

Comprehensive Annual Financial Report

of the

South Hackensack School District

South Hackensack, New Jersey

For the Fiscal Year Ended June 30, 2020

Prepared by

South Hackensack School District Board of Education

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INTRODUCTORY SECTION (UNAUDITED)

SOUTH HACKENSACK BOARD OF EDUCATION MEMORIAL SCHOOL DYER AVENUE SOUTH HACKENSACK, NJ 07606

Jason Chirichella Acting Superintendent 201-440-1817 phone 201-440-9156 fax

December 17, 2020

The Honorable President and Members of the Board of Education South Hackensack School District County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the South Hackensack School District (the "District") for the fiscal year ended June 30, 2020, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the Independent Auditors' Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and the New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The South Hackensack School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report. The South Hackensack School District and its school constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 8. These include regular, vocational as well as special education for handicapped youngsters. The District completed the 2019-2020 fiscal year with an average daily enrollment of 290 students, which is a decrease of 4 students from the previous year's enrollment.

The Honorable President and Members of the Board of Education South Hackensack School District Page 2 December 17, 2020

2) ECONOMIC CONDITION AND OUTLOOK: The Township of South Hackensack is almost fully developed and has not experienced and does not expect to experience any significant growth in the immediate future. The South Hackensack School District is continuing to work diligently, aggressively and prudently in its efforts to provide a thorough and efficient education. Striking an acceptable balance between being thorough while at the same time being efficient has been particularly challenging because of several factors which include but are not limited to the following: greater state demands for a variety of programs and services which the state is unable to fund or to fully fund; a sagging economy and a reduction in state aid.

State legislation has fixed the maximum allowable unassigned General Fund fund balance at \$250,000. Though this is a welcome increase in the minimum allowable unassigned General Fund fund balance, it is still well below the desired amount. Unanticipated, emergency expenses and/or an unanticipated increase in out-of-district special education placements could still place a serious burden on the District and still requires administration to monitor the activity of the District very closely.

- 3) MAJOR INITIATIVES: For the 2020-2021 school year, the South Hackensack School District will endeavor to implement and achieve the following Board of Education approved Educational Goals:
 - Implement the new Kindergarten through Grade Eight mathematics series. For Grades Pre-Kindergarten through Grade Five: My Math® by McGraw-Hill© and for Grades Six through Eight: Glencoe Math©.
 - Implement the new Pearson Elevate Science© text series as well as the online digital courseware version in Grades Kindergarten through Grade Eight.
 - Research, pilot, discuss, and recommend a new online digital portfolio platform in Pre-Kindergarten through Grade 2 for purchase in the 2021-2022 school year.
 - Continue to implement the one-to-one grades 1-8 Google chrome book initiative.
 - Implement the one-to-one Pre-Kindergarten kindle initiative, as well as the one-to-one Kindergarten laptop initiative.
 - Continue to implement Google Classroom and G Suite tools in grades 3 8.
 - Implement Seesaw for grades Pre-K to grade 2.
 - Continue implementing Reader's Workshop Model for Kindergarten through Grade 5.
 - Continue to develop and implement grades Kindergarten 8 district STEAM program.
 - Continue implementation of an academic 8 period schedule based on data analysis of District needs, including the addition of a double math period in grades 6 8.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to federal and state award programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.

The Honorable President and Members of the Board of Education South Hackensack School District Page 3 December 17, 2020

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget. Annual appropriated budgets are adopted for the general fund, the special revenue fund and the debt service fund.

Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as restrictions, commitments and assignments of fund balance at June 30, 2020.

- <u>6) ACCOUNTING SYSTEM AND REPORTS</u>: The District's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements", Note 1.
- 7) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements", Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.
- 8) RISK MANAGEMENT: The Board carries various forms of insurance, including, but not limited to, general liability, excess liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

The Board is a member of the School Alliance Insurance Fund (the "SAIF"). The SAIF is a risk-sharing public entity risk fund that is both an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage to its members. Additional information on the SAIF is included in Note 9 to the Basic Financial Statements.

9) OTHER INFORMATION: Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* The Auditors' Report on the basic financial statements and specific required supplementary information are included in the financial section of this report. The Auditors' Reports related specifically to the single audit and *Government Auditing Standards* are included in the single audit section of this report.

The Honorable President and Members of the Board of Education South Hackensack School District Page 4 December 17, 2020

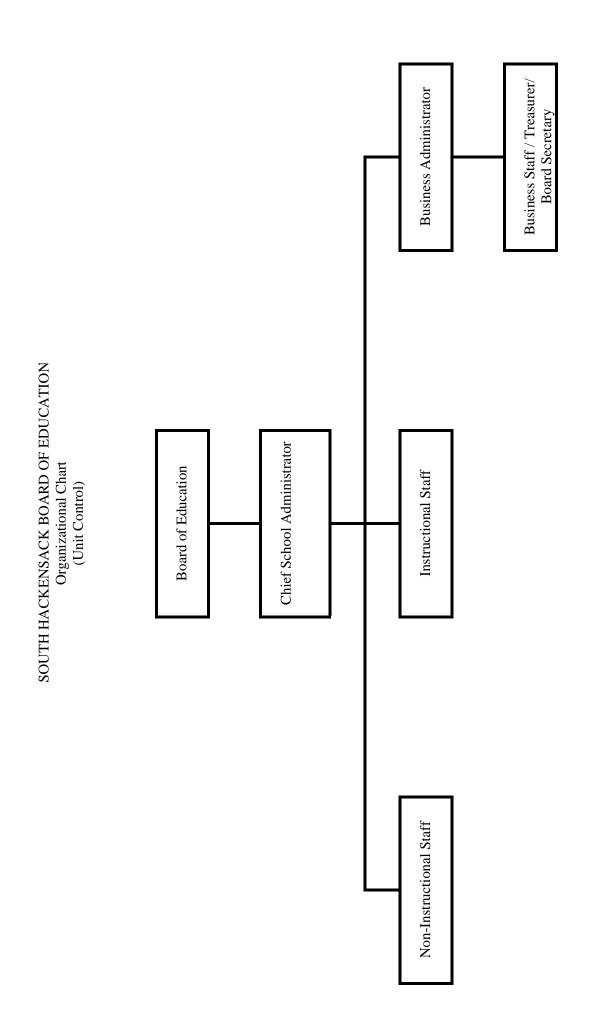
10) ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the South Hackensack School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

Respectfully submitted,

Jason Chirichella Acting Superintendent

In Chille

Dina Messery Business Administrator



SOUTH HACKENSACK SCHOOL DISTRICT ROSTER OF OFFICIALS JUNE 30, 2020

Members of the Board of Education	Term Expires
Elizabeth Anzevino - President	2020
Ashley Paladino - Vice President	2022
Anthony Aquilina	2021
Anika Davis	2020
James Donatello	2022
Robert Lemonie	2021
Salvatore Tornambe	2021

Other Officials <u>Title</u>

Gregorio Maceri Superintendent/Principal (to June 30, 2020)

Jason Chirichella Acting Superintendent/Principal (from July 1, 2020)

Dina Messery Business Administrator

SOUTH HACKENSACK SCHOOL DISTRICT Consultants and Advisors

Attorney

Fogarty and Hara 21-00 Route 208 South Fair Lawn NJ, 07410

Audit Firm

Nisivoccia LLP CPAs Mount Arlington Corporate Center 200 Valley Road, Suite 300 Mount Arlington, NJ 07856

Official Depository

Valley National Bank 20 Court Street Hackensack, NJ 07601

FINANCIAL SECTION



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11 Lawrence Road Newton, NJ 07860 973 383 6699

nisivoccia.com

Independent Member BKR International

Independent Auditors' Report

The Honorable President and Members of the Board of Education South Hackensack School District County of Bergen, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the South Hackensack School District (the "District") in the County of Bergen, as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable President and Members of the Board of Education South Hackensack School District Page 2

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the South Hackensack School District in the County of Bergen, as of June 30, 2020, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and post-employment benefits schedules in Exhibits L-1 through L-5 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The Honorable President and Members of the Board of Education South Hackensack School District Page 3

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 17, 2020 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Mount Arlington, New Jersey December 17, 2020 NISIVOCCIA LLP

Raymond Sarinelli
Raymond Sarinelli

Licensed Public School Accountant #2549

Certified Public Accountant

REQUIRED SUPPLEMENTARY INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS

SOUTH HACKENSACK SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

This section of South Hackensack School District's annual financial report presents its discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2020. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follow this section.

Certain comparative information between the current year (2019-2020) and the prior year (2018-2019) is required to be presented in the MD&A.

Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district-wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District's operations in *more* detail than the district-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds statements* offer *short-* and *long-term* financial information about the activities the District operates like a business, such as food services and the after school program.
- *Fiduciary funds statements* provide information about the financial relationships in which the District acts solely as a trustee or agent for the benefit of others.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1
Organization of the Board of Education of the Township of South Hackensack's Financial Report

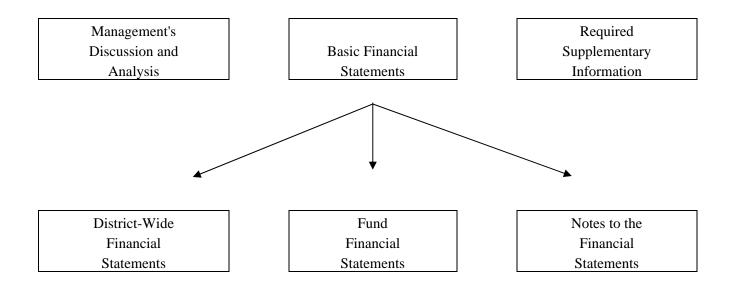


Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

Figure A-2

Major Features of the District-Wide and Fund Financial Statements

		Fund Financial Statements				
	District-Wide	Governmental Funds	Proprietary Funds	Fiduciary		
Scope	Statements Entire District (except fiduciary funds)	The activities of the District that are not proprietary or fiduciary, such as special education and building maintenance	Activities the District operates similar to private businesses: Food Services and the After School Program	Funds Instances in which the District administers resources on behalf of someone else, such as scholarship programs and student activities		
Required Financial Statements	 Statement of net position Statement of activities 	 Balance sheet Statement of revenue, expenditures, and changes in fund balances 	 Statement of net position Statement of revenue, expenses, and changes in net position Statement of cash flows 	 Statement of fiduciary net position Statement of changes in fiduciary net position 		
Accounting Basis and Measurement Focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus	Accrual accounting and economic resources focus		
Type of Asset/Liability Information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included	All assets and liabilities, both financial and capital, short-term and long-term	All assets and liabilities, both short-term and long-term; funds do not currently contain capital assets, although they can		
Type of Inflow/Outflow Information	All revenue and expenses during the year, regardless of when cash is received or paid	Revenue for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenue and expenses during the year, regardless of when cash is received or paid	All additions and deductions during the year, regardless of when cash is received or paid		

District-wide Statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets, deferred inflows and outflows and liabilities – is one way to measure the District's financial health or *position*.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District's activities are divided into two categories:

- Governmental activities: Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes and state formula aid finance most of these activities.
- Business-type activities: The District charges fees to help it cover the costs of certain services it provides. The District's Food Service and After School Program funds are included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

The District has three kinds of funds:

- Governmental funds: Most of the District's basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- Proprietary funds: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The District's enterprise funds (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The internal service funds (the other kind of proprietary fund) report activities that provide supplies and services for its other programs and activities. The District currently does not maintain any internal service funds.

• Fiduciary funds: The District is the trustee, or fiduciary, for assets that belong to others, such as scholarship funds and the student activities funds. The District is responsible for ensuring that the assets reported in these funds are used only for their intended purposes and by those to whom the assets belong. The District excludes these activities from the district-wide financial statements because it cannot use these assets to finance its operations.

Notes to Basic Financial Statements

Provide additional information essential to full understanding of District-wide and fund financial statements.

Financial Analysis of the District as a Whole

Net Position. The District's net position is shown in Figure A-3. It is important to note here that depreciation of the District's capital assets is computed into the totals. The depreciation factored into the District's net position for 2019/2020 is \$310,722 in governmental activities and \$187 in business-type activities. This same amount is also factored in as an expense in the current year's financial statements. A second factor affecting the net position was the paydown of long-term liabilities in the amount of \$500,000 which decreased debt and increased net position. The restricted net position increased in the current year primarily due to the increase in excess surplus, as a result of favorable operations in the General Fund in the current year due to cost savings related to the shutdown for the COVID-19 pandemic.

Figure A-3 Condensed Statement of Net Position

							Total
							Percentage
	Governmental Activities B			pe Activities	Total Sch	ool District	Change
	2019/20	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Current and							
Other Assets	\$ 2,010,174	\$ 1,480,362	\$ 8,724	\$ 12,351	\$ 2,018,898	\$ 1,492,713	
Capital Assets, Net	12,716,098	13,018,538	992	1,179	12,717,090	13,019,717	
Total Assets	14,726,272	14,498,900	9,716	13,530	14,735,988	14,512,430	1.54%
Deferred Outflows							
of Resources	236,825	369,649			236,825	369,649	-35.93%
Other Liabilities	158,707	183,238		3,390	158,707	186,628	
Long-Term Liabilities	3,566,831	4,126,611			3,566,831	4,126,611	
Total Liabilities	3,725,538	4,309,849		3,390	3,725,538	4,313,239	-13.63%
Deferred Inflows							
of Resources	789,331	885,297			789,331	885,297	-10.84%
Net Position:							
Net Investment in							
Capital Assets	10,586,098	10,388,538	992	1,179	10,587,090	10,389,717	
Restricted	1,650,535	1,043,167		,	1,650,535	1,043,167	
Unrestricted/ (Deficit)	(1,788,405)	(1,758,302)	8,724	8,961	(1,779,681)	(1,749,341)	
Total Net Position	\$ 10,448,228	\$ 9,673,403	\$ 9,716	\$ 10,140	\$ 10,457,944	\$ 9,683,543	8.00%

Changes in Net Position. The changes in Net Position shows the cost of program services and the revenues of the District on a comparative schedule (See Figure A-4).

Figure A-4 Changes in Net Position from Operating Results

							Percentage	
	Governmental Activities		Business-Ty	Business-Type Activities		Total School District		
	2019/20	2018/19	2019/20	2018/19	2019/20	2018/19	Change 2019/20	
Revenue:								
Program Revenue:								
Charges for Services	\$ 19,742		\$ 53,400	\$ 68,464	\$ 73,142	\$ 68,464		
Grants and								
Contributions:								
Operating	1,630,365	\$ 1,886,568	21,968	31,680	1,652,333	1,918,248		
General Revenue:								
Property Taxes	8,544,610	8,082,490			8,544,610	8,082,490		
Federal and State								
Aid Not Restricted	35,823	37,531			35,823	37,531		
Other	283,047	278,160	112	237	283,159	278,397		
Total Revenue	10,513,587	10,284,749	75,480	100,381	10,589,067	10,385,130	1.96%	
Expenses:								
Instruction	4,086,505	4,263,035			4,086,505	4,263,035		
Pupil and Instruction								
Services	3,576,327	3,830,505			3,576,327	3,830,505		
Administrative and								
Business	478,095	445,228			478,095	445,228		
Maintenance and								
Operations	796,929	701,636			796,929	701,636		
Transportation	315,790	435,571			315,790	435,571		
Other	474,201	436,621	86,819	118,124	561,020	554,745		
Total Expenses	9,727,847	10,112,596	86,819	118,124	9,814,666	10,230,720	-4.07%	
Transfers	(10,915)	(11,228)	10,915	11,228	-0-	-0-	0.00%	
Increase/(Decrease) in								
Net Position	\$ 774,825	\$ 160,925	\$ (424)	\$ (6,515)	\$ 774,401	\$ 154,410	401.52%	

Governmental Activities

As discussed elsewhere in this commentary, greater state demands for a variety of programs and services which the state is unable to fund or to fully fund and a severe reduction in state aid has significantly affected the Board's continuing efforts to work diligently, aggressively and prudently to provide a thorough and efficient education.

Careful management of expenses remains essential for the District to sustain its financial health. Among the many significant cost savings actions implemented or continued during the year were:

- The District has utilized aides to assist the special education students and provide more support for those students;
- Standard practice has been to maintain lower costs by seeking competitive proposals for services even if they are below the established quote threshold.

Figure A-5 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

Total

Figure A-5
Net Cost of Governmental Activities

	Total Cost	of Services	Net Cost o	of Services
	2019/20	2018/19	2019/20	2018/19
Instruction	\$ 4,086,505	\$ 4,263,035	\$ 2,630,099	\$ 2,606,946
Pupil and Instruction Services	3,576,327	3,830,505	3,456,736	3,685,391
Administrative and Business	478,095	445,228	449,650	409,001
Maintenance and Operations	796,929	701,636	796,929	701,636
Transportation	315,790	435,571	270,125	386,433
Other	474,201	436,621	474,201	436,621
	\$ 9,727,847	\$ 10,112,596	\$ 8,077,740	\$ 8,226,028

Business-Type Activities

Net position from the District's business-type activity decreased \$424 (Refer to Figure A-4).

Capital Assets

Figure A-6
Capital Assets (Net of Depreciation)

							Total
			Busine	ss-Type			Percentage
	Government	tal Activities	Acti	vities	Total Scho	Change	
	2019/20	2018/19	2019/20	2018/19	2019/20	2018/19	2019/20
Land	\$ 4,870,146	\$ 4,870,146			\$ 4,870,146	\$ 4,870,146	
Site Improvements	689	2,418			689	2,418	
Buildings and Building							
Improvements	7,760,811	8,057,741			7,760,811	8,057,741	
Machinery and							
Equipment	84,452	88,233	\$ 992	\$1,179	85,444	89,412	
						•	_
Total Capital Assets, Net	\$12,716,098	\$13,018,538	\$ 992	\$1,179	\$12,717,090	\$13,019,717	-2.32%

The current year depreciation was \$310,722 and the District had \$8,282 of additions during the fiscal year. More detailed information about the District's capital assets is presented in Note 5 to the Basic Financial Statements.

Long-term Liabilities

At year-end, the District had \$2,130,000 in general obligation bonds – a decrease of \$500,000 from last year – as shown in Figure A-7. More detailed information about the District's long-term liabilities is presented in Note 7 to the Basic Financial Statements.

Figure A-7
Outstanding Long-Term Liabilities

			Total
			Percentage
	Total Sch	Change	
	2019/20	2018/19	2019/20
General Obligation Bonds	\$ 2,130,000	\$ 2,630,000	
Net Pension Liability	1,124,672	1,246,285	
Other Long Term Liabilities	312,159	250,326	
	\$ 3,566,831	\$ 4,126,611	-13.57%

- The District continued to pay down its existing debt, retiring \$500,000 of bonded debt.
- The District had a net increase of \$61,833 with regard to compensated absences payable as well as a decrease of \$121,613 in net pension liability.

Factors Bearing on the District's Future Revenue/Expense Changes

Several factors which impact the District's future revenue/expense changes include but are not limited to the following: the amount of state aid allocated to our District; unanticipated costs associated with special education; the negotiation of individual and group contracts and health care premiums.

Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers and customers with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Board of Education Office, 1 Dyer Avenue, South Hackensack, New Jersey 07606.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2020

	Governmental Activities	Business-type Activities	Total
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 688,671	\$ 6,663	\$ 695,334
Receivables from Federal Government	32,491	2,041	34,532
Receivables from State Government	134,286	20	134,306
Restricted Assets:			
Cash and Cash Equivalents:			
Maintenance Reserve	354,726		354,726
Capital Reserve	800,000		800,000
Capital Assets, Net:			
Sites (Land)	4,870,146		4,870,146
Depreciable Buildings and Building Improvements			
and Site Improvements, Machinery and Equipment	7,845,952	992	7,846,944
Total Assets	14,726,272	9,716	14,735,988
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Outflows Related to Pensions	236,825		236,825
Total Deferred Outflows of Resources	236,825		236,825
<u>LIABILITIES</u>			
Current Liabilities:			
Accounts Payable - Vendors	53,328		53,328
Accrued Interest Payable	32,174		32,174
Payable to State Government	73,205		73,205
Noncurrent Liabilities:			
Due Within One Year	510,000		510,000
Due Beyond One Year	3,056,831		3,056,831
Total Liabilities	3,725,538		3,725,538
DEFERRED INFLOWS OF RESOURCES			
Deferred Inflows Related to Pensions	789,331		789,331
Total Deferred Inflows of Resources	789,331		789,331

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF NET POSITION JUNE 30, 2020

	G	overnmental Activities	Business-type Activities		Total
NET POSITION/(DEFICIT)					
Net Investment in Capital Assets	\$	10,586,098	\$	992	\$ 10,587,090
Restricted for:					
Maintenance		354,726			354,726
Capital Projects		800,000			800,000
Excess Surplus		495,809			495,809
Unrestricted/(Deficit)		(1,788,405)		8,724	 (1,779,681)
Total Net Position	\$	10,448,228	\$	9,716	\$ 10,457,944

Exhibit A-2 1 of 2

SOUTH HACKENSACK SCHOOL DISTRICT

STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

			Program Revenues	Reven	ues	Net (Net (Expense) Revenue and Changes in Net Position	e and ion	
		5		Ob	Operating				
Functions/Programs	Expenses	Charg	Charges for Services	Cont	Gontributions	Governmental Activities	Business-type Activities		Total
Governmental Activities:									
Instruction:									
Regular	\$ 2,990,681	↔	19,742	S	782,553	\$ (2,188,386)		∽	(2,188,386)
Special Education	631,730				541,543	(90,187)			(90,187)
Other Special Instruction	302,001				77,731	(224,270)			(224,270)
Other Instruction	162,093				34,837	(127,256)			(127,256)
Support Services:									
Tuition	2,534,656					(2,534,656)			(2,534,656)
Student & Instruction Related Services	1,041,671				119,591	(922,080)			(922,080)
General Administrative Services	248,671					(248,671)			(248,671)
School Administrative Services	136,456				28,445	(108,011)			(108,011)
Central Services	92,968					(92,968)			(92,968)
Plant Operations and Maintenance	704,963					(704,963)			(704,963)
Administration Information Technology	91,966					(91,966)			(91,966)
Pupil Transportation	315,790				45,665	(270,125)			(270,125)
Capital Outlay	18,956					(18,956)			(18,956)
Transfer of Funds to Charter School	57,540					(57,540)			(57,540)
Interest on Long-Term Debt	99,046					(99,046)			(99,046)
Unallocated Depreciation	298,659					(298,659)			(298,659)
Total Governmental Activities	9,727,847		19,742		1,630,365	(8,077,740)			(8,077,740)

SOUTH HACKENSACK SCHOOL DISTRICT

STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

				Program Revenues	Reve	Sunes		Net (Expension	Net (Expense) Revenue and Changes in Net Position	and	
				Charges for		Operating Grants and	J. G	Governmental	Busi	Business-tyne		
Functions/Programs		Expenses	S	Services) ပိ	Contributions		Activities	Ac	Activities		Total
Business-Type Activities: Proprietary Funds	↔	86,819	↔	53,400 \$	8	21,968			\$	(11,451)	8	(11,451)
Total Business-Type Activities		86,819		53,400		21,968				(11,451)		(11,451)
Total Primary Government	\$	\$ 9,814,666 \$	\$	73,142	\$	73,142 \$ 1,652,333	\$	\$ (8,077,740)		(11,451)		(8,089,191)
General Revenues and Transfers:	nd Tra	nsfers:										
Taxes: Property T	axes, I	axes: Property Taxes, Levied for General Purposes, Net	neral	Purposes, N	Vet			7,938,815				7,938,815

Taxes:						
Property Taxes, Levied for General Purposes, Net	7,9	7,938,815				7,938,815
Taxes Levied for Debt Service	9	605,795				605,795
Federal and State Aid not Restricted		35,823				35,823
Interest and Miscellaneous Income	2	283,047		112		283,159
Transfers		(10,915)		10,915		
Total General Revenues and Transfers	8,8	8,852,565		11,027		8,863,592
Change in Net Position	7	774,825		(424)		774,401
Net Position - Beginning	9,6	9,673,403		10,140		9,683,543
Net Position - Ending	\$ 10,448,228	48,228	8	9,716	8	9,716 \$ 10,457,944

FUND FINANCIAL STATEMENTS

SOUTH HACKENSACK SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2020

		General Fund		Special Revenue Fund	Go	Total overnmental Funds
ASSETS Cash and Cash Equivalents Interfund Receivables Receivables from Federal Government Receivables from State Government Restricted Cash and Cash Equivalents	\$	688,671 32,491 134,286 1,154,726	\$	32,491	\$	688,671 32,491 32,491 134,286 1,154,726
Total Assets	\$	2,010,174	\$	32,491	\$	2,042,665
LIABILITIES AND FUND BALANCES Liabilities: Accounts Payable Interfund Payable	\$	53,328	\$	32,491	\$	53,328 32,491
Total Liabilities		53,328		32,491		85,819
Fund Balances: Restricted: Maintenance Reserve Capital Reserve Excess Surplus - 2021-2022 Excess Surplus - 2020-2021 Assigned: Year-End Encumbrances Unassigned: General Fund Total Fund Balances	_	354,726 800,000 379,517 116,292 7,108 299,203 1,956,846				354,726 800,000 379,517 116,292 7,108 299,203 1,956,846
Total Liabilities and Fund Balances	\$	2,010,174	\$	32,491	\$	2,042,665
Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are Different Because: Total Fund Balances From Above	on (A	A-1) are Diffe	rent Be	ecause:	\$	1,956,846
Capital Assets Used in Governmental Activities are not financial resources a in the Funds.	and t	herefore are n	ot repo	orted		12,716,098
Interest on Long-Term Debt is not Accrued in the Governmental Funds, but rather is recognized as an expenditure when due.						(32,174)
The Net Pension Liability for PERS is not Due and Payable in the Current in the Governmental Funds.	Perio	od and is not F	Reporte	ed		(1,124,672)

SOUTH HACKENSACK SCHOOL DISTRICT BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2020

Certain Amounts Related to the Net Pension Liability are Deferred and Amortized in the Statement of Activities and are not Reported in the Governmental Funds:

Deferred Outflows \$ 163,620 Deferred Inflows (789,331)

Long-Term Liabilities, including Bonds Payable, are not due and payable in the current period and therefore are not reported as liabilities in the Funds (see Note 7).

(2,442,159)

Net Position of Governmental Activities \$ 10,448,228

Exhibit B-2 1 of 2

SOUTH HACKENSACK SCHOOL DISTRICT

STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES

GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED

JUNE 30, 2020

	General	Special Revenue	Debt Service	Total Governmental
	Fund	Fund	Fund	Funds
REVENUES				
Local Sources:				
Local Tax Levy	\$ 7,938,815		\$ 605,795	\$ 8,544,610
Tuition	19,742			19,742
Miscellaneous	283,047	\$ 3,500		286,547
Total - Local Sources	8,241,604	3,500	605,795	8,850,899
State Sources	1,247,160			1,247,160
Federal Sources		147,250		147,250
Total Revenues	9,488,764	150,750	605,795	10,245,309
EXPENDITURES				
Current:				
Regular Instruction	1,800,946	78,303		1,879,249
Special Education Instruction	307,556	72,447		380,003
Other Special Instruction	173,540			173,540
Other Instruction	104,520			104,520
Support Services and Undistributed Costs:				
Tuition	2,534,656			2,534,656
Student & Instruction Related Services	807,011			807,011
General Administrative Services	198,191			198,191
School Administrative Services	72,710			72,710
Central Services	75,234			75,234
Plant Operations and Maintenance	697,434			697,434
Pupil Transportation	315,704			315,704

2 of 2Exhibit B-2

SOUTH HACKENSACK SCHOOL DISTRICT

STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES

FOR THE FISCAL YEAR ENDED GOVERNMENTAL FUNDS

JUNE 30, 2020

	General Fund	S &	Special Revenue Fund	S	Debt Service Fund	Total Governmental Funds
EXPENDITURES Unallocated Benefits	\$ 1,750,065					\$ 1,750,065
Debt Service: Principal				↔	500,000	200,000
Interest and Other Charges Canital Outlay	22,657				105,795	105,795
Transfer of Funds to Charter Schools	57,540					57,540
Total Expenditures	8,917,764	\$	150,750		605,795	9,674,309
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	571,000					571,000
OTHER FINANCING SOURCES/(USES) Transfers Out	(10,915)					(10,915)
Total Other Financing Sources/(Uses)	(10,915)					(10,915)
Net Change in Fund Balances	560,085					560,085
Fund Balance—July 1	1,396,761					1,396,761
Fund Balance—June 30	\$ 1,956,846	8	-0-	8	-0-	\$ 1,956,846

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

SOUTH HACKENSACK SCHOOL DISTRICT

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE FISCAL YEAR ENDED JUNE 30, 2020

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Amounts Reported for Governmental Activities in the Statement of Activities (Exhibit A-2) are Different Because:

allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays differ from depreciation Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is

		(302.440)
(310,722)	8,282	
S		
Depreciation expense \$	Capital Outlays	

500,000 Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.

6,749 reduction in the reconciliation (-); when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation (+). In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. When the accrued interest exceeds the interest paid, the difference is a

The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds:

Change in Net Pension Liability Changes in Deferred Outflows Changes in Deferred Inflows

(145,315) 95,966

121,613

(61,833)

774,825

In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). earned amount the difference is an addition to the reconciliation (+).

Change in Net Position of Governmental Activities (Exhibit A-2)

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2020

	Ac Enterp No	ness-type tivities- orise Funds n-Major Funds
ASSETS:		
Current Assets:		
Cash and Cash Equivalents	\$	6,663
Accounts Receivable:		
Federal		2,041
State		20
Total Current Assets		8,724
Capital Assets:		
Machinery and Equipment		2,960
Less: Accumulated Depreciation		(1,968)
Total Capital Assets		992
Total Assets		9,716
NET POSITION:		
Investment in Capital Assets		992
Unrestricted		8,724
Total Net Position	\$	9,716

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS

FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Business-type Activities - Enterprise Funds Non-Major Funds
Operating Revenue:	
Charges for Services: Daily Sales After School Program	\$ 4,864 48,536
Total Operating Revenue	53,400
Operating Expenses: Salaries, Benefits & Payroll Taxes Depreciation Cost of Sales - Reimbursable Programs	59,861 187 26,771
Total Operating Expenses	86,819
Operating Income/(Loss)	(33,419)
Non-Operating Revenue: Federal Sources: School Breakfast Program Summer Seamless Option - School Breakfast Program National School Lunch Program Summer Seamless Option - National School Lunch Program	3,941 1,613 13,582 2,514
State Sources: School Lunch Program Summer Seamless Option -	278
School Lunch Program Local Sources:	40
Interest Revenue	112
Total Non-Operating Revenue	22,080
Change in Net Position before Transfers	(11,339)
Transfers In: General Fund - Budget Appropriation	10,915
Change in Net Position after Transfers	(424)
Net Position - Beginning of Year	10,140
Net Position - End of Year	\$ 9,716

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	A Enter	siness-type ctivities - rprise Funds on-Major Funds
Cash Flows from Operating Activities:		
Receipts from Customers	\$	53,400
Payments to Employees Payments to Suppliers		(59,861) (30,161)
r ayments to Suppliers		(30,101)
Net Cash Used for Operating Activities		(36,622)
Cash Flows from Investing Activities:		
Interest Revenue		112
Net Cash Provided by Investing Activities		112
Cash Flows from Noncapital Financing Activities: Board Contribution Federal Sources		10,915 22,278
State Sources		345
Net Cash Provided by Noncapital Financing Activities		33,538
Net Increase/(Decrease) in Cash and Cash Equivalents		(2,972)
Cash and Cash Equivalents, July 1		9,635
Cash and Cash Equivalents, June 30	\$	6,663
Reconciliation of Operating Loss to Net Cash Used for Operating Activities:		
Operating Income/(Loss)	\$	(33,419)
Adjustment to Reconcile Operating (Loss) to Cash (Used for) Operating Activities: Depreciation		187
Changes in Assets and Liabilities:		(2.252)
Increase(Decrease) in Accounts Payable		(3,390)
Net Cash Used for Operating Activities	\$	(36,622)

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUND JUNE 30, 2020

	A	gency	Con	mployment npensation Trust	Flexible Spending Trust	
ASSETS:						
Cash and Cash Equivalents	\$	7,985	\$	22,856	\$	1,162
Total Assets		7,985		22,856		1,162
LIABILITIES:						
Payroll Deductions and Withholdings Due to Student Groups		4,008 3,977				
Total Liabilities		7,985				
NET POSTION:						
Held in Trust for: Flexible Spending Claims Unemployment Claims				22,856		1,162
Total Net Position	\$	-0-	\$	22,856	\$	1,162

SOUTH HACKENSACK SCHOOL DISTRICT STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Unemployment Compensation Trust	Flexible Spending Trust		
ADDITIONS:				
Contributions:				
Employee Contributions	\$ 4,560			
Total Contributions	4,560			
Investment Earnings:				
Interest	235	\$ 14		
Net Investment Earnings	235	14		
Total Additions	4,795	14		
DEDUCTIONS:		1.5		
Flexible Spending Claims State of New Jersey Unemployment Claims	263	15		
Total Deductions	263	15		
Change in Net Position	4,532	(1)		
Net Position - Beginning of the Year	18,324	1,163		
Net Position - End of the Year	\$ 22,856	\$ 1,162		

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of the South Hackensack School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity:

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation:

District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business-type activities. These statements include the financial activities of the overall government in its entirety, except those that are fiduciary. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for business-type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

<u>District-Wide Financial Statements</u>: (Cont'd)

Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - *governmental*, *proprietary and fiduciary* - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

<u>General Fund:</u> The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expenses by board resolution.

<u>Special Revenue Fund:</u> The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus, the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

The District reports the following governmental funds: (Cont'd)

Capital Projects Fund: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

Debt Service Fund: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary fund:

Enterprise (Food Service and After School Program) Funds: The Enterprise Fund accounts for all revenue and expenses pertaining to the District's cafeteria and after school operations. The food service fund and after school program fund are utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Additionally, the District reports the following fund type:

Fiduciary Funds: The Fiduciary Funds are used to account for assets held by the District on behalf of others and includes the Student Activities Fund, Payroll Agency Fund, Flexible Spending Trust Fund and Unemployment Compensation Insurance Trust Fund.

C. Measurement Focus and Basis of Accounting

The district-wide financial statements and the proprietary and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

C. Measurement Focus and Basis of Accounting (Cont'd)

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control: (Cont'd)

	General Fund	Special Revenue Fund
Sources/Inflows of Resources:		
Actual Amounts (Budgetary Basis) "Revenue"		
from the Budgetary Comparison Schedule	\$ 9,499,649	\$ 150,750
Difference - Budgetary to GAAP:		
Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements	(10,885)	
Total Revenues as Reported on the Statement of Revenues,		
Expenditures and Changes in Fund Balances - Governmental Funds	\$ 9,488,764	\$ 150,750
		Special
	General	Revenue
	Fund	Fund
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) "Total Outflows" from the		
Budgetary Comparison Schedule	\$ 8,917,764	\$ 150,750
Total Expenditures as Reported on the Statement of Revenues,		
Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 8,917,764	\$ 150,750

E. Cash and Cash Equivalents and Investments:

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit with maturities of one year or less when purchased are stated at cost.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

E. Cash and Cash Equivalents and Investments: (Cont'd)

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of government units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the governmental units.

F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities, which are presented as internal balances.

G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2020.

K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost, including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the district-wide statements and proprietary funds are as follows:

	Estimated Useful Life
Buildings and Building Improvements	30 years
Site Improvements	20 years
Machinery and Equipment	10 to 15 years
Computer and Related Technology	5 years
Vehicles	8 years

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and related depreciation is not reported in the fund financial statements.

L. Long Term Liabilities:

In the District-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premium and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

M. Accrued Salaries and Wages:

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year, therefore, there are no accrued salaries and wages as of June 30, 2020.

N. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by a liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

In the District-wide Statement of net position, the liabilities, whose average maturities are greater than one year, should be reported in two components - the amount due within one year and the amount due in more than one year.

O. Unearned revenue:

Unearned revenue in the special revenue fund represents cash which has been received but not yet earned. See Note 1(D) regarding the special revenue fund.

P. Fund Balance Appropriated:

General Fund: Of the \$1,956,846 General Fund fund balance at June 30, 2020, \$7,108 is assigned for encumbrances; \$354,726 is restricted in the maintenance reserve account; \$800,000 is restricted in the capital reserve account; \$379,517 is restricted for current year excess surplus in accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2004, c.73 (S1701) and will be appropriated and included as anticipated revenue for the fiscal year ended June 30, 2022; \$116,292 is restricted as prior year excess surplus and has been appropriated and included as anticipated revenue for the fiscal year ended June 30, 2021 and \$299,203 is unassigned fund balance which is \$10,885 less than the calculated maximum unassigned fund balance, on a GAAP basis, due to the final two state aid payments, which are not recognized until fiscal year ended June 30, 2021

Calculation of Excess Surplus: In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school Districts are required to restrict General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District has excess surplus in the fiscal year ending June 30, 2020 as noted above.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

P. Fund Balance Appropriated: (Cont'd)

P.L. 2003, C.97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the related state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year.

For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording these last two state aid payments in the subsequent fiscal year, the school district cannot recognize these last state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the final state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments.

O. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amount that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts has been restricted, committed or assigned.

Fund balance restrictions have been established for excess surplus, a maintenance reserve and a capital reserve.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion, or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2020.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for year-end encumbrances in the General Fund at June 30, 2020.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

R. Deficit Net Position:

The District has a deficit in unrestricted net position of \$1,788,405 in governmental activities, which is primarily a result of accrued interest payable, compensated absences payable, net pension liability, and the related deferred inflows and outflows. This deficit does not mean that the District is facing financial difficulties and is a permitted practice by generally accepted accounting principles.

