CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS -FINANCIAL, COMPLIANCE AND PERFORMANCE JUNE 30, 2020

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INDEPENDENT AUDITOR'S MANAGEMENT REPORT

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Honorable President and Members of the Board of Education Carlstadt-East Rutherford Regional Board of Education East Rutherford, New Jersey

We have audited in accordance with auditing standards generally accepted in the United States of America and <u>Government Auditing Standards</u> issued by the Comptroller General of the United States, the basic financial statements of the Carlstadt-East Rutherford Regional Board of Education as of and for the fiscal year ended June 30, 2020, and have issued our report thereon dated December 29, 2020.

As part of our audit, we performed procedures required by the Office of School Finance, Department of Education, State of New Jersey and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended solely for the information and use of management, the Board of Education, others within the District and the New Jersey State Department of Education. However, this report is a matter of public record and its distribution is not limited.

LERCH, Vioci & HISCINS, CLP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Jeffrey C. Bliss

Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey December 29, 2020

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and Treasurer of School Moneys, the activities of the Board of Education and the records of the various funds under the auspices of the Board of Education.

Administrative Practices and Procedures

Insurance

Fire insurance coverage was carried in the amounts as detailed on the Insurance Schedule (Exhibit J-20) contained in the district's Comprehensive Annual Financial Report (CAFR).

Official Bonds

Name	<u>Position</u>	<u>Amount</u>
Nicholas Annitti	Board Secretary/School Business Administrator	\$200,000
Dominic Giancaspro	Treasurer of School Monies	200,000

There is an Employee Dishonesty and Faithful Performance coverage with the Great American Insurance Group covering all other employees with multiple coverage of \$100,000 per employee and \$500,000 per loss.

• **Finding** – Our audit revealed additional unused vacation days were carried over from the 2018/2019 school year for the Acting Superintendent/Principal but were not formally approved by Board action or specifically stated in his existing employment contract at the time.

Recommendation – Additional unused vacation days carried forward to the subsequent school year in excess of existing contract provisions be formally approved by Board action.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid during the period under review did not reveal any material discrepancies with respect to signatures, certification or supporting documentation.

Payroll Account

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of payroll taxes were deposited in the Payroll Agency Account.

All payrolls tested were approved by the Superintendent and were certified by the President of the Board and the Board Secretary/School Business Administrator.

Salary withholdings were promptly remitted to the proper agencies, including the health benefit withholdings due to the General Fund.

The District maintains a personnel tracking and accounting (position control) system.

The School Business Administrator completed and filed the required Certification of Compliance with Federal and State Law for the reporting of compensation for certain employees.

Financial Planning, Accounting and Reporting (Continued)

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30, for goods not yet received or services not yet rendered and it was determined that no blanket purchase orders were included in the balance of the reserves for encumbrances. Also, unpaid purchase orders included in the balance of accounts payable were reviewed for propriety and to determine that goods were received and services were rendered, as of June 30.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, we also selected administrative coding classifications to determine overall reliability and compliance with NJAC 6A:23A-8.3. As a result of the procedures we noted immaterial instances of incorrect budget charges. Therefore we determined no additional procedures were deemed necessary to test the propriety of expenditure classifications.

Board Secretary's Records

The financial records, books of account and minutes maintained by the Board Secretary were in good condition.

Acknowledgement of the Board's receipt of the Board Secretary's monthly financial reports was included in the minutes.

The prescribed contractual order system was followed.

Bids were summarized in the minutes (NJSA 18A:18A-21).

Treasurer's Records

The Treasurer did perform cash reconciliations for all District accounts.

The Treasurer's records were in agreement with the Board Secretary's records.

Acknowledgement of the Board's receipt of the Treasurer's monthly financial reports was included in the minutes.

Elementary and Secondary Education Act (E.S.E.A.) as Amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to projects under Title I, II, III and IV of the Elementary and Secondary Education Act as amended and reauthorized.

Our examination of the E.S.E.A./ESSA funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

Financial Planning, Accounting and Reporting (Continued)

Other Special Federal and/or State Projects

The district's Special Projects were approved as listed on Exhibit K-3 and K-4 located in the CAFR.

