COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

H.P. Becton Regional High School East Rutherford, New Jersey

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

of the

Carlstadt-East Rutherford Regional Board of Education

H.P. Becton Regional High School East Rutherford, New Jersey

For The Fiscal Year Ended June 30, 2021

Prepared by

Business Office

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INTRODUCTORY SECTION

120 PATERSON AVENUE EAST RUTHERFORD, N.J. 07073



H.P. BECTON REGIONAL HIGH SCHOOL 120 PATERSON AVENUE EAST RUTHERFORD, N.J. 07073

February 1, 2022

Honorable President and Members of the Board of Education Carlstadt-East Rutherford Regional High School District County of Bergen East Rutherford, New Jersey

Dear Board Members:

NICHOLAS ANNITTI

BUSINESS ADMINISTRATOR/

BOARD SECRETARY TELEPHONE: (201) 935-4940 FAX: (201) 935-3047

We are pleased to submit to you the Comprehensive Annual Financial Report (CAFR) of the Carlstadt-East Rutherford Regional High School District (District) for the fiscal year ended June 30, 2021. This CAFR includes the District's Basic Financial Statements prepared in accordance with the requirements of the Governmental Accounting Standards Board. The District believes that this financial reporting model provides all users of this document with much more useful financial and statistical information than ever before. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the District. This report will provide the taxpayers of the Carlstadt-East Rutherford Regional High School District with comprehensive financial data in a format enabling them to gain an understanding of the District's financial affairs. Also, this is the first year of Carlstadt-East Rutherford Regional High School housing approximately 70 Borough of Maywood students. There will be a four-year phase in plan of Maywood students.

The Comprehensive Annual Financial Report is presented in four sections as follows:

- <u>The Introductory Section</u> contains a Table of Contents, Letter of Transmittal, List of Principal Officials and an Organizational Chart of the School District;
- <u>The Financial Section</u> begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Financial Statements and Notes providing an overview of the School District's financial position and operating results, and other schedules providing detailed budgetary information;
- <u>The Statistical Section</u> includes selected financial trends, revenue capacity, debt capacity, demographic and economic information, and operating information of the District, generally presented on a multi-year basis;

• <u>The Single Audit Section</u> – The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act, U.S. Uniform Guidance and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Information related to this single audit, including the independent auditor's report on the internal control and compliance with applicable laws, regulations, contracts and grants, along with findings and questioned costs, is included in the single audit section of this report.

School District Organization

The District provides education to 569 students in grades nine through twelve. An elected nine-member Board of Education (the "Board") serves as the policy maker for the District. The Board adopts an annual budget and directly approves all expenditures, which serve as the basis for control over, and authorization for, all expenditures of District tax money.

The Superintendent is the Chief Executive Officer of the District, responsible to the Board for total educational and support operations. The Board Secretary/Business Administrator is the Chief Financial Officer of the District, responsible to the Board for maintaining all financial records, making payments of liabilities incurred by the District, acting as custodian of all district funds, and investing funds as permitted by New Jersey law.

Reporting Entity

The Carlstadt-East Rutherford Regional High School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board (GASB). All funds of the District are included in this report. The Carlstadt-East Rutherford Regional Board of Education and its school constitute the District's reporting entity.

Economic Conditions and Outlook

The District completed the 2020-2021 fiscal year with an average daily enrollment of 566 students. The following details the changes in the student average daily enrollment of the District over the last ten years:

Average	Daily	Enrollment
---------	-------	------------

<u>Fiscal Year</u>	Student Enrollment	Percent <u>Change</u>	
2020-21	566.0	14.34%	
2019-20	495.0	1.02%	
2018-19	490.0	2.94%	
2017-18	476.0	1.06%	
2016-17	471.0	2.95%	
2015-16	457.5	-5.57%	
2014-15	484.5	-1.62%	
2013-14	492.5	0.00%	
2012-13	492.6	1.61%	
2011-12	484.8	0.00%	

The forecast for student enrollment is for exponential growth in the future, especially with the influx of nearly 350 additional students between 2020-2021 and 2023-2024 school years.

The District's primary funding source is property tax revenue. As a result, the District, along with many other public school systems in the State, faces some difficult economic situations in the future. The proposed budget for fiscal year 2021-2022 provides the necessary funding to continue the excellent educational programs available to all District

students. Starting with the 2013-2014 school year, there is no vote on budgets within the 2% "CAPS". There is a 2% increase in the tax levy for fiscal year 2021-2022. The District's administration is closely monitoring the cost of operations and continues to look for innovative ways to contain costs in addition to new funding sources in order to maintain the quality educational services that the District has been accustomed to providing.

The District remains accountable to the residents and taxpayers and attributes much of its past education success to the community's demand for, and support of a quality school system.

Significant commercial development projects have been discussed for construction within the boundaries of the Hackensack Meadowlands Development Commission (American Dream), which straddles the communities of Carlstadt and East Rutherford. Although tax exempt, these projects would increase the number of employment opportunities for our constituent communities.

Educational Program

The Mission Statement of the Carlstadt-East Rutherford Regional Board of Education is stated as follows:

- to recognize the dignity and worth of each student regardless of his/her intellectual ability, and maintain a learning environment conducive to educational and personal growth and development.
- to provide a variety of course offerings and co-curricular activities to enable the student to discover pursuits which interest him/her and in which he/she can succeed.
- to provide many opportunities for the student to develop problem solving and critical thinking skills.
- to provide opportunities to develop character, leadership, and good sportsmanship.
- to encourage involvement and commitment through educational and co-curricular activities.
- to foster an understanding and respect for the law as well as a sense of responsibility to self, family, school, community and nation.
- to develop an understanding of our American heritage (including all who made contributions) and the workings of our government as well as America's role and responsibilities as a member of the international community.
- to provide a safe, substance free educational environment so that the student can reach his/her educational goals.
- to foster an enjoyment of the learning processes and develop the skills necessary for a lifetime of continuous learning and adaption to change.
- to include the next 3 classes of Maywood students.

The Carlstadt-East Rutherford Regional Board of Education offers college preparatory, honors and Advanced Placement courses. These include regular, gifted and talented, as well as special education for disabled students. Students are offered an extensive extracurricular and athletic program including opportunities for students to participate in student government, academic, service, National Honor Society, foreign language honor societies, drama, musical performances and female/male sports teams.

The (Middle States Association of College and Secondary Schools) and the New Jersey Department of Education accredit Carlstadt-East Rutherford. Parents, students, staff and administration all have a strong commitment to maintain high academic and ethical standards.

Henry P. Becton Regional High School is a four-year comprehensive high school which strives to meet the general and individual needs of the students and the communities of Carlstadt, East Rutherford and Maywood. A variety of subjects are offered in order to prepare those students who plan to continue their education beyond high school and for those students who may seek employment after high school. Through curricular offering, extracurricular activities, counseling and special services, our school assists each pupil in achieving his/her goals, developing character and recognizing responsibility.

All staff members share the responsibility of insuring that students attain their greatest potential educationally, socially and vocationally. Working as a team, counselors, teachers, administrators, special education and support

services staff, nurse and parents help students achieve this goal. Counselors meet with students on an individual basis or in small groups to discuss school adjustment, career planning and personal concerns. If additional help is needed, other members of the support staff are consulted.

Guidance services include: group and individual counseling, testing recordkeeping, scheduling, career school and college conferences, military information, referral, listing of job opportunities, scholarship opportunities and summer school offerings.

In order to graduate, students must pass the statewide 11th grade New Jersey High School Proficiency Assessment. For any student who does not meet the State and Local School District examination standards for graduation, the local Board of Education when appropriate, shall provide additional remedial and/or supplementary instruction specifically directed towards mastery of those proficiencies identified as necessary for the awarding of a diploma which may include, but not be limited to, an extended school year, extended school day, or additional school years.

Major Initiatives

Students continue to score at or above national averages on standardized tests. The District continues to maintain programs for the college preparatory, general education and special education students. The District continued implementing its technology plan by updating classrooms and teacher's training programs. The District will be undergoing a major campus expansion/revitalization project by building an all-inclusive Building of the Future that will have specialized and enriched programs for students with special needs, technology, specialized trades, STEM, vocational and others.

Financial Information

<u>Internal Accounting and Budgetary Control</u>: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). Internal control is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that:

- 1. The cost of controls should not exceed the benefits likely to be derived; and
- 2. The valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal awards and state financial assistance, the District also is responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. Internal control is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of internal control, including that portion related to the federal awards and state financial assistance programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board. Annual appropriated budgets are adopted for the general fund and special revenue fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as assigned fund balance at June 30, 2021. <u>Cash Management</u>: The investment policy of the District is guided in large part by state statute as detailed in "Notes to Financial Statements". The District has adopted a cash management plan, which requires it to deposit public funds in public depositories protected from loss under the provisions of the governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

<u>Risk Management</u>: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. A schedule of insurance coverage is found in Exhibit J-20.

<u>Independent Audit</u> – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Lerch, Vinci & Higgins, LLP was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act, U.S. Uniform Guidance and New Jersey OMB's Circular 15-08. The auditor's report on the basic financial statements and specific required supplemental information is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

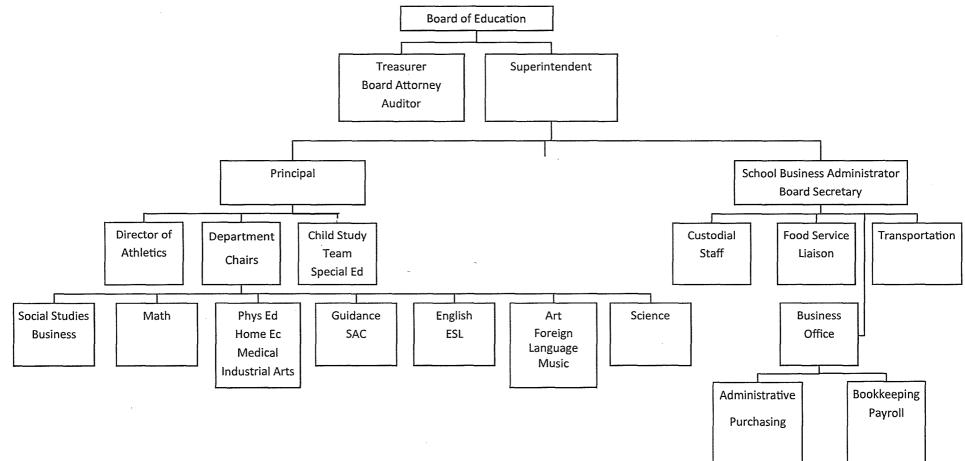
Acknowledgements

We would like to express our appreciation to the members of the Carlstadt-East Rutherford Regional Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Nicholas Annitti Board Secretary/Business Administrator

ORGANIZATION CHART



Vj.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION CARLSTADT-EAST RUTHERFORD, NEW JERSEY

ROSTER OF OFFICIALS JUNE 30, 2021

Members of the Board of Education	Term Expires <u>December 31,</u>
Kathryn Fukushima, President	2021
Zakaria Kandiel, Vice President	2023
Robert Anderson	2022
Jason Bulger	2023
David DeLizio	2021
Jeffery A. Grabowski	2022
Steven Lahullier	2021
Emily Landolphi	2021
Bruce Young	2023

Other Officials

Dario Sforza, Ed.D.	Superintendent of Schools/Principal
Nicholas Annitti	Board Secretary/School Business Administrator
Domenick Giancaspro	Treasurer of School Monies

CONSULTANTS AND ADVISORS

ARCHITECT

DiCara Rubino 30 Galesi Drive Wayne, NJ 07470

ATTORNEY

Sciarrillo, Cornell, Merlino, McKeever & Osborne, LLC 238 Saint Paul Street Westfield, NJ 07090

AUDIT FIRM

Lerch, Vinci & Higgins, LLP 17-17 Route 208 Fair Lawn, New Jersey 07410

OFFICIAL DEPOSITORY

TD Bank 71 Union Avenue East Rutherford, NJ 07073

FINANCIAL SECTION

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LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Carlstadt-East Rutherford Regional Board of Education East Rutherford, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund of the Carlstadt-East Rutherford Regional Board of Education, as of and for the fiscal year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA RALPH M. PICONE, III, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA ROBERT LERCH, CPA CHRISTOPHER M. VINCI, CPA, PSA CHRISTINA CUIFFO, CPA

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities and each major fund of the Carlstadt-East Rutherford Regional Board of Education as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

Adoption of New Accounting Pronouncement

As discussed in Note 1 to the financial statements, in the fiscal year ended June 30, 2021, the Carlstadt-East Rutherford Regional Board of Education adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 84, <u>Fiduciary Activities</u> which provided guidance on identifying fiduciary activities and how they should be reported. The adoption of this standard resulted in a change to how previously reported fiduciary fund activities are currently reported in the financial statements. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Carlstadt-East Rutherford Regional Board of Education's basic financial statements. The introductory section, financial schedules, statistical section, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants</u>, <u>State Grants and State Aid</u>, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Carlstadt-East Rutherford Regional Board of Education.

The schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements themselves, and other records used to prepare the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with <u>Government Auditing Standards</u>, we have also issued our report dated February 1, 2022 on our consideration of the Carlstadt-East Rutherford Regional Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Carlstadt-East Rutherford Regional Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Carlstadt-East Rutherford Regional Board of Education's internal control over financial reporting and compliance.

LERCH, Vioci & Huggins, LGP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey February 1, 2022

MANAGEMENT'S DISCUSSION AND ANALYSIS

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

This section of Carlstadt-East Rutherford Regional Board of Education's annual financial report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2021. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements and notes to the financial statements, which immediately follow this section.

FINANCIAL HIGHLIGHTS

Key financial highlights for the 2020-2021 fiscal year include the following:

- The assets and deferred outflows of resources of the Carlstadt-East Rutherford Regional Board of Education exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$28,908,430. (Net Position)
- The District's total net position increased by \$296,393.
- Overall District revenues were \$19,200,691. General revenues accounted for \$13,710,029 or 71% of all revenues. Program specific revenues in the form of charges for services and grants and contributions accounted for \$5,490,662 or 29% of total revenues.
- The school district had \$18,472,305 in expenses for governmental activities; only \$4,967,882 of these expenses were offset by program specific charges, grants or contributions. General revenues (predominantly property taxes) of \$13,710,029 were adequate to provide for these programs.
- As of the close of the current fiscal year, the District's governmental funds reported a combined ending fund balance of \$6,137,696. Of this amount, \$563,089 (9%) is available for spending at the District's discretion (unassigned fund balance General Fund).
- The General Fund fund balance at June 30, 2021 was \$5,278,678 an increase of \$1,067,067 compared to the ending fund balance at June 30, 2020 of \$4,211,611.
- The General Fund unassigned <u>budgetary</u> fund balance at June 30, 2021 was \$828,627 which represents an increase of \$346,312 compared to the ending unassigned <u>budgetary</u> fund balance at June 30, 2020 of \$482,315.
- The District's long-term liabilities decreased \$261,424 during the current fiscal year.

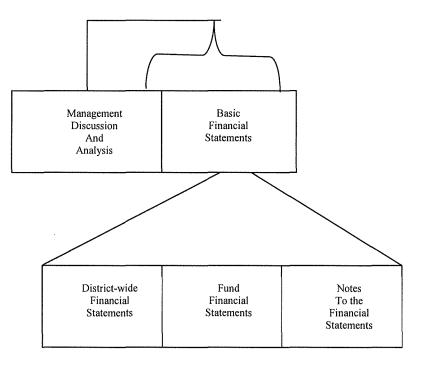
Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

OVERVIEW OF THE FINANCIAL STATEMENTS

The financial section of the annual report consists of four parts – Independent Auditors' Report, required supplementary information which includes the management's discussion and analysis (this section), the basic financial statements, and supplemental information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district wide financial statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual* parts of the District, reporting the District's operations in *more detail* than the district-wide statements.
- The *governmental funds statements* tell how basic services were financed in the *short term* as well as what remains for future spending.
- *Proprietary funds* statements offer *short-term* and *long-term* financial information about the activities the district operated like *businesses*.

The basic financial statements also include notes that explain some of the information in the statements and provide more detailed data. The following shows how the various parts of this Annual Report are arranged and related to one another.





Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

The table below summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights the structure and contents of each of the statements.

