

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT  
OF THE  
NEW HORIZONS COMMUNITY  
CHARTER SCHOOL  
OF NEWARK, NEW JERSEY  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2019**

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October 21, 2019

Commissioner  
New Jersey Department of Education  
100 Riverview Executive Plaza  
CN 500  
Trenton, NJ 08625

Dear Commissioner:

The Comprehensive Annual Financial Report of the New Horizons Community Charter School for the fiscal year ended June 30, 2019, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the school. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the school. All disclosures necessary to enable the reader to gain an understanding of the school's financial activities have been included.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report. The statistical section includes audited data from the school's first six fiscal years. The school is required to undergo an annual single audit in conformity with the requirements of 2 CFR 200-Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards (U.S. Uniform Guidance), "Audits of State and Local Governments and Non-Profit Organizations," and the State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments." Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws and regulations and findings and recommendations is included in the single audit section of this report.

- 1) **REPORTING ENTITY AND ITS SERVICES:** New Horizons Community Charter School constitutes an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB). All funds and account groups of the entity are included in this report.

New Horizons Community Charter School constitutes an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB). All funds and account groups of the entity are included in this report.

The New Horizons Community Charter School currently can serve 756 students from the cities of Newark, East Orange, Elizabeth, and Irvington. The main facility, a three story fairly new constructed brick building, houses main academic classes, including Technology, Spanish, and Basic Skills. There have been two newly build expansions to the main facility to support the school expanding to middle school grades in the past few years. The second property houses the Business Office. While construction was taking place during the beginning of the 2018-2019 school year, New Horizons Community Charter School temporarily used a third facility, NCC Recreational Center, located directly across the street from the school to conduct classes in Art, Music, and Physical Education.

The New Horizons Community Charter School is a Kindergarten through Eighth Grade community-based school focusing on the overall growth and development of each child and the school community. The school is affiliated with the New Community Corporation of Newark, UMDNJ, Scholastic Books, Newark Police Department, and the Newark Fire Department.

**ENROLLMENT OUTLOOK:** The school’s charter authorized a maximum enrollment of 756 students in grades kindergarten through eighth. At the end of the 2018-2019 school year the enrollment was 665 students. Class size is approximately 21 students per class.

<b>Fiscal Year – June 30, 2018</b>	
<b>Grade</b>	<b>Student Enrollment (June 2018)</b>
K	66
1	79
2	74
3	78
4	74
5	70
6	75
7	75
8	74

- 2) **MAJOR ACCOMPLISHMENTS** – New Horizons Community Charter School provided a challenging core curriculum for all students that is well aligned to the New Jersey Student Learning Standards. Under the NHCCS administration the school continues to improve student performance, character development and life skills. The following are some of the accomplishments:

**Academic Progress and Achievement –**

Students at New Horizons Community Charter School need extra support for academic growth in terms of absolute progress on the 2018-2019 New Jersey Student Learning Assessments.

The overall NJSLA passing rates for the Spring 2019 were as follows (% in Level 4 and 5- College and Career Ready):

<b>Grade 3- ELA- 23%</b>	<b>Grade 3- Math- 33%</b>
<b>Grade 4- ELA- 30%</b>	<b>Grade 4- Math- 22%</b>
<b>Grade 5- ELA- 30%</b>	<b>Grade 5- Math- 21%</b>
<b>Grade 6- ELA- 32%</b>	<b>Grade 6- Math- 13%</b>
<b>Grade 7- ELA- 37%</b>	<b>Grade 7- Math- 15%</b>
<b>Grade 8*- ELA- 26%</b>	<b>Grade 8*- Math- 10.8%</b>

Data from the 2017-2018 school year in comparison to the 2016-2017 school year in relationship to passing rates, is as follows:

**2016-2017:**

<b>Grade 3- ELA- 27.4%</b>	<b>Grade 3- Math- 23.8%</b>
<b>Grade 4- ELA- 39.5%</b>	<b>Grade 4- Math- 22.2%</b>
<b>Grade 5- ELA -19.3%</b>	<b>Grade 5- Math- 12.3%</b>
<b>Grade 6- ELA- 41.5%</b>	<b>Grade 6- Math- 24.5%</b>

**2017-2018:**

<b>Grade 3- ELA- 49%</b>	<b>Grade 3- Math- 36%</b>
<b>Grade 4- ELA- 38%</b>	<b>Grade 4- Math- 23%</b>
<b>Grade 5- ELA- 38%</b>	<b>Grade 5- Math- 11%</b>
<b>Grade 6- ELA- 24%</b>	<b>Grade 6- Math- 27%</b>
<b>Grade 7*- ELA- 32%</b>	<b>Grade 7*- Math- 10%</b>

\*In 2018-2019 New Horizons Community Charter School expanded to include the 8<sup>th</sup> Grade.

**Additional Accomplishments include:**

- New Horizons Community Charter School continues to provide a challenging core curriculum for all students that is well aligned to NJSL standards
- There has been a continued Partnership with Teachers College Reading and Writing Project. They provide extensive Professional Development and support to our teachers throughout the year in ELA.
- Continued HMH Professional Development for teachers in Mathematics and Science
- Implementation of Singapore Math: Math in Focus in Grades Kindergarten through Fourth Grade
- Continued Use of data to drive instruction
- Evening Family workshops for Mathematics and Language Arts were provided for students and families. These included ELA Family Night, Math Family Night and two NJSLA Informational Nights.

### **Special Board Accomplishments:**

- Completed new expansion to include Grade 8.
- Expanded one to one laptop program to include Grade Kindergarten and First Grade so that the entire school K-8 had their own laptop.
- Laptop renewal of students in grades 2 through 6.
- Expansion of Curriculum Supports and Professional Development opportunities for NJLS-S (next Generation Science Standards)
- Expansion of a fourth floor construction completed to house the new 8<sup>th</sup> grade classrooms
- Completion of lockers installation for middle school students

- 3) **INTERNAL ACCOUNTING CONTROLS:** Management of the Charter School is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognized that: (1) the cost of a control should not exceed the benefits like to be derived: and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the School also is responsible for ensuring that an adequate control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the School management.

As part of the School's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the School has complied with applicable laws and regulations.

- 4) **BUDGETARY CONTROLS:** In addition to internal accounting controls, the School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Trustees and the State of New Jersey. Annual appropriated budgets are adopted for the general fund and the special revenue fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balances at June 30, 2019.

- 5) **ACCOUNTING SYSTEM AND REPORTS:** The Charter Schools' accounting records reflect generally accepted accounting principles, as promulgated by the Government Accounting Standards Board (GASB). The accounting system of the School is organized on



the basis of funds and account groups. These funds and account groups are explained in “Notes to the Financial Statements,” Note 1

- 6) **FINANCIAL INFORMATION AT FISCAL YEAR – END:** As demonstrated by the various statements and schedules included in the financial section of report, the School continues to meet its responsibility for sound financial management. The following schedule presents a summary of the General Special Revenue Fund and Proprietary fund revenues for the fiscal year ended June 30, 2019.

<b>Revenue</b>	<b>Amount</b>	<b>Percent of Total</b>
Local	\$ 1,362,934	11%
State	10,131,043	80%
Federal	607,138	4%
Proprietary Fund	549,145	4%
Misc Revenue	<u>33,556</u>	<u>1%</u>
Total	<u>\$12,683,816</u>	<u>100%</u>

The following schedule presents a summary of the General Special Revenue and Proprietary fund expenditures for the fiscal year ended June 30, 2019.

<b>Expenditures</b>	<b>Amount</b>	<b>Percent of Total</b>
General Current	\$9,524,980	74%
Capital Outlay	2,109,526	16%
Special Revenue	607,138	5%
Proprietary Fund	<u>592,784</u>	<u>5%</u>
Total	<u>\$12,834,428</u>	<u>100%</u>

- 7) **CASH MANAGEMENT:** The investment policy of the School is guided in large by the state Statute as detailed in “Notes to the Financial Statements,” Note 2. The School had adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with failed banking institutions in New Jersey. The law requires governmental units to deposit funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 8) **RISK MANAGEMENT:** The School carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, and hazard and theft insurance on property and Contents.

9) **OTHER INFORMATION:**

**Independent Audit** – State statutes require an annual audit by an independent Certified Public Accountant or Registered Municipal Accountant. The Accounting firm of Gerald D. Longo, CPA was selected by the Charter School.

In addition to meeting the requirements set forth in the state statutes, the Charter School is required to undergo an annual single audit in conformity with the provisions of the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the New Jersey OMB's Circular 15-08, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

Respectfully submitted,

A handwritten signature in blue ink that reads "Natasha Jones". The signature is written in a cursive, flowing style.

Natasha Jones  
Principal

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**

**ROSTER OF TRUSTEES AND OFFICERS  
JUNE 30, 2019**

**BOARD OF TRUSTEES**

Mr. Edgar Nemorin, President

Mr. Gregory Kornegay, Vice President

Ms. Nelly Noel, Member

Dr. Obiefuna Okafor, Member

Ms. Cecilia Faulks, Member

**CONSULTANTS AND ADVISORS**

**AUDIT FIRM**

Gerald D. Longo, CPA  
62 Old Queens Blvd.  
Manalapan, NJ 07726-3648

**ATTORNEYS**

Mr. Melvin C. Randall  
Love and Randall  
Attorneys At Law  
57 Washington Street  
East Orange, NJ 07107

**OFFICIAL DEPOSITORY**

Chase Bank  
475 Bloomfield Avenue  
1<sup>st</sup> Floor  
Montclair, NJ 07042

## **FINANCIAL SECTION**

**GERALD D. LONGO**  
CERTIFIED PUBLIC ACCOUNTANT  
62 OLD QUEENS BLVD.  
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**Independent Auditor's Report**

The Honorable Chairman and  
Members of the Board of Trustees  
New Horizons Community Charter School  
County of Essex  
Newark, New Jersey

**Report on the Financial Statements**

I have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Board of Trustees of the New Horizons Community Charter School, County of Essex, State of New Jersey, as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the New Horizons Community Charter School's basic financial statements as listed in the table of contents.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

## **Opinion**

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the New Horizons Community Charter School as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and post-employment benefits schedules in Exhibits L-1 through L-5 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter School basic financial statements, The accompanying supplementary information such as the combining and individual fund financial statements and the schedules of expenditures of federal and state awards, as required by the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying supplementary schedules such as the combining and individual fund financial statements and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, I do not express an opinion or provide any assurance on it.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, I have also issued my report dated October 21, 2019 on my consideration of the New Horizons Community Charter School's internal control over financial reporting and on my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters.

The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the New Horizons Community Charter School's internal control over financial reporting and compliance.

Licensed Public School Accountant No. 20CS00206400



Gerald D. Longo

Certified Public Accountant

October 21, 2019



**REQUIRED SUPPLEMENTARY INFORMATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS**

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

This section of New Horizons Community Charter School annual financial report presents its discussion and analysis of the New Horizons Community Charter School's financial performance during the fiscal year that ended on June 30, 2019. Please read it in conjunction with the transmittal letter at the front of this report and the New Horizons Community Charter School's financial statements, which immediately follows this section.

**FINANCIAL HIGHLIGHTS**

Key financial highlights for the 2018-19 fiscal year include the following:

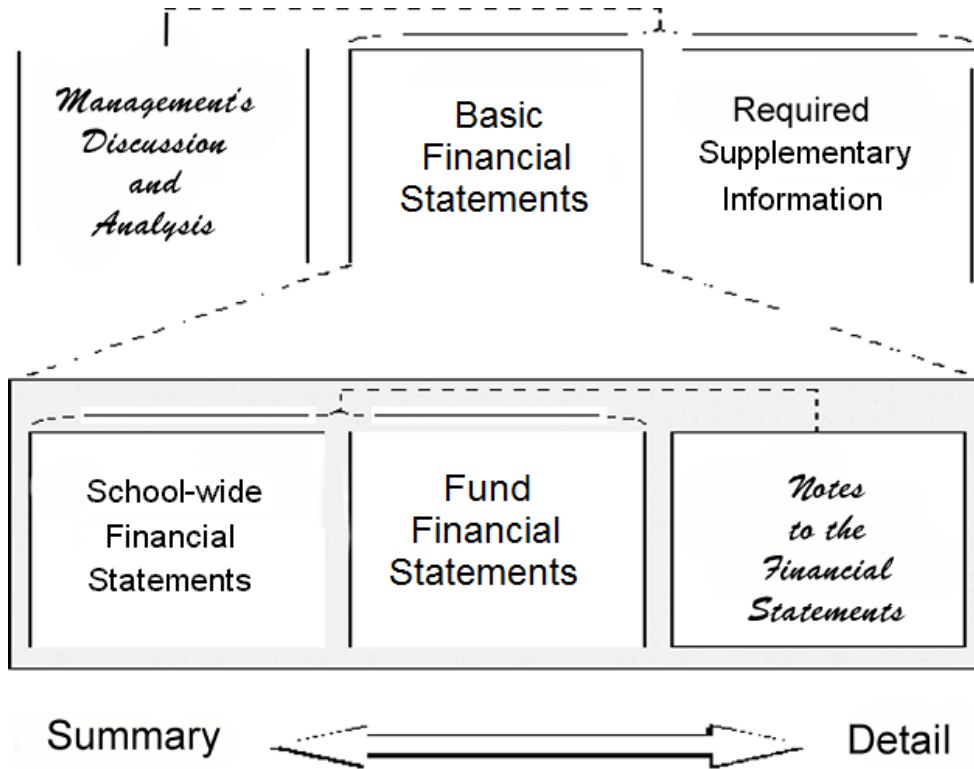
- Total Net Position was \$10,688,569.
- Total Net Position decreased by (\$1,624,835) from July 1, 2018 to June 30, 2019.
- The General Fund balance at June 30, 2019 is \$1,432,683, an (decrease of) (\$106,973) when compared with the beginning balance at July 1, 2018.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

The financial section of the annual report consists of four parts – Independent Auditor's Report, required supplementary information that includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the New Horizons Community Charter School.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**Figure A-1. Required Components of the Board's Annual Financial Report**



- The first two statements are school-wide financial statements that provide both short-term and long-term information about the New Horizons Community Charter School's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the New Horizons Community Charter School, reporting the New Horizons Community Charter School's operation in more detail than the school-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in short term as well as what remains for future spending.
- Proprietary funds statements offer short- and long-term financial information about the Food Service activities the New Horizons Community Charter School operates like businesses.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

The financial statements also include notes that explain some of the information in the statements and provide data that are more detailed. Figure A-1 summarizes the major features of the New Horizons Community Charter School's financial statements, including the portion of the New Horizons Community Charter School's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

**Figure A-2 - Major Features of the School-wide and Financial Statements**

	<u>School-wide Statements</u>	<u>Fund Financial Statements</u>	
		<u>Governmental Funds</u>	<u>Proprietary Funds</u>
Scope	Entire school (except fiduciary funds)	The activities of the New Horizons Community Charter School that are for the school operations and not proprietary or fiduciary, such as teachers' salaries, special education and building maintenance, food service, and community education	Activities the New Horizons Community Charter School operates similar to private businesses: Internal service fund
Required financial statements	Statement of net position	Balance sheet	Statement of net position
	Statement of activities	Statement of revenue expenditures and changes in fund balances	Statement of revenue, expenses, and changes in fund net position
Accounting Basis and measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Statement of cash flows Accrual accounting and economic resources focus
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon there after; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, and short-term and long-term
Type of inflow/out flow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenues and expenses during the year, regardless of when cash is received or paid

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**School-wide Statements**

The school-wide statements report information about the New Horizons Community Charter School as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the New Horizons Community Charter School's assets and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two school-wide statements report the New Horizons Community Charter School's net position and how they have changed. Net position – the difference between the New Horizons Community Charter School's position and liabilities – are one way to measure the New Horizons Community Charter School's financial health or position.

