.00</u> |

G. Cash, Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value, which are generally based on quoted market prices.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. GUDPA was amended, effective July 1, 2010, by P.L. 2009, c. 326.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

G. Cash, Cash Equivalents and Investments (Cont'd.):

The amendments provide a greater level of security protection for covered deposits by increasing collateralization requirements and revising the enforcement protocol to allow for timely response in the event that a member bank shows signs of stress.

Under the amended law, collateralization of GUDPA deposits up to 75% of New Jersey capital is based on a sliding scale that requires the minimum of 5% collateral for Well Capitalized institutions to a maximum of 120% collateral for Critically Undercapitalized institutions. All uninsured GUDPA deposits in excess of 75% of New Jersey capital require 100% collateral. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

H. Tuition Revenue

Tuition revenues for the fiscal year 2018-2019 were based on contractual per pupil rates established by and between the sending and receiving districts. These rates are not subject to change except through amendatory contracts.

I. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditures in the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. The cost of such inventories is recorded as expenses when consumed rather than when purchased.

Payments made to vendors for services that will benefit periods beyond June 30, 2019 are recorded as prepaid items in both the government-wide and fund financial statements.

J. Short-Term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

K. Capital Assets:

Capital assets are capitalized at historical cost, or estimated historical cost for assets where actual historical cost is not available. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The District maintains a threshold level of \$2,000.00 or more of initial, individual cost for capitalizing capital assets. The system for accumulation of fixed assets cost data does not provide the means for determining the percentage of assets valued at actual and those valued at estimated costs.

Capital assets are recorded in the District-wide financial statements, but are not reported in the Fund financial statements. Capital assets are depreciated using the straight-line method over their estimated useful lives.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

K. Capital Assets (Cont'd.):

Since surplus assets are sold for an immaterial amount when declared as no longer needed for public school purpose by the District, no salvage value is taken into consideration for depreciation purposes. Useful lives vary from 20 to 50 years for land improvements and buildings, and 5 to 15 years for equipment.

Capital assets not being depreciated include land and construction in progress.

The District does not possess any material amounts of infrastructure capital assets, such as sidewalks and parking lots. Such items are considered to be part of the cost of buildings or other improvable property.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund statement of net position. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

| | |
|--------------------|------------|
| Food Service Fund: | |
| Equipment | 5-20 Years |

L. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued in the government-wide financial statements as the employees earn the rights to the benefits. Compensated absences that related to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place. The School District reports compensated absences in accordance with the provisions of GASB No. 16, "Accounting for Compensated Absences".

In the governmental and similar trust funds, compensated absences that are expected to be liquidated with expendable available financial resources are reported as a fund liability and expenditure in the fund that will pay for the compensated absence. The noncurrent portion for governmental funds is maintained separately and is a reconciling item between the fund and government-wide presentations.

Based upon existing personnel policies and collective bargaining agreements, employees are granted varying amounts of annual sick, personal and vacation leave. Sick leave may be accumulated for use in subsequent years and the right to a termination payment begins to vest with the employee after 10 years of service. Termination payments for unused sick pay are capped at by bargaining unit, with maximum terminal payments ranging from \$8,500 to \$25,000. Accumulations of unused sick leave may be used only for illnesses in subsequent periods. The accumulation of unused vacation pay is limited by the provisions of existing personnel policies and collective bargaining agreements. Unused vacation pay is paid to employees upon separation from service at current daily pay rates. Changes in the value of compensated absences earned and unused is more fully detailed in Note 5.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

M. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the New Jersey Public Employees Retirement System (PERS) and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

N. Deferred Outflows/Inflows of Resources:

In addition to assets, the statement of financial position may report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and will not be recorded as an outflow of resources (expenditure/expense) until that time. The District is reporting five items in this category; The Deferred Amount on Refunding, and Pension related items including the Change in Pension Assumptions, Difference in Pension Experience, Change in Proportion/Proportionate Share and the amounts of pension payments made by the District subsequent to the pension measurement date. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is amortized over the shorter of the life of the refunded or refunding bonds. The pension related deferred outflows represent future outflows of resources resulting from changes in actuarial assumptions used in the valuation of the pension liability, differences between actual and anticipated pension experience, and the change in the District's proportionate share of the net pension obligation of the system. Deferred outflows for Subsequent Pension Payments reflects payments made by the District to the pension system subsequent to the date of the most recent measurement date, which was June 30, 2018.

In addition to liabilities, the statement of financial position may report a separate section for deferred inflows of resources. This separate financial statement element represents the acquisition of net position that applies to a future period(s) and will not be recorded as an inflow of resources (revenue) until that time. The District is reporting four pension related items in this category, the Change in Pension Proportion, the Difference in Pension Earnings, the Difference in Pension Experience and the Change in Pension Assumptions. These items represent the favorable impact of a decline in the District's proportionate share of system wide net pension liability and the favorable impact of changes in actuarial assumptions, and better-than expected investment earnings and pension experience used in the valuation of the pension liability, respectively.

O. Unearned Revenue/Advances from Grantors:

Unearned revenue represents cash advances received relating to services (expenditures/expenses) that will be provided in a subsequent fiscal period. Similarly, for expenditure-driven grants, amounts advanced to the District in excess of the amounts expended and earned are recorded as advances from grantors.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)**P. Other Post-Employment Benefits:**

Pursuant to State Statute, the State Health Benefits Local Education Retirees Employees Plan was established to oversee the funding and payment of post-employment medical benefits for eligible LEA employees. This plan is a multi-employer defined benefit OPEB Plan that is administered on a pay-as-you-go basis. No assets are accumulated in a trust that meets the criteria of paragraph 4 of GASB Statement No. 75. The Plan is a "Special Funding Situation" as defined in GASB Statement No. 75 as the State of New Jersey is solely responsible for funding the Plan's obligations (net of employee contributions). Accordingly, no net OPEB liability is reported on the District's Statement of Net Position. In the Statement of Activities, the District reports an annual OPEB expense and a corresponding revenue, equal to the allocated expense of the District as reported by the State.

Q. Unearned Revenue/Advances from Grantors:

Unearned revenue represents cash advances received relating to services (expenditures/expenses) that will be provided in a subsequent fiscal period. Similarly, for expenditure-driven grants, amounts advanced to the District in excess of the amounts expended and earned are recorded as advances from grantors.

R. Net Position Flow Assumption (District-Wide and Proprietary Fund Financial Statements)

Periodically, the District may fund outlays for a particular purpose from both restricted resources, such as bond referendum proceeds and/or grant proceeds, and unrestricted resources. To determine the amounts of net position- restricted and unrestricted that should be reported in the government-wide and proprietary fund financial statements, a flow assumption must be made to establish the order in which resources are considered to be applied. In the absence of specific grant compliance requirements to the contrary, the District policy is to utilize all amounts of available restricted net position prior to applying unrestricted net position to fund acquisition costs.

S. Fund Balance Flow Assumption (Governmental Fund Financial Statements)

Periodically, the District may fund outlays for a particular purpose from both restricted resources and unrestricted resources (the total of the committed, assigned and unassigned fund balance). To determine the amounts to report as restricted, committed, assigned and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made to establish the order in which resources are considered to be applied. In the absence of specific grant compliance requirements to the contrary, the District policy is to utilize all amounts of available restricted fund balance prior to applying any component of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance, with unassigned fund balance applied last.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONT'D)

T. Fund Balance Policies:

Fund balance of the governmental funds is reported in various categories based upon the nature of any limitations requiring the use of resources for specific purposes. The District itself can establish limitations on the use of resources through actions to transfer amounts to legally restricted reserve accounts (capital, maintenance and emergency reserves), or actions to commit or assign fund balance.

The committed fund balance includes amounts that can only be used for the specific purposes determined by a formal action of the Board of Education. Commitments of fund balance remain in place until the committed fund balance is fully depleted or an amendatory action is taken by the Board of Education.

Assignments of fund balance are made by the Board of Education for specific purposes that do not meet the criteria to be classified as committed. The Board of Education also assigns fund balance when it appropriates unrestricted/unassigned fund balance to bridge a gap between estimated revenue and appropriations in the subsequent year budget. Unlike commitments, assignments are generally temporary in nature, and additional actions of the Board are generally not required to remove an assignment, whereas an action of the Board is essential to the modification or elimination of an unexpended committed fund balance.

U. District-Wide Financial Statement Classifications

1. Program Revenues – Amounts reported as program revenues include a) charges to customers or applicants who purchase, use or benefit from goods services or privileges provided by a given function or segment and b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.
2. General Revenues – all taxes, including those designated for specific purposes such as debt service, are reported as general revenues. All other resources, including internally dedicated resources, unrestricted entitlements, and investment income are reported as general revenues.
3. Capital Assets – In the statement of net position, capital assets are reported, net of accumulated depreciation as assets of the governmental activities and business-type activities.
4. Long-term Debt - In the statement of net position, long-term debt is reported as a component of long-term liabilities of the governmental activities and business-type activities.
5. Net Investment in Fixed Assets – In the statement of Net Position, the net undepreciated value of capital assets, less the value of outstanding debt issued to purchase acquire or build those capital assets, is reported as Net Investment in Fixed assets as a component of net position for the governmental activities and business-type activities.

NOTES TO FINANCIAL STATEMENTS

V. Proprietary Fund Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and products in connection with the primary purpose or function for which the fund was established. The District's Food Service proprietary fund reports operating revenues from the sales of lunches and a la carte items, and operating expenses include the costs of sales (food, supplies and labor), administrative costs and depreciation on capital assets. Revenues earned through the District's participation in the National School Lunch Program (NSLP) would be classified as nonoperating revenues, notwithstanding the limitations on the pricing of Type A student lunches that is required for program participation. The district does not participate in the NSLP.

W. Reconciliation of District-Wide and Fund Financial Statements

I. Differences between governmental fund balance sheet and District-wide statement of net position:

| | |
|--|---------------------|
| Total Governmental Fund Balance (B-1) | \$5,632,328 |
| Adjustments to District-Wide Net Position: | |
| Capital Assets (see Note 3) | 23,099,592 |
| Deferred Amount from Refunding Bonds | 6,848 |
| Long-Term Liabilities (see Note 4) | (10,289,028) |
| Unamortized Bond premiums | (50,250) |
| Net Pension Liability | (5,973,637) |
| Other Items not recognized in Fund Financial Statements: | |
| Deferred Inflows of Financial Resources | (2,055,749) |
| Deferred Outflows of Financial Resources | 1,794,871 |
| Accrued Current Period Pension Liability | (303,021) |
| Accrued Interest on Long-Term Debt | <u>(58,673)</u> |
| Net Position of Governmental Activities (A-1) | <u>\$11,803,281</u> |

II. Differences between governmental fund statement of revenues, expenditures and changes in fund balances and District-wide statement of activities:

| | |
|--|--------------------|
| Total Net Change Governmental Fund Balance (B-2) | (\$1,358,822) |
| Adjustments to District-Wide Net Position: | |
| Depreciation on Capital Assets (see Note 4) | (1,190,996) |
| Capital Outlays | 2,863,486 |
| Repayment of Long-Term Liabilities (see Note 5) | 1,950,807 |
| Proceeds from Debt Issuances | (321,000) |
| Net Increase in Pension Expense | (136,755) |
| Decrease in Value of Compensated Absences | 11,914 |
| Interest on Long-term Debt (Accrual Basis for District-Wide) | 5,708 |
| Amortization of Premiums Received on Bond Sales | 36,596 |
| Amortization of Deferred Amounts from Refunding | <u>(624)</u> |
| Change in Net Position of Governmental Activities (A-2) | <u>\$1,860,314</u> |

NOTES TO FINANCIAL STATEMENTS

X. Estimates:

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

NOTE 2. CASH AND CASH EQUIVALENTS AND INVESTMENTS

The Northern Highlands Regional High Board of Education had the following depository accounts. All deposits are carried at cost plus accrued interest. The government does not have a deposit policy.

| Depository Account | Bank Balance |
|--------------------------------------|-----------------------|
| Insured - FDIC | \$ 250,000.00 |
| Insured – NJGUDPA (N.J.S.A. 17:94.1) | <u>6,729,576.72</u> |
| Total Deposits | <u>\$6,979,576.72</u> |

Custodial Credit Risk – Deposits - Custodial credit risk is the risk that in the event of a bank failure, the board's deposits may not be returned to it. The government does not have a deposit policy for custodial credit risk. Based upon NJGUDPA, as of June 30, 2019, \$0.00 of the Board's bank balance of \$6,979,576.72 was exposed to custodial risk. (See Note 1-G. relating to statutory mitigation of custodial risk in the event of a bank failure).

New Jersey Cash Management Fund – All investments in the Fund are governed by the regulations of the Investment Council, which prescribe specific standards designed to insure the quality of investments and to minimize the risks related to investments. In all the years of the Division of Investment's existence, the Division has never suffered a default of principal or interest on any short-term security held by it due to the bankruptcy of a securities issuer; nevertheless, the possibility always exists, and for this reason a reserve is being accumulated as additional protection for the "Other-than-State" participants. In addition to the Council regulations, the Division sets further standards for specific investments and monitors the credit of all eligible securities issuers on a regular basis.

As of June 30, 2019, the District had \$0.00 on deposit with the New Jersey Cash Management Fund.

NOTES TO FINANCIAL STATEMENTS

NOTE 3. CASH AND CASH EQUIVALENTS - TRUSTEE

Pursuant to the terms of Lease Purchase Agreements, the proceeds from these financings were required to be deposited into accounts controlled by designated Trustees. The Trustee's responsibilities include the management of the funds held and the payment of project related costs upon the submission of appropriate documentation and the approval of the School District. At June 30, 2019, the Trustee held amounts, segregated by project, as follows:

| | |
|---|-----------------------|
| Energy Savings Improvement Program (ESIP) | \$265,257.50 |
| Computer Supplies | 528,119.26 |
| Vehicles and Computer Supplies | <u>321,018.46</u> |
| Total Funds Held by Trustee | <u>\$1,114,395.22</u> |

The Trustee for the Vehicles and Computer Supplies project held the unexpended proceeds in a demand account at June 30, 2019. The Trustee for the Computer Supplies acquisitions had the unexpended funds invested in the Federated Government Obligations Fund, a publicly traded, government/treasury money market mutual fund. This fund is triple A rated by Standard & Poors, Moody's and Fitch, and its investments consist primarily of short-term U.S. Treasury and government securities, including repurchase agreements collateralized by U.S. Treasury and government securities. The stated objective of the fund is to pursue current income consistent with stability of principal and liquidity.

The Trustee had the unexpended Athletic Lighting and Computer project funds invested in internal money market funds.

The full balance of the funds held by the Trustee are exposed to the risk of loss due to changing market conditions, and no portion of the balance is insured by the FDIC or eligible for protection under GUDPA.

NOTE 4. CAPITAL ASSETS AND DEPRECIATION

The governmental fund balance sheet includes a reconciliation between fund balance- total governmental funds and net position-governmental activities as reported in the District-wide statement of net position. One item of that reconciliation explains that capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. An addition to the fund balance - total governmental funds is made to reflect the carrying value of the District's capital assets at year-end in the District-wide financial statements, which consisted of:

| | |
|---|------------------------|
| Total capital assets at cost | 37,389,169.02 |
| Less: accumulated depreciation | <u>(14,289,577.00)</u> |
| Government Activities Capital Assets, Net | <u>23,099,592.02</u> |

Capital asset activity for the year ended June 30, 2019 was as follows:

| | Beginning Balance | Additions | Deletions | Ending Balance |
|---|-------------------------|------------------------|--------------------------|-------------------------|
| Governmental Activities: | | | | |
| Capital Assets That Are Not Being Depreciated: | | | | |
| Land | \$ 850,560.00 | \$ - | \$ - | \$ 850,560.00 |
| Construction in Progress | 2,091,547.25 | | <u>(2,091,547.25)</u> | <u>-</u> |
| Total Capital Assets Not Being Depreciated | <u>2,942,107.25</u> | <u>-</u> | <u>(2,091,547.25)</u> | <u>850,560.00</u> |
| Land Improvements | 1,265,187.15 | 807,647.64 | | 2,072,834.79 |
| Building and Building Improvements | 26,618,179.00 | 4,045,985.00 | | 30,664,164.00 |
| Machinery, Equipment, Furniture & Vehicles | 3,753,059.38 | 101,400.85 | 52,850.00 | 3,801,610.23 |
| Totals at Historical Cost | <u>31,636,425.53</u> | <u>4,955,033.49</u> | <u>52,850.00</u> | <u>36,538,609.02</u> |
| Less Accumulated Depreciation For: | | | | |
| Land Improvements | (548,284.00) | (82,304.00) | | (630,588.00) |
| Building and Building Improvements | (9,484,068.00) | (949,053.00) | | (10,433,121.00) |
| Machinery, Equipment, Furniture & Vehicles | (3,119,079.00) | (159,639.00) | 52,850.00 | (3,225,868.00) |
| Total Accumulated Depreciation | <u>(13,151,431.00)</u> | <u>(1,190,996.00)</u> | <u>52,850.00</u> | <u>(14,289,577.00)</u> |
| Total Capital Assets Being Depreciated (Net of Accumulated Depreciation) | <u>18,484,994.53</u> | <u>3,764,037.49</u> | <u>-</u> | <u>22,249,032.02</u> |
| Government Activities Capital Assets, Net | <u>\$ 21,427,101.78</u> | <u>\$ 3,764,037.49</u> | <u>\$ (2,091,547.25)</u> | <u>\$ 23,099,592.02</u> |
| Business-type Activities | | | | |
| Equipment | 419,161.00 | 52,860.00 | | 472,021.00 |
| Less Accumulated Depreciation for: | | | | |
| Equipment | <u>(187,083.00)</u> | <u>(29,937.00)</u> | <u>-</u> | <u>(217,020.00)</u> |
| Business-type Activities Capital Assets, Net | <u>\$ 232,078.00</u> | <u>\$ 22,923.00</u> | <u>\$ -</u> | <u>\$ 255,001.00</u> |

* Depreciation expense was charged to governmental functions as follows:

| | |
|-----------------------------------|------------------------|
| Instruction | \$ 24,444.00 |
| Student & Instr. Related services | 43,490.00 |
| School Administrative Services | 16,133.00 |
| Plant Operations & Maintenance | 25,261.00 |
| Pupil Transportation | 16,511.00 |
| Unallocated | 1,065,157.00 |
| Total depreciation expense | <u>\$ 1,190,996.00</u> |

NOTE 5: LONG-TERM LIABILITIES

The governmental fund balance sheet includes a reconciliation between fund balance- total governmental funds and net position-governmental activities as reported in the District-wide statement of net position. One item of that reconciliation explains that Long-term liabilities, including bonds and judgments payable, are not due and payable in the current period and therefore are not reported liabilities in the governmental funds. A deduction to the fund balance - total governmental funds is made to reflect the carrying value of the District's long-term liabilities at year-end in the governmental activities of the District-wide financial statements.

Long-term debt liability activity for the year ended June 30, 2019 was as follows:

| | <u>Beginning</u> <u>Balance</u> | <u>Additions</u> | <u>Reductions</u> | <u>Ending</u> <u>Balance</u> | <u>Amounts</u> <u>Due Within</u> <u>One Year</u> |
|--------------------------------------|------------------------------------|----------------------|------------------------|---------------------------------|--|
| Governmental Activities: | | | | | |
| Bonds Payable: | | | | | |
| General Obligation Debt | \$ 6,652,000.00 | \$ | \$ 1,327,000.00 | \$ 5,325,000.00 | \$ 1,375,000. |
| Total Bonds Payable | <u>6,652,000.00</u> | | <u>1,327,000.00</u> | <u>5,325,000.00</u> | <u>1,375,000.</u> |
| Other Liabilities: | | | | | |
| Obligations Under Capital Lease | 4,856,509.54 | 321,000.00 | 623,807.13 | 4,553,702.41 | 476,435. |
| Compensated Absences Payable | <u>422,240.00</u> | <u>36,509.00</u> | <u>48,423.00</u> | <u>410,326.00</u> | |
| Total Other Liabilities | <u>5,278,749.54</u> | <u>357,509.00</u> | <u>672,230.13</u> | <u>4,964,028.41</u> | <u>476,435.</u> |
| Subtotal Bonds and Other Liabilities | 11,930,749.54 | 357,509.00 | 1,999,230.13 | 10,289,028.41 | 1,851,435. |
| Bond Premiums/(Discount) | 86,845.07 | | 36,595.50 | 50,249.57 | 24,580. |
| Net Pension Liability (PERS) | <u>7,114,388.00</u> | | <u>1,140,751.00</u> | <u>5,973,637.00</u> | |
| Total Liabilities | \$ <u>19,131,982.61</u> | \$ <u>357,509.00</u> | \$ <u>3,176,576.63</u> | \$ <u>16,312,914.98</u> | \$ <u>1,876,015.</u> |

* The net decrease in the liability for compensated absences was charged to governmental functions as follows:

| | |
|---|-----------------------|
| Instruction | \$ 13,897.00 |
| Student & Instr. Related services | (29,464.00) |
| General Administrative services | 317.00 |
| Custodial Services | <u>3,336.00</u> |
| Total compensated absences expense adjustment | \$ <u>(11,914.00)</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE 5. GENERAL LONG-TERM DEBT (CONT'D.)

A. Bonds Payable -- Bonds are authorized in accordance with State law by the voters of the District through referendums that authorize capital project appropriations and the financing of same. Should changing economic conditions permit, the District may seek the approval of the Local Finance Board, Department of Community Affairs (the "LFB"), to issue general improvement refunding bonds to redeem or defease previously issued bonds. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

a.) 2011 Refunding School Bonds, originally issued March 24, 2011 in the amount of \$9,580,000. The outstanding balance of this issue at June 30, 2019 was \$3,330,000, which is payable in semi-annual installments due December 15, 2019 through December 15, 2022 at interest rates ranging from 3.000% to 4.250%.

b.) 2013 School Bonds, originally issued December 10, 2013 in the amount of \$2,760,000. The outstanding balance of this issue at June 30, 2019 was \$1,995,000, which is payable in semi-annual installments due November 15, 2019 through November 15, 2024 at interest rates ranging from 1.500% to 3.000%.

Principal and interest due on bonds outstanding as at June 30, 2019 is as follows:

| <u>Year ending June 30,</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|---------------------------------|------------------------|---------------------|------------------------|
| 2020 | 1,375,000.00 | 304,200.00 | 1,679,200.00 |
| 2021 | 1,420,000.00 | 224,875.00 | 1,644,875.00 |
| 2022 | 1,480,000.00 | 124,175.00 | 1,604,175.00 |
| 2023 | 340,000.00 | 24,912.50 | 364,912.50 |
| 2024 | 350,000.00 | 16,050.00 | 366,050.00 |
| 2025 | <u>360,000.00</u> | <u>5,400.00</u> | <u>365,400.00</u> |
| | <u>\$ 5,325,000.00</u> | <u>\$699,612.50</u> | <u>\$ 6,024,612.50</u> |

B. Bonds Authorized But Not Issued -- As of June 30, 2019, the District had \$995.00 of authorized but not issued bonds.

NOTES TO FINANCIAL STATEMENTS

NOTE 5. GENERAL LONG-TERM DEBT (CONT'D.)

C. Other Authorized Debt for Capital Leases

During the 2014-15 fiscal year, the District entered into a Lease-Purchase Agreement in the amount of \$500,000 and used the proceeds to acquire and make improvements to specified real property. The final installment payment of \$113,750 on this lease was made during the current fiscal year. During the 2016-17 fiscal year, the District entered into Lease-Purchase Agreements for a School Bus, Transportation and Maintenance Vehicles, Phone System, Athletic Lighting and Sound System and Energy Savings Improvement Program. During the 2017-18 fiscal year, the District entered into a Lease-Purchase Agreement for Field Lighting Improvements for the amount of \$121,000. A summary of the Lease Purchase Agreements in effect during the current fiscal year and year-end status is as follows

| <u>Purpose</u> | <u>Date of Lease</u> | <u>Amount of Lease</u> | <u>Balance End Of Year</u> | <u>Interest Rate</u> | <u>Final Payment</u> |
|---------------------|----------------------|------------------------|----------------------------|----------------------|----------------------|
| Acquis. of Sch. Bus | 11/29/2016 | 107,388 | 43,516 | 2.803% | 12/22/2020 |
| Acquis. of Vehicles | 6/30/2017 | 104,795 | 35,896 | 2.594% | 6/30/2021 |
| Phone System | 2/17/2017 | 207,800 | 81,896 | 2.399% | 2/17/2021 |
| Lighting/Sound | 5/12/2017 | 475,000 | 286,214 | 2.990% | 7/15/2021 |
| ESIP | 12/22/2016 | 4,031,000 | 3,711,000 | 2.418% | 7/22/32 |
| Lighting Program | 4/2/2018 | 121,000 | 74,180 | 2.630% | 7/15/2021 |
| Comp. Equip. & Veh. | 5/20/2019 | <u>321,000</u> | <u>321,000</u> | 2.492% | 7/15/2023 |
| | | <u>\$ 5,368,163</u> | <u>\$4,553,702</u> | | |

Principal and interest due on capital lease obligations outstanding as at June 30, 2019 is as follows:

| <u>Year ending June 30,</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|-----------------------------|--------------------|------------------|--------------------|
| 2020 | 476,435 | 100,303 | 576,738 |
| 2021 | 489,761 | 96,120 | 585,881 |
| 2022 | 391,315 | 85,158 | 476,473 |
| 2023 | 318,294 | 75,760 | 394,054 |
| 2024 | 287,896 | 68,222 | 356,118 |
| 2025 | 234,000 | 61,248 | 295,248 |
| 2026 | 246,000 | 55,505 | 301,505 |
| 2027 | 259,000 | 49,460 | 308,460 |
| 2028 | 272,000 | 43,125 | 315,125 |
| 2029 | 286,000 | 36,476 | 322,476 |
| 2030 | 300,000 | 29,451 | 329,451 |
| 2031 | 315,000 | 22,076 | 337,076 |
| 2032 | 330,000 | 14,399 | 344,399 |
| 2033 | <u>348,000</u> | <u>4,207</u> | <u>352,207</u> |
| | <u>\$4,553,702</u> | <u>\$741,510</u> | <u>\$5,295,212</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE 5. GENERAL LONG-TERM DEBT (CONT'D.)

D. Advance Refunding of 2003 School Bonds – On March 24, 2011, the District issued \$9,580,000.00 Refunding School Bonds, Series 2011 (the “Bonds”) to advance refund \$9,617,000 of its callable 2003 School Bonds. Interest Rates on the Refunding Bonds ranged from 2.0% to 4.25%, while Yields, which reflect premiums or discounts, ranged from 0.6% to 3.23%. The Net Interest Cost (NIC) on the Bonds was 2.765%. The net proceeds of the sale of \$10,146,282.44, which includes premiums of \$688,680.70 and deducts \$102,578.26 of underwriting fees and other costs associated with the issuance of the Bonds, were used to purchase U.S. Government Securities, which were deposited to an irrevocable Trust with an escrow agent. The escrow provided for all future debt service payments through June 15, 2012, and the trustee called the outstanding refunded bonds for redemption on that date.

