# RIDGEFIELD BOARD OF EDUCATION COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2019

**Ridgefield**, New Jersey

# **COMPREHENSIVE ANNUAL**

# FINANCIAL REPORT

# of the

# **Ridgefield Board of Education**

**Ridgefield**, New Jersey

For The Fiscal Year Ended June 30, 2019

Prepared by

**Business Office** 

# **INTRODUCTORY SECTION**

		ismittal	i-iv
Roster	of Off	al Chart icials nd Advisors	v vi vii
		FINANCIAL SECTION	
Indepe	endent A	Auditor's Report	1-3
REQU	J <b>IRED</b>	SUPPLEMENTARY INFORMATION – PART I	
	Mana	gement's Discussion and Analysis	4-16
Basic	Financ	ial Statements	
А.	Distri	ct-wide Financial Statements	
	A-1 A-2	Statement of Net Position Statement of Activities	17 18-19
В.	Fund	Financial Statements	
	Gover	nmental Funds	
	<b>B-1</b>	Balance Sheet	20-21
	B-2	Statement of Revenues, Expenditures, and Changes in Fund Balances	22
	B-3	Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances with the District-Wide Statements	23
	Propr	ietary Funds	
	B-4	Statement of Net Position	24
	B-5	Combining Statement of Revenues, Expenses, and Changes in Net Position	25
	B-6	Statement of Cash Flows	26
	Fiduc	iary Funds	
	B-7	Statement of Fiduciary Net Position	27
	B-8	Statement of Changes in Fiduciary Net Position	28
	Notes	to the Financial Statements	29-70

Page

# <u>Page</u>

# **REQUIRED SUPPLEMENTARY INFORMATION – PART II**

C.	Budgetary Comparison Schedules						
	C-1 C-2	Budgetary Comparison Schedule – General Fund Budgetary Comparison Schedule – Special Revenue Fund	71-76 77				
NOT	ES TO '	THE REQUIRED SUPPLEMENTARY INFORMATION – PART II					
	C-3	Required Supplementary Information – Budgetary Comparison Schedule Notes to the Required Supplementary Information	78				
REQ	UIRED	SUPPLEMENTARY INFORMATION - PART III					
L.	Sched	ules Related to Accounting and Reporting for Pensions and OPEB (GASB 68 and	d 75)				
	L-1	Required Supplementary Information – Schedule of the District's Proportionate Share of the Net Pension Liability – Public Employees Retirement System	79				
	L-2	Required Supplementary Information – Schedule of District Contributions – Public Employees Retirement System	80				
	L-3	Required Supplementary Information – Schedule of the District's Proportionate Share of the Net Pension Liability – Teachers Pension and Annuity Fund	81				
	L-4 L-5	Notes to Required Supplementary Information Required Supplementary Information – Schedule of District's Proportionate Share of Total OPEB Liability	82 83				
	L-6	Notes to Required Supplementary Information – OPEB Liability	85 84				
OTH	ER SUF	PPLEMENTARY INFORMATION					
D.	Schoo	l Level Schedules - Not Applicable					
Е.	Specia	al Revenue Fund					
	E-1	Combining Schedule of Revenues and Expenditures Special Revenue Fund – Budgetary Basis	85				
	E-2	Schedule of Preschool Education Aid – Schedule of Expenditures - Budgetary Basis – Not Applicable	86				
F.	Capita	al Projects Fund – Not Applicable					

# **OTHER SUPPLEMENTARY INFORMATION (Continued)**

# G. Proprietary Funds

g Statement of Net Position – Not Applicable	87
g Statement of Revenues, Expenses and Changes in	
ion – Not Applicable	87
g Statement of Cash Flows – Not Applicable	87
	g Statement of Revenues, Expenses and Changes in ion – Not Applicable

# H. Fiduciary Funds

H-1	Combining Statement of Agency Assets and Liabilities	88
H <b>-</b> 2	Combining Statement of Changes in Fiduciary Net Position – Not Applicable	89
H-3	Student Activity Agency Fund Schedule of Receipts and Disbursements	90
H-4	Payroll Agency Fund Schedule of Changes in Assets and Liabilities	91

# I. Long-Term Debt

I-1	Schedule of Serial Bonds	92
I-2	Schedule of Obligations Under Capital Leases and Lease Purchase Agreements	93
I-3	Debt Service Fund Budgetary Comparison Schedule	94

# J.

# **STATISTICAL SECTION (Unaudited)**

J-1	Net Position by Component	95
J-2	Changes in Net Position	96-97
J-3	Fund Balances – Governmental Funds	98
J-4	Changes in Fund Balances - Governmental Funds	99
J-5	General Fund Other Local Revenue by Source	100
J-6	Assessed Value and Actual Value of Taxable Property	101
J-7	Direct and Overlapping Property Tax Rates	102
J-8	Principal Property Taxpayers	103
J-9	Property Tax Levies and Collections	104
J-10	Ratios of Outstanding Debt by Type	105
<b>J-11</b>	Ratios of Net General Bonded Debt Outstanding	106
J-12	Direct and Overlapping Governmental Activities Debt	107
J-13	Legal Debt Margin Information	108
J-14	Demographic and Economic Statistics	109
J-15	Principal Employers	110
J-16	Full-Time Equivalent District Employees by Function/Program	111
J-17	Operating Statistics	112
J-18	School Building Information	113
J-19	Schedule of Required Maintenance for School Facilities	114
J-20	Insurance Schedule	115

Page

# K.

# SINGLE AUDIT SECTION

K-1	Report on Internal Control Over Financial Reporting and on Compliance	
	and Other Matters Based on an Audit of Financial Statements Performed	
	in Accordance With Government Auditing Standards –	
	Independent Auditor's Report	116-117
K-2	Report on Compliance for each Major Federal and State Program; Report on	
	Internal Control Over Compliance; and Report on the Schedule of Expenditures	
	of Federal Awards Required by the U.S. Uniform Guidance and Schedule of	
	Expenditures of State Financial Assistance as Required by New Jersey OMB	
	Circular 15-08 – Independent Auditor's Report	118-120
K-3	Schedule of Expenditures of Federal Awards	121
K-4	Schedule of Expenditures of State Financial Assistance	122
K-5	Notes to the Schedules of Expenditures of Federal Awards and	
	State Financial Assistance	123-124
K-6	Schedule of Findings and Questioned Costs – Part 1 – Summary of Auditor's	
	Results	125-126
K-7	Schedule of Findings and Questioned Costs – Part 2 – Schedule of	
	Financial Statement Findings	127
K-7	Schedule of Findings and Questioned Costs – Part 3 – Schedule of Federal and Sta	ate
	Award Findings and Questioned Costs	128-131
K-8	Summary Schedule of Prior Year Findings	132
	· · · · · · · · · · · · · · · · · · ·	

# **INTRODUCTORY SECTION**



# <u>Ridgefield Public Schools</u>

...valuing each and every student

Rory McCourt Superintendent of Schools 555 Chestnut Street, Ridgefield, NJ 07657 Phone: 201-945-7747 Fax: 201-945-7830

> Julyana Ortiz Business Administrator

December 17, 2019

Honorable President and Members of the Board of Education Ridgefield School District County of Bergen, New Jersey

Dear Board Members:

The Comprehensive Annual Financial Report (CAFR) of the Ridgefield School District (District) for the fiscal year ending June 30, 2019 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material aspects and is reported in a manner design to present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the District as of June 30, 2019, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organization chart and a list of principal officials. The financial section includes the basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act and U.S. Uniform Guidance and the state Treasury Circular letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit of this report.

1) <u>REPORTING ENTITY AND ITS SERVICES</u>: The average daily enrollment of learners in the Ridgefield School District showed a slight increase; the District's Learning Center Program has continued to grow and contributes to offsetting costs to the District for the use of the school facilities and the sharing of staff and services between Learning Center Programs and regular education classes. The District maintains a comprehensive academic curricula as well as a renowned extra-curricular program, featuring an acclaimed music program. A transition component mandated by New Jersey Department of Education for classified learners aged fourteen and older has evolved into a recognized program for our Learning Center Program and resident students. Focus is on school-to-work internships and quality of life independence. Expansion of programs continues to undergo constant revision in an effort to enhance educational/life skill opportunities for the disabled through the Learning Center initiative.

The Ridgefield School District is an independent reporting entity within the criteria adopted by the GASB as established by GASB No. 14. All funds of the District are included in this report. The Ridgefield Board of Education and its school constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include general and a Learning Center Program for special education students. The District completed the 2018-2019 fiscal year with an average daily enrollment 1,699 students.

#### Average Daily Enrollment (ADE)

<u>Fiscal Year</u>	Student Enrollment
2018-2019	1,699
2017-2018	1,660
2016-2017	1,696
2015-2016	1,717
2014-2015	1,754
2013-2014	1,767
2012-2013	1,806
2011-2012	1,885
2010-2011	1,885
2009-2010	1,938
2008-2009	1,972

2) ECONOMIC CONDITIONS AND OUTLOOK: The introduction of the New Jersey Department of Education 2003 Comparative Spending Guide, as in past years, states: "It was impossible for the department to identify and limit the impact of unique circumstances in school districts that may increase per pupil cost calculations (i.e. the Learning Center run by Ridgefield Borough in Bergen County which provides high cost special education programs, including one for students with autism). These additional costs are often supported by tuition and other such miscellaneous revenues and represent consolidated service efforts, which provide economical services to all parties involved. The Department encourages such efforts. The Ridgefield School District receives tuition from more than fifty (50) Districts and provides Special Education for all children needing highly specialized programs. These quality programs allow Ridgefield to better serve its own children at reduced costs. As a result, the Ridgefield school tax levy has had only slight increases in recent years.

#### 3) MAJOR INITIATIVES UNDERTAKING DURING 2018 – 2019:

Under Facilities during the 2018-2019 school year security features for all our schools were completed and finalized. This includes the door ajar system, panic buttons and lock-down system. Some building repairs were also done. In Shaler Academy water fountain filters were installed and Bergen Boulevard had a chair lift upgrade as well as a soffit repair. The district continues to improve their facilities on a year to year basis. Next year the district plans on replacing classroom doors districtwide.

Improving security has been one of our major priorities. During the 2018-2019 school year we were able to implement new security protocols to make sure our students are safe. Every school has an ID scanner and color coordinated land yards to indicate whether a person is a visitor/faculty member/contractor. These measures were implemented after several meetings with administration and the Ridgefield Police Department. We were also able to add a Class III Security Officer to the high school on a full-time basis. The Ridgefield Public schools plans to continue to implement better security measures for our schools.

The 2019 school year ended with a change in leadership. Our new administration is currently working on developing a strategic plan. The plan will focus on improving technology, security, and curriculum districtwide. It is important to keep our students aligned with the curriculum using the most up to date tools.

4) **INTERNAL ACCOUNTING GOALS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met.

The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As recipient of federal and state financial assistance, the District is also responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to the federal and state financial assistance programs, as well as to determine that the District has compiled with applicable laws and regulations.

5) <u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by voters of the Municipality. Annual appropriated budgets are adopted for the general fund, special revenue fund and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriation of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2019.

In accordance with NJAC 23A, the District acquired human resource software to maintain personnel records and position control roster and process its payroll. The District also uses a unique monthly report that monitors and delivers the proper services to all education programs that assists in maintaining cash balances.

6) <u>ACCOUNTING SYSTEM AND REPORTS</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds are explained in "Notes to the Financial Statement."

7) **DEBT ADMINISTRATION:** On June 30, 2019 the District had \$5,897,000 in serial bonds.

8) <u>CASH MANAGEMENT:</u> The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements." The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Unit from a loss of funds on deposit with a failed banking institution on New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) <u>RISK MANAGEMENT</u>: The Board carries various forms of insurance, including but not limited to general liability, automobile and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

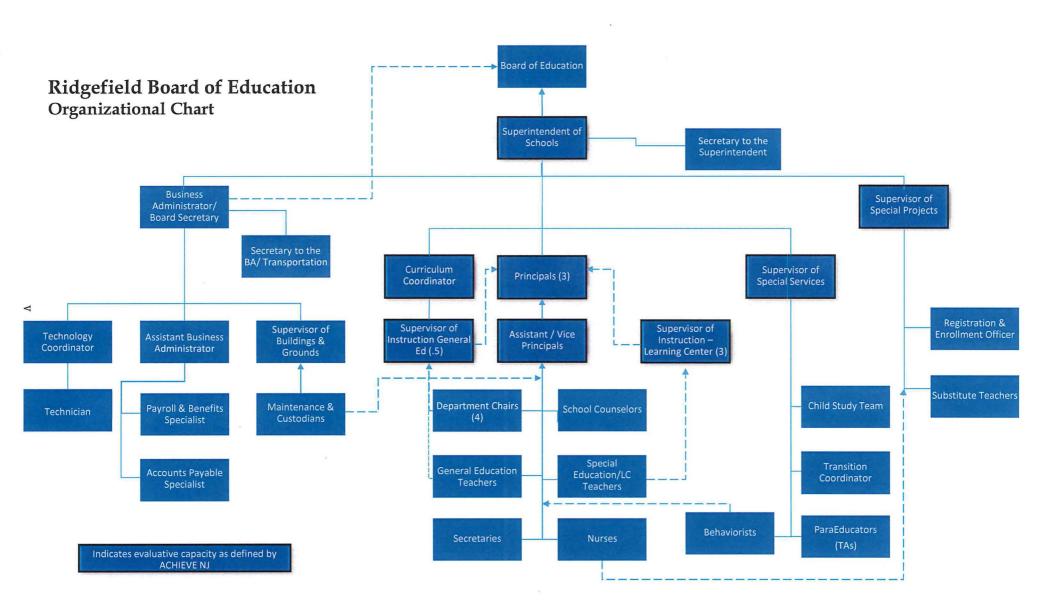
**10) INDEPENDENT AUDIT:** State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci & Higgins, LLP was appointed by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act and the related U.S. Uniform Guidance and State Treasury Circular Letter OMB 15-08. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

**11)** <u>ACKNOWLEDGEMENTS</u>: We would like to express our appreciation to the members of the Ridgefield Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Rory McCourt Superintendent of Schools

Julyana/Ortíz Business Administrator /Board Secretary



# RIDGEFIELD BOARD OF EDUCATION BERGEN COUNTY, NEW JERSEY

# ROSTER OF OFFICIALS JUNE 30, 2019

President	<u>Term Expires</u>				
Rosemary Huzovic	2019				
Vice President					
Andrew Grippa	2020				
Members of Board of Education					
Javier Acosta Maryam Juliet Inan Rafael Morilla Claudia Navarez William Pych	2021 2021 2020 2019 2020				
Other Officials					
Superintendent	Rory McCourt				
School Business Administrator/ Board Secretary	Julyana Ortiz.				
Solicitors	Matthew Giacobbe-Cleary, Giacobbe, Alfieri, Jacobs, LLC				

# Ridgefield Board of Education Consultants and Advisors as of June 30, 2018

#### **Architect/Engineering**

Feitlowitz & Kosten Architects 306 Ramapo Valley Road Oakland, NJ 07436

#### **Audit Firm**

Lerch, Vinci & Higgins, LLP 17-17 Route 208 Fair Lawn, NJ 07410

#### **Attorney**

Cleary, Giacobbe, Alfieri, Jacobs, LLC 169 Ramapo Road Oakland, NJ 07436

# **Office Depository**

Valley National Bank 868 Broad Avenue Ridgefield, NJ 07657

# FINANCIAL SECTION



# LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA IEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETHA SHICK CPA RMA PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

#### **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education **Ridgefield Board of Education** Ridgefield, New Jersey

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Ridgefield Board of Education, as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Ridgefield Board of Education as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Ridgefield Board of Education's basic financial statements. The introductory section, combining fund financial statements, financial schedules, statistical section, schedule of expenditures of federal awards as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Ridgefield Board of Education.

The combining fund financial statements, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining fund financial statements, schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated December 17, 2019 on our consideration of the Ridgefield Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Ridgefield Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Ridgefield Board of Education's internal control over financial reporting and compliance.

# LERCH. Divis & Heggins, LC.P

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey December 17, 2019

**REQUIRED SUPPLEMENTARY INFORMATION – PART I** 

.

MANAGEMENT'S DISCUSSION AND ANALYSIS

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

This section of the Ridgefield Board of Education's (District or Board) annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2019. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

#### FINANCIAL HIGHLIGHTS

Key financial highlights for the 2018-2019 fiscal year include the following:

- The liabilities and deferred inflows of resources of the Ridgefield Board of Education exceeded its assets and deferred outflows of resources at the close of the fiscal year by \$4,535,969 (net position).
- The District's overall net position increased \$1,996,150.
- Overall District revenues were \$52,617,367. General revenues accounted for \$24,096,639 or 46% of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$28,520,728 or 54% of total revenues.
- The School District had \$49,635,071 in expenses for governmental activities; \$27,507,344 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) of \$24,093,083 were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of \$5,493,387.
- The General Fund unassigned fund balance at June 30, 2019 was \$108,198, an increase of \$25,103 when compared to the previous year's unassigned fund balance of \$83,095.
- The General Fund unassigned <u>budgetary</u> fund balance at June 30, 2019 was \$1,010,364 which represents an increase of \$154,218 when compared to the ending unassigned <u>budgetary</u> fund balance at June 30, 2018 of \$856,146.
- The District's total outstanding long-term liabilities decreased \$2,381,080 during the current fiscal year.

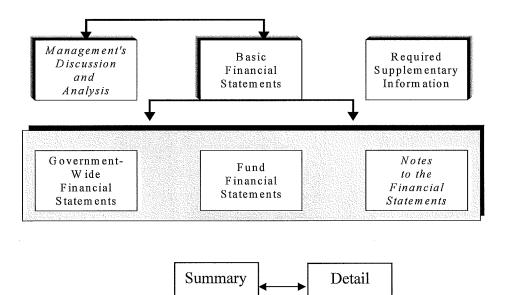
#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The financial section of the annual report consists of four parts – Independent Auditor's Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual* parts of the District, reporting the District's operations in *more detail* than the district-wide statements.
  - The *governmental funds statements* tell how basic services were financed in the *short term* as well as what remains for future spending.
  - *Proprietary funds* statements offer *short-term* and *long-term* financial information about the activities the district operated like *businesses*.
  - *Fiduciary funds* statements provide information about the financial relationships in which the District acts solely as a *trustee* or *agent* for the benefit of others to whom the resources belong.

The basic financial statements also include *notes* that explain the information in the statements and provide more detailed data. The illustration below shows how the various parts of this annual report are arranged and related to one another.



#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

The following table summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

	District Wills	1	Fund Financial Statements			
	District-Wide	Governmental Funds		Didentione Fronds		
	Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds		
Scope	Entire district (except fiduciary funds	The activities of the district that are not proprietary or fiduciary, such as	Activities the district operates similar to	administers resources held in trust Such as Scholarship Funds,		
		Regular and Special Education Instruction and Building maintenance	private businesses: Enterprise Fund	Payroll Agency and Student Activities		
Required financial	Statements of Net Position	Balance Sheet	Statement of Net Position	Statements of		
statements	Statement of Activities	Statement of Revenues,	Statement of revenue,	Fiduciary net position		
		Expenditures and changes in	expenses, and changes in	Statement of changes		
		fund balances	fund net position	in fiduciary net position		
			Statement of cash flows			
Accounting Basis and	Accrual accounting and	Modified accrual accounting	Accrual accounting and	Accrual accounting		
Measurement focus	economic resources focus	and current financial focus	economic resources focus	and economic resources		
				Focus		
Type of asset; liability;	All assets, liabilities, and	Generally assets expected to be	All assets, liabilities, and	All assets and liabilities,		
deferred outflow and	deferred outflows/inflows of	used up and liabilities that come	deferred outflows/inflows	both short-term and		
inflow of resources	resources both financial	due during the year or soon there	of resources both financial	long-term, funds do not		
information	and capital, short-term and	after; no capital assets or long-term	and capital, and short-term	currently contain		
	long-term	liabilities included	and long- term	capital assets.		
Гуре of inflow/outflow	All revenues and expenses	Revenues for which cash is received	All revenues and expenses	All additions and		
information	during year, regardless of	during or soon after the end of the	during the year, regardless	dedications during the		
	when cash is received or	year; expenditures when goods or	of when cash is received	year, regardless of when		
	Paid	services have been received and the	or paid.	cash is received or paid.		
		related liability is due and payable.				

#### Major Features of the District-Wide and Fund Financial Statements

#### **District-Wide Financial Statements**

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred outflows, liabilities and deferred inflows. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets/deferred outflows and liabilities/deferred inflows – is one way to measure the District's financial health or position.

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### **District-Wide Financial Statements (continued)**

- Over time, increases or decreases in the District's net position are an indicator of whether its financial condition is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- *Governmental activities* Most of the District's basic services are included here, such as regular and special education, transportation, administration and plant operations and maintenance. Property taxes and state and federal aids finance most of these activities.
- *Business type activities* These funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The District's Food Service and Saturday Happenings Program operations are included under this category.

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the District's funds – focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has three kinds of funds:

• Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or differences) between them.

• *Proprietary funds* – Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements.

*Enterprise Funds* – This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has two active enterprise funds:

- Food Service (Cafeteria)
- Saturday Happenings Program (Before/After School Programs)

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### **Fund Financial Statements (continued)**

• *Fiduciary funds* – The District is the trustee, or *fiduciary*, for assets that belong to others. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. All of the District's fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. We exclude these activities from the district-wide financial statements because the District cannot use these assets to finance its operations.

#### Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the districtwide and fund financial statements. The notes to the financial statements can be found following the financial statements.

#### **Other Information**

In addition to the financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the District's budget process. The District adopts an annual expenditure budget for the general and special revenue funds. A budgetary comparison statement has been provided for these funds as required supplementary information. Information regarding the District's employee retirement systems and pension plans as well as the post-retirement medical benefits plan has also been provided as required supplementary information can be found following the notes to the financial statements.

Combining statements and schedules are presented immediately following the major budgetary comparisons and pension information, including the budgetary comparison statement for the Debt Service Fund.

#### **DISTRICT-WIDE FINANCIAL ANALYSIS**

Net position may serve over time as a useful indicator of a government's financial position. In the case of the District, liabilities and deferred inflows of resources exceeded assets and deferred outflows of resources by \$4,535,969 and \$6,532,119 as of June 30, 2019 and 2018, respectively. The deficit in the Governmental Activities net position is attributable to the unfunded long-term liabilities related to the net pension liability for the District employees enrolled in the State Public Employee Retirement System as well as the deferred pension obligation and compensated absences. These liabilities are reported in the district-wide statements but are not reflected on the fund financial statements. This deficit is not an indication that the District is facing financial difficulties as there is currently no mechanism available to fund these liabilities in advance. These long-term liabilities are being funded on a pay-as-you-go basis.

By far the largest portion of the District's net position reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment); less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Restricted net position represent amounts reserved for specific purposes by outside parties or statutory requirements. Unrestricted net position represent amounts available to the government that are neither restricted nor invested in capital assets.

8

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### Net Position As of June 30, 2019 and 2018

		imental vities		ss-Type vities	Total			
	2019	2018	2019	2018	2019	2018		
Assets								
Current Assets	\$ 6,814,875	\$ 5,158,960	\$ 195,552	\$ 138,548	\$ 7,010,427	\$ 5,297,508		
Capital Assets	11,048,487	11,373,233	8,075	16,193	11,056,562	11,389,426		
Total Assets	17,863,362	16,532,193	203,627	154,741	18,066,989	16,686,934		
Deferred Outflows of Resources	3,499,297	3,978,820			3,499,297	3,978,820		
Liabilities								
Long-Term Liabilities	20,537,562	22,918,642			20,537,562	22,918,642		
Other Liabilities	1,122,036	1,229,309	56,447	37,853	1,178,483	1,267,162		
Total Liabilities	21,659,598	24,147,951	56,447	37,853	21,716,045	24,185,804		
<b>Deferred Inflows of Resources</b>	4,385,480	3,010,837	730	1,232	4,386,210	3,012,069		
Net Position:								
Net Investment in Capital Assets	4,835,164	4,322,249	8,075	16,193	4,843,239	4,338,442		
Restricted	4,034,638	2,648,387			4,034,638	2,648,387		
Unrestricted	(13,552,221)	(13,618,411)	138,375	99,463	(13,413,846)	(13,518,948)		
Total Net Position	<u>\$ (4,682,419)</u>	<u>\$ (6,647,775)</u>	<u>\$ 146,450</u>	<u>\$ 115,656</u>	<u>\$ (4,535,969</u> )	<u>\$ (6,532,119)</u>		

The District's total net position deficit of \$4,535,969 at June 30, 2019 represents a \$1,996,150 or 31% increase in net position from the prior year. The following presents the changes in net position for the fiscal years ended June 30, 2019 and 2018, respectively.

# Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

Changes in Net Position For the Fiscal Years Ended June 30, 2019 and 2018

	Governmental Business-Type Activities Activities			ре	Total							
Revenues		2019	mes	2018		2019	vittes	2018		<u>2019</u>		2018
Program Revenues		<u> </u>		2010		2017		2010		2017		<u> 4010</u>
Charges for Services	\$	13,888,396	\$	13,838,396	\$	667,523	\$	642,864	\$	14,555,919	\$	14,481,260
Operating Grants and Contributions		13,618,948	4	16,300,048	Ŧ	345,861	Ŷ	320,309	÷	13,964,809	÷	16,620,357
Capital Grants and Contributions		,,		10,327		0.0,000		020,000		-		10,327
General Revenues				;								,
Property Taxes		22,253,675		21,424,813						22,253,675		21,424,813
State Aid - Unrestricted		1,684,227		1,693,906						1,684,227		1,693,906
Other		155,181		146,426		3,556		1,645		158,737		148,071
Total Revenues		51,600,427		53,413,916		1,016,940		964,818		52,617,367		54,378,734
Expenses												
Instruction												
Regular		15,107,076		15,999,711						15,107,076		15,999,711
Special Education		12,901,995		13,176,320						12,901,995		13,176,320
Other Instruction		595,646		530,157						595,646		530,157
School Sponsored Activities and Ath.		744,729		795,956						744,729		795,956
Support Services												
Student and Instruction Related Serv.		11,272,114		12,248,099						11,272,114		12,248,099
General Administrative Services		1,054,795		1,248,747						1,054,795		1,248,747
School Administrative Services		2,091,202		2,254,948						2,091,202		2,254,948
Central Services and Info. Technology		1,029,283		1,105,356						1,029,283		1,105,356
Plant Operations and Maintenance		3,808,963		3,724,244						3,808,963		3,724,244
Pupil Transportation		837,960		825,445						837,960		825,445
Interest on Long Term Debt		191,308		207,693						191,308		207,693
Food Services						677,225		641,350		677,225		641,350
Saturday Happenings Program	·····		_	-		308,921		333,192		308,921		333,192
Total Expenses	<u>.</u>	49,635,071		52,116,676		986,146		974,542		50,621,217		53,091,218
Change in Net Position		1,965,356		1,297,240		30,794		(9,724)		1,996,150		1,287,516
Net Position, Beginning of Year		(6,647,775)		(7,945,015)		115,656		125,380		(6,532,119)		(7,819,635)
Net Position, End of Year	<u>\$</u>	(4,682,419)	<u>\$</u>	(6,647,775)	<u>\$</u>	146,450	<u>\$</u>	115,656	<u>\$</u>	(4,535,969)	<u>\$</u>	(6,532,119)

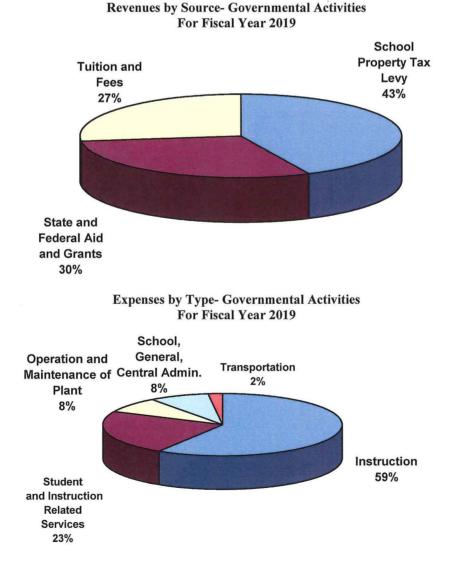
<

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

**Governmental Activities.** The District's total governmental activities' revenues, which includes State and Federal grants, were \$51,600,427 for the fiscal year ended June 30, 2019, property taxes of \$22,253,675 represented 43% of revenues. Another significant portion of revenues came from grants and aid; total State, Federal and local grants and aid was \$15,303,175 represented 30% of revenues. Charges for services from special education tuition, one to one aides, and OT/PT service fees was another predominant source of revenue; \$13,888,396 was earned during the year representing 27% of revenues. In addition, miscellaneous revenue was earned which includes items such as interest, prior year refunds and other miscellaneous income items.

The total cost of all governmental activities programs and services was \$49,635,071 for the fiscal year ended June 30, 2019. The District's expenses are predominantly related to educating and caring for students. Instruction totaled \$29,349,446 (59%) of total expenses. Support services totaled \$20,094,317 (41%) of total expenses. Interest charges for long-term debt represents less than 1% of governmental expenses.

Total governmental activities revenues exceeded expenses increasing net position \$1,965,356 from the previous year.



#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

**Total and Net Cost of Governmental Activities.** The District's total cost of services was \$49,635,071 for the fiscal year ended June 30, 2019. After applying program revenues, derived from charges for services of \$13,888,396, operating and capital grants and contributions of \$13,618,948; the net cost of services of the District is \$22,127,727.

#### Total and Net Cost of Governmental Activities For the Fiscal Years Ended June 30, 2019 and 2018

		Cost of ices		Net Cost (Revenues) <u>of Services</u>				
	<u>20</u>	<u>19</u>	<u>2018</u>		<u>2019</u>		<u>2018</u>	
Instruction								
Regular	\$ 15,1	07,076	\$ 15,999,7	11 \$	10,261,402	\$	10,113,983	
Special Education	12,9	01,995	13,176,3	20	(3,839,786)		(4,042,213)	
Other Instruction	5	95,646	530,1	57	386,826		317,307	
School Sponsored Activities and Athletics	74	44,729	795,9	56	639,441		741,410	
Support Services								
Student and Instruction Related Svcs.	11,2	72,114	12,248,0	99	6,673,579		6,900,633	
General Administrative Services	1,0	54,795	1,248,7	47	969,050		1,029,133	
School Administrative Services	2,0	91,202	2,254,9	48	1,542,576		1,569,262	
Central Servcies and Info. Technology	1,0	29,283	1,105,3	56	915,373		893,158	
Plant Operations and Maintenance	3,8	08,963	3,724,2	44	3,625,019		3,524,211	
Pupil Transportation	8	37,960	825,4	45	805,338		759,538	
Interest on Long Term Debt	1	91,308	207,6	93 _	148,909		161,483	
Total	\$ 49,6	35,071	\$ 52,116,6	<u>76 </u> \$	22,127,727	<u>\$</u>	21,967,905	

**Business-Type Activities** – The District's total business-type activities revenues were \$1,016,940 for the fiscal year ended June 30, 2019. Charges for services accounted for 66% or \$667,523 of total revenues for the year. Operating grants and contributions accounted for 34% or \$345,861 of total revenues for the year. In addition, miscellaneous revenue was earned from interest income which represented less than one percent of revenues for the year.

The total cost of all business-type activities programs and services was \$986,146. The District's expenses are related to Food Service programs provided to all students, teachers and administrators within the District at a total cost of \$677,225 (69%) and the Saturday Happenings Programs which offers before and after school programs to all District students and residents at a total cost of \$308,921 (31%).

Total business-type activities revenues surpassed expenses increasing net position by \$30,794 from the previous year.

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

#### **Governmental Funds**

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the District's net resources available for spending at the end of the fiscal year.

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a *combined* fund balance of \$5,493,387. The prior year fund balance at June 30, 2018 was \$3,675,164. Therefore, the net increase for the year ended June 30, 2019 was \$1,818,223.

Revenues for the District's governmental funds were \$46,517,060 while total expenses were \$44,794,835 for the year ended June 30, 2019. The District also had other financing sources (net of other financing uses) in the amount of \$95,998.

**General Fund** - The General Fund is the chief operating fund of the District and includes the primary operations in providing educational services to students from pre-kindergarten through grade 12 including pupil transportation activities, operation and maintenance of plant and capital outlay projects.

The following schedule presents a summary of General Fund Revenues.

	Fiscal Year Ended <u>June 30, 2019</u>		-	Fiscal (ear Ended <u>ine 30, 2018</u>	Amount of Increase <u>Decrease)</u>	Percent <u>Change</u>
Local Sources:						
Property Tax Levy	\$	21,531,657	\$	20,717,526	\$ 814,131	4%
Tuition		11,799,369		11,454,863	344,506	3%
Miscellaneous		2,310,883		2,381,577	(70,694)	-3%
State Sources		9,063,870		8,456,841	607,029	7%
Federal Sources		70,575		69,592	 983	1%
Total General Fund Revenues	\$	44,776,354	\$	43,080,399	\$ 1,695,955	4%

Total General Fund Revenues increased by \$1,695,955 or 4% over the previous year. Local property taxes increased by \$814,131 or 4% over the previous year primarily to offset increases in budgeted operating costs. The District realized a 3% increase in tuition revenue during the current school year due to an increase in the special education tuition rates charged to other school districts. Miscellaneous revenues decreased 3% as a result of a decrease from fees earned for one to one aide services. In addition, State aid revenues increased \$607,029 or 7% largely due to an increase in on-behalf State aid for teachers' pension contributions paid by the State on behalf of the District's teaching professionals.

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

The following schedule presents a summary of General Fund expenditures.

	-	Fiscal Year Ended une 30, 2019	-	Fiscal (ear Ended <u>ine 30, 2018</u>	-	Amount of Increase (Decrease)	Percent <u>Change</u>
Instruction	\$	24,796,990	\$	23,687,389	\$	1,109,601	5%
Support Services		17,444,454		17,453,491		(9,037)	0%
Debt Service		268,317		200,266		68,051	34%
Capital Outlay		515,666		253,675		261,991	103%
Total Expenditures	\$	43,025,427	\$	41,594,821	<u>\$</u>	1,430,606	3%

Total General Fund expenditures increased \$1,430,606 or approximately 3% from the previous year. The increase was for the most part attributable to an increase in regular and special education instruction costs and support services for plant operations and maintenance as well as capital outlay equipment purchases.

For the fiscal year ended June 30, 2019 General Fund revenues and other financing sources exceeded expenditures and other financing uses by \$1,846,925. As a result, total fund balance increased to \$5,489,154 at June 30, 2019. After deducting restricted and assigned fund balances, the unassigned fund balance increased by \$25,103 to \$108,198 at June 30, 2019 from a fund balance of \$83,095 at June 30, 2018. Restricted fund balances for capital reserve, maintenance reserve, tuition adjustments and excess surplus increased \$2,100,407 from the previous year.

**Special Revenue Fund** - The Special Revenue Fund includes all restricted Federal, State and Local sources utilized in the operations of the district in providing educational services to students.

Revenues of the Special Revenue Fund were \$829,110 for the year ended June 30, 2019. Federal sources accounted for the majority of Special Revenue Fund's revenue which represented 93% or \$772,189 of the total revenue for the year. The remaining 7% or \$56,921 of revenue came from local sources.

Total Special Revenue Fund revenues increased \$15,946 or 2% from the previous year. State sources decreased \$26,723 or 100%, Federal sources increased \$54,049 or 8%. Local grants decreased \$11,380 or 17% from the prior year.

Expenditures of the Special Revenue Fund were \$829,110. Instructional expenditures were \$674,180 or 81% and expenditures for support services were \$154,930 or 19% of the total amount expended for the year ended June 30, 2019.

#### **Proprietary Funds**

The District maintains an Enterprise Fund to account for activities which are supported in part through user fees.

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

**Enterprise Fund** - The District uses an Enterprise Fund to report activities related to the Food Services and Saturday Happenings programs. The District's Enterprise Fund provides the same type of information found in the district-wide financial statements, business-type activities, but in more detail. Factors concerning the finances of this Fund have already been addressed in the discussion of the District's business-type activities.

#### **GENERAL FUND BUDGETARY HIGHLIGHTS**

The District's budget is prepared according to New Jersey Department of Education guidelines, and is based on accounting for certain transactions on the budgetary basis of accounting for revenues, expenditures and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the General Fund annual operating budget. The budget revisions were due to the following:

- Reappropriation of prior year encumbrances of \$241,373.
- Appropriation of \$129,778 of unassigned fund balance.

For fiscal year 2019 General Fund budgetary basis revenues and other financing sources were greater than expenditures by \$1,976,040. Therefore budgetary fund balance increased to \$6,391,320 at June 30, 2019. After deducting restricted and assigned fund balances, the unassigned budgetary fund balance at June 30, 2019 was \$1,010,364 an increase of \$154,218 when compared to the previous year's unassigned budgetary fund balance of \$856,146 at June 30, 2018. The amount restricted for tuition refund reserves increased by \$180,000 to \$850,000, maintenance reserve increased by \$413,000 to \$1,036,900, reserved excess surplus increased by \$685,454 to \$1,085,454 and capital reserve increased by \$821,953 to \$2,143,505 at June 30, 2019, when compared to the prior year.

#### CAPITAL ASSETS

The District's investment in capital assets for its governmental and business type activities as of June 30, 2019 amounts to \$11,056,562 (net of accumulated depreciation). The capital assets consist of land, land improvements, buildings, building improvements, leasehold improvements, specialized machinery and various other types of equipment. Depreciation charges for fiscal year 2018-2019 amounted to \$840,412 for governmental activities and \$8,118 for business-type activities.

#### Capital Assets at June 30, 2019 and 2018 (Net of Accumulated Depreciation)

	Governmental <u>Activities</u>				Busine <u>Acti</u>	• •	<u>Total</u>				
	<u>2019</u>		<u>2018</u>		<u>2019</u>		<u>2018</u>		<u>2019</u>		<u>2018</u>
Land	\$ 288,751	\$	288,751					\$	288,751	\$	288,751
Land Improvements	134,937		139,407						134,937		139,407
Buildings and Building Improvements	8,849,898		9,280,402						8,849,898		9,280,402
Leasehold Improvements	16,458		18,989						16,458		18,989
Machinery and Equipment	 1,758,443		1,645,684	<u>\$</u>	8,075	<u>\$</u>	16,193		1,766,518		1,661,877
Total Capital Assets, Net	\$ 11,048,487	\$	11,373,233	<u>\$</u>	8,075	<u>\$</u>	16,193	\$	11,056,562	\$	11,389,426

Additional information on the District's capital assets are presented in the Notes of this report.

#### Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2019

#### LONG TERM LIABILITIES

At June 30, 2019, the District's long-term liabilities totaled \$20,537,562 and consisted of serial bonds payable of \$6,079,444, capital leases and lease purchase agreements outstanding of \$316,763, compensated absences payable of \$1,150,866, deferred pension obligation of \$91,953, and net pension liability of \$12,898,536. At June 30, 2018, the District's long-term liabilities totaled \$22,918,642 and consisted of serial bonds payable of \$6,861,043, capital leases and lease purchase agreements outstanding of \$476,191, compensated absences payable of \$1,052,572, deferred pension obligation of \$109,941, and net pension liability of \$14,418,895. The District's total outstanding long term liabilities decreased \$2,381,080 during the 2018/2019 fiscal year.

Additional information of the District's long-term liabilities is presented in the Notes of this report.

#### ECONOMIC FACTORS AND NEXT YEAR'S BUDGET AND RATES

Many factors were considered by the District's administration during the process of developing the fiscal year 2019-2020 budget. The primary factors were the District's projected student population, anticipated state and federal aid, special education tuition and related service fees, as well as increasing salary and related benefit costs.

These indicators were considered when adopting the budget for fiscal year 2019-2020. Budgeted expenditures in the General Fund increased 3.1% to \$39,921,925 for fiscal year 2019-2020.

#### CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact the School Business Administrator, Ridgefield Board of Education, 555 Chestnut Street, Ridgefield, NJ 07657

DISTRICT-WIDE FINANCIAL STATEMENTS

#### RIDGEFIELD BOARD OF EDUCATION STATEMENT OF NET POSITION AS OF JUNE 30, 2019

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash Receivables, Net	\$ 3,547,955 3,266,920	\$	\$ 3,691,408 3,314,006
Internal Balances		-	-
Inventory		5,013	5,013
Capital Assets, Not Being Depreciated Capital Assets, Being Depreciated, Net	288,751 10,759,736	8,075	288,751 10,767,811
Total Assets	17,863,362	203,627	18,066,989
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amount on Refunding of Debt	110,876		110,876
Deferred Amounts on Net Pension Liability	3,388,421		3,388,421
Total Deferred Outflows of Resources	3,499,297		3,499,297
Total Assets and Deferred Outflows			
of Resources	21,362,659	203,627	21,566,286
LIABILITIES			
Accounts Payable and Other Current Liabilities	1,032,219	20,783	1,053,002
Payable to Other Governments	11,037		11,037
Accrued Interest Payable	76,193		76,193
Unearned Revenue	2,587	35,664	38,251
Noncurrent Liabilities			
Due within one year Due beyond one year	1,086,213 19,451,349	_	1,086,213 19,451,349
	19,451,549	······································	
Total Liabilities	21,659,598	56,447	21,716,045
DEFERRED INFLOWS OF RESOURCES			
Deferred Amounts on Net Pension Liability	4,385,480		4,385,480
Deferred Commodities Revenue		730	730
Total Deferred Inflows of Resources	4,385,480	730	4,386,210
Total Liabilities and Deferred Inflows of Resources	26 045 078	57 177	26 102 255
of Resoluces	26,045,078	57,177	26,102,255
NET POSITION			
Net Investment in Capital Assets	4,835,164	8,075	4,843,239
Restricted for			
Capital Projects	2,143,505		2,143,505
Plant Maintenance	1,036,900		1,036,900
Tuition Adjustments	850,000		850,000
Debt Service Unrestricted	4,233 (13,552,221)	138,375	4,233 (13,413,846)
		150,575	
Total Net Position	\$ (4,682,419)	<u>\$ 146,450</u>	\$ (4,535,969)

The accompanying Notes to the Financial Statements are an integral part of this statement.

#### RIDGEFIELD BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

					ogram Revenues	,	Net C				
Functions/Programs		Expenses		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Bu	siness-type Activities		Total
Governmental Activities								-			+
Instruction											
Regular	\$	15,107,076			\$ 4,845,674		\$ (10,261,402)			\$	(10,261,402)
Special Education		12,901,995	\$	11,722,828	5,018,953		3,839,786				3,839,786
Other Instruction		595,646			208,820		(386,826)				(386,826)
School Sponsored Activities and Athletics		744,729			105,288		(639,441)				(639,441)
Support Services											
Student and Instruction Related Services		11,272,114		2,165,568	2,432,967		(6,673,579)				(6,673,579)
General Administrative Services		1,054,795			85,745		(969,050)				(969,050)
School Administrative Services		2,091,202			548,626		(1,542,576)				(1,542,576)
Central Services and Info. Technology		1,029,283			113,910		(915,373)				(915,373)
Plant Operations and Maintenance		3,808,963			183,944		(3,625,019)				(3,625,019)
Pupil Transportation Interest on Long-Term Debt		837,960 191,308			32,622 42,399		(805,338) (148,909)				(805,338) (148,909)
Total Governmental Activities		49,635,071		13,888,396	13,618,948		(22,127,727)				(22,127,727)
Business-Type Activities											
Food Service		677,225		349,244	345,861	-	-	\$	17,880		17,880
Saturday Happenings	_	308,921		318,279	-				9,358		9,358
Total Business-Type Activities		986,146		667,523	345,861				27,238		27,238
Total Primary Government	\$	50,621,217	<u>\$</u>	14,555,919	<u>\$ 13,964,809</u>	<u>\$</u>	(22,127,727)		27,238		(22,100,489)

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

#### **EXHIBIT A-2**

#### RIDGEFIELD BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Net (Expense) Revenue and Changes in Net Position					
	Governmental Business-typ <u>Activities</u> <u>Activities</u>		• •		<u>Total</u>	
General Revenues						
Taxes						
Property Taxes Levied for General Purposes	\$	21,531,657			\$	21,531,657
Property Taxes Levied for Debt Service		722,018				722,018
State Aid -Unrestricted		1,537,048				1,537,048
State Aid for Debt Service Principal		147,179				147,179
Investment Earnings		82,275	\$	3,556		85,831
Miscellaneous Income		72,906		-		72,906
Total General Revenues		24,093,083		3,556		24,096,639
Change in Net Position		1,965,356		30,794		1,996,150
Net Position, Beginning of Year		(6,647,775)		115,656		(6,532,119)
Net Position, End of Year	\$	(4,682,419)	<u>\$</u>	146,450	<u>\$</u>	(4,535,969)

19

# FUND FINANCIAL STATEMENTS

#### RIDGEFIELD BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2019

	General Fund			Special Revenue <u>Fund</u>		Revenue Service		Total Governmenta <u>Funds</u>	
ASSETS									
Cash	\$	3,543,722			\$	4,233	\$	3,547,955	
Receivables from Other Governments, Net		2,999,373	\$	266,537		,		3,265,910	
Due from Other Funds		121,643						121,643	
Total Assets	<u>\$</u>	6,664,738	<u>\$</u>	266,537	<u>\$</u>	4,233	<u>\$</u>	6,935,508	
LIABILITIES									
Liabilities									
Accounts Payable	\$	794,105	\$	132,280			\$	926,385	
Accrued Salaries and Wages		105,834						105,834	
Payable to Federal Government				136				136	
Payable to State Government				10,901				10,901	
Due to Other Funds				120,633				120,633	
Unearned Revenue				2,587		<b>_</b> _		2,587	
Total Liabilities		899,939		266,537			<u></u>	1,166,476	
DEFERRED INFLOWS OF RESOURCES									
Unavailable Revenue - Tuition and Related Fees		275,645						275,645	
Total Deferred Inflows of Resources	<u> </u>	275,645		•				275,645	
FUND BALANCES									
Fund Balances									
Restricted									
Capital Reserve		1,646,505						1,646,505	
Capital Reserve - Designated for Subsequent Year's Expenditures		497,000						497,000	
Maintenance Reserve		908,900						908,900	
Maintenance Reserve - Designated for		,						,	
Subsequent Year's Expenditures		128,000						128,000	
Tuition Adjustments		500,000						500,000	
Tuition Adjustments - Designated for		- · <b>,</b>						200,000	
Subsequent Year's Expenditures		350,000						350,000	
Excess Surplus		685,454						685,454	
Excess Surplus - Designed for Subsequent Year's Expenditures		400,000						400,000	
Debt Service		,			\$	4,233		4,233	
Assigned					Ψ	1,200		1,200	
Year End Encumbrances		102,822						102,822	
Designated for Subsequent Year's Expenditures		162,275						162,275	
Unassigned		108,198						108,198	
Total Fund Balances		5,489,154		-		4,233		5,493,387	
Total Liabilities, Deferred Inflows of Resources									
and Fund Balances	<u>\$</u>	6,664,738	\$	266,537	<u>\$</u>	4,233	<u>\$</u>	6,935,508	

#### **RIDGEFIELD BOARD OF EDUCATION** GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2019

Total Fund Balances (Exhibit B-1)			\$	5,493,387	
Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:					
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$22,463,541 and the accumulated depreciation				11 040 497	
is \$11,415,054.				11,048,487	
Deferred revenues in the funds that are unavailable and do not provide resources are realized as earned revenues in the statement of activities				275,645	
Amounts resulting from the refunding of debt are reported as deferred outflows of resources on the statement of net position and amortized over the life of the debt					
Certain amounts resulting from the measurement of the net pension lia reported as either deferred outflows of resources or deferred inflows o on the statement of net position and amortized over future years.	-				
	Deferred Outflows of Resources Deferred Inflows of Resources	\$ 3,388,421 (4,385,480)			
The District has financed capital assets through the issuance				(997,059)	
of long-term bonds. The interest accrual at year end is:				(76,193)	
Long-term liabilities, including bonds payable and net pension liability are not due and payable in the current period and therefore are not rep liabilities in the funds.					
	Bonds Payable (Including Unamortiz	(6,079,444)			
	Capital Leases	(244,755)			
	Lease Purchase Agreements Compensated Absences	(72,008)			
	Deferred Pension Obligation	(1,150,866) (91,953)			
	Net Pension Liability	(12,898,536)			
			_(	(20,537,562)	
Net Position of Governmental Activities (Exhibit A-1)			<u>\$</u>	(4,682,419)	