In the school-wide financial statements, the New Horizons Community Charter School's activities are shown in two categories:

- *Governmental activities*- Most of the New Horizons Community Charter School's basic services are included here, such as regular and special education, transportation, administration, food services, and community education. Property taxes and state aid finance most of these activities.
- *Business-type activities*- The New Horizons Community Charter School's Food Service Fund is included here.

**Fund Financial Statements**

The fund financial statements provide more detailed information about the New Horizons Community Charter School's funds – focusing on its most significant or “major” funds – not the New Horizons Community Charter School as a whole.

Funds are accounting devices the New Horizons Community Charter School uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and by bond covenants.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

The New Horizons Community Charter School use other funds, established in accordance with the State of New Jersey Uniform Chart, to control and manage money for particular purposes (e.g., repaying its long-term debts) or to show that it is properly using certain revenues (e.g., federal funds).

The New Horizons Community Charter School has three kinds of funds:

- **Governmental funds-** Most of the New Horizons Community Charter School's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the New Horizons Community Charter School's programs. Because this information does not encompass the additional long-term focus of the school-wide statements, we provide additional information at the bottom of the governmental funds statements that explain the relationship (or differences) between them.
- **Proprietary funds-** Services for which the New Horizons Community Charter School charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the school-wide statements.
- **Fiduciary funds-** The New Horizons Community Charter School is the trustee, or *fiduciary*, for assets that belong to others such as scholarship fund, payroll and payroll agency funds, and student activity funds. The New Horizons Community Charter School is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the New Horizons Community Charter School's fiduciary activities are reported in a separate statement of fiduciary net position and a statement of changes in fiduciary net position. I exclude these activities from the New Horizons Community Charter School's government-wide financial statements because the New Horizons Community Charter School cannot use these assets to finance its operations.

**FINANCIAL ANALYSIS OF THE NEW HORIZONS COMMUNITY CHARTER SCHOOL AS A WHOLE**

**Net position.** The New Horizons Community Charter School's total net position is \$10,501,038 on June 30, 2019. (See Table A-1).

Governmental	<u>\$10,501,038</u>
--------------	---------------------

The Statement of Net Position reflects total capital assets of \$12,479,062 net of assumed depreciation from inception and a mortgage balance of \$1,700,000 resulting in a net capital asset amount of \$10,779,062.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

The New Horizons Community Charter School's financial position during the school year 2018-2019 is the product of these factors:

- Total revenues were \$12,719,298.
- Total expenditures were \$12,834,428.

**Table A-1**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Net Position**  
**As of June 30, 2019**

	<u>Total</u>
Current and Other Assets	\$1,547,459
Pension Deferred Outflows	595,337
Capital Assets (Including Business Activities)	12,479,062
<b>Total Assets</b>	<b><u>\$14,621,858</u></b>
Liabilities - Current	\$231,734
Net Pension Liability - Noncurrent	1,523,176
Mortgage Payable - Current/Non Current	1,700,000
Pension Deferred Inflows	665,910
<b>Total Liabilities</b>	<b><u>\$4,120,820</u></b>
Net Position	
Invested In Capital Assets	10,779,062
Unrestricted	(161,066)
<b>Total Net Position</b>	<b><u>\$10,617,996</u></b>
Fund Balance 06/30/19	\$1,432,683
Invested In Capital Assets, Net of Related Debt	12,479,062
Net Position before Pension Adjustment	13,911,745
Less Mortgage Payable - Current/Non Current	(1,700,000)
Less: Pension Adjustment (Deficit) (Note 18)	(1,701,707)
Net Position 06/30/19	<u>\$10,510,038</u>

Total Governmental and Business Activities revenues & beginning assets are adjusted by net adjusted expenditures resulting in a calculation of net position of \$10,501,038 on June 30, 2019.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**Table A-2**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Changes in Net Position - School Wide**  
**For the Fiscal Year Ended June 30, 2019**

<b>Revenues</b>	<b>Total</b>
Program revenues	
Charges for services	\$ -
<b>General revenues</b>	
Local Share	1,362,934
State Aid-Unrestricted	7,698,317
State Aid	2,432,726
Federal Aid	607,138
Proprietary Fund	584,627
Other	33,556
<b>Total Revenues</b>	<b>\$ 12,719,298</b>
<b>Expenses</b>	
Regular Instruction	4,819,688
General Administrative	3,031,197
School Administrative	1,169,024
On-behalf TPAF Social Security / Pension / Medical	1,112,209
Capital Outlay	2,109,526
Proprietary Fund	592,784
<b>Total Expenses</b>	<b>\$ 12,834,428</b>
(Decrease) in net position before adjustments	(115,130)
Net Position - Beginning July 1, 2018	9,063,734
Increase in net capital outlay, net of debt	2,011,164
Additions to Debt	(288,915)
Less: Pension Adjustment Net ( Note 18)	(169,815)
<b>Total Net Position - Ending June 30, 2019</b>	<b>\$ 10,501,038</b>



**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**Table A-3 (See Exhibit A-2)**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Changes in Total and Net Cost of Services**  
**For the Fiscal Year Ended June 30, 2019**

<u>Functions/Programs</u>	<u>Source</u>	<u>Total Cost of Services</u>	<u>Net Cost of Services</u>
<b>School Wide Activities</b>			
Instruction			
Regular	B-2	\$ 4,819,688	\$ 4,819,688
<b>Support Services</b>			
General Administrative Services	B-2	3,031,197	3,031,197
School Administrative Services	B-2	1,169,024	1,169,024
On-behalf TPAF Social Security	B-2	1,112,209	1,112,209
Capital Outlay	B-2	2,109,526	2,109,526
Proprietary Fund	G-2	592,784	592,784
<b>Total School Wide Activities</b>		<b>\$ 12,834,428</b>	<b>\$ 12,834,428</b>

**FINANCIAL ANALYSIS OF THE NEW HORIZON COMMUNITY CHARTER SCHOOL FUNDS**

The financial performance of the New Horizons Community Charter School as a whole is reflected in its governmental activities Exhibit A-2. As the New Horizons Community Charter School completed the year, its general fund reported a fund balance of \$1,432,683

Revenues for the New Horizons Community Charter School's school-wide funds were \$12,719,298 while total expenses were \$12,834,428. (Table A-2) (Exhibit A-2)

**GENERAL FUND**

The General Fund includes the primary operations of the New Horizons Community Charter School in providing educational services to students from grade K through grade 8.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

The following schedule presents a summary of Revenues School-Wide. The summary reflects the dollar increase (decrease) from the prior year.

**Table A-4 (See Exhibit B-2)**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Changes in Revenues - School Wide**  
**For the Fiscal Years Ended June 30**

<b>Revenues</b>	<b>Year Ended 06/30/2019</b>	<b>Year Ended 06/30/2018</b>	<b>Amount of Increase (Decrease)</b>
<b>Local Sources:</b>			
Local Share	\$ 1,362,934	\$ 1,253,311	\$ 109,623
Other Local Revenue	33,556	2,668	30,888
<b>Total Local Sources</b>	<b>\$ 1,396,490</b>	<b>\$ 1,255,979</b>	<b>\$ 140,511</b>
<b>Intergovernmental</b>			
State Sources	10,131,043	8,737,621	1,393,422
Federal Sources	607,138	646,858	(39,720)
Proprietary Fund	584,627	411,462	173,165
<b>Total Intergovernmental Sources</b>	<b>\$ 11,322,808</b>	<b>\$ 9,795,941</b>	<b>\$ 1,526,867</b>
<b>Total Revenue</b>	<b>\$ 12,719,298</b>	<b>\$ 11,051,920</b>	<b>\$ 1,667,378</b>

The following schedule presents a summary of expenditures. The summary reflects the dollar increase (decrease) from the prior year.

**Table A-5 (See Exhibit B-2)**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Changes in Expenditures - School Wide**  
**For the Fiscal Years Ended June 30**

<b>Expenditures</b>	<b>Year Ended 06/30/2019</b>	<b>Year Ended 06/30/2018</b>	<b>Amount of Increase (Decrease)</b>
<b>Current:</b>			
Regular Instruction	\$ 4,819,688	\$ 3,657,882	\$ 1,161,806
General Administrative Services	3,031,197	2,543,608	487,589
School Administration	1,169,024	1,270,298	(101,274)
On-behalf TPAF Social Security / Pension / Medical	1,112,209	862,058	250,151
Capital outlay	2,109,526	1,848,510	261,016
Proprietary Fund	592,784	411,462	181,322
<b>Total Expenditures</b>	<b>\$ 12,834,428</b>	<b>\$ 10,593,818</b>	<b>\$ 2,240,610</b>

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**UNRESERVED-UNDESIGNATED FUND BALANCE AS A PERCENTAGE OF EXPENDITURES**

The following table shows Unreserved-Undesignated fund balance.

**Table A-6**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Changes in Fund Balance- School Wide**  
**For the Fiscal Years Ended June 30**

<b>General Fund</b>	<b><u>2019</u></b>	<b><u>2018</u></b>	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>2014</u></b>
Unreserved-Undesignated						
Fund Balance	1,432,683	1,547,813	1,081,554	214,234	4,050,361	3,791,474
Expenditures	12,834,428	10,607,945	8,619,598	11,961,283	8,542,745	7,457,901
Percentages	11%	15%	13%	1%	47%	51%

The New Horizons Community Charter School values its fund balances as a vehicle for addressing unbudgeted and emergent needs that occur during school year.

**CAPITAL ASSETS**

**Capital Assets**

By the end of fiscal year ended June 30, 2019, in the General Fund, the New Horizons Community Charter School had invested \$14,946,357 in a broad range of capital assets, including building and improvements, computers, audio-visual equipment, and administrative offices, etc. (More detailed information about capital assets can be found in Note 4 to the financial statements.) Total General Fund depreciation expense for the year ended June 30, 2019 was \$280,655.

**Table A-7**  
**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Capital Assets - School Wide**  
**For the Fiscal Year Ended June 30, 2019**

Land	\$1,302,060
Building and Improvements	11,373,345
Equipment	2,270,952
<b>Total - General Fund</b>	<b><u>\$14,946,357</u></b>
Less: Accumulated Depreciation	(2,467,295)
<b>Total - Net Capital Assets General Fund</b>	<b><u><u>\$12,479,062</u></u></b>

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

**FACTORS BEARING ON THE SCHOOL'S FUTURE**

While many factors influence the Charter School's future, the availability of State funding and the economy will have the most impact on educational and fiscal decisions in the future.

These and many other factors were considered by the Charter School's administration during the process of developing the fiscal year 2019-20 budget. The primary factors were the Charter School's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs. These indicators were considered when adopting the budget for fiscal year 2019-2020.

**CONTACTING THE NEW HORIZON COMMUNITY CHARTER SCHOOL'S  
FINANCIAL MANAGEMENT**

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the New Horizons Community Charter School's finances and to demonstrate the New Horizons Community Charter School's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Business Office, New Horizons Community Charter School, 45-59A Hayes Street, Newark, New Jersey 07103.

## **BASIC FINANCIAL STATEMENTS**

The basic financial statements provide a financial overview of the New Horizons Community Charter School's operations. These financial statements present the financial position and operating results of all funds as of June 30, 2019.

## **SCHOOL-WIDE FINANCIAL STATEMENTS**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Net Position**  
**As of June 30, 2019**

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,390,451	\$ (101,206)	\$ 1,289,245
Accounts Receivable	157,008	101,206	258,214
Capital assets, net	12,479,062		12,479,062
Total Assets	<u>14,026,521</u>	<u>-</u>	<u>14,026,521</u>
<b>Deferred outflows of resources</b>			
Pension deferred outflows	595,337		595,337
Total assets and deferred outflows of resources	<u>\$ 14,621,858</u>	<u>\$ -</u>	<u>\$ 14,621,858</u>
<b>LIABILITIES</b>			
Accounts payable	15,424	-	15,424
Due to Districts	119,508		119,508
Deferred revenue	96,802		96,802
Mortgage Payable (Note 16):			
Due within one year	389,583		389,583
Due beyond one year (NonCurrent)	1,310,417		1,310,417
Net pension liability - noncurrent	1,523,176		1,523,176
Total liabilities	<u>3,454,910</u>	<u>-</u>	<u>3,454,910</u>
<b>Deferred inflows of resources</b>			
Pension deferred inflows	665,910	-	665,910
<b>NET POSITION</b>			
Invested in capital assets, net of related debt	10,779,062		10,779,062
Unrestricted (Deficit)	(278,024)	0	(278,024)
Total net position	<u>\$ 10,501,038</u>	<u>\$ -</u>	<u>\$ 10,501,038</u>
Fund Balance June 30, 2019 - B-1	\$1,432,683		
Cost of capital assets net accumulated depreciation (Net of mortgage payable of \$1,700,000)	<u>10,779,062</u>		
Net position before pension adjustments	12,211,745		
Less pension adjustments - net (Note 18) (Deficit)	<u>(1,710,707)</u>		
Total net position June 30, 2019	<u>\$10,501,038</u>		

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NEW HORIZON COMMUNITY CHARTER SCHOOL**  
**Statement of Activities**  
**For the Fiscal Year Ended June 30, 2019**

**Exhibit A-2**

<b>Functions/Programs</b>	<b>Expenses</b>	<b>Program Revenues</b>		<b>Changes in Net Position</b>		
		<b>Charges for Services</b>	<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	<b>Governmental Activities</b>	<b>Business-type Activities</b>
Governmental activities:						
Instruction:						
Regular	\$ (4,819,688)		\$ (587,480)		\$ (4,232,208)	\$ (4,232,208)
Support services:	0					
General administratrion	(3,031,197)		(19,658)		(3,011,539)	(3,011,539)
School administrative services/ operations plant serv.	(1,169,024)				(1,169,024)	(1,169,024)
On - behalf TPAF Social Security/Pension	(1,112,209)				(1,112,209)	(1,112,209)
Capital Outlay	(2,109,526)				(2,109,526)	(2,109,526)
Total governmental activities	(12,241,644)		(607,138)		(11,634,506)	(11,634,506)
Business-type activities:						
Food Service and Enrichment	(592,784)	(592,784)			(592,784)	(592,784)
Total business-type activities	(592,784)	(592,784)			(592,784)	(592,784)
Total primary government	(12,834,428)	\$ (592,784)	\$ (607,138)		\$ (11,634,506)	\$ (592,784)
General revenues:						
Local Share				1,362,934		1,362,934
State Share				7,698,317	-	7,698,317
State Aid				2,432,726	5,707	2,438,433
Federal Aid					543,438	543,438
Miscellaneous Revenue				33,556		33,556
Transfer from General fund				0	35,482	35,482
Total Revenue				11,527,533	584,627	12,112,160
Net Increase (Decrease) in Fund balance				(106,973)	(8,157)	(115,130)
Net Increase in Pension Liability					(169,815)	(169,815)
Net Increase in Capital Outlay, Net of Debt					1,722,249	1,722,249
Change in Net Position for year ended June 30, 2019				1,445,461	(8,157)	1,437,304
Net Position - beginning - July 1, 2018				9,055,577	8,157	9,063,734
Net Position - ending - June 30, 2019				\$ 10,501,038	0	\$ 10,501,038

