# OLD TAPPAN BOARD OF EDUCATION COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Old Tappan, New Jersey

# **COMPREHENSIVE ANNUAL**

# FINANCIAL REPORT

# of the

**Old Tappan Board of Education** 

Old Tappan, New Jersey

For The Fiscal Year Ended June 30, 2019

Prepared by

**Business Office** 

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# **INTRODUCTORY SECTION**

# **Old Tappan Board of Education**

277 Old Tappan Road Old Tappan, NJ 07675 Telephone: 201-664-1421 Ext. 2503 Fax: 201-664-4418

School Business Administrator/ Board Secretary

November 13, 2019

Honorable President and Members of the Board of Education Old Tappan Board of Education County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Old Tappan Board of Education (the "Board") for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Old Tappan Board of Education's MD&A can be found immediately following the "Independent Auditor's Report".

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the independent auditor's report, management's discussion and analysis (MD&A), the basic financial statements including the district-wide financial statements. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplementary information ("RSI"). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the independent auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

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#### 1) REPORTING ENTITY AND ITS SERVICES:

The Old Tappan Board of Education is an independent reporting entity within the criteria adopted by GASB. All funds of the District are included in this report. The Old Tappan Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 8. These include regular and special education students. The District completed the 2018-2019 fiscal year with an average daily enrollment of 649.8 students, which is a 1.53% decrease from the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years.

School Year	Student Enrollment	Percent Change
2018-19	649.8	(1.53)%
2017-18	659.9	(3.44)%
2016-17	683.4	(4.08)%
2015-16	712.5	(3.28)%
2014-15	736.7	(1.76)%
2013-14	749.9	(0.80)%
2012-13	756.0	(2.41)%
2011-12	774.7	(5.63)%
2010-11	820.9	(5.83)%
2009-10	871.7	1.27%

#### **Average Daily Enrollment**

#### 2) ECONOMIC CONDITION AND OUTLOOK:

The Borough of Old Tappan comprises a land area of 3.2 square miles and is located in the northeastern part of Bergen County. Due to the current economic conditions, the District enrollment has decreased in each of the last seven years.

#### 3) MAJOR INITIATIVES:

• To continue to meet all requirements associated with Achieve NJ and Teach NJ, as well as to analyze the implications the NJSLA data for positive teaching and learning outgrowths at all grade levels.

• To work with the Northern Valley Curriculum Center to develop assessments in targeted content areas to support the attainment of the New Jersey Student Learning Standards (NJSLS) and to monitor student growth.

• To work towards identifying  $21^{st}$  century skills and their importance relative to working with K-8 students. To incorporate  $21^{st}$  century skills into classroom practices, with an emphasis on enhancing student engagement with the curricular content.

# 4) INTERNAL ACCOUNTING CONTROLS:

Management of the Board is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Board are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the Board also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the Board management.

As part of the Board's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the Board has complied with applicable laws and regulations.

# 5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the borough. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. All open encumbrances at year-end were canceled.

# 6) ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements".

# 7) FINANCIAL INFORMATION AT FISCAL YEAR-END:

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

# 8) CASH MANAGEMENT:

The investment policy of the Board is guided in large part by state statute as detailed in "Notes to the Financial Statements". The Board has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

#### 9) RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The Board is a member of the Northeast Bergen School Board Insurance Group.

#### **10) OTHER INFORMATION:**

**Independent Audit** - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board of Trustees selected the accounting firm of Lerch, Vinci, and Higgins, LLP. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of State Treasury Circular Letter 15-08 OMB. The auditor's report on the basic financial statements, the combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

#### **11) ACKNOWLEDGMENTS:**

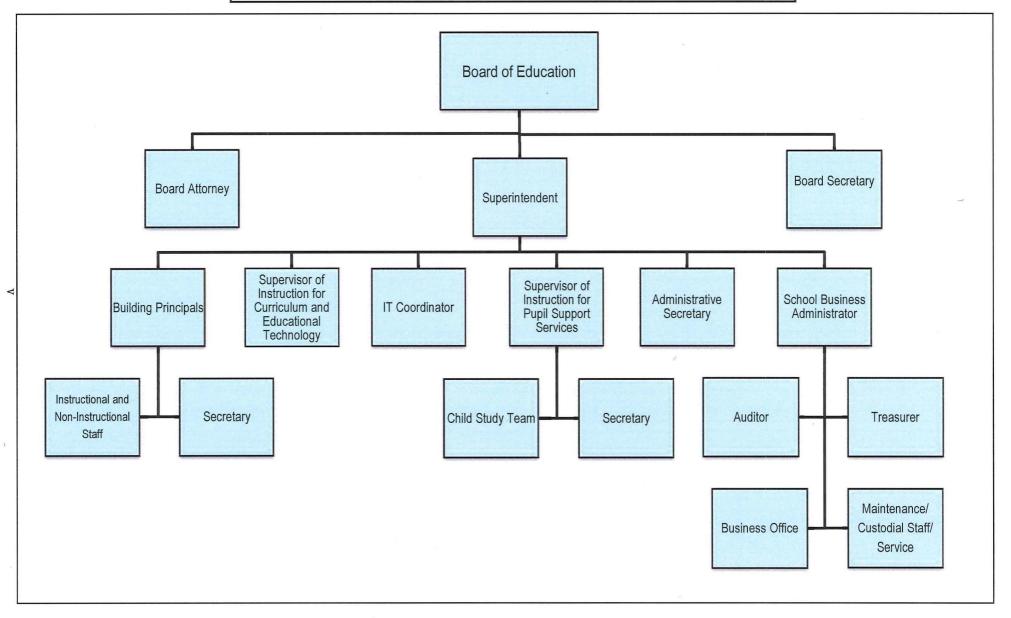
We would like to express our appreciation to the members of the Old Tappan Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Douglas Barrett

Business Administrator/ Board Secretary

# OLD TAPPAN PUBLIC SCHOOLS ORGANIZATIONAL CHART A: 6/30/2019



#### **OLD TAPPAN BOARD OF EDUCATION**

#### **ROSTER OF OFFICIALS**

#### **JUNE 30, 2019**

# Members of the Board of Education

Kurt Linder, President Maryellen LaFronz, Vice President Melissa Del Rosso Kristen Santoro

John L Shahdanian II

# **Other Officials**

Dr. Danielle M. Da Giau, Superintendent of Schools Douglas S. Barrett, CPA, School Business Administrator/Board Secretary Antoinette Kelly, Treasurer

#### **OLD TAPPAN BOARD OF EDUCATION**

# CONSULTANTS AND ADVISORS

# **Independent Auditor**

Lerch, Vinci & Higgins, LLP 17-17 Route 208 N Fair Lawn, NJ 07410

#### Attorney

Fogarty & Hara 21-00 Route 208 South Fair Lawn, NJ 07410

#### **Official Depository**

Oritani Bank 370 Pascack Rd. Township of Washington, NJ 07676 FINANCIAL SECTION



# LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

#### **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education Old Tappan Board of Education Old Tappan, New Jersey

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education, as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Old Tappan Board of Education's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, financial schedules, statistical section, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants</u>, <u>State Grants and State Aid</u>, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Old Tappan Board of Education.

The combining and individual nonmajor fund financial statements, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated November 13, 2019 on our consideration of the Old Tappan Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Old Tappan Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Old Tappan Board of Education's internal control over financial reporting and compliance.

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Gary J. Vinci Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 13, 2019

# **REQUIRED SUPPLEMENTARY INFORMATION – PART I**

.

# MANAGEMENT'S DISCUSSION AND ANALYSIS

# OLD TAPPAN BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS

This discussion and analysis of the Old Tappan School District's financial performance provides an overall review of its financial activities for the fiscal year ended June 30, 2019. The intent of this is to look at the District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 – Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments. Certain comparative information between the current year (2018-2019) and the prior year (2017-2018) is required to be presented in the MD&A.

# Financial Highlights

Key financial highlights for the 2018/2019 school year are is as follows:

- The assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$21,415,418 (Net Position).
- Governmental Activities The School District had \$17,206,887 in expenses; only \$4,508,232 of these expenses are offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$14,624,451 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$17,500,778 in revenues and \$14,428,761 in expenditures. The General Fund's fund balance increased by \$3,072,017 from June 30, 2018.
- The General Fund unassigned <u>budgetary basis</u> fund balance at June 30, 2019 was \$513,057, which represents an increase of \$19,223 compared to the ending <u>budgetary basis</u> fund balance at June 30, 2018 of \$493,834.

# Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so that the reader can understand the District as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the entire District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at significant funds with all other non-major funds presented in one total column. The General Fund is by far the most significant fund.

#### **Reporting the School District as a Whole**

# Statement of Net Position and the Statement of Activities

While this document reports on all funds used by the District to provide programs and activities, the view of the District as a whole looks at all financial transactions and ask the question, "How did we do financially during 2018/2019?" The Statement of Net Position and the Statement of Activities answer that question. These statements include all assets, deferred outflows of resources, liabilities and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's Net Position and changes in net position. This change is important because it tells the reader that, for the school district as a whole, its financial position improved or diminished. The causes of this change may be the result of many factors. Non-financial factors include the District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the District is divided into two distinct kinds of activities:

- Governmental Activities All programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- Business-Type Activity This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service Enterprise Fund is reported as a business activity. The District has discontinued the Food Service Enterprise Fund.

#### **Reporting the District's Most Significant Funds**

#### **Fund Financial Statements**

Fund financial reports provide detailed information about the District's funds. The District's governmental funds include the General Fund and Special Revenue Funds.

#### **Governmental Funds**

The District's activities are reported in governmental funds. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

# **Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

# The District as a Whole

The Statement of Net Position provides one perspective of the District as a whole. Below is a summary of the District's Net Position as of June 30, 2019 and 2018.

	Governmental Activities		Busines Activ	••	Total		
	2019	2018	2019			<u>2018</u>	
Assets							
Current and Other Assets	\$ 17,998,781	\$ 14,958,089	\$ 1,046	\$ 1,030	\$ 17,999,827	\$ 14,959,119	
Capital Assets	5,857,422	7,155,671			5,857,422	7,155,671	
Total Assets	23,856,203	22,113,760	1,046	1,030	23,857,249	22,114,790	
Deferred Outflows of Resources							
Deferred Amounts on Net Pension Liability	521,479	829,000			521,479	829,000	
Total Deferred Outflows of Resources	521,479	829,000	<u> </u>	<u> </u>	521,479	829,000	
Liabilities							
Long-Term Liabilities	1,632,463	2,110,117			1,632,463	2,110,117	
Other Liabilities	56,856	88,181			56,856	88,181	
Total Liabilities	1,689,319	2,198,298		-	1,689,319	2,198,298	
Deferred Inflows of Resources							
Deferred Amounts on Net Pension Liability	1,273,991	1,255,886			1,273,991	1,255,886	
Total Deferred Inflows of Resources	1,273,991	1,255,886			1,273,991	1,255,886	
Net Position:							
Net Investment in Capital Assets	5,857,422	7,155,671			5,857,422	7,155,671	
Restricted	14,032,378	11,267,544			14,032,378	11,267,544	
Unrestricted	1,524,572	1,065,361	1,046	1,030	1,525,618	1,066,391	
Total Net Position	<u>\$ 21,414,372</u>	<u>\$ 19,488,576</u>	<u>\$ 1,046</u>	<u>\$ 1,030</u>	<u>\$ 21,415,418</u>	<u>\$ 19,489,606</u>	

Below is a summary of changes in Net Position for the fiscal years ended June 30, 2019 and 2018.

		Governmental <u>Activities</u>		ss-Type	Total			
	<u>Acti</u> 2019	<u>vities</u> 2018	<u>Actr</u> 2019	<u>vities</u> 2018	<u>101</u> 2019	<u>2018</u>		
Revenues	2017	2010	2015	2010	<u>=0.1</u> 2			
Program Revenues								
Charges for Services	\$ 58,815	\$ 70,386			\$ 58,815	\$ 70,386		
Operating and Capital Grants								
and Contributions	4,449,417	5,533,101			4,449,417	5,533,101		
General Revenues								
Property Taxes	14,324,223	14,469,005			14,324,223	14,469,005		
Other	300,228	268,676	<u>\$ 16</u>	<u>\$6</u>	300,244	268,682		
Total Revenues	19,132,683	20,341,168	16	6	19,132,699	20,341,174		
Expenses								
Current								
Instruction	10,542,810	11,364,983			10,542,810	11,364,983		
Support Services								
Student and Instruction Related Serv.	2,474,684	2,526,941			2,474,684	2,526,941		
General and School Administration	1,034,471	1,101,199			1,034,471	1,101,199		
Business / Central Services	574,498	597,344			574,498	597,344		
Maintenance of Facilities	2,362,266	2,302,493			2,362,266	2,302,493		
Pupil Transportation	217,036	208,488			217,036	208,488		
Interest and Other Charges on Debt	1,122	29,469			1,122	29,469		
Loss on Disposal of Capital Assets		3,297				3,297		
Total Expenses	17,206,887	18,134,214			17,206,887	18,134,214		
Change in Net Position	1,925,796	2,206,954	16	6	1,925,812	2,206,960		
Net Position, Beginning of Year	19,488,576	17,281,622	1,030	1,024	19,489,606	17,282,646		
Net Position, End of Year	\$ 21,414,372	<u>\$ 19,488,576</u>	<u>\$ 1,046</u>	<u>\$ 1,030</u>	<u>\$ 21,415,418</u>	<u>\$ 19,489,606</u>		

### **Governmental Activities**

Property taxes comprise 75 percent of revenues for governmental activities. The District's total revenues were \$19,132,683 for the fiscal year ended June 30, 2019. Federal and state grants accounted for 23 percent of revenue. The total cost of all programs and services was \$17,206,887. Instruction comprises 61 percent of District expenses.

# **Governmental Activities**

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. The following schedule shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

#### Total Cost and Net Cost of Governmental Activities For the Fiscal Years Ended June 30, 2019 and 2018

<u>Functions/Programs</u>		Cost of <u>Services</u>				Net Cost of Services			
		<u>2019</u>		<u>2018</u>		<u>2019</u>		<u>2018</u>	
Instruction	\$	10,542,810	\$	11,364,983	\$	7,039,760	\$	6,966,912	
Support Services									
Student and Instruction Related Svcs.		2,474,684		2,526,941		1,903,949		1,807,075	
General and School Administrative Services		1,034,471		1,101,199		876,733		876,606	
Business / Central Services		574,498		597,344		418,969		412,815	
Maintenance of Facilities		2,362,266		2,302,493		2,320,596		2,252,805	
Pupil Transportation		217,036		208,488		137,526		181,748	
Interest and Other Charges on Debt		1,122		29,469		1,122		29,469	
Total Governmental Activities	<u>\$</u>	17,206,887	<u>\$</u>	18,130,917	\$	12,698,655	\$	12,527,430	

Instruction expenses include activities directly dealing with the teaching of pupils and the interactions between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law.

Interest and other charges on debt involves the transactions associated with the payment of interest and other related charges to debt of the District.

# The District's Funds

All governmental funds (i.e., general fund, special revenue fund and debt service fund presented in the fundbased statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$17,654,452 and expenditures were \$14,582,435.

# The District's Funds (Continued)

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound fiscal management. The following schedule presents a summary of the governmental fund revenues for the fiscal years ended June 30, 2019 and 2018.

	_	Fiscal Year Ended <u>June 30, 2019</u>		Fiscal Zear Ended <u>1ne 30, 2018</u>	]	mount of Increase Decrease)	Percent <u>Change</u>	
Local Sources	\$	14,683,784	\$	14,640,826	\$	42,958	0.29%	
State Sources		2,818,248		2,714,542		103,706	3.82%	
Federal Sources		152,420		153,706		(1,286)	-0.84%	
Total Revenues	<u>\$</u>	17,654,452	\$	17,509,074	\$	145,378	0.83%	

The following schedule represents a summary of general fund and special revenue fund expenditures for the fiscal years ended June 30, 2019 and 2018.