	District-Wide	Fund Financial Statements		
	Statements	Governmental Funds	Proprietary Funds	
Scope	Entire district(except fiduciary funds)	The activities of the district that are not proprietary or fiduciary, such as instruction, building maintenance, transportation, and administration.	Activities the district operates similar to private businesses: Enterprise Funds	
Required financial	Statements of Net Position	Balance Sheet	Statement of Net Position	
Statements	Statement of Activities	Statement of Revenue, Expenditures and Changes in Fund Balances	Statement of Revenue, Expenses, and Changes in Fund Net Position, Statement of Cash Flows	
Accounting Basis and Measurement focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial focus	Accrual accounting and economic resources focus	
Type of asset/liability deferred inflows/outflows	All assets, deferred outflows, liabilities, and deferred	Generally assets expected to be used up and liabilities that come	All assets, deferred outflows, liabilities, and deferred inflows both	
information	inflows, both financial and capital, short-term and long-term	due during the year or soon there after; no capital assets or long-term liabilities included	financial and capital and short-term	
Type of inflow/outflow information	All revenues and expenses during year, regardless of when cash is received or paid	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the	All revenues and expenses during the year, regardless of when cash is received or paid.	
		related liability is due and payable.		

Major Features of the	District-Wide and Fun	d Financial Statements
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District-wide Statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes *all* of the District's assets, liabilities and deferred outflows/inflows. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District's *net position* and how they have changed. Net position – the difference between the District's assets/deferred outflows and liabilities/deferred inflows – is one way to measure the District's financial health or *position*.

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

- Over time, increases or decreases in the District's net position are an indicator of whether its financial condition is improving or deteriorating, respectively.
- To assess the overall health of the District you need to consider additional non-financial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements the District's activities are shown in two categories:

- Governmental activities Most of the District's basic services are included here, such as regular and special education, transportation, administration, and plant operation and maintenance. Property taxes and Federal and State aid finance most of these activities.
- *Business type activities* These are activities for operations that are financed and operated in a manner similar to private business enterprises. The District's food service operations are included under this category.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's *funds* – focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes or to show that it is properly using certain revenues (federal and state grants).

The District has two kinds of funds:

• Governmental funds – Most of the District's basic services are included in governmental funds, which generally focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed *short-term* view that helps to determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the district-wide statements, we provide additional information at the bottom of the governmental funds statements that explains the relationship (or differences) between them.

• *Proprietary funds* – Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements.

• Enterprise Funds – This fund is established to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that costs of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges. The District currently has one enterprise fund, for its food service (cafeteria) program.

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

FINANCIAL ANALYSIS OF THE DISTRICT AS A WHOLE

Net Position. The District's *combined* net position was \$28,908,430 and \$28,612,037 on June 30, 2021 and 2020, respectively as follows:

Net Position As of June 30, 2021 and 2020

	Govern <u>Activ</u> 2021			ss-Type <u>vities</u> <u>2020</u>	<u>To</u> 2021	<u>tal</u> 2020
Assets						
Current Assets	\$ 6,270,942	\$ 5,233,566	\$ 203,252	\$ 114,815	\$ 6,474,194	\$ 5,348,381
Capital Assets, Net	25,356,363	26,383,847	16,009	19,981	25,372,372	26,403,828
Total Assets	31,627,305	31,617,413	219,261	134,796	31,846,566	31,752,209
Deferred Outflows of Resources	261,005	396,236		-	261,005	396,236
Total Assets and Deferred Outflows	31,888,310	32,013,649	219,261	134,796	32,107,571	32,148,445
Liabilities						
Long-Term liabilities	2,097,303	2,358,727	-	-	2,097,303	2,358,727
Other Liabilities	133,246	204,111	4,472	10,095	137,718	214,206
Total Liabilities	2,230,549	2,562,838	4,472	10,095	2,235,021	2,572,933
Deferred Inflows of Resources	961,270	959,926	2,850	3,549	964,120	963,475
Total Liabilities and Deferred Inflows	3,191,819	3,522,764	7,322	13,644	3,199,141	3,536,408
Net Position						
Net Investment in Capital Assets	25,327,447	26,339,419	16,009	19,981	25,343,456	26,359,400
Restricted	4,072,308	3,375,436			4,072,308	3,375,436
Unrestricted	(703,264)	(1,223,970)	195,930	101,171	(507,334)	(1,122,799)
Total Net Position	\$ 28,696,491	\$ 28,490,885	<u>\$ 211,939</u>	<u>\$ 121,152</u>	<u>\$ 28,908,430</u>	\$ 28,612,037

By far the largest portion of the District's net position reflects its investment in capital assets (e.g., land and improvements, buildings and improvements, vehicles, furniture and equipment), less any related debt used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to its students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. Restricted net position represent amounts reserved for specific purposes by outside parties or statutory requirements. Unrestricted net position represent amounts available to the government that are neither restricted nor invested in capital assets.

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

The District's total net position of \$28,908,430 at June 30, 2021 represent a \$296,393 or 1% increase from the prior year. The following presents the changes in net position for the fiscal years ended June 30, 2021 and 2020.

Change in Net Position For The Years Ended June 30, 2021 and 2020

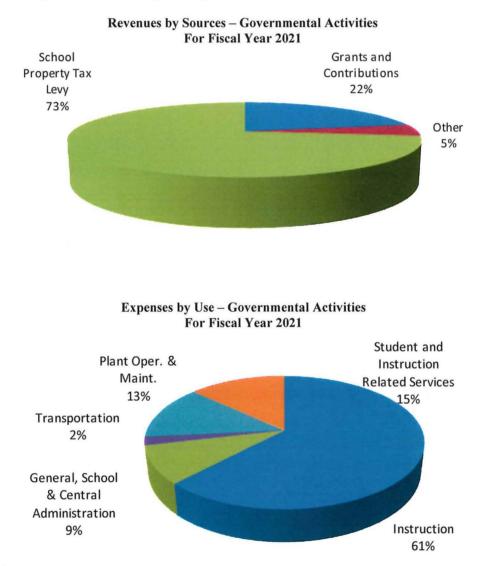
			Busi	ness-		
	Gover	nmental	Ту	/pe		
	Acti	vities	Activ	vities	Te	otal
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>	2021	<u>2020</u>
Revenues						
Program Revenues						
Charges for Services	\$ 836,183	\$ 278,607	\$ 381,260	\$ 401,821	\$ 1,217,443	\$ 680,428
Operating Grants and Contributions	4,131,699	3,257,495	141,520	69,267	4,273,219	3,326,762
Capital Grants and Contributions	-	106,379			-	106,379
General Revenues						
Property Taxes	13,592,050	13,325,539			13,592,050	13,325,539
Other	117,979	110,551	-	-	117,979	110,551
Total Revenues	18,677,911	17,078,571	522,780	471,088	19,200,691	17,549,659
Expenses						
Instruction						
Regular	\$ 7,861,055	\$ 6,596,295			7,861,055	6,596,295
Special Education	2,630,224	2,338,262			2,630,224	2,338,262
Other Instruction	247,052	199,426			247,052	199,426
School Sponsored Activities and Athletics	544,632	590,216			544,632	590,216
Support Services						
Student and Instruction Related Services	2,718,964	2,538,627			2,718,964	2,538,627
General Administrative Services	771,036	726,549			771,036	726,549
School Administrative Services	361,911	313,510			361,911	313,510
Central Services and Info. Technology	498,672	467,530			498,672	467,530
Plant Operations and Maintenance	2,410,393	2,396,539			2,410,393	2,396,539
Pupil Transportation	428,366	601,812			428,366	601,812
Interest on Long-Term Debt		14			-	14
Food Services	-		431,993	485,751	431,993	485,751
Total Expenses	18,472,305	16,768,780	431,993	485,751	18,904,298	17,254,531
Change in Net Position	205,606	309,791	90,787	(14,663)	296,393	295,128
Net Position, Beginning of Year	28,490,885	28,181,094	121,152	135,815	28,612,037	28,316,909
Net Position, End of Year	<u>\$ 28,696,491</u>	<u>\$ 28,490,885</u>	<u>\$ 211,939</u>	<u>\$ 121,152</u>	<u>\$ 28,908,430</u>	\$ 28,612,037

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

Governmental Activities. The District's total governmental activities' revenues, which includes State and Federal grants, were \$18,677,911 for the fiscal year ended June 30, 2021, property taxes of \$13,592,050 represented 73% of revenues. Another significant portion of revenues came from grants and contributions which totaled \$4,131,699 represented 22% of revenues. In addition, charges for services from tuition fees, transportation fees, building rental fees and miscellaneous income such as interest, prior year refunds and other miscellaneous items represented 5% of revenues.

The total cost of all governmental activities programs and services was \$18,472,305 for the fiscal year ended June 30, 2021. The District's expenses are predominantly related to educating and caring for students. Instruction costs were \$11,282,963 (61%) of total expenses. Support service costs were \$7,189,342 (39%) of total expenses.

For fiscal year 2021, total governmental activities revenues exceeded expenses increasing net position for governmental activities by \$205,606 from the previous year.



Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

Total Cost and Net Cost of Governmental Activities. The District's total cost of services was \$18,472,305. After applying program revenues, derived from operating grants and contributions of \$4,131,699 and charges for services of \$836,183, the net cost of services of the District is \$13,504,423 for the fiscal year ended June 30, 2021.

Total and Net Cost of Governmental Activities

		Total Cost				Net Cost			
		of Services				of Services			
		<u>2021</u>		<u>2020</u>	<u>2021</u>			<u>2020</u>	
Instruction									
Regular	\$	7,861,055	\$	6,596,295	\$	2,135,877	\$	5,006,728	
Special Education		2,630,224		2,338,262		1,701,909		1,592,988	
Other Instruction		247,052		199,426		176,454		151,387	
School Sponsored Activities and Athletics		544,632		590,216		427,258		451,322	
Support Services									
Student and Instruction Related Services		2,718,964		2,538,627		2,040,295		1,833,794	
General Administrative Services		771,036		726,549		673,575		660,304	
School Administrative Services		361,911		313,510		285,029		257,891	
Central Services & Info. Technology		498,672		467,530		402,726		403,042	
Plant Operations and Maintenance		2,410,393		2,396,539		2,364,237		2,366,538	
Pupil Transportation		428,366		601,812		297,063		402,291	
Interest on Long-Term Debt				14		-		14	
Total	<u>\$</u>	18,472,305	<u>\$</u>	16,768,780	<u>\$</u>	10,504,423	<u>\$</u>	13,126,299	

For the Years Ended June 30, 2021 and 2020

Business-Type Activities – The District's total business-type activities revenues were \$522,780 for the fiscal year ended June 30, 2021 and relate entirely to the District's food service (cafeteria) operations. Charges for services accounted for \$381,260, 73% of total revenues and operating grants and contributions accounted for \$141,250, 27% of total revenue.

Total cost of all business-type activities programs and services was \$431,993 for the fiscal year ended June 30, 2021.

For fiscal year 2021, total business-type activities revenues exceeded expenses, increasing net position by \$90,787 from the previous year.

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

FINANCIAL ANALYSIS OF THE DISTRICT'S FUNDS

The financial performance of the District as a whole is reflected in its governmental funds as well. As the District completed the year, its governmental funds reported a *combined* fund balance of \$6,137,696 at June 30, 2021, an increase of \$1,108,241 from last year's fund balance of \$5,029,455. This increase was mainly attributable to actual expenditures which were less than budgeted expenditures due to the effects of the COVID-19 pandemic on school operations.

Revenues for the District's governmental funds were \$17,779,398 while total expenditures were \$16,671,157 for the fiscal year ended June 30, 2021.

GENERAL FUND

The General fund includes the primary operations of the District in providing educational services to students from Grade 9 through Grade 12.

The following schedule presents a summary of General Fund Revenues.

	Fiscal Year Ended Ine 30, 2021	Fiscal Year Ended .ne 30, 2020	-	Amount of Increase Decrease)	Percent Change
Local Sources					
Property Tax Levy	\$ 13,592,050	\$ 13,325,539	\$	266,511	2%
Tuition	698,325			698,325	100%
Interest	12,034	33,662		(21,628)	-64%
Miscellaneous	141,245	213,319		(72,074)	-34%
State Sources	 2,743,792	 2,241,792		502,000	22%
Total General Fund Revenues	\$ 17,187,446	\$ 15,814,312	\$	1,373,134	9%

For fiscal year 2021, total General Fund revenues increased \$1,373,134 or 9% from the previous year. Property taxes increased 2% to support increases in budgeted operating costs. Tuition increased \$698,325 due to the agreement with Maywood Public School for the first year phase in of grade nine students. State aid increased \$502,000 or 22% mainly due to increases in extraordinary aid and on-behalf TPAF pension, social security and post-retirement medical benefit contributions paid by the State for the District's teaching professionals. Miscellaneous revenues decreased \$72,074 or 34% due to a decrease in facility rental fees.

The following schedule presents a summary of General Fund expenditures.

		Fiscal Year Ended une 30, 2021	_	Fiscal Year Ended ne 30, 2020	-	Amount of Increase (Decrease)	Percent <u>Change</u>
Instruction	\$	10,347,076	\$	9,085,868	\$	1,261,208	14%
Support Services		5,639,326		5,866,126		(226,800)	-4%
Debt Service		15,512		16,588		(1,076)	-6%
Capital Outlay		118,465		259,325		(140,860)	-54%
Total Expenditures	<u>\$</u>	16,120,379	<u>\$</u>	15,227,907	\$	892,472	6%

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

For fiscal year 2021, total General Fund expenditures increased \$892,472 or 6% from the previous year. Notable increases during the year were attributed to regular and special education instruction costs which were offset by decreases in pupil transportation costs and capital outlay expenditures.

In fiscal year 2021 General Fund revenues exceeded expenditures by \$1,067,067. Therefore, total fund balance increased to \$5,278,678 at June 30, 2021. After deducting restricted and assigned fund balances, the unassigned fund balance increased to \$563,089 for the year ending June 30, 2021 from \$272,099 for the year ended June 30, 2020. In addition, the District designated fund balance of \$751,648 at year end for use in the subsequent school year's budget for operating costs and has restricted \$2,646,687 of its fund balance at year end for the capital reserve and \$566,603 for the maintenance reserve.

General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into several categories"

- Implementing budgets for specially funded projects, which include both federal and state grants.
- Reinstating prior year purchase orders being carried over as an encumbrance.
- Appropriating capital reserve and maintenance reserve funds for facilities projects.

Revisions in the budget were made through budget transfers to prevent over expenditures in specific line item accounts. Other revisions to the budget during the year were the reappropriation of prior year encumbrances.

For fiscal year 2021 General Fund budgetary revenues were more than budgetary expenditures increasing budgetary fund balance \$1,122,389 from the previous year. After deducting fund balances restricted and assigned, the unassigned budgetary fund balance increased \$346,312 from \$482,315 at June 30, 2020 to \$828,627 at June 30, 2021. The increase in unassigned budgetary fund balance is the result of a change in the law permitting school district to maintain a 4% maximum unassigned fund balance at June 30, 2021 from a 2% maximum at June 30, 2020. In addition, the District increased its capital reserve by \$839,095 from \$1,807,592 at June 30, 2020 to \$2,646,687 at June 30, 2021. The District decreased its maintenance reserve \$183,397 from \$750,000 at June 30, 2020 to \$566,603 at June 30, 2021.

CAPITAL ASSET AND DEBT ADMINISTRATION

At the end of fiscal year 2021, the District had \$25,356,363 invested in land, buildings, furniture, equipment and vehicles for governmental activities and \$16,009 for business-type activities. The following is a comparison of the June 30, 2021 and 2020 balances:

Capital Assets as of June 30, 2021 and 2020 (Net of Accumulated Depreciation)

		nmental <u>vities</u>		ess-Type tivitie <u>s</u>
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Land and Land Improvements Construction in Progress	\$ 759,155 118,465	\$ 779,464		
Building and Building Improvements	24,319,024	25,406,892		
Machinery and Equipment	159,719	197,491	\$ 16,009	<u>\$ 19,981</u>
Total Capital Assets, Net	<u>\$ 25,356,363</u>	\$ 26,383,847	<u>\$ 16,009</u>	<u>\$ 19,981</u>

Management's Discussion and Analysis Fiscal Year Ended June 30, 2021

Additional information on the District's capital assets is presented in the Notes to the Financial Statements contained in this report.

LONG TERM LIABILITIES

At June 30, 2021 the District had \$2,097,303 of total long-term outstanding liabilities. This amount is for capital leases, compensated absences and net pension liabilities. The District's total long-term liabilities decreased \$261,424 during the year. The following is a comparison of the June 30, 2021 and 2020 balances:

Outstanding Long-Term Liabilities as of June 30, 2021 and 2020

	G	Governmental Activities						
	2	2021	<u>2020</u>					
Capital Leases Payable	\$	28,916	\$ 44,42	28				
Compensated Absences		98,069	98,68	38				
Net Pension Liability		1,970,318	2,215,61	<u>1</u>				
Total	<u>\$</u>	2,097,303	\$ 2,358,72	27				

Additional information of the District's long-term liabilities is presented in the Notes to the Financial Statements contained this report.

