



UNIVERSITY  
HEIGHTS  
CHARTER SCHOOL

**COMPREHENSIVE ANNUAL  
FINANCIAL REPORT  
FOR THE FISCAL YEAR ENDED  
JUNE 30, 2019**

**PREPARED BY  
UNIVERSITY HEIGHTS CHARTER SCHOOL**

# UNIVERSITY HEIGHTS CHARTER SCHOOL

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74 HARTFORD STREET NEWARK, NEW JERSEY 07103 TEL: 973-623-1965 FAX: 973-623-8511 WWW.UHCS-NEWARK.ORG

December 20, 2019

The Commissioner  
New Jersey Department of Education  
Riverview Executive Plaza – Bldg. 100  
P. O. Box 500  
Trenton, New Jersey 08625-0500

Dear Commissioner:

We hereby submit the Comprehensive Annual Financial Report of the University Heights Charter School (the “Charter School” or “UHCS”) for the fiscal year ended June 30, 2019.

Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Charter School. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and are reported in a manner designed to fairly present the financial position and result of operations of the various funds of the Charter School. All disclosures necessary to enable the reader to gain an understanding of the Charter School’s financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction overview and analysis to accompany the basic financial statements in the form of Management’s Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. University Heights Charter School’s MD&A can be found immediately following the Independent Auditor’s Report.

The Comprehensive Annual Financial Report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the Charter School’s organizational chart and a list of principal officials. The financial section includes the independent auditor’s report, management’s discussion and analysis (MD&S) and the basic financial statements including the Charter School-wide financial statements presented in conformity with Governmental Accounting Standards Board Statement No. 34. The basic financial statements also include individual fund financial statements and required supplemental information (RSI). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The Charter School is required to undergo an annual single audit in conformity with the provisions of the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and the New Jersey OMB's Circular 15-08, "*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*". Information related to this single audit, including the auditor's report on internal control and compliance with applicable *laws and regulations* and findings and recommendations are included in the single audit section of this report.

**1) Reporting Entity and Its Services**

The University Heights Charter School (UHCS) is an independent reporting entity within the criteria adopted by the Government Accounting Standards Board (GASB) as established by National Council on Governmental Accounting (NCGA) Statement No. 3. All funds and account groups of the Charter School are included in this report.

The overarching mission of the UHCS is to inspire and empower its students, families and staff with opportunities to successfully shape and transform their lives by becoming successful, lifelong learners who possess the critical-thinking, academic, advocacy, and leadership skills required to continuously open new doors in their lives and the lives of others.

UHCS is open to all Newark students on a space available basis and does not discriminate in its admission policies or practices on the basis of intellectual or athletic ability, measures of achievement or aptitude, status as a handicapped person, proficiency in the English language, or any other basis that would be illegal if used by a charter school.

UHCS has completed its seventh year of service to the children and families of Newark. By the end of 2018-2019 school year the Charter School had a student enrollment of 942 (including 117 in Pre-K).

**2) Economic Condition and Outlook**

The City of Newark is the largest city in the State of New Jersey. It serves as the county seat for Essex County, with County, State and Federal Courts as well as governmental offices attracting a large number of law firms to the central business district.

Business such as Standard Chartered Bank, Audible.Com and Pitney-Bowes are bringing more than 180 jobs to our city. These businesses are expected to open in Newark's South Ward.

Newark is a transportation hub serviced by the Interstate Highway system, NJ Transit, Amtrak Rail Links, and Newark International Airport, as well as container and cargo facilities at Port Newark-Elizabeth.

2) **Economic Condition and Outlook** - continued

It is also the insurance, finance and banking capital of the State. Headquartered in Newark are a number of large financial institutions, including the prudential Insurance Company, Blue Cross Blue Shield of New Jersey, as well as the State's largest public utility, Public Service Electric and Gas Company. Newark is the site of the University of Medicine and Dentistry of New Jersey, the New Jersey Institute of Technology, the Newark campus of Rutgers University, Seton Hall Law School and Essex County College. Covering over 320 acres, these five colleges serve a population of approximately 45,000 students and faculty.

The City of Newark is currently undergoing a revaluation of property holdings. Among the concerns voiced in conjunction with this change is the potential effect of any redistribution of property tax burden on economic activity and on the ability of local government to maintain and improve services including its tax contributions for public school purposes.

The City of Newark has experienced a surge of large-scale economic development projects initiated by the private sector over the last decade, including the construction of a new arena for the professional hockey team, the New Jersey Devils, which opened in October 2007.

3) **Charter School Enrollment, Demographics and Other Highlights**

- **Enrollment Growth & Expansion Approval:** In February 2016 the NJ Department of Education approved the school's additional expansion request from previously approved 750 students in grades PreK-8 to 1050 in grades PreK-8 by the 2019-2020 school year.
- **Strategic Planning:** Parent, staff, and board input was compiled by the Strategic Planning Committee, facilitated by the NJ Charter Schools Association, to develop a comprehensive 4-year strategic plan (2017-2020). Priorities include continued improvement in academic performance, expanding opportunities for the development of the whole child, and purchase of the upper school building.
- **Academic Probation:** The New Jersey Commissioner for Education placed the Charter School on academic probation on May 23, 2019 for low student academic performance. The Charter School has submitted a comprehensive remedial plan to address the issues identified by the Commissioner in the probation letter.



3) **Charter School Enrollment, Demographics and Other Highlights** - *continued*

- **Implementation of School-wide Free Meal Service:** University Heights Charter School was successful in implementing a new option under the National School Lunch and School Breakfast programs called the Community Eligibility Provision whereby school serving high poverty populations can serve free breakfast, lunch, and snack to all students without needing to verify each individual student's family income status.

4) **Internal Accounting Controls**

Management of the Charter School is responsible for establishing and maintaining internal control designed to ensure the assets of the Charter School are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The system of internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal awards and state financial assistance, the Charter School also is responsible for ensuring that adequate system of internal controls is in place to ensure compliance with applicable laws and regulations related to those programs. This system of internal control is also subject to periodic evaluation by the Charter School's management.

As part of the Charter School's single audit described earlier, tests are made to determine the adequacy of the system of internal controls, including that portion related to federal awards and state financial assistance programs, as well as to determine that the Charter School has complied with applicable laws and regulations.

5) **Budgetary Controls**

In addition to internal accounting controls, the Charter School maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with the statutory requirements of charter school budgets. Annual appropriated budgets are adopted for general and special revenue funds. The final budget amount, as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either canceled or are included as re-appropriations of fund balance in the subsequent year.

During the 2018-2019 fiscal school, the Charter School continued its efforts to improve its audit status and operational processes and procedures, correcting deficiencies identified in previous audits and reviews and on maintaining general compliance with sound fiscal practices.

6) **Accounting System and Report**

The Charter School’s accounting records reflect generally accepted accounting principles (GAAP), as promulgated by the Governmental Accounting Standards Board (GASB). The accounting records also reflect New Jersey State Statute (N.J.S.A 18:4-14) that requires a uniform system of double-entry bookkeeping consistent with the GAAP established by GASB for us in all school districts and charter school. The accounting system is organized on the basis of funds in accordance with the Uniform Charter of Accounts (Handbook 2R2) for New Jersey Public Schools. These funds are explained in “Notes to the Financial Statements”, Note 1.

7) **Financial Statement Information at Fiscal Year-End**

As demonstrated by the various statements and schedules included in the financial section of this report, the Charter School continues to meet its responsibility for sound financial management. The following schedule presents a summary of the General Fund, and Special Revenue Funds for the fiscal year ended June 30, 2019 fiscal year:

**Summary of the General Fund,  
Special Revenue Fund and Debt Service Fund Revenues**

<b>Revenue</b>	<b>2019</b>	<b>2018</b>	<b>Increase/ (decrease)</b>	<b>% Change</b>
Local sources	\$ 1,940,716	\$ 1,638,801	\$ 301,915	18.42%
State sources	13,555,639	13,111,801	443,838	3.39%
Federal sources	813,337	659,257	154,080	23.37%
	<u>\$ 16,309,692</u>	<u>\$ 15,409,859</u>	<u>\$ 899,833</u>	<u>5.84%</u>

7) **Financial Statement Information at Fiscal Year-End** – *continued*

The Charter School experienced a general increase in revenue of 5.84% which is partly consistent with the general increase in state funding during 2019.

The following schedule presents a summary of general fund and special revenue expenditures for the fiscal year ended June 30, 2019:

**Summary of the General Fund,  
Special Revenue Fund and Debt Service Fund Expenditures**

<b>Expenditures</b>	<b>2019</b>	<b>2018</b>	<b>Increase/ (decrease)</b>	<b>% Change</b>
Instruction	\$ 6,259,518	\$ 6,757,713	\$ (498,195)	-7.37%
Administrative	5,682,039	4,852,261	829,778	17.10%
Support	5,294,057	4,601,685	692,372	15.05%
Debt service	925,982	-	925,982	100.00%
Capital outlay	13,464,408	73,287	13,391,121	18272.16%
	<b>\$ 31,626,004</b>	<b>\$ 16,284,946</b>	<b>\$ 15,341,058</b>	<b>94.20%</b>

The Charter School’s expenditures increase by 94% which was largely due to the acquisition of the previously leased facility located at 66-78 Morris Avenue Newark, New Jersey.

8) **Cash Management**

The investment policy of the Charter School is guided in large part by state statute as detailed in “Notes to the Financial Statements”. The Charter School has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provision of the Governmental Unit Deposit Protection Act (“GUDPA”). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) **Risk Management**

The Board carries various forms of insurance, including but not limited to general liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds and worker’s compensation.

10) Other Information

**Independent Audit**

State statute requires an annual audit by independent Certified Public Accountants or registered Municipal Accountants. The Charter School appointed the accounting firm of Olugbenga Olabintan, CPA.

In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and New Jersey OMB Circular Letter 15-08 “*Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*”. The auditor’s report on the basic financial statements is included in the financial section of this report. The auditor’s reports related specifically to the single audit are included in the single audit section of this report.

The 2018-2019 school year was one of great strides in terms of academic achievement at the University Heights Charter School. In addition, it continues to enjoy a strong financial position through careful stewardship of its resources. The next school year promises to be one that builds upon these successes with additional progress in all areas of the School’s operations, and particularly in the area of student achievement.

11) Acknowledgments

A note of appreciation is extended to the Finance Committee of the Charter School for their ongoing support and commitment to fiscal integrity and to the University Heights Charter School Board of Trustees for their selfless dedication to improving student achievement.

A special note of appreciation is extended to the Business Office and to all of the business operations staff members for their untiring efforts to improve processes, procedures and audit outcomes. Their contributions in support of the students and staff of the University Heights Charter School are truly noteworthy. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial, accounting and administrative staff.

Respectively submitted

*Michael Falkowski*

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Michael Falkowski  
Board Secretary/School Business Administrator

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**UNIVERSITY HEIGHTS CHARTER SCHOOL**

**ROSTER OF TRUSTEES AND OFFICERS**

**JUNE 30, 2019**

**Members of Board of Trustees**

Nicole Butler, Board President

Miyoshi West, Board Vice President

Elizabeth Rainey-Goka, Trustee

Kimaada Sills, Trustee

Anuja Vejalla, Trustee

Marianne Walker, Trustee

Edward Nadel, Trustee

**Administration**

Tamara Cooper – Executive Director

Michael Falkowski – School Business Administrator/Board Secretary

**UNIVERSITY HEIGHTS CHARTER SCHOOL**

**CONSULTANTS AND ADVISORS**

**Independent Auditors**

Olugbenga Olabintan  
Certified Public Accountant/Consultant  
137 Camden Street  
Newark, NJ 07103

**Attorney**

Johnston Law Firm LLC  
75 Midland Avenue Suite 1  
Montclair, NJ 07042

**Official Depository**

City National Bank of New Jersey  
900 Broad Street  
Newark, NJ 07102

## **Financial Section**



# *Olugbenga Olabintan*

**Certified Public Accountant/Consultant**

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

## **Independent Auditors' Report**

The Honorable President and  
Members of the Board of Trustees  
University Heights Charter School  
Newark, New Jersey  
County of Essex

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the University Heights Charter School, (the "Charter School") in the County of Essex, State of New Jersey as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States *and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Charter School as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows, thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the *Management's Discussion and Analysis and Budgetary Comparison Information, and Pension Information* as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Supplementary and Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Charter School's basic financial statements. The accompanying supplementary information, which consists of the introductory section, combining and individual nonmajor fund financial statements, financial schedules and statistical tables are presented for purposes of additional analysis and are not required part of the basic financial statements. The accompanying schedules of expenditures of federal awards and state financial assistance are presented for purposes of additional analysis as required by the *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, respectively, and are not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statement, schedule of expenditures of federal awards and schedule of state financial assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in

accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly presented, in all material respects, in relation to the basic financial statements as a whole.

The introductory section, financial schedules and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2019 on our consideration of the Charter School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Charter School's internal control over financial reporting and compliance.

*Olugbenga Olabintan, CPA*

December 20, 2019  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant



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Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

## **Required Supplementary Information**

### **Part I**

#### **Management's Discussion and Analysis**

The Management's Discussion and Analysis (MD&A) provides an analysis of the Charter School's overall financial position and results of operations.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

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**Introduction**

This section of the University Heights Charter School's annual financial report presents our discussion and analysis of the Charter School's financial performance and provides an overview of the Charter School's financial activities for the fiscal year ended June 30, 2019. It should be read in conjunction with the transmittal letter at the front of this report and the Charter School's financial statements, which follow this section.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34, *Basic Financial Statement – and Management's Discussion and Analysis- for State and Local Governments*. Certain comparative information between the current fiscal year and the prior fiscal year is required to be presented in the MD&A.

**Financial Highlights**

Key financial highlights for fiscal year 2019 are as follows:

- Net position of governmental activities ended the fiscal year with a negative amount – (\$3,808,143). Net position of business-type activities, which represent food service operations/after care and summer instructional programs, ended the fiscal year with \$0-.
- General revenues accounted for \$13,928,011 in revenue or 82 percent of total revenues of \$17,085,583. Program specific revenues, in the form of charges for services, grants, and contributions accounted for \$3,157,572 or 18 percent of total revenues.
- The Charter School had \$18,685,890 in expenses related to governmental activities; \$2,365,492 of these expenses is offset by operating grants and contributions. General revenues (primarily State aid) of \$13,811,607 helped to provide for the balance of these programs.
- The General Fund reported fund surplus at June 30, 2019, of \$124,691.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

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**Using the Basic Financial Statements**

This annual report consists of a series of basic financial statements, required supplementary information, other supplementary information and notes to those statements and information.

The report is organized so the reader can understand the University Heights Charter School as a financial whole, or as an entire operating entity. The first two basic financial Statements, the Statement of Net Position and the Statement of Activities, are governmental-wide financial statements and provide overall information about the activities of the entire Charter School, presenting both an aggregate view of the Charter School's finances and a long-term view of those finances. The remaining basic financial statements are fund financial statements that focus on the individual parts of the government, reporting the Charter School's operation in more detail than the government-wide statements. The fund financial statements also look at the Charter School's most significant funds with all other non-major funds presented in total in a single column. For the University Heights Charter School, the General Fund is the most significant fund.

The governmental funds statements tell how general government services were financed in the short-term as well as what remains for future spending.

Proprietary fund statements offer short and long-term financial information about the activities, the government operates like a business, such as food service.

Fiduciary fund statements provide information about financial relationship in which the Charter School acts solely as a trustee or agent for the benefits of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of Required Supplementary Information that further explains and supports the information in the financial statements.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management’s Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

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**Reporting the Charter School as a Whole**

**Statement of Net Position and Statements of Activities**

While this report contains the fund used by the Charter School to provide programs and activities, the view of the Charter School as a whole looks at all financial transactions and asks the question, “how did we do financially during fiscal year 2019?” The statements of Net Position and the Statement of Activities answer this question. These Statements include all the Charter School’s assets and liabilities using the accrual basis of accounting similar to the accounting system used by most private sector companies. This basis of accounting takes into account all of the current year’s revenues and expenses regardless of when cash was received or paid.

**Statement of Net Position and Statement of Activities-continued**

These two statements report the Charter School’s net position and changes in those assets. This change in net position is important because it identifies whether the financial position of the Charter School has improved or diminished for the Charter School as a whole. The cause of this change may be the result of many factors some financial, some not. Non-financial factors include the property tax base of the School District where the Charter School is located, current educational funding laws in New Jersey, facilities conditions, required educational programs, and other factors. In the Statements of Net Position and the Statements of Activities, the Charter School is divided into two distinct kinds of activities:

**Governmental Activities** – Most of the Charter School’s programs and services are reported here including instructions, extracurricular activities, curriculum, staff development, special education and other support services, operation and maintenance of plant, pupil transportation, health services and general administration.

**Business-Type Activity** – Services are provided on a charge for goods or services or reimbursement basis to recover the expenses of the goods or services provided. The food service operations/after care programs enterprise fund is reported as a business activity.

**Reporting the Charter School’s Most Significant Funds**

**Fund Financial Statements**

Fund financial reports provide detailed information about the Charter School’s major funds-not the Charter School as a whole. Funds are accounting devices that the Charter School uses to keep track of a multitude of financial transactions. The Charter School’s only major governmental fund is the General Fund.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

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**Governmental Funds**

Most of the Charter School's activities are reported in governmental funds, which focus on how monies flow into and out of those funds and the balances left at fiscal year-end for spending in future periods. These funds are reported using an accounting method called modified accrual accounting. Which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statement provides a detailed short-term view of the Charter School's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or less financial resources that can be spent in the near future to finance educational programs. The relationship, or differences, between governmental activities reported in the Statement of Net Position and the Statement of Activities and the governmental funds are reconciled in the financial statements.

**Enterprise Fund**

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

**The Charter School as a Whole**

The perspective of the Statement of Net Position is of the Charter School as a whole. Net Position may serve over time as useful indicator of a government's financial position. In the case of the Charter School, liabilities exceeded assets by \$1,299,352 at the close of 2019. The following table provides a summary of net position relating to the Charter School's governmental and business type activities:



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
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**The Charter School as a Whole - *continued***

	Governmental Activities		Business Type Acvtivities		Total	
	2019	2018	2019	2018	2019	2018
<b>Assets</b>						
Current assets	\$ 2,403,585	\$ 2,122,309	\$ 104,877	\$ 92,377	\$ 2,508,462	\$ 2,214,686
Capital assets, net	13,699,011	54,965	-	-	13,699,011	54,965
Deferred outflows of resources	2,654,459	3,869,711	-	-	2,654,459	3,869,711
<b>Total assets</b>	<b>18,757,055</b>	<b>6,046,985</b>	<b>104,877</b>	<b>92,377</b>	<b>18,861,932</b>	<b>6,139,362</b>
<b>Liabilities</b>						
Current liabilities	830,540	491,901	104,877	92,377	935,417	584,278
Long term liabilites	20,006,868	5,672,885	-	-	20,006,868	5,672,885
Deferred inflows of resources	1,727,790	1,181,551	-	-	1,727,790	1,181,551
<b>Total liabilities</b>	<b>22,565,198</b>	<b>7,346,337</b>	<b>104,877</b>	<b>92,377</b>	<b>22,670,075</b>	<b>7,438,714</b>
<b>Net Position</b>						
Invested in capital assets (net of related debt)	(1,433,410)	54,965	-	-	(1,433,410)	54,965
Restricted for cash escrow	75,000	75,000	-	-	75,000	75,000
Unrestricted, designated	-	1,000,000	-	-	-	1,000,000
Unrestricted	(2,449,733)	(2,429,317)	-	-	(2,449,733)	(2,429,317)
<b>Total net position</b>	<b>\$ (3,808,143)</b>	<b>\$ (1,299,352)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ (3,808,143)</b>	<b>\$ (1,299,352)</b>

The largest portion of the Charter School's net position is its current assets. The Charter School uses these current assets to provide services.

The total net position of the Charter School was a deficit of \$3,808,143, i.e. total liabilities exceeded total assets by that amount as of June 30, 2019.