	_	Fiscal ear Ended ne 30, 2019		Fiscal Tear Ended Ine 30, 2018	]	mount of Increase Decrease)	Percent <u>Change</u>
Instruction	\$	9,463,223	\$	9,238,513	\$	224,710	2.43%
Support Services		5,032,182		4,786,251		245,931	5.14%
Capital Outlay		85,908		685,139		(599,231)	-87.46%
Debt Service		1,122		858,297		(857,175)	-99.87%
Total Expenditures	<u>\$</u>	14,582,435	<u>\$</u>	15,568,200	<u>\$</u>	(985,765)	-6.33%

# **General Fund Budgeting Highlights**

The District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over expenditures in specific line item accounts. Several of these revisions bear notation.

- Salary accounts were adjusted to reflect: changes in staff assignments; retirements, resignations and the resulting new hires; program adjustments necessitated by student population changes.
- Transfers were made to reclassify expenditures for both specific special education programs and extraordinary support services that were budgeted in other programs services as well as unexpected increases in these services, as well as increases to acquire equipment for Operation Maintenance and Regular Instruction and increases to Capital Outlay equipment.

# General Fund Budgeting Highlights (Continued)

• TPAF, which is the state's contribution to the pension fund and social security is neither a revenue item nor an expenditure item in the District's budget but is required to be reflected in the financial statements.

# **Capital Assets**

At June 30, 2019, the District had \$17,555,560 in land, buildings, furniture, equipment and vehicles. Below is a comparison of the book value of capital assets (net of accumulated depreciation) at June 30, 2019 and 2018.

	<u>2019</u>	<u>2018</u>
Land	\$ 38,600	\$ 38,600
Buildings and Building Improvements	5,198,933	6,359,297
Site Improvements	280,395	359,469
Machinery, Equipment and Vehicles	339,494	398,305
Total	\$ 5,857,422	<u>\$ 7,155,671</u>

# **Debt Administration**

At June 30, 2019 and 2018, the District had \$1,632,463 and \$2,110,117 of outstanding long-term liabilities. Of these amounts, \$22,606 and \$15,071 is for compensated absences; \$1,609,857 and \$2,095,046 is the net pension liability, as of June 30, 2019 and 2018, respectively.

# For the Future

Currently, the District is in excellent financial condition. Everyone associated with the Old Tappan School District is grateful for the community support of the schools. However, new legislation is a major concern and may significantly limit the District's ability to provide programs and appropriate class sizes. This, coupled with uncertainty surrounding a new funding formula, will perpetuate the significant reliance on local property taxes.

In conclusion, the Old Tappan School District has committed itself to financial excellence for many years. Its system for financial planning, budgeting, and internal financial controls is audited annually and the District will continue to work hard to prudently manage its finances to meet the many challenges ahead.

# **Contacting the District's Financial Management**

If you have questions about this report or need additional information, contact the School Business Administrator at the Old Tappan Board of Education, 277 Old Tappan Road, Old Tappan, NJ 07675.

FINANCIAL STATEMENTS

#### OLD TAPPAN BOARD OF EDUCATION STATEMENT OF NET POSITION AS OF JUNE 30, 2019

	Governmental Activities	• •	
ASSETS			
Cash and Cash Equivalents Prepaid Items Receivables, net	\$    17,940,367 48,000	\$ 1,046	\$    17,941,413 48,000
Receivables from Other Governments Other Receivables	6,278 4,136		6,278 4,136
Capital Assets Not Being Depreciated Being Depreciated, net	38,600 5,818,822		38,600 5,818,822
Total Assets	23,856,203	1,046	23,857,249
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amounts on Net Pension Liability	521,479		521,479
Total Deferred Outflows of Resources	521,479		521,479
LIABILITIES			
Unearned Revenue Noncurrent Liabilities	56,856		56,856
Due Beyond One Year	1,632,463		1,632,463
Total Liabilities	1,689,319		1,689,319
<b>DEFERRED INFLOWS OF RESOURCES</b>			
Deferred Amounts on Net Pension Liability	1,273,991		1,273,991
Total Deferred Inflows of Resources	1,273,991		1,273,991
NET POSITION			
Net Investment in Capital Assets Restricted for	5,857,422		5,857,422
Capital Projects	13,066,428		13,066,428
Other Purposes	965,950	1.046	965,950 1 525 618
Unrestricted	1,524,572	1,046	1,525,618
Total Net Position	<u>\$ 21,414,372</u>	<u>\$ 1,046</u>	\$ 21,415,418

The accompanying Notes to the Financial Statements are an integral part of this statement.

#### OLD TAPPAN BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

			Program					et (Expense) Revenue and Changes in Net Position			
Functions/Programs	Expenses		arges for Services	( G	Dperating Frants and Intributions	Government: <u>Activities</u>		usiness-Type <u>Activities</u>		Total	
Governmental Activities											
Instruction											
Regular	\$ 7,617,066			\$	2,280,243	\$ (5,336,82	3)		\$	(5,336,823)	
Special Education	2,272,776				891,522	(1,381,25	4)			(1,381,254)	
Other Instruction	551,389	\$	58,815		268,715	(223,85	9)			(223,859)	
School Sponsored Activities and Athletics	101,579				3,755	(97,82	4)			(97,824)	
Support Services											
Student and Instruction Related Services	2,474,684				570,735	(1,903,94	9)			(1,903,949)	
General Administration Services	444,112				12,824	(431,28	8)			(431,288)	
School Administration Services	590,359				144,914	(445,44				(445,445)	
Business / Central Services	574,498				155,529	(418,96				(418,969)	
Plant Operations and Maintenance	2,362,266				41,670	(2,320,59				(2,320,596)	
Pupil Transportation	217,036				79,510	(137,52				(137,526)	
Interest and Other Charges on Debt	1,122		-			(1,12	-	-		(1,122)	
			······································				<u> </u>			(-,)	
Total Governmental Activities	17,206,887		58,815		4,449,417	(12,698,65	5)			(12,698,655)	
Total Primary Government	<u>\$ 17,206,887</u>	<u>\$</u>	58,815	<u>\$</u>	4,449,417	(12,698,65	<u>5)</u>	-		(12,698,655)	
	General Revenue										
	Property Taxes,		for General P	urposes	3	14,324,22				14,324,223	
	Investment Earn	•				275,28		16		275,298	
	Unrestricted Sta					73				736	
	Miscellaneous I	ncome				24,21	0	-		24,210	
	Total General R	levenue	S			14,624,45	1	16		14,624,467	
	Change in Net Pos	sition				1,925,79	6	16		1,925,812	
	Net Position, Begi	nning c	of Year			19,488,57	<u> </u>	1,030		19,489,606	
	Net Position, End	of Year	•			<u>\$ 21,414,37</u>	<u>2</u> <u>\$</u>	1,046	\$	21,415,418	

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# FUND FINANCIAL STATEMENTS

#### OLD TAPPAN BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2019

		General <u>Fund</u>	R	Special Kevenue <u>Fund</u>	Go	Total vernmental <u>Funds</u>
ASSETS						
Cash and Cash Equivalents	\$	17,913,798	\$	26,569	\$	17,940,367
Prepaid Items		48,000				48,000
Receivables, Net Receivables from Other Governments		6,278				6,278
Other Receivables		4,136		-		4,136
		,,100			·	1,100
Total Assets	\$	17,972,212	<u>\$</u>	26,569	<u>\$</u>	17,998,781
LIABILITIES AND FUND BALANCES						
Liabilities						
Unearned Revenue	\$	30,287	<u>\$</u>	26,569		56,856
Total Liabilities		30,287		26,569		56,856
Fund Balances						
Restricted						
Capital Reserve		11,566,428				11,566,428
Capital Reserve, Designated for Subsequent Year's Budget		1,500,000				1,500,000
Maintenance Reserve		715,950				715,950
Emergency Reserve		250,000				250,000
Excess Surplus		1,786,179				1,786,179
Excess Surplus Designated for Subsequent						
Year's Budget		1,903,621				1,903,621
Unassigned	<u> </u>	219,747		-		219,747
Total Fund Balances		17,941,925				17,941,925
Total Liabilities and Fund Balances	<u>\$</u>	17,972,212	<u>\$</u>	26,569		
Amounts reported for governmental activities in the statement of net position (A-1) are different because:	of					
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$17,555,560 and the accumulated depreciation						
is \$11,698,138.						5,857,422
Certain amounts resulting from the measurement of the net pens liability are reported as either deferred inflows of resources or de outflows of resources on the statement of net position and deferr future years.	eferred					
Deferred Outflows of Resources Deferred Inflows of Resources			\$	521,479 (1,273,991)		
Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds						(752,512)
Compensated Absences				(22,606)		
Net Pension Liability				(1,609,857)		
						(1,632,463)
Net Position of Governmental Activities (Exhibit A-1)					<u>\$</u>	21,414,372
The accommon ying Notes to the Einspeich Statements are an	T	1 D	*****			

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

#### OLD TAPPAN BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	General Fund	Spécial Revenue <u>Fund</u>	Total Governmental Funds
REVENUES			
Local Sources			
Property Tax Levy	\$ 14,324,223		\$ 14,324,223
Tuition	58,815		58,815
Interest	275,282		275,282
Miscellaneous	24,210		25,464
Total - Local Sources	14,682,530	1,254	14,683,784
Intergovernmental			
State Sources	2,818,248		2,818,248
Federal Sources		152,420	152,420
Total Intergovernmental Sources	2,818,248	152,420	2,970,668
Total Revenues	17,500,778	153,674	17,654,452
EXPENDITURES			
Current			
Instruction			
Regular Instruction	6,684,981	11,054	6,696,035
Special Education Instruction	2,001,151	138,871	2,140,022
Other Instruction	518,647	3,749	522,396
School-Sponsored Activities and Athletics	104,770		104,770
Support Services			
Student and Instruction Related Services	2,260,458		2,260,458
General Administration Services	416,891		416,891
School Administration Services	535,764		535,764
Business/Central Services	541,243		541,243
Plant Operations and Maintenance	1,060,790		1,060,790
Pupil Transportation	217,036		217,036
Debt Service			
Interest and Other Charges	1,122		1,122
Capital Outlay	85,908		85,908
Total Expenditures	14,428,761	153,674	14,582,435
Excess (Deficiency) of Revenues			
Over (Under) Expenditures	3,072,017	-	3,072,017
Fund Balance, Beginning of Year	14,869,908		14,869,908
Fund Balance, End of Year	<u>\$ 17,941,925</u>	<u>\$                                    </u>	<u> </u>

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

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EXHIBIT B-3

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#### OLD TAPPAN BOARD OF EDUCATION RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE DISTRICT-WIDE STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2)		\$	3,072,017
Amounts reported for governmental activities in the statement of activities are different because:			
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities those costs are shown in the statement and allocated over their estimated useful lives as depreciation expense.			
Capital Outlay Depreciation Expense	\$		
			(1,298,249)
In the statement of activities, certain operating expenses, e.g., compensated absences and pension expense are measured by the amounts earned or accrued during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid):			
Increase in Compensated Absences	(7,535)		
Decrease in Pension Expense	159,563		152,028
Change in Net Position of Governmental Activities (Exhibit A-2)		<u>\$</u>	1,925,796

#### OLD TAPPAN BOARD OF EDUCATION PROPRIETARY FUND FOOD SERVICE ENTERPRISE FUND STATEMENT OF NET POSITION AS OF JUNE 30, 2019

	Other Non-Major Enterprise Fund <u>Totals</u>
ASSETS	
Cash and Cash Equivalents	\$ 1,046
Total Assets	1,046
NET POSITION	
Unrestricted	1,046
Total Net Position	<u>\$ 1,046</u>

#### OLD TAPPAN BOARD OF EDUCATION PROPRIETARY FUND FOOD SERVICE ENTERPRISE FUND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Other Non-Major Enterprise Fund <u>Totals</u>
NONOPERATING REVENUES Interest on Investments	<u>\$ 16</u>
Total Nonoperating Revenues	16
Change in Net Position	16
Net Position, Beginning of Year	1,030
Net Position, End of Year	\$ 1,046

#### OLD TAPPAN BOARD OF EDUCATION PROPRIETARY FUND FOOD SERVICE ENTERPRISE FUND STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Other Non-Major Enterprise Fund <u>Totals</u>
CASH FLOWS FROM INVESTING ACTIVITIES Interest on Investments	<u>\$ 16</u>
Net Cash Provided by Investing Activities	16
Net Change in Cash and Cash Equivalents	16
Cash and Cash Equivalents, Beginning of Year	1,030
Cash and Cash Equivalents, End of Year	\$ 1,046

# **EXHIBIT B-7**

# OLD TAPPAN BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION AS OF JUNE 30, 2019

	Unemployment <u>Compensation Trust</u>		Agency Fund	
ASSETS				
Cash and Cash Equivalents	\$ 611	,148 \$	100,953	
Total Assets	611	<u>,148</u> <u>\$</u>	100,953	
LIABILITIES				
Payroll Deductions and Withholdings		\$	61,292	
Accrued Salaries And Wages			2,081	
Due to State of New Jersey	\$	52		
Due to Student Groups			37,580	
Total Liabilities		<u>52</u> <u>\$</u>	100,953	
NET POSITION				
Held in Trust for Unemployment Claims	\$ 611	,096		

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

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#### EXHIBIT B-8

# OLD TAPPAN BOARD OF EDUCATION FIDUCIARY FUND STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Unemployment Compensation Trust
ADDITIONS	<u>compensation rrust</u>
Contributions	ф <u>11.616</u>
Employees Investment Earnings	\$ 11,616
Interest	9,683
Total Additions	21,299
<b>DEDUCTIONS</b> Unemployment Claims and Contributions	25,341
Total Deductions	25,341
Change in Net Position	(4,042)
Net Position, Beginning of Year	615,138
Net Position, End of Year	\$ 611,096

# NOTES TO THE FINANCIAL STATEMENTS

#### NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. <u>Reporting Entity</u>

The Old Tappan Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of five elected officials and is responsible for the fiscal control of the District. A superintendent of schools is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Old Tappan Board of Education this includes general operations and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

#### B. New Accounting Standards

During fiscal year 2019, the District adopted the following GASB statements:

• GASB No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements.* The primary objective of this Statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. This Statement will improve financial reporting by providing users of financial statements with essential information that currently is not consistency provided. In addition, information about resources to liquidate debt and the risks associated with changes in terms association with debt will be disclosed.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

• GASB No. 84, *Fiduciary Activities*, will be effective with the fiscal year ending June 30, 2020. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### B. New Accounting Standards (Continued)

- GASB No. 87, *Leases*, will be effective with the fiscal year ending June 30, 2021. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period*, will be effective beginning with the fiscal year ending June 30, 2020. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund.

# C. Basis of Presentation - Financial Statements

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary funds are excluded from the district-wide financial statements.

## **District-Wide Financial Statements**

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. Basis of Presentation - Financial Statements (Continued)

#### **Fund Financial Statements**

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. The District considers all of its governmental funds to be major funds, while its food service enterprise fund is considered to be a nonmajor fund.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs.

The District reports the following non-major proprietary fund which is organized to be self-supporting through user charges:

The food service fund accounts for the residual balances of the school cafeteria.