The accompanying Notes to Financial Statements are an integral part of this document



## **FUND FINANCIAL STATEMENTS**

**GOVERNMENTAL FUNDS**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Balance Sheet**  
**Governmental Funds**  
**As of June 30, 2019**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Total Governmental Funds</b>
<b>ASSETS</b>			
Cash and cash equivalents	\$ 1,463,628	\$ (73,177)	\$ 1,390,451
Accounts Receivable	81,281	75,727	157,008
Total assets	\$ 1,544,909	\$ 2,550	\$ 1,547,459
<b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Accounts payable	\$ 15,424	\$ 2,550	\$ 17,974
Due to Districts	96,802		96,802
Total liabilities	112,226	2,550	114,776
Fund Balances:			
Unreserved, reported in:			
General fund	1,432,683		1,432,683
Total Fund balances	1,432,683	-	
Total liabilities and fund balances	\$ 1,544,909	\$ 2,550	
Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:			
Mortgage payable			(1,700,000)
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$14,946,357 and the accumulated depreciation is (\$2,467,295)			12,479,062
Net position before pension adjustments			12,211,745
Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore, are not reported in the fund statements. (See Note 6)			595,337
Deferred Inflows related to pension actuarial gains from experience and differences in actual returns and assumed returns and other deferred items are not reported as liabilities in the fund statements. (See Note 6)			(665,910)
Pension Adjustments - Other			(116,958)
Long-term liabilities - net pension liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds (See Note 6)			(1,523,176)
Net position of governmental activities			\$ 10,501,038

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Revenues, Expenditures, And Changes in Fund Balances**  
**Governmental Funds**  
**For the Fiscal Year Ended June 30, 2019**

	<b>General Fund</b>	<b>Special Revenue Fund</b>	<b>Total Governmental Funds</b>
<b>REVENUES</b>			
Local sources:			
Local Share	\$ 1,362,934		\$ 1,362,934
State Share	7,698,317		7,698,317
Miscellaneous	33,556		33,556
Total - Local Sources	9,094,807		9,094,807
State Sources	2,432,726	-	2,432,726
Federal Sources		607,138	607,138
Total Revenues	11,527,533	607,138	12,134,671
<b>EXPENDITURES</b>			
Current:			
Regular instruction	4,232,208	587,480	4,819,688
Support services- General Administrative	3,011,539	19,658	3,031,197
Support Services- School Admin/ operations plant ser	1,169,024		1,169,024
On-behalf TPAF Social Security, Pension and Med	1,112,209		1,112,209
Capital outlay	2,109,526		2,109,526
Total Expenditures	11,634,506	607,138	12,241,644
Excess of (Expenditures) over Revenues	(106,973)		(106,973)
<b>OTHER FINANCING SOURCES (USES)</b>			
Transfers in			-
Transfers out			-
Total other financing sources and uses			-
Net change in fund balances (Decrease)	(106,973)		(106,973)
Fund balance - July 1, 2018	1,539,656		1,539,656
Fund balance - June 30, 2019	\$ 1,432,683		\$ 1,432,683

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Reconciliation of the Statement of Revenues, Expenditures,  
and Changes in Fund Balances of Governmental Funds  
to the Statement of Activities  
For the Fiscal Year Ended June 30, 2019**

**Total net change in fund balances (decreased) - governmental funds (from B-2)** \$ (106,973)

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.

Depreciation expense	\$ (280,655)	
Capital outlays	<u>2,291,819</u>	
		\$ 2,011,164

Decrease (Increase) of Mortgage principal is a reduction in the net asset value but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities. (288,915)

Pension contributions are reported in governmental funds as expenditures; however, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period.

<b>Change in net position of governmental activities (from A-2)</b>		<u>(169,815)</u>
		<u><u>\$ 1,445,461</u></u>

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

## **PROPRIETARY FUNDS**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Net Position**  
**Proprietary Funds**  
**As of June 30, 2019**

		<b>Business-type Activities</b>	<b>Enterprise funds</b>
			<b>Food Service</b>
			<b>Food Service</b>
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	\$	(101,206)	
Accounts receivable		100,070	
Other receivables		1,136	
Total current assets		-	
Noncurrent assets:			
Total noncurrent assets		-	
Total assets		-	
<b>LIABILITIES</b>			
Current liabilities:			
Accounts payable		-	
Total current liabilities		-	
Total liabilities		-	
<b>NET POSITION</b>			
Unrestricted		-	
Total net position - June 30, 2019	\$	-	

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

Exhibit B-5

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**Proprietary Funds**  
**For the Fiscal Year Ended June 30, 2019**

	<b>Business-type Activities Enterprise Fund</b>
	<b>Food Service</b>
Operating revenues:	
Charges for services:	
Daily sales - Reimbursable programs and Special Lunch Program	
After School Revenue	-
Total operating revenues	-
Operating expenses:	
Cost of sales	
Salaries and Benefits	(34,571)
Supplies, Materials and Other Expenses	(558,213)
Total Operating Expenses	(592,784)
Operating income (loss)	(592,784)
Nonoperating revenues (expenses):	
State sources:	
State school lunch program	5,707
Federal sources:	
National school breakfast program	191,591
National school lunch program	342,457
National school snack program	9,390
Total nonoperating revenues	549,145
Income (loss) before contributions & transfers	(14,127)
Transfers in (out)	0
Change in net position	(43,639)
Transfer from General Fund	35,482
Total net position - July 1, 2018	8,157
Total net position - June 30, 2019	\$ -

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**



**Exhibit B-6**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Statement of Cash Flows  
Proprietary Funds  
For the Fiscal Year Ended June 30, 2019**

	<b>Business-type Activities Enterprise Funds</b>
	<b>Food Service</b>
	<hr/> <hr/>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>	
Receipts from customers	\$ -
Payments to employees and benefits	
Payments to suppliers	(626,020)
Net cash provided by (used for) operating activities	<hr/> <hr/> (626,020)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>	
State and Federal Sources	560,978
Transfer from General fund	35,482
Operating subsidies and transfers to other funds	0
Net cash provided by (used for) non-capital financing activities	<hr/> <hr/> 596,460
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>	
Net increase (decrease) in cash and cash equivalents	(29,560)
Cash and Cash Equivalents—beginning of year	71,646
Cash and Cash Equivalents—end of year	<hr/> <hr/> \$ 42,086
<b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b>	
Operating income (loss)	\$ (43,639)
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities	
Transfer From the general fund	35,482
(Increase) decrease in accounts receivable, net	11,833
Increase (decrease) in accounts payable	(33,236)
Total adjustments	<hr/> <hr/> 14,079
Net cash provided by (used for) operating activities	<hr/> <hr/> \$ (29,560)

**The accompanying Notes to the Basic Financial Statements are an integral part of this statement.**

## **FIDUCIARY FUNDS**

**Exhibit B-7**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Statement of Fiduciary Net Position  
Fiduciary Funds  
As of June 30, 2019**

**NOT APPLICABLE**

**Exhibit B-8**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Statement of Changes in Fiduciary Net Position  
Fiduciary Funds  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

## **NOTES TO THE BASIC FINANCIAL STATEMENTS**

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**1. DESCRIPTION OF THE CHARTER SCHOOL AND REPORTING ENTITY**

New Horizons Community Charter School Charter School ("Charter School") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board of Trustees (the "Board") consists of appointed officials and are responsible for the fiscal control of the Charter School. A director is appointed by the Board and is the administrative control of the Charter School.

A reporting entity is comprised primary government, component units and other organizations that are included to insure that the financial statements of the Charter School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Charter School. For the Charter School, this includes general operations, food service and student related activities for the Charter School.

The primary criterion for including activities within the Charter School's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, section of governing authority, designation of management, ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the Charter School over which the Board exercises operating control. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the Charter School is not includable in any other reporting entity on the basis of such criteria.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Charter School have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The Charter School also applies Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989, to its governmental activities provided they do no conflict with or contradict GASB pronouncements. The most significant of the Charter School's accounting policies are described below.

**A. Basis of Presentation**

The Charter School's basic financial statements consists of government-wide statements, including a statement of net assets and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**Government-Wide Statements**

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

The statement of net position presents the financial condition of the governmental activities of the Charter School at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Charter School, with certain limited expectations. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Charter School.

**GASB Pronouncements**

**Recently Issued Accounting Principles**

**The GASB issued Statement No. 84, *Fiduciary Activities in January 2017*.** This Statement establishes standards of accounting and financial reporting for fiduciary activities. The requirements of this Statement are effective for periods beginning after December 15, 2018. Management has not yet determined the impact of this statement on the financial statements. **The GASB issued Statement No. 87, *Leases in June 2017*.** This Statement establishes standards of accounting and financial reporting for leases by lessees and lessors. The requirements of this Statement are effective for periods beginning after December 15, 2019. Management has not yet determined the impact of this statement on the financial statements.

The GASB issued Statement No. 88, *Certain Disclosures Related to Debt*, including Direct Borrowings and Direct Placements in April 2018. This Statement defines debt for purposes of disclosure in notes to financial statements and establishes additional financial statement note disclosure requirements related to debt obligations of governments. The requirements of this Statement are effective for periods beginning after June 15, 2018. Management has adopted this statement in the 2019 fiscal year and it was determined that it did not have an impact on its financial statements or disclosures.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Fund Financial Statements**

During the fiscal year, the Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance.

Fund financial statements are designed to present financial information of the Charter School at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column.

**B. Fund Accounting**

The Charter School uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

**Governmental Funds**

Government funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Charter School's major governmental funds:

**General Fund** - The General Fund is the general operating fund of the Charter School. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment that are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings that the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

**Special Revenue Fund** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service of the



**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

**Proprietary Funds**

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary fund of the Charter School:

**Enterprise Fund** - The Enterprise Fund is utilized to account for operations that were financed and operated in a manner similar to private business enterprises - where the intent of the Charter School is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or

**Proprietary Funds (continued)**

services to the students on a continuing education basis be financed or recovered primarily through user charges; or, where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

All proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net position) is segregated into invested in capital assets net of related debt and unrestricted net position, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all fixed assets used by proprietary funds is charged as an expense against their operations.

**Fiduciary Funds**

**Trust and Agency Funds** - The Trust and Agency Funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds.

**Agency Funds** - Agency Funds are used to account for the assets that the Charter School holds on behalf of others as their agent. Agency Funds are custodial in nature and do not involve measurement of results of operations. Agency Funds include payroll and student activities funds.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

2. **SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**C. Measurement Focus**

**Government-Wide Financial Statements**

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the Charter School are included on the Statement of Net Position.

**Fund Financial Statements**

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet.

**Fund Financial Statements (continued)**

The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

Fiduciary funds are reported using the economic resources measurement focus.

**D. Basis of Accounting**

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental funds types, expendable trust funds and agency funds.

Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

The Charter School receives a portion of the local tax levy and state aid from school districts based upon the number of enrolled students. The State Department of Education in conjunction with the local Charter School revises the amounts to be received by the Charter School three times a year based upon the enrollment counts on June 1, October 15, and the last day of the school year. The local tax levy and state aid are susceptible to accrual.

The Charter School records the entire anticipated local tax levy to be received at the start of the fiscal year based upon the June 1 enrollment count and certification from the New Jersey State Department of Education, since the revenue is both measurable and available. The Charter School is entitled to receive monies under the established payment schedule, which is revised after each enrollment count date, and the unpaid amount is considered to be an "accounts receivable".

**Basis of Accounting (continued)**

At June 30, 2019, the Charter School will have an accounts receivable or accounts payable based upon the current year final enrollment count.

In its accounting and final reporting, the Charter School follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The Charter School's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and nonexpendable trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

**E. Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue funds. The budgets are submitted to the county office for approval. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund.

Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year subject to the limitation of P.L 2004 c73 (S 1701).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

budgetary basis of accounting and accounting principles generally accepted in the United States of America (GAAP) with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

**Budgets/Budgetary Control (continued)**

Exhibit C-3 represents a reconciliation of the General Fund revenues and Special Revenue Fund revenues and expenditures from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in Exhibit B-2.

**F. Encumbrances**

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the Charter School has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end. There were \$0 of encumbrances at June 30, 2019

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**G. Cash, Cash Equivalents and Investments**

Cash and cash equivalents include petty cash, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

New Jersey Charter Schools are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey Charter Schools.

Additionally, the Charter School has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act.

Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**H. Inventories and Prepaid Expenses**

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as an expenditure during the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method.

**I. Short-Term Interfund Receivables/Payables**

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Charter School and that are due within one year.

**J. Capital Assets**

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market value as of the date received. The Charter School maintains a capitalization threshold of \$2,000. Improvements are

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except for land are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

<u>Description of Capital Cost</u>	<u>Estimated Lives (Years)</u>
Building and Building Improvements	40
Furniture and Equipment	10

**K. Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation and sick leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire sick leave and vacation liabilities are reported on the government-wide financial statements.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported. The Charter School had a compensated absence liability of \$0 at June 30, 2019.

**L. Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities those, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the governmental funds. However, the noncurrent portion of compensated absences and mortgage payable that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**

**M. Net Position**

Net position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Charter School or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

**N. Unearned/Deferred Revenue**

Unearned/Deferred revenue in the special revenue fund represents cash that has been received but not yet earned.

**O. Fund Equity**

Reserves represent those portions of fund equity not available for appropriation for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

**P. Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles require management to make estimates and assumptions that affect reported amounts and disclosures. Actual results could differ from those estimates.

**3. CASH, CASH EQUIVALENTS AND INVESTMENTS**

**Custodial Credit Risk Related to Deposits** - Custodial credit risk is the risk that, in the event of a bank failure, the Charter School's deposits might not be recovered. Although the Charter School does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the Charter School in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled agency funds such as salary withholdings, and student activity funds, or funds that may pass to the Charter School relative to the happening of a future condition. Such funds are classified as uninsured and uncollateralized. As of June 30, 2019, the Charter School's cash balance was insured for \$250,000 by the FDIC and the remaining balance of was subject to the provisions of the GUDPA.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**3. CASH, CASH EQUIVALENTS AND INVESTMENTS (continued)**

**Investments**

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America, Government Money Market Mutual Funds, bonds or other obligations of the Charter School or bonds or other obligations of the local unit or units within which the Charter School is located, Local Government investment pools, and agreements or the repurchase of fully collateralized securities, if transacted in accordance with the above statute

As of June 30, 2019, the Charter School had no investments.