The table that follows reflects the change in net position for fiscal year 2019.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**Year Ended June 30, 2019**  
**(Unaudited)**

**The Charter School as a Whole**

	Governmental Activities	Governmental Activities	Business Type Activities	Business Type Activities	Total	
	2018	2018	2018	2018	2018	2018
<b>Revenues</b>						
<b>Program Revenues:</b>						
Charge for Services	\$ -	\$ -	\$238,887	\$247,171	\$238,887	\$247,171
Operating grants and Contributions	2,365,492	2,205,304	553,193	406,810	2,918,685	2,612,114
<b>Total Program Revenues</b>	<b>2,365,492</b>	<b>2,205,304</b>	<b>792,080</b>	<b>653,981</b>	<b>3,157,572</b>	<b>2,859,285</b>
<b>General Revenues:</b>						
Local Aid	1,543,228	1,566,801	-	-	1,543,228	1,566,801
Federal and State Aid	12,003,484	11,565,754	-	-	12,003,484	11,565,754
Miscellaneous	381,299	72,000	-	-	381,299	72,000
Transfers	(116,404)	(91,033)	116,404	91,033	-	-
<b>Total general Revenues</b>	<b>13,811,607</b>	<b>13,113,522</b>	<b>116,404</b>	<b>91,033</b>	<b>13,928,011</b>	<b>13,204,555</b>
<b>Total Revenues</b>	<b>16,177,099</b>	<b>15,318,826</b>	<b>908,484</b>	<b>745,014</b>	<b>17,085,583</b>	<b>16,063,840</b>
<b>Expenses:</b>						
Instructions	6,259,518	6,757,713	-	-	6,259,518	6,757,713
Administrative & Support Services	11,709,487	10,270,297	-	-	11,709,487	10,270,297
Debt service	395,614	-	-	-	395,614	-
Unallocated depreciation	321,271	18,322	-	-	321,271	18,322
Food Service	-	-	686,316	534,819	686,316	534,819
After Care Program	-	-	222,168	286,979	222,168	286,979
<b>Total Expenses</b>	<b>18,685,890</b>	<b>17,046,332</b>	<b>908,484</b>	<b>821,798</b>	<b>19,594,374</b>	<b>17,868,130</b>
<b>Change in Net Position</b>	<b>\$ (2,508,791)</b>	<b>\$ (1,727,506)</b>	<b>\$ -</b>	<b>\$ (76,784)</b>	<b>\$ (2,508,791)</b>	<b>\$ (1,804,290)</b>

**Governmental Activities**

The Statement of Activities reflects the cost of program services and the charges for services and operating grants and contributions offsetting those services. The table below, for government activities, indicates the total cost of services and the net cost of services. It identifies the cost of these services supported by unrestricted state entitlements for the fiscal year ended June 30, 2019.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
**Year Ended June 30, 2019**  
**(Unaudited)**

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**Governmental Activities - *continued***

	<b>Total Cost of Services</b>	<b>Net Cost of Services</b>
	<u>                    </u>	<u>                    </u>
Instruction	\$ 6,259,518	\$ 4,966,868
Administrative & Support Services	11,709,487	10,636,645
Debt Service	395,614	395,614
Unallocated Depreciation	321,271	321,271
Total Expenses	<u>\$ 18,685,890</u>	<u>\$ 16,320,398</u>

**Business-Type Activity**

The business-type activity of the Charter School consists of the food service operation and the after-school program. These programs had revenues of \$908,484 (including board contributions of \$116,404) and operating expenses of \$908,484 for fiscal year 2019. The Charter School intended to have food services and after-school programs be self-operating without assistance from the General Fund. However, during the year ended June 30, 2019, both programs recorded a current year net deficit of \$(116,404) and an end of year net surplus of \$ -0-.

**The Charter School's Funds**

The Charter School's governmental funds are accounted for using the modified accrual basis of accounting. All governmental funds had revenues of \$16,298,466 and expenditures of \$32,344,908. The Charter School received other financing of \$14,720,000 in bond proceeds during the year which were used for the acquisition of the previously leased facility located at 66-78 Morris Avenue, Newark, New Jersey.

The Charter School's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the general fund.

During the course of fiscal 2019, the Charter School amended its General Fund budget as needed. The Charter School uses state-aid and other revenue-based budget. The budgeting systems are designed to tightly control total budget, but provide flexibility for Charter School's management teams.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Management's Discussion and Analysis**  
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The State of New Jersey reimbursed the Charter School \$293,036 during the year ended June 30, 2019 for the employer's share of social security contributions for TPAF members. The State also paid \$875,357 into the TPAF pension - representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions and TPAF Long Term Disability Insurance Premium for the Charter School. The unbudgeted amounts were included in both revenues and expenditures.

**Capital Assets**

At the end of fiscal year 2019, the Charter School had \$14,425,443 invested in capital assets in its governmental activities.

**Long-term liabilities**

At June 30, 2019, the Charter School had \$14,720,000 in long-term debt (\$-0- of which was due within a year) – Serial Bonds issued effective September 1, 2018 (loan closing date was September 12, 2018). The Charter School had \$4,874,447 and \$5,886,358 at June 30, 2019 and 2018, respectively, in net pension liability regarding the Public Employees Retirement System. More detailed information about the Charter School's long- term obligations is presented in the notes to the financial statements.

**Economic Factors and Next Year's Budget**

The State of New Jersey and indeed the entire United States continue to face serious budgetary constraints and a result of the sharp downturn in the economy. These impact the amount of state and federal aids allocated to charter schools. This reality was taken into account when adopting the general fund budget for 2019-2020. Nothing was done to compromise the quality of the programs in place in our Charter School during the regular instructional day. The budget was prepared to ensure that all students have the textbooks, materials, supplies, equipment and programs they need to meet New Jersey's Core Curriculum Content Standards. The budget was adopted with a redirection of funds to maintain the quality of the regular school day.

**Contacting the Charter School's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the Charter School's finances and to reflect the Charter School's accountability for the monies it receives. Questions about this report or additional financial information needs should be directed to:

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Business Office**  
**74 Hartford Street**  
**Newark, New Jersey 07103**

## **Basic Financial Statements**

## **Government-wide Financial Statements**

**The government-wide financial statements provide a financial overview of the Charter School's operations. These financial statements present the financial position and operating results of all governmental activities and business-type activities as of and for the Year Ended June 30, 2019.**

## Statement of Net Position

June 30, 2019

	<b>Governmental Activities</b>	<b>Business-type Activities</b>	<b>Total</b>
<b>Assets</b>			
Cash and cash equivalents	\$ 335,804	\$ -	\$ 335,804
Restricted cash and cash equivalents	1,523,660	-	1,523,660
Accounts receivable	293,222	104,877	398,099
Other current assets	119,027	-	119,027
Interfund receivables	131,872	-	131,872
Bond issuance cost (net of accumulated amortization of \$35,779)	500,909	-	500,909
Capital assets (net of accum deprec of \$364,593)	13,198,102	-	13,198,102
Total assets	<u>16,102,596</u>	<u>104,877</u>	<u>16,207,473</u>
<b>Deferred outflows of resources</b>			
Pension deferred outflows	<u>2,654,459</u>	<u>-</u>	<u>2,654,459</u>
Total assets and deferred outflows of resources	<u>\$ 18,757,055</u>	<u>\$ 104,877</u>	<u>\$ 18,861,932</u>
<b>Liabilities</b>			
Accounts payable and accrued expenses	\$ 554,909	\$ -	\$ 554,909
Intergovernmental payables - other	239,146	-	239,146
Deferred revenue	36,485	-	36,485
Interfunds payables	-	104,877	104,877
Unearned premium on bond issue (net of accumulated amortization of \$29,459)	412,421	-	412,421
Current portion of long term obligations	-	-	-
Noncurrent portion of long term obligations	14,720,000	-	14,720,000
Net pension liability	4,874,447	-	4,874,447
Total liabilities	<u>20,837,408</u>	<u>104,877</u>	<u>20,942,285</u>
<b>Deferred inflows of resources</b>			
Pension deferred inflows	<u>1,727,790</u>	<u>-</u>	<u>1,727,790</u>
Total liabilities and deferred inflows of resources	<u>22,565,198</u>	<u>104,877</u>	<u>22,670,075</u>
<b>Net position</b>			
Invested in capital assets	(1,433,410)	-	(1,433,410)
Restricted for charter school escrow	75,000	-	75,000
Unrestricted, undesignated	(2,449,733)	-	(2,449,733)
Total net position	<u>(3,808,143)</u>	<u>-</u>	<u>(3,808,143)</u>
Total liabilities, deferred inflows of resources & net position	<u>\$ 18,757,055</u>	<u>\$ 104,877</u>	<u>\$ 18,861,932</u>

See independent auditor's report and accompanying notes to basic financial statements.

UNIVERSITY HEIGHTS CHARTER SCHOOL

A-2

Statement of Activities

Year ended June 30, 2019

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position		Totals
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	
<b>Governmental activities:</b>						
<b>Instruction:</b>						
Regular	\$ 6,259,518	\$ -	\$ 1,292,650	\$ (4,966,868)	\$ -	\$ (4,966,868)
<b>Administrative &amp; Support services:</b>						
General administration	6,415,430	-	-	(6,415,430)	-	(6,415,430)
Support services	5,294,057	-	1,072,842	(4,221,215)	-	(4,221,215)
<b>Debt service:</b>						
Interest	389,294	-	-	(389,294)	-	(389,294)
Amortization of bond issuance costs	35,779	-	-	(35,779)	-	(35,779)
Amortization of premium on bond issue	(29,459)	-	-	29,459	-	29,459
<b>Unallocated depreciation:</b>						
Unallocated depreciation	321,271	-	-	(321,271)	-	(321,271)
Capital outlay	-	-	-	-	-	-
Total governmental activities	<u>18,685,890</u>	<u>-</u>	<u>2,365,492</u>	<u>(16,320,398)</u>	<u>-</u>	<u>(16,320,398)</u>
<b>Business-type activities:</b>						
Food service	686,316	13	553,193	-	(133,110)	(133,110)
After care	222,168	238,874	-	-	16,706	16,706
Total business-type activities	<u>908,484</u>	<u>238,887</u>	<u>553,193</u>	<u>-</u>	<u>(116,404)</u>	<u>(116,404)</u>
Total primary government	<u>\$ 19,594,374</u>	<u>\$ 238,887</u>	<u>\$ 2,918,685</u>	<u>(16,320,398)</u>	<u>(116,404)</u>	<u>(16,436,802)</u>
<b>General revenues, transfers and special items:</b>						
Local sources				1,543,228	-	1,543,228
Federal and state sources				12,003,484	-	12,003,484
Miscellaneous				381,299	-	381,299
Transfer				(116,404)	116,404	-
Total general revenues, transfers and special items				<u>13,811,607</u>	<u>116,404</u>	<u>13,928,011</u>
Change in net position				(2,508,791)	-	(2,508,791)
Net position - beginning				(1,299,352)	-	(1,299,352)
Net position - ending				<u>\$ (3,808,143)</u>	<u>\$ -</u>	<u>\$ (3,808,143)</u>

See independent auditor's report and accompanying notes to basic financial statements.



## **Funds Financial Statements**

## **Governmental Funds**

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Governmental Funds**

B-1

**Balance Sheet**

**June 30, 2019**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Debt Service Fund</u>	<u>Totals Governmental Funds</u>
<b>Assets</b>				
Cash and cash equivalents	\$ 299,319	\$ 36,485	\$ -	\$ 335,804
Restricted Cash and cash equivalents	75,306	-	1,448,354	1,523,660
State	160,684	-	-	160,684
Federal	-	-	-	-
Other	132,538	-	-	132,538
Bond proceeds receivable	18,000	-	-	18,000
Prepaid expenses	70,395	-	-	70,395
Other current assets	30,632	-	-	30,632
Interfund receivable	131,872	-	-	131,872
Total assets	<u>\$ 918,746</u>	<u>\$ 36,485</u>	<u>\$ 1,448,354</u>	<u>\$ 2,403,585</u>
<b>Liabilities and Fund Balances</b>				
Accounts payable and accrued expenses	\$ 554,909	\$ -	\$ -	\$ 554,909
Interfund accounts payables	-	-	-	-
Intergovernmental payables - other	239,146	-	-	239,146
Other liabilities	-	-	-	-
Deferred revenue	-	36,485	-	36,485
Total liabilities	<u>794,055</u>	<u>36,485</u>	<u>-</u>	<u>830,540</u>
Fund balances:				
Restricted for charter school escrow	75,000	-	-	75,000
Undesignated	49,691	-	1,448,354	1,498,045
Total fund balances	<u>124,691</u>	<u>-</u>	<u>1,448,354</u>	<u>1,573,045</u>
Total liabilities and fund balances	<u>\$ 918,746</u>	<u>\$ 36,485</u>	<u>\$ 1,448,354</u>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:

Cost of capital assets	\$ 13,562,695	
Accumulated depreciation	<u>(364,593)</u>	
	<u>\$ 13,198,102</u>	13,198,102

Long-term liabilities, including capital leases and compensated absences are not due and payable in the current period and therefore are not reported as liabilities in the funds.

(14,720,000)

Capitalized bond issuance costs	\$ 536,688	
Accumulated amortization	<u>(35,779)</u>	
	<u>\$ 500,909</u>	500,909

Premium on bond issuance	\$ (441,880)	
Accumulated amortization	29,459	
	<u>(412,421)</u>	(412,421)

Deferred Outflows related to pension contributions subsequent to the Net Pension Liability measurement date and other deferred items are not current financial resources and therefore are not reported in the fund statements. (See Note 7)

2,654,459

Deferred Inflows related to pension actuarial gains from experience and differences in actual return and assumed returns and other deferred items are not reported as liabilities in the fund statements. (See Note 7)

(1,727,790)

Long-term liabilities, including Net Pension Liability, are not due and payable in the current period and therefore are not reported as liabilities in the funds (see Note 7)

(4,874,447)

Net position of governmental activities - A-1

\$ (3,808,143)

See independent auditor's report and accompanying notes to basic financial statements.

UNIVERSITY HEIGHTS CHARTER SCHOOL  
Governmental Funds

B-2

Statement of Revenues, Expenditures and Changes in Fund Balances  
Year ended June 30, 2019

	General Fund	Special Revenue Fund	Debt Service Fund	Total
<b>Revenues:</b>				
Local sources:				
Local	\$ 1,543,228	\$ -	\$ -	\$ 1,543,228
Miscellaneous	381,299	-	16,189	397,488
Total revenues - local sources	<u>1,924,527</u>	<u>-</u>	<u>16,189</u>	<u>1,940,716</u>
Federal sources	-	813,337	-	813,337
State sources	10,835,091	1,552,155	-	12,387,246
Reimbursed TPAF-Social Security (non-budgeted)	293,036	-	-	293,036
TPAF pension and post retirement medical and long-term disability premium benefits on-behalf payments (non-budgeted)	875,357	-	-	875,357
Total revenues	<u>13,928,011</u>	<u>2,365,492</u>	<u>16,189</u>	<u>16,309,692</u>
<b>Current expense:</b>				
Instruction	4,966,868	1,292,650	-	6,259,518
Administrative	4,513,646	-	-	4,513,646
Support services	4,221,215	1,072,842	-	5,294,057
Capital outlay	-	-	13,464,408	13,464,408
Reimbursed and on-behalf payments:				
Reimbursed TPAF-Social Security (non-budgeted)	293,036	-	-	293,036
TPAF pension and post retirement medical and long-term disability premium benefits on-behalf payments (non-budgeted)	875,357	-	-	875,357
Debt service:				
Principal	-	-	-	-
Interest - tax exempt bond series 2018A	-	-	375,154	375,154
Interest - taxable bond series 2018B	-	-	14,140	14,140
Cost of issuance of bonds	-	-	536,688	536,688
Total expenditures	<u>14,870,122</u>	<u>2,365,492</u>	<u>14,390,390</u>	<u>31,626,004</u>
Excess (deficiency) of revenues over (under) expenditures before other financing sources	(942,111)	-	(14,374,201)	(15,316,312)
<b>Other financing sources:</b>				
Transfer to cover food deficit	(116,404)	-	-	(116,404)
Transfer - interest - tax exempt bond series 2018A	(641,535)	-	641,535	-
Transfer - interest - taxable bond series 2018B	(19,140)	-	19,140	-
Bond proceeds - tax exempt bond series 2018A	-	-	14,360,000	14,360,000
Bond proceeds - taxable bond series 2018B	-	-	360,000	360,000
Bond proceeds - original issue premium - series 2018A	-	-	441,880	441,880
Excess (deficiency) of revenues over (under) expenditures after other financing sources	(1,719,190)	-	1,448,354	(270,836)
Fund balances, beginning of year	<u>1,843,881</u>	<u>-</u>	<u>-</u>	<u>1,843,881</u>
Fund balances, end of year	<u>\$ 124,691</u>	<u>\$ -</u>	<u>\$ 1,448,354</u>	<u>\$ 1,573,045</u>

See independent auditor's report and accompanying notes to basic financial statements.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**And Changes in Fund Balances of Governmental Funds**  
**to the Statement of Activities**  
**Year ended June 30, 2019**

B-3

**Total net change in fund balances - governmental funds (B-2)** \$ (270,836)

**Amounts reported for governmental activities in the Statement of Activities (A-2) are different because:**

Capital outlays are reported in governmental funds as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation expenses in the period. Additionally, in the Statement of Activities gains or (losses) are recognized upon disposition.

Depreciation expense	\$ (321,271)	
Capital outlays	<u>13,464,408</u>	13,143,137

The issuance of long term debt provides for general and refunding purposes provides current financial resources to governmental funds and has no effect on net position

Schools bonds issued	<u>(14,720,000)</u>	(14,720,000)
----------------------	---------------------	--------------

Governmental funds report the effect of premiums and similar items when the debt is first issued, whereas the amounts are deferred and amortized in the statement of activities. This represents the current year amortization related to the deferred interest costs.

Premium on bond issuance	(441,880)	
Amortization of premium on bonds	35,779	
Bond issuance costs	536,688	
Amortization of bond issuance costs	<u>(29,459)</u>	101,128

Pension contributions are reported in governmental funds as expenditures. However, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest costs, administrative costs, investment returns, and experience/assumption. This is the amount by which net pension liability and deferred inflows/outflows related to pension changed during the period

(762,220)

**Change in net position of governmental activities (A-2)** \$ (2,508,791)

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Proprietary Funds**

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Proprietary Funds**

**B-4**

**Statement of Net Position**

**June 30, 2019**

Assets	
Cash	\$ -
Accounts receivable:	-
Federal	103,616
State	1,261
Total current assets	<u>\$ 104,877</u>
Liabilities	
Current liabilities:	
Interfund payable - general fund	104,877
Accounts payable	-
Total current liabilities	<u>\$ 104,877</u>
Net position	
Unrestricted	-
Total net position	<u><u>\$ -</u></u>

*See independent auditor's report and accompanying notes to basic financial statements.*

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Proprietary Funds**

**B-5**

**Statement of Revenues, Expenditures and Changes in Net Position**

**Year ended June 30, 2019**

Operating revenues:	
Charges for services:	
Daily sales - reimbursable program	\$ 238,834
Daily sales - non-reimbursable program	-
Miscellaneous revenue	53
	238,887
Operating expenses:	
Cost of sales - reimbursable program	500,782
Cost of sales - non-reimbursable program	-
Salaries	398,533
Employee benefits	-
Professional /Technical service	9,169
Supplies and materials	-
Depreciation	-
Miscellaneous	-
Total operating expenses	908,484
Operating income (loss)	(669,597)
Nonoperating revenues:	
State sources:	
State School Lunch Program	6,684
Federal sources:	
National School Lunch Program	382,343
National School Breakfast Program	126,896
After School Snacks	37,270
Total nonoperating revenues	553,193
Net income/(loss) before contributions & transfers	(116,404)
Other financing sources:	
Transfer in/(out) - General Fund to Food Program	116,404
	116,404
Change in net position	-
Total net position-beginning of year	-
Total net position-end of year	\$ -

*See independent auditor's report and accompanying notes to basic financial statements.*



**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Proprietary Fund**

**B-6**

**Statement of Cash Flows**

**Year ended June 30, 2019**

**Cash flows from operating activities**

Operating loss	\$ (669,597)
Adjustment to reconcile operating profit/(loss) to net cash (used in)/provided by operating activities:	
Changes in assets and liabilities:	
Accounts receivable	(12,500)
Due to/(from) general fund	12,500
Accounts payable	-
Net cash (used in)/provided by operating activities	<u>(669,597)</u>

**Cash flows from noncapital financing activities**

Cash received from state reimbursements	6,684
Cash received from federal reimbursements	546,509
Operating subsidies and transfers from other funds	116,404
Net cash provided by noncapital financing activities	<u>669,597</u>

**Cash flows from investing activities**

Net change in cash and cash equivalents	-
Cash and cash equivalents, beginning	-
Cash and cash equivalents, ending	<u>\$ -</u>

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Fiduciary Funds**

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Fiduciary Funds**

B-7

**Statement of Fiduciary Net Position**

**June 30, 2019**

	Unemployment Insurance Fund	Agency Fund Payroll	Student Activity Fund	Development Fund	Flex Funding Trust	Total
<b>Assets</b>						
Cash and cash equivalents	\$ -	\$ 97,141	\$ -	\$ -	\$ -	\$ 97,141
Total assets	\$ -	\$ 97,141	\$ -	\$ -	\$ -	\$ 97,141
<b>Liabilities and fund balances</b>						
Liabilities:						
Payroll deductions and withholdings	\$ -	\$ 70,146	\$ -	\$ -	\$ -	\$ 70,146
Interfund payables	-	26,995	-	-	-	26,995
Account payable - due to students group	-	-	-	-	-	-
Total liabilities	-	\$ 97,141	\$ -	\$ -	\$ -	97,141
<b>Net Position</b>						
Total liabilities and net position	-					-
	\$ -					\$ 97,141

*See independent auditor's report and accompanying notes to basic financial statements.*

UNIVERSITY HEIGHTS CHARTER SCHOOL  
Fiduciary Funds

B-8

Statement of Changes in Fiduciary Net Position

Year ended June 30, 2019

	New Jersey Unemployment Benefits
Revenues:	
General fund appropriation	\$ 164,075
Total revenues	<u>164,075</u>
Expenditures:	
Payments to NJ Unemployment Compensation Fund	164,075
Total expenditures	<u>164,075</u>
Excess(deficiency) of revenue over(under) expenditures	-
Net position, beginning	<u>-</u>
Net position, ending	<u><u>\$ -</u></u>

*See independent auditor's report and accompanying notes to basic financial statements.*

## **Notes to Basic Financial Statements**

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**1 Description of the Charter School and Reporting Entity**

University Heights Charter School (the “Charter School” was incorporated in the State of New Jersey in September 2006 as a non-for-profit corporation for the purpose of operating and maintaining a public school under a charter granted by the State of New Jersey, which promotes comprehensive educational reform by infusing innovation into the public education system. It is an instrumentality of the State of New Jersey, established to function as an education institution. The Charter School’s Board of Trustees (the Board) is responsible for the fiscal control of the Charter School. An Executive Director/School Lead Person is appointed by Board and is responsible for the administrative control of the Charter School. Under the existing the statutes, the Charter School’s duties and powers include, but not limited to the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

A reporting entity is comprised of the primary government, component units and other organizations that are included to ensure that the financial statements of the Charter School are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the Charter School. For the Charter School, this includes general operations, food service and student related activities of the Charter School.