Additionally, the government reports the following fund types:

The *fiduciary trust funds* are used to account for resources legally held in trust for state unemployment insurance claims. All resources of the funds, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

The *fiduciary agency funds* account for assets held by the District as an agent for student activities and for payroll deductions and withholdings. The funds for the student activities fund are solely for noninstructional student activities that are supported and controlled by student organizations and clubs for which school administration does not have management involvement. The payroll funds are held to remit employee withholdings to respective state, federal and other agencies.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

#### **Reclassifications**

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year's presentation.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

# E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

## 1. Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

## 2. Receivables

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

#### 3. Inventories

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

#### 4. Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both district-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

#### 5. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Site Improvements	5-20
Buildings and Building Improvements	20-50
Machinery and Equipment	5-10

#### 6. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has one item which arises only under the accrual basis of accounting that qualify for reporting in this category. The one item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

#### 6. Deferred Outflows/Inflows of Resources (Continued)

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has one type of item which arises under the accrual basis of accounting that qualifies for reporting in this category. The item that qualifies for reporting in this category is the deferred amount on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

#### 7. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds do not permit the accrual of unused vacation or sick leave. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

#### 8. Pensions

In the district-wide financial statements and proprietary fund types in the fund financial statements, for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

## 9. Long-Term Obligations

In the district-wide financial statements, long-term obligations are reported as liabilities in the applicable governmental activities statement of net position.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

#### 10. Net Position/Fund Balance

#### **District-Wide Statements**

In the district-wide statements, there are three classes of net position:

- Net Investment in Capital Assets consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position any portion of net position not already classified as either net investment in capital assets or net position restricted is classified as net position unrestricted.

#### **Governmental Fund Statements**

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

<u>**Restricted Fund Balance**</u> – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

<u>Capital Reserve</u> – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2B).

<u>Capital Reserve – Designated for Subsequent Year's Budget</u> – This designation was created to dedicate the portion of capital reserve fund balance appropriated in the adopted 2019/20 District budget certified for taxes.

<u>Maintenance Reserve</u> – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2C).

<u>Emergency Reserve</u> – This restriction was created in accordance with NJAC 6A:23A-14.4(A)1 to accumulate funds in accordance with State statute to finance unanticipated general fund expenditures required for a thorough and efficient education. (See Note 2D).

<u>Excess Surplus</u> – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2019 audited excess surplus that is required to be appropriated in the 2020/2021 original budget certified for taxes.

<u>Excess Surplus – Designated for Subsequent Year's Budget</u> - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2018 audited excess surplus that was appropriated in the 2019/2020 original budget certified for taxes.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

#### 10. Net Position/Fund Balance (Continued)

#### **Governmental Fund Statements** (Continued)

#### **Restricted Fund Balance** (Continued)

<u>Unassigned Fund Balance</u> – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund, it is the District's policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amounts are used only after the other resources have been used.

#### 11. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Education is the highest level of decision-making authority for the government that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District has no committed fund balances at year end.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment. The District had no assigned fund balances at year end.

# F. <u>Revenues and Expenditures/Expenses</u>

#### 1. Program Revenues

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

# NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### F. <u>Revenues and Expenditures/Expenses</u> (Continued)

#### 2. Property Taxes

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1<sup>st</sup> in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

## 3. Tuition Revenues and Expenditures

<u>Tuition Revenues</u> - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

<u>Tuition Expenditures</u> - Tuition charges for the fiscal years 2017-2018 and 2018-2019 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

#### 4. Proprietary Funds, Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Interest income is reported as nonoperating revenues.

## NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent for review and approval prior to adoption. Prior to the 2012/2013 budget year, the annual budget was required to be voted upon at the annual school election held on the third Tuesday in April. On January 17, 2012, Chapter 202 of the Laws of P.L. 2011 was approved which established procedures for moving the date of a school district's annual school election in November. Under the new law, districts that have their school board members elected in November no longer have to submit their budgets that meet levy cap requirements for voter approval beginning with the 2012/2013 budget year. Only a school board decision to exceed the tax levy cap would require voter approval for the additional amount on the November ballot. On February 6, 2012, the Board adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

# NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

# A. **<u>Budgetary Information</u>** (Continued)

Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Education as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2018/2019. Also, during 2018/2019 the Board increased the original General Fund budget by \$167,196 and the Special Revenue Fund budget by \$65,453. The increase was funded by additional state aid, prior year Extraordinary Aid and grant awards.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

# B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

#### NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

#### B. Capital Reserve (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	\$ 10,301,594
Increased by Interest Earned Deposits Approved by Board Resoluttion	\$ 164,835 2,600,000
Deposits Approved by Bourd Resolution	2,764,835
Balance, June 30, 2019	\$ 13,066,429

\$1,500,000 of the capital reserve balance at June 30, 2019 was designated and appropriated for use in the 2019/20 original budget certified for taxes.

#### C. <u>Maintenance Reserve</u>

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

The activity of the maintenance reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	<u>\$</u>	715,950
Balance, June 30, 2019	\$	715,950

The June 30, 2019 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$715,950.

#### D. Emergency Reserve

An emergency reserve account was established by the District. The accumulation of funds will be used to finance unanticipated General Fund current expenditures required for a thorough and efficient education in subsequent fiscal years.

Funds placed in the emergency reserve are restricted to finance reasonably unforeseeable costs and shall not include additional costs due to poor planning. A District may appropriate funds into the emergency reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent or the withdrawal is included in the original budget certified for taxes to finance school security improvements to school facilities pursuant to 18A:7G-6(c)1. Pursuant to NJAC 6A:23A-14.4(A), the balance in the reserve cannot at any time exceed the greater of \$250,000 or one percent of the school district's General Fund budget as certified for taxes up to a maximum of \$1,000,000.

#### NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

#### D. **Emergency Reserve** (Continued)

The activity of the emergency reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	\$ 250,000
Balance, June 30, 2019	\$ 250.000

#### E. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2019 is \$3,689,800. Of this amount, \$1,903,621 was designated and appropriated in the 2019/2020 original budget certified for taxes and the remaining amount of \$1,786,179 will be appropriated in the 2020/2021 original budget certified for taxes.

#### NOTE 3 DETAILED NOTES ON ALL FUNDS

#### A. Cash Deposits and Investments

#### **Cash Deposits**

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2019, the book value of the Board's deposits were \$18,653,514 and bank and brokerage firm balances of the Board's deposits amounted to \$19,013,945. The Board's deposits which are displayed on the various fund balance sheets as "cash and cash equivalents" are categorized as:

#### **Depository Account**

Insured

\$ 19,013,945

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

#### A. Cash Deposits and Investments (Continued)

#### **Cash Deposits** (Continued)

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2019 none of the Board's bank balances were exposed to custodial credit risk.

#### Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2019, the Board had no outstanding investments.

<u>Interest Rate Risk</u> – The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> – State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

Concentration of Credit Risk – The Board places no limit in the amount the District may invest in any one issuer.

## B. <u>Receivables</u>

Receivables as of June 30, 2019 for the district's individual major funds, nonmajor and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General		<u>Total</u>	
Receivables:				
Intergovernmental				
State	\$	6,278	\$	6,278
Other		4,136		4,136
Less: Allowance for				
Uncollectibles		-	<u></u>	-
Net Total Receivables	<u>\$</u>	10,414	\$	10,414

#### NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

## C. Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

# General Fund

Unrealized Summer Enrichment Program Fees	\$ 19,287
Unrealized Preschool Tuition Fees	\$ 11,000
Special Revenue Fund	
Unencumbered Grant Drawdowns - Local Sources	 26,569
	\$ 56,856

## D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance July 1, 2018 Increases		Balance June 30, 2019	
Governmental Activities:				
Capital Assets, Not Being Depreciated: Land	\$ 38,600	-	\$ 38,600	
Total Capital Assets, Not Being Depreciated	38,600		38,600	
Capital Assets, Being Depreciated:				
Buildings and Building Improvements	16,152,798	\$ 70,403	16,223,201	
Site Improvements	445,028		445,028	
Machinery and Equipment	833,226	15,505	848,731	
Total Capital Assets Being Depreciated	17,431,052	85,908	17,516,960	
Less Accumulated Depreciation for:				
Buildings and Building Improvements	(9,793,501)	(1,230,767)	(11,024,268)	
Site Improvements	(85,559)	(79,074)	(164,633)	
Machinery and Equipment	(434,921)	(74,316)	(509,237)	
Total Accumulated Depreciation	(10,313,981)	(1,384,157)	(11,698,138)	
Total Capital Assets, Being Depreciated, Net	7,117,071	(1,298,249)	5,818,822	
Governmental Activities Capital Assets, Net	<u> </u>	<u>\$ (1,298,249</u> )	<u>\$ 5,857,422</u>	

# NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

#### D. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities: Instruction Regular Total Instruction	<u>\$ 17,977</u> 17,977
Support Services Student and Instruction Related Services General Administration	4,082 38,117
School Administration Plant Operations and Maintenance Total Support Services	3,858 <u>1,320,123</u> 1,366,180
Total Depreciation Expense - Governmental Activities	\$ 1,384,157

#### E. Long-Term Debt

#### **Statutory Borrowing Power**

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2019 was as follows:

3% of Equalized Valuation Basis (Municipal)	\$ 52,724,459
Less: Net Debt	 
Remaining Borrowing Power	\$ 52,724,459

#### F. Other Long-Term Liabilities

#### **Changes in Long-Term Liabilities**

Long-term liability activity for the fiscal year ended June 30, 2019, was as follows:

					Due
	Balance			Balance	Within
	July 1, 2018	Additions	<b>Reductions</b>	June 30, 2019	One Year
<b>Governmental Activities:</b>					
Compensated Absences	\$ 15,071	\$ 7,535		\$ 22,606	-
Net Pension Liability	2,095,046		\$ 485,189	1,609,857	
Governmental Activity					
Long-Term Liabilities	\$ 2,110,117	\$ 7,535	\$ 485,189	\$ 1,632,463	\$

D....

For the governmental activities, the liabilities for compensated absences and net pension liability are generally liquidated by the general fund.

# NOTE 4 OTHER INFORMATION

# A. <u>Risk Management</u>

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the insurance fund is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the funds, to report claims on a timely basis, cooperate with the management of the funds, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the funds. Members have a contractual obligation to fund any deficit of the funds attributable to a membership year during which they were a member.

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance funds are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of employee contributions and reimbursements to the State for benefits paid and the ending balance of the District's fiduciary trust fund for the current and previous two years:

Fiscal						
Year Ended	Er	nployee	A	mount		Ending
<u>June 30,</u>	Con	<u>tributions</u>	<b>Reimbursed</b>		Balance	
2019	\$	11,616	\$	25,341	\$	611,096
2018		11,862		15,842		615,138
2017		10,902		5,536		617,139

## NOTE 4 OTHER INFORMATION (Continued)

#### B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

**Federal and State Awards** – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

## C. Employee Retirement Systems and Pension Plans

#### **Plan Descriptions and Benefits Provided**

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

**Public Employees' Retirement System (PERS)** – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

# NOTE 4 OTHER INFORMATION (Continued)

# C. Employee Retirement Systems and Pension Plans (Continued)

## Public Employees' Retirement System (PERS) (Continued)

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

**Teachers' Pension and Annuity Fund (TPAF)** – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

# NOTE 4 OTHER INFORMATION (Continued)

# C. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

## Teachers' Pension and Annuity Fund (TPAF) (Continued)

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

**Defined Contribution Retirement Program (DCRP)** – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

#### **Other Pension Funds**

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits ("Division"), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

#### Plan Amendments

The authority to amend the provisions of the above plans rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

# NOTE 4 OTHER INFORMATION (Continued)

## C. Employee Retirement Systems and Pension Plans (Continued)

#### **Measurement Focus and Basis of Accounting**

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

#### **Investment Valuation**

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the exdividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at www.state.nj.us/treasury/doinvest.

#### **Collective Net Pension Liability**

The collective net pension liability of the participating employers for local PERS at June 30, 2018 is \$19.7 billion and the plan fiduciary net position as a percentage of the total pension liability is 53.60%. The collective net pension liability of the State funded TPAF at June 30, 2018 is \$63.81 billion and the plan fiduciary net position as a percentage of total pension liability is 26.49%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2017 which were rolled forward to June 30, 2018.

# **Actuarial Methods and Assumptions**

In the July 1, 2017 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

# **NOTE 4 OTHER INFORMATION (Continued)**

## C. Employee Retirement Systems and Pension Plans (Continued)

#### **Employer and Employee Pension Contributions**

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2019.

PERS employers' and TPAF State's nonemployer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2019 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than this actuarial determined amount. For PERS, which is a cost sharing multiple employer defined benefit pension plan, the annual pension contributions were equal to the actuarial determined amounts. TPAF nonemployer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2019, 2018 and 2017 were equal to the required contributions.

During the fiscal years ended June 30, 2019, 2018 and 2017 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity, contributed for TPAF, respectively for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal						
Year Ended			(	On-Behalf		
<u>June 30,</u>		<u>PERS</u>		TPAF		DCRP
2019	\$	81,327	\$	1,161,207	\$	21,771
2018	+	83,375	+	886,347	Ŧ	14,975
2017		73,843		672,870		12,909

In addition for fiscal years 2019, 2018 and 2017 the District contributed \$91, \$593 and \$141, respectively for PERS and the State contributed \$513, \$585 and \$694, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

# NOTE 4 OTHER INFORMATION (Continued)

## C. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

## **Employer and Employee Pension Contributions (Continued)**

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$445,268 during the fiscal year ended June 30, 2019 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as a revenue and expense/expenditure in accordance with GASB No. 85.

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

# **Public Employees Retirement System (PERS)**

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2017 through June 30, 2018. Employer allocation percentages have been rounded for presentation purposes.

Although the NJ Division of Pensions and Benefits ("Division") administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2018 are based on the ratio of each employer's contribution to total employer contributions of the group for the fiscal year ended June 30, 2018.

At June 30, 2019, the District reported in the statement of net position (accrual basis) a liability of \$1,609,857 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportionate share of the net pension liability was based on the District's share of contributions to the pension plan relative to the contributions of all participating governmental entities, actuarially determined. At June 30, 2018, the District's proportionate share was .00817 percent, which was a decrease of .00082 percent from its proportionate share measured as of June 30, 2017 of .00899 percent.

# **NOTE 4 OTHER INFORMATION (Continued)**

## C. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Public Employees Retirement System (PERS) (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) no pension expense for PERS; however, the District reported a credit in the amount of \$78,236 as a result of the decrease in the net pension liability net of the related charge in deferred outflows and inflows. The pension contribution made by the District during the current 2018/2019 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2019 with a measurement date of the prior fiscal year end of June 30, 2018. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2019 for contributions made subsequent to the measurement date. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS pension from the following sources:

Deferred Outflows <u>of Resources</u>		Deferred Inflows <u>of Resourc</u>	
\$	30,700	\$	8,301
	265,278		514,747
			15,101
	225,501		735,842
\$	521,479	\$	1,273,991
	of ]	Outflows of Resources \$ 30,700 265,278 225,501	Outflows of Resources         of           \$ 30,700         \$           265,278         \$           225,501

At June 30, 2019, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense as follows:

Year		
Ending		
<u>June 30,</u>		<u>Total</u>
2020	\$	(137,082)
2021		(214,823)
2022		(232,505)
2023		(117,160)
2024		(50,942)
Thereafter		
	<u>\$</u>	(752,512)

#### **NOTE 4 OTHER INFORMATION (Continued)**

## C. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Public Employees Retirement System (PERS) (Continued)

#### Actuarial Assumptions

The District's total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate	2.25%
Salary Increases:	
Through 2026	1.65-4.15% Based on Age
Thereafter	2.65-5.15% Based on Age
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2000

Assumptions for mortality improvements are based on Society of Actuaries Scale AA.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

# **NOTE 4 OTHER INFORMATION (Continued)**

## C. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

#### Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

I ong\_Term

·		Long-1erm
	Target	<b>Expected Real</b>
Asset Class	<b>Allocation</b>	<u>Rate of Return</u>
Diale Mitigation Strataging	5.00%	5.51%
Risk Mitigation Strategies		
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
US Equities	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Market Equities	6.50%	11.64%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
Buyouts/Venture Capital	8.25%	13.08%

## **Discount** Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

Fiscal		D. (D.(
<u>Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2019	June 30, 2018	5.66%
2018	June 30, 2017	5.00%

# **NOTE 4 OTHER INFORMATION (Continued)**

## C. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

## Public Employees Retirement System (PERS) (Continued)

#### **Discount Rate (Continued)**

The following table represents the crossover period, if applicable, for the PERS defined benefit plan:

Period of Projected Benefit	
Payments for which the Following	
Rates were Applied:	
Long-Term Expected Rate of Return	Through June 30, 2046
Municipal Bond Rate *	From July 1, 2046
	and Thereafter

\* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

#### Sensitivity of Net Pension Liability

The following presents the District's proportionate share of the PERS net pension liability calculated using the discount rate of 5.66%, as well as what the District's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (4.66 percent) or 1-percentage-point higher (6.66 percent) than the current rate:

	1%		Current		1%	
		Decrease <u>4.66%</u>	Dis	scount Rate <u>5.66%</u>		Increase <u>6.66%</u>
District's Proportionate Share of the PERS Net Pension Liability	<u>\$</u>	2,024,210	<u>\$</u>	1,609,857	<u>\$</u>	1,262,242

The sensitivity analysis was based on the proportionate share of the District's net pension liability at June 30, 2018. A sensitivity analysis specific to the District's net pension liability at June 30, 2018 was not provided by the pension system.