S. Net Position:

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources at June 30, 2020 for pensions. The District has deferred inflows of resources for pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

T. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

T. Revenue - Exchange and Nonexchange Transactions: (Cont'd)

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes, interest and tuition.

U. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the respective Enterprise Fund. For the School District, these revenues are sales for milk, breakfast and lunch as well as for after school program fees. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the respective Enterprise Fund.

V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

W. Pensions:

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, money market accounts, and short-term investments with original maturities of three months or less.

(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the Board in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk – In accordance with its formal cash management plan, the Board ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The Board limits its investments to those authorized in its formal cash management plan which are those permitted under state statute as detailed in the Investment section of this note.

Custodial Credit Risk – The District does not have a policy with respect to custodial credit risk. However, the District ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

Deposits:

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey, which are insured by the Federal Deposit Insurance Corporation (FDIC) or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

The market value of the collateral must equal 5% of the average daily balance of public funds on deposit, and

In addition to the above collateral requirement, if public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments

New Jersey statutes permit the District to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONT'D)

Investments (Cont'd)

- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983, c.313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); or
- (8) Agreements for the repurchase of fully collateralized securities if:
 - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.).;
 - (b) the custody of collateral is transferred to a third party;
 - (c) the maturity of the agreement is not more than 30 days;
 - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
 - (e) a master repurchase agreement providing for the custody and security of collateral is executed; or
 - (9) Deposit of funds in accordance with the following conditions:
 - (a) The funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments (Cont'd)

- (b) The designated public depository arranged for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan association or credit unions for the account of the school district;
- (c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund:
- (d) The designated public depository acts as custodian for the school district with respect to these deposits; and
- (e) On the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

As of June 30, 2020, cash and cash equivalents of the District consisted of the following:

	Cash and	Restricted Cash	Cash and
	Cash	and Cash	Cash
	Equivalents	Equivalents	Equivalents
Checking Accounts	\$ 727,337	\$ 1,154,726	\$ 1,882,063

During the period ended June 30, 2020, the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents at June 30, 2020 was \$1,882,063 and the bank balance was \$2,145,260.

NOTE 4: TRANSFERS TO CAPITAL OUTLAY

During the year ended June 30, 2020, the District transferred a total of \$3,701 to the capital outlay accounts for equipment which did not require approval from the County Superintendent.

NOTE 5. CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2020 were as follows:

NOTE 5. CAPITAL ASSETS (Cont'd)

		Beginning Balance]	Increases	·	ustments/ ecreases		Ending Balance
Governmental Activities:								
Capital Assets not Being Depreciated:								
Sites (Land)	_\$_	4,870,146						4,870,146
Total Capital Assets Not Being Depreciated		4,870,146						4,870,146
Capital Assets Being Depreciated:								
Site Improvements		78,914					1.0	78,914
Buildings and Building Improvements		12,402,462	Φ	0.202			12	2,402,462
Machinery and Equipment Total Capital Assets Being Depreciated		752,753 13,234,129	_\$	8,282 8,282			13	761,035
	_							3,242,411
Governmental Activities Capital Assets		18,104,275		8,282			18	8,112,557
Less Accumulated Depreciation for:								
Site Improvements		(76,496)		(1,729)				(78,225)
Buildings and Building Improvements		(4,344,721)		(296,930)			(4	4,641,651)
Machinery and Equipment		(664,520)		(12,063)				(676,583)
		(5,085,737)		(310,722)			(5,396,459)
Governmental Activities Capital Assets,				(202.4.0)				
Net of Accumulated Depreciation	\$	13,018,538	\$	(302,440)	\$	-0-	\$12	2,716,098
Business Type Activates:								
Capital Assets Being Depreciated:								
Machinery and Equipment	\$	2,960					\$	2,960
Less Accumulated Depreciation		(1,781)	\$	(187)				(1,968)
Business Type Activities Capital Assets, Net of								
Accumulated Depreciation	\$	1,179	\$	(187)	\$	-0-	\$	992
Total Communicated & Dissipace Time Conital				<u> </u>				
Total Governmental & Business-Type Capital Assets, Net of Accumulated Depreciation	\$	13,019,717	\$	(302,627)	\$	-0-	¢ 1′	2,717,090
Assets, Net of Accumulated Depreciation	Ψ	13,019,717	Ψ	(302,021)	Ψ	-0-	Ψ12	2,717,090
Depreciation expense was charged to government	nenta	l functions as	fol	lows:				
								A A O T C
Student and Instruction Related Services								\$ 2,856
General Administrative Services								1,547
Plant Operations and Maintenance Unallocated								7,660 298,659
Charlocated							-	
							=	\$ 310,722

(Continued)

NOTE 6. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account in the amount of \$300,000 was established by the South Hackensack School District by board resolution on June 28, 2011. The funds for the establishment of this reserve were withdrawn from unassigned general fund balance. These funds are restricted to be used for specific activities necessary for the purpose of keeping a school facility open and safe for use or in its original condition, and for keeping its constituent buildings systems fully and efficiently functional and for keeping their warranties valid but cannot be used for routine or capital maintenance. The purpose of the reserve is to provide funds for anticipated expenditures required to maintain a building.

Pursuant to N.J.A.C. 6A:26A-4.2 funds may be deposited into the maintenance reserve account at any time by board resolution to meet the required maintenance of the district by transferring unassigned general fund balance or by transferring excess, unassigned general fund balance that is anticipated to be deposited during the current year in the advertised recapitulation of balances of the subsequent year's budget that is certified for taxes. Funds may be withdrawn from the maintenance reserve account and appropriated into the required maintenance account lines at budget time or any time during the year by board resolution for use on required maintenance activities by school facility as reported in the comprehensive maintenance plan. Funds withdrawn from the maintenance reserve account are restricted to required maintenance appropriations and may not be transferred to any other line-item account. In any year that maintenance reserve account funds are withdrawn, unexpended required maintenance appropriations, up to the amount of maintenance reserve account funds withdrawn, shall be restored to the maintenance reserve account at year-end. At no time, shall the maintenance reserve account have a balance that exceeds four percent of the replacement cost of the current year of the district's school facilities. If the account exceeds this maximum amount at June 30, the excess shall be restricted and designated in the subsequent year's budget. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Balance at June 30, 2019	\$ 342,324
Increased by Board Resolution	 12,402
Balance at June 30, 2020	\$ 354,726

NOTE 7. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2020, the following changes occurred in liabilities reported in the district-wide financial statements:

	Balance			Balance
	6/30/2019	Added	Retired	6/30/2020
Serial Bonds Payable	\$ 2,630,000		\$ 500,000	\$ 2,130,000
Net Pension Liability	1,246,285		121,613	1,124,672
Compensated Absences Payable	250,326	\$ 61,833		312,159
	\$ 4,126,611	\$ 61,833	\$ 621,613	\$ 3,566,831

A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds and are liquidated through the debt service fund.

NOTE 7. LONG-TERM LIABILITIES (Cont'd)

A. Bonds Payable: (Cont'd)

The District had bonds outstanding as of June 30, 2020 as follows:

Purpose	Final <u>Maturity</u>	Interest Rate	Amount
School Bonds of 2003 School Bonds of 2006	02/15/23 02/15/26	4.000% 4.000% - 4.150%	\$ 990,000 1,140,000
			\$ 2,130,000

Principal and interest due on serial bonds outstanding are as follows:

Year			
Ending			
June 30,	Principal	Interest	Total
2021	\$ 510,000	\$ 85,795	\$ 595,795
2022	510,000	65,395	575,395
2023	520,000	44,995	564,995
2024	190,000	24,195	214,195
2025	200,000	16,500	216,500
Thereafter:			
2026	200,000	8,300	208,300
	\$ 2,130,000	\$ 245,180	\$ 2,375,180

B. Bonds Authorized But Not Issued:

As of June 30, 2020, the Board had no bonds authorized but not issued.

C. Compensated Absences:

The liability for compensated absences of the governmental fund types is recorded in the long-term liabilities and will be liquidated by the General Fund. There is no current portion of the liability for compensated absences. The entire \$312,159 is a long-term liability.

There was no liability for compensated absences payable in the District's Enterprise Funds at June 30, 2020.

D. Net Pension Liability

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2020 is \$-0- and the long-term portion is \$1,124,672. See Note 8 for more information on the PERS.

NOTE 8. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey.

A. Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service. The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2008
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability.

(Continued)

NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions (Cont'd)

The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years, beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$63,929 for fiscal year 2020.

The employee contribution rate was 7.50% effective July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources Related to Pensions

At June 30, 2020, the District's liability was \$1,124,672 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018 which was rolled forward to June 30, 2019. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2019, the District's proportion was 0.0062%, which was a decrease of 0.0001% from its proportion measured as of June 30, 2018.

For the fiscal year ended June 30, 2020, the District recognized a pension benefit of (\$11,549). At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)</u>

	Year of Deferral	Amortization Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Assumptions	2014	6.44	\$ 2,972	
	2015	5.72	18,378	
	2016	5.57	90,952	.
	2017	5.48		\$ (161,451)
	2018	5.63		(130,467)
	2019	5.21	112 202	(98,451)
			112,302	(390,369)
Difference Between Expected and Actual Experience	2015	5.72	5,099	
	2016	5.57	2,760	
	2017	5.48	4,802	
	2018	5.63		(4,968)
	2019	5.21	7,526	
			20,187	(4,968)
Net Difference Between Projected and Actual				
Investment Earnings on Pension Plan Investments	2016	5.00		20,758
C	2017	5.00		(24,911)
	2018	5.00		(17,328)
	2019	5.00		3,727
				(17,754)
Changes in Proportion	2014	6.44	9,933	
Changes in 1 reportion	2015	5.72	16,750	
	2016	5.57	4,448	
	2017	5.48	.,	(73,016)
	2018	5.63		(287,129)
	2019	5.21		(16,095)
			31,131	(376,240)
District Contribution Subsequent to the Measurement Date	2019	1.00	73,205	
			\$ 236,825	\$ (789,331)

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and the district contribution subsequent to measurement date) related to pensions will be recognized in pension expense as follows:

(Continued)

NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Cont'd)

Fiscal Year	
Ending June 30,	Total
2020	\$ (32,474)
2021	(105,350)
2022	(94,071)
2023	(44,171)
2024	(4,536)
	\$ (280,602)

Actuarial Assumptions

The total pension liability for the June 30, 2019 measurement date was determined by an actuarial valuation as of July 1, 2018 which was rolled forward to June 30, 2019. This actuarial valuation used the following actuarial assumptions:

Inflation Rate:

Price 2.75% Wage 3.25%

Salary Increases:

Through 2026 2.00 - 6.00% based on years of service Thereafter 3.00 - 7.00% based on years of service

Investment Rate of Return 7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee Mortality Table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and a 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

The actuarial assumptions used in the July 1, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2019) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2019 are summarized in the following table:

		Long-Term
	Target	Expected Real
Asset Class	Allocation	Rate of Return
Risk Management Strategies	3.00%	4.67%
Cash Equivalents	5.00%	2.00%
U.S. Treasuries	5.00%	2.68%
Investment Grade Credit	10.00%	4.25%
High Yield	2.00%	5.37%
Private Credit	6.00%	7.92%
Real Assets	2.50%	9.31%
Real Estate	7.50%	8.33%
U.S. Equity	28.00%	8.26%
Non-U.S. Developed Market Equity	12.50%	9.00%
Emerging Markets Equity	6.50%	11.37%
Private Equity	12.00%	10.85%

Discount Rate

The discount rate used to measure the total pension liability was 6.28% as of June 30, 2019. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.50% as of June 30, 2019 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2057. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

(Continued)

NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2019 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

June 30	0, 2019					
	Α	t 1%	A	At Current		At 1%
	De	ecrease	Di	scount Rate	I	ncrease
	(5	.28%)		(6.28%)	((7.28%)
District's proportionate share of the Net Pension Liability	\$	1,430,526	\$	1,124,672	\$	881,363

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division).

For additional information about the TPAF, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts. The following represents the membership tiers for TPAF:

Definition	
Members who were enrolled prior to July 1, 2008	
Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008	
Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010	
Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011	
Members who were eligible to enroll on or after June 28, 2011	
	Members who were enrolled prior to July 1, 2008 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011

NOTE 8. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Benefits Provided (Cont'd)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 2 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. For fiscal year 2020, the State's pension contribution was less than the actuarial determined amount.

Special Funding Situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2020, the State of New Jersey contributed \$442,899 to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of \$677,221.

The employee contribution rate was 7.50% effective July 1, 2018.

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources</u> Related to Pensions

At June 30, 2020, the State's proportionate share of the net pension liability associated with the District was \$11,481,698. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2018 which was rolled forward to June 30, 2019. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2019, the District's proportion was 0.0187%, which was a decrease of 0.0002% from its proportion measured as of June 30, 2018.

NOTE 8. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

District's Proportionate Share of the Net Pension Liability

State's Proportionate Share of the Net Pension Liability Associated with the District

Total

\$ -0
11,481,698

For the fiscal year ended June 30, 2020, the State recognized pension expense on behalf of the District in the amount of \$677,221 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2020 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) related to pensions from the following sources:

		Amortization	Deferred	Deferred
	Year of	Period	Outflows of	Inflows of
	Deferral	in Years	Resources	Resources
Changes in Assumptions	2014	8.5	\$ 768,874,621	
	2015	8.3	2,351,172,865	
	2016	8.3	5,609,216,856	
	2017	8.3		\$ 8,483,527,374
	2018	8.29		5,172,258,445
	2019	8.04		3,507,345,617
			8,729,264,342	17,163,131,436
Difference Between Expected and Actual	2014	8.5		7,323,009
Experience	2015	8.3	145,211,243	
	2016	8.3		69,755,412
	2017	8.3	150,939,884	
	2018	8.29	907,352,137	
	2019	8.04		136,265,890
			1,203,503,264	213,344,311
Net Difference Between Projected and Actual	2016	5		(431,855,192)
Investment Earnings on Pension Plan	2017	5		452,016,524
Investments	2018	5		288,091,115
	2019	5		(144,882,771)
				163,369,676
			\$ 9,932,767,606	\$ 17,539,845,423

(Continued)

NOTE 8. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

<u>Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions</u> (Cont'd)

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

Fiscal Year Ending June 30,	Total
2020	\$ (272,405,510)
2021	(704,260,700)
2022	(630,562,767)
2023	(1,216,378,743)
2024	(2,381,316,232)
Thereafter	(2,402,153,865)
	\$ (7,607,077,817)

Actuarial Assumptions

The total pension liability for the June 30, 2019 measurement date was determined by an actuarial valuation as of July 1, 2018 which was rolled forward to June 30, 2019. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	1.55 – 4.45% based on years of service
Thereafter	2.75 – 5.65% based on years of service
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and a 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

The actuarial assumptions used in the July 1, 2018 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

NOTE 8. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2019) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2019 are summarized in the following table:

		Long-Term		
	Target	Expected Real		
Asset Class	Allocation	Rate of Return		
Risk Mitigation Strategies	3.00%	4.67%		
Cash Equivalents	5.00%	2.00%		
U.S. Treasuries	5.00%	2.68%		
Investment Grade Credit	10.00%	4.25%		
High Yield	2.00%	5.37%		
Private Credit	6.00%	7.92%		
Real Assets	2.50%	9.31%		
Real Estate	7.50%	8.33%		
U.S. Equity	28.00%	8.26%		
Non-U.S. Developed Market Equity	12.50%	9.00%		
Emerging Markets Equity	6.50%	11.37%		
Private Equity	12.00%	10.85%		

Discount Rate - TPAF

The discount rate used to measure the total pension liability was 5.60% as of June 30, 2019. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.50% as of June 30, 2019 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 70% of the actuarially determined contributions for the State. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2054. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2054, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

(Continued)

NOTE 8. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the State's proportionate share of the net pension liability associated with the District as of June 30, 2019 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentagepoint higher than the current rate:

	June 3	30, 2019			
		At 1%		At Current	At 1%
		Decrease	D	iscount Rate	Increase
		(4.60%)		(5.60%)	 (6.60%)
State's Proportionate Share of the Net					
Pension Liability Associated with the District	\$	13,539,463	\$	11,481,698	\$ 9,774,403

Pension Plan Fiduciary Net Position

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

NOTE 9. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. Health benefits are provided to the employees through the State of New Jersey Health Benefit Plan.

Property and Liability Insurance

The District maintains commercial insurance coverage for surety bonds. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The Board is a member of the School Alliance Insurance Fund ("SAIF"). The SAIF provides it members with Workers' Compensation, Comprehensive General Liability and Automobile Liability, Property, Boiler and Machinery, and School Board Legal Liability Insurance. The SAIF is a risk-sharing fund that is both an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage for their members in order to keep local property taxes at a minimum. Each member appoints an official to represent their respective district for the purpose of creating a governing body from which officers for the SAIF are elected.

NOTE 9. RISK MANAGEMENT (Cont'd)

Property and Liability Insurance (Cont'd)

As a member of the SAIF, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the SAIF were to be exhausted, members would become responsible for their respective shares of the SAIF's liabilities.

The SAIF can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided amongst the members in the same ratio as their individual assessment relates to the total assessment of the membership body. In accordance with Statement No. 10 of the Governmental Accounting Standards Board, these distributions are used to reduce the amount recorded for membership expense in the year in which the distribution was declared. Selected financial information for the SAIF as of June 30, 2019 is as follows:

	School Alliance			
	Ins	Insurance Fund		
Total Assets	\$	51,526,293		
Net Position	\$	20,539,909		
Total Revenue	\$	43,264,723		
Total Expenses	\$	41,642,801		
Change in Net Position	\$	1,621,922		
Member Dividends	\$	-0-		

Financial Statements for SAIF are available at SAIF's Executive Director's Office:

Risk and Loss Managers Inc. 51 Everett Drive, Suite B-40 West Windsor, NJ 08550 (609) 275-1155

New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, interest earned, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and previous two years.

(Continued)

NOTE 9. RISK MANAGEMENT (Cont'd)

New Jersey Unemployment Compensation Insurance (Cont'd)

	D	istrict	In	terest	En	nployee	Ar	nount]	Ending
Fiscal Year	Cont	ributions	Earned		Contributions		Reimbursed		Balance	
2019-2020	\$	-0-	\$	235	\$	4,560	\$	263	\$	22,856
2018-2019		-0-		324		4,378		359		18,324
2017-2018		-0-		135		4,415		1,808		13,981

NOTE 10. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

NOTE 11. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

Lincoln Investment Planning Inc. Fidelity Investments

NOTE 12. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10.

Taxes are collected by the constituent municipality and are remitted to the School District on a predetermined, agreed-upon schedule.