The primary criterion for including activities within the Charter School’s reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is the degree of oversight responsibility maintained by the Charter School. Oversight responsibility includes financial interdependency, selection of governing authority, designation of management, and ability to significantly influence operations and accountability for fiscal matters. The combined financial statements include all funds of the Charter School over which the Board exercises operating control. Based on the aforementioned criteria, the Charter School has no component units to be included in the reporting entity. Further, the Charter School is not includable in any other reporting entity on the basis of such criteria.

The University Heights Charter School Board of Trustees also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

Its mission is to establish a character school to serve as a neighborhood resource and as a model for other similar schools. The University Heights Charter School is committed to achieving the New Jersey Core Curriculum Content Standards and producing high academic achievement by all students. The Charter School will integrate a holistic curriculum, utilize learner center techniques, family and care giver centered approaches, comprehensive community involvement, cutting edge technology and an intimate nurturing environment that will enhance positive self-images.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies**

This summary of significant accounting policies of University Heights Charter School is presented to assist in understanding the Charter School's financial statements and notes are a representation of the Charter School's management, who is responsible for their integrity and objectivity. These accounting policies conform to generally accepted accounting principles in the United States as applied to governmental units and have been consistently applied in the preparation of these financial statements.

The financial statements of the University Heights Charter School (the "Charter School") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.

The Charter School also applies Financial Accounting Standards Board (FASB) pronouncements issued on or before November 30, 1989, to its governmental and business-type activities and to its enterprise fund unless they conflict with or contradict GASB pronouncements. The most significant of the Charter School's accounting policies are described below:

**A Basis of Presentation**

The Charter School's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements that provide a more detailed level of financial information.

**Charter School Government-wide Financial Statements**

The statement of net position and the statement of activities display information about the Charter School as a whole. These statements include the financial activities of the Charter School, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental and business-type activities of the Charter School at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the Charter School's governmental and business-type activities. Direct expenses are those that are specifically associated with a service, program or department and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program and grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues are presented as general revenues of the Charter School, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the Charter School.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

The governmental activities generally are financed through federal and state awards, taxes and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.

**Fund Financial Statements**

Fund financial statements of the Charter School are organized into funds, each of which is considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditure/expenses. Funds are organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Charter School. The New Jersey Department of Education (NJDOE) requires that all funds be reported as major, as it is considered important for public interest and to promote consistency among Charter Schools financial reporting in the State of New Jersey.

**B Fund Accounting**

The Charter School segregates transactions related to certain Charter School functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the Charter School at a more detailed level.

**Governmental Funds**

Governmental funds are those funds through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Charter Schools' major governmental funds:

**General Fund** - The General Fund is the primary operating fund of the Charter School. It is used to account for all financial resources except those that are legally or administratively required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay sub-fund.



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

As required by the New Jersey Department of Education, the Charter School included budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey aid and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of ground, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by board resolution.

***Special Revenue Fund*** - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major Capital Projects, Debt Service or the Enterprise Funds) and local appropriations that legally restricted to expenditures for specified purposes.

***Capital Projects Fund*** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election. As of June 30, 2019, there was no Capital Projects Fund.

**Proprietary Funds**

The focus of Proprietary Funds' measurement is upon determination of net income, changes in net position, financial position and cash flows. The generally accepted accounting principles applicable are those to similar to business in the private sector. The following is a description of the Proprietary Funds of the Charter School:

***Enterprise Funds*** - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the Charter School is that the cost (i.e. expenses including depreciation and indirect costs) of providing goods and services to the students on a continuing basis be financed or recovered primarily through user charges; or where the Charter School has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

All proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. This means that all assets and all liabilities, whether current or non-current, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenue) and decreases (expenses) in net total assets.

**Fiduciary Funds**

Fiduciary or trust and Agency Funds are used to account for assets held by the Charter School in a trustee capacity or as an agent for individuals, private organizations, other governments and/or other funds. This fund category includes:

***Trust Funds*** - Expendable Trust Funds (unemployment compensation) are accounted for in essentially the same manner as the governmental funds. The unemployment compensation trust fund is used to account for contributions from employees and the employer (the Charter School) and interest earned on the balance as well as payments to the State for reimbursements of unemployment claims.

***Agency Funds*** – Agency funds (*Payroll, Health Benefits and Student Activity Fund*) are used to account for the assets that the Charter School holds on behalf of others as their agent. Agency funds are custodial in nature and do not involved measurement of results of operations.

**C Measurement Focus and Basis of Accounting**

***Measurement focus*** is a term used to describe “which” transactions are recorded within the various financial statements. ***Basis of accounting*** refers to “when” transactions are recorded regardless of the measurement focus applied.

**Measurement Focus**

On the government-wide statements of net position and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus. The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statement of these funds present increases (i.e., revenues and other financing sources), and decreases (i.e. Expenditures and other finances uses) during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

All proprietary funds are accounted for on a flow economic resources measurement focus. With this measurement focus, the accounting adjectives are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flow. All assets and all liabilities, whether current or non-current, associated with their activities are included on the balance sheet. Fund equity (i.e., net total assets) is classified as net position.

**Basis of Accounting**

In the government wide statement of net position and statements of activities, both governmental and business like activities are presented using the accrual basis of accounting. Under the accrual basis of accounting revenues are recognized when earned and expenses are recognized when the liability, resulting from exchange and exchange like transactions, is incurred (i. e the exchange takes place).

In the fund financial statements, governmental fund and agency funds are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. “Measurable” means the amount of the transaction can be determine and “available” means collectible with the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental funds revenues.

**D Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general and special revenue fund. The budgets are submitted to the County Office and the Education Commissioner for approval. Budgets except for the special revenue fund which is prepared using a non-GAAP budgetary basis, are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by Charter School Board resolution at any time during the fiscal year subject to the limitation of P.L. 2004 c73 (S1701). The Board of Trustees did not make any material supplemental budgetary appropriations during the fiscal year.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental funds types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognized encumbrances as expenditures and also recognized the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow of the presentation of GAAP basis financial reports.

**E Cash, Cash Equivalent and Investments**

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investment with a maturity of three months or less at the time of purchases and are stated at cost plus accrued interest. US Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchases are stated at cost. All other investments are stated at fair value.

New Jersey Charter Schools are limited as to the types of the investments and types of financial institution they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investment that may be purchased by New Jersey Charter Schools.

Additionally, the Charter School has adopted a cash management plan that requires it to deposit public fund in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (“GUDPA”). GUDPA was enacted in 1970 to protect Governmental Units from loss funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. established the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan Institutions, bank (both state and national banks) and saving bank the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposit of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

**F Short-Term Interfund Receivables/Payables**

On the fund financial statement, receivable and payables resulting from short-term (due within one year) interfund loans are classified as interfund Receivable/Payable. Interfund balances within governmental activities and within business-type activities are eliminated on the Government Wide Statements of Net Position.

**G Inventories and Prepaid Expenses**

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditure during the year of purchase. Inventories in the proprietary funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method.

**H Capital Assets**

Capital assets, which include leasehold improvements, equipment, furniture & fixtures and vehicles are reported in the applicable governmental or business-type activities columns of the Government-wide financial statements. Capital assets are defined by the Charter School as assets with initial, individual cost of more than \$2,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or through estimation procedures performed by an independent appraisal company.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method.

The cost of normal repairs and maintenance that do not add to the value of the asset or materially extend the assets lives are not capitalized. Donated capital assets are capitalized at estimated fair market value on the date donated. Depreciation of capital assets is computed and recorded by the straight-line method. The following estimated useful lives are used to compute depreciation:

<u>Description of Capital Asset</u>	<u>Estimated Lives (Years)</u>
Buildings & Improvements	40
Leasehold Improvements	15 or Length of Lease
Equipment	3 to 5

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

**I Compensated Absences**

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on specific event that is outside the control of the Charter School and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on specific event that is outside the control of the Charter School and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For governmental fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account “compensated absences payable” in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

The entire sick leave and vacation leave liabilities are reported on the school-wide financial statements.

The Charter School had no compensated absences as of June 30, 2019.

**J Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the government-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, the non-current portion of compensated absences and mortgage payable (if any) that will be paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

**K Deferred Revenue**

Deferred revenue in special revenue fund represent cash that has been received but not yet earned.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

**L Fund Balance and Equity**

In February 2009, the GASB issued GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions (“GASB 54”). GASB 54 is effective for periods beginning after June 15, 2010 and establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which government is bound to observe constraints imposed upon the use of resources reported in governmental funds. Under GASB 54, fund balances in the governmental funds financial statements are reported under the modified accrual basis of accounting and classified into the following five categories, as defined below:

1. Nonspendable – includes amounts that cannot be spent because they either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Assets included in this fund balance category include prepaid assets, inventories, long-term receivables, and corpus of any permanent funds.
2. Restricted – includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation.
3. Committed – includes amounts that can be used only for the specific purposes determined by a formal action of the government’s highest level of decision-making authority.
4. Assigned – amounts intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.
5. Unassigned – includes all spendable amounts not contained in the other classifications.

When both restricted and unrestricted resources are available for use, it is the Charter School’s policy to use restricted resources first, then unrestricted resources as they are needed. For the unrestricted fund balance, the Charter School first spends committed funds, then assigned funds, and finally, unassigned funds.

*Also, during the year ended June 30, 2014, the Charter School funded a restricted cash escrow account in the amount of \$75,000 as required by an agreement with the New Jersey Department of Education.*

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

**M Net Position**

Net position represents the difference between assets and liabilities in the Government-wide financial statements. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any long-term debt used to build or acquire the capital assets. Net position are reported as restricted in the Government-wide financial statements when there are limitations imposed on their use through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

**N Management Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates that affect the recorded amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

**O On-Behalf Payments**

Revenues and expenditures of the General Fund include payment made by the state of New Jersey for Pension and social security contributions for certified teacher members of the New Jersey Teachers' Pension and Annuity Fund. The amounts are not required to be included in the Charter School's annual budget.

**P GASB Pronouncements**

**GASBS Implemented in the Prior Fiscal Year Ended June 30, 2018**

The GASB issued Statement No. 75, *Accounting and Financial Reporting/or Postemployment Benefits Other Than Pensions*. This Statement replaces the requirements of Statement 45 and requires governments to report a liability on the face of the financial statements for the OPEB that they provide. Statement No. 75 requires governments in all types of OPEB plans to present more extensive note disclosures and required supplementary information (RSI) about their OPEB liabilities. The requirements of this Statement are effective for financial statements for reporting periods beginning after June 15, 2017. The District has adopted GASB Statement No. 75 during the year prior ended June 30, 2018, which resulted in the recording of full accrual revenues and expenses and additional financial statement disclosures.



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**2 Summary of Significant Accounting Policies - *continued***

**P GASB Pronouncements - *continued***

In March 2017, GASB issued Statement No. 85, *Omnibus 2017*. This Statement establishes accounting and financial reporting requirements for blending component units, goodwill, fair value measurement and application, and postemployment benefits (pensions and other postemployment benefits). The requirements of this Statement are effective for periods beginning after June 15, 2017. The District has adopted GASB Statement No. 85 during the prior year ended June 30, 2018 and it did not have a significant impact on the financial statements.

**Recently Issued and Adopted Accounting Principles**

**The GASB issued Statement No. 84, *Fiduciary Activities in January 2017*.** This Statement establishes standards of accounting and financial reporting for fiduciary activities. The requirements of this Statement are effective for periods beginning after December 15, 2018. Management has not yet determined the impact of this statement on the financial statements. **The GASB issued Statement No. 87, *Leases in June 2017*.** This Statement establishes standards of accounting and financial reporting for leases by lessees and lessors. The requirements of this Statement are effective for periods beginning after December 15, 2019. Management has not yet determined the impact of this statement on the financial statements.

**3 Deposits and Investments**

New Jersey statutes require that Charter Schools deposit public funds in public depositories located in New Jersey that are insured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. Charter schools are also permitted to deposit public funds in the State of New Jersey Cash Management Fund (NJCMF), the New Jersey Arbitrage Rebate Management Fund (NJARM) and the M.B.I.A Class. New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows: The market value of the collateral must equal at least 5% of the average daily balance of collected funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to the Basic Financial Statements**  
**Year Ended June 30, 2019**

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**3 Deposits and Investments - continued**

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000. The Charter School's cash and cash equivalents are classified below to inform financial statement users about the extent to which the Charter School's deposits and investments are exposed to custodial credit risk. As of June 30, 2019, the Charter School's carrying amount of deposits and investments are as follows:

	General Fund	Special Revenue	Debt Service Fund	Enterprise Fund	Agency Funds	Total
Operating A/C	\$ 299,319	\$ 36,485	\$ -	\$ -	\$ 97,141	\$ 432,945
Restricted	75,306	-	1,448,354	-	-	1,523,660
<b>Total</b>	<b>\$ 374,625</b>	<b>\$ 36,485</b>	<b>\$ 1,448,354</b>	<b>\$ -</b>	<b>\$ 97,141</b>	<b>\$ 1,956,605</b>

Operating cash accounts are held in the Charter School's name by one banking institution. At June 30, 2019, the Charter School's carrying amount of deposits was \$1,956,605 and the bank balance was \$875,560. Of the bank balance, \$500,000 of the Charter School's cash deposits on June 30, 2019 were secured by federal deposit insurance and \$1,823,914 was covered by a collateral pool maintained by the bank as required by New Jersey statutes in accordance with the New Jersey Governmental Unit Deposit Protection Act ("GUDPA").

**Establishment of an Escrow Account**

During the previous year ended June 30, 2015, the Charter School established and funded an Escrow Account pursuant to an agreement signed with the New Jersey Department of Education. The required maximum is \$75,000. The Charter School funded the entire maximum of \$75,000. The agreement stipulates that the intended use of the escrow amount is "to pay for legal and audit expenses and any other outstanding pension benefits that would be associated with a dissolution should it occur."

GASB Statement No. 40 requires that the Charter School disclose whether its deposits are exposed to custodial risk (risk that in the event of failure of the counterparty, the Charter School would not be able to recover the value of its deposit or investment). In general deposits are considered to be exposed to custodial risk by three categories described below:

**Category 1** - Insured or collateralized with securities held by the Charter School or by its agent in the Charter School's name. **Category 2** - Collateralized with securities held by the pledging public depository's trust department or agent in the Charter School's name.

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**3 Deposits and Investments - *continued***

**Category 3** - Uncollateralized, including any deposits that are collateralized with securities held by the pledging public depository, or by its trust department or agent, but not in the Charter School's name. The Charter School does not have a policy for the management of the custodial risk, other than depositing all of its funds in banks covered by GUDPA.

**Investments**

New Jersey statutes permit the Charter School to purchase the following types of securities:

1. Bonds or other obligations of the United States or obligations guaranteed by the United States.
2. Bonds of any Federal Intermediate Credit Bank, Federal Home Loan Bank, Federal national Mortgage Agency or of any United States Bank for Cooperatives which have a maturity date not greater than twelve months from the date of purchase.
3. Bonds or other obligations of the Charter School.
4. New Jersey Cash Management Fund, New Jersey Arbitrage Rebate Management Fund and MBIA CLASS.

As of June 30, 2019, the Charter School did not hold any investments.

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**4 Capital Assets**

The following schedule is a summarization of the governmental activities changes in capital assets for the year ended June 30, 2019:

<b>Governmental activities</b>	<b>Beginning Balance</b>	<b>Net Additions (Deletions)</b>	<b>Ending Balance</b>
<b>Capital assets, not being depreciated:</b>			
Land	\$ -	\$ 1,346,441	\$ 1,346,441
Total capital assets, not being depreciated	<u>-</u>	<u>1,346,441</u>	<u>1,346,441</u>
<b>Capital assets, being depreciated:</b>			
Building & improvements	-	12,117,967	12,117,967
Leasehold improvements	73,287	-	73,287
Equipment	25,000	-	25,000
Total capital assets, being depreciated	<u>98,287</u>	<u>12,117,967</u>	<u>12,216,254</u>
Less accumulated depreciation for:			
Building & improvements	-	(302,949)	(302,949)
Leasehold improvements	(18,322)	(18,322)	(36,644)
Equipment	(25,000)	-	(25,000)
Total accumulated depreciation	<u>(43,322)</u>	<u>(321,271)</u>	<u>(364,593)</u>
Total capital assets net	<u>\$ 54,965</u>	<u>\$ 13,143,137</u>	<u>\$ 13,198,102</u>

Depreciation expense of \$321,271 was charged to an unallocated function.

**5 Lease Obligations**

The Charter School leases its facilities under two operating lease agreements:

**74 Hartford Street, Newark, New Jersey** – a 58 month lease that originated on September 1, 2008 through June 30, 2013 covering 35,753 square foot space housing the elementary school classrooms and administrative offices. It was renewed for 60 months – July 1, 2013 through June 30, 2018. Further renewed on July 1, 2018 for another 60 months (covering 39,253 square foot space) – July 1, 2018 through June 30, 2023. The amount paid under this lease in 2019 was \$298,460.

**New Jersey Institute of Technology Lease** – 105 Lock Street, Newark, New Jersey a - 12-month lease that originated on -August 1, 2016 through July 31, 2017 housing the administrative offices at a monthly lease payment of \$3,560. The amount paid under this lease in 2019 was \$42,197. The lease was renewed for another 12-month period through July 31, 2020 at the same monthly rent.

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**5 Lease Obligations - continued**

**Saint Lucy Roman Catholic Lease** – 106 7<sup>th</sup> Avenue, Newark, New Jersey - a 49-month lease that originated on June 1, 2017 through June 30, 2021 housing classrooms at a monthly lease payment of \$17,000. The amount paid under this lease in 2019 was \$284,665 (including rent of \$241,070 and utilities of \$43,595).

**66-78 Morris Avenue, Newark, New Jersey**

*It should be noted that the Charter School purchased the facilities at 66-78 Morris Avenue, Newark, New Jersey. The purchase agreement was executed on September 12, 2018. The purchase was financed with New Jersey Economic Development Authority (EDA) Bonds totaling \$14,720,000.*

**Lease Terms – Prior to the Purchase**

**66-78 Morris Avenue** Lease was a two-year lease which commenced on July 1, 2013 through June 30, 2016 covering 31,238 square foot space housing the middle school classrooms and administrative offices. After June 30, 2017, the lease provided for automatic renewal to coincide with the date of each successive renewal of the Charter School’s Charter by the New Jersey Department of Education. However, the lease had an “Ultimate Expiration Date” of June 30, 2042 – 29 years from the July 1, 2013 commencement date. The amount paid under this lease in 2019 (partial year – July 1, 2018 to September 1, 2018) was \$250,358).