#### RIDGEFIELD BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		General Fund		Special Revenue Fund	Debt Service <u>Fund</u>		Total Governmental <u>Funds</u>	
REVENUES								
Local Sources								
Property Tax Levy	\$	21,531,657			\$	722,018	\$	22,253,675
Tuition		11,799,369						11,799,369
Interest		82,275						82,275
Miscellaneous - Restricted		2,155,702						2,155,702
Miscellaneous - Unrestricted		72,906	\$	56,921		-		129,827
Total - Local Sources		35,641,909		56,921		722,018		36,420,848
State Sources		9,063,870				189,578		9,253,448
Federal Sources		70,575		772,189		-		842,764
Total Revenues		44,776,354		829,110		911,596		46,517,060
EXPENDITURES								
Current								
Instruction								
Regular Instruction		12,630,932		305,990				12,936,922
Special Education Instruction		10,991,494		350,210				11,341,704
Other Special Instruction		494,780		17,980				512,760
School-Sponsored Activities and Athletics Support Services		679,784						679,784
Student and Instruction Related Services		9,834,946		154,930				9,989,876
General Administrative Services		995,960		154,950				995,960
School Administrative Services		1,805,440						1,805,440
Central Services and Info. Technology		942,598						942,598
Plant Operations and Maintenance		3,135,825						3,135,825
Student Transportation		729,685						729,685
Debt Service		729,005						12,000
Principal		255,426				730,000		985,426
Interest and Other Charges		12,891				210,298		223,189
Capital Outlay		515,666		-		-		515,666
Total Expenditures		43,025,427		829,110		940,298		44,794,835
Excess (Deficiency) of Revenues Over (Under) Expenditures		1,750,927				(28,702)		1,722,225
Over (Onder) Expenditures		1,750,927				(20,702)		1,722,225
OTHER FINANCING SOURCES (USES) Capital Lease Proceeds		95,998		_		_		95,998
Capital Lease Proceeds		93,998						93,990
Total Other Financing Sources and Uses	_	95,998				84		95,998
Net Change in Fund Balances		1,846,925		-		(28,702)		1,818,223
Fund Balance, Beginning of Year		3,642,229			_	32,935	<u> </u>	3,675,164
Fund Balance, End of Year	<u>\$</u>	5,489,154	<u>\$</u>	-	<u>\$</u>	4,233	\$	5,493,387

The accompanying Notes to the Financial Statements are an integral part of this statement

#### RIDGEFIELD BOARD OF EDUCATION RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE DISTRICT-WIDE STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2)	\$	1,818,223
Amounts reported for governmental activities in the statement of activities are different because:		
Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement of net position and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which depreciation exceeds capital outlay in the current period.		
Capital Outlays	\$ 515,666	
Depreciation Expense	(840,412)	(324,746)
The issuance of long-term debt provides current financial resources to governmental funds while the repayment of principal of long term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position.		
Debt Issued or Incurred:		
Capital Lease Proceeds Principal Repayments:	(95,998)	
General Obligations Bonds Capital Leases and Lease Purchase Agreements	730,000 255,426	
Cupital Leases and Lease r drendse r greentents		889,428
In the statement of activities, costs related to the issuance of long term debt are deferred and amortized over the term of the debt. This amount represents the current year amortization of the costs related to the issuance of long term debt.		
Deferred Amount on Refunding of Debt Original Issue Premium	(31,358) 51,599	
Original issue Fremium		20,241
In the statement of activities, certain operating expenses are measured by the amounts earned or accrued during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used (paid):		
Increase in Compensated Absences	(98,294)	
Decrease in Deferred Pension Obligations Increase in Pension Expense	17,988 (302,449)	
Revenues in the statement of activities related to receivables that do not provide current financial resources are not reported as revenue in the governmental funds but are deferred until collected.		(382,755)
Decrease in Unavailable Revenue		(66,675)
Interest on long-term debt in the governmental funds is recorded as an expenditure when it is due, and thus requires the use of current financial resources. In the statement of activities, however, interest expense is recognized as the interest accrues, regardless of when it is due.		
Decrease in Accrued Interest		11,640
Change in Net Position of Governmental Activities (Exhibit A-2)	\$	1,965,356
The accompanying Notes to the Financial Statements are an Integral Part of this Statement		

#### RIDGEFIELD BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION AS OF JUNE 30, 2019

	Business-Type Activities Enterprise Funds Saturday				
ASSETS		`ood ervice	Happenings <u>Program</u>	<u>Total</u>	
	\$	7,261 \$	5 136,192	\$ 143,453	
Cash	Ф	19,773	5 150,192	145,455	
Intergovernmental Receivable, Net		19,773	8,289	27,313	
Accounts Receivable, Net Inventory		5,013		5,013	
Total Current Assets		51,071	144,481	195,552	
Capital Assets					
Equipment		305,359	30,200	335,559	
Accumulated Depreciation		(298,448)	(29,036)	(327,484)	
Total Capital Assets, Net		6,911	1,164	8,075	
Total Assets		57,982	145,645	203,627	
LIABILITIES					
Current Liabilities					
Accounts Payable		6,574	5,980	12,554	
Accrued Salaries and Wages			8,229	8,229	
Unearned Revenue		7,837	27,827	35,664	
Total Current Liabilities		14,411	42,036	56,447	
DEFERRED INFLOW OF RESOURCES					
Deferred Commodities Revenue		730	-	730	
Total Liabilities and Deferred Inflow of Resources		15,141	42,036	57,177	
NET POSITION					
Investment in Capital Assets		6,911	1,164	8,075	
Unrestricted		35,930	102,445	138,375	
Total Net Position	\$	42,841 \$	103,609	<u>\$ 146,450</u>	

#### RIDGEFIELD BOARD OF EDUCATION PROPRIETARY FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	B	Business-Type Activities Enterprise Funds Saturday				
	Food	Happenings				
	Service	<b>Program</b>		<u>Total</u>		
OPERATING REVENUES						
Local Sources						
Charges for Services:	¢ 105.590		¢	107 790		
Daily Sales - Reimbursable Programs	\$ 197,780		\$	197,780		
Daily Sales - Non-Reimbursable Programs	143,299			143,299		
Other - Non-Reimbursable Programs Program Fees	8,165	\$ 318,279		8,165 318,279		
i togram i tots		<u> </u>		010,217		
Total Operating Revenues	349,244	318,279	<u> </u>	667,523		
OPERATING EXPENSES						
Cost of Sales - Reimbursable Programs	272,137			272,137		
Cost of Sales - Non-Reimbursable Programs	50,033			50,033		
Salaries and Benefits	256,432	270,322		526,754		
Purchased Management Services	28,900			28,900		
Other Purchased Services	11,869	28,517		40,386		
General Supplies	34,846	4,614		39,460		
Miscellaneous	3,227	2,448		5,675		
Repair and Maintenance	14,195			14,195		
Rental and Utility Expense	488			488		
Depreciation	5,098	3,020		8,118		
Total Operating Expenses	677,225	308,921	<u></u>	986,146		
Operating Income (Loss)	(327,981)	9,358		(318,623)		
NONOPERATING REVENUES						
State Sources						
State School Lunch Program	7,258			7,258		
Federal Sources						
National School Breakfast Program	48,303			48,303		
National School Lunch Program	230,013			230,013		
Food Distribution Program	60,287			60,287		
Interest Income		3,556		3,556		
Total Nonoperating Revenues	345,861	3,556		349,417		
Changes in Net Position	17,880	12,914		30,794		
Total Net Position, Beginning of Year	24,961	90,695		115,656		
Total Net Position, End of Year	<u>\$ 42,841</u>	<u>\$ 103,609</u>	<u>\$</u>	146,450		

The accompanying Notes to the Financial Statements are an integral part of this statement.

#### RIDGEFIELD BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Business-Type Activities Enterprise Funds Saturday					
		Food <u>Service</u>	1	Happenings <u>Program</u>		<u>Total</u>
Cash Flows from Operating Activities						
Cash Received from Customers	\$	343,359	\$	348,011	\$	691,370
Cash Payments for Employees						
Salaries and Benefits		(256,432)		(272,754)		(529,186)
Cash Payments to Suppliers for Goods and Services		(355,475)		(30,380)		(385,855)
Net Cash Provided by (Used for) Operating Activities		(268,548)	<u></u>	44,877		(223,671)
Cash Flows from Noncapital Financing Activities						
Cash Received from State and Federal						
Subsidy Reimbursements		284,231		-		284,231
Cash Payments to Other Funds		(8,422)	<del></del> .	-		(8,422)
Net Cash Provided by Noncapital						
Financing Activities		275,809				275,809
Cash Flows from Investing Activities Interest Received				3,556		3,556
Net Cash Provided by Investing Activities		-		3,556		3,556
Net Increase in Cash		7,261		48,433		55,694
Cash, Beginning of Year				87,759		87,759
Cash, End of Year	<u>\$</u>	7,261	<u>\$</u>	136,192	<u>\$</u>	143,453
Reconciliation of Operating Income (Loss) to Net Cash Provided by						
(Used for) Income Operating Activities	¢	(227.081)	ው	0.259	æ	(210, (22))
Operating Income (Loss)	<u>\$</u>	(327,981)	<u>\$</u>	9,358	<u>\$</u>	(318,623)
Adjustments to Reconcile Operating Income (Loss)						
to Net Cash Provided by (Used for) Operating Activities		<b>5</b> 009		2 0 2 0		0 110
Depreciation Non-Cash Federal Assistance-Food Distribution Program		5,098 60,287		3,020		8,118
Change in Assets, Liabilities and Deferred Inflows of Resources		00,287				60,287
(Increase)/Decrease in Other Accounts Receivable		(6,424)		12,409		5,985
(Increase)/Decrease in Other Accounts Accelvable		2,470		12,407		2,470
Increase/(Decrease) in Accounts Payable		(2,035)		5,199		3,164
Increase/(Decrease) in Accrued Salaries and Wages		(2,000)		(2,432)		(2,432)
Increase/(Decrease) in Unearned Revenue		539		17,323		17,862
Increase/(Decrease) in Deferred Commodities Revenue		(502)	<u></u>			(502)
Total Adjustments		59,433	<u></u>	35,519		94,952
Net Cash Provided by (Used for) Operating Activities	\$	(268,548)	<u>\$</u>	44,877	<u>\$</u>	(223,671)
Non-Cash Investing, Capital and Financing Activities:						
Value Received - Food Distribution Program	\$	59,785			\$	59,785

#### RIDGEFIELD BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION AS OF JUNE 30, 2019

	Private Purpo <u>Scholarship F</u> i		Agency Fund		
ASSETS Cash	\$ 9	2,600 \$	345,808		
Cash	φ	<u>2,000</u> <u></u>	343,808		
Total Assets	9	2,600 \$	345,808		
LIABILITIES					
Payroll Deductions and Withholdings		\$	238,531		
Due to Other Funds			1,010		
Due to Student Groups		<b></b>	106,267		
Total Liabilities		\$	345,808		
NET POSITION					
Held in Trust for Scholarship Awards	<u>\$9</u>	2,600			

## RIDGEFIELD BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Private Purpose <u>Scholarship Fund</u>
ADDITIONS	
Contributions	
Donations - Private	\$ 44,650
Investment Earnings	
Interest	1,997
Total Additions	46,647
DEDUCTIONS	
Scholarship Awards	18,300
Change in Net Position	28,347
Net Position, Beginning of the Year	64,253
Net Position, End of the Year	\$ 92,600

NOTES TO THE FINANCIAL STATEMENTS

,

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## A. <u>Reporting Entity</u>

The Ridgefield Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of seven elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Ridgefield Board of Education this includes general operations, food service, before and after school child care and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

### B. <u>New Accounting Standards</u>

During fiscal year 2019, the District adopted the following GASB statement as required:

• GASB No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placement.* The primary objective of this Statement is to improve the information that is disclosed in notes to government financial statements related to debt, including direct borrowings and direct placements. It also clarifies which liabilities governments should include when disclosing information related to debt. This Statement will improve financial reporting by providing users of financial statements with essential information that currently is not consistently provided. In addition, information about resources to liquidate debt and the risks associated with changes in terms association with debt will be disclosed.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

• GASB No. 84, *Fiduciary Activities*, will be effective with the fiscal year ending June 30, 2020. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## B. New Accounting Standards (Continued)

- GASB No. 87, *Leases*, will be effective with the fiscal year ending June 30, 2021. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, Accounting for Interest Costs Incurred Before the End of a Construction Period, will be effective beginning with the fiscal year ending June 30, 2020. The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund.

### C. Basis of Presentation - Financial Statements

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary funds are excluded from the district-wide financial statements.

#### **District-Wide Financial Statements**

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid, and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary and fiduciary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### C. Basis of Presentation - Financial Statements (Continued)

#### **Fund Financial Statements**

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. The District considers all of its governmental and enterprise funds to be major funds.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs.

The *debt service fund* accounts for the accumulation of resources that are restricted, committed or assigned for the payment of principal and interest on long-term general obligation debt of governmental funds.

The District reports the following major proprietary funds which are organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for administrators, teachers and special events.

The *Saturday Happenings program fund* accounts for the activities of the District's Latchkey, Pre-K, Saturday Happening and Summer Happenings operations which provide before and after school child care, Pre-K curriculum and community education programs for District students and residents.

Additionally, the government reports the following fund types:

The *fiduciary trust funds* are used to account for resources legally held in trust for private donations for scholarship awards. All resources of the funds, including any earnings on invested resources, may be used to support the intended purpose. There is no requirement that any portion of these resources be preserved as capital.

The *fiduciary agency funds* account for assets held by the District as an agent for student activities and for payroll deductions and withholdings. The funds for the student activities fund are solely for noninstructional student activities that are supported and controlled by student organizations and clubs for which school administration does not have management involvement. The payroll funds are held to remit employee withholdings to respective state, federal and other agencies.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

#### **Reclassifications**

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year's presentation.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements with the exception of the agency fund which does not have a measurement focus. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations (with the exception of the fiduciary funds) are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end except for tuition and related service fees which are considered available if collected 90 days after year end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, tuition, related service fees, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

## E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

### 1. Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

### 2. Receivables

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

### 3. Inventories

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method and consist of food and expendable supplies. The cost of such inventories is recorded as expenses when consumed rather than when purchased. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities inventory at year-end is reported as deferred inflows of resources.

## 4. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

Assets	<u>Years</u>
Land Improvements	20
Buildings	50
Building Improvements	10-40
Leasehold Improvements	20
Office Equipment and Furniture	5
Computer Equipment	5

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

### 5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has two items which arise only under the accrual basis of accounting that qualify for reporting in this category. One item is the deferred amount on refunding of debt which results from the loss on a debt refunding reported in the district-wide statement of net position. Deferred amounts on debt refunding result from the loss on the transaction when the debt's reacquisition price is greater than the carrying value of the refunded debt. These amounts are deferred and amortized over the shorter of the life of the refunded or refunding debt. The other item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has three types of items, one type which arises only under a modified accrual basis of accounting, and two types which arise only under the accrual basis of accounting that qualify for reporting in this category. Accordingly, one item, unavailable revenue, is reported only in the governmental funds balance sheet for tuition and related service fee receivables that are not collected subsequent to year end within the period of availability. This amount is deferred and recognized as an inflow of resources in the period that the amounts become available. The second item that qualifies for reporting in this category is the deferred commodities revenue, reported in both the district-wide and the proprietary funds statements of net position. The deferred commodities revenue represents the estimated market value of the donated and unused Federal commodities inventory at year end. This amount is deferred and recognized as an inflow of resources in the period the commodities are consumed. The third item that qualifies for reporting in this category are the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

#### 6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. Proprietary Funds accrue accumulated vacation and sick leave and salary related payments in the period that they are earned. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

## E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

#### 7. Pensions

In the district-wide financial statements and proprietary fund types in the fund financial statements, for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

### 8. Long-Term Obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Losses resulting from debt refundings are classified as of deferred outflows of resources. Bond premiums are deferred and amortized over the life of the bonds using the effective interest method. Losses resulting from debt refundings are also deferred and amortized over the life of the refunded bonds or new bonds whichever is less using the effective interest method. Bonds payable are reported with the unamortized bond premium. Bond issuance costs (other than for prepaid insurance) are treated as an expense.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### 9. Net Position/Fund Balance

### **District-Wide Statements**

In the district-wide statements, there are three classes of net position:

- Net Investment in Capital Assets consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position any portion of net position not already classified as either net investment in capital assets or net position restricted is classified as net position unrestricted.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

### 9. Net Position/Fund Balance (Continued)

#### **Governmental Fund Statements**

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

**<u>Restricted Fund Balance</u>** – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

<u>Capital Reserve</u> – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2B).

<u>Capital Reserve - Designated for Subsequent Year's Expenditures</u> – This designation was created to dedicate the portion of capital reserve fund balance appropriated in the adopted 2019/2020 District budget certified for taxes.

<u>Maintenance Reserve</u> – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2C).

<u>Maintenance Reserve - Designated for Subsequent Year's Expenditures</u> – This designation was created to dedicate the portion of maintenance reserve fund balance appropriated in the adopted 2019/2020 District budget certified for taxes

<u>Tuition Adjustments</u> – This restriction was created in accordance with NJAC 6A:23A-17.1(F)8 to represent foreseeable future tuition adjustments for the 2018/2019 contract year and is required to be liquidated in the second year following the contract year with any remaining balance related to that contract year to be reserved and budgeted for property tax relief.

<u>Tuition Adjustment – Designated for Subsequent Year's Expenditures</u> – This restriction was created in accordance with NJAC 6A:23A-17.1(F)8 to represent foreseeable future tuition adjustments for the 2017/2018 contract year that is appropriated in the 2019/2020 original budget certified for taxes.

*Excess Surplus* – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2019 audited excess surplus that is required to be appropriated in the 2020/2021 original budget certified for taxes.

<u>Excess Surplus – Designated for Subsequent Year's Expenditures</u> - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2018 audited excess surplus that was appropriated in the 2019/2020 original budget certified for taxes.

<u>Debt Service</u> – Represents fund balance restricted specifically for the repayment of long-term debt principal and interest in the Debt Service Fund.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

### 9. Net Position/Fund Balance (Continued)

#### **Governmental Fund Statements** (Continued)

<u>Assigned Fund Balance</u> – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

<u>Year-End Encumbrances</u> – Represent outstanding purchase orders for goods or services approved by management for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

<u>Designated for Subsequent Year's Expenditures</u> – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2019/2020 District budget certified for taxes.

<u>Unassigned Fund</u> <u>Balance</u> – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund and other governmental funds (capital projects and debt service fund types), it is the District's policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amounts are used only after the other resources have been used.

#### 10. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Trustees is the highest level of decision-making authority for the government that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District has no committed fund balances at year end.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

## NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### F. <u>Revenues and Expenditures/Expenses</u>

#### 1. Program Revenues

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

#### 2. Property Taxes

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1<sup>st</sup> in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

### 3. Tuition Revenues and Expenditures

<u>Tuition Revenues</u> - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

<u>Tuition Expenditures</u> - Tuition charges for the fiscal years 2017-2018 and 2018-2019 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

### 4. Proprietary Funds, Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund and the Saturday Happening enterprise fund, are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

### NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. **Budgetary Information**

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

## NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

#### A. <u>Budgetary Information</u> (Continued)

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The budget is submitted to the county superintendent for review and approval prior to adoption. Prior to the 2012/2013 budget year, the annual budget was required to be voted upon at the annual school election held on the third Tuesday in April. On January 17, 2012, Chapter 202 of the Laws of P.L. 2011 was approved which established procedures for moving the date of a school district's annual school election from April to the general election in November. Under the new law, districts that have their school board members elected in November no longer have to submit their budgets that meet levy cap requirements for voter approval beginning with the 2012/2013 budget year. Only a school board decision to exceed the tax levy cap would require voter approval for the additional amount on the November ballot. The Board adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2018/2019. Also, during 2018/2019 the Board increased the original budget by \$680,616. The increase was funded by additional appropriation of unassigned fund balance (surplus), grant awards and the reappropriation of prior year general fund encumbrances.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

#### B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

## NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

## B. **Capital Reserve** (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018		\$ 1,321,552
Increased by Deposits Approved by Board Resolution Unexpended Budget Appropriations	\$ 950,000	
Funded by Reserve	17,953	
·	 	 967,953
		2,289,505
Decreased by		
Withdrawals Approved in District Budget		 146,000
Balance, June 30, 2019		\$ 2,143,505

The June 30, 2019 LRFP balance of local support costs of uncompleted capital projects is \$6,932,000. The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district's Long Range Facilities Plan. \$497,000 of the capital reserve balance at June 30, 2019 was designated and appropriated for use in the 2019/2020 original budget certified for taxes.

#### C. Maintenance Reserve

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

## NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

#### C. Maintenance Reserve (Continued)

The activity of the maintenance reserve for the fiscal year ended June 30, 2019 is as follows:

Balance, July 1, 2018	\$ 623,900
Increased by Deposits Approved by Board Resolution	475,000
	1,098,900
Withdrawals Withdrawals Approved in District Budget	62,000
Balance, June 30, 2019	<u>\$ 1,036,900</u>

The June 30, 2019 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$1,310,589. The withdrawals from the maintenance reserve were for use in required maintenance activities for school facilities. \$128,000 of the maintenance reserve balance at June 30, 2019 was designated and appropriated for use in the 2019/2020 original budget certified for taxes.

### D. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance in excess of 2% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2019 is \$1,085,454. Of this amount, \$400,000 was designated and appropriated in the 2019/2020 original budget certified for taxes and the remaining amount of \$685,454 will be appropriated in the 2020/2021 original budget certified for taxes.

### NOTE 3 DETAILED NOTES ON ALL FUNDS

### A. Cash Deposits and Investments

#### **Cash Deposits**

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

#### A. <u>Cash Deposits and Investments</u> (Continued)

#### Cash Deposits (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2019, the book value of the Board's deposits were \$4,129,816 and bank and brokerage firm balances of the Board's deposits amounted to \$4,464,825. The Board's deposits which are displayed on the various fund balance sheets as "cash" are categorized as:

#### **Depository Account**

Insured

### \$ 4,464,825

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2019 none of the Board's bank balances were exposed to custodial credit risk.

#### Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2019, the Board had no outstanding investments.

<u>Interest Rate Risk</u> – The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> – State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

<u>Concentration of Credit Risk</u> – The Board places no limit in the amount the District may invest in any one issuer.

### NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

#### B. <u>Receivables</u>

Receivables as of June 30, 2019 for the district's individual major funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

	General	Special Revenue	<b>C</b>	Food Service		aturday	Total
Receivables:						** •	
Intergovernmental							
Local	\$ 3,118,574	\$ 7,053					\$ 3,125,627
State	55,076		\$	474			55,550
Federal		259,484		19,299			278,783
Accounts	10,721	 <del></del>		19,024	<u></u>	30,336	60,081
Gross Receivables Less: Allowance for	3,184,371	266,537		38,797		30,336	3,520,041
Uncollectibles	(184,998)	 -		-		(22,047)	(207,045)
Net Total Receivables	\$ 2,999,373	\$ 266,537	\$	38,797	\$	8,289	\$ 3,312,996

## C. <u>Unearned Revenue</u>

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

	<u>U</u> 1	nearned
Special Revenue Fund Unencumbered Grant Draw Downs	\$	2,587
Total Unearned Revenue for Governmental Funds	\$	2,587

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

# D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2019 was as follows:

	Balance, July 1, 2018	Increases	Decreases	Balance, June 30, 2019
Governmental Activities: Capital Assets, Not Being Depreciated: Land	\$ 288,751			\$ 288,751
Total Capital Assets, Not Being Depreciated	288,751	-		288,751
Capital Assets, Being Depreciated:				
Land Improvements	662,720	\$ 7,992		670,712
Buildings and Building Improvements	17,043,905	50,286		17,094,191
Leasehold Improvements	50,627	-		50,627
Machinery and Equipment	3,901,872	457,388		4,359,260
Total Capital Assets Being Depreciated	21,659,124	515,666		22,174,790
Less Accumulated Depreciation for:				
Land Improvements	(523,313)	(12,462)		(535,775)
Buildings and Building Improvements	(7,763,503)	(480,790)		(8,244,293)
Leasehold Improvements	(31,638)	(2,531)		(34,169)
Machinery and Equipment	(2,256,188)	(344,629)		(2,600,817)
Total Accumulated Depreciation	(10,574,642)	(840,412)	-	(11,415,054)
Total Capital Assets, Being Depreciated, Net	11,084,482	(324,746)		10,759,736
Governmental Activities Capital Assets, Net	<u>\$ 11,373,233</u>	\$ (324,746)	\$ -	<u>\$ 11,048,487</u>

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

## D. Capital Assets (Continued)

	Balance, <u>July 1, 2018</u>	Increases	Decreases	Balance, June 30, 2019
<b>Business-Type Activities:</b> Capital Assets, Being Depreciated: Machinery and Equipment	\$ 335,559			\$ 335,559
Total Capital Assets Being Depreciated	335,559	-		335,559
Less Accumulated Depreciation for: Machinery and Equipment	(319,366)	\$ (8,118)		(327,484)
Total Accumulated Depreciation	(319,366)	(8,118)		(327,484)
Total Capital Assets, Being Depreciated, Net	16,193	(8,118)		8,075
Business-Type Activities Capital Assets, Net	<u>\$ 16,193</u>	\$ (8,118)	<u>\$</u>	<u>\$ 8,075</u>

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities: Instruction		
Regular Instruction Special Education Instruction	\$	199,131 3,121
Total Instruction		202,252
Support Services		
Students and Instruction Related Services		7,759
General Administrative Services		1,134
School Administrative Services		23,747
Plant Operations and Maintenance		541,162
Student Transportation		64,358
Total Support Services		638,160
Total Depreciation Expense - Governmental Activities	<u>\$</u>	840,412
Business-Type Activities:		
Food Service	\$	5,098
Saturday Happenings Program		3,020
Total Depreciation Expense-Business-Type Activities	<u>\$</u>	8,118

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

## E. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2019, is as follows:

## **Due To/From Other Funds**

Receivable Fund	Payable Fund	<u>I</u>	Amount
General Fund General Fund	Special Revenue Fund Payroll Agency Fund	\$	120,633 1,010
		\$	121.643

The above balances are the result of revenues earned in one fund which are due to another fund or to cover cash balances which were in an overdraft position.

The District expects all interfund balances to be liquidated within one year.

## F. Leases

### **Operating Leases**

The District leases a school building under noncancelable operating leases. Lease payments for the fiscal year ended June 30, 2019 were \$516,900. The future minimum lease payments for these operating leases are as follows:

Fiscal Year Ending June 30	Amount
2020	\$ 516,100
2021	510,000
2022	508,600
2023	506,800
2024	504,600
2025-2027	1,017,600
Total	<u>\$ 3,563,700</u>

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

## F. Leases (Continued)

#### **Capital Leases**

The District is leasing modular classrooms totaling \$433,000 and school buses totaling \$202,676 under capital leases. The leases are for terms of 5 and 3 years, respectively. Also, the District is leasing computers (supplies) totaling \$288,032 under a lease purchase agreement. The lease is for a term of 3 years.

The capital assets acquired through capital leases are as follows:

	Governmental <u>Activities</u>
Building and Building Improvements Machinery and Equipment	\$      433,000 202,676
Total	\$ 635,676

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2019 were as follows:

Fiscal	Gove	Governmental Activities				
Year Ending June 30		Lease-				
	Capital	Capital Purchase				
	Leases	Agreements	<u>Total</u>			
2020	\$ 128,258	\$ 72,008 \$	200,266			
2021	124,687	255	124,687			
Total minimum lease payments	252,945	72,008	324,953			
Less: amount representing interest	(8,190)		(8,190)			
Present value of minimum lease payments	<u>\$ 244,755</u>	<u>\$ 72,008</u> <u>\$</u>	316,763			

## NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

### G. Long-Term Debt

#### **General Obligation Bonds**

The Board issued general obligation bonds to provide funds for the acquisition and construction of major capital facilities and other capital assets. The full faith and credit of the Board are irrevocably pledged for the payment of the principal of the bonds and the interest thereon.

Bonds payable at June 30, 2019 are comprised of the following issues:

\$2,900,000, 2013 Bonds, due in annual installments of \$190,000 to \$220,000 through February 1, 2028, interest at 2.00% to 3.00%	\$1,835,000
\$1,807,000, 2015 Bonds, due in annual installments of \$100,000 to \$150,000 through February 15, 2030, interest at 2.00% to 3.00%	1,407,000
\$3,540,000, 2015 Refunding Bonds, due in annual installments of \$235,000 to \$505,000 through February 15, 2027, interest at 2.25% to 5.00%	_2,655,000
Total	<u>\$5,897,000</u>

The Board's schedule of principal and interest for long-term debt issued and outstanding is as follows:

#### **Governmental Activities:**

Fiscal Year Ended	Serial Bonds					
<u>June 30,</u>	Ī	Principal		Interest		Total
2020	\$	750,000	\$	186,898	\$	936,898
2021		770,000		162,698		932,698
2022		800,000		133,048		933,048
2023		585,000		104,423		689,423
2024		600,000		91,635		691,635
2025-2029		2,267,000		183,490		2,450,490
2030-2034		125,000		3,750	<u> </u>	128,750
	<u></u>	5,897,000	\$	865,942	\$	6,762,942

### NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

#### G. Long-Term Debt (Continued)

#### **Statutory Borrowing Power**

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2019 was as follows:

4% of Equalized Valuation Basis (Municipal)	\$ 76,125,671
Less: Net Debt	5,897,000
Remaining Borrowing Power	\$ 70,228,671

#### H. Other Long-Term Liabilities

#### **Deferred Pension Obligation**

During the 2008/2009 school year the Board elected to contribute only 50% of its normal and accrued liability components of the Public Employee Retirement System (PERS) obligations and deferred the remaining 50% in accordance with P.L. 2009, c.19. The deferred amount totaled \$414,490 and is being paid back with interest over 15 years beginning in the 2011/2012 fiscal year. The District is permitted to payoff the deferred PERS pension obligations at any time. It is estimated that the total deferred liability including accrued interest (at 7.00% effective July 1, 2017), at June 30, 2019 is \$91,953.

#### **Changes in Long-Term Liabilities**

Long-term liability activity for the fiscal year ended June 30, 2019, was as follows:

	Balance,					Balance,		Within		
	<u>July 1, 2018</u>		<u>Additions</u>		Reductions		June 30, 2019		One Year	
Governmental activities:										
Bonds Payable	\$ 6,62	7,000			\$	730,000	\$	5,897,000	\$	750,000
Add:										
Unamortized Premium	23	4,043		-		51,599		182,444		
Total Bonds Payable	6,86	1,043		-		781,599		6,079,444		750,000
Capital Leases	33	2,175	\$ 9:	5,998		183,418		244,755		123,227
Lease Purchase Agreements		4,016		,		72,008		72,008		72,008
Compensated Absences	1,05	2,572	141	7,855		49,561		1,150,866		115,086
Deferred Pension Obligation	10	9,941	,	7,696		25,684		91,953		25,892
Net Pension Liability	14,41	8,895		-		1,520,359		12,898,536		-
Governmental activity										
Long-term liabilities	<u>\$ 22,91</u>	8,642	<u>\$ 25</u>	1,549	\$	2,632,629	\$	20,537,562	<u>\$</u>	1,086,213

For the governmental activities, the liabilities for capital leases, lease-purchase agreements, compensated absences, deferred pension obligations and net pension liability are generally liquidated by the general fund.

## NOTE 4 OTHER INFORMATION

### A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG or Group). The Group is a risk sharing public entity pool, established for the purpose of insuring against various types of coverages including worker's compensation claims.

The relationship between the Board and the Group is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the Group, to report claims on a timely basis, cooperate with the management of the Group, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the Group. Members have a contractual obligation to fund any deficit of the Group attributable to a membership year during which they were a member.

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance fund is on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

### B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

**Federal and State Awards** – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

### C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2019, the District has not estimated its arbitrage earnings due to the IRS, if any.

## NOTE 4 OTHER INFORMATION (Continued)

### D. Employee Retirement Systems and Pension Plans

#### **Plan Descriptions and Benefits Provided**

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

**Public Employees' Retirement System (PERS)** – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of  $1/55^{\text{th}}$  of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of  $1/60^{\text{th}}$  of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

**Teachers' Pension and Annuity Fund (TPAF)** – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

## NOTE 4 OTHER INFORMATION (Continued)

## D. Employee Retirement Systems and Pension Plans (Continued)

#### Public Employees' Retirement System (PERS) (Continued)

#### Teachers' Pension and Annuity Fund (TPAF) (Continued)

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

**Defined Contribution Retirement Program (DCRP)** – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

#### Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits ("Division"), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at <a href="http://www.state.nj.us/treasury/pensions">www.state.nj.us/treasury/pensions</a>.

#### Plan Amendments

The authority to amend the provisions of the above plans rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

#### **Measurement Focus and Basis of Accounting**

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

## NOTE 4 OTHER INFORMATION (Continued)

## D. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

#### **Investment Valuation**

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the exdividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at <a href="https://www.state.nj.us/treasury/doinvest.">www.state.nj.us/treasury/doinvest.</a>

#### **Collective Net Pension Liability**

The collective net pension liability of the participating employers for local PERS at June 30, 2018 is \$19.7 billion and the plan fiduciary net position as a percentage of the total pension liability is 53.60%. The collective net pension liability of the State funded TPAF at June 30, 2018 is \$63.81 billion and the plan fiduciary net position as a percentage of total pension liability is 26.49%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2017 which were rolled forward to June 30, 2018.

#### **Actuarial Methods and Assumptions**

In the July 1, 2017 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

#### **Employer and Employee Pension Contributions**

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2019.

## NOTE 4 OTHER INFORMATION (Continued)

#### D. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

#### **Employer and Employee Pension Contributions (Continued)**

PERS employers' and TPAF State's nonemployer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2019 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than this actuarial determined amount. For PERS, which is a cost sharing multiple employer defined benefit pension plan, the annual pension contributions were equal to the actuarial determined amounts. TPAF nonemployer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2019, 2018 and 2017 were equal to the required contributions.

During the fiscal years ended June 30, 2019, 2018 and 2017 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity, contributed for TPAF, respectively for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal Year Ended June 30,	<u>PERS</u>	On-behalf <u>TPAF</u>	. <u>I</u>	DCRP
2019 2018	\$ 651,610 573,818	\$ 3,270,866 2,480,952	\$	30,339 30,180
2017	534,046	1,785,960		22,168

In addition for fiscal years 2019, 2018 and 2017 the District contributed \$3,307, \$7,123 and \$2,409, respectively for PERS and the State contributed \$2,554, \$2,560 ad \$3,184, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$1,184,018 during the fiscal year ended June 30, 2019 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as a revenue and expense/expenditure in accordance with GASB No. 85.

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

#### Public Employees Retirement System (PERS)

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2017 through June 30, 2018. Employer allocation percentages have been rounded for presentation purposes.

#### **NOTE 4 OTHER INFORMATION (Continued)**

#### D. Employee Retirement Systems and Pension Plans (Continued)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Public Employees Retirement System (PERS) (Continued)

Although the NJ Division of Pensions and Benefits ("Division") administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2018 are based on the ratio of each employer's contribution to total employer contributions of the group for the fiscal year ended June 30, 2018.

At June 30, 2019, the District reported in the statement of net position (accrual basis) a liability of \$12,898,536 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2018 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportionate share of the net pension liability was based on the District's share of contributions to the pension plan relative to the contributions of all participating governmental entities, actuarially determined. At June 30, 2018, the District's proportionate share was .06551 percent, which was an increase of .00357 percent from its proportionate share measured as of June 30, 2017 of .06194 percent.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$954,059 for PERS. The pension contribution made by the District during the current 2018/2019 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2019 with a measurement date of the prior fiscal year end of June 30, 2018. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2019 for contributions made subsequent to the measurement date. At June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS pension from the following sources:

	-	Deferred Outflows <u>Resources</u>	-	Deferred Inflows <u>Resources</u>
Difference Between Expected and				
Actual Experience	\$	245,977	\$	66,509
Changes of Assumptions		2,125,465		4,124,266
Net Difference Between Projected and Actual				
Earnings on Pension Plan Investments				120,989
Changes in Proportion and Differences Between				
District Contributions and Proportionate Share				
of Contributions		1,016,979		73,716
Total	<u>\$</u>	3,388,421	<u>\$</u>	4,385,480

#### NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Public Employees Retirement System (PERS) (Continued)

At June 30, 2019, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense as follows:

Year Ending June 30,	·	<u>Total</u>
2020 2021 2022 2023 2024	\$	(219,462) (219,462) (219,462) (219,463) (119,210)
	\$	(997,059)

#### Actuarial Assumptions

The District's total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

DEDC

	PERS
Inflation Rate	2.25%
Salary Increases:	
Through 2026	1.65-4.15% Based on Age
Thereafter	2.65-5.15% Based on Age
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2000

Assumptions for mortality improvements are based on Society of Actuaries Scale AA.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014.

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Public Employees Retirement System (PERS) (Continued)

#### Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

		Long-Term
	Target	<b>Expected Real</b>
Asset Class	Allocation	Rate of Return
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
US Equities	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Market Equities	6.50%	11.64%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
Buyouts/Venture Capital	8.25%	13.08%

#### **Discount Rate**

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

Fiscal <u>Year</u>	<u>Measurement Date</u>	Discount Rate
2019	June 30, 2018	5.66%
2018	June 30, 2017	5.00%

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

۳.

#### Public Employees Retirement System (PERS) (Continued)

#### **Discount Rate (Continued)**

The following table represents the crossover period, if applicable, for the PERS defined benefit plan:

Period of Projected Benefit	
Payments for which the Following	
Rates were Applied:	
Long-Term Expected Rate of Return	Through June 30, 2046
Municipal Bond Rate *	From July 1, 2046
	and Thereafter

\* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

#### Sensitivity of Net Pension Liability

The following presents the District's proportionate share of the PERS net pension liability calculated using the discount rate of 5.66%, as well as what the District's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (4.66 percent) or 1-percentage-point higher (6.66 percent) than the current rate:

	1%	Current	1%
	Decrease <u>4.66%</u>	Discount Rate <u>5.66%</u>	Increase <u>6.66%</u>
District's Proportionate Share of the PERS Net Pension Liability	<u>\$ 16,218,423</u>	<u>\$ 12,898,536</u>	<u>\$ 10,113,363</u>

The sensitivity analysis was based on the proportionate share of the District's net pension liability at June 30, 2018. A sensitivity analysis specific to the District's net pension liability at June 30, 2018 was not provided by the pension system.

#### **Pension Plan Fiduciary Net Position**

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

## NOTE 4 OTHER INFORMATION (Continued)

#### D. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

# Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

## **Teachers Pension and Annuity Fund (TPAF)**

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the fiscal year ended June 30, 2018. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2018, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$6,099,972 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the net pension liability attributable to the District is \$104,637,012. The nonemployer allocation percentages are based on the ratio of the State's contributions made as an employer and nonemployer adjusted for unpaid early retirement incentives to total contributions to TPAF during the year ended June 30, 2018. At June 30, 2018, the State's share of the net pension liability attributable to the District was .16448 percent, which was an increase of .00570 percent from its proportionate share measured as of June 30, 2017 of .15878 percent.

#### **NOTE 4 OTHER INFORMATION (Continued)**

#### D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### **Teachers Pension and Annuity Fund (TPAF) (Continued)**

#### **Actuarial Assumptions**

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	<u>TPAF</u>
Inflation Rate	2.25%
Salary Increases: 2011-2026	1.55-4.55%
Thereafter	2.00-5.45%
Investment Rate of Return	7.00%
Mortality Rate Table	RP-2006

Assumptions for mortality rates were based on the experience of TPAF members reflecting mortality improvement on a generational bases based on a 60-year average of Social Security data from 1953 to 2013.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

#### NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

1

#### Teachers Pension and Annuity Fund (TPAF) (Continued)

#### Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plans' target asset allocation as of June 30, 2018 are summarized in the following table:

		Long-Term
	Target	<b>Expected Real</b>
Asset Class	<b>Allocation</b>	<b>Rate of Return</b>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
U.S.Equity	30.00%	8.19%
Non-U.S. Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

## Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

#### Teachers Pension and Annuity Fund (TPAF) (Continued)

#### **Discount Rate**

-----

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

Fiscal <u>Year</u>	Measurement Date	Discount Rate
2019	June 30, 2018	4.86%
2018	June 30, 2017	4.25%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit	
Payments for which the Following	
Rates were Applied:	
Long-Term Expected Rate of Return	Through June 30, 2040
Municipal Bond Rate *	From July 1, 2040 and Thereafter

\* The municipal bond return rate used is 3.87% as of the measurement date of June 30, 2018. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

#### Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 4.86%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (3.86 percent) or 1-percentage-point higher (5.86 percent) than the current rate:

	1%	Current	1%
	Decrease <u>(3.86%)</u>	Discount Rate <u>(4.86%)</u>	Increase <u>(5.86%)</u>
State's Proportionate Share of the TPAF Net Pension Liability			
Attributable to the District	<u>\$ 123,678,961</u>	\$ 104,637,012	<u>\$ 88,851,700</u>

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District at June 30, 2018. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2018 was not provided by the pension system.

## NOTE 4 OTHER INFORMATION (Continued)

#### D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

#### **Pension Plan Fiduciary Net Position**

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

#### E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans*, the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a single employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

#### Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

**State Health Benefit Program Fund** – **Local Education Retired Employees Plan** (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

## NOTE 4 OTHER INFORMATION (Continued)

#### E. <u>Post-Retirement Medical Benefits</u> (Continued)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

#### **Plan Membership**

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2017:

Active Plan Members	217,131
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	145,050
Inactive Plan Members Entitled to but not yet Receiving Benefits	
Total	<u>362,181</u>

#### **Measurement Focus and Basis of Accounting**

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

#### **Investment Valuation**

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

#### **Collective Net OPEB Liability**

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2018 is \$46.1 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2017 which were rolled forward to June 30, 2018.

## **NOTE 4 OTHER INFORMATION (Continued)**

#### E. <u>Post-Retirement Medical Benefits</u> (Continued)

#### **Actuarial Methods and Assumptions**

In the June 30, 2017 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

#### **Post-Retirement Medical Benefits Contributions**

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.23 billion to the OPEB plan in fiscal year 2018.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution, an amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2019, 2018 and 2017 were \$1,483,660, \$1,602,394 and \$1,488,111, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

## OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2017 through June 30, 2018. Nonemployer allocation percentages have been rounded for presentation purposes.

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

#### NOTE 4 OTHER INFORMATION (Continued)

#### E. Post-Retirement Medical Benefits (Continued)

## OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

For the fiscal year ended June 30, 2019, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$3,804,596. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2019 the State's proportionate share of the OPEB liability attributable to the District is \$64,379,685. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2018. At June 30, 2018, the state's share of the OPEB liability attributable to the District was .13962 percent, which was an increase of .00601 percent from its proportionate share measured as of June 30, 2017 of .13361 percent.

#### **Actuarial Assumptions**

The OPEB liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases * Initial Fiscal Year Applied Through Rate Rate Thereafter	2026 1.55% to 4.55% 2.00% to 5.45%

Mortality Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disable Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

Long-Term Rate of Return

1.00%

\*Salary increases are based on the defined benefit plan that the individual is enrolled in and his or her year of service for TPAF or his or her age for PERS.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2012 to June 30, 2015 and July 1, 2011 to June 30, 2014, respectively.

Healthcare cost trend rates for pre-Medicare Preferred Provider Organization (PPO) medical benefits, this amount initially is 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For self-insured post-65 PPO medical benefits, the trend rate is 4.5 percent. For health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent long-term trend rate after eight years. For prescription drug benefits, the initial trend rate is 8.0 percent and decreases to a 5.0 percent. This reflects the known underlying cost of the Part B premium. The Medicare Advantage trend rate is 4.5 percent and will continue in all future years.

#### NOTE 4 OTHER INFORMATION (Continued)

#### E. Post-Retirement Medical Benefits (Continued)

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

#### Long-Term Expected Rate of Return

As the OPEB plan only invests in the State of New Jersey Cash Management Fund, the long-term expected rate of return on OPEB investments was based off the best-estimate ranges of future real rates of return (expected returns, net of OPEB plan investment expense and inflation) for cash equivalents, which is 1.00% as of June 30, 2018.

#### **Discount Rate**

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

Fiscal <u>Year</u>	Measurement Date	Discount Rate
2019	June 30, 2018	3.87%
2018	June 30, 2017	3.58%

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

#### Changes in the Total OPEB Liability

The change in the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2019 (measurement date June 30, 2018) is as follows:

		otal OPEB Liability e Share 100%)
Balance, June 30, 2017 Measurement Date	\$	71,670,673
Changes Recognized for the Fiscal Year:		
Service Cost		3,171,091
Interest on the Total OPEB Liability		2,649,847
Differences Between Expected and Actual Experience		(4,062,042)
Changes of Assumptions		(7,387,891)
Gross Benefit Payments		(1,721,490)
Contributions from the Member		59,497
Net Changes	\$	(7,290,988)
Balance, June 30, 2018 Measurement Date	<u>\$</u>	64,379,685

## NOTE 4 OTHER INFORMATION (Continued)

#### E. <u>Post-Retirement Medical Benefits</u> (Continued)

# OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

#### Changes in the Total OPEB Liability (Continued)

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58 percent in 2017 to 3.87 percent in 2018.

The change in the total OPEB liability was based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. A change in the total OPEB liability specific to the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2018 was not provided by the pension system.

#### Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 3.87%, as well as what the State's proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (2.87 percent) or 1-percentage-point higher (4.87 percent) than the current rate:

		1%		Current		1%
		Decrease	Dis	scount Rate		Increase
		<u>(2.87%)</u>		<u>(3.87%)</u>		<u>(4.87%)</u>
State's Proportionate Share of						
the OPEB Liability						
Attributable to the District	<u>\$</u>	76,109,893	<u>\$</u>	64,379,685	<u>\$</u>	55,055,381

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

			I	Healthcare		
	1% <u>Decrease</u>		Cost Trend <u>Rates</u>		1% <u>Increase</u>	
Total OPEB Liability (School Retirees)	<u>\$</u>	52,946,067	<u>\$</u>	64,379,685	<u>\$</u>	79,563,395

The sensitivity analyses were based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018. Sensitivity analyses specific to the State's proportionate share of the OPEB liability attributable to the District at June 30, 2018 were not provided by the pension system.

#### NOTE 4 OTHER INFORMATION

#### F. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential school tax revenue must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For Ridgefield Board of Education, the District's share of abated taxes resulting from the municipality having entered into a tax abatement agreement is indeterminate.