**4. CAPITAL ASSETS**

The following schedule is a summarization of the governmental activities changes in capital assets for the year ended June 30, 2019:

	<b>Beginning Balance <u>June 30, 2018</u></b>	<b>Net Additions (Deletions)</b>	<b>Ending Balance <u>June 30, 2019</u></b>
<b>Governmental Activities</b>			
Land	\$9,417,357	---	\$1,302,060
<b>Capital assets, being depreciated:</b>			
Building and Building improvements	9,417,367	335,851	11,373,345
Equipment	<u>1,935,101</u>	<u>1,955,988</u>	<u>2,270,952</u>
Total capital assets being depreciated and land	<u>\$12,654,558</u>	<u>\$2,291,839</u>	<u>\$14,946,357</u>
Less accumulated depreciation for:			
Building and Building improvements	\$990,934	\$133,060	\$1,123,994
Equipment	<u>1,195,706</u>	<u>147,595</u>	<u>1,343,301</u>
Total accumulated depreciation	<u>\$2,186,640</u>	<u>\$280,655</u>	<u>\$2,467,295</u>
Total capital assets net	<u><u>\$10,467,878</u></u>	<u><u>\$2,011,184</u></u>	<u><u>\$12,479,062</u></u>

Depreciation expense of \$280,655 was charged to an unallocated function.

**5. RENTAL LEASES AND COMMITMENTS**

The school leases certain of its offices under the terms of the lease that ended August 31, 2019. Rent expense for the year ended June 30, 2019 amounted to \$37,851.



**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**6**     **PENSION PLANS**

**Description of Plans** - Substantially all of the employees of the School are covered by either the Public Employee's Retirement System or the Teacher's Pension and Annuity Fund (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirements System and the Teacher's Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

**Teachers' Pension and Annuity Fund (TPAF)** - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirements health care to substantially all full time certified teachers or professional staff of the public school systems in the State.

The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Public Employees' Retirement System (PERS)** - The public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county municipality, School, or public agency provided the employee is not a member of another state-administered retirement system. The public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State of New Jersey or any county, municipality, School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

**Defined Contribution Retirement Program (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**Vesting and Benefit Provisions** - The vesting and benefit provisions for PERS are set by N.J.S.A 43:15a and 43:03B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirements benefits for age and service are available at age 55 and are generally determine to be 1/55 of the final average salary for each year of service credit as defined.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**6 PENSION PLANS (continued)**

Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age.

The TPAF and PERS provides for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

**Significant Legislation** - Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**Pension Plan Design Changes** - Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**Funding Changes** - Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Contribution Requirements**

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**6 PENSION PLANS (continued)**

Effective June 28, 2011, P.L. 2001, c. 78 provides for increases in the employee contribution rates: from 5.5% to 6.5% plus an additional 1% phased-in over 7 years beginning in the first year, meaning after 12 months, after the law's effective date for TPAF and PERS.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute the School is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and Schools).

**Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board.

PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The School's contribution to PERS for the year ended June 30, 2019 was \$77,695.

In accordance with N.J.S.A 18A:66-66 the State of New Jersey reimbursed the School during the year ended June 30, 2019 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries in the amount of \$321,043. Also the State paid \$543,411 into the TPAF pension representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions of \$246,490 and TPAF Long Term Disability Insurance Premium Contributions of \$1,265 for the School. These amounts have been included in the school wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

**7 PENSION PLANS – GASB 68 DISCLOSURES**

**Teachers' Pension and Annuity Fund (TPAF)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF.

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

The employer contributions for the Charter School are legally required to be funded by the State in accordance with N.J.S.A 18:66-33.

Therefore, the Charter School (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the Charter School (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School. However, the state's portion of the net pension liability that was associated with the Charter School was \$15,516,634 as measured on June 30, 2018 and \$18,617,103 as measured on June 30, 2017.

For the year ended June 30, 2019, the Charter School recognized pension expense of \$904,566 and revenue of \$904,566 for support provided by the State. The measurement period for the pension expense and revenue reported in the Charter School's financial statements (A-2) at June 30, 2019 is based upon changes in the collective net pension liability with a measurement period of June 30, 2017 through June 30, 2018. Accordingly, the pension expense and the related revenue associated with the support provided by the State are based upon the changes in the collective net pension liability between July 1, 2017 and June 30, 2018.

Although the Charter School does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Charter School. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<u>6/30/2018</u>	<u>6/30/2017</u>
Collective deferred outflows of resources	\$12,599,296,329	\$14,251,854,934
Collective deferred inflows of resources	\$11,807,233,433	\$11,807,238,433
Collective net pension liability (Nonemployer-State of New Jersey)	\$67,423,852,301	\$67,423,605,859
State's portion of the net pension liability that was associated with the Charter School	\$15,516,634	\$18,617,103
State's portion of the net pension liability that was associated with the Charter School as a percentage of the collective net pension liability	.024390%	.027612%

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

*Actuarial Assumptions*

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate:	2.25%
Salary Increases: 2011-2026:	1.55 – 4.55%
Thereafter	2.00 – 5.45%
Investment Rate of Return:	7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

*Long-Term Expected Rate of Return*

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

***Long-Term Expected Rate of Return (continued)***

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
Risk mitigation strategies	5.00%	5.51%
Cash equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment grade credit	10.00%	3.78%
High yield	2.50%	6.82%
Global diversified credit	5.00%	7.10%
Credit oriented hedge funds	1.00%	6.60%
Debt related private equity	2.00%	10.63%
Debt related real estate	1.00%	6.61%
Private real asset	2.50%	11.83%
Equity related real estate	6.25%	9.23%
U.S. equity	30.00%	8.19%
Non-U.S. developed markets equity	11.50%	9.00%
Emerging markets equity	6.50%	11.64%
Buyouts/venture capital	8.25%	13.08%

***Discount Rate***

The discount rate used to measure the total pension liability was 4.86% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer GO 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Net Pension Liability to Changes in the Discount Rate***

The following presents the net pension liability of the State as of June 30, 2018 calculated using the discount rate as disclosed above as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

At 1% decrease (3.86%)	At current discount rate (4.86%)	At 1% increase (5.86%)
\$75,417,894,537	\$63,806,350,446	\$54,180,663,328

***Sensitivity of the Charter School’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate (continued)***

Detailed information about the pension plan’s sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf16.pdf>

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan’s fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>.

**Public Employees’ Retirement System (PERS)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

At June 30, 2019, the Charter School reported a liability of \$1,523,176 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of June 30, 2016. The Charter School’s proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2018 and 2017, respectively.

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

At June 30, 2018, the Charter School’s proportion was .007736% which was an increase of (.000603%) from its proportion measured as of June 30, 2017 which was .007133%.

For the year ended June 30, 2019, the Charter School recognized pension expense of \$109,424. At June 30, 2019, the Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (continued)***

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 29,047	\$ 7,854
Changes of assumptions	250,994	487,031
Net difference between projected and actual earnings on pension plan investments	-0-	\$14,287
Changes in proportion and differences between Charter School contributions and proportionate share of contributions	237,601	156,738
Charter School contributions subsequent to the measurement date.	77,695	-0-
Total	\$595,337	\$665,910

The School reported \$77,695 as deferred outflows of resources related to pensions resulting from school Charter School contributions subsequent to the measurement date (i.e. for the school year ended June 30, 2019, the plan measurement date was June 30, 2018) will be recognized as a reduction of the net pension liability measured as of June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	<b>Year Ended June 30:</b>
2018	\$10,572
2019	(14,636)
2020	(104,956)
2021	(90,978)
2022	(29,132)
Total:	(\$229,130)



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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

*Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (continued)*

	<u>6/30/17</u>	<u>6/30/18</u>
Collective deferred outflows of resources	\$6,424,455,842	\$4,684,852,302
Collective deferred inflows of resources	\$5,700,625,891	\$7,646,736,226
Collective net pension liability (Non State- Local Group)	\$23,278,401,588	\$19,689,501,359
Charter schools proportion of net pension liability	\$1,660,433	\$1,523,176
Charter School proportion percentage	.007133%	.007736%

**Collective Net Pension Liability**

*Component of Net Pension Liability*

The components of the collective net pension liability of the participating employers as of June 30, 2018 were as follows:

	<u>State</u>	<u>Local</u>	<u>Total</u>
Total pension liability	\$30,434,600,657	\$42,431,573,511	\$72,866,174,168
Plan fiduciary net position	<u>6,730,302,564</u>	<u>22,742,071,972</u>	<u>29,472,374,536</u>
Net pension liability	<u>\$23,704,298,093</u>	<u>\$19,689,501,539</u>	<u>\$43,393,799,632</u>

*Actuarial Assumptions*

The collective total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions:

Inflation	2.25%
Salary Increases:	
Through 2026	1.65 - 4.15% based on age
Thereafter	2.65 - 5.15% based on age
Investment Rate of Return:	7.00%

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females.

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 - 2013 using a Projection Scale AA and a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

The actuarial assumptions used in the July 1, 2016 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension (continued)***

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2018 are summarized in the following table:

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<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long Term Expected Real Rate of Return</u>
Risk mitigation strategies	5.00%	5.51%
Cash equivalents	5.50%	1.00%
U.S. Treasuries	3.00%	1.87%
Investment grade credit	10.00%	3.78%
High yield	2.50%	6.82%
Global diversified credit	5.00%	7.10%
Credit oriented hedge funds	1.00%	6.60%
Debt related private equity	2.00%	10.63%
Debt related real estate	1.00%	6.61%
Private real asset	2.50%	11.83%
Equity related real estate	6.25%	9.23%
U.S. equity	30.00%	8.19%
Non-U.S. developed markets equity	11.50%	9.00%
Emerging markets equity	6.50%	11.64%
Buyouts/venture capital	8.25%	13.08%

***Discount Rate***

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2017 based on the Bond Buyer GO 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions.

Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through June 30, 2046. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through June 30, 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate***

The following presents the collective net pension liability of the participating employers as of June 30, 2018, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage-point higher than the current rate:

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**7 PENSION PLANS – GASB 68 DISCLOSURES (continued)**

	<u>At 1% decrease (4.66%)</u>	<u>At current discount rate (5.66%)</u>	<u>At 1% increase (6.66%)</u>
State	\$27,413,044,035	\$23,704,298,093	\$20,597,322,253
Local	24,757,279,564	19,689,501,539	15,437,959,879
Total	<u>\$52,170,323,599</u>	<u>\$43,393,799,632</u>	<u>\$36,035,282,132</u>

***Sensitivity of the Charter School’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

The following presents the Charter School’s proportionate share of the net pension liability measured as of June 30, 2018 and 2017, respectively, calculated using the discount rate of 5% and 3.98%, respectively, as well as what the Charter School’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<u>2018</u>		
	<u>1% Decrease (4.66%)</u>	<u>Current Discount Rate (5.66%)</u>	<u>1% Increase (6.66%)</u>
Charter School’s proportionate share of the net pension liability	\$1,791,254	\$1,523,176	\$1,259,667
	<u>2017</u>		
	<u>1% Decrease (4%)</u>	<u>Current Discount Rate (5%)</u>	<u>1% Increase (6%)</u>
Charter School’s proportionate share of the net pension liability	\$1,992,250	\$1,660,433	\$1,328,346

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan’s fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>

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**8 POST RETIREMENT BENEFITS**

**State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund)**

**General Information about the OPEB Plan**

**Plan Description and Benefits Provided**

The State provides post-retirement medical (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2018, the State paid PRM benefits for 148,401 State and local retirees. The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2018, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State’s pay-as-you-go contribution between Fiscal Year 2017 and Fiscal Year 2018 is attributed to rising health care costs, an increase in the number of participants qualifying for State-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2017 than in Fiscal Year 2018. The Fiscal Year 2019 Appropriations Act includes \$1.921 billion as the State’s contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2017 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year’s \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2018, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2017. The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

**Total Nonemployer OPEB Liability**

The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The actuarial assumptions vary for

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**8 POST RETIREMENT BENEFITS (continued)**

each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	2.50%		
	<b>TPAF/ABP</b>	<b>PERS</b>	<b>PFRS</b>
Salary increases:			
Through 2026	1.55 - 4.55%	2.15 - 4.15%	2.10 - 8.98%
		based on age	based on age
Thereafter	2.00 - 5.45%	3.15 - 5.15%	3.10 - 9.98%
		based on age	based on age

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female mortality table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2011 - June 30, 2014, and July 1, 2010 - June 30, 2013 for TPAF, PERS and PFRS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

**(a) Health Care Trend Assumptions**

For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

**(b) Discount rate**

The discount rate for June 30, 2018 was 3.87%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index,

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**8 POST RETIREMENT BENEFITS (continued)**

which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

**(c) Sensitivity of Total Nonemployer OPEB Liability to changes in the discount rate:**

The following presents the total nonemployer OPEB liability as of June 30, 2018, respectively, calculated using the discount rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is 1 -percentage point lower or 1 -percentage point higher than the current rate:

<b>June 30, 2018</b>		
<b>At 1% decrease (2.87%)</b>	<b>At current rate (3.87%)</b>	<b>At 1% increase (4.87%)</b>
\$54,512,391,175	\$46,110,332,982	\$39,432,461,816

**(d) Sensitivity of Total Nonemployer OPEB Liability to changes in the healthcare trend rate:**

The following presents the total nonemployer OPEB liability as of June 30, 2018 calculated using the healthcare trend rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a healthcare trend rate that is 1 -percentage point lower or 1 -percentage point higher than the current rate:

<b>June 30, 2018</b>		
<b>1% decrease</b>	<b>Healthcare cost trend rate</b>	<b>1% increase</b>
\$38,113,289,045	\$46,110,832,982	\$56,687,891,003

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**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**8 POST RETIREMENT BENEFITS (continued)**

	<b>June 30, 2017</b>		
	<b>At 1% Decrease (2.58%)</b>	<b>At Discount Rate (3.58%)</b>	<b>At 1% Increase (4.58%)</b>
Total OPEB Liability Attributable to the State	\$54,512,391,175	\$46,110,832,982	\$39,432,461,816
	<b>June 30, 2018</b>		
	<b>At 1% Decrease (1.58%)</b>	<b>At Discount Rate (2.85%)</b>	<b>At 1% Increase (3.85%)</b>
Total OPEB Liability Attributable to the State	\$64,674,362,200	\$56,639,841,858	\$45,680,364,953

**Sensitivity of the Total Nonemployer OPEB Liability Attributable to the Charter School to Changes in the Healthcare Trend Rate**

The following presents the total nonemployer OPEB Liability attributable to the Charter School as of June 30, 2018 and 2017, respectively, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the Charter School would be if it were calculated using a healthcare trend rate that is 1 -percentage-point lower or 1 -percentage-point higher than the current rate:

	<b>June 30, 2017</b>		
	<b>1% Decrease</b>	<b>Healthcare Cost Trend Rate</b>	<b>1% Increase</b>
Total OPEB Liability Attributable to the State	\$38,113,289,045	\$46,110,832,982	\$56,687,891,003
	<b>June 30, 2018</b>		
	<b>1% Decrease</b>	<b>Healthcare Cost Trend Rate</b>	<b>1% Increase</b>
Total OPEB Liability Attributable to the State	\$44,113,584,500	\$53,639,841,858	\$66,290,599,457



**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**8 POST RETIREMENT BENEFITS (continued)**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the fiscal year ended June 30, 2019 the Charter School recognized OPEB expense of \$496,319 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Statement 75, in which there is a special funding situation.

