COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE WILLINGBORO TOWNSHIP SCHOOL DISTRICT BOARD OF EDUCATION BURLINGTON COUNTY, NEW JERSEY

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Prepared by Willingboro Township School District Finance Department

OUTLINE OF CAFR

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KELVIN L. SMITH, CPA, MBA
BUSINESS ADMINISTRATION / BOARD SECRETARY

COUNTRY CLUB ADMINISTRATION BUILDING 440 BEVERLY-RANCOCAS ROAD TELEPHONE (609) 835-8600 EXT. 1019 FAX: (609) 977-1408

December 3, 2019

The Honorable President and Members of the Board of Education Willingboro Township School District Burlington County, New Jersey 08046

Dear Board Members:

The comprehensive annual financial report of the Willingboro Township School District for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the administration of the Board of Education. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and the results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes the transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules and the auditor's report. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformance with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

1) **REPORTING ENTITY AND ITS SERVICES**: The Willingboro Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by National Center for Governmental Accountants Statement No. 3. All fund account groups of the District are included in this report. The Willingboro Township Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education programs. The District completed the 2018-2019 fiscal year with an average daily enrollment of 3346, which is 138 students less than the previous year's average enrollment. The following details the changes in the student enrollment of the District over the last ten years.

Average Daily Enrollment

| Fiscal Year | Student Enrollment | Percent Change |
|-------------|---------------------------|----------------|
| 2018-2019 | 3346 | -3.96% |
| 2017-2018 | 3484 | -5.07% |
| 2016-2017 | 3670 | 0.16% |
| 2015-2016 | 3664 | -0.02% |
| 2014-15 | 3739 | 2.79% |
| 2013-14 | 3605 | -7.22% |
| 2012-13 | 4104 | -7.53% |

2) MAJOR INITIATIVES:

- The School District made a substantial investment in replacing the HVAC System at the Willingboro High School and restoring the Facility Ground Shed. The School District was the recipient of a \$1,450,.000 grant from the Burlington County Freeholders to renovate and enhance the security structure at Willingboro High School. The project was underway at the close of the 2018-2019 SY and is scheduled for completion during the 2019-2020 SY. Lastly, the District opened the new Alternative School.
- 3) <u>INTERNAL ACCOUNTING CONTROLS:</u> District Administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by administration.

As a recipient of federal and state financial assistance, the District is responsible for ensuring that an adequate internal control structure is in place for compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the District administration.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs and to determine that the District has complied with applicable laws and regulations.

4) <u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. The final budget amount as amended for the fiscal year is presented in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2019.

- 5) <u>BASIS OF ACCOUNTING:</u> The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note #1E.
- 6) FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the District meets its responsibility for financial management. The following schedule presents a summary of the General Fund, Special Revenue Fund and Debt Service Fund. Revenues for the fiscal year ended June 30, 2019 and the amount and percentage of increases (decreases) in relation to prior year revenues.

The following schedule presents a summary of General Fund, Special Revenue Fund and Debt Service Fund expenditures for the fiscal year ended June 30, 2019 and the amount and percentage of increases (decreases) in relation to prior year amounts:

| | | | <u>Increase</u> (Decrease) From | Percentage Increase |
|----------------------|-------------------|------------------|-------------------------------------|--------------------------------|
| Revenues | <u>2018-2019</u> | Percent of Total | <u>2018</u> | (Decrease) |
| Local Sources | 33,515,314 | 37.62% | 1,197,389 | 3.57% |
| State Sources | 52,533,105 | 58.96% | 3,353,869 | 6.38% |
| Federal Sources | 3,032,402 | 3.40% | 600,618 | 19.81% |
| Total Revenue | <u>89,080,821</u> | 100.00% | <u>5,151,876</u> | <u>5.78%</u> |
| <u>Expenditures</u> | 2018-2019 Actual | Percent of Total | Increase (Decrease) From 2018 | Percentage Increase (Decrease) |
| Operating | 79,899,750 | 95.67% | 812,022 | 1.02% |
| Capital Outlay | 1,764,962 | 2.11% | 1,085,242 | 64.49% |
| Special Schools | 0 | 0.00% | 0 | 0% |
| Debt Services | 1,848,807 | 2.21% | (9,125) | 0.49% |
| Total Expenditures | 83,513,519 | 100.00% | 1,888,139 | 2.26% |

^{7) &}lt;u>**DEBT ADMINISTRATION**:</u> At June 30, 2019, the District's outstanding debt issues included \$20,210,000 general obligation bonds.

^{8) &}lt;u>CASH MANAGEMENT:</u> The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note #2. The District has adopted an investment policy, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

^{9) &}lt;u>RISK MANAGEMENT:</u> The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, student accident insurance, and fidelity bonds.

- 10) <u>INDEPENDENT AUDIT</u>: State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board approved the accounting firm of Brent Lee & Co. LLC during the meeting of March 25, 2019. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.
- 11) <u>ACKNOWLEDGEMENTS</u>: We would like to express our appreciation to the Willingboro Township Board of Education for its concern for providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing its full support to the ongoing improvement of the financial operation. The preparation of this report could not have been accomplished without the dedicated services of the District staff.

Respectfully submitted,

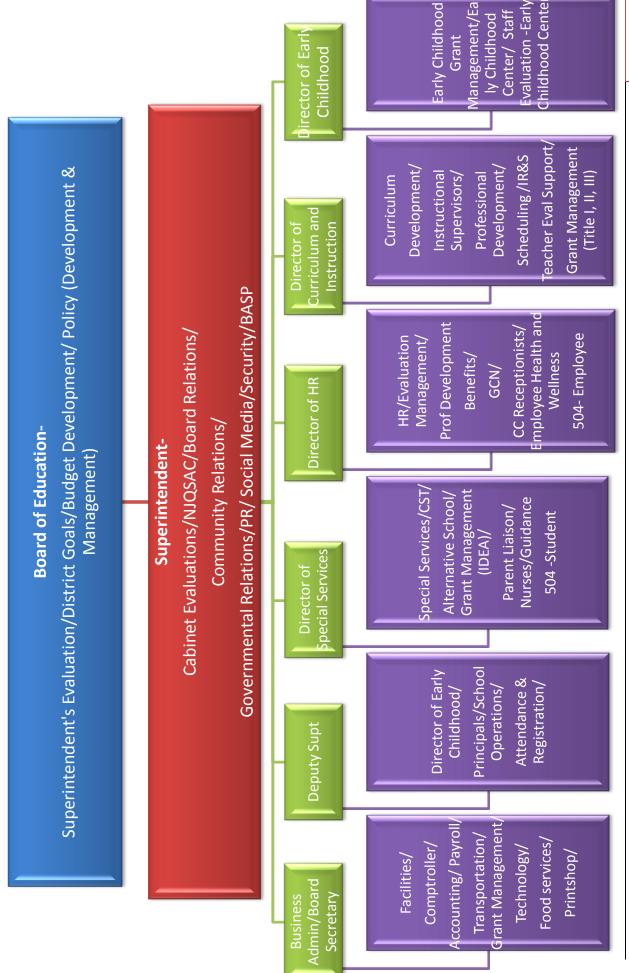
Dr. Dan Blachford

Interim Superintendent of Schools

Kelvin L. Smith, EPA, MBA

Business Administrator/Board Secretary

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Willingboro Public Schools | 2018-2019 Updated Central Administration Duties and Responsibilities

WILLINGBORO BOARD OF EDUCATION

ROSTER OF OFFICIALS

JUNE 30, 2019

| MEMBERS OF THE BOARD OF EDUCATION | TERM EXPIRES |
|-----------------------------------|--------------|
| Dennis Tunstall, President | 2019 |
| Grover Mckenzie, Vice President | 2019 |
| Tonya Brown | 2020 |
| Kimbrali Davis | 2019 |
| Gary Johnson | 2020 |
| Debra Williams | 2020 |
| Laurie Gibson-Parker | 2022 |
| Alexis Harkley | 2022 |
| Carlos Worthy | 2022 |

OTHER OFFICIALS

Dr. Ronald G. Taylor, Superintendent of Schools

Kelvin Smith, Business Administrator/Board Secretary

Dr. Dale Talbert, Assistant Superintendent

Dr. Melody Alegria, Director of Special Services

WILLINGBORO BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

BRENT W. LEE & CO., LLC Certified Public Accounting Firm 3008 New Albany Road Cinnaminson, New Jersey 08077

ATTORNEYS

Lester Taylor, Esq.
FLORIO, PERRUCCI, STEINHARDT & FADER
ATTORNEYS AT LAW
235 Broubalow Way
Phillipsburg, NJ 08865

OFFICIAL DEPOSITORIES

TD Bank 336 Route 70 East Marlton, New Jersey 08053 This Page Intentionally Left Blank





Independent Auditor's Report

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey, as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077 In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

Opinions

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the Willingboro Township Board of Education, in the County of Burlington, State of New Jersey, as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Willingboro Township School District Board of Education's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the

auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standard generally accepted in the United States of America. In my opinion, the combining and individual nonmajor the procedures performed as described above, the combining and individual nonmajor fund financial statements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, I have also issued a report dated December 3, 2019 on my consideration of the Willingboro Township School District Board of Education's internal control structure over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Respectfully submitted,

Allfu

Brent W. Lee

Certified Public Accountant

Licensed Public School Accountant No. 700

Cinnaminson, New Jersey December 3, 2019

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REQUIRED SUPPLEMENTARY INFORMATION – PART I

MANAGEMENT'S DISCUSSION AND ANALYSIS

WILLINGBORO TOWNSHIP PUBLIC SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

The discussion and analysis of the Willingboro Township Public School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2019. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers should also review the notes to the basic financial statements and other financial statements to enhance their understanding of the District's financial performance.

Financial Highlights-2019

Net Position totaled \$17,380,540, which represents a \$772,462 decrease from 2017-2018. The decrease is mostly due to an increase in tuition, instructional staff training and plant operations & maintenance expenses.

General Fund revenues accounted for \$81,040,812 in revenue or 90.97% of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, accounted for \$6,191,202, 6.95% of the total revenue, the remainder was the debt service in the amount of \$1,848,807 or 2.08% of total revenue in the amount of \$89,080,821.

The District had \$83,513,519 in expenses; special revenue funds accounted for \$6,191,146, capital projects funds \$131,601, debt service \$1,848,807 and permanent funds in the amount of \$1,175. Note: The remaining amount of \$75,340,790 is in the General Fund.

Among major funds, the General Fund had \$81,040,812 in revenues and \$75,340,790 in expenditures. The General Fund's fund balance is \$5,917,987.

Using this Comprehensive Annual Financial Report (CAFR)

The annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Willingboro Township Public School District as a financial whole, an entire operating entity. The statements then proceed to provide a detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. Governmental fund statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements also look at the District's most significant funds with all other non-major funds presented in total in one column. In the case of the Willingboro Township Public School District, the General Fund is by far the most significant.

Reporting the District as a Whole

Statement of Net Position and the Statement of Activities

This document contains all funds used by the District to provide programs and activities, viewing the District as a whole and reports the culmination of all financial transactions. The report answers the question "How We Did Financially during Fiscal Year 2019." The Statement of Net Position and the Statement of activities provides the summary. The statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account, all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net position and changes in net position. This change in net assets is important because they report on whether the District's financial position has improved or diminished.

In the Statement of Net Position and the Statement of Activities, the District is divided into two types of activities:

Governmental Activities - All of the District's programs and services are reported here including, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.

Business-Type Activities - These services are provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service and Community School Enterprise Funds are reported as business activities.

Reporting the District's Most Significant Funds

Fund Financial Statement

The Analysis of the District's major funds provides detailed information about the District's major funds. The District's major governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund.

Governmental Funds

The District's activities are reported in governmental funds, which focus on how money flows into and out of the funds and balances left at year-end available for spending in the future years. These funds are reported using a modified accrual accounting method, which measures cash and all other financial assets

That can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The Enterprise Fund uses the same basis of accounting as business-type activities. The reporting of this fund did not change with the conversion to GASB 34.

The District as a Whole

Table I provides a comparative summary of the District's net position for 2018 and 2019.

Table I – Net Position

The District's combined net position were \$17,380,540 on June 30, 2019. This is a decrease of 4.26% from the previous fiscal year.

| Net Position | 30-Jun-19 | 30-Jun-18 |
|---|---------------------|--------------|
| Invested in Capital Assets, Net of Debt | \$ 32,551,891 | 35,326,771 |
| Restricted For: Other Purposes | 7,627,991 | 4,779,636 |
| Unrestricted | (22,799,342) | (21,953,405) |
| Total Net Position | \$ 17,380,540 \$ | 18,153,002 |

Government Activities

Property taxes as approved by the voters of the Willingboro Township made up 37.62% of revenues for governmental activities for the fiscal year 2019. The District's total revenues were \$89,080,821 for the year ended June 30, 2019. Federal, state, local grants and miscellaneous account for the other 62.38% of revenue.

Revenue for Fiscal Year 2019

| Revenue | <u>FY 2019</u> |
|-----------------|----------------|
| Tax Levy | 33,515,314 |
| Tuition Charges | 508,030 |
| Miscellaneous | 453,252 |
| State Services | 51,571,823 |
| Federal Sources | 3,032,402 |
| | |
| Total | \$89,080,821 |

Expenses for Fiscal Year 2019

The total cost of all programs and services was \$83,513,519 Instruction and out of district tuition comprises 26% of the District's expenses.

| <u>Expense</u> | FY 2018 |
|----------------------------|----------------|
| Instruction | 19,502,046 |
| Out of District Placement | 6,199,262 |
| Undistributed Expenditures | 54,197,267 |
| Capital Outlay | 1,764,962 |
| Debt Service | 1,848,807 |
| Scholarships Awarded | 1,175 |
| | |
| Total | \$83,513,519 |

Business-Type Activities

Revenues for the District's business-type activities (food service and the before and after school program) were comprised of charges for services and federal and state reimbursements.

Food service expenses exceeded revenues by \$142,487. Charges for services represent 100% of revenue. This represents the amount paid by patrons for daily food service and catering.

Federal and state reimbursements for meals, including payments for free and reduced lunches and donated commodities were \$1,719,734.

Before and after school program expenses exceeded revenues by \$131,079. Charges for services represent 100% of revenue. This represents the amount paid by patrons for tuition.

Governmental Activities

The Comparative Statement of Activities (Table 3) shows the cost of program services for 2018-2019 compared to 2017-2018.

Table 3 – Comparative Statement of Activities

| | <u>2018-2019</u> | <u>2017-2018</u> | <u>Dollar</u> <u>Change</u> | Percent Change |
|--|------------------|------------------|--------------------------------|-------------------|
| Instruction (Excluding Grants) | 19,502,046 | 19,547,386 | (45,340) | -0.23% |
| Co/Extra Curricular Activities | 1,626,900 | 1,704,901 | (78,001) | -4.58% |
| Special Education Instruction | 4,572,362 | 4,662,438 | (90,076) | -1.93% |
| Attendance, Health, Student & Related Services | | | | |
| (Excluding Grants) | 7,548,288 | 7,084,542 | 463,746 | 6.55% |
| Library com | 863,095 | 850,840 | 12,255 | 1.44% |
| Improvement of Instruction Services | 690,335 | 689,211 | 1,124 | 0.16% |
| General and School Administration | 2,966,576 | 3,630,126 | (663,550) | -18.28% |
| Central Services & Adm Info Technology | 1,021,596 | 936,125 | 85,471 | 9.13% |
| Plant Operations and Maintenance | 7,986,610 | 7,446,979 | 539,631 | 7.25% |
| Pupil Transportation | 4,358,558 | 3,792,039 | 566,519 | 14.94% |
| Fringe Benefits | 9,668,117 | 9,751,248 | (83,131) | -0.85% |
| Scholarships | 1,175 | 625 | 550 | 88.00% |
| Capital Outlay | 1,764,962 | 679,720 | 1,085,242 | 159.66% |
| Tuition | 9,425,976 | 9,240,020 | 185,956 | 2.01% |
| Debt Service | 1,848,807 | 1,857,932 | (9,125) | -0.49% |
| Total District Obligations | 73,845,403 | 71,874,132 | 1,971,271 | 2.74% |
| Fringe Obligations of the State | <u>9,668,116</u> | 9,751,248 | (83,132) | -0.85% |
| Grand Total | 83,513,519 | 81,625,380 | <u>1,888,139</u> | 2.26% |

Instructional expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular and co-curricular activities.

Extracurricular and co-curricular activities includes expenses related to student activities provided by the District which are designed to provide opportunities for students to participate in school and public events for the purpose of motivation, enjoyment, skill improvement, school spirit and leadership.

Attendance, Health, Medical and other support services initiate activities that enable students to receive instruction and support.

Improvement of instruction staff includes the activities involved with assisting staff with the content and process of teaching students, including curriculum and staff development.

General administration, school administration, central services and administrative information technology include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, to school co-curricular, athletic activities and co-curricular field trips as provided by state law.

Special Schools include the Adult High School. Capital Outlay includes improvement to school facilities and equipment. Debt Services include current payments for long-term debt.

The District's Funds

Information about the District's major funds starts on page 28 these funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$89,080,821.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal years ended June 30, 2019 and June 30, 2018 and the amount of increases and decreases in relation to prior year expenditures.

Instruction decreased by \$45,340 primarily due to decrease in purchase of technology equipment and textbooks purchases.

Co-curricular and extracurricular activities expenses decreased by \$78,001 this decrease was due to benefit of refocusing resources in the area on instruction to enhance student learning in 2018-2019.

Special Education Instruction decreased by \$90,076; as a result of purchasing more funds out of federal sources.

Attendance, health, and student support services increased by \$463,746 due to hiring of additional support staff and increase in purchased professional services.

Library and media services costs only increased by \$12,255 due to more media activity for the district.

Improvement of instructional services increased by \$1,124 due to an increase in materials.

General and school administration decreased by \$663,550 due to organizational leadership and substitute staffing.

Central services and administrative information technology costs increased by \$85,471 because of realignment of staff.

Plant operation and required maintenance costs increased by \$539,631, because of aggressive maintenance and purchase of green products. Re-organization of the school district to accommodate Alternative School and Preschool Expansion Programs.

Pupil transportation cost increased by \$566,519 due to increase transportation of the district's special education students, homeless students, and other types of student population outside of the normal budgeted items.

Fringe benefit costs decreased by \$83,131; this was primarily due to decrease in unemployment compensation expense.

Scholarships awarded increased by \$550.

Capital outlay costs increased by \$1,085,242 due to the replacement/restoration of the Willingboro High School HVAC System and Facilities Ground Shed.

Debt service costs decreased by \$9,125; due to decreasing interest payable on the bond approved in the year 2009-2010.

Tuition increased by \$185,956 due to sending more students out of district for needed services.

Comparative Summary of Revenues

| | 2018 - 2019 | | | 2017 - 2018 | | | Increase (Decrease) | |
|-----------------|------------------|------------------|----|-------------|------------------|----|-------------------------|--|
| Revenues | Amount | Percent of Total | | Amount | Percent of Total | | from 2017-18 to 2018-19 | |
| Local Sources | \$ 33,515,314 | 37.6 | \$ | 32,317,925 | 38.5 | \$ | 1,197,389 | |
| State Sources | 52,533,105 | 59.0 | | 49,179,236 | 58.6 | | 3,353,869 | |
| Federal Sources | 3,032,402 | 3.4 | _ | 2,431,784 | 2.9 | _ | 600,618 | |
| | \$ 89,080,821 | 100.0 | \$ | 83,928,945 | 100.0 | \$ | 5,151,876 | |

There was an increase in Local Funding of \$1,197,389, due to increase in Tax Levy, interest on investments and miscellaneous sources.

There was an overall increase in funding for State Sources in the amount of \$3,353,869, primarily due to increase in Preschool Funding and tuition revenue.

There was an increase in funding for Federal Sources in the amount of \$600,618.

General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of revenues, expenditures and encumbrances. The most significant budgeted fund is the General Fund.

During the course of the fiscal year 2019, the district amended its General Fund budget as appropriated. Transfers from one program to another must be approved by the Board of Education.

At the end of the fiscal year 2019, the District had \$115,726,468 invested in land, buildings, furniture and equipment and vehicles. Table 4 shows fiscal 2019 balances compared to 2018.

Table 4 - Capital Assets at June 30

| Land/Sites | \$ 1,430,025 | \$ 1,508,465 |
|----------------------------|-------------------|-------------------|
| Buildings and Improvements | 103,913,305 | 105,501,763 |
| Machinery and Equipment | 10,383,138 | 9,623,999 |
| Totals | \$ 115,726,468 | \$ 116,634,227 |

Overall capital assets decreased by \$907,759 from fiscal year 2018 to fiscal year 2019 to primarily due to sale of land and site improvements.

For the Future

The Willingboro Board of Education continues to emphasize the improvement of instruction and student achievement. Programs implemented during the past five years were supported in the 2018-2019 Budgets with emphasis of improving test scores. The Board will continue to support funding to improve the centralized student enrollment center; the summer curriculum development program; improved delivery of services in Math and Language Arts; and special education classes at the elementary level.

Contacting the School District's Financial Management

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional information, you may contact Kelvin L. Smith, CPA, MBA, Business Administrator/Board Secretary, Willingboro Township Public Schools, Country Club Administration Building, and 440 Beverly-Rancocas Road, Willingboro, New Jersey 08046.





WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF NET POSITION JUNE 30, 2019

| ASSETS | GOVERNMENTAL ACTIVITIES | BUSINESS-TYPE ACTIVITIES | TOTAL |
|--------------------------------------|----------------------------|-----------------------------|--------------|
| Cash & Cash Equivalents | \$7,319,171 | 634,601 | 7,953,772 |
| Receivables, Net | 3,959,230 | 404,921 | 4,364,151 |
| Inventory | -,, | 1,706 | 1,706 |
| Restricted Assets: | | , | Ź |
| Cash & Cash Equivalents | 46,492 | | 46,492 |
| Capital Assets, Net (Note 4) | 53,807,655 | 172,412 | 53,980,067 |
| Total Assets | 65,132,548 | 1,213,640 | 66,346,188 |
| DEFERRED OUTFLOWS OF RESOURCE | ES | | |
| Pension Deferred Outflows | 5,211,047 | 52,637 | 5,263,684 |
| Total Deferred Outflows of Resources | 5,211,047 | 52,637 | 5,263,684 |
| LIABILITIES | | | |
| Accounts Payable | 3,171,649 | 579,639 | 3,751,288 |
| Accrued Interest | 301,336 | 277,027 | 301,336 |
| Other Liabilities | 665,998 | | 665,998 |
| Unearned Revenue | 1,147,665 | 7,835 | 1,155,500 |
| Net Pension Liability | 17,995,952 | 181,777 | 18,177,729 |
| Noncurrent Liabilities (Note 5): | | | |
| Due Within One Year | 1,333,772 | | 1,333,772 |
| Due Beyond One Year | 21,843,828 | | 21,843,828 |
| Total Liabilities | 46,460,200 | 769,251 | 47,229,451 |
| DEFERRED INFLOWS OF RESOURCES | | | |
| Pension Deferred Inflows | 6,929,882 | 69,999 | 6,999,881 |
| Total Deferred Inflows of Resources | 6,929,882 | 69,999 | 6,999,881 |
| NET POSITION | | | |
| Invested in Capital Assets, | | | |
| Net of Related Debt | 32,379,479 | 172,412 | 32,551,891 |
| Restricted For: | | | |
| Other Purposes | 7,627,991 | | 7,627,991 |
| Unrestricted | (23,053,957) | 254,615 | (22,799,342) |
| Total Net Position | \$16,953,513 | 427,027 | 17,380,540 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019

| | | PROGRA | PROGRAM REVENUES | NET (EXPENSE) REVI | NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION | N NET POSITION |
|---|--------------|----------------------------|--|----------------------------|---|----------------|
| FUNCTIONS/PROGRAMS | EXPENSES | CHARGES FOR SERVICES | OPERATING GRANTS & CONTRIBUTIONS | GOVERNMENTAL ACTIVITIES | BUSINESS- TYPE ACTIVITIES | TOTAL |
| Governmental Activities: | | | | | | |
| Instruction: | | | | | | |
| Regular | \$19,502,046 | | 3,529,072 | (15,972,974) | | (15,972,974) |
| Special Education | 4,572,362 | | | (4,572,362) | | (4,572,362) |
| Other Special Instruction | | | | | | |
| Other Instruction | 1,626,900 | | | (1,626,900) | | (1,626,900) |
| Support Services & Undistributed Costs: | | | | | | |
| Tuition | 9,425,976 | | | (9,425,976) | | (9,425,976) |
| Attendance & Social Work Services | 419,316 | | | (419,316) | | (419,316) |
| Health Services | 635,730 | | | (635,730) | | (635,730) |
| Student & Instruction Related | | | | | | |
| Services | 6,493,242 | | 2,357,896 | (4,135,346) | | (4,135,346) |
| Educational Media Services/ | | | | | | |
| School Library | 690,335 | | | (690,335) | | (690,335) |
| Instructional Staff Training | 863,095 | | | (863,095) | | (863,095) |
| School Administrative Services | 1,028,749 | | | (1,028,749) | | (1,028,749) |
| Other Administrative Services | 1,937,827 | | | (1,937,827) | | (1,937,827) |
| Central Services | 1,021,596 | | | (1,021,596) | | (1,021,596) |
| Plant Operations & Maintenance | 7,986,610 | | | (7,986,610) | | (7,986,610) |
| Pupil Transportation | 4,358,558 | | | (4,358,558) | | (4,358,558) |
| Unallocated Benefits | 19,336,233 | | 8,378,541 | (10,957,692) | | (10,957,692) |
| Transfer to Charter School | 5,572,783 | | | (5,572,783) | | (5,572,783) |
| Scholarship Awarded | 1,175 | | | (1,175) | | (1,175) |
| Nonbondable Capital Assets | 1,348,636 | | | (1,348,636) | | (1,348,636) |
| Increase in Long-term Debt | 1,410,000 | | | (1,410,000) | | (1,410,000) |
| Interest on Long-Term Debt | 865,139 | | | (865,139) | | (865,139) |
| Increase in Compensated Absences | 50,887 | | | (50,887) | | (50,887) |
| Unallocated Depreciation | 2,032,707 | | | (2,032,707) | | (2,032,707) |

EXHIBIT A-2 (Page 2 of 2)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019

| | | PROGR4 | PROGRAM REVENUES | NET (EXPENSE) REVI | NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS | N NET ASSETS |
|--|--------------|----------------------------|--|--|---|--|
| FUNCTIONS/PROGRAMS | EXPENSES | CHARGES FOR SERVICES | OPERATING GRANTS & CONTRIBUTIONS | GOVERNMENTAL ACTIVITIES | BUSINESS- TYPE ACTIVITIES | TOTAL |
| Total Governmental Activities | 91,179,902 | | 14,265,509 | (76,914,393) | | (76,914,393) |
| Business-Type Activities: Food Service Day Care Program | 2,274,361 | 412,140 601,027 | 1,719,734 | | (142,487) (131,079) | $\frac{(142,487)}{(131,079)}$ |
| Total Business-Type Activities | 3,006,467 | 1,013,167 | 1,719,734 | | (273,566) | (273,566) |
| Total Primary Government | \$94,186,369 | 1,013,167 | 15,985,243 | (76,914,393) | (273,566) | (77,187,959) |
| General Revenues: Taxes: Property Taxes, Levied for General Purposes, Net Taxes Levied for Debt Service Federal & State Aid Not Restricted Tuition Received Miscellaneous Income Transfer in Decrease in Other Liability Decrease in Pension Liability Total General Revenues, Special Items, Extraordinary Items & Transfers Change In Net Position Net Position - Beginning | poses, Net | Transfers | | 31,666,507 1,848,807 40,349,118 508,030 513,233 766,112 675,000 88,690 76,415,497 (498,896) 17,452,409 | (273,566) | 31,666,507 1,848,807 40,349,118 508,030 513,233 766,112 675,000 88,690 76,415,497 (772,462) 18,153,002 |
| Net Position - Ending | | | | \$16,953,513 | 427,027 | 17,380,540 |

The accompanying Notes to Financial Statements are an integral part of this statement.