## **REQUIRED SUPPLEMENTARY INFORMATION - PART II**

**BUDGETARY COMPARISON SCHEDULES** 

#### EXHIBIT C-1

FOR THE FISCAL YEAR ENDED JUNE 30, 2019					
	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
REVENUES					
Local Sources					
Property Tax Levy	\$ 21,531,657		\$ 21,531,657		
Tuition from Other LEAs within the State	10,997,068		10,997,068	11,799,369	
Interest Income	1,020		1,020	82,275	81,255
Miscellaneous - Restricted	2,100,000		2,100,000	2,155,702	55,702
Miscellaneous - Unrestricted	97,700		97,700	72,906	(24,794)
Total Local	34,727,445		34,727,445	35,641,909	914,464
State Sources					
Special Education Aid	974,383		974,383	974,383	-
Equalization Aid	1,530,497		1,530,497	1,530,497	-
Extraordinary Aid	380,000		380,000	650,597	270,597
Security Aid	141,224	\$ (44,814)	96,410	96,410	-
Transportation Aid	90,234	(90,234)			-
On-behalf TPAF Contributions (Nonbudgeted)					
Pension Benefit Contribution				3,203,802	3,203,802
Pension - NCGI Premium				67,064	67,064
Post Retirement Medical Benefit Contribution				1,483,660	1,483,660
Long-Term Disability Insurance Premium				2,554	2,554
Reimbursed TPAF Social Security Contributions				2,554	2,334
(Nonbudgeted)	<u> </u>			1,184,018	1,184,018
Total State	3,116,338	(135,048)	2,981,290	9,192,985	6,211,695
Federal Sources Medicaid Reimbursement	34,898	-	34,898	70,575	35,677
Medicald Remoursement					
Total Federal Sources	34,898		34,898	70,575	35,677
Total Revenues	37,878,681	(135,048)	37,743,633	44,905,469	7,161,836
CURRENT EXPENDITURES					
Regular Programs-Instruction					
Salaries of Teachers:					
Kindergarten	578,122	\$ (28,890)	549,232	528,223	21,009
Grades 1-5	2,205,559	(95,350)	2,110,209	2,082,817	27,392
Grades 6-8	1,603,905	7,050	1,610,955	1,596,694	14,261
Grades 9-12	3,198,532	(133,700)	3,064,832	2,969,027	95,805
Regular Programs-Home Instruction	5,190,552	(155,700)	3,004,032	2,505,027	,000
Salaries of Teachers	15,000	1,300	16,300	6,509	9,791
Purchased Professional Educational Services	3,000	1,500	3,000	220	2,780
	3,000	-	5,000	220	2,700
Regular Programs-Undistributed Instruction		1.040	1.040	1.040	
Purchased Professional Educational Services	046.014	1,040	1,040	1,040	-
Other Purchased Services	246,014	(3,664)	242,350	235,905	6,445
General Supplies	215,489	179,525	395,014	374,923	20,091
Textbooks Other Objects	4,000 30,525	8,855 4,300	12,855 34,825	9,426 26,005	3,429 8,820
Total Regular Programs	8,100,146	(59,534)	8,040,612	7,830,789	209,823
Behavioral Disabilities					
Salaries of Teachers	125,040	2,307	127,347	123,657	3,690
Other Salaries for Instruction	79,232	(2,307)	76,925	51,496	25,429
Purchased Professional Educational Services	14,200	-	14,200	1,294	12,906
Other Purchased Services	4,000	316	4,316	1,618	2,698
General Supplies	6,900	3,193	10,093	7,003	3,090
Textbooks		-			-
Other Objects	1,500		1,500	682	818
Total Behavioral Disabilities	230,872	3,509	234,381	185,750	48,631

Variance

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To <u>Actual</u>
CURRENT EXPENDITURES (Continued)					
Multiple Disabilities					
Salaries of Teachers	\$ 1,565,10				
Other Salaries for Instruction	862,56		902,354	883,145	19,209
Purchased Professional Educational Service	33,20		33,200	12,805	20,395
Other Purchased Services	7,30		9,833	6,699	3,134
General Supplies Other Objects	59,00 21,08	· ·	58,597 21,083	44,361 12,180	14,236 8,903
Total Multiple Disabilities	2,548,25	6 (42,895)	2,505,361	2,382,070	123,291
Resource Room/Resource Center					
Salaries of Teachers	1,329,54	2 95,300	1,424,842	1,305,001	119,841
Other Salaries for Instruction	161,02		191,021	176,074	14,947
General Supplies	1,40	0 725	2,125	725	1,400
Total Resource Room/Resource Center	1,491,96	126,025	1,617,988	1,481,800	136,188
Autism					
Salaries of Teachers	2,212,26		1,762,669	1,727,597	35,072
Other Salaries for Instruction	928,23		912,232	899,710	12,522
Purchased Professional Educational Services	57,58		57,100	25,898	31,202
Other Purchased Services	36,15		42,097	13,675	28,422
General Supplies	104,50		108,450	80,408	28,042
Other Objects	50,88	0 (510)	50,370	18,208	32,162
Total Autism	3,389,61	8 (456,700)	2,932,918	2,765,496	167,422
Preschool Disabilities - Full-Time					
Salaries of Teachers	165,34	- 6	165,346	146,149	19,197
Other Salaries for Instruction	176,97	1 -	176,971	129,330	47,641
Purchased Professional Educational Services	2,50		2,500	2,418	82
Other Purchased Services	4,90		6,174	1,307	4,867
General Supplies Other Objects	8,40 1,50		10,406	9,832 942	574
Total Preschool Disabilities - Full-Time	359,62	93,268	362,897	289,978	72,919
Total Special Education	8,020,33	8 (366,793)	7,653,545	7,105,094	548,451
Basic Skills/Remedial - Instruction					
Salaries of Teachers		9,600	9,600	9,359	241
Total Basic Skills/Remedial - Instruction		9,600	9,600	9,359	241
Bilingual Education - Instruction					
Salaries of Teachers Textbooks	263,13		296,339 2,000	295,900	439 2,000
Total Bilingual Education - Instruction	265 13	9 33 200	298 339	295 900	2,439
	203,15	5			<u></u>
School Sponsored Co/Extra Curricular Activities					
Salaries	155,87		153,476	140,171	13,305
Purchased Services		300	300		300
Supplies and Materials Other Objects	24,26 58,39	,	30,681 57,898	28,389 25,558	2,292 32,340
Total School Sponsored Co/Extra Curricular Activities	238,53	3,822	242,355	194,118	48,237
School Sponsored Athletics					
Salaries	253,70	0 (1,300)	252,400	200,846	51,554
Purchased Services	20,50		19,190	18,479	711
Supplies and Materials	53,19	• • •	48,225	47,643	582
Other Objects	49,50		47,810	46,549	1,261
Total School Sponsored Athletics	376,89	0 (9,265)	367,625	313,517	54,108
Total Instruction	17,001,04	6 (388,970)	16,612,076	15,748,777	863,299

#### EXHIBIT C-1

#### RIDGEFIELD BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

FOR THE FISCAL YEAR ENDED JUNE 30, 2019							
	Or Bu	iginal 1dget	Adjustments	Final Budget	Actual		Variance Final To Actual
CURRENT EXPENDITURES (Continued)							
Undistributed Expenditures							
Instruction (Tuition):	<i>•</i>	100 000	• (40.670)	• • • • • •		¢	40,100
Tuition to County Voc. School District-Regular	\$	437,382				\$	40,180
Tuition to County Voc. School District-Special		91,919	(27,702) 27,702	64,21 27,70			22,178
Tuition to CSSD and Regional Day Schools Tuition to APSSD Within State		199,677	(149,316)	50,36	•		37,630
	-,						
Total Undistributed Expenditures- Instruction (Tuition)		728,978	(197,874)	531,10	4 431,116		99,988
Attendance and Social Work							
Salaries		42,881	7,000	49,88	49,449		432
Total Attendance and Social Work		42,881	7,000	49,88	1 49,449		432
		42,001			1		452
Health Services							
Salaries		391,040	16,900	407,94	0 404,007		3,933
Purchased Professional/Technical Services			4,620	4,62			1,542
Supplies and Materials		10,850	19,479	30,32	9 28,790		1,539
Total Health Services		401,890	40,999	442,88	9 435,875		7,014
Speech, OT, PT, & Related Services		1 200 250	(115 011)	1 (50.04	1		0.070
Salaries		1,799,758	(145,911) 130,000	1,653,84			2,052
Purchased Professional/Educational Services		265,000	(536)	395,00 25,31			64,389
Supplies and Materials Other Objects		25,850	300				25,314
Total Speech, OT, PT & Related Services		2,090,608	(16,147)	2,074,46	1 1,982,705		91,756
Other Support Services -Students- Extra Services							
Salaries		1,872,017	509,311	2,381,32	82,334,542		46,786
Total Other Support Services - Students - Extra Services	<u></u>	1,872,017	509,311	2,381,32	82,334,542		46,786
0.1							
Guidance Salaries of Other Professional Staff		202 120	(101)	202.02	201.020		1.000
Salaries of Secretarial and Clerical Assistants		303,129	(101)	303,02 54,97			1,096
Purchased Professional/Educational Services		68,255 8,100	(13,284) 8,585	16,68			3,350 8,414
Other Purchased Professional & Technical Services		5,930	(5,200)	73	•		730
Supplies and Materials		3,850	(0,200)	3,85			1,052
Other Objects		445					305
Total Guidance		280 700	(10.000)	270 70	264.762		14047
i otal Guidance		389,709	(10,000)	379,70	364,762		14,947
Child Study Team							
Salaries of Other Professional Staff		655,390	(1,699)	653,69	,		985
Salaries of Secretarial and Clerical Assistants		149,864	1,699	151,56			4,110
Purchased Professional-Educational Services		17,200	(150)	17,050			7,058
Other Purchased Professional & Technical Services Other Purchased Services		4,000	-	4,000			3,860
		150	150	300			67
Supplies and Materials Other Objects		3,300 850	(600)	2,700			1,536 850
Total Child Study Team		830,754	(600)	830,154	811,688		18,466
Improvement of last Serv							
Improvement of Inst. Serv. Salaries of Supervisor of Instruction		421 040	64 000	106 741	. 401.017		F 500
Salaries of Supervisor of Instruction Salaries of Other Professional Staff		421,940	64,800	486,740	481,217		5,523
Purchased Professional-Educational Services		5,000	-	5 000	<b>`</b>		-
Other Purchased Services		10,000	-	5,000			5,000
Supplies and Materials		6,900	1,200	11,200 6,900			3,431
Other Objects		2,975	650	3,62			25 345
Total Improvement of Inst. Serv.		446,815	66,650	513,465	499,141	_	14,324
			00,000		477,141		17,527

/

FOR THE FISCAL YEAR ENDED JUNE 30, 2019					
	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued) Educational Media/School Library					
Salaries Supplies and Materials	\$	<u>\$ (5)</u>	\$ 74,366 5,211	\$ 74,365 1,824	\$ 1 3,387
Total Educational Media/School Library	79,582	(5)	79,577	76,189	3,388
Instructional Staff Training					
Purchased Professional-Educational Services Other Purchased Services	17,900	26,680 3,320	44,580 3,320	30,837 320	13,743 3,000
Total Instructional Staff Training	17,900	30,000	47,900	31,157	16,743
General Administration	271.057	(22.000)	240.056	202.011	26,945
Salaries	371,956	(22,000)	349,956	323,011	•
Legal Services	85,000	(14,500)	70,500	46,746	23,754
Audit Fees	34,700	40,800	75,500	34,400	41,100
Other Purchased Professional Services	18,100	62,000	80,100	57,783	22,317
Communications/Telephone	120,300	22,100	142,400	138,053	4,347
BOE Other Purchased Services	4,000	-	4,000	2,500	1,500
Miscellaneous Purchased Services	209,108	4,900	214,008	212,007	2,001
General Supplies	4,550	3,000	7,550	5,062	2,488
BOE In-House Training / Meeting Supplies	2,500	-	2,500	374	2,126
Judgements Against School District	35,000	18,082	53,082		53,082
Miscellaneous Expenditures	4,000	-	4,000	1,440	2,560
BOE Membership Dues and Fees	17,000		17,000	15,872	1,128
Total General Administration	906,214	114,382	1,020,596	837,248	183,348
School Administration					
Salaries of Principals/Assistant Principals	897,900	200	898,100	854,338	43,762
Salaries of Secretarial and Clerical Assistants	253,709	10,470	264,179	248,103	16,076
Other Purchased Services	1,500	300	1,800	290	1,510
Supplies and Materials	66,133	15,689	81,822	67,453	14,369
Other Objects	9,175	(350)	8,825	6,929	1,896
Total School Administration	1,228,417	26,309	1,254,726	1,177,113	77,613
Central Services					_
Salaries	413,287	8,380	421,667	389,958	31,709
Purchased Professional Services	1,000	-	1,000		1,000
Miscellaneous Purchased Services	10,800	2,000	12,800	10,287	2,513
Interest on Lease Purchase Agreements	5,380	-	5,380		5,380
Supplies and Materials Miscellaneous Expenditures	15,400 2,600	12,260 1,000	27,660	27,577 2,618	83 982
Total Central Services	448,467	23,640	472,107	430,440	41,667
Admin. Info. Technology					
Salaries	123,578	5,149	128,727	123,998	4,729
Purchased Professional Services Supplies and Materials	121,500 28,261	2,250 10,100	123,750 38,361	123,668 20,376	82 17,985
Total Admin, Info. Technology	273,339	17,499	290,838	268,042	22,796
Required Maintenance for School Facilities					
Salaries	200.226	(11 (40)	106 (97	102 422	2.000
	208,336	(11,649)	196,687	193,437	3,250
Cleaning, Repair and Maintenance Services	250,100	179,295	429,395	392,036	37,359
General Supplies Other Objects	37,600 500	35,602	73,202	72,380 775	822 50
Total Required Maintenance for School Facilities	496,536	203,573	700,109	658,628	41,481
Custodial Services Salaries	751,168	(6,559)	744,609	712,498	32,111
Rental of Land/Bldgs Other Than Lease Purchase Agreement					54,111
	519,900	(20,000)	499,900	499,900	•
Other Purchased Property Services	57,250	(13,495)	43,755	41,649	2,106
Insurance	100,000	-	100,000	93,005	6,995
General Supplies	81,000	8,590	89,590	89,317	273
Energy (Electricity)	427,500	14,000	441,500	408,261	33,239
Total Custodial Services	1,936,818	(17,464)	1,919,354	1,844,630	74,724

FOR	FOR THE FISCAL YEAR ENDED JUNE 30, 2019 Original Final				Variance Final To
	Original Budget	Adjustments	Budget	Actual	Actual
CURRENT EXPENDITURES (Continued)					
Care and Upkeep of Grounds	¢ 4.000	e (2.400)	¢ 1.600	\$ 952	\$ 64
Cleaning, Repair, and Maintenance Svc. General Supplies	\$ 4,000	\$ (2,400)	\$ 1,600 4,000	\$ 932 3,772	\$ 64
Total Care and Upkeep of Grounds	8,000	(2,400)	5,600	4,724	87
e					
Security Salaries	88,010	(26,201)	61,809	56,668	5,14
Purchased Professional & Technical Services		42,050	42,050	42,050	-
General Supplies	<u>-</u>	31,599	31,599	31,552	4
Total Security	88,010	47,448	135,458	130,270	5,18
Student Transportation Services			100.000	1.07.000	1.02
Sal. For Pupil Transportation (Bet. Home & Sch)-Spec.	135,956	33,500	169,456	167,585	1,87
Sal. For Pupil Transportation (Other Than Bet. Home & Sch)	173,841	(14,000)	159,841	152,738	7,10
Cleaning, Repair & Maint. Services	50,750	(17,300)	33,450	29,795	3,65
Lease Purchase Payments - School Buses	71,612	34,036	105,648	105,646	
Contr. Serv. (Bet. Home & Sch))-Vendor	130,700	27,500	158,200	152,789	5,41
Contr. Serv. (Other Than Bet Home & Sch)-Vendor	16,800	(4,800)	12,000	8,895	3,10
Contr. Serv. (Spec. Ed. Students)-Vendors	25,000	-	25,000	12,289	12,71
Miscellaneous Purchased Services - Transportation	16,000	-	16,000	16,000	-
General Supplies	-	15,020	15,020	12,758	2,26
Transportation Supplies	45,500	(1,500)	44,000	38,698	5,30
Total Student Transportation Services	666,159	72,456	738,615	697,193	41,42
Unallocated Employee Benefits					
Social Security Contributions	581,400	10,042	591,442	577,017	14,42
Other Retirement Contributions - PERS	660,000	29,200	689,200	689,186	1
Other Retirement Contributions - Regular	33,000	-	33,000	30,339	2,66
Unemployment Compensation	95,000	1,700	96,700	95,305	1,39
Workers Compensation	332,000	9,208	341,208	341,208	-,
Health Benefits	6,630,489	(598,988)	6,031,501	5,690,618	340,88
	, ,		• •		
Tuition Reimbursement	30,000	4,000	34,000	28,943	5,05
Other Employee Benefits Unused Sick Payments to Terminated/Retired Staff	100,000 60,184	-	100,000 60,184	73,399 49,561	26,60 10,62
Total Unallocated Employee Benefits	8,522,073	(544,838)	7,977,235	7,575,576	401,65
On-behalf TPAF Contributions (Nonbudgeted)					
Pension Benefit Contribution				3,203,802	(3,203,80
Pension - NCGI Premium				67,064	(67,06
Post Retirement Medical Benefit Contribution				1,483,660	(1,483,66
Long-Term Disability Insurance Premium				2,554	(2,55
Reimbursed TPAF Social Security Contributions					
(Nonbudgeted)	<u>_</u>		<u> </u>	1,184,018	(1,184,01
Total TPAF On-Behalf				5,941,098	(5,941,09
Total Undistributed Expenditures	21,475,167	369,939	21,845,106	26,581,586	(4,736,48
nterest Earned on Maintenance Reserve	470	(470)			
Total Current Expenditures	38,476,683	(19,501)	38,457,182	42,330,363	(3,873,18
CAPITAL OUTLAY Equipment					
Kindergarten					
0		-			-
Grades 1-5		29,102	29,102	29,102	-
Grades 6-8		74,887	74,887	74,887	-
Grades 9-12		37,566	37,566	37,464	10
Multiple Disabilities		11,715	11,715	11,715	-
Special Education - Instruction					
Autism		21,344	21,344	21,344	-
School Sponsored and Other Instructional Program		7,590	7,590	7,409	18
Undistributed Expenditures			•		
Central Services		6,896	6,896	5,876	1,02
Admin Info Tech		18,121	18,121		1,02
Required Maintenance for School Facilities		63,519		18,121	
Security			63,519	58,884	4,63
		12,684	12,684	12,684	-
Student Trans-Non-Instructional Equipment School Buses - Special	-	8,026 99,750	8,026 99,750	8,026 99,750	-
Total Equipment					
roter administr	<u> </u>	391,200	391,200	385,262	5,93

#### EXHIBIT C-1

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
Facilities Acquisition and Construction Services Construction Services Lease Purchase Agreements - Principal Assessment for Debt Service on SDA Funding	\$ 146,000 85,283 474	-	\$ 146,000 85,283 474	\$	\$
Total Facilities Acquisition and Construction Services	231,757		231,757	213,804	17,953
Interest Deposit to Capital Reserve	550	\$(550)			
Assets Acquired Under Capital Leases (Nonbudgeted) Equipment					
Student Transportation - School Bus				95,998	(95,998)
Total Capital Outlay	232,307	390,650	622,957	695,064	(72,107)
Total Expenditures	38,708,990	371,149	39,080,139	43,025,427	(3,945,288)
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	(830,309)	(506,197)	(1,336,506)	1,880,042	3,216,548
Other Financing Sources/(Uses) Capital Lease Proceeds		<u>-</u>	<u> </u>	95,998	95,998
Total Other Financing Sources/(Uses)		<u> </u>	<b>.</b>	95,998	95,998
Net Change in Fund Balance	(830,309)	(506,197)	(1,336,506)	1,976,040	3,312,546
Fund Balances, Beginning of Year	4,415,280		4,415,280	4,415,280	<u> </u>
Fund Balances, End of Year	\$ 3,584,971	<u>\$ (506,197)</u>	\$3,078,774	\$ 6,391,320	\$ 3,312,546
Recapitulation of Fund Balance					
Restricted Fund Balance Capital Reserve Capital Reserve - Designated for Subsequent Year's Expenditures Maintenance Reserve - Designated for Subsequent Year's Expenditure Tuition Adjustments - 2018/2019 Tuition Adjustments - 2017/2018 - Designated for Subsequent Year's Excess Surplus Excess Surplus - Designated for Subsequent Year's Expendituers Assigned Fund Balance Year End Encumbrances				\$ 1,646,505 497,000 908,900 128,000 500,000 350,000 685,454 400,000 102,822	
Designated for Subsequent Year's Expenditures Unassigned Fund Balance				162,275 1,010,364	
Fund Balance - Budgetary Basis Reconciliation to Governmental Funds Statements (GAAP):				6,391,320	
Less: State Aid Revenue Not Recognized on GAAP Basis				(902,166)	
Fund Balance Per Governmental Funds (GAAP)				\$ 5,489,154	

		Priginal Budget	<u>Ad</u>	ljustments		Final <u>Budget</u>		<u>Actual</u>	Ī	Variance Final to Actual
REVENUES										
Intergovernmental										
State	\$	30,960	\$	(30,960)				-		-
Federal		654,942		278,949	\$	933,891	\$	772,189	\$	(161,702)
Local				61,478		61,478	•	56,921	<b>-</b>	(4,557)
Total Revenues		685,902		309,467		995,369		829,110	<u></u>	(166,259)
EXPENDITURES										
Instruction										
Salaries of Teachers		273,666		(38,975)		234,691		227,771		6,920
Other Purchased Services		315,150		99,819		414,969		330,111		84,858
Travel				1,896		1,896		240		1,656
General Supplies		16,659		32,214		48,873		37,226		11,647
Other Objects			·····-	3,683		3,683		3,301		382
Total Instruction		605,475		98,637		704,112	_	598,649	<b>.</b>	105,463
Support Services										
Salaries		30,960		14,483		45,443		37,531		7,912
Other Salaries		-		26,900		26,900		25,800		1,100
Purchased Professional / Technical Services		49,467		(2,709)		46,758		25,220		21,538
Purchased Property Services				95		95		-		95
Other Purchased Services				51,357		51,357		31,104		20,253
Travel				2,000		2,000		2,000		
Supplies and Materials				30,299		30,299		20,865		9,434
Other Objects			·	<u> </u>					——	······································
Total Support Services	<u> </u>	80,427		122,425		202,852		142,520		60,332
Unallocated Benefits										
Personnel Services - Employee Benefits				88,405		88,405		87,941		464
Total Unallocated Benefits				88,405		88,405	<u></u>	87,941	·	464
Total Expenditures		685,902		309,467		995,369		829,110		166,259
Excess (Deficiency) of Revenues										
Over/(Under) Expenditures		-		-		-		-		-
Fund Balance, Beginning of Year				-		<u> </u>				
Fund Balance, End of Year	<u>\$</u>	• 	<u>\$</u>		<u>\$</u>	-	<u>\$</u>		\$	-

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART II

#### RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

		General Fund		Special Revenue <u>Fund</u>
Sources/inflows of resources				
Actual amounts (budgetary basis) "revenue"				
from the budgetary comparison schedule (Exhibits C-1, C-2)	\$	44,905,469	\$	829,110
State Aid payments recognized for GAAP purposes not				
recognized for budgetary statements (2017/2018 State Aid)		773,051		
State Aid payments recognized for budgetary purpose not				
recognized for GAAP statements (2018/2019 State Aid)		(902,166)		-
Total revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds. (Exhibit B-2)	<u>\$</u>	44,776,354	<u>\$</u>	829,110
Uses/outflows of resources				
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	<u>\$</u>	43,025,427	<u>\$</u>	829,110
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds (Exhibit B-2)	<u>\$</u>	43,025,427	<u>\$</u>	829,110

## **REQUIRED SUPPLEMENTARY INFORMATION - PART III**

PENSION INFORMATION AND OTHER POST-EMPLOYMENT BENEFITS INFORMATION

#### RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

#### Public Employees Retirement System

#### Last Six Fiscal Years\*

	 2019	 2018 2017		2016	2015	2014
District's Proportion of the Net Position Liability (Asset)	0.06551%	0.06194%	0.06011%	0.05995%	0.06122%	0.05919%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ 12,898,536	\$ 14,418,895	\$ 17,804,103	\$ 13,456,915	\$ 11,462,175	\$ 11,312,269
District's Covered Payroll	\$ 4,750,615	\$ 4,423,947	\$ 4,171,277	\$ 4,036,455	\$ 3,852,382	\$ 3,897,331
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	271.51%	325.93%	426.83%	333.38%	297.53%	290.26%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	53.60%	48.10%	40.14%	47.93%	52.08%	48.52%

\* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

#### RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT CONTRIBUTIONS

#### Public Employees Retirement System

#### Last Six Fiscal Years

	2019	20182017		2016	2015	2014
Contractually Required Contribution	\$ 651,610	\$ 573,818	\$ 534,046	\$ 515,384	\$ 499,478	\$ 451,196
Contributions in Relation to the Contractually Required Contribution	651,610	573,818	534,046	515,384	499,478	451,196
Contribution Deficiency (Excess)	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
District's Covered Payroll	\$ 4,750,615	\$ 4,423,947	\$ 4,171,277	\$ 4,036,455	\$ 3,852,382	\$ 3,897,331
Contributions as a Percentage of Covered Payroll	13.72%	12.97%	12.80%	12.77%	12.97%	11.58%

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

#### RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

#### **Teachers Pension and Annuity Fund**

#### Last Six Fiscal Years\*

	*******	2019		2018 2017			2016		2015		014	
District's Proportion of the Net Position Liability (Asset)		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
District's Proportionate Share of the Net Pension Liability (Asset)	\$	-	\$	-	\$	-	\$	-	\$		\$	-
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	<u>\$</u>	104,637,012	<u>\$</u>	107,055,071	<u>\$</u>	124,885,079	<u>\$</u>	98,810,252	<u>\$ 82</u>	2,839,005	<u>\$82</u> ,	264,814
Total	<u>\$</u>	104,637,012	\$	107,055,071	\$	124,885,079	<u>\$</u>	98,810,252	\$ 82	2,839,005	\$ 82.	264,814
District's Covered Payroll	\$	16,889,423	\$	17,086,167	\$	16,931,433	\$	15,714,988	\$ 15	5,728,337	\$ 52	,051,155
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll		0.00%		0.00%		0.00%		0.00%		0.00%		0.00%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		26.49%		25.41%		22.33%		28.71%		33.64%		33.76%

\* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

## RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY AND SCHEDULE OF DISTRICT CONTRIBUTIONS NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Change of Benefit Terms: None.