In accordance with GASB Statement 75, as the Charter School's proportionate share of the OPEB liability is \$4,102,588, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2017 the State had deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Assumption Changes		\$4,476,086,187
Contributions Made in Fiscal Year Ending 2019 After June 30, 2018 Measurement Date	\$0	10,335,978,867
	\$0	\$14,812,065,054

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<b>Fiscal Year Ending June 30,</b>	<b>Total</b>
2018	(\$1,825,218,593)
2019	(1,825,218,593)
2020	(1,825,218,593)
2021	(1,825,218,593)
2022	(1,825,218,593)
Thereafter	(5,685,972,069)
	(\$14,812,065,034)

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**9**      **COMPENSATED ABSENCES**

The Charter School accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

Charter School employees are granted varying amounts of vacation and sick leave in accordance with the Charter School's personnel policy. The Charter School's policy permits employees to accumulate unused sick and carry forward the full amount to subsequent years. Upon termination or upon retirement, employees are currently paid for accrued vacation but not unused sick and personal days.

As of June 30, 2019, Charter School-wide compensated absences amounted to \$-0-.

**10**     **DEFERRED COMPENSATION**

The Charter School offers its employees a deferred compensation plan created in accordance with the IRS code 403(b). The plan permits participants to defer a portion of their salaries until future years.

**11**     **ECONOMIC DEPENDENCY**

The Charter School receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if it were to occur, could have an effect on the Charter School's programs and activities.

**12**     **CONTINGENT LIABILITIES**

The Charter School participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government.

If expenditures are disallowed due to noncompliance with grant program regulations, the Charter School may be required to reimburse the grantor government.

As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Charter School believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the Charter School.

The Charter School's attorney's letter advises that there is no litigation, pending litigation claims, contingent liabilities, unasserted claims for assessments or statutory violations which involved the Charter School and which might materially affect the Charter School's financial position.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**13 RISK MANAGEMENT**

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation** - The Charter School has not elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan, the Charter School would be required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State.

**14 RECEIVABLES**

Receivables as of June 30, 2019 consisted of accounts, intergovernmental, grants and miscellaneous. All receivables are considered collectible in full. A summary of the principal items of receivables are as follows:

	<u>General</u>	<u>Special Revenue</u>	<u>Proprietary Fund</u>	<u>Total</u>
Receivables:				
Accounts	\$ 81,281	\$75,727	\$101,206	\$258,214
Gross Receivables	<u>\$ 81,281</u>	<u>\$75,727</u>	<u>\$101,206</u>	<u>\$258,214</u>

**15. PURCHASE OF BUILDING AND LONG TERM DEBT**

In March 2012, the school purchased land and building located at 45-49 Hayes Street, Newark, New Jersey for use as its school location commencing for the 2011-2012 school year. The purchase price amounted to \$6,100,000, plus closing costs.

On August 24, 2016, the school entered into an agreement with JP Morgan Chase to borrow up to \$3,295,000 in order to construct an addition to its building. Commencing August 24, 2015 and until September 21, 2017 the school requested advances under the note. This was converted to a mortgage after the construction was completed. Interest is payable at the libor rate plus 2.45%, payable monthly.

Principal payments are due, commencing January, 2017. Final payment under the note will be on June 21, 2019. The collateral for the loan is an interest in the property and other various improvements, fixtures and leases (see Note 16). This loan was fully repaid at June 30, 2019.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**16. LONG TERM DEBT**

As of June 30, 2019, the amount and terms of the mortgage note are as follows:

Mortgage Note payable - J.P. Morgan Chase Bank NA for \$1,700,000 at a rate of libor plus 3% per annum. Monthly principal payments of \$35,417, plus interest. The total balance due on the loan at June 30, 2019 is \$1,700,000. During the 2018-2019 school year, in principal payments were made and interest expense was incurred. The collateral for the loan is an interest in the property and other various improvements, fixtures and leases.

The future principal payments are as follows:

<u>Year</u> <u>Ended June 30,</u>	
2020	\$389,583
2021	425,000
2022	425,000
2023	425,000
2024	35,417
	<u>\$1,700,000</u>

**17. SUBSEQUENT EVENTS**

The school has evaluated subsequent events occurring in the Independent Auditors Report of October 21, 2019, which is the date the financial statements were available to be issued. Based on this evaluation, the school has determined no subsequent events require disclosure in the financial statements except as noted below.

The charter school has identified a decrease in anticipated enrollment levels from actual levels of 680 students at June 30, 2019 to an actual of 541 students enrolled at October 15, 2019. The school has undertaken a review of its costs and is in the process of implementing a plan to achieve cost savings to offset the loss of anticipated revenues.

**18. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**Explanation of Certain Differences Between the Governmental Fund Balance Sheet (B-1) and the Government-wide Statement of Net Position (A-1).**

The governmental fund balance sheet includes reconciliation between fund balance - total governmental funds and net position - governmental activities as reported in the Government-wide statement of net position. One element of that reconciliation explains that long-term liabilities, including deferred pension liability are not due and payable in the current period and therefore are not reported in the funds.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Notes to the Basic Financial Statements**  
**For the Fiscal Year Ended June 30, 2019**

**18. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**  
**(continued)**

The reconciliation is as follows:

Fund balance per B-1	\$1,432,683
Cost of capital assets net accumulated depreciation net of mortgage payable	10,779,062
Pension deferred outflows	595,337
Pension deferred inflows	(665,910)
Other Pension Adjustments	(116,958)
Deferred pension liability as of June 30, 2019	(1,523,176)
Net position (per A-1) as of June 30, 2019	<u>\$10,501,038</u>

**REQUIRED SUPPLEMENTARY INFORMATION  
PART II**

## **BUDGETARY COMPARISON SCHEDULES**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For The Fiscal Year Ended June 30, 2019**  
**(Unaudited)**

	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance Final to Actual</b>
<b>REVENUES:</b>					
Local Sources:					
Local Share	\$ 1,362,934	\$ -	\$ 1,362,934	\$ 1,362,934	\$ -
State Share	7,698,317	0	7,698,317	7,698,317	0
Other Restricted Miscellaneous Revenues				-	0
Miscellaneous	287	143,152	143,439	33,556	109,883
<b>Total - Local Sources</b>	<b>9,061,538</b>	<b>143,152</b>	<b>9,204,690</b>	<b>9,094,807</b>	<b>109,883</b>
Security Aid	354,566	-	354,566	354,566	-
Consolidated Aid	728,028	-	728,028	728,028	0
Special Education	237,923	-	237,923	237,923	0
TPAF Disability (On Behalf - Non-Budgeted)				1,265	(1,265)
TPAF Medical (On-Behalf - Non-Budgeted)	-	-	-	246,490	(246,490)
TPAF Pension (On-Behalf - Non-Budgeted)	-	-	-	543,411	(543,411)
TPAF Social Security (Reimbursed - Non-Budgeted)				321,043	<b>(321,043)</b>
<b>Total State Sources</b>	<b>1,320,517</b>	<b>-</b>	<b>1,320,517</b>	<b>2,432,726</b>	<b>(1,112,209)</b>
Federal Sources:					
Impact Aid					
Medical Assistance Program					
<b>Total - Federal Sources</b>					
<b>Total Revenues</b>	<b>10,382,055</b>	<b>143,152</b>	<b>10,525,207</b>	<b>11,527,533</b>	<b>(1,002,326)</b>
<b>EXPENDITURES:</b>					
<b>Current Expense:</b>					
<b>Regular Programs - Instruction</b>					
Teachers Salary	\$ 3,331,602	-	3,331,602	3,212,976	\$ 118,626
Other Salaries	595,000	-	595,000	593,535	1,465
Prof/Tech Services	120,000	-	120,000	110,045	9,955
Other Purchased Services (400-500 series)	-	-	-	-	-
General Supplies	250,000	-	250,000	9,328	240,672
Textbooks	400,000	-	400,000	304,589	95,411
Other Objects	40,000	-	40,000	1,735	38,265
<b>TOTAL REGULAR PROGRAMS - INSTRUCTION</b>	<b>4,736,602</b>	<b>-</b>	<b>4,736,602</b>	<b>4,232,208</b>	<b>504,394</b>



**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Budgetary Comparison Schedule**  
**General Fund**  
**For The Fiscal Year Ended June 30, 2019**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>Support Services - General Administrative</b>					
Salaries of Administrative Salaries	1,249,743	-	1,249,743	1,248,585	1,158
Salaries of Secretarial and Clerical Assistants	115,310	-	115,310	111,983	3,327
Cost of Benefits	1,298,095	-	1,298,095	1,216,023	82,072
Purchased Professional and Technical Services	337,099	-	337,099	336,812	287
Other Purchased Services (400-500 series)	27,096	-	27,096	27,096	-
Communications/Telephone	40,000	-	40,000	30,875	9,125
Tuition	-	-	-	-	-
Supplies and Materials	30,000	-	30,000	5,757	24,243
Other Objects	43,743	-	43,743	34,408	9,335
	<u>3,141,086</u>	<u>-</u>	<u>3,141,086</u>	<u>3,011,539</u>	<u>129,547</u>
<b>Support Services - School Admin/Operation Plant Services</b>					
Salaries	1,069,326	-	1,069,326	426,679	642,647
Purchased Professional and Technical Services	402,144	-	402,144	221,990	180,154
Other Purchased Services	410,435	-	410,435	137,132	273,303
Rental of Land and Building- other than Lease Purchase Agreements	37,938	-	37,938	37,851	87
Insurance	121,100	-	121,100	106,085	15,015
General Supplies	305,050	(40,000)	265,050	76,507	188,543
Transportation- Trips	34,000	-	34,000	15,582	18,418
Energy (Energy and Electricity)	250,000	-	250,000	95,587	154,413
Other Objects	29,630	-	29,630	16,129	13,501
<b>Total Undist. Expend. - Other Oper. &amp; Maint. Of Plant</b>	<u>2,659,623</u>	<u>(40,000)</u>	<u>2,619,623</u>	<u>1,133,542</u>	<u>1,486,081</u>
<b>Food Service</b>					
Other Purchased Services		40,000	40,000	35,482	4,518
<b>Total Food Services</b>	<u>-</u>	<u>40,000</u>	<u>40,000</u>	<u>35,482</u>	<u>4,518</u>
On behalf TPAF Disability (non-budgeted)				1,265	(1,265)
On-behalf TPAF Medical Contributions (non-budgeted)				246,490	(246,490)
On-behalf TPAF Pension Contributions (non-budgeted)				543,411	(543,411)
Reimbursed TPAF Social Security Contributions (non-budgeted)				321,043	(321,043)
<b>TOTAL ON-BEHALF CONTRIBUTIONS</b>	<u>-</u>		<u>-</u>	<u>1,112,209</u>	<u>(1,112,209)</u>
<b>TOTAL UNDISTRIBUTED EXPENDITURES</b>					
	5,800,709	-	5,800,709	5,292,772	507,937
<b>TOTAL GENERAL CURRENT EXPENSE</b>	<u>10,537,311</u>	<u>-</u>	<u>10,537,311</u>	<u>9,524,980</u>	<u>1,012,331</u>

NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Budgetary Comparison Schedule  
General Fund  
For The Fiscal Year Ended June 30, 2019

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>CAPITAL OUTLAY</b>					
<b>Equipment</b>					
<b>Regular Programs - Instruction:</b>					
Instructional Equipment	400,000	-	400,000	279,924	120,076
Land Improvements	115,000	-	115,000	112,836	2,164
Mortgage Principal	1,411,085	-	1,411,085	1,411,085	-
Mortgage Interest	101,388	-	101,388	101,352	36
Capital Reserve	-	143,152	143,152	143,152	-
Non-Instructional Equipment	57,000	-	57,000	55,927	1,073
Miscellaneous	5,800	-	5,800	5,250	550
<b>Total Equipment</b>	<u>2,090,273</u>	<u>143,152</u>	<u>2,233,425</u>	<u>2,109,526</u>	<u>123,899</u>
<b>TOTAL EXPENDITURES- GENERAL FUND</b>	12,627,584	143,152	12,770,736	11,634,506	1,136,230
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(2,245,529)</u>	143,152	<u>(2,245,529)</u>	<u>(106,973)</u>	<u>(2,138,556)</u>
<b>Other Financing Sources:</b>					
<b>Operating Transfer In:</b>	2,245,529	(143,152)	2,245,529		2,245,529
<b>Total Other Financing Sources:</b>	<u>2,245,529</u>	<u>(143,152)</u>	<u>2,245,529</u>		<u>2,245,529</u>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)</b>	-	-	-	(106,973)	106,973
<b>Fund Balance, July 1, 2018</b>	-	-	1,539,656	1,539,656	
<b>Fund Balance, June 30, 2019</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,539,656</u>	<u>\$ 1,432,683</u>	<u>\$ 106,973</u>

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2019**

Exhibit C-2  
Page 1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>REVENUES:</b>					
Local Sources					
State Sources					
Federal Sources	607,138		607,138	607,138	
<b>Total Revenues</b>	<u>607,138</u>		<u>607,138</u>	<u>607,138</u>	
<b>EXPENDITURES:</b>					
<b>Instruction</b>					
Salaries of Teachers	421,194		421,194	421,194	
Other Salaries for Instruction					
Other Purchased Services	14,827		14,827	14,827	
Purchased Professional and Technical Services	47,647		47,647	47,647	
Travel					
Other Purchased Services (400-500 series)					
General Supplies	13,379		13,379	13,379	
Personal Services- Employee Benefits	90,433		90,433	90,433	
Textbooks					
Other Objects					
<b>Total Instruction</b>	<u>587,480</u>		<u>587,480</u>	<u>587,480</u>	
<b>Support Services</b>					
Salaries of Supervisor of Instruction	19,658		19,658	19,658	
Salaries of Nurse					
Salaries of Other Professional Staff					
Salaries of Secretaries & Clerical Assistants					
Other Salaries					
Personal Services - Employee Benefits					
Purchased Professional - Educational Services					
Trips and Teachers Development					
Purchased Technical Services					
Supplies and Materials					
Internet Wiring					
Electrical wiring					
Travel					
Other purchased Services (400-500 series)					
Supplies & Materials					
<b>Total Support Services</b>	<u>19,658</u>		<u>19,658</u>	<u>19,658</u>	

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Budgetary Comparison Schedule**  
**Special Revenue Fund**  
**For the Fiscal Year Ended June 30, 2019**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Buildings Improvements					
Instructional Equipment					
Noninstructional Equipment					
<b>Total Facilities Acquisition and Construction Services</b>					
<b>Transfer to Charter School</b>					
Total Expenditures	607,138		607,138	607,138	
<b>Other Financing Sources (Uses)</b>					
Transfer in from General Fund					
Transfer Out to Whole School Reform (General Fund)					
<b>Total Other Financing Sources (Uses)</b>					
<b>Total Outflows</b>					
<b>Excess (Deficiency) of Revenues Over (Under)</b>					
<b>Expenditures and Other Financing Sources (Uses)</b>					

**NOTES TO REQUIRED SUPPLEMENTARY  
INFORMATION**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Required Supplementary Information**  
**Budgetary Comparison Schedule**  
**Note to RSI**  
**For the Fiscal Year Ended June 30, 2019**

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and  
GAAP Revenues and Expenditures**

The general fund budget and the special revenue budget basis are GAAP, therefore no reconciliation is required

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
SCHEDULE OF CHARTER SCHOOL CONTRIBUTIONS - PERS  
FOR THE FISCAL YEARS ENDED JUNE 30\*  
(UNAUDITED)**

**Public Employees' Retirement System (PERS)**

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Charter School Proportion of the net pension liability (asset)	.007736%	.007133%	0.006669%	0.007773%	0.0072936%
Charter School Proportionate share of the net pension liability (asset)	<u>1,523,176</u>	<u>1,660,433</u>	<u>1,975,085</u>	<u>1,744,988</u>	<u>1,393,957</u>
Charter School Covered employee payroll	\$586,290	\$558,371	\$442,580	N/A	N/A
Charter School Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	38.5%	33.6%	22.4%	N/A	N/A
Plan fiduciary net position as a percentage of the total pension liability					

\*Until a full ten year trend is compiled, information will be presented for those years for which the information is available.