#### **Pension Plan Fiduciary Net Position**

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

# NOTE 4 OTHER INFORMATION (Continued)

## C. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

## **Teachers Pension and Annuity Fund (TPAF)**

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the fiscal year ended June 30, 2018. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2018, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$2,179,282 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the net pension liability attributable to the District is \$37,382,720. The nonemployer allocation percentages are based on the ratio of the State's contributions made as an employer and nonemployer adjusted for unpaid early retirement incentives to total contributions to TPAF during the year ended June 30, 2018. At June 30, 2018, the State's share of the net pension liability attributable to the District was .05876 percent, which was a decrease of .00106 percent from its proportionate share measured as of June 30, 2017 of .05982 percent.

## NOTE 4 OTHER INFORMATION (Continued)

# C. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

#### **Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.25%
Salary Increases: 2011-2026	1.55-4.55%
Thereafter	2.00-5.45%
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2006

Assumptions for mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational bases based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

#### NOTE 4 OTHER INFORMATION (Continued)

#### C. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Teachers Pension and Annuity Fund (TPAF) (Continued)

#### Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

		Long-Term
	Target	<b>Expected Real</b>
Asset Class	<b>Allocation</b>	<u>Rate of Return</u>
<b>Risk Mitigation Strategies</b>	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S.Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

# **NOTE 4 OTHER INFORMATION (Continued)**

# C. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

# Teachers Pension and Annuity Fund (TPAF) (Continued)

## **Discount** Rate

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

Fiscal <u>Year</u>	<u>Measurement Date</u>	Discount Rate
2019	June 30, 2018	4.86%
2018	June 30, 2017	4.25%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit	
Payments for which the Following	
Rates were Applied:	
Long-Term Expected Rate of Return	Through June 30, 2040
Municipal Bond Rate *	From July 1, 2040 and Thereafter

\* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

## Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 4.86%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (3.86 percent) or 1-percentage-point higher (5.86 percent) than the current rate:

	1%	Current	1%
	Decrease (3.86%)	Discount Rate (4.86%)	Increase (5.86%)
State's Proportionate Share of			
the TPAF Net Pension Liability Attributable to the District	\$ 44,185,665	\$ 37,382,720	\$ 31,743,244

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District at June 30, 2018. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2018 was not provided by the pension system.

# NOTE 4 OTHER INFORMATION (Continued)

## C. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

## Teachers Pension and Annuity Fund (TPAF) (Continued)

## Pension Plan Fiduciary Net Position

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

#### D. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans*, the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a single employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

## Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

**State Health Benefit Program Fund** – **Local Education Retired Employees Plan** (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

# NOTE 4 OTHER INFORMATION (Continued)

## D. Post-Retirement Medical Benefits (Continued)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

#### **Plan Membership**

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2017:

Active Plan Members Inactive Plan Members or Beneficiaries Currently Receiving Benefits Inactive Plan Members Entitled to but not yet Receiving Benefits	217,131 145,050
Total	<u>362,181</u>

#### Measurement Focus and Basis of Accounting

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

## **Investment Valuation**

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

## **Collective Net OPEB Liability**

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2018 is \$46.1 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2017 which were rolled forward to June 30, 2018.

# NOTE 4 OTHER INFORMATION (Continued)

# D. Post-Retirement Medical Benefits (Continued)

#### **Actuarial Methods and Assumptions**

In the June 30, 2017 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

## **Post-Retirement Medical Benefits Contributions**

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.23 billion to the OPEB plan in fiscal year 2018.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution an amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2019, 2018 and 2017 were \$526,722, \$572,472 and \$560,654, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2017 through June 30, 2018. Nonemployer allocation percentages have been rounded for presentation purposes.

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

## OLD TAPPAN BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## NOTE 4 OTHER INFORMATION (Continued)

## D. <u>Post-Retirement Medical Benefits</u> (Continued)

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$986,878. This amount has been included in the district-wide statement of activities (accrual basis) as a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the OPEB liability attributable to the District is \$20,586,726. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2018. At June 30, 2018, the state's share of the OPEB liability attributable to the District was .04465 percent, which was an increase of .00051 percent from its proportionate share measured as of June 30, 2017 of .04414 percent.

### **Actuarial Assumptions**

The OPEB liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate		2.50%
Salary Increases	*	
Initial Fiscal Ye	ar Applied Through	2026
Rate		1.55% to 4.55%
Rate Thereafter		2.00% to 5.45%
Mortality		rates were based on the RP-2006 Headcount-W

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disable Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

Long-Term Rate of Return

1.00%

\*Salary increases are based on the defined benefit plan that the individual is enrolled in and his or her year of service for TPAF or his or her age for PERS.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2012 to June 30, 2015 and July 1, 2011 to June 30, 2014, respectively.

Healthcare cost trend rates for pre-Medicare Preferred Provider Organization (PPO) medical benefits, this amount initially is 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5 percent. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0 percent. This reflects the known underlying cost of the Part B premium. The Medicare Advantage trend rate is 4.5 percent and will continue in all future years.

#### OLD TAPPAN BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Post-Retirement Medical Benefits (Continued)

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

#### Long-Term Expected Rate of Return

As the OPEB plan only invests in the State of New Jersey Cash Management Fund, the long-term expected rate of return on OPEB investments was based off the best-estimate ranges of future real rates of return (expected returns, net of OPEB plan investment expense and inflation) for cash equivalents, which is 1.00% as of June 30, 2018.

#### **Discount Rate**

.....

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

Fiscal <u>Year</u>	Measurement Date	Discount Rate
2019	June 30, 2018	3.87%
2018	June 30, 2017	3.58%

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

## **Changes in the Total OPEB Liability**

The change in the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2019 (measurement date June 30, 2018) is as follows:

	-	Total OPEB Liability (State Share 100%)			
Balance, June 30, 2017 Measurement Date	\$	23,678,278			
Changes Recognized for the Fiscal Year:					
Service Cost		884,507			
Interest on the Total OPEB Liability		869,918			
Differences Between Expected and Actual Experience		(1,952,091)			
Changes of Assumptions		(2,362,430)			
Gross Benefit Payments		(550,482)			
Contributions from the Member		19,026			
Net Changes	\$	(3,091,552)			
Balance, June 30, 2018 Measurement Date	<u>\$</u>	20,586,726			

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58 percent in 2017 to 3.87 percent in 2018.

The change in the total OPEB liability was based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. A change in the total OPEB liability specific to the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2018 was not provided by the pension system.

## OLD TAPPAN BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

### **NOTE 4 OTHER INFORMATION (Continued)**

### D. Post-Retirement Medical Benefits (Continued)

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

#### Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 3.87%, as well as what the State's proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87 percent) or 1-percentage-point higher (4.87 percent) than the current rate:

	1%	Current	1%
	Decrease	Discount Rate	Increase
	<u>(2.87%)</u>	<u>(3.87%)</u>	<u>(4.87%)</u>
State's Proportionate Share of			
the OPEB Liability			
Attributable to the District	\$ 24,337,701	\$ 20,586,726	\$ 17,605,088

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	Healthcare						
	1% <u>Decrease</u>		Cost Trend <u>Rates</u>		1% <u>Increase</u>		
Total OPEB Liability (School Retirees)	\$	17,016,128	\$	20,586,726	<u>\$</u>	25,308,978	

The sensitivity analyses were based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. Sensitivity analyses specific to the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 were not provided by the pension system.

**REQUIRED SUPPLEMENTARY INFORMATION - PART II** 

**BUDGETARY COMPARISON SCHEDULES** 

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
REVENUES	<u>O</u>	<b>v</b>	<u>5</u>		
Local Sources					
Property Tax Levy	\$ 14,324,223		\$ 14,324,223	\$ 14,324,223	
Tuition	45,000		45,000	58,815	\$ 13,815
Interest	200		200	110,447	110,247
Interest on Capital Reserve	500		500	164,835	164,335
Miscellaneous	7,500		7,500	24,210	16,710
Total Local Sources	14,377,423		14,377,423	14,682,530	305,107
State Sources					
Special Education Aid	345,089		345,089	345,089	-
Transportation Aid	77,746		77,746	77,746	
Security Aid	20,128		20,128	20,128	
Extraordinary Aid				256,779	256,779
Non-Public Transportation Aid				6,278	6,278
On-behalf TPAF				- ,	- ,
Pension Contributions - Normal Cost				1,137,398	1,137,398
Pension Contributions - NCGI				23,809	23,809
Post Retirement Medical Cont.				526,722	526,722
Long-Term Disability Insurance Cont.				513	513
				445,268	445,268
Social Security Payments				443,208	445,208
Total State Sources	442,963		442,963	2,839,730	2,396,767
Total Revenues	14,820,386		14,820,386	17,522,260	2,701,874
EXPENDITURES Instruction - Regular Programs Salaries of Teachers					
Kindergarten	347,891	-	347,891	323,610	24,281
Grades 1-5	2,413,167	-	2,413,167	2,247,514	165,653
Grades 6-8	1,800,206	-	1,800,206	1,628,371	171,835
Regular Program - Home Instruction					
Salaries of Teachers	7,500	-	7,500	910	6,590
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	128,691	-	128,691	60,361	68,330
Purchased Professional - Educational Services	2,100	\$ 6,135	8,235	8,235	-
Purchased Technical Services	9,100	-	9,100	7,964	1,136
General Supplies	191,666	(21,481)	170,185	156,368	13,817
Textbooks	38,300	1,700	40,000	27,216	12,784
Other Objects	910	-	910	209	701
Total Regular Programs	4,939,531	(13,646)	4,925,885	4,460,758	465,127
Special Education					
Auditory Impairments					
Purchased Professional-Educational Services	135,242	(20,932)	114,310	75,137	39,173
Total Auditory Impairments	135,242	(20,932)	114,310	75,137	39,173
Multiple Disabilities					
Salaries of Teachers	60,607		60,607	58,471	2,136
		-		166,432	
Other Salaries for Instruction	207,669	-	207,669		41,237
General Supplies	1,122	8,500	9,622	9,045	577
Total Multiple Disabilities	269,398	8,500	277,898	233,948	43,950

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES	Duger	<u></u>	Duuget		
CURRENT (Continued)					
Special Education (Continued)					
Resource Room / Resource Center					
Salaries of Teachers	\$ 648,561	\$ (53,589)	,		
General Supplies	2,900	(385)	2,515	569	\$ 1,946
Textbooks	800	2,290	3,090	2,490	600
Total Resource Room / Resource Center	652,261	(51,684)	600,577	598,031	2,546
Total Special Education	1,056,901	(64,116)	992,785	907,116	85,669
Basic Skills/Remedial					
Salaries of Teachers	48,212	303	48,515	48,515	
Total Basic Skills/Remedial	48,212	303	48,515	48,515	
Bilingual Education					
Salaries of Teachers	71,921	(303)	71,618	60,474	11,144
General Supplies	100		100		100
Total Bilingual Education	72,021	(303)	71,718	60,474	11,244
Salard Samana d Collinson Commission Activities					
School Sponsored Co/Extra Curricular Activities Salaries	71,395		71,395	64,818	6,577
Supplies and Materials	5,000	-	5,000	849	4,151
Other Objects	24,550	-	24,550	14,188	10,362
Total School Sponsored Co/Extra Curricular Activities	100,945		100,945	79,855	21,090
Summer School - Instruction					
Salaries	45,000	(1,145)	43,855	25,425	18,430
General Supplies	888	1,145	2,033	2,033	
Total Summer School - Instruction	45,888		45,888	27,458	18,430
Total Instruction	6,263,498	(77,762)	6,185,736	5,584,176	601,560
Undistributed Expenditures Instruction					
Tuition to Other LEAs Within the State - Special	1,459,348	(33,516)	1,425,832	712,845	712,987
Tuition to CSSD and Regional Day Schools	,,,	33,516	33,516	33,516	
Tuition to APSSD Within the State	513,647	82,896	596,543	253,060	343,483
Total Undistributed Expenditures -		00.005	0.055.005	000 101	1054 154
Instruction	1,972,995	82,896	2,055,891	999,421	1,056,470
Attendance & Social Work					
Purchased Prof. and Tech Service	18,973		18,973	18,124	849
Total Attendance & Social Work	10.073	-	10.073	10 104	0.40
Total Attendance & Social Work	18,973		18,973	18,124	849

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Undistributed Expenditures (Continued)					
Health Services					
Salaries	\$ 184,580		\$ 184,580	\$ 183,238	,
Purchased Professional and Technical Services	17,000		17,000	14,513	2,487
Supplies and Materials	7,000		7,000	1,617	5,383
Other Objects	1,350	·	1,350	<u> </u>	1,350
Total Health Services	209,930	)	209,930	199,368	10,562
Speech, OT, PT & Related Services					
Salaries	87,564	\$ 66,406	153,970	133,383	20,587
Purchased Professional and Technical Services		1,900	1,900	1,900	-
Supplies and Materials	100	420	520	501	19
Other Objects					
Total Speech, OT, PT & Related Services	87,664	68,726	156,390	135,784	20,606
Other Support Services - Extra Services Salaries	207 1/2	(2,320)	304,823	226,584	78 220
Salaries		(2,320)		220,384	78,239
Total Other Support Services - Extra Services	307,143	(2,320)	304,823	226,584	78,239
Guidance					
Salaries of Other Professional Staff	144,479	11,411	155,890	155,890	-
Other Purchased Services	4,700	) –	4,700	1,394	3,306
Supplies and Materials	9,000		9,000	35	8,965
Total Guidance	158,179	11,411	169,590	157,319	12,271
Child Study Team					
Salaries of Other Professional Staff	234,529	(11,411)	223,118	202,268	20,850
Salaries of Secretarial and Clerical Assistants	49,257		49,257	46,526	2,731
Purchased Professional - Educational Svs.	127,500		127,500	105,150	22,350
Other Purchased Professional and Tech. Services	15,000	) -	15,000	9,808	5,192
Miscellaneous Purchased Services	2,500	) -	2,500	1,944	556
Supplies and Materials	5,000	) -	5,000	4,844	156
Other Objects	4,000		4,000	2,506	1,494
Total Child Study Team	437,786		426,375	373,046	53,329
Improvement of Instructional Services					
Salaries of Supervisor of Instruction	236,362	4,990	241,352	241,352	_
Other Purchased Services	40,487	-		28,954	6,543
Other Objects	2,000		2,000	1,234	
Total Improvement of Instructional Services	278,849	) -	278,849	271,540	7,309
-			<u> </u>	;	
Educational Media Services/School Library					
Salaries	137,479			103,310	32,180
Salaries of Technology Coordinators	83,612		84,787	77,992	6,795
Supplies and Materials	11,100	814	11,914	11,025	889
Total Educational Media Serv./School Library	232,191		232,191	192,327	39,864
Staff Training Services					
Purchased Professional/Educational Services	47,607	-	47,607	15,698	31,909
Other Purchased Services	2,900		2,900	1,519	1,381
Tetal Of STraining Of			50 50-	10.01-	20.000
Total Staff Training Services	50,507		50,507	17,217	33,290