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2019

| | GENERAL | SPECIAL | CAPITAL | DEBT | PERMANENT | | |
|---|------------------------|----------------|--------------------|----------|-----------|------------------------|--|
| | FUND | FUND | FUND | FUND | FUND | TOTAL | |
| Assets: Cash & Cash Equivalents Due From Other Funds | \$7,280,852 916,767 | | 46,492 336,783 | 3 | 38,316 | 7,365,663 1,253,550 | |
| Receivables From Other Governments Other Receivables | 1,186,392 393,427 | 1,968,140 | | | | 3,154,532 393,427 | |
| Total Assets | \$9,777,438 | 1,968,140 | 383,275 | 3 | 38,316 | 12,167,172 | |
| Liabilities & Fund Balances: Liabilities: | | | | | | | |
| Accounts Payable | 2,849,362 | 322,287 | | | | 3,171,649 | |
| Payable to Other Governments | | 61,381 | | | | 61,381 | |
| Other Liabilities Interfund Payable | 604,617 405,472 | 436,807 | | | | 604,617 842,279 | |
| Unearned Revenue | 403,472 | 1,147,665 | | | | 1,147,665 | |
| Total Liabilities | 3,859,451 | 1,968,140 | | | | 5,827,591 | |
| Fund Balances: | | | | | | | |
| Restricted For: Excess Surplus | 3,133,889 | | | | | 3,133,889 | |
| Excess Surplus Designated | 3,133,007 | | | | | 3,133,007 | |
| for Subsequent Year's | | | | | | | |
| Expenditures Additional Excess Surplus Designated | 2,341,903 | | | | | 2,341,903 | |
| for Subsequent Year's Expenditures | 751,836 | | | | | 751,836 | |
| Capital Reserve | 978,769 | | | | | 978,769 | |
| Debt Service Fund | | | *** | 3 | | 3 | |
| Capital Projects Fund Special Revenue Fund | | | 318,755 | | | 318,755 | |
| Permanent Fund | | | | | 38,316 | 38,316 | |
| Committed to: | | | (4.520 | | | 64.520 | |
| Other Purposes Assigned to: | | | 64,520 | | | 64,520 | |
| Designated for Subsequent | | | | | | | |
| Year's Expenditures | | | | | | | |
| Unassigned: | (1.200.410) | | | | | (1.200.410) | |
| General Fund | (1,288,410) | | | | | (1,288,410) | |
| Total Fund Balances | 5,917,987 | | 383,275 | 3 | 38,316 | 6,339,581 | |
| Total Liabilities & Fund Balances | \$9,777,438 | 1,968,140 | 383,275 | 3 | 38,316 | : | |
| Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because: Capital assets used in governmental activities are not financial resources and therefore | | | | | | | |
| are not reported in the funds. The cost of the accumulated depreciation is \$60,925,503. Deferred Outflows related to pension contributions. | | | | | | 53,807,655 | |
| measurement date and other deferred items ar are not report in the fund statements. | | | | ore | | 5,211,047 | |
| Deferred Inflows related to pension actuarial ga | | | | | | -, -,, | |
| return and assumed returns and other deferred statements. | 1 items are not re | ported as liab | oilities in the fi | ınd | | (6,929,882) | |
| Long-term liabilities, including Net Pension Lia | ability, are not du | ie and payabl | e in the curren | t period | | (0,,2,,002) | |
| and therefore are not reported as liabilities in | the funds | | | | | (17,995,952) | |
| Accrued Interest is not recorded in the fund state | | navahla in th | a current | 4 | | (301,336) | |
| Long-term liabilities, including bonds payable, and therefore are not reported as liabilities in | | | | ı | | (23,177,600) | |
| Net Position of Governmental Activities | | | | | | \$16,953,513 | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2019

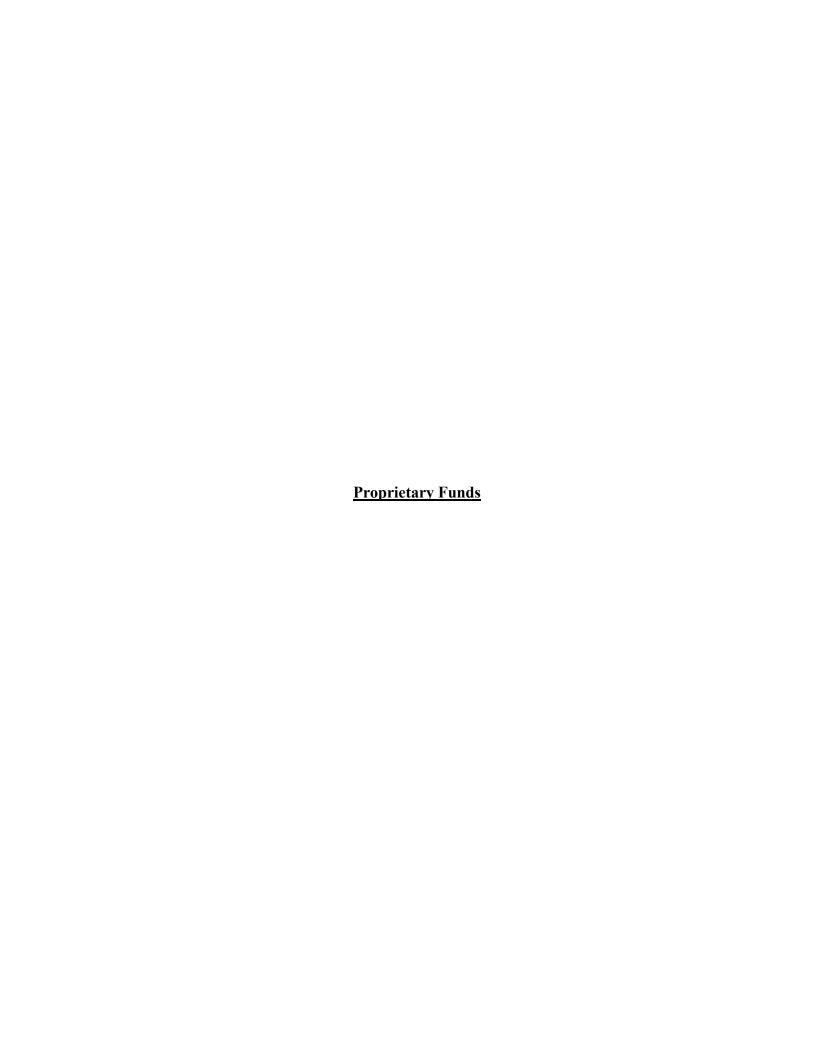
| | | | , | | | |
|---|-----------------|----------------------------|-----------------------------|-------------------------|-------------------|-------------|
| | GENERAL FUND | SPECIAL REVENUE FUND | CAPITAL PROJECTS FUND | DEBT SERVICE FUND | PERMANENT FUND | TOTAL |
| Revenues: | | | | | | |
| Local Tax Levy | \$31,666,507 | | | 1,848,807 | | 33,515,314 |
| Tuition Charges | 508,030 | | | , , | | 508,030 |
| Miscellaneous | 442,794 | 10,402 | | | 56 | 453,252 |
| State Sources | 48,256,621 | 3,315,202 | | | | 51,571,823 |
| Federal Sources | 166,860 | 2,865,542 | | | | 3,032,402 |
| Total Revenues | 81,040,812 | 6,191,146 | | 1,848,807 | 56 | 89,080,821 |
| Expenditures: | | | | | | |
| Current: | | | | | | |
| Regular Instruction | 15,972,974 | 3,529,072 | | | | 19,502,046 |
| Special Education Instruction | 4,572,362 | 3,329,072 | | | | 4,572,362 |
| Other Instruction | 1,626,900 | | | | | 1,626,900 |
| Support Services & Undistributed Costs: | 1,020,700 | | | | | 1,020,700 |
| Tuition | 9,425,976 | | | | | 9,425,976 |
| Attendance & Social Work Services | 419,316 | | | | | 419,316 |
| Health Services | 635,730 | | | | | 635,730 |
| Student & Instruction Related Services | 4,145,748 | 2,347,494 | | | | 6,493,242 |
| Educational Media Services/School Library | 690,335 | 2,547,474 | | | | 690,335 |
| Instructional Staff Training | 863,095 | | | | | 863,095 |
| General Administrative Services | 1,028,749 | | | | | 1,028,749 |
| Other Administrative Services | 1,937,827 | | | | | 1,937,827 |
| Central Services | 1,021,596 | | | | | 1,021,596 |
| | 7,986,610 | | | | | 7,986,610 |
| Plant Operations & Maintenance | | | | | | |
| Pupil Transportation Unallocated Benefits | 4,358,558 | | | | | 4,358,558 |
| | 19,336,233 | | | | 1 175 | 19,336,233 |
| Scholarships Awarded | | | | | 1,175 | 1,175 |
| Debt Service: | | | | 1 000 000 | | 1 000 000 |
| Principal | | | | 1,000,000 | | 1,000,000 |
| Interest | 1 210 501 | 214.500 | 121 (01 | 848,807 | | 848,807 |
| Capital Outlay | 1,318,781 | 314,580 | 131,601 | | | 1,764,962 |
| Total Expenditures | 75,340,790 | 6,191,146 | 131,601 | 1,848,807 | 1,175 | 83,513,519 |
| Excess/(Deficiency) of Revenues | | | | | | |
| Over/(Under) Expenditures | 5,700,022 | | (131,601) | | (1,119) | 5,567,302 |
| Other Financing Sources/(Uses): | | | | | | |
| | 215 756 | | 450.256 | | | 766 110 |
| Transfer in | 315,756 | | 450,356 | | | 766,112 |
| Cancellation of Prior Year Liability | 70,383 | | | | | 70,383 |
| Loan Proceeds | 1,410,000 | | | | | 1,410,000 |
| Transfer to Charter School | (5,572,783) | | | | | (5,572,783) |
| Total Other Financing Sources | (3,776,644) | | 450,356 | | | (3,326,288) |
| Excess/(Deficiency) of Revenues Over/ | | | | | | |
| (Under) Expenditures & Other | | | | | | |
| Financing Sources | 1,923,378 | | 318,755 | | (1,119) | 2,241,014 |
| Fund Balance - July 1 | 3,994,609 | | 64,520 | 3 | 39,435 | 4,098,567 |
| Fund Balance - June 30 | \$5,917,987 | | 383,275 | 3 | 38,316 | 6,339,581 |
| | | | | | | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2019

| Total Net Change in Fund Balances - Governmental Funds (From B-2) | | \$2,241,014 |
|--|--------------------------|-------------|
| Amounts reported for governmental activities in the statement of activities (A-2) are different because: | | |
| Capital Lease Adjustment | | (79,894) |
| Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period: | | |
| Depreciation Expense Capital Outlays | (2,032,707) (959,389) | (2,992,096) |
| Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement | | 1 000 000 |
| of net position and is not reported in the statement of activities. | | 1,000,000 |
| Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets. | | |
| Proceeds of long-term debt | | (1,410,000) |
| Repayment of capital lease principal is an expenditure in the governmental | | |
| funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities. | | 45,609 |
| Accrued interest is not recorded in the governmental funds, but is expensed in the statement of net position. | | |
| Current Year Prior Year | (301,336) 285,004 | (16,332) |
| Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for acturial valuation adjustments, including services and interest costs, administrative costs, investment returns, and experience/assumptions. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period. | | 88,690 |
| | | |
| Repayment of Compensated Absences is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position, and is not reported in the statement of activities. | | (50,887) |
| Repayment of Other Liabilities is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of | | (75.000 |
| net position, and is not reported in the statement of activities. | - | 675,000 |
| Change in Net Position of Governmental Activities | = | (\$498,896) |

See accompanying notes to the financial statements.

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2019

| <u>-</u> | BUSINESS-TYPE ENTERPRIS | | |
|--------------------------------------|----------------------------|----------|-----------|
| ASSETS | FOOD SERVICE | DAY CARE | TOTAL |
| Current Assets: | | | |
| Cash & Cash Equivalents | \$11,700 | 622,901 | 634,601 |
| Interfund Accounts Receivable | 68,689 | | 68,689 |
| Due from Other Governments | 310,385 | | 310,385 |
| Other Accounts Receivable | 2,404 | 23,443 | 25,847 |
| Inventories | 1,706 | | 1,706 |
| Total Current Assets | 394,884 | 646,344 | 1,041,228 |
| Noncurrent Assets: | | | |
| Furniture, Machinery & | | | |
| Equipment | 966,196 | 27,114 | 993,310 |
| Less: Accumulated Depreciation | 793,784 | 27,114 | 820,898 |
| Total Noncurrent Assets | 172,412 | | 172,412 |
| Total Assets | 567,296 | 646,344 | 1,213,640 |
| DEFERRED OUTFLOWS OF RESOURCES | | | |
| Pension Deferred Outflows | | 52,637 | 52,637 |
| Total Deferred Outflows of Resources | | 52,637 | 52,637 |
| LIABILITIES | | | |
| Current Liabilities: | | | |
| Accounts Payable | 210,460 | 12,339 | 222,799 |
| Interfund Accounts Payable | 178,963 | 177,877 | 356,840 |
| Pension Liability | -1.0,5.00 | 181,777 | 181,777 |
| Unearned Revenue | | 7,835 | 7,835 |
| Total Liabilities | 389,423 | 379,828 | 769,251 |
| DEFERRED INFLOWS OF RESOURCES | | | |
| Pension Deferred Inflows | | 69,999 | 69,999 |
| Total Deferred Inflows of Resources | | 69,999 | 69,999 |
| NET POSITION | | | _ |
| Investment in Capital Assets, | | | |
| Net of Related Debt | 172,412 | | 172,412 |
| Unrestricted | 5,461 | 249,154 | 254,615 |
| Total Net Position | \$177,873 | 249,154 | 427,027 |

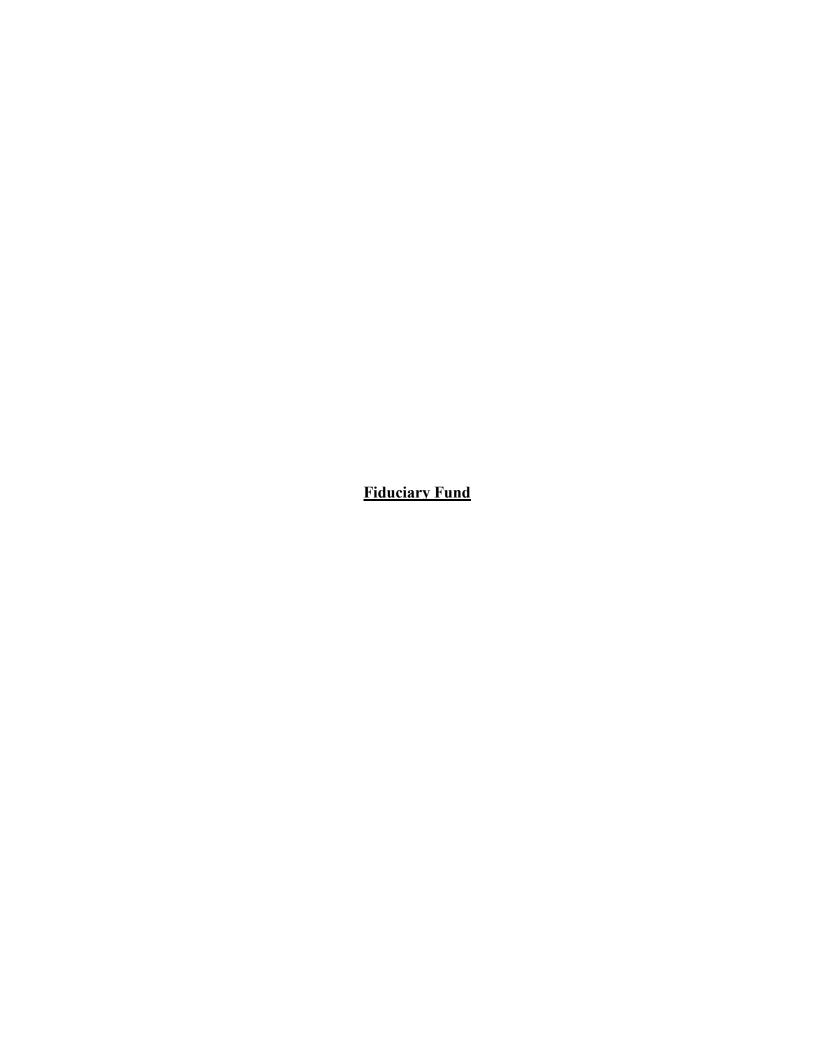
WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED JUNE 30, 2019

| | BUSINESS-TYPE | ACTIVITIES - | S - | |
|--|---------------|--------------|-------------|--|
| | ENTERPRISE | E FUNDS | | |
| | FOOD | DAY | | |
| | SERVICE | CARE | TOTAL | |
| Operating Revenues: | | | | |
| Charges for Services: | | | | |
| Daily Sales - Reimbursable Programs | \$249,896 | | 249,896 | |
| Daily Sales - Nonreimbursable Programs | 136,298 | | 136,298 | |
| Special Functions | 25,946 | | 25,946 | |
| Tuition & Fees | | 601,027 | 601,027 | |
| Total Operating Revenues | 412,140 | 601,027 | 1,013,167 | |
| Operating Expenses: | | | | |
| Cost of Sales - Reimbursable Programs | 635,327 | | 635,327 | |
| Cost of Sales - Non-Reimbursable Programs | 40,889 | | 40,889 | |
| Salaries | 857,945 | 409,329 | 1,267,274 | |
| Management Fee | 137,800 | ,. | 137,800 | |
| Employee Benefits | 110,379 | 77,745 | 188,124 | |
| Cleaning, Repair & Maintenance Services | 3,803 | , | 3,803 | |
| Travel Services | 2,601 | 1,008 | 3,609 | |
| Purchased Services | 30,665 | 11,575 | 42,240 | |
| Insurance | 32,531 | , | 32,531 | |
| Supplies and Materials | 242,997 | 16,363 | 259,360 | |
| Miscellaneous | 17,873 | 21,086 | 38,959 | |
| Rent | 120,756 | 195,000 | 315,756 | |
| Depreciation | 40,795 | | 40,795 | |
| Total Operating Expenses | 2,274,361 | 732,106 | 3,006,467 | |
| Operating Income/(Loss) | (1,862,221) | (131,079) | (1,993,300) | |
| Nonoperating Revenues/(Expenses): | | | | |
| State Sources: | | | | |
| State School Lunch Program | 23,309 | | 23,309 | |
| Federal Sources: | | | | |
| National School Lunch Program | 1,139,270 | | 1,139,270 | |
| National School Snack Program | 59,984 | | 59,984 | |
| National School Breakfast Program | 384,986 | | 384,986 | |
| Food Distribution Program | 112,185 | | 112,185 | |
| Total Nonoperating Revenues/(Expenses) | 1,719,734 | | 1,719,734 | |
| Income/(Loss) Before Contributions & Transfers | (142,487) | (131,079) | (273,566) | |
| Total Net Position - Beginning | 320,360 | 380,233 | 700,593 | |
| Total Net Position - Ending | \$177,873 | 249,154 | 427,027 | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2019

| | FOOD SERVICE | DAY | |
|--|-------------------|---------------------|--------------------|
| | SERVICE | CARE | TOTAL I |
| Cook Flaves From Operating Activities | | CARE | TOTAL |
| Cash Flows From Operating Activities: Receipts from Customers | \$714,123 | 579,924 | 1,294,047 |
| Payments to Employees | (857,945) | (409,329) | (1,267,274) |
| Payments for Employee Benefits | (110,379) | (78,642) | (189,021) |
| Payments to Suppliers | (1,310,805) | (197,851) | (1,508,656) |
| Net Cash Provided/(Used) by Operating Activities | (1,565,006) | (105,898) | (1,670,904) |
| Cash Flows From Noncapital Financing Activities: | | | |
| State Sources | 23,309 | | 23,309 |
| Federal Sources | 1,584,240 | | 1,584,240 |
| Net Cash Provided/(Used) by Noncapital Financing Activities | 1,607,549 | | 1,607,549 |
| I mancing Activities | 1,007,349 | | 1,007,349 |
| Cash Flows From Capital & Related Financing Activities: Obligations Under Service Agreements | (51,630) | | (51,630) |
| Net Cash Provided/(Used) by Capital & Related Financing Activities | (51,630) | | (51,630) |
| Net Increase/(Decrease) in Cash & Cash Equivalents | (9,087) | (105,898) | (114,985) |
| Balances - Beginning of Year | 20,787 | 728,799 | 749,586 |
| Balances - End of Year | \$11,700 | 622,901 | 634,601 |
| Reconciliation of Operating Income/(Loss) to Net Cas | sh Provided/(Used |) by Operating A | Activities: |
| Operating Income/(Loss) | (\$1,862,221) | (131,079) | (1,993,300) |
| Adjustments to Reconcile Operating Income/(Loss) | | | |
| to Net Cash Provided/(Used) by Operating Activities: | | | |
| Depreciation & Net Amortization | 40,795 | (897) | 39,898 |
| Commodities Received | 112,185 | (6.425) | 112,185 |
| Increase/(Decrease) in Unearned Revenue (Increase)/Decrease in Accounts Receivable, Net | 177,412 | (6,425) (14,678) | (6,425) 162,734 |
| (Increase)/Decrease in Inventories | (1,084) | (14,078) | (1,084) |
| Increase/(Decrease) in Interfund Payable | 12,386 | 47,599 | 59,985 |
| Increase/(Decrease) in Accounts Payable | (44,479) | (418) | (44,897) |
| Total Adjustments | 297,215 | 25,181 | 322,396 |
| Net Cash Provided/(Used) by Operating Activities | (\$1,565,006) | (105,898) | (1,670,904) |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS
STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2019

| | TOTAL | 890,644 | 905,047 | | 132,932 | 243,359 | 513,814 | | | 352,917 | 2,600 | 391,233 |
|-----------------|---------------------------------------|--|--------------|-------------|---------------------------|-----------------------------------|-------------------|--------------|--------------------------------|---|-------|--------------------|
| CY | STUDENT ACTIVITY FUND | 132,932 | 132,932 | | 132,932 | | 132,932 | | | | | |
| AGENCY | PAYROLL AGENCY FUND | 380,882 | 380,882 | | 137 523 | 243,359 | 380,882 | | | | | |
| URPOSE | SCHOLARSHIP FUND | 38,316 | 38,316 | | | | | | | 38 316 | | 38,316 |
| PRIVATE PURPOSE | UNEMPLOYMENT COMPENSATION TRUST | \$338,514 14,403 | 352,917 | | | | | | | 352,917 | | \$352,917 |
| | ASSETS | Cash & Cash Equivalents Interfunds Receivable | Total Assets | LIABILITIES | Payable to Student Groups | Payroll Deductions & Withholdings | Total Liabilities | NET POSITION | Held in Trust for Unemployment | Claims & Other Purposes Reserved for Scholarshins | | Total Net Position |

The accompanying Notes to Financial Statements are an integral part of this statement.

WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2019

PRIVATE PURPOSE

| | ŀ | | | |
|--|--------------|-------------|--------------|-----------|
| | UNEMPLOYMENT | | WORKERS | |
| | COMPENSATION | SCHOLARSHIP | COMPENSATION | |
| ADDITIONS | TRUST | FUND | TRUST | TOTAL |
| | | | | |
| Contributions: | | | | |
| Other | \$77,842 | | 31,156 | 108,998 |
| T-4-1 C4-: 4: | 77.040 | | 21 156 | 100 000 |
| Total Contributions | 77,842 | | 31,156 | 108,998 |
| Investment Earnings: | | | | |
| Interest | 2,364 | 56 | 13 | 2,433 |
| Interest | 2,301 | 30 | 13 | 2,133 |
| Net Investment Earnings | 2,364 | 56 | 13 | 2,433 |
| | | | | |
| Total Additions | 80,206 | 56 | 31,169 | 111,431 |
| | | | | |
| DEDUCTIONS | | | | |
| Washan Cananasatian | | | 21.160 | 21.160 |
| Workers Compensation Scholarships Awarded | | | 31,169 | 31,169 |
| Scholarships Awarded | | | | |
| Total Deductions | 313,748 | 1,175 | 31,169 | 346,092 |
| | | | | |
| Change in Net Position | (233,542) | (1,119) | | (234,661) |
| Net Position - Beginning of | | | | |
| the Year | 586,459 | 39,435 | | 625,894 |
| | | | | |
| Net Position - End of the Year | \$352,917 | 38,316 | | 391,233 |



NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies

The accompanying financial statements of the Willingboro Township Board of Education have been prepared in conformity with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

A. Reporting Entity

The Willingboro Township Board of Education is a Type II district located in the County of Burlington, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members appointed to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grade levels K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The Willingboro Township Board of Education has an approximate enrollment at June 30, 2019 of 3,344 students.

B. Component Unit

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB *Codification of Governmental Accounting and Financial Reporting Standards*, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

District-Wide Financial Statements - The governmental fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

Governmental Fund Financial Statements — The Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year-end. Principal revenue sources considered susceptible to accrual include federal and state grants, interest on investments, tuition and transportation. Other revenues are considered to be measurable and available only when cash is received by the state.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

D. Fund Accounting:

The accounts of the Willingboro Township Board of Education are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various funds and accounts are grouped, in the financial statements in this report, into seven fund types within three broad fund categories and two account groups as follows:

Governmental Funds

General Fund - The general fund is the general operating fund of the Willingboro Township Board of Education and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey Department of Education Willingboro Township Board of Education includes budgeted Capital Outlay in this fund. Generally accepted accounting principles (GAAP) as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

D. Fund Accounting (continued):

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Permanent Fund — Resources that are legally restricted to the extent that only earnings and not principal may be used for purposes that support the reporting governments programs, that is for the benefit of the government or its citizenry.

Proprietary Fund

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

Enterprise - The enterprise fund is used to account for the operations that are financed and operated in a manner similar to a private business enterprise. The costs of providing goods or services are financed primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund and Day Care Fund.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

D. Fund Accounting (continued):

All Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line-method. The estimated useful lives are as follows:

Food Service Fund & Day Care Fund:

Equipment 5 Years Light Trucks & Vehicle 5 Years Heavy Trucks & Vehicle 5 Years

Fiduciary Fund

Fiduciary funds are used to account for assets held by a governmental entity for other parties (either as trustee or as an agent) and that cannot be used to finance the governmental entity's own operating programs which includes private purpose trust funds and agency funds.

Private Purpose Trust Funds are used to account for the principal and income for trust arrangements that benefit individuals, private organizations, or other governments. The District currently maintains an Unemployment Trust Fund, Scholarship Fund and Workers Compensation Trust Fund as a private purpose trust.

Agency Funds are assets held by a governmental entity (either as trustee or as an agent) for other parties that cannot be used to finance the governmental entity's own operating programs. The District currently maintains Payroll funds and Student Activity Funds as Agency Funds.

E. Basis of Accounting:

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

E. Basis of Accounting (continued):

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net position) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net position.

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

In its accounting and financial reporting, the Willingboro Township Board of Education follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The Willingboro Township Board of Education's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and private purpose trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

F. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the first Tuesday in November. Budgets are prepared using the modified

WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

F. Budgets/Budgetary Control: (continued):

accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in *N.J.A.C.6A:23-1.2*. All budget amendments must be approved by School Board resolution.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, includes all amendments to the adopted budget, if any.

The following presents a reconciliation of the special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual — General, Special Revenues and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types:

Notes to Required Supplementary information Budgetary Comparison Schedule

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

| | General Fund | Special Revenue Fund |
|---|--------------|-----------------------------|
| Sources/Inflows of Resources Actual amounts (budgetary) "revenues" from | | |
| the budgetary comparison schedules | \$81,166,582 | \$6,191,146 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

F. Budgets/Budgetary Control: (continued):

| | General Fund | Special Revenue Fund |
|--|--|--------------------------------|
| Difference — Budget to GAAP: | | • |
| State aid payment recognized for GAAP statements | | |
| in the current year, previously recognized | | |
| for budgetary purposes | \$3,791,938 | |
| State aid payment recognized for budgetary | | |
| purposes, not recognized for GAAP Statements | | |
| until the subsequent year | (3,917,708) | |
| Total revenue as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds | <u>\$81,040,812</u> | <u>\$ 6,191,146</u> |
| Uses/Outflows of Resources | | |
| Actual amounts (budgetary basis) "total outflows" | | |
| from the budgetary comparison schedule | \$75,340,790 | \$ 6,191,146 |
| Encumbrances for supplies and equipment ordered | + · · · · · · · · · · · · · · · · · · · | * * * * * * * * * * |
| but not received are reported in the year the order | | |
| is placed for budgetary purposes, but in the year the | | |
| supplies are received for financial reporting purposes | | |
| Total expenditures as reported on the statement of | | |
| revenues, expenditures and changes in fund | | |
| balances - governmental funds | \$75,340,790 | \$ 6,191,146 |

G. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the Willingboro Township Board of Education has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

G. Encumbrances (continued):

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

H. Cash, Cash Equivalents and Investments:

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest *in. N.J.S.18A:20-37* provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A.17:9-41 et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

I. Tuition Receivable/Payable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

These adjustments are recorded upon certification by the State Board of Education, which is normally three years following the contract year. The cumulative adjustments through June 30, 2019, which have not been recorded, are not determinable.

The tuition rate adjustments for the years 2016-2017 have been established. According to the School District's records, these amounts are adjustments in the financial statements.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

J. Inventories & Prepaid Expenses

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed.

Prepaid expenses, which benefit future periods, other than those recorded in the enterprise funds, are recorded as expenditure during the year of purchase. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2019.

K. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Willingboro Township Board of Education and that are due within one year.

L. Capital Assets:

General fixed assets acquired or constructed during the year are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Fixed assets are defined by the District as assets, which have a cost in excess of \$2,000 at the date of acquisition and a useful life of one year or more. Donated fixed assets are valued at their estimated fair market value on the date received. The general fixed assets acquired or constructed were valued by an independent appraisal company. General fixed assets, such as land and buildings, are valued at the historical cost basis and through estimated procedures performed by an independent appraisal company, respectively.

General fixed assets are reflected as expenditures in the applicable governmental funds. Depreciation expense is recorded in the district-wide financial statements as well as the proprietary fund. Capital assets are depreciated on the straight-line method over the assets' estimated useful life. There is no depreciation recorded for land and construction in progress. Generally estimated useful lives are as follows:

Machinery & Equipment 3 - 20 Years Building & Other Improvements 7 - 60 Years Infrastructure 30 Years

M. Accrued Salaries and Wages

District employees, who provide services to the District over the ten-month academic year and extended eleven-month calendar, do not have the option to have their salaries disbursed during the entire twelve-month year. Therefore, there is no accrual as of June 30, 2019 for such salaries.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 1. Summary of Significant Accounting Policies (continued):

N. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the District-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

O. Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the District is eligible to realize the revenue.

P. Long-term Obligations

In district-wide financial statements, under governmental activities, long-term debt is recognized as a liability in the general fund as debt is incurred.

Q. Fund Balance Disclosure

In accordance with Government Accounting Standards Board, Fund Balance Reporting and Governmental Fund Type Definitions, the Willingboro Township Board of Education classifies governmental fund balances as follow:

- <u>Non-spendable</u> includes fund balance amount that cannot be spent either because it is not in spendable form or because legal or contractual constraints.
- Restricted includes fund balance amounts that are constrained for specific purposes which are externally imposed by external parties, constitutional provision or enabling legislation.
- <u>Committed</u> includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority and does not lapse at year-end.
- <u>Assigned</u> includes fund balance amounts that are intended to be used for specific purposes that
 are neither considered restricted or committed. Fund Balance may be assigned by the Business
 Administrator.
- <u>Unassigned</u> includes balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Q. Fund Balance Disclosure (continued):

The Willingboro Township Board of Education uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance are available, unless prohibited by law or regulation. Additionally, the Willingboro Township Board of Education would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

R. Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- <u>Net Investment in Capital Assets</u> This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- Restricted Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- <u>Unrestricted</u> Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

S. Impact of Recently Issued Accounting Principles

Adopted Accounting Pronouncements

The following GASB Statements became effective for the year ended June 30, 2019:

Statement 83, Certain Asset Retirement Obligations. An asset retirement obligation is a legally enforceable liability associated with the retirement of a tangible capital asset. Statement 83 establishes guidance for determining the timing and pattern of recognition for liabilities and corresponding deferred outflow of resources related to such obligations. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 84, *Fiduciary Activities*. The statement intends to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. To that end, Statement 84 establishes criteria for identifying fiduciary activities of all state and local governments and clarifies whether and how business-type activities should report their fiduciary activities. Statement 84 is effective for the reporting period beginning after December 31, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

S. Impact of Recently Issued Accounting Principles (continued):

Adopted Accounting Pronouncements (continued):

Statement 88, Certain Disclosures Related to Debt, Including Direct Borrowing and Direct Placement. The statement will improve financial reporting users of financial statements with essential information that currently is not consistently provided. In addition, information about resources to liquidate debt and risks associated with changes in terms associated with debt will be disclosed. As a result, users will have better information to understand the effects of debt on a government's future resource flows. The requirements of this statement are effective for reporting periods beginning after June 15, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

Recently Issued Accounting Pronouncements

The GASB has issued the following statements which will become effective in future fiscal years:

Statement 86, Accounting for Certain Debt Extinguishment. Statement 86 provides guidance for transactions in which cash and other monetary assets acquired with only existing resources, that is, resources other than the proceeds of refunding debt, are placed in an irrevocable trust for the sole purpose of extinguishing debt. Statement 86 is effective for the period beginning after June 15, 2017. Management does not expect this statement to have a material impact on the School District's financial statements. Statement 87, Leases. Statement 87 establishes single approach to accounting for and reporting leases by state and local governments. The GASB based the new standard on the principle that leases are financing the right to use an underlying asset. Statement 87 is effective for the reporting period beginning after December 15, 2019. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 87, Leases. The statement will increase the usefulness of governments' financial statements by requiring reporting of certain lease liabilities that currently are not reported. It will enhance comparability of the financial statements among governments by requiring lessees and lessors to report leases under a single model. Also, the statement will enhance the decision-usefulness of the information provided to financial statement users by requiring notes to financial statements related to the timing, significance, and purpose of a government's leasing arrangements. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 89, Accounting for Interest Cost Incurred Before the End of a Construction Period. This statement will improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities. The requirements of this statement are effective for reporting periods beginning after December 15, 2019. Management has not yet determined the potential impact on the School District's financial statements.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

S. Impact of Recently Issued Accounting Principles (continued):

Recently Issued Accounting Pronouncements (continued):

Statement 90, Majority Equity Interests – an amendment of GASB statements 14 and 61. The primary objectives of this Statement are to improve the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. The requirements of this statement are effective for reporting periods beginning after December 15, 2018. Management does not expect this statement to have a material impact on the School District's financial statements.

Statement 91, Conduit Debt Obligations. This statement will provide financial reporting by eliminating the existing option for issuers to report conduit debt obligations as their own liabilities, thereby ending significant diversity in practice. The clarified definition will resolve stakeholders' uncertainty as to whether a given financing is, in fact, a conduit debt obligation. The requirements of this statement are effective for reporting periods beginning after December 15, 2020. Management does not expect this statement to have a material impact on the School District's financial statements.

T. Subsequent Events

Willingboro Board of Education has evaluated subsequent events occurring after June 30, 2019 through the date of December 3, 2019, which is the date the financial statements were available to be issued. In accordance with State of New Jersey statutes, the fund balance to be utilized in the subsequent year budget is not legally restricted and therefore has been classified as fund balance designated for subsequent year's expenditures and is not reserved.

Note 2. Cash and Cash Equivalents and Investments

The District is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at June 30, 2019, and reported at fair value are as follows:

| Туре | Carrying Value |
|---|-------------------|
| Deposits | |
| Demand Deposits | \$ 8,890,508 |
| Total Deposits | \$ 8,890,508 |
| Reconciliation of Statements of Net Position: | |
| Governmental Funds | \$ 7,365,263 |
| Enterprise Funds | 634,601 |
| Fiduciary Funds | <u>890,644</u> |
| Total Cash and Cash Equivalents | \$ 8,890,508 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 2. Cash and Cash Equivalents and Investments (continued):

Custodial Credit Risk — Deposits in financial institutions, reported as components of cash, cash equivalents and investments had a bank balance of \$11,950,340 at June 30, 2018. Of the bank balance \$500,000 was fully insured by the FDIC (Federal Depository Insurance Corporation) and \$11,450,340 was secured by a collateral pool held by the bank, but not in the District's name, as required by New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Governmental Unit Deposit Protection Act is more fully described in Note 3 of these financial statements.

Investment Interest Rate Risk — The District has no formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investment held at June 30, 2019 are provided in the above schedule.

Investment Credit Risk — The District has no investment policy that limits its investment choices other than the limitation of state law as follows:

- Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- Government money market mutual funds;
- Any obligation that a federal agency or federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor;
- Bonds or other obligations of the District or bonds or other obligations of the local unit or units within which the District is located;
- Bonds or other obligations, having a maturity date of not more than 397 days from the date of
 purchase, approved by the Division of Investment in the Department of Treasury for investment by
 the District;
- Local Governments investment pools;
- Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281; or
- Agreements for the repurchase of fully collateralized securities with certain limitations.

Concentration of Investment Credit Risk — The District places no limit on the amount it may invest in any one issuer.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 2. Cash and Cash Equivalents and Investments (continued):

The District has deposited cash in 2019 with an approved public fund depository qualified under the provisions of the Government Unit Deposit Protection Act. In addition to savings and checking accounts the District invests monies in certificates of deposits.