FACTORS BEARING ON THE DISTRICT'S FUTURE

While many factors influence the district's future, the availability of funding for increased enrollment, special education needs, the economy and the continued effects of the COVID-19 pandemic will have the most impact on educational and fiscal decisions in the future.

Many factors were considered by the District's administration during the process of developing the fiscal year 2021-2022 budget. The primary factors were the District's projected student population, anticipated state and federal aid as well as increasing salary and related benefit costs.

These indicators were considered when adopting the budget for fiscal year 2021-2022. Budgeted expenditures in the General Fund increased approximately 6% to \$17,205,729 for fiscal year 2021-2022. Overall increases in employee benefit costs and the additional costs associated with phase 2 of the agreement with Maywood Public Schools to accept their grade 9 and 10 students were the main factors for the increase. A significant portion of the increased costs was funded by tuition fees associated with the Maywood tuition agreement.

CONTACTING THE DISTRICT'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional information contact the Business Office, Carlstadt-East Rutherford Regional Board of Education, 120 Paterson Avenue, East Rutherford, NJ 07073-1508.

FINANCIAL STATEMENTS

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION STATEMENT OF NET POSITION AS OF JUNE 30, 2021

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	\$ 6,230,585	\$ 99,370	\$ 6,329,955
Receivables, net	40,337	91,452	131,789
Internal Balances	20	(20)	
Inventory		12,450	12,450
Capital Assets, Not Being Depreciated	677,808		677,808
Capital Assets, Being Depreciated, Net	24,678,555	16,009	24,694,564
Total Assets	31,627,305	219,261	31,846,566
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amounts on Net Pension Liability	261,005	-	261,005
Total Deferred Outflows of Resources	261,005		261,005
Total Assets and Deferred Outflows of Resources	31,888,310	219,261	32,107,571
LIABILITIES			
Accounts Payable and Other Current Liabilities	60,259	-	60,259
Unearned Revenue	72,987	4,472	77,459
Noncurrent Liabilities	,	,	,
Due Within One Year	25,512		25,512
Due Beyond One Year	2,071,791	-	2,071,791
Total Liabilities	2,230,549	4,472	2,235,021
DEFERRED INFLOWS OF RESOURCES			
Deferred Commodities Revenue		2,850	2,850
Deferred Amounts on Net Pension Liability	961,270		961,270
Total Deferred Inflows of Resources	961,270	2,850	964,120
Total Liabilities and Deferred Inflows of Resources	3,191,819	7,322	3,199,141
NET POSITION			
Net Investment in Capital Assets	25,327,447	16,009	25,343,456
Restricted for			
Capital Projects	2,646,687		2,646,687
Plant Maintenance	566,603		566,603
Scholarships	812,619		812,619
Student Activities	46,399		46,399
Unrestricted	(703,264)	195,930	(507,334)
Total Net Position	\$ 28,696,491	<u>\$ 211,939</u>	<u>\$ 28,908,430</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

		FOR THE FIS	CAL YEAR ENDED	JUNE 30, 2021	NT .		
			Program Revenue	ç	Net (Expense) Revenue and Changes in Net Position		
			Operating	Capital		nanges mitter i osti	
		Charges for	Grants and	Grants and	Governmental	Business-Type	
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	<u>Total</u>
Governmental Activities							
Instruction							
Regular	\$ 7,861,055	\$ 698,325	\$ 2,026,853		\$ (5,135,877)		\$ (5,135,877)
Special Education	2,630,224		928,315		(1,701,909)		(1,701,909)
Other Instruction	247,052		70,598		(176,454)		(176,454)
School Sponsored Activities and Athletics	544,632	102,558	14,816		(427,258)		(427,258)
Support Services							
Student and Instruction Related Services	2,718,964		678,669		(2,040,295)		(2,040,295)
General Administrative Services	771,036		97,461		(673,575)		(673,575)
School Administrative Services	361,911		76,882		(285,029)		(285,029)
Central Services and Info. Technology	498,672		95,946		(402,726)		(402,726)
Plant Operations and Maintenance	2,410,393		46,156		(2,364,237)		(2,364,237)
Pupil Transportation	428,366	35,300	96,003	-	(297,063)	-	(297,063)
r r	~		((
Total Governmental Activities	18,472,305	836,183	4,131,699	-	(13,504,423)		(13,504,423)
Business-Type Activities							
Food Service	431,993	381,260	141,520		-	<u>\$ 90,787</u>	90,787
Total Business-Type Activities	431,993	381,260	141,520	<u> </u>	-	90,787	90,787
Total Primary Government	\$ 18,904,298	<u>\$ 1,217,443</u>	<u>\$ 4,273,219</u>	\$	(13,504,423)	90,787	(13,413,636)
	General Revenue Taxes: Property Taxes	s , levied for general p	umoses		13,592,050		13,592,050
	Investment Earn		aipooto		12,034		12,034
	Miscellaneous In	÷			105,945	_	105,945
	Total General R	evenues			13,710,029		13,710,029
	Change in N	et Position			205,606	90,787	296,393
	Net Position, Begi	nning of Year, (Rest	ated)		28,490,885	121,152	28,612,037
	Net Position, End	of Year			\$ 28,696,491	\$ 211,939	\$ 28,908,430

FUND FINANCIAL STATEMENTS

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2021

	General <u>Fund</u>			Special Revenue <u>Fund</u>		Total vernmental <u>Funds</u>
ASSETS						
Cash and Cash Equivalents	\$	5,285,920	\$	944,665	\$	6,230,585
Receivables from Other Governments		33,243		7,094		40,337
Due from Other Funds		20		12		32
Total Assets	\$	5,319,183	<u>\$</u>	951,771	<u>\$</u>	6,270,954
LIABILITIES AND FUND BALANCES						
Liabilities						
Accounts Payable	\$	2,241	\$	19,766	\$	22,007
Accrued Salaries and Wages		6,904				6,904
Payroll Deductions and Withholdings Payable		31,348				31,348
Due to Other Funds		12		70.007		12
Unearned Revenue				72,987		72,987
Total Liabilities		40,505		92,753		133,258
Fund Balances						
Restricted						
Capital Reserve		2,646,687				2,646,687
Maintenance Reserve		566,603				566,603
Excess Surplus		600,000				600,000
Excess Surplus-Designated for Subsequent						
Year's Expenditures		592,828				592,828
Scholarships				812,619		812,619
Student Activities				46,399		46,399
Assigned						
Year End Encumbrances		150,651				150,651
Designated for Subsequent Year's Expenditures		158,820				158,820
Unassigned		563,089		-		563,089
		5,278,678		859,018		6,137,696
Total Fund Balances	\$	5,319,183	\$	951,771	\$	6,270,954
Total Liabilities and Fund Balances	Ψ		Ψ		Ψ	0,270,734

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

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CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET AS OF JUNE 30, 2021

Total Fund Balance - Governmental Funds (Exhibit B-1)	\$ 6,137,696	
Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:		
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$36,254,725 and the accumulated depreciation is \$10,898,362.		25,356,363
Certain amounts resulting from the measurement of the net pension reported as either deferred inflows or resources or deferred outflows on the statement of net position and deferred over future years.	•	
Deferred Outflows of Resources Deferred Inflows of Resources	\$ 261,005 (961,270)	(700,265)
Long-term liabilities, are not due and payable in the current period and therefore are not reported as liabilities in the funds.		
Capital Leases	(28,916)	
Compensated Absences	(98,069)	
Net Pension Liability	(1,970,318)	(2,097,303)
		 <u></u>
Net Position of Governmental Activities (Exhibit A-1)		\$ 28,696,491

The Accompanying Notes to Financial Statements are an Integral Part of this Statement

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	General <u>Fund</u>	Special Revenue <u>Fund</u>	Total Governmental <u>Funds</u>
REVENUES			
Local Sources			
Property Tax Levy	\$ 13,592,050		\$ 13,592,050
Tuition From Other LEAs Within the State	698,325		698,325
Interest	12,034		12,034
Miscellaneous	141,245	\$ 166,757	308,002
Total - Local Sources	14,443,654	166,757	14,610,411
State Sources	2,743,792		2,743,792
Federal Sources		425,195	425,195
Total Revenues	17,187,446	591,952	17,779,398
EXPENDITURES			
Instruction			
Regular	7,230,560	75,119	7,305,679
Special Education	2,444,001	128,355	2,572,356
Other Instruction	226,927		226,927
School-Sponsored Activities and Athletics	445,588	103,433	549,021
Support Services			
Student and Instruction Related Services	2,372,869	243,871	2,616,740
General Administrative Services	733,509		733,509
School Administrative Services	345,517		345,517
Central Services and Info. Technology	473,484		473,484
Plant Operations and Maintenance	1,292,136		1,292,136
Pupil Transportation	421,811		421,811
Debt Service			
Principal	15,512		15,512
Capital Outlay	118,465		118,465
Total Expenditures	16,120,379	550,778	16,671,157
Net Change in Fund Balances	1,067,067	41,174	1,108,241
Fund Balance, Beginning of Year, (Restated)	4,211,611	817,844	5,029,455
Fund Balance, End of Year	\$ 5,278,678	\$ 859,018	\$ 6,137,696

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES WITH THE DISTRICT-WIDE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Total net change in fund balances - governmental funds (Exhibit B-2)		\$ 1,108,241
Amounts reported for governmental activities in the statement of activities are different because:		
Capital outlays to purchase or build capital assets are reported in governmental funds as expenditures. However, for governmental activities those costs are shown in the statement and allocated over their estimated useful lives as annual depreciation expense. This is the amount by which depreciation expense exceeds capital outlay in the current period.		
Capital Outlay	\$ 118,465	
Depreciation Expense	 (1,145,949)	
In the statement of activities, certain operating expenses, e.g., compensated absences and net pension liability are measured by the amounts earned or incurred during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned or incurred amount exceeds the paid amount, the difference is reduction in the reconciliation; when the paid amount exceeds the earned or incurred amount the difference is an addition to the reconciliation.		(1,027,484)
Decrease in Compensated Absences	619	
Decrease in Net Pension Expense	 108,718	109,337
Repayment of debt is an expenditure in the governmental funds, but the repayment		
reduces long-term liabilities in the statement of net position and does not affect		
the statement of activities.		
Capital Lease Principal	 15,512	15510
		 15,512
Change in net position of governmental activities (Exhibit A-2)		\$ 205,606

The accompanying Notes to the Financial Statements are an Integral Part of this Statement.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PROPRIETARY FUND STATEMENT OF NET POSITION AS OF JUNE 30, 2021

ASSETS	Business-Type Activities <u>Enterprise Fund</u> <u>Food Services</u>
ASSE15	
Current Assets Cash and Cash Equivalents Intergovernmental Receivable Other Receivable Inventory	\$ 99,370 91,425 27 12,450
Total Current Assets	203,272
Capital Assets Machinery and Equipment Less: Accumulated Depreciation	193,411 (177,402)
Total Capital Assets, Net	16,009
Total Assets	219,281
LIABILITIES Due to Other Funds Unearned Revenue	20 4,472
Total Liabilities	4,492
DEFERRED INFLOW OF RESOURCES Deferred Commodities Revenue	2,850
Total Deferred Inflows of Resources	2,850
Total Liabilities and Deferred Inflow of Resources	7,342
NET POSITION Investment in Capital Assets Unrestricted	16,009 195,930
Total Net Position	\$ 211,939

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PROPRIETARY FUND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

OPERATING REVENUES	Activi <u>Enterpris</u>	usiness-Type Activities <u>terprise Fund</u> 200d Services	
Charges for Services			
Daily Sales			
Non-Reimbursable Programs	\$	379,920	
Special Functions		1,340	
Total Operating Revenues		381,260	
OPERATING EXPENSES			
Cost of Sales - Reimbursable Programs		54,511	
Cost of Sales - Non Reimbursable Programs		161,629	
Salaries and Benefits		131,757	
Purchased Management Services		46,691	
Van and Vehicle Services		7,582	
Insurance		2,030	
Purchase Professional Technical Service		6,374	
Other Purchased Services		2,054	
General Supplies		14,202	
Miscellaneous		1,191	
Depreciation		3,972	
Total Operating Expenses		431,993	
Operating Loss		(50,733)	
NONOPERATING REVENUES			
State Sources			
School Lunch Program		3,552	
Federal Sources			
National School Breakfast Program		48,998	
National School Lunch Program		77,321	
Food Distribution Program		11,649	
Total Nonoperating Revenues		141,520	
Change in Net Position		90,787	
Net Position, Beginning of Year		121,152	
Net Position, End of Year	<u>\$</u>	211,939	

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PROPRIETARY FUND STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	A <u>Ente</u>	iness-Type ctivities r <u>prise Fund</u> d Services
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash Received from Customers	\$	358,018
Cash Payment for Employees Salaries and Benefits		(131,757)
Cash Payments to Suppliers for Goods and Services		(286,856)
Net Cash Provided (Used) by Operating Activities		(60,595)
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES		
Cash Received to Other Funds		20
Cash Received from State and Federal Subsidy Reimbursements		124,474
Net Cash Provided (Used) by Noncapital Financing Activities		124,494
Net Increase in Cash and Cash Equivalents		63,899
Cash and Cash Equivalents, Beginning of Year		35,471
Cash and Cash Equivalents, End of Year	\$	99,370
RECONCILIATION OF OPERATING LOSS TO NET CASH		
PROVIDED BY OPERATING ACTIVITIES		
Operating Loss	<u>\$</u>	(50,733)
Adjustments to Reconcile Operating Loss to Net Cash Provided by Operating Activities		
Depreciation		3,972
Non Cash Federal Assistance -		
Food Distribution Program (USDA Commodities) Change in Assets, Liabilities and Deferred Inflows of Resources		11,649
(Increase)/Decrease in Intergovernmental Receivable - Local		(23,142)
(Increase)/Decrease in Inventory		3,981
Increase/(Decrease) in Unearned Revenue		(100)
Increase/(Decrease) in Accounts Payable		(5,523)
Increase/(Decrease) in Deferred Commodities Revenue		(699)
Total Adjustments		(9,862)
Net Cash Provided by Operating Activities	\$	(60,595)
Non-Cash Investing, Capital and Financing Activities		
Value Received for Food Distribution Program	\$	10,950

NOTES TO THE FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. <u>Reporting Entity</u>

The Carlstadt-East Rutherford Regional Board of Education (the "Board" or the "District") is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of nine elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. A Business Administrator/Board Secretary is also appointed by the Board and oversees the business functions of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property. The Board currently operates a grade nine (9) through grade twelve (12) regional school district.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls. The Superintendent is the Chief Administrative Officer of the District who is responsible for general supervision of all schools, planning and operational functions of the District. The Business Administrator/Board Secretary is the Chief Financial Officer and is responsible for budgeting, financial accounting and reporting and reports through the Superintendent to the Board.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Carlstadt-East Rutherford Regional Board of Education this includes general operations, food service and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. New Accounting Standards

During fiscal year 2021, the District adopted the following GASB statement:

• GASB No. 84, *Fiduciary Activities*, the objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. New Accounting Standards (Continued)

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

- GASB No. 87, *Leases,* implementation postponed will be effective beginning with the fiscal year ending June 30, 2022. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, Accounting for Interest Costs Incurred Before the End of a Construction Period, implementation postponed will be effective beginning with the fiscal year ending June 30, 2022. The objectives of this Statement is to improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a statement of borrowing for a reporting period for both governmental activities and business-type activities.
- GASB No. 92, *Omnibus 2020*, implementation postponed will be effective beginning with the fiscal year ending June 30, 2022 except requirements related to GASB No. 87 and Implementation Guide No. 2019-3 are effective upon issuance. The objective of this Statement is to enhance comparability in the application of accounting and financial reporting requirements and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics.
- GASB No. 96, *Subscription Based Information Technology Arrangements*, will be effective beginning with the fiscal year ending June 30, 2023. The objective of this Statement will be to improve financial reporting by establishing a definition for subscription-based information technology arrangements (SBITAs) and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. That definition and uniform guidance will result in greater consistency in practice. Establishing the capitalization criteria for implementation costs also will reduce diversity and improve comparability in financial reporting by governments. This Statement also will enhance the relevance and reliability or a government's financial statements by requiring a government to report a subscription asset and subscription liability for a SBITA and to disclose essential information about the arrangement. The disclosures will allow users to understand the scale and important aspects of a government's SBITA activities and evaluate a government's obligations and assets resulting from SBITAs.
- GASB No. 97, Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans An Amendment of GASB Statements No. 14 and No.84, and a Supersession of GASB Statement No. 32, the section that maybe applicable to the District will be effective beginning with the fiscal year ending June 30, 2022. The objective of this Statement is to provide more consistent financial reporting of defined contribution pension plans, defined contribution OPEB plans, and other employee benefit plans, while mitigating the costs associated with reporting those plans. The requirements also will enhance the relevance, consistency, and comparability of (1) the information related to Section 457 plans that meet the definition of a pension plan and the benefits provided through those plans and (2) investment information for all Section 457 plans.