**Change of Assumptions:** 

Assumptions used in calculating the net pension liability and statutorily required employer contribution are presented in Note 4D.

#### RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF TOTAL OPEB LIABILITY

#### **Postemployment Health Benefit Plan**

#### Last Two Fiscal Years\*

	2019	2018
Total OPEB Liability		
Service Cost Interest on Total OPEB Liability Differences Between Expected and Actual Experience Changes of Assumptions Gross Benefit Payments Contribution from the Member	<ul> <li>\$ 3,171,091</li> <li>2,649,847</li> <li>(4,062,042)</li> <li>(7,387,891)</li> <li>(1,721,490)</li> <li>59,497</li> </ul>	\$ 3,879,673 2,254,098 - (9,468,733) (1,766,058) 65,031
Net Change in Total OPEB Liability Total OPEB Liability - Beginning Total OPEB Liability - Ending	(7,290,988) 71,670,673 \$ 64,379,685	(5,035,989) 76,706,662 \$ 71,670,673
District's Proportionate Share of OPEB Liability State's Proportionate Share of OPEB Liability Total OPEB Liability - Ending District's Covered Payroll	<ul> <li>\$ -</li> <li>64,379,685</li> <li>\$ 64,379,685</li> <li>\$ 21,640,038</li> </ul>	\$ - 71,670,673 \$ 71,670,673 \$ 21,510,114
District's Proportionate Share of the Total OPEB Liability as a Percentage of its Covered Payroll	0%	0%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

\*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

## RIDGEFIELD BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

**Changes in Benefit Terms:** 

None.

**Changes of Assumptions** 

Assumptions used in calculating the OPEB liability are presented in Note 4E.

## SCHOOL LEVEL SCHEDULES

## NOT APPLICABLE

# SPECIAL REVENUE FUND

### RIDGEFIELD BOARD OF EDUCATION SPECIAL REVENUE FUND COMBINING SCHEDULE OF REVENUE AND EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

REVENUES Intergovernmental		IDEA <u>Basic</u>		IDEA reschool		<u>Title I</u>	T	itle II A		<u>Title III</u>		tle III <u>nigrant</u>	T	itle IV	(	Bergen County <u>orkforce</u>		Local <u>Grants</u>		<u>Total</u>
Federal Local	\$	330,111	\$	20,099	\$	346,413	\$	33,539	\$	16,635	\$	6,242	\$	19,150 -	<u>\$</u>	32,707	<u>\$</u>	24,214	\$ 	772,189 56,921
Total Revenues	<u>\$</u>	330.111	<u>\$</u>	20,099	<u>\$</u>	346,413	<u>\$</u>	33,539	<u>\$</u>	16,635	<u>\$</u>	6,242	<u>\$</u>	<u>19,150</u>	<u>\$</u>	32,707	<u>\$</u>	24,214	<u>\$</u>	829,110
EXPENDITURES Instruction																				
Salaries of Teachers Other Purchased Services	\$	330,111	\$	15,199	\$	197,859			\$	5,320					\$	4,893	\$	4,500	\$	227,771 330,111
Travel General Supplies Other Objects		-				12,808		<b>-</b>		9,614	\$	3,046		-		-		240 11,758 3,301		240 37,226 <u>3,301</u>
Total Instruction		330,111		15,199		210,667				14,934		3,046				4,893		19,799		598,649
Support Services Salaries Other Salaries Personnel Services - Employee Benefits				4,900		35,783 81,027	\$	1,308		326		114				25,800 2,014				37,531 25,800 87,941
Purchased Prof. / Technical Services Other Purchased Services Travel Supplies and Materials		_		_		15,968 2,968		18,220 14,011		700 675		3,082	\$	7,000		-		425 2,000 1,990		25,220 31,104 2,000 20,865
Total Support Services		-		4,900		135,746		33,539		1,701		3,196		19,150		27,814		4,415		230,461
Total Expenditures	<u>\$</u>	330,111	<u>\$</u>	20,099	<u>\$</u>	346,413	<u>\$</u>	33,539	<u>\$</u>	16,635	<u>\$</u>	6,242	\$	19,150	<u>\$</u>	32,707	<u>\$</u>	24,214	<u>\$</u>	829,110

### **EXHIBIT E-2**

## RIDGEFIELD BOARD OF EDUCATION SPECIAL REVENUE FUND SCHEDULE OF PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## NOT APPLICABLE

## CAPITAL PROJECTS FUND

## NOT APPLICABLE

ENTERPRISE FUND

### **SCHEDULE G-1**

## RIDGEFIELD BOARD OF EDUCATION ENTERPRISE FUND COMBINING STATEMENT OF NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

### **SCHEDULE G-2**

## COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

### FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

**SCHEDULE G-3** 

## COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

# FIDUCIARY FUNDS

# AGENCY FUNDS

### RIDGEFIELD BOARD OF EDUCATION AGENCY FUNDS COMBINING STATEMENT OF AGENCY ASSETS AND LIABILITIES AS OF JUNE 30, 2019

		Student Activity	<u>Payroll</u>		Total ncy Funds
ASSETS					
Cash	<u>\$</u>	106,267	\$ 239,541	\$	345,808
Total Assets	<u>\$</u>	106,267	\$ 239,541	<u>\$</u>	345,808
LIABILITIES					
Payroll Deductions and Withholdings Due to Other Funds Due to Student Groups	<u>\$</u>	106,267	\$ 238,531 1,010	\$	238,531 1,010 106,267
Total Liabilities	<u>\$</u>	106,267	\$ 239,541	<u>\$</u>	345,808

### **EXHIBIT H-2**

## RIDGEFIELD BOARD OF EDUCATION FIDUCIARY FUNDS COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2019

## THIS SCHEDULE IS NOT APPLICABLE

t

89

## RIDGEFIELD BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		alance, <u>y 1, 2018</u>	Ī	Cash <u>Receipts</u>	<u>Dis</u>	Cash <u>bursements</u>		alance, <u>e 30, 2019</u>
ELEMENTARY SCHOOLS								
Bergen Boulevard	\$	2,916	\$	11,965	\$	11,419	\$	3,462
Shaler Academy		1,316		11,102		11,136		1,282
Slocum Skewes		40,613		108,841		114,188		35,266
Total High School		44,845		131,908		136,743		40,010
HIGH SCHOOL								
Student Activities Fund		49,398		180,870		166,838		63,430
Athletic Account		2		25,319		22,494	···	2,827
Total High School	<b>1</b>	49,400		206,189		189,332		66,257
Total All Schools	\$	94,245	<u>\$</u>	338,097	<u>\$</u>	326,075	<u>\$</u>	106,267

### RIDGEFIELD BOARD OF EDUCATION PAYROLL AGENCY FUND SCHEDULE OF CHANGES IN ASSETS AND LIABILITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Balance, July 1, <u>2018</u>	Additions	<b>Deductions</b>	Balance, June 30, <u>2019</u>
ASSETS				¢
Cash	<u>\$ 243,566</u>	\$ 26,644,262	<u>\$ 26,648,287</u>	<u>\$ 239,541</u>
Total Assets	<u>\$ 243,566</u>	<u>\$ 26,644,262</u>	\$ 26,648,287	<u>\$ 239,541</u>
LIABILITIES				
Accrued Salaries and Wages		\$ 14,906,214	\$ 14,906,214	
Payroll Deductions and Withholdings	\$ 242,138	11,729,744	11,733,351	\$ 238,531
Due to Other Funds	1,428	8,304	8,722	1,010
Total Liabilities	<u>\$ 243,566</u>	<u>\$ 26,644,262</u>	<u>\$ 26,648,287</u>	<u>\$ 239,541</u>

LONG-TERM DEBT

### RIDGEFIELD BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Purpose	Date of <u>Issue</u>	Amount of <u>Issue</u>	<u>Annual Ma</u> Date	<u>aturities</u> <u>Amount</u>	Interest <u>Rate</u>	Balance, July 1, 2018	Issued	Matured	Balance, <u>June 30, 2019</u>
School Bonds	2/5/2013 \$	2,900,000	2/1/2020 \$	190,000	2.00%				
			2/1/2021	195,000	2.00%				
			2/1/2022	195,000	2.00%				
			2/1/2023	200,000	2.25%				
			2/1/2024	205,000	2.25%				
			2/1/2025	205,000	2.25%				
			2/1/2026	210,000	2.25%				
			2/1/2027	215,000	3.00%				
			2/1/2028	220,000	3.00%	\$ 2,025,000		\$ 190,000	\$ 1,835,000
School Bonds	1/28/2015	1,807,000	2/15/2020	100,000	2.000%				
			2/15/2021	100,000	2.000%				
			2/15/2022	100,000	2.000%				
			2/15/2023	150,000	2.000%				
			2/15/2024	150,000	2.125%				
			2/15/2025 2/15/2026	150,000	2.250% 2.375%				
			2/15/2026 2/15/2027	150,000 132,000	2.375% 3.000%				
			2/15/2028	125,000	3.000%				
			2/15/2029	125,000	3.000%				
			2/15/2030	125,000	3.000%	1,507,000		100,000	1,407,000
Refunding School Bonds	12/2/2015	3,540,000	2/15/2020	460,000	4.000%				
			2/15/2021	475,000	5.000%				
			2/15/2022	505,000	4.500%				
			2/15/2023 2/15/2024	235,000 245,000	2.250% 5.000%				
			2/15/2024	245,000	5.000%				
			2/15/2026	245,000	3.000%				
			2/15/2027	240,000		3,095,000	-	440,000	2,655,000
						\$6,627,000 \$	-	<u>\$</u> 730,000	\$ 5,897,000
					D 111 D				
					Paid by Bu	dget Appropriation		\$730,000	=

### **EXHIBIT I-2**

## RIDGEFIELD BOARD OF EDUCATION SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES AND LEASE PURCHASE AGREEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

<u>Purpose</u>	Interest Rate <u>Pavable</u>	amount of Original <u>Issue</u>		Balance, aly 1, 2018		Issued Current <u>Year</u>		Retired Current <u>Year</u>		Balance, <u>ne 30, 2019</u>
Lease Purchase Agreements: Computers - Apple (Supplies)	0.00%	\$ 288,032	\$	144,016			\$	72,008	\$	72,008
Capital Leases: Acquisition of Modular Classrooms 2018 School Bus 2019 School Bus	2.06% 3.89% 4.07%	433,000 106,678 95,998		261,155 71,020	<u>\$</u>	95,998		85,283 34,832 63,303		175,872 36,188 32,695
Grand Total			<u>\$</u> Paic	476,191 I by Budget A	\$	95,998 priation	<u>\$</u>	255,426 255,426	<u>\$</u>	316,763

### RIDGEFIELD BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

		Driginal <u>Budget</u>	<u>Adjustments</u>		Final <u>Budget</u>		<u>Actual</u>	Variance <u>Final to Actual</u>
REVENUES								
Local Sources								
Property Tax Levy	\$	722,018		\$	722,018	\$	722,018	
State Sources								
State Aid Type II		189,578			189,578		189,578	
Total Revenues		911,596			911,596		911,596	
EXPENDITURES Regular Debt Service								
Interest on Bonds		210,298	-		210,298		210,298	-
Redemption of Bond Principal		730,000			730,000		730,000	<b></b>
Total Expenditures		940,298			940,298		940,298	
Excess (Deficiency) of Revenues								
Over (Under) Expenditures		(28,702)	· -		(28,702)		(28,702)	-
OTHER FINANCING SOURCES								
Transfers In - Capital Projects Fund		28,702	_		_		-	\$-
		20,702						φ
Total Other Financing Sources		28,702	-				-	
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures		-	-		(28,702)		(28,702)	-
Fund Balance, Beginning of Year		32,935			32,935		32,935	
Fund Balance, End of Year	<u>\$</u>	32,935	<u>\$</u>	<u>\$</u>	4,233	<u>\$</u>	4,233	<u>\$</u>
	Reca	apitulation o	f Fund Balance	2				
		ricted for De signated for S	bt Service: Subsequent Year	r's Ex	penditures	<u>\$</u>	4,233	

Total Fund Balance Restricted		
for Debt Service	<u>\$</u>	4,233

## STATISTICAL SECTION

This part of the Ridgefield Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	<u>Exhibits</u>
Financial Trends	
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	J-1 to J-5
Revenue Capacity	
These schedules contain information to help the reader assess the govern- ment's most significant local revenue source, the property tax.	J-6 to J-9
Debt Capacity	
These schedules present information to help the reader assess the afforda- bility of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	J-14 and J-15
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs	. J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

#### RIDGEFIELD BOARD OF EDUCATION NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

				Fiscal Year Ended June 30,			
	2010	2011	2012 2013	2014 2015	2016	2017 2018	2019
Governmental Activities Net Investment In Capital Assets Restricted Unrestricted Total Governmental Activities Net Position	\$ 2,771,021 1,848,072 (1,501,274) \$ 3,117,819	\$ 2,308,378	\$ 2,167,362         \$ 1,898,855           830,272         1,400,272           (604,785)         (255,318)           \$ 2,392,849         \$ 3,043,809	1,851,025 2,192,589 (11,385,408) (11,276,955)	\$ 3,656,164 2,033,055 (13,002,895) \$ (7,313,676)	\$ 4,188,437 \$ 4,322,249 1,661,600 2,648,387 (13,795,052) (13,618,411) \$ (7,945,015) \$ (6,647,775)	\$ 4,835,164 4,034,638 (13,552,221) \$ (4,682,419)
Business-Type Activities Net Investment In Capital Assets Restricted Unrestricted Total Business-Type Activities Net Position	\$ 47,354 <u>134,686</u> <u>\$ 182,040</u>	\$ 59,088 <u>111,408</u> \$ 170,496	\$ 63,381 \$ 51,236 187,998 236,657 \$ 251,379 \$ 287,893	252,906 276,464	\$ 51,151 <u>174,569</u> <u>\$ 225,720</u>	\$     29,485     \$     16,193       95,895     99,463       \$     125,380     \$     115,656	\$ 8,075 <u>138,375</u> <u>\$ 146,450</u>
District-Wide Net Investment In Capital Assets Restricted Unrestricted Total District Net Position	\$ 2,818,375 1,848,072 (1,366,588) \$ 3,299,859	\$ 2,367,466 870,002 (1,010,573) \$ 2,226,895	\$ 2,230,743 \$ 1,950,091 830,272 1,400,272 (416,787) (18,661 \$ 2,644,228 \$ 3,331,702	) (11,132,502) (11,000,491)	\$ 3,707,315 2,033,055 (12,828,326) \$ (7,087,956)	\$ 4,217,922 \$ 4,338,442 1,661,600 2,648,387 (13,699,157) (13,518,948) \$ (7,819,635) \$ (6,532,119)	\$ 4,843,239 4,034,638 (13,413,846) \$ (4,535,969)

Note 1 - Net Position at June 30, 2011 is restated to reflect the implementation of GASB Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement No. 65, "Items Previously Reported in Assets and Liabilities".

Note 2 - Net Position at June 30, 2014 is restated to reflect the implementation of GASB Statement No. 68, "Accounting and Financial Reporting for Pensions".

							1	iscal Year Ended	June 3	30,					
	2010		 2011		2012	 2013		2014		2015	 2016		2017	 2018	 2019
Expenses			 			 					 			 	
Governmental Activities															
Instruction															
Regular	\$ 12,22	9.676	\$ 11,629,767	\$	11,620,884	\$ 12,483,389	\$	12,122,395	\$	13,905,168	\$ 14,867,592	\$	16,273,752	\$ 15,999,711	\$ 15,107,076
Special Education	10,10		9,477,065		8,577,703	10,143,827		10,821,587		11,413,437	12,082,598		12,744,598	13,176,320	12,901,995
Other Special Education		5,271	504,255		342,974	504,280		480,261		578,320	582,419		345,694	530,157	595,646
School Sponsored Activities And Athletics	91	9,972	827,881		793,052	825,877		742,480		728,119	771,627		782,762	795,956	744,729
Support Services:															
Student & Instruction Related Services	5,17	5,075	4,996,536		5,280,939	5,255,119		5,324,929		7,140,043	8,830,806		11,546,508	12,248,099	11,272,114
General Administration	86	5,824	969,508		1,058,584	798,885		929,529		1,121,078	1,273,490		1,247,360	1,248,747	1,054,795
School Administrative Services	1,16	5,252	1,170,561		1,547,355	1,207,722		1,447,400		2,003,753	2,300,397		2,439,979	2,254,948	2,091,202
Central Services and Info. Technology	64	0,569	648,492		688,824	774,518		796,983		882,660	1,031,131		1,025,802	1,105,356	1,029,283
Plant Operations And Maintenance	3,38	9,902	3,158,703		3,293,947	3,123,932		3,476,968		3,343,003	3,334,212		3,592,574	3,724,244	3,808,963
Pupil Transportation	82	0,703	762,056		579,360	555,123		632,085		605,601	664,366		710,929	825,445	837,960
Interest on long-term debt	34	7,694	341,950		306,829	312,560		303,418		315,406	276,025		232,163	207,693	 191,308
Total Governmental Activities Expenses	36,16	5,534	 34,486,774		34,090,451	 35,985,232		37,078,035		42,036,588	 46,014,663		50,942,121	 52,116,676	 49,635,071
Business-Type Activities:															
Food service	64	7,835	642,297		651,540	680,824		718,142		689,261	684,198		675,477	641,350	677,225
Saturday Happenings	27	5,291	 299,322		257,443	266,953		271,238		278,432	 381,873		378,962	 333,192	 308,921
Total Business-Type Activities Expense		4,126	 941,619		908,983	947,777		989,380		967,693	 1,066,071		1,054,439	 974,542	 986,146
Total District Expenses	\$ 37,08	9,660	 35,428,393	5	34,999,434	\$ 36,933,009	\$	38,067,415	_\$	43,004,281	\$ 47,080,734	\$	51,996,560	\$ 53,091,218	 50,621,217
Program Revenues															
Governmental Activities:															
Charges for services:															
Instruction	\$ 11,12		\$ 9,979,380	\$	9,043,240	\$ 9,909,016	\$	10,577,992	\$	10,313,918	\$ 9,948,544	\$	-, ,	\$ 11,649,589	\$ 11,722,828
Support Services		1,991	1,175,479		1,314,414	1,500,875		1,586,942		1,723,247	1,988,995		2,067,812	2,188,807	2,165,568
Operating grants and contributions	4,76	2,237	4,425,879		4,981,642	5,547,823		5,111,328		9,530,959	11,181,811		14,539,944	16,300,048	13,618,948
Capital grants and contributions			 36,216			 4,088		73,769		202,000	 983,320		5,459	 10,327	 
Total Governmental Activities Program Revenues	17,17	9,448	 15,616,954		15,339,296	 16,961,802		17,350,031		21,770,124	 24,102,670	_	27,646,333	 30,148,771	 27,507,344
Business-Type Activities:															
Charges for services		_													
Food Service		9,671	431,919		412,146	392,740		413,430		693,693	348,755		334,249	324,485	349,244
Saturday Happenings		2,184	281,527		327,306	325,861		332,382		282,256	304,718		294,540	318,379	318,279
Operating grants and contributions	20	0,305	215,745		249,531	264,850		274,770			308,680		324,642	320,309	345,861
Capital grants and contributions			 			 					 			 	 
Total Business Type Activities Program Revenues		2,160	 929,191		988,983	 983,451		1,020,582		975,949	 962,153		953,431	 963,173	 1,013,384
Total District Program Revenues	\$ 18,07	1,608	\$ 16,546,145		16,328,279	 17,945,253	\$	18,370,613	\$	22,746,073	\$ 25,064,823		28,599,764	 31,111,944	\$ 28,520,728

.

#### RIDGEFIELD BOARD OF EDUCATION CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

									Fiscal Year Ended	i June	30						
		2010	·····	2011	 2012		2013		2014		2015		2016	 2017		2018	 2019
Net (Expense)/Revenue						_											
Governmental Activities	5	(18,986,086)	\$	(18,869,820)	\$ (18,751,155)	\$	(19,023,430)	\$	(19,728,004)	\$	(20,266,464)	\$	(21,911,993)	\$ (23,295,788)	\$	(21,967,905)	\$ (22,127,727)
Business-Type Activities		(31,966)		(12,428)	 80,000		35,674	_	31,202	_	8,256		(103,918)	 (101,008)		(11,369)	 27,238
Total District-Wide Net Expense	_5	(19,018,052)		(18,882,248)	\$ (18,671,155)		(18,987,756)		(19,696,802)		(20,258,208)	_\$	(22,015,911)	 (23,396,796)		(21,979,274)	 (22,100,489)
General Revenues And Other Changes In Net Position Governmental Activities:	n																
Property taxes levied for general purposes, net	\$	15,765,032	\$	16,830,993	\$ 17,509,863	\$	17,860,060	\$	18,367,261	\$	18,734,606	\$	19,216,798	\$ 19,950,339	\$	20,717,526	\$ 21,531,657
Taxes levied for debt service		42,772		75,437	75,437		74,667		301,212		300,291		415,750	818,901		707,287	722,018
Unrestricted aid and contributions		2,097,125		867,729	1,340,168		1,613,884		1,656,830		1,697,776		1,739,574	1,731,810		1,693,906	1,684,227
Investment earnings		37,028		33,847	18,851		26,893		29,366		17,736		9,667	13,733		50,108	82,275
Miscellaneous income		129,596		68,183	143,286		98,886		206,375		79,732		88,271	149,666		96,318	72,906
Transfers													,				
Special Items		-		-	-				-		-		-	-		-	-
Total Governmental Activities		18,071,553		17,876,189	 19,087,605		19,674,390		20,561,044		20,830,141		21,470,060	 22,664,449		23,265,145	 24,093,083
Business-Type Activities:																	
Investment earnings		447		884	883		840		862		692		733	668		1,645	3,556
Transfers																	
Special Items				-	 -	_	-			_	-	_	-	 			 
Total Business-Type Activities		447		884	 883		840		862		692	_	733	668	_	1,645	 3,556
Total District-Wide		18,072,000		17,877,073	 19,088,488	_\$	19,675,230	\$	20,561,906	\$	20,830,833	\$	21,470,793	\$ 22,665,117		23,266,790	 24,096,639
Change In Net Position																	
Governmental Activities	\$	(914,533)	\$	(993,631)	\$ 336,450	\$	650,960	\$	833,040	\$	563,677	\$	(441,933)	\$ (631,339)	\$	1,297,240	\$ 1,965,356
Business-Type Activities		(31,519)		(11,544)	 80,883		36,514		32,064		8,948	_	(103,185)	 (100,340)		(9,724)	 30,794
Total District	\$	(946,052)	\$	(1,005,175)	\$ 417,333	\$	687,474	\$	865,104	\$	572,625	\$	(545,118)	\$ (731,679)	\$	1,287,516	\$ 1,996,150

#### EXHIBIT J-3

#### RIDGEFIELD BOARD OF EDUCATION FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited) (modified accrual basis of accounting)

	2010	2011	2012	2013	Fiscal Year Ended . 2014	June 30, 2015	2016	2017	2018	2019
General Fund										
Reserved Unreserved	\$ 1,952,850 (96,900)									
Restricted Committed		\$ 870,001 74,570	\$ 830,001	\$ 1,414,615 299,677	\$ 1,949,361	\$ 2,276,311	\$ 1,987,000	\$ 1,615,545	\$ 3,015,452	\$ 5,115,859
Assigned Unassigned		319,314 197,371	557,523 106,068	257,017 89,035	487,665 164,944	740,305 124,418	225,062 (3,366)	361,909 76,752	543,682 83,095	265,097 108,198
Total General Fund	<u>\$ 1,855,950</u>	<u>\$ 1,461,256</u>	<u>\$ 1,493,592</u>	\$ 2,060,344	\$ 2,601,970	<u>\$ 3,141,034</u>	\$ 2,208,696	<u>\$ 2,054,206</u>	<u>\$ 3,642,229</u>	<u>\$    5,489,154</u>
All Other Governmental Funds Reserved Unreserved	\$ 3,120,895 1									
Restricted		<u>\$ 2,745,896</u>	\$ 2,371,106	<u>\$ 4,619,191</u>	\$ 2,098,351	<u>\$ 2,994,228</u>	<u>\$ 130,416</u>	<u>\$ 74,757</u>	<u>\$ 32,935</u>	\$ 4,233
Total All Other Governmental Funds	\$ 3,120,896	\$ 2,745,896	\$ 2,371,106	\$ 4,619,191	\$ 2,098,351	\$ 2,994,228	<u>\$ 130,416</u>	<u>\$ 74,757</u>	\$ 32,935	<u>\$ 4,233</u>

Beginning with Fiscal Year 2011, the District implemented GASB Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions". The Statement provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government's fund balance more transparent. This Statement established fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Reclassification of prior year fund balance amounts to comply with Statement No. 54 is not required.