Future minimum lease payments under the facilities lease agreements are as follows:

<b>Year ending June 30:</b>	<b>74 Hartford Street Lease</b>	<b>NJIT Lease</b>	<b>Saint Lucy Lease</b>	<b>Total</b>
2020	\$ 536,494	\$ 3,298	\$ 216,424	\$ 756,216
2021	547,224	-	222,916	770,140
2022	558,169	-	-	558,169
2023	569,332	-	-	569,332
2024	-	-	-	-
Thereafter	-	-	-	-
	<u>\$ 2,211,219</u>	<u>\$ 3,298</u>	<u>\$ 439,340</u>	<u>\$ 2,653,857</u>

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**6 Pension Plans**

**Description of Plans**

Substantially all of the employees of the Charter School are covered by either the Public Employee's Retirement System or the Teacher's Pension and Annuity Fund (both of which are contributory defined benefits plans). Both were established by state statute and are administered by the New Jersey Division of Pension and Benefit (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirements System and the Teacher's Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625.

**Teachers' Pension and Annuity Fund (TPAF)**

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage including post-retirements health care to substantially all full time certified teachers or professional staff of the public school systems in the State. The Teacher's Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Charter School and the systems other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Public Employees' Retirement System (PERS)**

The Public Employees' Retirement Systems (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide coverage including post-retirement health care to substantially all full time employees of the State or any county municipality, Charter School, or public agency provided the employee is not a member of another state-administered retirement system. The public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full time employees of the State of New Jersey or any county, municipality, Charter School, or public agency, provided the employee is not required to be a member of another state administered retirement system or other state or local jurisdiction.

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**6 Pension Plans - *continued***

**Defined Contribution Retirement Program (DCRP)**

The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage to elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**Vesting and Benefit Provisions**

The vesting and benefit provisions for PERS are set by N.J.S.A 43:15a and 4303B and N.J.S.A. 18A: for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 1/55 of the final average salary for each year of service credit as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years).

Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for member who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the member's accounts.

**Significant Legislation**

Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**Pension Plan Design Changes**

Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

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**6 Pension Plans - *continued***

**Funding Changes**

Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PERS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Contribution Requirements**

The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Effective June 28, 2011, P.L. 2001, c. 78 provides for increases in the employee contribution rates: from 5.5% to 6.5% plus an additional 1% phased-in over 7 years beginning in the first year, meaning after 12 months, after the law's effective date for TPAF and PERS.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, non-contributory death benefits, and post-retirement medical premiums. Under current statute the charter school is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts and charter school).



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**6 Pension Plans - *continued***

**Annual Pension Costs (APC)**

Per the requirements of GASB Statement No. 27 for the year ended June 30, 2011 for TPAF, which is a cost sharing plan with special funding situations, annual pension cost differs from the annual required contribution. For PERS, which is a cost sharing multi-employer defined benefit pension plan, the annual pension cost equals contributions made. TPAF employer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board.

PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution.

The Charter School's contribution to PERS for the year ended June 30, 2019 was \$250,514.

In accordance with N.J.S.A 18A:66-66 the State of New Jersey reimbursed the Charter School \$293,036 during the year ended June 30, 2019 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. Also the State paid \$875,357 into the TPAF pension - representing on-behalf employer's portion of the TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions and TPAF Long Term Disability Insurance Premium for the Charter School. These amounts have been included in the school wide financial statements and the fund financial statements as a revenue and expenditure in accordance with GASB No. 24.

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**7 Pension Plans – GASB 68 Disclosures**

**Teachers' Pension and Annuity Fund (TPAF)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF.

For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

The employer contributions for the Charter School are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, the Charter School (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the Charter School (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the Charter School. However, the state's portion of the net pension liability that was associated with the Charter School was \$21,643,787 as measured on June 30, 2018 and \$27,572,479 as measured on June 30, 2017, respectively.

For the year ended June 30, 2019, the Charter School recognized pension expense of \$1,261,757 and revenue of \$1,261,757 for support provided by the State. The measurement period for the pension expense and revenue reported in the Charter School's financial statements (A-2) at June 30, 2019 is based upon changes in the collective net pension liability with a measurement period of June 30, 2017 through June 30, 2018. Accordingly, the pension expense and the related revenue associated with the support provided by the State are based upon the changes in the collective net pension liability between July 1, 2017 and June 30, 2018.

Although the Charter School does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Charter School. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Teachers' Pension and Annuity Fund (TPAF) - *continued***

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension - continued***

Although the Charter School does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the Charter School. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<b>June 30, 2018</b>	<b>June 30, 2017</b>
Collective deferred outflows of resources	\$ 12,473,998,870	\$ 14,160,879,257
Collective deferred inflows of resources	\$ 16,180,773,643	\$ 11,800,239,661
Collective net pension liability (non-employer State of New Jersey)	\$ 63,617,852,031	\$ 67,423,605,859
State's portion of the net pension liability that was associated with the Charter School	\$ 21,643,787	\$ 27,572,479
State's portion of the net pension liability that was associated with the Charter School as a percentage of the collective net pension liability	0.034022%	0.040894%

***Actuarial Assumptions***

The total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2016. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	2.25%
Salary increases: 2011-2026	1.55 - 1.55%
Salary increases: thereafter	2.00 - 5.45%
Investment rate of return	7.00%

Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set-back for 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013.

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Teachers' Pension and Annuity Fund (TPAF) - *continued***

***Actuarial Assumptions - continued***

Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60-year average of improvement rates based on Social Security data from 1953 to 2013. Disability mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2015.

***Long-Term Expected Rate of Return***

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2018 are summarized in the following table:

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**7 Pension Plans – GASB 68 Disclosures - continued**

**Teachers’ Pension and Annuity Fund (TPAF) - continued**

**Long-Term Expected Rate of Return - continued**

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long Term Expected Real Rate of Return</b>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
US Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
US Equity	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

**Discount Rate**

The discount rate used to measure the State's total pension liability was 4.86% and 4.25% as of June 30, 2018 and 2017, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 3.87% and 3.58% as of June 30, 2018 and 2017, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers (State of New Jersey) will be made based on the contributions rate in the most recent fiscal year. The State contributed 50% of the actuarially determined contributions.

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Teachers' Pension and Annuity Fund (TPAF) - *continued***

***Discount Rate - continued***

Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2040. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2040 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Charter School's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

Since the Charter School's has no proportionate share of the net pension liability because of the special funding situation, the Charter School would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <https://www.nj.gov/treasury/pensions/documents/financial/gasb/gasb68-tpaf19.pdf>

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <https://www.nj.gov/treasury/pensions/gasb-notices.shtml>

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Public Employees' Retirement System (PERS)**

***Summary of Significant Accounting Policies***

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension***

At June 30, 2019, the Charter School reported a liability of \$4,874,447 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2018, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. The total pension liability for the June 30, 2017 measurement date was determined by an actuarial valuation as of July 1, 2017. The Charter School's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2018 and 2017. At June 30, 2018, the Charter School's proportion was 0.0247565813% which was a decrease of 0.0005331975% from its proportion measured as of June 30, 2017 which was 0.0252867788%.

For the year ended June 30, 2019, the Charter School recognized pension expense of \$250,514. At June 30, 2019, the Charter School reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

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**7 Pension Plans – GASB 68 Disclosures - continued**

**Public Employees’ Retirement System (PERS) - continued**

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension - continued***

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 92,956	\$ 25,134
Changes in assumptions	803,228	1,558,589
Net difference between projected and actual earnings on pension plan investments	-	45,723
Changes in proportion and differences between Charter School's contributions and proportionate share of contributions	1,758,275	98,344
Subtotal	2,654,459	1,727,790
Charter School's contributions subsequent to the measurement date	250,514	-
Total	\$ 2,904,973	\$ 1,727,790

\$250,514 reported as deferred outflows of resources related to pensions resulting from school Charter School contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2019, the plan measurement date is June 30, 2018) will be recognized as a reduction of the net pension liability measured as of June 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<b>Year Ending June 30:</b>	<b>Pension Expense</b>
2019	\$ (42,755)
2020	59,194
2021	424,472
2022	367,939
2023	117,819
Thereafter	-
	\$ 926,669



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**7 Pension Plans – GASB 68 Disclosures - continued**

**Public Employees’ Retirement System (PERS) - continued**

***Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pension - continued***

	<b>June 30, 2018</b>	<b>June 30, 2017</b>
Collective deferred outflows of resources	\$ 4,684,852,302	\$ 6,424,455,842
Collective deferred inflows of resources	\$ 7,646,736,226	\$ 5,700,625,981
Collective net pension liability (Non-State Local Group)	\$ 19,689,501,539	\$ 23,278,401,588
Charter School's portion of the net pension liability	\$ 4,874,447	\$ 5,886,358
Charter School's proportion (percentage)	0.02475658%	0.02528678%

***Actuarial Assumptions***

The collective total pension liability for the June 30, 2018 measurement date was determined by an actuarial valuation as of July 1, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions:

Inflation rate	2.25%
Salary increases: through 2026	1.65-4.15% based on age
Salary increases: thereafter	2.65-5.15% based on age
Investment rate of return	7.00%

Preretirement mortality rates were based on the RP-2000 Employee Preretirement Mortality Table for male and female active participants. For State employees, mortality tables are set back 4 years for males and females. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale.

Postretirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set-back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and using a generational approach based on the Conduent 2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward 1 year for females).

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Public Employees’ Retirement System (PERS) - *continued***

***Long-Term Expected Rate of Return***

The actuarial assumptions used in the July 1, 2017 valuation were based on the results of an actuarial experience study for the period July 1, 2011 to June 30, 2014. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated.

The more the experience deviates, the larger the impact on future financial statements. In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2018) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS’s target asset allocation as of June 30, 2018 are summarized in the following table:

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**7 Pension Plans – GASB 68 Disclosures - *continued***

**Public Employees’ Retirement System (PERS) – *continued***

***Long-Term Expected Rate of Return– continued***

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long Term Expected Real Rate of Return</b>
Risk Mitigation Strategies	5.00%	5.51%
Cash Equivalents	5.50%	1.00%
US Treasuries	3.00%	1.87%
Investment Grade Credit	10.00%	3.78%
High Yield	2.50%	6.82%
Global Diversified Credit	5.00%	7.10%
Credit Oriented Hedge Funds	1.00%	6.60%
Debt Related Private Equity	2.00%	10.63%
Debt Related Real Estate	1.00%	6.61%
Private Real Estate	2.50%	11.83%
Equity Related Real Estate	6.25%	9.23%
US Equity	30.00%	8.19%
Non-US Developed Markets Equity	11.50%	9.00%
Emerging Markets Equity	6.50%	11.64%
Buyouts/Venture Capital	8.25%	13.08%

***Discount Rate***

The discount rate used to measure the total pension liability was 5.66% as of June 30, 2018. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.87% as of June 30, 2018 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State employer contributed 50% of the actuarially determined contributions and the local employers contributed 100% of their actuarially determined contributions. Based on those assumptions, the plan’s fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2046.

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**7 Pension Plans – GASB 68 Disclosures - continued**

**Public Employees’ Retirement System (PERS) - continued**

***Discount Rate - continued***

Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2046 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

***Sensitivity of the Charter School’s Proportionate Share of the Net Pension Liability to Changes in the Discount Rate***

The following presents the Charter School’s proportionate share of the net pension liability measured as of June 30, 2018 and 2017, respectively, calculated using the discount rate of 5.66% and 5.00%, respectively, as well as what the Charter School’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<b>2018</b>		
	<b>1% Decrease (4.66%)</b>	<b>Current Discount Rate (5.66%)</b>	<b>1% Increase (6.66%)</b>
Charter School's proportionate share of the pension liability	\$ 6,129,056	\$ 4,874,447	\$ 3,821,911
	<b>2017</b>		
	<b>1% Decrease (4.00%)</b>	<b>Current Discount Rate (5.00%)</b>	<b>1% Increase (6.00%)</b>
Charter School's proportionate share of the pension liability	\$ 7,302,426	\$ 5,886,358	\$ 4,706,597

***Pension Plan Fiduciary Net Position***

Detailed information about the pension plan’s fiduciary net position is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at: <http://www.nj.gov/treasury/pensions/financial-rprts-home.shtml>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**8 Post Retirement Benefits**

**Plan Description and Benefits Provided**

The Charter School is in a "special funding situation", as described in GASB Statement No. 75, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the Charter School.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52: 14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

**Employees Covered by Benefit Terms.**

At June 30, 2018, the following employees were covered by the benefit terms:

*Active plan member = 217,131*

*Inactive plan members entitled to but not yet receiving benefits = 145,050*

*Inactive plan members or beneficiaries currently receiving benefits = -0-*

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**8 Post Retirement Benefits – continued**

**Total Nonemployer OPEB Liability**

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The Charter School’s proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the Charter School did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the [NJ State’s CAFR \(https://www.nj.gov/treasury/omb/publications/archives.shtml\)](https://www.nj.gov/treasury/omb/publications/archives.shtml)

The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. The total nonemployer OPEB liability as of June 30, 2017 was determined by an actuarial valuation as of June 30, 2017.

**Actuarial Assumptions and Other Inputs**

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate **2.50%**

	<b><u>TPAF/ABP</u></b>	<b><u>PERS</u></b>	<b><u>PFRS</u></b>
Salary increases: through 2026	1.55% to 4.55% based on years of service	2.15% to 4.15% based on age	2.10% to 8.98% based on age
Salary increases: thereafter	2.00% to 5.45% based on years of service	3.15% to 5.15% based on age	3.10% to 9.98% based on age

Preretirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using MP-2017 scale. Postretirement mortality rates were based on the RP-2006 Headcount-Weighted Health Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale.

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**8 Post Retirement Benefits – *continued***

**Actuarial Assumptions and Other Inputs - *continued***

The actuarial assumptions used in the June 30, 2017 valuation were based on the results of actuarial experience studies for the periods July 1, 2012 - June 30, 2015, July 1, 2011 - June 30, 2014, and July 1, 2010 - June 30, 2013 for TPAF, PFRS and PERS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

**Health Care Trend Assumptions**

For pre-Medicare preferred provider organization (PPO) and health maintenance organization (HMO) medical benefits, the trend rate is initially 5.8% and decreases to a 5.0% long-term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

**Discount Rate**

The discount rate for June 30, 2018 was 3.58%. This represents the municipal bond return rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/ Aa or higher.

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**8 Post Retirement Benefits – continued**

**Changes in the Total OPEB Liability Reported by the State of New Jersey**

	<b>Increase/(Decrease)</b>
	<b>Total OPEB Liability</b>
Balance at June 30, 2017 measurement date	\$ 53,639,841,858
Changes recognized for the fiscal year:	
Service Cost	1,984,642,729
Interest on total OPEB liability	1,970,236,232
Difference between expected and actual experiences	(5,002,065,740)
Effect of changes of assumptions	(5,291,448,855)
Gross benefits paid by the State	(1,232,987,247)
Contributions from the member	42,614,005
Net changes	(7,529,008,876)
Balance at June 30, 2018 measurement date	\$ 46,110,832,982

**Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate**

The following presents the total nonemployer OPEB Liability attributable to the Charter School as of June 30, 2018 and 2017, respectively, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the Charter School would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<b>June 30, 2018</b>		
	<b>At 1% Decrease (2.87%)</b>	<b>At 1% Discount Rate (3.87%)</b>	<b>At 1% Increase (4.87%)</b>
Total OPEB liability attributable to the Charter School	\$ 6,216,505	\$ 5,258,405	\$ 4,496,814
	<b>June 30, 2017</b>		
	<b>At 1% Decrease (2.58%)</b>	<b>At 1% Discount Rate (3.58%)</b>	<b>At 1% Increase (4.58%)</b>
Total OPEB liability attributable to the Charter School	\$ 7,853,930	\$ 6,616,220	\$ 5,634,456



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**8 Post Retirement Benefits – continued**

**Sensitivity of Total Nonemployer OPEB Liability to Changes in the Healthcare Trend Rate**

The following presents the total nonemployer OPEB Liability attributable to the Charter School as of June 30, 2018 and 2017, respectively, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the Charter School would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<b>June 30, 2018</b>		
	<b>At 1% Decrease</b>	<b>Healthcare Cost Trend Rate</b>	<b>At 1% Increase</b>
Total OPEB liability attributable to the Charter School	\$ 4,346,378	\$ 5,258,405	\$ 6,464,596
	<b>June 30, 2017</b>		
	<b>At 1% Decrease</b>	<b>Healthcare Cost Trend Rate</b>	<b>At 1% Increase</b>
Total OPEB liability attributable to the Charter School	\$ 5,441,201	\$ 6,616,220	\$ 8,176,631

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the fiscal year ended June 30, 2019 the Charter School recognized OPEB expense of \$1,137,051 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Statement 75, in which there is a special funding situation.

In accordance with GASB Statement 75, as the Charter School's proportionate share of the OPEB liability is \$-0, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2018 the State had deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

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**8 Post Retirement Benefits – continued**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB - continued**

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Difference between actual and expected Experience	\$ -	\$ (4,476,086,167)
Net difference between expected and actual earnings on OPEB plan investments	-	-
Assumption changes	-	(10,335,978,867)
Sub total	-	(14,812,065,034)
Contributions made in fiscal year 2018 after June 30, 2017 measurement date	TBD	N/A
Total	\$ -	\$ (14,812,065,034)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<b>Measurement Period - Fiscal Year Ending June 30:</b>	<b>Total</b>
2019	\$ (1,825,218,593)
2020	(1,825,218,593)
2021	(1,825,218,593)
2022	(1,825,218,593)
2023	(1,825,218,593)
Thereafter	(5,685,972,069)
	\$ (14,812,065,034)

**9 Deferred Compensation**

The Charter School offers its employees a deferred compensation plan created in accordance with the IRS code 403(b). The plan which is administered by AXA Equitable permits participants to defer a portion of their salaries until future years.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**10 Contingent Liabilities**

The Charter School participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Charter School may be required to reimburse the grantor government. As of June 30, 2019, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Charter School believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the Charter School.

The Charter School's attorney's letter advises the following:

**Education Law Center Appeal of Charter Renewal Approval**

On or about February 29, 2016, the Commissioner for the New Jersey Department of Education granted the School's application to renew its charter. On or about April 1, 2016, Education Law Center (ELC) filed an appeal of the Commissioner's approval of the renewal application in as much as it entailed an expansion of student enrollment for the next charter term. ELC also appealed expansion requests for other Newark charter schools. The Court consolidated the appeals. The School prevailed entirely before the Appellate Division. An appeal was filed via petition for certification to the Supreme Court of New Jersey. Briefing has been fully submitted on that. The School is awaiting a decision from the Court on whether to grant certification.

**Education Law Center Appeal of Charter Amendment Approval**

On or about February 28, 2017, the Commissioner for the New Jersey Department of Education granted the School's amendment request to increase enrollment in pre-kindergarten. On or about April 12, 2017, ELC filed an appeal of the Commissioner's approval of the amendment request in as much as it entailed an expansion of student enrollment for the next charter term. ELC also appealed expansion requests for other Newark charter schools. The Court consolidated the appeals. The case was stayed, pending the outcome of ELC's previous appeal, until September 9, 2019. A briefing schedule has been set and briefing is expected to be completed by the early part of 2020.

**11 Economic Dependency**

The Charter School receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if it were to occur, could have an effect on the Charter School's programs and activities.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**12 Risk Management**

The Charter School is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** - The Charter School maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section (UNAUDITED) of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation** - The Charter School has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan, the Charter School is required to reimburse the New Jersey Unemployment Trust Fund For benefits paid to its former employees and charged to its account with the State. The Charter School is billed quarterly for amounts due to the State. The following table is a summary of Charter School contributions, employee contributions, reimbursements to the State for benefits paid and ending balance of the Charter School’s expendable trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>Beginning Balance</u>	<u>Charter School Contributions</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2018-2019	\$ 6,786	\$ 164,075	\$ -	\$ 170,861	\$ -
2017-2018	67,829	-	-	61,043	6,786
2016-2017	54,289	54,376	-	40,836	67,829

**13 Interfund Receivables, Payables and Transfers**

The composition of interfund balances as of June 30, 2019 is as follows:

<u>Fund</u>	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 131,872	\$ -
Special Revenue Fund	-	-
Enterprise Fund		104,877
Trust and Agency Fund	-	26,995
	<u>\$ 131,872</u>	<u>\$ 131,872</u>

The above balances are the results of revenues earned or other financing sources received in one fund which are due to another fund and/or expenditures paid by one fund on behalf of another fund and/or to cover cash balances which were in negative position. Liquidation of this interfund balances is expected within the next fiscal year.