NOTE 13. ACCOUNTS PAYABLE

The following accounts payable balances existed as of June 30, 2020:

	Governmental Funds		District Contribution		Total		
	General		Subsequent to		Government		
	Fund		Measurement Date		Activities		
Vendors	\$	53,328			\$	53,328	
Due to State of New Jersey			\$	73,205		73,205	
	\$	53,328	\$	73,205	\$	126,533	

NOTE 14. COMMITTMENTS AND CONTINGENCIES

Litigation

The Board is periodically involved in claims or lawsuits arising in the normal course of business, including a claim regarding employment matters. The Board does not believe that the ultimate outcome of these cases will have a material adverse effect on the District's financial position.

Grant Programs

The District participates in federal and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management of the District is not aware of any material items of noncompliance which would result in the disallowance of grant program expenditures.

Arbitrage

The District may have a liability for arbitrage payable to the federal government relative to its \$5,290,000 School Bonds dated February 15, 2003, its \$3,195,000 School Bonds dated February 15, 2006. The amount of liability at June 30, 2020, if any, is unknown.

Encumbrances

At June 30, 2020, there were encumbrances as detailed below in the governmental funds. All of the governmental funds are considered to be major funds:

		Total				
(General	Governmental				
	Fund	Funds				
\$	7,108	\$	7,108			

(Continued)

NOTE 15. INTERFUND RECEIVABLES AND PAYABLES

	Interfund Receivable		Interfund Payable	
General Fund Special Revenue	\$ 32,491		\$	32,491
•	\$	32,491	\$	32,491

The interfund receivable in the General Fund is due to the cash deficit in the Special Revenue Fund due to the delay between the request and receipt of reimbursements on federal grants

NOTE 16. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the District by inclusion of \$50,000 on June 9, 2014 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a District may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2019 to June 30, 2020 fiscal year is as follows:

Balance July 1, 2019	\$ 300,000
Increased by Board Resolution	 500,000
Balance June 30, 2020	\$ 800,000

The June 30, 2020 LRFP balance of local support of uncompleted capital project costs exceeds the balance in the capital reserve account at June 30, 2020.

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)

General Information about the OPEB Plan

Plan Description and Benefits Provided

The District is in a "special funding situation", as described in GASB Codification Section P50, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

(Continued)

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

Plan Description and Benefits Provided (Cont'd)

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in GASB Codification Section P50. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

For additional information about the State Health Benefit Local Education Retired Education Plan, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at https://www.state.nj.us/ treasury/pensions/gasb-notices-opeb.shtml.

Employees Covered by Benefit Terms

At June 30, 2018, the plan membership consisted of the following:

Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments	148,051
Active Plan Members	216,892
Total	364,943

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2019 was determined by an actuarial valuation as of June 30, 2018, which was rolled forward to June 30, 2019. The total nonemployer OPEB liability as of June 30, 2018 was determined by an actuarial valuation as of June 30, 2017 which was rolled forward to June 30, 2018.

(Continued)

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Actuarial Assumptions and Other Inputs

Inflation Rate

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	TPAF/ABP	PERS
Salary Increases:		
Through 2026	1.55 - 3.05%	2.00 - 6.00%
	based on service	based on service
	vears	vears

2.50%

Thereafter

1.55 - 3.05%
based on service
years

3.00 - 7.00%
based on service
years

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018 and July 1, 2014 - June 30, 2018 for TPAF and PERS, respectively.

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 5.7% and decreases to a 4.5% long term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 is reflected. The assumed post-65 medical trend rate is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

(Continued)

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Discount Rate

The discount rate for June 30, 2019 was 3.50%. The discount rate for June 30, 2018 was 3.87%, a change of .37%. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the State's Proportionate Share of the Total OPEB Liability Associated with the District

	Total OPEB Liability		
Balance at June 30, 2018		8,464,899	
Changes for Year:			
Service Cost		355,077	
Interest on the Total OPEB Liability		336,994	
Differences between Expected and Actual Experienences		(1,444,293)	
Changes of Assumptions		113,311	
Gross Benefit Payments by the State		(233,286)	
Contributions from Members		6,915	
Net Changes		(865,282)	
Balance at June 30, 2019		7,599,617	

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2019, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 3	30, 2019				
		At 1%		At		At 1%
		Decrease	Di	scount Rate		Increase
	(2.50%)		(3.50%)		(4.50%)	
Total OPEB Liability Attributable to			_		_	
the District	\$	8,978,151	\$	7,599,617	\$	6,504,585

(Continued)

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2019, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 3	0, 2019			
		1%	F	Healthcare	1%
	·	Decrease	Cos	st Trend Rate	Increase
Total OPEB Liability Attributable to					
the District	\$	6,261,746	\$	7,599,617	\$ 9,370,684

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2020 the District recognized OPEB expense of \$201,210 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Codification Section P50, in which there is a special funding situation.

In accordance with GASB Codification Section P50, as the District's proportionate share of the OPEB liability is \$-0-, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2019 the State had deferred outflows of resources and deferred inflows of resources related to OPEB associated with the District from the following sources:

			Ι	Deferred]	Deferred
	Deferral	Period	Outflows of		Inflows of	
<u>-</u>	Year	in Years	R	esources	I	Resources
Changes in Assumptions	2017	9.54			\$	884,749
	2018	9.51				761,004
	2019	9.29	\$	101,114		
				101,114		1,645,753
Differences between Expected and						
Actual Experience	2018	9.51				719,386
	2019	9.29				1,190,115
						1,909,501
Changes in Proportion	N/A	N/A				219,295
			\$	101,114	\$	3,774,549

Note 17. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

<u>State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)</u> (Cont'd)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30,	Total
2020	\$ (463,769)
2021	(463,769)
2022	(463,768)
2023	(463,768)
2024	(463,768)
Thereafter	(1,135,298)
	\$ (3,454,140)

Note 18. SUBSEQUENT EVENT

The COVID-19 outbreak in the United States and specifically in New Jersey has caused disruption of the District's normal financial operations. Though the impact on the District's operations cannot be reasonably estimated at this date, it is likely that there will be an impact on certain revenue in the General Fund other than state aid and the local tax levy. The District's state aid in the General Fund was reduced after their budget was adopted due to the reduction of state aid provided to certain school districts by the State of New Jersey. Also, there have been additional operating expenses in the General Fund not planned for or expected at the time of the adoption of the District's 2020-21 budget related to COVID-19.

Additionally, the District's cash flow in the Governmental Funds may be affected by the timing of the collection of the District's tax levy as well as certain State aid payments.

The District's Food Service and After School Program Enterprise Funds have been impacted by COVID-19 for the fiscal year ending June 30, 2021 as revenue is likely to be effected by virtual learning, since there will be no operating revenue.

REQUIRED SUPPLEMENTARY INFORMATION

SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

PUBLIC EMPLOYEES RETIREMENT SYSTEM

LAST SIX FISCAL YEARS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SOUTH HACKENSACK SCHOOL DISTRICT

			Fiscal Year E	Fiscal Year Ending June 30,		
	2015	2016	2017	2018	2019	2020
District's proportion of the net pension liability	0.0082734344%	0.0089647725%	0.0090441571%	0.0083041413%	0.0063296935%	0.0062417663%
District's proportionate share of the net pension liability	\$ 1,549,013	\$ 2,012,412	\$ 2,678,620	\$ 1,933,071	\$ 1,246,285	\$ 1,124,672
District's covered employee payroll	602,220	614,510	598,518	565,500	464,668	487,782
District's proportionate share of the net pension liability as a percentage of its covered employee payroll	257.22%	327.48%	447.54%	341.83%	268.21%	230.57%
Plan fiduciary net position as a percentage of the total pension liability	52.08%	47.93%	40.14%	48.10%	53.60%	56.27%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF DISTRICT CONTRIBUTIONS
PUBLIC EMPLOYEES RETIREMENT SYSTEM
LAST SIX FISCAL YEARS

			Fiscal Year Ending June 30,	nding June 30,		
	2015	2016	2017	2018	2019	2020
Contractually required contribution	\$ 68,205	\$ 79,814	\$ 84,488	\$ 83,466	\$ 62,960	\$ 63,929
Contributions in relation to the contractually required contribution	(68,205)	(79,814)	(84,488)	(83,466)	(62,960)	(63,929)
Contribution deficiency/(excess)	-0-	-0-	-0-	-0-	-0-	-0-
District's covered employee payroll	\$ 614,510	\$ 598,518	\$ 565,500	\$ 464,668	\$ 487,782	\$ 498,576
Contributions as a percentage of covered employee payroll	11.10%	13.34%	14.94%	17.96%	12.91%	12.82%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

SOUTH HACKENSACK SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF STATE'S PROPORTIONATE SHARE OF THE
NET PENSION LIABILITY ASSOCIATED WITH THE DISTRICT
TEACHERS' PENSION AND ANNUITY FUND
LAST SIX FISCAL YEARS

			Fiscal Year E	Fiscal Year Ending June 30,		
	2015	2016	2017	2018	2019	2020
State's proportion of the net pension liability attributable to the District	0.0187787499%	0.0199339075%	0.0181713221%	0.0188570801%	0.0188747089%	0.0187086873%
State's proportionate share of the net pension liability attributable to the District	\$ 10,036,631	\$ 12,599,081	\$ 14,294,719	\$ 12,714,123	\$ 12,007,684	\$ 11,481,698
District's covered employee payroll	1,814,797	1,851,834	1,926,453	1,923,384	2,020,583	2,302,881
State's proportionate share of the net pension liability attributable to the District as a percentage of the District's covered employee payroll	553.04%	680.36%	742.02%	661.03%	594.27%	498.58%
Plan fiduciary net position as a percentage of the total pension liability	33.64%	28.71%	22.33%	25.41%	26.49%	26.95%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

SOUTH HACKENSACK SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF STATE CONTRIBUTIONS TEACHERS' PENSION AND ANNUITY FUND LAST SIX FISCAL YEARS

			Fiscal Year Ending June 30.	nding June 30,		
	2015	2016	2017	2018	2019	2020
Contractually required contribution	\$ 540,065	\$ 769,287	\$ 1,074,049	\$ 880,770	\$ 700,006	\$ 677,221
Contributions in relation to the contractually required contribution	(107,770)	(139,991)	(145,486)	(277,959)	(367,955)	(442,899)
Contribution deficiency/(excess)	\$ 432,295	\$ 629,296	\$ 928,563	\$ 602,811	\$ 332,051	\$ 234,322
District's covered employee payroll	\$ 1,851,834	\$ 1,926,453	\$ 1,923,384	\$ 2,020,583	\$ 2,302,881	\$ 2,384,871
Contributions as a percentage of covered employee payroll	5.82%	7.27%	7.56%	13.76%	15.98%	18.57%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

SOUTH HACKENSACK SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES SCHEDULE OF CHANGES IN THE STATE'S TOTAL OPEB LIABILITY AND RELATED RATIOS LAST THREE FISCAL YEARS

			Fisca	l Year Ending		
	Ju	ne 30, 2017	Jı	ine 30, 2018	Jı	ine 30, 2019
Total OPEB Liability						
Service Cost	\$	529,173	\$	437,893	\$	355,077
Interest Cost		317,753		369,998		336,994
Differences between Expected and Actual Experiences				(1,158,624)		(1,444,293)
Changes in Assumptions		(1,349,058)		(971,390)		113,311
Member Contributions		8,534		7,823		6,915
Gross Benefit Payments		(231,750)		(226,348)		(233,286)
Net Change in Total OPEB Liability		(725,348)		(1,540,648)		(865,282)
Total OPEB Liability - Beginning		10,730,895		10,005,547		8,464,899
Total OPEB Liability - Ending	\$	10,005,547	\$	8,464,899	\$	7,599,617
State's Covered Employee Payroll *	\$	2,488,884	\$	2,485,251	\$	2,790,663
Total OPEB Liability as a Percentage of Covered Employee Payroll		429%		398%		398%

^{*} - Covered payroll for the fiscal years ending June 30, 2017, 2018 and 2019 is based on the payroll on the June 30, 2016, 2017 and 2018 census data.

Note: This schedule does not contain ten years of information as GASB No. 75 was implemented during the fiscal year ended June 30, 2018.

SOUTH HACKENSACK SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate changed from 5.66% as of June 30, 2018 to 6.28% as of June 30, 2019. The municipal bond rate changed from 3.87% to 3.50%.

The inflation rate was 2.25% as of June 30, 2018. As of June 30, 2019, the inflation rate was as follows – Price -2.75% and Wage -3.25%. The salary increases as of June 30, 2018 were as follows: Through 2026 -1.65% - 4.15% based on age and Thereafter -2.65% - 5.15% based on age. The salary increases as of June 30, 2019 are as follows: Through 2026 -2.00% - 6.00% based on years of service and Thereafter -3.00% - 7.00% based on years of service.

The July 1, 2017 actuarial valuation utilized the following mortality rate assumptions:

Pre-retirement mortality rates were based on the RP-2000 Employee Pre-retirement Mortality Table for male and female active participants. For local employees, mortality tables are set back 2 years for males and 7 years for females. In addition, the tables provide for future improvements in mortality from the base year of 2013 using a generational approach based on the Conduent modified 2014 projection scale. Post-retirement mortality rates were based on the RP-2000 Combined Healthy Male and Female Mortality Tables (set back 1 year for males and females) for service retirements and beneficiaries of former members. In addition, the tables for service retirements and beneficiaries of former members provide for future improvements in mortality from 2012 to 2013 using Projection Scale AA and a generational approach based on the plan actuary's modified MP-2014 projection scale thereafter. Disability retirement rates used to value disabled retirees were based on the RP-2000 Disabled Mortality Table (set back 3 years for males and set forward one year for females).

The July 1, 2018 actuarial valuation utilized the following mortality rate assumptions:

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee Mortality Table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and a 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

B. TEACHERS PENSION AND ANNUITY FUND

Benefit Changes

There were none.

SOUTH HACKENSACK SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

B. TEACHERS PENSION AND ANNUITY FUND (Cont'd)

Changes of Actuarial Assumptions

The discount rate changed from 4.86% as of June 30, 2018 to 5.60% as of June 30, 2019. The municipal bond rate changed from 3.87% to 3.50%. The inflation rate as of June 30, 2018 was 2.25%. The inflation rate as of June 30, 2019 was as follows: Price -2.75% and Wage -3.25%.

The salary increases in the July 1, 2018 valuation were as follows: Through 2026 - 1.55 - 4.45% based on years of service and thereafter - 2.75 - 5.65% based on years of service. The salary increases in the July 1, 2017 valuation were as follows: 2011-2026 - 1.55% - 4.55% and thereafter -2% - 5.45%.

The mortality rates utilized in the July 1, 2018 valuation were as follows: Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and a 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2019.

The mortality rates utilized in the July 1, 2017 valuation were as follows: Pre-retirement mortality rates were based on the RP-2006 Employee White Collar Mortality Tables, set back 3 years for males and 5 years for females, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Post-retirement mortality rates were based on the RP-2006 Healthy Annuitant White Collar Mortality Tables, with adjustments as described in the latest experience study, projected on a generational basis from a base year of 2006 using a 60 year average of improvement rates based on Social Security data from 1953 to 2013. Disabled mortality rates were based on the RP-2006 Disabled Retiree Mortality Tables with rates adjusted by 90%. No mortality improvement is assumed for disabled retiree mortality.

C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate for June 30, 2019 was 3.50%. The discount rate for June 30, 2018 was 3.87%, a change of -.37%.

The mortality rates in the valuation as of June 30, 2018 were based on the following:

Pre-retirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Post-retirement mortality rates were based on the RP-2006 Headcount-Weighted Health Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP-2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using MP-2017 scale.

SOUTH HACKENSACK SCHOOL DISTRICT NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN (Cont'd)

Changes of Actuarial Assumptions (Cont'd)

The mortality rates in the valuation as of June 30, 2019 were based on the following:

Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

The health care trend rates in the valuation as of June 30, 2018 were based on the following:

For pre-Medicare preferred provider organization (PPO) medical benefits and health maintenance organization (HMO) medical benefits, trend rate is initially 5.8% and decreases to a 5.0% long term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is 4.5%. For prescription drug benefits, the initial trend rate is 8.0% decreasing to a 5.0% long term rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%. The Medicare Advantage trend rate is 4.5% and will continue in all future years.

The health care trend rates in the valuation as of June 30, 2019 were based on the following:

For pre-Medicare medical benefits, the trend rate is initially 5.7% and decreases to a 4.5% long term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 is reflected. The assumed post-65 medical trend rate is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

BUDGETARY COMPARISON SCHEDULES

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES: Local Sources:					
Local Tax Levy	\$ 7,938,815		\$ 7,938,815	\$ 7,938,815	
Tuition from Individuals	4,800		4,800	1,520	\$ (3,280)
Tuition from LEAs Within State				18,222	18,222
Miscellaneous	199,098		199,098	283,047	83,949
Total - Local Sources	8,142,713		8,142,713	8,241,604	98,891
State Sources:					
Special Education Categorical Aid	211,923		211,923	211,923	
Equalization Aid	49,678		49,678	49,678	
Extraordinary Aid	000'99		900,99	126,088	880,09
Transportation Categorical Aid	47,149		47,149	47,149	
Security Categorical Aid	36,988		36,988	36,988	
TPAF Pension Contributions (On-Behalf - Non-Budgeted)				442,899	442,899
TPAF Non-Contributary Insurance (On-Behalf - Non-Budgeted)				7,938	7,938
TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)				276	276
TPAF Post Retirement (On-Behalf - Non-Budgeted)				167,253	167,253
TPAF Social Security (Reimbursed - Non-Budgeted)				167,853	167,853
Total State Sources	411,738		411,738	1,258,045	846,307
TOTAL REVENUES	8,554,451		8,554,451	9,499,649	945,198

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Original	Budget	Final		Variance
	Budget	Transfers	Budget	Actual	Final to Actual
EXPENDITURES:					
Current Expense:					
Regular Programs - Instruction:					
Preschool - Salaries of Teachers	\$ 74,555		\$ 74,555	\$ 74,555	
Kindergarten - Salaries of Teachers	132,271		132,271	132,271	
Grades 1-5 - Salaries of Teachers	665,687	\$ (10,800)	654,887	654,856	\$ 31
Grades 6-8 - Salaries of Teachers	571,628	(20,564)	551,064	550,377	289
Regular Programs - Home Instruction:					
Salaries of Teachers	1,000		1,000	940	09
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	52,828		52,828	51,885	943
Purchased Professional-Educational Services	124,229	11,039	135,268	134,722	546
Purchased Technical Services	25,186	(4,810)	20,376	17,185	3,191
Other Purchased Services (400-500 series)	44,496	7,665	52,161	52,117	44
General Supplies	75,500	25,098	100,598	94,472	6,126
Textbooks	10,000	21,814	31,814	31,778	36
Other Objects	4,500	1,674	6,174	5,788	386
Total Regular Programs - Instruction	1,781,880	31,116	1,812,996	1,800,946	12,050
Special Education - Instruction:					
Resource Room/Resource Center:					
Salaries of Teachers	307,556		307,556	307,556	
Total Resource Room/Resource Center	307,556		307,556	307,556	
Total Special Education - Instruction	307,556		307,556	307,556	