#### RIDGEFIELD BOARD OF EDUCATION CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited) (modified accrual basis of accounting)

					Fiscal Year I	Ended June 30,				
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues	···	······								
Tax Levy	\$ 15,807,804	\$ 16,906,430	\$ 17,585,300	\$ 17,934,727	\$ 18,668,473	\$ 19,034,897	\$ 19,632,548	\$ 20,769,240	\$ 21,424,813	\$ 22,253,675
Tuition Charges	10,659,427	10,385,049	9,005,163	9,951,375	10,519,040	10,385,640	9,922,070	10,970,846	11,454,863	11,799,369
Interest Earnings	37,028	33,847	18,851	26,893	29,366	11,343	9,667	13,733	50,108	82,275
Miscellaneous	1,468,268	1,262,749	1,549,270	1,702,865	1,839,884	1,934,739	2,143,371	2,271,016	2,399,770	2,285,529
State Sources	5,478,481	4,590,880	5,524,738	6,422,989	6,046,248	7,007,392	8,186,861	7,774,191	8,674,120	9,253,448
Federal Sources	1,348,625	707,914	705,983	634,952	741,077	666,039	868,032	832,167	787,732	842,764
Total Revenue	34,799,633	33,886,869	34,389,305	36,673,801	37,844,088	39,040,050	40,762,549	42,631,193	44,791,406	46,517,060
Expenditures										
Instruction										
Regular Instruction	12,175,896	11,642,240	11,658,685	12,408,824	11,952,495	12,129,537	12,422,906	12,677,897	12,519,366	12,936,922
Special Education Instruction	10,080,512	9,481,981	8,555,317	10,125,834	10,805,134	10,401,121	10,580,814	10,468,913	10,729,506	11,341,704
Other Special Instruction	504,636	505,615	342,974	504,280	479,365		. ,			512,760
School Sponsored Activities And Athletics	919,972	827,881	793,052		,	505,703	488,692	269,415	416,666	679,784
Support Services:	919,972	027,001	793,032	825,877	741,446	720,468	741,526	718,938	712,502	079,784
Student & Inst. Related Services	5,177,410	4,997,547	5,267,986	5,252,661	5,309,257	6,496,514	7,730,920	9,550,246	10,058,865	9,989,876
General Administration	845,869	965,461	1,078,106	744,567	926,596	1,081,292	1,081,767	1,106,180	1,108,874	995,960
School Administrative Services	1,158,827	1,152,742	1,661,255	1,209,466	1,418,902	1,757,901	1,934,575	1,926,689	1,780,143	1,805,440
Central Services and Info. Technology	640,569	648,492	688,151	773,845	795,627	845,270	936,202	881,184	939,482	942,598
Plant Operations And Maintenance	2,998,364	2,755,895	2,890,789	2,755,021	2,971,328	2,911,056	2,957,830	2,898,610	2,965,911	3,135,825
Pupil Transportation	798,217	728,805	540,152	530,473	608,157	580,340				729,685
Employee Benefits	790,217	728,805	540,152	550,475	000,157	580,540	611,742	631,008	712,402	129,085
Capital Outlay	353,009	46,369	309,901	443,480	2,842,862	1,009,193	2 902 272	520 701	264,002	515,666
Debt Service:	333,009	40,309	309,901	445,460	2,842,862	1,009,193	3,892,273	530,791	264,002	515,000
Principal	421,563	566,319	(21 647	1.057 386	640.200	(70 74)	016 007	026 202	007 227	095 436
Interest And Other Charges	322,759		631,647	1,057,286 296,132	649,299	672,746	815,987	925,292	906,227	985,426
Payment to Escrow Agent	322,139	337,216	313,744	290,152	322,833	300,969	260,761	256,179	237,937	223,189
Bond Issuance Costs				12 000			823,736			
Total Expenditures	36,397,603	34,656,563	34,731,759	42,880	39,823,301	39,412,110	100,918	42,841,342	43,351,883	44,794,835
•		34,050,503			39,823,301	39,412,110	45,380,649	42,841,342	45,551,885	44,794,835
Excess (Deficiency) Of Revenues	(1.507.070)	(7(0(0))	(242.454)	(00/ 00)	(1.070.010)	(0.70	(4 (10 100)	(210.140)	1 400 600	1 500 005
Over (Under) Expenditures	(1,597,970)	(769,694)	(342,454)	(296,825)	(1,979,213)	(372,060)	(4,618,100)	(210,149)	1,439,523	1,722,225
Other Financing Sources (Uses)										
Capital Leases (Non-Budgeted)	21,047								106,678	95,998
Lease Purchase Proceeds (Non-Budgeted)	443,950			211,662			721,032			
Sale and Lease Back Proceeds	500,000									
Bond Proceeds				2,900,000		1,807,000	3,540,000			
Premiums on Refund Bond							370,100			
Payments to Refunding Escrow Agent							(3,809,182)			
Transfers In	384,305	387,470	382,792	383,755	383,166	388,393	1,241,394	145,051	39,794	
Transfers Out	(384,305)	(387,470)	(382,792)	(383,775)	(383,166)	(388,393)	(1,241,394)	(145,051)	(39,794)	
Total Other Financing Sources (Uses)	964,997			3,111,642		1,807,000	821,950		106,678	95,998
Net Change In Fund Balances	\$ (632,973)	\$ (769,694)	\$ (342,454)	\$_2,814,817	\$ (1,979,213)	\$ 1,434,940	\$ (3,796,150)	\$ (210,149)	\$ 1,546,201	\$ 1,818,223
Debt Service As A Percentage Of										
Noncapital Expenditures	2.07%	2.61%	2.75%	3.71%	2.63%	2.54%	4.82%	2.79%	2.66%	2.73%

\* Noncapital expenditures are total expenditures less capital outlay.

#### RIDGEFIELD BOARD OF EDUCATION GENERAL FUND OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year Ended <u>June 30,</u>	nterest arned	<u>Tuition</u>	One <u>to One Aides</u>		OT/PT Fees	<u>Rentals</u>	]	Prior Year <u>Refunds</u>	Gate <u>Receipts</u>	ļ	E-Rate	Mis	cellaneous	<u>Total</u>
2010	\$ 12,723	\$ 10,659,427	\$ 730,920	5\$	575,490	\$ 50,000	\$	25,163				\$	54,433	\$ 12,108,162
2011	21,377	10,385,049	598,658	3	564,878	50,000							18,183	11,638,145
2012	11,119	9,005,163	832,19	5	482,700			16,876					126,410	10,474,463
2013	18,138	9,951,375	947,34	5	548,779	5,000		35,668					58,219	11,564,524
2014	21,200	10,519,040	997,601	7	581,300	5,050		6,039	\$ 960				194,326	12,325,522
2015	11,343	10,385,640	1,104,329	Ð	642,520	6,595		33,168	1,616				38,353	12,223,564
2016	7,009	9,922,070	1,305,992	2	661,515	4,731		12,847	3,788				66,905	11,984,857
2017	13,519	10,970,846	1,324,91	l	723,000	3,181		23,646	4,646	\$	67,111		25,241	13,156,101
2018	50,108	11,454,863	1,521,91	l	713,240	7,504		3,171	2,663		39,435		43,545	13,836,440
2019	82,275	11,799,369	1,421,240	5	734,459	2,332		18,631	2,734				49,206	14,110,252

#### RIDGEFIELD BOARD OF EDUCATION ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS (Unaudited)

Fiscal Year Ended June 30,	 Vacant Land	 Residential	Farm Reg.	Qfarm	Commercial	Industrial	 Apartment	Tota	al Assessed Value	Put	lic Utilities	Net V	Valuation Taxable	stimated Actual ounty Equalized) Value	Total Direct School Tax Rate ( <sup>a)</sup>
2010	\$ 62,805,500	\$ 1,262,052,700			\$ 235,509,900	\$ 215,463,800	\$ 62,292,100	\$	1,838,124,000	\$	1,408,405	\$	1,839,532,405	\$ 2,118,852,225	\$ 0.8890
2011	63,036,300	1,260,507,200			235,839,600	228,370,500	61,959,800		1,849,713,400		2,485,633		1,852,199,033	1,861,734,898	0.9310
2012	66,640,500	965,065,000			231,804,700	217,862,300	67,803,300		1,549,175,800		1,465,708		1,550,641,508	1,694,353,610	1.1460
2013	66,375,300	968,920,400			230,396,000	217,362,300	67,803,300		1,550,857,300		1,428,962		1,552,286,262	1,802,638,944	1,1800
2014	66,647,700	969,087,300			228,534,300	241,862,300	67,803,300		1,573,934,900		972,615		1,574,907,515	1,840,932,433	1.1970
2015	67,049,100	971,054,400			207,532,400	229,677,300	67,803,300		1,543,116,500		972,615		1,544,089,115	1,749,024,041	1.2520
2016	62,463,100	977,005,200			207,056,600	227,558,900	67,523,300		1,541,607,100		1,096,408		1,542,703,508	1,829,594,925	1.3090
2017	58,217,700	981,405,900			205,872,200	249,934,400	67,523,300		1,562,953,500		1,018,288		1,563,971,788	1,865,603,149	1.3330
2018	57,699,500	982,878,900			204,896,500	249,934,400	67,523,300		1,562,932,600		1,018,288		1,563,950,888	1,955,370,692	1.3960
2019	57,395,500	985,234,100			204,132,000	248,190,100	67,790,800		1,562,742,500		985,163		1,563,727,663	1,949,653,816	1.4410

Source: County Abstract of Ratables

101

## **EXHIBIT J-7**

## RIDGEFIELD BOARD OF EDUCATION DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN YEARS (Unaudited)

(rate per \$100 of assessed value)

	Sch	al Direct 1001 Tax Rate			Overla	apping Rates	S			
Calendar Year	Loca	lgefield al School District	Municipality of Ridgefield			ınicipal ibrary		ounty of Bergen	Overla	Direct and apping Tax Rate
2010	\$	0.889	\$	0.501			\$	0.225	\$	1.615
2011		0.931		0.508				0.208		1.647
2012		1.146		0.578	\$	0.039		0.239		2.002
2013		1.180		0.590		0.040		0.270		2.080
2014		1.197		0.591		0.038		0.273		2.099
2015		1.252		0.604		0.038		0.270		2.164
2016		1.309		0.619		0.037		0.273		2.238
2017		1.333		0.654		0.039		0.298		2.324
2018		1.396		0.674		0.041		0.306		2.417
2019		1,441		0.694		0.041		0.304		2.480

Source: County Abstract of Ratables

~

## RIDGEFIELD BOARD OF EDUCATION PRINCIPAL PROPERTY TAXPAYERS, CURRENT YEAR AND NINE YEARS AGO (Unaudited)

		2019	2010				
Υ.	Taxable	% of Total	Taxable	% of Total			
	Assessed	l District Net	Assessed	District Net			
Taxpayer	Value	Assessed Value	Value	Assessed Value			
Ratner/NY Urban LLC	\$ 35,068,	600 2.24%	\$ 32,200,000	1.75%			
PSEG Power LLC	33,693,	400 2.15%	34,678,500	1.89%			
Hudson Transmission Partners	25,786,	500 1.65%					
Metro Point LLC C/O CBRE	23,212,	100 1.48%					
Genzyme Biosurgery	21,500,	000 1.37%	23,170,000	1.26%			
FNL Realty LP	19,532,	000 1.25%	20,089,500	1.09%			
Ridgefield Industrial LLC	17,500,	000 1.12%	18,500,000	1.01%			
Ridgefield Holding Corp.	17,707,	700 1.13%	18,000,000	0.98%			
PSEG Fossil LLC	17,000,	500 1.09%	18,000,000	0.98%			
DCT 101 RRNJ LLC	17,000,	000 1.09%					
CSX			20,336,500	1.11%			
Plastic Specialties & Tech. Inc.			15,868,000	0.86%			
Ridgefield Gardens LLC			15,500,000	0.84%			
	\$ 228,000,	800 14.58%	\$ 216,342,500	11.76%			

Source: Municipal Tax Assessor

## RIDGEFIELD BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Unaudited)

Fiscal Year		Collected within t	he Fiscal Year of the Levy	Collections in
Ended June 30,	Taxes Levied for the Fiscal Year	Amount	Percentage of Levy	Subsequent Years
		• • • • • • • • • • • • • • • • • • •	<u> </u>	<del>24 - 14 - 14 - 14</del>
2010	\$ 15,807,804	\$ 15,807,804	100.00%	N/A
2011	16,906,430	16,906,430	100.00%	N/A
2012	17,585,300	17,585,300	100.00%	N/A
2013	17,934,727	17,934,727	100.00%	N/A
2014	18,668,473	18,668,473	100.00%	N/A
2015	19,034,897	19,034,897	100.00%	N/A
2016	19,632,548	19,632,548	100.00%	N/A
2017	20,769,240	20,769,240	100.00%	N/A
2018	21,424,813	21,424,813	100.00%	N/A
2019	22,253,675	22,253,675	100.00%	N/A

Source: District records

### RIDGEFIELD BOARD OF EDUCATION RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (Unaudited)

		<del></del>	Governm	nental Activities								
Fiscal Year Ended June 30,	General Obligation Bonds		Capital Leases and Lease Purchase Agreements		Sale/Leaseback Contracts		Total District		Population		Per Capita	
2010	\$	7,398,000	\$	551,622	\$	500,000	\$	8,449,622	11,048	\$	765	
2011		7,023,000		360,303		500,000		7,883,303	11,052		713	
2012		6,633,000		237,831		380,825		7,251,656	11,122		652	
2013		9,128,000		178,032				9,306,032	11,166		833	
2014		8,538,000		118,733				8,656,733	11,199		773	
2015		9,730,000		60,987				9,790,987	11,210		873	
2016		8,107,000		721,032				8,828,032	11,239		785	
2017		7,342,000		560,740				7,902,740	11,243		703	
2018		6,627,000		476,191				7,103,191	11,265		631	
2019		5,897,000		316,763				6,213,763	11,265	E	552	

Source: District records

E - Estimate

## RIDGEFIELD BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS (Unaudited)

	Ger	neral Bonded Debt Ou	-				
Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita		
2010	\$ 7,398,000	\$ 3,120,896	\$ 4,277,104	0.23%	\$ 387		
2011	7,023,000	2,745,896	4,277,104	0.23%	387		
2012	6,633,000	2,371,106	4,261,894	0.27%	383		
2013	9,128,000	1,996,106	7,131,894	0.46%	639		
2014	8,538,000	1,620,835	6,917,165	0.44%	618		
2015	9,730,000	1,238,835	8,491,165	0.55%	757		
2016	8,107,000	46,154	8,060,846	0.52%	717		
2017	7,342,000	46,154	7,295,846	0.47%	649		
2018	6,627,000	32,935	6,594,065	0.42%	585		
2019	5,897,000	4,233	5,892,767	0.38%	523		

Source: District records

١

## RIDGEFIELD BOARD OF EDUCATION DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2018 (Unaudited)

	Total <u>Debt</u>
Municipal Debt: (1) Ridgefield Board of Education (as of June 30, 2019) Borough of Ridgefield	\$    5,897,000 12,286,114
	18,183,114
Overlapping Debt Apportioned to the Municipality:	
Bergen County: County of Bergen (A)	15,823,009
Bergen County Utilities Authority - Water Pollution (B)	4,661,673
	20,484,682
Total Direct and Overlapping Debt	\$ 38,667,796

Source:

(1) Borough's 2018 Annual Debt Statement

(A) The debt for this entity was apportioned to the Borough by dividing the municipality's 2018 equalized value by the total 2018 equalized value for Bergen County.

(B) The debt was computed based upon dividing the Borough's 2018 billings by the total 2018 billing's of the Authority.

#### RIDGEFIELD BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Unaudited)

### Legal Debt Margin Calculation for Fiscal Year 2019

	Equalized val	Equalized valuation basis				
	2016	\$	1,828,498,517			
	2017		1,943,246,923			
	2018		1,937,679,891			
		\$	5,709,425,331			
Average equalized valuation of taxable property						
		\$	1,903,141,777			
Debt limit (4% of average equalization						
Total Net Debt Applicable to Limit		\$	76,125,671			
Legal debt margin			5,897,000			
		\$	70,228,671			

	Fiscal Year												
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019			
Debt limit	\$ 84,759,616	\$ 81,651,052	\$ 76,660,344	\$ 72,449,453	\$ 72,032,894	\$ 71,457,620	\$ 70,354,482	\$ 70,720,878 \$	5 73,022,109 5	76,125,671			
Total net debt applicable to limit	7,398,000	7,023,000	6,633,000	9,128,000	8,538,000	9,730,538	8,107,538	7,342,000	6,627,000	5,897,000			
Legal debt margin	<u>\$ 77,361,616</u>	\$ 74,628,052	\$ 70,027,344	\$ 63,321,453	\$ 63,494,894	\$ 61,727,082	\$ 62,246,944	\$ 63,378,878	66,395,109	5 70,228,671			
Total net debt applicable to the limit as a percentage of debt limit	8.73%	8.60%	8.65%	12.60%	11.85%	13.62%	11.52%	10.38%	9.08%	7.75%			

Source: Annual Debt Statements

### **EXHIBIT J-14**

## RIDGEFIELD BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

Year	Population	Capi	ounty Per ta Personal Income	Unemployment Rate		
2010	11,048	\$	67,308	8.00%		
2011	11,052		64,280	7.90%		
2012	11,122		65,992	8.00%		
2013	11,166		68,865	9.70%		
2014	11,199		71,789	5.40%		
2015	11,210		71,100	4.30%		
2016	11,238		73,637	3.90%		
2017	11,243		76,821	3.40%		
2018	11,265		77,901	3.10%		
2019	11,268		81,203	3.10% (E)		

Source: New Jersey State Department of Education

(E) - Estimate

### EXHIBIT J-15

### RIDGEFIELD BOARD OF EDUCATION PRINCIPAL EMPLOYERS, CURRENT YEAR AND NINE YEARS AGO (Unaudited)

	2	.019	2010				
Employer	Employees	Percentage of Total Municipal Employment	Employees	Percentage of Total Municipal Employment			

### INFORMATION NOT AVAILABLE

### RIDGEFIELD BOARD OF EDUCATION FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Function/Program	<u></u>						<b></b>	······································		<u> </u>
Instruction	287	240	244	235	240	239	240	242	242	241
Support Services:										
Student & instruction related services	58	53	49	61	61	63	68	68	68	81
General administration	2	2	2	2	3	5	5	5	5	3
School administrative services	9	10	9	9	12	13	13	13	13	12
Central and other support services	6	7	6	7	7	8	8	8	8	8
Security										3
Plant operations and maintenance	19	17	18	15	17	17	17	17	17	17
Pupil transportation	8	7	7	8	7	7	7	7	7	6
Saturday Happenings	34	34	34	13	13	14	14	14	16	
OT/PT Services			13	14	14	14	14	14	13	18
Total	423	370	382	364	374	380	386	388	389	389

Source: District Personnel Records

# RIDGEFIELD BOARD OF EDUCATION OPERATING STATISTICS LAST TEN FISCAL YEARS (Unaudited)

#### Teacher/Pupil Ratio

Fiscal Year	Enrollment *	Operating (penditures <sup>b</sup>	ost Per Pupil °	Percentage Change	Teaching Staff	Elementary	High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2010	1,912.5	\$ 35,300,272	\$ 18,458	6.10%	221	1:9	1:10	1,938.0	1,832.8	-1.70%	94.57%
2011	1,832.5	33,706,659	18,394	-0.35%	272	1:7.9	1:9.8	1,881.0	1,776.5	-2.94%	94.44%
2012	1,798.5	33,476,467	18,614	1.19%	193	1:5.9	1:7.7	1,855.1	1,745.2	-1.38%	94.08%
2013	1,786.0	35,130,848	19,670	5.68%	196	1:9.6	1:8.8	1,805.9	1,693.5	-2.65%	93.78%
2014	1,733.0	36,008,307	20,778	5.63%	197	1:10.4	1:6.6	1,766.6	1,672.3	-2.18%	94,66% .
2015	1,774.0	37,429,202	21,099	1.54%	198	1:10.15	1:9.3	1,754.0	1,635.0	-0.71%	93.22%
2016	1,700.0	39,486,974	23,228	10.09%	199	1;8.35	1:8.96	1,717.0	1,627.0	-2,11%	94.76%
2017	1,696.0	41,129,080	24,251	4.40%	201	1:9.46	1:6.85	1,696.0	1,609.0	-1.22%	94.87%
2018	1,665.0	41,943,717	25,191	3.88%	197	1:8.32	1:8.69	1,660.0	1,576.0	-2.12%	94.94%
2019	1,689.0	43,070,554	25,501	1.23%	197	1:5.6	1:8.33	1,699.0	1,609.0	2.35%	94.70%

Sources: District records

a Enrollment based on annual October district count. Note:

Operating expenditures equal total expenditures less debt service and capital outlay.
 Cost per pupil represents operating expenditures divided by enrollment.

112

### RIDGEFIELD BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS (Unaudited)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
District Building					· · · · · · · · · · · · · · · · · · ·					
Elementary										
Shaler Academy (Leased)	22.040	22.042	22.040	22.040	22.042	22.042	22.042	22.042	22.040	22.042
Square Feet	33,042	33,042	33,042	33,042	33,042	33,042	33,042	33,042	33,042	33,042
Capacity (students)	225	225	225	225	225	225	225	225	225	225
Enrollment	181	168	178	193	201	180	190	177	182	196
Bergen Boulevard School						~				
Square Feet	28,125	28,125	28,125	28,125	28,125	28,125	28,125	30,167	30,167	30,167
Capacity (students)	325	325	325	325	325	325	325	339	339	339
Enrollment	190	200	199	216	213	231	214	206	187	203
Slocum/Skewes School										
Square Feet	80,107	80,107	80,107	80,107	80,107	80,107	80,107	80,107	80,107	80,107
Capacity (students)	875	875	875	875	875	875	875	875	875	875
Enrollment <sup>a</sup>										
Enromment	875	828	802	790	793	766	730	771	740	. 775
High School										
Square Feet	87,850	87,850	87,850	87,850	87,850	87,850	87,850	87,850	87,850	87,850
Capacity (students)	725	725	725	725	725	725	725	725	725	725
Enrollment	666.5	636.5	619.5	587	562	555	553	541	551	525
Number of Schools at June 30, 2019										

Elementary = 3

High School = 1

Source: District Records

### RIDGEFIELD BOARD OF EDUCATION GENERAL FUND SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES LAST TEN FISCAL YEARS (Unaudited)

		Gross										
		Building <u>Area (SF)</u>	2010	2011	2012	2013	2014	2015	2016	2017	2018	2,019
*School Facilities	Project # (s)											
Ridgefield Memorial High	N/A	87,850	\$ 199,013	\$ 153,789	\$ 153,179	\$ 155,662	\$ 186,741	\$ 179,726	\$ 129,276	\$ 192,356	\$ 212,267	\$ 252,529
Bergen Boulevard School	N/A	28,125	63,714	49,235	49,040	49,835	59,785	57,539	114,782	61,582	67,957	80,847
Shaler Academy	N/A	33,042	74,853	57,843	57,614	58,547	70,237	67,598	38,314	72,349	79,837	94,981
Slocum/Skewes School	N/A	80,107	181,472	140,235	139,678	141,942	170,282	163,886	200,447	175,402	193,558	230,271
Grand Total			\$ 519,052	\$ 401,102	<u>\$ 399,511</u>	\$ 405,986	\$ 487,045	<u>\$ 468,749</u>	\$ 482,819	\$ 501,689	\$ 553,619	\$ 658,628

Source: District Records

N/A - Not Available

# RIDGEFIELD BOARD OF EDUCATION INSURANCE SCHEDULE JUNE 30, 2019 (Unaudited)

	Coverage	<u>Deductible</u>		
Property - Blanket Buildings & Contents Property - Extra Expense Comprehensive General Liability	\$	5,000		
Auto Liability School Board Legal Liability Employees Legal Liability Coverage Excess Liability Environmental Liability	1,000,000 1,000,000 1,000,000 9,000,000 \$4,000,000 Aggrega		15,000	
Workers Compensation Student Accident	Statutory 500,000			10,000
Comprehensive Crime Coverage Public Employee Dishonesty	100,000 500,000	Per Employee Per Loss		5,000 100,000
Computer Fraud Forgery and Alteration Funds Transfer Fraud	100,000 100,000 100,000			1,000 1,000 1,000
Cyber Liability Coverages Third Party Liability Coverage First Party Coverage Data Breach Response and Crisis	2,000,000 1,000,000			15,000 25,000
Management Coverage Surety Bonds	1,000,000			25,000
School Business Administrator Assistant School Business Administrator	260,000 260,000			

# Source: School District records

SINGLE AUDIT SECTION

-



# LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS **EXHIBIT K-1** 

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

# **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education Ridgefield Board of Education Ridgefield, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u> issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Ridgefield Board of Education as of and for the fiscal year ended June 30, 2019 and the related notes to the financial statements, which collectively comprise the Ridgefield Board of Education's basic financial statements and have issued our report thereon dated December 17, 2019.