Our audit of the Federal and State funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

T.P.A.F. Reimbursements

Our audit procedures included a test of the semi-monthly reimbursement forms filed with the Department of Education for district employees who are members of the Teachers' Pension and Annuity Fund. No exceptions were noted.

T.P.A.F Reimbursement to the State for Federal Salary Expenditures

The amount of the expenditure charged to the current year's Final Reports for all federal awards for the school district to reimburse the State for the TPAF/FICA payments made by the State on-behalf of the school district for those employees whose salaries are identified as being paid from federal funds was made prior to the end of the 90 day grant liquidation period required by the Office of Grants Management. The expenditure was reviewed subsequent to the reimbursement and no exceptions were noted.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

The bid thresholds in accordance with N.J.S.A. 18A:18A-2 and 18A:18A-3(A) are \$40,000 (with a Qualified Purchasing Agent) and \$29,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contracts under N.J.S.A. 18A:39-3 is currently \$19,000.

If the purchasing agent is qualified pursuant to subsection b of section 9 of P.L. 1971, c.198 (c.40A:11-9), the Board of Education may establish that the bid threshold may be up to \$40,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section. The Board has designated the School Business Administrator as the qualified purchasing agent.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Board Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The results of our examination did not indicate any individual payments, contracts, or agreements which were made "for the performance of any work or the furnishing or hiring of any materials or supplies," in excess of statutory thresholds where there had been no advertising for bids in accordance with the provisions of N.J.S.A. 18A:18A-4, as amended.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

School Purchasing Programs (Continued)

Contracts and Agreements Requiring Advertisement for Bids (Continued)

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal, however, that purchases were made through the use of State contracts.

- Finding Our audit of compliance with purchasing and contract procedures revealed the following:
 - We noted certain vendors paid in excess of the bid threshold that were contracted through a State contract or cooperative purchasing agreement which were not approved in the minutes.
 - We noted a contract for substitute staffing services that was not awarded through a competitive contracting process and did not include a not to exceed contract amount.

Recommendation – Procedures be reviewed and revised to ensure contract awards are procured and approved in accordance with the Public Schools Contract Law.

School Food Service

COVID - 19 Emergency

In accordance with the Governor's Declaration of Emergency pertaining to the COCID 19 Virus all Public schools were ordered to close effective as of March 18, 2020 for an undetermined period to limit the spread of the virus. As a result, School Food Authorities (SFA) were required to institute alternate procedures to provide meals to Free and Reduced Price eligible students during the period of school closures.

Therefore, SFAs were authorized to solicit and award emergency noncompetitive procurements and contracts with Food Service Management Companies in accordance with 2 CFR 200.320 and N.J.S.A. 18A:18A-7. The SFAs were also authorized to submit contract modifications to their existing Cost Reimbursable or Fixed Price contracts as necessary to ensure the feeding of Free and Reduced Price meal eligible students.

SFAs were notified of the requirement to maintain and report separate meal count records and financial records of all applicable costs incurred in providing meals to all free and reduced price meal eligible students during the emergency.

The school food service program was not selected as a major federal or state program and the program did not exceed \$100,000 in federal and/or state support.

The financial transactions and records of the school food services were maintained in satisfactory condition. The financial accounts and records were reviewed on a test-check basis.

Applications for free and reduced price meals were reviewed for completeness and accuracy as part of the audit of the Application of State School Aid (ASSA).

The District utilizes a food service management company (FSMC) and is depositing and expending program monies in accordance with N.J.S.A. 18A:17-34, and 19-1 through 19-4.1. Provisions of the FSMC contract/addendum were reviewed. The FSMC contract includes an operating results provision which guarantees that the food service program will return a profit of at least \$15,000. Effective March 16, 2020 the District entered into an emergency procurement contract with its FSMC as a result of the COVID-19 school closures. The emergency agreement was necessary to facilitate the feeding of students as required by State directive.

Cash receipts and bank records were reviewed for timely deposit.

• Finding – Our audit of food sales revealed several instances where monies collected were not deposited within 48 hours of receipt.

Recommendation – Monies collected from food sales be deposited in a timely manner.

School Food Service (Continued)

Expenditures were separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

U.S.D.A. commodities were received and a separate inventory was maintained on a first-in, first-out basis.

The cash disbursements records reflected expenditures for program related goods and services. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service. Net cash resources did not exceed three months average expenditures.