The Governmental Unit Deposit Protection Act P.L. 1970, Chapter 236, was passed to afford protection against bankruptcy or default by a depository. C.17:9-42 provides that no governmental unit shall deposit funds in a public depository unless such funds are secured in accordance with this act. C.17:9-42 provides that every public depository having public funds on deposit shall, as security for such deposits, maintain eligible collateral having a market value at least equal to either (1) 5% of the average daily balance of collected public fluids on deposit during the 6 month period ending on the next preceding valuation date (June 30 or December 31) or (2) at the election of the depository, at least equal to 5% of the average balance of collected public funds on deposit on the first, eighth, fifteenth, and twenty-second days of each month in the 6 month period ending on the next preceding valuation date (June 30 or December 31). No public depository shall be required to maintain any eligible collateral pursuant to this act as security for any deposit or deposits of any governmental unit to the extent such deposits are insured by F.D.1.C. or any other U.S. agency which insures public depository funds.

No public depository shall at any time receive and hold on deposit for any period in excess of 15 days public funds of a governmental unit(s) which, in the aggregate, exceed 75% of the capital funds of the depository, unless such depository shall, in addition to the security required to be maintained under the paragraph above, secure such excess by eligible collateral with a market value at least equal to 100% of such excess.

In the event of a default, the Commissioner of Banking within 20 days after the default occurrence shall ascertain the amount of public funds on deposit in the defaulting depository and the amounts covered by federal deposit insurance and certify the amounts to each affected governmental unit. Within 10 days after receipt of this certification, each unit shall furnish to the Commissioner verified statements of its public deposits. The Commissioner shall ascertain the amount derived or to be derived from the liquidation of the collateral maintained by the defaulting depository and shall distribute such proceeds pro rata among the governmental units to satisfy the net deposit liabilities to such units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 2. Cash and Cash Equivalents and Investments (continued):

All public depositories are required to furnish information and reports dealing with public funds on deposit every six months, June 30th and December 31st, with the Commissioner of Banking. Any public depository which refuses or neglects to give any information so requested may be excluded by the Commissioner from the right to receive public funds for deposit until such time as the Commissioner shall acknowledge that such depository has furnished the information requested.

Upon review and approval of the Certification Statement that the public depository complies with statutory requirements, the Commissioner issues forms approving the bank as a municipal depository. The District should request copies of these approval forms semiannually to assure that all depositories are complying with requirements.

Note 4. Fixed Assets:

The following schedule is a summarization of the general fixed assets by source for the fiscal year ended June 30, 2019:

| ., | June 30, 2018 | Additions/ Adjustments | Deletions | June 30, 2019 |
|--------------------------|------------------|---------------------------|-------------|------------------|
| Land | \$ 1,508,465 | | 78,440 | 1,430,025 |
| Building & Improvements | 105,501,763 | 350,214 | 1,938,672 | 103,913,305 |
| Machinery & Equipment | 8,682,319 | 707,509 | | 9,389,828 |
| Subtotal | 115,692,547 | 1,057,723 | 2,017,112 | 114,733,158 |
| Accumulated Depreciation | (59,201,476) | (3,612,858) | (1,888,831) | (60,925,503) |
| Total | \$ 56,491,071 | (2,555,135) | 128,281 | 53,807,655 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 4. Fixed Assets (continued):

The following schedule is a summarization of the proprietary fund fixed assets recorded at historical cost by source for the fiscal year ended June 30, 2019:

| | June 30, 2018 | Additions | June 30, 2019 |
|-----------------------------------|----------------------|--------------------|----------------------|
| Machinery & Equipment: | *** | 7. | 0.55.40.5 |
| Food Service | \$914,566 | 51,630 | 966,196 |
| Day Care | 27,114 | | 27,114 |
| Subtotal Accumulated Depreciation | 941,680 (780,103) | 51,630 (40,795) | 993,310 (820,898) |
| Net Fixed Assets | \$161,577 | 10,835 | \$172,412 |

Note 5. Long-Term Debt

During the fiscal year ended June 30, 2019 the following changes occurred in liabilities reported in the long-term debt:

| | Balance 6/30/18 | Increases | Retired/ Decreases | Balance 6/30/19 | Due Within One Year |
|-------------------|-----------------|-----------|-----------------------|-----------------|------------------------|
| Compensated | | | | | |
| Absences Payable | \$ 1,047,429 | 50,886 | | 1,098,315 | |
| Other Liabilities | 675,000 | | 70,383 | 604,617 | |
| Equipment Lease | | | | | |
| Payable | | 1,410,000 | 295,936 | 1,114,064 | 266,224 |
| Capital Leases | | | | | |
| Payable | 116,319 | 79,894 | 45,609 | 150,604 | 42,548 |
| Bonds Payable | 21,210,000 | • | 1,000,000 | 20,210,000 | 1,025,000 |
| • | | | _ | _ | |
| Total | \$23,048,748 | 1,540,780 | 1,411,928 | 23,177,600 | \$1,333,772 |

A. Bonds Payable

The voters of the municipality through referendums authorize bonds in accordance with state law. All bonds are retired in serial installments within the statutory period of usefulness.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2018

Note 5. Long-Term Debt (continued):

Principal and interest due on the outstanding serial bonds are as follows:

| Fiscal Year Ending June 30, | Principal | Interest | Total |
|-----------------------------------|---------------|--------------|---------------|
| 2020 | \$ 1,025,000 | \$ 813,806 | \$ 1,838,806 |
| 2021 | 1,025,000 | 777,931 | 1,802,931 |
| 2022 | 1,050,000 | 742,056 | 1,792,056 |
| 2023 | 1,050,000 | 705,306 | 1,755,306 |
| 2024 | 1,050,000 | 663,306 | 1,713,306 |
| 2025-2029 | 5,685,000 | 2,665,331 | 8,350,331 |
| 2030-2034 | 6,375,000 | 1,467,563 | 7,842,563 |
| 2035-2036 | 2,950,000 | 194,688 | 3,144,688 |
| Total | \$ 20,210,000 | \$ 8,029,987 | \$ 28,239,987 |

C. Equipment Installment Agreement - Loan Payable

On August 28, 2018 the District entered into an equipment installment agreement for a chiller (HVAC System) at the District's High School facility. The loan is for a term of five years. Principal and interest due on the outstanding loan payable is as follows:

| Fiscal Year Ending June 30, | Principal | Interest | Total |
|-----------------------------------|--------------|-----------|--------------|
| 2019 | \$ 266,224 | \$ 33,611 | \$ 299,835 |
| 2020 | 274,256 | 25,579 | 299,835 |
| 2021 | 282,530 | 17,305 | 299,835 |
| 2022 | 291,054 | 8,781 | 299,835 |
| | | | |
| Total | \$ 1,114,064 | \$ 85,276 | \$ 1,199,340 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 5. Long-Term Debt (continued):

D. Capital Leases Payable

The District is leasing a front loader and two Ford trucks under capital leases totaling \$225,505. All capital leases are for terms of five years. The following is a schedule of the remaining future minimum lease payments under these capital leases and the present value of the net minimum lease payments at June 30, 2019:

| Fiscal Year Ending June 30, | Principal | Interest | Total |
|-----------------------------------|-----------|----------|-----------|
| 2020 | \$ 42,548 | 7,301 | \$ 49,849 |
| 2021 | 44,501 | 5,348 | 49,849 |
| 2022 | 46,553 | 3,296 | 49,849 |
| 2023 | 17,001 | 1,139 | 18,140 |
| 2024 | 1 | | 1 |
| Total | \$150,604 | 17.084 | \$167,688 |

As of June 30, 2019, the School District has operating lease agreements in effect for the following:

Copiers and a Mailing Machine

Total operating lease payments made during the year ended June 30, 2019 was \$51,359. Future minimum lease payments are as follows:

| Year | Amount |
|------------------------------|-----------|
| 2020 | \$ 57,866 |
| 2021 | 30,360 |
| 2022 | 21,191 |
| 2023 | 13,529 |
| 2024 | 1,565 |
| | |
| Total Minimum Lease Payments | \$124,511 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans

Plan Descriptions — Substantially all of the employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey, 08625. In addition, several District employees participate in the Defined Contribution Retirement Program (DCRP), which is a defined contribution pension plan. This plan is administered by the State of New Jersey Division of Pensions and Benefits.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding nay local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at http://www.nj.gov/treasury/pensions/financial-reports.shtml.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for PERS:

| <u>Tier</u> | <u>Definition</u> |
|-------------|--|
| 1 | Members who were enrolled prior to July 1, 2007 |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Teachers' Pension and Annuity Fund (TPAF) (continued):

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2019, the District recognized pension expense of \$8,744,031 and revenue of \$8,744,031 for support provided by the State. Although the district does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district.

The collective amounts are the total of all New Jersey Local governments participating in the TPAF plan.

| | 6/30/18 |
|--|------------------|
| Collective deferred outflows of resources | \$12,599,296,329 |
| Collective deferred inflows of resources | 16,171,861,734 |
| Collective net pension liability (Non- | |
| Employer – State of New Jersey) | 63,617,852,031 |
| State's portion of net pension liability | |
| that was associated with the district | 149,992,380 |
| State's portion of the net pension liability | |
| That was associated with the district as | |
| a percentage of collective net liability | .2357708963% |
| | |

Actuarial Assumptions-The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate 2.25%

Salary increases:

 $\begin{array}{ccc} 2011\text{-}2026 & 1.55-4.55\% \\ \text{Thereafter} & 2.00-5.45\% \\ \end{array}$

Investment rate of return 7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, setback 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Teachers' Pension and Annuity Fund (TPAF) (continued):

mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disability Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in a separately issued State of New Jersey Teacher's Pension and Annuity Fund financial report.

Discount Rate - The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers (State of New Jersey) will be made based on the contribution rate in most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate - Since the District has no proportionate share of the net pension liability, the district would not be sensitive to any changes in the discount rate.

Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in a separately issued State of New Jersey Teacher's Pension and Annuity Fund financial report.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Public Employees' Retirement System (PERS)

Plan Description - The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions/financial-reports.shtml.

The vesting and benefit provisions are set by *N.J.S.A.* 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

| <u>Tier</u> | <u>Definition</u> |
|-------------|--|
| 1 | Members who were enrolled prior to July 1, 2007 |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions - The contribution policy for PERS is set by *N.J.S.A. 15A* and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2016, the State's pension contribution was less than the actuarial determined amount. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Public Employees' Retirement System (PERS) (continued):

employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. Board of Education contributions to PERS amounted to \$918,305 for 2018.

The employee contribution rate is 7.5% of the base salary as of July 1, 2018.

Net Pension Liability and Pension Expense - At June 30, 2019, the District's proportionate share of the PERS net pension liability is valued to be \$18,177,729. The net pension liability was measured as of June 30, 2018. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2017, to the measurement date of June 30, 2018. The District's proportion of the net pension liability was based on the Board of Education's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2018. The District's proportion measured as of June 30, 2018, was .00092%, which was a decrease of .08771% from its proportion measured as of June 30, 2017.

| | 6/30/2019 |
|--|------------------|
| Actuarial valuation date | July 1, 2018 |
| | |
| Net Pension Liability | \$ 18,177,729 |
| District's portion of the Plan's total | |
| Net Pension Liability | 0.00092% |

For the year ended June 30, 2019, the Board of Education had an allocated pension expense of \$931,505.

Actuarial Assumptions – The collective total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions:

| Inflation Rate | 2.25% |
|-----------------------------------|------------------------------|
| Salary Increases: Through 2026 | 1.65 – 4.15% Based on Age |
| Thereafter | 2.65 – 5.15% Based on Age |

Investment Rate of Return

7.00%

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Public Employees' Retirement System (PERS) (continued):

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. Mortality tables are set back 2 year for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for services retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Long-Term Expected Rate of Return - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in a separately issued State of New Jersey Public Employees' Retirement System financial report.

Discount Rate - The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. The single blended discount rate was based on long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% as of June 30, 2018, based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer (State of New Jersey) contributed 50% of actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Public Employees' Retirement System (PERS) (continued):

Sensitivity of the Board of Education's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the District's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| | At 1% decrease (4.66%) | At current discount rate (5.66%) | At 1% increase (6.66%) |
|--|------------------------|----------------------------------|------------------------|
| District's proportionate Share of pension liability | \$ 21,898,683 | \$ 18,177,729 | \$ 14,252,623 |

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2019, the District recognized pension expense of \$922,489 at June 30, 2019, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

| | Deferred Outflows of Resources | | Deferred Inflows of Resources | |
|--|--------------------------------|-----------|-------------------------------|-----------|
| | | | | |
| Differences between expected and actual experience | \$ | 346,652 | \$ | 93,730 |
| Changes of assumptions | | 2,995,389 | | 5,812,271 |
| Net difference between projected and actual earnings | | | | |
| on pension plan investments | | | | 170,508 |
| Changes in proportion and differences between | | | | |
| District contributions and proportionate share of | | | | |
| contributions | | 1,003,338 | | 923,372 |
| District contributions subsequent to the measurement | | | | |
| date | | 918,305 | | |
| Total | \$ | 5,263,684 | - | 6,999,881 |

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 6. Pension Plans (continued):

Additional Information

Collective balances at June 30, 2018 is as follows:

| | 6/30/18 |
|---|--------------|
| Collective deferred outflows of resources | \$ 4,345,379 |
| Collective deferred inflows of resources | \$ 6,999,881 |
| Collective net pension liability | \$18,177,729 |
| | |
| District's Proportion | .000923219% |

\$918,305 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Year | r Ended June 30: |
|------------|-----------------------|
| 2020 | \$ (374,242) |
| 2021 | (374,242) |
| 2022 | (374,242) |
| 2023 | (374,242) |
| 2024 | (374,243) |
| Thereafter | (783,291) |
| | |
| Total | \$ <u>(2,654,502)</u> |

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml

Defined Contribution Retirement Plan (DCRP) - The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N. J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist. The District's contributions, equal to the required contribution for June 30, 2019 is \$14,090.

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 7. Post-Retirement Benefits

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2018, the State paid PRM benefits for 148, State and local retirees.

The State funds post-retirement medical benefits on a "pay-as-you-go" basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2018, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in State's pay-as-you-go contribution between Fiscal Year 2017 and Fiscal Year 2018 is attributed to rising health care costs, an increase in the number of participants qualifying for State=paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in Fiscal Year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 billion as the State's contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where stator language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been remeasured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year's \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2017.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et.seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

The measurement date under GASB 75 is the date in which the discount rate, the balance sheet liabilities and income statement entries are reported. GASB 75 allows for the measurement date to be equal to any day in the fiscal year. The State of New Jersey has decided to choose the GASB 75 measurement date in the beginning of the fiscal year. The measurement date for the fiscal year ending June 30, 2019 GASB 75 valuation is June 30, 2018.

Total OPEB Liability - The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State's CAFR at (http://www.nj.gov/treasury/omb/cafr.shtml).

NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2019

Note 7. Post-Retirement Benefits (continued):

Inflation

2 50 %

Actuarial assumptions and other imputes. The total OPEB liability in the June 30, 2017 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

| IIIIation | 2.30 70 | | | |
|-----------------------------------|---------|--------------|------------------------------|------------------------------|
| Calami In anagana | | TPAF/ABP | <u>PERS</u> | <u>PFRS</u> |
| Salary Increases: Through 2026 | | 1.55 – 4.55% | 2.15 – 4.15% Based on age | 2.10 - 8.98% Based on age |
| Thereafter | | 2.00 - 5.45% | 3.15 – 5.15% Based on age | 3.10 – 9.98% Based on age |

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with full generational mortality improvement projection from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-20006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 – June 30, 2015, July 1, 2011 – June 30, 2014, and July 1, 2010 – June 30, 2013 for TPAF, PERS and PRFS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

Health Care Trend Assumptions – For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

Discount Rate – The discount rate for June 30, 2017 is 3.58%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 7. Post-Retirement Benefits (continued):

Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Change in the Total OPEB liability reported by the State of New Jersey is as follows:

| | Total OPEB <u>Liability</u> |
|--------------------------------------|--------------------------------|
| Balance at 6/30/17 | \$53,639,841,858 |
| Service Cost | 1,984,642,729 |
| Interest on the Total OPEB Liability | 1,970,236,232 |
| Changes of Benefit Terms | - |
| Differences between Expected and | |
| Actual Experience | (5,002,065,740) |
| Changes of Assumptions | (5,291,448,855) |
| Gross Benefit Payments | (1,232,987,247) |
| Contributions From Members | 42,614,005 |
| Net Changes | (7,529,008,876) |
| Balance at 6/30/18 | \$ <u>46,110,832,982</u> |

There has been no change of benefit terms in the retirees' share of health insurance premiums from 2017 to 2018.

Changes of assumptions and other inputs reflect a change in the discount rate from 3.58% in 2017 to 3.87% in 2018.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the State for school board retirees, as well as what the State's total OPEB liability for school board would be if it were calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate as of June 30, 2018:

| | 1% Decrease (2.87%) | Discount Rate (3.87%) | 1% Increase (4.87%) |
|--|---------------------|-----------------------|------------------------|
| Total OPEB Liability (School Retirees) | \$54,512,391,175 | \$46,110,832,982 | \$39,432,461,816 |

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 7. Post-Retirement Benefits (continued):

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the State, as well as what the State's total OPEB liability would be if it were calculated using healthcare cost trend rates as of June 30, 2018:

| | Healthcare Cost | | | |
|----------------------|------------------|------------------|------------------|--|
| | 1% Decrease | Trend Rates | 1% Increase | |
| Total OPEB Liability | \$38,113,289,045 | \$46,110,832,982 | \$56,687,891,003 | |
| (School Retirees) | | | | |

OPEB expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB - For the year ended June 30, 2018, the board of education recognized OPEB expense of \$5,688,940 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the Willingboro School District's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2018, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB from the following sources:

| | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|--------------------------------|------------------------------------|
| Difference Between Actual and | | ф 4 476 006 167 |
| Expected Experience Changes of Assumptions or Inputs | <u>-</u> | \$ 4,476,086,167 10,335,978,867 |
| Total | \$ - | \$14,812,065,034 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB will be recognized in OPEB expense as follows:

| Year | Ended June 30: |
|------------|----------------------------|
| 2019 | \$ (1,825,218,593) |
| 2020 | (1,825,218,593) |
| 2021 | (1,825,218,593) |
| 2022 | (1,825,218,593) |
| 2023 | (1,825,218,593) |
| Thereafter | (5,685,972,069) |
| | |
| Total | \$ <u>(14,812,065,034)</u> |

(Contributions made after the measurement date are reported as deferred outflow of resources but are not amortized in the expense.)

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 8. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance — The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance — The District has elected to fund their New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two years:

| Fiscal Year | District Contributions | Interest Earned | Amount Reimbursed | Ending Balance |
|-------------|---------------------------|--------------------|----------------------|-------------------|
| 2018-2019 | \$161,868 | \$2,364 | \$ 249,802 | \$338,514 |
| 2017-2018 | 8,430 | 1,746 | 38,265 | 424,084 |
| 2016-2017 | 58,613 | 827 | 204,419 | 452,174 |

Note 9. Contingent Liabilities

The Board of Education is involved in several claims and lawsuits incidental to its operations. In the opinion of the Administration and legal council, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the District except for a settlement that has been accrued for under other liabilities. See Note 5.

Note 10. Economic Dependency

The District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the District's programs and activities.

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 11. Interfund Receivables and Payables

The following interfund balances remained on the balance sheet at June 30, 2019:

| Fund | Interfund Receivable | Interfund Payable | | |
|----------------------|-------------------------|----------------------|--|--|
| General Fund | \$ 916,767 | \$ 405,472 | | |
| Special Revenue Fund | | 436,807 | | |
| Enterprise Fund | 68,689 | 356,840 | | |
| Fiduciary Funds | 14,403 | 137,523 | | |
| Capital Projects | 336,783 | | | |
| Total | <u>\$ 1,336,642</u> | <u>\$ 1,336,642</u> | | |

The purpose of these interfunds is for short-term borrowings.

Note 12. Fund Balance Appropriated

General Fund (Exhibit B-1) — Of the \$5,917,987 General Fund balance at June 30, 2019, \$3,776,062 has been restricted for Excess Surplus; \$1,699,730 has been restricted for Excess Surplus Designated for Subsequent Year's Expenditures; \$978,769 has been restricted for Additional Designated for Subsequent Year's Expenditures and (\$1,288,410) is unassigned.

Note 13. Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

AXA Equitable Life Insurance Lincoln Investment Planning
Oppenheimer Funds Midland
Valic Metropolitan Life Insurance
ING

Note 14. Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 14. Compensated Absences (Continued):

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation.

Sick leave benefits provide for specified dollar amount per sick day accumulated and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net assets under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable fund total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2019 is \$1,098,315.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2019, no liability existed for compensated absences in the proprietary fund types.

Note 15. Calculation of Excess Surplus

In accordance with *N.J.S.A.18A:7F-7*, as amended by P.L. 2005, c.73 (S1701), the designation for Restricted Fund Balance — Excess Surplus is a required calculation pursuant to the New Jersey Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2019 is \$6,227,628 of which \$3,093,639 was appropriated in the 2019-2020 budget. The balance of \$3,893,853 will be appropriated in 2020-2021.

Note 16. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government of its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 16. Tax Abatements (continued):

The Township of Willingboro (Municipality) provides for long-term tax exemptions, as authorized by New Jersey State Statutes. N.J.S.A. 40A:20-1 et seq. sets forth the criteria and mechanism by which property taxes can and are abated. The exemptions provided by the Municipality are for affordable housing and other permitted purposes. Taxes abated include municipal, local school, and county taxes.

The Municipality recognized revenue of \$165,294 from the annual service charge in lieu of payment of taxes in 2018. The assessed value on these exemption properties amounted to \$28,627,800 which would have resulted in 2018 taxes billed in full of \$1,116,770. A portion of the \$379,661 abatement would have been allocated to the District.

Note 17. Capital Reserve Account

A capital reserve account was established by the Willingboro Board of Education by inclusion of \$1,410,000 on August 28, 2018 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the capital reserve for July 1, 2018 to June 30, 2019 fiscal year is as follows:

| Beginning balance July 1, 2018 | \$ -0- |
|--------------------------------|------------|
| Deposits | 1,410,000 |
| Interest Earnings | 19,125 |
| Withdraws | (450,356) |
| Ending balance June 30, 2019 | \$ 978,769 |

The June 30, 2019 LRFP balance of local support costs of uncompleted capital projects at June 30, 2019 is \$1,800,000. The withdraws from the capital reserve were for use in a DOE approved facilities project, consistent with the district's Long-Range Facilities Plan.

Note 18. Transfers From Capital Reserve to Capital Outlay

During the year ending June 30, 2019, the district transferred \$450,356 to the capital outlay accounts. The transfer was made from the capital reserve account to supplement a capital project previously approved by the voters in the budget certified for taxes pursuant to N.J.A.C. 6A:23-A-8.4.

Note 19. Deficit Unrestricted Net Position and Unassigned Fund Balance

The District has a deficit in unrestricted net position of \$23,053,957, as reported in the statement of net position (accrual basis). The District also has a deficit in unassigned fund balance of \$1,288,410 in the General Fund shown on Exhibit B-1. The deficits resulted from recording the June 2018 state aid payments in accordance with N.J.S.A. 18A: 22-44.2 which provides that in the event state school aid payments are not made until the following school budget year, districts must record the state aid payments as revenue, for budget purposes only, in the current school budget year. For intergovernmental transactions, GASB Statement No. 33 requires recognition (revenue, expenditure,

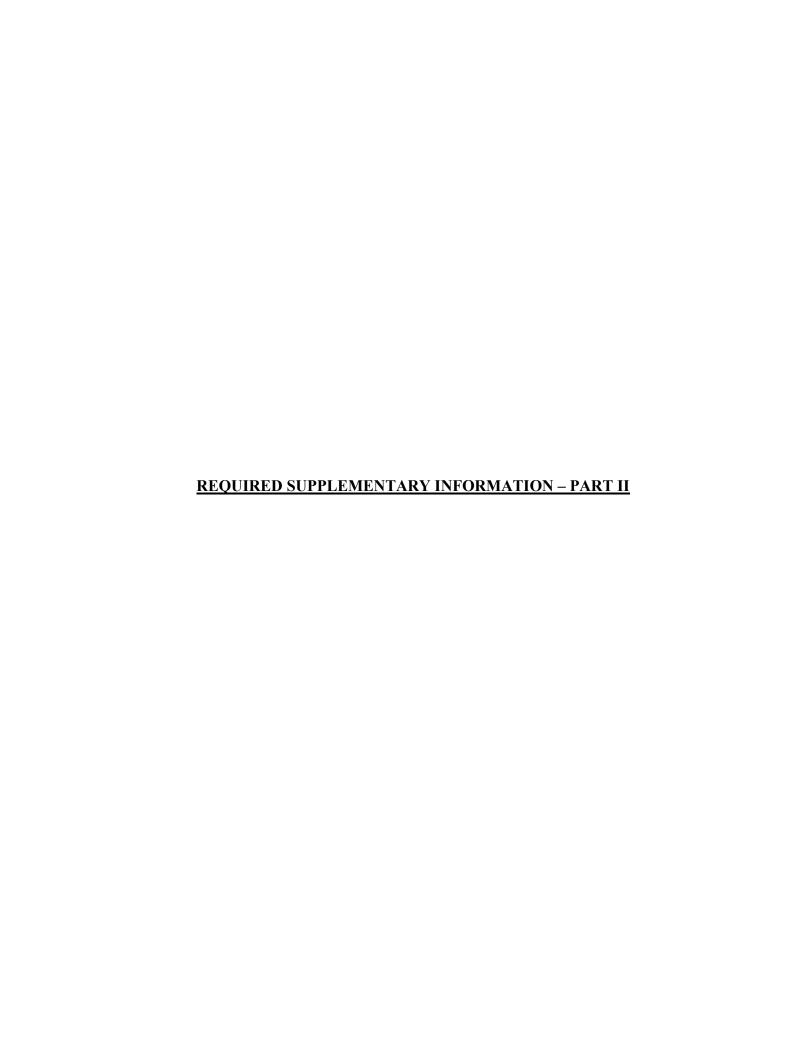
NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2019

Note 19. Deficit Unrestricted Net Position and Unassigned Fund Balance (continued):

asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP financial statements until the year the State records the payable. Also contributing to the deficit in net assets is the amount of compensated absences, \$1,098,315 and pension liability, \$21,843,828 both recorded on the accrual basis. While reflected as liabilities, the obligations will not be funded until a future date coincident with termination and/or retirement of services. Due to the resulting timing differences, the deficits do not alone indicate that the district is facing financial difficulties.

Pursuant to N.J.S.A.18A:22-44.2 any negative unassigned general fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey stature and regulation nor is need of corrective action. The District deficit in the GAAP fund statements of \$1,288,410 is less than the last state aid payments.





WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| Revenues: | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|--------------------|--------------------|---------------------|-----------------|------------|---|
| Local Sources: | | | | | | |
| Local Tax Levy | 10-1210-000 | \$31,666,506 | | 31,666,506 | 31,666,507 | 1 |
| Tuition | 10-1210-000 | 300,000 | | 300,000 | 508,030 | 208,030 |
| Transportation Fees from LEAs | 10-1420-000 | 50,000 | | 50,000 | 258,912 | 208,912 |
| Interest Earned | 10-1510-000 | 50,000 | | 30,000 | 107,601 | 107,601 |
| Rentals Facility | 10-1910-000 | 29,568 | | 29,568 | 11,642 | (17,926) |
| Miscellaneous Revenue | 10-1910-000 | 400,000 | | 400,000 | 64,639 | (335,361) |
| Miscondineous Revenue | 10 1990 000 | 100,000 | | 100,000 | 01,037 | (333,301) |
| Total Local Sources | | 32,446,074 | | 32,446,074 | 32,617,331 | 171,257 |
| State Sources: | | | | | | |
| Transportation Aid | 10-3120-000 | 1,015,853 | | 1,015,853 | 1,015,853 | |
| Extraordinary Aid | 10-3131-000 | 650,000 | | 650,000 | 1,041,004 | 391,004 |
| Categorical Special Education Aid | 10-3132-000 | 2,391,334 | | 2,391,334 | 2,391,334 | , |
| Equalization Aid | 10-3176-000 | 34,408,654 | | 34,408,654 | 34,408,654 | |
| Categorical Security Aid | 10-3177-000 | 1,086,670 | | 1,086,670 | 1,086,670 | |
| Other State Aid | 10-3190-000 | -,, | | -,, | -,, | |
| Nonpublic Transportation Aid | | | | | 60,335 | 60,335 |
| Nonbudgeted: | | | | | , | / |
| On-Behalf TPAF Pension Contribution | | | | | 4,559,487 | 4,559,487 |
| On-Behalf TPAF Post-Retirement Medical | | | | | , , | , , |
| Contribution On-Behalf TPAF Long TermT Disability Insurance | | | | | 2,068,176 | 2,068,176 |
| Contribution | | | | | 2,569 | 2,569 |
| Reimbursed TPAF Social Security Contributions | | | | | 1,748,309 | 1,748,309 |
| · | | | | | | |
| Total State Sources | | 39,552,511 | | 39,552,511 | 48,382,391 | 8,829,880 |
| Federal Sources: | | | | | | |
| Medicaid Reimbursement | 10-4200-000 | 139,802 | | 139,802 | 166,860 | 27,058 |
| Total Federal Services | | 139,802 | | 139,802 | 166,860 | 27,058 |
| Total Revenues | | 72,138,387 | | 72,138,387 | 81,166,582 | 9,028,195 |
| Total Revenues | | 72,130,307 | | 72,130,367 | 61,100,362 | 9,020,193 |
| Expenditures: | | | | | | |
| Current Expense: | | | | | | |
| Instruction - Regular Programs: | | | | | | |
| Salaries of Teachers: | | | | | | |
| Kindergarten | 11-110-100-101 | 929,262 | 392,836 | 1,322,098 | 1,302,188 | 19,910 |
| Grades 1 - 5 | 11-120-100-101 | 5,443,584 | 158,164 | 5,601,748 | 5,511,680 | 90,068 |
| Grades 6 - 8 | 11-130-100-101 | 3,253,553 | 189,000 | 3,442,553 | 3,168,581 | 273,972 |
| Grades 9 - 12 | 11-140-100-101 | 3,405,437 | (247,000) | 3,158,437 | 2,844,926 | 313,511 |
| Regular Programs - Home Instruction: | | | | | | |
| Salaries of Teachers | 11-150-100-101 | 150,000 | 13,800 | 163,800 | 157,612 | 6,188 |
| Purchased Professional/ | | | | | | |
| Educational Services | 11-150-100-320 | 15,000 | 3,024 | 18,024 | 9,298 | 8,726 |
| Regular Programs - Undistributed Instruction: | | | | | | |
| Other Salaries for Instruction Purchased Professional/ | 11-190-100-106 | 52,657 | 26,000 | 78,657 | 74,015 | 4,642 |
| Educational Services | 11-190-100-320 | 1,163,895 | 253,037 | 1,416,932 | 1,413,726 | 3,206 |
| | - 73 | l _ | | | | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND

BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|------------|---|
| Regular Programs - Undistributed Instruction (cont | inued): | | | | | |
| Purchased Technical Services | 11-190-100-340 | 158,890 | 33,845 | 192,735 | 176,854 | 15,881 |
| General Supplies | 11-190-100-610 | 631,757 | 92,108 | 723,865 | 683,567 | 40,298 |
| Textbooks | 11-190-100-640 | 610,769 | (1,276) | 609,493 | 599,946 | 9,547 |
| Other Objects | 11-190-100-891 | 48,047 | 19,995 | 68,042 | 30,581 | 37,461 |
| Total Regular Programs - Instruction | | 15,862,851 | 933,533 | 16,796,384 | 15,972,974 | 823,410 |
| Learning and/or Language Disabilities: | | | | | | |
| Salaries of Teachers | 11-204-100-101 | 2,516,453 | (201,000) | 2,315,453 | 2,290,135 | 25,318 |
| Other Salaries for Instruction | 11-204-100-106 | 88,986 | (500) | 88,486 | 72,844 | 15,642 |
| General Supplies | 11-204-100-610 | 5,000 | 500 | 5,500 | 4,726 | 774 |
| Total Learning and/or Language Disabilities | | 2,610,439 | (201,000) | 2,409,439 | 2,367,705 | 41,734 |
| Behavioral Disabilities: | | | | | | |
| Salaries of Teachers | 11-209-100-101 | 453,464 | | 453,464 | 439,833 | 13,631 |
| Other Salaries for Instruction | 11-209-100-106 | 15,984 | | 15,984 | 15,822 | 162 |
| General Supplies | 11-209-100-610 | 500 | | 500 | 190 | 310 |
| Total Behavioral Disabilities | | 469,948 | | 469,948 | 455,845 | 14,103 |
| Multiple Disabilities: | | | | | | |
| Salaries of Teachers | 11-212-100-101 | 800,955 | (95,000) | 705,955 | 668,430 | 37,525 |
| Other Salaries for Instruction | 11-212-100-106 | 75,519 | () / | 75,519 | 72,495 | 3,024 |
| General Supplies | 11-212-100-610 | 500 | | 500 | 58 | 442 |
| Total Multiple Handicapped | | 876,974 | (95,000) | 781,974 | 740,983 | 40,991 |
| Resource Room/Resource Center: | | | | | | |
| Salaries of Teachers | 11-213-100-101 | 122,490 | | 122,490 | 121,882 | 608 |
| Other Salaries for Instruction | 11-213-100-106 | 110,160 | | 110,160 | 95,947 | 14,213 |
| General Supplies | 11-213-100-610 | 1,000 | | 1,000 | 463 | 537 |
| Total Resource Room/Resource Center | | 233,650 | | 233,650 | 218,292 | 15,358 |
| Autism: | | | | | | |
| Salaries of Teachers | 11-214-100-101 | 270,834 | 6,000 | 276,834 | 274,846 | 1,988 |
| Other Salaries for Instruction | 11-214-100-106 | 118,490 | (6,000) | 112,490 | 96,529 | 15,961 |
| General Supplies | 11-214-100-610 | 5,000 | | 5,000 | 4,465 | 535 |
| Total Autism | | 394,324 | | 394,324 | 375,840 | 18,484 |
| Preschool Disabilities - Full-Time: | | | | | | |
| Salaries of Teachers | 11-216-100-101 | 342,876 | 25,000 | 367,876 | 363,939 | 3,937 |
| Other Salaries for Instruction | 11-216-100-106 | 80,625 | | 80,625 | 46,609 | 34,016 |
| General Supplies | 11-216-100-610 | 5,000 | | 5,000 | 3,149 | 1,851 |
| Other Objects | 11-216-100-800 | 5,000 | | 5,000 | | 5,000 |
| Total Preschool Disabilities - Full-Time | | 433,501 | 25,000 | 458,501 | 413,697 | 44,804 |
| otal Special Education - Instruction | | 5,018,836 | (271,000) | 4,747,836 | 4,572,362 | 175,474 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|--------------------|--------------------|---------------------|-----------------|------------|---|
| Bilingual Education: Salaries of Teachers | 11-240-100-101 | 198,025 | (30,000) | 168,025 | 130,655 | 37,370 |
| Total Bilingual Education | | 198,025 | (30,000) | 168,025 | 130,655 | 37,370 |
| School Sponsored Cocurricular Activities: | | | | | | |
| Salaries | 11-401-100-100 | 227,191 | (14,600) | 212,591 | 167,623 | 44,968 |
| Purchased Services | 11-401-100-500 | 1,500 | | 1,500 | 1,155 | 345 |
| Other Objectives | 11-401-100-800 | 8,000 | (5,000) | 3,000 | | 3,000 |
| Total School Sponsored Cocurricular Activities | , | 236,691 | (19,600) | 217,091 | 168,778 | 48,313 |
| School Sponsored Athletics - Instruction: | | | | | | |
| Salaries | 11-402-100-100 | 514,371 | (23,400) | 490,971 | 486,519 | 4,452 |
| Purchased Services | 11-402-100-500 | 132,476 | (21,517) | 110,959 | 107,992 | 2,967 |
| Supplies and Materials | 11-402-100-600 | 53,680 | 12,441 | 66,121 | 53,497 | 12,624 |
| Other Objects | 11-402-100-800 | 16,190 | 5,284 | 21,474 | 21,226 | 248 |
| Total School Sponsored Athletics - Instruction | | 716,717 | (27,192) | 689,525 | 669,234 | 20,291 |
| Alternative Education Programs - Instruction | | | | | | |
| Salaries of Teachers | 11-423-100-101 | 504,397 | (4,000) | 500,397 | 485,178 | 15,219 |
| Other Salaries of Instruction | 11-423-100-106 | 15,630 | | 15,630 | | 15,630 |
| General Supplies | 11-423-100-610 | 2,500 | (850) | 1,650 | 1,622 | 28 |
| Total Alternative Education Programs - Instruction | | 522,527 | (4,850) | 517,677 | 486,800 | 30,877 |
| Alternative Education Programs - Support Services Salaries | 11-423-200-100 | 161,613 | 12,000 | 173,613 | 171,433 | 2,180 |
| Total Alternative Education Programs - Support Services | | 161,613 | 12,000 | 173,613 | 171,433 | 2,180 |
| Total - Instruction | | 22,717,260 | 592,891 | 23,310,151 | 22,172,236 | 1,137,915 |
| Undistributed Expenditures: Instruction: Tuition to Other LEA's - State | | | | | | |
| Regular Tuition to Other LEA's - State Tuition to Other LEA's - State | 11-000-100-561 | 333,487 | 331,555 | 665,042 | 623,401 | 41,641 |
| Special Tuition to County Vocational | 11-000-100-562 | 96,292 | | 96,292 | 89,193 | 7,099 |
| School Regular Tuition to CSSD & Regional | 11-000-100-563 | 2,240,940 | 5,710 | 2,246,650 | 2,240,940 | 5,710 |
| Day School Tuition to Private Schools For | 11-000-100-565 | 2,893,133 | (234,877) | 2,658,256 | 2,624,080 | 34,176 |
| The Handicapped - State | 11-000-100-566 | 3,690,854 | (277,104) | 3,413,750 | 3,325,410 | 88,340 |
| Tuition - State Facilities | 11-000-100-568 | 294,319 | (=, /,101) | 294,319 | 294,319 | 30,5 10 |
| Tuition - Other | 11-000-100-569 | 51,410 | 177,223 | 228,633 | 228,633 | |
| Total Undistributed Expenditures - Instruction | | 9,600,435 | 2,507 | 9,602,942 | 9,425,976 | 176,966 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|----------------------------------|--------------------|---------------------|-----------------|-----------|---|
| Attendance & Social Work Services: | | | | | | |
| Salaries | 11-000-211-100 | 279,926 | 34,800 | 314,726 | 308,400 | 6,326 |
| Salaries of Family Liaisons | 11-000-211-173 | 68,977 | | 68,977 | 68,963 | 14 |
| Purchased Professional/ | | 27.000 | | 25.244 | 24 (52 | |
| Technical Services | 11-000-211-340 | 35,000 | 241 | 35,241 | 34,659 | 582 |
| Other Purchased Services Supplies and Materials | 11-000-211-580 11-000-211-610 | 4,500 2,500 | (3,000) 5,200 | 1,500 7,700 | 7,294 | 1,500 406 |
| Supplies and Materials | 11-000-211-010 | 2,300 | 3,200 | 7,700 | 7,294 | 400 |
| Total Attendance & Social Work Services | | 390,903 | 37,241 | 428,144 | 419,316 | 8,828 |
| Health Services: | | | | | | |
| Salaries | 11-000-213-100 | 514,560 | (10,000) | 504,560 | 474,133 | 30,427 |
| Purchased Professional & | | | | | | |
| Technical Services | 11-000-213-300 | 100,000 | 67,328 | 167,328 | 155,384 | 11,944 |
| Supplies and Materials | 11-000-213-600 | 11,006 | (2,683) | 8,323 | 6,213 | 2,110 |
| Total Health Services | | 625,566 | 54,645 | 680,211 | 635,730 | 44,481 |
| Other Course of Course of Charles and Published Course | | | | | | |
| Other Support Services - Students - Related Services: Salaries | 11-000-216-100 | 806,805 | (67,500) | 739,305 | 682,177 | 57,128 |
| Purchased Professional - | 11-000-210-100 | 800,803 | (07,500) | 739,303 | 062,177 | 37,126 |
| Educational Services | 11-000-216-320 | 65,000 | 184,269 | 249,269 | 245,940 | 3,329 |
| Supplies and Materials | 11-000-216-600 | 10,000 | (10,000) | ., | - / | - , |
| | • | | | | | |
| Total Other Support Services - Students - Related - | | | | | | |
| Services | | 881,805 | 106,769 | 988,574 | 928,117 | 60,457 |
| Other Support Services - Students - Extra Services: | | | | | | |
| Salaries | 11-000-217-100 | 515,157 | (100,000) | 415,157 | 397,006 | 18,151 |
| Purchased Professional - | 11 000 21, 100 | 010,107 | (100,000) | 110,107 | 277,000 | 10,101 |
| Educational Services | 11-000-217-320 | 520,000 | 29,420 | 549,420 | 543,544 | 5,876 |
| Total Other Support Services - Students - Extra Service | es | 1,035,157 | (70,580) | 964,577 | 940,550 | 24,027 |
| • | • | | , , | | | · |
| Other Support Services - Students - Regular: | | | | | | |
| Salaries of Other Professional | | =14401 | 60.000 | ==< <0.4 | | 22.465 |
| Staff | 11-000-218-104 | 716,694 | 60,000 | 776,694 | 753,229 | 23,465 |
| Salaries of Secretarial & Clerical Assistants | 11-000-218-105 | 59,862 | (10,000) | 49,862 | 20,928 | 28,934 |
| Other Purchased Professional & | 11-000-218-103 | 39,002 | (10,000) | 49,002 | 20,926 | 20,934 |
| Technical Services | 11-000-218-390 | 11,000 | 2,119 | 13,119 | 11,900 | 1,219 |
| Supplies and Materials | 11-000-218-600 | 14,500 | 821 | 15,321 | 14,323 | 998 |
| • • | • | | | • | • | |
| Total Other Support Services - Students - Regular | | 802,056 | 52,940 | 854,996 | 800,380 | 54,616 |
| Other Support Services - Students - Special Services: | | | | | | |
| Salaries of Other Professional | | | | | | |
| Staff | 11-000-219-104 | 1,352,524 | (117,000) | 1,235,524 | 1,202,050 | 33,474 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|--------------------|--------------------|---------------------|-----------------|-----------|---|
| Other Support Services - Students - Special Services (continued): | | | | | | |
| Salaries of Secretarial & Clerical | | | | | | |
| Assistants | 11-000-219-105 | 91,892 | 23,000 | 114,892 | 103,714 | 11,178 |
| Unused Vacation Payment to Terminated/ | 11-000-219-103 | 91,092 | 23,000 | 114,092 | 103,714 | 11,176 |
| Retired Staff | 11-000-219-199 | 7,000 | (3,000) | 4,000 | | 4,000 |
| Purchased Professional - | 11 000 217 177 | 7,000 | (3,000) | 1,000 | | 1,000 |
| Educational Services | 11-000-219-320 | 119,000 | | 119,000 | 117,594 | 1,406 |
| Other Purchased Professional & | 11 000 217 320 | 115,000 | | 115,000 | 117,551 | 1,100 |
| Technical Services | 11-000-219-390 | 30,000 | (435) | 29,565 | 27,135 | 2,430 |
| Other Purchased Services | 11-000-219-580 | 5,000 | (200) | 4,800 | 1,838 | 2,962 |
| Supplies and Materials | 11-000-219-600 | 22,050 | (495) | 21,555 | 21,175 | 380 |
| Other Objects | 11-000-219-800 | 2,500 | 695 | 3,195 | 3,195 | 200 |
| | | _,,_ | | | -,-,- | |
| Total Other Support Services - Students - Special Serv | vices | 1,629,966 | (97,435) | 1,532,531 | 1,476,701 | 55,830 |
| Improvement of Instruction Services/Other Support | | | | | | |
| Services - Instruction Staff: | | | | | | |
| Salaries of Supervisors of Instruction | 11-000-221-102 | 704,230 | (115,500) | 588,730 | 567,020 | 21,710 |
| Salaries of Other Professional Staff | 11-000-221-104 | 53,298 | | 53,298 | 43,517 | 9,781 |
| Salaries of Secretarial & Clerical | | | | | | |
| Assistants | 11-000-221-105 | 120,451 | 500 | 120,951 | 120,468 | 483 |
| Unused Vacation Payment to Terminated/ | | | | | | |
| Retired Staff | 11-000-221-199 | 10,000 | (6,000) | 4,000 | | 4,000 |
| Other Purchased Professional & | | | | | | |
| Technical Services | 11-000-221-390 | 71,500 | 24,146 | 95,646 | 87,066 | 8,580 |
| Supplies and Materials | 11-000-221-600 | 9,500 | 50 | 9,550 | 8,490 | 1,060 |
| Other Objects | 11-000-221-800 | 5,460 | (50) | 5,410 | 4,840 | 570 |
| Total Improvement of Instruction Services/Other | | | | | | |
| Support Services Instructional Staff | | 974,439 | (96,854) | 877,585 | 831,401 | 46,184 |
| | • | | | | | |
| Educational Media Services/School Library: | | | | | | |
| Salaries | 11-000-222-100 | 834,601 | (110,175) | 724,426 | 674,492 | 49,934 |
| Unused Vacation Payment to Terminated/ | | | | | | |
| Retired Staff | 11-000-222-199 | 1,400 | 3,000 | 4,400 | 4,038 | 362 |
| Purchased Professional & | | | | | | |
| Technical Services | 11-000-222-300 | 73,200 | (61,240) | 11,960 | 3,014 | 8,946 |
| Supplies and Materials | 11-000-222-600 | 13,745 | (1,148) | 12,597 | 8,791 | 3,806 |
| Total Educational Media Services/School Library | | 922,946 | (169,563) | 753,383 | 690,335 | 63,048 |
| Instructional Staff Training Services: | | | | | | |
| Purchased Professional - | | | | | | |
| Educational Services | 11-000-223-320 | 35,500 | 7,800 | 43,300 | 12,584 | 30,716 |
| Other Purchased Services | 11-000-223-500 | 25,331 | (800) | 24,531 | 19,110 | 5,421 |
| Total Instructional Staff Training Services | | 60,831 | 7,000 | 67,831 | 31,694 | 36,137 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|----------------------------------|--------------------|---------------------|-------------------|----------------|---|
| Support Services General Administration: | | 240.602 | 120.000 | 454 400 | 460.000 | • |
| Salaries | 11-000-230-100 | 340,682 | 130,800 | 471,482 | 468,822 | 2,660 |
| Unused Vacation Payment to Terminated/ | 11 000 220 100 | | 21 000 | 21 000 | | 21 000 |
| Retired Staff Tuition Reimbursement | 11-000-230-199 11-000-230-280 | 1,280 | 21,000 | 21,000 1,280 | 150 | 21,000 1,130 |
| Legal Services | 11-000-230-280 | 300,000 | (6,000) | 294,000 | 293,592 | 408 |
| Audit Fees | 11-000-230-331 | 60,000 | (0,000) | 60,000 | 55,990 | 4,010 |
| Other Purchased Professional Services | 11-000-230-332 | 5,085 | | 5,085 | 938 | 4,147 |
| Communications/Telephone | 11-000-230-530 | 585,036 | (214,468) | 370,568 | 152,258 | 218,310 |
| BOE Other Purchased Services | 11-000-230-585 | 8,150 | 225 | 8,375 | 6,279 | 2,096 |
| Other Purchased Services | 11-000-230-590 | 11,000 | 9,963 | 20,963 | 10,144 | 10,819 |
| Supplies and Materials | 11-000-230-610 | 6,000 | (100) | 5,900 | 3,241 | 2,659 |
| In-House Training | 11-000-230-630 | 5,000 | () | 5,000 | 4,769 | 231 |
| Judgment Against District | 11-000-230-820 | 90,000 | (80,000) | 10,000 | 62 | 9,938 |
| Miscellaneous Expenditures | 11-000-230-890 | 7,250 | 2,500 | 9,750 | 7,174 | 2,576 |
| BOE Membership Dues and Fees | 11-000-230-895 | 28,000 | _, | 28,000 | 25,330 | 2,670 |
| 1 | | | | | - , | |
| Total Support Services General Administration | | 1,447,483 | (136,080) | 1,311,403 | 1,028,749 | 282,654 |
| Support Services School Administration: Salaries of Principals & Assistant | | | | | | |
| Principals Salaries of Secretarial & Clerical | 11-000-240-103 | 1,439,281 | (30,000) | 1,409,281 | 1,362,337 | 46,944 |
| Assistants Unused Vacation Payment to Terminated/ | 11-000-240-105 | 545,540 | (123,500) | 422,040 | 366,943 | 55,097 |
| Retired Staff Unused Sick Payment to Terminated/ | 11-000-240-199 | 25,000 | (16,500) | 8,500 | 8,021 | 479 |
| Retired Staff | 11-000-240-299 | 5,000 | (3,000) | 2,000 | | 2,000 |
| Supplies and Materials | 11-000-240-600 | 27,047 | 1,438 | 28,485 | 16,324 | 12,161 |
| Other Objects | 11-000-240-800 | 25,092 | (1,556) | 23,536 | 21,432 | 2,104 |
| Total Support Services School Administration | | 2,066,960 | (173,118) | 1,893,842 | 1,775,057 | 118,785 |
| Central Services: | | | | | | |
| Salaries | 11-000-251-100 | 857,429 | (23,554) | 833,875 | 830,201 | 3,674 |
| Unused Vacation Payment to Terminated/ | 11-000-231-100 | 037,429 | (23,334) | 033,073 | 830,201 | 3,074 |
| Retired Staff Unused Sick Payment to Terminated/ | 11-000-251-199 | 6,000 | | 6,000 | 4,416 | 1,584 |
| Retired Staff | 11-000-251-299 | 5,000 | (800) | 4,200 | | 4,200 |
| Purchased Professional Services | 11-000-251-330 | 24,400 | ==`<` | 100.010 | 84,943 | 17,070 |
| Purchased Technical Services | 11-000-251-340 | 27,000 | 77,613 14,794 | 102,013 41,794 | 37,382 | 4,412 |
| Miscellaneous Purchased Services | 11-000-251-592 | 9,750 | (4,550) | 5,200 | 4,426 | 774 |
| Supplies and Materials | 11-000-251-610 | 49,700 | 7,148 | 56,848 | 53,205 | 3,643 |
| Interest on Lease Purchase | | | 7,146 | | | |
| Agreements Miscellaneous Expenditures | 11-000-251-832 11-000-251-890 | 3,084 6,970 | (2,544) | 3,084 | 3,899 3,124 | (815) 1,302 |
| Miscenaneous Expenditures | 11-000-231-890 | 0,970 | (2,344) | 4,426 | 3,124 | 1,302 |
| Total Central Services | | 989,333 | 68,107 | 1,057,440 | 1,021,596 | 35,844 |
| Administrative Information Technology: | | | | | | |
| Salaries | 11-000-252-100 | 3,000 | | 3,000 | 2,212 | 788 |
| Purchased Technical Services | 11-000-252-340 | 146,760 | (4,000) | 142,760 | 139,097 | 3,663 |
| Other Purchased Services | 11-000-252-500 | 2,500 | | 2,500 | 1,624 | 876 |
| Supplies and Materials | 11-000-252-600 | 20,000 | 3,275 | 23,275 | 19,837 | 3,438 |
| Total Administrative Information Technology | | 172,260 | (725) | 171,535 | 162,770 | 8,765 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|----------------------------------|--------------------|---------------------|-----------------|-----------|---|
| Required Maintenance for School Facilities: Salaries | 11 000 261 100 | 632,914 | (15,000) | 617,914 | 566,080 | 51,834 |
| Unused Vacation Payment to Terminated/ | 11-000-261-100 | 032,914 | (15,000) | 017,914 | 300,080 | 31,634 |
| Retired Staff | 11-000-261-199 | 15,000 | (6,000) | 9,000 | 4,645 | 4,355 |
| Cleaning, Repair & Maintenance | | , | (0,000) | -, | ., | 1,222 |
| Services | 11-000-261-420 | 600,000 | 97,992 | 697,992 | 611,305 | 86,687 |
| Lead Testing of Drinking Water | 11-000-261-421 | 15,000 | (13,000) | 2,000 | | 2,000 |
| General Supplies | 11-000-261-610 | 40,000 | (8,884) | 31,116 | 28,217 | 2,899 |
| Total Allowable Maintenance for School Facilities | | 1,302,914 | 55,108 | 1,358,022 | 1,210,247 | 147,775 |
| Other Operation & Maintenance of Plant: | | | | | | |
| Salaries | 11-000-262-100 | 1,711,908 | 123,000 | 1,834,908 | 1,820,850 | 14,058 |
| Salaries of Non Instructional Aides | 11-000-262-107 | 219,632 | (13,000) | 206,632 | 183,990 | 22,642 |
| Unused Vacation Payment to Terminated/ | | - , | (- , , | | , | ,- |
| Retired Staff | 11-000-262-199 | 10,000 | (5,000) | 5,000 | 840 | 4,160 |
| Purchased Professional & | | | | | | |
| Technical Services | 11-000-262-300 | 260,000 | 202,242 | 462,242 | 388,249 | 73,993 |
| Cleaning, Repair & Maintenance | | | | | | |
| Services | 11-000-262-420 | 220,000 | 67,039 | 287,039 | 258,692 | 28,347 |
| Other Purchased Property Services | 11-000-262-490 | 80,000 | (5,588) | 74,412 | 69,319 | 5,093 |
| Insurance | 11-000-262-520 | 1,552,850 | (228,000) | 1,324,850 | 1,278,187 | 46,663 |
| Miscellaneous Purchased Services | 11-000-262-590 | 7,500 | (2= (0.1) | 7,500 | 3,255 | 4,245 |
| General Supplies | 11-000-262-610 | 388,300 | (37,684) | 350,616 | 334,599 | 16,017 |
| Energy (Natural Gas) | 11-000-262-621 | 280,000 | 146,070 | 426,070 | 408,030 | 18,040 |
| Energy (Electricity) | 11-000-262-622 | 1,080,000 | (165,062) | 914,938 | 894,999 | 19,939 |
| Energy (Gasoline) Other Objects | 11-000-262-626 11-000-262-800 | 25,000 10,000 | (11,000) (2,000) | 14,000 8,000 | 2,970 | 14,000 5,030 |
| Other Objects | 11-000-202-800 | 10,000 | (2,000) | 8,000 | 2,970 | 3,030 |
| Total Other Operation & Maintenance of Plant | | 5,845,190 | 71,017 | 5,916,207 | 5,643,980 | 272,227 |
| Care & Upkeep of Grounds: | | | | | | |
| Salaries | 11-000-263-100 | 69,894 | | 69,894 | 54,167 | 15,727 |
| Purchased Professional & | | | | | | |
| Technical Services | 11-000-263-300 | 210,000 | (7,000) | 203,000 | 197,212 | 5,788 |
| CLN, RPR, Maintenance Services | 11-000-263-420 | 15,000 | | 15,000 | 10,348 | 4,652 |
| General Supplies | 11-000-263-610 | 26,500 | 5,958 | 32,458 | 29,002 | 3,456 |
| Total Care & Upkeep of Grounds | | 321,394 | (1,042) | 320,352 | 290,729 | 29,623 |
| Security: | | | | | | |
| Salaries | 11-000-266-100 | 698,268 | (527,994) | 170,274 | 161,969 | 8,305 |
| Unused Vacation Payment to Terminated/ | | , | (==,,,,,,) | | , | -, |
| Retired Staff | 11-000-266-199 | | 16,450 | 16,450 | 16,414 | 36 |
| Purchased Professional & | | | • | • | , | |
| Technical Services | 11-000-266-300 | 148,688 | 522,277 | 670,965 | 633,219 | 37,746 |
| Cleaning, Repair & Maintenance | | | | | | |
| Services | 11-000-266-420 | 12,000 | (11,000) | 1,000 | | 1,000 |
| General Supplies | 11-000-266-610 | 17,500 | 16,000 | 33,500 | 29,902 | 3,598 |
| Other Objects | 11-000-266-800 | 500 | | 500 | 150 | 350 |
| Total Security | | 876,956 | 15,733 | 892,689 | 841,654 | 51,035 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|------------|---|
| Student Transportation Services: | | | | | | |
| Salaries for Pupil Transportation (Between Home & School) - | | | | | | |
| Regular | 11-000-270-160 | 152,119 | 40,000 | 192,119 | 190,468 | 1,651 |
| Other Purchased Professional | | , | , | , | , | -, |
| & Technical Services | 11-000-270-390 | 6,650 | | 6,650 | 5,506 | 1,144 |
| Cleaning, Repair & Maintenance | | | | | | |
| Services | 11-000-270-420 | 2,000 | | 2,000 | | 2,000 |
| Aid in Lieu - Non Public Schools | 11-000-270-503 | 200,000 | 63,582 | 263,582 | 204,617 | 58,965 |
| Aid in Lieu - Charter Schools | 11-000-270-504 | 25,000 | 15,000 | 40,000 | 26,922 | 13,078 |
| Contracted Services (Between Home | | | | | | |
| & School) - Vendors | 11-000-270-511 | 917,778 | 302,720 | 1,220,498 | 1,188,485 | 32,013 |
| Contracted Services (Other Than | 11 000 050 510 | 242.000 | (15 000) | 224111 | 100.220 | 25.002 |
| Between Home & School)-Vendors | 11-000-270-512 | 242,000 | (17,889) | 224,111 | 198,229 | 25,882 |
| Contracted Services (Special Education | 11 000 270 514 | 2 060 406 | 20.504 | 2 000 000 | 2 062 105 | 27.805 |
| Students) - Vendors Contracted Services (Special Education | 11-000-270-514 | 2,060,406 | 29,594 | 2,090,000 | 2,062,195 | 27,805 |
| Students) - Joint Agreements | 11-000-270-515 | 45,000 | | 45,000 | 42,906 | 2,094 |
| Contracted Services (Special Education | 11-000-270-313 | 45,000 | | 45,000 | 42,700 | 2,074 |
| Students) - ESCs & CTSAs | 11-000-270-518 | 199,500 | (8,368) | 191,132 | 190,862 | 270 |
| General Supplies | 11-000-270-610 | 32,500 | 247,392 | 279,892 | 248,368 | 31,524 |
| | • | , | | | | |
| Total Student Transportation Services | | 3,882,953 | 672,031 | 4,554,984 | 4,358,558 | 196,426 |
| Unallocated Benefits Employee Benefits: | | | | | | |
| Social Security | 11-000-291-220 | 622,560 | 131,359 | 753,919 | 663,717 | 90,202 |
| TPAF Contributions - ERIP | 11-000-291-232 | 1,600 | | 1,600 | | 1,600 |
| Other Retirement Payments | 11-000-291-241 | 865,220 | 77,269 | 942,489 | 936,579 | 5,910 |
| Unemployment Compensation | 11-000-291-250 | 90,000 | (3,500) | 86,500 | 39,931 | 46,569 |
| Workers Compensation | 11-000-291-260 | 30,000 | 11,633 | 41,633 | 30,383 | 11,250 |
| Health Benefits | 11-000-291-270 | 9,797,337 | (365,997) | 9,431,340 | 9,143,489 | 287,851 |
| Tuition Reimbursement | 11-000-291-280 | 60,000 | 15,000 | 75,000 | 75,000 | |
| Unused Sick Payment to Terminated/ | 11 000 201 200 | 150,000 | (20,000) | 120,000 | 69.502 | 51 407 |
| Retired Staff | 11-000-291-299 | 150,000 | (30,000) | 120,000 | 68,593 | 51,407 |
| Total Unallocated Benefits - Employee Benefits | | 11,616,717 | (164,236) | 11,452,481 | 10,957,692 | 494,789 |
| Nonbudgeted: | | | | | | |
| On-Behalf TPAF Pension Contributions | | | | | 4,559,487 | (4,559,487) |
| On-Behalf TPAF Post-Retirement Medical | | | | | | |
| Contribution | | | | | 2,068,176 | (2,068,176) |
| On-Behalf TPAF Long Term Disability Insurance | | | | | | |
| Contribution | | | | | 2,569 | (2,569) |
| Reimbursed TPAF Social Security Contributions | ; | | | | 1,748,309 | (1,748,309) |
| Total Undistributed Expenditures | | 45,446,264 | 233,465 | 45,679,729 | 51,849,773 | (6,170,044) |
| Total Expenditures - Current Expense | | 68,163,524 | 826,356 | 68,989,880 | 74,022,009 | (5,032,129) |
| Total Expenditures - Current Expense | | 00,103,324 | 820,330 | 00,707,000 | 74,022,007 | (3,032,127) |
| Capital Outlay: | | | | | | |
| Equipment: | 10 105 100 50 | | | | | |
| Preschool | 12-105-100-730 | | | | | |
| Grades 1-5 | 12-120-100-730 | 6,000 | | 6,000 | | 6,000 |
| Grades 9-12 School Sponsored and Other Instruction | 12-140-100-730 | 6,000 | 38,062 | 6,000 38,662 | 11 075 | 6,000 |
| School Sponsored and Other Instruction Undistributed Expenditures: | 12-402-100-732 | 600 | 38,062 | 38,002 | 11,075 | 27,587 |
| Central Services | 12-000-251-730 | 2,000 | | 2,000 | | 2,000 |
| Admin Information Technology | 12-000-251-730 | 123,450 | | 123,450 | 65,720 | 57,730 |
| Required Maintenance School Facilities | 12-000-252-730 | 51,000 | 23,919 | 74,919 | 54,368 | 20,551 |
| required manifemente sellout i actitutes | 12-000-201-730 | 51,000 | 23,719 | ,7,,,19 | 27,200 | 20,551 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ACCOUNT NUMBERS | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|--|--|--------------------------|---------------------|------------------------------|------------------------------|---|
| Capital Outlay (continued): Support Services - Related & Extra Central Services Custodial Equipment SEC Equipment | 12-000-218-730 12-000-251-730 12-000-262-730 12-000-266-730 | 25,000 5,000 | 272,560 | 25,000 277,560 | 22,665 272,060 | 2,335 5,500 |
| Total Equipment | | 213,050 | 334,541 | 547,591 | 425,888 | 121,703 |
| Facilities Acquisition & Construction Services: Construction Services Lease Purchase Agreements - | 12-000-400-450 | 415,000 | (295,936) | 119,064 | 74,664 | 44,400 |
| Principal Assessment for Debt Service on SDA Funding Facility Grant - Capital Outlay Transfer | 12-000-400-721 12-000-400-896 12-000-400-931 | 71,937 | 295,936 450,356 | 295,936 71,937 450,356 | 295,936 71,937 450,356 | |
| Total Acquisition & Construction Services | | 486,937 | 450,356 | 937,293 | 892,893 | 44,400 |
| Total Capital Outlay | | 699,987 | 784,897 | 1,484,884 | 1,318,781 | 166,103 |
| Total Expenditures | | 68,863,511 | 1,611,253 | 70,474,764 | 75,340,790 | (4,866,026) |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures Before Other Financing Sources/(Uses) | | 3,274,876 | (1,611,253) | 1,663,623 | 5,825,792 | 4,162,169 |
| Other Financing Sources/(Uses): Transfer from Other Funds Cancellation of Prior Year Liability | 10-5200-000 | 315,756 | | 315,756 | 315,756 70,383 | (70,383) |
| Loan Proceeds Transfer to Charter School | | (5,924,407) | 324,978 | (5,599,429) | 1,410,000 (5,572,783) | (1,410,000) (26,646) |
| Total Other Financing Sources/(Uses) | | (5,608,651) | 324,978 | (5,283,673) | (3,776,644) | (1,507,029) |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures After Other Financing Sources/(Uses) Fund Balances, July 1 | | (2,333,775) 7,786,547 | (1,286,275) | (3,620,050) 7,786,547 | 2,049,148 7,786,547 | 2,655,140 |
| Fund Balances, June 30 | | \$5,452,772 | (1,286,275) | 4,166,497 | 9,835,695 | 2,655,140 |