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

		Original Budget	B	Budget Transfers	П	Final Budget		Actual	Variance Final to Actual	ıal
EXPENDITURES: Current Expense: Basic Skills/Remedial - Instruction:										
Salaries of Teachers	8	89,169	S	4,402	\$	93,571	\$	93,570	\$	1
Total Basic Skills/Remedial - Instruction		89,169		4,402		93,571		93,570		-
Bilingual Education - Instruction:										
Salaries of Teachers		79,970				79,970		79,970		
General Supplies		350				350				350
Total Bilingual Education - Instruction		80,320				80,320		79,970		350
School-Sponsored Cocurricular Activities - Instruction:										
Salaries		35,000		27,730		62,730		62,730		
Purchased Services (300-500 series)		28,500		(829)		27,671		10,820	16,	16,851
Supplies and Materials		10,000		(1,439)		8,561		8,422		139
Transfer to Cover Deficit (Agency Funds)		6,000		1,500		7,500		7,500		
Total School-Sponsored Cocurricular Activities - Instruction		79,500		26,962		106,462		89,472	16,	16,990
School-Sponsored Athletics-Instruction:										
Salaries		14,000		1,048		15,048		15,048		
Total School-Sponsored Athletics-Instruction		14,000		1,048		15,048		15,048		

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES: Current Expense: Community Services Programs/Operations: Salaries	\$ 17.001	(15.148)			\$
Total Community Services Programs/Operations					1,853
Total Instruction	2,369,426	48,380	2,417,806	\$ 2,386,562	31,244
Undistributed Expenditures: Instruction:					
Tuition to Other LEAs Within the State - Regular	1,340,916	(46,179)	1,294,737	1,077,896	216,841
Tuition to Other LEAs Within the State - Special	800,129		800,129	783,270	16,859
Tuition to County Vocational School District - Regular	37,944	18,972	56,916	56,916	
Tuition to County Vocational School District - Special	169,128	(4,679)	164,449	144,546	19,903
Tuition to CSSD & Reg. Day Schools	474,823	(28,727)	446,096	346,302	99,794
Tuition to Priv. Sch. for the Disabled W/I State	111,166	14,560	125,726	125,726	
Total Undistributed Expenditures - Instruction	2,934,106	(46,053)	2,888,053	2,534,656	353,397
Attendance & Social Work:					
Salaries	5,267	1	5,268	5,268	
Total Attendance and Social Work	5,267		5,268	5,268	

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

Original Budget Final Budget Transfers Budget Actual Fin		Salaries \$ 73,870 \$ (1) \$ 73,869 \$ 58,774 \$ Purchased Professional and Technical Services 10,000 4,118 4,118 4,118 5,750 85 Other Purchased Services (400-500 series) 5,750 5,750 2,900 2,900	Total Health Services (1) 90,884 65,877 Speech, OT, PT and Related Services: 57,612 38 57,650 57,650	Purchased Professional - Educational Services 90,000 (38) 89,962 66,455 Supplies and Materials 500 465	Total Speech, OT, PT and Related Services Total Speech, OT, PT and Related Services Other Support Services - Students - Extraordinary Services:	Salaries 140,782 133,236
		\$ 58,774 4,118 85 2,900				
Budget Transfers		I	(1) (38	(38)		
		73,870 10,000 1,265 5,750	90,885	90,000	148,112	140,782
	EXPENDITURES: Current Expense: Undistributed Expenditures: Health Services:	Salaries Purchased Professional and Technical Services Other Purchased Services (400-500 series) Supplies and Materials	Total Health Services Speech, OT, PT and Related Services: Salaries	Purchased Professional - Educational Services Supplies and Materials	Total Speech, OT, PT and Related Services Other Support Services - Students - Extraordinary Services:	Salaries

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Original	Budget	Final			Variance
	Budget	Transfers	Budget	Actual		Final to Actual
EXPENDITURES:						
Current Expense:						
Undistributed Expenditures:						
Child Study Teams:						
Purchased Professional - Educational Services	\$ 261,362		\$ 261,362	\$ 257,289	586	\$ 4,073
Supplies and Materials	3,000	\$ (202)	2,798	1,	1,723	1,075
Total Child Study Teams	264,362	(202)	264,160	259,012	012	5,148
Improvement of Instruction Services:						
Salaries of Supervisor of Instruction	108,150		108,150	108,150	150	
Salaries of Secretarial and Clerical Assistants	22,947	1	22,948	22,	22,947	1
Total Improvement of Instruction Services	131,097		131,098	131,097	260	1
Educational Media Services/School Library:						
Salaries	76,110		76,110	76,	76,110	
Supplies and Materials	1,000	(1)	666		923	92
Total Educational Media Services/School Library	77,110	(1)	77,109	77,	77,033	76
Instructional Staff Training Services:						
Purchased Professional - Educational Services	5,000	5,919	10,919	10,	10,918	1
Total Instructional Staff Training Services	5,000	5,919	10,919	10,	10,918	1

SOUTH HACKENSACK SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE

GENERAL FUND

	Original Budget	Budget Transfers		Final Budget		Actual	Variance Final to Actual
EXPENDITURES:			 				
Current Expense:							
Undistributed Expenditures:							
Support Services - General Administration:							
Salaries	\$ 118,915	\$ 6,060	\$ 0	124,975	↔	124,975	
Legal Services	5,000	1,169	6	6,169		6,169	
Audit Fees	25,936	2,679	6	28,615		28,615	
Other Purchased Professional Services	4,000	13,285	5	17,285		12,875	\$ 4,410
Communications/Telephone	9,000	4,447	7	13,447		13,446	1
Miscellaneous Purchase Service (400-500) (O/T 530 & 585)	3,000	338	8	3,338		3,338	
General Supplies	500	103	3	603		602	1
Miscellaneous Expenditures	4,365	(143)	3)	4,222		4,222	
BOE Membership Dues and Fees	5,209	(1,254)	4)	3,955		3,949	9
Total Support Services - General Administration	175,925	26,684	4	202,609		198,191	4,418
Support Services - School Administration:							
Salaries of Principals/Assistant Principals	63,506			63,506		63,506	
Other Purchased Services (400-500 series)	7,500	127	7	7,627		7,620	7
Supplies and Materials	1,000	584	4	1,584		1,584	
Total Support Services - School Administration	72,006	711	11	72,717		72,710	7

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES:					
Current Expense:					
Undistributed Expenditures:					
Central Services:					
Salaries	\$ 60,269	\$ 394	\$ 60,663	\$ 60,663	
Purchased Professional Services	1,700	(1,400)	300	295	\$
Purchased Technical Services	8,000	2,045	10,045	8886	157
Miscellaneous Purchased Services (400-500) (O/T 594)	2,800	182	2,982	2,982	
Supplies and Materials	800	438	1,238	1,238	
Miscellaneous Expenditures	750	(519)	231	168	63
Total Central Services	74,319	1,140	75,459	75,234	225
Required Maintenance for School Facilities:					
Cleaning, Repair and Maintenance Services	75,000	53,201	128,201	127,195	1,006
General Supplies	200	4,184	4,684	3,356	1,328
Total Required Maintenance for School Facilities	75,500	57,385	132,885	130,551	2,334
Custodial Services:					
Salaries	318,614	(1,032)	317,582	314,603	2,979
Purchased Professional and Technical Services	35,400	(2,825)	32,575	32,575	
Cleaning, Repair and Maintenance Services	15,000	(139)	14,861	14,861	
Other Purchased Property Services	17,000	(3,470)	13,530	13,522	8
Insurance	37,649	689	38,338	38,338	
Miscellaneous Purchased Services	7,000	(2,752)	4,248	3,244	1,004
General Supplies	16,000	5,811	21,811	21,135	929
Energy (Electricity)	130,000	(6,573)	123,427	122,682	745
Other Objects	5,000	(3,500)	1,500		1,500
Total Custodial Services	581,663	(13,791)	567,872	260,960	6,912

SOUTH HACKENSACK SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE

GENERAL FUND

	Original Bud <i>o</i> et	Budget	Final Bud <i>o</i> et	Actual	Variance Final to Actual
EXPENDITURES: Current Expense:					
Undistributed Expenditures:					
Security					
General Supplies		\$ 5,931	\$ 5,931	\$ 5,923	8
Total Security		5,931	5,931	5,923	8
Student Transportation Services:					
Salaries (Between Home & School) - Regular		272	272	272	
Contracted Services:					
Between Home & School - Vendors	\$ 92,618		92,618	62,646	29,972
Other Than Between Home & School - Vendors	18,360	10,112	28,472	5,964	22,508
Regular Students - ESCs & CTSAs	24,491	6,360	30,851	23,100	7,751
Special Ed Students - ESCs & CTSAs	313,398	(25,744)	287,654	212,050	75,604
Aid in Lieu of Payments - Non Public School	6,000	9,000	18,000	11,672	6,328
Total Student Transportation Services	457,867		457,867	315,704	142,163

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES:					
Current Expense:					
Undistributed Expenditures:					
Unallocated Benefits:					
Social Security Contributions	\$ 90,000	\$ 5,000	\$ 95,000	\$ 52,830	\$ 42,170
Other Retirement Contributions - PERS	92,500		92,500	63,929	28,571
Unemployment Compensation	5,000		5,000	4,945	55
Workmen's Compensation	41,856	(8,196)	33,660	24,129	9,531
Health Benefits	898,370	(81,609)	816,761	774,252	42,509
Tuition Reimbursement	12,000	(9,800)	2,200	2,123	77
Other Employee Benefits	20,000	11,600	31,600	31,600	
Unused Sick Payment to Terminated/Retired Staff	16,898	(6,800)	10,098	10,038	09
Total Unallocated Benefits	1,176,624	(89,805)	1,086,819	963,846	122,973
TPAF Contributions:					
TPAF Pension Contributions (On-Behalf - Non-Budgeted)				442,899	(442,899)
TPAF Non-Contributary Insurance (On-Behalf - Non-Budgeted)				7,938	(7,938)
TPAF Long-Term Disability Insurance (On-Behalf - Non-Budgeted)				276	(276)
TPAF Post Retirement (On-Behalf - Non-Budgeted)				167,253	(167,253)
TPAF Social Security (Reimbursed - Non-Budgeted)				167,853	(167,853)
Total On-Behalf Contributions				786,219	(786,219)
Total Personal Services - Employee Benefits	1,176,624	(89,805)	1,086,819	1,750,065	(663,246)

FOR THE FISCAL YEAR ENDED JUNE 30, 2020 SOUTH HACKENSACK SCHOOL DISTRICT BUDGETARY COMPARISON SCHEDULE **GENERAL FUND**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual	al
EXPENDITURES: Current Expense:	\$670177	(180 65)	25050	200 137 9	\$ CO	[9]
iotal Undistributed Expenses						(101)
TOTAL CURRENT EXPENDITURES	8,780,051	(3,701)	8,776,350	8,837,567	(61,217)	217)
CAPITAL OUTLAY: Equipment:						
Special Schools (All Programs)		3,701	3,701	3,701		
Total Equipment		3,701	3,701	3,701		
Facilities Acquisition and Construction Services: Assessment for Debt Service on SDA Funding	18.956		18.956	18.956		
Total Facilities Acquisition and Construction Services	18,956		18,956	18,956		
TOTAL CAPITAL OUTLAY	18,956	3,701	22,657	22,657		
Transfer of Funds to Charter Schools	60,965		60,965	57,540	3,4	3,425
TOTAL EXPENDITURES	8,859,972		8,859,972	8,917,764	(57,792)	792)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(305,521)		(305,521)	581,885	887,406	106
Other Financing Sources/(Uses): Transfer Out:						
Transfer to Food Service Fund	(12,834)		(12,834)	(10,915)	1,5	1,919
Total Other Financing Sources/(Uses)	(12,834)		(12,834)	(10,915)	1,5	1,919

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Original Budget	Budget Transfers	Final Budget	Final Sudget	A	Actual	V Fina	Variance Final to Actual
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	\$ (318,355)		\$	(318,355)	€	570,970	>	889,325
Fund Balance, July 1	1,396,761		1,3	1,396,761		1,396,761		
Fund Balance, June 30	\$ 1,078,406	-0- \$	\$ 1,0	1,078,406	€	1,967,731	∻	889,325
Recapitulation: Assigned - Year End Encumbrances					∨	7,108		
Restricted:						71		
Excess Surplus - 2020-2021 Excess Surplus - 2021-2022						379,517		
Maintenance Reserve						354,726		
Capital Reserve						800,000		
Unassigned				ı		310,088		
						1,967,731		
Reconciliation to Governmental Funds Statement (GAAP):								
Last State Aid Payments not Recognized on GAAP Basis				ı		(10,885)		
Fund Balance per Governmental Funds (GAAP)				"	⊗	1,956,846		

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2020

UNAUDITED

	O	Original Budget	E T	Budget Transfers		Final Budget		Actual	V Fina	Variance Final to Actual
REVENUES: Local Sources Federal Sources	8	161,700	↔	3,500	8	3,500 193,033	↔	3,500 147,250	↔	(45,783)
Total Revenues		161,700		34,833		196,533		150,750		(45,783)
EXPENDITURES: Instruction Salaries Tuition General Supplies		79,000		(20,371) (37,753) 5,110		58,629 34,447 5,110		57,829 34,447 5,110		800
Total Instruction		151,200		(53,014)		98,186		97,386		800
Support Services Personal Services - Employee Benefits Purchased Professional/Educational Services Supplies and Materials		10,500		15,644 38,000 34,203		15,644 38,000 44,703		15,364		280
Total Support Services		10,500		87,847		98,347		53,364		44,983
Total Expenditures		161,700		34,833		196,533		150,750		45,783
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	↔	-0-	\$	-0-	8	-0-	↔	-0-	↔	-0-

C---:-1

SOUTH HACKENSACK SCHOOL DISTRICT REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

		Special
	General	Revenue
	Fund	Fund
Sources/Inflows of Resources		
Actual Amounts (Budgetary Basis) "Revenue"		
from the Budgetary Comparison Schedule	\$ 9,499,649	\$ 150,750
Difference - Budgetary to GAAP:		
Current Year State Aid Payments Recognized for Budgetary Purposes, not		
Recognized for GAAP Statements	(10,885)	
Total Revenues as Reported on the Statement of Revenues, Expenditures		
and Changes in Fund Balances - Governmental Funds	\$ 9,488,764	\$ 150,750
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) "Total Outflows" from the		
Budgetary Comparison Schedule	\$ 8,917,764	\$ 150,750
Total Expenditures as Reported on the Statement of Revenues,		
Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 8,917,764	\$ 150,750

Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget for the fiscal year ended June 30, 2020 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

SCHOOL LEVEL SCHEDULES (NOT APPLICABLE)

SPECIAL REVENUE FUND

1 of 2Exhibit E-1

SOUTH HACKENSACK SCHOOL DISTRICT

COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

		ID	IDEA		Eleme	Elementary and Secondary Education Act	ondary E	ducation Act
		Part B	Pres	Preschool		Title I	[Title II, Part A
REVENUE:								
Local Sources	€	1000	€	0	€	i i	€	7
Federal Sources	æ	69,6/2	•	7,117	>	55,610	→	19,193
Total Revenue		69,675		2,772		55,610		19,193
EXPENDITURES:								
Instruction:								
Salaries						40,000		17,829
Tuition		31,675		2,772				
General Supplies						1,610		
Total Instruction		31,675		2,772		41,610		17,829
Support Services: Personal Services - Employee Benefits						14,000		1,364
Purchased Professional/Educational Services		38,000						
Total Support Services		38,000				14,000		1,364
Total Expenditures	\$	69,675	S	2,772	S	55,610	\$	19,193

2 of 2Exhibit E-1

Totals

Community

SOUTH HACKENSACK SCHOOL DISTRICT

COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Foundation Grant	J	June 30, 2020
	\$ 3,500	↔	3,500
			147,250
	3,500		150,750
EXPENDITURES:			
			57,829
			34,447
General Supplies	3,500		5,110
Total Instruction	3,500		97,386
Support Services:			
Personal Services - Employee Benefits			15,364
Purchased Professional/Educational Services			38,000
Total Support Services			53,364
Total Expenditures	\$ 3,500	↔	150,750

CAPITAL PROJECTS FUND (NOT APPLICABLE)

PROPRIETARY FUNDS

SOUTH HACKENSACK SCHOOL DISTRICT ENTERPRISE FUNDS COMBINING STATEMENT OF NET POSITION JUNE 30, 2020

			Enterp	rise Funds		
			Non-M	ajor Funds		
		d Service rogram		er School cogram	,	Total
ASSETS:						
Current Assets:						
Cash and Cash Equivalents	\$	2,626	\$	4,037	\$	6,663
Accounts Receivable:						
Federal		2,041				2,041
State		20				20
Total Current Assets		4,687		4,037		8,724
Capital Assets:						
Machinery and Equipment		2,960				2,960
Less: Accumulated Depreciation	-	(1,968)				(1,968)
Total Capital Assets		992				992
Total Assets		5,679		4,037		9,716
NET POSITION:						
Investment in Capital Assets		992				992
Unrestricted		4,687		4,037		8,724
Total Net Position	\$	5,679	\$	4,037	\$	9,716

SOUTH HACKENSACK SCHOOL DISTRICT ENTERPRISE FUNDS

COMBINING STATEMENT OF REVENUE, EXPENSES

AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

			Enter	prise Funds	
			Non-N	Major Funds	
	Fo	od Service	Aft	er School	
]	Program	P	rogram	Total
Operating Revenue:					
Charges for Services:					
Daily Sales - Reimbursable Programs	\$	4,864			\$ 4,864
After School Program Fees			\$	48,536	 48,536
Total Operating Revenue		4,864		48,536	 53,400
Operating Expenses:					
Salaries, Benefits & Payroll Taxes		10,915		48,946	59,861
Depreciation		187			187
Cost of Sales - Reimbursable Programs		26,771			 26,771
Total Operating Expenses		37,873		48,946	86,819
Operating Income/(Loss)		(33,009)		(410)	(33,419)
Non-Operating Revenue:					
Federal Sources:					
School Breakfast Program		3,941			3,941
Summer Seamless Option -					
School Breakfast Program		1,613			1,613
National School Lunch Program		13,582			13,582
Summer Seamless Option -					
National School Lunch Program		2,514			2,514
State Sources:					
School Lunch Program		278			278
Summer Seamless Option -					
School Lunch Program		40			40
Local Sources: Interest Revenue		112			112
interest Revenue		112			112
Total Non-Operating Revenue		22,080			22,080
Change in Net Position before Transfers		(10,929)		(410)	(11,339)
Transfers In:					
General Fund - Budget Appropriation		10,915		_	10,915
Change in Net Position		(14)		(410)	(424)
Net Position - Beginning of Year		5,693		4,447	10,140
Net Position - End of Year	\$	5,679	\$	4,037	\$ 9,716