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
SCHEDULE OF CHARTER SCHOOL CONTRIBUTIONS - PERS  
FOR THE FISCAL YEARS ENDED JUNE 30\*  
(UNAUDITED)**

**Public Employees' Retirement System (PERS)**

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$77,695	\$109,424	\$59,972	\$66,831	\$43,579
Contributions in relation to the contractually required contribution	<u>(77,695)</u>	<u>(109,424)</u>	<u>(59,972)</u>	<u>(66,831)</u>	<u>(43,579)</u>
Contribution deficiency (excess)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Charter School Covered employee payroll	\$586,290	\$558,371	\$442,580	\$456,104	N/A
Contributions as a percentage of covered employee payroll	13.30%	19.59%	13.55%	14.65%	N/A

\*Until a full ten year trend is compiled, information will be presented for those years for which the information is available.



**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
SCHEDULE OF THE CHARTER SCHOOL PROPORTIONATE SHARE  
OF NET PENSION LIABILITY - TPAF  
FOR THE FISCAL YEARS ENDED JUNE 30  
(UNAUDITED)**

**Teachers' Pension and Annuity Fund (TPAF)**

	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Charter School Proportion of the net pension liability (asset)**	0%	0%	0%	0%	0%
Charter School Proportionate share of the net pension liability (asset)**					
State's proportionate share of the net pension liability (asset) associated with the Charter School	0	0	0	0	0
Total	<u>\$15,516,634</u>	<u>\$18,617,103</u>	<u>\$18,235,371</u>	<u>\$15,742,892</u>	<u>\$10,531,353</u>
Charter School Covered employee payroll	\$3,235,809	\$3,081,723	\$2,707,690	N/A	N/A
Charter School Proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	N/A	N/A	N/A	N/A	N/A
Plan fiduciary net position as a percentage of the total pension liability	26.50%	25.41%	22.33%	28.71%	33.64%

\*\*NOTE: TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the charter school (employer) does not contribute directly to the plan there is no net pension liability to report in the financial statements of the charter school.

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
PENSION SCHEDULES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019  
(UNAUDITED)**

**Public Employees' Retirement System (PERS)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (setback 1 year for females) with adjustments for mortality improvements from the base year of 2012 Based on Projection Scale AA.

**Teachers' Pension and Annuity Fund (TPAF)**

*Changes of benefit terms.* The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

*Changes of assumptions.* Mortality rates were based on the RP-2000 Health Annuitant Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on Scale AA. Pre-retirement mortality improvements for active members are projected using Scale AA from the base year of 2000 until the valuation date plus 15 years to account for future mortality improvement. Post-retirement mortality improvements for non-disabled annuitants are projected using Scale AA from the base year of 2000 for males and 2003 for females until the valuation date plus 7 years to account for future mortality improvement.

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**REQUIRED SUPPLEMENTARY INFORMATION**  
**SCHEDULE OF CHANGES IN THE STATE'S TOTAL OPEB LIABILITY AND RELATED RATIOS**  
**STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES PLAN (TPAF AND PERS)**  
**(UNAUDITED)**  
**Fiscal Years\***

	<u>2019</u>	<u>2018</u>
<b><u>The State of New Jersey's Total OPEB Liability</u></b>		
Service Cost	\$1,984,642,729	\$2,391,878,884
Interest	1,970,236,232	1,699,441,736
Change in Benefit Terms		
Difference Between Expected and Actual Experience	(5,002,065,740)	
Benefit Payment	(1,232,987,247)	(1,242,412,566)
Contributions from Members	42,614,005	45,748,749
Changes of Assumptions or other inputs	(5,291,448,855)	(7,086,599,129)
<b>Net change in total OPEB liability</b>	<b><u>(\$7,529,008,876)</u></b>	<b><u>(\$4,191,942,326)</u></b>
<b>Total OPEB Liability - Beginning</b>	<b>\$53,639,841,858</b>	<b>\$57,831,784,184</b>
<b>Total OPEB Liability - Ending</b>	<b><u>\$46,110,832,982</u></b>	<b><u>53,639,841,858</u></b>
<b>The State of New Jersey's total OPEB liability**</b>	<b>\$46,110,832,982</b>	<b>\$53,639,841,858</b>
<b>The State of New Jersey's OPEB liability attributable to the Charter School</b>	<b>\$4,102,588</b>	<b>\$4,761,566</b>
<b>The Charter School's proportionate share of the total OPEB liability</b>	<b>0</b>	<b>0</b>
<b>Charter School's covered employee payroll</b>	<b>\$3,822,099</b>	<b>\$3,640,094</b>
<b>Total Charter School's OPEB liability as a percentage of its covered-employee payroll</b>	<b>0.00%</b>	<b>0.00%</b>
<b>Charter School's contribution</b>	<b>None</b>	<b>None</b>
<b>State's covered employee payroll</b>	<b>\$13,640,275,833</b>	<b>\$13,493,400,208</b>
<b>Total State's OPEB liability as a percentage of its covered-employee payroll</b>	<b>338.05%</b>	<b>397.53%</b>

\*\*Note: Other Post Employment Benefits (OPEB) for employees of the Teachers' Pension and Annuity Fund (TPAF) and the Public Employees Retirement System (PERS) is considered a special funding situation as defined by GASB Statement No. 75 in which the State of New Jersey is 100% responsible for contributions to the health insurance plan. The district (employer) does not contribute to the plan and the district's OPEB liability is zero.

\*\*\*Based on payroll on the June 30, 2016 and June 30, 2017 census data

\*Until a full ten year trend is compiled, information will be presented for those years for which information is available.

## **SPECIAL REVENUE FUND**

Special Revenue Funds are used to account for the proceeds of special revenue resources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Special Revenue Fund**  
**Combining Schedule of Revenues and Expenditures- Budgetary Basis**  
**For the Fiscal Year Ended June 30, 2019**

	TOTAL	IDEA PART B-Basic	TITLE	TITLE	TITLE
			IA	IIA	IV
<b>REVENUES</b>					
Intergovernmental					
Federal	\$607,138	\$143,271	\$401,393	\$47,647	\$14,827
Other Sources					
Miscellaneous					
Total Revenues	<u>607,138</u>	<u>143,271</u>	<u>401,393</u>	<u>47,647</u>	<u>14,827</u>
<b>EXPENDITURES</b>					
Instruction					
Salaries	421,194	110,325	310,869		
Salaries Teachers Assts					
Transportation					
Other Purchased Services	14,827				14,827
Purchased Prof. and Tech. Services	47,647			47,647	
General Supplies	13,379		13,379		
Textbooks					
Personal Services - Employee Benefits	90,433	32,946	57,487		
Other Objects					
Equipment Instructional					
Total Instruction	<u>587,480</u>	<u>143,271</u>	<u>381,735</u>	<u>47,647</u>	<u>14,827</u>
Support Services					
Salaries of Supervisors of Instruction	19,658	0	19,658		
Salaries of Program Directors					
Salaries of Other Prof. Staff					
Salaries of Secretarial and Clerical Ass't					
Personal Services - Employee Benefits					
Supplies and Materials					
Other Purchased Services					
Purchased Professional/Educational Services					
Class- room Improvements					
Building Improvements					
Other Objects					
Total Support Services	<u>19,658</u>	<u>0</u>	<u>19,658</u>	<u>0</u>	<u>0</u>
<b>TOTAL EXPENDITURES</b>	<u>\$607,138</u>	<u>\$143,271</u>	<u>\$401,393</u>	<u>\$47,647</u>	<u>\$14,827</u>

## **PROPRIETARY FUNDS**

## **ENTERPRISE FUND**

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent is that the cost of providing goods and services be financed through user charges or where the board has decided that periodical determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

**Food Service Fund** - The fund provides for the operation of food services in all schools.

Exhibit G-1

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
 PROPRIETARY FUND  
 Statement of Net Position  
 As of June 30, 2019**

	<b>Business-Type Activities</b>
	<b>Enterprise Fund Food Services</b>
<b>ASSETS</b>	
Current Assets	
Cash	(\$101,206)
Accounts Receivable Federal	100,070
Accounts Receivable State	1,136
Total Current Assets	0
Total Assets	\$0
<b>LIABILITIES</b>	
Accounts Payable	0
Total Current Liabilities	0
Net Position	
Unrestricted	0
Total Net Position	\$0



Exhibit G-2

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statement of Revenues, Expenses, and Changes in Fund Net Position**  
**Proprietary Fund**  
**For The Fiscal Year Ended June 30, 2019**

	<b>Business-Type Activities</b>
	Enterprise Fund Food Services
<b>OPERATING REVENUES</b>	
Local Sources	
Daily Sales - Reimbursable Programs	
Special Lunch and Breakfast Program	\$0
Special Functions	0
Total Operating Revenues	0
<b>OPERATING EXPENSES</b>	
Salaries, wages and employee benefits	(34,571)
Supplies, Materials & Other	(558,213)
Cost of Sales	
Total Operating Expenses	(592,784)
Income (Loss) From Operations	(592,784)
Nonoperating Revenues	
State Sources	
State Sources	5,707
Federal Sources	
School Breakfast Program	191,591
National School Lunch Program	342,457
National School Snack	9,390
Board Subsidy	
Total Nonoperating Revenues	549,145
Change in Net Position (decrease)	(43,639)
Transfer from General Fund	35,482
Total Net Position - Beginning July 1, 2018	8,157
Total	43,639
Total Net Position - Ending June 30, 2019	\$0

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Statements of Cash Flows**  
**Proprietary Fund**  
**For the Fiscal Year Ended June 30, 2019**

	<b>Business-Type Activities</b>
	<b>Proprietary Fund</b>
	<b>Food Services</b>
Cash flows from operating activities	
Cash Received from Customers	
Cash Payments to Employee's Salaries and Benefits	
Cash Payments to Suppliers for Goods and Services	(626,020)
Net Cash (Used) by Operating Activities	(\$626,020)
Cash Flows from Noncapital Financing Activities	
Cash Received from State and Federal Subsidy Reimbursements	560,978
Net Cash Provided by Noncapital Financing Activities	560,978
Total	(65,042)
Transfer From General Fund	35,482
Cash Flows from Investing Activities	
Net Cash Provided by Investing Activities	
Net Increase in Cash and Cash Equivalents	(29,560)
Cash and Cash Equivalents, Beginning of Year	(71,646)
Cash and Cash Equivalents, End of Year	(\$101,206)
Reconciliation of Operating (Loss) to Net Cash	
Used by Operating Activities	
Operating Profit (Loss)	(\$43,639)
Adjustments to Reconcile Operating (Loss) to	
Net Cash Used by Operating Activities	
Decrease in Accounts Receivable	11,833
Change in Assets and Liabilities	
Transfer From General Fund	35,482
Increase/(Decrease) in Accounts Payable	(33,236)
Total Adjustment	14,079
Net Cash Used by Operating Activities	(\$29,560)

## **FIDUCIARY FUNDS**

**Exhibit H-1**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Fiduciary Funds  
Combining Statement of Agency Fund Net Position  
As of June 30, 2019**

**NOT APPLICABLE**

**Exhibit H-2**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Nonexpendable Trust Fund  
Combining Statement of Agency Fund Net Position  
Fiduciary Funds  
As of June 30, 2019**

**NOT APPLICABLE**

**Exhibit H-3**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Student Activity Agency Fund  
Schedule of Receipts and Disbursements  
Fiduciary Funds  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Payroll Agency Fund**  
**Schedule of Receipts and Disbursements**  
**Fiduciary Funds**  
**For the Fiscal Year Ended June 30, 2019**

	<u>Balance</u> <u>July 1, 2018</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance</u> <u>June 30, 2019</u>
<b>ASSETS</b>				
Cash and Cash Equivalents		\$5,323,426	\$5,323,426	
Total Liabilities		5,323,426	5,323,426	
<b>LIABILITIES</b>				
Payroll Deductions and Withholdings		2,172,652	2,172,652	
Accrued Salaries and Wages		3,150,774	3,150,774	
Total Liabilities		\$5,323,426	\$5,323,426	

Exhibit H-5

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Unemployment Compensation Insurance Trust Fund  
Statement of Receipts and Disbursements  
Fiduciary Funds  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**



## STATISTICAL SECTION

This part of the New Horizons Community Charter School comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the school's overall financial health.