	Original Budget	Adi	ustments		Final Budget	Actual	Variance Final To Actual
EXPENDITURES	 Duuger		ustments	<u> </u>	Judget	 	
CURRENT (Continued)							
Undistributed Expenditures (Continued)							
Support Services General Administration							
Salaries	\$ 218,409	\$	2,924	\$	221,333	\$ 221,333	-
Legal Services	73,000		(2,924)		70,076	19,461	,
Audit Fees	28,000		-		28,000	25,700	2,300
Architectural/Engineering Services	5,000		-		5,000		5,000
Purchased Technical Services	5,000		-		5,000	2,495	2,505
Communications/Telephone	40,795		-		40,795	23,688	17,107
Miscellaneous Purchased Services	54,814		-		54,814	30,099	24,715
General Supplies	5,000		-		5,000	2,411	2,589
Miscellaneous Expenditures	845		-	~	845	461	384
BOE Membership Dues and Fees	 10,212		-		10,212	 6,165	4,047
Total Support Services General Administration	 441,075				441,075	 331,813	109,262
Support Services School Administration							
Salaries of Principal/Asst. Principals/Program Dir.	258,216		-		258,216	258,016	200
Salaries of Secretarial and Clerical Assistants	100,012		-		100,012	99,871	141
Purchased Professional and Technical Services	3,850		(100)		3,750	425	3,325
Other Purchased Services	5,900		-		5,900	1,948	3,952
Supplies and Materials	 3,800		100		3,900	 1,914	1,986
Total Support Services School Administration	 371,778		-		371,778	 362,174	9,604
Central Services							
Salaries	334,086				334,086	329,506	4,580
Miscellaneous Purchased Services	34,350		-		34,350	25,344	9,006
Supplies and Materials	 5,500		-		5,500	 1,563	3,937
Total Central Services	 373,936				373,936	 356,413	17,523
Admin. Info Technology							
Salaries	4,276		-		4,276	4,276	-
Purchased Professional Services	5,588		-		5,588	4,289	1,299
Other Purchased Services	1,850		-		1,850		1,850
Supplies and Materials	 7,860		-		7,860	 1,959	5,901
Total Admin. Info Technology	 19,574				19,574	 10,524	9,050
Required Maintenance for School Facilities							
Salaries	153,293		-		153,293	148,606	4,687
Cleaning, Repair and Maintenance	126,000		50,447		176,447	138,043	38,404
General Supplies	20,000		-		20,000	9,638	10,362
Other Objects	 500		(205)		295	 -	295
Total Required Maintenance for School Facilities	 299,793		50,242		350,035	 296,287	53,748
Custodial Services							
Salaries	145,237		105,000		250,237	230,163	20,074
Purchased Prof. And Technical Serv.	30,000		-		30,000	5,970	24,030
Cleaning, Repair and Maint, Serv.	209,500		(145,000)		64,500	16,832	47,668
Other Purchased Property Services	18,500		-		18,500	15,594	2,906
Insurance	126,851		-		126,851	80,936	45,915
Miscellaneous Purchased Services	7,225		-		7,225	3,549	3,676
General Supplies	35,000		-		35,000	21,835	13,165
Energy (Natural Gas)	210,962		-		210,962	83,511	127,451
Energy (Electricity)	169,236		(500)		168,736	109,799	58,937
Energy (Gasoline) Other Objects	2,000 1,500		- 705		2,000 2,205	900 2,204	1,100 1
Total Custodial Services	 956,011		(39,795)		916,216	 571,293	344,923
	 	-	(->,,>)			 1,000	

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	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES	<u></u>	<u></u>	<u> </u>		
CURRENT(Continued)					
Undistributed Expenditures (Continued)					
Care & Upkeep of Grounds	<b>•</b> • • • • • • • • • • • • • • • • • •		<b>•</b> • • • • • • • • • • • • • • • • • •		<b>^</b>
Cleaning, Repair, and Maintenance Services	\$ 27,500		\$ 27,500	· · ·	\$ 4,771
General Supplies	8,000		8,000	5,995	2,005
Total Care & Upkeep of Grounds	35,500	<b></b>	35,500	28,724	6,776
Security					
Cleaning, Repair, and Maintenance Services	30,700	-	30,700	18,891	11,809
Total Security	30,700			18,891	11,809
Student Transportation Services					
Contracted Services (Between Home and School)-					
Vendors	82,251		82,251	57,353	24,898
Contracted Services (Spl. Ed. Students) - Joint	216,861		216,861	137,924	78,937
Agreements Contract Serv Aid in Lieu Pymts - NonPub	39,535		39,535	21,759	17 776
Contract Serv Ald in Lieu Pynns - None up				21,755	17,776
Total Student Transportation Services	338,647	-	338,647	217,036	121,611
Unallocated Benefits - Employee Benefits					
Social Security Contributions	138,947	\$ 5,585	144,532	144,532	
Other Retirement Contributions - PERS and DCRP	133,155	• • • • •	133,155	103,189	29,966
Workers Compensation	106,556	(11,923)	94,633	44,134	50,499
Health Benefits	2,990,414	(168,637)	2,821,777	1,365,999	1,455,778
Tuition Reimbursement	1,500	-	1,500		1,500
Other Employee Benefits	7,500	174,976	182,476	182,106	370
Unused Sick Payment to Terminated/Retired Staff	32,500	-	32,500		32,500
Total Unallocated Benefits - Employee Benefits	3,410,572	1	3,410,573	1,839,960	1,570,613
On-Behalf TPAF (Non-Budget)					
Pension Contributions - Normal Cost				1,137,398	(1,137,398)
Pension Contributions NCGI				23,809	(23,809)
Post Retirement Medical Cont.				526,722	(526,722)
Long-Term Disability Insurance Cont.				513	(513)
Social Security Payments				445,268	(445,268)
Total On-Behalf Payments				2,133,710	(2,133,710)
Total Undistributed Expenditures	10,031,803	159,750	10,191,553	8,757,555	1,433,998
Interest Earned on Maintenance Reserve	200	(200)			
Total Current Expenditures	16,295,501	81,788	16,377,289	14,341,731	2,035,558
		<u>,                                 </u>			
CAPITAL OUTLAY					
Interest Deposit to Capital Reserve	500	(500)			
		(			
Total Interest	500	(500)			
Equipment					
Instruction					
Grades 1-5		67,286	67,286	67,286	-
Grades 6-8		14,475	14,475	14,475	-
Undistributed Expenditures					
Required Maintenance for School Facilities		4,147	4,147	4,147	
Total Equipment		85,908	85,908	85,908	

	Original Budget A	djustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES CAPITAL OUTLAY (Continued) Facilities Acquisition and Construction Serv. Assessment for Debt Service on SDA	\$ <u>1,122</u>	<u> </u>	<u>\$ 1,122</u>	<u>\$ 1,122</u>	
Total Facilities Acquisition and Construction Serv. Total Capital Outlay	<u> </u>		<u> </u>	<u> </u>	<u> </u>
Total Expenditures	16,297,123	167,196	16,464,319	14,428,761	\$ 2,035,558
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(1,476,737)	(167,196)	(1,643,933)	3,093,499	4,737,432
Fund Balance, Beginning of Year	15,141,736		15,141,736	15,141,736	
Fund Balance, End of Year	<u>\$ 13,664,999</u> <u>\$</u>	(167,196)	<u>\$ 13,497,803</u>	<u>\$ 18,235,235</u>	\$ 4,737,432

#### Recapitulation of Fund Balance Restricted

Restricted		
Capital Reserve	\$	11,566,428
Capital Reserve, Designated for Subsequent Year's Budget		1,500,000
Maintenance Reserve		715,950
Emergency Reserve		250,000
Excess Surplus		1,786,179
Excess Surplus Designated for Subsequent Year's Budget		1,903,621
Unassigned		513,057
Fund Balance (Budgetary Basis)		18,235,235
Less:		
State Aid not Recognized on GAAP Basis		(293,310)
Fund Balance (GAAP Basis)	<u>\$</u>	17,941,925

#### OLD TAPPAN BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE BUDGET (NON-GAAP) AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Modified <u>Budget</u>		Adjustments		Final <u>Budget</u>	Actual	Variance <u>Final to Actual</u>
REVENUES							
Intergovernmental							
Federal	\$	100,000	\$ 38,871		\$ 138,871	\$ 152,420	\$ 13,549
Local Sources							
Miscellaneous			26,582	2.	26,582	1,254	(25,328)
Total Revenues		100,000	65,453	<u> </u>	165,453	153,674	(11,779)
EXPENDITURES							
Instruction							
Tuition		100,000	38,871		138,871	138,871	-
Purchased Prof. & Educ. Services			3,300		3,300	3,300	-
General Supplies			22,279	<b>)</b> 	22,279	11,503	10,776
Total Expenditures		100,000	64,450	)	164,450	153,674	10,776
Support Services							
Other Objects		-	1,003	3	1,003	-	1,003
-					<u> </u>		. <u></u>
Total Support Services			1,003	<u> </u>	1,003	-	1,003
Total Expenditures		100,000	65,453	<u> </u>	165,453	153,674	11,779
Excess (Deficiency) of Revenues Over/(Under) Expenditures		-	-		-	-	-
Fund Balances, Beginning of Year							
Fund Balances, End of Year	<u>\$</u>		<u>\$</u> -		<u>\$</u>	<u>\$</u>	<u>\$</u>

#### OLD TAPPAN BOARD OF EDUCATION BUDGETARY COMPARISON SCHEDULE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

			General <u>Fund</u>			Special Revenue <u>Fund</u>
Sources/inflows of resources						
Actual Revenues (budgetary basis)	(C-1)	\$	17,522,260	(C-2)	\$	153,674
Difference - Budget to GAAP:						
State Aid payments recognized for budgetary purposes, not						
recognized for GAAP statements.(current year)			(293,310)			
State Aid payments recognized for GAAP statements, not						
recognized for Budgetary purposes.(prior year)			271,828			-
Total Revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.	(B-2)	\$	17,500,778	(B-2)	<u>\$</u>	153,674
Uses/outflows of resources						
Actual Expenditures (budgetary basis)	(C-1)	\$	14,428,761	(C-2)	\$	153,674
Total Expenditures as reported on the Statement of Revenues,		٨	14 400 7/1		ሐ	152 674
Expenditures, and Changes in Fund Balances - Governmental Funds	(B-2)	\$	14,428,761	(B-2)	5	153,674

# **REQUIRED SUPPLEMENTARY INFORMATION - PART III**

## PENSION AND OTHER POST-EMPLOYMENT BENEFITS INFORMATION

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#### EXHIBIT L-1

#### OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

#### Public Employees Retirement System

#### Last Six Fiscal Years\*

	 2019 2018		2017	2016		2015		 2014		
District's Proportion of the Net Position Liability (Asset)	.00817%		.00899 %		0.00831%		0.01323%		0.01552%	0.01247%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ 1,609,857	\$	2,095,046	\$	2,461,789	\$	2,969,987	\$	2,905,004	\$ 2,382,861
District's Covered Payroll	\$ 576,145	\$	592,564	\$	619,654	\$	542,412	\$	875,957	\$ 945,643
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	279.42%		353.56%		397.28%		547.55%		331.64%	251.98%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	53.60%		48.10%		40.14%		47.93%		52.08%	48.72%

\* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

#### EXHIBIT L-2

#### OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT CONTRIBUTIONS

#### **Public Employees Retirement System**

#### Last Six Fiscal Years

	2019		2018		2017		2016	2015	2014
Contractually Required Contribution	\$	81,327	\$	83,375	\$	73,843	\$ 113,747	\$ 127,911	\$ 93,943
Contributions in Relation to the Contractually Required Contribution		81,327	_	83,375		73,843	113,747	127,911	93,943
Contribution Deficiency (Excess)	<u>\$</u>	-	<u>\$</u>	<b></b>	<u>\$</u>	<b></b>	<u>\$</u>	<u>\$</u>	<u>\$</u>
District's Covered Payroll	\$	679,930	\$	576,145	\$	592,564	\$ 619,654	\$ 542,412	\$ 875,957
Contributions as a Percentage of Covered Payroll		11.96%		14.12%		14.07%	11.92%	20.97%	14.60%

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

#### EXHIBIT L-3

#### OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

#### **Teachers Pension and Annuity Fund**

#### Last Six Fiscal Years\*

	2019 2018		2017	2017 2016		2014	
District's Proportion of the Net Position Liability (Asset)	0%	0%	0%	0%	0%	0%	
District's Proportionate Share of the Net Pension Liability (Asset)	\$0	\$0	\$0	\$0	\$0	\$0	
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	37,382,720	40,333,549	48,009,054	37,301,205	31,197,728		
Total	<u>\$ 37,382,720</u>	\$ 40,333,549	\$ 48,009,054	<u>\$ 37,301,205</u>	<u>\$ 31,197,728</u>	<u>\$ 30,777,544</u>	
District's Covered Payroll	\$ 6,011,068	\$ 6,166,549	\$ 5,953,450	\$ 6,115,101	\$ 5,881,469	\$ 5,959,323	
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	0%	0%	0%	0%	0%	0%	
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%	

\* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

## OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY AND SCHEDULE OF DISTRICT CONTRIBUTIONS NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Change of Benefit Terms: None.

**Change of Assumptions:** Assumptions used in calculating the net pension liability and statutorily required employer contribution are presented in Note 4C.

#### OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF TOTAL OPEB LIABILITY

#### Postemployment Health Benefit Plan

#### Last Two Fiscal Years\*

		2019		2018
Total OPEB Liability				
Service Cost	\$	884,507	\$	1,076,403
Interest on the Total OPEB Liability		869,918		748,314
Differences Between Expected and Actual Experience		(1,952,091)		
Changes of Assumptions		(2,362,430)		(3,128,243)
Gross Benefit Payments		(550,482)		(501,706)
Contributions from the Member	<u></u>	19,026		18,474
Net Change in Total OPEB Liability Total OPEB Liability - Beginning		(3,091,552) 23,678,278		(1,786,758) 25,465,036
Total OPEB Liability - Ending	<u>\$</u>	20,586,726	<u>\$</u>	23,678,278
District's Proportionate Share of OPEB Liability	\$	-	\$	-
State's Proportionate Share of OPEB Liability		20,586,726		23,678,278
Total OPEB Liability - Ending	<u>\$</u>	20,586,726	<u>\$</u>	23,678,278
District's Covered Payroll	<u>\$</u>	6,587,123	<u>\$</u>	6,759,113
District's Proportionate Share of the				
Total OPEB Liability as a Percentage of its				
Covered Payroll				0%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

\*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

## OLD TAPPAN BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

**Changes in Benefit Terms:** 

None.

**Changes of Assumptions** 

Assumptions used in calculating the OPEB liability are presented in Note 4D.