The Statement of Revenues, Expenses and Changes in Net Position (CAFR Exhibit B-5) does separate program and non-program revenue and non-program cost of goods sold.

Exhibits reflecting Child Nutrition Program operations are included in the CAFR section entitled Enterprise Funds.

Student Body Activities

The Board has a policy, which clearly established the regulation of student activity funds.

Cash receipts and cash disbursements records were maintained in satisfactory condition.

Application for State School Aid

Audit procedures included a test of information reported in the October 15, 2019 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the handicapped, low-income and bilingual. A review was performed of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers with exceptions noted. The information that was included on the workpapers was verified without exception. The results of these procedures are presented in the Schedule of Audited Enrollments.

The district maintained workpapers on the prescribed state forms or their equivalent.

The district has adequate written procedures for the recording of student enrollment data.

• Finding – Our audit of low income students reported on the ASSA report did not agree to the amounts reported in the workpapers.

Recommendation – Procedures over ASSA reporting be reviewed to ensure low income students reported on the ASSA agree to District workpapers.

Pupil Transportation

Our audit procedures included a test of on roll status reported in the 2019-2020 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures included a review of transportation related contracts and purchases. Based on our review, the district complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

Facilities and Capital Assets

Our audit procedures included a review of the transfer of local funds from the General Fund or from the capital reserve accounts, and awarding of contracts for eligible facilities construction.

• Finding – The capital asset accounting records were not updated for prior year and current year additions.

Recommendation – Capital asset accounting records be updated to reflect all prior year and current year additions.

Testing for Lead of all Drinking Water in Educational Facilities

The school district adhered to all requirements of N.J.A.C. 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

Follow-up on Prior Year Findings

In accordance with government auditing standards, our procedures included a review of all prior year recommendations.

Suggestions to Management

- Capital Projects Fund bank account should be closed and transferred to the General Fund.
- Retro pension reports for the 2018/19 and 2019/20 school years be completed and submitted.
- Establish a Board policy for use of VENMO accounts by the District.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION FOOD SERVICE FUND NUMBER OF MILKS SERVED AND (OVER)/UNDERCLAIM ENTERPRISE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

SCHEDULE OF MEAL COUNT ACTIVITY

NOT APPLICABLE

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION FOOD SERVICE FUND

COMPARISON OF NET CASH RESOURCES TO THREE MONTHS AVERAGE EXPENDITURES ENTERPRISE FUND AS OF JUNE 30, 2020

NET CASH RESOURCE SCHEDULE

CAFR Exhibit Current Assets B-4 Cash & Cash Equ B-4 Intergovernments B-4 Other Receivable CAFR Current Liabilitie	al Receivable	\$ 25.451	
B-4 Cash & Cash Equ B-4 Intergovernmenta B-4 Other Receivable	al Receivable	\$ 25.451	
B-4 Intergovernmenta B-4 Other Receivable	al Receivable	\$ 25.451	
B-4 Other Receivable		35,471	
		62,886	
CAFR Current Liabilitie		27	
	es		
B-4 Less Accounts Pa	ayable	(5,523)	
B-4 Less Due to Othe	er Funds	() /	
B-4 Less Unearned R	evenue	 (4,572)	
Net Cash Resour	ces	\$ 88,289	(A)
Total Net Adjusted Operating Expo	enses:		
B-5 Total Operating Ex	xpenses	\$ 485,751	
B-5 Less Depreciation		 (9,331)	
Total Net Adjusted	d Total Operating Expenditures	\$ 476,420	(B)
Average Monthly Operating Expen	ses:		
Total Net Adjusted			
Expenses (B) / 10) months	\$ 47,642	(C)
Three Times Monthly Average:			
3 X Average Mon	thly Expenses (C)	\$ 142,926	(D)
TOTAL NET CASH RESOURCES		\$ 88,289	(A)
LESS THREE MONTHS AVERAGE	SE EXPENDITURES	\$ 142,926	(D)
NET OVER (UNDER)		\$ (54,637)	

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2019 SCHEDULE OF AUDITED ENROLLMENTS