RECAPITULATION OF FUND BALANCE:

| Restricted Fund Balance: | |
|--|-------------|
| Excess Surplus | 3,133,889 |
| Capital Reserve | 978,769 |
| Additional Designated for Subsequent Year's Expenditures | 751,836 |
| Excess Surplus - Designated for Subsequent Year's Expenditures | 2,341,903 |
| Assigned Fund Balance: | |
| Year-end Encumbrances | 181,305 |
| Designated for Subsequent Year's Expenditures | |
| Unassigned Fund Balance | 2,447,993 |
| | 0.025.605 |
| Subtotal | 9,835,695 |
| Reconciliation to Governmental Funds Statements (GAAP): | |
| Last State Aid Payment Not Recognized on GAAP Basis | (3,917,708) |
| Fund Balance per Governmental Funds (GAAP) | \$5,917,987 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| REVENUES | ORIGINAL BUDGET | BUDGET TRANSFERS | FINAL BUDGET | ACTUAL | VARIANCE POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|---|--------------------|---------------------|-----------------|-----------|---|
| Local Sources | | 10,402 | 10,402 | 10,402 | |
| State Sources | \$2,952,886 | 362,316 | 3,315,202 | 3,315,202 | |
| | | | | | |
| Federal Sources | 2,161,086 | 704,456 | 2,865,542 | 2,865,542 | |
| Total Revenues | 5,113,972 | 1,077,174 | 6,191,146 | 6,191,146 | |
| EXPENDITURES: | | | | | |
| Instruction: | | | | | |
| Salaries of Teachers | 1,101,779 | 243,148 | 1,344,927 | 1,344,927 | |
| Other Salaries for Instruction | 217,778 | 18,869 | 236,647 | 236,647 | |
| Purchased Professional & | | , | ,,,,,,, | | |
| Technical Services | 144,500 | 64,820 | 209,320 | 209,320 | |
| Other Purchased Services | 177,500 | 04,020 | 207,320 | 207,320 | |
| | 20.000 | (20,000) | | | |
| (400-500 Series) | 20,000 | (20,000) | | | |
| Tuition | 720,000 | 5,834 | 725,834 | 725,834 | |
| Textbooks | 6,442 | 932 | 7,374 | 7,374 | |
| General Supplies | 1,164,321 | (162,278) | 1,002,043 | 1,002,043 | |
| Other Objects | 1,500 | 1,427 | 2,927 | 2,927 | |
| Total Instruction | 3,376,320 | 152,752 | 3,529,072 | 3,529,072 | |
| | | | | | |
| Support Services: | | | | | |
| Salaries of Supervisors | 295,530 | 93,515 | 389,045 | 389,045 | |
| Salaries of Secretarial & Clerical | | | | | |
| Assistants | 35,105 | 36,783 | 71,888 | 71,888 | |
| Salaries of Facilitators, Math, Literacy | , | , | . , | . , | |
| Coaches & Master Teachers | 131,522 | (34,484) | 97,038 | 97,038 | |
| Personal Services - Employee | 131,322 | (34,404) | 77,030 | 77,030 | |
| Benefits | 537,848 | 291 226 | 819,074 | 819,074 | |
| | · · | 281,226 | | | |
| Purchased Educational Services | 386,462 | 532,843 | 919,305 | 919,305 | |
| Other Purchased Services | | | | | |
| Travel | 35,000 | (24,091) | 10,909 | 10,909 | |
| Supplies & Materials | 19,185 | 7,655 | 26,840 | 26,840 | |
| Miscellaneous Expenditures | 7,000 | 6,395 | 13,395 | 13,395 | |
| Total Support Services | 1,447,652 | 899,842 | 2,347,494 | 2,347,494 | _ |
| 11 | | | , , , | , ., | |
| Facilities Acquisition & Construction Services: | | | | | |
| Instructional Equipment | 90,000 | (17,366) | 72,634 | 72,634 | |
| Noninstructional Equipment | 200,000 | 41,946 | 241,946 | 241,946 | |
| Noministractional Equipment | 200,000 | 71,770 | 241,740 | 241,740 | |
| T-4-1 F:1:4: A:-:4: 0- | | | | | |
| Total Facilities Acquisition & | 200 000 | 24.500 | 214 500 | 214.500 | |
| Construction Services | 290,000 | 24,580 | 314,580 | 314,580 | |
| | | | | | |
| Total Expenditures | 5,113,972 | 1,077,174 | 6,191,146 | 6,191,146 | |
| | | | | | |
| Excess/(Deficiency) of Revenues | | | | | |
| Over/(Under) Expenditures & | | | | | |
| Other Financing Sources/(Uses) | \$ - | - | _ | _ | - |
| 5 , | - 82 - | | | | |
| | | | | | |

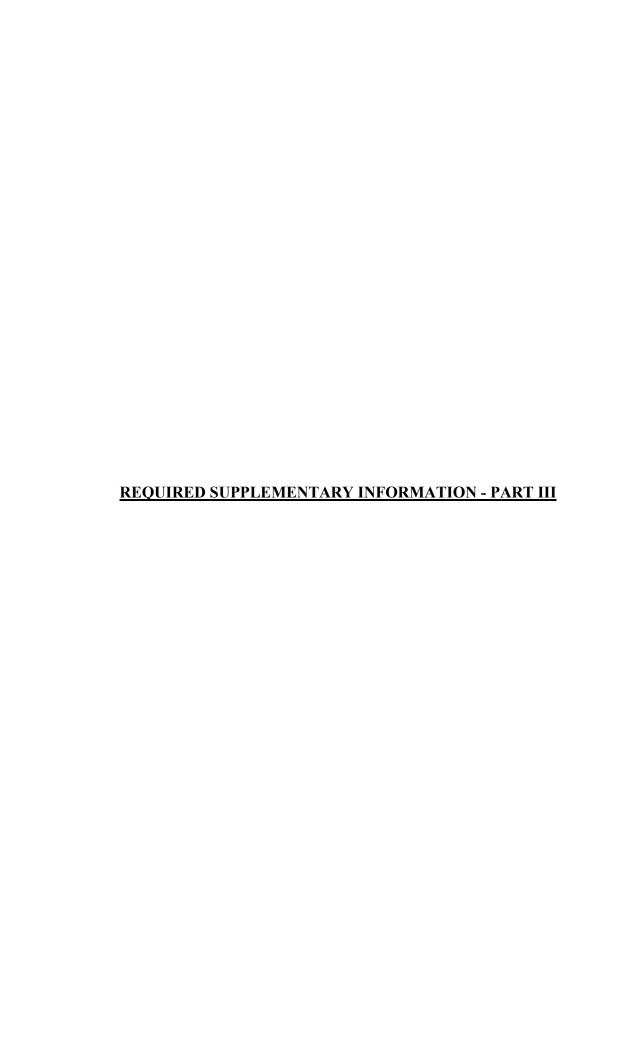
EXHIBIT C-3

WILLINGBORO TOWNSHIP BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| | GENERAL FUND | SPECIAL REVENUE FUND |
|--|-------------------------|----------------------------|
| Sources/Inflows of Resources: | | |
| Actual Amounts (Budgetary Basis) "Revenue" | | |
| From the Budgetary Comparison Schedule (C-Series) | \$81,166,582 | 6,191,146 |
| Difference - Budget to GAAP: | | |
| State aid payment recognized for GAAP statements in | | |
| the current year, previously recognized for budgetary | | |
| purposes. | 3,791,938 | |
| State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year. | (3,917,708) | |
| Total Revenues as Reported on the Statement of Revenues, | | |
| Expenditures, and Changes in Fund Balances - Governmental | | |
| Funds. (B-2) | \$81,040,812 | 6,191,146 |
| | | |
| Uses/outflows of resources: | | |
| Actual amounts (budgetary basis) "total expenditures" from the | Φ 7.5. 2.40. 700 | 6 101 146 |
| budgetary comparison schedule | \$75,340,790 | 6,191,146 |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental | | |
| Funds (B-2) | \$75,340,790 | 6,191,146 |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PERS *

| | Measurement Date | | | | | |
|--|------------------|--------------|-------------|-------------|-------------|-------------|
| | 2018 | <u>2017</u> | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> |
| District's Proportion of the Net Pension Liability (Asset) | 0.042% | 0.042% | 0.046% | 0.046% | 0.044% | 0.047% |
| District's Proportionate Share of the Net Pension Liability (Asset) | \$18,177,729 | \$20,492,355 | 26,927,220 | 21,290,342 | 17,085,862 | 18,174,787 |
| District's covered employee payroll | \$5,820,214 | \$6,381,505 | 6,433,803 | 5,944,063 | 6,199,903 | 6,310,202 |
| Plan Fiduciary Net Position as a Percentage of the Total Pension | 53.60% | 48.10% | 40.14% | 47.93% | 52.08% | 48.72% |

EXHIBIT L-2

SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS - PERS SCHEDULE OF CONTRIBUTIONS $\ensuremath{^*}$

| | | Measurement Date | | | | |
|---|----------------|------------------|-------------|-------------|-------------|-------------|
| | <u>2018</u> | <u>2017</u> | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> |
| Actuarially Determined Contribution | \$918,305 | \$815,519 | 807,700 | 815,395 | 752,312 | 716,531 |
| Contributions in relation to the Actuarially Determined Contributions | 918,305 | 815,519 | 807,700 | 815,395 | 752,312 | 716,531 |
| | | - | - | - | - | |
| Covered-Employee Payroll | \$5,820,214.00 | 6,381,505 | 6,433,803 | 5,944,063 | 6,199,903 | 6,310,202 |
| Contributions as a Percentage of Covered - Employee Payroll | 15.78% | 12.78% | 12.55% | 13.72% | 12.13% | 11.36% |

EXHIBIT L-3

SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - TPAF *

| | Measurement Date | | | | | |
|--|------------------|-------------|-------------|-------------|-------------|-------------|
| | 2018 | <u>2017</u> | <u>2016</u> | <u>2015</u> | <u>2014</u> | <u>2013</u> |
| State's Proportion of the Net Pension Liability (Asset) Associated with the District | 0.236% | 0.252% | 0.260% | 0.265% | 0.268% | 0.276% |
| State's Proportionate Share of the Net Pension Liability (Asset) Associted with the District | 149,992,380 | 169,615,897 | 204,925,532 | 167,534,573 | 144,317,866 | 139,984,346 |

^{* -} Until a full ten year trend is compiled, information will be presented for those years for which information is available.

EXHIBIT M-1

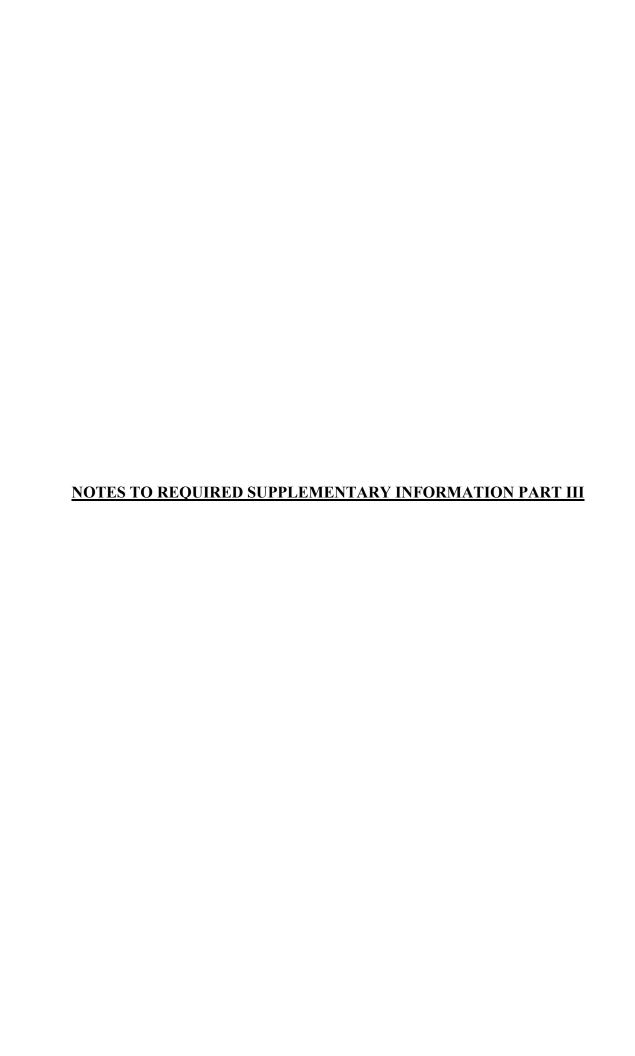
WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS *

| | Measurement Date | |
|--|------------------|----------------|
| Tatal ODED Linking | 2018 | 2017 |
| Total OPEB Liability | | |
| Service Cost | 5,513,106 | \$6,604,131 |
| Interest Cost | 6,803,021 | 5,884,445 |
| Difference Between Expected and | | |
| Actual Experiences | (18,023,416) | |
| Changes of Assumptions | (18,194,326) | (23,716,830) |
| Contributions: Members | 146,526 | 159,101 |
| Gross Benefit Payments | (4,239,552) | (4,320,754) |
| Net Change in Total OPEB Liability | (\$27,994,641) | (\$15,389,907) |
| Total OPEB Liability (Beginning) | 186,543,941 | 201,933,848 |
| Total OPEB Liability (Ending) | \$158,549,300 | \$186,543,941 |
| Plan Fiduciary Net Position | | |
| Plan Fiduciary Net Position (Ending) | - | - |
| Net OPEB Liability (Ending) | \$158,549,300 | \$186,543,941 |
| Net Position as a Percentage of OPEB Liability | 0.00% | 0.00% |
| Covered Employee Payroll | \$5,820,214 | \$6,381,505 |
| Net OPEB Liability as a Percentage of Payroll | 2724% | 2923% |

Souce Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury other than covered employee payroll.

^{* -} Until a full ten year trend is compiled, information will be presented for those years for which information is available.



WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

JUNE 30, 2019

Public Employees' Retirement System (PERS)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

Changes of assumptions. Pre-retirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Make and Female Mortality Tables (setback 1 year for males and females) for service retirement and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from the base year of 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (setback 3 years for males and setback 1 year for females).

Teachers' Pension and Annuity Fund (TPAF)

Changes of benefit terms. The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Changes of assumptions. Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis based on a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

Special Funding Situation. The employer contribution for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose

WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION

JUNE 30, 2019

Teachers' Pension and Annuity Fund (TPAF) (continued):

the portion of the non-employer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.

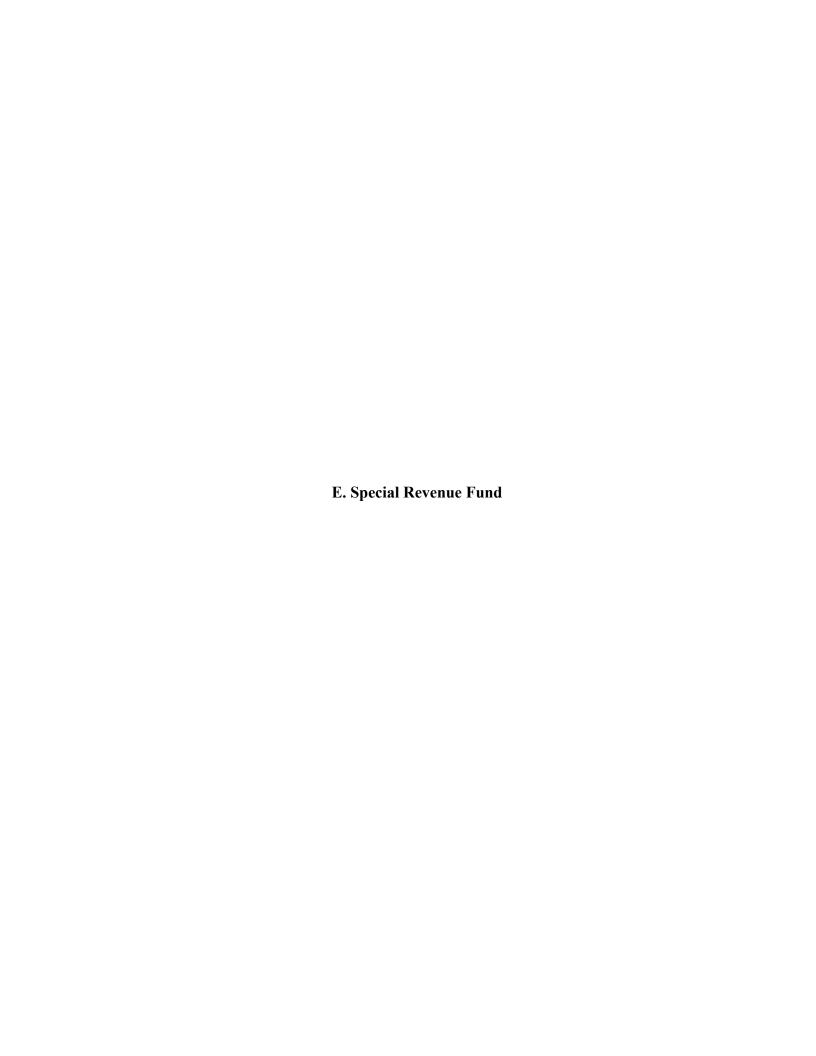
State Health Benefit Local Education Retired Employee Plan

Special Funding Situation. The participating local education employer allocations included in the supplemental Schedule of special funding amounts by employer are provided as each local education employer is required to record in their financial statements, as an expense and corresponding revenue, their respective amount of total OPEB expense attributable to the State of New Jersey under the special funding situation and to include their respective amount of total OPEB liability in their notes to their financial statements. The total OPEB liability and service cost for each employer was determined separately based on actual data for each employer's participants.



D. School Based Budget Schedules

Not Applicable



| _ | NO CHILD LEFT BEHIND | | | | |
|--|----------------------|-------------------------|----------------|---------------|--------------------|
| | TITLE I | TITLE I REALLOCATION | TITLE I SIA | TITLE II A | I.D.E.A. PART B |
| Revenues: Local Sources State Sources | | | | | |
| Federal Sources | \$1,008,206 | 8,210 | 338,578 | 228,761 | 1,222,823 |
| Total Revenues | \$1,008,206 | 8,210 | 338,578 | 228,761 | 1,222,823 |
| Expenditures: | | | | | |
| Instruction: Salaries of Teachers Other Salaries for Instruction | \$24,996 | | | 46,452 | 139,764 |
| Purchased Professional Services Other Purchased Services | | | | 68,000 | 106,313 |
| Tuition | | | | | 700,000 |
| Textbooks General Supplies Other Objects | 245,389 | 8,210 | 338,578 | 95,403 | 10,981 2,927 |
| Total Instruction | 270,385 | 8,210 | 338,578 | 209,855 | 959,985 |
| Support Services: Salaries of Supervisors Salaries of Secretarial & Clerical Assistants Salaries of Facilitators, Math, Literacy Coaches & Master Teachers | | | | | 171,965 |
| Personal Services - Employee Benefits | 1,912 | | | 3,415 | 39,255 |
| Purchased Educational | , | | | , | |
| Services Other Purchased Services | 714,669 | | | 4,800 | 46,618 |
| Travel Purchased Professional - Technical Services | | | | 10,691 | |
| Supplies & Materials Miscellaneous Expenditures | 13,740 7,500 | | | | 5,000 |
| Total Support Services | 737,821 | | | 18,906 | 262,838 |
| Facilities Acquisition & Construction Services Instructional Equipment Non-Instructional Equipment | | | | | |
| Total Facilities Acqisition & Constructior Services | | | | | |
| Total Expenditures | \$1,008,206 | 8,210 | 338,578 | 228,761 | 1,222,823 |

| | | _ | | NONPUBLIC | |
|--|-----------------------|------------------------|-----------------|----------------------------------|------------------|
| | I.D.E.A. PRESCHOOL | PRESCHOOL EDUCATION | TEXTBOOK AID | COMPENSATORY EDUCATION AID | HOME INSTRUCTION |
| Revenues: | | | | | |
| Local Sources | | | | | |
| State Sources | | 3,202,712 | 7,374 | 59,812 | 1,954 |
| Federal Sources | 58,964 | | | | |
| Total Revenues | 58,964 | 3,202,712 | 7,374 | 59,812 | 1,954 |
| Expenditures: | | | | | |
| Instruction: | | | | | |
| Salaries of Teachers | | 1,133,715 | | | |
| Other Salaries for | | | | | |
| Instruction | | 236,647 | | | |
| Purchased Professional | | | | | |
| Services | 32,053 | 1,000 | | | 1,954 |
| Other Purchased Services | | | | | |
| Tuition | 18,496 | 7,338 | | | |
| Textbooks | | | 7,374 | | |
| General Supplies | 8,415 | 284,665 | | | |
| Other Objects | | | | | |
| Total Instruction | 58,964 | 1,663,365 | 7,374 | | 1,954 |
| Support Services: | | | | | |
| Salaries of Supervisors | | 217,080 | | | |
| Salaries of Secretarial & | | 217,000 | | | |
| Clerical Assistants | | 71,888 | | | |
| Salaries of Facilitators, Math, Literacy | | 71,000 | | | |
| Coaches & Master Teachers | | 97,038 | | | |
| Personal Services - Employee | | 77,030 | | | |
| Benefits | | 774,492 | | | |
| Purchased Educational | | 771,152 | | | |
| Services | | 58,472 | | 59,812 | |
| Other Purchased Services | | 30,172 | | 37,012 | |
| Travel | | 218 | | | |
| Purchased Professional - | | 210 | | | |
| Technical Services | | | | | |
| Supplies & Materials | | 4,684 | | | |
| Miscellaneous Expenditures | | 895 | | | |
| Total Support Services | | 1,224,767 | | 59,812 | |
| Facilities Acquisition & Construction Services | | | | | |
| Instructional Equipment | | 72,634 | | | |
| Non-Instructional Equipment | | 241,946 | | | |
| Total Facilities Acqisition & Construction | | | | | |
| Services | | 314,580 | | | |
| Total Expenditures | 58,964 | 3,202,712 | 7,374 | 59,812 | 1,954 |
| | | | | | |

| | | | NONPUBLIC | | |
|---|----------------|----------|----------------------------------|------------|---------------|
| - | NURSING AID | SECURITY | EXAMINATION & CLASSIFICATION AID | TECHNOLOGY | SPEECH AID |
| Revenues: | | | | | |
| Local Sources | 12 (77 | 0.417 | 14 204 | 4 105 | 2 (79 |
| State Sources Federal Sources | 13,677 | 8,416 | 14,384 | 4,195 | 2,678 |
| Total Revenues | 13,677 | 8,416 | 14,384 | 4,195 | 2,678 |
| Expenditures: | | | | | |
| Instruction: | | | | | |
| Salaries of Teachers Other Salaries for | | | | | |
| Instruction | | | | | |
| Purchased Professional | | | | | |
| Services | | | | | |
| Other Purchased Services | | | | | |
| Tuition | | | | | |
| Textbooks | | | | | |
| General Supplies | | | | | |
| Other Objects | | | | | |
| Total Instruction | | | | | |
| Support Services: Salaries of Supervisors Salaries of Secretarial & Clerical Assistants Salaries of Facilitators, Math, Literacy Coaches & Master Teachers Personal Services - Employee | | | | | |
| Benefits Purchased Educational | | | | | |
| Services | 13,677 | | 14,384 | 4,195 | 2,678 |
| Other Purchased Services | -7 | | <i>7</i> | , | , |
| Travel Purchased Professional - | | | | | |
| Technical Services | | | | | |
| Supplies & Materials | | 8,416 | | | |
| Miscellaneous Expenditures | | | | | |
| Total Support Services | 13,677 | 8,416 | 14,384 | 4,195 | 2,678 |
| Facilities Acquisition & Construction Services: Instructional Equipment Non-Instructional Equipment | | | | | |
| Total Facilities Acqisition & Construction Services | | | | | |
| Total Expenditures | \$13,677 | 8,416 | 14,384 | 4,195 | 2,678 |
| - | | <u> </u> | | | |

| Revenues | | STAFF HONORARY | DELOITTE ACADEMY | NJSA | TOTAL |
|--|--|-------------------|---------------------|-------|-----------|
| Expenditures: Instruction: Salaries of Teachers 1,344,927 Cother Salaries for 236,647 Instruction 236,647 Purchased Professional 209,320 Services 209,320 Other Purchased Services 209,320 Tuition 725,834 Textbooks 73,734 Textbooks 73,734 General Supplies 265 5,000 5,137 1,002,043 Other Objects 265 5,000 5,137 3,529,072 Total Instruction 265 5,000 5,137 3,529,072 Support Services: 381,045 Salaries of Supervisors 389,045 Salaries of Supervisors 71,888 Salaries of Facilitators, Math, Literacy 2,000 Caches & Master Teachers 97,038 Personal Services - Employee 819,074 Purchased Educational 8 Services 919,305 Other Purchased Services 919,305 Other Purchased Services - Employee 91,305 Supplies & Materials 26,840 Miscellaneous Expenditures 2,347,494 Facilities Acquisition & Construction Services 2,347,494 Facilities Acquisition & Construction Services 13,395 Total Support Services 2,347,494 Total Facilities Acquisition & Construction Services 2,347,494 | Local Sources State Sources | 265 | 5,000 | 5,137 | 3,315,202 |
| Salaries of Teachers | Total Revenues | 265 | 5,000 | 5,137 | 6,191,146 |
| Salaries of Teachers 1,344,927 Other Salaries for 236,647 Purchased Professional 209,320 Other Purchased Services 209,320 Other Purchased Services 725,834 Tuttion 725,834 Textbooks 7,374 General Supplies 265 5,000 5,137 1,002,043 Other Objects 2,0927 2,0927 Total Instruction 265 5,000 5,137 3,529,072 Support Services: 389,045 389,045 Salaries of Supervisors 97,038 97,038 Salaries of Facilitators, Math, Literacy 97,038 97,038 Personal Services - Employee 91,035 97,038 Personal Services - Employee 91,035 91,035 Other Purchased Services 91,035 91,035 Travel 1,090 91,035 | = | | | | |
| Instruction 236,647 Purchased Professional 209,320 Services 209,320 Other Purchased Services 725,834 Textbooks 7,374 General Supplies 265 5,000 5,137 1,002,043 Other Objects 265 5,000 5,137 3,229,072 Total Instruction 265 5,000 5,137 3,229,072 Support Services 389,045 Salaries of Supervisors 389,045 Salaries of Supervisors 389,045 Salaries of Supervisors 71,888 Salaries of Supervisors 71,888 Salaries of Facilitators, Math, Literacy 71,888 Salaries of Facilitators, Math, Literacy 71,888 Salaries of Facilitators, Math, Literacy 71,888 Salaries of Supervisors 71,888 Salaries of Supervisor | Salaries of Teachers | | | | 1,344,927 |
| Purchased Professional Services 209,320 209,320 200,320 200,320 200,320 200,320 200,330 | | | | | 236.647 |
| Other Purchased Services 725,834 Tuition 725,834 Textbooks 7,374 General Supplies 265 5,000 5,137 1,002,043 Other Objects 265 5,000 5,137 3,529,072 Support Services: 8 389,045 Salaries of Supervisors 389,045 Salaries of Secretarial & 71,888 Clerical Assistants 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Benefits 919,305 Other Purchased Educational 819,074 Services 919,305 Other Purchased Services 919,305 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 2,347,494 Total Facilities Acquisition & Construction Services 314,580 | Purchased Professional | | | | , |
| Textbooks 7,374 General Supplies 265 5,000 5,137 1,002,043 Other Objects 265 5,000 5,137 3,529,072 Total Instruction 265 5,000 5,137 3,529,072 Support Services: 389,045 Salaries of Supervisors 389,045 Salaries of Supervisors 71,888 Salaries of Facilitators, Math, Literacy 70,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Benefits 819,074 Purchased Educational 819,074 Services 919,305 Other Purchased Services 919,305 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: Instructional Equipment 241,946 Total Facilities Acquisition & Construction - - 314,580 | | | | | 209,320 |
| General Supplies 265 5,000 5,137 1,002,043 2,927 Total Instruction 265 5,000 5,137 3,529,072 Support Services: 389,045 Salaries of Supervisors 389,045 Salaries of Secretarial & 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Purchased Educational 819,074 Services 919,305 Other Purchased Services 919,305 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 2,347,494 Facilities Acquisition & Construction Services: 172,634 Instructional Equipment 241,946 Total Facilities Acquisition & Construction 214,946 | | | | | |
| Total Instruction 265 5,000 5,137 3,529,072 Support Services: 389,045 Salaries of Supervisors 389,045 Salaries of Secretarial & 71,888 Clerical Assistants 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employce 819,074 Purchased Educational 919,305 Services 919,305 Other Purchased Services 919,305 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 2,347,494 Facilities Acquisition & Construction Services: 172,634 Instructional Equipment 241,946 Total Facilities Acquisition & Construction 241,946 | General Supplies | 265 | 5,000 | 5,137 | 1,002,043 |
| Support Services: 389,045 Salaries of Supervisors 389,045 Salaries of Secretarial & 71,888 Clerical Assistants 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Benefits 819,074 Purchased Educational 919,305 Other Purchased Services 919,305 Other Purchased Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 1,524 Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction 2,347,494 | Other Objects | | | | 2,927 |
| Salaries of Supervisors 389,045 Salaries of Secretarial & 71,888 Clerical Assistants 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Purchased Educational 919,305 Other Purchased Services 919,305 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 1 Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction - - 314,580 | Total Instruction | 265 | 5,000 | 5,137 | 3,529,072 |
| Salaries of Secretarial & Clerical Assistants 71,888 Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Purchased Educational 919,305 Services 919,305 Other Purchased Services 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 1 Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction - 314,580 | | | | | 200.045 |
| Salaries of Facilitators, Math, Literacy 97,038 Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Benefits 819,074 Purchased Educational 919,305 Other Purchased Services 10,909 Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 1 Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction - - 314,580 | | | | | 389,045 |
| Coaches & Master Teachers 97,038 Personal Services - Employee 819,074 Benefits 819,074 Purchased Educational 919,305 Services 919,305 Other Purchased Services 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: 72,634 Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acqisition & Construction 314,580 | | | | | 71,888 |
| Benefits | Coaches & Master Teachers | | | | 97,038 |
| Purchased Educational Services Other Purchased Services Travel Travel Supplies & Materials Miscellaneous Expenditures Total Support Services Instructional Equipment Non-Instructional Equipment Total Facilities Acquisition & Construction Services 314,580 | | | | | 819 074 |
| Other Purchased Services Travel 10,909 Supplies & Materials 26,840 Miscellaneous Expenditures 13,395 Total Support Services 2,347,494 Facilities Acquisition & Construction Services: Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acqisition & Construction Services 314,580 | Purchased Educational | | | | ŕ |
| Supplies & Materials Miscellaneous Expenditures Total Support Services Facilities Acquisition & Construction Services: Instructional Equipment Non-Instructional Equipment Total Facilities Acqisition & Construction Services Total Facilities Acqisition & Construction Services 314,580 | Other Purchased Services | | | | |
| Miscellaneous Expenditures Total Support Services Facilities Acquisition & Construction Services: Instructional Equipment Non-Instructional Equipment Total Facilities Acqisition & Construction Services Total Facilities Acqisition & Construction Services 314,580 | | | | | |
| Facilities Acquisition & Construction Services: Instructional Equipment Non-Instructional Equipment Total Facilities Acquisition & Construction Services 314,580 | | | | | |
| Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction Services 314,580 | Total Support Services | | | | 2,347,494 |
| Instructional Equipment 72,634 Non-Instructional Equipment 241,946 Total Facilities Acquisition & Construction Services 314,580 | Facilities Acquisition & Construction Services | : | | | |
| Total Facilities Acqisition & Construction Services 314,580 | Instructional Equipment | | | | , |
| Services 314,580 | Non-Instructional Equipment | | | | 241,946 |
| Total Expenditures \$265 5,000 5,137 6,191,146 | | | - | - | - 314,580 |
| | Total Expenditures | \$265 | 5,000 | 5,137 | 6,191,146 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND SCHEDULE OF PRESCHOOL EDUCATION AND AID OF EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| DISTRICT-WIDE TOTAL | BUDGETED | ACTUAL | VARIANCE |
|---|-------------|-----------|----------|
| Expenditures: | | | |
| Instruction: | | | |
| Salaries of Teachers | \$1,145,426 | 1,133,715 | 11,711 |
| Other Salaries for Instruction | 261,778 | 236,647 | 25,131 |
| Purchased Professional Services | 40,000 | 1,000 | 39,000 |
| Tuition | 15,000 | 7,338 | 7,662 |
| General Supplies | 322,784 | 284,665 | 38,119 |
| Total Instruction | 1,784,988 | 1,663,365 | 121,623 |
| Support Services: | | | |
| Salaries of Supervisors | 219,372 | 217,080 | 2,292 |
| Salaries of Secretarial & Clerical Assistants | 95,605 | 71,888 | 23,717 |
| Salaries of Facilitators, Math, Literacy | | | |
| Coaches & Master Teachers | 106,022 | 97,038 | 8,984 |
| Personal Services - Employee Benefits | 919,744 | 774,492 | 145,252 |
| Other Purchased Educational Services | 97,500 | 58,472 | 39,028 |
| Travel | 10,000 | 218 | 9,782 |
| Supplies & Materials | 6,500 | 4,684 | 1,816 |
| Miscellaneous Expenditures | 2,000 | 895 | 1,105 |
| Total Support Services | 1,456,743 | 1,224,767 | 231,976 |
| Facilities Acquisition & Construction Services: | | | |
| Instructional Equipment | 76,000 | 72,634 | 3,366 |
| Noninstructional Equipment | 276,500 | 241,946 | 34,554 |
| Total Facilities Acquisition & Construction | | | |
| Services | 352,500 | 314,580 | 37,920 |
| Total Expenditures | \$3,594,231 | 3,202,712 | 391,519 |