# SPECIAL REVENUE FUND

#### OLD TAPPAN BOARD OF EDUCATION SPECIAL REVENUE FUND COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		IDEA Basic		IDEA Preschool		ESEA <u>III</u>		ESEA <u>IV</u>		Orange and Rockland Grant		Total
REVENUES			-					<u></u>				
Intergovernmental												
Federal	\$	126,284	\$	12,587	\$	3,749	\$	9,800			\$	152,420
Local Sources		-				-		-	\$	1,254		1,254
Total Revenues	\$	126,284	\$	12,587	\$	3,749	\$	9,800	\$	1,254	\$	153,674
EXPENDITURES Instruction												
Tuition	\$	126,284	\$	12,587							\$	138,871
Purchased Professional - Educational Services	Ŷ	120,201	Ψ	,	\$	3,300					Ŧ	3,300
General Supplies						449		9,800		1,254		11,503
Total Instruction		126,284		12,587		3,749		9,800		1,254		153,674
Total Expenditures	\$	126,284	\$	12,587	\$	3,749	\$	9,800	\$	1,254	\$	153,674

# **ENTERPRISE FUND**

#### **EXHIBIT G-1**

## OLD TAPPAN BOARD OF EDUCATION ENTERPRISE FUND STATEMENT OF NET POSITION AS OF JUNE 30, 2019

This Statement is Not Applicable Financial Statements are Present on Exhibit B-4

## **EXHIBIT G-2**

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

This Statement is Not Applicable Financial Statements are Present on Exhibit B-5

## **EXHIBIT G-3**

## STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

This Statement is Not Applicable Financial Statements are Present on Exhibit B-6 FIDUCIARY FUNDS

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## EXHIBIT H-1

# OLD TAPPAN BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF ASSETS AND LIABILITIES AS OF JUNE 30, 2019

	Student <u>Activity</u> <u>Payroll</u>			<u>Payroll</u>	Total <u>Agency Funds</u>		
ASSETS							
Cash and Cash Equivalents	<u>\$</u>	37,580	<u>\$</u>	63,373	\$	100,953	
Total Assets	<u>\$</u>	37,580	<u>\$</u>	63,373	<u>\$</u>	100,953	
LIABILITIES							
Payroll Deductions and Withholdings Accrued Salaries and Wages Due to Student Groups	<u>\$</u>	37,580	\$	61,292 2,081	\$	61,292 2,081 37,580	
Total Liabilities	<u>\$</u>	37,580	<u>\$</u>	63,373	<u>\$</u>	100,953	

## EXHIBIT H-2

## OLD TAPPAN BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

#### NOT APPLICABLE

#### **EXHIBIT H-3**

## STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance, July 1, 2018	<u>Receipts</u>	<u>Disbursements</u>	Balance, <u>June 30, 2019</u>		
T. Baldwin Demarest School Charles DeWolf School	\$ 5,105 33,416	\$ 11,094 96,856	\$ 10,051 102,108	\$ 6,148 28,164		
Athletics	672	4,013	4,328	357		
Field Trips	2,903	46	38	2,911		
Total All Schools	\$ 42,096	<u>\$ 112,009</u>	<u>\$ 116,525</u>	\$ 37,580		

# OLD TAPPAN BOARD OF EDUCATION PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance, July 1, <u>2018</u>	Additions	Balance, June 30, <u>2019</u>	
ASSETS Cash and Cash Equivalents	<u>\$ 62,232</u>	<u>\$ 8,916,416</u>	<u>\$ 8,915,275</u>	<u>\$ 63,373</u>
<b>LIABILITIES</b> Payroll Deductions and Withholdings Accrued Salaries and Wages	\$ 60,244 1,988	\$ 3,835,965 5,080,451	\$ 3,834,917 5,080,358	\$ 61,292 
Total	\$ 62,232	\$ 8,916,416	\$ 8,915,275	\$ 63,373

# LONG-TERM DEBT

# NOT APPLICABLE

## STATISTICAL SECTION

This part of the Old Tappan Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	<u>Exhibits</u>
Financial Trends	
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	J-1 to J-5
Revenue Capacity	
These schedules contain information to help the reader assess the govern- ment's most significant local revenue source, the property tax.	J-6 to J-9
Debt Capacity	
These schedules present information to help the reader assess the afforda- bility of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's finan- cial activities take place.	J-14 and J-15
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	J-16 to J-20
Sources: Unless otherwise noted, the information in these schedules is derived from	the

comprehensive annual financial reports for the relevant year.

#### OLD TAPPAN BOARD OF EDUCATION NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

					Fiscal Year End	ed June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities Net Investment in Capital Assets Restricted Unrestricted	\$ 3,868,726 1,550,449 4,316,361	\$ 4,217,463 1,964,647 4,500,728	\$ 4,604,779 3,264,931 4,483,781	\$ 5,491,310 3,380,693 5,134,693	\$ 6,673,486 4,900,969 1,659,788	\$ 7,091,287 6,782,473 1,346,451	\$	\$ 6,990,013 9,595,761 695,848	\$ 7,155,671 11,267,544 1,065,361	\$ 5,857,422 14,032,378 1,524,572
Total Governmental Activities Net Position	\$ 9,735,536	<u>\$ 10,682,838</u>	<u>\$ 12,353,491</u>	<u>\$ 14,006,696</u>	<u>\$ 13,234,243</u>	<u>\$ 15,220,211</u>	<u>\$ 17,176,356</u>	\$ 17,281,622	\$ 19,488,576	<u>\$ 21,414,372</u>
Business-Type Activities S Unrestricted	<u>\$ 1,933</u>	\$ 2,046	<u>\$ 1,914</u>	\$ 3,103	<u>\$ 1,631</u>	<u>\$ 1,385</u>	<u>\$ 1,021</u>	<u>\$ 1,024</u>	<u>\$ 1,030</u>	<u>\$ 1,046</u>
Total Business-Type Activities Net Position	<u>\$ 1,933</u>	<u>\$2,046</u>	<u>\$ 1,914</u>	\$3,103	<u>\$ 1,631</u>	\$ 1,385	<u>\$ 1,021</u>	\$ 1,024	<u>\$ 1,030</u>	\$ 1,046
District-Wide Net Investment in Capital Assets Restricted Unrestricted	\$ 3,868,726 1,550,449 4,318,294	\$ 4,217,463 1,964,647 4,502,774	\$ 4,604,779 3,264,931 4,485,695	\$ 5,491,310 3,380,693 5,137,796	\$ 6,673,486 4,900,969 1,661,419	\$ 7,091,287 6,782,473 1,347,836	\$ 7,990,048 7,918,138 1,269,191	\$ 6,990,013 9,595,761 696,872	\$ 7,155,671 11,267,544 1,066,391	\$ 5,857,422 14,032,378 1,525,618
Total District Net Position	<u>\$ 9,737,469</u>	<u>\$ 10,684,884</u>	<u>\$ 12,355,405</u>	<u>\$ 14,009,799</u>	<u>\$ 13,235,874</u>	\$ 15,221,596	<u>\$ 17,177,377</u>	<u>\$ 17,282,646</u>	<u>\$ 19,489,606</u>	<u>\$ 21,415,418</u>

Note 1 - Net Position at June 30, 2011 is restated to reflect the implementation of GASB Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement No. 65, "Items Previously Reported in Assets and Liabilities".

Note 2 - Net Position at June 30, 2014 is restated to reflect the implementation of GASB Statement No. 68, "Accounting and Financial Reporting for Pensions".

#### OLD TAPPAN BOARD OF EDUCATION CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) (ing)

(accrual	basis	of acc	counting

					Fiscal Year E	nded June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses Governmental Activities Instruction										
Regular Special Education Other Instruction School Sponsored Activities And Athletics	\$	\$ 5,511,489 2,687,933 261,281 65,716	\$ 5,576,329 2,243,385 279,707 72,974	\$ 5,916,021 2,784,323 305,404 81,322	\$ 5,784,320 3,022,334 362,426 77,137	\$ 6,875,938 2,751,863 451,438 82,392	\$ 7,209,373 3,066,946 451,500 78,758	\$ 8,429,741 3,146,058 274,139 78,715	\$ 8,339,764 2,410,921 524,962 89,336	\$ 7,617,066 2,272,776 551,389 101,579
School Sponsored requires rind realedes	00,000	00,710	,	01,022	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	02,072	10,100	, ,, , , ,	07,000	
Support Services: Student & Instruction Related Services General Administration Services School Administration Services	1,404,264 517,269 526,291	1,481,700 502,256 487,340	1,682,628 467,978 495,023	1,359,596 492,186 541,712	1,412,542 343,404 513,981	1,745,595 536,755 568,073	1,864,892 459,534 611,810	2,635,495 440,462 650,381	2,526,941 459,575 641,624	2,474,684 444,112 590,359
Business / Central Services Plant Operations And Maintenance	479,621 1,293,711	441,966 1,178,669	438,393 1,166,711	438,455 1,197,727	454,420 1,267,652	521,438 1,359,244	540,173 1,500,750	579,745 2,258,965	597,344 2,302,493	574,498 2,362,266
Pupil Transportation Interest On Long-Term Debt	234,576	202,455	224,360 244,567	258,150 204,423	264,216 171,225	216,934 137,239	229,232 102,410	2,256,965 258,510 <u>66,462</u>	2,502,495 208,488 29,469	2,302,200 217,036 1,122
Total Governmental Activities Expenses	13,325,043	13,096,501	12,892,055	13,579,319	13,673,657	15,246,909	16,115,378	18,818,673	18,130,917	17,206,887
Business-Type Activities: Food Service	8,249	9,276	8,116	5,901	6,547	5,816	5,840			<u> </u>
Total Business-Type Activities Expense	8,249	9,276	8,116	5,901	6,547	5,816	5,840	<del>_</del>		<u> </u>
Total District Expenses	\$ 13,333,292	<u>\$ 13,105,777</u>	<u>\$ 12,900,171</u>	<u>\$ 13,585,220</u>	\$ 13,680,204	\$ 15,252,725	<u>\$ 16,121,218</u>	\$ 18,818,673	<u>\$ 18,130,917</u>	<u>\$ 17,206,887</u>
Program Revenues Governmental Activities: Charges For Services: Regular Instruction Other Instruction Other Instruction Operating Grants And Contributions	\$	\$	\$	\$       2,980 2,066,389	\$     14,161 1,769,941	\$	\$	\$	\$	\$
Capital Grants And Contributions		2,385			-					
Total Governmental Activities Program Revenues	1,663,408	1,358,763	1,628,057	2,069,369	1,784,102	3,407,479	3,942,839	5,320,941	5,603,487	4,508,232
Business-Type Activities: Charges For Services Food Service Operating Grants And Contributions	5,104	5,824 3,519	5,070 	4,614 2,453	2,967 2,083	3,685 1,872	3,919 1,544_			
Total Business Type Activities Program Revenues	8,841	9,343	7,962	7,067	5,050	5,557	5,463	<u>-</u> _	<u> </u>	
Total District Program Revenues	\$ 1,672,249	<u>\$ 1,368,106</u>	\$ 1,636,019	\$ 2,076,436	<u>\$ 1,789,152</u>	\$ 3,413,036	\$ 3,948,302	\$ 5,320,941	\$ 5,603,487	\$ 4,508,232
<b>Net (Expense)/Revenue</b> Governmental Activities Business-Type Activities	\$ (11,661,635) 592	\$ (11,737,738) 67	\$ (11,263,998) (154)	\$ (11,509,950) <u>1,166</u>	\$(11,889,555) (1,497)	\$ (11,839,430) (259)	\$ (12,172,539) (377)	\$ (13,497,732)	\$ (12,527,430) 	\$ (12,698,655)
Total District-Wide Net Expense	<u>\$ (11,661,043)</u>	<u>\$ (11,737,671</u> )	<u>\$ (11,264,152</u> )	<u>\$ (11,508,784</u> )	<u>\$(11,891,052</u> )	<u>\$ (11,839,689)</u>	<u>\$ (12,172,916</u> )	<u>\$ (13,497,732)</u>	<u>\$ (12,527,430</u> )	<u>\$ (12,698,655)</u>

#### EXHIBIT J-2

#### OLD TAPPAN BOARD OF EDUCATION CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

					_	Fiscal Year E	nded June 30,				
	2010	)	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Revenues and Other Changes in Net Position Governmental Activities:	I										
Property Taxes Levied For General Purposes, Net	\$ 11,5	25,063	\$ 11,674,488	\$ 11,907,978	\$ 12,146,138	\$ 12,487,161	\$ 12,856,212	\$ 13,164,472	\$ 13,505,322	\$ 13,775,428	\$ 14,324,223
Taxes Levied For Debt Service	7	20,951	749,211	764,384	756,928	748,158	738,347	731,518	731,542	693,577	
Unrestricted Grants And Contributions		38,377	15,258	19,578	1,753	-	6,919	7,582	7,560	6,951	736
State Aid Restricted for Debt Service	2	08,760	176,721	180,299	178,541	176,472	174,158	172,547	172,553	163,598	
Investment Earnings		50,915	55,274	29,098	44,567	45,710	35,148	41,726	57,084	84,276	275,282
Miscellaneous Income		31,683	14,088	33,314	35,228	42,462	14,614	10,839	4,619	13,851	24,210
Other Items											
Loss on Disposal of Capital Assets		-		<u> </u>	-		-		-	(3,297)	
Total Governmental Activities	12,5	75,749	12,685,040	12,934,651	13,163,155	13,499,963	13,825,398	14,128,684	14,478,680	14,734,384	14,624,451
Business-Type Activities: Investment Earnings		36	46	22	23	25	13	13	3	6	16
Total Business-Type Activities		36	46	22	23	25	13	13	3	6	16
Total District-Wide	<u>\$ 12,5</u>	75,785	\$ 12,685,086	<u>\$ 12,934,673</u>	\$ 13,163,178	<u>\$ 13,499,988</u>	\$ 13,825,411	<u>\$ 14,128,697</u>	\$ 14,478,683	<u>\$ 14,734,390</u>	<u>\$ 14,624,467</u>
Change in Net Position Governmental Activities Business-Type Activities	\$	14,114 628	\$	\$ 1,670,653 (132)	\$ 1,653,205 1,189	\$ 1,610,408 (1,472)	\$    1,985,968 (246)	\$     1,956,145 (364)	\$ 980,948 <u>3</u>	\$ 2,206,954 <u>6</u>	<b>\$</b> 1,925,796
Total District	<u>\$9</u>	14,742	<u>\$ 947,415</u>	\$ 1,670,521	<u>\$ 1,654,394</u>	<u>\$ 1,608,936</u>	<u>\$ 1,985,722</u>	<u>\$ 1,955,781</u>	\$ 980,951	\$ 2,206,960	\$ 1,925,812

#### OLD TAPPAN BOARD OF EDUCATION FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited) (modified accrual basis of accounting)

					Fiscal Year I	Ended June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	\$ 5,841,341									
Unreserved	113,707									
Restricted		\$ 6,286,638	\$ 7,601,392	\$ 7,460,731	\$ 8,814,114	\$ 10,483,158	\$ 11,319,214	\$ 12,694,703	\$ 14,647,902	\$ 17,722,178
Committed				935,741			300,484			
Assigned				3,730						
Unassigned		263,643	224,558	218,609	227,237	222,363	225,319	234,331	222,006	219,747
Total General Fund	\$ 5,955,048	\$ 6,550,281	\$ 7,825,950	\$ 8,618,811	<u>\$ 9,041,351</u>	\$ 10,705,521	\$ 11,845,017	\$ 12,929,034	\$ 14,869,908	\$ 17,941,925
All Other Governmental Funds										
Contract Reserved	¢ 1									
Unreserved Restricted	\$ 1	¢ 1	¢ 1	¢	¢	¢	¢	¢	c	¢
Restricted		<u>\$ 1</u>	<u>ø 1</u>	<u>Ф</u>	<u> </u>	<b>.</b>	<u> </u>	<b>.</b>	<u> </u>	<u> </u>
Total All Other Governmental Funds	\$ 1	\$ 1	\$ 1	s -	s -	s -	s -	s -	s -	s -
Total All Only Obverlinelital Fullus	Ψ 1	Ψ Ι	Ψ 1		φ -		Ψ	<u> </u>	Ψ	

Beginning with Fiscal Year 2010/11, the District implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This Statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Reclassification of prior year fund balance amounts to comply with Statement No. 54 is not required.