C. <u>Basis of Presentation - Financial Statements</u>

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary funds are excluded from the district-wide financial statements. Currently the District has no fiduciary funds.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. <u>Basis of Presentation - Financial Statements</u> (Continued)

District-Wide Financial Statements

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. The District considers all of its governmental and enterprise funds to be major funds.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs, student activity funds derived from athletic events or other activities of pupil organizations and private donations for scholarship awards.

The District reports the following major proprietary fund which is organized to be self-supporting through user charges:

The *food service fund* accounts for the activities of the school cafeteria, which provides food service to students as well as a la carte and catering services for administrators, teachers and special events.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation - Financial Statements (Continued)

Fund Financial Statements (Continued)

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as "internal balances".

Reclassifications

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year's presentation.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, tuition, transportation fees, facility rental fees, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Cash, Cash Equivalents and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

2. Receivables

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

3. Inventories

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

Food Service Fund inventories, exclusive of the federal commodities, are valued at cost, using the first-in first-out (FIFO) method and consist of food and expendable supplies. The cost of such inventories is recorded as expenses when consumed rather than when purchased. The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by the USDA. It is valued at estimated market prices by the USDA. The amount of unused commodities inventory at year-end is reported as deferred inflows of resources.

4. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Land Improvements	5-20
Buildings	20-50
Building Improvements	7-30
Office Equipment and Furniture	5-20
Computer Equipment	5

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has one item which arises only under the accrual basis of accounting that qualifies for reporting in this category. The item that qualifies for reporting in this category is the deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has two types which arise only under the accrual basis of accounting that qualify for reporting in this category. Accordingly, one item is the deferred commodities revenue, reported in both the district-wide and the proprietary funds statements of net position. The deferred commodities revenue represents the estimated market value of the donated and unused Federal commodities are consumed. This amount is deferred and recognized as an inflow of resources in the period the commodities are consumed. The other item that qualifies for reporting in this category are the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused sick leave benefits. A long-term liability of accumulated sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employees resignations and retirements.

7. Pensions

In the district-wide financial statements for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

8. Long-Term Obligations

In the district-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the fund financial statements, governmental fund types recognize the face amount of debt issued as other financing sources.

9. Net Position/Fund Balance

District-Wide Statements

In the district-wide statements, there are three classes of net position:

- Net Investment in Capital Assets consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- Unrestricted Net Position any portion of net position not already classified as either net investment in capital assets or net position restricted is classified as net position unrestricted.

Governmental Fund Statements

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

<u>Restricted Fund Balance</u> – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

<u>Capital Reserve</u> – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2B).

<u>Maintenance Reserve</u> – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2C).

<u>Excess Surplus</u> – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2021 audited excess surplus that is required to be appropriated in the 2022/2023 original budget certified for taxes.

<u>Excess Surplus – Designated for Subsequent Year's Expenditures</u> - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2020 audited excess surplus that was appropriated in the 2021/2022 original budget certified for taxes.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

<u>Restricted Fund Balance</u> (Continued)

<u>Student Activities</u> – This restriction was created in accordance with NJAC 6A:23A-16.12 to represent the accumulation of funds derived from athletic events and other student organizations reserved for the payment of student group activities.

<u>Scholarship Awards</u> – This restriction was created to represents the accumulation of donor restricted funds specifically earmarked for student scholarship awards.

<u>Assigned Fund Balance</u> – Amounts a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority.

<u>Year-End Encumbrances</u> – Represent outstanding purchase orders for goods or services approved by management for specific purposes from available resources of the current year for which the goods and materials have not yet been received or the services have not yet been rendered at June 30.

<u>Designated for Subsequent Year's Expenditures</u> – This designation was created to dedicate the portion of fund balance appropriated in the adopted 2021/2022 District budget certified for taxes.

<u>Unassigned Fund Balance</u> – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund and other governmental funds (special revenue, capital projects and debt service fund types), it is the District's policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amounts are used only after the other resources have been used.

10. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The government itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the government's highest level of decision-making authority. The Board of Trustees is the highest level of decision-making authority for the government that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District has no committed fund balances at year end.

Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. <u>Revenues and Expenditures/Expenses</u>

1. Program Revenues

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

2. Property Taxes

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. Tuition Revenues and Expenditures

<u>Tuition Revenues</u> - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

<u>Tuition Expenditures</u> - Tuition charges for the fiscal years 2019-2020 and 2020-2021 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

4. Proprietary Funds, Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the food service enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses. Federal and State subsidies for the food service operation are considered nonoperating revenues.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. **Budgetary Information**

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

The annual budget is adopted in the spring of the preceding year for the general and special revenue funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent for review and approval prior to adoption. Prior to the 2012/2013 budget year, the annual budget was required to be voted upon at the annual school election held on the third Tuesday in April. On January 17, 2012, Chapter 202 of the Laws of P.L. 2011 was approved which established procedures for moving the date of a school district's annual school election from April to the general election in November. Under the new law, districts that have their school board members elected in November no longer have to submit their budgets that meet levy cap requirements for voter approval beginning with the 2012/2013 budget year. Only a school board decision to exceed the tax levy cap would require voter approval for the additional amount on the November ballot. The Board adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Trustees as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2020/2021. Also, during 2020/2021 the Board increased the original budget by \$682,536. The increase was funded by the additional appropriation of capital reserve, grant awards, student activity revenues, scholarship donations and the reappropriation of prior year general fund encumbrances. In addition, the Board approved the appropriation of an additional \$49,319 of maintenance reserve to replace the reduction of state aid in the general fund budget.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the fiscal year ended June 30, 2021 is as follows:

Balance, July 1, 2020		\$ 1,807,592
Increased by		
Interest Earnings	\$ 202	
Unexpended Budget Appropriations		
Funded by Capital Reserve	81,535	
Deposits Approved by Board Resolution	 957,358	
		 1,039,095
		2,846,687
Decreased by		
Withdrawals approved by Board Resolution		 200,000
Balance, June 30, 2021		\$ 2,646,687

C. Maintenance Reserve

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

C. Maintenance Reserve (Continued)

The activity of the maintenance reserve for the fiscal year ended June 30, 2021 is as follows:

Balance, June 30, 2020		\$	750,000
Increased by Unexpended Budget Appropriations			
Funded by Maintenance Reserve			30,922
			780,922
Decreased by			780,722
Withdrawals Approved by District Budget	\$ 165,000		
Withdrawals Approved by Board Resolution to Replace Loss of State Aid	49,319		
-	 		214,319
Balance, June 30, 2021		<u>\$</u>	566,603

The June 30, 2021 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$866,185.

D. Transfers to Capital Outlay

During the 2020/2021 school year, the district transferred \$200,000 to the non-equipment capital outlay accounts. The transfer was made from the capital reserve account to fund pre-development and pre-application cost for architectural and engineering services for school facilities projects in the District's Long Range Facilities Plan.

E. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance in excess of 4% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2021 is \$1,192,828. Of this amount, \$592,828 was designated and appropriated in the 2021/2022 original budget certified for taxes and the remaining amount of \$600,000 will be appropriated in the 2022/2023 original budget certified for taxes.

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Cash Deposits and Investments

Cash Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

A. Cash Deposits and Investments (Continued)

Cash Deposits (Continued)

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2021, the book value of the Board's deposits were \$6,329,955 and bank and brokerage firm balances of the Board's deposits amounted to \$7,128,554. The Board's deposits which are displayed on the various fund balance sheets as "cash and cash equivalents" are categorized as:

Depository Account	Bank <u>Balance</u>	
Insured	\$	7,128,554

<u>Custodial Credit Risk – Deposits</u> – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2021 none of the Board's bank balances were exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2021, the Board had no outstanding investments.

<u>Interest Rate Risk</u> – Interest rate risk is the risk that changes in the market interest rate will adversely affect the fair value of an investment. The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

<u>Credit Risk</u> – Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of an investment. State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

<u>Concentration of Credit Risk</u> – The concentration of credit risk is the risk of loss that may be caused by the Board's investment in a single issuer. The Board places no limit in the amount the District may invest in any one issuer.

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

B. <u>Receivables</u>

Receivables as of June 30, 2021 for the district's individual major funds, including the applicable allowances for uncollectible accounts, are as follows:

	<u>c</u>	General	pecial evenue	5	Food Service		<u>Total</u>
Receivables:							
Intergovernmental							
Local	\$	33,243		\$	83,599	\$	116,842
State					327		327
Federal			\$ 7,094		7,499		14,593
Other Accounts		-	 		27		27
Gross Receivables Less: Allowance for		33,243	7,094		91,452		131,789
Uncollectibles			 -		-		-
Net Total Receivables	\$	33,243	\$ 7,094	<u>\$</u>	91,452	<u>\$</u>	131,789

C. Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

\$ 66,985
 6,002
\$ 72,987
\$

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2021 was as follows:

	Balance, July 1, 2020	Increases	Decreases	Balance, June 30, 2021
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 559,343			\$ 559,343
Construction in Progress	-	<u>\$ 118,465</u>		118,465
Total Capital Assets, Not Being Depreciated	559,343	118,465	-	677,808
Capital Assets, Being Depreciated:				
Land Improvements	332,288			332,288
Building and Building Improvements	33,908,486			33,908,486
Machinery and Equipment	1,336,143		-	1,336,143
Total Capital Assets Being Depreciated	35,576,917	H-6	-	35,576,917
Less Accumulated Depreciation for:				
Land Improvements	(112,167)	(20,309)		(132,476)
Building and Building Improvements	(8,501,594)			(9,589,462)
Machinery and Equipment	(1,138,652)		_	(1,176,424)
Total Accumulated Depreciation	(9,752,413)	(1,145,949)		(10,898,362)
Total Assets, Being Depreciation, Net	25,824,504	(1,145,949)		24,678,555
Governmental Activities Capital Assets, Net	\$ 26,383,847	<u>\$ (1,027,484</u>)	<u>\$</u>	\$ 25,356,363
Business-Type Activities:				
Capital Assets, Being Depreciated:				
Machinery and Equipment	\$ 193,411	-	-	\$ 193,411
Total Capital Assets Being Depreciated	193,411			193,411
Less Accumulated Depreciation for:				
Machinery and Equipment	(173,430)	<u>\$ (3,972)</u>	-	(177,402)
Total Accumulated Depreciation	(173,430)	(3,972)		(177,402)
X				
Total Capital Assets, Being Depreciated, Net	19,981	(3,972)		16,009
Business-Type Activities Capital Assets, Net	<u>\$ 19,981</u>	\$ (3,972)	<u>\$</u>	<u>\$ 16,009</u>

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities:		
Instruction		
Regular Instruction	\$	414
Total Instruction		414
Support Services		
General Administration	\$	11,973
Central Administration		1,090
Plant Operations and Maintenance		1,124,773
Pupil Transportation		7,699
Total Support Services		1,145,535
Total Depreciation Expense - Governmental Activities	\$	1,145,949
Business-Type Activities:		
Food Service Fund	\$	3,972
	1111111111	
E. Interfund Receivables, Payables, and Transfers		
The composition of interfund balances as of June 30, 2021, is as follows:		
Due To/From Other Funds		

Receivable Fund	Payable Fund	Amount
General Fund Special Revenue Fund	Food Service Fund General Fund	\$ 20 12
Total		<u>\$ 32</u>

The above balances are the result of revenues earned or receipts deposited in one fund which are due to another fund.

The District expects all interfund balances to be liquidated within one year.

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

F. Leases

Operating Leases

The District entered into a lease agreement with the Borough of East Rutherford for the rental of certain real property known as Riggin Field to be utilized for its Athletic Program. Lease payments for the fiscal year ended June 30, 2021 were \$110,000. Total future payments required under the lease are to be paid in annual installments of \$110,000. The lease expires in July 2025.

Capital Leases

The District is leasing copiers and a postage machine totaling \$78,476 under capital leases. The leases are for terms of 5 years.

The capital assets acquired through capital leases are as follows:

	Governmental <u>Activities</u>
Machinery and Equipment	\$ 78,476
	\$ 78,476

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2021 were as follows:

Fiscal Year Ending June 30	Governmental <u>Activities</u>
2022	\$ 15,512
2023	12,519
2024	885
Total minimum lease payments Less: amount representing interest	28,916
Present value of minimum lease payments	\$ 28,916

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2021 was as follows:

3% of Equalized Valuation Basis (Municipal) Less: Net Debt	\$ 156,247,439
Remaining Borrowing Power	\$ 156,247,439

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

G. Other Long-Term Liabilities

Changes in Long-Term Liabilities

Long-term liability activity for the fiscal year ended June 30, 2021, was as follows:

		Balance, 1 <u>ly 1, 2019</u>	Additions	<u>R</u>	eductions	Ju	Balance, ne 30, 2020	<u>(</u>	Due Within <u>Dne Year</u>
Governmental Activities:									
Capital Lease Payable	\$	44,428		\$	15,512	\$	28,916	\$	15,512
Compensated Absences		98,688			619		98,069		10,000
Net Pension Liability		2,215,611			245,293		1,970,318		-
Governmental Activity Long-Term Liabilities	<u>\$</u>	2,358,727	<u>\$</u>	\$	261,424	<u>\$</u>	2,097,303	<u>\$</u>	25,512

For the governmental activities, the liabilities for capital leases, compensated absences and net pension liability are generally liquidated by the general fund.

NOTE 4 OTHER INFORMATION

A. <u>Risk Management</u>

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG or Group). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and the Group is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the Group, to report claims on a timely basis, cooperate with the management of the Group, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the Group. Members have a contractual obligation to fund any deficit of the Group attributable to a membership year during which they were a member.

NOTE 4 OTHER INFORMATION (Continued)

A. <u>Risk Management</u> (Continued)

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance fund is on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

<u>Federal and State Awards</u> – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2021, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2021, the District has not estimated its arbitrage earnings due to the IRS, if any.

D. Employee Retirement Systems and Pension Plans

Plan Descriptions and Benefits Provided

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

Public Employees' Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Public Employees' Retirement System (PERS) (Continued)

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of $1/55^{\text{th}}$ of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1/60^{\text{th}}$ of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

Teachers' Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS or TPAF on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS or TPAF on or after November 2, 2008 and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits ("Division"), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Plan Amendments

The authority to amend the provisions of the above plans rests with new legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

Measurement Focus and Basis of Accounting

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the exdividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at www.state.nj.us/treasury/doinvest.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Collective Net Pension Liability

The collective net pension liability of the participating employers for local PERS at June 30, 2020 is \$16.4 billion and the plan fiduciary net position as a percentage of the total pension liability is 58.32%. The collective net pension liability of the State funded TPAF at June 30, 2020 is \$66.0 billion and the plan fiduciary net position as a percentage of total pension liability is 24.60%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2019 which were rolled forward to June 30, 2020.

Actuarial Methods and Assumptions

In the July 1, 2019 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2021.

PERS employers' and TPAF State's nonemployer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2021 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than this actuarial determined amount. For local PERS, which is a cost sharing multiple employer defined benefit pension contributions were equal to the actuarial determined amounts. TPAF nonemployer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2021, 2020 and 2019 were equal to the required contributions.

During the fiscal years ended June 30, 2021, 2020 and 2019 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity, contributed for TPAF, respectively for normal cost pension and accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal			
Year Ended		On-behalf	
<u>June 30,</u>	PERS	TPAF	DCRP
2021	\$ 132,175	\$ 1,256,691	\$ 4,812
2020	119,609	936,499	6,775
2019	127,515	827,692	7,341

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Employer and Employee Pension Contributions (Continued)

In addition for fiscal years 2021, 2020 and 2019 the District contributed \$-0-, \$297 and \$372, respectively for PERS and the State contributed \$363, \$396 and \$529, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$392,264 during the fiscal year ended June 30, 2021 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as both a revenue and expense/expenditure in accordance with GASB No. 85.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Public Employees Retirement System (PERS)

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2019 through June 30, 2020. Employer allocation percentages have been rounded for presentation purposes.

Although the NJ Division of Pensions and Benefits ("Division") administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2020 are based on the ratio of each employer's contribution to total employer contributions of the group for the fiscal year ended June 30, 2020.