The advance refunding resulted in a difference between the reacquisition price and the net carrying value of the old debt of \$529,282.44. This difference was reported in the District-wide financial statements as a deferred outflow of resources and is being amortized and charged as a Governmental Activities expense through the school year ended June 30, 2022. The refunding transaction was structured to provide 97% of the total debt service savings during the fiscal years ending June 30, 2011 through 2014. Annual charges to amortize the Deferred Amount from Refunding are proportional to the annual cash flow savings in budgeted debt service that resulted from the refunding transaction, and reflect the “front-loaded” structure of the transaction.

NOTE 6. PENSION PLANS

Description of Plans – The State of New Jersey, Division of Pension and Benefits (the Division) was created and exists pursuant to N.J.S.A. 52:18A to oversee and administer the pension trust and other postemployment benefit plans sponsored by the State of New Jersey (the State). According to the State of New Jersey Administrative Code, all obligations of the Systems will be assumed by the State of New Jersey should the plans terminate. Each defined benefit pension plan’s designated purpose is to provide retirement, death and disability benefits to its members. The authority to amend the provision of plan rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for the public Employees Retirement System (PERS) and the Teachers’ Pension and Annuity Fund (TPAF), once a Target Funded Ratio (TFR) is met, that will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation or final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committee will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a projection period. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for each of the plans. This report may be accessed via the Division of Pensions and Benefits website, at www.state.nj.us/treasury/pensions, or may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

NOTE 6. PENSION PLANS (CONT'D)

A. PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

The Public Employee Retirement System is a cost-sharing, multiple employer defined benefit pension plan as defined in GASB Statement No. 68. The Plan is administered by The New Jersey Division of Pensions and Benefits (Division). The more significant aspects of the PERS Plan are as follows:

Plan Membership and Contributing Employers- Substantially all full-time employees of the State of New Jersey or any county, municipality, school district or public agency are enrolled in PERS, provided the employee is not required to be a member of another state-administered retirement system or other state pension fund or local jurisdiction's pension fund. Membership and contributing employers of the defined benefit pension plans consisted of the following at June 30, 2018:

| | |
|---|--------------------|
| Inactive plan members or beneficiaries currently receiving benefits | 174,904 |
| Inactive plan members entitled to but not yet receiving benefits | 589 |
| Active plan members | <u>254,780</u> |
| Total | <u>430,273</u> |

Contributing Employers – 1,706

Significant Legislation

Chapter 19, P.L. 2009, effective March 17, 2009, provided an option for local employers of PFRS and PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such an employer will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

Pursuant to the provisions of Chapter 78, P.L. 2011, COLA increases were suspended for all current and future retirees of all retirement systems.

Payrolls and Covered Wages: For the year ended June 30, 2019 the Board's total payroll for all employees was \$17,094,173. Total PERS covered payroll was \$2,128,261. Covered payroll refers to pensionable compensation paid by the Board to active employees covered by the Plan.

Specific Contribution Requirements and benefit provisions – The contribution policy is set by N.J.S.A 43:15 and requires contributions by active members and contributing employers. Members contribute at a uniform rate. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate completed the phase-in period for State fiscal year 2019 and member contributions increased to 7.5% effective July 1, 2018. Employers' contribution amounts are based on an actuarially determined rate. The annual employer contributions include funding for basic retirement allowances and noncontributory death benefits. The School Board's cash basis contributions to the Plan for the years ended June 30, 2019 and 2018 were \$303,021 and \$287,566, respectively.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D)

A. PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS) (CONT'D).

School Board Contributions are due and payable in the fiscal period subsequent to the plan year for which the contributions requirements were calculated.

The vesting and benefit provisions are set by N.J.S.A. 43:15. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

| <u>Tier</u> | <u>Definition</u> |
|-------------|--|
| 1 | Members who were enrolled prior to July 1, 2007. |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

A service retirement benefit of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, to tier 3 and 4 members before age 62 with 25 or more years of service credit and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with his/her respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions – At June 30, 2019, the School Board reported a liability of \$5,973,637 for its proportionate share of the net pension liability. The net pension liability was determined by actuarial valuation as of July 1, 2017 which was rolled forward to June 30, 2018. The Board's proportion of the net pension liability was based on a projection of the Board's long-term share of contributions to the pension plan relative to the projected contributions of all participating entities, actuarially determined. At the June 30, 2018 valuation date, the Board's proportion was 0.0303391980%, which was a decrease of 0.000222987% from its proportion measure as of June 30, 2017.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D)

A. PUBLIC EMPLOYEES RETIREMENT SYSTEM (CONT'D)

For the year ended June 30, 2019, the Board recognized PERS pension expenses of \$439,776 in its governmental activities. At June 30, 2019, the Board reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

| | Deferred Outflows Of Resources | Deferred Inflows Of Resources |
|--|--------------------------------------|-------------------------------------|
| Changes in Assumptions | \$ 984,356 | \$ 1,910,051 |
| Changes in Pension Proportion | 393,576 | 58,863 |
| Difference Projected vs. Actual Earnings | - | 56,033 |
| Difference Projected vs. Actual Experience | 113,918 | 30,802 |
| Board contributions subsequent to the measurement date | <u>303,021</u> | <u> </u> |
| Total | \$1,794,871 | \$2,055,749 |

The \$ 303,021 of deferred outflows of resources resulting from the Boards contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ending June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources will be recognized in pension expense by PERS as follows:

| Year ending <u>June 30,</u> | |
|--------------------------------|------------------|
| 2019 | \$131,542 |
| 2020 | 43,561 |
| 2021 | (303,758) |
| 2022 | (313,886) |
| 2023 | <u>(121,358)</u> |
| Total | \$(563,899) |

Actuarial Assumptions - The collective total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016, which was rolled forward to June 30, 2017. This actuarial valuation used the following actuarial assumptions:

| | |
|--------------------------------|-------------------------|
| Inflation | 2.25% |
| Salary Increases: Through 2026 | 1.65-4.15% Based on age |
| Thereafter | 2.65-5.15% Based on age |
| Investment rate of return | 7.00% |

Pre-retirement ordinary mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent Modified 2014 Projection Scale. Pre-retirement accidental mortality rates reflect a rate of 0.001% at all ages, and no mortality improvement is assumed.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D)

A. PUBLIC EMPLOYEES RETIREMENT SYSTEM (CONT'D)

Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent Modified 2014 Projection Scale thereafter. Disability mortality rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table, set back three years for males and set forward one year for females. No mortality improvement is assumed.

The actuarial assumptions used in the July 1, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experiences will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

In accordance with State statute, the long-term expected rate of return on pension plan investments is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-----------------------------------|--------------------------|---|
| Risk mitigation strategies | 5.00% | 5.51% |
| Cash equivalents | 5.50% | 1.00% |
| U.S. Treasuries | 3.00% | 1.87% |
| Investment grade credit | 10.00% | 3.78% |
| Public high yield | 2.50% | 6.82% |
| Global diversified credit | 5.00% | 7.10% |
| Credit oriented hedge funds | 1.00% | 6.60% |
| Debt related private equity | 2.00% | 10.63% |
| Debt related real estate | 1.00% | 6.61% |
| Private real asset | 2.50% | 11.83% |
| Equity related real estate | 6.25% | 9.23% |
| U.S. equity | 30.00% | 8.19% |
| Non-U.S. developed markets equity | 11.50% | 9.00% |
| Emerging markets equity | 6.50% | 11.64% |
| Buyouts/venture capital | 8.25% | 13.08% |

NOTE 6. PENSION PLANS (CONT'D)

Description of Plans (Cont'd)

A. PUBLIC EMPLOYEES RETIREMENT SYSTEM (CONT'D)

Discount Rate – The discount rate used to measure the pension liabilities of PERS was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through June 30, 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through June 30, 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of Collective Net Pension Liability to Changes in the Discount Rate – the following presents the collective net pension liability of PERS participating employers, as well as the District's attributed share of that liability, as of June 30, 2018, calculated using the discount rates as disclosed above as well as what the collective net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage rate higher than the current rate:

| | At 1% Decrease (4.66%) | At current discount rate (5.66%) | At 1% increase (6.66%) |
|--------------------|---------------------------|--|---------------------------|
| State | \$27,413,044,035 | \$23,704,298,093 | \$20,597,322,253 |
| Local | <u>24,757,279,564</u> | <u>19,689,501,539</u> | <u>15,437,959,879</u> |
| PERS Plan Total | <u>\$52,170,323,599</u> | <u>\$43,393,799,632</u> | <u>\$36,035,282,132</u> |
| Northern Highlands | <u>\$7,511,160</u> | <u>\$5,973,637</u> | <u>\$4,683,753</u> |

Components of Net Pension Liability – The components of the collective net pension liability for PERS, including the State of New Jersey, at June 30, 2018 is as follows:

| | State | Local | Total |
|-----------------------------|-------------------------|-------------------------|-------------------------|
| Total Pension Liability | \$30,434,600,657 | \$42,431,573,511 | \$72,866,174,168 |
| Plan Fiduciary Net Position | <u>6,730,302,564</u> | <u>22,742,071,972</u> | <u>29,472,374,536</u> |
| Net Pension Liability | <u>\$23,704,298,093</u> | <u>\$19,689,501,539</u> | <u>\$43,393,799,632</u> |

NOTE 6. PENSION PLANS (CONT'D)

Description of Plans (Cont'd)

B. TEACHERS PENSION AND ANNUITY FUND

The Teachers Pension and Annuity Fund is a cost-sharing, multiple employer defined benefit pension plan with a special funding situation as defined in GASB Statement No. 68, by which the State of New Jersey (State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The Plan is administered by The New Jersey Division of Pensions and Benefits (Division). The more significant aspects of the TPAF Plan are as follows:

Plan Membership and Contributing Employers- Substantially all teachers or members of the professional staff of Local Education Agencies that are certified by the State Board of Examiners, and Employees of the Department of Education who have titles that are unclassified, professional and certified are enrolled in the TPAF. Membership and contributing employers of the defined benefit pension plans consisted of the following at June 30, 2018:

| | |
|---|--------------------|
| Inactive plan members or beneficiaries currently receiving benefits | 102,573 |
| Inactive plan members entitled to but not yet receiving benefits | 197 |
| Active plan members | <u>154,889</u> |
| Total | <u>257,659</u> |

Contributing Employers – 24.

In addition to the State, who is the sole payer of regular employer contributions to the fund, TPAF's contributing employers include boards of education who elected to participate in the Early Retirement Incentive Program (ERIP) and are legally responsible to continue to pay towards their incurred liability.

Significant Legislation – Pursuant to the provision of Chapter 78, P.L. 2011, COLA increases were suspended for all current and future retirees of TPAF.

Covered Payroll - For the year ended June 30, 2019 the Board's total payroll for all employees was \$17,094,173. Total TPAF covered payroll was \$13,308,192. Covered payroll refers to all compensation paid by the Board to active employees covered by the Plan.

Specific Contribution Requirements and benefit provisions – The contribution policy is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing employers. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years beginning in July 2012. The member contribution rate completed the phase-in period for State fiscal year 2019 and member contributions increased to 7.5% effective July 1, 2018. The State of New Jersey contribution amount is based on an actuarially determined amount, which includes the normal cost and unfunded accrued liability. For fiscal year 2018, the State's pension contribution was less than the actuarially determined amount.

NOTES TO FINANCIAL STATEMENTS

B. TEACHERS PENSION AND ANNUITY FUND (CONT'D)

Vesting Provisions - The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

| <u>Tier</u> | <u>Definition</u> |
|-------------|--|
| 1 | Members who were enrolled prior to July 1, 2007. |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65.

Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age of his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Special Funding Situation – Employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions – The State of New Jersey is solely responsible for funding the normal pension obligations of the TPAF, including 100% of the obligations of LEAs within the State. Accordingly, the District does not report TPAF pension liabilities or deferred inflows and outflows of financial resources in its financial statements. Payments made by the State to the TPAF "on-behalf" of the LEAs are reported to the LEAs and reported as TPAF pension expenditures/expenses as made.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D):

B. TEACHERS PENSION AND ANNUITY FUND (CONT'D)

Three-Year Trend Information for TPAF (Paid on-behalf of the District, excluding post-retirement medical benefits which are reported in Note 6)

| <u>Year Funding</u> | <u>Annual Pension Cost (APC)</u> | <u>Percentage of APC Contributed</u> | <u>Net Local Pension Obligation</u> |
|---------------------|----------------------------------|--------------------------------------|-------------------------------------|
| 6/30/19 | \$ 2,339,308 | Unknown % | \$ 0 |
| 6/30/18 | 1,708,176 | Unknown | 0 |
| 6/30/17 | 1,272,072 | Unknown | 0 |

At June 30, 2018, the TPAF reported a net pension liability of \$63,617,852,031 for its Non-State Employer Member Group. The proportionate share of the State of New Jersey's the net pension liability for the Non-State Employer Member Group that is attributable to the District was \$73,792,615, or 0.1159935659%.

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018.

Actuarial Assumptions- The total pension liability in the June 30, 2017 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

| | |
|------------------------------|--------------|
| Inflation | 2.25% |
| Salary Increases (2011-2026) | 1.55 – 4.55% |
| Thereafter | 2.00 – 5.45% |
| Investment rate of return | 7.00% |

Pre-retirement mortality rates were based upon the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Health5hy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D):

B. TEACHERS PENSION AND ANNUITY FUND (CONT'D)

Discount Rate – The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2017 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Return on Investments - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) was determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|-----------------------------------|--------------------------|---|
| Risk mitigation strategies | 5.00% | 5.51% |
| Cash equivalents | 5.50% | 1.00% |
| U.S. Treasuries | 3.00% | 1.87% |
| Investment grade credit | 10.00% | 3.78% |
| Public high yield | 2.50% | 6.82% |
| Global diversified credit | 5.00% | 7.10% |
| Credit oriented hedge funds | 1.00% | 6.60% |
| Debt related private equity | 2.00% | 10.63% |
| Debt related real estate | 1.00% | 6.61% |
| Private real asset | 2.50% | 11.83% |
| Equity related real estate | 6.25% | 9.23% |
| U.S. equity | 30.00% | 8.19% |
| Non-U.S. developed markets equity | 11.50% | 9.00% |
| Emerging markets equity | 6.50% | 11.64% |
| Buyouts/venture capital | 8.25% | 13.08% |

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D):

B. TEACHERS PENSION AND ANNUITY FUND (CONT'D)

Sensitivity of Net Pension Liability to Changes in the Discount Rate - the following presents the net pension liability of TPAF as of June 30, 2018 calculated using the discount rates as disclosed above as well as what the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage rate higher than the current rate:

| | <u>At 1% Decrease (3.86%)</u> | <u>At current Discount rate (4.86%)</u> | <u>At 1% Increase (5.86%)</u> |
|------|---------------------------------------|---|---------------------------------------|
| TPAF | \$75,417,894,537 | \$63,806,350,446 | \$54,180,663,328 |

Components of Net Pension Liability – The components of the net pension liability for TPAF, including the State of New Jersey, at June 30, 2018 is as follows:

| | |
|--|------------------------------|
| Total pension liability | \$ 86,797,467,286 |
| Plan fiduciary net position | <u>22,991,116,840</u> |
| Net pension liability | <u>\$ 63,806,350,446</u> |
| Plan fiduciary net position as a percentage of the total pension liability | 26.49% |

Additional Information – Collective balances at June 30, 2018 were as follows:

| | | |
|--|----|-------------------|
| Collective Deferred Outflows of Resources | \$ | 12,473,998,870 |
| Collective Deferred Inflows of Resources | | 16,180,773,643 |
| State's Total Non-employer Net Pension Liability | | 63,617,852,031 |
| District's Proportion | | 0.1159935659% |

C: DEFINED CONTRIBUTION RETIREMENT PLAN

The Defined Contribution Retirement Plan (DCRP) is a multiple employer defined contribution plan as defined in GASB Statement No. 68. The Plan is administered by The New Jersey Division of Pensions and Benefits (Division). The more significant aspects of the DCRP are as follows:

Plan Membership and Contributing Employers- Enrollment in the DCRP is required for state or local officials, elected or appointed on or after July 1, 2007; employees enrolled in TPAF or PERS on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; employees otherwise eligible to enroll in TPAF or PERS on or after November 2, 2008, who do not earn the minimum annual salary for tier 3 enrollment but who earn salary of at least \$5,000 annually; and employees otherwise eligible to enroll in TPAF or PERS after May 21, 2010, who do not work the minimum number of hours per week required for tier 4 or tier 5 enrollment, but who earn salary of at least \$5,000 annually.

Contribution Requirement and Benefit Provisions - State and local government employers contribute 3% of the employee's base salary. Active members contribute 5.5% of base salary.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. PENSION PLANS (CONT'D):

C: DEFINED CONTRIBUTION RETIREMENT PLAN (CONT'D).

Eligible members are provided with a defined contribution retirement plan intended to qualify for favorable Federal income tax treatment under IRC Section 401(a), a noncontributory group life insurance plan and a noncontributory group disability benefit plan. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employee contributions shall immediately become and shall at all times remain fully vested and non-forfeitable. A participant's interest in that portion of his or her defined contribution retirement plan account attributable to employer contributions shall be vested and non-forfeitable on the date the participant commences the second year of employment or upon his or her attainment of age 65, while employed by an employer, whichever occurs first.

For the year ended June 30, 2019 the Board's total payroll for all employees was \$17,094,173. Total DCRP covered payroll was \$198,321. Covered payroll refers to all compensation paid by the Board to active employees covered by the Plan. Board and employee contributions to the DCRP for the year ended June 30, 2019 were \$5,950 and \$10,908, respectively.

NOTE 7. POST-EMPLOYMENT BENEFITS

General Information about the OPEB Plan:

Plan Description and Benefits Provided:

P.L. 1987, c.384 and P.L. 1990, c.6. required the Teachers' Pension and Annuity Fund (TPAF) and the Public Employees Retirement System (PERS), respectively, to fund post-retirement medical benefits for those members who retire after accumulating a minimum of 25 years of credited service or on a disability retirement. Pursuant to P.L. 2007, c.103, separate funds outside the pension plans were established for the funding and payment of post-retirement medical benefits for retired state employees and retired educational employees. Pursuant to this Act, the State Health Benefits Local Education Retired Employees Plan (SHBLEREP) was established to oversee the funding and payment of post-employment medical benefits for eligible LEA employees. The SHBLEREP is a multiple employer defined benefit OPEB plan that is administered on a pay-as-you-go basis in accordance with P.L. 1994, c.62. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria set forth in paragraph 4 of GASB Statement No. 75. The SHBLEREP provides medical, prescription drug and Medicare Part B reimbursement to retirees and retiree dependents of local education employers.

Coverage is provided at no cost to members of the TPAF and PERS that had retired on a disability retirement or retired after accumulating 25 years of creditable service prior to June 28, 2011 and to those who had a minimum of 20 years of creditable service on June 28, 2011 and who subsequently retire after accumulating 25 years of credited service or on a disability retirement. Employees who had less than 20 years of creditable service on June 28, 2011 and subsequently retire after accumulating a minimum of 25 years of creditable service are required by Chapter 78, P.L. 2011 to contribute a percentage of the cost of their health care coverage in retirement. The percentage of the premium that will be the responsibility of the retiree is determined based upon the retiree's annual retirement benefit and level of coverage.

The State is also responsible for the costs attributable to Chapter 126, P.L. 1992, which provides free health benefits to members of PERS and the Alternate Benefit Program who retired from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage.

NOTE 7. POST-EMPLOYMENT BENEFITS (CONT'D):

General Information about the OPEB Plan (cont'd):

Covered Retirees and State Contributions:

In fiscal year 2018, the State paid post-employment health benefits for 148,401 State and local retirees meeting the service credit eligibility requirements.

The State funds post-employment health benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the OPEB expenses that the State may incur in future years.

Total OPEB Liability

The State, a non-employer contributing entity, is the only entity that has a legal obligation to make contributions to OPEB for qualified retired SHBLEREP participants. The State of New Jersey's Total Non-employer OPEB Liability for the SHBLEREP was \$53,639,841,858 and \$46,110,832,982 at June 30, 2017 and 2018, respectively. The amounts of the State's Non-employer OPEB Liability that are attributable to employees and retirees of the Northern Highlands Regional High School District was \$45,383,564 and \$39,712,038 at June 30, 2017 and 2018, respectively. These allocated liabilities represent 0.0846% and 0.0861% of the State's Total Non-employer OPEB Liability for the year's ending June 30, 2017 and June 30, 2018, respectively. However, the Northern Highlands Regional High School District's proportionate share percentage as determined in accordance with the provisions of paragraphs 193 and 203 to 205 of GASB Statement No. 75 is zero percent. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Based upon the preceding, the OPEB liability information that follows is reported at the State's level and does not reflect expenses and liabilities of the District that are required to be funded through annual District budgets.

Actuarial Assumptions and Other Inputs:

The total non-employer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017 that was rolled forward to June 30, 2018. The actuarial assumptions vary for each plan member depending upon the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

| | | |
|-------------------|------------------------------|-----------------|
| Inflation | 2.50% | |
| | <u>TPAF/ABP</u> | <u>PERS</u> |
| Salary Increases: | | |
| Through 2026 | 1.55-4.55% | 2.15-4.15% |
| | Based on Years of Service | Based on Age |
| Thereafter | 2.00-5.45% | 3.15-5.15% |
| | Based on Years of Service | Based on Age |

NOTES TO FINANCIAL STATEMENTS

NOTE 7. POST-EMPLOYMENT BENEFITS (CONT'D):

General Information about the OPEB Plan (Cont'd):

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012-June 30, 2015, and July 1, 2011-June 30, 2014 for TPAF and PERS, respectively.

Healthcare Trend Assumptions:

For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% per annum and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

Discount Rate:

The discount rates for June 30, 2018 and 2017 were 3.87% and 3.58%, respectively. The source is the Bond Buyer G.O. 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of Aa/AA or higher.

Changes in the Total Non-employer OPEB Liability reported by the State of New Jersey:

Changes to the State's Total Non-employer OPEB Liability and the portion of those amounts allocated to the District during the fiscal year ended June 30, 2018 were as follows:

| | <u>State Totals</u> | <u>District Allocation</u> |
|--|-------------------------|----------------------------|
| Non-employer OPEB Liability Balance-June 30, 2017: | \$53,639,841,858 | \$45,383,564 |
| Changes During the Current Year: | | |
| Service Cost | 1,984,642,729 | 1,710,659 |
| Interest on the Total OPEB Liability | 1,970,236,232 | 1,667,784 |
| Differences Between Expected and Actual Experience | (5,002,065,740) | (3,467,628) |
| Changes in Assumptions | (5,291,448,855) | (4,557,155) |
| Gross Benefit Payments | (1,232,987,247) | (1,061,886) |
| Employee Contributions | <u>42,614,005</u> | <u>36,700</u> |
| Net Changes | (7,529,008,876) | (5,671,526) |
| Non-employer OPEB Liability Balance-June 30, 2018 | <u>\$46,110,832,982</u> | <u>\$39,712,038</u> |

Differences Between Expected and Actual Experience – Reflects changes in the census and claims and premiums experience.

NOTES TO FINANCIAL STATEMENTS

NOTE 7. POST-EMPLOYMENT BENEFITS (CONT'D):

General Information about the OPEB Plan (Cont'd):

Changes in Assumptions-Reflects a change in the discount rate from 3.58% as of June 30, 2017 to 3.87% as of June 30, 2018, and a decrease in the assumed health care cost trend and excise tax assumptions

Sensitivity of the State's Total Non-employer OPEB Liability to Changes in the Discount Rate:
The following table sets forth the State's Total Non-employer OPEB Liability as of June 30, 2018, calculated using the discount rate as disclosed above, as well as what the State's Total Non-employer OPEB Liability would be if it was calculated using a discount rate that is one percentage point (1%) higher and lower than the actual discount rate that was utilized in the current period:

| | <u>1% Decrease</u> (2.87%) | <u>At Discount Rate</u> (3.87%) | <u>1% Increase</u> (4.87%) |
|--|-------------------------------|------------------------------------|-------------------------------|
| Total Non-employer OPEB Liability (New Jersey LEA Retirees) | \$54,512,391,175 | \$46,110,832,982 | \$39,432,461,816 |

Sensitivity of the State's Total OPEB Liability to Changes in the Healthcare Cost Trend Rates:
The following table sets forth the State's Total Non-employer OPEB Liability as of June 30, 2018, calculated using the healthcare trend rates rate as disclosed above, as well as what the State's Total Non-employer OPEB Liability would be if it was calculated using a healthcare trend rate that is one percentage point (1%) higher and lower than the actual healthcare trend rate that was utilized in the current period:

| | <u>1% Decrease</u> | <u>Healthcare Cost Trend Rate</u> | <u>1% Increase</u> |
|--|--------------------|---------------------------------------|--------------------|
| Total Non-employer OPEB Liability (New Jersey LEA Retirees) | \$38,113,289,045 | \$46,110,832,982 | \$56,687,891,003 |

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:

For the year ended June 30, 2019, in the Statement of Activities, the School District recognized OPEB expense of \$1,933,022. This amount was determined by the State of New Jersey as the District's allocated special funding share of the State's \$2,129,660,368 Total OPEB Non-employer Expense for the year ended June 30, 2018. These expense amounts represent calculations in accordance with GASB Statement No. 75 for the defined benefit OPEB Plan that is not operated through a trust that meets the criteria of paragraph 4 of the Statement and in which there is a special funding situation. As the State of New Jersey is the only entity with a legal responsibility to fund SHBLEREP OPEB obligations, the District's recognized OPEB expense is offset by Program Revenues/Operating Contributions in an equal amount in the Statement of Activities. Due to this special funding situation, there is no recognition of the allocation of the proportionate shares of deferred outflows of resources and deferred inflows of resources in the District's financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE 7. POST-EMPLOYMENT BENEFITS (CONT'D):

General Information about the OPEB Plan (Cont'd):

On-behalf Payments by the State of New Jersey for Retiree Health Benefits Costs:

As noted above, the State of New Jersey, pursuant to P.L. 1994, c. 62, administers the OPEB Plan on a pay-as-you-go basis. The following table sets forth the amounts of State contributions to the SHBLEREP allocated to the District for the last three years for post-employment medical costs. These amounts are reported in the governmental funds and budgetary comparison schedules as revenues and expenditures.