CALCULATION OF BUDGET & CARRYOVER

| Total Revised 2018-2019 Preschool Education Aid Allocation Add: Actual Preschool Education Aid Carryover (June 30, 2018) | \$3,515,600 817,679 |
|---|------------------------|
| Total Preschool Education Aid Funds Available for 2018-2019 Budget Less: 2018-2019 Budgeted Preschool Education Aid (Including Prior Year | 4,333,279 |
| Budget Carryover) | (3,594,231) |
| Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2018 Add: June 30, 2019 Unexpended Preschool Education Aid Funds Less: 2018-2019 Commissioner-approved Transfer to the General Fund | 739,048 391,519 |
| 2018-2019 Carryover - Preschool Education Aid Funds | \$1,130,567 |
| 2017-2018 Preschool Education Aid Funds Carryover Budgeted in 2018-2019 | \$817,679 |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION SUMMARY SCHEDULE OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| | | | REVISED | EXPENDITURES TO DATE | TO DATE | (OVER)/UNDER |
|--------|----------------------------------|----------------------------|---------------------|----------------------|-----------------|---------------------|
| NUMBER | PROJECT TITLE | ORIGINAL APPROPRIATIONS | AUTHORIZED COSTS | PRIOR YEAR | CURRENT YEAR | EXPENDED BALANCE |
| 2004 | Levitt Middle School | \$3,574,041 | 3,574,041 | 3,538,968 | | 35,073 |
| 2004 | Other Projects | 52,646 | 52,646 | 23,341 | | 29,305 |
| 2010 | Levitt Middle School Renovations | 8,080,182 | 9,206,961 | 9,206,819 | | 142 |
| 2019 | HVAC Project | 450,356 | 450,356 | | 131,601 | 318,755 |
| Total | | \$12,157,225 | 13,284,004 | 12,769,128 | 131,601 | 383,275 |

EXHIBIT F-2

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| Revenues & Other Financing Sources: | |
|---|-----------|
| State Sources - SCC Grant | |
| Bond Proceeds & Transfers | 450,356 |
| Total Revenues | 450,356 |
| Expenditures & Other Financing Uses: | |
| Purchased Professional & Technical Services | |
| Construction Services | - |
| Instructional Equipment | 131,601 |
| Miscellaneous Expenditures | |
| Total Expenditures | 131,601 |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures | 318,755 |
| Fund Balance - Beginning | 64,520 |
| Fund Balance - Ending | \$383,275 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS UPGRADES TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | | | | REVISED |
|---------------------------------------|-------------|---------|-----------|------------|
| | PRIOR | CURRENT | | AUTHORIZED |
| | PERIODS | YEAR | TOTALS | COST |
| Revenues & Other Financing Sources: | | | | |
| State Sources - SCC Grant | \$1,986,430 | | 1,986,430 | 1,986,430 |
| Bond Proceeds & Transfers | 1,587,611 | | 1,587,611 | 1,587,611 |
| Total Revenues | 3,574,041 | | 3,574,041 | 3,574,041 |
| Expenditures & Other Financing Uses: | | | | |
| Salaries | 36,092 | | 36,092 | 36,092 |
| Purchased Professional & Technical | | | | |
| Services & Contingencies | 859,589 | | 859,589 | 890,187 |
| Construction Services | 2,623,147 | | 2,623,147 | 2,627,622 |
| Instructional Equipment | 20,140 | | 20,140 | 20,140 |
| Total Expenditures | 3,538,968 | | 3,538,968 | 3,574,041 |
| Excess/(Deficiency) of Revenues Over/ | | | | |
| (Under) Expenditures | \$35,073 | | 35,073 | |

| 5805-x01-03-1307 |
|------------------|
| 8/24/2004 |
| 8/1/1999 |
| \$1,587,611 |
| \$1,587,611 |
| \$3,574,041 |
| - |
| \$3,574,041 |
| - |
| - |
| 99.02% |
| 9/1/2006 |
| 9/1/2007 |
| |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS OTHER CAPITAL PROJECTS FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | PRIOR | CURRENT | | REVISED AUTHORIZED |
|---|----------|---------|--------|-----------------------|
| | PERIODS | YEAR | TOTALS | COST |
| Revenues & Other Financing Sources: | | | | |
| State Sources - SCC Grant | | | | |
| Bond Proceeds & Transfers | \$52,646 | | 52,646 | 52,646 |
| Total Revenues | 52,646 | | 52,646 | 52,646 |
| Expenditures & Other Financing Uses: | | | | |
| Salaries | | | | |
| Purchased Professional & Technical Services & Contingencies | | | | |
| Instructional Equipment | | | | |
| Miscellaneous Expenditures | 23,341 | | 23,341 | 52,646 |
| Total Expenditures | 23,341 | | 23,341 | 52,646 |
| Excess/(Deficiency) of Revenues Over/ | | | | |
| (Under) Expenditures | \$29,305 | | 29,305 | _ |

| Project Number | |
|---------------------------------|--------------|
| Grant Date | 8/24/2004 |
| Bond Authorization Date | 8/1/1999 |
| Bonds Authorized | \$52,646 |
| Bonds Issued | \$52,646 |
| Original Authorized Cost | \$52,646 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | \$52,646 |
| Percentage Increase/(Decrease) | - |
| Over Original Authorized Cost | - |
| Percentage Completion | 44.34% |
| Original Target Completion Date | 9/1/2006 |
| Revised Target Completion Date | 9/1/2007 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | | | | REVISED |
|---------------------------------------|-------------|---------|-----------|------------|
| | PRIOR | CURRENT | | AUTHORIZED |
| | PERIODS | YEAR | TOTALS | COST |
| Revenues & Other Financing Sources: | | | | |
| State Sources - SCC Grant | \$4,815,977 | | 4,815,977 | 4,815,977 |
| Bond Proceeds & Transfers | 4,390,984 | | 4,390,984 | 4,390,984 |
| | | | | |
| Total Revenues | 9,206,961 | - | 9,206,961 | 9,206,961 |
| Expenditures & Other Financing Uses: | | | | |
| Salaries | | | | |
| Purchased Professional & Technical | | | | |
| Services & Contingencies | 1,155,618 | | 1,155,618 | 1,155,760 |
| Construction Services | 8,051,201 | | 8,051,201 | 8,051,201 |
| Instructional Equipment | | | | |
| Miscellaneous Expenditures | | | | |
| Total Expenditures | 9,206,819 | - | 9,206,819 | 9,206,961 |
| Excess/(Deficiency) of Revenues Over/ | | | | |
| (Under) Expenditures | \$142 | - | 142 | |

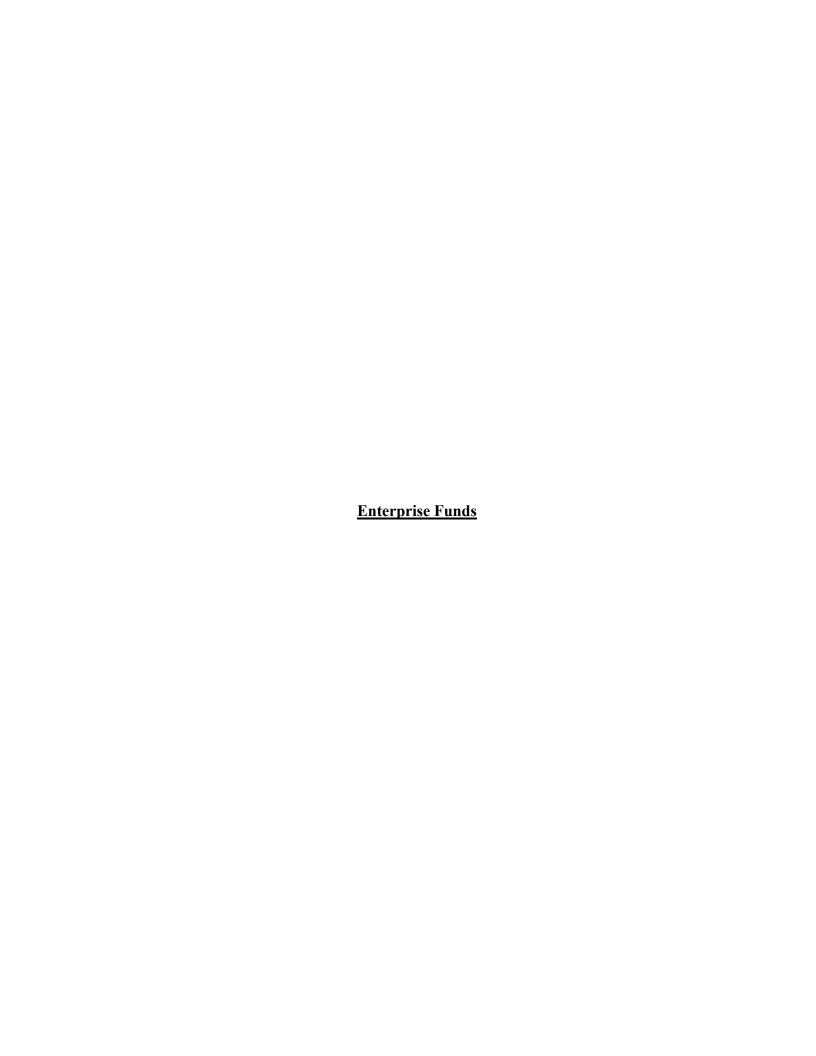
| Project Number | 5805-040-09-1001 |
|---------------------------------|------------------|
| Grant Date | 6/30/2010 |
| Bond Authorization Date | 10/21/2010 |
| Bonds Authorized | \$4,390,984 |
| Bonds Issued | \$4,390,984 |
| Original Authorized Cost | \$8,080,182 |
| Additional Authorized Cost | 1,126,779 |
| Revised Authorized Cost | \$9,206,961 |
| Percentage Increase/(Decrease) | - |
| Over Original Authorized Cost | - |
| Percentage Completion | 100.00% |
| Original Target Completion Date | 6/30/2013 |
| Revised Target Completion Date | 6/30/2017 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2019

| | PRIOR | CURRENT | | REVISED AUTHORIZED |
|---|-------------|----------|----------|-----------------------|
| | PERIODS | YEAR | TOTALS | COST |
| Revenues & Other Financing Sources: | | | | |
| State Sources - SCC Grant | | | | |
| Bond Proceeds & Transfers | | 450,356 | 450,356 | 450,356 |
| | | 4.50.0.5 | 4.50.0.5 | 450 050 |
| Total Revenues | | 450,356 | 450,356 | 450,356 |
| Expenditures & Other Financing Uses: | | | | |
| Salaries | | | | |
| Purchased Professional & Technical Services & Contingencies | | | | |
| Construction Services | | | | |
| Instructional Equipment | | 131,601 | 131,601 | 131,601 |
| Miscellaneous Expenditures | | , | , | , |
| | | | | _ |
| Total Expenditures | | 131,601 | 131,601 | 131,601 |
| | | | | |
| Excess/(Deficiency) of Revenues Over/ | Ф | 210.555 | 210.755 | 210 755 |
| (Under) Expenditures | <u>\$</u> - | 318,755 | 318,755 | 318,755 |

| Project Number | N/A |
|---------------------------------|--------------|
| Loan Authorization Date | 8/28/2018 |
| Loan Authorized | \$1,410,000 |
| Loan Issued | \$1,410,000 |
| Original Authorized Cost | \$1,410,000 |
| Additional Authorized Cost | - |
| Revised Authorized Cost | \$1,410,000 |
| Percentage Increase/(Decrease) | - |
| Over Original Authorized Cost | - |
| Percentage Completion | 9.33% |
| Original Target Completion Date | 6/30/2019 |
| Revised Target Completion Date | 6/30/2020 |





WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF NET POSITION AS OF JUNE 30, 2019

| | BUSINESS-TYPE ENTERPRISE | | |
|--------------------------------------|-----------------------------|---------|-----------|
| | FOOD | DAY | |
| ASSETS | SERVICE | CARE | TOTAL |
| Current Assets: | | | |
| Cash & Cash Equivalents | \$11,700 | 622,901 | 634,601 |
| Interfund Receivable | 68,689 | | 68,689 |
| Due from Other Governments | 310,385 | | 310,385 |
| Other Accounts Receivable | 2,404 | 23,443 | 25,847 |
| Inventories | 1,706 | | 1,706 |
| Total Current Assets | 394,884 | 646,344 | 1,041,228 |
| Noncurrent assets: | | | |
| Furniture, Machinery & Equipment | 966,196 | 27,114 | 993,310 |
| Less: Accumulated Depreciation | 793,784 | 27,114 | 820,898 |
| | 1=0.440 | | 150 110 |
| Total Noncurrent Assets | 172,412 | | 172,412 |
| Total Assets | 567,296 | 646,344 | 1,213,640 |
| DEFERRED OUTFLOWS OF RESOURCES | | | |
| Pension Deferred Outflows | | 52,637 | 52,637 |
| Total Deferred Outflows of Resources | | 52,637 | 52,637 |
| LIABILITIES | | | |
| Accounts Payable | 210,460 | 12,339 | 222,799 |
| Interfund Payable | 178,963 | 177,877 | 356,840 |
| Pension Liability | 170,703 | 181,777 | 181,777 |
| Unearned Revenue | | 7,835 | 7,835 |
| Total Liabilities | 389,423 | 379,828 | 769,251 |
| DEFERRED INFLOWS OF RESOURCES | | | |
| | | | |
| Pension Deferred Inflows | | 69,999 | 69,999 |
| Total Deferred Inflows of Resources | | 69,999 | 69,999 |
| NET POSITION | | | |
| Investment in Capital Assets, | | | |
| Net of Related Debt | 172,412 | | 172,412 |
| Unrestricted | 5,461 | 249,154 | 254,615 |
| Total Net Position | \$177,873 | 249,154 | 427,027 |
| | | | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION AS OF JUNE 30, 2019

| PRITERPRISE FUNDS FOOD DAY SERVICE CARE TOTAL | | BUSINESS-TYPE | | |
|--|--|---------------|-----------|-------------|
| SERVICE CARE TOTAL | | | | |
| Operating Revenues: Charges for Services: Services: Daily Sales - Reimbursable Programs \$249,896 \$249,896 Daily Sales - Non-Reimbursable Programs \$25,946 \$25,946 Tuition & Fees \$601,027 \$601,027 Total Operating Revenues \$412,140 \$601,027 \$601,027 Operating Expenses: \$653,327 \$635,327 \$635,327 Cost of Sales - Reimbursable Programs \$635,327 \$635,327 \$635,327 Cost of Sales - Reimbursable Programs \$40,889 \$40,889 \$40,889 Salaries \$87,945 \$409,329 \$12,67,274 Management Fee \$137,800 \$137,800 \$137,800 Employee Benefits \$110,379 \$77,745 \$188,124 Cleaning, Repair & Maintenance Services \$3,803 \$3,803 \$3,803 Travel Services \$30,665 \$11,575 \$42,240 Insurance \$32,531 \$32,531 \$32,531 Supplies and Materials \$242,997 \$16,363 \$259,360 Miscellaneous | | | | TOTAL |
| Charges for Services: Daily Sales - Reimbursable Programs \$249,896 249,896 Daily Sales - Non-Reimbursable Programs 136,298 136,298 Special Functions 25,946 25,946 Tuition & Fees 601,027 601,027 Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Tavel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 3 | Operating Revenues: | | | |
| Daily Sales - Reimbursable Programs Daily Sales - Non-Reimbursable Programs Special Functions \$249,896 249,896 Special Functions 25,946 25,946 Tuition & Fees 601,027 601,027 Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,99 Rent 120,756 195,000 | = - | | | |
| Daily Sales - Non-Reimbursable Programs 136,298 136,298 Special Functions 25,946 25,946 Tuition & Fees 601,027 601,027 Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3.03 3.00 Travel Services 3,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating E | | \$249,896 | | 249,896 |
| Special Functions 25,946 25,946 25,946 Tuition & Fees 601,027 601,027 601,027 Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 | | | | |
| Tuition & Fees 601,027 601,027 Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 25,331 25,331 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,06,467 Operating Income/(Loss) (1,862,221) (131,079) | | | | |
| Total Operating Revenues 412,140 601,027 1,013,167 Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonope | <u>*</u> | - ,- | 601,027 | , |
| Operating Expenses: Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 1,139,270 < | | | , | |
| Cost of Sales - Reimbursable Programs 635,327 635,327 Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): 33,309 23,309 23,309 Federal Sources: Natio | Total Operating Revenues | 412,140 | 601,027 | 1,013,167 |
| Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Snack Program 59,984 59,984 <t< td=""><td>Operating Expenses:</td><td></td><td></td><td></td></t<> | Operating Expenses: | | | |
| Cost of Sales - Non-Reimbursable Programs 40,889 40,889 Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Snack Program 59,984 59,984 <t< td=""><td>Cost of Sales - Reimbursable Programs</td><td>635,327</td><td></td><td>635,327</td></t<> | Cost of Sales - Reimbursable Programs | 635,327 | | 635,327 |
| Salaries 857,945 409,329 1,267,274 Management Fee 137,800 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Lunch Program 384,986 384,986 <td></td> <td>40,889</td> <td></td> <td>40,889</td> | | 40,889 | | 40,889 |
| Management Fee 137,800 137,800 Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Breakfast Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Fo | _ | 857,945 | 409,329 | 1,267,274 |
| Employee Benefits 110,379 77,745 188,124 Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 | Management Fee | | | |
| Cleaning, Repair & Maintenance Services 3,803 3,803 Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 | • | | 77,745 | |
| Travel Services 2,601 1,008 3,609 Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Breakfast Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions 4 (142,487) (131,079) (273,566) | ± • | | , | |
| Purchased Services 30,665 11,575 42,240 Insurance 32,531 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Breakfast Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320, | | , | 1,008 | |
| Insurance 32,531 32,531 Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Breakfast Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Purchased Services | | · · | |
| Supplies and Materials 242,997 16,363 259,360 Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Insurance | | , | |
| Miscellaneous 17,873 21,086 38,959 Rent 120,756 195,000 315,756 Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State School Lunch Program 23,309 23,309 Federal Sources: State School Lunch Program 1,139,270 1,139,270 National School Lunch Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions 4,719,734 1,719,734 | Supplies and Materials | | 16.363 | |
| Rent Depreciation 120,756 40,795 195,000 315,756 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State Sources: State Sources: State School Lunch Program 23,309 23,309 Federal Sources: National School Lunch Program 1,139,270 1,139,270 National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions 4,719,734 1,719,734 Income/(Loss) Before Contributions 4,719,734 1,719,734 Total Net Position - Beginning 320,360 380,233 700,593 | | | | |
| Depreciation 40,795 40,795 Total Operating Expenses 2,274,361 732,106 3,006,467 Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State Sources: State Sources: State Sources: State School Lunch Program 23,309 23,309 23,309 Federal Sources: National School Lunch Program 1,139,270 1,139,270 1,139,270 National School Breakfast Program 59,984 59,984 59,984 59,984 National School Breakfast Program 384,986 384,986 384,986 384,986 Food Distribution Program 112,185 112,185 112,185 112,185 112,185 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) 701,700,593 700,593 700,593 100,593 | | · | | |
| Operating Income/(Loss) (1,862,221) (131,079) (1,993,300) Nonoperating Revenues/(Expenses): State Sources: 23,309 23,309 State School Lunch Program 23,309 23,309 Federal Sources: 34,309 1,139,270 National School Lunch Program 1,139,270 1,139,270 National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | | • | | |
| Nonoperating Revenues/(Expenses): State Sources: State School Lunch Program 23,309 23,309 Federal Sources: 1,139,270 1,139,270 National School Lunch Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Total Operating Expenses | 2,274,361 | 732,106 | 3,006,467 |
| State School Lunch Program 23,309 23,309 Federal Sources: 31,139,270 1,139,270 National School Lunch Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Operating Income/(Loss) | (1,862,221) | (131,079) | (1,993,300) |
| State School Lunch Program 23,309 23,309 Federal Sources: 1,139,270 1,139,270 National School Lunch Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Nonoperating Revenues/(Expenses): | | | |
| Federal Sources: 1,139,270 1,139,270 National School Lunch Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | State Sources: | | | |
| National School Lunch Program 1,139,270 1,139,270 National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | State School Lunch Program | 23,309 | | 23,309 |
| National After School Snack Program 59,984 59,984 National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Federal Sources: | | | |
| National School Breakfast Program 384,986 384,986 Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | | 1,139,270 | | 1,139,270 |
| Food Distribution Program 112,185 112,185 Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | National After School Snack Program | 59,984 | | 59,984 |
| Total Nonoperating Revenues/(Expenses) 1,719,734 1,719,734 Income/(Loss) Before Contributions (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | National School Breakfast Program | 384,986 | | 384,986 |
| Income/(Loss) Before Contributions & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Food Distribution Program | 112,185 | | 112,185 |
| & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Total Nonoperating Revenues/(Expenses) | 1,719,734 | | 1,719,734 |
| & Transfers (142,487) (131,079) (273,566) Total Net Position - Beginning 320,360 380,233 700,593 | Income/(Loss) Before Contributions | | | |
| Total Net Position - Beginning 320,360 380,233 700,593 | | (142,487) | (131,079) | (273,566) |
| Total Net Position - Ending \$177,873 249,154 427,027 | | | | |
| | Total Net Position - Ending | \$177,873 | 249,154 | 427,027 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF CASH FLOWS AS OF JUNE 30, 2019

| | BUSINESS ACTIVIT ENTERPRIS | TIES - | |
|---|----------------------------------|------------------|---------------|
| | FOOD SERVICE | DAY CARE | TOTAL |
| Cash Flows From Operating Activities: | | | |
| Receipts from Customers | \$714,123 | 579,924 | 1,294,047 |
| Payments to Employees | (857,945) | (409,329) | (1,267,274) |
| Payments for Employee Benefits | (110,379) | (78,642) | (189,021) |
| Payments to Suppliers | (1,310,805) | (197,851) | (1,508,656) |
| Net Cash Provided/(Used) by Operating Activities | (1,565,006) | (105,898) | (1,670,904) |
| Cash Flows From Noncapital Financing Activities: | | | |
| State Sources | 23,309 | | 23,309 |
| Federal Sources | 1,584,240 | | 1,584,240 |
| Net Cash Provided/(Used) by Noncapital | | | |
| Financing Activities | 1,607,549 | | 1,607,549 |
| Cook Flores Comital & Rolated Financina Activities | | | |
| Cash Flows Capital & Related Financing Activities: Acquisition of Property, Plant & Equipment | (51,630) | | (51,630) |
| Net Cash Provided by/(Used For) Capital | | | |
| Financing Activities | (51,630) | | (51,630) |
| Net Increase/(Decrease) in Cash & Cash | | | |
| Equivalents | (9,087) | (105,898) | (114,985) |
| Balances - Beginning of Year | 20,787 | 728,799 | 749,586 |
| Balances - End of Year | \$11,700 | 622,901 | 634,601 |
| | | | |
| Reconciliation of Operating Income/(Loss) to Net C | Cash Provided/(Us | sed) by Operatin | g Activities: |
| Operating Income/(Loss) Adjustments to Reconcile Operating Income/(Loss) | (\$1,862,221) | (131,079) | (1,993,300) |
| to Net Cash Provided/(Used) by Operating Activities: | | | |
| Depreciation & Net Amortization | 40,795 | (897) | 39,898 |
| Commodities Received | 112,185 | | 112,185 |
| Increase/(Decrease) in Unearned Revenue | | (6,425) | (6,425) |
| (Increase)/Decrease in Accounts Receivable, Net | 177,412 | (14,678) | 162,734 |
| (Increase)/Decrease in Inventories | (1,084) | 45.500 | (1,084) |
| Increase/(Decrease) in Interfund Payable | 12,386 | 47,599 | 59,985 |
| Increase/(Decrease) in Accounts Payable | (44,479) | (418) | (44,897) |
| Total Adjustments | 297,215 | 25,181 | 322,396 |
| Net Cash Provided/(Used) by Operating Activities | (\$1,565,006) | (105,898) | (1,670,904) |

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Internal Service Fund

Not Applicable

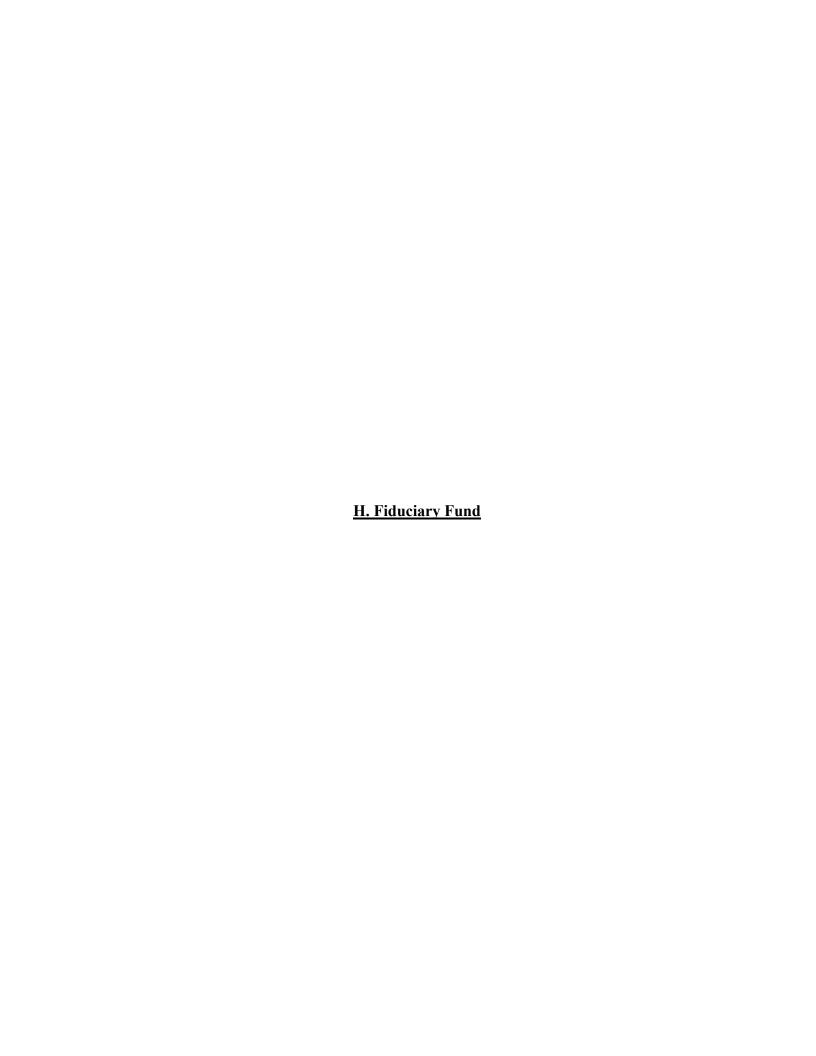


EXHIBIT H-1

WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF FIDUCIARY NET POSITION JUNE 30, 2019

| | — TOTAL | 82 890,644 14,403 | 32 905,047 | | | 59 243,359 23 137,523 | | 513,814 | | 391,233 | 301 233 |
|-----------------|----------------------------|--|--------------|-------------|----------------------|------------------------------------|-----------------------|-------------------|--------------|------------|--------------------|
| | NCY PAYROLL | 380,882 | 380,882 | | | 243,359 137,523 | | 380,882 | | | |
| | AGENCY STUDENT ACTIVITY P. | 132,932 | 132,932 | | | | 132,932 | 132,932 | | | ı |
| PRIVATE PURPOSE | UNEMPLOYMENT TRUST | 338,514 14,403 | 352,917 | | | | | | | 352,917 | 357 917 |
| PRIVATE | SCHOLARSHIP FUND | \$38,316 | 38,316 | | | | | | | 38,316 | 438 316 |
| | ASSETS | Cash & Cash Equivalents Interfunds Receivable | Total Assets | LIABILITIES | Payroll Deductions & | Withholdings Interfunds Payable | Due to Student Groups | Total Liabilities | NET POSITION | Unreserved | Total Net Docition |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION FIDUCIARY FUNDS STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FOR THE YEARS ENDED JUNE 30, 2019

| | P | RIVATE PURPOSE | Ε | |
|--|--------------|----------------|--------------|-----------|
| | UNEMPLOYMENT | | WORKERS | |
| | COMPENSATION | SCHOLARSHIP | COMPENSATION | |
| | TRUST | FUND | TRUST | TOTAL |
| Operating Revenues: | | | | |
| Contributions | \$77,842 | | 31,156 | 108,998 |
| Interest on Investments | 2,364 | 56 | 13 | 2,433 |
| Total Operating Revenues | 80,206 | 56 | 31,169 | 111,431 |
| Operating Expenses: Scholarship Payments | | | | |
| Expenditures | 313,748 | 1,175 | 31,169 | 346,092 |
| Total Operating Expenses | 313,748 | 1,175 | 31,169 | 346,092 |
| Change in Net Position Net Position Beginning | (233,542) | (1,119) | | (234,661) |
| of Year | 586,459 | 39,435 | | 625,894 |
| Net Position End of Year | \$352,917 | 38,316 | | 391,233 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE YEAR ENDED JUNE 30, 2019

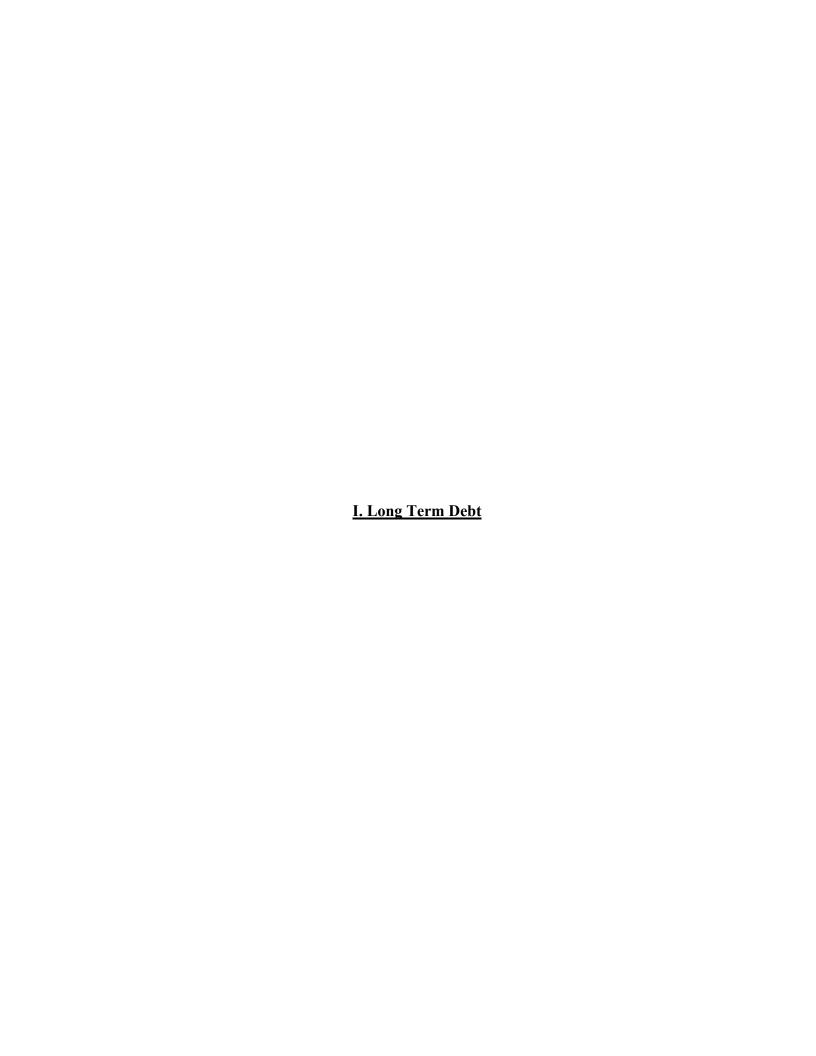
| | BALANCE JULY 1, 2018 | CASH RECEIPTS | CASH DISBURSEMENTS | BALANCE JUNE 30, 2019 |
|--------------------------------|----------------------------|------------------|-----------------------|-----------------------------|
| Memorial Middle School | \$16,304 | 25,816 | 27,919 | 14,201 |
| Senior High School Account: | | | | |
| Willingboro High School | 39,661 | 65,005 | 53,653 | 51,013 |
| General Organization Accounts: | | | | |
| Gate Receipts | 73,088 | 30,778 | 38,834 | 65,032 |
| Twin Hills | 2,680 | 6 | | 2,686 |
| _ | | | | |
| Total | \$131,733 | 121,605 | 120,406 | 132,932 |