At June 30, 2021, the District reported in the statement of net position (accrual basis) a liability of \$1,970,318 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2020 and was determined by an actuarial valuation as of July 1, 2019. The District's proportionate share of the net pension liability was based on the ratio of the District's share of contributions to the pension plan relative to the total contributions of all participating governmental entities, for the year ended June 30, 2020. At June 30, 2020, the District's proportionate share was .01208 percent, which was a decrease of .00022 percent from its proportionate share measured as of June 30, 2019 of .01230 percent.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) pension expense \$23,457 for PERS. The pension contribution made by the District during the current 2020/2021 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2021 with a measurement date of the prior fiscal year end of June 30, 2020. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2021 for contributions made subsequent to the measurement date. At June 30, 2021, the District reported deferred outflows of resources related to PERS pension from the following sources:

	Deferred Outflows <u>of Resources</u>]	eferred Inflows Resources
Difference Between Expected and				
Actual Experience	\$	35,876	\$	6,968
Changes of Assumptions		63,919		824,991
Net Difference Between Projected and Actual				
Earnings on Pension Plan Investments		67,347		
Changes in Proportion and Differences Between				
District Contributions and Proportionate Share				
of Contributions		93,863		129,311
Total	<u>\$</u>	261,005	\$	961,270

At June 30, 2021, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense/(benefit) as follows:

Year			
Ending			
<u>June 30,</u>	Total		
2022	\$ (261,491)		
2023	(222,460)		
2024	(139,292)		
2025	(64,472)		
2026	(12,550)		
Thereafter	 -		
	\$ (700,265)		

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Actuarial Assumptions

The District's total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	PERS
Inflation Rate: Price Wage	2.75% 3.25%
Salary Increases:	
Through 2026	2.00-6.00% Based on Years of Service
Thereafter	3.00%-7.00% Based on Years of Service
Investment Rate of Return	7.00%
Mortality Rate Table	Pub-2010

Assumptions for mortality improvements are based on Society of Actuaries Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

	Target	Expected Real		
Asset Class	Allocation	Rate of Return		
Risk Mitigation Strategies	3.00%	3.40%		
Cash Equivalents	4.00%	0.50%		
U.S. Treasuries	5.00%	1.94%		
Investment Grade Credit	8.00%	2.67%		
US Equity	27.00%	7.71%		
Non-US Developed Markets Equity	13.50%	8.57%		
Emerging Markets Equity	5.50%	10.23%		
High Yield	2.00%	5.95%		
Real Assets	3.00%	9.73%		
Private Credit	8.00%	7.59%		
Real Estate	8.00%	9.56%		
Private Equity	13.00%	11.42%		

Discount Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

Fiscal <u>Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2021	June 30, 2020	7.00%
2020	June 30, 2019	6.28%

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Discount Rate (Continued)

There was no crossover period for the PERS defined benefit plan. Therefore the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Net Pension Liability

The following presents the District's proportionate share of the PERS net pension liability calculated using the discount rate of 7.00, as well as what the District's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	1% Decrease <u>6.00%</u>		Current Discount Rate <u>7.00%</u>		1% Increase <u>8.00%</u>	
District's Proportionate Share of the PERS Net Pension Liability	<u>\$</u>	2,480,302	<u>\$</u>	1,970,318	\$	1,537,583

The sensitivity analysis was based on the proportionate share of the District's net pension liability at as of the measurement date of June 30, 2020. A sensitivity analysis specific to the District's net pension liability at June 30, 2020 was not provided by the pension system.

Pension Plan Fiduciary Net Position

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

NOTE 4 OTHER INFORMATION (Continued)

D. <u>Employee Retirement Systems and Pension Plans</u> (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF)

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the measurement period July 1, 2019 through June 30, 2020. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2020, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$1,717,536 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2021 the State's proportionate share of the net pension liability attributable to the District is \$27,620,105. The net pension liability was measured as of June 30, 2020 and was determined by an actuarial valuation as of July 1, 2019. The nonemployer allocation percentages are based on the ratio of the State's contributions made as a nonemployer attributable to the District adjusted for unpaid early retirement incentives relative to total contributions to TPAF during the year ended June 30, 2020. At June 30, 2020, the State's share of the net pension liability attributable to the District was .04194 percent, which was an increase of .00072 percent from its proportionate share measured as of June 30, 2019 of .04122 percent.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	TPAF
Inflation Rate: Price Wage	2.75% 3.25%
Salary Increases:	
Through 2026	1.55-4.55% Based on Years of Service
Thereafter	2.75%-5.65% Based on Years of Service
Investment Rate of Return	7.00%
Mortality Rate Table	Pub-2010

Assumptions for mortality improvements are based on Society of Actuaries Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target <u>Allocation</u>	Long-Term Expected Real <u>Rate of Return</u>
Risk Mitigation Strategies	3.00%	3.40%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Investment Grade Credit	8.00%	2.67%
US Equity	27.00%	7.71%
Non-US Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
High Yield	2.00%	5.95%
Real Assets	3.00%	9.73%
Private Credit	8.00%	7.59%
Real Estate	8.00%	9.56%
Private Equity	13.00%	11.42%

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Discount Rate

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

Fiscal <u>Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2021	June 30, 2020	5.40%
2020	June 30, 2019	5.60%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit	
Payments for which the Following	
Rates were Applied:	
Long-Term Expected Rate of Return	Through June 30, 2062
Municipal Bond Rate *	From July 1, 2062 and Thereafter

* The municipal bond return rate used is 2.21% as of the measurement date of June 30, 2020. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 5.40%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (4.40 percent) or 1-percentage-point higher (6.40 percent) than the current rate:

		1%		Current		1%
		Decrease <u>(4.40%)</u>		scount Rate (5.40%)		Increase <u>(6.40%)</u>
State's Proportionate Share of						
the TPAF Net Pension Liability Attributable to the District	<u>\$</u>	32,443,048	<u>\$</u>	27,620,105	<u>\$</u>	23,615,460

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District at as of the measurement date of June 30, 2020. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2020 was not provided by the pension system.

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans,* the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2020. In addition, the plan is administered on a pay-as-you-go basis. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a multiple-employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

State Health Benefit Program Fund – **Local Education Retired Employees Plan** (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at <u>www.state.nj.us/treasury/pensions</u>.

Plan Membership

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2019:

Active Plan Members Inactive Plan Members or Beneficiaries Currently Receiving Benefits Inactive Plan Members Entitled to but not yet Receiving Benefits	216,804 149,304
Total	366,108

Measurement Focus and Basis of Accounting

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Collective Net OPEB Liability

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2020 is \$67.8 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2019 which were rolled forward to June 30, 2020.

NOTE 4 OTHER INFORMATION (Continued)

E. <u>Post-Retirement Medical Benefits</u> (Continued)

Actuarial Methods and Assumptions

In the June 30, 2019 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Post-Retirement Medical Benefits Contributions

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.18 billion to the OPEB plan in fiscal year 2020.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution an amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2021, 2020 and 2019 were \$393,827, \$347,424 and \$375,440, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2019 through June 30, 2020. Nonemployer allocation percentages have been rounded for presentation purposes.

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$831,495. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2021 the State's proportionate share of the OPEB liability attributable to the District is \$22,594,657. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2020. At June 30, 2020, the state's share of the OPEB liability attributable to the District was .03332 percent, which was a decrease of .0001 percent from its proportionate share measured as of June 30, 2019 of .03342 percent.

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Actuarial Assumptions

The OPEB liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases*	
PERS:	
Initial Fiscal Year Applied Through	2026
Rate	2.00% to 6.00%
Rate Thereafter	3.00% to 7.00%
TPAF:	
Initial Fiscal Year Applied Through	2026
Rate	1.55% to 4.45%
Rate Thereafter	1.55% to 4.45%
Mortality:	
PERS	Pre-retirement and Post-retirement based on Pub-2010 Healthy "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.
TPAF	Pre-retirement and Post-retirement based on Pub-2010 Healthy "Teachers" and "General" classifications respectively, headcount-weighted mortality tables with fully generational mortality improvement projections from the central year using Scale MP-2020.

*Salary increases are based on the defined benefit pension plan that the member is enrolled in and the members years of service.

For the June 30, 2020 measurement date healthcare cost trend rates for pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Actuarial Assumptions (Continued)

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2015 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the plan upon retirement.

Discount Rate

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

Fiscal <u>Year</u>	Measurement Date	Discount Rate				
2021	June 30, 2020	2.21%				
2020	June 30, 2019	3.50%				

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

NOTE 4 OTHER INFORMATION (Continued)

E. <u>Post-Retirement Medical Benefits</u> (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Changes in the Total OPEB Liability

The change in the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2021 (measurement date June 30, 2020) is as follows:

	Total OPEB Liability <u>(State Share 100%)</u>			
Balance, June 30, 2019 Measurement Date	\$	13,945,689		
Changes Recognized for the Fiscal Year:				
Service Cost		475,632		
Interest on the Total OPEB Liability		498,129		
Differences Between Expected and Actual Experience		3,929,371		
Changes of Assumptions		4,127,267		
Gross Benefit Payments		(393,354)		
Contributions from the Member		11,923		
Net Changes	\$	8,648,968		
Balance, June 30, 2020 Measurement Date	<u>\$</u>	22,594,657		

Changes of assumptions and other inputs reflect a change in the discount rate from 3.50 % percent in 2019 to 2.21% percent in 2020.

The change in the total OPEB liability was based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020.

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 2.21%, as well as what the State's proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (1.21 percent) or 1-percentage-point higher (3.21 percent) than the current rate:

	1%	Current	1%
	Decrease <u>(1.21%)</u>	Discount Rate <u>(2.21%)</u>	Increase (3.21%)
State's Proportionate Share of the OPEB Liability			
Attributable to the District	\$ 27,239,025	\$ 22,594,657	\$ 18,963,208

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State's proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

		1% <u>Decrease</u>	-	Healthcare Cost Trend <u>Rates</u>	1% <u>Increase</u>		
Total OPEB Liability (School Retirees)	\$	18,239,169	\$	22,594,657	\$	27,781,075	

The sensitivity analyses were based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020. Sensitivity analyses specific to the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020 were not provided by the pension system.

F. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential school tax revenue must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For Carlstadt-East Rutherford Regional Board of Education, the District's share of abated taxes resulting from the two municipalities having entered into tax abatement agreements is indeterminate.

NOTE 5 RESTATEMENT

On July 1, 2020, the Carlstadt-East Rutherford Regional Board of Education implemented GASB Statement No. 84 "Fiduciary Activities". The Carlstadt-East Rutherford Regional Board of Education has determined that the effect of implementing this accounting change on the financial statements previously reported as of and for the fiscal year ended June 30, 2020 are as follows:

Governmental Activities

The financial statements of the governmental activities as of June 30, 2020 have been restated to reflect the reclassification of certain activities related to student activities, scholarships and payroll related activities which were previously reported as fiduciary activities to governmental activities. The effect of this restatement is to increase net position of governmental activities by \$817,844 from \$27,673,041 as previously reported to \$28,490,885 as of June 30, 2020.

Governmental Funds

The financial statements of the governmental funds as of June 30, 2020 have been restated to reflect the reclassification of certain activities related to student activities, scholarships and payroll activities previously reported as fiduciary funds to governmental funds. The effect of this restatement is to increase fund balances of governmental funds by \$817,844 from \$4,211,611 as previously reported to \$5,029,455 as of June 30, 2020. Special Revenue Fund fund balance increased \$817,844 from \$-0- as previously reported to \$817,844 as of June 30, 2020.

Fiduciary Funds

The financial statements of the fiduciary funds as of June 30, 2020 have been restated to reflect the reclassification of certain activities to governmental funds as noted above. The effect of this restatement is to decrease total fiduciary net position by \$770,570 from \$770,570 as previously reported to \$-0- as of June 30, 2020.

NOTE 6 INFECTIOUS DISEASE OUTBREAK - COVID-19 PANDEMIC

The outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus, has been characterized as a pandemic (the "Pandemic") by the World Health Organization and has been affecting many parts of the world, including the United States and the State of New Jersey. On January 31, 2020, the Secretary of the United States Health and Human Services Department declared a public health emergency for the United States and on March 13, 2020, the President of the United States declared the outbreak of COVID-19 in the United States a national emergency. Subsequently, the President's Coronavirus Guidelines for America and the United States Centers for Disease Control and Prevention called upon Americans to take actions to slow the spread of COVID-19 in the United States.

Governor Phil Murphy (the "Governor") of the State of New Jersey (the "State") declared a state of emergency and a public health emergency on March 9, 2020 due to the outbreak of COVID-19, which spread to the State and to all counties within the State. The Governor also instituted mandatory measures via various executive orders to contain the spread of the virus. These measure, which altered the behaviors of businesses and people, had negative impacts on regional, state and local economies. The Governor, pursuant to various executive orders, then implemented a multi-stage approach to restarting New Jersey's economy. The declaration of the state of emergency and of a public health emergency was terminated by the Governor, by executive order, on June 4, 2021. Also, on June 4, 2021, the Governor signed into law Assembly Bill No. 5820 which terminates most of the governor's pandemic-related executive orders in early July. The remaining executive orders (dealing with coronavirus testing and vaccinations, moratoriums on evictions and utility shutoffs and various other matters) will terminate on January 1, 2022. In the event of substantial increases in COVID-19 hospitalizations, spot positivity or rates of transmission, the Governor is empowered to impose more restrictive measures than currently in place.

NOTE 6 INFECTIOUS DISEASE OUTBREAK – COVID-19 PANDEMIC (Continued)

Recently, the United States Congress has passed relief and stimulus legislations including the American Rescue Plan Act signed into law by President Biden on March 12, 2021, comprising of \$1.9 trillion in funding to address the COVID-19 Pandemic. This legislation is intended to address the financial impact of the pandemic on the U.S. economy and alleviate the health effects of the COVID-19 pandemic. The Plan provides funding for state and local governments to offset costs to safely reopen schools during the COVID-19 pandemic and to subsidize COVID-19 testing and vaccination programs. In addition, the Plan includes \$350 billion in relief funds to public entities, such as the School District. It is too early to predict if the legislation will have its intended affect.

The largest portion of the School District's revenues is derived from local tax revenues levied by the Boroughs of Carlstadt and East Rutherford. In that regard, under applicable State statutes, both Boroughs annually are required to pay 100% of the amount levied for operations and debt service to the School District regardless of delinquencies in applicable property tax collections. The ability of both Boroughs to fully collect property taxes on a timely basis may be affected by the economic impact of the Pandemic; however, the District does not anticipate an interruption in the timely collection of property taxes from either Borough.

Because of the evolving nature of the outbreak and federal, state and local responses thereto, the Board cannot predict how the outbreak will impact the financial condition or operations of the School District, or if there will be any impact on the assessed values of property within the School District or deferral of tax payments to municipalities. The Board cannot predict costs associated with this or any other potential infectious disease outbreak, including whether there will be any reduction in State funding or an increase in operational costs incurred to clean, sanitize and maintain it facilities either before or after an outbreak of an infectious disease.