EXHIBIT J-3

# OLD TAPPAN BOARD OF EDUCATION CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited) (mo

ſ	modi	ified	accrual	basis	of	accounting)

					Fiscal Year E	nded June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Tax Levy	\$ 12,246,014	\$ 12,423,699	\$ 12,672,362	\$ 12,903,066	\$ 13,235,319	\$ 13,594,559	\$ 13,895,990	\$ 14,236,864	\$ 14,469,005	\$ 14,324,223
Tuition Charges	21,702	15,061	8,235	2,980	14,161	27,997	19,694	34,440	70,386	58,815
Interest Earnings	50,915	55,274	29,098	44,567	45,710	35,148	41,726	57,084	84,276	275,282
Miscellaneous	36,394	16,846	35,881	39,233	45,512	17,200	12,088	9,029	17,159	25,464
State Sources	1,586,494	1,287,359	1,631,742	2,081,122	1,790,795	2,041,279	2,156,169	2,381,091	2,714,542	2,818,248
Federal Sources	297,638	243,179	185,420	161,556	152,568	157,030	156,901	146,771	153,706	152,420
Total Revenue	14,239,157	14,041,418	14,562,738	15,232,524	15,284,065	15,873,213	16,282,568	16,865,279	17,509,074	17,654,452
Expenditures										
Instruction										
Regular Instruction	5,602,493	5,502,747	5,572,432	5,910,509	5,778,808	5,990,133	6,064,353	6,480,722	6,538,228	6,696,035
Special Education Instruction	2,637,656	2,684,893	2,240,345	2,781,283	3,019,294	2,611,350	2,828,365	2,834,703	2,147,406	2,140,022
Other Instruction	249,692	261,281	279,707	305,404	362,426	392,170	376,432	209,347	467,375	522,396
School Sponsored Activities and Athletics	65,660	65,716	72,974	81,322	77,137	82,392	75,471	78,738	85,504	104,770
Support Services:										
Student and Inst. Related Services	1,398,614	1,453,964	1,654,863	1,359,346	1,412,542	1,567,031	1,624,441	2,224,314	2,104,748	2,260,458
General Administration Services	506,504	470,274	476,804	492,186	343,404	424,922	442,248	439,862	414,681	416,891
School Administrative Services	526,291	487,344	495,023	509,066	508,584	504,433	520,872	518,936	545,996	535,764
Business / Central Services	477,559	440,180	436,607	436,669	451,358	482,880	478,216	501,578	514,167	541,243
Plant Operations And Maintenance	963,038	866,548	857,341	888,357	956,095	987,564	1,111,625	975,775	998,171	1,060,790
Pupil Transportation	234,576	202,455	224,360	258,150	264,216	216,934	229,232	258,510	208,488	217,036
Capital Outlay	124,247	84,851	31,900	480,780	761,909	35,607	486,630	353,560	685,139	85,908
Debt Service:										
Principal	680,000	700,000	745,000	760,000	775,000	790,000	810,000	840,000	825,000	
Interest and Other Charges	249,733	225,932	199,683	176,592	150,752	123,627	95,187	65,217	33,297	1,122
Total Expenditures	13,716,063	13,446,185	13,287,039	14,439,664	14,861,525	14,209,043	15,143,072	15,781,262	15,568,200	14,582,435
Excess (Deficiency) of Revenues Over (Under) Expenditures	523,094	595,233	1,275,699	792,860	422,540	1,664,170	1,139,496	1,084,017	1,940,874	3,072,017
Other Financing Sources (Uses)										
Transfers In	52,253	-	-	-	-	-	-	-	-	-
Transfers Out	(52,253)									
Total Other Financing Sources (Uses)	-	-	-		_	-	_	-	-	-
Total Onio Thanong Doutors (Usos)										
Net Change in Fund Balances	<u>\$ 523,094</u>	<u>\$ 595,233</u>	<u>\$ 1,275,699</u>	\$ 792,860	<u>\$ 422,540</u>	<u>\$ 1,664,170</u>	<u>\$ 1,139,496</u>	<u>\$ 1,084,017</u>	<u>\$ 1,940,874</u>	\$ 3,072,017
Debt Service as a Percentage of										
Noncapital Expenditures	6.84%	6.93%	7.13%	6.71%	6.57%	6.45%	6.18%	5.87%	5.77%	0.01%

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## OLD TAPPAN BOARD OF EDUCATION GENERAL FUND OTHER LOCAL REVENUES BY SOURCE LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year Ended June 30	Interest on <u>Deposit</u>	<u>Tuition</u>	<u>Miscellaneous</u>	<u>Total</u>
2010	\$ 49,380	\$ 21,702	\$ 31,683	\$ 102,765
2011	55,274	15,061	14,088	84,423
2012	29,098	8,235	33,314	70,647
2013	44,567	2,980	35,228	82,775
2014	45,710	14,161	42,462	102,333
2015	35,148	27,997	14,614	77,759
2016	41,726	19,694	10,839	72,259
2017	57,084	34,440	4,619	96,143
2018	84,276	70,386	13,851	168,513
2019	275,282	58,815	24,210	358,307

Source: School District's Financial Statements

#### OLD TAPPAN BOARD OF EDUCATION ASSESSED VALUATION AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS (Unaudited)

Fiscal Year Ended June 30,	Year Ended		nt Land Residential Farm I		Farm RegQfarmComn		Commercial	Total Assessed Apartment Valuation		Public Utilities		Net Valuation Taxable		Estimated Actual (County Equalized) Valuation		Total School Tax Rate		
2010	\$	33,777,900	\$ 1,207,995,400	\$ 308,100	\$	9,900	\$ 61,568,200	\$ 331,800	\$	1,303,991,300	\$	1,290,151	\$	1,305,281,451	\$	1,914,086,815	\$	1.547
2011 (1	)	48,784,800	1,595,215,800	359,600		2,500	85,162,000	698,100		1,730,222,800		1,468,244		1,731,691,044		1,734,301,523		1.199
2012		47,906,700	1,597,442,700	371,300		2,500	81,586,500	698,100		1,728,007,800		1,361,526		1,729,369,326		1,970,249,291		1.248
2013		47,525,500	1,600,828,900	371,300		2,500	81,308,800	698,100		1,730,735,100		1,299,066		1,732,034,166		1,783,242,734		1.293
2014		43,661,000	1,594,422,600	371,300		2,500	80,435,200	698,100		1,719,590,700		1,156,788		1,720,747,488		1,708,954,754		1.347
2015		43,312,500	1,599,653,900	371,300		2,500	80,399,200	698,100		1,724,437,500		1,190,284		1,725,627,784		1,733,909,301		1.375
2016		40,450,900	1,606,134,700	371,300		2,500	80,545,500	2,817,100		1,730,322,000		1,149,128		1,731,471,128		1,721,634,054		1.392
2017		39,118,600	1,609,983,000	371,300		2,500	80,256,200	2,817,100		1,732,548,700		1,117,527		1,733,666,227		1,765,955,122		1.424
2018		37,566,000	1,619,099,500	371,300		2,500	80,256,200	2,817,100		1,740,112,600		1,117,699		1,741,230,299		1,769,692,974		1.423
2019		37,375,800	1,612,161,900	371,300		2,500	80,256,200	2,817,100		1,732,984,800		1,128,230		1,734,113,030		1,748,800,451		1.477

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(1) Revaluation, effective January 1

Source: County Abstract of Ratables

#### OLD TAPPAN BOARD OF EDUCATION PROPERTY TAX RATES PER \$100 OF ASSESSED VALUATION LAST TEN YEARS (Unaudited)

			Local and Regional School		
<u>Year</u>		<u>Total</u>	<b>Districts</b>	<b>Municipality</b>	<u>County</u>
2010		\$ 2.171	\$ 1.547	\$ 0.298	\$ 0.326
2011	(1)	1.682	1.199	0.267	0.216
2012		1.751	1.248	0.277	0.226
2013		1.814	1.293	0.284	0.237
2014		1.871	1.347	0.292	0.232
2015		1.922	1.375	0.305	0.242
2016		1.953	1.392	0.316	0.245
2017		2.005	1.424	0.325	0.256
2018		2.010	1.423	0.332	0.255
2019		2.063	1.477	0.340	0.246

Source: Tax Duplicate, Borough of Old Tappan

(1) The Borough revalued the municipal properties, effective January 1

#### OLD TAPPAN BOARD OF EDUCATION PRINCIPAL PROPERTY TAXPAYERS, CURRENT YEAR AND NINE YEARS AGO (Unaudited)

	2	2019	2	010
Taxpayer	Taxable Assessed Valuation	% of Total District Net Assessed Value	Taxable Assessed Valuation	% of Total District Net Assessed Value
United Water of NJ	\$ 26,460,000	1.53%	\$ 19,824,000	1.52%
Prentice Hall	19,000,000	1.10%	13,882,900	1.06%
A & R a Ltd. Partnership	17,096,800	0.99%	14,000,000	1.07%
Sunrise Assisted Living	10,860,800	0.63%	8,326,000	0.64%
Rockland Electric	3,983,200	0.23%	2,809,000	0.22%
Individual	3,924,000	0.23%	4,550,300	0.35%
Individual	3,400,000	0.20%	2,626,400	0.20%
Individual	2,960,000	0.17%	2,241,000	0.17%
MCH-OT Rlty LLC	2,809,800	0.16%		
Individual	1,900,000	0.11%		
Individual			2,171,000	0.17%
Individual			2,062,100	0.16%
	\$ 92,394,600	5.33%	\$ 72,492,700	5.55%

Source: Municipal Tax Assessor

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## OLD TAPPAN BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year	T	axes Levied	Collected with Year of tl	Collections in	
Ended fo June 30,		r the Fiscal Year	Amount	Percentage of Levy	Subsequent Years
<u>June 30,</u>					<u> </u>
2010	\$	12,246,014	\$ 12,246,014	100.00%	N/A
2011		12,423,699	12,423,699	100.00%	N/A
2012		12,672,362	12,672,362	100.00%	N/A
2013		12,903,066	12,903,066	100.00%	N/A
2014		13,235,319	13,235,319	100.00%	N/A
2015		13,594,559	13,594,559	100.00%	N/A
2016		13,895,990	13,895,990	100.00%	N/A
2017		14,236,864	14,236,864	100.00%	N/A
2018		14,469,005	14,469,005	100.00%	N/A
2019		14,324,223	14,324,223	100.00%	N/A

## OLD TAPPAN BOARD OF EDUCATION RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (Unaudited)

		Governmental A						
Fiscal Year Ended June 30,	Ger	neral Obligation Bonds	Capital Leases	Total District		<b>Population</b>	Per Capita	
2010	\$	6,245,000		\$	6,245,000	5,745	\$	1,087
2011		5,545,000			5,545,000	5,811		954
2012		4,800,000			4,800,000	5,834		823
2013		4,040,000			4,040,000	5,876		688
2014		3,265,000			3,265,000	5,896		554
2015		2,475,000			2,475,000	5,935		417
2016		1,665,000			1,665,000	5,930		281
2017		825,000			825,000	5,940		139
2018						5,946		-
2019						5,946 *	•	-

Source: District records

\*Estimate

## OLD TAPPAN BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS (Unaudited)

		Genera	l Bonded Debt Out						
Fiscal Year Ended June 30,	Year General Ended Obligation		Deductions	Bo	et General onded Debt utstanding	Percentage of Actual Taxable Value of Property	Per Capita		
2010	\$	6,245,000		\$	6,245,000	0.48%	\$	1,087	
2011		5,545,000			5,545,000	0.32%		954	
2012		4,800,000			4,800,000	0.28%		823	
2013		4,040,000			4,040,000	0.23%		688	
2014		3,265,000			3,265,000	0.19%		554	
2015		2,475,000			2,475,000	0.14%		417	
2016		1,665,000			1,665,000	0.10%		281	
2017		825,000			825,000	0.05%		139	
2018						0.00%		-	
2019						0.00%		-	

Source: District records

## OLD TAPPAN BOARD OF EDUCATION COMPUTATION OF DIRECT AND OVERLAPPING OUTSTANDING BONDED DEBT AS OF DECEMBER 31, 2018 (Unaudited)

	<u>(</u>	<u>Gross Debt</u>	<u>D</u>	eductions		<u>Net Debt</u>
Municipal Debt:						
Northern Valley Regional School District Old Tappan Board of Education	\$	3,400,832	\$	3,400,832		
Borough of Old Tappan		7,618,217		1,274,381	<u></u>	6,343,836
	\$	11,019,049	<u>\$</u>	4,675,213		6,343,836
Overlapping Debt Apportioned to the Municipality:						
County of Bergen (A)						14,320,491
Bergen County Utilities Authority (BCUA) - Water I	<b>'</b> olluti	on (B)				1,054,431
						15,374,922
Total Direct and Overlapping Debt					<u>\$</u>	21,718,758

Sources:

- (1) Borough of Old Tappan Annual Debt Statement
- (2) BCUA Audit
- (3) Bergen County Debt Statement December 31, 2018

#### OLD TAPPAN BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Unaudited)

		Fiscal Year Ended June 30,											
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019			
Debt Limit	\$ 57,454,485	\$ 56,851,504	\$ 55,105,273	\$ 53,923,462	\$ 52,690,283	\$ 52,193,339	\$ 51,550,825	\$ 51,990,284	52,321,575	\$ 52,724,459			
Total Net Debt Applicable To Limit	6,245,000	5,545,000	4,800,000	4,040,000	3,265,000	2,475,000	1,665,000	825,000		<u> </u>			
Legal Debt Margin	\$ 51,209,485	\$ 51,306,504	\$ 50,305,273	\$ 49,883,462	\$ 49,425,283	\$ 49,718,339	\$ 49,885,825	\$ 51,165,284	52,321,575	\$ 52,724,459			
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	10.87%	9.75%	8.71%	7.49%	6.20%	4.74%	3.23%	1.59%	0.00%	0.00%			

#### Legal Debt Margin Calculation for Fiscal Year 2019

2018	\$	1,752,908,834
2017		1,758,932,690
2016		1,760,604,396
Average Equalized Valuation Of Taxable Property		1,757,481,973
	\$	52,724,459
Debt Limit (3% of Average Equalization Value)	J.	32,724,433
Debt Limit (3% of Average Equalization Value) Total Net Debt Applicable to Limit		

Source: Annual Debt Statements

## **EXHIBIT J-14**

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#### OLD TAPPAN BOARD OF EDUCATION DEMOGRAPHIC STATISTICS LAST TEN YEARS (Unaudited)

Year Ended <u>December 31.</u>	Unemployment <u>Rate</u>	Per Capita <u>Income</u>	<b>Population</b>
2010	6.7	\$ 65,992	5,745
2011	6.6	68,865	5,811
2012	6.7	71,789	5,834
2013	6.8	71,100	5,876
2014	4.1	73,637	5,896
2015	3.6	76,821	5,935
2016	3.1	77,901	5,930
2017	3.0	81,203	5,940
2018	2.8	Not Available	5,946
2019	Not Available	Not Available	5,946

Source: New Jersey Department of Labor, Bergen County United States Bureau of Census School District Records

\*Estimate

#### EXHIBIT J-15

#### OLD TAPPAN BOARD OF EDUCATION PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

	<b>-</b>	2019	20	10
		Percentage of Total Municipal		Percentage of Total Municipal
Employer	Employees	Employment	Employees	Employment

INFORMATION NOT AVAILABLE

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#### OLD TAPPAN BOARD OF EDUCATION FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