EXHIBIT H-4

PAYROLL FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| ASSETS | BALANCE JULY 1, 2018 | ADDITIONS | DELETIONS | BALANCE JUNE 30, 2019 |
|-------------------------|----------------------------|------------|------------|-----------------------------|
| Cash & Cash Equivalents | \$739,012 | 37,632,482 | 37,990,612 | 380,882 |
| Total Assets | \$739,012 | 37,632,482 | 37,990,612 | 380,882 |
| LIABILITIES | | | | |
| Payroll, Deductions & | | | | |
| Withholdings | \$521,281 | 17,483,176 | 17,761,098 | 243,359 |
| Net Pay | | 19,964,804 | 19,964,804 | |
| Interfunds Payable | 217,731 | 184,502 | 264,710 | 137,523 |
| Total Liabilities | \$739,012 | 37,632,482 | 37,990,612 | 380,882 |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF SERIAL BONDS PAYABLE JUNE 30, 2019

| 20,210,000 | 1,000,000 | \$21,210,000 | 4.375% | 1,500,000 Total | 3/1/36 | | |
|-------------------------|-----------|---------------------|------------------|-----------------------|------------------|--------------|----------|
| | | | 4.250% 4.375% | 1,400,000 $1,450,000$ | 3/1/34 3/1/35 | | |
| | | | 4.250% | 1,300,000 | 3/1/33 | | |
| | | | 4.125% | 1,250,000 | 3/1/32 | | |
| | | | 4.125% | 1,225,000 | 3/1/31 | | |
| | | | 4.000% | 1,200,000 | 3/1/30 | | |
| | | | 4.000% | 1,200,000 | 3/1/29 | | |
| | | | 4.000% | 1,175,000 | 3/1/28 | | |
| | | | 4.000% | 1,150,000 | 3/1/27 | | |
| | | | 4.000% | 1,085,000 | 3/1/26 | | |
| | | | 4.000% | 1,075,000 | 3/1/25 | | |
| | | | 4.000% | 1,050,000 | 3/1/24 | | |
| | | | 4.000% | 1,050,000 | 3/1/23 | | |
| | | | 3.500% | 1,050,000 | 3/1/22 | | |
| | | | 3.500% | 1,025,000 | 3/1/21 | | |
| 20,210,000 | 1,000,000 | \$21,210,000 | 3.500% | 1,025,000 | 3/1/20 | \$27,210,000 | 10/21/10 |
| 2019 | RETIRED | 2018 | RATE | AMOUNT | DATE | OF ISSUE | ISSUE |
| OUTSTANDING JUNE 30, | | BALANCE JUNE 30, | INTEREST | ANNUAL PAYMENTS | ANNUAL F | AMOUNT | DATE OF |
| AMOUNT | | | | | | | |

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WILLINGBORO TOWNSHIP BOARD OF EDUCATION
LONG-TERM DEBT
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
JUNE 30, 2019

| | | | | | BALANCE | | | BALANCE |
|------------------------------|---------|---------|-----------|----------|----------|--------|---------|----------|
| | DATE OF | TERM OF | | INTEREST | JUNE 30, | | | JUNE 30, |
| PURPOSE | LEASE | LEASE | PRINCIPAL | RATE | 2018 | ISSUED | RETIRED | 2019 |
| Front Loader with Rail Forks | 1/04/18 | 5 Years | 145,551 | 3.500% | 116,319 | | 27,573 | 88,746 |
| F350 Ford Trucks | 9/14/18 | 5 Years | 79,894 | %002.9 | | 79,894 | 18,036 | 61,858 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARATIVE SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2019

| | ORIGINAL BUDGET | BUDGET FINAL TRANSFERS BUDGE | Γ ACTUAL | POSITIVE/ (NEGATIVE) FINAL TO ACTUAL |
|--|--------------------|---------------------------------|-------------|---|
| REVENUES: | | | | |
| Local Sources: | | | | |
| Local Tax Levy | \$1,848,807 | 1,848,80 | 7 1,848,807 | |
| Total Sources | 1,848,807 | 1,848,80 | 7 1,848,807 | |
| Total Revenues | 1,848,807 | 1,848,80 | 7 1,848,807 | |
| EXPENDITURES: | | | | |
| Regular Debt Service: | | | | |
| Interest | 848,807 | 848,80° | 7 848,807 | |
| Redemption of Principal | 1,000,000 | 1,000,000 | 1,000,000 | |
| Total Regular Debt Service | 1,848,807 | 1,848,80 | 7 1,848,807 | |
| Total Expenditures | 1,848,807 | 1,848,80 | 7 1,848,807 | |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures | | | | |
| Fund Balance, July 1 | 3 | | 3 3 | |
| Fund Balance, June 30 | \$3 | - | 3 3 | |

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J. STATISTICAL SECTION

(Unaudited)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION NET POSITION BY COMPONENT LAST TEN FISCAL YEARS (Accrual Basis of Accounting)

| • | | | | FISC | AL YEAR END | FISCAL YEAR ENDING JUNE 30 | | | | |
|--|---|---|---|---|---|--|---|---|---|---------------------------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Governmental Activities: Invested in Capital Assets, Net of Related Debt Restricted Unrestricted | \$32,379,479 7,627,991 (23,053,957) | 35,165,194 4,779,636 (22,492,421) | 37,303,837 5,239,338 (23,029,118) | 38,925,358 4,521,274 (22,831,262) | 42,580,263 2,183,129 (23,434,144) | 43,042,713 8,843,115 (3,176,483) | 24,201,517 31,045,537 (3,287,552) | 12,400,550 44,872,535 (2,698,210) | 11,945,109 42,502,220 (2,728,235) | 11,492,941 1,580,009 36,607,677 |
| Total Governmental Activities Net Position | \$16,953,513 | 17,452,409 | 19,514,057 | 20,615,370 | 21,329,248 | 48,709,345 | 51,959,502 | 54,574,875 | 51,719,094 | 49,680,627 |
| Business-Type Activities: Invested in Capital Assets, Net of Related Debt Unrestricted | \$172,412 | 161,577 539,016 | 135,181 715,268 | 108,403 923,052 | 145,000 986,863 | 194,797 | 199,304 | 197,109 586,500 | 137,171 526,227 | 127,214 516,232 |
| Total Business-Type Activities Net Position | \$427,027 | 700,593 | 850,449 | 1,031,455 | 1,131,863 | 1,239,594 | 977,070 | 783,609 | 663,398 | 643,446 |
| District-Wide: Invested in Capital Assets, Net of Related Debt Restricted Unrestricted | \$32,551,891 7,627,991 (22,799,342) | 35,326,771 4,779,636 (21,953,405) | 37,439,018 5,239,338 (22,313,850) | 39,033,761 4,521,274 (21,908,210) | 42,725,263 2,183,129 (22,447,281) | 43,237,510 8,843,115 (2,131,686) | 24,400,821 31,045,537 (2,509,786) | 12,597,659 44,872,535 (2,111,710) | 12,082,280 42,502,220 (2,202,008) | 11,620,155 1,580,009 37,123,909 |
| Total District Net Position | \$17,380,540 | 18,153,002 | 20,364,506 | 21,646,825 | 22,461,111 | 49,948,939 | 52,936,572 | 55,358,484 | 52,382,492 | 50,324,073 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

| | | | | FISC | FISCAL YEAR ENDING JUNE 30, | NG JUNE 30, | | | | |
|---|--------------|------------|------------|------------|-----------------------------|-------------|------------|------------|------------|------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| Expenses: | | | | | | | | | | |
| Governmental Activities | | | | | | | | | | |
| Instruction: | | | | | | | | | | |
| Regular | \$19,502,046 | 19,545,096 | 18,814,343 | 18,327,823 | 19,912,898 | 19,232,099 | 20,698,772 | 20,095,654 | 20,998,139 | 22,158,920 |
| Special Education | 4,572,362 | 4,662,438 | 4,756,051 | 4,740,486 | 4,769,972 | 4,899,892 | 4,927,192 | 4,717,371 | 5,121,749 | 5,438,672 |
| Other Special Instruction | | | | 120,667 | 185,893 | 185,793 | 183,048 | 177,808 | 486,587 | 1,201,065 |
| Other Instruction | 1,626,900 | 1,704,901 | 1,573,121 | 1,703,235 | 1,707,254 | 1,900,528 | 1,743,985 | 1,655,802 | 650,807 | 901,302 |
| Support Services & Undistributed Costs: | | | | | | | | | | |
| Tuition | 9,425,976 | 9,240,020 | 9,204,236 | 8,822,569 | 8,533,377 | 8,976,905 | 7,750,923 | 8,470,655 | 7,618,065 | 7,565,689 |
| Attendance & Social Work Services | 419,316 | 347,188 | 367,247 | 283,368 | 306,498 | 257,992 | 195,888 | 284,406 | 187,375 | 274,889 |
| Health Services | 635,730 | 680,830 | 734,973 | 829,075 | 722,870 | 098'099 | 653,572 | 528,349 | 591,926 | 662,385 |
| Student & Instruction Related Services | 6,493,242 | 6,056,523 | 5,131,256 | 5,489,180 | 5,133,102 | 5,124,745 | 5,527,971 | 4,538,191 | 5,176,799 | 5,252,117 |
| Educational Media Services/School | | | | | | | | | | |
| Library | 690,335 | 850,840 | 726,244 | 715,930 | 707,546 | 740,030 | 725,045 | 646,765 | 652,585 | 652,260 |
| Instructional Staff Training | 863,095 | 689,211 | 422,770 | 444,889 | 342,053 | 423,091 | 766,033 | 742,191 | 861,943 | 1,516,250 |
| School Administrative Services | 1,028,749 | 1,254,434 | 1,809,631 | 1,851,657 | 1,800,316 | 1,794,520 | 1,380,671 | 1,252,085 | 1,548,734 | 548,526 |
| Other Administrative Services | 1,937,827 | 2,375,692 | 2,775,031 | 2,584,173 | 2,651,799 | 2,723,802 | 2,795,710 | 2,736,892 | 2,667,609 | 2,786,740 |
| Central Services | 1,021,596 | 931,841 | 1,080,151 | 1,021,087 | 1,056,532 | 851,409 | 1,028,021 | 978,575 | 934,498 | 1,096,668 |
| Plant Operations & Maintenance | 7,986,610 | 7,446,979 | 7,083,496 | 7,071,093 | 6,680,487 | 6,914,269 | 6,603,228 | 6,505,589 | 6,573,041 | 7,516,162 |
| Pupil Transportation | 4,358,558 | 3,792,039 | 3,743,123 | 3,600,282 | 3,299,721 | 2,935,174 | 2,695,351 | 2,632,333 | 2,869,326 | 2,600,105 |
| Business & Other Support Services | | | | | | | | | | |
| Unallocated Benefits | 19,336,233 | 19,502,497 | 18,461,752 | 17,016,392 | 15,883,337 | 15,342,429 | 16,201,730 | 14,915,430 | 13,418,936 | 15,561,788 |
| Special Schools | | | | | | | | | 38,116 | 39,458 |
| Transfer to Charter School | 5,572,783 | 2,966,373 | 2,590,757 | 2,315,252 | 2,152,031 | 2,255,554 | 1,785,158 | 184,160 | 126,776 | 899,96 |
| Scholarship Awarded | 1,175 | 625 | 724 | 1,448 | 1,800 | 3,090 | 4,250 | 7,215 | 1,800 | 2,207 |
| Nonbondable Capital Assets | 1,348,636 | 62,315 | 95,311 | 106,609 | 85,291 | 25,569 | 6,961 | 42,581 | 48,873 | |
| Cancellation of Grant Receivable | 1,410,000 | | | | 3,501,963 | | | | | |
| Interest on Long-Term Debt | 865,139 | 866,546 | 864,887 | 956,156 | 994,150 | 994,798 | 1,024,961 | 1,050,495 | 691,034 | 56,735 |
| Increase in Pension Liability | | 402,625 | 1,621,272 | 519,646 | | | | | | |
| Increase in Other Liability | | | | | 2,414,016 | | | | | |
| Increase/(Reduction) of Compensated | | | | | | | | | | |
| Absences Liability | 50,887 | | | 236,477 | 587,311 | | 259,402 | (615,793) | 256,659 | (55,885) |
| Loss on Disposal of Fixed Assets | | | | | | | | | 191,446 | |
| Unallocated Depreciation | 2,032,707 | 3,801,518 | 3,866,395 | 3,575,476 | 4,066,685 | 3,518,186 | 2,664,512 | 1,201,544 | 1,257,654 | 1,215,858 |
| Total Governmental Activities Expenses | 91,179,902 | 87,180,531 | 85,722,771 | 82,332,970 | 87,496,902 | 79,760,735 | 79,622,384 | 72,748,298 | 72,970,477 | 77,088,579 |
| | | | | | | | | | | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

| | 2019 | 2018 | 2017 | FISC. 2016 | FISCAL YEAR ENDING JUNE 30, 2015 2014 | ING JUNE 30, 2014 | 2013 | 2012 | 2011 | 2010 |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|--|---------------------------------|--|--|---------------------------------|---------------------------------|
| Business-Type Activities: Food Service Day Care | 2,274,361 732,106 | 2,385,185 750,547 | 2,389,685 | 2,054,790 883,586 | 1,872,408 835,483 | 1,852,816 637,742 | 1,889,154 | 1,948,729 635,162 | 1,851,311 | 1,856,766 |
| Total Business-Type Activities Expense | 3,006,467 | 3,135,732 | 3,086,380 | 2,938,376 | 2,707,891 | 2,490,558 | 2,491,950 | 2,583,891 | 2,580,344 | 2,858,288 |
| Total District Expenses | \$94,186,369 | 90,316,263 | 88,809,151 | 85,271,346 | 90,204,793 | 82,251,293 | 82,114,334 | 75,332,189 | 75,550,821 | 79,946,867 |
| Program Revenues: Governmental Activities: Operating Grants & Contributions | \$14,265,509 | 11,909,513 | 11,005,743 | 8,111,392 | 9,438,459 | 9,698,718 | 11,626,744 | 9,201,768 | 10,565,238 | 9,869,771 |
| Total Governmental Activities Program Revenues | 14,265,509 | 11,909,513 | 11,005,743 | 8,111,392 | 9,438,459 | 9,698,718 | 11,626,744 | 9,201,768 | 10,565,238 | 9,869,771 |
| Business-Type Activities: Charges for Services: Food Service Day Care Operating Grants & Contributions | 412,140 601,027 1,719,734 | 509,012 704,908 1,771,956 | 520,232 738,004 1,647,138 | 514,140 768,968 1,554,860 | 486,827 753,344 1,535,995 | 488,056 735,848 1,528,816 | 504,137 730,143 1,451,006 | 523,662 787,170 1,393,254 | 604,756 802,192 1,192,841 | 627,010 795,896 1,115,823 |
| Total Business Type Activities Program Revenues | 2,732,901 | 2,985,876 | 2,905,374 | 2,837,968 | 2,776,166 | 2,752,720 | 2,685,286 | 2,704,086 | 2,599,789 | 2,538,729 |
| Total District Program Revenues | \$16,998,410 | 14,895,389 | 13,911,117 | 10,949,360 | 12,214,625 | 12,451,438 | 14,312,030 | 11,905,854 | 13,165,027 | 12,408,500 |
| Net (Expense)/Revenue: Governmental Activities Business-Type Activities | (\$76,914,393) (273,566) | (75,271,018) (149,856) | (74,717,028) (181,006) | (74,221,578) (100,408) | (78,058,443) 68,275 | (70,062,017) 262,162 | (67,995,640) (63,546,530) 193,336 120,195 | | (62,405,239) 19,445 | (67,218,808) (319,559) |
| Total District-Wide Net Expense | (\$77,187,959) (75,420,874) | (75,420,874) | (74,898,034) | (74,321,986) | (77,990,168) | (69,799,855) | (67,802,304) | (69,799,855) (67,802,304) (63,426,335) (62,385,794) (67,538,367) | (62,385,794) | (67,538,367) |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING) LAST TEN FISCAL YEARS

| | 2019 | 2018 | 2017 | FISC/ 2016 | FISCAL YEAR ENDING JUNE 30 2014 2015 2014 | ING JUNE 30, 2014 | 2013 | 2012 | 2011 | 2010 |
|--|---|---|---|--|--|---|---|---|---|---|
| General Revenues & Other Changes in Net Position: Governmental Activities: Property Taxes Levied for General Purposes, Net Taxes Levied for Debt Service Unrestricted Grants & Contributions Tuition Miscellaneous Income Transfers Decrease in Pension Liability Decrease in Other Liability Decrease in Compensated Absences Liability | \$31,666,507 1,848,807 40,349,118 508,030 513,233 766,112 88,690 675,000 | 30,459,993 1,857,932 39,335,426 132,863 233,218 270,756 675,000 | 29,862,738 1,866,182 39,275,700 208,462 545,782 374,500 675,000 | 28,168,680 1,847,682 41,105,434 567,078 855,465 400,000 | 26,297,476 1,818,652 39,067,201 168,510 752,008 8,778 26,862 | 25,290,271 1,805,432 38,720,192 286,014 625,141 | 24,794,383 1,807,556 38,040,478 221,579 516,271 | 24,794,383 2,135,271 38,806,675 255,484 410,498 | 26,257,482 705,385 36,894,851 259,103 326,885 | 26,217,183 590,084 80,299,314 650,655 1,219,302 |
| Total Governmental Activities | 76,415,497 | 73,209,370 | 73,615,715 | 73,333,356 | 68,139,487 | 66,811,860 | 65,380,267 | 66,402,311 | 64,443,706 108,976,538 | 108,976,538 |
| Business-Type Activities: Investment Eamings Transfers | | | | | 369 | 362 | 125 | 16 | 507 | 2,453 |
| Total Business-Type Activities | | | | | 369 | 362 | 125 | 16 | 507 | 2,453 |
| Total District-Wide | \$76,415,497 | 73,209,370 | 73,615,715 | 73,333,356 | 68,139,856 | 66,812,222 | 65,380,392 | 66,402,327 | 64,444,213 108,978,991 | 108,978,991 |
| Change in Net Position: Governmental Activities Business-Type Activities | (\$498,896) (273,566) | (2,061,648) (149,856) | (1,101,313) (181,006) | (888,222) (100,408) | (9,918,956) 68,644 | (3,250,157) 262,524 | (2,615,373) 193,461 | 2,855,781 120,211 | 2,038,467 | 41,757,730 (317,106) |
| Total District | (\$772,462) | (2,211,504) | (1,282,319) | (988,630) | (9,850,312) | (2,987,633) | (2,421,912) | 2,975,992 | 2,058,419 | 41,440,624 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION FUND BALANCES AND GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting)

| | | | | FISC | CAL YEAR E | FISCAL YEAR ENDING JUNE 30, | E 30, | | | |
|--|----------------------------|-----------------------|-----------------------|-----------------------|------------|---|---------------------------|--|---------------------------|---------------------------|
| | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
| General Fund: Reserved Unreserved | \$7,206,397 (1,288,410) | 4,675,678 (681,069) | 5,134,812 (748,719) | 4,412,567 (1,755,981) | | 3,104,351 3,695,320 (1,729,155) (1,573,818) | 4,848,410 (1,589,444) | 5,651,387 (1,272,801) | 3,321,588 (1,032,750) | 1,837,465 (1,921,954) |
| Total General Fund | \$5,917,987 3,994,609 | 3,994,609 | 4,386,093 | 2,656,586 | | 2,121,502 | 3,258,966 | 4,378,586 | 2,288,838 | (84,489) |
| All Other Governmental Funds: Unreserved, Reported in: Special Revenue Fund Capital Projects Fund Debt Service Fund Permanent Fund | 383,275 3 38,316 | 64,520 3 39,435 | 64,520 3 40,003 | 68,020 2 40,685 | | 6,196,885 13,758,372 1 2 42,096 43,532 | 28,168,838 2 46,312 | (139,778) 49,449,681 2 50,482 | 62,802,621 2 57,596 | 40,142,835 2 56,609 |
| Total All Other Governmental Funds | \$421,594 | 103,958 | 104,526 | 108,707 | 6,238,982 | 108,707 6,238,982 13,801,906 28,215,152 49,360,387 62,860,219 | 28,215,152 | 49,360,387 | 62,860,219 | 40,199,446 |
| | | | | | | | | | | |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS, LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting)

| 30,016,362 | 74 | 704,007 |
|---------------------------------|-------------------------------------|----------------|
| 567,078 873,356 | | 543,440 |
| 47,020,944 | | 47,599,787 47, |
| 1,1,391 | | 2,073,038 |
| 80,655,731 | 82,755,667 80,6 | |
| 24,997,211 | | 25,253,515 |
| 01,233 | | 51,547,794 |
| 6,981,789 1,847,681 1,448 | 155,310 6,9 1,866,181 1,8 724 | |
| 83,589,364 | 78,823,024 83,5 | |
| (2,933,633) | 3,932,643 (2,9 | |
| | | |
| | | |
| | 8 940 | 8 940 |
| 400,000 (2,315,252) | _ | _ |
| (1,915,252) | (2,207,317) (1,9 | |
| (4,848,885) | 1,725,326 (4,8 | |
| 2.5% | 2.4% | 2.3% 2.4% |

Source: District records

WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS

(Modified Accrual Basis of Accounting)

| | INTEREST ON | | |
|-----------|---|---|--|
| TUITION | INVESTMENTS | MISCELLANEOUS | TOTAL |
| | | | |
| \$508,030 | 107,601 | 335,193 | 950,824 |
| 132,863 | 53,755 | 179,406 | 366,024 |
| 208,462 | 19,367 | 517,433 | 745,262 |
| 567,078 | 13,585 | 841,843 | 1,422,506 |
| 168,510 | 1,099 | 750,545 | 920,154 |
| 286,014 | 448 | 624,383 | 910,845 |
| 221,579 | 7,657 | 529,426 | 758,662 |
| 255,484 | 21,037 | 389,360 | 665,881 |
| 259,103 | 38,303 | 285,795 | 583,201 |
| 650,655 | 17,853 | 460,918 | 1,129,426 |
| | \$508,030 132,863 208,462 567,078 168,510 286,014 221,579 255,484 259,103 | TUITION INVESTMENTS \$508,030 107,601 132,863 53,755 208,462 19,367 567,078 13,585 168,510 1,099 286,014 448 221,579 7,657 255,484 21,037 259,103 38,303 | TUITION INVESTMENTS MISCELLANEOUS \$508,030 107,601 335,193 132,863 53,755 179,406 208,462 19,367 517,433 567,078 13,585 841,843 168,510 1,099 750,545 286,014 448 624,383 221,579 7,657 529,426 255,484 21,037 389,360 259,103 38,303 285,795 |

Source: District records

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY,
LAST TEN FISCAL YEARS

| ESTIMATED ACTUAL (COUNTY EQUALIZED) VALUE | 1,896,265,923 | 1,857,901,925 | 1,763,440,845 | 1,754,858,163 | 1,877,469,900 | 1,794,270,588 | 1,856,932,301 | 1,946,351,716 | 2,155,725,577 | 1,988,829,412 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| TOTAL DIRECT SCHOOL TAX RATE | 1.824 | 1.789 | 1.726 | 1.697 | 1.599 | 1.498 | 1.435 | 1.400 | 1.408 | 1.392 |
| NET VALUATION TAXABLE | 1,872,562,600 | 1,873,508,400 | 1,872,830,000 | 1,870,476,500 | 1,877,469,900 | 1,877,738,674 | 1,887,917,404 | 1,899,777,706 | 1,912,783,204 | 1,937,041,513 |
| PUBLIC | 100 | 100 | 100 | 100 | 100 | 2,704,674 | 2,404,764 | 4,811,566 | 4,798,164 | 5,657,093 |
| TOTAL ASSESSED VALUE | 1,872,562,500 | 1,873,508,300 | 1,872,829,900 | 1,870,476,400 | 1,877,469,800 | 1,875,034,000 | 1,885,512,640 | 1,894,966,140 | 1,907,985,040 | 1,931,384,420 |
| APARTMENTS | 29,255,000 | 29,256,000 | 24,879,100 | 19,766,000 | 15,253,000 | 15,253,000 | 15,253,000 | 13,897,900 | 13,043,900 | 13,929,000 |
| INDUSTRIAL . | 9,583,400 | 9,583,400 | 9,583,400 | 9,583,400 | 10,763,000 | 10,763,000 | 10,763,000 | 10,763,000 | 11,830,900 | 11,901,600 |
| COMMERCIAL INDUSTRIAL APARTMENTS | 130,513,200 | 131,648,000 | 131,693,800 | 124,683,600 | 132,203,100 | 124,962,100 | 130,035,040 | 133,318,440 | 136,527,240 | 149,685,420 |
| QFARM | 5,900 | 6,000 | 6,000 | 6,000 | 6,000 | 1,600 | 7,700 | 7,700 | 7,700 | 2,000 |
| FARM REG. | 393,400 | 393,400 | 393,400 | 393,400 | 393,400 | 303,400 | 303,400 | 303,400 | 422,400 | 428,100 |
| RESIDENTIAL | 1,692,667,900 | 1,692,477,800 | 1,695,275,900 | 1,702,680,000 | 1,705,521,000 | 1,709,403,800 | 1,714,630,100 | 1,721,819,400 | 1,730,962,800 | 1,738,859,600 |
| VACANT LAND | \$10,143,700 | 10,143,700 | 10,998,300 | 13,364,000 | 13,330,300 | 14,347,100 | 14,520,400 | 14,856,300 | 15,190,100 | 16,578,700 |
| FISCAL YEAR ENDED JUNE 30, | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

* Revaluation

WILLINGBORO TOWNSHIP BOARD OF EDUCATION DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS

(Rate per \$100 of Assessed Value)

| FISCAL | | | OVERLAPP | ING RATES | TOTAL |
|--------------|----------------|----------------|-------------|------------|-------------|
| YEAR | SCHOOL DISTRIC | CT DIRECT RATE | TOWNSHIP | | DIRECT AND |
| ENDED | LOCAL | TOTAL | OF | BURLINGTON | OVERLAPPING |
| JUNE 30, | SCHOOL | DIRECT | WILLINGBORO | COUNTY | TAX RATE |
| | | | | | |
| 2019 | 1.824 | 1.824 | 1.753 | 0.335 | 3.912 |
| 2018 | 1.789 | 1.789 | 1.718 | 0.336 | 3.843 |
| 2017 | 1.726 | 1.726 | 1.713 | 0.353 | 3.792 |
| 2016 | 1.697 | 1.697 | 1.705 | 0.352 | 3.754 |
| 2015 | 1.599 | 1.599 | 1.665 | 0.361 | 3.625 |
| 2014 | 1.498 | 1.498 | 1.619 | 0.334 | 3.451 |
| 2013 | 1.435 | 1.435 | 1.560 | 0.343 | 3.338 |
| 2012 | 1.400 | 1.400 | 1.497 | 0.354 | 3.251 |
| 2011 | 1.408 | 1.408 | 1.469 | 0.367 | 3.244 |
| *2010 | 1.392 | 1.392 | 1.416 | 0.393 | 3.201 |

Source: Municipal Tax Collector

^{*} Revaluation 2010

WILLINGBORO TOWNSHIP BOARD OF EDUCATION PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND TEN YEARS AGO

| | | 2018 | |
|---------------------------------------|--------------|------|--------------|
| | | | % OF TOTAL |
| | TAXABLE | | DISTRICT NET |
| | ASSESSED | | ASSESSED |
| TAXPAYER | VALUE | RANK | VALUE |
| Willingboro Square LLC | \$15,253,000 | 1 | 0.81% |
| Radwell Real Estate Willingboro LLC | 12,000,000 | 2 | 0.64% |
| RFB Properties, NJ 2 | 8,000,000 | 3 | 0.43% |
| Amer Stores Co LLC Marvin F Poers | 6,000,000 | 4 | 0.32% |
| Willingboro Equities, LLC | 5,650,000 | 5 | 0.30% |
| Willingboro Associates, LLC 1 | 5,371,300 | 6 | 0.29% |
| Willingboro Associates, LLC 2 | 5,326,700 | 7 | 0.28% |
| 3108 Grant Ave Associates | 4,000,000 | 8 | 0.21% |
| MH Ltach NJ Ltd. | 3,800,000 | 9 | 0.20% |
| Willingboro Associates, LLC 3 | 3,762,800 | 10 | 0.20% |
| Total | \$69,163,800 | | 3.69% |
| | | | |
| | | 2010 | |
| | | | % OF TOTAL |
| | TAXABLE | | DISTRICT NET |
| | ASSESSED | | ASSESSED |
| | VALUE | RANK | VALUE |
| Willingboro Town Center Urban Renewal | \$18,898,700 | 1 | 0.98% |
| Willingboro Square, LLC | 12,530,500 | 2 | 0.65% |
| Grand Market Place | 10,943,200 | 3 | 0.57% |
| American Stores Co., LLC | 8,246,400 | 4 | 0.43% |
| Willingboro Equities | 6,564,720 | 5 | 0.34% |
| Verizon | 5,657,099 | 6 | 0.29% |
| Walgreens | 4,708,100 | 7 | 0.24% |
| National Golf | 3,914,300 | 8 | 0.20% |
| 49 Ironside Court, LLC | 3,391,200 | 9 | 0.18% |
| Levittown Times Corp | 3,378,100 | 10 | 0.17% |
| | \$78,232,319 | | 4.05% |

Source: Municipal Tax Assessor

EXHIBIT J-9

WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| FISCAL | TAXES | COLLECTED WIT | THIN THE FISCAL |
|----------|--------------|---------------|-----------------|
| YEAR | LEVIED FOR | YEAR OF | THE LEVY |
| ENDED | THE FISCAL | | PERCENTAGE |
| JUNE 30, | YEAR | AMOUNT | OF LEVY |
| 2019 | \$31,666,507 | 31,666,507 | 100.00% |
| 2018 | 30,459,993 | 30,459,993 | 100.00% |
| 2017 | 29,862,738 | 29,862,738 | 100.00% |
| 2016 | 28,168,680 | 28,168,680 | 100.00% |
| 2015 | 26,297,476 | 26,297,476 | 100.00% |
| 2014 | 25,290,271 | 25,290,271 | 100.00% |
| 2013 | 24,794,383 | 24,794,383 | 100.00% |
| 2012 | 24,794,383 | 24,794,383 | 100.00% |
| 2011 | 26,962,867 | 26,962,867 | 100.00% |
| 2010 | 26,807,267 | 26,807,267 | 100.00% |
| | | | |

Source: District records including the Certificate and Report of School Taxes (A4F form)

EXHIBIT J-10

RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

| FISCAL YEAR | GOVERNMENTAL GENERAL | L ACTIVITIES | | |
|----------------|-------------------------|--------------|------------|------------|
| ENDED | OBLIGATION | CAPITAL | TOTAL | |
| JUNE 30, | BONDS | LEASES | DISTRICT | PER CAPITA |
| 2019 | \$20,210,000 | 150,604 | 20,360,604 | N/A |
| 2018 | 21,210,000 | 116,319 | 21,326,319 | N/A |
| 2017 | 22,185,000 | 28,371 | 22,213,371 | 372.34 |
| 2016 | 23,135,000 | 171,195 | 23,306,195 | 405.54 |
| 2015 | 24,035,000 | 307,735 | 24,342,735 | 434.54 |
| 2014 | 24,885,000 | 438,042 | 25,323,042 | 473.43 |
| 2013 | 25,685,000 | 500,000 | 26,185,000 | 508.49 |
| 2012 | 26,460,000 | 234,000 | 26,694,000 | 523.19 |
| 2011 | 27,210,000 | 376,000 | 27,586,000 | 552.04 |
| 2010 | 1,200,000 | 511,000 | 1,711,000 | 35.37 |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

GENERAL BONDED DEBT OUTSTANDING

| | | | i e e e e e e e e e e e e e e e e e e e | |
|----------|--------------|-------------|---|------------|
| | | NET | PERCENTAGE | |
| FISCAL | | GENERAL | OF ACTUAL | |
| YEAR | GENERAL | BONDED | TAXABLE | |
| ENDED | OBLIGATION | DEBT | VALUE OF | |
| JUNE 30, | BONDS | OUTSTANDING | PROPERTY | PER CAPITA |
| 2019 | ¢20.210.000 | 20 210 000 | 1 000/ | NT/A |
| 2018 | \$20,210,000 | 20,210,000 | 1.08% | N/A |
| 2017 | 21,210,000 | 21,210,000 | 1.13% | 355.52 |
| 2016 | 22,185,000 | 22,185,000 | 1.19% | 386.03 |
| 2015 | 23,135,000 | 23,135,000 | 1.23% | 412.98 |
| 2014 | 24,035,000 | 24,035,000 | 1.28% | 449.34 |
| 2013 | 24,885,000 | 24,885,000 | 1.32% | 483.24 |
| 2012 | 25,685,000 | 25,685,000 | 1.35% | 503.41 |
| 2011 | 26,460,000 | 26,460,000 | 1.38% | 529.51 |
| 2010 | 27,210,000 | 27,210,000 | 1.40% | 562.48 |
| 2009 | 1,200,000 | 1,200,000 | 0.11% | 25.19 |

EXHIBIT J-12

RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2019

| GOVERNMENTAL UNIT | DEBT OUTSTANDING | ESTIMATED PERCENTAGE APPLICABLE | SHARE OF OVERLAPPING DEBT |
|---|---------------------|---------------------------------------|---------------------------------|
| Debt Repaid With Property Taxes: | | | |
| Township of Willingboro | \$43,039,856 | 100.000% | \$43,039,856 |
| Burlington County | 253,458,314 | 3.862% | 9,788,560 |
| Subtotal, Overlapping Debt | | | 52,828,416 |
| Willingboro Township Board of Education | | | 20,210,000 |
| Total Direct & Overlapping Debt | | | \$73,038,416 |

Sources: Assessed value data used to estimate applicable percentages provided by the Burlington County Board of Taxation.