	2020-2021 Application for State School Aid				Sample for Verification				On Roll - Special Education			Private Schools for Disabled								
	Reported A.S.S.A On Roll	d on A.	Reported Workpap On Roll	on ers		Errors Shared	Sam Selecte Workp Full	ed from	Verifie Regis On R Full	ster Roll	Errors p Registe On Ro Full S	ers oll	Sample for Verifi- cation		Sample Errors	Reported on A.S.S.A. as Private Schools	Sample for Verifi- cation		Sample Errors	
Half Day Preschool 3 Years Old Half Day Preschool 4 Years Old Full Day Preschool 3 Years Old Full Day Preschool 4 Years Old Half Day Kindergarten Full Day Kindergarten Grade 1 Grade 2 Grade 3 Grade 4 Grade 5 Grade 6 Grade 7 Grade 8																				
Grade 9	123	2	123	2	-	-	123	2	123	2	-								-	
Grade 10 Grade 11	95 118	4 1	95 118	4 1	-	-	95 118	4 1	95 118	4 1	-								-	
Grade 11 Grade 12	107	ı	107	1	-	-	107	ŧ	107		_								-	
Post- Graduate	107		107			-	107		107		-								_	
Adult High School (15+ Credits)					_	-					_								-	
Adult High School (1-14 Credits)					_	_					_								-	
Subtotal	443	7	443	7	-	-	443	7	443	7	-	~	-	-	-		-	-	-	
Sp Ed - Elementary Sp Ed - Middle School Sp Ed - High School Subtotal	71 71	<u>4</u> 4	71 71	4 4		<u>-</u>	<u>71</u> 71	<u>4</u> 4	71 71	<u>4</u> 4	<u>-</u>		<u>51</u> 51	51 51	- - -	8 8	7 7	7	<u>-</u>	
		•		•			• •	•					•	,		_	·	,		
County Vocational - Regular County Vocational - F.T. Post-Secon Subtotal	d -	-	-	-	- -			-		-	-			-			~	_	-	
Totals	514	11	514	11	_	•	514	11	514	11	-	_	51	51		8	7	7	-	
Percentage Error				_	**					_	_				_	_	_		-	

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2019 SCHEDULE OF AUDITED ENROLLMENTS

		ncome		Sam	ple for Verifica	ation		ent LEP Low Inc	ome	Sam	ple for Verificatio	on
	Reported on A.S.S.A as Low Income	Reported on Workpapers as Low Income	Errors	Sample Selected from Workp		Sample Errors	Reported on ASSA as LEP low Income	Reported on Workpapers as LEP low Income	Errors	Sample Selected	Verified to Test Score and Register	Errors
Half Day Preschool 3 Years Old Half Day Preschool 4 Years Old Full Day Preschool 3 Years Old Full Day Preschool 4 Years Old Half Day Kindergarten Full Day Kindergarten Grade 1 Grade 2 Grade 3 Grade 4 Grade 5 Grade 6 Grade 7												
Grade 8 Grade 9 Grade 10 Grade 11 Grade 11 Grade 12 Post- Graduate Adult High School (15+ Credits) Adult High School (1-14 Credits)	44.0 34.0 50.0 32.0	36.0 31.5 46.0 25.0	8.0 2.5 4.0 7.0	12.0 8.0 13.0 8.0	12.0 8.0 13.0 8.0	- - -	2 6 - 3	2 6 3	- - -	1 4 - 2	4	- - - -
Subtotal	160	139	22	41	41		11	11	-	7	7	
Sp Ed - Elementary Sp Ed - Middle School Sp Ed - High School	30	30	-	8	8		<u></u>		-			
Subtotal	30	30	-	8	8	-		•	*	-	-	
County Vocational - Regular County Vocational - F.T. Post-Second		<u>-</u>	-			-						
Subtotal	-	-	-		*						·	
Totals	190	169	22	49	49	-	11	11				
Percentage Error	Reported on DRTRS by DOE	Transportation Reported on DRTRS by District	11.32% Errors	Tested	Verified	Errors					=	
Reg Public Schools	65	65	-	43	43	-						
Transported - Non Public	-	-	-	-	-	-						
AIL Non-Public	-	-	-	-	-	-						
Regular - Special Ed	16	16	-	12	12	-						
Special Needs	20	20		21	21							
	101	101	-	76	76	-						

Percentage Error

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2019 SCHEDULE OF AUDITED ENROLLMENTS