NOTE 7 SUBSEQUENT EVENTS

Withdrawal of Fund Balance

On October 13, 2021 the Board approved the withdrawal and appropriation of \$300,000 of Capital Reserve and \$300,000 of Maintenance Reserve restricted fund balances to the 2021/2022 General Fund budget for various school facility projects in the Long Range Facilities Plan and Comprehensive Maintenance Plan, respectively.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

	FOR THE	Original Budget		Budget Adjustments	202	Final Budget		Actual		Variance Final To Actual
REVENUES				J						
Local Sources										
Property Tax Levy	\$	13,592,050			\$	13,592,050	\$	13,592,050		
Tuition From Other LEAs Within the State	Ψ	787,500			Ψ	787,500	Ψ	698,325	\$	(89,175)
Interest Earned on Maintenance Reserve		1,000				1,000		070,525	Ψ	(1,000)
Interest Earned on Capital Reserve		1,000				1,000		202		(798)
Unrestricted Miscellaneous Revenues		353,451				353,451		153,077		(200,374)
Total Local Sources		14,735,001		-		14,735,001		14,443,654		(291,347)
State Sources										
Special Education Aid		428,809	\$	(49,319)		379,490		379,490		-
Transportation Aid		92,141		()		92,141		92,141		-
Security Aid		18,800				18,800		18,800		-
Extraordinary Aid		, , , , , , , , , , , , , , , , , , , ,						265,538		265,538
On-behalf TPAF Payments (Non-Budget)								,		,
Pension Benefit Contribution								1,233,227		1,233,227
Pension NCGI Premium								23,464		23,464
Post Retirement Medical Benefits								393,827		393,827
Long-Term Disability Insurance								363		363
Reimbursed TPAF Social Security Payments								505		505
(Non-Budget)		-						392,264		392,264
Total State Sources		539,750		(49,319)		490,431		2,799,114		2,308,683
Total Revenues		15,274,751		(49,319)		15,225,432		17,242,768		2,017,336
EXPENDITURES Instruction - Regular Programs										
Salaries of Teachers										
Grades 9-12		4,339,340		(355,651)		3,983,689		3,983,689		_
Purchased Professional - Educational Services		4,559,540		(555,051) 75,000		75,000		53,785		21,215
				75,000		75,000		55,765		21,215
Regular Program - Home Instruction		25.000		(2.210)		21,790		21,790		
Salaries of Teachers		25,000 17,000		(3,210) 298		17,298		17,298		-
Purchased Professional - Educational Services		17,000		290		17,298		17,290		-
Regular Programs - Undistributed Instruction Purchased Technical Services				1,988		1 000		1 000		988
		11 500				1,988 8,500		1,000 5,352		3,148
Other Purchased Services		11,500		(3,000)		-				
General Supplies		363,500		89,136		452,636		325,802		126,834 959
Textbooks Other Objects		5,300		7,911 (3,911)		7,911 1,389		6,952 769		620
Other Objects				(3,911)		1,585				020
Total Regular Programs	_	4,761,640		(191,439)		4,570,201		4,416,437		153,764
Special Education										
Resource Room										
Salaries of Teachers		308,300		115,897		424,197		424,197		
Other Salaries for Instruction		58,000		954		58,954		58,954		
General Supplies		4,000		(2,585)		1,415		826		589
Textbooks		1,000		-		1,000				1,000
Other Objects	-	500	_	-	-	500		331		169
Total Resource Room	_	371,800		114,266		486,066		484,308		1,758
Total Special Education	_	371,800		114,266		486,066		484,308		1,758

Total Basic Skills/Remedial 210,773 (181,072) 29,701 - 29,701 Bilingual Education salaries of Teachers 124,456 20,430 144,886 \$ 144,886 General Supplies 2,000 371 212 7 Textbooks 500 - 500 - - Other Objects 500 - - - - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities 500 - - - -		Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
CURRENT EXPENDITURES (Continued)Basic Skills/Remedial Salaries of Teachers\$ 210,773\$ (181,072)\$ 29,701-\$ 29,701Total Basic Skills/Remedial210,773(181,072)29,701-29,70129,701Bilingual Education Salaries of Teachers124,45620,430144,886\$ 144,886General Supplies2,0003712121212Textbooks500500Other Objects500-500Total Bilingual Education127,45620,430146,257145,0981,School Sponsored Co/Extra Curricular Activities500-5001,	XPENDITURES					
Salaries of Teachers \$ 210,773 \$ (181,072) \$ 29,701 - \$ 29,701 Total Basic Skills/Remedial 210,773 (181,072) 29,701 - 29,701 - 29,701 Bilingual Education 310,773 (181,072) 29,701 - 29,701 - 29,701 Salaries of Teachers 124,456 20,430 144,886 \$ 144,886 \$ 144,886 \$ General Supplies 2,000 371 212 500 -	CURRENT EXPENDITURES (Continued)					
Total Basic Skills/Remedial 210,773 (181,072) 29,701 - 29,701 Bilingual Education salaries of Teachers 124,456 20,430 144,886 \$ 144,886 General Supplies 2,000 371 212 7 Textbooks 500 - 500 - Other Objects 500 - - - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities 500 - 1,	Basic Skills/Remedial					
Bilingual Education Salaries of Teachers 124,456 20,430 144,886 \$ 144,886 General Supplies 2,000 371 212 Textbooks 500 500 - Other Objects 500 - - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities 500 - - - -	Salaries of Teachers	<u>\$ 210,773</u>	<u>\$ (181,072</u>)	\$ 29,701		\$ 29,701
Salaries of Teachers 124,456 20,430 144,886 \$ 144,886 General Supplies 2,000 371 212 Textbooks 500 500 - Other Objects 500 - - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities 500 - - - -	Total Basic Skills/Remedial	210,773	(181,072)	29,701		29,701
General Supplies 2,000 371 212 Textbooks 500 500 - Other Objects 500 - - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities 500 - - - -	Bilingual Education					
Textbooks 500 500 Other Objects 500 - Total Bilingual Education 127,456 20,430 School Sponsored Co/Extra Curricular Activities	Salaries of Teachers	124,456	20,430	144,886	\$ 144,886	
Other Objects 500 - 500 - Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities	General Supplies	2,000		371	212	159
Total Bilingual Education 127,456 20,430 146,257 145,098 1, School Sponsored Co/Extra Curricular Activities						500
School Sponsored Co/Extra Curricular Activities	Other Objects	500		500	<u> </u>	500
•	Total Bilingual Education	127,456	20,430	146,257	145,098	1,159
	School Sponsored Co/Extra Curricular Activities					
Salaries 54,450 (600) 53,850 45,810 8,	Salaries	54,450	(600)	53,850	45,810	8,040
Supplies and Materials 6,000 5,035 11,035 10,519	Supplies and Materials	6,000	5,035	11,035	10,519	516
Other Objects 1,000 565 1,565 1,565	Other Objects	1,000		1,565	1,565	-
Transfers to Cover Deficit 3,000 (3,000) - -	Transfers to Cover Deficit	3,000	(3,000)			
Total School Sponsored Co/Extra Curricular Activities64,4502,00066,45057,8948,	Total School Sponsored Co/Extra Curricular Activities	64,450	2,000	66,450	57,894	8,556
School Sponsored Athletics	School Sponsored Athletics					
Salaries 240,067 (8,002) 232,065 199,805 32,	Salaries	240,067	(8,002)	232,065	199,805	32,260
Purchased Services 62,000 12,876 74,876 39,718 35,	Purchased Services	62,000	12,876	74,876	39,718	35,158
Supplies and Materials 35,000 24,200 59,200 35,771 23,	Supplies and Materials	35,000	24,200	59,200	35,771	23,429
		20,000	(4,874)	15,126	13,995	1,131
Total School Sponsored Athletics 357,067 24,200 381,267 289,289 91,	Total School Sponsored Athletics	357,067	24,200	381,267	289,289	91,978
Total Instruction 5,893,186 (211,615) 5,679,942 5,393,026 286,	Total Instruction	5,893,186	(211,615)	5,679,942	5,393,026	286,916
Undistributed Expenditures						
Instruction Tuition to Other LEAs Within the State-Regular 83,965 - 83,965 - 83,		00 O/C		92 065		83,965
			-	-	-	103,282
i , i i	•	,	(10 275)		,	14,405
					-	156,080
		512,004	(110,201)	401,785	245,705	150,080
Tuition to County Special Services School Districtsand Regional Day Schools1,055,666(27,309)1,028,357876,709151,	T 1	1 055 666	(27 200)	1 029 257	876 700	151,648
						156,450
Total Undistributed Expenditures -	Total Undistributed Expenditures -					
Instruction 2,852,665 (21,000) 2,831,665 2,165,835 665,	Instruction	2,852,665	(21,000)	2,831,665	2,165,835	665,830
Attendance and Social Work Services						
Salaries 75,095 5,001 80,096 80,096 Other Purchased Services 5,000 - 5,000 560 4,			5,001			4,440
Total Attendance and Social Work Services 80,095 5,001 85,096 80,656 4,	Total Attendance and Social Work Services	80,095	5,001	85,096	80,656	4,440

EXPENDITURES CURRENT EXPENDITURES (Continued) Health Services Salaries \$ 82,684 \$ 19,550 \$ 102,234 \$ 102,234 Purchased Professional and Technical Services 50,000 6,000 56,000 26,225 \$ Other Purchased Services 2,500 1,070 3,570 3,570 Supplies and Materials 3,500 (980) 2,520 596 Other Objects 400 - 400 - Total Health Services 139,084 25,640 164,724 132,625 Speech, OT, PT & Related Services 5 5 5 5	29,775 - 1,924 400 32,099
CURRENT EXPENDITURES (Continued) Health Services Salaries \$ 82,684 \$ 19,550 \$ 102,234 \$ 102,234 Purchased Professional and Technical Services 50,000 6,000 56,000 26,225 \$ Other Purchased Services 2,500 1,070 3,570 3,570 \$ \$ Supplies and Materials 3,500 (980) 2,520 \$ \$ \$ Other Objects 400 - 400 - \$ \$ \$ Total Health Services 139,084 25,640 164,724 132,625 \$ \$ Speech, OT, PT & Related Services \$ \$ \$ \$ \$ \$	1,924 400
Salaries \$ 82,684 \$ 19,550 \$ 102,234 \$ 102,234 Purchased Professional and Technical Services 50,000 6,000 56,000 26,225 \$ Other Purchased Services 2,500 1,070 3,570 3,570 \$<	1,924 400
Purchased Professional and Technical Services 50,000 6,000 56,000 26,225 \$ Other Purchased Services 2,500 1,070 3,570 3,570 3,570 Supplies and Materials 3,500 (980) 2,520 596 - - 400 - <td< td=""><td>1,924 400</td></td<>	1,924 400
Other Purchased Services 2,500 1,070 3,570 3,570 Supplies and Materials 3,500 (980) 2,520 596 Other Objects 400 - 400 - Total Health Services 139,084 25,640 164,724 132,625	1,924 400
Supplies and Materials 3,500 (980) 2,520 596 Other Objects 400 - 400 -	400
Other Objects 400 - 400 - Total Health Services 139,084 25,640 164,724 132,625 Speech, OT, PT & Related Services Speech, OT, PT & Related Services	400
Speech, OT, PT & Related Services	32,099
Purchased Professional-Educational Services 145,000 126,220 271,220 157,671	113,549
Total Speech, OT, PT & Related Services 145,000 126,220 271,220 157,671	113,549
Other Support Serv. Students- Extra Serv.	· · · ·
Salaries 20,000 (11,700) 8,300 - Purchased Professional-Educational Services 50,000 (44,220) 5,780 -	8,300 5,780
Purchased Professional-Educational Services (44,220)	
Total Other Support Serv. Students- Extra Serv. 70,000 (55,920) 14,080 -	14,080
Guidance	
Salaries of Other Professional Staff 388,452 (2,630) 385,822 376,227	9,595
Salaries of Secretarial and Clerical Assistants50,888-50,888	-
Purchased Professional-Educational Services 9,000 4,330 13,330 13,024	306
Other Purchased Professional and Technical Services 23,000 (1,930) 21,070 20,985	85
Supplies and Materials 3,000 2,056 5,056 5,056 Other Objects 300 - 300 300	
Total Guidance 474,640 1,826 476,466 466,480	9,986
Child Study Teams	
Salaries of Other Professional Staff100,000100,00098,561	1,439
Salaries of Secretarial and Clerical Assistants80,0923,41483,50683,506	-
Purchased Professional-Educational Services 662,100 (116,002) 546,098 447,577	98,521
Other Purchased Professional and Technical Services20,000(772)19,22813,678Supplies and Materials2,000-2,000752	5,550 1,248
Total Child Study Teams 764,192 (13,360) 750,832 644,074	106,758
Improvement of Instructional Services	
Salaries of Supervisors of Instruction29,3001,20030,50030,500Supplies and Materials646646	-
Total Improvement of Instructional Services 29,300 1,200 31,146 31,146	
Educational Media Services/School Library	
Salaries of Technology Coordinators 231,430 30,094 261,524 261,524	-
Purchased Professional and Technical Services 25,000 - 25,000 15,645	9,355
Other Purchased Services 3,500 (67) 3,433 2,510	923
Supplies and Materials 15,000 - 15,000 13,804	1,196
Other Objects 1,500 - 1,500 1,500	
Total Educational Media Serv./School Library 276,430 30,027 306,457 294,983	11,474
Instructional Staff Training Services	
Salaries of Other Professional Staff 10,000 (10,000) Other Purchased Services 15,000 - 15,000 5,250	- 9,750
Total Instructional Staff Training Services 25,000 (10,000) 15,000 5,250	9,750

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	FOR THE F	ISCAL YEAR	(EN	DED JUNE 30,	2021				*7 *
		Original Budget	A	Budget djustments		Final Budget		Actual	Variance Final To Actual
EXPENDITURES									
CURRENT EXPENDITURES (Continued)									
Undistributed Expenditures (Continued)									
Support Services General Administration									
Salaries	\$	276,222	\$	11,858	\$	288,080	\$	280,580	\$ 7,500
Legal Services		90,000		-		90,000		78,127	11,873
Audit Fees		50,000		33,600		83,600		45,646	37,954
Expenditure and Internal Control Audit Fees		2,400		-		2,400		2,400	,
Purchased Technical Services		700		-		700		,	700
Communications/Telephone		75,000		(4,850)		70,150		58,573	11,577
BOE Other Purchased Services		17,500		-		17,500		4,796	12,704
Misc Purchased Services		115,000		(15,000)		100,000		82,816	17,184
General Supplies		7,500		-		7,500		7,000	500
BOE In-House Training/Meeting Supplies		3,000		-		3,000		.,	3,000
Judgments against the School District		15,000		15,000		30,000		30,000	-,
Miscellaneous Expenditures		13,000		-		13,000		6,999	6,001
BOE Membership Dues and Fees		13,000		-		13,000		8,708	4,292
				10 (00					
Total Support Services General Administration		678,322		40,608		718,930		605,645	 113,285
Support Services School Administration									
Salaries of Principal/Asst. Principals/Prog. Dir.		150,000		(500)		149,500		149,500	
Salaries of Secretarial and Clerical Assistants		45,681		21,216		66,897		66,897	
Other Purchased Services		5,000		(1,750)		3,250		2,822	428
Supplies and Materials		10,000		-		10,000		10,000	-
Other Objects		5,000		60		5,060		5,060	 -
Total Support Services School Administration		215,681	******	19,026		234,707	40%a/a	234,279	 428
Central Services									
Salaries		272,289		5,868		278,157		278,157	
Purchased Professional Services		12,000		5,706		17,706		7,666	10,040
Miscellaneous Purchased Services		6,000		-		6,000		1,336	4,664
Supplies and Materials		5,000		-		5,000		3,735	1,265
Miscellaneous Expenditures		1,500		-		1,500		371	1,129
Total Central Services		296,789		11,574		308,363		291,265	 17,098
Admin. Info. Technology									
Purchased Professional Services		7,000		(586)		6,414			6,414
Purchased Technical Services		30,000		11,338		41,338		40,338	 1,000
Total Admin. Info. Technology		37,000		10,752		47,752		40,338	 7,414
Required Maintenance for School Facilities									
Salaries		183,650		3,968		187,618		187,618	
Cleaning, Repair and Maint. Serv.		264,650		(131,850)		132,800		93,456	39,344
General Supplies		40,000		3,067		43,067		41,669	1,398
Other Objects		3,000		1,271		4,271		3,776	 495
Total Required Maintenance for School Fac.		491,300		(123,544)		367,756		326,519	 41,237

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FOR TH	E FISCAL YEAR	ENDED JUNE 30,	2021		Variance				
	Original Budget	Budget Adjustments	Final Budget	Final Budget Actual					
- EXPENDITURES					Actual				
CURRENT EXPENDITURES (Continued)									
Undistributed Expenditures (Continued)									
Custodial Services									
Salaries \$	312,642	\$ 2,073	\$ 314,715	\$ 265,872	\$ 48,843				
Cleaning, Repair and Maint. Serv.	7,000	5,056	12,056	12,004	52				
Rental of Land & Building Other than Lease Purchase Agree	110,000	-	110,000	110,000					
Other Purchased Property Services	25,000	1,451	26,451	19,903	6,548				
Insurance	135,000	7,800	142,800	142,565	235				
Miscellaneous Purchased Services	700	-	700		700				
General Supplies	25,000	(5,000)	20,000		20,000				
Energy (Natural Gas)	170,000	-	170,000	146,416	23,584				
Energy (Electricity)	180,000	-	180,000	87,069	92,931				
Total Custodial Services	965,342	11,380	976,722	783,829	192,893				
Care and Upkeep of Grounds									
Purchased Professional and Technical Services	15,000	-	15,000		15,000				
Cleaning, Repair and Maint. Serv.	20,000	_	20,000		20,000				
General Supplies	400	-	400		400				
Other Objects	100	-	100	96	4				
Total Care and Upkeep of Grounds	35,500		35,500		35,404				
Student Transportation Services Salaries for Pupil Transportation (Between Home and School)- Regular	28,000	-	28,000	14,824	13,176				
Salaries for Pupil Transportation	,			,					
(Between Home and School)- Spec. Ed	75,000	-	75,000	49,067	25,933				
Salaries for Pupil Transportation	ŗ		,	,	,				
(Other Than Between Home and School)	50,000	-	50,000	126	49,874				
Cleaning, Repair and Maint. Serv.	42,000	-	42,000	30,621	11,379				
Contract. Svcs. Aid in Lieu Payments - Charter School	8,000	-	8,000	1,000	7,000				
Contract. Svcs. (Bet. Home & Sch) - Vendors	12,000	(10,405)	1,595	1,595	-				
Contract. Svcs.(Bet. Home & Sch)- Joint Agrmts	20,000	22,521	42,521	38,316	4,205				
Contract. Svcs. (Spec Ed. Students)- Joint Agrmts	400,000	(4,116)	395,884	252,703	143,181				
Miscellaneous Purchased Services - Transportation	8,000	(8,000)			-				
General Supplies	18,000	-	18,000		18,000				
Transportation Supplies	15,000	-	15,000	7,069	7,931				
Other Objects	700	275	975		135				
Total Student Transportation Services	676,700	275	676,975	396,161	280,814				
Unallocated Benefits - Employee Benefits									
Social Security Contributions	150,000	-	150,000	123,918	26,082				
Other Retirement Contributions-PERS	125,000	41,977	166,977	136,987	29,990				
Other Retirement Contributions-Regular	8,000	-	8,000		8,000				
Unemployment Compensation	25,000	6,304	31,304	22,089	9,215				
Workmen's Compensation	91,000	(9,931)	81,069	63,243	17,826				
Health Benefits	1,478,551	91,978	1,570,529	1,453,674	116,855				
Tuition Reimbursement	30,000	(2,277)	27,723	20,089	7,634				
Unused Sick Payment to Terminated/Retired Staff	25,000	(25,000		25,000				
Other Employee Benefits	10,000	(57)	9,943	6,371	3,572				
Total Unallocated Benefits - Employee Benefits	1,942,551	127,994	2,070,545	1,826,371	244,174				