WILLINGBORO TOWNSHIP BOARD OF EDUCATION
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(Dollars in Thousands)

| | | | | | FISCAL YEAR | EAR | | | | |
|--|-------------------------|------------|------------|--|-------------|------------|------------|------------|---|------------|
| ı | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 |
| Debt Limit | \$72,550,745 | 71,156,503 | 70,343,481 | 70,343,481 70,885,431 72,266,310 74,854,360 81,639,549 86,543,093 86,195,938 | 72,266,310 | 74,854,360 | 81,639,549 | 86,543,093 | 86,195,938 | 83,322,599 |
| Total Net Debt Applicable to Limit | 20,210,000 21,210,000 | 21,210,000 | 22,185,000 | 23,135,000 | 24,035,000 | 24,885,000 | 25,685,000 | 27,210,000 | 22,185,000 23,135,000 24,035,000 24,885,000 25,685,000 27,210,000 1,200,000 2,300,000 | 2,300,000 |
| Legal Debt Margin | \$52,340,745 49,946,503 | 49,946,503 | 48,158,481 | 47,750,431 | 48,231,310 | 49,969,360 | 55,954,549 | 59,333,093 | 48,158,481 47,750,431 48,231,310 49,969,360 55,954,549 59,333,093 84,995,938 81,022,599 | 81,022,599 |
| Total Net Debt Applicable to the Limit as a Percentage of Debt Limit | 27.86% | 29.81% | 31.54% | 32.64% | 33.26% | 33.24% | 31.46% | 31.44% | 1.39% | 2.76% |

Legal Debt Margin Calculation for Fiscal Year 2018

| | Equalized Va | Equalized Valuation Basis | |
|---|--------------|----------------------------|--|
| | 2018 | \$1,857,901,925 | |
| | 2017 | 1,830,544,426 | |
| | 2016 | 1,752,859,526 | |
| | | \$5,441,305,877 | |
| Average Equalized Valuation of Taxable Property | | \$1,813,768,626 | |
| Debt Limit (4% of Average Equalization Value) Net Bonded School Debt | | \$72,550,745 20,210,000 | |
| Legal Debt Margin | | \$52,340,745 | |

Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation Source:

WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

| | | BURLINGTON COUNTY | |
|------|----------------|----------------------|--------------|
| | | PER CAPITA | UNEMPLOYMENT |
| YEAR | POPULATION (a) | INCOME | RATE |
| 2018 | 31,887 | N/A | 5.40% |
| 2017 | 31,875 | 59,659 | 5.80% |
| 2016 | 31,551 | 57,469 | 6.20% |
| 2015 | 31,075 | 56,020 | 7.40% |
| 2014 | 31,268 | 53,489 | 9.00% |
| 2013 | 31,358 | 51,496 | 11.20% |
| 2012 | 31,563 | 51,022 | 12.30% |
| 2011 | 31,591 | 49,971 | 9.10% |
| 2010 | 31,631 | 48,375 | 10.90% |
| 2009 | 36,284 | 47,631 | 10.50% |

Source:

EXHIBIT J-15 NOT AVAILABLE

EXHIBIT J-16 NOT AVAILABLE

^a Population information provided by the NJ Dept of Labor and Workforce Development

WILLINGBORO TOWNSHIP BOARD OF EDUCATION LAST TEN FISCAL YEARS **OPERATING STATISTICS**

| ant Ance Tage | % | % | % | % | % | %(| % | % | % | % |
|---|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| STUDENT ATTENDANCE PERCENTAGE | -5.37 | -4.51 | -1.02% | -1.18 | -3.74 | -13.40 | 8.446 | -9.92 | -3.07 | -2.20 |
| % CHANGE IN AVERAGE DAILY ENROLLMENT | .62% | .23% | -0.71% | .01% | .18% | .15% | .45% | .93% | .05% | .20% |
| | 4 | 4 | 0- | -2 | 4 | 8- | ∞. | 6- | -3 | -2 |
| AVERAGE DAILY ATTENDANCE (ADA) (c) | 3,067 | 3,241 | 3,394 | 3,429 | 3,470 | 3,605 | 4,163 | 3,839 | 4,262 | 4,397 |
| AVERAGE DAILY ENROLLMENT (ADE) | 323 | 484 | 3,638 | 664 | 739 | 905 | 248 | 917 | 349 | 486 |
| AVE DA ENROI (A | 3, | 3, | 3, | 3, | 3, | 3, | 4, | 3, | 4, | 4 |
| PUPIL TEACHER RATIO | 11.8/1 | 11.4/1 | 18.9/1 | 10/1 | 12/1 | 12.4/1 | 9.4/1 | 9.5/1 | 10.8/1 | 9.8/1 |
| TEACHING STAFF (b) | 295 | 308 | 299 | 319 | 358 | 308 | 391 | 420 | 408 | 466 |
| PERCENTAGE CHANGE | -10.77% | 6.52% | -8.21% | 40.30% | -12.91% | 12.33% | -1.32% | 8.20% | -7.18% | 27.54% |
| COST PER F | 20,408 | 22,871 | 21,471 | 23,391 | 16,672 | 19,143 | 17,042 | 17,270 | 15,961 | 17,196 |
| OPERATING XPENDITURES (a) | \$79,898,575 | 79,087,103 | 76,800,809 | 74,758,446 | 73,823,962 | 72,992,660 | 73,877,140 | 70,878,096 | 70,834,789 | 78,723,012 |
| щ | | | | | | | | | | |
| ENROLLMENT | 3,915 | 3,458 | 3,577 | 3,196 | 4,428 | 3,813 | 4,335 | 4,104 | 4,438 | 4,578 |
| FISCAL YEAR | 2018 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |

Sources: District records

Note: Enrollment based on annual October district count.

a. Operating expenditures equal total expenditures less debt service and capital outlay.b. Teaching staff includes only full-time equivalents of certificated staff.c. Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

EXHIBIT J-19

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF REQUIRED MAINTENANCE LAST TEN FISCAL YEARS

| SCHOOL FACILITIES | PROJECT# | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 |
|--|----------|-----------------------|-----------|---------|---------|---------|---------|---------|-----------|---------|-----------|
| Willingboro High School | N/A | \$293,814 | \$321,867 | 241,111 | 217,248 | 220,404 | 226,216 | 217,404 | \$258,094 | 215,492 | 317,431 |
| Memorial Junior High School Sydney W Bookhinder Flementary | N/A | 205,236 | 224,832 | 168,421 | 151,752 | 153,958 | 158,017 | 151,862 | 180,284 | 150,526 | 221,733 |
| School | N/A | 75,827 | | | 56,067 | | | | | | |
| Garfield Park East Elementary School | N/A | 66,467 | 72,813 | 54,544 | 49,146 | 48,988 | 50,279 | 48,321 | 58,386 | 47,896 | 70,553 |
| Hawthorne Park Elementary School | N/A | 75,827 | 83,068 | 62,226 | 56,067 | 42,756 | 43,883 | 42,174 | 609,99 | 41,803 | 61,578 |
| WR James Elementary School | N/A | 75,827 | 83,068 | 62,226 | 56,067 | 57,720 | 59,241 | 56,934 | 609,99 | 56,433 | 83,129 |
| Joseph A. McGinley Elementary | | | | | | | | | | | |
| School | N/A | 75,827 | | | 56,067 | | | | | | |
| Twin Hills Elementary School | N/A | 66,224 | 72,547 | 54,345 | 48,966 | 55,192 | 56,647 | 54,441 | 58,173 | 53,962 | 79,489 |
| Country Club Administrative | | | | | | | | | | | |
| Building | N/A | 79,805 | 54,560 | 40,871 | 36,826 | 35,648 | 36,588 | 35,163 | 43,750 | 34,854 | 51,342 |
| District Warehouse & Garage | N/A | 23,234 | 25,453 | 24,029 | 17,180 | 48,414 | 49,691 | 47,755 | 20,410 | 47,335 | 69,727 |
| J. Cressewll Stuart Elementary | N/A | 79,331 | 86,905 | 65,101 | 58,658 | 58,421 | 59,961 | 57,625 | 989,69 | 57,119 | 84,139 |
| Levitt Middle School | N/A | 122,828 | 134,556 | 132,407 | | 92,139 | 94,568 | 90,885 | 107,895 | 980,08 | 132,700 |
| Grand Total | • | \$1,240,247 1,159,669 | 1,159,669 | 905,281 | 804,044 | 813,640 | 835,091 | 802,564 | 959,896 | 795,506 | 1,171,821 |
| | | | | | | | | | | | |

Source: District records

WILLINGBORO TOWNSHIP BOARD OF EDUCATION INSURANCE SCHEDULE JUNE 30, 2019

| | COVERAGE | DEDUCTIBLE |
|---|---------------|------------|
| Property: Real, Personal Property & Valuable Papers | \$500,000,000 | 2,500 |
| Increased Cost of Construction | 25,000,000 | Included |
| Earthquake | 25,000,000 | Included |
| Flood | 10,000,000 | Included |
| Extra Expense | 50,000,000 | Included |
| Loss of Rents | 500,000 | Included |
| Cyber & Electronic Data Processing | 2,000,000 | Included |
| Boiler & Machinery: | | |
| Equipment Breakdown | 100,000,000 | 2,500 |
| Blanket Faithful Performance | 500,000 | 1,000 |
| Money & Securities | 50,000 | 1,000 |
| Bonds: | | |
| Board Secretary | 400,000 | |
| Treasurer | 400,000 | |

Source: District records.

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EXHIBIT K-1

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLAINCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Willingboro Township School District, in the County of Burlington, State of New Jersey as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Willingboro Township School District's basic financial statements, and have issued my report thereon dated December 3, 2019.

Internal Control Over Financial Reporting

In planning and performing my audit of the financial statements, I considered the Willingboro Township School District Board of Education's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Willingboro Township School District Board of Education's internal control. Accordingly, I do not express an opinion on the effectiveness of the Willingboro Township School District Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. I did identify a deficiency in internal control, described in the accompanying schedule of findings and questioned costs as item 2019-02 that I considered to be material weaknesses.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Willingboro Township School District Board of Education's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed two instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and which are described in the accompanying schedule of findings and questioned costs as items 2019-01 and 2019-03.

Willingboro Township School District Board of Education's Response to Finding

Willingboro Township School District Board of Education's response to the findings identified in my audit is described in the accompanying schedule of findings and questioned costs. Willingboro Township School District Board of Education's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, I express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Public School Accountant No. 700

Cinnaminson, New Jersey November 3, 2019



EXHIBIT K-2

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

Report on Compliance for Each Major Federal and State Program

I have audited the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and New Jersey *State Grant Compliance Supplement* that could have a direct and material effect on each of Willingboro Township School District's major federal or state programs for the year ended June 30, 2019. Willingboro Township School District's major federal or state programs are identified in the *Summary of Auditor's Results Section* of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, federal and state statutes, and the terms and conditions of its federal and financial assistance applicable to its federal and state programs.

Auditor's Responsibility

My responsibility is to express an opinion on compliance for each of Willingboro Township School District's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*; and the *New Jersey State Aid/Grant Compliance Supplement* and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards, Uniform Guidance and New Jersey OMB Circular 15-08 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the Willingboro Township School District's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

609-456-8804 3008 New Albany Rd., Cinnaminson, NJ 08077 I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the Willingboro Township School District's compliance.

Basis for Qualified Opinion on Equalization Aid

As described in the accompanying schedule of findings and questioned costs, the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey, did not comply with requirements regarding the Equalization Aid state program and associated finding number matched to the types of compliance requirements as described in finding numbers 2019-01 2019-02 for Special Test and Provisions. Compliance with such requirements is necessary, in my opinion, for the Board of Education of the Willingboro Township School District to comply with the requirements applicable to that program.

Qualified Opinion on Equalization Aid

In my opinion, except for the noncompliance described in the Basis for Qualified Opinion paragraph, the Board of Education of the Willingboro Township School District, in the County of Burlington, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the Equalization Aid state program for the year ended June 30, 2019.

Unmodified Opinion on Each of the Other Major Federal and State Programs

In my opinion, the Willingboro Township School District, in the County of Burlington, State of New Jersey complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs for the year ended June 30, 2019.

Other Matters

The results of my auditing procedures disclosed no other instances of noncompliance, which is required to be reported in accordance with the Uniform Guidance. My opinion on each major federal and state program is not modified with respect to these matters.

The Willingboro Township School District's response to the noncompliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The Willingboro Township School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

Report on Internal Control over Compliance

Management of the Board of Education of the Willingboro Township School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance I considered Willingboro Township School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing my opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey's OMB's Circular 5-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Willingboro Township School District's internal control over compliance.

My consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be material weakness or significant deficiencies and therefore, material weakness or significant deficiencies may exist that have not been identified. However, as discussed below, I did identify a deficiency in internal control over compliance that I consider to be a material weakness.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. I consider certain deficiencies in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2019-02 to be a material weakness.

The Willingboro Township School District's response to the internal control over compliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The Willingboro Township School District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

I have audited the financial statements of the Willingboro Township School District as of and for the year ended June 30, 2019, and have issued my report thereon dated December 3, 2019, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Respectfully submitted,

Brent W. Lee

Certified Public Accountant

Public School Accountant No. 700

Brent W. Lee & Co., LLC

Cinnaminson, New Jersey December 3, 2019

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EXHIBIT K-3 SCHEDULE A (Page 1 of 2)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 36, 2019

| DUE TO GRANTOR JUNE 30, 2019 | | | | | | | | | | | | | | | | | | |
|--|---|--|---|---|---|-------------------------------|--|-----------------------------|------------------|----------------------------|-----------------------|-------------------|-------------------|----------------|----------------|-------------------|-------------------|--|
| UNEARNED REVENUE AT JUNE 30, 2019 | | | | | | | | | | | | | | | | | | |
| (ACCOUNTS RECEIVABLE) AT JUNE 30, 2019 | | (12,867) | (73,370) | | (4,873) | (214,896) | (306,006) | | į | (6/6,453) | (8,210) | | (82,326) | | | | (45,775) | (944,125) |
| REPAYMENT OF PRIOR YEARS' BALANCES | | | | | | | | | | | | | | | | | | |
| ADJUSTMENT | | | | | | | | | | | | 264 | | | | | | |
| BUDGETARY EXPENDITURES | (112,185) | (59,984) | (384,986) | | (25,946) | (1,139,270) | (1,722,371) | | 6 | (1,008,206) | (8,210) | | (228,761) | | | | (58,964) | (1.222.823) |
| CASH RECEIVED E | 112,185 | 47,117 131,089 | 311,616 | 5,992 | 21,073 267,099 | 924,374 | 1,831,468 | | 557,546 | 331,733 | | 55,016 | 146,435 | 7,752 | 485 | 8,640 | 13,189 | 404,656 278.698 |
| CARRYOVER/ (WALKOVER) AMOUNT | | | | | | | | | | | | | | | | | | |
| BALANCE AT JUNE 30, 2018 | (610 023) | (131,089) | | (5,992) | (267,099) | | (415,103) | | (557,546) | | | (55,280) | | (7,752) | (485) | (8,640) | | (404,656) |
| GRANT | 7/1/18-6/30/19 | 7/1/18-6/30/18 7/1/17-6/30/19 | 7/1/18-6/30/19 | 7/1/17-6/30/18 | 7/1/18-6/30/19 | 7/1/18-6/30/19 | 1 | | 7/1/17-6/30/18 | 7/1/18-6/30/19 | 2/1/19-9/30/19 | 7/1/17-6/30/18 | 7/1/18-6/30/19 | 7/1/17-6/30/18 | 7/1/17-6/30/18 | 7/1/17-6/30/18 | 7/1/18-6/30/19 | 7/1/17-6/30/18 |
| AWARD AMOUNT | \$112,185 | 59,984 444,611 | 384,986 | 26,222 | 25,946 1,131,466 | 1,139,270 | | | 930,910 | 108,968 | 84,864 | 159,419 | 196,066 | 11,731 | 11,504 | 34,622 | 35,336 | 1,189,932 |
| GRANT OR STATE PROJECT NUMBER | V. V. | X X X X | N/A N/A | N/A | N/A | N/A | | | NCLB5805-18 | NCLB5805-19 NCLB5805-19 | NCLB5805-19 | NCLB5805-18 | NCLB5805-19 | NCLB5805-18 | NCLB5805-18 | PS5805-18 | PS5805-19 | IDEA580518 IDEA580519 |
| FEDERAL FAIN NUMBER | 191NJ304N1099 | 191NJ304N1099 181NJ304N1099 | 191NJ304N1099 181NJ304N1099 | 191NJ304N1099 | 181NJ304N1099 | 191NJ304N1099 | | | S010A170030 | S010A180030 S010A180030 | S010A180030 | S367A170029 | S367A180029 | S365A170030 | S424A170031 | S173A170114 | S173A180114 | S027A170100 S027A180100 |
| FEDERAL CFDA NUMBER | TURE PASSED- OF EDUCATION: 10.555 | 10.553 | 10.553 10.555 | 10.555 | 10.555 | 10.555 | | ON PASSED- OF EDUCATION: | 84.010 | 84.010 | 84.010 | 84.367A | 84.367A | 84.365 | 84.424 | 84.173 | 84.173 | 84.027 |
| FEDERAL GRANTOR PASS-THROUGH GRANTOR PROGRAM TITLE | U.S. DEPARTMENT OF AGRICULTURE PASSED- THROUGH STATE DEPARTMENT OF EDUCATION: Food Distribution Program 10.555 After School Scarde December 10.655 | After School Snack Program After School Snack Program School Breakfast Program | School Breakfast Program National School Lunch HHFKA | PB Lunch Program National School Lunch HHFKA | - PB Lunch Program National School Lunch Program | National School Lunch Program | - Total U.S. Department of Agriculture | 2 H - | Title I - Part A | Title I - Part A | Title I - Reallocated | Title II - Part A | Title II - Part A | Title III | Title IV | I.D.E.A Preschool | I.D.E.A Preschool | I.D.E.A. B - Basic I.D.E.A. B - Basic |

EXHIBIT K-3 SCHEDULE A (Page 2 of 2)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 39, 2019

| FEDERAL GRANTOR PASS-THROUGH GRANTOR PROGRAM TITLE | FEDERAL CFDA NUMBER | FEDERAL FAIN NUMBER | GRANT OR STATE PROJECT NUMBER | AWARD AMOUNT | GRANT | BALANCE AT C, JUNE 30, (V | CARRYOVER/ (WALKOVER) AMOUNT | CASH | BUDGETARY EXPENDITURES | ADJUSTMENT | REPAYMENT OF PRIOR YEARS' BALANCES | (ACCOUNTS RECEIVABLE) AT JUNE 30, 2019 | UNEARNED REVENUE AT JUNE 30, 2019 | DUE TO GRANTOR JUNE 30, 2019 |
|--|-----------------------------|-----------------------------------|--|-----------------------------|--|---------------------------------|------------------------------------|-----------|---------------------------|------------|---|---|--|---------------------------------------|
| Special Revenue (continued): Carl D. Perkins Vocational 21st Century CLC ROTC | 84.048 84.287C 12.999 | S048A170030 S287C150030 N/A | PERK580518 10-EK05-H14 N/A | 14,706 535,000 56,321 | 7/1/17-6/30/18 9/1/13-8/31/14 7/1/11-6/30/13 | (10,647) (6,398) (4,147) | | 10,647 | | | | (6,398) | | |
| Total U.S. Department of Education | | | | | 1 | (1,055,551) | | 1,954,643 | (2,865,542) | 264 | | (1,966,186) | | |
| General Fund: Medical Assistance Program (SEMI) | 93.778 | 1705NJSMAP | N/A | 166,860 | 166,860 7/1/18-6/30/19 | | | 166,860 | (166,860) | | | | | |
| Total General Fund | | | | | ' | | | 166,860 | (166,860) | | | | | |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

(\$1,470,654)

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 36, 2019

| MO CUMULATIVE TOTAL EXPENDITURES | 34,408,654 1,015,853 2,391,334 1,086,670 | 1,041,004 38,910 38,910 36,830 | 60,335 | 2,068,176 | 1,748,309 | 48.497,041 3,202,712 | 8,416 | 14,384 | 7,374 | 4,195 | 1,954 |
|---|--|--|-------------------------------|-------------|--|---|--|--|--|--|--|
| MEMO CI BUDGETARY RECEIVABLE EXI | (3.508,609) (93,983) (221,237) (93,879) | | | | | (3,917,708) | | | | | |
| DUE TO GRANTOR JUNE 30, 2019 | | | | | | 1,562 | 12,734 | 2,546 | 156 | 3,451 13,480 | |
| UNEARNED REVENUE/ INTERFUND PAYABLE AT JUNE 30, 2019 | | | | | | 1,130,567 | | | | | |
| INTER- GOVERNMENTAL (ACCOUNTS RECEIVABLE) AT JUNE 30, 2019 | | (1,041,004) | (60,335) | | (85,053) | (1,186,392) | | | | | (1,954) |
| G REPAYMENT OF PRIOR YEARS' BALANCES | | | | | | | (1,909) | (19,225) | (1,000) | (4,517) | |
| ADJUSTMENT | | | | | | | | | | | |
| BUDGETARY EXPENDITURES | (34,408,654) (1,015,853) (2,391,334) (1,086,670) | (1,041,004) (38,910) (38,910) (36,830) | (60,335) | (2,068,176) | (1,748,309) | (48,497,041) | (8,416) | (14,384) | (7,374) | (4,195) | (1,954) |
| CASH RECEIVED | 34,408,654 1,015,853 2,391,334 1,086,670 | 823,372 38,910 38,910 36,830 | 4,559,487 | 2,068,176 | 88,746 | 48,292,980 | 21,150 | 16,930 | 7,530 13,677 | 3,451 | 725 |
| CARRYOVER/ (WALKOVER) AMOUNT | | | | | | (817,679) | | | | | |
| BALANCE AT JUNE 30, 2018 | | (823,372) | (70,213) | | (88,746) | 817,679 | 1,909 | 19,225 | 3,145 | 4,517 | (725) |
| GRANT | 7/1/18-6/30/19 7/1/18-6/30/19 7/1/18-6/30/19 | 7/1/17-6/30/18 7/1/18-6/30/19 7/1/18-6/30/19 7/1/18-6/30/19 | 7/1/18-6/30/19 | | 7/1/17-6/30/18 | 7/1/17-6/30/18 7/1/18-6/30/19 2/1/14-1/31/15 | 7/1/17-6/30/18 7/1/18-6/30/19 7/1/17-6/30/18 | 7/1/18-6/30/18 7/1/18-6/30/19 7/1/18-6/30/19 | 7/1/18-6/30/18 7/1/18-6/30/19 7/1/17-6/30/18 | 7/1/18-6/30/19 7/1/18-6/30/19 7/1/18-6/30/19 7/1/17-6/30/19 | 7/1/17-6/30/18 |
| | 4 6 4 5 | | | | | | | | | | ν 4 |
| AWARD | \$34,408,654 1,015,853 2,391,334 1,086,670 | 823,372 1,041,004 38,910 38,910 36,830 | 60,335 60,335 4,559,487 | 2,068,176 | 1,776,087 | 2,583,089 3,515,600 6,000 | 11,025 21,150 24,106 20,534 | 22,208 16,930 73,525 68,528 | 6,053 7,530 13,677 5,439 | 5,076 4,517 3,451 15,462 13,480 | 725 1,954 |
| GRANT OR STATE PROJECT AWARD NUMBER AMOUNT | 19495-034-5120-078 \$34408.65 19495-034-5120-014 1,015,85 19495-034-5120-089 2,391,33 19495-034-5120-084 1,086.65 | 18 495-034 5120-044 823,372 19 495-034 5120-044 1,041,004 19 495-0345120-098 38,910 19 495-0345120-097 38,910 19 495-0345120-107 36,830 18 1,000-034 51,000-034 51,000-034 51,000-034 | 4,5 | | 18-495-034-5094-003 19-495-034-5094-003 1748,309 | 18.495-034-5120-086 2,583,089 19.495-034-5120-086 3,515,600 15-AG85-G06 6,000 | | | 18-100-034-5120-064 7,530 19-100-034-5120-064 13,677 18-100-034-5120-068 5,439 | | 18-100-034-5120-068 72 19-100-034-5120-068 1,95 |

3,315,202

61,382

1,130,567

(1,954)

(46,639)

(3,315,202)

3,686,681

865,155

Total Special Revenue Funds

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2019

| IO CUMULATIVE TOTAL XPENDITURES | 23,309 | 23,309 | 51,835,552 | | |
|---|--|------------------------|----------------------------------|---|--|
| MEMO CUMULATIVE BUDGETARY TOTAL RECEIVABLE EXPENDITURES | | | (3,917,708) | | |
| DUE TO GRANTOR JUNE 30, 2019 | | | 61,382 | | |
| UNEARNED REVENUE/ INTERFUND PAYABLE AT JUNE 30, 2019 | | | 1,130,567 | | |
| (ACCOUNTS RECEIVABLE) AT JUNE 30, 2019 | (4,379) | (4,379) | (1.192.725) | | |
| REPAYMENT OF PRIOR YEARS' BALANCES | | | (46,639) | | |
| ADJUSTMENT | | | | | |
| BUDGETARY EXPENDITURES | (23,309) | (23,309) | (51,835,552) | (4,559,487) (2,068,176) (2,569) | (\$45,205,320) |
| CASH RECEIVED | 5,400 18,930 | 24,330 | 52,003,991 | 1 | II |
| BALANCE AT JUNE 30, 2018 | (5,400) | (5,400) | (\$122,576) | | |
| GRANT | 7/1/17-6/30/18 | ı | " | | |
| AWARD AMOUNT | 23,567 | | | urance | |
| GRANT OR STATE PROJECT NUMBER | 18-100-010-3350-023 19-100-010-3350-023 | | | Contributions : Medical aity Fund Non-Contributory Ins | fajor Program Determination |
| STATE GRANTOR/ PROGRAM TITLE | State Department of Agriculture: Enterprise Fund: National School Lunch Program National School Lunch Program | Total Enterprise Funds | Total State Financial Assistance | Less: On-Behalf TPAF Pension System Contributions On-Behalf TPAF Post-Retirement Medical On-Behalf TPAF Pension & Annuity Fund Non-Contributory Insurance | Total for State Financial Assistance - Major Program Determination |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2019

Note 1. General

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Board of Education, Willingboro Township School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

Note 2. Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. This basis of accounting is described in Note 1 to the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200-Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and Audits of States, Local Governments, and Non-profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payment in the current budget year, which is mandated pursuant to *N.J.S.A.18A:22-44.2*. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with *N.J.S.A.18A:22-4.2*.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(125,770) for the general fund and \$-0- for the special revenue fund. See Note 1 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2019

| | Federal | State | Total |
|---|------------------------|---------------------|------------------------|
| General Fund | \$ 166,860 | 48,256,621 | \$48,423,481 |
| Special Revenue Fund Food Service Fund | 2,865,542 1,696,425 | 3,315,202 23,309 | 6,180,744 1,719,734 |
| Total Financial Assistance | \$ 4,728,827 | 51,595,132 | \$56,323,959 |

Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5. Other

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension and Post-Retirement Medical Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2018. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

Note 6. Federal and State Loans Outstanding

The Willingboro Township Board of Education had no loan balances outstanding at June 30, 2019.

Note 7. Major Programs

Major programs are identified in the Summary of Auditor's Results section of the Schedule of Findings and Ouestioned Costs.

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section I— Summary of Auditor's Results

Financial Statements

Type of auditor's report issued:

Unmodified

Internal control over financial reporting:

1) Material weakness(es) identified? Yes

2) Significant deficiencies identified that are not considered to be material weaknesses? No

Noncompliance material to basic financial

Statements noted? Yes

Federal Awards

Internal Control over major programs:

1) Material weakness(es) identified?

2) Significant deficiencies identified that are not considered to be material weaknesses? No

Type of auditor's report issued on compliance for major programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of?

Identification of major programs:

CFDA Number(s)

| | g |
|---------------|---|
| 84.010 | Title I |
| 10.553/10.555 | Breakfast Program/Child Nutrition Cluster |
| 84.027 | IDEA - Basic |

Name of Federal Program or Cluster

Dollar threshold used to distinguish between Type A Programs: \$750,000

Auditee qualified as low-risk auditee?

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section I — Summary of Auditor's Results (continued):

State Awards

Dollar threshold used to distinguish between type A Type Programs: \$1,356,160

Auditee qualified as low-risk auditee?

Type of auditor's report issued on compliance for major programs:

Modified

Internal Control over major programs:

1) Material weakness(es) identified?

2) Significant deficiencies identified that are not considered to be material weaknesses?

No

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 15-08 as applicable? Yes

Identification of major programs:

| GMIS Number(s) | Name of State Program |
|---------------------|-----------------------|
| 19-495-034-5120-078 | Equalization Aid |
| 19-495-034-5120-044 | Extraordinary Aid |
| 19-495-034-5120-084 | Security Aid |

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section II — Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements for which *Government Auditing Standards* requires reporting in a Uniform Guidance audit.

| Approved budgetary line accounts should not be over-expended. |
|--|
| Condition: |
| One budgetary line account was over-expended. |
| Effect: |
| A total over-expenditure of \$815 occurred for one budgetary line account. |
| Cause: |
| Oversight of district personnel. |
| Recommendation: |
| Approved budgetary line accounts should not be over-expended. All year to date expenditures must be posted timely along with executing approved budget transfers in order to cover such costs in order to be in compliance with N.J.A.C. 6A:23A-16.10. |
| Views of responsible officials and planned corrective action: |
| Management concurs with the finding and wants to emphasis that the budgetary line item account "Interest on Lease Purchase Agreements" that was over-expended this year was not over-expended in the prior year. |

Criteria:

Finding 2019-02:

Finding 2019-01:

Criteria:

The establishment of a capital reserve account should be approved by resolution as per N.J.A.C. 6A:23A-14.1

Condition:

A capital reserve account was established by the District without the required board resolution in order to be in compliance with N.J.A.C. 6A:23A-14.1.

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section II — Financial Statement Findings (continued):

Effect:

A capital reserve balance of \$978,769 exists that resulted in a non-compliance with N.J.A.C. 6A:23A-14.1

Cause:

Oversight of district personnel.

Recommendation:

The District should establish proper procedures in order to be in compliance with N.J.A.C. 6A:23A-14.1 as required.

Views of responsible officials and planned corrective action:

Management concurs with the finding and will subsequently ratify a board resolution to approve the capital reserve account.

Finding 2019-03:

Criteria:

Monthly reconciliation of bank accounts should be performed per N.J.S.A. 18A:17-9.

Condition:

The Twin Hills School Student Activity bank account reconciliation was not completed timely and on a monthly basis.

Effect:

District not being in compliance with N.J.S.A. 18A:17-9.

Cause:

Oversight of District personnel.

Recommendation:

The Twin Hills School Student Activity bank account reconciliation be completed timely and on a monthly basis in order to be in compliance with N.J.S.A. 18A:17-9.

Views of responsible officials and planned corrective action:

Management concurs with the finding and will ensure that the Twin Hills School Student Activity bank reconciliation will be reconciled on a monthly basis going forward.

EXHIBIT K-7 (Page 3 of 3)

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Section III — Federal Awards & State Financial Assistance Finding & Questioned Costs

This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and New Jersey OMB's Circular Letter 15-08, as applicable.

| Fed | eral | Aw | ards |
|------|------|--------|------|
| 1 00 | Clai | 7 Y VV | arus |

N/A

State Awards

Findings 2019-01 and 2019-02 are part of this section. Please refer to Section II for details.

WILLINGBORO TOWNSHIP SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2019

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of Government Auditing Standards, U.S. OMB Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. (.511(a)(b)) and New Jersey OMB's Circular 04-04 and/or 15-08, as applicable.

| Status of Prior Year Findings: |
|---|
| Finding 2018-01: |
| Condition: |
| Fifteen budgetary line accounts were over-expended totaling \$179,818. |
| Current Status: |
| This condition has not been corrected. Refer to Finding 2019-01. |
| Finding 2018-02: |
| Condition: |
| The District did not adhere to its internal control procedures that are designed to reconcile the general ledger with other subsidiary records as required by N.J.A.C. 6A:23A-16.1. |
| Current Status: |
| This condition has been corrected. |
| Finding 2018-03: |
| Condition: |
| The District's fixed asset ledger is not being properly reconciled to the District's financial statements. \$859,361 of fixed assets purchased during the 2016/2017 and 2017/2018 school years have not been recorded in the District's fixed asset ledger. |
| Current Status: |

This condition has been corrected.