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**14 Fund Balance Appropriated – General Fund (Exhibit B- 1)**

Of the \$124,691 General Fund balance at June 30, 2019, \$75,000 is reserved for a cash escrow account as required by an agreement with New Jersey Department of Education, \$49,691 is unreserved and undesignated.

**15 Receivables**

Receivables as of June 30, 2019 consist of accounts, intergovernmental, grants and miscellaneous. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables are as follows:

State aid	\$ 161,945
Federal aid	103,616
Other	<u>132,616</u>
Total receivables	<u><u>\$ 398,177</u></u>

**16 Academic Probation**

By his letter dated May 23, 2019, the New Jersey Commissioner of Education placed the Charter School on academic probation (“low performing Academic Performance”). As a condition of the probation, the Charter School was required to submit a remedial plan to the New Jersey Department of Education – Office of Charter and Renaissance Schools. The Charter School submitted the remedial plan on June 11, 2019. The remedial plan was also voted upon by the Board of the Charter School at its regularly scheduled Board Meeting on June 19, 2019.

The school has started the process of implementing changes at every level of the organization. There is no evidence that the State has lifted the probation.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**17 Subsequent Events**

The Charter School has evaluated all subsequent events occurring through the date of the independent auditor's report which is the date the financial statements were available to be issued. Based on this evaluation, the Charter School has determined that no subsequent events require disclosure in the financial statements except the following:

- On December 20, 2019, the holders of the \$14,720,000 Bonds notified the Charter School of certain "Events of Default" under the Bonds Indenture: (1) The Charter School did not meet two financial covenants as of June 30, 2019 – the Debt Service Coverage Ratio and the Days Cash on Hand and (2) "In addition, by letter dated May 23, 2019, the State of New Jersey Department of Education (the "DOE") informed the School that it had been placed on probation. The School subsequently submitted a comprehensive remedial plan to the DOE, and made such plan available to Bondholders by Notice dated September 4, 2019." The Charter School has agreed with the Bond Holders to retain the services of an Independent Financial Consultant to provide a neutral assessment of the Charter School's financial and operational situation and will include observations and conclusions that may serve to guide the Bond Holders in considering whether forbearance or other relief may be extended to the Charter School.

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**18 Long Term Liabilities – Bonds Payable**

On September 1, 2018, the Charter School issued Charter School Revenue Bonds in the sum of \$14,720,000 at variable interest rates from 4.70% to 6.00%. The Bonds consisted of Series 2018A (Tax Exempt) in the sum of \$14,360,000 and Series 2018B (Taxable) in the sum of \$360,000. Proceeds from the bond were used to purchase the previously leased facility located at 66-78 Morris Avenue in Newark, New Jersey. Also, part of the proceeds from the bond was used to establish a debt service reserve fund in the sum of \$1,032,388 for the Series 2018A and \$36,000 for the Series 2018B a total of \$1,068,388.

The schedule of future principal and interest payments for the serial bonds is as follows:

<b>Year ending June 30:</b>	<b>Serial Bonds</b>		
	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
2020	\$ -	\$ 820,744	\$ 820,744
2021	-	820,744	820,744
2022	210,000	814,444	1,024,444
2023	220,000	651,999	871,999
2024	235,000	790,331	1,025,331
2025	245,000	779,051	1,024,051
2026	255,000	767,301	1,022,301
2027	270,000	754,964	1,024,964
2028	280,000	742,040	1,022,040
2029	295,000	728,526	1,023,526
2030	310,000	713,263	1,023,263
2031	325,000	696,197	1,021,197
2032	340,000	678,325	1,018,325
2033	360,000	659,513	1,019,513
2034	380,000	639,625	1,019,625
2035	400,000	618,163	1,018,163
2036	425,000	594,959	1,019,959
2037	445,000	570,491	1,015,491
2038	470,000	544,756	1,014,756
2039	500,000	517,475	1,017,475
2040	525,000	488,319	1,013,319
2041	555,000	457,269	1,012,269
2042	590,000	424,350	1,014,350
2043	625,000	389,419	1,014,419
2044	660,000	352,475	1,012,475
2045	695,000	313,519	1,008,519
2046	735,000	272,406	1,007,406
2047	780,000	228,850	1,008,850
2048	825,000	182,706	1,007,706
2049	870,000	133,975	1,003,975
2050	920,000	82,513	1,002,513
2051	975,000	-	975,000
	<u>\$ 14,720,000</u>	<u>\$ 17,228,712</u>	<u>\$ 31,948,712</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
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**18 Long Term Liabilities – Bonds Payable - *continued***

During the year ended June 30, 2019, the following changes in long-term debt occurred:

	Balance June 30, 2018	Additions	Budget Appropriation	Balance June 30, 2019
Serial Bonds	\$ -	\$ 14,720,000	\$ -	\$ 14,720,000
	\$ -	\$ 14,720,000	\$ -	\$ 14,720,000
Amounts due within one year				\$ -
Long term portion				14,720,000
				\$ 14,720,000

**19 Reconciliation of Government-Wide and Fund Financial Statements**

**Explanation of Certain Differences Between the Governmental Fund Balance Sheet (B-1) and the Government-wide Statement of Net Position (A-1).**

The governmental fund balance sheet includes reconciliation between fund balance – total governmental funds and net position - governmental activities as reported in the Government-wide statement of net position. One element of that reconciliation explains that long-term liabilities, including deferred pension liability are not due and payable in the current period and therefore are not reported in the funds. The reconciliation is as follows:

Fund balance per B-1	\$ 1,573,045
Cost of capital assets net accumulated depreciation	13,198,102
Long term liability - bonds payable	(14,720,000)
Bond issuance costs net accumulated amortization	500,909
Bond premium net accumulated amortization	(412,421)
Pension deferred outflows	2,654,459
Pension deferred inflows	(1,727,790)
Deferred pension liability as of June 30, 2019	(4,874,447)
Net position (per A-1) as of June 30, 2019	\$ (3,808,143)



# Required Supplementary Information

## Part II

### Budgetary Comparison

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
General Fund**

C-1

**Budget Comparison Schedule**

**Year ended June 30, 2019**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>Revenues</b>					
Local Sources:					
Local tax levy	1,543,228	\$ -	\$ 1,543,228	\$ 1,543,228	\$ -
Miscellaneous	-	-	-	381,299	381,299
Total revenues -local sources	<u>1,543,228</u>	<u>-</u>	<u>1,543,228</u>	<u>1,924,527</u>	<u>381,299</u>
State Sources:					
State aid	12,467,470	(1,632,379)	10,835,091	10,835,091	-
Reimbursed TPAF-Social Security (non-budgeted)	-	-	-	293,036	293,036
TPAF pension and post retirement medical and long-term disability premium benefits on-behalf payments (non-budgeted)	-	-	-	875,357	875,357
	<u>12,467,470</u>	<u>(1,632,379)</u>	<u>10,835,091</u>	<u>12,003,484</u>	<u>1,168,393</u>
Total revenues	<u>14,010,698</u>	<u>(1,632,379)</u>	<u>12,378,319</u>	<u>13,928,011</u>	<u>1,549,692</u>
<b>Expenditures</b>					
Current expense:					
Instruction					
Salaries of teachers	3,426,961	(16,586)	3,410,375	3,410,375	-
Other salaries for instruction	1,051,880	(402,070)	649,810	649,810	-
Purchased professional technical services	45,050	(10,413)	34,637	34,637	-
Other purchased services	305,000	279,940	584,940	584,940	-
General educational supplies	250,000	(84,772)	165,228	165,228	-
Textbooks	70,000	(10,986)	59,014	59,014	-
Miscellaneous expenses	61,200	1,664	62,864	62,864	-
	<u>5,210,091</u>	<u>(243,223)</u>	<u>4,966,868</u>	<u>4,966,868</u>	<u>-</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
General Fund**

C-1

**Budget Comparison Schedule**

**Year ended June 30, 2019**

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Administrative cost:					
Salaries	1,452,131	460,729	1,912,860	1,912,860	-
Total benefit costs	1,898,781	(196,148)	1,702,633	1,702,633	-
Professional /Technical service	500,420	55,323	555,743	555,743	-
Other purchased services	25,500	(12,922)	12,578	12,578	-
Communications and Telephones	61,200	17,879	79,079	79,079	-
Supplies and materials	36,300	55,799	92,099	92,099	-
Judgements against charter school	20,400	(950)	19,450	19,450	-
Miscellaneous expenses	45,900	93,304	139,204	139,204	-
	<u>4,040,632</u>	<u>473,014</u>	<u>4,513,646</u>	<u>4,513,646</u>	<u>-</u>
Support services:					
Salaries	839,303	57,893	897,196	897,196	-
Purchased prof/tech service	369,100	979,879	1,348,979	1,348,979	-
Other purchased services	65,384	572,623	638,007	638,007	-
Rent on land and buildings	1,818,580	(873,103)	945,477	945,477	-
Insurance-fidelity, liability property	96,820	(88,017)	8,803	8,803	-
Supplies and materials	47,750	36,216	83,966	83,966	-
Energy & Utilities	190,300	(64,754)	125,546	125,546	-
Miscellaneous expenses	-	100,000	100,000	100,000	-
Transportation other than to/from school	163,200	(89,959)	73,241	73,241	-
Total support services	<u>3,590,437</u>	<u>630,778</u>	<u>4,221,215</u>	<u>4,221,215</u>	<u>-</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
General Fund**

C-1

**Budget Comparison Schedule**

**Year ended June 30, 2019**

	<b>Original Budget</b>	<b>Budget Transfers</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance Final to Actual</b>
Capital outlay:					
Instructional equipment	-	-	-	-	-
Construction services	100,000	(100,000)	-	-	-
Total capital outlay	<u>100,000</u>	<u>(100,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>
Reimbursed TPAF-Social Security (non-budgeted)	-	-	-	293,036	(293,036)
TPAF pension and post retirement medical and long-term disability premium benefits on-behalf payments (non-budgeted)	-	-	-	875,357	(875,357)
Total expenditures	<u>12,941,160</u>	<u>760,569</u>	<u>13,701,729</u>	<u>14,870,122</u>	<u>(1,168,393)</u>
Excess (deficiency) of revenues over (under) expenditures before other financing sources	1,069,538	(2,392,948)	(1,323,410)	(942,111)	(381,299)
Other financing sources:					
Transfer to cover food deficit	(35,000)	(81,404)	(116,404)	(116,404)	-
Transfer - interest - tax exempt bond series 2018A	-	-	-	(641,535)	641,535
Transfer - nterest - taxable bond series 2018B	-	-	-	(19,140)	19,140
Total other financing sources	<u>(35,000)</u>	<u>(81,404)</u>	<u>(116,404)</u>	<u>(777,079)</u>	<u>660,675</u>
Excess (deficiency) of revenues over (under) expenditures after other financing sources	1,034,538	(2,474,352)	(1,439,814)	(1,719,190)	(381,299)
Fund balances, beginning of year	<u>1,843,881</u>	<u>-</u>	<u>1,843,881</u>	<u>1,843,881</u>	<u>-</u>
Fund balances, end of year	<u>\$ 2,878,419</u>	<u>\$ (2,474,352)</u>	<u>\$ 404,067</u>	<u>\$ 124,691</u>	<u>\$ (381,299)</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Special Revenue Fund**

C-2

**Budget Comparison Schedule**

Year ended June 30, 2019

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>Revenues</b>					
Federal sources	\$ 813,337	\$ -	\$ 813,337	\$ 813,337	\$ -
State sources	1,552,155	-	1,552,155	1,552,155	-
Local sources	-	-	-	-	-
Total revenues -all sources	<u>2,365,492</u>	<u>-</u>	<u>2,365,492</u>	<u>2,365,492</u>	<u>-</u>
<b>Expenditures</b>					
Current Expenditures:					
Instruction:					
Salaries of teachers	1,248,383	-	1,248,383	1,248,383	-
Purchased Prof. and technical services	-	-	-	-	-
Other purchased services	-	-	-	-	-
General supplies	44,267	-	44,267	44,267	-
Miscellaneous expenditures	-	-	-	-	-
Total instruction	<u>1,292,650</u>	<u>-</u>	<u>1,292,650</u>	<u>1,292,650</u>	<u>-</u>
Support services					
Support services salaries	250,253	-	250,253	250,253	-
Employee benefits	381,945	-	381,945	381,945	-
Purchased professional services	159,123	-	159,123	159,123	-
Other purchased services	232,515	-	232,515	232,515	-
Supplies	6,499	-	6,499	6,499	-
Miscellaneous expenditures	42,507	-	42,507	42,507	-
Total support services	<u>1,072,842</u>	<u>-</u>	<u>1,072,842</u>	<u>1,072,842</u>	<u>-</u>
Capital Outlay:					
Facilities acquisition and construction services					
Instructional equipment	-	-	-	-	-
Noninstructional equipment	-	-	-	-	-
Construction services	-	-	-	-	-
Total facilities acquisition and construction services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>\$ 2,365,492</u>	<u>\$ -</u>	<u>\$ 2,365,492</u>	<u>\$ 2,365,492</u>	<u>\$ -</u>

## Notes to Required Supplementary Information

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Note to Required Supplementary Information**  
**Budget to GAAP Reconciliation**

C-3

Year ended June 30, 2019

		General Fund	Special Revenue Fund
<b>Sources/inflows of resources</b>			
Actual amounts (budgetary basis) "revenue"			
from the budgetary comparison schedule:	[C-1]	\$ 13,928,011	
	[C-2]		\$ 813,337
Difference - budget to GAAP:			
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		-	-
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	[B-2]	\$ 13,928,011	\$ 813,337
<b>Uses/outflows of resources</b>			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule			
	[C-1]	\$ 14,870,122	
	[C-2]		\$ 813,337
Differences - budget to GAAP			
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.			-
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes.			
Net transfer (outflows) to general fund		-	-
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	[B-2]	\$ 14,870,122	\$ 813,337

Note 1) The general fund budget basis of the use/outflow of resources is GAAP, therefore no reconciliation is required.

UNIVERSITY HEIGHTS CHARTER SCHOOL

L-1

Schedule of the Charter School's Proportionate Share of the Net Pension Liability - PERS  
Last Six Fiscal Years

	Fiscal Year Ended June 30,					
	2018	2017	2016	2015	2014	2013
Charter School's proportion of the net pension liability (assets)	0.0247565813%	0.0191540675%	0.0191540675%	0.0016147361%	0.0093650353%	0.0037243213%
Charter School's proportionate share of the net pension liability (assets)	4,874,447	5,672,885	5,672,885	3,624,759	1,753,391	711,792
Charter School's covered employee payroll	\$ 1,909,965	\$ 1,587,758	\$ 1,512,150	\$ 1,297,532	\$ 930,308	\$ 421,187
Charter School's proportionate share of the net pension liability (assets) as a percentage of its covered employee payroll	255.21%	357.29%	375.15%	279.36%	188.47%	169.00%
Plan fiduciary net position as a percentage of the total pension liability - local	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

Note

Until a full ten year trend is compiled, information will be presented for those years for which information is available.



UNIVERSITY HEIGHTS CHARTER SCHOOL

L-2

Schedule of the Charter School's Contributions - PERS  
Last Six Fiscal Years

	<b>Fiscal Year Ended June 30,</b>					
	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>
Contractually required contribution	\$ 250,514	\$ 247,745	\$ 174,726	\$ 138,824	\$ 77,204	\$ 28,062
Contribution in relation to the contractually required contribution	<u>(250,514)</u>	<u>(247,745)</u>	<u>(174,726)</u>	<u>(138,824)</u>	<u>(77,204)</u>	<u>(28,062)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Charter School's covered employee payroll	\$ 1,909,965	\$ 1,587,758	\$ 1,512,150	\$ 1,297,532	\$ 930,308	\$ 421,187
Contributions as a percentage of covered employee payroll	13.12%	15.60%	11.55%	10.70%	8.30%	6.66%

Note

Until a full ten year trend is compiled, information will be presented for those years for which information is available.

UNIVERSITY HEIGHTS CHARTER SCHOOL

Schedule of the Charter School's Proportionate Share of the Net Pension Liability - TPAF  
Last Six Fiscal Years

	Fiscal Year Ended June 30,					
	2018	2017	2016	2015	2014	2013
Charter School's proportion of the net pension liability (assets)**	N/A	N/A	N/A	N/A	N/A	N/A
Charter School's proportionate share of the net pension liability (assets)**	N/A	N/A	N/A	N/A	N/A	N/A
State's proportionate share of the net pension liability (assets) associated with the Charter School	\$ 21,643,787	\$ 27,572,479	\$ 357,067	\$ 17,114,852	\$ 9,313,923	\$ 8,206,263
Total	<u>\$ 21,643,787</u>	<u>\$ 27,572,479</u>	<u>\$ 357,067</u>	<u>\$ 17,114,852</u>	<u>\$ 9,313,923</u>	<u>\$ 8,206,263</u>
Charter School's covered employee payroll	\$ 3,825,560	\$ 3,330,009	\$ 3,171,437	\$ 3,889,303	\$ 3,623,716	\$ 2,186,626
Charter School's proportionate share of the net pension liability (assets) as a percentage of its covered employee payroll**	N/A	N/A	N/A	N/A	N/A	N/A
Plan fiduciary net position as a percentage of the total pension liability	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

\*\*Note

TPAF is a special funding situation as defined by GASB Statement No. 68 in which the State of New Jersey is 100% responsible for contributions to the plan. Since the Charter School (employer) does not contribute directly to the plan there is no net pension liability to report in the financial statements of the Charter School.

Note

Until a full ten year trend is compiled, information will be presented for those years for which information is available.

UNIVERSITY HEIGHTS CHARTER SCHOOL

M-1

Schedule of the State's Proportionate Share of the Net OPEB Liability Associated with the Charter School  
and Changes in the Total OPEB Liability and Related Ratios  
Public Employee's Retirement System and Teachers' Pension and Annuity Fund  
Last Three Fiscal Years

	Fiscal Year Ending		
	2018	2017	2016
Total OPEB Liability			
Service cost	\$ 1,115,499	\$ 1,358,698	**
Interest cost	274,387	220,307	**
Differences in expected and actual experiences	(2,008,525)	-	**
Changes of assumptions	(603,428)	(1,259,822)	**
Member contributions	4,860	5,643	**
Gross benefit payments	(140,608)	(153,246)	**
Net change in total OPEB liability	(1,357,815)	171,580	**
Total OPEB liability - beginning	6,616,220	6,444,640	**
Total OPEB liability, ending	<u>\$ 5,258,405</u>	<u>\$ 6,616,220</u>	<u>\$ 6,444,640</u>
Covered employee payroll - PERS and TPAF	\$ 1,555,515	\$ 1,664,347	**
Total OPEB liability as a percentage of covered employee payroll	338%	398%	0.00%
State's proportionate share of the net OPEB liability (asset) associated with the Charter School	0.01%	0.01%	0.01%
Charter School's contributions	\$ -	\$ -	\$ -

\*\* Information not available.

Until a full ten year trend is compiled, information will be presented for those years for which information is available.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to Required Supplementary Information**  
**Year Ended June 30, 2019**

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**1. Pension – Public Employees’ Retirement System (PERS)**

Benefit Changes

There were none.

Changes of Assumptions

The discount rate changed from 3.98% as of June 30, 2017 to 5.00% as of June 30, 2018.

**2. Pension – Teachers’ Pension and Annuity Fund (TPAF)**

Benefit Changes

There were none.

Changes of Assumptions

The discount rate changed from 3.22% as of June 30, 2017 to 4.25% as of June 30, 2018.

**3. Other Post-Retirement Benefit Plan – Public Employees’ Retirement System (PERS) and Teachers’ Pension and Annuity Fund (TPAF)**

Benefit Changes

There were none.

Changes of Assumptions

The discount rate changed from 2.85% as of June 30, 2017 to 3.58% as of June 30, 2018.