Three-Year Trend Information for TPAF Retiree Health Benefits (Paid on-behalf of the District)

| <u>Year Funding</u> | Annual Post- Retirement Medical Cost (APC) | Percentage of APC Contributed |
|---------------------|---|-------------------------------------|
| 6/30/19 | \$ 1,083,319 | 100% |
| 6/30/18 | 1,130,048 | 100% |
| 6/30/17 | 1,102,358 | 100% |

Additional Information:

Collective balances of the SHBLEREP at June 30, 2018 were as follows:

| | | |
|---|----|----------------|
| Deferred Outflows of Resources | \$ | 0 |
| Deferred Inflows of Resources | | 14,812,065,034 |
| State's Total Non-employer OPEB Liability | | 46,110,832,982 |
| District's Proportion | | 0.0861230115% |

NOTE 8. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District, along with other school districts, is a member of the Northeast Bergen County School Board Insurance group (NESBIG), a governmental joint insurance fund. NESBIG has adopted a formal risk management plan that involves a combination of District risk retention (through the use of per claim and aggregate per line deductibles), Fund retention of risk and the procurement of excess insurance and reinsurance through commercial reinsurers and the School Excess Liability Fund. A complete listing of the coverages provided by the Fund can be found in the statistical section of the Comprehensive Annual Financial Report. Audited financial information for the Fund relating to the level of claims reserves, estimated amounts of claims incurred but not reported and net assets were not available for inclusion in this report.

NOTES TO FINANCIAL STATEMENTS

NOTE 8. RISK MANAGEMENT (CONT'D.)

Surety bond coverage for the School Business Administrator and Treasurer of School Moneys is provided by commercial insurance companies.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current year and prior two years:

| <u>Fiscal Year</u> | <u>Board Contrib.</u> | <u>Employee Contrib.</u> | <u>Amount Reimbursed</u> | <u>Ending Balance</u> |
|--------------------|-----------------------|--------------------------|--------------------------|-----------------------|
| 2016-2017 | -0- | 21,105 | 18,209 | 80,993 |
| 2017-2018 | -0- | 20,499 | 7,608 | 93,686 |
| 2018-2019 | -0- | 21,739 | 4,033 | 111,392 |

NOTE 9. INTERFUND RECEIVABLES AND PAYABLES

The following interfund balances remained on the balance sheet at June 30, 2019:

| <u>Fund</u> | <u>Interfund Receivable</u> | <u>Interfund Payable</u> |
|------------------------|-----------------------------|--------------------------|
| General Fund | \$ 53,016.61 | \$ |
| Capital Projects Fund | | 40,107.11 |
| Expendable Trust Funds | | 3,391.05 |
| Food Service Fund | | 769.93 |
| Agency Funds | <u>3,178.47</u> | <u>11,926.99</u> |
| Total | \$ <u>56,195.08</u> | \$ <u>56,195.08</u> |

NOTE 10. FUND BALANCE APPROPRIATED

General Fund - Of the \$5,155,990.12 General Fund balance at June 30, 2019 (Budgetary Basis), \$64,480.72 is legally committed for amounts encumbered at June 30, 2019, for which the contracted goods or services had not been delivered or rendered. These amounts will carry forward to the budget of the 2019-20 school year. A total of \$1,829,063.00 has been appropriated and included as an anticipated revenue in the 2019-20 budget, including \$1,130,776.82 of excess surplus reserved specifically for that purpose and \$237,736.18 designated by the Board, as well as \$50,000 from the Emergency Reserve, \$203,550 from the Maintenance Reserve, and \$207,000 from the Capital Reserve; \$1,211,460.72 is reserved for excess surplus that must be appropriated as an item of revenue in the 2020-21 budget. Additional restricted reserves of \$654,039.25, \$549,729.00 and \$199,550.00 have been established by the Board of Education for Capital, Maintenance, and Emergency Reserves, respectively. Unreserved, Unassigned General Fund Balance was \$647,667.43.

NOTES TO FINANCIAL STATEMENTS

NOTE 10. FUND BALANCE APPROPRIATED CONT'D.)

On a GAAP basis, the total General Fund balance on a budgetary basis must be reduced by \$69,831.00 of state aid that was realized as revenue on the budgetary basis but is not permitted under with generally accepted accounting principles due to timing differences creating a lack of symmetry between the period of District revenue recognition and the fiscal period in which state appropriations for these revenues become operative.

Capital Projects Fund – At June 30, 2019, the Capital Projects Fund reported a fund balance of \$546,168.85. These amounts restricted to funding authorized capital project costs.

NOTE 11. CALCULATION OF EXCESS SURPLUS

In accordance with *N.J.S.A. 18A:7F-7*, as amended by P.L. 2004, c.73 (S1701). The designation for Reserved Fund Balance – Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at the fiscal year end of June 30 for future tax relief to the extent that unrestricted/unassigned fund balance exceeds 2% of the prior year net adjusted expenditures. The excess fund balance pledged to future tax relief at June 30, 2019, calculated on a budgetary basis pursuant to statute, is \$2,342,237.54, and is comprised of \$1,130,776.82 that was appropriated as part of the 2019-20 school budget, and \$1,211,460.72, which represents the minimum amount of fund balance that must be appropriated as part of the 2020-21 school budget.

NOTE 12. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the School District of Northern Highlands Regional High School District Board of Education by inclusion of \$7,000.00 during fiscal year 2001 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the department, a district may deposit funds into the capital reserve at any time upon board resolution through the transfer of undesignated, unreserved general fund balance or of excess undesignated, unreserved general fund balance that is anticipated in the budget certified for taxes. Pursuant to N.J.A.C. 6:23A-5.1 (d) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted projects in its approved LRFP.

During the 2018-19 school year, the Board of Education approved transfers into the Capital Reserve Account in the amount of \$295,000, and the net amount of \$531,416.64 was utilized for approved capital projects. An additional \$11,694.41 of investment earnings were credited to this account. At June 30, 2019, the balance in the Capital Reserve Account was \$861,039.25, of which, \$207,000.00 is designated for expenditures in the 2019-20 Budget.

NOTES TO FINANCIAL STATEMENTS

NOTE 13. OTHER RESERVE ACCOUNTS

Pursuant to enabling legislation and rulemaking, the District is permitted to establish legally restricted Reserve Funds for Maintenance and Emergencies. The activity of these reserved accounts and their status at June 30, 2019 is as follows:

Emergency Reserve: A balance of \$294,500.00 existed at June 30, 2018. During the year, the Board of Education approved a withdrawal from the Emergency Reserve of \$200,000.00 and later approved a transfer of \$155,000.00 into the Emergency Reserve. An additional \$50.00 of investment earnings were credited to this account, resulting in an ending balance of \$249,550.00, of which, \$50,000.00 is designated for expenditures in the 2019-20 Budget. This amount is within the statutory maximum established by N.J.S.A. 18A:7F-41c(1) of the greater of \$250,000.00 or one-percent (1%) of the District's general fund budget.

Maintenance Reserve: A balance of \$700,879.00 existed at June 30, 2018. Of this total, \$230,000.00 was appropriated by Board resolution during the school year to fund eligible projects. The Board of Education approved a transfer of \$50,000.00 into the Maintenance Reserve. An additional \$2,400.00 of investment earnings were credited to this account. The year-end Maintenance Reserve balance was \$753,279.00, of which \$203,550.00 is designated for expenditures in the 2019-20 Budget.

NOTE 14. DEFICIT FUND BALANCES

The District did not have any deficit fund balances at June 30, 2019 that would have been reported in the fund statements (modified accrual basis). P.L. 2003 c.97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. Similarly, Extraordinary Special Education Aid is both received by the District and budgeted by the State in the fiscal period subsequent to the year that budget revenue must be recorded. The bill provides legal authority for school districts to recognize these revenues in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the District is not recording the last state aid payment on the GAAP financial statements until the year the State records the payable, it is possible that a positive fund balance could be reported on a mandated budgetary basis while a deficit is reported on a GAAP basis based upon non-recognition of revenue on the GAAP basis for the final state aid payment and any Extraordinary Special Education Aid awards.

Pursuant to N.J.S.A. 18A:22-44.2 any negative unreserved, undesignated general fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action.

NOTES TO FINANCIAL STATEMENTS

NOTE 15. OPERATING LEASES

On March 30, 2016, the District entered into a lease agreement to finance its One-to-One Program. The lease "principal" amount of \$1,299,998 was based on the acquisition price of electronic tablets for distribution to every student. The term of the lease is 39.5 months. The interest component of the scheduled payments is based upon an interest rate of 1.26%.

The schedule of future rental payments and optional prepayment prices, which are available to the District only on scheduled lease payment dates, as of June 30, 2019 is as follows:

| <u>Payment Date</u> | <u>Principal Component</u> | <u>Interest Component</u> | <u>Total Rental Payment</u> | <u>Prepayment Price</u> |
|---------------------|----------------------------|---------------------------|-----------------------------|-------------------------|
| 7/15/19 | <u>302,999.23</u> | <u>3,870.82</u> | <u>306,870.05</u> | <u>N/A</u> |
| Totals | <u>\$302,999.23</u> | <u>\$3,870.82</u> | <u>\$306,870.05</u> | |

On April 2, 2018 the District entered into a lease agreement with TD Equipment Finance Inc. to finance the acquisition of computers and peripheral equipment for instructional purposes. The lease "principal" amount of \$470,000.00 represents the estimated acquisition price of the equipment. The term of the lease is 15.5 months. The interest component of the scheduled payments is based upon an interest rate of 2.472. A principal payment of \$225,000 was due upon the execution of the lease agreement.

The schedule of future rental payments and optional prepayment prices, which are available to the District only on scheduled lease payment dates, as of June 30, 2019 is as follows:

| <u>Payment Date</u> | <u>Principal Component</u> | <u>Interest Component</u> | <u>Total Rental Payment</u> |
|---------------------|----------------------------|---------------------------|-----------------------------|
| 7/15/19 | <u>146,211.78</u> | <u>3,614.04</u> | <u>149,825.32</u> |
| Totals | <u>\$146,211.78</u> | <u>\$3,614.04</u> | <u>\$149,825.32</u> |

On April 2, 2018 the District entered into a lease agreement with TD Equipment Finance Inc. to finance the acquisition of computers and peripheral equipment for instructional purposes. The lease "principal" amount of \$509,000.00 represents the estimated acquisition price of the equipment. The term of the lease is 51.5 months. The interest component of the scheduled payments is based upon an interest rate of 2.63%. A principal payment of \$109,071.43 was due upon the execution of the lease agreement.

The schedule of future rental payments and optional prepayment prices, which are available to the District only on scheduled lease payment dates, as of June 30, 2019 is as follows:

| <u>Payment Date</u> | <u>Principal Component</u> | <u>Interest Component</u> | <u>Total Rental Payment</u> |
|---------------------|----------------------------|---------------------------|-----------------------------|
| 7/15/19 | <u>153,523.20</u> | <u>8,197.87</u> | <u>161,721.06</u> |
| 7/15/20 | <u>153,515.79</u> | <u>4,164.64</u> | <u>157,680.43</u> |
| 7/15/21 | <u>5,009.46</u> | <u>31.48</u> | <u>5,040.94</u> |
| Totals | <u>\$312,048.45</u> | <u>\$12,393.99</u> | <u>\$324,442.44</u> |

NOTES TO FINANCIAL STATEMENTS

NOTE 16. TAX ABATEMENTS

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

The Division of Local Government Services, in the Department of Community Affairs, State of New Jersey, requires each municipality to submit annually a "User Friendly Budget", which, among other disclosures, includes a listing of all properties which have been granted tax abatements, including assessed values and any In-Lieu-Of-Tax-Payments made to the municipality. The User-Friendly Budgets for the District's member communities reported no tax abatements granted for calendar years 2018 or 2019.

NOTE 17. PENDING LITIGATION AND CONTINGENT LIABILITIES

PENDING LITIGATION - At June 30, 2019, there was no litigation pending for which an unfavorable outcome with a material adverse impact on the net position of the District was anticipated.

NOTE 18. SUBSEQUENT EVENTS

No events have occurred subsequent to the close of the fiscal year that require disclosure herein.

**REQUIRED SUPPLEMENTARY
INFORMATION**

PART II

BUDGETARY COMPARISON SCHEDULES

SECTION – C

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|----------------------|---------------------|----------------------|----------------------|-----------------------------|
| REVENUES: | | | | | |
| Local Sources: | | | | | |
| Local Tax Levy | \$ 21,955,948.00 | \$ | \$ 21,955,948.00 | \$ 21,955,948.00 | \$ - |
| Tuition-Individuals | 354,325.00 | | 354,325.00 | 315,981.00 | (38,344.00) |
| Tuition-LEAs | 5,210,210.00 | | 5,210,210.00 | 5,417,525.94 | 207,315.94 |
| Interest Earned on Capital Reserve Funds | | | - | 11,694.41 | 11,694.41 |
| Interest Earned on Maintenance Reserve Funds | | | - | 2,400.00 | 2,400.00 |
| Interest Earned on Emergency Reserve Funds | | | - | 50.00 | 50.00 |
| Unrestricted Miscellaneous Revenue | 126,250.00 | | 126,250.00 | 317,546.46 | 191,296.46 |
| Total - Local Sources | 27,646,733.00 | - | 27,646,733.00 | 28,021,145.81 | 374,412.81 |
| State Sources: | | | | | |
| Extraordinary Aid | 350,000.00 | | 350,000.00 | 378,124.00 | 28,124.00 |
| Categorical Special Ed. Aid | 437,417.00 | | 437,417.00 | 437,417.00 | - |
| Categorical Security Aid | 77,671.00 | | 77,671.00 | 77,671.00 | - |
| Categorical Transportation Aid | 175,556.00 | | 175,556.00 | 272,216.00 | 96,660.00 |
| Nonpublic Transportation | | | - | 26,790.00 | 26,790.00 |
| Non-Budgeted State "On-Behalf" Revenues: | | | | | |
| TPAF Pension Contribution | | | - | 2,339,308.00 | 2,339,308.00 |
| TPAF OPEB Contribution | | | - | 1,083,319.00 | 1,083,319.00 |
| TPAF NCGI & LTDI Contributions | | | - | 50,756.00 | 50,756.00 |
| TPAF Employer FICA Contribution | | | - | 940,992.01 | 940,992.01 |
| Total - State Sources | 1,040,644.00 | - | 1,040,644.00 | 5,606,593.01 | 4,565,949.01 |
| Federal Sources: | | | | | |
| Public Assistance Grant-Snowstorm Aid | | | - | 7,382.72 | 7,382.72 |
| Total - Federal Sources | - | - | - | 7,382.72 | 7,382.72 |
| Total Revenues | 28,687,377.00 | - | 28,687,377.00 | 33,635,121.54 | 4,947,744.54 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | <u>Original Budget</u> | <u>Budget Transfers</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance Final to Actual</u> |
|---------------------------------------|----------------------------|-----------------------------|-------------------------|----------------------|-------------------------------------|
| EXPENDITURES: | | | | | |
| Current Expense: | | | | | |
| Regular Programs - Instruction: | | | | | |
| Salaries of Teachers: | | | | | |
| Grades 9-12 | \$ 9,843,758.00 | \$ (94,229.00) | \$ 9,749,529.00 | \$ 9,505,709.83 | \$ 243,819.17 |
| Regular Programs - Home Instr.: | | | | | |
| Salaries of Teachers | 45,000.00 | - | 45,000.00 | 39,960.00 | 5,040.00 |
| Regular Programs - Undistrib. Instr.: | | | | | |
| Purchased Prof./Educational Services | 40,800.00 | 494.00 | 41,294.00 | 33,104.16 | 8,189.84 |
| Purchased Technical Services | 48,800.00 | 11,339.00 | 60,139.00 | 57,712.06 | 2,426.94 |
| Other Purchased Services | 664,814.00 | (21,946.74) | 642,867.26 | 629,209.04 | 13,658.22 |
| General Supplies | 557,705.00 | 15,053.56 | 572,758.56 | 484,849.40 | 87,909.16 |
| Textbooks | 59,700.00 | (18,919.91) | 40,780.09 | 34,226.61 | 6,553.48 |
| Other Objects | 18,990.00 | 67.00 | 19,057.00 | 12,867.13 | 6,189.87 |
| Total Regular Programs | <u>11,279,567.00</u> | <u>(108,142.09)</u> | <u>11,171,424.91</u> | <u>10,797,638.23</u> | <u>373,786.68</u> |
| Resource Room/Resource Center: | | | | | |
| Salaries of Teachers | | | | | |
| Other Salaries for Instruction | <u>1,022,859.00</u> | <u>73,971.00</u> | <u>1,096,830.00</u> | <u>1,085,866.76</u> | <u>10,963.24</u> |
| Total Resource Room/Resource Center | <u>1,022,859.00</u> | <u>73,971.00</u> | <u>1,096,830.00</u> | <u>1,085,866.76</u> | <u>10,963.24</u> |
| Total Special Education | <u>1,022,859.00</u> | <u>73,971.00</u> | <u>1,096,830.00</u> | <u>1,085,866.76</u> | <u>10,963.24</u> |
| Basic Skills/Remedial: | | | | | |
| Salaries of Teachers | | | | | |
| Other Salaries for Instruction | <u>57,531.00</u> | <u>4,029.00</u> | <u>61,560.00</u> | <u>61,560.00</u> | <u>-</u> |
| Total Basic Skills/Remedial | <u>57,531.00</u> | <u>4,029.00</u> | <u>61,560.00</u> | <u>61,560.00</u> | <u>-</u> |
| Bilingual Education: | | | | | |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| EXPENDITURES: | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|----------------------|---------------------|----------------------|----------------------|-----------------------------|
| School - Spsored Cocurricular/Extracurricular Activities: | | | | | |
| Salaries | | | | | |
| Purchased Services | \$ 401,505.00 | \$ - | \$ 401,505.00 | \$ 363,320.00 | \$ 38,185.00 |
| Supplies and Materials | 27,000.00 | (1,937.69) | 25,062.31 | 14,519.72 | 10,542.59 |
| Other Objects | 33,960.00 | 50.00 | 34,010.00 | 27,862.09 | 6,147.91 |
| Transfer to Cover Deficit (Agency Funds) | 29,200.00 | 1,000.00 | 30,200.00 | 17,994.46 | 12,205.54 |
| Total School - Sponsored Cocurricular Activities | 491,665.00 | (887.69) | 490,777.31 | 423,696.27 | 67,081.04 |
| School - Sponsored Athletics - Instruction: | | | | | |
| Salaries | 659,699.00 | - | 659,699.00 | 632,280.50 | 27,418.50 |
| Purchased Services | 149,237.00 | 29,336.68 | 178,573.68 | 162,753.57 | 15,820.11 |
| Supplies and Materials | 85,000.00 | (2,483.00) | 82,517.00 | 76,749.53 | 5,767.47 |
| Other Objects | 26,000.00 | 1,264.65 | 27,264.65 | 24,833.00 | 2,431.65 |
| Transfer to Cover Deficit (Agency Funds) | 44,000.00 | (4,000.00) | 40,000.00 | 40,000.00 | - |
| Total School - Sponsored Athletics | 963,936.00 | 24,118.33 | 988,054.33 | 936,616.60 | 51,437.73 |
| Total Instruction | 13,815,558.00 | (6,911.45) | 13,808,646.55 | 13,305,377.86 | 503,268.69 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | <u>Original Budget</u> | <u>Budget Transfers</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|---------------------|-------------------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Undistributed Expenditures: | | | | | |
| Instruction: | | | | | |
| Tuition to Other LEAs Within the State - Special | \$ 491,868.00 | \$ 110,484.54 | \$ 602,352.54 | \$ 602,352.54 | \$ - |
| Tuition to County Vocational School Dist. - Regular | 176,814.00 | 37,185.70 | 213,999.70 | 213,999.70 | - |
| Tuition to County Vocational School Dist. - Special | 83,448.00 | (25,164.00) | 58,284.00 | 58,284.00 | - |
| Tuition to CSSD & Regional Day Schools | 186,943.00 | (58,050.70) | 128,892.30 | 128,892.30 | - |
| Tuition to Private Schools for the Disabled - Within State | 1,137,705.00 | (79,932.87) | 1,057,772.13 | 1,057,772.13 | - |
| Tuition to Private Schools for the Disabled, Outside the State | 499,870.00 | (19,522.67) | 480,347.33 | 478,959.34 | 1,387.99 |
| Total Undistrib. Expend. - Instruc. | <u>2,576,648.00</u> | <u>(35,000.00)</u> | <u>2,541,648.00</u> | <u>2,540,260.01</u> | <u>1,387.99</u> |
| Attendance and Social Work Services: | | | | | |
| Salaries | 65,263.00 | (600.00) | 64,663.00 | 64,564.44 | 98.56 |
| Total Attendance and Social Work Serv. | <u>65,263.00</u> | <u>(600.00)</u> | <u>64,663.00</u> | <u>64,564.44</u> | <u>98.56</u> |
| Health Services: | | | | | |
| Salaries | 92,926.00 | 5,064.00 | 97,990.00 | 97,990.00 | - |
| Purchased Profess. and Tech. Serv. | 13,000.00 | - | 13,000.00 | 13,000.00 | - |
| Other Purchased Services | 2,500.00 | (750.00) | 1,750.00 | - | 1,750.00 |
| Supplies and Materials | 6,800.00 | (964.00) | 5,836.00 | 3,414.57 | 2,421.43 |
| Other Objects | 500.00 | - | 500.00 | 397.10 | 102.90 |
| Total Health Services | <u>115,726.00</u> | <u>3,350.00</u> | <u>119,076.00</u> | <u>114,801.67</u> | <u>4,274.33</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|--------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Undistributed Expenditures (Cont'd.): | | | | | |
| Speech, OT, PT & Related Services | | | | | |
| Salaries | \$ 92,977.00 | \$ 3,193.00 | \$ 96,170.00 | \$ 96,170.00 | \$ - |
| Purchased Profess./Educa. Services | 185,000.00 | (64,193.00) | 120,807.00 | 57,989.50 | 62,817.50 |
| Total Speech, OT, PT & Related Services | 277,977.00 | (61,000.00) | 216,977.00 | 154,159.50 | 62,817.50 |
| Other Support Services-Student - Extra Serices | | | | | |
| Salaries | 90,184.00 | 26,667.00 | 116,851.00 | 116,851.00 | - |
| Purchased Profess./Educa. Services | 326,720.00 | (50,000.00) | 276,720.00 | 213,492.38 | 63,227.62 |
| Supplies and Materials | 10,000.00 | 184.20 | 10,184.20 | 1,040.25 | 9,143.95 |
| Other Objects | 1,000.00 | - | 1,000.00 | - | 1,000.00 |
| Total Other Support Services- Student - Extra Services | 427,904.00 | (23,148.80) | 404,755.20 | 331,383.63 | 73,371.57 |
| Guidance: | | | | | |
| Salaries of Other Professional Staff | 765,071.00 | (1,417.50) | 763,653.50 | 758,548.50 | 5,105.00 |
| Other Purchased Prof. & Tech. Services | 270.00 | | 270.00 | | 270.00 |
| Other Purchased Services | 1,500.00 | 9,645.20 | 11,145.20 | 6,582.04 | 4,563.16 |
| Supplies and Materials | 37,802.00 | (19,591.00) | 18,211.00 | 17,890.53 | 320.47 |
| Other Objects | 2,880.00 | - | 2,880.00 | 1,875.00 | 1,005.00 |
| Total - Guidance | 807,523.00 | (11,363.30) | 796,159.70 | 784,896.07 | 11,263.63 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-------------------|-------------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Undistributed Expenditures (Cont'd.): | | | | | |
| Child Study Teams: | | | | | |
| Salaries of Other Profess. Staff | \$ 644,492.00 | \$ (17,286.00) | \$ 627,206.00 | \$ 585,668.00 | \$ 41,538.00 |
| Salaries of Secret. & Clerical Assts. | 220,085.00 | - | 220,085.00 | 219,978.78 | 106.22 |
| Purchased Profess./Educa. Services | 300.00 | - | 300.00 | - | 300.00 |
| Misc. Purchased Services | | 5,349.16 | 5,349.16 | 2,530.80 | 2,818.36 |
| Supplies and Materials | 45,683.00 | (24,109.00) | 21,574.00 | 19,756.22 | 1,817.78 |
| Other Objects | 2,911.00 | - | 2,911.00 | 2,252.00 | 659.00 |
| Total - Child Study Teams | 913,471.00 | (36,045.84) | 877,425.16 | 830,185.80 | 47,239.36 |
| Improv. of Instruction Services: | | | | | |
| Salaries of Professional Staff | 69,766.00 | (1,370.00) | 68,396.00 | 67,536.62 | 859.38 |
| Salaries of Other Professional Staff | 100,000.00 | - | 100,000.00 | 100,000.00 | - |
| Salaries of Secty. and Clerical Assts. | 10,000.00 | (1,618.00) | 8,382.00 | 8,381.96 | 0.04 |
| General Supplies | 1,000.00 | - | 1,000.00 | 800.00 | 200.00 |
| Other Objects | 500.00 | - | 500.00 | 231.25 | 268.75 |
| Total Improv. of Instruction Services | 181,266.00 | (2,988.00) | 178,278.00 | 176,949.83 | 1,328.17 |
| Educational Media Serv./School Library: | | | | | |
| Salaries | 482,018.00 | 14,600.00 | 496,618.00 | 496,213.56 | 404.44 |
| Purch. Profess. and Tech. Serv. | 72,851.00 | (182.00) | 72,669.00 | 72,669.00 | - |
| Supplies and Materials | 49,884.00 | - | 49,884.00 | 28,072.57 | 21,811.43 |
| Other Objects | 380.00 | - | 380.00 | 315.00 | 65.00 |
| Total Educa. Media Serv./School Library | 605,133.00 | 14,418.00 | 619,551.00 | 597,270.13 | 22,280.87 |
| Instructional Staff Training Services: | | | | | |
| Purch. Profess. Educ. Serv. | 35,160.00 | (1,745.89) | 33,414.11 | 11,438.16 | 21,975.95 |
| Other Purchased Services | 14,925.00 | 3,291.16 | 18,216.16 | 12,234.78 | 5,981.38 |
| Supplies and Materials | 3,000.00 | (3,000.00) | - | - | - |
| Total Instr. Staff Training Serv. | 53,085.00 | (1,454.73) | 51,630.27 | 23,672.94 | 27,957.33 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-------------------|-------------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Undistributed Expenditures (Cont'd.): | | | | | |
| Support Serv. General Administration: | | | | | |
| Salaries | \$ 269,968.00 | \$ - | \$ 269,968.00 | \$ 269,206.79 | \$ 761.21 |
| Legal Services | 75,000.00 | 8,800.00 | 83,800.00 | 75,749.40 | 8,050.60 |
| Audit Fees | 21,500.00 | (585.00) | 20,915.00 | 20,915.00 | - |
| Other Purch. Professional Services | 50,000.00 | 16,500.00 | 66,500.00 | 61,472.55 | 5,027.45 |
| Communications/Telephone | 90,785.00 | 454.35 | 91,239.35 | 91,150.19 | 89.16 |
| BOE Other Purchased Services | 4,000.00 | 300.00 | 4,300.00 | 4,132.90 | 167.10 |
| Misc. Purchased Services | 20,125.00 | (3,600.00) | 16,525.00 | 11,961.80 | 4,563.20 |
| General Supplies | 2,500.00 | (1,175.00) | 1,325.00 | 849.43 | 475.57 |
| Misc. Expenditures | 6,000.00 | 1,500.00 | 7,500.00 | 7,455.00 | 45.00 |
| BOE Membership Dues and Fees | 17,000.00 | (3,125.00) | 13,875.00 | 13,569.46 | 305.54 |
| Total Support Serv. General Administration | 556,878.00 | 19,069.35 | 575,947.35 | 556,462.52 | 19,484.83 |
| Support Serv. School Administration: | | | | | |
| Salaries of Principals/Asst. Principals | 325,044.00 | - | 325,044.00 | 325,043.88 | 0.12 |
| Salaries of Other Professional Staff | 182,000.00 | - | 182,000.00 | 181,999.92 | 0.08 |
| Salaries of Secty. and Clerical Assts. | 194,528.00 | (3,203.00) | 191,325.00 | 188,285.47 | 3,039.53 |
| Purch. Professional & Technical Serv. | 250.00 | - | 250.00 | - | 250.00 |
| Other Purchased Services | 3,500.00 | - | 3,500.00 | 625.64 | 2,874.36 |
| Supplies and Materials | 250.00 | - | 250.00 | - | 250.00 |
| Other Objects | 3,800.00 | - | 3,800.00 | 3,524.00 | 276.00 |
| Total Support Serv. School Admin. | 709,372.00 | (3,203.00) | 706,169.00 | 699,478.91 | 6,690.09 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|---------------------|---------------------|---------------------|---------------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Central Services: | | | | | |
| Salaries | \$ 467,103.00 | \$ 7,750.00 | \$ 474,853.00 | \$ 463,874.07 | \$ 10,978.93 |
| Purch. Professional Services | 12,000.00 | 6,100.00 | 18,100.00 | 18,100.00 | - |
| Purch. Technical Services | 7,000.00 | (70.00) | 6,930.00 | 6,930.00 | - |
| Misc. Purchased Services | 800.00 | (102.00) | 698.00 | 568.64 | 129.36 |
| Sale/Lease-back Payments | 115,452.00 | (1.44) | 115,450.56 | 115,450.56 | - |
| Supplies and Materials | 4,500.00 | 817.00 | 5,317.00 | 5,086.04 | 230.96 |
| Miscellaneous Expenditures | 1,240.00 | 35.00 | 1,275.00 | 1,275.00 | - |
| Total Central Services | 608,095.00 | 14,528.56 | 622,623.56 | 611,284.31 | 11,339.25 |
| Required Maint. For School Facilities: | | | | | |
| Salaries | 339,823.00 | 1,000.00 | 340,823.00 | 337,377.91 | 3,445.09 |
| Cleaning, Repair & Maint. Services | 426,804.00 | 171,099.78 | 597,903.78 | 292,625.93 | 305,277.85 |
| General Supplies | 51,334.00 | - | 51,334.00 | 36,049.91 | 15,284.09 |
| Total Required Maint. For School Facilities | 817,961.00 | 172,099.78 | 990,060.78 | 666,053.75 | 324,007.03 |
| Custodial Services: | | | | | |
| Salaries | 692,427.00 | 8,800.00 | 701,227.00 | 697,157.43 | 4,069.57 |
| Purch. Professional & Technical Serv. | 12,000.00 | 2,990.00 | 14,990.00 | 5,419.40 | 9,570.60 |
| Cleaning, Repair & Maint. Services | 85,007.00 | 2,500.00 | 87,507.00 | 79,355.28 | 8,151.72 |
| Lease Purchase Payments-ESIP | 284,325.00 | (574.22) | 283,750.78 | 282,164.29 | 1,586.49 |
| Other Purchased Property Services | 93,374.00 | (360.48) | 93,013.52 | 76,831.95 | 16,181.57 |
| Insurance | 161,400.00 | (1,415.00) | 159,985.00 | 159,985.00 | - |
| General Supplies | 82,400.00 | (12,774.47) | 69,625.53 | 54,436.94 | 15,188.59 |
| Energy (Natural Gas) | 160,000.00 | - | 160,000.00 | 144,409.83 | 15,590.17 |
| Energy (Electricity) | 225,000.00 | - | 225,000.00 | 200,683.75 | 24,316.25 |
| Other Objects | 6,790.00 | 1,000.00 | 7,790.00 | 7,285.03 | 504.97 |
| Total Custodial services | 1,802,723.00 | 165.83 | 1,802,888.83 | 1,707,728.90 | 95,159.93 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|---------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Current Expense (Cont'd.): | | | | | |
| Undistributed Expenditures (Cont'd.): | | | | | |
| Care & Upkeep of Grounds: | | | | | |
| Salaries | \$ 48,072.00 | \$ - | \$ 48,072.00 | \$ 46,023.03 | \$ 2,048.97 |
| Cleaning, Repair & Maint. Services | 113,600.00 | 18,330.00 | 131,930.00 | 125,677.81 | 6,252.19 |
| General Supplies | 28,250.00 | 2,500.00 | 30,750.00 | 26,885.08 | 3,864.92 |
| Total Care & Upkeep of Grounds | 189,922.00 | 20,830.00 | 210,752.00 | 198,585.92 | 12,166.08 |
| Security: | | | | | |
| Purch. Professional & Technical Serv. | 2,500.00 | - | 2,500.00 | 994.00 | 1,506.00 |
| Other Objects | 1,500.00 | - | 1,500.00 | 1,249.00 | 251.00 |
| Total Security | 4,000.00 | - | 4,000.00 | 2,243.00 | 1,757.00 |
| Total Operation & Maint. Of Plant Services | 2,814,606.00 | 193,095.61 | 3,007,701.61 | 2,574,611.57 | 433,090.04 |
| Student Transportation Services: | | | | | |
| Salaries for Pupil Transportation (Other Than Between Home & School) | \$ 223,411.00 | \$ 46,975.89 | \$ 270,386.89 | \$ 269,886.10 | \$ 500.79 |
| Cleaning, Repair & Maint. Services | 46,000.00 | 1,486.41 | 47,486.41 | 43,439.40 | 4,047.01 |
| Lease Purchase Payments-School Buses | 32,953.00 | (400.20) | 32,552.80 | 32,456.84 | 95.96 |
| Contracted Services - Aid in Lieu of Payments - Non-Pub Sch. | 34,000.00 | 41,500.00 | 75,500.00 | 75,500.00 | - |
| Contracted Services (Other Than Between Home & School) - Vendors | 50,270.00 | (14,046.41) | 36,223.59 | 35,072.36 | 1,151.23 |
| Contracted Services (Regular Students) - ESCs & CTSA | 402,250.00 | (17,150.00) | 385,100.00 | 385,094.88 | 5.12 |
| Contracted Services (Special Ed. Students) - ESCs & CTSA | 428,214.00 | 134,249.72 | 562,463.72 | 538,165.03 | 24,298.69 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|---------------|-----------------------------|
| EXPENDITURES (CONT'D.): | | | | | |
| Undistributed Expenditures (Cont'd.): | | | | | |
| Student Transportation Services (Cont'd.): | | | | | |
| General supplies | 500.00 | - | 500.00 | 445.52 | 54.48 |
| Transportation supplies | 10,000.00 | 3,424.11 | 13,424.11 | 13,424.11 | - |
| Other Objects | 5,222.00 | (40.00) | 5,182.00 | 3,806.72 | 1,375.28 |
| Total Student Transportation Services | 1,232,820.00 | 195,999.52 | 1,428,819.52 | 1,397,290.96 | 31,528.56 |
| Unallocated Employee Benefits: | | | | | |
| Social Security Contributions | \$ 320,000.00 | \$ (14,000.00) | \$ 306,000.00 | \$ 289,614.31 | \$ 16,385.69 |
| Other Retirement Contributions-PERS | 330,000.00 | (272.35) | 329,727.65 | 313,292.21 | 16,435.44 |
| Unemployment Compensation | 50,482.00 | (8,694.94) | 41,787.06 | 456.00 | 41,331.06 |
| Workmen's Compensation | 71,500.00 | 308.00 | 71,808.00 | 71,808.00 | - |
| Health Benefits | 3,267,938.00 | 8,659.29 | 3,276,597.29 | 3,076,378.12 | 200,219.17 |
| Tuition Reimbursements | 61,000.00 | - | 61,000.00 | 51,487.78 | 9,512.22 |
| Other Employee Benefits | 72,000.00 | (131.40) | 71,868.60 | 63,347.52 | 8,521.08 |
| Total Unallocated Employee Benefits: | 4,172,920.00 | (14,131.40) | 4,158,788.60 | 3,866,383.94 | 292,404.66 |
| On-behalf TPAF Pension Contrib. (non-budgeted) | | | | 2,339,308.00 | (2,339,308.00) |
| On-behalf TPAF OPEB Contrib. (non-budgeted) | | | | 1,083,319.00 | (1,083,319.00) |
| On-behalf TPAF NCGI Contrib. (non-budgeted) | | | | 50,756.00 | (50,756.00) |
| On-behalf TPAF Employer FICA Contrib. (non-budgeted) | | | | 940,992.01 | (940,992.01) |
| Total On-behalf Contributions | - | - | - | 4,414,375.01 | (4,414,375.01) |
| Total Personal Services - Employee Benefits | 4,172,920.00 | (14,131.40) | 4,158,788.60 | 8,280,758.95 | (4,071,214.35) |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | <u>Original Budget</u> | <u>Budget Transfers</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance Final to Actual</u> |
|--|----------------------------|-----------------------------|-------------------------|-------------------------|-------------------------------------|
| Total Undistributed Expenditures | \$ 16,118,687.00 | \$ 251,525.97 | \$ 16,370,212.97 | \$ 19,738,031.24 | \$ (3,367,818.27) |
| Total Expenditures - Current Expense | <u>29,934,245.00</u> | <u>244,614.52</u> | <u>30,178,859.52</u> | <u>33,043,409.10</u> | <u>(2,864,549.58)</u> |
| CAPITAL OUTLAY: | | | | | |
| Equipment: | | | | | |
| Regular Programs - Instruction: | | | | | |
| Grades 9-12 | 6,000.00 | (425.00) | 5,575.00 | 5,575.00 | - |
| Undistributed Expenditures: | | | | | |
| Child Study Teams | | 18,657.00 | 18,657.00 | 18,657.00 | - |
| School Administration | | 18,225.00 | 18,225.00 | 18,225.00 | - |
| Custodial Services | | 8,115.80 | 8,115.80 | 8,115.80 | - |
| Admin. Info. Tech. | 47,000.00 | 9,428.05 | 56,428.05 | 50,828.05 | 5,600.00 |
| Care and Upkeep of Grounds | | 150,000.00 | 150,000.00 | 150,000.00 | - |
| Total Equipment | <u>53,000.00</u> | <u>204,000.85</u> | <u>257,000.85</u> | <u>251,400.85</u> | <u>5,600.00</u> |
| Facilities Acquis. & Constr. Services: | | | | | |
| Assessment for Debt Service-SDA Funding | <u>25,820.00</u> | <u>-</u> | <u>25,820.00</u> | <u>25,820.00</u> | <u>-</u> |
| Total Facil. Acquis. & Constr. Services | <u>25,820.00</u> | <u>-</u> | <u>25,820.00</u> | <u>25,820.00</u> | <u>-</u> |
| Total Capital Outlay | <u>78,820.00</u> | <u>204,000.85</u> | <u>282,820.85</u> | <u>277,220.85</u> | <u>5,600.00</u> |
| Total Expenditures | \$ <u>30,013,065.00</u> | \$ <u>448,615.37</u> | \$ <u>30,461,680.37</u> | \$ <u>33,320,629.95</u> | \$ <u>(2,858,949.58)</u> |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | <u>(1,325,688.00)</u> | <u>(448,615.37)</u> | <u>(1,774,303.37)</u> | <u>333,261.81</u> | <u>2,107,565.18</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|------------------------|------------------------|------------------------|------------------------|-----------------------------|
| Other Financing Sources (Uses) | | | | | |
| Proceeds from Lease Purchase Agreement | | | - | | - |
| Operating Transfers In/(out): | | | | | |
| Transfer to Cover Deficit-Enterprise Fund | (4,000.00) | (2,931.40) | (6,931.40) | (6,931.40) | - |
| Transfers from Capital Projects Fund | | | - | 18,770.22 | 18,770.22 |
| Transfer To Capital Projects Fund(Net) | <u>(785,000.00)</u> | | <u>(785,000.00)</u> | <u>(731,416.64)</u> | <u>53,583.36</u> |
| Total Other Financing Sources (Uses) | <u>(789,000.00)</u> | <u>(2,931.40)</u> | <u>(791,931.40)</u> | <u>(719,577.82)</u> | <u>72,353.58</u> |
| Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses | (2,114,688.00) | (451,546.77) | (2,566,234.77) | (405,086.23) | 2,161,148.54 |
| Fund Balances, July 1 | <u>5,561,076.35</u> | | <u>5,561,076.35</u> | <u>5,561,076.35</u> | |
| Fund Balances, June 30 | <u>\$ 3,446,388.35</u> | <u>\$ (451,546.77)</u> | <u>\$ 2,994,841.58</u> | <u>\$ 5,155,990.12</u> | <u>\$ 2,161,148.54</u> |
| Recapitulation of Fund Balance: | | | | | |
| Restricted Fund Balance: | | | | | |
| Reserved Excess Surplus-Designated for Subsequent Year Expenditures | | | | \$ 1,130,776.82 | |
| Reserve for Excess Surplus | | | | 1,211,460.72 | |
| Emergency Reserve | | | | 199,550.00 | |
| Emergency Reserve-Designated for Subsequent Year Expenditures | | | | 50,000.00 | |
| Maintenance Reserve | | | | 549,729.00 | |
| Maintenance Reserve-Designated for Subsequent Year Expenditures | | | | 203,550.00 | |
| Capital Reserve | | | | 654,039.25 | |
| Capital Reserve-Designated for Subsequent Year Expenditures | | | | 207,000.00 | |
| Committed Fund Balance: | | | | | |
| Year-End Encumbrances | | | | 64,480.72 | |
| Assigned Fund Balance: | | | | | |
| Designated for Subsequent Year Expenditures | | | | 237,736.18 | |
| Unassigned Fund Balance | | | | <u>647,667.43</u> | |
| | | | | 5,155,990.12 | |
| Reconciliation to Governmental Funds Statements (GAAP): | | | | | |
| Remaining State Aid Payments not recognized as Revenue on GAAP basis | | | | \$ (69,831.00) | |
| Fund Balance per Governmental Funds (GAAP) | | | | <u>5,086,159.12</u> | |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SPECIAL REVENUE FUND
 BUDGETARY COMPARISON SCHEDULE
 FOR THE YEAR ENDED JUNE 30, 2019

| | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | VARIANCE FINAL TO ACTUAL |
|---|--------------------|---------------------|-----------------|--------------|--------------------------------|
| REVENUES: | | | | | |
| Local Sources | | | | | |
| Revenues from Local Sources | \$ | \$ 15,000.00 | \$ 15,000.00 | \$ 15,000.00 | \$ - |
| Total Local Revenues | - | 15,000.00 | 15,000.00 | 15,000.00 | - |
| Federal Sources | | | | | |
| Title I | 65,000.00 | 15,665.00 | 80,665.00 | 80,665.00 | - |
| Title II, Part A | - | | - | - | - |
| Title IV | | | - | | - |
| IDEA Part B | 180,000.00 | 49,317.00 | 229,317.00 | 229,317.00 | - |
| Temporary Emergency Impact Aid | | | - | | - |
| Total Federal Revenues | 245,000.00 | 64,982.00 | 309,982.00 | 309,982.00 | - |
| Total Revenues | 245,000.00 | 79,982.00 | 324,982.00 | 324,982.00 | - |
| EXPENDITURES: | | | | | |
| Instruction | | | | | |
| Salaries of Teachers | | 25,340.00 | 25,340.00 | 25,340.00 | - |
| Purchased Prof. & Tech. Services | | 10,250.00 | 10,250.00 | 10,250.00 | - |
| Other Purchased Services (400-500 series) | 180,000.00 | 49,317.00 | 229,317.00 | 229,317.00 | - |
| General Supplies | 65,000.00 | (16,153.00) | 48,847.00 | 48,847.00 | - |
| Total Instruction | 245,000.00 | 68,754.00 | 313,754.00 | 313,754.00 | - |
| Support Services | | | | | |
| Salaries of Other Professional Staff | | 7,325.00 | 7,325.00 | 7,325.00 | - |
| Personal Services - Employee Benefits | | 3,903.00 | 3,903.00 | 3,903.00 | - |
| Contr. Serv.-Trans. (Bet. Home & Sch.) | | | - | | - |
| Total Support Services | - | 11,228.00 | 11,228.00 | 11,228.00 | - |
| Total Expenditures | 245,000.00 | 79,982.00 | 324,982.00 | 324,982.00 | - |
| Total Outflows | 245,000.00 | 79,982.00 | 324,982.00 | 324,982.00 | - |
| Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses) | \$ - | \$ - | \$ - | \$ - | \$ - |

**NOTES TO THE REQUIRED
SUPPLEMENTARY INFORMATION – PART II**

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 REQUIRED SUPPLEMENTARY INFORMATION
 BUDGETARY COMPARISON SCHEDULE
 NOTE TO RSI
FOR THE YEAR ENDED JUNE 30, 2019

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| | <u>General Fund</u> | <u>Special Revenue Fund</u> |
|--|-----------------------------------|--|
| Sources/inflows of resources: | | |
| Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule | (C-1) \$ 33,635,121.54 | (C-2) \$ 324,982.00 |
| Difference - budget to GAAP: | | |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements (Net) | <u>335,039.00</u> | <u> </u> |
| Total revenues as reported on the statement of revenues, expenditures and change in fund balances - governmental funds | (B-2) \$ <u>33,970,160.54</u> | (B-2) \$ <u>324,982.00</u> |
| Other Financing Sources/(Uses): | | |
| Actual amounts (budgetary basis) "other financing sources (uses) from the budgetary comparison schedule | (C-1) \$ <u>(738,348.04)</u> | (C-2) \$ <u> </u> |
| Total other financing sources (uses) as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds | (B-2) \$ <u>(738,348.04)</u> | (B-2) \$ <u> </u> |
| Uses/outflows of resources: | | |
| Actual amounts (budgetary basis) "expenditures" from the budgetary comparison schedule | (C-1) <u>33,320,629.95</u> | (C-2) <u>324,982.00</u> |
| Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds | (B-2) \$ <u>33,320,629.95</u> | (B-2) \$ <u>324,982.00</u> |

**REQUIRED SUPPLEMENTARY
INFORMATION**

PART III

**SCHEDULES RELATED TO ACCOUNTING AND
REPORTING FOR PENSIONS (GASB 68)**

SECTION – L

**(Section numbering as per N.J. Department of Education
2014-2015 Audit Program)**

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF THE DISTRICT'S SHARE OF THE NET PENSION LIABILITY
PUBLIC EMPLOYEES RETIREMENT SYSTEM (Local Group)

Last 10 Fiscal Years*

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|
| District's Proportion of the Net Pension Liability | 0.027593% | 0.027183% | 0.027787% | 0.028334% | 0.030562% | 0.030339% |
| District's Proportionate Share of the Net Pension Liability | \$5,273,555 | \$5,089,475 | \$6,237,685 | \$8,391,578 | \$7,114,388 | \$5,973,637 |
| District's Covered-Employee Payroll | \$1,933,533 | \$1,972,993 | \$1,989,773 | \$2,105,101 | \$2,131,220 | \$2,128,261 |
| District's Proportionate Share of the Net Pension Liability as a percentage of the Covered-Employee Payroll | 272.74% | 257.96% | 313.49% | 398.63% | 333.82% | 280.68% |
| Plan Fiduciary Net Position as a percentage of the Total Pension Liability | 48.72% | 42.59% | 38.21% | 31.20% | 48.10% | 53.60% |

* Amounts presented for each fiscal year were determined as of June 30.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS
PUBLIC EMPLOYEES RETIREMENT SYSTEM (Local Group)

Last 10 Fiscal Years*

| | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Contractually Required Contribution | \$ 207,907 | \$ 224,096 | \$ 238,896 | \$ 287,566 | \$ 300,132 | \$ 303,021 |
| Contribution in Relation to Contractually Required Contribution | <u>\$ (207,907)</u> | <u>\$ (224,096)</u> | <u>\$ (238,896)</u> | <u>\$ (287,566)</u> | <u>\$ (300,132)</u> | <u>\$ (303,021)</u> |
| Contribution deficiency (excess) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| District's Proportionate Share of the Payroll | \$ 1,903,910 | \$ 1,880,000 | \$ 1,989,773 | \$ 2,105,101 | \$ 2,131,220 | \$ 2,128,261 |
| Contributions as a percentage of Covered Employee Payroll | 10.92% | 11.92% | 12.01% | 13.66% | 14.08% | 14.24% |

* Amounts presented for each fiscal year were determined as of June 30.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF THE DISTRICT'S SHARE OF THE NET PENSION LIABILITY
TEACHERS PENSION AND ANNUITY FUND (Non-State Employer Group)

Last 10 Fiscal Years*

| | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | 2018 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|
| Proportion of the Non-State Employer Group Net Pension Liability attributable to the District | 0.1106917% | 0.1087819% | 0.1299872% | 0.1869112% | 0.1144267% | 0.1159936% |
| Share of the Liability of the State of New Jersey for the Net Pension Liability of the Non-State Employer Group | \$55,942,720 | \$58,140,363 | \$69,473,929 | \$90,962,890 | \$77,150,635 | \$73,792,615 |
| District's Covered-Employee Payroll | \$10,332,929 | \$11,201,093 | \$12,838,035 | \$12,688,907 | \$13,122,191 | \$13,308,192 |
| Share of the Liability of the State of New Jersey for the Net Pension Liability of the Non-State Employer Group as a percentage of the District's Covered-Employee Payroll | 541.40% | 519.06% | 541.16% | 716.87% | 587.94% | 554.49% |
| Plan Fiduciary Net Position as a percentage of the Total Pension Liability (See Note Below) | 33.76% | 33.64% | 28.71% | 22.33% | 25.41% | 26.49% |

* Amounts presented for each fiscal year were determined as of June 30.

Note: Percentages shown are Plan-wide, and include NPL and PFNP data that include employees of the State of New Jersey.

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY**

**NOTES TO REQUIRED SUPPLEMENTARY PENSION INFORMATION
JUNE 30, 2019**

NOTE 1. CHANGES IN BENEFITS AND ASSUMPTIONS

The following information is as abstracted from the State of New Jersey, Division of Pension and Benefits, Financial Statements and Supplementary Schedules report as of June 30, 2018, dated April 16, 2019. This information pertains to the RSI schedules of changes in net pension liability contained in that report.

PERS

Changes in benefit terms: None

Changes in assumptions:

For 2018, the discount rate changed to 5.66% and the long-term expected rate of return remained at the prior-year rate of 7.0%. Demographic assumptions were unchanged.

For 2017, the discount rate changed to 5.00%, the long-term expected rate of return changed to 7.00%. Demographic assumptions were unchanged.

For 2016, the discount rate changed to 3.98%, the long-term expected rate of return changed to 7.65%. Demographic assumptions were revised in accordance with the results of the July 1, 2011 – June 30, 2014 experience study and the mortality improvement scale incorporated the plan actuary's modified MP-2014 projection scale. Further, salary increases were assumed to increase between 1.65% and 4.15% (based on age) through fiscal year 2026 and 2.65% and 5.15% (based on age) for each fiscal year thereafter.

For 2015, the discount rate changed to 4.90% and the long-term expected rate of return remained unchanged at 7.90%. In addition, the social security wage base was set at \$118,500 for 2015, increasing 4.00% per annum, compounded annually and the 401(a)(17) pay limit was set at \$265,000 for 2015, increasing 3.00% per annum, compounded annually,

For 2014, the discount rate was 5.39% and the long-term expected rate of return was 7.90%.

TPAF

Changes in benefit terms: None

Changes in assumptions:

For 2018, the discount rate was changed to 4.86%. There were no changes to the long-term expected rate of return and no changes to demographic assumptions.

For 2017, the discount rate was changed to 4.25%, the long-term expected rate of return changed to 7.00%, There were no changes to demographic assumptions.

NORTHERN HIGHLANDS REGIONAL SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY

NOTES TO REQUIRED SUPPLEMENTARY PENSION INFORMATION
JUNE 30, 2019

NOTE 1. CHANGES IN BENEFITS AND ASSUMPTIONS (Cont'd.)

TPAF (Cont'd.)

For 2016, the discount rate change to 3.22%, the long-term expected rate of return changed to 7.65%. Further, the demographic assumptions were revised to reflect those recommended on the basis of the July 1, 2012-June 30, 2015 experience study.

For 2015, the discount rate was changed to 4.13%. There were no changes to the long-term expected rate of return and no changes to demographic assumptions.

For 2014, the discount rate was 4.68% and the long-term expected rate of return was 7.90%.

**SCHEDULES RELATED TO ACCOUNTING AND
REPORTING FOR OPEB (GASB 75) (NEW)**

SECTION – M

**(Section numbering as per N.J. Department of Education 2017-2018
Audit Program)**

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF THE DISTRICT'S SHARE OF THE NET OPEB LIABILITY
STATE HEALTH BENEFITS LOCAL EDUCATION RETIRED EMPLOYEES PLAN

Last 10 Fiscal Years*

| | <u>2016</u> | <u>2017</u> | <u>2018</u> |
|--|--------------|---------------|---------------|
| District's Proportion of the Net OPEB Liability | 0.0845723% | 0.0846079% | 0.0861230% |
| District's Proportionate Share of the Net OPEB Liability | \$48,909,665 | \$ 45,383,564 | \$ 39,712,038 |
| District's Covered Employee Payroll | \$14,854,798 | \$ 15,417,637 | \$ 15,634,774 |
| District's Proportionate Share of the Net OPEB Liability as a percentage of its Covered Employee Payroll | 329.25% | 294.36% | 254.00% |
| Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability | 0.00% | 0.00% | 0.00% |

Note: The State of New Jersey is solely responsible for the funding and payment of the OPEB costs of the State Health Benefits Local Education Retired Employees Plan.

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
COUNTY OF BERGEN, NEW JERSEY**

**NOTES TO REQUIRED SUPPLEMENTARY OPEB INFORMATION
JUNE 30, 2019**

NOTE 1. SPECIAL FUNDING SITUATION

The State of New Jersey, a non-employer contributing entity, is the only entity that has a legal obligation to make contributions to OPEB for qualified retired SHBLEREP participants. Accordingly, proportionate share information of the Net OPEB Liability is not reflected in the District's financial statements.

NOTE 2. CHANGES IN ASSUMPTIONS

For 2018, the discount rate changed to 3.87% from 3.58% in 2017. For pre-Medicare PPO and HMO medical benefits, the initial trend rate changed to 5.8% from 5.9%. For prescription drug benefits, the initial trend rate changed to 8.0% from 10.5%. Demographic assumptions remained unchanged and are consistent with the assumptions used in the pension plan valuations.

For 2017, the discount rate changed to 3.58% from 2.85%. Demographic assumptions remained unchanged and are consistent with the assumptions used in the pension plan valuations.