### **Contents**

### **Exhibits**

#### **Financial Trends**

J- 1 to J-5

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

#### **Revenue Capacity**

J-6 to J-9

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

#### **Debt Capacity**

J-10 to J-13

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

J-14 and J-15

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

#### **Operating Information**

J-16 to J-20

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

## **FINANCIAL TRENDS**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
NET POSITION BY COMPONENT  
FOR THE FISCAL YEARS ENDED JUNE 30  
ACCRUAL BASIS OF ACCOUNTING  
(UNAUDITED)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Governmental activities						
Invested in capital assets, net of related debt	\$ 12,479,062	\$ 9,056,793	\$ 10,429,063	\$ 10,513,696	\$ 5,499,190	\$ 4,954,688
Unrestricted	1,432,683	1,536,656	1,081,554	214,234	4,050,361	3,773,950
Total governmental activities net position	<u>\$ 13,911,745</u>	<u>\$ 10,593,449</u>	<u>\$ 11,510,617</u>	<u>\$ 10,727,930</u>	<u>\$ 9,549,551</u>	<u>\$ 8,728,638</u>
Business-type activities						
Invested in capital assets, net of related debt						
Unrestricted	-	8,157	22,284	48,243	51,453	17,524
	<u>\$ -</u>	<u>\$ 8,157</u>	<u>\$ 22,284</u>	<u>\$ 48,243</u>	<u>\$ 51,453</u>	<u>\$ 17,524</u>
Total business-type activities net position						
School-wide						
Invested in capital assets, net of related debt	12,479,062	9,056,793	10,429,063	10,513,696	5,499,190	4,954,688
Unrestricted	1,432,683	1,544,813	1,103,838	262,477	4,101,814	3,791,474
Total school net position	<u>\$ 13,911,745</u>	<u>\$ 10,601,606</u>	<u>\$ 11,532,901</u>	<u>\$ 10,776,173</u>	<u>\$ 9,601,004</u>	<u>\$ 8,746,162</u>

Source: School Financial Statements

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**CHANGES IN NET POSITION**  
**FOR THE YEARS ENDED JUNE 30**  
**ACCURAL BASIS OF ACCOUNTING**  
**(UNAUDITED)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
<b>Expenses</b>						
Governmental activities						
Instruction						
Regular	4,819,688	3,032,796	3,148,908	2,842,529	2,906,637	2,770,330
Support Services:						
General administration	3,031,197	2,521,836	2,241,894	2,296,492	2,766,163	2,156,520
School Administrative Services	1,169,024	1,270,298	1,051,821	1,173,468	1,262,165	959,933
On-behalf TPAF Social Security and Pension	1,112,209	862,058	623,984	606,487	220,303	426,371
Capital outlay	2,109,526	1,848,510	983,095	4,761,652	787,192	883,691
Unallocated depreciation	280,655	225,157	220,428	202,499	191,430	252,388
Total governmental activities expenses	<u>12,522,299</u>	<u>9,760,655</u>	<u>8,270,130</u>	<u>11,883,127</u>	<u>8,133,890</u>	<u>7,449,233</u>
Business-type activities:						
Food service	592,784	425,589	406,511	280,655	257,825	261,056
Total business-type activities expense	<u>592,784</u>	<u>425,589</u>	<u>406,511</u>	<u>280,655</u>	<u>257,825</u>	<u>261,056</u>
Total school expenses	<u>13,115,083</u>	<u>10,186,244</u>	<u>8,676,641</u>	<u>12,163,782</u>	<u>8,391,715</u>	<u>7,710,289</u>
<b>Program Revenues</b>						
Governmental activities:						
Charges for services:						
Daily Sales - National Lunch Program	0	0	0	0	0	0
Capital grants and contributions	607,138	646,858	661,795	567,777	569,852	540,967
Total governmental activities program revenues	<u>607,138</u>	<u>646,858</u>	<u>661,795</u>	<u>567,777</u>	<u>569,852</u>	<u>540,967</u>
Business-type activities:						
Charges for services						
Food service	0	0	0	0	0	0
Child care						
Operating grants and contributions	584,627	411,462	380,552	277,446	291,754	270,832
Capital grants and contributions						
Total business type activities program revenues	<u>411,462</u>	<u>411,462</u>	<u>380,552</u>	<u>277,446</u>	<u>291,754</u>	<u>270,832</u>
Total school program revenues	<u>1,058,320</u>	<u>1,058,320</u>	<u>1,042,347</u>	<u>845,223</u>	<u>861,606</u>	<u>811,799</u>
<b>Net (Expense)/Revenue</b>						
Governmental activities	(11,915,161)	(9,113,797)	(7,387,907)	(11,315,350)	(7,564,038)	(6,908,266)
Business-type activities	(8,157)	(14,127)	(25,959)	(3,209)	33,929	9,776
Total school-wide net expense	<u>(6,898,490)</u>	<u>(6,898,490)</u>	<u>(6,898,490)</u>	<u>(6,898,490)</u>	<u>(6,898,490)</u>	<u>(6,898,490)</u>

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**CHANGES IN NET POSITION**  
**FOR THE YEARS ENDED JUNE 30**  
**ACCRUAL BASIS OF ACCOUNTING**  
**(UNAUDITED)**

**General Revenues and Other Changes in Net Position**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Governmental activities:						
Local share	1,362,934	1,253,311	1,007,715	898,213	996,301	961,309
State Share	7,698,317	6,904,824	5,802,909	5,344,439	6,061,365	5,942,030
State and Federal aid	2,432,726	1,832,797	1,442,950	958,562	589,465	814,017
Miscellaneous income	33,556	2,668	2,253	75,510	1,888	3,941
Increase in Net Capital Outlay	2,291,819	(1,147,113)	0	4,070,690	735,932	811,123
Total governmental activities	<u>13,819,352</u>	<u>8,846,487</u>	<u>8,255,827</u>	<u>11,347,414</u>	<u>8,384,951</u>	<u>8,532,420</u>
Business-type activities:						
Transfers						
Total business-type activities					0	0
Total School Wide					<u>0</u>	<u>0</u>
<b>Change in Net Position</b>						
Governmental activities	1,904,191	267,310	867,920	32,064	820,913	1,624,154
Business-type activities	(8,157)	(14,127)	(25,959)	(3,209)	33,929	9,776
Total school	<u>1,896,034</u>	<u>253,183</u>	<u>841,961</u>	<u>28,855</u>	<u>854,842</u>	<u>1,633,930</u>

Source: School Financial Statements

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
 FUND BALANCES - GOVERNMENTAL FUNDS  
 FOR THE FISCAL YEARS ENDED JUNE 30  
 MODIFIED ACCRUAL BASIS OF ACCOUNTING  
 (UNAUDITED)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
General Fund						
Unreserved	\$ 1,432,683	\$ 1,539,656	\$ 1,081,554	\$ 214,234	\$ 4,050,361	\$ 3,773,950
Total General Fund	<u>\$ 1,432,683</u>	<u>\$ 1,539,656</u>	<u>\$ 1,081,554</u>	<u>\$ 214,234</u>	<u>\$ 4,050,361</u>	<u>\$ 3,773,950</u>
All Other Governmental Funds						
Unreserved						
Total all other governmental funds	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>	<u>_____</u>

Source: School Financial Statements

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING  
FOR THE FISCAL YEARS ENDED JUNE 30  
(UNAUDITED)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
<b>Revenues</b>						
Local tax Levy	\$1,362,934	\$1,253,311	\$1,007,715	\$898,213	\$996,301	\$961,309
Other local revenue	69,038	2,668	2,253	75,849	2,014	4,357
State sources	10,136,750	8,742,842	7,413,135	6,306,811	6,997,516	6,760,063
Federal sources	1,150,576	1,153,099	1,037,856	841,074	857,018	807,367
Total revenue	<u>12,719,298</u>	<u>11,151,920</u>	<u>9,460,959</u>	<u>8,121,947</u>	<u>8,852,849</u>	<u>8,533,096</u>
<b>Expenditures</b>						
Instruction	4,232,208	3,125,151	2,514,966	2,298,822	2,358,107	2,240,613
Regular Instruction						
Support Services:						
General administration	3,011,539	2,543,608	2,214,041	2,272,422	2,744,841	2,145,270
School administrative services/Plant	1,169,024	1,270,298	1,051,821	1,173,468	1,262,165	959,933
TPAF Social Security / Pension / Medical	1,112,209	862,058	786,769	606,487	562,763	426,371
Food Service	592,784	411,462	406,511	280,655	257,825	261,056
Capital outlay	2,109,526	1,848,510	983,695	4,761,652	787,192	883,691
Special Revenue	607,138	646,858	661,795	567,777	569,852	540,967
Total expenditures	<u>12,834,428</u>	<u>10,707,945</u>	<u>8,619,598</u>	<u>11,961,283</u>	<u>8,542,745</u>	<u>7,457,901</u>
Excess (Deficiency) of revenues over (under) expenditures						
<b>Other Financing sources (uses)</b>						
Transfers in						
Transfers out						
Total other financing sources (uses)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net change in fund balances	<u>(\$115,130)</u>	<u>\$443,975</u>	<u>\$841,361</u>	<u>(\$3,839,336)</u>	<u>\$310,104</u>	<u>\$1,075,195</u>

Source: School Financial Statements

## **REVENUE CAPACITY**



**EXHIBIT J-5**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**NOT APPLICABLE**

**Exhibit J-6**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Assessed Value and Actual Value of Taxable Property  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**Exhibit J-7**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Direct and Overlapping Property Tax Rates  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**Exhibit J-8**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Principal Property Taxpayers  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

## **DEBT CAPACITY**

**Exhibit J-9**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Property Tax Levies and Collections  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**Exhibit J-10**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Ratios of Outstanding Debt by Type  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**Exhibit J-11**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Ratios of Net General Bonded Debt Outstanding  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**



**Exhibit J-12**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Direct and Overlapping Governmental Activities Debt  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

## **DEMOGRAPHIC AND ECONOMIC INFORMATION**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Legal Debt Margin Information  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Demographic and Economic Statistics - Newark, NJ  
For the Fiscal Years Ended June 30**

<b>Year</b>	<b>Population<sup>a</sup></b>	<b>Personal Income<sup>b</sup></b>	<b>County Per Capita Personal Income<sup>c</sup></b>	<b>Unemployment Rate<sup>d</sup></b>
2008	277,374	14,330,527,710	51,665	9.60%
2009	277,376	13,563,963,776	48,901	14.30%
2010	278,154	14,127,719,814	50,791	15.00%
2011	277,185	14,678,608,860	52,956	15.20%
2012	277,540	15,231,117,660	54,879	15.00%
2013	277,727	16,914,292,920	54,603	13.40%
2014	278,427	16,914,292,920	60,030	8.60%
2015	280,579	16,914,292,920	60,030	10.20%
2016	281,764	16,914,292,920	60,030	7.90%
2017	281,764	16,914,292,920	60,030	7.90%
2018	281,764	16,914,292,920	60,030	7.90%
2019				

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development  
Estimated as of June 30 of the fiscal year.

<sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented

<sup>c</sup> Per capita personal income by municipality estimated based upon the Census published by the US Bureau of Economic Analysis reflecting midyear population estimates available as of July 2014.

<sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

**OPERATING INFORMATION  
(UNAUDITED)**

**Exhibit J-15**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Principal Employers  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Full-time Equivalent School Employees by Function/Program**  
**For the Fiscal Years Ended June 30**  
**(UNAUDITED)**

<u>Function/Program</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Instruction						
Regular	51	40	34	32	32	32
Special education	8	7	7	6	6	6
Other special education						
Vocational						
Other instruction						
Nonpublic school programs						
Adult/continuing education programs						
Support Services:						
Student & instruction related services	12	13	9	9	9	9
General administration	5	5	3	3	3	3
School administrative services	5	5	5	5	5	5
Other administrative services	5	5	4	4	4	4
Central services						
Administrative Information Technology	2	2	1	1	1	1
Plant operations and maintenance						
Pupil transportation						
Other support services	5	4				
Special Schools	4	4	4	4	4	4
Food Service	4	3	3	3	1	1
Child Care						
Total	<u>101</u>	<u>88</u>	<u>70</u>	<u>67</u>	<u>65</u>	<u>65</u>

**Source:** School Personnel Records

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Operating Statistics**  
**For the Fiscal Years Ended June 30**  
**(UNAUDITED)**

Pupil/Teacher Ratio

<b>Fiscal Year</b>	<b>Enroll</b>	<b>Operating Expenditures</b>	<b>Cost Per Pupil</b>	<b>Percentage Change</b>	<b>Teaching Staff</b>	<b>Elementary</b>	<b>Middle School</b>	<b>Senior High School</b>	<b>Average Daily Enrollment (ADE)</b>	<b>Average Daily Attendance (ADA)</b>	<b>% Change in Average Daily Enrollment</b>	<b>Student Attendance Percentage</b>
2014	448	7,290,985	16,275	9.42%	39	14	N/A	N/A			N/A	98.00%
2015	474	7,426,828	15,662	-3.76%	39	14	N/A	N/A			N/A	98.00%
2016	432	6,594,727	15,266	-2.53%	38	14	N/A	N/A			N/A	98.00%
2017	494	7,629,590	15,445	1.17%	43	14	N/A	N/A	493.7		N/A	98.00%
2018	591	9,128,874	15,446	0.01%	45	160	431	N/A			N/A	98.00%
2019	680	10,381,768	15,267	-1.16%	55	448	232	N/A			N/A	98.00%

Sources: School records



**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**School Building Information**  
**For the Fiscal Years Ended June 30**  
**(UNAUDITED)**

<u>School Building</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Building						
Square Feet	61,700	58,788	58,788	37,743	37,743	37,743
Capacity (students)	756	672	588	504	504	504
Enrollment	680	592	494	432	474.2	448
Number of Students at June 30						
Elementary = 448						
Middle School = 232						
Senior High School = 0						

**Source: School Business Office**

**Exhibit J-19**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
General Fund - Schedule of Required Maintenance  
For the Fiscal Year Ended June 30, 2019**

**NOT APPLICABLE**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Insurance Schedule**  
**For the Fiscal Year Ended June 30, 2019**  
**(UNAUDITED)**

	<u>Coverage</u>	<u>Deductible</u>
School Package Policy		
Commercial Property	\$ 1,280,000	1,000 - 7,500
Boiler and Machinery	1,000,000	1000
General Automobile Liability	1,000,000	N/A
School Board Legal Liability	1,000,000	1000
Umbrella	5,000,000	N/A
Workers' Compensation	2,000,000	N/A
 Surety Bonds		
School Board Legal Liability	1,000,000	N/A
Public Official Bond	200,000	N/A

Source: Charter School Records

**CHARTER SCHOOL PERFORMANCE  
FRAMEWORK FINANCIAL INDICATORS**

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
FINANCIAL PERFORMANCE - FINANCIAL RATIOS  
FOR THE FISCAL YEARS ENDED JUNE 30  
(UNAUDITED)**

**Charter School Performance Framework Financial Indicators  
Near Term Indicators**

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
Cash	1,289,245	1,571,207	980,463	715,381	4,067,699	3,822,992
Current Assets	1,547,459	1,898,902	1,396,279	942,984	4,291,517	4,033,110
Capital Assets-Net	12,479,062	10,467,780	10,435,913	10,013,927	6,645,505	6,725,739
Total Assets	<u>14,026,521</u>	<u>12,366,682</u>	<u>11,832,192</u>	<u>10,956,911</u>	<u>10,937,022</u>	<u>10,758,849</u>
Current Liabilities	114,776	1,762,174	292,441	677,398	189,704	241,636
Long Term Liabilities Mortgage Payable	1,700,000	0	0	0	1,146,315	1,771,051
Total Liabilities	<u>1,814,776</u>	<u>1,762,174</u>	<u>292,441</u>	<u>677,398</u>	<u>1,336,019</u>	<u>2,012,687</u>
Net Position	<u>12,211,745</u>	<u>10,604,508</u>	<u>11,539,751</u>	<u>10,279,513</u>	<u>9,601,003</u>	<u>8,746,162</u>
Total Revenue	12,719,298	11,151,920	9,460,959	8,121,947	8,853,085	9,091,831
Total Expenses	<u>(12,834,428)</u>	<u>(10,707,945)</u>	<u>(8,619,598)</u>	<u>(11,961,283)</u>	<u>(8,542,745)</u>	<u>(7,457,901)</u>
Change in Net Position	<u>(115,130)</u>	<u>443,975</u>	<u>841,361</u>	<u>(3,839,336)</u>	<u>310,340</u>	<u>1,633,930</u>
Depreciation	280,655	225,157	220,428	202,499	191,430	252,388
Principal Payments	1,411,085	1,335,509	632,199	646,546	624,736	603,596
Interest payments	101,352	84,131	86,906	29,450	51,261	72,401
Final average daily enrollment	680	591	494	432	450	450
March 30th budgeted Enrollment	680	591	494	432	450	450
Near term indicators	<u><b>2019</b></u>	<u><b>2018</b></u>	<u><b>2017</b></u>	<u><b>2016</b></u>	<u><b>2015</b></u>	<u><b>2014</b></u>
CURRENT RATIO	13.48	1.08	4.77	1.05	4.76	2.38
Unrestricted days cash	36.67	53.56	42.32	21.82	134.34	67.17
Enrollment variance	0%	0%	0%	0%	0%	0%
Default	N/A	N/A	N/A	N/A	N/A	N/A