	Fiscal Year Ended June 30,										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	
Function/Program											
Instruction											
Regular	61.0	58.2	57.1	57.2	55.0	54.7	52.6	51.7	55.4	55.2	
Special Education	12.6	12.0	12.4	10.0	10.3	10.0	10.0	10.7	6.7	7.0	
Other Special Education	5.5	5.5	5.0	5.0	5.4	6.0	5.4	5.4	6.5	6.6	
Other Instruction	14.0	13.0	13.0	14.4	15.0	10.5	15.5	16.9	13.8	16.9	
Support Services:											
Student & Instruction Related Services	3.0	3.0	3.0	3.0	3.0	3.0	3.0	4.0	4.5	5.0	
General Administration	3.0	3.0	3.0	3.0	2.6	3.0	3.0	2.1	2.1	2.1	
School Administrative Services	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	
Other Administrative Services	4.0	4.0	4.0	3.5	3.5	3.5	3.6	3.6	3.6	4.6	
Central Services											
Administrative Information Technology	1.0	1.0	1.0	1.4	1.4	1.0	1.4	1.4	1.4	1.0	
Plant Operation and Maintenance	5.0	5.0	5.0	5.0	5.0	5.0	4.7	4.5	4.5	8.5	
Pupil Transportation											
Other Support Services	1.4	1.4	1.4	1.1	1.1	1.1	1.1	1.1	1.1	1.1	
Total	114.5	110.1	108.9	107.6	106.3	101.8	104.3	105.4	103.6	112.0	

Source: District Personnel Records

Notes:

Special Education = Special Education Teachers Other Special Education = Child Study Team, Speech and CST Secretary Other Instruction = Teacher Aides

Student & Instruction Related Services = Guidance and Nurses General Administrative Services = CSA, CSA Secretary and Treasurer School Administrative Services = Principals and School Secretaries Other Administrative Services = SBA and Business Office Administrative Information Technology = Technology Employees

## **OLD TAPPAN BOARD OF EDUCATION OPERATING STATISTICS** LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year Ended June 30,	Enrollment <sup>a</sup>	Operating spenditures <sup>b</sup>	ost Per Pupil <sup>c</sup>	Percentage Change	Teaching Staff	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2010	886	\$ 12,662,083	\$ 14,291	3.82%	82.6	871.7	842.8	1.28%	96.68%
2011	842	12,435,402	14,769	3.34%	79.4	820.9	793.4	-5.83%	96.65%
2012	793	12,310,456	15,524	5.11%	73.6	774.7	748.9	-5.63%	96.67%
2013	779	13,022,292	16,717	7.68%	69.8	756.0	730.5	-2.41%	96.63%
2014	781	13,173,864	16,868	0.90%	66.3	750.0	723.3	-0.79%	96.44%
2015	752	13,259,809	17,633	4.53%	65.7	736.7	714.0	-1.77%	96.92%
2016	722	13,751,255	19,046	8.02%	63.6	712.5	680.0	-3.28%	95.44%
2017	708	14,522,485	20,512	7.70%	63.6	683.4	644.0	-4.08%	94.23%
2018	673	14,024,764	20,839	1.60%	64.1	659.9	636.9	-3.45%	96.52%
2019	654	14,495,405	22,164	6.36%	64.2	649.8	623.7	-1.52%	95.98%

Sources: District records

a Enrollment based on annual October district count. Note:

- b Operating expenditures equal total expenditures less debt service and capital outlay.c Cost per pupil represents operating expenditures divided by enrollment.

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#### OLD TAPPAN BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS (Unaudited)

	Fiscal Year Ended June 30,									
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
District Building										
<u>Elementary</u>										
T. Baldwin Demarest (1964)										
Square Feet	59,570	59,570	59,270	59,270	59,270	59,270	59,270	59,270	59,270	59,270
Capacity (students)	407	407	407	407	407	407	407	407	407	407
Enrollment	440	414	380	372	349	352	331	340	346	346
Middle School										
Charles DeWolf (1927)										
Square Feet	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896
Capacity (students)	426	426	426	426	426	426	426	426	426	426
Enrollment	433	406	394	384	401	384	373	341	310	294

Source: District Records

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#### OLD TAPPAN BOARD OF EDUCATION GENERAL FUND SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES LAST TEN FISCAL YEARS (Unaudited)

						Fisca	l Year En	ded June 30,							
	<u>2010</u>	<u>2011</u>	<u>2012</u>		<u>2013</u>	20	<u>)14</u>	2015	<u>2016</u>		<u>2017</u>		2018		2019
School Facilities															
T.Baldwin Demarest School	\$ 94,8	39 \$ 81,48	3 \$ 78,34	1 \$	83,242	\$ 1	10,079 \$	\$ 113,997	\$ 181,47	1\$	100,486	\$	143,882	\$	141,230
Charles DeWolf School	104,3	13 89,62	86,50	)4	92,150	1	22,004	120,511	200,64	5	139,588		156,286		155,057
	<u>\$ 199,1</u>	<u>52</u> <u>\$ 171,10</u>	<u>5 \$ 164,84</u>	<u>5</u>	175,392	<u>\$</u> 2	32,083	\$ 234,508	\$ 382,11	<u>5</u>	240,074	<u>\$</u>	300,168	<u>\$</u>	296,287

#### OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF INSURANCE JUNE 30, 2019 (Unaudited)

	<u>Coverage</u>	De	eductible
NESBIG Commercial Package Policy	\$ 29,877,385	\$	5,000
Flood / Earthquake	5,000,000		50,000
General Liability	2,000,000		
Automobile Liability	1,000,000		
Contractors Equipment	250,000		
Employee Dishonesty - Per Employee Employee Dishonesty - Per Loss	100,000 500,000		5,000 100,000
Western Surety Company Treasurer	250,000		

Source: School District's Records

## SINGLE AUDIT SECTION



## LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS **EXHIBIT K-1** 

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

#### INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Old Tappan Board of Education Old Tappan, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u> issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Old Tappan Board of Education's basic financial statements and have issued our report thereon dated November 13, 2019.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Old Tappan Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Old Tappan Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Old Tappan Board of Education's internal control.

A <u>deficiency in internal control</u> exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A <u>material weakness</u> is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A <u>significant deficiency</u> is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Old Tappan Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing Standards</u> and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Old Tappan Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with <u>Government Auditing</u> <u>Standards</u> in considering the Old Tappan Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

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Gary J. √inci Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 13, 2019



# LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS **EXHIBIT K-2** 

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

## REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE AS REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08

#### **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education Old Tappan Board of Education Old Tappan, New Jersey

#### **Report on Compliance for Each Major State Program**

We have audited the Old Tappan Board of Education's compliance with the types of compliance requirements described in the <u>New Jersey OMB Circular 15-08 State Aid/Grant Compliance Supplement</u> that could have a direct and material effect on each of the Old Tappan Board of Education's major state programs for the fiscal year ended June 30, 2019. The Old Tappan Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of state statutes, regulations, and the terms and conditions of its state financial assistance applicable to its state programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Old Tappan Board of Education's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants</u>, <u>State Grants and State Aid</u>. Those standards, U.S. Uniform Guidance and New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Old Tappan Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Old Tappan Board of Education's compliance.

#### **Opinion on Each Major State Program**

In our opinion, the Old Tappan Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2019.

#### **Report on Internal Control Over Compliance**

Management of the Old Tappan Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Old Tappan Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Old Tappan Board of Education's internal control over compliance.

A <u>deficiency in internal control over compliance</u> exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A <u>material</u> <u>weakness in internal control over compliance</u> is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. <u>A significant</u> <u>deficiency in internal control over compliance</u> is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

#### Report on Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the Old Tappan Board of Education, as of and for the fiscal year ended June 30, 2019 and have issued our report thereon dated November 13, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial statements as a whole.

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Gary J. Vinci Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey November 13, 2019

#### OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Federal/Grantor/Pass-Through Grantor/ <u>Program Title</u>	Federal CFDA <u>Number</u>	FAIN <u>Number</u>	Grant or State <u>Project Number</u>	Grant <u>Period</u>	Award <u>Amount</u>	B Unearned <u>Revenue</u>	alance, July 1, 2018 (Accounts <u>Receivable)</u>	8 Due to <u>Grantor</u>	Cash <u>Received</u>	Budgetary Expenditures	Paid to <u>Grantor</u>	Unearned Revenue	June 30, 2019 Accounts <u>Receivable</u>	Due to * <u>Grantor</u> *	<u>MEMO</u> GAAP <u>Receivable</u>
U.S. Department of Education Passed-Through State Department of Education														*	
<u>Special Revenue Fund</u> I.D.E.A. Part B, Basic I.D.E.A. Part B, Preschool	84.027 84.173	H027A180100 H173A180114	IDEA385019 IDEA385019	7/1/18-6/30/19 7/1/18-6/30/19	\$ 126,284 12,587				\$ 126,284 12,587	\$ 126,284 12,587				*	
Total Special Education Cluster (IDEA)						<u> </u>			138,871	138,871				*	
ESEA (NVR Consolidated) Title III Title IV	84.365 84.424	S365A180030 S424A180031	NCLB385019 NCLB385019	7/1/18-6/30/19 7/1/18-6/30/19	3,749 9,800	-	-		3,749 9,800	3,749 9,800	-	-	-	- * - *	۰ <u>-</u>
Total Special Revenue Fund									152,420	152,420				*	<u> </u>
Total Federal Financial Awards						<u>\$</u>	<u>s                                    </u>	<u>\$</u>	\$ 152,420	<u>\$ 152,420</u>	<u>s -</u>	5	<u>\$</u>	<u>\$</u> *	\$

Note - FAIN numbers are only applicable for current year grant awards

Note - This schedule is not subject to a federal single audit.

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EXHIBIT K-3

## OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

										м	emo
				Balance,	July 1, 2018			Jun	e 30, 2019		Cumulative
	Grant or State	Grant	Award	Unearned	(Accounts	Cash	Budgetary	Unearned	(Accounts	GAAP	Total
State Grantor/Program Title	Project Number	<u>Period</u>	Amount	Revenue	Receivable)	Received	Expenditures	Revenue	<u>Receivable)</u>	Receivable	<b>Expenditures</b>
State Department of Education											
General Fund											
Special Education Aid	19-495-034-5120-089	7/1/18-6/30/19	\$ 345,089			\$ 316,630	\$ 345,089		\$ (28,459)		\$ 345,089
Special Education Aid	18-495-034-5120-089	7/1/17-6/30/18	345,089		\$ (33,591)	33,591					· ·
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	20,128			18,468	20,128		(1,660)		20,128
Security Aid	18-495-034-5120-084	7/1/17-6/30/18	12,912		(1,257)	1,257					· -
Professional Learning Community Aid	18-495-034-5120-101	7/1/17-6/30/18	7,060		(687)	687					-
PARCC Readiness Aid	18-495-034-5120-098	7/1/17-6/30/18	7,560		(736)	736					-
Per Pupil Growth Aid	18-495-034-5120-097	7/1/17-6/30/18	7,560		(736)	736	-				
Total State Aid Public Cluster					(37,007)	372,105	365,217		(30,119)		365,217
Transportation Aid	19-495-034-5120-014	7/1/18-6/30/19	77,746			71,334	77.746		(6,412)		77,746
Transportation Aid	18-495-034-5120-014	7/1/17-6/30/18	19,500		(1,898)	1,898					-
Additional Non-Public Transportation Aid	19-495-034-5120-014	7/1/18-6/30/19	6,278		(-,,	- ,	6,278		(6,278)	\$ (6,728)	6,278
Additional Non-Public Transportation Aid	18-495-034-5120-014	7/1/17-6/30/18	7,540		(7,540)	7,540		-			_
Total Transportation Aid Cluster				<u> </u>	(9,438)	80,772	84,024		(12,690)	(6,728)	84,024
Extraordinary Aid	19-100-034-5120-044	7/1/18-6/30/19	256,779				256,779		(256,779)		256,779
Extraordinary Aid	18-100-034-5120-044	7/1/17-6/30/18	232,923		(232,923)	232,923	250,775		(200,177)		200,717
On-Behalf TPAF	10 100 001 0120 044	111110050110	202,725		(102,020)	252,725					
Pension Contributions - Normal	19-495-034-5094-002	7/1/18-6/30/19	1,137,398			1,137,398	1,137,398				1,137,398
Pension Contributions - NCGI	19-495-034-5094-004	7/1/18-6/30/19	23,809			23,809	23,809				23,809
Long-Term Disability Insurance Contribution	19-495-034-5094-004	7/1/18-6/30/19	513			513	513				513
Post Retirement Medical Cont.	19-495-034-5094-001	7/1/18-6/30/19	526,722			526,722	526,722				526,722
Soc. Security Contribution	19-495-034-5094-003	7/1/18-6/30/19	445,268			445,268	445,268				445,268
Soc. Security Contribution	18-495-034-5094-003	7/1/17-6/30/18	426,077		(7)	7		<u> </u>			-
Total General Fund					(279,375)	2,819,517	2,839,730		(299,588)	(6,728)	2,839,730
Total State Financial Assistance				<u>\$</u>	<u>\$ (279,375)</u>	2,819,517	2,839,730	<u>\$</u>	\$ (299,588)	<u>\$ (6,728)</u>	\$ 2,839,730
State Financial Assistance Not Subject to Single Audit	Determination										
General Fund - On-Behalf TPAF											
Normal Cost						(1,137,398)	(1,137,398)				
NCGI						(23,809)	(1,157,598) (23,809)				
Long-Term Disability Insurance						(25,007)	(513)				
Post Retirement Medical						(526,722)	(526,722)				
· our real official provides											
Total State Financial Assistance Subject to Single Au	dit					<u>\$ 1,131,075</u>	\$ 1,151,288				

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EXHIBIT K-4

#### OLD TAPPAN BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

#### NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Old Tappan Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

#### NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. <u>Code of Federal Regulations</u> Part 200, <u>Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards</u> (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "<u>Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid</u>". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

#### NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is a decrease of \$21,482 for the general fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

	]	Federal		<u>State</u>		<u>Total</u>
General Fund Special Revenue Fund	<u>\$</u>	152,420	\$	2,818,248	\$	2,818,248 152,420
Total Financial Assistance	\$	152,420	<u>\$</u>	2,818,248	<u>\$</u>	2,970,668

#### OLD TAPPAN BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

#### NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

#### NOTE 5 OTHER INFORMATION

TPAF Social Security contributions in the amount of \$445,268 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. The amount reported as TPAF Pension System Contributions in the amount of \$1,161,207, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$526,722 and TPAF Long-Term Disability Insurance in the amount of \$513 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2019.

#### NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions payments are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

## NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

#### OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

#### Part I – Summary of Auditor's Results

Financial Statement Section		
Type of auditors' report issued on financial statements	Unmodified	
Internal control over financial reporting:		
1) Material weakness(es) identified:	yes	<u> </u>
2) Were significant deficiency(ies) identified that were not considered to be material weaknesses?	yes	Xnone reported
Noncompliance material to the basic financial statements noted?	yes	no
State Awards Section		
Internal Control over major programs:		
Dollar threshold used to determine Type A programs:	\$750,000	
Auditee qualified as low-risk auditee?	X yes	no
Type of auditors' report on compliance for major programs:	Unmodified	
Internal Control over compliance:		
1) Material weakness(es) identified:	yes	<u> </u>
2) Were significant deficiency(ies) identified that were not considered to be material weaknesses?	yes	Xnone reported
Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 15-08?	yes	<u> </u>
Identification of major state programs:		
GMIS Number(s)	Name of S	State Program
19-495-034-5120-089	Special Education Aid	
	Security Aid	

**Federal Awards Section** 

Not subject to Federal Single Audit.

#### OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

#### OLD TAPPAN BOARD OF EDUCATION SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

#### Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

### **CURRENT YEAR FEDERAL AWARDS**

Not Applicable.

### **CURRENT YEAR STATE AWARDS**

There are none.

#### OLD TAPPAN BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

#### **STATUS OF PRIOR YEAR FINDINGS**

There were none.

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