## Other Supplementary Information

## School Level Schedules

## Special Revenue Fund

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Special Revenue Fund**

E-1

**Combining Schedule of Program, Revenue and Expenditures  
Budgetary Basis**

**Year ended June 30, 2019**

	<u>Title IA</u>	<u>I.D.E.A. Part B</u>	<u>I.D.E.A. Preschool</u>	<u>Total</u>
<b>Revenues</b>				
Federal sources	\$ 649,956	\$ 159,123	\$ 4,258	\$ 813,337
State sources	-	-	-	-
Local sources	-	-	-	-
Total revenues -all sources	<u>\$ 649,956</u>	<u>\$ 159,123</u>	<u>\$ 4,258</u>	<u>\$ 813,337</u>
<b>Expenditures</b>				
Instruction				
Salaries of teachers	\$ 504,551	\$ -	\$ -	\$ 504,551
Purchased Prof. and technical services	-	-	-	-
Other purchased services	-	-	-	-
General supplies	1,806	-	4,258	6,064
Miscellaneous expenditures	-	-	-	-
Total instruction	<u>506,357</u>	<u>-</u>	<u>4,258</u>	<u>510,615</u>
Support services				
Support services salaries	-	-	-	-
Employee benefits	137,100	-	-	137,100
Purchased professional services	-	159,123	-	159,123
Other purchased services	-	-	-	-
Supplies	6,499	-	-	6,499
Miscellaneous expenditures	-	-	-	-
Total support services	<u>143,599</u>	<u>159,123</u>	<u>-</u>	<u>302,722</u>
Facilities acquisition and construction services				
Instructional equipment	-	-	-	-
Noninstructional equipment	-	-	-	-
Construction services	-	-	-	-
Total facilities acquisition and construction services	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>\$ 649,956</u>	<u>\$ 159,123</u>	<u>\$ 4,258</u>	<u>\$ 813,337</u>



**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Special Revenue Fund**

E-2

**Schedule of Preschool Education  
Aid Expenditures - Budgetary Basis**

Year ended June 30, 2019

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Expenditures</b>					
<b>Instruction</b>					
Salaries of teachers	\$ 480,343	\$ -	\$ 480,343	\$ 480,343	\$ -
Other salaries for instruction	263,489	-	263,489	263,489	-
Other purchased services	-	-	-	-	-
General supplies	38,203	-	38,203	38,203	-
Other objects	-	-	-	-	-
<b>Total instruction</b>	<u>782,035</u>	<u>-</u>	<u>782,035</u>	<u>782,035</u>	<u>-</u>
<b>Support services</b>					
Salaries of Supervisor of Instruction	-	-	-	-	-
Salaries of Principals/Assistant Principals/Prog Directors	38,079	-	38,079	38,079	-
Salaries of Other Prof Staff	100,420	-	100,420	100,420	-
Salaries of Secretarial & Clerical Assistants	13,838	-	13,838	13,838	-
Other Salaries - Fiscal Specialist	7,816	-	7,816	7,816	-
Other Salaries - Custodian	-	-	-	-	-
Other Salaries - Security Guard	-	-	-	-	-
Family/Parent Liason	35,100	-	35,100	35,100	-
Facilitator/Coach	55,000	-	55,000	55,000	-
Personnel Services - Employee benefits	244,845	-	244,845	244,845	-
Other Purchased Prof - Education Services	-	-	-	-	-
Cleaning, Repairs and Maintenance Services	-	-	-	-	-
Rentals	227,515	-	227,515	227,515	-
Travel	5,000	-	5,000	5,000	-
Miscellaneous	42,507	-	42,507	42,507	-
<b>Total support services</b>	<u>770,120</u>	<u>-</u>	<u>770,120</u>	<u>770,120</u>	<u>-</u>
<b>Facilities acquisition and construction services</b>					
Instructional equipment	-	-	-	-	-
Noninstructional equipment	-	-	-	-	-
Construction services	-	-	-	-	-
<b>Total facilities acquisition and construction services</b>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total expenditures</b>	<u>\$ 1,552,155</u>	<u>\$ -</u>	<u>\$ 1,552,155</u>	<u>\$ 1,552,155</u>	<u>-</u>

**Calculation of Budget and Carryover**

Total 2018-2019 preschool education aid allocation	\$ 1,552,155
Add: actual carryover June 30, 2018	-
Total preschool education aid funds available for 2018-2019 budget	1,552,155
Less: 2018-2019 budgeted preschool education aid	(1,552,155)
Available and unbudgeted preschool education aid funds as of June 30, 2018	-
Add: June 30, 2019 unexpended preschool education aid	-
2018-2019 actual carryover - preschool education aid	<u>\$ -</u>
2018-2019 preschool education aid carryover budgeted in 2019-2020	<u>\$ -</u>

Capital Projects Fund  
At June 30, 2019, there was no capital project fund.

## Enterprise Fund

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Enterprise Funds**

**G-1**

**Combining Statement of Net Position**

**June 30, 2019**

	<u>Food Services</u>	<u>After-Care Program</u>	<u>Total</u>
<b>Assets</b>			
Current assets:			
Cash	\$ -	\$ -	\$ -
Accounts receivable:	-	-	-
Federal	103,616	-	103,616
State	1,261	-	1,261
Total current assets	<u>\$ 104,877</u>	<u>\$ -</u>	<u>\$ 104,877</u>
<b>Liabilities</b>			
Current liabilities:			
Interfund payable - general fund	\$ 104,877	\$ -	\$ 104,877
Accounts payable	-	-	-
Total current liabilities	<u>\$ 104,877</u>	<u>\$ -</u>	<u>\$ 104,877</u>
<b>Net position</b>			
Unrestricted	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total net position	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Enterprise Fund**

G-2

**Combining Statement of Revenues, Expenditures and Changes in Net Position**

**Year ended June 30, 2019**

	Food Services	After-Care Program	Total
Operating revenues:			
Charges for services:			
Daily sales - reimbursable program	\$ -	\$238,834	\$ 238,834
Daily sales - non-reimbursable program	-	-	-
Miscellaneous revenue	13	40	53
	13	238,874	238,887
Operating expenses:			
Cost of sales - reimbursable program	500,782	-	500,782
Cost of sales - non-reimbursable program	-	-	-
Salaries	185,534	212,999	398,533
Employee benefits	-	-	-
Professional /Technical service	-	9,169	9,169
Supplies and materials	-	-	-
Depreciation	-	-	-
Miscellaneous	-	-	-
Total operating expenses	686,316	222,168	908,484
Operating income (loss)	(686,303)	16,706	(669,597)
Nonoperating revenues:			
State sources:			
State School Lunch Program	6,684	-	6,684
Federal sources:			
National School Lunch Program	382,343	-	382,343
National School Breakfast Program	126,896	-	126,896
After School Snacks	37,270	-	37,270
Total nonoperating revenues	553,193	-	553,193
Net income/(loss) before contributions & transfers	(133,110)	16,706	(116,404)
Other financing sources:			
Transfer in/(out) - General Fund to Food Program	133,110	(16,706)	116,404
	133,110	(16,706)	116,404
Change in net position	-	-	-
Total net position-beginning of year	-	-	-
Total net position-end of year	\$ -	\$ -	\$ -

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Enterprise Fund**

G-3

**Statement of Cash Flows**

**Year ended June 30, 2019**

	<u>Food Services</u>	<u>After-Care Program</u>	<u>Total</u>
<b>Cash flows from operating activities</b>			
Operating loss	\$ (686,303)	\$ 16,706	\$ (669,597)
Adjustment to reconcile operating profit/(loss) to net cash (used in)/provided by operating activities:			-
Changes in assets and liabilities:			
Accounts receivable	(12,500)	-	(12,500)
Due to/(from) general fund	12,500	-	12,500
Accounts payable	-	-	-
Net cash (used in)/provided by operating activities	<u>(686,303)</u>	<u>16,706</u>	<u>(669,597)</u>
<b>Cash flows from noncapital financing activities</b>			
Cash received from state reimbursements	6,684	-	6,684
Cash received from federal reimbursements	546,509	-	546,509
Operating subsidies and transfers from other funds	<u>133,110</u>	<u>(16,706)</u>	<u>116,404</u>
Net cash provided by noncapital financing activities	<u>686,303</u>	<u>(16,706)</u>	<u>669,597</u>
<b>Cash flows from investing activities</b>			
	-	-	-
<b>Net change in cash and cash equivalents</b>			
	-	-	-
Cash and cash equivalents, beginning	-	-	-
Cash and cash equivalents, ending	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

## Fiduciary Fund

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
Fiduciary Funds**

H-1

**Combining Statement of Fiduciary Net Position**

**June 30, 2019**

	Unemployment Insurance Fund	Agency Fund Payroll	Student Activity Fund	Development Fund	Flex Funding Trust	Total
<b>Assets</b>						
Cash and cash equivalents	\$ -	\$ 97,141	\$ -	\$ -	\$ -	\$ 97,141
Total assets	<u>\$ -</u>	<u>\$ 97,141</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 97,141</u>
<b>Liabilities and net position</b>						
Liabilities:						
Payroll deductions and withholdings	\$ -	\$ 70,146	\$ -	\$ -	\$ -	\$ 70,146
Interfund payables	-	26,995	-	-	-	26,995
Account payable - due to students group	-	-	-	-	-	-
Total liabilities	<u>-</u>	<u>\$ 97,141</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>97,141</u>
<b>Net position</b>						
Total net position	<u>-</u>					<u>-</u>
	<u>\$ -</u>					<u>\$ 97,141</u>



**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Fiduciary Funds**

H-2

**Combining Statement of Changes in Fiduciary Net Position**  
**Unemployment Compensation Insurance Trust Fund**

**Year ended June 30, 2019**

	<u>New Jersey Unemployment Benefits</u>
Revenues:	
General fund appropriation	\$ 164,075
Total revenues	<u>164,075</u>
Expenditures:	
Payments to NJ Unemployment Compensation Fund	<u>164,075</u>
Total expenditures	<u>164,075</u>
Excess(deficiency) of revenue over(under) expenditures	-
Net position, beginning	<u>-</u>
Net position, ending	<u>\$ -</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Student Activity Agency Fund**  
**Schedule of Receipts and Disbursements**

H-3

Year ended June 30, 2019

	<u>Balance</u> <u>June 30, 2018</u>	<u>Cash</u> <u>Receipts</u>	<u>Cash</u> <u>Disbursements</u>	<u>Balance</u> <u>June 30, 2019</u>
<b>Assets</b>				
Parent council fund	\$ 875	\$ 24,725	\$ 25,600	\$ -
Total assets	<u>\$ 875</u>	<u>\$ 24,725</u>	<u>\$ 25,600</u>	<u>\$ -</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Payroll Agency Fund**  
**Schedule of Receipts and Disbursements**

H-4

**Year ended June 30, 2019**

	<b>Balance June 30, 2018</b>	<b>Cash Receipts</b>	<b>Cash Disbursements</b>	<b>Balance June 30, 2019</b>
<b>Assets</b>				
Cash and cash equivalents	\$ 77,422	\$ 6,458,056	\$ 6,438,337	\$ 97,141
Total assets	<u>\$ 77,422</u>	<u>\$ 6,458,056</u>	<u>\$ 6,438,337</u>	<u>\$ 97,141</u>
<b>Liabilities</b>				
Payroll deductions and withholdings	\$ 77,422	\$ 6,431,061	\$ 6,438,337	\$ 70,146
Interfund payable	-	26,995	-	26,995
Total liabilities	<u>\$ 77,422</u>	<u>\$ 6,458,056</u>	<u>\$ 6,438,337</u>	<u>\$ 97,141</u>

Long Term Debt  
At June 30, 2019, there was no long term debt.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Long-Term Debt**  
**Schedule of Bonds Payable**

I-1

Year ended June 30, 2019

Issue	Date of Issue	Amount of Issue	Annual Principal Payments Outstanding June 30, 2019		Interest Rate	Amount Outstanding June 30, 2018	Issued	Retired	Amount Outstanding June 30, 2019
			Date	Amount					
Charter School Revenue Bonds: (University Heights Charter School Project) Series 2018A (Tax Exempt)	9/1/2018	\$ 14,360,000	3/1/19	\$ -	4.700%	\$ -	\$ -	\$ -	\$ -
			6/30/19	-	4.700%				
			9/1/19	-	4.700%				
			3/1/20	-	4.700%				
			6/30/20	-	4.700%				
			9/1/20	-	4.700%				
			3/1/21	-	4.700%				
			6/30/21	-	4.700%				
			9/1/21	-	4.700%				
			3/1/22	-	4.700%				
			6/30/22	-	4.700%				
			9/1/22	70,000	4.700%				
			3/1/23	-	4.700%				
			6/30/23	-	4.700%				
			9/1/23	235,000	4.700%				
			3/1/24	-	4.700%				
			6/30/24	-	4.700%				
			9/1/24	245,000	4.700%				
			3/1/25	-	4.700%				
			6/30/25	-	4.700%				
			9/1/25	255,000	4.700%				
			3/1/26	-	4.700%				
			6/30/26	-	4.700%				
			9/1/26	270,000	4.700%				
			3/1/27	-	4.700%				
			6/30/27	-	4.700%				
			9/1/27	280,000	4.700%				

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Long-Term Debt**  
**Schedule of Bonds Payable**

I-1

Year ended June 30, 2019

Issue	Date of Issue	Amount of Issue	Annual Principal Payments Outstanding June 30, 2019		Interest Rate	Amount Outstanding June 30, 2018	Issued	Retired	Amount Outstanding June 30, 2019	
			Date	Amount						
Charter School Revenue Bonds: (University Heights Charter School Project) Series 2018A (Tax Exempt)	9/1/2018	\$ 14,360,000	3/1/28	-	4.700%					
			6/30/28	-	4.700%					
			9/1/28	\$ 295,000	4.700%					
			3/1/29	-	5.375%					
			6/30/29	-	5.375%					
			9/1/29	310,000	5.375%					
			3/1/30	-	5.375%					
			6/30/30	-	5.375%					
			9/1/30	325,000	5.375%					
			3/1/31	-	5.375%					
			6/30/31	-	5.375%					
			9/1/31	340,000	5.375%					
			3/1/32	-	5.375%					
			6/30/32	-	5.375%					
			9/1/32	360,000	5.375%					
			3/1/33	-	5.375%					
			6/30/33	-	5.375%					
			9/1/33	380,000	5.375%					
			3/1/34	-	5.375%					
			6/30/34	-	5.375%					
			9/1/34	400,000	5.625%					
			3/1/35	-	5.625%					
			6/30/35	-	5.625%					
			9/1/35	425,000	5.625%					
			3/1/36	-	5.625%					
			6/30/36	-	5.625%					
			9/1/36	445,000	5.625%					
			3/1/37	-	5.625%					
6/30/37	-	5.625%								
9/1/37	470,000	5.625%								
3/1/38	-	5.625%								
6/30/38	-	5.625%								
9/1/38	500,000	5.625%								
3/1/39	-	5.625%								
6/30/39	-	5.625%								
9/1/39	525,000	5.750%								
3/1/40	-	5.750%								
6/30/40	-	5.750%								
9/1/40	555,000	5.750%								

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Long-Term Debt**  
**Schedule of Bonds Payable**

I-1

Year ended June 30, 2019

Issue	Date of Issue	Amount of Issue	Annual Principal Payments Outstanding June 30, 2019		Interest Rate	Amount Outstanding June 30, 2018	Issued	Retired	Amount Outstanding June 30, 2019
			Date	Amount					
Charter School Revenue Bonds: (University Heights Charter School Project) Series 2018A (Tax Exempt)	9/1/2018	\$ 14,360,000	3/1/41	-	5.750%	-	14,360,000	-	14,360,000
			6/30/41	-	5.750%				
			9/1/41	\$ 590,000	5.750%				
			3/1/42	-	5.750%				
			6/30/42	-	5.750%				
			9/1/42	625,000	5.750%				
			3/1/43	-	5.750%				
			6/30/43	-	5.750%				
			9/1/43	660,000	5.750%				
			3/1/44	-	5.750%				
			6/30/44	-	5.750%				
			9/1/44	695,000	5.750%				
			3/1/45	-	5.750%				
			6/30/45	-	5.750%				
			9/1/45	735,000	5.750%				
			3/1/46	-	5.750%				
			6/30/46	-	5.750%				
			9/1/46	780,000	5.750%				
			3/1/47	-	5.750%				
			6/30/47	-	5.750%				
9/1/47	825,000	5.750%							
3/1/48	-	5.750%							
6/30/48	-	5.750%							
9/1/48	870,000	5.750%							
3/1/49	-	5.750%							
6/30/49	-	5.750%							
9/1/49	920,000	5.750%							
3/1/50	-	5.750%							
6/30/50	-	5.750%							
9/1/50	975,000	5.750%							
			<u>14,360,000</u>			\$ -		-	14,360,000

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Long-Term Debt**  
**Schedule of Bonds Payable**

I-1

Year ended June 30, 2019

Issue	Date of Issue	Amount of Issue	Annual Principal Payments Outstanding June 30, 2019		Interest Rate	Amount Outstanding June 30, 2018	Issued	Retired	Amount Outstanding June 30, 2019
			Date	Amount					
Charter School Revenue Bonds: (University Heights Charter School Project) Series 2018B (Taxable)	9/1/2018	\$ 360,000	3/1/2019	-	6.000%	-	360,000	-	360,000
			6/30/2019	-	6.000%				
			9/1/2019	-	6.000%				
			3/1/2020	-	6.000%				
			6/30/2020	-	6.000%				
			9/1/2020	-	6.000%				
			3/1/2021	-	6.000%				
			6/30/2021	-	6.000%				
			9/1/2021	210,000	6.000%				
			3/1/2022	-	6.000%				
			6/30/2022	-	6.000%				
			9/1/2022	150,000	6.000%				
			6/30/2023	-	6.000%				
			<u>\$ 14,720,000</u>			<u>\$ -</u>	<u>\$ 14,720,000</u>	<u>\$ -</u>	<u>\$ 14,720,000</u>



UNIVERSITY HEIGHTS CHARTER SCHOOL  
 Long-Term Debt  
 Schedule of Loans Payable

Year ended June 30, 2019

Issued			Interest Rate	Amount Outstanding June 30, 2018	Issued	Retired	Amount Outstanding June 30, 2019
Purpose	Date	Amount					
NONE				\$ -	\$ -	\$ -	\$ -
				\$ -	\$ -	\$ -	\$ -

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**Budgetary Comparison Schedule**  
**Debt Service Fund**

Year ended June 30, 2019

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Positive/(Negative) Final to Actual</u>
Revenues					
Interest earned on debt service reserve funds	\$ -	\$ -	\$ -	\$ 16,189	\$ 16,189
Total revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,189</u>	<u>16,189</u>
Expenditures					
Regular Debt Service:					
Interest - tax exempt bond series 2018A	-	641,535	641,535	375,154	266,381
Interest - taxable bond series 2018B	-	19,140	19,140	14,140	5,000
Cost of issuance of bonds				536,688	(536,688)
Redemption of principal	-	-	-	-	-
Total expenditures	<u>-</u>	<u>660,675</u>	<u>660,675</u>	<u>925,982</u>	<u>(265,307)</u>
Excess/(deficiency) of revenues over/ (under) expenditures	<u>-</u>	<u>(660,675)</u>	<u>(660,675)</u>	<u>(909,793)</u>	<u>281,496</u>
Other financing sources:					
Transfer from General Fund - interest - tax exempt bond series 2018A	-	641,535	641,535	641,535	-
Transfer from General Fund - interest - taxable bond series 2018B	-	19,140	19,140	19,140	-
Bond proceeds - tax exempt bond series 2018A		14,360,000	14,360,000	14,360,000	-
Bond proceeds - taxable bond series 2018B		360,000	360,000	360,000	-
Bond proceeds - original issue premium - series 2018A		441,880	441,880	441,880	-
Payment to seller of facility - acquisition cost	-	(13,464,408)	(13,464,408)	(13,464,408)	-
	<u>-</u>	<u>2,358,147</u>	<u>2,358,147</u>	<u>2,358,147</u>	<u>-</u>
Net change in fund balance	-	1,697,472	1,697,472	1,448,354	281,496
Fund balance, beginning of year	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance, end of year	<u>\$ -</u>	<u>\$ 1,697,472</u>	<u>\$ 1,697,472</u>	<u>\$ 1,448,354</u>	<u>\$ 281,496</u>