OTHER SUPPLEMENTARY INFORMATION

SCHOOL LEVEL SCHEDULES

SECTION – D

SPECIAL REVENUE FUND

SECTION – E

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES
BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>I.D.E.A. PART B BASIC 2018-19</u> | <u>TITLE I 2018-19</u> | <u>PNC GRANT TECH. SVC. 2018-19</u> | <u>TOTALS 2018-19</u> |
|---------------------------------|--|----------------------------|---|---------------------------|
| <u>REVENUES</u> | | | | |
| Local Sources | \$ - | \$ - | \$ 15,000.00 | \$ 15,000.00 |
| Federal Sources | <u>229,317.00</u> | <u>80,665.00</u> | <u>-</u> | <u>309,982.00</u> |
| Total Revenues | <u>229,317.00</u> | <u>80,665.00</u> | <u>15,000.00</u> | <u>324,982.00</u> |
| <u>EXPENDITURES</u> | | | | |
| Instruction: | | | | |
| Salaries of Teachers | - | 25,340.00 | - | 25,340.00 |
| Purch. Prof. & Tech. Services | - | - | 10,250.00 | 10,250.00 |
| Other Purch. Services (400-500) | 229,317.00 | - | - | 229,317.00 |
| General Supplies | <u>-</u> | <u>44,097.00</u> | <u>4,750.00</u> | <u>48,847.00</u> |
| Total Instruction | <u>229,317.00</u> | <u>69,437.00</u> | <u>15,000.00</u> | <u>313,754.00</u> |
| Support Services: | | | | |
| Salaries of Other Prof. Staff | - | 7,325.00 | - | 7,325.00 |
| Personal Services - Empl. Bene | <u>-</u> | <u>3,903.00</u> | <u>-</u> | <u>3,903.00</u> |
| Total Support Services | <u>-</u> | <u>11,228.00</u> | <u>-</u> | <u>11,228.00</u> |
| Total Expenditures | <u>\$ 229,317.00</u> | <u>\$ 80,665.00</u> | <u>\$ 15,000.00</u> | <u>\$ 324,982.00</u> |

CAPITAL PROJECTS FUND

SECTION – F

NORTHERN HIGHLANDS REGIONAL SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SUMMARY SCHEDULE OF PROJECT EXPENDITURES
YEAR ENDED JUNE 30, 2019

Exhibit - F-1

| <u>ISSUE/PROJECT TITLE</u> | <u>APPROVAL DATE</u> | <u>REVISED APPROPRIATION</u> | <u>EXPENDITURES</u> | | <u>UNEXPENDED BALANCE</u> |
|---|----------------------|------------------------------|------------------------|------------------------|---------------------------|
| | | | <u>PRIOR YEAR</u> | <u>CURRENT YEAR</u> | |
| Energy Savings Improvement Program | 12/22/2016 | \$ 4,031,000.00 | \$ 2,317,056.15 | \$ 1,488,775.00 | \$ 225,168.85 |
| Field Lighting Program | 3/19/2018 | 121,000.00 | - | 121,000.00 | - |
| Security Improvements | 4/23/2018 | 194,769.00 | - | 194,769.00 | - |
| Track Resurfacing and Site Improvements | 4/23/2018 | 536,647.64 | - | 536,647.64 | - |
| Vehicles and Computer Equipment | 5/20/2019 | 321,000.00 | - | - | 321,000.00 |
| | | <u>\$ 5,204,416.64</u> | <u>\$ 2,317,056.15</u> | <u>\$ 2,341,191.64</u> | <u>\$ 546,168.85</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND
 CHANGE IN FUND BALANCE - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2019

| | |
|---|-----------------------------|
| Revenues: | |
| Proceeds-Capital Lease-Purchase Agreements | \$ 321,000.00 |
| Transfers from Capital Reserve | 531,416.64 |
| Transfer from Emergency Reserve | 200,000.00 |
| Interest Income | <u>18,770.22</u> |
| Total Revenues | <u>1,071,186.86</u> |
| Expenditures: | |
| Purchased Professional and Technical Services | 8,440.00 |
| Construction Services | <u>2,332,751.64</u> |
| Total Expenditures | <u>2,341,191.64</u> |
| Excess (Deficiency) of Revenues Over/(Under) Expenditures | <u>(1,270,004.78)</u> |
| Other Financing Sources/(Uses): | |
| Transfers Out | <u>(18,770.22)</u> |
| Total Other Financing Sources/(Uses) | <u>(18,770.22)</u> |
| Net Change in Fund Balance | (1,288,775.00) |
| Fund Balance - Beginning | <u>1,834,943.85</u> |
| Fund Balance - Ending | <u><u>\$ 546,168.85</u></u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
 AND PROJECT STATUS - BUDGETARY BASIS
 ENERGY SAVINGS IMPROVEMENT PROGRAM (ESIP)
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Prior Periods</u> | <u>Current Year</u> | <u>Totals</u> | <u>Revised Authorized Cost</u> |
|--|------------------------|----------------------------|----------------------|--|
| Revenues and Other Financing Sources | | | | |
| Proceeds-Lease/Purchase Agreement | \$ 4,031,000.00 | \$ _____ | \$ 4,031,000.00 | \$ 4,031,000.00 |
| Total Revenues & Other Financing Sources | <u>4,031,000.00</u> | <u> -</u> | <u>4,031,000.00</u> | <u>4,031,000.00</u> |
| Expenditures and Other Financing Uses | | | | |
| Purchased Professional and Technical Services | 146,319.15 | 8,440.00 | 154,759.15 | 264,268.00 |
| Construction Services | | | - | 151,302.00 |
| Equipment purchases | 2,169,712.00 | 1,480,335.00 | 3,650,047.00 | 3,596,457.00 |
| Miscellaneous | 1,025.00 | | 1,025.00 | 18,973.00 |
| Total expenditures | <u>2,317,056.15</u> | <u>1,488,775.00</u> | <u>3,805,831.15</u> | <u>4,031,000.00</u> |
| Excess (deficiency) of revenues over (under) expenditures | <u>\$ 1,713,943.85</u> | <u>\$ (1,488,775.00)</u> | <u>\$ 225,168.85</u> | <u>\$ -</u> |

Additional project information:

| | | |
|--|-------------|--|
| Project Number | N/A | |
| Grant Date | N/A | |
| Bond Authorization Date | N/A | |
| Bonds Authorized | N/A | |
| Bonds Issued | N/A | |
| Original Authorized Cost | \$4,031,000 | |
| Additional Authorized Cost | \$0 | |
| Revised Authorized Cost | \$4,031,000 | |
| | | |
| Percentage Increase over Original Authorized Cost | N/A | |
| Percentage completion | 94% | |
| Original target completion date | 2018-19 | |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
 AND PROJECT STATUS - BUDGETARY BASIS
 FIELD LIGHTING PROGRAM
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Prior Periods</u> | <u>Current Year</u> | <u>Totals</u> | <u>Revised Authorized Cost</u> |
|--|----------------------|------------------------|-------------------|--|
| Revenues and Other Financing Sources | | | | |
| Proceeds-Lease/Purchase Agreement | \$ 121,000.00 | \$ | \$ 121,000.00 | \$ 121,000.00 |
| Total Revenues & Other Financing Sources | <u>121,000.00</u> | <u>-</u> | <u>121,000.00</u> | <u>121,000.00</u> |
| Expenditures and Other Financing Uses | | | | |
| Construction Services | | 121,000.00 | 121,000.00 | 121,000.00 |
| Total expenditures | <u>-</u> | <u>121,000.00</u> | <u>121,000.00</u> | <u>121,000.00</u> |
| Excess (deficiency) of revenues over (under) expenditures | <u>\$ 121,000.00</u> | <u>\$ (121,000.00)</u> | <u>\$ -</u> | <u>\$ -</u> |

Additional project information:

| | | |
|--|-----------|--|
| Project Number | N/A | |
| Grant Date | N/A | |
| Bond Authorization Date | N/A | |
| Bonds Authorized | N/A | |
| Bonds Issued | N/A | |
| Original Authorized Cost | \$121,000 | |
| Additional Authorized Cost | \$0 | |
| Revised Authorized Cost | \$121,000 | |
| | | |
| Percentage Increase over Original Authorized Cost | N/A | |
| Percentage completion | 100% | |
| Original target completion date | 2018-19 | |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
 AND PROJECT STATUS - BUDGETARY BASIS
 SECURITY IMPROVEMENTS
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Prior Periods</u> | <u>Current Year</u> | <u>Totals</u> | <u>Revised Authorized Cost</u> |
|--|----------------------------------|----------------------------------|----------------------------------|--|
| Revenues and Other Financing Sources | | | | |
| Transfers from Reserves | \$ <u> </u> | \$ <u>194,769.00</u> | \$ <u>194,769.00</u> | \$ <u>194,769.00</u> |
| Total Revenues & Other Financing Sources | <u> -</u> | <u>194,769.00</u> | <u>194,769.00</u> | <u>194,769.00</u> |
| Expenditures and Other Financing Uses | | | | |
| Construction Services | <u> -</u> | <u>194,769.00</u> | <u>194,769.00</u> | <u>194,769.00</u> |
| Total expenditures | <u> -</u> | <u>194,769.00</u> | <u>194,769.00</u> | <u>194,769.00</u> |
| Excess (deficiency) of revenues over (under) expenditures | <u>\$ <u> -</u></u> | <u>\$ <u> -</u></u> | <u>\$ <u> -</u></u> | <u>\$ <u> -</u></u> |

Additional project information:

| | | |
|----------------------------|-----------|--|
| Project Number | N/A | |
| Grant Date | N/A | |
| Bond Authorization Date | N/A | |
| Bonds Authorized | N/A | |
| Bonds Issued | N/A | |
| Original Authorized Cost | \$200,000 | |
| Additional Authorized Cost | (\$5,231) | |
| Revised Authorized Cost | \$194,769 | |

Percentage Increase over Original

| | | |
|---------------------------------|---------|--|
| Authorized Cost | N/A | |
| Percentage completion | 100% | |
| Original target completion date | 2018-19 | |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
 AND PROJECT STATUS - BUDGETARY BASIS
 TRACK RESURFACING AND SITE IMPROVEMENTS
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Prior Periods</u> | <u>Current Year</u> | <u>Totals</u> | <u>Revised Authorized Cost</u> |
|--|---------------------------|---------------------------|---------------------------|--|
| Revenues and Other Financing Sources | | | | |
| Transfers from Reserves | \$ <u> </u> | \$ <u>536,647.64</u> | \$ <u>536,647.64</u> | \$ <u>536,647.64</u> |
| Total Revenues & Other Financing Sources | <u> -</u> | <u>536,647.64</u> | <u>536,647.64</u> | <u>536,647.64</u> |
| Expenditures and Other Financing Uses | | | | |
| Construction Services | <u> </u> | <u>536,647.64</u> | <u>536,647.64</u> | <u>536,647.64</u> |
| Total expenditures | <u> -</u> | <u>536,647.64</u> | <u>536,647.64</u> | <u>536,647.64</u> |
| Excess (deficiency) of revenues over (under) expenditures | \$ <u> -</u> | \$ <u> -</u> | \$ <u> -</u> | \$ <u> -</u> |

Additional project information:

| | |
|--|------------|
| Project Number | N/A |
| Grant Date | N/A |
| Bond Authorization Date | N/A |
| Bonds Authorized | N/A |
| Bonds Issued | N/A |
| Original Authorized Cost | \$585,000 |
| Additional Authorized Cost | (\$48,352) |
| Revised Authorized Cost | \$536,648 |
| Percentage Increase over Original Authorized Cost | N/A |
| Percentage completion | 100% |
| Original target completion date | 2018-19 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 CAPITAL PROJECTS FUND
 SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
 AND PROJECT STATUS - BUDGETARY BASIS
 VEHICLES AND COMPUTER EQUIPMENT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Prior Periods</u> | <u>Current Year</u> | <u>Totals</u> | <u>Revised Authorized Cost</u> |
|--|----------------------|----------------------|----------------------|--|
| Revenues and Other Financing Sources | | | | |
| Proceeds-Lease/Purchase Agreement | \$ - | \$ 321,000.00 | \$ 321,000.00 | \$ 321,000.00 |
| Total Revenues & Other Financing Sources | <u>-</u> | <u>321,000.00</u> | <u>321,000.00</u> | <u>321,000.00</u> |
| Expenditures and Other Financing Uses | | | | |
| Equipment purchases | <u>-</u> | <u>-</u> | <u>-</u> | <u>321,000.00</u> |
| Total expenditures | <u>-</u> | <u>-</u> | <u>-</u> | <u>321,000.00</u> |
| Excess (deficiency) of revenues over (under) expenditures | <u>\$ -</u> | <u>\$ 321,000.00</u> | <u>\$ 321,000.00</u> | <u>\$ -</u> |

Additional project information:

| | |
|--|-----------|
| Project Number | N/A |
| Grant Date | N/A |
| Bond Authorization Date | N/A |
| Bonds Authorized | N/A |
| Bonds Issued | N/A |
| Original Authorized Cost | \$321,000 |
| Additional Authorized Cost | \$0 |
| Revised Authorized Cost | \$321,000 |
| Percentage Increase over Original Authorized Cost | N/A |
| Percentage completion | 100% |
| Original target completion date | 2019-20 |

PROPRIETARY FUNDS

SECTION – G

ENTERPRISE FUND

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF NET POSITION
 PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>BUSINESS-TYPE ACTIVITIES</u> | | |
|---|---------------------------------|----------------------------|--------------------------------------|
| | <u>MAJOR FUND</u> | <u>NON-MAJOR FUND</u> | <u>TOTAL ENTERPRISE FUND</u> |
| | <u>FOOD SERVICE</u> | <u>SHARED SERVICES</u> | |
| <u>ASSETS</u> | | | |
| Current assets: | | | |
| Cash and Cash Equivalents | \$ 340,230.18 | \$ 27,451.53 | 367,681.71 |
| Accounts Receivable (Net) | 36.49 | | 36.49 |
| Inventories | 3,122.81 | | 3,122.81 |
| Total Current Assets | <u>343,389.48</u> | <u>27,451.53</u> | <u>370,841.01</u> |
| Noncurrent Assets: | | | |
| Furniture, Machinery & Equipment | 472,021.08 | | 472,021.08 |
| Less Accumulated Depreciation | <u>(217,020.00)</u> | | <u>(217,020.00)</u> |
| Total Noncurrent Assets | <u>255,001.08</u> | <u>-</u> | <u>255,001.08</u> |
| Total Assets | <u><u>598,390.56</u></u> | <u><u>27,451.53</u></u> | <u><u>625,842.09</u></u> |
| <u>LIABILITIES</u> | | | |
| Current Liabilities: | | | |
| Accounts Payable | 8,479.43 | | 8,479.43 |
| Interfund Loans Payable | 769.93 | | 769.93 |
| Unearned Revenue | <u>26,010.88</u> | <u>22,821.96</u> | <u>48,832.84</u> |
| Total Current Liabilities | <u>35,260.24</u> | <u>22,821.96</u> | <u>58,082.20</u> |
| <u>NET POSITION</u> | | | |
| Invested in Capital Assets Net of Related Debt | 255,001.08 | | 255,001.08 |
| Unrestricted (Deficit) | <u>308,129.24</u> | <u>4,629.57</u> | <u>312,758.81</u> |
| Total Net Position | <u><u>\$ 563,130.32</u></u> | <u><u>\$ 4,629.57</u></u> | <u><u>567,759.89</u></u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
 PROPRIETARY FUNDS
 FOR THE YEAR ENDED JUNE 30, 2019

| | BUSINESS-TYPE ACTIVITIES | | |
|--|--------------------------|--------------------|-----------------------------|
| | MAJOR FUND | NON-MAJOR FUND | TOTAL ENTERPRISE FUND |
| | FOOD SERVICE | SHARED SERVICES | |
| Operating Revenues: | | | |
| Charges for Services: | | | |
| Daily Sales - Non-reimbursable Programs \$ | 1,048,598.22 | \$ | \$ 1,048,598.22 |
| Charges and Fees | | 241,186.43 | 241,186.43 |
| Total Operating Revenues | <u>1,048,598.22</u> | <u>241,186.43</u> | <u>1,289,784.65</u> |
| Operating Expenses: | | | |
| Cost of Sales | 480,320.81 | | 480,320.81 |
| Salaries | 241,578.54 | 202,610.88 | 444,189.42 |
| Employee Benefits | 77,561.70 | 31,817.07 | 109,378.77 |
| Insurance | 23,495.76 | | 23,495.76 |
| Administrative Expenses | 9,870.70 | | 9,870.70 |
| Purchased Services | 5,967.99 | | 5,967.99 |
| Contracted Services | 1,560.00 | | 1,560.00 |
| Repairs & Maintenance | 11,526.39 | | 11,526.39 |
| Travel & Training | | 5,500.80 | 5,500.80 |
| Miscellaneous | 70.00 | 693.75 | 763.75 |
| General Supplies | 10,196.64 | 539.54 | 10,736.18 |
| Management Fee | 22,665.00 | | 22,665.00 |
| Depreciation | 29,937.00 | | 29,937.00 |
| Total Operating Expenses | <u>914,750.53</u> | <u>241,162.04</u> | <u>1,155,912.57</u> |
| Operating Income (Loss) | <u>133,847.69</u> | <u>24.39</u> | <u>133,872.08</u> |
| Other Financing Sources (Uses): | | | |
| Operating Transfers In | 6,931.40 | - | 6,931.40 |
| Change in Net Position | 140,779.09 | 24.39 | 140,803.48 |
| Total Net Position—Beginning | <u>422,351.23</u> | <u>4,605.18</u> | <u>426,956.41</u> |
| Total Net Position—Ending | <u>\$ 563,130.32</u> | <u>\$ 4,629.57</u> | <u>\$ 567,759.89</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF CASH FLOWS
 PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | BUSINESS-TYPE ACTIVITIES | | |
|---|--------------------------|---------------------|-----------------------------|
| | MAJOR FUND | NON-MAJOR FUND | TOTAL ENTERPRISE FUND |
| | FOOD SERVICE | SHARED SERVICES | |
| <u>CASH FLOWS FROM OPERATING ACTIVITIES</u> | | | |
| Receipts from Customers | \$ 1,053,665.49 | \$ 251,892.54 | 1,305,558.03 |
| Payments to Employees | (4,740.00) | (202,610.88) | (207,350.88) |
| Payments for Employee Benefits | | (31,817.07) | (31,817.07) |
| Payments to Food Service Mgmt. Co. | (851,939.70) | | (851,939.70) |
| Payments for Services | (13,086.39) | (4,338.15) | (17,424.54) |
| Payments to Suppliers | (13,841.64) | (2,671.77) | (16,513.41) |
| Net Cash Provided by (Used for) Operating Activities | <u>170,057.76</u> | <u>10,454.67</u> | <u>180,512.43</u> |
| <u>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</u> | | | |
| Interfund Loans | 485.48 | | 485.48 |
| Operating Transfers In | 6,931.40 | - | 6,931.40 |
| Net Cash Provided by (Used for) Non-capital Financing Activities | <u>7,416.88</u> | <u>-</u> | <u>7,416.88</u> |
| <u>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</u> | | | |
| Purchases of capital assets | (52,860.08) | - | (52,860.08) |
| Net cash provided by (used for) capital and related financing activities | <u>(52,860.08)</u> | <u>-</u> | <u>(52,860.08)</u> |
| Net Increase (Decrease) in Cash and Cash Equivalents | 124,614.56 | 10,454.67 | 135,069.23 |
| Balances—Beginning of Year | 215,615.62 | 16,996.86 | 232,612.48 |
| Balances—End of Year | <u>340,230.18</u> | <u>27,451.53</u> | <u>367,681.71</u> |
| Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities: | | | |
| Operating Income (Loss) | 133,847.69 | 24.39 | 133,872.08 |
| Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities | | | |
| Depreciation and Net Amortization | 29,937.00 | | 29,937.00 |
| (Increase) Decrease in Accounts Receivable | (15.00) | | (15.00) |
| (Increase) Decrease in Inventory | (108.50) | | (108.50) |
| Increase (Decrease) in Unearned Revenue | 5,103.27 | 10,732.50 | 15,835.77 |
| Increase (Decrease) in Accounts Payable | 1,293.30 | (302.22) | 991.08 |
| Total Adjustments | <u>36,210.07</u> | <u>10,430.28</u> | <u>46,640.35</u> |
| Net Cash Provided by (Used for) Operating Activities | <u>\$ 170,057.76</u> | <u>\$ 10,454.67</u> | <u>\$ 180,512.43</u> |

INTERNAL SERVICE FUND

FIDUCIARY FUNDS

SECTION - H

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF FIDUCIARY NET POSITION
FOR THE YEAR ENDING JUNE 30, 2019

| | Agency Funds | | | Total Agency Funds | Expendable Trust Funds Unemployment Compensation Insurance Trust Fund | TOTALS |
|-------------------------------------|------------------|----------------|-------------|--------------------|--|---------------|
| | Student Activity | Payroll Agency | Net Payroll | | | |
| <u>ASSETS</u> | | | | | | |
| Cash and Cash Equivalents | \$ 485,847.96 | \$ 146,979.24 | \$ 1,013.94 | \$ 633,841.14 | \$ 114,782.67 | \$ 748,623.81 |
| Interfund Accounts Receivable | | 3,178.47 | | 3,178.47 | | 3,178.47 |
| Total Assets | \$ 485,847.96 | \$ 150,157.71 | \$ 1,013.94 | \$ 637,019.61 | \$ 114,782.67 | \$ 751,802.28 |
| <u>LIABILITIES</u> | | | | | | |
| Liabilities: | | | | | | |
| Interfund Accounts Payable | \$ 1,118.92 | \$ 9,794.13 | \$ 1,013.94 | \$ 11,926.99 | \$ 3,391.05 | \$ 15,318.04 |
| Payroll Deductions and Withholdings | | 140,363.58 | | 140,363.58 | | 140,363.58 |
| Due to Student Groups | 484,729.04 | | | 484,729.04 | | 484,729.04 |
| Total Liabilities | \$ 485,847.96 | \$ 150,157.71 | \$ 1,013.94 | \$ 637,019.61 | 3,391.05 | 640,410.66 |
| <u>NET POSITION</u> | | | | | | |
| Reserved for: | | | | | | |
| Unemployment Compensation Insurance | | | | | 111,391.62 | 111,391.62 |
| Total Net Position | | | | | \$ 111,391.62 | \$ 111,391.62 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION
 FIDUCIARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>Expendable Trust Fund</u> | |
|-------------------------------------|---|----------------------|
| | <u>Unemployment Compensation Insurance Trust Fund</u> | <u>Totals</u> |
| <u>ADDITIONS:</u> | | |
| Deductions from Employees' Salaries | \$ 21,738.56 | \$ 21,738.56 |
| Total Additions | <u>21,738.56</u> | <u>21,738.56</u> |
| <u>DEDUCTIONS:</u> | | |
| Unemployment Benefits | <u>4,032.84</u> | <u>4,032.84</u> |
| Total Deductions | <u>4,032.84</u> | <u>4,032.84</u> |
| Change in Net Position | <u>17,705.72</u> | <u>17,705.72</u> |
| Net Position - Beginning | <u>93,685.90</u> | <u>93,685.90</u> |
| Net Position - Ending | <u>\$ 111,391.62</u> | <u>\$ 111,391.62</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 STUDENT ACTIVITY AGENCY FUND
FOR THE YEAR ENDED JUNE 30, 2019

| <u>High School Funds:</u> | <u>BALANCE JUNE 30, 2018</u> | <u>CASH RECEIPTS</u> | <u>CASH DISBURSEMENTS</u> | <u>BALANCE JUNE 30, 2019</u> |
|---------------------------|--------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| Assets: | | | | |
| Cash-Activity Fund | \$ 426,067.96 | \$ 964,979.85 | \$ 953,297.13 | \$ 437,750.68 |
| Cash-Athletic Fund | 51,223.69 | 141,041.30 | 155,790.19 | 36,474.80 |
| Cash-Cultural Arts Fund | <u>11,614.61</u> | <u>252.88</u> | <u>245.01</u> | <u>11,622.48</u> |
| Total Assets | <u>\$ 488,906.26</u> | <u>\$ 1,106,274.03</u> | <u>\$ 1,109,332.33</u> | <u>\$ 485,847.96</u> |
| Liabilities: | | | | |
| Interfund Loans | \$ 662.70 | \$ 13,296.37 | \$ 12,840.15 | \$ 1,118.92 |
| Due to Student Groups | <u>488,243.56</u> | <u>1,092,977.66</u> | <u>1,096,492.18</u> | <u>484,729.04</u> |
| | <u>\$ 488,906.26</u> | <u>\$ 1,106,274.03</u> | <u>\$ 1,109,332.33</u> | <u>\$ 485,847.96</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 PAYROLL AGENCY FUND
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>BALANCE JUNE 30, 2018</u> | <u>CASH RECEIPTS</u> | <u>CASH DISBURSEMENTS</u> | <u>BALANCE JUNE 30, 2019</u> |
|--|--------------------------------------|-------------------------------|-------------------------------|--------------------------------------|
| <u>ASSETS</u> | | | | |
| Cash and Cash Equivalents | \$ <u>133,119.53</u> | \$ <u>8,374,474.52</u> | \$ <u>8,360,614.81</u> | \$ <u>146,979.24</u> |
| Total Assets | \$ <u><u>133,119.53</u></u> | \$ <u><u>8,374,474.52</u></u> | \$ <u><u>8,360,614.81</u></u> | \$ <u><u>146,979.24</u></u> |
| <u>LIABILITIES</u> | | | | |
| Interfund Accounts Payable | \$ 5,652.18 | \$ 26,600.38 | \$ 22,458.43 | \$ 9,794.13 |
| Interfund Account Receivable | (3,558.28) | 15,316.08 | 14,936.27 | (3,178.47) |
| Payroll Deductions and Withholdings | <u>131,025.63</u> | <u>8,332,558.06</u> | <u>8,323,220.11</u> | <u>140,363.58</u> |
| Total Liabilities | \$ <u><u>133,119.53</u></u> | \$ <u><u>8,374,474.52</u></u> | \$ <u><u>8,360,614.81</u></u> | \$ <u><u>146,979.24</u></u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF RECEIPTS AND DISBURSEMENTS
 NET PAYROLL FUND
FOR THE YEAR ENDED JUNE 30, 2019

| | <u>BALANCE</u> <u>JUNE 30,</u> <u>2018</u> | <u>CASH</u> <u>RECEIPTS</u> | <u>CASH</u> <u>DISBURSEMENTS</u> | <u>BALANCE</u> <u>JUNE 30,</u> <u>2019</u> |
|-------------------------------|--|--------------------------------|-------------------------------------|--|
| <u>ASSETS</u> | | | | |
| Cash and Cash Equivalents | \$ 374.11 | \$ 10,312,603.24 | \$ 10,311,963.41 | \$ 1,013.94 |
| Total Assets | <u>\$ 374.11</u> | <u>\$ 10,312,603.24</u> | <u>\$ 10,311,963.41</u> | <u>\$ 1,013.94</u> |
| <u>LIABILITIES</u> | | | | |
| Accrued Salaries and Benefits | \$ | \$ 10,303,453.05 | \$ 10,303,453.05 | \$ - |
| Interfund Accounts Payable | <u>374.11</u> | <u>9,150.19</u> | <u>8,510.36</u> | <u>1,013.94</u> |
| Total Liabilities | <u>\$ 374.11</u> | <u>\$ 10,312,603.24</u> | <u>\$ 10,311,963.41</u> | <u>\$ 1,013.94</u> |