		LEP Not Low Ir	ncome	Sample for Verification					
	Reported on ASSA as NOT Low Income	Reported on Workpapers as NOT low Income	Errors	Sample Selected From Workpa		Errors			
Half Day Preschool 3 Years Old Full Day Preschool 3 Years Old Half Day Preschool 4 Years Old Full Day Preschool 4 Years Old Half Day Kindergarten Full Day Kindergarten Grade 1 Grade 2 Grade 3 Grade 4 Grade 5 Grade 6 Grade 7 Grade 8 Grade 9 Grade 10 Grade 11 Grade 12 Post- Graduate Adult High School (15+ Credits) Adult High School (1-14 Credits)	3 - 1 1	3 - 1 1	- - - -	2 - 1 1	2 1 1	- - -			
Subtotal	5	5	-	4	4	-			
Sp Ed - Elementary Sp Ed - Middle School Sp Ed - High School			U 11 81 90 W W W	A A A A A A A A A A A A A A A A A A A					
Subtotal	-	-	-	-	_	-			
County Vocational - Regular County Vocational - F.T. Post-Second									
Subtotal									
Totals	5	5	_	4	4	_			
Percentage Error		=	-	=	=				

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION CALCULATION OF EXCESS SURPLUS FOR THE FISCAL YEAR ENDED JUNE 30, 2020

SECTION 1 - Two Percent (2%) - Calculation of Excess Surplus

2019-2020 Total General Fund Expenditures		\$ 15,227,907		
Decreased by: On-Behalf TPAF Pension & Social Security	\$ (1,622,976)	(1 622 076)		
		(1,622,976)		
Adjusted 2019-2020 General Fund Expenditures		13,604,931		
2% of Adjusted 2019-2020 General Fund Expenditures		272,099		
Enter Greater of 2% of Adjusted 2019-2020 General Fund Expenditures or \$250,000		272,099		
Increased by: Allowable Adjustment		210,216		
Maximum Unreserved/Undesignated Fund Balance			\$	482,315
SECTION 2				
Total General Fund - Fund Balance at June 30, 2020		\$ 4,421,827		
Decreased by: Year-End Encumbrances Reserved Excess Surplus Designated for Subsequent Years Expenditures Assigned- Designated for Subsequent Year's Expenditures Other Restricted Fund Balances - Capital Reserve Other Restricted Fund Balances - Maintenance Reserve	\$ (49,101) (600,000) (139,991) (1,807,592) (750,000)	(3,346,684)		
Total Unassigned Fund Balance for Excess Surplus Calculation			<u>\$</u>	1,075,143
SECTION 3				
Restricted Fund Balance - Excess Surplus			\$	592,828
Detail of Allowable Adjustments Extraordinary Aid			<u>\$</u>	210,216
Recapitulation of Excess Surplus as of June 30, 2020				
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures			\$	600,000
Reserved Excess Surplus				592,828
			\$	1,192,828

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION RECOMMENDATIONS

I. Administrative Practices and Procedures

It is recommended that additional unused vacation days carried forward to the subsequent school year in excess of existing contract provisions be formally approved by Board action.

II. Financial Planning, Accounting and Reporting

There are none.

III. School Purchasing Program

* It is recommended that procedures be reviewed and revised to ensure contract awards are procured and approved in accordance with the Public Schools Contract Law.

IV. Enterprise Funds

* It is recommended the monies collected from food sales be deposited in a timely manner.

V. Student Body Activities

There are none.

VI. Application for State School Aid

It is recommended that procedures over ASSA reporting be reviewed to ensure low income students reported on the ASSA agree to District workpapers.

VII. Transportation

There are none.

VIII. Facilities and Capital Assets

It is recommended that capital asset accounting records be updated to reflect all prior year and current year additions.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION RECOMMENDATIONS

VIII. Miscellaneous

There are none.

IX. Status of Prior Years' Audit Findings/Recommendations

A review was performed on all prior years' recommendations. Corrective action was taken on all prior year recommendations, except those denoted with an asterisk (*).

ACKNOWLEDGEMENT

We received the complete cooperation of all the officials of the school district and we greatly appreciate the courtesies extended to the members of the audit team.

Respectfully submitted,

LERCH, VINCI & HIGGINS, LLP

Jeffrey C. Bliss

Certified Public Accountant Public School Accountant