	Original Budget	Budget Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES CURRENT EXPENDITURES (Continued) On-behalf TPAF Payments - (Non-Budget)					
Pension Benefit Contribution Pension NCGI Premium Post Retirement Medical Benefits Long Term Disability Insurance				\$ 1,233,227 23,464 393,827 363	\$ (1,233,227) (23,464) (393,827) (363)
Reimbursed TPAF Social Security Payments (Non-Budget)		<u> </u>	-	392,264	(392,264)
Total On-Behalf and Reimbursed Payments		-		2,043,145	(2,043,145)
Interest on Maintenance Reserve	<u>\$ 1,000</u>	-	\$ 1,000		1,000
Total Undistributed Expenditures	10,196,591	\$ 187,699	10,384,936	10,526,368	(141,432)
Total Expenditures - Current Expenditures	16,089,777	(23,916)	16,064,878	15,919,394	145,484
CAPITAL OUTLAY					
Equipment Undistributed Expenditure - Student Transportation	<u>-</u>	70,000	70,000		70,000
Total Equipment		70,000	70,000		70,000
Facilities Acquisition and Construction Services Construction Services		200,000	200,000	118,465	81,535
Total Facilities Acquisition and Construction Services		200,000	200,000	118,465	81,535
Interest on Capital Reserve	1,000	-	1,000		1,000
Total Capital Outlay	1,000	270,000	271,000	118,465	152,535
Transfers of Funds to Charter Schools	83,965		83,965	82,520	1,445
Total Expenditures	16,174,742	246,084	16,419,843	16,120,379	299,464
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(899,991)	(295,403)	(1,194,411)	1,122,389	2,316,800
Other Financing Sources (Uses) Transfer Out - Food Service Fund	(5,000)		(5,000)		5,000
Total Other Financing Sources (Uses)	(5,000)		(5,000)	-	5,000

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EXPENDITURES CURRENT EXPENDITURES (Continued)		Original Budget	 Budget Adjustments	 Final Budget		Actual	 Variance Final To Actual
Net Change in Fund Balances	\$	(904,991)	\$ (295,403)	\$ (1,199,411)	\$	1,122,389	\$ 2,321,800
Fund Balance, Beginning of Year		4,421,827	 _	 4,421,827		4,421,827	 -
Fund Balance, End of Year	<u>\$</u>	3,516,836	\$ (295,403)	\$ 3,222,416	\$	5,544,216	\$ 2,321,800
Recapitulation of Fund Balance							
Restricted Capital Reserve Maintenance Reserve Excess Surplus Excess Surplus - Designated for Subsequent Year's Expendit Assigned	tures				\$	2,646,687 566,603 600,000 592,828	
Year-End Encumbrances Designated for Subsequent Year's Expenditures Unassigned						150,651 158,820 828,627	
Reconciliation to Governmental Funds Statements (GAAP): Less: State Aid Payments not Recognized on GAAP Basis						5,544,216 (265,538)	
Fund Balance Per Governmental Funds (GAAP)					<u>\$</u>	5,278,678	

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE BUDGET (NON-GAAP) AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Original <u>Budget</u>	Budget <u>Adjustments</u>	Final <u>Budget</u>	Actual	Variance <u>Final to Actual</u>
REVENUES					
Intergovernmental					
Local		\$ 166,757	\$ 166,757		
Federal	\$ 159,00	269,695	428,695	428,592	(103)
Total Revenues	159,00	436,452	595,452	595,349	(103)
EXPENDITURES					
Instruction					
Salaries of Teachers	59,00) (5,587)	53,413	53,413	-
Other Purchased Services	100,00) 28,355	128,355	128,355	-
General Supplies		1,940	1,940	1,940	-
Co-curricular/Extra-curricular Activities		80,706	80,706	80,706	-
Athletic Activities		22,727	22,727	22,727	
Total Instruction	159,00) 128,141	287,141	287,141	
Support Services					
Personal Services-Employee Benefits		19,766	19,766	19,766	-
Purchase Professional Educational Services		19,853	19,853	19,853	-
General Supplies		209,368	209,368	209,265	103
Scholarship Awards		59,324	59,324	18,150	41,174
Total Support Services			308,311	267,034	41,277
Total Expenditures	159,00	436,452	595,452	554,175	41,277
Net Change in Fund Balances	-	-	-	41,174	41,174
Fund Balances, Beginning of Year (Restated)	817,84	4	817,844	817,844	
Fund Balances, End of Year	\$ 817,84	<u>4</u> <u>\$ -</u>	<u>\$ 817,844</u>	<u>\$ 859,018</u>	<u>\$ 41,174</u>
Recapitulation of Fund Balance Restricted Scholarships				\$ 812,619	
Student Activities				46,399	

\$ 859,018

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

Special

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

			General Fund			Special Revenue <u>Fund</u>
Sources/inflows of resources						
Actual amounts (budgetary basis) "revenue"						
from the budgetary comparison schedule	(C-1)	\$	17,242,768	(C-2)	\$	595,349
Difference - Budget to GAAP:						
Encumbrances for supplies and equipment ordered but not yet received are						
reported in the year the order is placed for budgetary purposes, but in the						
year the supplies are received for financial reporting purposes.						0.000
Encumbrances, June 30, 2020, Net of Cancellations						2,605
Encumbrances, June 30, 2021						(6,002)
State Aid payments recognized for GAAP purposes,			010 016			
not recognized for Budgetary statements (2019/2020 State Aid)			210,216			
State Aid payments recognized for Budgetary purposes,						
not recognized for GAAP statements (2020/2021 State Aid)			(265,538)			-
Total revenues as reported on the Statement of Revenues, Expenditures						
and Changes in Fund Balances - Governmental Funds.	(B-2)	\$	17,187,446	(B-2)	<u>\$</u>	591,952
Uses/outflows of resources						
Actual amounts (budgetary basis) "total expenditures" from the						
budgetary comparison schedule	(C-1)	\$	16,120,379	(C-2)	\$	554,175
Difference - Budget to GAAP:	~ /					
Encumbrances for supplies and equipment ordered but not yet received are						
reported in the year the order is placed for budgetary purposes, but in the						
year the supplies are received for financial reporting purposes.						
Encumbrances, June 30, 2020, Net of Cancellations						2,605
Encumbrances, June 30, 2021						(6,002)
Total expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	(B-2)	\$	16,120,379	$(\mathbf{B}_{-}2)$	\$	550,778
Experiences, and Changes in Fund Datances - Obvernmental Funds	(D-2)	9	10,120,379	(D-2)	φ	

REQUIRED SUPPLEMENTARY INFORMATION - PART III

PENSION INFORMATION AND POST-EMPLOYMENT BENEFITS INFORMATION

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CARLSTADT EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

Public Employees Retirement System

Last Eight Fiscal Years*

	 2021		2020	_		2019		 2018		 2017		2016		 2015	_		2014	
District's Proportion of the Net Position Liability (Asset)	0.01208	%	0.01230	%	ó	0.01282	%	0.01199	%	0.01188	%	0.01274	%	0.01283	%		0.01255	%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ 1,970,318		\$ 2,215,611		\$	2,524,143		\$ 2,791,569		\$ 3,518,208		\$ 2,859,017		\$ 2,402,589		\$ 2	2,398,182	
District's Covered-Employee Payroll	\$ 895,800		\$ 862,646		\$	930,046		\$ 883,124		\$ 799,117		\$ 827,948		\$ 870,268		\$	881,888	
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll	219.95	%	256.84	%	ó	271.40	%	316.10	%	440.26	%	345.31	%	276.07	%		271.94	%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.32	%	56.27	%	D	53.60	%	48.10	%	40.14	%	47.93	%	52.08	%		48.72	%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

CARLSTADT EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT CONTRIBUTIONS

Public Employees Retirement System

Last Eight Fiscal Years

	2021	2020	2019	2018	2017	2016	2015	2014
Contractually Required Contribution	\$ 132,175	\$ 119,609	\$ 127,515	\$ 111,094	\$ 105,531	\$ 109,497	\$ 105,789	\$ 96,047
Contributions in Relation to the Contractually Required Contribution	132,175	119,609	127,515	111,094	105,531	109,497	105,789	96,047
Contribution Deficiency (Excess)	<u>\$</u>	<u>\$</u>	<u>\$ -</u>	5	\$ -	<u>\$</u>	<u>\$</u>	\$
District's Covered-Employee Payroll	\$ 930,095	\$ 895,800	\$ 862,646	\$ 930,046	\$ 883,124	\$ 799,117	\$ 827,948	\$ 870,268
Contributions as a Percentage of Covered-Employee Payroll	\$ 14.21	% \$ 13.35 9	% \$ 14.78	% \$ 11.95 %	\$ 11.95 %	\$ 13.70 %	\$ 12.78 %	\$ 11.04 %

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

CARLSTADT EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY

Teachers Pension and Annuity Fund

Last Eight Fiscal Years*

		2021	-		2020			2019			2018			2017			2016		2015		 2014	
District's Proportion of the Net Position Liability (Asset)		0.00	%		0.00	%		0.00	%	•	0.00	%		0.00	%		0.00	%	0.00	%	0.00	%
District's Proportionate Share of the Net Pension Liability (Asset)		-			-			-			-			-			-		-		-	
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	<u>\$</u>	27,620,105		<u>\$</u>	25,297,832		<u>\$</u>	26,635,227		<u>\$</u>	28,738,398		<u>s</u>	34,000,640		<u>\$</u>	26,537,917	5	23,989,774	<u>s</u>	22,444,712	
Total	<u>\$</u>	27,620,105		<u>\$</u>	25,297,832		<u>\$</u>	26,635,227		<u>\$</u>	28,738,398		<u>s</u>	34,000,640		<u>\$</u>	26,537,917	41	23,989,774	<u>\$</u>	22,444,712	
District's Covered Payroll	\$	4,829,836		\$	4,631,021		\$	4,494,641		\$	4,277,660		\$	4,364,263		\$	4,276,160	5	4,332,959	\$	4,228,545	
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll		0.00	%		0.00	%		0.00	%		0.00	%		0.00	%		0.00	%	0.00	%	0.00	%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability		24.60	%		26.95	%		26.49	%		25.41	%		22.33	%		28.71	%	33,6	1 %	33.76	%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

CARLSTADT EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY AND SCHEDULE OF DISTRICT CONTRIBUTIONS NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Change of Benefit Terms: None.

Change of Assumptions:

Assumptions used in calculating the net pension liability and statutorily required employer contribution are presented in Note 4D.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF TOTAL OPEB LIABILITY

Postemployment Health Benefit Plan

Last Four Fiscal Years*

		2021		2020		2019		2018
Total OPEB Liability								
Service Cost	\$	475,632	\$	486,232	\$	589,348	\$	701,824
Interest on Total OPEB Liability		498,129		623,597		699,058		608,955
Differences Between Expected and Actual Experience		3,929,371		(2,789,784)		(2,369,608)		
Changes of Assumptions		4,127,267		207,931		(1,816,929)		(2,528,669)
Gross Benefit Payments		(393,354)		(428,091)		(423,372)		(378,726)
Contribution from the Member		11,923		12,690		14,632		13,946
Net Change in Total OPEB Liability		8,648,968		(1,887,425)		(3,306,871)		(1,582,670)
Total OPEB Liability - Beginning		13,945,689	_	15,833,114		19,139,985		20,722,655
Total OPEB Liability - Ending	\$	22,594,657	\$	13,945,689	\$	15,833,114	\$	19,139,985
District's Proportionate Share of OPEB Liability	\$	-	\$	-	\$	-	\$	-
State's Proportionate Share of OPEB Liability		22,594,657		13,945,689		15,833,114		19,139,985
Total OPEB Liability - Ending	<u>\$</u>	22,594,657	\$	13,945,689	\$	15,833,114	\$	19,139,985
District's Covered Payroll	<u>\$</u>	5,725,636	\$	5,493,667	<u>\$</u>	5,424,687	<u>\$</u>	5,160,784
District's Proportionate Share of the								
Total OPEB Liability as a Percentage of its								
Covered Payroll		0%		0%		0%		0%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY NOTES TO REQUIRED SUPPLEMENTARY INFORMATION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Changes in Benefit Terms:

None.

Changes of Assumptions

Assumptions used in calculating the OPEB liability are presented in Note 4E.

SCHOOL LEVEL SCHEDULES

(General Fund)

NOT APPLICABLE

SPECIAL REVENUE FUND

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SPECIAL REVENUE FUND COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

REVENUES	IDEIA Part B <u>Basic</u>	Title I <u>Part A</u>	Title II <u>Part A</u>	Title III <u>Immigrant</u>	<u>Title IV</u>	CARES Emergency <u>Relief Grant</u>	Digital <u>Divide</u>	CARES - CRF County of <u>Bergen</u>	Coronavirus Relief Fund <u>Grant</u>	Local <u>Donations</u>	<u>Scholarship</u>	Student <u>Activities</u>	Total
Intergovernmental Local Federal	<u>\$ 128,355</u>	<u>\$ 69,179</u>	<u>\$ 23,853</u>	<u>\$ 1,940</u>	<u>\$ 10,000</u>	\$ 50,321	<u>\$ 81,649</u>	\$ 25,000	<u>\$ 38,295</u>	\$ 4,000	\$ 60,199 	\$ 102,558	\$ 166,757 428,592
Total Revenues	<u>\$ 128,355</u>	<u>\$ 69,179</u>	\$ 23,853	<u>\$ 1,940</u>	<u>\$ 10,000</u>	\$ 50,321	\$ 81,649	\$ 25,000	<u>\$ 38,295</u>	\$ 4,000	<u>\$ 60,199</u>	<u>\$ 102,558</u>	\$ 595,349
EXPENDITURES Instruction Salaries of Teachers Other Purchased Services General Supplies Co-curricular/Extra-curricular Activities Athletic Activities	\$ 128,355	\$ 49,413	\$ 4,000 	\$ 1,940								\$ 80,706 22,727	\$ 53,413 128,355 1,940 80,706 22,727
Total Instruction	128,355	49,413	4,000	1,940	-	- <u>-</u>		·	-			103,433	287,141
Support Services Personal Services - Employee Benefits Purchase Professional Educational Service General Supplies Scholarship Awards		19,766	19,853		\$ 10,000	\$ 50,321	\$ 81,649	\$ 25,000	\$ 38,295		<u>\$ 18,150</u>		19,766 19,853 209,265 18,150
Total Support Services		19,766	19,853		10,000	50,321	81,649	25,000	38,295	4,000	18,150	-	267,034
Facilities Acquisition and Construction Services: Instructional Equipment		. <u> </u>						<u> </u>	_	<u> </u>		<u> </u>	
Total Facilities Acquisition and Construction Services					<u> </u>	-			<u> </u>	<u> </u>			<u> </u>
Total Expenditures	128,355	69,179	23,853	1,940	10,000	50,321	81,649	25,000	38,295	4,000	18,150	103,433	554,175
Net Changes in Fund Balance	-	-	-	-	-	-	-	-	-	-	42,049	(875)	41,174
Fund Balance, Beginning of Year (Restated)					-						770,570	47,274	817,844
Fund Balance, End of Year	<u>\$</u>	<u>\$</u>	<u>\$</u> -	<u>\$</u>	<u>\$</u>	<u>\$</u> -	\$	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$ 812,619</u>	<u>\$ 46,399</u>	\$ 859,018