SOUTH HACKENSACK SCHOOL DISTRICT ENTERPRISE FUNDS COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

			Enter	prise Funds	
			Non-l	Major Funds	
	F	ood Service	Aft	ter School	
	1	Program	F	Program	Total
Cash Flows from Operating Activities:				_	
Receipts from Customers	\$	4,864	\$	48,536	\$ 53,400
Payments to Employees		(10,915)		(48,946)	(59,861)
Payments to Suppliers		(30,161)			 (30,161)
Net Cash Used for Operating Activities		(36,212)		(410)	(36,622)
Cash Flows from Investing Activities:					
Interest Revenue		112			 112
Net Cash Provided by Investing Activities		112			 112
Cash Flows from Noncapital Financing Activities:					
Board Contribution		10,915			10,915
Federal Sources		22,278			22,278
State Sources		345			 345
Net Cash Provided by Noncapital Financing Activities		33,538			 33,538
Net Increase/(Decrease) in Cash and Cash Equivalents		(2,562)		(410)	(2,972)
Cash and Cash Equivalents, July 1		5,188		4,447	 9,635
Cash and Cash Equivalents, June 30	\$	2,626	\$	4,037	\$ 6,663
Reconciliation of Operating Loss to Net Cash Used for Operating Activi	ties:				
Operating Income/(Loss) Adjustment to Reconcile Operating (Loss) to Cash (Used for) Operating Activities:	\$	(33,009)	\$	(410)	\$ (33,419)
Depreciation Changes in Assets and Liabilities:		187			187
Increase/(Decrease) in Accounts Payable		(3,390)			(3,390)
Net Cash Used for Operating Activities	\$	(36,212)	\$	(410)	\$ (36,622)

FIDUCIARY FUNDS

SOUTH HACKENSACK SCHOOL DISTRICT

FIDUCIARY FUND
COMBINING STATEMENT OF NET POSITION
JUNE 30, 2020

			Ag	Agency			Unem	Unemployment	FIE	Flexible
	Stu	Student Activities	P ₂	Pavroll		Total	Comp	Compensation Trust	Spo	Spending Trust
ASSETS:										
Cash and Cash Equivalents	↔	3,977	↔	4,008	↔	7,985	↔	22,856	S	1,162
Total Assets		3,977		4,008		7,985		22,856		1,162
LIABILITIES:										
Payroll Deductions and Withholdings Due to Student Groups		3,977		4,008		4,008				
Total Liabilities		3,977		4,008		7,985				
NET POSITION:										
Held in Trust for: Flexible Spending Claims Unemployment Claims								22,856		1,162
Total Net Position	8	-0-	↔	-0-	↔	-0-	8	22,856	8	1,162

SOUTH HACKENSACK SCHOOL DISTRICT FIDUCIARY FUND STATEMENT OF CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2020

	Unemployment Compensation Trust	Flexible Spending Trust
ADDITIONS:		
Contributions:		
Employee Contributions	\$ 4,560	
Total Contributions	4,560	
Investment Earnings:		
Interest	235	\$ 14
Net Investment Earnings	235	14
Total Additions	4,795	14
DEDUCTIONS:		
Flexible Spending Claims State of New Jersey Unemployment Claims	263	15
Total Deductions	263	15
Change in Net Position	4,532	(1)
Net Position - Beginning of the Year	18,324	1,163
Net Position - End of the Year	\$ 22,856	\$ 1,162

SOUTH HACKENSACK SCHOOL DISTRICT STUDENT ACTIVITY AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS

	alance 7 1, 2019	A	dditions	D	eletions	alance 30, 2020
ASSETS:	 · ·					·
Cash and Cash Equivalents	\$ 4,933	\$	70,878	\$	71,834	\$ 3,977
Total Assets	\$ 4,933	\$	70,878	\$	71,834	\$ 3,977
LIABILITIES:						
Due to Student Groups	\$ 4,933	\$	70,878	\$	71,834	\$ 3,977
Total Liabilities	\$ 4,933	\$	70,878	\$	71,834	\$ 3,977

SOUTH HACKENSACK SCHOOL DISTRICT
STUDENT ACTIVITY AGENCY FUND
STATEMENT OF ACTIVITY

Balance June 30, 2020	3,364 613	3,977
Ba	↔	\$
Cash Disbursements	63,022 8,812	71,834
Disb	∨	↔
Cash Receipts	61,882 8,996	70,878
	∨	↔
Balance ruly 1, 2019	4,504	4,933
B July	↔	S

Memorial Elementary School Student Athletics

SOUTH HACKENSACK SCHOOL DISTRICT PAYROLL AGENCY FUND SCHEDULE OF RECEIPTS AND DISBURSEMENTS

	Balance Inly 1 2019	ce 0119	Ā	Additions	·	Deletions	Im	Balance
ASSETS:	3 dr. y 1, 2							7, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10
Cash and Cash Equivalents	↔	2,919	8	3,505,825	8	3,504,736	∽	4,008
Total Assets	\$	2,919	↔	3,505,825	↔	3,504,736	∨	4,008
LIABILITIES:								
Payroll Deductions and Withholdings	\$	2,919	\$	3,505,825	↔	3,504,736	\$	4,008
Total Liabilities	↔	2,919	S	3,505,825	8	3,504,736	↔	4,008

LONG-TERM DEBT

SOUTH HACKENSACK SCHOOL DISTRICT LONG-TERM DEBT SCHEDULE OF SERIAL BONDS FISCAL YEAR ENDED JUNE 30, 2020

		Balance	June 30, 2020	\$	1,140,000	\$ 2,130,000
		Retired	or Matured	330,000	170,000	\$ 500,000 \$ 2,130,000
				≶		
		Balance	June 30, 2019	\$ 1,320,000	1,310,000	\$ 2,630,000
			•			∞∥
		Interest	Rate	4.000 %	4.000 % 4.000 % 4.050 % 4.100 %	
of Bonds	guipu	, 2020	Amount	\$ 330,000	180,000 190,000 190,000 200,000 200,000	
Maturities of Bonds	Outstanding	June 30, 2020	Date	02/15/21-23	02/15/21-22 02/15/23 02/15/24 02/15/25 02/15/26	
		Original	Issue	↔	3,195,000	
		Date of	Issue	02/15/03	02/15/06	
			Purpose	Memorial Elementary School Addition	Memorial Elementary School Addition	

SOUTH HACKENSACK SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
DEBT SERVICE FUND
FISCAL YEAR ENDED JUNE 30, 2020

	Original Budget	inal Iget	Budget Transfers		Final Budget	₹	Actual	Variance Final to Actual
REVENUES:				 				
Local Tax Levy	9	605,795		\$	605,795	~	605,795	
Total Revenues	9	605,795			605,795		605,795	
EXPENDITURES:								
Regular Debt Service:								
Interest	Ĭ	105,795			105,795		105,795	
Redemption of Principal	5.	500,000		Ī	500,000		500,000	
Total Regular Debt Service	9	605,795			605,795		605,795	
Total Expenditures	9	605,795			605,795		605,795	
Excess/(Deficiency) of Revenues Over/(Under) Expenditures								
Fund Balance, July 1		-0-			-0-		-0-	
Fund Balance/(Defecit), June 30	↔	-0-	0-	8	0	↔	0-	-0-

STATISTICAL SECTION

(UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

Contents

<u>Contents</u>	Exhibit
Financial Trends	
These schedules contain trend information to help the reader understand how	
the District's financial performance and well-being have changed over time.	J-1 thru J-5
Revenue Capacity	
These schedules contain information to help the reader assess the factors	
affecting the District's ability to generate its property taxes.	J-6 thru J-9
Debt Capacity	
These schedules present information to help the reader assess the affordability	
of the District's current levels of outstanding debt and the District's ability	
to issue additional debt in the future.	J-10 thru J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader	
understand the environment within which the District's financial activities take	
place and to help make comparisons over time and with other governments.	J-14 thru J-15
Operating Information	
These schedules contain information about the District's operations and	
resources to help the reader understand how the District's financial information	
relates to the services the District provides and the activities it performs.	J-16 thru J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

SOUTH HACKENSACK SCHOOL DISTRICT NET POSITION BY COMPONENT LAST TEN FISCAL YEARS UNAUDITED (Accrual Basis of Accounting)

					Jun	June 30,				
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Governmental Activities: Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	\$ 8,666,773 577,062 (62,268)	\$ 8,796,658 725,815 (44,259)	\$ 8,970,547 738,846 29,520	\$ 9,325,033 760,827 (1,401,802)	\$ 9,541,659 858,156 (1,360,618)	\$ 9,735,654 697,545 (1,513,090)	\$ 9,989,194 739,859 (1,602,371)	\$ 10,195,247 1,129,976 (1,812,745)	\$ 10,388,538 1,043,567 (1,758,702)	\$ 10,586,098 1,650,535 (1,788,405)
Total Governmental Activities Net Position	\$ 9,181,567	\$ 9,478,214	\$ 9,738,913	\$ 8,684,058	\$ 9,039,197	\$ 8,920,109	\$ 9,126,682	\$ 9,512,478	\$ 9,673,403	\$ 10,448,228
Business-Type Activities: Investment in Capital Assets Unrestricted	\$ 2,074 2,736	\$ 1,921	\$ 1,768 8,502	\$ 1,615 4,913	\$ 1,460 10,108	\$ 1,741 1,762	\$ 1,491 22,619	\$ 1,367 15,288	\$ 1,179	\$ 992 8,724
Total Business-Type Activities Net Position	\$ 4,810	\$ 7,548	\$ 10,270	\$ 6,528	\$ 11,568	\$ 3,503	\$ 24,110	\$ 16,655	\$ 10,140	\$ 9,716
District-Wide: Net Investment in Capital Assets Restricted Unrestricted/(Deficit)	\$ 8,668,847 577,062 (59,532)	\$ 8,798,579 725,815 (38,632)	\$ 8,972,315 738,846 38,022	\$ 9,326,648 760,827 (1,396,889)	\$ 9,543,119 858,156 (1,350,510)	\$ 9,737,395 697,545 (1,511,328)	\$ 9,990,685 739,859 (1,579,752)	\$ 10,196,614 1,129,976 (1,797,457)	\$ 10,389,717 1,043,567 (1,749,741)	\$ 10,587,090 1,650,535 (1,779,681)
Total District Net Position	\$ 9,186,377	\$ 9,485,762	\$ 9,749,183	\$ 8,690,586	\$ 9,050,765	\$ 8,923,612	\$ 9,150,792	\$ 9,529,133	\$ 9,683,543	\$ 10,457,944

SOUTH HACKENSACK SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
UNAUDITED
(Accrual Basis of Accounting)

						Fiscal Year Ending June 30,	ng June 30,				
	2	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Expenses:											
Governmental Activities:											
Instruction:											
Regular	\$	2,013,839	\$ 2,047,118	\$ 2,009,057	\$ 2,047,188	\$ 2,554,379	\$ 2,868,193	\$ 3,154,977	\$ 3,540,609	\$ 3,140,109	\$ 2,990,681
Special Education		281,136	419,549	420,638	435,034	523,319	567,092	654,487	694,154	635,866	631,730
Other Special Instruction		127,433	153,476	187,664	234,229	333,761	346,244	408,987	441,486	289,092	302,001
Other Instruction		65,905	105,661	111,534	105,922	158,365	154,528	150,043	173,292	197,968	162,093
Support Services:											
Tuition	(1	2,212,743	2,292,339	2,177,122	2,231,382	2,355,015	2,581,040	2,298,439	2,224,130	2,755,146	2,534,656
Student & Instruction Related Services		681,154	631,894	832,916	850,366	876,033	925,876	846,687	844,816	1,075,359	1,041,671
General Administrative Services		174,658	192,387	203,676	172,415	285,034	329,122	239,376	218,958	220,254	248,671
School Administrative Services		137,901	136,583	163,836	87,451	108,359	110,307	123,805	148,970	133,822	136,456
Central Services		146,947	142,310	131,764	73,540	80,890	85,711	93,093	94,345	91,152	92,968
Plant Operations and Maintenance		672,489	671,602	691,859	766,591	593,619	634,103	785,742	728,369	701,636	704,963
Administration Information Technology											91,966
Pupil Transportation		212,006	227,670	287,780	272,839	212,126	398,724	432,689	371,133	435,571	315,790
Unallocated Depreciation		292,060	36,718	24,437	18,956	299,608	310,716	310,716	299,663	300,122	298,659
Capital Outlay		22,850	259,213	252,226	226,246	18,956	31,640	18,956	18,956	18,956	18,956
Interest on Long-term Debt		282,923	297,167	286,952	295,835	196,735	191,845	160,361	138,170	117,543	99,046
Transfer of Funds to Charter School							68,703	40,440			57,540
Total Governmental Activities Expenses		7,324,044	7,613,687	7,781,461	7,817,994	8,596,199	9,603,844	9,718,798	9,937,051	10,112,596	9,727,847
Business-Type Activities: Proprietary Funds		28,505	30,306	70,908	84,386	73,380	85,921	44,238	120,290	118,124	86,819
Total Business-Type Activities Expenses		28,505	30,306	70,908	84,386	73,380	85,921	44,238	120,290	118,124	86,819
Total District Expenses		7,352,549	7,643,993	7.852,369	7,902,380	8,669,579	9,689,765	9,763,036	10,057,341	10,230,720	9,814,666

SOUTH HACKENSACK SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
UNAUDITED
(Accrual Basis of Accounting)

1		2011	2012	2013	Fiscal Y	Fiscal Year Ending June 30.	30,	2017	2018	2019	2020
Program Revenues: Governmental Activities: Charges for Services Operating Grants and Contributions	↔	59,433 604,598	\$ 13,919	\$ 797,562	\$ 775,872	\$ 1,287,258	\$ 1,545,651	\$ 1,847,720	\$ 2,215,529	\$ 1,886,568	\$ 19,742 1,630,365
Total Governmental Activities Program Revenues		664,031	676,029	797,562	775,872	1,287,258	1,545,651	1,847,720	2,215,529	1,886,568	1,650,107
Business-Type Activities: Charges for Services Operating Grants and Contributions		1,284	3,749	40,871	40,523 24,734	41,240 24,700	38,107	36,336	54,696 35,597	68,464 31,680	53,400 21,968
Total Business-Type Activities Revenues		16,743	21,753	59,769	65,257	65,940	64,777	61,341	90,293	100,144	75,368
Total District Program Revenues		680,774	697,782	857,331	841,129	1,353,198	1,610,428	1,909,061	2,305,822	1,986,712	1,725,475
Net (Expense)/Revenue Governmental Activities Business-Type Activities		(6,660,013)	(6,937,658)	(6,983,899)	(7,042,122)	(7,308,941)	(8,058,193) (21,144)	(7,871,078)	(7,721,522)	(8,226,028)	(8,077,740) (11,451)
Total District Net (Expense)/Revenue		(6,671,775)	(6,946,211)	(6,995,038)	(7,061,251)	(7,316,381)	(8,079,337)	(7,853,975)	(7,751,519)	(8,244,008)	(8,089,191)
General Revenues and Other Changes in Net Position: Governmental Activities: Property Taxes Levied for General Purposes, Net Taxes Levied for Debt Service Federal and State Aid not Restricted Interest and Miscellaneous Income Transfers	9	6,312,727 719,735 209,429 (10,835)	\$ 6,370,952 661,510 71,084 142,049 (11,290)	\$ 6,370,952 661,644 19,789 206,073	\$ 6,475,489 747,670 20,924 194,406	\$ 6,665,448 742,646 29,331 239,135 (12,480)	\$ 6,942,507 751,845 27,739 230,090 (13,076)	\$ 7,081,352 754,220 32,489 213,091 (3,501)	\$ 7,222,979 640,595 32,069 234,097 (22,422)	\$ 7,456,695 625,795 37,531 278,160 (11,228)	\$ 7,938,815 605,795 35,823 283,047 (10,915)
Total Governmental Activities		7,231,056	7,234,305	7,244,598	7,4	7,664,080	7,939,105	8,077,651	8,107,318	8,386,953	8,852,565
Business-Type Activities: Miscellaneous Income Transfers		2 10,835	1 11,290	13,860	15,387	12,480	3 13,076	3 3,501	22,422	237	112
Total Business-Type Activities Total District		10,837	11,291	13,861	15,387	12,480	13,079	3,504	22,422 8,129,740	11,465	11,027
Change in Net Position: Governmental Activities Business-Type Activities		571,043 (925)	296,647	260,699	380,980	355,139 5,040	(119,088)	206,573	385,796 (7,575)	160,925 (6,515)	774,825 (424)
Total District	€	570,118	\$ 299,385	\$ 263,421	\$ 377,238	\$ 360,179	\$ (127,153)	\$ 227,180	\$ 378,221	\$ 154,410	\$ 774,401

Source: South Hackensack School District Financial Reports.

SOUTH HACKENSACK SCHOOL DISTRICT FUND BALANCES - GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS

<u>UNAUDITED</u>
(Modified Accrual Basis of Accounting)

									June 30	30,							
		2011	. 4	2012	20	2013	2014	5.4	2015	20	2016	2	2017	2018		2019	2020
General Fund:																	
Restricted	s	370,763	S	619,700	\$	736,872	\$ 760,228	\$	858,156	9	690,128	8	722,166	\$ 1,129,976		\$ 1,043,167	\$ 1,650,535
Assigned		253,388		215,862	. 1	233,758	19,268		72,374		40,252		190,952	59,573		33,804	7,108
Unassigned		250,522		250,522	, 1	266,975	264,564		276,495	2	290,970		259,827	249,079		319,790	299,203
Total General Fund	8	874,673 \$ 1,086,084	\$ 1,	,086,084	\$ 1,2	1,237,605	\$ 1,044,060	\$ 1,	\$ 1,207,025	\$ 1,0	\$ 1,021,350	\$ 1.	1,172,945	\$ 1,438,628		\$ 1,396,761	\$ 1,956,846
All Other Governmental Funds:																	
Restricted	\$	153,718	\$	78,800	\$	1,974	\$ 599				Ì						
Total All Other Governmental Funds	8	153,718 \$ 78,800	\$	78,800	\$	1,974	\$ 599	8	-0-	\$	-0-	\$	-0-	-0-	8	-0-	-0-
Total Governmental Funds:																	
Restricted	\$	524,481	↔	698,500	\$	738,846	\$ 760,827	∽	858,156	9	690,128	s	722,166	\$ 1,129,976		\$ 1,043,167	\$ 1,650,535
Assigned		253,388		215,862	(1	233,758	19,268		72,374		40,252		190,952	59,573		33,804	7,108
Unassigned		250,522		250,522	. 1	266,975	264,564		276,495	2	290,970		259,827	249,079		319,790	299,203
Total Governmental Funds	8	\$ 1,028,391 \$ 1,164,884	\$ 1,	,164,884	\$ 1,2	1,239,579	\$ 1,044,659		\$ 1,207,025	\$ 1,0	\$ 1,021,350	\$	\$ 1,172,945	\$ 1,438,628	11	\$ 1,396,761	\$ 1,956,846

Source: South Hackensack School District Financial Reports.