LONG-TERM DEBT

SECTION - I

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 LONG-TERM DEBT
 SCHEDULE OF SERIAL BONDS
JUNE 30, 2019

| ISSUE | DATE OF ISSUE | AMOUNT OF ISSUE | ANNUAL MATURITIES | | INTEREST RATE | BALANCE | RETIRED | BALANCE |
|-------------------------------------|---------------|-----------------|-------------------|-----------|---------------|------------------------|------------------------|------------------------|
| | | | DATE | AMOUNT | | JUNE 30, 2018 | | JUNE 30, 2019 |
| School Bonds of 2009 | 4/15/2009 | \$ 1,397,000 | | \$ | | \$ 107,000.00 | \$ 107,000.00 | \$ - |
| Refunding School Bonds, Series 2011 | 3/24/2011 | 9,580,000 | 6/15/2020 | 565,000 | 3.000% | 4,350,000.00 | 1,020,000.00 | 3,330,000.00 |
| | | | 2020 | 500,000 | 4.000% | | | |
| | | | 2021 | 1,110,000 | 4.250% | | | |
| | | | 2022 | 1,155,000 | 4.000% | | | |
| School Bonds, Series 2013 | 12/10/2013 | 2,760,000 | 11/15/2019 | 310,000 | 1.500% | 2,195,000.00 | 200,000.00 | 1,995,000.00 |
| | | | 2020 | 310,000 | 2.000% | | | |
| | | | 2021 | 325,000 | 2.000% | | | |
| | | | 2022 | 340,000 | 2.125% | | | |
| | | | 2023 | 350,000 | 3.000% | | | |
| | | | 2024 | 360,000 | 3.000% | | | |
| | | | | | | <u>\$ 6,652,000.00</u> | <u>\$ 1,327,000.00</u> | <u>\$ 5,325,000.00</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 LONG-TERM DEBT
 SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
JUNE 30, 2019

| PURPOSE | DATE OF LEASE | AMOUNT OF LEASE | ANNUAL MATURITIES DATE | AMOUNT | INTEREST RATE | BALANCE JUNE 30, 2018 | OBLIGATED | RETIRED | BALANCE JUNE 30, 2019 |
|--|---------------|-----------------|--|--|--|-----------------------|-----------|---------------|-----------------------|
| Acquisition & Improvement of Real Property | 8/20/2014 | \$ 500,000 | | | | \$ 113,750.00 | \$ | \$ 113,750.00 | \$ - |
| Acquisition of School Bus | 11/29/2016 | 107,388 | 12/22/2019 2020 | \$ 21,457 22,059 | 2.803% 2.803% | 64,387.93 | | 20,872.13 | 43,515.80 |
| Acquisition of Vehicles | 6/30/2017 | 104,795 | 6/30/2020 2021 | 17,718 18,178 | 2.594% 2.594% | 53,166.40 | | 17,270.26 | 35,896.14 |
| Phone System | 2/17/2017 | 207,800 | 2/17/2020 2021 | 40,463 41,433 | 2.399% 2.399% | 121,410.97 | | 39,514.78 | 81,896.19 |
| Athletic Lighting & Sound System | 5/12/2017 | 475,000 | 7/15/2019 2020 2021 | 93,430 95,391 97,393 | 2.990% 2.990% 2.990% | 377,722.81 | | 91,509.01 | 286,213.80 |
| Energy Savings Improvement Program (ESIP) | 12/22/2016 | 4,031,000 | 7/22/2019 1/22/2020 7/22/2020 1/22/2021 7/22/2021 1/22/2022 7/22/2022 1/22/2023 7/22/2023 1/22/2024 7/22/2024 1/22/2025 | 100,000 100,000 105,000 110,000 115,000 115,000 134,000 120,000 117,000 105,000 114,000 120,000 | 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% 2.418% | | | | |

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NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 LONG-TERM DEBT
 SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
JUNE 30, 2019

| PURPOSE | DATE OF LEASE | AMOUNT OF LEASE | ANNUAL MATURITIES DATE | AMOUNT | INTEREST RATE | BALANCE JUNE 30, 2018 | OBLIGATED | RETIRED | BALANCE JUNE 30, 2019 |
|---|---------------|-----------------|------------------------|---------|---------------|------------------------|----------------------|----------------------|------------------------|
| Energy Savings Improvement Program (ESIP) (Continued) | | | 7/22/2025 | 121,000 | 2.418% | | | | |
| | | | 1/22/2026 | 125,000 | 2.418% | | | | |
| | | | 7/22/2026 | 129,000 | 2.418% | | | | |
| | | | 1/22/2027 | 130,000 | 2.418% | | | | |
| | | | 7/22/2027 | 135,000 | 2.418% | | | | |
| | | | 1/22/2028 | 137,000 | 2.418% | | | | |
| | | | 7/22/2028 | 141,000 | 2.418% | | | | |
| | | | 1/22/2029 | 145,000 | 2.418% | | | | |
| | | | 7/22/2029 | 150,000 | 2.418% | | | | |
| | | | 1/22/1930 | 150,000 | 2.418% | | | | |
| | | | 7/22/1930 | 160,000 | 2.418% | | | | |
| | | | 1/22/1931 | 155,000 | 2.418% | | | | |
| | | | 7/22/1931 | 165,000 | 2.418% | | | | |
| | | | 1/22/1932 | 165,000 | 2.418% | | | | |
| | | 7/22/1932 | 348,000 | 2.418% | 4,031,000.00 | | 320,000.00 | 3,711,000.00 | |
| Field Lighting Program | 4/2/2018 | 121,000 | 7/15/2019 | 36,496 | 2.630% | | | | |
| | | | 7/15/2020 | 36,494 | 2.630% | | | | |
| | | | 7/15/2021 | 1,191 | 2.630% | 95,071.43 | | 20,890.95 | 74,180.48 |
| Computer Equipment and Vehicles | 5/20/2019 | 321,000 | 7/15/2019 | 66,872 | | | | | |
| | | | 7/15/2020 | 61,206 | | | | | |
| | | | 7/15/2021 | 62,731 | | | | | |
| | | | 7/15/2022 | 64,294 | | | | | |
| | | | 7/15/2023 | 65,896 | | | | 321,000.00 | |
| | | | | | | <u>\$ 4,856,509.54</u> | <u>\$ 321,000.00</u> | <u>\$ 623,807.13</u> | <u>\$ 4,553,702.41</u> |

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NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 BUDGETARY COMPARISON SCHEDULE
 LONG-TERM DEBT
FOR THE YEAR ENDED JUNE 30, 2019

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Positive (Negative) Final to Actual |
|--|---------------------|---------------------|---------------------|---------------------|--|
| REVENUES: | | | | | |
| Local Sources: | | | | | |
| Local Tax Levy | \$ 1,427,408.00 | \$ - | \$ 1,427,408.00 | \$ 1,427,408.00 | \$ - |
| Total Local Sources: | <u>1,427,408.00</u> | <u>-</u> | <u>1,427,408.00</u> | <u>1,427,408.00</u> | <u>-</u> |
| State Aid - Debt Service | <u>121,721.00</u> | <u>-</u> | <u>121,721.00</u> | <u>121,721.00</u> | <u>-</u> |
| Total - State Sources | <u>121,721.00</u> | <u>-</u> | <u>121,721.00</u> | <u>121,721.00</u> | <u>-</u> |
| Total Revenues | <u>1,549,129.00</u> | <u>-</u> | <u>1,549,129.00</u> | <u>1,549,129.00</u> | <u>-</u> |
| EXPENDITURES: | | | | | |
| Regular Debt Service: | | | | | |
| Redemption of Bond Principa | 1,327,000.00 | | 1,327,000.00 | 1,327,000.00 | - |
| Bond Interest | <u>222,129.00</u> | | <u>222,129.00</u> | <u>222,128.76</u> | <u>0.24</u> |
| Total expenditures | <u>1,549,129.00</u> | <u>-</u> | <u>1,549,129.00</u> | <u>1,549,128.76</u> | <u>0.24</u> |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | - | - | - | 0.24 | 0.24 |
| Net Change in Fund Balance | - | - | - | 0.24 | 0.24 |
| Fund Balance - Beginning | (0.12) | | (0.12) | (0.12) | - |
| Fund Balance - Ending | <u>\$ (0.12)</u> | <u>\$ -</u> | <u>\$ (0.12)</u> | <u>\$ 0.12</u> | <u>\$ 0.24</u> |

STATISTICAL SECTION

SECTION – J

Financial Trends

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Net Position/Net Assets by Component,
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|---|-----------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Governmental activities | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$ 13,590,504 | \$ 9,967,207 | \$ 8,956,894 | \$ 8,241,669 | \$ 5,526,137 | \$ 3,134,243 | \$ 4,926,221 | \$ 4,451,324 | \$ 11,197,370 | \$ 10,035,666 |
| Restricted | 4,291,375 | 6,031,608 | 7,104,851 | 4,225,527 | 6,704,426 | 7,309,947 | 5,134,626 | 4,888,161 | 4,115,506 | 2,997,450 |
| Unrestricted | <u>(6,078,598)</u> | <u>(6,055,847)</u> | <u>(6,422,279)</u> | <u>(5,531,838)</u> | <u>(5,856,167)</u> | <u>(5,054,280)</u> | <u>(20,374)</u> | <u>(191,440)</u> | <u>(60,940)</u> | <u>431,467</u> |
| Total governmental activities net position/net assets | <u>\$ 11,803,281</u> | <u>\$ 9,942,968</u> | <u>\$ 9,639,466</u> | <u>\$ 6,935,359</u> | <u>\$ 6,374,396</u> | <u>\$ 5,389,910</u> | <u>\$ 10,040,473</u> | <u>\$ 9,148,045</u> | <u>\$ 15,251,936</u> | <u>\$ 13,464,583</u> |
| Business-type activities | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$ 255,001 | \$ 232,078 | \$ 198,488 | \$ 215,405 | \$ 186,767 | \$ 174,398 | \$ 69,499 | \$ 67,778 | \$ 87,306 | \$ 100,892 |
| Unrestricted | 312,759 | 194,878 | 154,756 | 71,767 | 87,153 | 76,045 | 174,308 | 161,496 | 404,509 | 322,726 |
| Total business-type activities net position/net assets | <u>\$ 567,760</u> | <u>\$ 426,956</u> | <u>\$ 353,243</u> | <u>\$ 287,172</u> | <u>\$ 273,920</u> | <u>\$ 250,442</u> | <u>\$ 243,808</u> | <u>\$ 229,274</u> | <u>\$ 491,815</u> | <u>\$ 423,619</u> |
| District-wide | | | | | | | | | | |
| Invested in capital assets, net of related debt | \$ 13,845,505 | \$ 10,199,285 | \$ 9,155,382 | \$ 8,457,075 | \$ 5,712,904 | \$ 3,308,641 | \$ 4,995,720 | \$ 4,519,102 | \$ 11,284,675 | \$ 10,136,559 |
| Restricted | 4,291,375 | 6,031,608 | 7,104,851 | 4,225,527 | 6,704,426 | 7,309,947 | 5,134,626 | 4,888,161 | 4,115,506 | 2,997,450 |
| Unrestricted | <u>(5,765,839)</u> | <u>(5,860,969)</u> | <u>(6,267,524)</u> | <u>(5,460,071)</u> | <u>(5,769,014)</u> | <u>(4,978,235)</u> | <u>153,934</u> | <u>(29,944)</u> | <u>343,570</u> | <u>754,193</u> |
| Total district net position/net assets | <u>\$ 12,371,041</u> | <u>\$ 10,369,924</u> | <u>\$ 9,992,709</u> | <u>\$ 7,222,531</u> | <u>\$ 6,648,316</u> | <u>\$ 5,640,353</u> | <u>\$ 10,284,280</u> | <u>\$ 9,377,318</u> | <u>\$ 15,743,751</u> | <u>\$ 13,888,202</u> |

Note: Reflects Implementation of GASB 68 for 2014 and subsequent years

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Net Position/Net Assets
Last Ten Fiscal Years
(accrual basis of accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|--|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Expenses | | | | | | | | | | |
| Governmental activities | | | | | | | | | | |
| Instruction | | | | | | | | | | |
| Regular | \$ 10,777,851 | \$ 10,791,398 | \$ 10,254,647 | \$ 10,337,685 | \$ 9,601,302 | \$ 9,390,888 | \$ 8,942,244 | \$ 9,028,083 | \$ 8,442,694 | \$ 8,909,518 |
| Special Education | 1,292,447 | 1,283,361 | 1,148,455 | 1,131,261 | 1,057,063 | 991,092 | 984,493 | 892,973 | 1,112,774 | 932,840 |
| Other Instruction | 1,421,873 | 1,284,903 | 1,276,370 | 1,223,796 | 1,175,972 | 1,160,116 | 1,044,036 | 1,065,652 | 1,038,084 | 1,059,915 |
| Support Services: | | | | | | | | | | |
| Tuition | 2,540,260 | 2,209,640 | 2,761,568 | 2,659,553 | 2,489,421 | 2,414,524 | 2,002,365 | 1,943,141 | 1,382,113 | 999,285 |
| Student & Instruction Related Services | 3,099,235 | 3,008,920 | 3,121,650 | 2,978,812 | 2,757,690 | 2,716,086 | 2,636,254 | 2,371,102 | 1,890,928 | 1,906,909 |
| School Administrative Services | 715,612 | 705,074 | 706,776 | 675,792 | 667,095 | 672,485 | 679,883 | 638,860 | 1,010,983 | 974,212 |
| General Administration | 1,052,613 | 915,361 | 1,170,843 | 1,210,130 | 1,049,124 | 1,019,032 | 1,086,427 | 987,917 | 904,256 | 837,103 |
| Plant Operations and Maintenance | 1,909,415 | 2,476,045 | 2,706,519 | 2,832,653 | 2,797,195 | 2,394,229 | 2,409,114 | 2,171,079 | 2,107,380 | 2,699,922 |
| Pupil Transportation | 1,385,248 | 1,163,155 | 1,057,504 | 969,528 | 888,741 | 1,045,294 | 1,010,238 | 1,021,777 | 925,730 | 1,153,218 |
| Unallocated Benefits | 10,380,057 | 7,797,649 | 7,265,608 | 6,366,911 | 5,633,725 | 5,426,342 | 5,615,486 | 5,246,476 | 4,764,368 | 4,769,262 |
| Interest on long-term debt | 318,572 | 334,784 | 336,695 | 275,814 | 375,500 | 379,202 | 421,982 | 345,189 | 412,891 | 510,634 |
| Unallocated Depreciation and Amortization | 1,065,157 | 788,675 | 765,916 | 630,461 | 426,067 | 496,054 | 368,675 | 443,145 | 411,626 | |
| Total governmental activities expenses | 35,958,339 | 32,758,964 | 32,572,550 | 31,292,398 | 28,918,893 | 28,105,343 | 27,201,198 | 26,155,394 | 24,403,827 | 24,752,819 |
| Business-type activities: | | | | | | | | | | |
| Food service | 914,751 | 849,933 | 800,683 | 789,417 | 770,499 | 737,950 | 702,450 | 663,163 | 645,106 | 690,666 |
| Shared Services | 241,162 | 246,495 | 241,272 | 231,182 | 209,778 | 187,209 | 122,979 | 113,014 | 147,196 | 129,661 |
| Region I Transportation | - | - | - | - | - | - | - | 51,067 | 8,641,697 | 9,025,856 |
| Region I Administration | - | - | - | - | - | - | - | 1,024 | 563,526 | 395,441 |
| Region I Summer School | - | - | - | - | - | - | - | - | 152,447 | 190,870 |
| Region I C.A.P.S. Program | - | - | - | - | - | - | - | - | 257,437 | 240,964 |
| Region I Non-Public IDEA Coordinator | - | - | - | - | - | - | - | - | 387,684 | 349,827 |
| Total business-type activities expense | 1,155,913 | 1,096,427 | 1,041,954 | 1,020,599 | 980,277 | 925,159 | 825,430 | 828,268 | 10,795,093 | 11,023,285 |
| Total district expenses | \$ 37,114,252 | \$ 33,855,391 | \$ 33,614,504 | \$ 32,312,997 | \$ 29,899,170 | \$ 29,030,502 | \$ 28,026,628 | \$ 26,983,663 | \$ 35,198,920 | \$ 35,776,103 |
| Program Revenues | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Operating grants and contributions | 7,980,137 | 5,269,373 | 4,682,274 | 3,840,384 | 2,985,945 | 3,246,406 | 3,382,051 | 2,834,020 | 2,382,206 | 2,317,709 |
| Capital grants and contributions | - | - | - | 333,758 | 174,455 | - | - | - | - | - |
| Total governmental activities program revenues | 7,980,137 | 5,269,373 | 4,682,274 | 4,174,142 | 3,160,400 | 3,246,406 | 3,382,051 | 2,834,020 | 2,382,206 | 2,317,709 |
| Business-type activities: | | | | | | | | | | |
| Charges for services | | | | | | | | | | |
| Food service | 1,048,598 | 919,361 | 863,118 | 800,667 | 792,236 | 744,585 | 716,984 | 693,879 | 651,283 | 710,337 |
| Shared Services | 241,186 | 246,495 | 241,271 | 231,182 | 209,778 | 187,209 | 122,979 | 113,014 | 151,801 | 129,661 |
| Region I Transportation | - | - | - | - | - | - | - | - | 8,687,087 | 8,863,173 |
| Region I Administration | - | - | - | - | - | - | - | 1,825 | 575,349 | 544,411 |
| Region I Summer School | - | - | - | - | - | - | - | - | 152,448 | 190,870 |
| Region I C.A.P.S. Program | - | - | - | - | - | - | - | - | 257,637 | 240,964 |
| Region I Non-Public IDEA Coordinator | - | - | - | - | - | - | - | - | 387,684 | 349,827 |
| Total business type activities program revenues | 1,289,785 | 1,165,856 | 1,104,389 | 1,031,849 | 1,002,013 | 931,794 | 839,964 | 808,718 | 10,863,289 | 11,029,243 |
| Total district program revenues | \$ 9,269,921 | \$ 6,435,229 | \$ 5,786,663 | \$ 5,205,991 | \$ 4,162,413 | \$ 4,178,200 | \$ 4,222,015 | \$ 3,642,737 | \$ 13,245,495 | \$ 13,346,952 |
| Net (Expense)/Revenue | | | | | | | | | | |
| Governmental activities | \$ (27,978,203) | \$ (27,489,591) | \$ (27,890,276) | \$ (27,118,256) | \$ (25,758,493) | \$ (24,858,937) | \$ (23,819,147) | \$ (23,321,375) | \$ (22,021,621) | \$ (22,435,110) |
| Business-type activities | 133,872 | 69,428 | 62,435 | 11,250 | 21,736 | 6,635 | 14,534 | (19,550) | 68,196 | 5,958 |
| Total district-wide net expense | \$ (27,844,331) | \$ (27,420,162) | \$ (27,827,841) | \$ (27,107,006) | \$ (25,736,757) | \$ (24,852,302) | \$ (23,804,613) | \$ (23,340,925) | \$ (21,953,425) | \$ (22,429,151) |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Net Position/Net Assets
Last Ten Fiscal Years
(accrual basis of accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|---|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| General Revenues and Other Changes in Net Assets | | | | | | | | | | |
| Governmental activities: | | | | | | | | | | |
| Property taxes levied for general purposes, net | \$ 21,955,948 | \$ 21,525,439 | \$ 21,103,372 | \$ 20,547,424 | \$ 20,144,534 | \$ 19,749,543 | \$ 19,362,297 | \$ 18,982,644 | \$ 18,610,435 | \$ 17,735,995 |
| Taxes levied for debt service | 1,427,408 | 1,399,948 | 1,403,976 | 1,393,214 | 1,286,637 | 1,116,124 | 1,062,464 | 1,089,309 | 1,251,744 | 1,512,617 |
| Federal and State Aid not Restricted | 378,124 | 214,645 | 107,123 | 550,097 | 539,683 | 10,311 | | 78,234 | | |
| Tuition | 5,733,507 | 5,610,028 | 5,363,708 | 5,011,924 | 4,926,237 | 4,358,957 | 4,200,789 | 3,962,154 | 3,729,413 | 3,532,996 |
| Investment Earnings | 165,414 | 29,955 | 29,955 | | | | | | | |
| Miscellaneous income | 185,047 | 394,197 | 162,917 | 178,562 | 71,725 | 104,722 | 86,025 | 97,819 | 217,381 | 232,471 |
| Transfers | (6,931) | (4,285) | (2,901) | (2,001) | (1,740) | | | | | |
| Total governmental activities | 29,838,516 | 29,169,926 | 28,168,149 | 27,679,219 | 26,967,076 | 25,339,656 | 24,711,575 | 24,210,160 | 23,808,973 | 23,014,078 |
| Business-type activities: | | | | | | | | | | |
| Investment Earnings | - | - | - | - | 1 | | | | | |
| Transfers | 6,931 | 4,285 | 3,636 | 2,001 | 1,740 | | | | | |
| Total business-type activities | 6,931 | 4,285 | 3,636 | 2,001 | 1,741 | - | - | - | - | - |
| Total district-wide | \$ 29,845,448 | \$ 29,174,211 | \$ 28,171,785 | \$ 27,681,221 | \$ 26,968,817 | \$ 25,339,656 | \$ 24,711,575 | \$ 24,210,160 | \$ 23,808,973 | \$ 23,014,078 |
| Special Item: | | | | | | | | | | |
| Residual Equity Transfer to New Lead Agency | | | | | | | | \$ (242,991) | | |
| Change in Net Position/Net Assets | | | | | | | | | | |
| Governmental activities | \$ 1,860,314 | \$ 1,680,335 | \$ 277,873 | \$ 560,963 | \$ 1,208,582 | \$ 480,719 | \$ 892,428 | \$ 888,785 | \$ 1,787,352 | \$ 578,969 |
| Business-type activities | 140,803 | 73,713 | 66,071 | 13,252 | 23,478 | 6,635 | 14,534 | (262,541) | 68,196 | 5,958 |
| Total district | \$ 2,001,117 | \$ 1,754,049 | \$ 343,944 | \$ 574,215 | \$ 1,232,060 | \$ 487,354 | \$ 906,962 | \$ 626,244 | \$ 1,855,548 | \$ 584,927 |

**Fund Balances, Governmental Funds,
Last Ten Fiscal Years**
(modified accrual basis of accounting)
(Unaudited)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|------------------------------------|-----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| General Fund | | | | | | | | | | |
| Reserved/Restricted/Committed | \$ 4,508,323 | \$ 4,614,840 | \$ 4,116,977 | \$ 4,317,502 | \$ 4,902,279 | \$ 5,464,552 | \$ 5,590,531 | \$ 4,843,401 | \$ 4,129,436 | \$ 2,938,709 |
| Unreserved/Assigned/Unassigned | 577,836 | 541,366 | 548,839 | 221,602 | 228,807 | 252,934 | 271,636 | 433,271 | 403,891 | 360,690 |
| Total general fund | <u>\$ 5,086,159</u> | <u>\$ 5,156,207</u> | <u>\$ 4,665,816</u> | <u>\$ 4,539,104</u> | <u>\$ 5,131,086</u> | <u>\$ 5,717,485</u> | <u>\$ 5,862,167</u> | <u>\$ 5,276,672</u> | <u>\$ 4,533,326</u> | <u>\$ 3,299,399</u> |
| All Other Governmental Funds | | | | | | | | | | |
| Reserved | | | | | | | | | | |
| Unreserved, reported in: | | | | | | | | | | |
| Capital projects fund | 546,169 | 1,834,944 | 2,967,456 | 433,240 | 1,794,522 | 2,522,808 | - | 44,758 | 44,758 | 138,741 |
| Debt service fund | - | - | 20,419 | 24,411 | 7,626 | 3,633 | 2 | 2 | 77,345 | 15,235 |
| Total all other governmental funds | <u>\$ 546,169</u> | <u>\$ 1,834,944</u> | <u>\$ 2,987,875</u> | <u>\$ 457,651</u> | <u>\$ 1,802,148</u> | <u>\$ 2,526,441</u> | <u>\$ 2</u> | <u>\$ 44,760</u> | <u>\$ 122,103</u> | <u>\$ 153,977</u> |
| Total governmental fund balances | <u>\$ 5,632,328</u> | <u>\$ 6,991,150</u> | <u>\$ 7,653,690</u> | <u>\$ 4,996,755</u> | <u>\$ 6,933,234</u> | <u>\$ 8,243,926</u> | <u>\$ 5,862,169</u> | <u>\$ 5,321,432</u> | <u>\$ 4,655,430</u> | <u>\$ 3,453,375</u> |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)
(Unaudited)