# **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Ridgefield Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Ridgefield Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Ridgefield Board of Education's internal control.

A <u>deficiency in internal control</u> exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A <u>material weakness</u> is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A <u>significant deficiency</u> is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Ridgefield Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing</u> <u>Standards</u> and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain matters that are not required to be reported under <u>Government Auditing Standards</u> that we reported to management of the Ridgefield Board of Education in a separate report entitled, "Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance" dated December 17, 2019.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Ridgefield Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Ridgefield Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

LERCH, Vivci & Higgins, CCP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey December 17, 2019



# LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

**EXHIBIT K-2** 

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA DONNA L. JAPHET, CPA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA DEBORAH K. LERCH, CPA, PSA RALPH M. PICONE, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA SHERYL M. LEIDIG, CPA, PSA ROBERT LERCH, CPA CHRIS SOHN, CPA

# REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE U.S. UNIFORM GUIDANCE AND SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE AS REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08

# **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members of the Board of Education Ridgefield Board of Education Ridgefield, New Jersey

#### Report on Compliance for Each Major Federal and State Program

We have audited the Ridgefield Board of Education's compliance with the types of compliance requirements described in the <u>U.S. Office of Management and Budget (OMB) Compliance Supplement</u> and the <u>New Jersey OMB</u> <u>Circular 15-08 State Aid/Grant Compliance Supplement</u> that could have a direct and material effect on each of the Ridgefield Board of Education's major federal and state programs for the fiscal year ended June 30, 2019. The Ridgefield Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

# Management's Responsibility

Management is responsible for compliance with the requirements of federal and state statutes, regulations, and the terms and conditions of its federal awards and state financial assistance applicable to its federal and state programs.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Ridgefield Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. <u>Code of Federal Regulations</u> Part 200, <u>Uniform Administrative Requirements</u>, <u>Cost Principles</u>, and <u>Audit Requirements for Federal Awards</u> (Uniform Guidance) and New Jersey OMB Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants</u>, State Grants and State Aid. Those standards, U.S. Uniform Guidance and New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Ridgefield Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

17-17 ROUTE 208 • FAIR LAWN, NJ 07410 • TELEPHONE (201) 791-7100 • FACSIMILE (201) 791-3035

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Ridgefield Board of Education's compliance.

### **Opinion on Each Major Federal and State Program**

In our opinion, the Ridgefield Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2019.

### **Other Matters**

The results of our auditing procedures disclosed instances of noncompliance, which are required to be reported in accordance with the U.S. Uniform Guidance and New Jersey OMB Circular 15-08 which are described in the accompanying schedule of findings and questioned costs as items 2019-001 and 2019-002. Our opinion on each major federal and state program is not modified with respect to these matters.

The Ridgefield Board of Education's responses to the noncompliance findings identified in our audit are described in the accompanying schedule of findings and questioned costs. The Ridgefield Board of Education's responses were not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the responses.

# **Report on Internal Control Over Compliance**

Management of the Ridgefield Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Ridgefield Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the U.S. Uniform Guidance and New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Ridgefield Board of Education's internal control over compliance.

A <u>deficiency in internal control over compliance</u> exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A <u>material weakness in internal control over compliance</u> is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program that type of compliance requirement of a federal or state program that type of compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the U.S. Uniform Guidance and New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

# Report on Schedule of Expenditures of Federal Awards Required by the U.S. Uniform Guidance and Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the Ridgefield Board of Education as of and for the fiscal year ended June 30, 2019 have issued our report thereon dated December 17, 2019, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of federal awards as required by the U.S. Uniform Guidance and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

# LERCH, Visci & Hillins, CCP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

4

Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey December 17, 2019

#### RIDGEFIELD BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

					FOR THE FISCAL YEAR ENDED JUNE 30, 2019		Uncarned Account				Balance, June 30, 2019					
	Federal					Bala	nce July 1, 2018		Caearnea Revenue Carryover	Receivable Carryover			Data	nce, June 30, 20.	19	Memo
Federal/Grantor/Pass-Through Grantor/ <u>Program Title</u>	CFDA <u>Number</u>	FAIN	Grant or State Project Number	Grant <u>Period</u>	Award <u>Amount</u>	(Accounts <u>Receivable)</u>	Uncarned <u>Revenue</u>	Due to <u>Grantor</u>	Amount and <u>Transfers</u>	Amount and Transfers	Cash <u>Received</u>	Budgetary <u>Expenditures</u>	(Account <u>Receivable)</u>	Uncarned <u>Revenue</u>	Due to <u>Grantor</u>	GAAP <u>Receivable</u>
U.S. Department of Agriculture Passed-through State Department of Agricultur	e															
Enterprise Fund:																
Child Nutrition Cluster National School Breakfast Program																
Cash Assistance	10.553	191NJ304N1099	N/A	7/1/18-6/30/19	\$ 48,303						\$ 44,572	\$ 48,303				\$ (3,731)
Cash Assistance	10.553	181NJ304N1099	N/A	7/1/17-6/30/18	40,503	\$ (2,972)					3 44,572 2,972	3 48,303	\$ (3,731)			3 (3,731)
National School Lunch Program	10.555	1011020111077			41,545	· (2,772)					2,772					
Non-Cash Assistance	10.555	191NJ304N1099	N/A	7/1/18-6/30/19	59,785						59,785	59,055		<b>\$</b> 730		
Non-Cash Assistance	10.555	181NJ304N1099	N/A	7/1/17-6/30/18	53,997		\$ 1,232				55,765	1,232		3 ,50		
Cash Assistance	10,555	191NJ304N1099	N/A	7/1/18-6/30/19	230.013		•				214,445	230,013	(15,568)			(15,568)
Cash Assistance	10.555	181NJ304N1099	N/A	7/1/17-6/30/18	218,127	(14,969)		-	-	-	14,969		(,	-	-	-
Total U.S. Department of Agriculture/Child Nut	rition Cluster					(17,941)	1,232			-	336,743	338,603	(19,299)	730	<u> </u>	(19,299)
U.S. Department of Education Passed-through State Department of Education																
SPECIAL REVENUE FUND																1
Special Education Cluster (IDEA)																
I.D.E.A. Part B, Basic Regular	84.027	H027A170100	FT-100002	7/1/18-6/30/19	349,159				\$ 65,810	\$ (65,810)	217,920	330,111	(197,049)	84,858		(112,191)
I.D.E.A. Part B, Basic Regular	84.027	H027A170100	FT-100002	7/1/17-6/30/18	350,341	(103,139)	65,810		(65,810)	65,810	37,329		-	-		-
I.D.E.A. Part B, Preschool	84.173	H173A170114	PS-100005	7/1/18-6/30/19	19,911				188	(188)	13,679	20,099	(6,420)	-		(6,420)
I.D.E.A. Part B, Preschool	84.173	H173A170114	PS-100005	7/1/17-6/30/18	19,609	(7,429)	188		(188)	188	7.241		-			
Total Special Education Cluster IDEA						(110,568)	65,998		<u>_</u> _		276,169	350,210	(203,469)	84,858		(118,611)
NCLB/ESEA																
Title I Title I	84.010 84.010	S010A160030 S010A1780030	ESEACV-140300 ESEACV-140300	7/1/18-6/30/19 7/1/17-6/30/18	327,519 325,582	(144,513)	41,339		41,339 (41,339)	(41,339) 41,339	217,331 103,174	346,413	(151,527)	22,445		(129,082)
Total NCLB Title I	34.010	5010/1700050	202101-140300	///////////////////////////////////////	545,562	(144,513)	41,339	<u> </u>	(41,339)	41,539	320,505	346,413	(151,527)	22,445		(129,082)
						(11,42,12)							(101,021)			(127,002)
Title II, Part A.	84,367A	\$367A180029	ESEACV-140300	7/1/18-6/30/19	54,412				18,466	(18,466)	25,232	33,539	(47,646)	39,339		(8,307)
Title II, Part A	84.367A	S367A170029	ESEACV-140300	7/1/17-6/30/18	51,836	(35,015)	18,466	-	(18,466)	18,466	16,549		-	<u> </u>		
Total NCLB Title II						(35,015)	18,466	<u> </u>	<u> </u>		41,781	33,539	(47,646)	39,339	-	(8,307)
Title III	84.365	\$365A170030	ESEACV-140300	7/1/18-6/30/19	22,422				6,514	(6,514)	15,829	16,635	(13,107)	12,301		(806)
Title III	84,365	\$365A170030	ESEACV-140300	7/1/17-6/30/18	16,837	(6,816)	6,514		(6,514)	6,514	438				<b>\$</b> 136	-
Title III Immigrant	84.365	S365A170030	ESEACV-140300	7/1/18-6/30/19	5,708				2,001	(2,001)	3,564	6,242	(4,145)	1,467		(2,678)
Title III Immigrant	84.365	\$365A170030	ESEACV-140300	7/1/17-6/30/18	3,990	(2,093)	2,001		(2,001)	2,001	92		-	-		
Total NCLB Title III						(8,909)	8,515	<b>·</b>	-		19,923	22,877	(17,252)	13,768	136	(3,484)
Title IV	84.424	S424A170031	ESEACV-140300	7/1/18-6/30/19	19,696				746	(746)	19,150	19,150	(1,292)	1,292		
Title IV	84.424	S424A170031	ESEACV-140300	7/1/17-6/30/18	10,000	(1,060)	746	<u> </u>	(746)	746	314	-	-	-	-	-
Total NCLB Title IV						(1,060)	746	-		-	19,464	19,150	(1,292)	1,292		]
Temporary Emergency Impact Aid	84.938C	5938C18005	N/A	7/1/17-6/30/18	37,000	(37,000)	<u> </u>			ī	37,000				<u> </u>	
Total Special Revenue Fund						(337,065)	135,064	-			714,842	772,189	(421,186)	161,702	136	(259,484)
Total U.S. Department of Education						(337,065)	135,064		<u> </u>		714,842	772,189	(421,186)	161,702	136	(259,484)
U.S. Department of Health and Human Services Medicaid Cluster General Fund:																
General Fund: Medicaid Assistance Program (SEMI)	93.778	1805NJ5MAP	N/A	7/1/17-6/30/18	70,575	-	<u>.</u>		<u> </u>	<b>-</b>	70,575	70,575	<u> </u>	<u> </u>	<u> </u>	
Total Federal Awards						\$ (355,006)	<b>\$</b> 136,296	<u>s -</u>	<u>s -</u>	<u>s -</u>	<u>\$ 1,122,160</u>	<u>\$ 1,181,367</u>	<u>\$ (440,485)</u>	<u>\$ 162,432</u>	<u>\$ 136</u>	<u>\$ (278,783)</u>

#### RIDGEFIELD BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

			FOR THE FIS	CAL TEAK END	ED JUILE 30, 20.	19		Refund	Bala	nce, June 30, 20	19	м	emo
			~					of	(Accounts	Unearned	Due to		Cumulative
State Grantor/Program Title	Grant or State Project Number	Grant <u>Period</u>	Award <u>Amount</u>	Balance, July 1, 2018	Cash <u>Received</u>	Budgetary Expenditures	<u>Adjustment</u>	Prior Years' <u>Balances</u>	Receivable) June 30, 2019	Revenue June 30, 2019	Grantor June 30, 2019	GAAP <u>Receivable</u>	Total <u>Expenditures</u>
State Department of Education													
Current Expense:												}	
Equalization Aid	19-495-034-5120-078	7/1/18-6/30/19 \$	1,530,497		\$ 1,382,484	\$ 1,530,497			\$ (148,013)				\$ 1,530,497
Equalization Aid	18-495-034-5120-078	7/1/17-6/30/18	1,530,497	\$ (151,918)	151,918				-				-
Special Education Aid	19-495-034-5120-089	7/1/18-6/30/19	974,383		880,151	974,383			(94,232)				974,383
Special Education Aid	18-495-034-5120-089	7/1/17-6/30/18	974,383	(96,718)	96,718				-				-
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	96,410		87,086	96,410			(9,324)				96,410
Security Aid	18-495-034-5120-084	7/1/17-6/30/18	50,732	(5,036)	5,036				-				-
Under Adequacy Aid	18-495-034-5120-096	7/1/17-6/30/18	11,745	(1,166)	1,166				-				-
PARCC Readiness Aid	18-495-034-5120-098	7/1/17-6/30/18	14,910	(1,480)	1,480				-				-
Per Pupil Growth Aid	18-495-034-5120-097	7/1/17-6/30/18	14,910	(1,480)	1,480				-				-
Professional Learning Community Aid	18-495-034-5120-101	7/1/17-6/30/18	14,410	(1,430)	1,430		-		<u>~</u>			-	-
Total State Aid - Public Cluster				(259,228)	2,608,949	2,601,290	-	-	(251,569)	-	-	· -	2,601,290
Transportation Aid	18-495-034-5120-014	7/1/17-6/30/18	20,828	(2,067)	2,067				-				-
Extraordinary Aid	18-495-034-5120-044	7/1/18-6/30/19	650,597			650,597			(650,597)				650,597
Extraordinary Aid	18-495-034-5120-044	7/1/17-6/30/18	511,756	(511,756)	511,756				· - '				-
Reimbursed TPAF Social Security Contribution On-Behalf TPAF	19-495-034-5094-003	7/1/18-6/30/19	1,184,018		1,128,942	1,184,018			(55,076)			\$ (55,076)	1,184,018
Pension Benefit Cost	19-495-034-5094-002	7/1/18-6/30/19	3,203,802		3,203,802	3,203,802						1	3,203,802
Pension - NCGI Premium	19-495-034-5094-002	7/1/18-6/30/19	67,064		5,205,002 67,064	67,064							67,064
Post Retire. Medical	19-495-034-5094-001	7/1/18-6/30/19	1,483,660		1,483,660	1,483,660						1	1,483,660
Long-Term Disability Insurance Prem.	19-495-034-5094-004	7/1/18-6/30/19	2,554		2,554	2,554		-	-	-	-		2,554
Long-Term Disaonity Insurance Trem.	13-433-034-3034-004	11110-0150/15	2,004		2,554	2,554							
Total General Fund				(773,051)	9,008,794	9,192,985	-		(957,242)			(55,076	9,192,985
Special Revenue:												1	
Respite (NJDHS/DDD)	01BURN	7/1/17-6/30/18	30,960	7,220							\$ 7,220		-
Respite (NJDHS/DDD)	01BURN	7/1/16-6/30/17	30,960	1,618							1,618		-
Respite (NJDHS/DCF)	01BURN	7/1/13-6/30/14	35,123	2,063							2,063		<u> </u>
Total Special Revenue Fund				10,901	-	-	-	-	-	-	10,901	1	•
				·····		<u></u>							
Debt Service Fund School Construction Debt Service Aid	19-495-034-5120-075	7/1/18-6/30/19	189,578		189,578	189,578							189,578
School Constituction Debt Service And	19-495-054-5120-075	11116-0150115	109,570		109,010	109,978							
State Department of Agriculture												1	
Enterprise Funds:	10 100 010 2250 002	5/1/10 (/20/10	7.000		< 70 A	7.070			(17.1				7.050
State School Lunch Program State School Lunch Program	19-100-010-3350-023 18-100-010-3350-023	7/1/18-6/30/19 7/1/17-6/30/18	7,258 7,248	(489)	6,784 489	7,258	-		(474)			\$ (474	, 7,258
Total Enterprise Funds/Child Nutrition Cluster				(489)	7,273	7,258	-		(474)	-	_	(474	) 7,258
Total State Financial Assistance Subject to Singl	le Audit Determination			(762,639)	9,205,645	9,389,821			(957,716)		10,901	(55,550	9,389,821
State Financial Assistance Not Subject to Major Program Determination General Fund													
On-Behalf TPAF													
Pension Benefit Cost	19-495-034-5094-002	7/1/18-6/30/19	3,203,802		(3,203,802)	(3,203,802)							(3,203,802)
Pension - NCGI Premium	19-495-034-5094-004	7/1/18-6/30/19	67,064		(67,064)	(67,064)							(67,064)
Post Retire. Medical	19-495-034-5094-001	7/1/18-6/30/19	1,483,660		(1,483,660)	(1,483,660)						1	(1,483,660)
Long-Term Disability Insurance Prem.	19-495-034-5094-004	7/1/18-6/30/19	2,554		(2,554)	(2,554)							(2,554)
Total State Financial Assistance Subject to M	ajor Program Determina	tion		<u>\$ (762,639</u> )	\$ 4,448,565	\$ 4,632,741	<u>\$</u>	<u> </u>	<u>\$ (957,716</u>	<u>s</u> -	<u>\$ 10,901</u>	\$ (55,550	) <u>\$ 4,632,741</u>

The Notes to the Schedules of Federal Awards and State Financial Assistance are an Integral Part of the Statement

# RIDGEFIELD BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

# NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Ridgefield Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

# NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. <u>Code of Federal Regulations</u> Part 200, <u>Uniform Administrative Requirements</u>, Cost Principles, and Audit Requirements for Federal Awards (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "<u>Single Audit Policy for Recipients of Federal Grants</u>, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

# NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is a decrease of \$129,115 for the general fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

	Federal		<u>State</u>	Total		
General Fund	\$	70,575	\$ 9,063,870	\$	9,134,445	
Special Revenue Fund		772,189			772,189	
Debt Service Fund			189,578		189,578	
Food Service Fund		338,603	 7,258		345,861	
Total Financial Assistance	\$	1,181,367	\$ 9,260,706	\$	10,442,073	

# RIDGEFIELD BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

# NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

# NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the Food Distribution Program as non-cash assistance represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of \$1,184,018 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. The amount reported as TPAF Pension System Contributions in the amount of \$3,270,866, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$1,483,660 and TPAF Long-Term Disability Insurance in the amount of \$2,554 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2019.

# NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions payments are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

# NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

# Part I – Summary of Auditor's Results

# **Financial Statement Section**

Type of auditor's report issued:	Unmodified
Internal control over financial reporting:	
1) Material weakness(es) identified?	yesno
2) Significant deficiencies identified not considered to be material weaknesses?	yesXnone reported
Noncompliance material to basic financial statements noted?	yes <u>X</u> no
Federal Awards Section	
Internal Control over major programs:	
1) Material weakness(es) identified?	yes X no
2) Significant deficiencies identified not considered to be material weaknesses?	yes X none reported
Type of auditor's report issued on compliance for major programs	Unmodified
Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance?	yes <u>X</u> no
Identification of major federal programs:	
<u>CFDA Number(s)</u>	Name of Federal Program or Cluster
84.027	I.D.E.A. Part B, Basic Regular
84.173	I.D.E.A. Part B, Preschool
·	
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000
Auditee qualified as low-risk auditee?	X yes no

125

# Part I – Summary of Auditor's Results

#### **State Awards Section**

Internal control over major programs:	
1) Material weakness(es) identified:	yes Xno
2) Significant deficiencies identified not considered to be material weakness(es)?	yes Xnone reported
Type of auditor's report issued on compliance for major programs	Unmodified
Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 15-08?	yes Xno
Identification of major state programs:	
GMIS Number(s)	Name of State Program or Cluster
495-034-5120-078	Equalization Aid
495-034-5120-089	Special Education Aid
495-034-5120-084	Security Aid
495-034-5120-044	Extraordinary Aid
······	
·	
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000
Auditee qualified as low-risk auditee?	X yes no

# Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

# Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

#### CURRENT YEAR FEDERAL AWARDS

There were none.

#### Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

#### CURRENT YEAR STATE AWARDS

#### Finding 2019-001:

The District had aggregate budget transfers from an advertised budget line that on a cumulative basis exceeded 10% of the total of the advertised budget line. The cumulative transfer over 10% was noted prior and was not submitted to nor approved by the Executive County Superintendent.

#### **State Program Information:**

Equalization Aid	495-034-5120-078
Special Education Aid	495-034-5120-089
Security Aid	495-034-5120-084

#### Criteria or Specific Requirement:

State Grant Compliance Supplement – State Aid Public – Special Tests and Provisions

#### **Condition:**

Transfer requests were not submitted to the Executive County Superintendent for transfers out of an advertised line item that exceeded 10%.

#### **Questioned Costs:**

Unknown.

#### Context:

Transfer requests were not submitted to the Executive County Superintendent. Transfers were made out of Undistributed Programs – Instruction exceeding 10% which require approval of the Executive County Superintendent.

#### Effect:

The District is not in compliance with State Aid Grant program requirements.

#### Cause:

Unknown.

#### **Recommendation:**

Executive County Superintendent's approval be sought as required for all transfers that exceed ten percent (10%) of the original advertised budget appropriation amount in accordance with N.J.A.C. 6A:23A-13.3(g).

#### View of Responsible Officials and Planned Corrective Action:

Management has reviewed this finding and indicated it will review and revise its procedures to ensure corrective action is taken.

#### Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

#### CURRENT YEAR STATE AWARDS

#### Finding 2019-002

A review of students' Individual Education Plans (IEP) revealed certain students reported on the application for State Extraordinary Aid did not have an intensive related service specifically included in their IEP. A minimum of one intensive related service is required to be included in a student's IEP to be eligible for inclusion on the Extraordinary Aid application.

495-034-5120-473

#### **State program information:**

Extraordinary Special Education Aid

#### Criteria or specific requirement:

State Grant Compliance Supplement – Extraordinary Aid – Eligibility

#### **Condition:**

Certain students included on the Extraordinary Aid application did not receive intensive related services nor did their IEP's indicate they were required to receive such services.

### **Questioned Costs:**

Unknown.

#### Context:

Three (3) students tested out of forty-three (43) sampled did not have an intensive related service included in their IEP. The Extraordinary Aid application listed forty-eight (48) eligible students.

#### Effect:

Certain students included on the Extraordinary Aid application may not have met eligibility requirements of the program.

#### Cause:

Certain students included on the Extraordinary Aid application received pupil to teacher ratio of 3 to 1 or less, however this related service was not required in their IEP, thus not eligible for extraordinary aid.

#### Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance, including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

#### Finding 2019-002

#### **Recommendation:**

Internal control procedures be reviewed and revised to ensure student IEP's specifically identify the intensive related service that is required to be provided to the respective student reported on the application for State Extraordinary Aid.

# Views of Responsible Officials and Planned Corrective Action Plan:

Management has reviewed this finding and has indicated it will review and revise its procedures to ensure corrective action is taken.

# **EXHIBIT K-8**

# RIDGEFIELD BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

# **STATUS OF PRIOR YEAR FINDINGS**

There were none.

>