SOUTH HACKENSACK SCHOOL DISTRICT CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

UNAUDITED (Modified Accrual Basis of Accounting)

					Fiscal Year Ending June 30.	ig June 30,					
	2011	2012	2013	2014	2015		2016	2017	2018	2019	2020
Revenues:											
Tax Levy	\$ 7,032,462	\$ 7,032,462	\$ 7,032,596	\$ 7,223,159	59 \$ 7,408,094	094 \$	7,694,352	\$ 7,835,572	\$ 7,863,574	\$ 8,082,490	\$ 8,544,610
Tuition Charges	59,433	13,919	17,312	14,080	80 21,505	505	11,360	23,780	6,320	4,800	19,742
Miscellaneous	210,429	142,049	206,073	194,406	.06 239,135	135	196,564	203,252	236,097	279,160	286,547
State Sources	446,055	576,936	681,680	653,976		461	829,889	867,149	948,044	1,144,438	1,247,160
Federal Sources	157,543	156,258	116,699	128,740	40 121,328	328	136,371	129,759	159,460	161,094	147,250
Total Revenues	7,905,922	7,921,624	8,054,360	8,214,361	61 8,531,523	523	8,868,536	9,059,512	9,213,495	9,671,982	10,245,309
Expenditures:											
Instruction:											
Regular Instruction	1,421,816	1,419,195	1,420,099	1,507,077	77 1,572,149	149	1,624,765	1,637,096	1,798,110	1,811,953	1,879,249
Special Education Instruction	212,200	297,494	305,713	325,216	16 321,316	316	327,849	336,314	352,839	366,536	380,003
Other Special Instruction	86,894	102,275	125,334	164,507		026	181,297	189,086	200,714	152,313	173,540
Other Instruction	53,218	80,542	89,352	996'98	66 110,309	309	106,572	91,107	102,837	121,414	104,520
Support Services:											
Tuition	2,212,743	2,292,339	2,177,122	2,231,382	82 2,355,015	015	2,581,040	2,298,439	2,224,130	2,755,146	2,534,656
Student & Instruction Related Services	545,363	567,567	643,926	716,723	23 683,579	579	687,814	644,425	647,319	782,444	807,011
General Administrative Services	148,137	164,182	170,120	146,593	93 143,494	464	159,724	190,468	180,087	180,233	198,191
School Administrative Services	111,752	108,104	115,318	65,711		66,520	62,305	61,516	75,654	77,876	72,710
Central Services	121,146	120,227	105,716	59,497		63,192	65,737	67,581	72,433	72,500	75,234
Plant Operations and Maintenance	579,063	568,767	592,757	671,186	86 589,638	.638	628,677	623,143	611,030	601,728	697,434
Pupil Transportation	205,647	227,670	287,780	272,839	39 212,126	126	398,724	432,689	371,133	435,571	315,704
Unallocated Benefits	938,608	1,029,183	1,157,711	1,224,202	.02 1,287,112	112	1,364,443	1,518,936	1,609,347	1,700,156	1,750,065
Capital Outlay	181,052	59,076	36,324	172,950		18,956	31,640	18,956	39,162	18,956	22,657
Transfer of Funds to Charter Schools							68,703	40,440			57,540
Debt Service:											
Principal	435,000	465,000	485,000	515,000	000 230,000	000	560,000	585,000	495,000	500,000	500,000
Interest and Other Charges	289,345	272,220	253,533	234,045	45 213,245	245	191,845	169,220	145,595	125,795	105,795
Total Expenditures	7,541,984	7,773,841	7,965,805	8,393,894	8,356,677	LL9'	9,041,135	8,904,416	8,925,390	9,702,621	9,674,309

SOUTH HACKENSACK SCHOOL DISTRICT
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS

UNAUDITED (Modified Accrual Basis of Accounting)

								Fiscal	Year]	Fiscal Year Ending June 30,	30,									
		2011		2012		2013		2014		2015		2016	2	2017	2	2018		2019		2020
Excess (Deficiency) of Revenues Over (Under) Expenditures	€	363,938	↔	\$ 363,938 \$ 147,783 \$	↔	88,555	↔	(179,533)	↔	174,846	\$	(172,599)	↔	155,096	↔	288,105	↔	(30,639)	↔	571,000
Other Financing Sources (Uses) Transfers In		76,179	_	196		77,488														
Transfers Out	ļ	(87,014)		(11,486)		(91,348)		(15,387)		(12,480)		(13,076)		(3,501)		(22,422)		(11,228)		(10,915)
Total Other Financing Sources (Uses)		(10,835)		(11,290)		(13,860)		(15,387)		(12,480)		(13,076)		(3,501)		(22,422)		(11,228)		(10,915)
Net Change in Fund Balances	↔	353,103	∻	\$ 353,103 \$ 136,493	\$	74,695	S	(194,920)	\$	162,366	∽	(185,675)	S	\$ 151,595	∽	265,683	↔	(41,867)	8	560,085
Debt Service as a Percentage of Noncapital Expenditures		10.9 %	\ 0	10.6 %		10.3 %		10.0 %		% 8.6		9.1 %		9.3 %		7.8 %		% 6.9		6.7 %

Source: South Hackensack School District Financial Reports.

SOUTH HACKENSACK SCHOOL DISTRICT GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS UNAUDITED

(Modified Accrual Basis of Accounting)

Fiscal Year	Inte	erest on						
Ending June 30,	Inv	estments	R	Refunds	 Rentals	 Tuition	 Other	Total
2011	\$	1,773	\$	26,871	\$ 163,765	\$ 59,433	\$ 16,551	\$ 268,393
2012		1,462		21,287	117,140	13,919	1,964	155,772
2013		1,213		14,828	176,950	17,312	13,082	223,385
2014		734		9,166	174,250	14,080	10,256	208,486
2015		1,842		15,016	183,120	21,505	39,157	260,640
2016		3,502		7,143	185,919	11,360		207,924
2017		4,443		7,052	190,520	23,780	461	226,256
2018		20,623		16,296	188,620	6,320	8,558	240,417
2019		38,438		33,718	198,126	4,800	7,878	282,960
2020		23,684		1,332	250,800	19,742	7,231	302,789

Source: South Hackensack School District Financial Reports.

SOUTH HACKENSACK SCHOOL DISTRICT ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY

LAST TEN YEARS

		Estimated	Actual (County	Equalized Value)	\$ 740,497,681	715,128,735	680,426,705	698,498,445	618,590,728	613,468,843	607,881,710	663,275,709	663,953,258	661,933,221
	Total	Direct	School	Fax Rate ^b	5 1.05	1.08	1.13	1.12	1.30	1.31	1.32	1.30	1.29	1.28
			Tax-Exempt	Property	58,707,700	58,707,700	58,707,700	58,707,700	54,164,200	54,173,300	54,186,500	59,678,209	54,217,600	57,224,200
					↔									
		Net	Valuation	Taxable	652,107,802	649,892,528	633,726,228	624,676,322	569,277,300	576,768,000	589,960,200	603,597,500	616,437,300	649,475,400
					↔									
		Add:	Public	Utilities ^a	786,602	549,928	559,528	9,122	10,000	10,000	10,000	10,000	10,000	10,000
					↔									
JNAUDITED		Total	Assessed	Value	651,321,200	649,342,600	633,166,700	624,667,200	569,267,300	576,758,000	589,950,200	603,587,500	616,427,300	649,475,400
'n					8									
l				Industrial	374,085,600	372,509,100	359,675,500	350,047,700	332,344,600	337,270,500	346,937,600	355,200,800	360,698,500	387,188,800
					\$									
				Commercial	74,445,100	74,427,800	71,280,600	65,610,800	63,262,500	64,155,700	65,052,300	65,968,100	68,414,200	71,727,100
					\$									
				Residential	\$ 198,705,100	198,320,300	198,161,200	199,291,800	164,409,300	166,387,000	169,597,800	173,870,600	179,077,000	182,316,900
				December 31, Vacant Land Residential	* \$ 4,085,400	4,085,400	4,049,400	9,716,900	* 9,250,900	8,944,800	8,362,500	8,548,000	8,237,600	8,242,600
			Year Ended	December 31,	2010	2011	2012	2013		2015	2016	2017	2018	2019

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each County Board of Taxation. Reassessment occurs when ordered by the County Board of Taxation.

Source: Township of South Hackensack Tax Assessor.

^a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies.

b Tax rates are per \$100 of assessed value.

^{*} Revaluation Year

SOUTH HACKENSACK SCHOOL DISTRICT DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN YEARS UNAUDITED

(Rate per \$100 of Assessed Value)

	S	outh Hacken	sack So	chool Dist	rict I	Direct Rate		Overlapp	ing Ra	ates		
			Ge	neral		Total					Tota	l Direct
			Obli	igation		Direct	Tov	vnship				and
Year Ended		Basic	Ι	Debt		School	of	South	В	Bergen	Ove	lapping
December 31,		Rate ^a	Sei	rvice b		Tax Rate	Hacl	kensack		County	Ta	x Rate
2010 *	* \$	0.94	\$	0.11	\$	1.05	\$	0.89	\$	0.22	\$	2.16
2011		0.98		0.10		1.08		0.89		0.22		2.19
2012		1.02		0.11		1.13		0.92		0.23		2.28
2013		0.99		0.13		1.12		0.99		0.25		2.36
2014 *	4	1.17		0.13		1.30		1.19		0.24		2.72
2015		1.18		0.13		1.31		1.18		0.25		2.74
2016		1.19		0.13		1.32		1.18		0.25		2.75
2017		1.19		0.11		1.30		1.20		0.27		2.77
2018		1.19		0.10		1.29		1.20		0.26		2.76
2019		1.19		0.09		1.28		1.21		0.25		2.73

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the District's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

Source: Township of South Hackensack Tax Collector and School Business Administrator.

^a The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.

Rates for debt service are based on each year's requirements.

^{*} Revaluation Year

SOUTH HACKENSACK SCHOOL DISTRICT
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO
UNAUDITED

	2019	6]		2010	10
	Taxable	% of Total District		Taxable	% of Total District
	Assessed	Net Valuation		Assessed	Net Valuation
Taxpayer	Value	Taxable	Taxpayer	Value	Taxable
AEW Capital Management	\$ 17,225,000	2.65 %	Alsan Realty Company L.P.	\$ 34,545,000	5.30 %
Forsgate Ventures IX LLC	16,430,800	2.53 %	Forsgate Ventures IX LLC	17,109,300	2.62 %
Marschall Warehouse Co	13,447,500	2.07 %	30 Wesley St. LLC	16,807,100	2.58 %
Forsgate Ventures IV LLC	14,841,000	2.29 %	Marschall Warehouse Co	13,034,800	2.00 %
Treco Enterprises	11,055,200	1.70 %	Bldg Phillips LLC	12,600,200	1.93 %
Somjoan 490 Huyler Owner LLC	10,821,400	1.67 %	Treco Enterprises	11,460,500	1.76 %
Huyler Strategies, LLC	10,314,900	1.59 %	Forsgate Ventures IV LLC	10,917,900	1.67 %
Mahopac Partners LLC	10,209,400	1.57 %	Mahopac Partners LLC	10,877,600	1.67 %
Bldg Phillips LLC	10,000,000	1.54 %	Alfred Sanzari Enterprises	9,851,900	1.51 %
Horizon Boulevard LLC	9,990,100	1.54 %	Mt. Laurel LLC	9,207,600	1.41 %
Total	\$ 124,335,300	19.14 %	Total	\$ 146,411,900	22.45 %

Source: Township of South Hackensack Tax Assessor.

SOUTH HACKENSACK SCHOOL DISTRICT PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS UNAUDITED

Collected Within the

	Та	axes Levied	 Fiscal Year of	f the Levy ^a	Collections in
Fiscal Year Ended June 30,	F	for the Fiscal Year	Amount	Percentage of Levy	Subsequent Years
2011	\$	7,032,462	\$ 7,032,462	100.00 %	- 0 -
2012		7,032,462	7,032,462	100.00 %	- 0 -
2013		7,032,596	7,032,596	100.00 %	- 0 -
2014		7,223,159	7,223,159	100.00 %	- 0 -
2015		7,408,094	7,408,094	100.00 %	- 0 -
2016		7,694,352	7,694,352	100.00 %	- 0 -
2017		7,835,572	7,835,572	100.00 %	- 0 -
2018		7,863,574	7,863,574	100.00 %	- 0 -
2019		8,082,490	8,082,490	100.00 %	- 0 -
2020		8,544,610	8,544,610	100.00 %	- 0 -

Source: South Hackensack School District records, including the Certificate and Report of School Taxes (A4F Form)

^a School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

SOUTH HACKENSACK SCHOOL DISTRICT RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS UNAUDITED

Governmental

Fiscal Year Ended June 30,	Activities General Obligation Bonds	Business -Type Activities Capital Leases	To	otal District	Percentage of Personal Income ^a	Per Capita ^a
2011	\$ 6,765,000	- 0 -	\$	6,765,000	4.14 %	2,822.28
2012	6,300,000	- 0 -		6,300,000	3.65 %	2,603.31
2013	5,815,000	- 0 -		5,815,000	3.38 %	2,384.17
2014	5,300,000	- 0 -		5,300,000	2.94 %	2,160.62
2015	4,770,000	- 0 -		4,770,000	2.55 %	1,935.09
2016	4,210,000	- 0 -		4,210,000	2.21 %	1,707.22
2017	3,625,000	- 0 -		3,625,000	1.79 %	1,454.65
2018	3,130,000	- 0 -		3,130,000	1.48 %	1,269.26
2019	2,630,000	- 0 -		2,630,000	1.26 %	1,080.08
2020	2,130,000	- 0 -		2,130,000	1.02 %	874.74

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Source: South Hackensack School District Financial Reports.

^a See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

SOUTH HACKENSACK SCHOOL DISTRICT RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS UNAUDITED

		General	Bonded Debt Outst	tandin	g	Percentage of		
Fiscal Year		General		N	et General	Net Taxable		
Ended	(Obligation		Во	onded Debt	Value of		
June 30,		Bonds	Deductions	0	utstanding	Property ^a	Pe	er Capita b
2011	\$	6,765,000	- 0 -	\$	6,765,000	1.77 %	\$	2,822.28
2012		6,300,000	- 0 -		6,300,000	0.97 %		2,603.31
2013		5,815,000	- 0 -		5,815,000	0.89 %		2,384.17
2014		5,300,000	- 0 -		5,300,000	0.84 %		2,160.62
2015		4,770,000	- 0 -		4,770,000	0.76 %		1,935.09
2016		4,210,000	- 0 -		4,210,000	0.74 %		1,707.22
2017		3,625,000	- 0 -		3,625,000	0.63 %		1,454.65
2018		3,130,000	- 0 -		3,130,000	0.53 %		1,269.26
2019		2,630,000	- 0 -		2,630,000	0.44 %		1,080.08
2020		2,130,000	- 0 -		2,130,000	0.35 %		874.74

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

Souce: South Hackensack School District Financial Reports.

^a See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.

b See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

SOUTH HACKENSACK SCHOOL DISTRICT RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2019 UNAUDITED

Governmental Unit	(Debt Outstanding	Estimated Percentage Applicable a	 timated Share Overlapping Debt
Debt Repaid with Property Taxes:				
Township of South Hackensack	\$	2,630,000	100.00 %	\$ 2,630,000
Bergen County General Obligation Debt		855,378,427	0.37%	 3,143,060
Subtotal, Overlapping Debt				5,773,060
South Hackensack School District Direct Debt				 2,630,000
Total Direct and Overlapping Debt				\$ 8,403,060

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by residents and businesses of South Hackensack This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation; debt outstanding data provided by each governmental unit.

^a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the District's boundaries and dividing it by each unit's total equalized property value.

SOUTH HACKENSACK SCHOOL DISTRICT LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS UNAUDITED

Legal Debt Margin Calculation for Fiscal Year 2020

			Leg	מו וו	cot Margin Ca	icuiat	ion for t iscar i	cai 20	020
			Year Ended becember 31,					V	Equalized aluation Basis
			2017 2018 2019					\$	688,712,346 653,895,513 610,466,585
								\$	1,953,074,444
		Av	erage Equalize	ed V	aluation of Ta	xable	Property	\$	651,024,815
			bt Limit (3% o					\$	19,530,744 2,130,000
		Leg	gal Debt Marg	in				\$	17,400,744
					Fiscal Year				
	2011		2012		2013		2014		2015
Debt Limit Total Net Debt Applicable to Limit	\$ 21,510,433 6,765,000	\$	21,035,933 6,300,000	\$	20,777,367 5,815,000	\$	27,193,422 5,300,000	\$	19,625,234 4,770,000
Legal Debt Margin	\$ 11,592,536	\$	11,977,536	\$	13,825,786	\$	21,893,422	\$	14,735,933
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	31.45 %		29.95 %		27.99 %		19.49 %		24.31 %
					Fiscal Year	•			
	 2016		2017		2018		2019		2020
Debt Limit Total Net Debt Applicable to Limit	\$ 18,719,066 4,210,000	\$	19,318,710 3,625,000	\$	19,318,710 3,130,000	\$	19,318,710 2,630,000	\$	19,530,744 2,130,000
Legal Debt Margin	\$ 14,509,066	\$	15,693,710	\$	16,188,710	\$	16,688,710	\$	17,400,744
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	22.49 %		18.76 %		16.20 %		13.61 %		10.91 %

^a Limit set by NJSA 18A:24-19 for a K through 8 district; other % limits would be applicable for other districts.

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

SOUTH HACKENSACK SCHOOL DISTRICT DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS UNAUDITED

		Bei	rgen County				
		F	Per Capita		Township		Township
	Township		Personal		Personal		Unemployment
Year	Population ^a		Income b		Income ^c	. <u> </u>	Rate ^d
2011	2,397	\$	68,244	\$	163,580,868		10.70 %
2012	2,420		71,380		172,739,600		10.90 %
2013	2,439		70,498		171,944,622		6.60 %
2014	2,453		73,536		180,383,808		6.60 %
2015	2,465		75,849		186,967,785		6.60 %
2016	2,466		77,187		190,343,142		5.50 %
2017	2,492		81,203		202,357,876		4.70 %
2018	2,466		85,951		211,955,166		4.20 %
2019	2,435		85,951 **	:	209,290,685		3.90 %
2020	2,435	*	85,951 **	:	209,290,685	***	N/A

N/A - Not Available

Sources:

- ^a Population information provided by the US Department of Census Population Division.
- Per Capita Personal Income information provided by the US Department of Commerce -Bureau of Economic Analysis.
- Personal Income information provided by the US Department of Commerce Bureau of Economic Analysis.
- d Unemployment data provided by the NJ Department of Labor and Workforce Development.

^{*} Latest population data available (2019) was used for calculation purposes.

^{**} Latest Bergen County per capita personal income available (2018) was used for calculation purposes.

^{***} Latest personal income available (2019) was used for calculation purposes.

SOUTH HACKENSACK SCHOOL DISTRICT CURRENT YEAR AND NINE YEARS AGO PRINCIPAL EMPLOYERS UNAUDITED

2011	Percentage of Total	Employment	N/A	
		Employees	N/A	
		Employer	N/A	Total
2020	Percentage of Total	Employment	N/A	
20		Employees	N/A	
		Employer	N/A	Total

N/A - Information is not available.