Fiscal Year Ending June 30,

| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|---|--------------------|-------------------|-------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|-----------------------|
| Revenues | | | | | | | | | | |
| Tax levy | \$ 23,383,356 | \$ 22,925,387 | \$ 22,507,348 | \$ 21,940,638 | \$ 21,431,171 | \$ 20,865,667 | \$ 20,424,761 | \$ 20,071,953 | \$ 19,862,179 | \$ 19,248,612 |
| Tuition Charges | 5,733,507 | 5,610,028 | 5,363,708 | 5,011,924 | 4,926,237 | 4,358,957 | 4,200,789 | 3,962,154 | 3,729,413 | 3,532,996 |
| Interest earnings | 165,414 | 29,955 | 29,955 | - | - | - | - | - | - | - |
| Miscellaneous | 200,047 | 394,197 | 162,917 | 178,562 | 71,725 | 104,722 | 86,025 | 97,819 | 217,523 | 234,020 |
| State sources | 6,063,353 | 5,170,711 | 4,496,682 | 4,439,897 | 3,621,658 | 3,060,467 | 3,210,203 | 2,690,614 | 1,979,683 | 2,123,778 |
| Federal sources | 317,365 | 313,307 | 292,715 | 310,162 | 236,418 | 196,250 | 197,668 | 221,640 | 402,523 | 192,382 |
| Total revenue | 35,863,042 | 34,443,584 | 32,853,324 | 31,881,182 | 30,287,208 | 28,586,062 | 28,119,446 | 27,044,180 | 26,191,321 | 25,331,788 |
| Expenditures | | | | | | | | | | |
| Instruction: | | | | | | | | | | |
| Regular Instruction | 10,797,638 | 10,847,383 | 10,262,990 | 10,309,970 | 9,586,257 | 9,382,622 | 8,891,741 | 8,970,496 | 8,389,482 | 8,733,904 |
| Special Education Instruction | 1,399,621 | 1,283,361 | 1,148,455 | 1,131,261 | 1,057,063 | 991,092 | 984,493 | 892,973 | 1,112,774 | 932,840 |
| Other Instruction | 1,421,873 | 1,368,639 | 1,276,370 | 1,223,796 | 1,175,972 | 1,160,116 | 1,044,036 | 1,065,652 | 1,038,084 | 1,059,915 |
| Undistributed: | | | | | | | | | | |
| Tuition | 2,540,260 | 2,209,640 | 2,761,568 | 2,659,553 | 2,489,421 | 2,414,524 | 2,002,365 | 1,943,141 | 1,382,113 | 999,285 |
| Student & Instruction Related Services | 3,085,209 | 3,014,159 | 3,036,837 | 2,899,927 | 2,745,174 | 2,678,759 | 2,611,152 | 2,352,021 | 1,871,845 | 1,860,111 |
| School Administrative Services | 699,479 | 696,318 | 698,020 | 667,036 | 658,339 | 645,418 | 632,687 | 610,775 | 982,898 | 970,705 |
| Other Administrative Services | 1,167,747 | 1,194,115 | 1,260,824 | 1,270,455 | 1,141,287 | 1,027,941 | 1,025,372 | 987,917 | 904,256 | 837,103 |
| Plant Operations and Maintenance | 2,574,612 | 2,601,170 | 2,690,105 | 2,808,037 | 2,779,491 | 2,380,725 | 2,399,739 | 2,144,322 | 2,074,125 | 2,587,875 |
| Pupil Transportation | 1,401,194 | 1,179,597 | 1,084,793 | 968,350 | 907,415 | 1,045,294 | 1,010,238 | 968,948 | 872,901 | 926,913 |
| Unallocated Benefits | 8,280,759 | 7,451,308 | 6,688,493 | 6,188,440 | 5,740,590 | 5,426,342 | 5,642,262 | 5,197,648 | 4,774,958 | 4,622,806 |
| Capital Outlay | 2,618,412 | 1,837,247 | 2,688,641 | 2,179,442 | 2,471,557 | 664,551 | 193,619 | 49,981 | 114,864 | 1,865,816 |
| Debt Service: | | | | | | | | | | |
| Interest | 222,129 | 264,904 | 307,354 | 339,391 | 383,596 | 330,848 | 351,004 | 379,304 | 448,402 | 502,383 |
| Principal | 1,327,000 | 1,275,000 | 1,215,000 | 1,170,000 | 960,000 | 815,000 | 790,000 | 815,000 | 1,125,000 | 1,395,000 |
| Total Expenditures | 37,535,932 | 35,222,840 | 35,119,450 | 33,815,660 | 32,096,161 | 28,963,230 | 27,578,709 | 26,378,178 | 25,091,703 | 27,294,655 |
| Excess (Deficiency) of revenues over (under) expenditures | (1,672,891) | (779,255) | (2,266,126) | (1,934,477) | (1,808,952) | (377,168) | 540,737 | 666,002 | 1,099,618 | (1,962,867) |
| Other Financing sources (uses) | | | | | | | | | | |
| Bond & Lease/Purchase Proceeds | 321,000 | 121,000 | 4,925,963 | - | 500,000 | 2,760,000 | | | | |
| NJEDA Grant Proceeds | | | | | | | | | 10,248,861 | |
| Proceeds from refunding | | | | | | | | | (10,146,282) | |
| Payment to Escrow Agent | | | | | | | | | 142 | 400,620 |
| Transfers in | 750,187 | 464,201 | 3,709 | 40,475 | 961,577 | 318,631 | 49,825 | 3 | | |
| Transfers out | (757,118) | (468,486) | (6,610) | (42,476) | (963,317) | (319,706) | (44,758) | (3) | (142) | (400,620) |
| Total other financing sources (uses) | 314,069 | 116,715 | 4,923,061 | (2,001) | 498,260 | 2,758,925 | 5,067 | - | 102,578 | - |
| Net change in fund balances | (1,358,822) | (662,540) | 2,656,935 | (1,936,479) | (1,310,692) | 2,381,757 | 545,804 | 666,002 | 1,202,196 | \$ (1,962,867) |
| Debt service as a percentage of noncapital expenditures | 4.44% | 4.61% | 4.69% | 4.77% | 4.54% | 4.05% | 4.17% | 4.54% | 6.30% | 7.46% |

Source: District records

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS**

(modified accrual basis of accounting)

(Unaudited)

| <u>FISCAL YEAR ENDED JUNE 30,</u> | <u>TUITION</u> | <u>INTEREST ON INVESTMENTS</u> | <u>RENTALS</u> | <u>REFUND</u> | <u>DONATION</u> | <u>MISCELLANEOUS</u> | <u>TOTAL</u> |
|---|----------------|------------------------------------|----------------|---------------|-----------------|----------------------|--------------|
| 2010 | 3,532,995.71 | | 71,030.00 | | | 160,820.56 | 3,764,846.27 |
| 2011 | 3,729,413.46 | | 87,485.00 | 86,006.64 | | 25,797.79 | 3,928,702.89 |
| 2012 | 3,962,153.77 | | 55,815.00 | 29,463.35 | | 12,541.02 | 4,059,973.14 |
| 2013 | 4,200,789.16 | | 47,767.50 | 30,151.29 | 800.00 | 7,306.25 | 4,286,814.20 |
| 2014 | 4,358,956.78 | | 31,702.00 | 61,061.81 | | 11,957.97 | 4,463,678.56 |
| 2015 | 4,926,236.98 | 358.43 | 36,880.00 | 26,883.64 | | 3,608.31 | 4,993,967.36 |
| 2016 | 5,011,923.92 | 16,984.10 | 99,870.00 | 52,097.21 | | 9,610.54 | 5,190,485.77 |
| 2017 | 5,363,708.24 | 26,245.87 | 95,099.00 | 19,762.06 | 26,000.00 | 22,055.45 | 5,552,870.62 |
| 2018 | 5,610,027.50 | 92,712.95 | 91,610.75 | 28,741.55 | 23,000.00 | 169,249.10 | 6,015,341.85 |
| 2019 | 5,733,506.94 | 165,413.84 | 92,884.48 | 24,457.65 | | 8,934.90 | 6,025,197.81 |

Source: District records.

Revenue Capacity

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years
(Unaudited)

Exhibit J-6

ALLENDALE BOROUGH

| Fiscal Year Ended June 30, | Vacant Land | Residential | Farm | Commercial | Industrial | Apartment | Total Assessed Value | Public Utilities ^a | Net Valuation Taxable | Estimated Actual (County Equalized) Value | Total Direct School Tax Rate ^b |
|----------------------------|-------------|---------------|-----------|------------|-------------|-----------|----------------------|-------------------------------|-----------------------|---|---|
| 2010 | 22,862,000 | 1,136,586,200 | 1,608,100 | 66,594,200 | 83,003,300 | - | 1,310,653,800 | 2,304,924 | 1,312,958,724 | 1,831,322,056 | 0.625 |
| 2011 | 21,708,300 | 1,138,141,600 | 968,100 | 67,787,000 | 83,736,300 | - | 1,312,341,300 | 2,944,924 | 1,315,286,224 | 1,747,089,290 | 0.633 |
| 2012 | 26,672,000 | 1,333,766,900 | 961,400 | 82,518,900 | 90,783,000 | - | 1,534,702,200 | 4,104,423 | 1,538,806,623 | 1,632,325,403 | 0.539 |
| 2013 | 24,941,500 | 1,335,080,100 | 961,400 | 82,518,900 | 90,783,000 | - | 1,534,284,900 | 100,000 | 1,534,384,900 | 1,663,902,939 | 0.550 |
| 2014 | 19,866,500 | 1,345,055,500 | 961,400 | 82,518,900 | 90,783,000 | - | 1,539,185,300 | 93,090 | 1,539,278,390 | 1,653,530,946 | 0.561 |
| 2015 | 8,901,700 | 1,459,382,600 | 989,700 | 93,741,200 | 100,784,000 | - | 1,663,799,200 | 100,000 | 1,663,899,200 | 1,680,027,463 | 0.516 |
| 2016 | 9,175,000 | 1,465,156,100 | 989,700 | 93,741,200 | 99,262,000 | - | 1,668,324,000 | 100,000 | 1,668,424,000 | 1,699,006,925 | 0.532 |
| 2017 | 10,303,600 | 1,474,938,700 | 975,000 | 93,411,200 | 99,262,000 | - | 1,678,890,500 | 100,000 | 1,678,990,500 | 1,755,071,494 | 0.532 |
| 2018 | 13,968,900 | 1,481,806,700 | 975,000 | 93,411,200 | 99,762,000 | - | 1,689,923,800 | 100,000 | 1,690,023,800 | 1,775,331,133 | 0.540 |
| 2019 | 13,525,600 | 1,488,000,800 | 975,000 | 88,767,800 | 99,762,000 | - | 1,691,031,200 | 100,000 | 1,691,131,200 | 1,775,915,153 | 0.563 |

Source: Municipal Tax Assessor

UPPER SADDLE RIVER BOROUGH

| Fiscal Year Ended June 30, | Vacant Land | Residential | Farm | Commercial | Industrial | Apartment | Total Assessed Value | Public Utilities ^a | Net Valuation Taxable | Estimated Actual (County Equalized) Value | Total Direct School Tax Rate ^b |
|----------------------------|-------------|---------------|------|-------------|------------|------------|----------------------|-------------------------------|-----------------------|---|---|
| 2010 | 16,017,500 | 1,969,127,300 | - | 180,407,600 | 6,217,700 | 18,551,000 | 2,190,321,100 | 1,890,346 | 2,192,211,446 | 3,081,471,003 | 0.505 |
| 2011 | 16,079,800 | 1,975,814,000 | - | 174,353,200 | 6,217,700 | 18,551,000 | 2,191,015,700 | 1,972,027 | 2,192,987,727 | 2,954,810,904 | 0.536 |
| 2012 | 15,715,400 | 1,982,729,000 | - | 171,623,500 | 6,217,700 | 18,551,000 | 2,194,836,600 | 1,998,282 | 2,196,834,882 | 2,920,759,989 | 0.540 |
| 2013 | 16,726,500 | 1,986,761,100 | - | 171,223,500 | 6,217,700 | 18,551,000 | 2,199,479,800 | 100,000 | 2,199,579,800 | 2,821,292,714 | 0.557 |
| 2014 | 15,437,400 | 1,996,173,700 | - | 171,223,500 | 6,217,700 | 18,551,000 | 2,207,603,300 | 100,000 | 2,207,703,300 | 2,794,042,727 | 0.567 |
| 2015 | 15,472,600 | 2,002,788,500 | - | 171,123,500 | 6,217,700 | 18,551,000 | 2,214,153,300 | 100,000 | 2,214,253,300 | 2,752,334,742 | 0.590 |
| 2016 | 16,007,400 | 2,013,563,300 | - | 170,132,500 | 6,217,700 | 18,551,000 | 2,224,471,900 | 100,000 | 2,224,571,900 | 2,762,070,897 | 0.600 |
| 2017 | 24,891,200 | 2,030,685,200 | - | 127,765,000 | 6,217,700 | 18,551,000 | 2,208,110,100 | 100,000 | 2,208,210,100 | 2,776,753,610 | 0.624 |
| 2018 | 50,492,000 | 2,049,711,200 | - | 123,393,600 | 6,217,700 | 18,551,000 | 2,248,365,500 | 100,000 | 2,248,465,500 | 2,807,482,955 | 0.625 |
| 2019 | 58,683,300 | 2,047,410,900 | - | 121,693,600 | 6,217,700 | 18,551,000 | 2,252,556,500 | 100,000 | 2,252,656,500 | 2,747,346,459 | 0.626 |

Source: Municipal Tax Assessor

Note:

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. Reassessment occurs when the County Board of Taxation requests Treasury to order a reassessment

a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

b Tax rates are per \$100

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years
(rate per \$100 of assessed value)
(Unaudited)

Exhibit J-7
Page 1 of 2

| | | Allendale Borough | | | | | | |
|-----------------------|------|---|----------------------------------|-------------|----------------------------------|-----------------------------|--|-------|
| | | <u>Regional School District Direct Rate</u> | | | <u>Overlapping Rates</u> | | | |
| | | General Obligation | Total Direct School Tax | | | Local School District | Total Direct and Overlapping Tax Rate | |
| Ended December 31, | | <u>Basic Rate ^a</u> | <u>Debt Service ^b</u> | <u>Rate</u> | <u>Municipality ^c</u> | <u>County ^c</u> | | |
| | 2010 | 0.556 | 0.069 | 0.625 | 0.691 | 1.052 | 0.274 | 2.642 |
| | 2011 | 0.058 | 0.575 | 0.633 | 0.691 | 1.071 | 0.277 | 2.672 |
| | 2012 | 0.049 | 0.490 | 0.539 | 0.593 | 0.946 | 0.233 | 2.311 |
| | 2013 | 0.521 | 0.029 | 0.550 | 0.592 | 0.969 | 0.246 | 2.357 |
| | 2014 | 0.531 | 0.030 | 0.561 | 0.592 | 0.978 | 0.252 | 2.383 |
| | 2015 | 0.486 | 0.030 | 0.516 | 0.556 | 0.925 | 0.248 | 2.245 |
| | 2016 | 0.498 | 0.034 | 0.532 | 0.560 | 0.948 | 0.251 | 2.291 |
| | 2017 | 0.499 | 0.033 | 0.532 | 0.572 | 0.921 | 0.263 | 2.288 |
| | 2018 | 0.507 | 0.033 | 0.540 | 0.575 | 0.925 | 0.257 | 2.297 |
| | 2019 | 0.529 | 0.034 | 0.563 | 0.580 | 0.952 | 0.254 | 2.349 |

Source: Municipal Tax Collector

Upper Saddle River Borough

| Fiscal Year Ended December 31, | Regional School District Direct Rate | | | Overlapping Rates | | | Total Direct and Overlapping Tax Rate |
|--------------------------------------|--------------------------------------|---|--------------------|---------------------------|--------------------|---------------------|--|
| | Basic Rate ^a | Obligation Debt Service ^b | School Tax Rate | Municipality ^c | School District | County ^c | |
| 2010 | 0.436 | 0.069 | 0.505 | 0.362 | 0.914 | 0.276 | 2.057 |
| 2011 | 0.479 | 0.057 | 0.536 | 0.370 | 0.931 | 0.280 | 2.117 |
| 2012 | 0.490 | 0.050 | 0.540 | 0.367 | 0.938 | 0.293 | 2.138 |
| 2013 | 0.528 | 0.029 | 0.557 | 0.364 | 0.948 | 0.296 | 2.165 |
| 2014 | 0.538 | 0.029 | 0.567 | 0.375 | 0.960 | 0.296 | 2.198 |
| 2015 | 0.562 | 0.028 | 0.590 | 0.374 | 0.975 | 0.299 | 2.238 |
| 2016 | 0.562 | 0.038 | 0.600 | 0.375 | 0.996 | 0.307 | 2.277 |
| 2017 | 0.585 | 0.039 | 0.624 | 0.386 | 1.017 | 0.315 | 2.342 |
| 2018 | 0.587 | 0.038 | 0.625 | 0.411 | 1.019 | 0.306 | 2.361 |
| 2019 | 0.588 | 0.038 | 0.626 | 0.420 | 1.036 | 0.296 | 2.378 |

Source: Municipal Tax Collector

Note: to other components of the district's net budget may not exceed the prebudget year net budget by more than

a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valua

b Rates for debt service are based on each year's requirements.

c Municipality - Includes Open Space and Library Tax, County- Includes Open Space Taxes.

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Principal Property Taxpayers,
Current Year
Unaudited**

Allendale Borough

| | 2019 | | |
|-------------------------------------|------------------------------|--------------------|--|
| | Taxable Assessed Value | Rank [Optional] | % of Total District Net Assessed Value |
| Allendale Nursing Home | | | |
| Giancarlo Holdings and Services Inc | \$ 20,160,000 | 1 | 1.19% |
| Allendale Plaza | 18,500,000 | 2 | 1.09% |
| LPR Allendale | 15,448,000 | 3 | 0.91% |
| Allendale Property LLC | 10,448,000 | 4 | 0.62% |
| Allendale Corporate Center LLC | 9,056,000 | 5 | 0.54% |
| Borough of Allendale | 9,000,000 | 6 | 0.53% |
| Allendale Corporate Center LLC | 6,590,000 | 7 | 0.39% |
| Allendale Property LLC | 5,987,000 | 8 | 0.35% |
| Allendale Corporate Center LLC | 5,890,000 | 9 | 0.35% |
| Allendale Corporate Center LLC | 4,952,000 | 10 | 0.29% |
| Total | \$ 106,031,000 | | 6.27% |

Source: Municipal Tax Assessor

Upper Saddle River Borough

| | 2019 | | |
|------------------------------------|------------------------------|--------------------|--|
| | Taxable Assessed Value | Rank [Optional] | % of Total District Net Assessed Value |
| Toll Brothers | \$ 29,930,000 | 1 | 1.33% |
| 10 Mountainview, LLC | 14,500,000 | 2 | 0.64% |
| Upper Saddle River Developers, LLC | 10,600,600 | 3 | 0.47% |
| Whitney Associates | 8,353,800 | 4 | 0.37% |
| USR Developers, LLC Pinnacle | 7,950,400 | 5 | 0.35% |
| GAGA Realty | 7,500,000 | 6 | 0.33% |
| Porven Real Estate, Inc. | 6,421,500 | 7 | 0.29% |
| Upper Saddle River Project LLC | 6,071,000 | 8 | 0.27% |
| Birdie Investments, LLC | 5,580,300 | 9 | 0.25% |
| 2 Park Way Assoc., LLC | 4,200,000 | 10 | 0.19% |
| Total | \$ 101,107,600 | | 4.49% |

Source: Municipal Tax Assessor

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 Total Property Tax Levies and Collections
 Last Ten Fiscal Years
 Unaudited**

**Exhibit J-9
 (Page 1 of 2)**

Allendale Borough

| Fiscal Year Ended December 31, | Taxes Levied for the Fiscal Year | Collected within the Fiscal Year of the | |
|--------------------------------------|-------------------------------------|---|-----------------------|
| | | Amount | Percentage of Levy |
| 2009 | 34,351,398.26 | 34,099,258.85 | 99.27% |
| 2010 | 34,791,107.08 | 34,504,736.36 | 99.18% |
| 2011 | 35,182,263.33 | 34,750,583.24 | 98.77% |
| 2012 | 35,633,196.66 | 35,353,493.31 | 99.22% |
| 2013 | 36,239,030.94 | 35,943,882.80 | 99.19% |
| 2014 | 36,892,184.56 | 36,284,406.19 | 98.35% |
| 2015 | 37,430,131.87 | 37,207,739.38 | 99.41% |
| 2016 | 38,334,695.10 | 37,889,389.56 | 98.84% |
| 2017 | 38,611,956.18 | 38,170,909.97 | 98.86% |
| 2018 | 38,958,532.36 | 38,695,295.38 | 99.32% |

Source: Municipal Tax Collector

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 Total Property Tax Levies and Collections
 Last Ten Fiscal Years
 Unaudited**

**Exhibit J-9
 (Page 2 of 2)**

Upper Saddle River Borough

| Fiscal Year Ended December 31, | Taxes Levied for the Fiscal Year | Collected within the Fiscal Year of the | |
|--------------------------------------|-------------------------------------|---|-----------------------|
| | | Amount | Percentage of Levy |
| 2009 | 44,327,413.00 | 43,718,772.00 | 98.63% |
| 2010 | 45,328,406.00 | 44,487,600.00 | 98.15% |
| 2011 | 46,633,131.00 | 46,054,881.00 | 98.76% |
| 2012 | 47,023,335.00 | 46,496,673.64 | 98.88% |
| 2013 | 47,671,740.00 | 47,191,930.36 | 98.99% |
| 2014 | 48,813,099.52 | 48,344,781.00 | 99.04% |
| 2015 | 49,714,569.52 | 49,314,598.98 | 99.20% |
| 2016 | 50,724,005.00 | 50,341,661.00 | 99.25% |
| 2017 | 52,015,704.00 | 51,665,605.00 | 99.33% |
| 2018 | 53,234,636.00 | 52,683,548.00 | 98.96% |

Source: Municipal Tax Collector

a - School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Debt Capacity

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years (unaudited)

| Fiscal Year Ended June 30, | Governmental Activities | | | | Business-Type Activities | | Total District | Percentage of Personal Income ^a | Per Capita ^a |
|----------------------------|---------------------------------------|-------------------------------|----------------|--------------------------------|--------------------------|------------|----------------|--|-------------------------|
| | General Obligation Bonds ^b | Certificates of Participation | Capital Leases | Bond Anticipation Notes (BANs) | Capital Leases | | | | |
| 2009 | 13,489,000 | - | - | - | - | 13,489,000 | 1.32% | \$894 | |
| 2010 | 12,094,000 | - | - | - | - | 12,094,000 | 1.25% | \$821 | |
| 2011 | 10,932,000 | - | - | - | - | 10,932,000 | 1.10% | \$738 | |
| 2012 | 10,117,000 | - | - | - | - | 10,117,000 | 0.94% | \$677 | |
| 2013 | 9,327,000 | - | - | - | - | 9,327,000 | 0.87% | \$624 | |
| 2014 | 11,272,000 | - | - | - | - | 11,272,000 | 1.02% | \$750 | |
| 2015 | 10,312,000 | - | 455,000 | - | - | 10,767,000 | 0.94% | \$711 | |
| 2016 | 9,142,000 | - | 341,250 | - | - | 9,483,250 | 0.83% | \$625 | |
| 2017 | 7,927,000 | - | 5,048,191 | - | - | 12,975,191 | 1.10% | \$855 | |
| 2018 | 6,652,000 | - | 4,856,510 | - | - | 11,508,510 | 0.98% | \$751 | |
| 2019 | 5,325,000 | - | 4,553,702 | - | - | 9,878,702 | 0.84% | \$645 | |

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

^a See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year, if available.
 Per Capita calculation for 2019 utilizes 2018 population data

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years
(Unaudited)

| Fiscal Year Ended June 30, | General Bonded Debt Outstanding | | Net General Bonded Debt Outstanding | Percentage of Actual Taxable Value ^a of Property | Per Capita ^b |
|----------------------------|---------------------------------|------------|-------------------------------------|---|-------------------------|
| | General Obligations | Deductions | | | |
| 2010 | 12,094,000 | | 12,094,000 | 0.25% | \$ 821 |
| 2011 | 10,932,000 | | 10,932,000 | 0.23% | \$ 738 |
| 2012 | 10,117,000 | | 10,117,000 | 0.22% | \$ 677 |
| 2013 | 9,327,000 | | 9,327,000 | 0.21% | \$ 624 |
| 2014 | 11,272,000 | | 11,272,000 | 0.30% | \$ 750 |
| 2015 | 10,312,000 | | 10,312,000 | 0.27% | \$ 681 |
| 2016 | 9,142,000 | | 9,142,000 | 0.23% | \$ 601 |
| 2017 | 7,927,000 | | 7,927,000 | 0.20% | \$ 522 |
| 2018 | 6,652,000 | | 6,652,000 | 0.17% | \$ 434 |
| 2019 | 5,325,000 | | 5,325,000 | 0.14% | \$ 354 |

Notes: Details regarding the district's outstanding debt can be found in the notes to the financial statements.
 2019 Per Capita calculations utilize 2018 Population data

- a** See Exhibit NJ J-6 for property tax data.
- b** Population data can be found in Exhibit NJ J-14.

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL
Direct and Overlapping Governmental Activities Debt
As of December 31, 2018
Unaudited**

Exhibit J-12

| | <u>Allendale Borough</u> | <u>Upper Saddle River Borough</u> |
|---|------------------------------|---|
| Overlapping Debt of School District: | | |
| Municipal Net Debt(100%) | 22,251,188 | 13,810,174 |
| Local School (100%) | 2,692,000 | 2,238,593 |
| County of Bergen Share (Statutory Net Debt)) | 9,094,142 | 12,113,773 |
| Utility Authority (Share %) | <u>N/A</u> | <u>N/A</u> |
| Subtotal, overlapping debt | 34,037,330 | 28,162,540 |
| Northern Highlands Regional District Direct Debt | <u>2,283,407</u> | <u>3,041,593</u> |
| Total direct and overlapping debt | <u><u>36,320,738</u></u> | <u><u>31,204,132</u></u> |

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation. Debt outstanding data provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses situated within the District. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

- a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Legal Debt Margin Information
Last Ten Fiscal Years
(Unaudited)

Exhibit J-13

Legal Debt Margin at December 31, 2018:

Average Equalized Valuation Basis:

| <u>State Equalized Values of Taxable Property</u> | | | |
|---|------------------------------|---|--|
| | <u>Allendale Borough</u> | <u>Upper Saddle River Borough</u> | <u>Equalized Valuation Basis</u> |
| 2016 | \$ 1,740,921,213 | \$ 2,792,107,318 | \$ 4,533,028,531 |
| 2017 | 1,760,581,483 | 2,752,224,975 | 4,512,806,458 |
| 2018 | <u>1,772,523,390</u> | <u>2,737,235,850</u> | <u>4,509,759,240</u> |
| | <u>5,274,026,086</u> | <u>8,281,568,143</u> | <u>13,555,594,229</u> |
| | | | <u>\$ 4,518,531,410</u> |
| | | | 135,555,942 |
| | | | <u>6,452,000</u> |
| | | | <u>129,103,942</u> |

| | <u>Fiscal Year</u> | | | | | | | | | |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> | <u>2009</u> |
| Debt Limit-Dec. 31, Prior Year | \$ 135,555,942 | \$ 134,892,665 | \$ 134,061,988 | \$ 132,995,173 | \$ 133,357,781 | \$ 135,322,219 | \$ 142,057,033 | \$ 146,289,551 | \$ 146,289,551 | \$ 148,653,250 |
| Total Net School Debt Applicable to Limit | <u>6,452,000</u> | <u>7,727,000</u> | <u>8,957,000</u> | <u>10,132,000</u> | <u>11,272,000</u> | <u>12,087,000</u> | <u>10,117,000</u> | <u>10,932,000</u> | <u>10,932,000</u> | <u>12,094,000</u> |
| Legal Debt Margin | <u>\$ 129,103,942</u> | <u>\$ 127,165,665</u> | <u>\$ 125,104,988</u> | <u>\$ 122,863,173</u> | <u>\$ 122,085,781</u> | <u>\$ 123,235,219</u> | <u>\$ 131,940,033</u> | <u>\$ 135,357,551</u> | <u>\$ 135,357,551</u> | <u>\$ 136,559,250</u> |
| Net Debt as % of Debt Limit | 4.76% | 5.73% | 6.68% | 7.62% | 8.45% | 8.93% | 7.12% | 7.47% | 7.47% | 8.14% |

Note: Amounts reported above as "Debt" or "Net Debt" include NHRHSD Debt but exclude local district school debt of the constituent communities, which by statute are reductions to the legal debt limit.