## Statistical Section

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

J-1

**NET POSITION BY COMPONENT**

Last Ten Fiscal Years

*(accrual basis of accounting)*

(Unaudited)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
Governmental activities										
Invested in capital assets, net of related debt	\$ (1,433,410)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	75,000	-	-	-	-	-	-	-	-	-
Unrestricted	(2,449,733)	(1,429,317)	382,942	1,250,161	1,086,910	1,406,235	1,408,170	1,227,335	412,186	262,023
Total governmental activities net position	<u>\$ (3,808,143)</u>	<u>\$ (1,429,317)</u>	<u>\$ 382,942</u>	<u>\$ 1,250,161</u>	<u>\$ 1,086,910</u>	<u>\$ 1,406,235</u>	<u>\$ 1,408,170</u>	<u>\$ 1,227,335</u>	<u>\$ 412,186</u>	<u>\$ 262,023</u>
Business-type activities										
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Unrestricted	-	-	76,784	55,823	95,856	46,947	27,869	28,759	19,819	-
Total business-type activities	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 76,784</u>	<u>\$ 55,823</u>	<u>\$ 95,856</u>	<u>\$ 46,947</u>	<u>\$ 27,869</u>	<u>\$ 28,759</u>	<u>\$ 19,819</u>	<u>\$ -</u>
School-wide										
Invested in capital assets, net of related debt	\$ (1,433,410)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Restricted	75,000	-	-	-	-	-	-	-	-	-
Unrestricted	(2,449,733)	(1,429,317)	459,726	1,305,984	1,182,766	1,453,182	1,436,039	1,256,094	432,005	262,023
Total charter school net position	<u>\$ (3,808,143)</u>	<u>\$ (1,429,317)</u>	<u>\$ 459,726</u>	<u>\$ 1,305,984</u>	<u>\$ 1,182,766</u>	<u>\$ 1,453,182</u>	<u>\$ 1,436,039</u>	<u>\$ 1,256,094</u>	<u>\$ 432,005</u>	<u>\$ 262,023</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
County of Essex, New Jersey

J-2

**CHANGES IN NET POSITION**  
Last Ten Fiscal Years  
*(accrual basis of accounting)*  
**(Unaudited)**

	<b>Fiscal Year Ended June 30,</b>									
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
<b>Expenses</b>										
<b>Governmental activities</b>										
Instruction										
Regular	\$ 6,259,518	\$ 6,757,713	\$ 5,014,827	\$ 4,434,780	\$ 4,787,049	\$ 4,538,387	\$ 2,608,578	\$ 1,931,957	\$ 1,598,616	\$ 1,470,715
Support Services:										
General administration	6,415,430	5,759,645	5,344,934	3,267,540	1,521,234	2,171,631	1,591,916	1,056,420	695,455	718,454
School administrative services	4,418,700	3,663,546	2,551,236	3,505,103	2,982,956	2,872,305	928,629	894,196	1,206,689	1,083,713
On-behalf TPAF/FICA Reimbursements	875,357	847,106	847,301	7,964	378,801	199,382	168,616	118,741	-	-
Capital outlay	-	-	-	-	-	-	-	-	-	-
Unallocated depreciation	321,271	18,322	8,333	8,333	8,333	-	-	-	-	-
Total governmental activities expenses	<u>18,290,276</u>	<u>17,046,332</u>	<u>13,766,631</u>	<u>11,223,720</u>	<u>9,678,373</u>	<u>9,781,705</u>	<u>5,297,739</u>	<u>4,001,314</u>	<u>3,500,760</u>	<u>3,272,882</u>
<b>Business-type activities:</b>										
Food service	686,316	534,819	347,770	358,586	325,215	342,285	192,167	163,830	122,959	139,409
Child Care	222,168	286,979	199,151	158,571	35,071	27,277	19,228	9,127	12,138	11,022
Total business-type activities expense	<u>908,484</u>	<u>821,798</u>	<u>546,921</u>	<u>517,157</u>	<u>360,286</u>	<u>369,562</u>	<u>211,395</u>	<u>172,957</u>	<u>135,097</u>	<u>150,431</u>
Total charter school expenses	<u>\$ 19,198,760</u>	<u>\$ 17,868,130</u>	<u>\$ 14,313,552</u>	<u>\$ 11,740,877</u>	<u>\$ 10,038,659</u>	<u>\$ 10,151,267</u>	<u>\$ 5,509,134</u>	<u>\$ 4,174,271</u>	<u>\$ 3,635,857</u>	<u>\$ 3,423,313</u>
<b>Program Revenues</b>										
<b>Governmental activities:</b>										
Charges for services:										
Operating grants and contributions	\$ 2,365,492	\$ 2,205,304	\$ 1,591,692	\$ 1,801,250	\$ 1,687,552	\$ 1,999,421	\$ 244,316	\$ 499,521	\$ 344,030	\$ 465,918
Capital grants and contributions	-	-	-	-	25,000	-	-	-	-	-
Total governmental activities program revenues	<u>2,365,492</u>	<u>2,205,304</u>	<u>1,591,692</u>	<u>1,801,250</u>	<u>1,712,552</u>	<u>1,999,421</u>	<u>244,316</u>	<u>499,521</u>	<u>344,030</u>	<u>465,918</u>
<b>Business-type activities:</b>										
Charges for services:										
Food service	13	22	32	2,144	15,535	42	10,512	7,484	9,125	8,452
Child care	238,874	247,149	124,584	179,751	81,341	46,355	26,110	20,411	28,682	16,938
Operating grants and contributions	553,193	406,810	413,478	295,229	312,319	257,536	173,883	154,002	117,109	80,190
Capital grants and contributions	-	-	-	-	-	-	-	-	-	44,851
Total business type activities program revenues	<u>792,080</u>	<u>653,981</u>	<u>538,094</u>	<u>477,124</u>	<u>409,195</u>	<u>303,933</u>	<u>210,505</u>	<u>181,897</u>	<u>154,916</u>	<u>150,431</u>
Total charter school program revenues	<u>\$ 3,157,572</u>	<u>\$ 2,859,285</u>	<u>\$ 2,129,786</u>	<u>\$ 2,278,374</u>	<u>\$ 2,121,747</u>	<u>\$ 2,303,354</u>	<u>\$ 454,821</u>	<u>\$ 681,418</u>	<u>\$ 498,946</u>	<u>\$ 616,349</u>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
County of Essex, New Jersey

J-2

**CHANGES IN NET POSITION**  
Last Ten Fiscal Years  
*(accrual basis of accounting)*  
**(Unaudited)**

	<b>Fiscal Year Ended June 30,</b>									
	<b>2019</b>	<b>2018</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>
<b>Net (Expense)/Revenue</b>										
Governmental activities	\$ (15,924,784)	\$ (14,841,028)	\$ (12,174,939)	\$ (9,422,470)	\$ (7,965,821)	\$ (7,782,284)	\$ (5,053,423)	\$ (3,501,793)	\$ (3,156,730)	\$ (2,806,964)
Business-type activities	(116,404)	(167,817)	(8,827)	(40,033)	48,909	(65,629)	(890)	8,940	19,819	-
Total charter school-wide net expense	<u>\$ (16,041,188)</u>	<u>\$ (15,008,845)</u>	<u>\$ (12,183,766)</u>	<u>\$ (9,462,503)</u>	<u>\$ (7,916,912)</u>	<u>\$ (7,847,913)</u>	<u>\$ (5,054,313)</u>	<u>\$ (3,492,853)</u>	<u>\$ (3,136,911)</u>	<u>\$ (2,806,964)</u>
<b>General Revenues and Other Changes in Net Position</b>										
Governmental activities:										
Property taxes levied for general purposes, net	\$ 1,543,228	\$ 1,566,801	\$ 1,291,207	\$ 1,245,587	\$ 1,196,699	\$ 1,011,300	\$ 679,360	\$ 552,395	\$ 411,829	\$ 338,349
Grants and contributions	12,003,484	11,565,754	9,900,823	8,204,502	8,206,408	6,923,799	4,549,947	3,757,906	2,862,930	2,471,015
Miscellaneous income	381,299	72,000	107,356	127,299	13,447	4,957	4,951	6,641	32,134	2,858
Transfers	-	-	-	-	-	-	-	-	-	(44,851)
Total governmental activities	<u>13,928,011</u>	<u>13,204,555</u>	<u>11,299,386</u>	<u>9,577,388</u>	<u>9,416,554</u>	<u>7,940,056</u>	<u>5,234,258</u>	<u>4,316,942</u>	<u>3,306,893</u>	<u>2,767,371</u>
Business-type activities:										
Transfers	-	-	-	-	-	-	-	-	-	44,851
Total business-type activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>44,851</u>
Total charter school-wide	<u>\$ 13,928,011</u>	<u>\$ 13,204,555</u>	<u>\$ 11,299,386</u>	<u>\$ 9,577,388</u>	<u>\$ 9,416,554</u>	<u>\$ 7,940,056</u>	<u>\$ 5,234,258</u>	<u>\$ 4,316,942</u>	<u>\$ 3,306,893</u>	<u>\$ 2,812,222</u>
<b>Change in Net Position</b>										
Governmental activities	\$ (1,996,773)	\$ (1,636,473)	\$ (875,553)	\$ 154,918	\$ 1,450,733	\$ 157,772	\$ 180,835	\$ 815,149	\$ 150,163	\$ 5,258
Business-type activities	(116,404)	(167,817)	(8,827)	(40,033)	48,909	(65,629)	(890)	8,940	19,819	-
Total charter school	<u>\$ (2,113,177)</u>	<u>\$ (1,804,290)</u>	<u>\$ (884,380)</u>	<u>\$ 114,885</u>	<u>\$ 1,499,642</u>	<u>\$ 92,143</u>	<u>\$ 179,945</u>	<u>\$ 824,089</u>	<u>\$ 169,982</u>	<u>\$ 5,258</u>

Source: Charter School's Records

UNIVERSITY HEIGHTS CHARTER SCHOOL  
County of Essex, New Jersey

J-3

**Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
*(modified accrual basis of accounting)*  
(Unaudited)

	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General Fund										
Unreserved	\$ 124,691	\$ 1,843,881	\$ 2,718,968	\$ 2,711,870	\$ 1,976,801	\$ 1,408,170	\$ 1,408,170	\$ 1,227,335	\$ 412,186	\$ 262,023
Total general fund	<u>\$ 124,691</u>	<u>\$ 1,843,881</u>	<u>\$ 2,718,968</u>	<u>\$ 2,711,870</u>	<u>\$ 1,976,801</u>	<u>\$ 1,408,170</u>	<u>\$ 1,408,170</u>	<u>\$ 1,227,335</u>	<u>\$ 412,186</u>	<u>\$ 262,023</u>
All Other Governmental Funds										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved, reported in:										
Special revenue fund	-	-	-	-	-	-	-	-	-	-
Capital projects fund	-	-	-	-	-	-	-	-	-	-
Debt service fund	-	-	-	-	-	-	-	-	-	-
Permanent fund	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Source: Charter School's Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

J-4

**Changes in Fund Balances - Governmental Funds**  
**Last Ten Fiscal Years**  
**(Unaudited)**

Function	Fiscal Year Ended June 30,									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Revenues</b>										
Local tax levy	\$ 1,543,228	\$ 1,566,801	\$ 1,291,207	\$ 1,374,500	\$ 1,288,799	\$ 1,419,135	\$ 734,849	\$ 752,345	\$ 411,829	\$ 338,349
Miscellaneous	381,299	72,000	107,356	127,299	13,447	4,957	4,951	6,641	111,110	191,565
State sources	13,555,639	13,111,801	10,950,279	9,310,698	9,124,671	7,829,380	4,549,947	3,757,906	2,862,930	2,471,015
Federal sources	813,337	659,257	542,236	566,141	702,189	686,005	188,827	299,571	265,054	277,211
<b>Total revenue</b>	<b>16,293,503</b>	<b>15,409,859</b>	<b>12,891,078</b>	<b>11,378,638</b>	<b>11,129,106</b>	<b>9,939,477</b>	<b>5,478,574</b>	<b>4,816,463</b>	<b>3,650,923</b>	<b>3,278,140</b>
<b>Expenditures</b>										
Instruction	6,259,518	6,757,713	5,014,827	4,434,780	4,787,049	4,538,387	2,608,578	1,931,957	1,598,616	1,470,715
Administration	5,682,039	4,852,261	4,440,828	2,695,722	2,459,734	2,171,631	1,591,916	1,056,420	1,206,689	1,083,713
Support Services	5,410,461	4,601,685	3,428,325	3,513,067	3,361,757	3,156,394	1,097,245	1,012,937	695,455	718,454
Capital Outlay	13,464,408	73,287	-	-	25,000	-	-	-	-	-
<b>Total expenditures</b>	<b>30,816,426</b>	<b>16,284,946</b>	<b>12,883,980</b>	<b>10,643,569</b>	<b>10,633,540</b>	<b>9,866,412</b>	<b>5,297,739</b>	<b>4,001,314</b>	<b>3,500,760</b>	<b>3,272,882</b>
<b>Net change in fund balances</b>	<b>\$ (14,522,923)</b>	<b>\$ (875,087)</b>	<b>\$ 7,098</b>	<b>\$ 735,069</b>	<b>\$ 495,566</b>	<b>\$ 73,065</b>	<b>\$ 180,835</b>	<b>\$ 815,149</b>	<b>\$ 150,163</b>	<b>\$ 5,258</b>

Source: Charter School's Records



UNIVERSITY HEIGHTS CHARTER SCHOOL  
County of Essex, New Jersey

J-5

**General Fund Other Local Revenue by Source  
Last Ten Fiscal Years  
(Unaudited)**

Function	2019	2018	2017	2016	Fiscal Year Ended June 30,		2013	2012	2011	2010
					2015	2014				
Other local revenues										
Miscellaneous	\$ 381,299	\$ 72,000	\$ 107,356	\$ 127,299	\$ 13,447	\$ 4,957	\$ 4,951	\$ 6,641	\$ 32,134	\$ 2,858
Total other local revenue	<u>\$ 381,299</u>	<u>\$ 72,000</u>	<u>\$ 107,356</u>	<u>\$ 127,299</u>	<u>\$ 13,447</u>	<u>\$ 4,957</u>	<u>\$ 4,951</u>	<u>\$ 6,641</u>	<u>\$ 32,134</u>	<u>\$ 2,858</u>

Source: Charter School's Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

**J-10**

**Ratio of Outstanding Debt By Type**  
**Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Governmental Activities				Type Activities	Total Charter School	Percentage of Personal Income <sup>a</sup>	Per Capita <sup>a</sup>
	General Obligation Bonds <sup>b</sup>	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Capital Leases			
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%	\$ -

**NO LONG TERM DEBT FOR THE CHARTER SCHOOL**

**Note:** Details regarding the Charter School's outstanding debt can be found in the notes to the financial statements.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

**J-14**

**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<u>Year</u>	<u>Population <sup>a</sup></u>	<u>Personal Income <sup>b</sup></u>	<u>County Per Capita Personal Income <sup>c</sup></u>	<u>Unemployment Rate <sup>d</sup></u>
2010	277,347	\$ 14,511,904,428	\$ 52,324	15.00%
2011	277,984	15,293,011,776	55,014	15.00%
2012	278,414	15,425,249,256	55,404	15.00%
2013	279,499	15,565,858,308	55,692	15.00%
2014	280,980	16,386,472,620	58,319	15.00%
2015	281,944	16,925,098,320	60,030	15.00%
2016	281,764	16,914,292,920	60,030	7.90%
2017	281,764	16,914,292,920	60,030	7.90%
2018	281,764	16,914,292,920	60,030	7.90%
2019	281,764	16,914,292,920	60,030	7.90%

**Source:**

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

<sup>b</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented

<sup>c</sup> Personal capital income by municipality estimated based upon the 2010 Cesus published by the US Bureau of Economic Analysis.

<sup>d</sup> Unemployment data provided by the NJ Dept of Labor and Workforce Development

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

**J-15**

**Principal Employers**  
**Current Year**  
**(Unaudited)**

**2019**

<u>Employer</u>	<u>Employees</u>	<u>Rank [Optional]</u>	<u>Percentage of Total Municipal Employment</u>
Newark Liberty International Airport	24,000	1	17.14%
Verizon Communications	17,100	2	12.21%
Prudential Financial, Inc.	16,850	3	12.04%
Continental Airline	11,000	4	7.86%
University of Medicines/Dentistry	11,000	5	7.86%
Public Service Enterprise Group	10,800	6	7.71%
Prudential Insurance	4,492	7	3.21%
City of Newark	3,984	8	2.85%
Horizon Blue Cross & Blue Shield	3,900	9	2.79%
	<hr/> <u>103,126</u>		<hr/> <u>73.67%</u>

Source: Web Site: <http://www.city-data.com/us-cities/The-Northeast/Newark-Economy.html>

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
County of Essex, New Jersey

J-16

**Full-Time Equivalent Charter School Employees by Function/Program**  
**Last Ten Fiscal Years**  
**(Unaudited)**

<u>Function/Program</u>	Fiscal Year Ended June 30,									
	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Instruction										
Regular	53	53	53	50	47	42	26	19	18	17
Special education	9	9	9	8	8	7	5	3	3	3
Vocational										
Other instruction	20	20	20	19	17	17	8	6	2	6
Support Services:										
Student & instruction related services	6	6	6	6	6	6	3			
General administration	1	1	1	1	1	5	2	3	4	3
School administrative services	5	5	5	5	5	7	3			
Other administrative services										
Central services	4	4	4	4	4	2	2			
Administrative Information Technology	3	3	3	3	3	1	1			
Plant operations and maintenance	6	6	6	6	6	2	1	4	2	4
Pupil transportation										
Other support services	5	5	5	5	5	4	5	4	4	4
Special Schools										
Food Service	2	2	2	2	2	2	2	2	1	2
After Care	4	4	4	4	4	1	2	2	2	2
Total	<u>118</u>	<u>118</u>	<u>118</u>	<u>113</u>	<u>108</u>	<u>96</u>	<u>60</u>	<u>43</u>	<u>36</u>	<u>41</u>

**Source:** Charter School Personnel Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
County of Essex, New Jersey

J-17

**Operating Statistics**

**Last Ten Fiscal Years  
(Unaudited)**

Fiscal Year	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil	Percentage Change	Teaching Staff <sup>b</sup>	Pupil/Teacher Ratio		Average Daily Enrollment (ADE) <sup>c</sup>	Average Daily Attendance (ADA) <sup>c</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Kindergarten	Elementary				
2010	198	\$ 3,272,882	\$ 16,530	1.50%	21	1:12	1:12	198	188	9.40%	95.00%
2011	223	3,500,760	15,698	6.96%	23	1:12	1:12	223	212	12.63%	95.00%
2012	287	4,001,314	13,942	14.30%	28	1:12	1:12	287	274	28.70%	95.00%
2013	335	5,297,739	15,814	32.40%	39	1:12	1:12	335	315	16.72%	94.03%
2014	540	9,866,412	18,271	86.24%	66	1:12	1:12	543	520	62.09%	94.03%
2015	612	10,608,540	17,334	7.52%	66	1:12	1:12	618	580	13.81%	94.03%
2016	644	12,778,535	19,842	20.46%	77	1:12	1:12	618	580	0.00%	93.85%
2017	706	12,883,980	18,249	0.83%	82	1:12	1:12	618	580	0.00%	93.85%
2018	867	16,211,659	18,699	25.83%	82	1:12	1:12	618	580	0.00%	93.85%
2019	942	17,352,018	18,420	7.03%	82	1:12	1:12	618	580	0.00%	93.85%

**Sources:** Charter School records

**Note:** Enrollment based on annual June Charter School count.

- a Operating expenditures equal total expenditures less debt service and capital outlay.
- b Teaching staff includes only full-time equivalents of certificated staff.
- c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

**J-18**

**School Building Information**  
**Last Ten Fiscal Years**  
**(Unaudited)**

	<b>Fiscal Year Ended June 30,</b>									
	<b><u>2019</u></b>	<b><u>2018</u></b>	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>2014</u></b>	<b><u>2013</u></b>	<b><u>2012</u></b>	<b><u>2011</u></b>	<b><u>2010</u></b>
Square Feet	62,747	50,747	50,747	50,753	50,753	50,753	35,753	35,753	35,753	35,753
Capacity (students)	1,000	900	900	700	600	600	350	324	324	324
Enrollment	942	867	706	644	612	540	335	287	287	223

**Source:** School Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

**J-19**

**Schedule of Required Maintenance Expenditures**  
**By School Facility**  
**Last Ten Fiscal Years**  
**(Unaudited)**

2010	\$ 52,792
2011	55,245
2012	58,007
2013	58,007
2014	58,007
2015	60,907
2016	63,952
2017	67,150
2018	70,508
2019	74,033
	-
Total	<u>\$ 618,608</u>

\* School facilities as defined under EFCFA.  
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: Charter School records