**NEW HORIZONS COMMUNITY CHARTER SCHOOL  
FINANCIAL PERFORMANCE - FINANCIAL RATIOS  
FOR THE FISCAL YEARS ENDED JUNE 30  
(UNAUDITED)**

**Charter School Performance Framework Financial Indicators  
Sustainability Indicators**

	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
Cash	1,289,245	1,571,207	980,463	715,381	4,067,699	3,822,992
Current Assets	1,547,459	1,898,902	1,396,279	942,984	4,291,517	4,033,110
Capital Assets-Net	12,479,062	10,467,780	10,435,913	10,013,927	6,645,505	6,725,739
Total Assets	<u>14,026,521</u>	<u>12,366,682</u>	<u>11,832,192</u>	<u>10,956,911</u>	<u>10,937,022</u>	<u>10,758,849</u>
Current Liabilities	114,776	1,762,174	292,441	677,398	189,704	241,636
Long Term Liabilities - Mortgage Payable	1,700,000	0	0	0	1,146,315	1,771,051
Total Liabilities	<u>1,814,776</u>	<u>1,762,174</u>	<u>292,441</u>	<u>677,398</u>	<u>1,336,019</u>	<u>2,012,687</u>
Net Position	<u>12,211,745</u>	<u>10,604,508</u>	<u>11,539,751</u>	<u>10,279,513</u>	<u>9,601,003</u>	<u>8,746,162</u>
Total Revenue	12,719,298	11,151,920	9,460,959	8,121,947	8,853,085	9,091,831
Total Expenses	<u>(12,834,428)</u>	<u>(10,707,945)</u>	<u>(8,619,598)</u>	<u>(11,961,283)</u>	<u>(8,542,745)</u>	<u>(7,457,901)</u>
Change in Net Position	<u>(115,130)</u>	<u>443,975</u>	<u>841,361</u>	<u>(3,839,336)</u>	<u>310,340</u>	<u>1,633,930</u>
Depreciation	280,655	225,157	220,428	202,499	191,430	252,388
Principal Payments	1,411,085	1,335,509	632,199	646,546	624,736	603,596
Interest payments	101,352	84,131	86,906	29,450	51,261	72,401
Final average daily enrollment	680	591	494	432	450	450
March 30th budgeted Enrollment	680	591	494	432	450	450
Sustainability Indicators	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
Total Margin	-1%	4%	9%	-47%	3.5%	17.9%
Debt to Asset	0.775	0	0	N/A	N/A	N/A
Cash Flow	(281,962)	590,744	453,295	3,352,318	244,707	N/A
Debt Service Coverage ratio	0.924	0.53	0	N/A	N/A	N/A

**SINGLE AUDIT SECTION K**

GERALD D. LONGO  
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**EXHIBIT K-1**

**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable Chairman and  
Members of the Board of Trustees  
New Horizons Community Charter School  
County of Essex  
Newark, New Jersey

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the New Horizons Community Charter School ("the Charter School"), in the County of Essex, State of New Jersey, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued my report thereon, dated October 21, 2019.

**Internal Control Over Financial Reporting**

In planning and performing my audit of the financial statements, I considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, I do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during my audit I did not identify any deficiencies in internal control that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.*

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey* in considering the Charter School's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Licensed Public School Accountant No. 20CS00206400



Gerald D. Longo  
Certified Public Accountant  
October 21, 2019

**GERALD D. LONGO**  
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**EXHIBIT K-2**

**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM  
REPORT ON INTERNAL CONTROL OVER COMPLIANCE  
INDEPENDENT AUDITORS' REPORT**

The Honorable Chairman and  
Members of the Board of Trustees  
New Horizons Community Charter School  
County of Essex  
Newark, New Jersey

**Compliance**

I have audited the New Horizons Community Charter School, in the County of Essex, State of New Jersey's ("the Charter School") with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Charter School's major federal and state programs for the fiscal year ended June 30, 2019. The Charter School's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with federal and state statutes, regulations and the terms and conditions of its federal and state awards applicable to its federal and state programs.

**Auditors' Responsibility**

My responsibility is to express an opinion on compliance for each of the Charter School's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance") and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid. Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred.

An audit includes examining, on a test basis, evidence about the Charter School's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the Charter School's compliance.

### **Opinion on Each Major Federal and State Program**

In my opinion, the Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2019.

### **Report on Internal Control Over Compliance**

Management of the Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance, I considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the Charter School's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

My consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. I did not identify any deficiencies in internal control over compliance that I consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

Licensed Public School Accountant No. 20CS00206400

A handwritten signature in black ink, appearing to read "Gerald D. Longo". The signature is written in a cursive style with a large initial "G".

Gerald D. Longo  
Certified Public Accountant  
October 21, 2019

**NEW HORIZONS COMMUNITY CHARTER SCHOOL**  
**Schedule of Expenditures of Federal Awards**  
**For the Fiscal Year Ended June 30, 2019**

**EXHIBIT K-3**  
**Schedule A**

<u>Federal/Grantor Program Title</u>	<u>CFDA/GRANT Project Number</u>	<u>Federal Award Identification Number</u>	<u>Grant Period</u>	<u>Award Amount</u>	<u>Balance July 1, 2018</u>	<u>Prior Carry over</u>	<u>Cash Received</u>	<u>Budgetary Expenditures</u>	<u>Refund of Prior Years' Balances</u>	<u>Adjustment</u>	<u>Deferred Revenue/ (Accounts Receivable) June 30, 2019</u>	<u>Due to Grantor at June 30, 2019</u>
<b>Enterprise Fund:</b>												
U.S. Department of Agriculture												
Pass-Through Programs:												
Passed-Through New Jersey												
State Department of Agriculture												
National School Lunch	10.555	191NJ304N1099	07/01/18-06/30/19	342,457	(86,592)		360,878	\$342,457			(68,171)	
National Breakfast	10.553	191NJ304N1099	07/01/18-06/30/19	191,591	(22,461)		182,386	191,591			(31,666)	
National School Snack	10.558	191NJ304N1099	07/01/18-06/30/19	9,390	(2,508)		11,665	9,390			(233)	
Total Enterprise Fund Cluster					<u>(111,561)</u>		<u>554,929</u>	<u>543,438</u>			<u>(100,070)</u>	
<b>Special Revenue Fund:</b>												
U.S. Department of Education												
Pass-Through Programs:												
Passed-Through New Jersey												
State Department of Education												
Title I - Part A	84.010	S010A180030	07/01/18-06/30/19	401,393	(58,582)		406,399	401,393			(53,576)	
Title II - Part A	84.367	S367A180029	07/01/18-06/30/19	47,647	0		42,546	47,647			(5,101)	
Title IV -Part A	84.424	S010A180030	07/01/18-06/30/19	14,827	0		14,827	14,827			0	
IDEA Part B, Basic	84.027	H027A180100	07/01/18-06/30/19	143,271	0		126,221	143,271			(17,050)	
Total Special Revenue/US Dept. of Education					<u>(58,582)</u>		<u>589,993</u>	<u>607,138</u>			<u>(75,727)</u>	
Total Expenditures of Federal Financial Awards					<u>(170,143)</u>		<u>1,144,922</u>	<u>1,150,576</u>			<u>(\$175,797)</u>	

NEW HORIZONS COMMUNITY CHARTER SCHOOL  
Schedule of Expenditures of State Financial Assistance  
For the Fiscal Year Ended June 30, 2019

<u>State Grantor/Program Title</u>	<u>Grant or State Project Number</u>	<u>Grant Period</u>	<u>Award Amount</u>	<u>Balance July 1, 2018</u>	<u>Cash Received</u>	<u>Budgetary Expenditures</u>	<u>Prior Years' Balances</u>	<u>Adjustments</u>	<u>(Accts Rec) June 30, 2019</u>
<b>NJ DEPT. OF EDUCATION</b>									
<b>GENERAL FUND</b>									
Equalization Aid - Local	19-495-034-5120-078	7/1/18-06/30/19	1,362,934		1,362,934	1,362,934			
Equalization Aid - State	19-495-034-5120-078	7/1/18-06/30/19	7,698,317		7,698,317	7,698,317			
Adjustment Aid	19-495-034-5120-085	7/1/18-06/30/19	728,028		728,028	728,028			
Special Education Aid	19-495-034-5120-089	7/1/18-06/30/19	237,923		237,923	237,923			
Security Aid	19-495-034-5120-084	7/1/18-06/30/19	354,566		354,566	354,566			
Reimbursed Social Security Tax	19-495-034-5094-003	7/1/18-06/30/19	321,043		321,043	321,043			
On-Behalf-Teachers' Pension and Annuity Pension LT Disability	19-495-034-5014-002	7/1/18-06/30/19	1,265		1,265	1,265			
On-Behalf-Teachers' Pension and Annuity Pension	19-495-034-5094-004	7/1/18-06/30/19	543,411		543,411	543,411			
On-Behalf-Teachers' Pension Medical	19-495-034-5094-001	7/1/18-06/30/19	246,490		246,490	246,490			
Total General Fund/ Total State Department of Education				--	11,493,977	11,493,977			
<b>SPECIAL REVENUE FUND</b>									
Total Special Revenue Fund				--	--	--			
<b>NJ STATE DEPT OF AGRICULTURE - DIRECT PROGRAMS</b>									
<b>ENTERPRISE FUND</b>									
State School Lunch	19-100-010-3350-023	7/1/18-06/30/19	5,707	(1,478)	6,049	5,707			(1,136)
Total State Financial Assistance					\$11,500,026	\$11,499,684			
Less Amounts Not Subject to Single Audit On Behalf payments					(791,166)	(791,166)			
Total State Financial Assistance Subject to State Single Audit					\$10,708,860	\$10,708,518			

See accompanying notes to schedules of expenditures of Federal and State award programs.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL  
AND STATE ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**NOTE 1. GENERAL**

The accompanying schedules present the activity of all federal and state assistance programs of the New Horizons Community Charter School of Newark. The Board of Trustees is defined in the Notes to the school's basic financial statements. All federal and state assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2. BASIS OF ACCOUNTING**

The accompanying schedules are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting revenue is not recognized until the subsequent year or expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis. The special revenue fund is presented in the accompanying schedules on the grant account budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The net adjustment to reconcile from the budgetary basis to GAAP basis is \$-0-. See Note 1 for a reconciliation of the budgetary basis to the GAAP basis of accounting for the special revenue fund. Awards and financial assistance revenues are reported in the school's basic financial statements on a GAAP basis as follows:

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL  
AND STATE ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (continued)**

Federal awards and state financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

	<b>Federal</b>	<b>State</b>	<b>Total</b>
General Fund	\$ ---	\$11,493,977	\$11,493,977
Special Revenue Fund	607,138		607,138
Enterprise Fund	<u>543,438</u>	<u>5,707</u>	<u>549,145</u>
Total Awards and Financial Assistance	<u>\$1,150,576</u>	<u>\$11,499,684</u>	<u>\$12,650,260</u>

**NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 6. OTHER INFORMATION**

The amount reported as TPAF Pension contributions of \$543,411, Post Retirement Medical Contributions of \$246,590 and \$1,265 LTD represents the amount paid by the state on behalf of the Charter School for the year ended June 30, 2019. TPAF Social Security Contributions of \$321,043 represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2019.

**NOTE 7. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT**

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the schools basic financial statements and the amount subject to State single audit and major program determination.

**NOTE 8. DE MINIMIS INDIRECT COST RATE**

The Charter School has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.



**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**PART 1 – SUMMARY OF AUDITOR’S RESULTS**

**Financial Statement Section**

Type of auditor’s report issued:	<b>Unmodified</b>	
	<b><u>YES</u></b>	<b><u>NO</u></b>
Internal control over financial reporting:		
Material weakness(es) identified:		<b>X</b>
Significant deficiencies identified not considered to be material weakness(es)?	<b>X</b>	None Reported
Noncompliance material to financial statements noted?		<b>X</b>

**Federal Awards**

Internal control over compliance:		
Material weakness(es) identified?		<b>X</b>
Significant deficiencies identified not considered to be material weakness(es)?	<b>X</b>	None Reported

Type of auditor’s report on compliance for major programs:	<b>Unmodified</b>
Any audit findings disclosed that are required to be Reported in accordance with Uniform Guidance.	<b>X</b>

Identification of major programs:

<b><u>CDEFA Number(s)</u></b>	<b><u>Name of Federal Program or Cluster</u></b>
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84.010.A	Title I, Part A
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Dollar threshold used to distinguish between type A and type B programs.

**\$750,000**

Auditee qualified as low risk auditee:	<b>X</b>
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**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**PART 1 – SUMMARY OF AUDITOR’S RESULTS (Continued)**

<b>State Awards</b>	<b><u>YES</u></b>	<b><u>NO</u></b>	
Dollar threshold used to distinguish between type A and type B programs (.520)	<b>\$750,000</b>		
Auditee qualified as low risk auditee:	<b>X</b>		
Type of auditor’s report issued:	<b>Unmodified</b>		
Internal control over major programs:			
Material weakness(es) identified:		<b>X</b>	
Significant deficiencies identified not considered to be material weakness(es)?		<b>X</b>	None Reported
Type of auditor’s report on compliance for major programs:	<b>Unmodified</b>		
Any audit findings disclosed that are required to be Reported in accordance with NJ OMB Circular 15-08?		<b>X</b>	
Identification of major programs:			
<u><b>C DFA Number(s)</b></u>			<u><b>Name of State Program or Cluster</b></u>
19-495-034-5120-078			Equalization Aid Local and State
19-495-034-5120-089			Special Education Aid
19-495-034-5120-085			Adjustment Aid
19-495-034-5120-084			Security Aid

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**PART II – SCHEDULE OF FINANCIAL STATEMENT FINDINGS**

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards and with audit requirements prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

**No financial statement findings noted** that are required to be reported under Government Auditing Standards.

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
COUNTY OF ESSEX, NEW JERSEY  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**PART III – SCHEDULE OF FEDERAL AND STATE AWARD FINDINGS AND  
QUESTIONED COSTS**

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

**No federal and state award findings and questioned costs noted that are required to be reported in accordance of U.S. Uniform Guidance or with NJOMB Circular 15-08.**

**THE NEW HORIZONS COMMUNITY CHARTER SCHOOL  
SUMMARY OF SCHEDULE OF PRIOR-YEAR AUDIT FINDINGS  
AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT  
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**Status of Prior Year Findings**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. Uniform Guidance (section .315(a)(b)) and New Jersey OMB's Circular 15-08.

In accordance with government auditing standards, my procedures included a review of all prior year recommendations. **There were no prior year findings.**