Demographic and Economic Information

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Demographic and Economic Statistics
Last Ten Fiscal Years
Unaudited

Exhibit J-14

Allendale Borough

| <u>Year</u> | <u>Population ^a</u> | <u>Personal Income ^b</u> | <u>Per Capita Personal Income ^c</u> | <u>Unemployment Rate ^d</u> |
|-------------|--------------------------------|---|--|---|
| 2009 | 6,609 | 469,934,010 | 64,280 | 5.60% |
| 2010 | 6,515 | 429,937,880 | 65,992 | 5.80% |
| 2011 | 6,585 | 453,476,025 | 68,865 | 5.70% |
| 2012 | 6,626 | 475,673,914 | 71,789 | 5.80% |
| 2013 | 6,687 | 475,445,700 | 71,100 | 5.80% |
| 2014 | 6,713 | 494,325,181 | 73,637 | 5.00% |
| 2015 | 6,738 | 517,619,898 | 76,821 | 4.60% |
| 2016 | 6,779 | 528,090,879 | 77,901 | 3.90% |
| 2017 | 6,799 | 552,099,197 | 81,203 | 3.50% |
| 2018 | 6,792 | N/A | N/A | |

Upper Saddle River Borough

| <u>Year</u> | <u>Population ^a</u> | <u>Personal Income ^b</u> | <u>Per Capita Personal Income ^c</u> | <u>Unemployment Rate ^d</u> |
|-------------|--------------------------------|---|--|---|
| 2009 | 8,480 | 545,094,400 | 64,280 | 9.00% |
| 2010 | 8,170 | 539,154,640 | 65,992 | 9.20% |
| 2011 | 8,218 | 565,932,570 | 68,865 | 9.00% |
| 2012 | 8,239 | 591,469,571 | 71,789 | 9.20% |
| 2013 | 8,249 | 586,503,900 | 71,100 | 6.00% |
| 2014 | 8,211 | 604,633,407 | 73,637 | 4.10% |
| 2015 | 8,229 | 632,160,009 | 76,821 | 3.30% |
| 2016 | 8,233 | 641,358,933 | 77,901 | 3.20% |
| 2017 | 8,278 | 672,198,434 | 81,203 | 3.00% |
| 2018 | 8,270 | N/A | N/A | |

Source:

^a Population information provided by the NJ Dept of Labor and Workforce Development

^b Personal income has been estimated based upon the municipal population and per capita personal income presented

^c Per capita personal income for Bergen County was computed using Census Bureau midyear population estimates.

^d Unemployment data provided by the NJ Dept of Labor and Workforce Development

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Principal Employers,
Current Year and Ten Years Ago

| Employer | 2019 | | | 2009 | | |
|----------|-----------|--------------------|---|-----------|--------------------|---|
| | Employees | Rank [Optional] | Percentage of Total Municipal Employment | Employees | Rank [Optional] | Percentage of Total Municipal Employment |

Information Unavailable

| | | | | | | |
|--|--|--|-------|--|--|-------|
| | | | 0.00% | | | 0.00% |
|--|--|--|-------|--|--|-------|

Source: _____

Operating Information

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Full-time Equivalent District Employees by Function/Program,
Last Ten Fiscal Years**

| <u>Function/Program</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Instruction | | | | | | | | | | |
| Teachers | N/A | 112.0 | 108.0 | 109.0 | 110.0 | 110.0 | 118.9 | 118.4 | 118.7 | 120.3 |
| Classroom Aides | | | | | | | | | | |
| Vocational | | | | | | | | | | |
| Other instruction | | | | | | | | | | |
| Nonpublic school programs | | | | | | | | | | |
| Adult/continuing education programs | | | | | | | | | | |
| Support Services: | | | | | | | | | | |
| Tuition | | | | | | | | | | |
| Student & Instruction Related Services | | 37.0 | 36.0 | 35.0 | 35.0 | 35.5 | 32.8 | 33.8 | 33.8 | 33.8 |
| General Administration | | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| School Administrative Services | | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 | 6.0 |
| Business Administrative Services | | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 |
| Administrative Information Technology | | | | | | | | | | |
| Plant operations and maintenance | | 19.0 | 17.0 | 17.5 | 18.0 | 18.0 | 18.0 | 18.0 | 18.0 | 18.0 |
| Pupil transportation | | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 2.5 | 2.5 | 2.5 | 4.5 |
| Total | | <u>183.0</u> | <u>176.0</u> | <u>176.5</u> | <u>178.0</u> | <u>178.5</u> | <u>185.2</u> | <u>185.7</u> | <u>186.0</u> | <u>189.6</u> |

Source: District Personnel Records

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
Operating Statistics,
Last Ten Fiscal Years**

| Fiscal Year | Enrollment | Operating Expenditures ^a | Cost Per Pupil | Percentage Change | Pupil/Teacher Ratio | | Average Daily Enrollment (ADE) ^c | Average Daily Attendance (ADA) ^c | % Change in Average Daily Enrollment | Student Attendance Percentage |
|-------------|------------|-------------------------------------|----------------|-------------------|-----------------------------|--------------------|---|---|--------------------------------------|-------------------------------|
| | | | | | Teaching Staff ^b | Senior High School | | | | |
| 2010 | 1,313 | 23,531,456 | 17,921.90 | 0.53% | 109 | 1:12.0 | 1,310.2 | 1,243.7 | -0.67% | 94.92% |
| 2011 | 1,313 | 22,982,969 | 17,504.16 | -2.33% | 112 | 1:11.7 | 1,303.6 | 1,244.9 | -0.50% | 95.50% |
| 2012 | 1,350 | 25,133,893 | 18,617.70 | 6.36% | 109 | 1:12.4 | 1,337.3 | 1,279.1 | 2.59% | 95.65% |
| 2013 | 1,328 | 26,244,086 | 19,762.11 | 6.15% | 110 | 1:12.1 | 1,325.7 | 1,257.5 | -0.87% | 94.86% |
| 2014 | 1,345 | 27,265,191 | 20,271.52 | 2.58% | 110 | 1:12.2 | 1,348.4 | 1,285.4 | 1.71% | 95.33% |
| 2015 | 1,367 | 28,392,241 | 20,769.74 | 2.46% | 119 | 1:11.5 | 1,369.7 | 1,305.1 | 1.58% | 95.28% |
| 2016 | 1,336 | 30,126,826 | 22,550.02 | 11.24% | 118 | 1:11.3 | 1,337.0 | 1,275.3 | -0.85% | 95.39% |
| 2017 | 1,363 | 30,908,455 | 22,676.78 | 9.18% | 118 | 1:11.5 | 1,358.6 | 1,288.6 | -0.81% | 94.85% |
| 2018 | 1,359 | 32,008,242 | 23,552.79 | 4.45% | 119 | 1:11.5 | 1,356.8 | 1,288.8 | 1.48% | 94.99% |
| 2019 | 1,378 | 33,368,391 | 24,215.09 | 6.78% | 120 | 1:11.5 | 1,382.8 | 1,317.3 | 1.78% | 95.26% |

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Sources: District records

Note: Enrollment based on annual October district count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
School Building Information
Last Ten Fiscal Years**

| <u>District Building</u> | <u>2010</u> | <u>2011</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <u>High School</u> | | | | | | | | | | |
| Northern Highlands Regional High School (1965) | | | | | | | | | | |
| Square Feet | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 | 287,118 |
| Capacity (students) | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
| Enrollment | 1,313 | 1,316 | 1,346 | 1,324 | 1,345 | 1,372 | 1,336 | 1,363 | 1,359 | 1,378 |

Number of Schools at June 30, 2018

- Elementary = 0
- Middle School = 0
- Senior High School = 1

Source: District Facilities Office

Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of alterations and additions. Enrollment is based on the annual October district count.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 GENERAL FUND
 SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
 LAST TEN FISCAL YEARS
 (Unaudited)

**UNDISTRIBUTED EXPENDITURES - REQUIRED
 MAINTENANCE FOR SCHOOL FACILITIES**

| <u>School Facilities*</u> | <u>2019</u> | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> | <u>2012</u> | <u>2011</u> | <u>2010</u> |
|---------------------------|-------------------|-------------------|---------------------|-------------------|---------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| High School | \$ 666,054 | \$ 856,826 | \$ 1,008,284 | \$ 991,431 | \$ 1,018,467 | \$ 598,512 | \$ 561,505 | \$ 548,653 | \$ 581,002 | \$ 565,210 |
| Other Facilities | | | | | | | | | | |
| Grand Total | <u>\$ 666,054</u> | <u>\$ 856,826</u> | <u>\$ 1,008,284</u> | <u>\$ 991,431</u> | <u>\$ 1,018,467</u> | <u>\$ 598,512</u> | <u>\$ 561,505</u> | <u>\$ 548,653</u> | <u>\$ 581,002</u> | <u>\$ 565,210</u> |

*School facilities as defined under EFCFA.
 (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6:24-1.3)

Source: District Records

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2019

UNAUDITED

The District is a member of the Northeast Bergen School Board Insurance Group (NESBIG) and maintains commercial insurance coverages for the various risks to which it is exposed.

The District, through NESBIG, has obtained the following coverage for the 2018-19 fiscal year:

| | <u>Coverage</u> | <u>Deductible</u> |
|---|-------------------------|-------------------|
| School Package Policy – NESBIG | | |
| Policy –Great American Insurance Company: | | |
| Property – Blanket Coverage for Buildings and Business Personal Property | Per Statement of values | \$5,000 |
| Flood Coverage (per occurrence & aggregate): | | |
| Outside Hazard Areas | 5,000,000 | 50,000 |
| Totally or Partially in Hazard Area | 2,000,000 | 500,000 |
| Earthquake Coverage (per occurrence & aggregate): | 5,000,000 | 50,000 |
| Extra Expense | 5,000,000 | |
| Contractor’s Equipment | 5,000/250,000 | 1,000 |
| Scheduled School Property | 100,000 | 1,000 |
| Electronic Information Systems Coverage | 5,000,000 | 1,000 |
| Cameras & AV Equipment | 250,000 | 1,000 |
| Musical & Theatrical Equipment | 250,000 | 1,000 |
| Valuable Papers | 5,000,000 | 1,000 |
| Commercial General Liability | | |
| Per Occurrence | 1,000,000 | |
| Aggregate | 2,000,000 | |
| Cyber Liability-Indian Harbor Ins. Co. | | |
| Per Occurrence | 2,000,000 | |
| Aggregate | 6,000,000 | |
| Employee Benefits Liability | | |
| Per Occurrence | 1,000,000 | 1,000 |
| Aggregate | 2,000,000 | |
| Business Automobile Coverage-Great American Ins. Co. | | |
| Liability & Uninsured Motorist (CSL) | 1,000,000 | |
| Medical Expenses Limit (Any one person) | 10,000 | |
| Excess Liability Coverage – Starstone National Ins. Co. | | |
| Per Occurrence & Aggregate | 15,000,000 | |
| Commercial Crime Coverage – Selective Insurance Co. of America | | |
| Employee Theft | | |
| Per Employee | 100,000 | 5,000 |
| Per Loss | 500,000 | 100,000 |
| Forgery/Transfer Fraud | 100,000 | 1,000 |

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2019
UNAUDITED

| | <u>Coverage</u> | <u>Deductible</u> |
|---|-----------------|-------------------|
| Commercial Environmental Impairment Liability – Chubb | | |
| Ace/American | | |
| Each Incident Limit | 4,000,000 | 15,000 |
| Aggregate per Named Insured | 4,000,000 | |
| Aggregate Limit (NESBIG) | 20,000,000 | |
| Commercial Umbrella Policy – Great American Insurance Co. | | |
| Per Occurrence and Aggregate | 9,000,000 | 10,000 |
| NJ CAP Coverage – Fireman’s Fund Indemnity Corp. | | |
| Per Occurrence & Aggregate | 50,000,000 | |
| Workers’ Compensation – Safety National Ins. Co. | | |
| Workers Compensation | Statutory | |
| Employer Liability – Accident | 1,000,000 | |
| Employer Liability – Disease (Per occurrence and policy limit) | 1,000,000 | |
| Excess Workers’ Compensation –Safety National Ins. Co. | | |
| Per Occurrence & Aggregate | 1,000,000 | |
| NESBIG Self-Insured Retention | | 350,000 |
| Pollution Liability – Chubb/Ace American | | |
| Per Occurrence & Aggregate | 4,000,000 | 15,000 |
| Educators E&O and EPL Coverage-Greenwich Insurance Co. | | |
| Per Occurrence & Aggregate | 1,000,000 | |
| Defense of Nonmonetary Claims | 500,000 | |
| Student/Athletic Accident – Master Policy | | |
| Gerber Life Insurance Co. | | |
| Limit of Liability per Conveyance Accident | 500,000 | |
| Specific Losses | Per Schedule | |
| Position Surety Bonds – Western Surety Co. | | |
| Business Administrator | 250,000 | |
| Treasurer | 250,000 | |

Source: School Business Administrator

SINGLE AUDIT SECTION

SECTION – K

**REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON
AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITORS' REPORT

Honorable President and Members
of the Board of Education
Northern Highlands Regional High School District
County of Bergen, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Education of the Northern Highlands Regional High School District, in the County of Bergen, State of New Jersey, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the district's basic financial statements, and have issued our report thereon dated November 22, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Board of Education of the Northern Highlands Regional High School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Board of Education of the Northern Highlands Regional High School District's control. Accordingly, we do not express an opinion on the effectiveness of the Board of Education of the Northern Highlands Regional High School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Board of Education of the Northern Highlands Regional High School District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Finance, Department of Education, State of New Jersey.

We noted other matters involving compliance and internal control over financial reporting that we have reported to the Board of Education of the Northern Highlands Regional High School District in a separate *Auditors' Management Report on Administrative Findings* dated November 22, 2019.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Hodulik & Morrison, P.A.

HODULIK & MORRISON, P.A.
A division of PKF O'Connor Davies
Certified Public Accountants
Registered Municipal Accountants
Public School Accountants*

Robert S. Morrison

Robert S. Morrison
Public School Accountant
PSA # 871

Cranford, New Jersey
November 22, 2019

HODULIK & MORRISON, P.A.

A division of



**REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT
ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL
ASSISTANCE REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08**

INDEPENDENT AUDITORS' REPORT

Honorable President and Members
of the Board of Education
Northern Highlands Regional High School District
County of Bergen, New Jersey

Report on Compliance for Each Major State Program

We have audited the Northern Highlands Regional High School District, County of Bergen, New Jersey compliance with the types of compliance requirements described in the New Jersey Compliance Manual "State Grant Compliance Supplement" that could have a direct and material effect on each of the Northern Highlands Regional High School District's major state programs for the year ended June 30, 2019. The School District's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirement of laws, regulations, contracts and grants applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Northern Highlands Regional High School District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and the he audit requirements of New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants and State Aid. Those standards, the OMB Uniform Guidance and New Jersey OMB's Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred.

An audit includes examining, on a test basis, evidence about the Northern Highlands Regional High School District's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination on the Northern Highlands Regional High School District's compliance.

Opinion on Each Major State Program

In our opinion, the Northern Highlands Regional High School District, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of the Northern Highlands Regional High School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Northern Highlands Regional High School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with NJ OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Northern Highlands Regional High School District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that a material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of NJ OMB Circular 15-08. Accordingly, this report is not suitable for any other purposes.



HODULIK & MORRISON, P.A.
A division of PKF O'Connor Davies
Certified Public Accountants
Registered Municipal Accountants
Public School Accountants



Robert S. Morrison
Public School Accountant
PSA # 871

Cranford, New Jersey
November 22, 2019

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| FEDERAL GRANTOR/PASS-THROUGH GRANTOR/PROGRAM TITLE | FEDERAL C.F.D.A NO. | FAIN NO. | GRANT PERIOD | AWARD AMOUNT | DEF.REVENUE/ (ACCTS. REC.) AT JUNE 30, 2018 | CASH RECEIVED | APPROVED TRANSFERS | BUDGETARY EXPENDITURES | DEF.REVENUE/ (ACCTS. REC.) AT JUNE 30, 2019 | MEMO CUMULATIVE TOTAL EXPENDITURES |
|--|---------------------|-------------|----------------|--------------|---|---------------|--------------------|------------------------|---|------------------------------------|
| U.S. Department of Education | | | | | | | | | | |
| Passed-through State Department of Education: | | | | | | | | | | |
| Special Revenue Fund: | | | | | | | | | | |
| Temporary Emergency Impact Aid-Displaced Students | 84.938C | S938C18005 | 7/1/17-6/30/18 | | (6,375.00) | 6,375.00 | | | - | (6,375.00) |
| I.D.E.A. Part B | 84.027 | H027A170100 | 7/1/18-6/30/19 | 224,725 | | 229,317.00 | | (229,317.00) | - | (229,317.00) |
| N.C.L.B. Title I, Part A | 84.010A | S011A170030 | 7/1/18-6/30/19 | 58,642 | | 58,642.00 | 22,023.00 | (80,665.00) | - | (80,665.00) |
| N.C.L.B. Title II, Part A | 84.010A | S011A170030 | 7/1/18-6/30/19 | 12,023 | | 12,023.00 | (12,023.00) | - | - | - |
| N.C.L.B. Title IV | 84.010A | S011A170030 | 7/1/18-6/30/19 | 10,000 | | 10,000.00 | (10,000.00) | - | - | - |
| Total U.S. Department of Education | | | | | - | 316,357.00 | - | (309,982.00) | - | (316,357.00) |
| U.S. Department of Homeland Security | | | | | | | | | | |
| Passed-through N.J. State Police | | | | | | | | | | |
| General Fund: | | | | | | | | | | |
| Disaster Grants-Public Assistance | 97.036 | N/A | 7/1/17-6/30/18 | | | 7,382.72 | | (7,382.72) | - | - |
| Total U.S. Department of Homeland security | | | | | - | 7,382.72 | | (7,382.72) | - | (7,382.72) |
| Total Federal Financial Assistance | | | | | \$ - | \$ 323,739.72 | \$ - | \$ (317,364.72) | \$ - | \$ (323,739.72) |

Auditor Note: A Single Audit of Federal Awards was not required for the fiscal year ended June 30, 2019 based upon the reported level of expenditures.
 See Accompanying Notes to Schedules of Financial Assistance

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Schedule - B

| STATE GRANTOR/PROGRAM TITLE | GRANT OR STATE PROJECT NO. | AWARD AMOUNT | GRANT PERIOD | BALANCE AT JUNE 30, 2018 | | CASH RECEIVED | BUDGETARY EXPENDITURES | BALANCE AT JUNE 30, 2019 | | MEMO CUMULATIVE TOTAL EXPENDITURES |
|--|----------------------------|--------------|----------------|----------------------------|---------------------------|---------------|------------------------|----------------------------|----------------------|------------------------------------|
| | | | | GAAP (ACCOUNTS RECEIVABLE) | MEMO BUDGETARY RECEIVABLE | | | GAAP (ACCOUNTS RECEIVABLE) | BUDGETARY RECEIVABLE | |
| | | | | | | | | | | |
| State Department of Education: | | | | | | | | | | |
| General Fund: | | | | | | | | | | |
| State Aid (Public Cluster): | | | | | | | | | | |
| Special Education Categorical Aid | 19-495-034-5120-089 | 437,417 | 7/1/18-6/30/19 | | | 398,620.00 | (437,417.00) | | (38,797.00) | (437,417) |
| Special Education Categorical Aid | 18-495-034-5120-089 | 437,417 | 7/1/17-6/30/18 | | (36,925.00) | 36,925.00 | | | - | |
| Security Aid | 19-495-034-5120-084 | 77,671 | 7/1/18-6/30/19 | | | 70,782.00 | (77,671.00) | | (6,889.00) | (77,671) |
| Security Aid | 18-495-034-5120-084 | 77,671 | 7/1/17-6/30/18 | | (6,557.00) | 6,557.00 | | | - | |
| PARCC Readiness Aid | 18-495-034-5120-098 | 10,480 | 7/1/17-6/30/18 | | (884.00) | 884.00 | | | - | (10,480) |
| Per Pupil Growth Aid | 18-495-034-5120-097 | 10,480 | 7/1/17-6/30/18 | | (884.00) | 884.00 | | | - | (10,480) |
| Professional Learning Community Aid | 18-495-034-5120-101 | 10,180 | 7/1/17-6/30/18 | | (860.00) | 860.00 | | | - | (10,180) |
| Transportation Aid | 19-495-034-5120-014 | 272,216 | 7/1/18-6/30/19 | | | 248,071.00 | (272,216.00) | | (24,145.00) | (272,216) |
| Transportation Aid | 18-495-034-5120-014 | 100,760 | 7/1/17-6/30/18 | | (8,506.00) | 8,506.00 | | | - | |
| Nonpublic School Transportation | 18-495-034-5120-014 | 14,473 | 7/1/17-6/30/18 | (14,473.00) | | 14,473.00 | | | - | |
| Nonpublic School Transportation | 19-495-034-5120-014 | 26,790 | 7/1/18-6/30/19 | | | | (26,790.00) | (26,790.00) | | (26,790) |
| Extraordinary Aid | 19-495-034-5120-044 | 378,124 | 7/1/18-6/30/19 | | | | (378,124.00) | (378,124.00) | | (378,124) |
| Extraordinary Aid | 18-495-034-5120-044 | 350,254 | 7/1/18-6/30/19 | | (350,254.00) | 350,254.00 | | | - | (350,254) |
| T.P.A.F. Social Security Aid | 19-495-034-5095-003 | 940,992 | 7/1/18-6/30/19 | | | 940,992.01 | (940,992.01) | | - | (940,992) |
| T.P.A.F. Pension Contributions | 19-495-034-5095-002 | 2,339,308 | 7/1/18-6/30/19 | | | 2,339,308.00 | (2,339,308.00) | | - | (2,339,308) |
| T.P.A.F. Post Retirement Medical | 19-495-034-5095-001 | 1,083,319 | 7/1/18-6/30/19 | | | 1,083,319.00 | (1,083,319.00) | | - | (1,083,319) |
| T.P.A.F. Non-Contributory Insurance | 19-495-034-5095-004 | 50,756 | 7/1/18-6/30/19 | | | 50,756.00 | (50,756.00) | | - | (50,756) |
| Debt Service Fund: | | | | | | | | | | |
| Debt Service Aid | 19-495-034-5120-075 | 121,721 | 7/1/18-6/30/19 | | | 121,721.00 | (121,721.00) | | - | (121,721) |
| Total State Financial Assistance | | | | (14,473.00) | (404,870.00) | 5,672,912.01 | (5,728,314.01) | (404,914.00) | (69,831.00) | (6,109,708) |
| Less: | | | | | | | | | | |
| T.P.A.F. Pension Contributions | | | | | | | (2,339,308.00) | | | |
| T.P.A.F. Post Retirement Medical | | | | | | | (1,083,319.00) | | | |
| T.P.A.F. Non-Contributory Insurance | | | | | | | (50,756.00) | | | |
| State Expenditures Subject to Single Audit | | | | | | | (2,254,931.01) | | | |

Note: See Accompanying Notes to Schedules of Financial Assistance.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE
JUNE 30, 2019

NOTE 1. GENERAL

The accompanying schedules of expenditures of awards and financial assistance include federal and state award activity of the Board of Education of the Northern Highlands Regional High School District. The Board of Education is defined in Note 1(A) to the Board's general-purpose financial statements (GASB 34 Model – basic financial statements). All state awards received directly from state agencies, as well as state assistance passed through other government agencies are included on the schedule of expenditures of state financial assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of federal and state financial assistance are presented on the budgetary basis of accounting. These bases of accounting are described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of NJOMB Circular 15-08, which requires compliance with the requirements of Title 2, US Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) for state financial assistance programs. Therefore, some amounts presented in this schedule may differ from amounts present in, or used in the preparation of, the basic financial statements. The District does not charge any indirect costs to any state financial assistance program.

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to P.L. 2003, c.97 (N.J.S.A. 18A: 22-44.2). For GAAP purposes, the payment of the last state aid installmen(s) is not recognized until the subsequent budget year due to the state deferral and recording of expenditures for these payments in the subsequent state fiscal year budget. The special revenue fund accompanying schedules agree with amounts reported in the Board's general-purpose financial statements.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE
JUNE 30, 2019

NOTE 3. RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS
(CONT'D.)

The general-purpose financial statements present the special revenue fund on both a GAAP basis and a budgetary basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

See Note 1(D) for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Award and financial assistance revenues are reported in the Board's general-purpose financial statements on a GAAP basis as follows:

| | <u>Federal</u> | <u>State</u> | <u>Total</u> |
|----------------------|---------------------|-----------------------|-----------------------|
| General Fund | \$7,382.72 | \$5,941,632.01 | \$5,949,014.73 |
| Special Revenue Fund | 309,982.00 | 0.00 | 309,982.00 |
| Debt Service Fund | <u>0.00</u> | <u>121,721.00</u> | <u>121,721.00</u> |
| Total Assistance | <u>\$317,364.72</u> | <u>\$6,063,353.01</u> | <u>\$6,380,717.73</u> |

NOTE 4. RELATIONSHIP TO STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the state financial reports

NOTE 5. OTHER

TPAF Post-Retirement Medical, Pension and Non-Contributory Insurance Premium Contributions represent the amount paid by the state on behalf of the District for the year ended June 30, 2019. These amounts are published by the State Division of Pensions annually, and the NJDOE has advised that these In-Kind programs are not to be subject to the state single audit mandate, and no audit procedures are required to be applied to these amounts. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019, and are subject to the state single audit mandate.

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

K-6

Section 1 - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal Control over financial reporting:

1) Material weakness(es) identified? _____ Yes X No

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes X No

Noncompliance material to basic financial statements noted? _____ Yes X No

Federal Awards-NOT APPLICABLE, FEDERAL SINGLE AUDIT NOT REQUIRED

Internal Control over major programs:

1) Material weakness(es) identified? _____ Yes _____ No

2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes _____ No

Type of auditor's report issued on compliance for major programs: _____

Any audit findings disclosed that are required to be reported in accordance with section.510(a) of Circular A-133? _____ Yes _____ No

Identification of major programs:

| <u>CFDA Number(s)</u> | <u>Name of Federal Program or Cluster</u> |
|-----------------------|---|
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |
| _____ | _____ |

Dollar threshold used to distinguish between Type A and B programs: _____

Auditee qualified as low-risk auditee? _____ Yes _____ No

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
 SCHEDULE OF FINDINGS AND QUESTIONED COSTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2019

K-6

Section 1 - Summary of Auditor's Results (cont'd)

State Awards

Dollar threshold used to distinguish between Type A and B programs: \$750,000.00

Auditee qualified as low-risk auditee? X Yes No

Type of auditor's report issued on compliance for major programs: Unmodified

Internal Control over major programs:

1) Material weakness(es) identified? Yes X No

2) Significant deficiencies identified that are not considered to be material weaknesses? Yes X No

Any audit findings disclosed that are required to be reported in accordance with NJOMB Circular Letter 04-04? Yes X No

Identification of major programs:

| GMIS Number(s) | Name of State Program |
|---------------------|-----------------------|
| 19-495-034-5120-014 | Transportation Aid |
| 19-495-034-5120-044 | Extraordinary Aid |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

Section II - Financial Statement Findings

NONE

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

NONE

NORTHERN HIGHLANDS REGIONAL HIGH SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Not Applicable- No prior year findings or questioned costs.