**Insurance Schedule**

**June 30, 2019  
(Unaudited)**

	<u>Coverage</u>	
Commercial property and general liability:		
<b>Property:</b>		
Business Personal Property	\$ 967,500	
Blanket Hardware/Software	500,000	
Boiler & Machinery - property Damage & Extra Expense	100,000,000	
Boiler & Machinery - property Damage & Extra Expense	1,000	Deductible
<b>Crime</b>		
Public Employee Dishonesty	100,000	
Loss of money & Securities	50,000	
Money Orders & Counterfeit	50,000	
Forgery Or Alteration	50,000	
Computer Fraud	50,000	
	1,000	Deductible
<b>Errors &amp; Omissions Liability:</b>		
<b>Coverage A:</b>		
Limit of Liability each policy period	16,000,000	
Limit of Liability each policy period	5,000	Deductible
<b>Coverage B:</b>		
Limit each claim	100,000	
Limit each policy period	300,000	
Limit each claim	5,000	Deductible
<b>General LiaBILITY:</b>		
Each Occurrence	16,000,000	
Sexual Abuse per occurrence	16,000,000	
Sexual Abuse annual pool aggregate	17,000,000	
Personal & Advertising Injury per occurrence	16,000,000	
Personal & Advertising Injury annual aggregate	16,000,000	
Employee Benefits	16,000,000	
Medical Payment	10,000	
<b>Business Auto:</b>		
Hired and Non-Owned Auto Liability	16,000,000	
<b>Workman's Compensation:</b>		
Bodily Injury by Accident	2,000,000	Each Accident
Bodily Injury by Disease	2,000,000	Each Employee
Bodily Injury by Disease	2,000,000	Aggregate Limit
<b>Student Accident:</b>		
Standard Plan Excluding Interscholastic Athletics		<b>Full Excess</b>
<b>Public Officials Bonds:</b>		
Board Secretary/School Business Administrator	240,000	
Treasurer of School Monies	240,000	

Source: Charter School Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

J-21

**Charter School Performance Framework Financial Indicators**  
**New Term Indicators**

**June 30, 2019**  
**(Unaudited)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Cash	\$ 335,804	\$ 1,589,124	\$ 2,392,080
Current assets	648,998	550,264	640,358
Capital assets, net			
Total assets	<u>984,802</u>	<u>2,139,388</u>	<u>3,032,438</u>
Current liabilities	935,417	370,805	311,947
Long term liabilities			
Total liabilities	<u>935,417</u>	<u>370,805</u>	<u>311,947</u>
Net position	<u>\$ 49,385</u>	<u>\$ 1,768,583</u>	<u>\$ 2,720,491</u>
Total revenue	\$ 17,085,583	\$ 16,063,840	\$ 13,429,172
Total expenses	(19,594,374)	(17,868,130)	(14,313,552)
Change in net position	<u>\$ (2,508,791)</u>	<u>\$ (1,804,290)</u>	<u>\$ (884,380)</u>

Depreciation expense	\$ 321,271	\$ 18,322	\$ 8,333
Interest expense	-	-	-
Principal payments	-	-	-
Interest payments	-	-	-
Final average daily enrollment	942	706	706
March 30th budgeted enrollment	750	750	700

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>Three Year Cumulative</u>
<b>NEAR TERM INDICATORS:</b>				
Current ratio	1.05	5.77	9.72	16.54
Unrestricted days cash	6.26	32.46	61.00	99.72
Enrollment variance	126%	94%	101%	107%
Default	No	No	No	No

Source: Charter School Records

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**County of Essex, New Jersey**

J-22

**Charter School Performance Framework Financial Indicators**  
**Sustainability Indicators**

**June 30, 2019**  
**(Unaudited)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>
Cash	\$ 335,804	\$ 1,589,124	\$ 2,392,080
Current assets	648,998	550,264	640,358
Capital assets, net	-	-	-
Total assets	<u>984,802</u>	<u>2,139,388</u>	<u>3,032,438</u>
Current liabilities	935,417	370,805	311,947
Long term liabilities	-	-	-
Total liabilities	<u>935,417</u>	<u>370,805</u>	<u>311,947</u>
Net position	<u>\$ 49,385</u>	<u>\$ 1,768,583</u>	<u>\$ 2,720,491</u>
Total revenue	\$ 17,085,583	\$ 16,063,840	\$ 13,429,172
Total expenses	(19,594,374)	(17,868,130)	(14,313,552)
Change in net position	<u>\$ (2,508,791)</u>	<u>\$ (1,804,290)</u>	<u>\$ (884,380)</u>

Depreciation expense	\$ 321,271	\$ 18,322	\$ 8,333
Interest expense	-	-	-
Principal payments	-	-	-
Interest payments	-	-	-
Final average daily enrollment	942	706	706
March 30th budgeted enrollment	750	750	700

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>Three Year Cumulative</u>
<b>SUSTAINABILITY INDICATORS:</b>				
Total margin	-14.7%	-11.2%	-6.6%	100.2%
Liabilities to asset	0.95	0.17	0.10	0.26
Cash flow	\$ (1,253,320)	\$ (802,956)	\$ (163,711)	\$ (2,219,987)
Debt service coverage ratio	N/A	N/A	N/A	N/A

Source: Charter School Records

## Single Audit Section

# Olugbenga Olabintan

Certified Public Accountant/Consultant

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

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## **Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

The Honorable Chairperson and  
Members of the Board of Trustees  
University Heights Charter School  
County of Essex  
Newark, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the University Heights Charter School ("the Charter School"), in the County of Essex, State of New Jersey, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the Charter School's basic financial statements, and have issued our report thereon, dated December 20, 2019.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School’s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*.

### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Charter School’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey* in considering the Charter School’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Olugbenga Olabintan, CPA*

December 20, 2019  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant



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Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

# *Olugbenga Olabintan*

Certified Public Accountant/Consultant

137 Camden Street, Suite #3  
Newark, NJ 07103

Tel: (201) 230-7518  
Fax: (973) 368-8268  
E-mail: oolabintan@aol.com

**K-2**

## **Independent Auditors' Report on Compliance for Each Major Federal and State Program and Report on Internal Control over Compliance Required by the Uniform Guidance and *State of New Jersey Department of Treasury Circular 15-08-OMB***

The Honorable Chairperson and  
Members of the Board of Trustees  
University Heights Charter School  
County of Essex,  
Newark, New Jersey

### **Compliance**

We have audited the University Heights Charter School, in the County of Essex, State of New Jersey ("the Charter School") compliance with the types of requirements described in the OMB Compliance Supplements and *State of New Jersey Department of Treasury Circular 15-08-OMB Compliance Supplement* that could have a direct and material effect on each of the Charter School's major federal and state programs for the year ended June 30, 2019. The Charter School's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### **Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its state programs.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on compliance for each of the Charter School's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and New Jersey Department of the Treasury Circular Letter 15-08 OMB *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*.

Those standards, the Uniform Guidance, State of New Jersey Department of Treasury Circular 15-08-OMB and *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Charter School's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Charter School's compliance.

### **Opinion on Each Major Federal and State Program**

In our opinion, the Charter School complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2019.

### **Report on Internal Control over Compliance**

Management of the Charter School is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Charter School's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and State of New Jersey Department of Treasury Circular 15-08-OMB, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.



Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance, State of New Jersey Department of Treasury Circular 15-08-OMB and *audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey*. Accordingly, this report is not suitable for any other purpose.

*Olugbenga Olabintan, CPA*

December 20, 2019  
Newark, New Jersey

OLUGBENGA OLABINTAN  
Certified Public Accountant/Consultant

A handwritten signature in black ink, appearing to read 'Olugbenga Olabintan', written over a horizontal line.

Olugbenga Olabintan, CPA  
Licensed Public School Accountant  
No. 20CS00230200

UNIVERSITY HEIGHTS CHARTER SCHOOL

Schedule of Expenditures of Federal Awards

Year ended June 30, 2019

Federal Grant/ Program Title	Federal C.F.D.A No.	Federal Identification No.	Grant Period	Award Amount	(Accounts Receivable) at June 30, 2018	Deferred Revenue at June 30, 2018	Due to Grantor at June 30, 2018	Adjustments	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2019	Deferred Revenue at June 30, 2019	Due to Grantor at June 30, 2019
<b>Special Revenue Fund:</b>															
<b>U.S. Department of Education, Pass-Through Programs:</b>															
<b>Passed-Through New Jersey State Department of Education</b>															
Title I Part A - FY 2016-2019	84.010A	S010A180030	7/1/18-6/30/19	\$ 649,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 649,956	\$ (649,956)	\$ -	\$ -	\$ -	\$ -
IDEA Part B - FY 2016-2019	84.027	H027A180100	7/1/18-6/30/19	159,123	-	-	-	-	-	159,123	(159,123)	-	-	-	-
IDEA Preschool - FY 2016-2019	84.173	H173A180114	7/1/18-6/30/19	4,258	-	-	-	-	-	4,258	(4,258)	-	-	-	-
<b>Total for U.S. Department of Education, Pass-Through Programs</b>										813,337	(813,337)	-	-	-	-
<b>Enterprise Fund:</b>															
<b>U.S. Department of Agriculture</b>															
<b>Passed-Through New Jersey Dept of Agriculture</b>															
National School Lunch Program	10.555	191NJ304N1099	7/1/18-6/30/19	382,343	-	-	-	-	-	310,178	(382,343)	-	(72,165)	-	-
National School Lunch Program	10.555	181NJ304N1099	7/1/17-6/30/18	282,469	(63,575)	-	-	-	-	63,575	-	-	-	-	-
National School Breakfast Program	10.553	191NJ304N1099	7/1/18-6/30/19	126,896	-	-	-	-	-	102,449	(126,896)	-	(24,447)	-	-
National School Breakfast Program	10.553	181NJ304N1099	7/1/17-6/30/18	89,503	(19,995)	-	-	-	-	19,995	-	-	-	-	-
National After School Snacks	10.555	191NJ304N1099	7/1/18-6/30/19	37,270	-	-	-	-	-	30,267	(37,270)	-	(7,003)	-	-
National After School Snacks	10.555	181NJ304N1099	7/1/17-6/30/18	30,774	(8,807)	-	-	-	-	8,807	-	-	-	-	-
<b>Total Enterprise Fund/Total U.S. Department of Agriculture</b>					(92,377)	-	-	-	-	535,271	(546,509)	-	(103,615)	-	-
<b>Total Expenditures of Federal Awards</b>					\$ (92,377)	\$ -	\$ -	\$ -	\$ -	\$ 1,348,608	\$ (1,359,846)	\$ -	\$ (103,615)	\$ -	\$ -

The accompanying Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

UNIVERSITY HEIGHTS CHARTER SCHOOL

Schedule of Expenditures of State Financial Assistance

Year ended June 30, 2019

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	(Accounts Receivable) at June 30, 2018	Deferred Revenue at June 30, 2018	Due to Grantor at June 30, 2018	Adjustments	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2019	Deferred Revenue at June 30, 2019	Due to Grantor at June 30, 2019
<b>State Department of Education</b>														
<b>General Fund:</b>														
Equalization Aid	19-495-034-5120-078	7/1/18-6/30/19	\$ 9,799,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,199,475	\$ (9,799,645)	\$ -	\$ (160,684)	\$ -	\$ 239,146
Equalization Aid	18-495-034-5120-078	7/1/17-6/30/18	10,033,857	(169,326)	-	53,032	-	-	169,326	-	(53,032)	-	-	-
Special Education Aid	19-495-034-5120-089	7/1/18-6/30/19	329,884	-	-	-	-	-	329,884	(329,884)	-	-	-	-
Security Aid	19-495-034-5120-084	7/1/18-6/30/19	301,211	-	-	-	-	-	301,211	(301,211)	-	-	-	-
State Adjustment Aid	19-100-034-5120-085	7/1/18-6/30/19	1,925,875	-	-	-	-	-	1,925,875	(1,925,875)	-	-	-	-
State Adjustment Aid	18-100-034-5120-085	7/1/17-6/30/18	1,272,311	-	-	130,928	-	-	-	-	(130,928)	-	-	-
TPAF/FICA Reimbursements	19-495-034-5094-003	7/1/18-6/30/19	293,036	-	-	-	-	-	293,036	(293,036)	-	-	-	-
TPAF/FICA Reimbursements	19-495-034-5094-003	7/1/17-6/30/18	287,393	-	-	-	-	-	-	-	-	-	-	-
TPAF Post Retirement Medical Contribution	19-495-034-5094-001	7/1/18-6/30/19	272,517	-	-	-	-	-	272,517	(272,517)	-	-	-	-
TPAF Pension Contribution - Normal & NCGI	19-495-034-5094-002	7/1/18-6/30/19	600,789	-	-	-	-	-	600,789	(600,789)	-	-	-	-
TPAF Pension Contribution - Long-Term Disability Insurance	19-495-034-5094-004	7/1/18-6/30/19	2,051	-	-	-	-	-	2,051	(2,051)	-	-	-	-
<b>Total General Fund</b>				<u>(169,326)</u>	<u>-</u>	<u>183,960</u>	<u>-</u>	<u>-</u>	<u>14,094,164</u>	<u>(13,525,008)</u>	<u>(183,960)</u>	<u>(160,684)</u>	<u>-</u>	<u>239,146</u>
<b>Special Revenue Fund:</b>														
Preschool Education Aid	19-495-034-5120-086	171NJ304N1099	1,552,155	-	-	-	-	-	1,552,155	(1,552,155)	-	-	-	-
Preschool Education Aid	18-495-034-5120-086	16161NJ304N1099	1,546,047	(155,129)	-	-	-	-	155,129	-	-	-	-	-
<b>Total Special Revenue Fund</b>				<u>(155,129)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,707,284</u>	<u>(1,552,155)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total State Department of Education</b>				<u>(324,455)</u>	<u>-</u>	<u>183,960</u>	<u>-</u>	<u>-</u>	<u>15,801,448</u>	<u>(15,077,163)</u>	<u>(183,960)</u>	<u>(160,684)</u>	<u>-</u>	<u>239,146</u>
<b>State Department of Agriculture</b>														
<b>Enterprise Fund:</b>														
State School lunch program	19-100-010-3350-023	7/1/18-6/30/19	6,684	-	-	-	-	-	5,423	(6,684)	-	(1,261)	-	-
State School lunch program	18-100-010-3350-023	7/1/17-6/30/18	4,064	-	-	-	-	-	-	-	-	-	-	-
<b>Total State Department of Agriculture/Enterprise Fund</b>				<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,423</u>	<u>(6,684)</u>	<u>-</u>	<u>(1,261)</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures of State Financial Assistance</b>				<u>\$ (324,455)</u>	<u>\$ -</u>	<u>\$ 183,960</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 15,806,871</u>	<u>(15,083,847)</u>	<u>\$ (183,960)</u>	<u>\$ (161,945)</u>	<u>\$ -</u>	<u>\$ 239,146</u>
<b>Less Amounts Not Subject to Single Audit:</b>														
TPAF Post Retirement Medical Contribution										272,517				
TPAF Pension Contribution - Normal & NCGI										600,789				
TPAF Pension Contribution - Long-Term Disability Insurance										2,051				
<b>Total Expenditures of State Financial Assistance Subject to Single Audit</b>										<u>\$ (14,208,490)</u>				

The accompanying Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance are an integral part of this schedule.

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**

**Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance**  
**Year Ended June 30, 2019**

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**1. General**

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all expenditures of federal awards and state financial assistance of the Charter School. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**2. Basis of Accounting**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the Charter School's basic financial statements. The information in these schedules is presented in accordance with the requirements of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the provisions of New Jersey Department of the Treasury Circular Letter 15-08 OMB, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Therefore, some amounts presented in the schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements.

**3. Relationship to Basic Financial Statements**

Amounts reported in the accompanying schedules agree with amounts reported in the Charter School's basic financial statements. The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements and schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the fiscal year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or expenditures have been made. The general fund is presented in the accompanying schedules on the modified accrual basis. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The net adjustment to reconcile from the budgetary basis to GAAP basis is \$-0- for the general fund and \$-0- for the special revenue fund. See Note 1 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds (C-3).

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Notes to Schedules of Expenditures of Federal Awards and State Financial Assistance**  
**Year Ended June 30, 2019**

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**3. Relationship to Basic Financial Statements - *continued***

Federal awards and state financial assistance revenues are reported in the Charter School's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ -	\$ 13,525,008	\$ 13,525,008
Special Revenue Fund	813,337	1,552,155	2,365,492
Enterprise Fund	546,509	6,684	553,193
Total	<u>\$ 1,359,846</u>	<u>\$ 15,083,847</u>	<u>\$ 16,443,693</u>

**4. Relationship to Federal and State Financial Reports**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**5. Other Information**

TPAF Social Security contribution in the amount of \$293,036 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2019. The amount reported as TPAF Pension System Contributions, TPAF Post-Retirement Medical Benefits Contributions and TPAF Long Term Disability Insurance Premium in the amount of \$875,357 represents the amount paid by the State on behalf of the Charter School for the fiscal year ended June 30, 2019.

**6. On Behalf Programs Not Subject to State Single Audit**

On-behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the Charter School's financial statements and the amount subject to State single audit and major program determination.

**7. De Minimis Indirect Cost**

The Charter School has not elected to use the ten percent de minimis indirect cost rate allowed under the Uniform Guidance.

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
(County of Essex)  
Schedule of Findings and Questioned Costs  
Year Ended June 30, 2019**

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**Part I - Summary of Auditors' Results**

**Financial Statements Section**

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

Material weaknesses identified? \_\_\_\_\_ Yes  No

Significant deficiencies identified \_\_\_\_\_ Yes  None reported

Noncompliance material to financial statements noted? \_\_\_\_\_ Yes  No

**Federal Awards:**

Type of auditor's report on compliance for major programs: Unmodified

Internal control over major programs:

Material weaknesses identified? \_\_\_\_\_ Yes  No

Significant deficiencies identified? \_\_\_\_\_ Yes  None reported

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? \_\_\_\_\_ Yes  No

Identification of major programs:

<u>CFDA Number(s)</u>	<u>FAIN Number(s)</u>	<u>Name of Federal Program or Cluster</u>
84.010A	S010180030	Title I, Part A

Dollar threshold used to distinguish between Type A and B programs: \$750,000

Auditee qualifies as low-risk auditee?  yes \_\_\_\_\_ No

**UNIVERSITY HEIGHTS CHARTER SCHOOL**  
**(County of Essex)**  
**Schedule of Findings and Questioned Costs**  
**Year Ended June 30, 2019**

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**Part I Summary of Auditors' Results**

**State Financial Assistance Section**

Dollar threshold used to distinguish between Type A and B programs: \$750,000

Auditee qualifies as low-risk auditee?  yes  No

Type of auditor's report on compliance for major programs: Unmodified

Internal control over major programs:

Material weakness(es) identified?  Yes  No

Significant deficiency(cies) identified?  Yes  None reported

Any audit findings disclosed that are required to be reported  
in accordance with NJ OMB Circulars 15-08 as applicable?  Yes  No

Identification of Major Programs:

<u>State Grant/Program Number(s)</u>	<u>Name of State Program or Cluster</u>
19-495-034-5120-078	Equalization Aid
19-495-034-5120-089	Special Education Aid
19-495-034-5120-084	Security Aid
19-495-034-5120-085	State Adjustment Aid
19-495-034-5120-086	Preschool Education Aid

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
(County of Essex)  
Schedule of Findings and Questioned Costs  
Year Ended June 30, 2019**

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**Part II – Schedule of Financial Statement Findings**

**NONE**



**UNIVERSITY HEIGHTS CHARTER SCHOOL  
(County of Essex)  
Schedule of Findings and Questioned Costs  
Year Ended June 30, 2019**

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**Part III – Schedule of Federal Awards and State Financial Assistance**

NONE

**UNIVERSITY HEIGHTS CHARTER SCHOOL  
(County of Essex)  
Summary Schedule of Prior Year Audit Findings  
Year Ended June 30, 2019**

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**There were no prior year's audit findings.**

UNIVERSITY HEIGHTS CHARTER SCHOOL

Schedule of Expenditures of Local Financial Assistance

Year ended June 30, 2019

Local Grantor/Program Title	Grant Period	Award Amount	(Accounts Receivable) at June 30, 2018	Deferred Revenue at June 30, 2018	Due to Grantor at June 30, 2018	Adjustments	Carryover (Walkover) Amount	Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2019	Deferred Revenue at June 30, 2019	Due to Grantor at June 30, 2019
M&T Bank Grant	7/1/15-6/30/16	\$ 5,000	\$ -	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -
Other grants	Various	Not Available	-	31,485	-	-	-	-	-	-	-	31,485	-
Total Special Revenue Fund			-	36,485	-	-	-	-	-	-	-	36,485	-
<b>Total Local Financial Assistance</b>			<u>\$ -</u>	<u>\$ 36,485</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 36,485</u>	<u>\$ -</u>