BanoTE: The District was unsuccessful in its attempt to obtain information regarding the principal employers of the Township.

SOUTH HACKENSACK SCHOOL DISTRICT
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST EIGHT FISCAL YEARS

UNAUDITED

24.00 3.00 9.00 3.00 4.00 45.00 2020 3.00 2.00 3.00 22.00 4.00 8.00 42.00 2019 22.00 3.00 8.00 2.00 2.00 3.00 40.00 2018 41.00 3.00 8.00 2.00 4.00 2017 21.00 3.00 8.00 2.00 40.00 4.00 2016 2.00 21.00 3.00 8.00 4.00 40.00 2015 21.00 3.00 8.00 2.00 2.00 4.00 40.00 2014 40.00 3.00 9.00 2.00 4.00 2013 3.00 8.00 43.00 4.00 4.00 2012 4.00 42.00 22.00 2.00 8.00 4.00 2011 Plant Operations and Maintenance General Administrative Services Special Education Other Instruction Central Services Function/Program Support Services: Instruction: Regular Total

Source: South Hackensack School District Personnel Records.

SOUTH HACKENSACK SCHOOL DISTRICT

LAST TEN FISCAL YEARS **OPERATING STATISTICS**

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Student Attendance	Percentage	96.35 %	95.29 %	94.76 %	96.47 %	96.43 %	95.67 %	97.05 %	93.54 %	94.14 %	92.88 %
% Change in Average Daily			16.44 %	-2.75 %	2.82 %	-1.18 %	0.79 %	% 69.9	8.49 %	-1.36 %	-3.10 %
Average Daily Attendance	(ADA) ^d	211	243	235	246	243	243	263	275	273	261
	(ADE) ^d	219	255	248	255	252	254	271	294	290	281
Pupil/Teacher Ratio	Elementary	1:10.6	1:10.1	1:10.4	1:10.4	1:10.4	1:10.4	1:10.5	1:10.5	1:12	1:10.7
	Staff ^c	23	25	24	24	24	24	25	25	25	27
Percentage	Change	3.42 %	-10.53 %	5.54 %	1.86 %	2.45 %	12.30 %	-12.95 %	-2.82 %	5.11 %	4.38 %
Cost Per	Pupil ^b	\$ 30,583	27,363	28,879	29,417	30,137	33,843	29,461	28,631	30,093	31,409
Operating	Expenditures ^a	6,636,587	6,977,545	7,190,948	7,471,899	7,594,476	8,257,650	8,131,240	8,245,633	9,057,870	9,045,857
	Enrollment		.55	749	.54	252	744	927	88	101	887
Fiscal	ļ.					2015 2					

Enrollment based on annual October District count. Note:

absource: South Hackensack School District Records.99

Operating expenditures equal total expenditures less debt service and capital outlay.

Cost per pupil is calculated based upon the enrollment and operating expenditures presented above which may not be the same as other cost per pupil calculations.

Teaching staff includes only full-time equivalents of certificated staff. ပ

Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

SOUTH HACKENSACK SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
UNAUDITED

2020			65,000	295	288
2019			65,000	295	275
2018			65,000	295	288
2017			65,000	295	244
2016			65,000	295	244
2015			65,000	295	252
2014			65,000	295	254
2013			65,000	295	249
2012			65,000	295	255
2011			65,000	295	217
	District Building	Memorial School (2004):	Square Feet	Capacity (Students)	Enrollment

Number of Schools at June 30, 2020:

Elementary = 1

NOTE: Enrollment is based on the annual October District count.

Source: South Hackensack School District Facilities Office.

SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES

LAST TEN FISCAL YEARS

UNAUDITED

Undistributed Expenditures - Required Maintenance For School Facilities - Account #11-000-261-XXX:

J une 30,	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	08 \$ 59,321 \$ 82,084 \$ 110,425 \$ 53,764 \$ 79,814 \$ 70,573 \$ 92,820 \$ 100,571 \$ 130,551
	2015	53,
	2014	110,425 \$
	2013	\$ 82,084 \$
	2012	\$ 59,321
	2011	\$ 53,008
	Project # (s)	N/A
	School Facilities*	Memorial Elementary School

* School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3).

Source: South Hackensack School District Records.

SOUTH HACKENSACK SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2020 UNAUDITED

	Coverage	Deductible
chool Alliance Insurance Fund:		
ffective 7/1/19-7/1/20		
Property and Casualty	d 15 155 500	ф. 2. 7. 0.0
Building & Contents	\$ 17,175,500	\$ 2,500
Extra Expense Replacement Cost	50,000,000	
Production/Completed Operations	5,000,000	
Government Crime Policy Declaration		
Employee Theft per Loss Coverage		
Including Faithful Performance	500,000 per loss	1,000
Forgery & Alteration	50,000	1,000
Money & Securities (Inside the Premises)	50,000	1,000
Robbery or Safe Burglary (Inside the Premises)	50,000	1,000
Outside the Premises	50,000	1,000
Computer Fraud	50,000	1,000
Funds Transfer Fraud	50,000	1,000
Flood (Zones non A or V)	10,000	
Flood (Zones A or V)	25,000,000	
Earthquake	25,000,000	
Boiler and Machinery		
Limit of Liability	100,000,000	2,500
General Liability		
Commercial General Liability		
Each Occurance	5,000,000	N/A
General Aggregate	50,000,000	N/A
Products-Completed Operations	50,000,000	N/A
Personal Injury	100,000	N/A
Fire Damage	2,500,000	N/A
Medical Expense Limit	5,000	N/A
General Aggergate Limit	50,000,000	N/A
Employee Benefits Liability	5,000,000	1,000
Cyber Liability		
Limit of Liability	2,000,000	
Member Deductible	10,000	
Business Auto		
Combined Single Limit	5,000,000	N/A
Hired-Non Owned	5,000,000	N/A
Personal Injury Protection	100,000	N/A
Unisured/Underinsured Motorists	5,000,000	N/A

SOUTH HACKENSACK SCHOOL DISTRICT INSURANCE SCHEDULE JUNE 30, 2020 UNAUDITED

	Coverage	Deductible
Medical Payments	N/A	N/A
Collision	Actual Cash value	1,000
Comprehensive	Actual Cash value	1,000
Garagekeepers Legal Liability		
School Leaders Liability/Employment Practices Liability		
Effective 7/1/19-7/1/20		
Per Claim Limit of Liability	5,000,000	5,000
Per Third Party Event Sublimit of Liability	5,000,000	
Per Member Sublimit of Liability	5,000,000	
IEP Hearing Limit of Liability for Defense Costs Subject to	100,000	
a \$100,000 Aggergate Limit of Liability for Defense Costs		
Crisis Fund	25,000	
Excess Liability & Excess School Leaders Errors & Omissions		
School Alliance Insursance Fund	5,000,000	5,000
Effective 7/1/19-7/1/20		
Each Loss	5,000,000	N/A
Aggregate	5,000,000	N/A
Environmental Impairment Liability Policy		
Crum & Forster Insurance Company		
Effective 7/1/19-7/1/20		
Pollution Liability - Site Specific		
Per Pollution Condition	1,000,000	10,000
Policy Aggregate Limit	25,000,000	
Public Official Bond - Hartford		
Hartford Fire Insurance Company		
Effective 7/1/19-7/1/20		
Bus. Adm./Bd. Secretary - Dina Messery	225,000	
Superintendent - Gregorio Maceri	225,000	
New Jersey Unshared Excess Program	30,000,000	
Starstone/Markel		
New Jersey Cap Program	50,000,000	
Fireman's fund Insurance Company		
Travel Accident	100,000	
Gerber Life Insurance Company		
Student Accident		
Zurich American Insurance Company		
Accident Medical	500,000	

Source: South Hackensack School District Records.

SINGLE AUDIT SECTION



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Independent Member BKR International

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Independent Auditors' Report

The Honorable President and Members of the Board of Education South Hackensack School District County of Bergen, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the South Hackensack School District in the County of Sussex (the "District") as of and for the fiscal year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated December 17, 2020.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable President and Members of the Board of Education South Hackensack School District Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

December 17, 2020 Mount Arlington, New Jersey NISIVOCCIA LLP

Raymond Sarinelli

Raymond Sarinelli

Certified Public Accountant

Licensed Public School Accountant #2549



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Independent Member

Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance

Independent Auditors' Report

The Honorable President and Members of the Board of Education South Hackensack School District County of Bergen, New Jersey

Report on Compliance for Each Major State Program

We have audited the South Hackensack School District (the "District's") compliance with the types of compliance requirements described in the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the District's major state programs for the fiscal year ended June 30, 2020. The District's major state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid.* Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the District's compliance.

The Honorable President and Members of the Board of Education South Hackensack School District Page 2

Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2020.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

Mount Arlington, New Jersey December 17, 2020

NISIVOCCIA LLP

Raymond Sarinslli
Raymond Sarinelli

Licensed Public School Accountant #2549

Certified Public Accountant

SOUTH HACKENSACK SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

						Balance at June 30, 2019 Unearned			Balance at	ce at	
	Federal				Program or	Revenue/	i		June 30	June 30, 2020	Amounts
Federal Grantor/Pass Through Grantor/ Program Title/Cluster Title	CFDA Number	Grant or State Project Number	Grant From	Grant Period om To	Award Amount	(Accounts Receivable)	Cash Received	Budgetary Expenditures	(Accounts Receivable)	Uneamed Revenue	Provided to Subrecipients
U.S. Department of Agriculture - Passed-through State Department of Agriculture: Enterprise Fund: Child Wutrition Cluster. School Breakfast Program National School Lunch Program	10.553	Ą Ź Z Z	7/1/18	6/30/19	\$ 5,667	\$ (612)	\$ 612				
School Breakfast Program Covid-19 Seamless Summer Option	10.553	N/A N/A	7/1/19	6/30/20	3,941		3,941	60	\$ (788)		
National School Lunch Program Covid-19 Seamless Summer Option Total Child Nutrition Cluster	10.555 10.555	X/X X/A	7/1/19 3/18/20	6/30/20	13,582 2,514	(2,669)	13,582 1,261 22,278	(13,582) (2,514) (21,650)	(1,253)		
Total Enterprise Fund						(2,669)	22,278	(21,650)	(2,041)		
Total U.S. Department of Agriculture						(2,669)	22,278	(21,650)	(2,041)		
Passed-through State Department of Education: Special Revenue: Elementary and Secondary Education Act: Title I Title II Part A Title III	84.010A 84.278A 84.365	ESEA-4870-19 ESEA-4870-19 ESEA-4870-19	7/1/18 7/1/18 7/1/18	9/30/19 9/30/19 9/30/19	59,352 20,025 10,531	(31,547) (8,958) (7,196)	31,547 8,958 7,196				
Title I Title II Part A	84.010A 84.278A	ESEA-4870-20 ESEA-4870-20	7/1/19	9/30/20	55,610		29,847	(55,610) (19,193)	(25,763) (6,728)		
U.S. Department of Education - Passed-through State Department of Education: Special Revenue:						(47,701)	90,013	(74,803)	(32,491)		
Special Education Cluster: I.D.E.A. Part B, Basic	84.027	IDEA-4870-19	7/1/18	9/30/19	69,526	(46)	46				
I.D.E.A. Part B, Basic I.D.E.A. Part B, Preschool	84.027 84.173	IDEA-4870-20 IDEA-4870-20	7/1/19	9/30/20 9/30/20	69,675 2,772		69,675 2,772	(69,675) (2,772)			
Total Department of Education						(46)	72,493	(72,447)			
Total Special Revenue Fund						(47,747)	162,506	(147,250)	(32,491)		

N/A - Not Available/Applicable

TOTAL FEDERAL AWARDS

(34,532) \$

(50,416) \$ 184,784 \$ (168,900) \$

Schedule B Exhibit K-4 1 of 2

SOUTH HACKENSACK SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

								Balance at			
					Balance at			June 30, 2020	M	MEMO	
				Program or	June 30, 2019			GAAP	Budgetary	Cun	Cumulative
	Grant or State	Grant Period	eriod	Award	(Accounts	Cash	Budgetary	(Accounts	(Accounts		Total
State Grantor/Program Title	Project Number	From	To	Amount	Receivable)	Received	Expenditures	Receivable)	Receivable)	Expe	Expenditures
State Department of Education:											
General Fund:											
Special Education Categorical Aid	20-495-034-5120-089	7/1/19	6/30/20	\$ 211,923		\$ 205,251	\$ (211,923)		(6,672)	\$	211,923
Extraordinary Aid	20-495-034-5120-044	7/1/19	6/30/20	126,088			(126,088)	(126,088)	\$ (126,088)		126,088
Security Aid	20-495-034-5120-084	7/1/19	6/30/20	36,988		35,823	(36,988)		(1,165)		36,988
Transportation Aid	20-495-034-5120-014	7/1/19	6/30/20	47,149		45,665	(47,149)		(1,484)		47,149
Equalization Aid	20-495-034-5120-078	7/1/19	6/30/20	49,678		48,114	(49,678)		(1,564)		49,678
Reimbursed TPAF Social Security Aid	20-495-034-5094-003	7/1/19	6/30/20	167,853		159,655	(167,853)	(8,198)	(8,198)		167,853
On-Behalf TPAF Post Retirement											
Medical Contributions	20-495-034-5094-001	7/1/19	6/30/20	167,253		167,253	(167,253)				167,253
On-Behalf TPAF Pension											
Contributions	20-495-034-5094-002	7/1/19	6/30/20	442,899		442,899	(442,899)				442,899
On-Behalf TPAF Non-Contributory											
Insurance	20-495-034-5094-004	7/1/19	6/30/20	7,938		7,938	(7,938)				7,938
On-Behalf TPAF Long-Term Disability											
Insurance	20-495-034-5094-004	7/1/19	6/30/20	276		276	(276)				276
Extraordinary Aid	19-495-034-5120-044	7/1/18	6/30/19	134,050	(134,050)	134,050					134,050
Nonpublic School Transportation Costs	19-495-034-5120-014	7/1/18	6/30/19	1,740	(1,740)	1,740					1,740
Reimbursed TPAF Social Security Aid	19-495-034-5094-003	7/1/18	6/30/19	161,865	(8,048)	8,048					161,865
Total General Fund State Aid					(143,838)	1,256,712	(1,258,045)	(134,286)	(145,171)		1,851,760

SOUTH HACKENSACK SCHOOL DISTRICT SCHEDULE OF EXPENDITURES OF STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

					Balance at				Balance at June 30, 2020		MEMO	0
	Grant or State	Grant Period	Period	Program or Award	June 30, 2019 (Accounts	Cash	Bu	Budgetary	GAAP (Accounts	Budgetary (Accounts	ary ints	Cumulative Total
State Grantor/Program Title	Project Number	From	To	Amount	Receivable)	Received	Expe	Expenditures	Receivable)	Receivable)	l I	Expenditures
Enterprise Fund: State School Lunch Program	20-100-010-3350-023	7/1/19	6/30/20	\$ 278		\$ 278	€	(278)			€	278
Covid-19 Seamless Summer Option	20-100-010-3350-023	3/18/20	6/30/20	40		20		(40)	\$ (20)	\$	(20)	40
State School Lunch Program	19-100-010-3350-023	7/1/18	6/30/19	612	\$ (47)	47					l I	612
Total Enterprise Fund					(47)	345		(318)	(20)		(20)	930
Total State Department of Education					(143,885)	1,257,057		(1,258,363)	(134,306)	ļ	(145,191)	1,852,690
TOTAL STATE AWARDS					\$ (143,885)	\$ 1,257,057	8	(1,258,363)	\$ (134,306)	(145,191)	\$ (161,	1,852,690
Total State Awards Subject to Single Audit Determination					\$ (143,885)	\$ 1,257,057	∻	(1,258,363)	\$ (134,306)	(145,191)	\$ (161,	1,852,690
Less: State Awards Not Subject to Single Audit Major Program Determination On-Behalf TPAF Pension System Contributions On-Bahalf TPAF Post Parisonant Madical Contributions	Determination	01/1/2	06/06/9	(167.753)			¥	167.753				
On-Behalf TPAF Pension Contributions	20-495-034-5094-002	7/1/19	6/30/20	(442,899)			>	442,899				
On-Behalf TPAF Non-Contributory Insurance On-Behalf TPAFI ong-Term Disability Insurance	20-495-034-5094-004	7/1/19	6/30/20	(7,938)				7,938				
Sulvioial - On-Behalf TDA F Pension System Contributions	ions							618 366				
Total State Awards Subject to Single Audit Major Program Determination	n Determination						8	(639,997)				

SOUTH HACKENSACK SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state grant activity of the Board of Education, South Hackensack School District under programs of the federal and state governments for the fiscal year ended June 30, 2020. The information in these schedules is presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented on the accrual basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

NOTE 3. INDIRECT COST RATE

The District had not elected to use the 10 percent de minimus indirect cost rate as allowed under The Uniform Guidance.

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes those payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

SOUTH HACKENSACK SCHOOL DISTRICT NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

(Continued)

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$10,855) for the general fund and \$3,500 for the special revenue fund, all of which is attributable to local grants. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenue are reported on the Board's basic financial statements on a GAAP basis as presented below:

	Federal	State	Total
General Fund		\$ 1,247,160	\$ 1,247,160
Special Revenue Fund	\$ 147,250		147,250
Proprietary Fund	21,650	318	21,968
Total Financial Assistance	\$ 168,900	\$ 1,247,478	\$ 1,416,378

NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 6. OTHER

TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2020.

SOUTH HACKENSACK SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over major state programs disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance*.
- The auditor's report on compliance for the major state programs for the District expresses an unmodified opinion on all major state programs.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District was not subject to the single audit provisions of the Uniform Guidance for fiscal year end June 30, 2020 as federal grant expenditures were less than the single audit threshold of \$750,000 identified in the Uniform Guidance.
- The District's programs tested as major state programs for the current fiscal year consisted of the following state aid:

			Award	Budgetary
	Grant Number	Grant Period	Amount	Expenditures
State:				
State Aid Public:				
Special Education				
Categorical Aid	20-495-034-5120-089	7/1/19-6/30/20	\$ 211,923	\$ 211,923
Security Aid	20-495-034-5120-084	7/1/19-6/30/20	36,988	36,988
Equalization Aid	20-495-034-5120-078	7/1/19-6/30/20	49,678	49,678

SOUTH HACKENSACK SCHOOL DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2020 (Continued)

Summary of Auditors' Results: (Cont'd)

- The threshold for distinguishing between Type A and Type B state programs was \$750,000.
- The District was determined to be a "low-risk" auditee for state programs.

<u>Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:</u>

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

- Not applicable as federal expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in CFR 200.516(a) of the Uniform Guidance and New Jersey's OMB Circular 15-08.

SOUTH HACKENSACK SCHOOL DISTRICT SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

Status of Prior Year Findings:

There were no prior audit findings.