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SPECIAL REVENUE FUND SCHEDULE OF PRESCHOOL EDUCATION PROGRAM AID EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

NOT APPLICABLE

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CAPITAL PROJECTS FUND

NOT APPLICABLE

ENTERPRISE FUND

EXHIBIT G-1

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION ENTERPRISE FUND COMBINING STATEMENT OF NET POSITION AS OF JUNE 30, 2021

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-4

EXHIBIT G-2

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-5

EXHIBIT G-3

COMBINING STATEMENT OF CASH FLOWS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

FINANCIAL STATEMENTS ARE PRESENTED ON EXHIBIT B-6

FIDUCIARY FUNDS

NOT APPLICABLE

LONG-TERM DEBT

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION LONG-TERM DEBT SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Purpose	riginal <u>nount</u>	<u>Interest</u>		Balance, 1 <u>ly 1, 2020</u>		<u>Retired</u>	<u>J</u> 1	Balance, 1ne 30, 2021
Copier-2018	\$ 59,894	0.00%	\$	32,925	\$	11,973	\$	20,952
Postage Machine - 2019	18,582	0.00%	<u></u>	11,503		3,539		7,964
			<u>\$</u>	44,428	<u>\$</u>	15,512	<u>\$</u>	28,916

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STATISTICAL SECTION

This part of the Carlstadt-East Rutherford Regional Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	<u>Exhibits</u>
Financial Trends	
These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	J-1 to J-5
Revenue Capacity	
These schedules contain information to help the reader assess the govern- ment's most significant local revenue source, the property tax.	J-6 to J-9
Debt Capacity	
These schedules present information to help the reader assess the afforda- bility of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's finan- cial activities take place.	J-14 and J-15
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs	s. J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

EXHIBIT J-1

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION NET POSITION BY COMPONENT, LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

			_		As of J	lune 30,				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities Net Investment in capital assets Restricted Unrestricted Total governmental activities net position	\$ 7,076,552 2,982,122 1,188,512 \$ 11,247,186	<pre>\$ 17,574,904 3,117,350 1,207,239 \$ 21,899,493</pre>	<pre>\$ 26,500,315 2,151,663 (1,205,715) \$ 27,446,263</pre>	\$ 28,171,002 1,599,992 (1,401,461) \$ 28,369,533	\$ 27,788,325 1,502,566 (1,211,729) \$ 28,079,162	\$ 27,919,956 2,230,769 (1,396,155) \$ 28,754,570	\$ 27,308,026 2,324,344 (1,428,897) \$ 28,203,473	\$ 27,045,943 1,656,554 (920,327) \$ 27,782,170	\$ 26,339,419 3,375,436 (1,223,970) \$ 28,490,885	\$ 25,327,447 4,072,308 (703,264) \$ 28,696,491
Business-type activities Net Investment in capital assets Unrestricted Total business-type activities net position	\$ 49,766 81,118 \$ 130,884	\$ 40,567 89,708 \$ 130,275	\$ 31,871 89,800 \$ 121,671	\$ 23,437 81,897 \$ 105,334	\$ 31,553 55,062 \$ 86,615	\$ 23,634 61,636 \$ 85,270	\$ 26,669 90,610 \$ \$ 117,279	\$ 26,841 108,974 \$ 135,815	\$ 19,981 101,171 \$ 121,152	\$ 16,009 195,930 \$ 211,939
District-wide Net Investment in capital assets Restricted Unrestricted Total district net position	\$ 7,126,318 2,982,122 1,269,630 \$ 11,378,070	\$ 17,615,471 3,117,350 1,296,947 \$ 22,029,768	\$ 26,532,186 2,151,663 (1,115,915) \$ 27,567,934	\$ 28,194,439 1,599,992 (1,319,564) \$ 28,474,867	<pre>\$ 27,819,878 1,502,566 (1,156,667) \$ 28,165,777</pre>	\$ 27,943,590 2,230,769 (1,334,519) \$ 28,839,840	\$ 27,334,695 2,324,344 (1,338,287) \$ 28,320,752	<pre>\$ 27,072,784 1,656,554 (811,353) \$ 27,917,985</pre>	\$ 26,359,400 3,375,436 (1,122,799) \$ 28,612,037	\$ 25,343,456 4,072,308 (507,334) \$ 28,908,430

Note 1 - Net Position at June 30, 2014 is restated to reflect the implementation of GASB No. 68 "Accounting and Financial Reporting for Pensions".

Note 2 - Net Position at June 30, 2020 is restated to reflect the implementation of GASB No. 84 "Fiduciary Activities".

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

					For the Fiscal Yea	ar Ended June 30.				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental activities										
Instruction										
Regular	\$ 4,746,730	\$ 4,889,373	\$ 5,033,334	\$ 5,722,852	\$ 6,426,622	\$ 7,247,684	\$ 7,046,759	\$ 6,566,836	\$ 6,596,295	\$ 7,861,055
Special Education	2,642,019	2,746,559	2,764,697	3,243,691	3,153,436	3,000,119	2,890,090	2,921,703	2,338,262	2,630,224
Other Instruction	298,380	229,418	172,315	197,667	208,184	230,325	232,880	193,892	199,426	247,052
School Sponsored Activities and Athletics	422,891	431,944	427,761	431,300	453,105	477,660	517,132	474,879	590,216	544,632
Support Services: Tuition										
Student & Instruction Related Services	1,484,121	1,483,275	1,553,049	1,644,704	1,646,036	1,951,656	2,361,810	2,365,614	2,538,627	2,718,964
General Administration Services	571,735	449,838	461,320	540,825	721,154	706,275	731,486	584,517	726,549	771,036
School Administrative Services	215,687	248,362	271,174	352,560	319,612	408,947	382,769	368,582	313,510	361,911
Central Services and Info. Technology	498,036	537,923	507,443	578,771	605,589	602,211	628,373	480,505	467,530	498,672
Plant Operations and Maintenance	1,159,180	1,238,024	1,375,347	1,713,511	2,003,097	1,556,962	2,416,386	2,528,182	2,396,539	2,410,393
Pupil Transportation	362,068	469,164	508,110	564,270	617,235	655,194	662,114	695,835	601,812	428,366
Interest on Long-Term Debt Unallocated Depreciation	1,931	504	14,602	18,575	12,022	5,037	2,882	174	14	-
Total governmental activities expenses	12,402,778	12,724,384	13,089,152	15,008,726	16,166,092	16,842,070	17,872,681	17,180,719	16,768,780	18,472,305
Business-type activities:										
Food service	556,895	481,547	504,397	698,665	747,239	507,928	510,074	535,376	485,751	431,993
Total business-type activities expense	556,895	481,547	504,397	698,665	747,239	507,928	510,074	535,376	485,751	431,993
Total district expenses	\$ 12,959,673	\$ 13,205,931	\$ 13,593,549	\$ 15,707,391	\$ 16,913,331	\$ 17,349,998	\$ 18,382,755	\$ 17,716,095	\$ 17,254,531	\$ 18,904,298
Program Revenues										
Governmental activities:										
Charges for Services										
Regular Instruction						\$ 141,258	\$ 89,100	\$ 74,477		\$ 698,325
School Sponsored Activities and Athletics									\$ 138,894	102,558
Student and Instruction Related Services	\$ 93,000	\$ 86,166								
General Administrative Services		78,520	\$ 76,550							
Plant Operations and Maintenance	219,015	240,258	242,300	\$ 248,000	\$ 236,979	64,450	70,750	89,153	28,163	-
Transportation	105,000	104,000	105,200	108,125	115,700	122,460	115,700	114,100	111,550	35,300
Operating Grants and Contributions	1,312,693	1,458,642	1,336,900	2,554,231	2,959,095	3,852,675	3,996,562	3,223,450	3,257,495	4,131,699
Capital Grants	3,042,916	9,767,230	7,397,885	919,992	202,554	631,964			106,379	-
Total governmental activities program revenues	4,772,624	11,734,816	9,158,835	3,830,348	3,514,328	4,812,807	4,272,112	3,501,180	3,642,481	4,967,882
Business-type activities:										
Charges for services										
Food Service	\$ 516,277	\$ 423,180	\$ 438,367	\$ 613,865	\$ 660,842	\$ 429,578	\$ 464,857	\$ 486,799	\$ 401,821	\$ 381,260
Operating Grants and Contributions	62,267	57,600	57,414	68,463	67,678	77,005	77,226	67,113	69,267	141,520
Total business type activities program revenues	578,544	480,780	495,781	682,328	728,520	506,583	542,083	553,912	471,088	522,780
Total district program revenues	\$ 5,351,168	\$ 12,215,596	\$ 9,654,616	\$ 4,512,676	\$ 4,242,848	\$ 5,319,390	\$ 4,814,195	\$ 4,055,092	\$ 4,113,569	\$ 5,490,662
Net (Expense)/Revenue										
Governmental activities	\$ (7,630,154)	\$ (989,568)	\$ (3,930,317)	\$ (11,178,378)	\$ (12,651,764)	\$ (12,029,263)	\$ (13,600,569)	\$ (13,679,539)	\$ (13,126,299)	\$ (13,504,423)
Business-type activities	21,649	(767)	(8,616)	(16,337)	(18,719)	(1,345)	32,009	18,536	(14,663)	90,787
Total district-wide net expense	\$ (7,608,505)	\$ (990,335)	\$ (3,938,933)	\$ (11,194,715)	\$ (12,670,483)	\$ (12,030,608)	\$ (13,568,560)	\$ (13,661,003)	\$ (13,140,962)	\$ (13,413,636)

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION CHANGES IN NET POSITION LAST TEN FISCAL YEARS (Unaudited) (accrual basis of accounting)

					For the Fiscal Yes	ar Ended June 30,				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Revenues and Other Changes in Net Assets Governmental activities:										
Property taxes levied for general purposes, net	\$ 11,373,220	\$ 11,600,684	\$ 11,832,698	\$ 12,069,351	\$ 12,310,738	\$ 12,556,953	\$ 12,808,092	\$ 13,064,254	\$ 13,325,539	\$ 13,592,050
Unrestricted grants and contributions				10,560	10,560	15,570	15,849	235	-	-
Interest - Capital Reserve Funds	4,957	7,559	990	-	-					
Investment earnings	13,769	20,442	7,796	7,279	4,763	3,173	11,053	49,571	36,945	12,034
Miscellaneous income	18,712	13,190	33,785	14,458	35,332	128,975	214,478	144,176	73,606	105,945
Transfers										
Total governmental activities	11,410,658	11,641,875	11,875,269	12,101,648	12,361,393	12,704,671	13,049,472	13,258,236	13,436,090	13,710,029
Business-type activities:										
Investment earnings	75	158	12							
Transfers										
Total business-type activities	75	158	12	-	-	-	-	-	<u> </u>	-
Total district-wide	\$ 11,410,733	\$ 11,642,033	\$ 11,875,281	\$ 12,101,648	\$ 12,361,393	<u>\$ 12,704,671</u>	\$ 13,049,472	\$ 13,258,236	\$ 13,436,090	\$ 13,710,029
Change in Net Position										
Governmental activities	\$ 3,780,504	\$ 10,652,307	\$ 7,944,952	\$ 923,270	\$ (290,371)	\$ 675,408	\$ (551,097)	\$ (421,303)	\$ 309,791	\$ 205,606
Business-type activities	21,724	(609)	(8,604)	(16,337)	(18,719)	(1,345)	32,009	18,536	(14,663)	90,787
Total district	\$ 3,802,228	\$ 10,651,698	\$ 7,936,348	\$ 906,933	\$ (309,090)	\$ 674,063	\$ (519,088)	\$ (402,767)	\$ 295,128	\$ 296,393

Note 1 - Changes in Net Position for the year ended June 30, 2020 is restated to reflect the implementation of GASB No. 84 "Fiduciary Activities".

EXHIBIT J-3

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited) (modified accrual basis of accounting)

					As of	June 30,				
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Restricted	\$ 3,414,936	\$ 3,669,966	\$ 3,151,663	\$ 2,599,992	\$ 2,139,943	\$ 2,087,085	\$ 3,428,829	\$ 2,858,897	\$ 3,750,420	\$ 4,406,118
Assigned	40,972	35,932	27,925	106,021	52,359	89,468	62,281	481,944	189,092	309,471
Unassigned	250,000	250,000	262,135	266,511	272,605	256,623	262,908	284,365	272,099	563,089
Total general fund	\$ 3,705,908	\$ 3,955,898	\$ 3,441,723	\$ 2,972,524	\$ 2,464,907	\$ 2,433,176	\$ 3,754,018	\$ 3,625,206	\$ 4,211,611	\$ 5,278,678
All Other Governmental Funds										
Unreserved										
Restricted	\$ 567,186	\$ 447,384			\$ 407,574	\$ 1,190,777	-	-	817,844	859,018
Unassigned			\$ (22,909)	\$ (274,134)						
Total all other governmental fund	s \$ 567,186	\$ 447,384	\$ (22,909)	\$ (274,134)	\$ 407,574	\$ 1,190,777	<u> </u>	<u> </u>	\$ 817,844	\$ 859,018

Note 1 - Fund balances at June 30, 2020 is restated to reflect the implementation of GASB No. 84 "Fiduciary Activities".

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Unaudited)

(modified accrual basis of accounting)

									For	the Fiscal Yea	ir End	ded June 30,								
		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021
Description																				
Revenues	¢	11 050 000	~	11 (00 (04	•	11 022 (00	¢	10.000.201	¢	12 210 720	¢	12 666 062	<i>c</i>	12 808 002	¢	12.064.254	¢	12 226 620	¢	12 502 050
Property Tax levy	\$	11,373,220	\$	11,600,684	\$	11,832,698	\$	12,069,351	\$	12,310,738	\$	12,556,953	\$	12,808,092	\$	13,064,254	\$	13,325,539	\$	13,592,050
Tuition from Other LEAs Within State		10 50 (00.001		0 70/		5 3 5 0		1.000		0.150		11.052		40 671		22 ((2		698,325
Interest Earnings		18,726		28,001		8,786		7,279		4,763		3,173		11,053		49,571		33,662		12,034
Miscellaneous Income		342,727		357,448		381,285		386,357		388,011		457,143		490,028		457,136		971,253		308,002
State Sources		2,189,673		4,666,458		3,723,450		1,638,383		1,692,119		1,599,866		1,793,856		2,082,653		2,241,792		2,743,792
Federal Sources		2,064,909		6,233,347		4,763,065		736,291		205,002		802,002		221,395		209,944		205,144		425,195
Other Intermediate Source		101,027		326,067		248,270		30,460		756		23,099		-		-		-		
Total revenue		16,090,282		23,212,005		20,957,554		14,868,121		14,601,389		15,442,236	·····	15,324,424		15,863,558		16,777,390		17,779,398
Expenditures																				
Instruction																				
Regular Instruction		4,733,858		4,889,242		5,036,953		4,957,651		5,466,245		5,642,723		5,734,604		5,956,521		6,368,434		7,305,679
Special Education Instruction		2,642,019		2,746,559		2,764,697		3,161,424		3,066,950		2,857,127		2,749,702		2,857,936		2,318,448		2,572,356
•												177,084		185,293		173,751		190,781		2,372,330
Other Instruction		298,380		229,418		172,315		169,232		175,924								,		
School Sponsored Activities and Athletics		420,262		429,221		427,491		431,030		439,660		442,698		477,078		462,964		606,791		549,021
Support Services:																				
Tuition																				
Student & Inst. Related Services		1,390,839		1,396,327		1,553,345		1,530,008		1,518,199		1,780,303		2,123,603		2,247,559		2,489,008		2,616,740
General Administrative		547,890		377,302		380,365		519,279		708,896		679,412		694,961		562,263		707,689		733,509
School Administrative Services		215,445		246,817		269,389		305,487		273,392		331,877		312,197		336,896		306,319		345,517
Central Services and Info. Tech.		506,575		545,761		509,112		540,126		554,354		509,095		535,801		445,616		449,082		473,484
Plant Operations and Maintenance		1,063,976		1,125,760		1,261,231		1,243,509		1,273,510		1,299,200		1,247,018		1,424,072		1,352,863		1,292,136
Pupil Transportation		346,683		453,779		492,725		555,585		601,649		636,942		636,424		683,290		600,358		421,811
Employee Benefits										-										
Capital outlay		3,460,473		10,618,249		9,815,390		1,985,004		145,846		134,045		357,696		841,344		365,704		118,465
Debt service:		-,,		,,				, ,		,		. ,		,		,		,		,
Principal		29,209		22,878		196,609		184,007		189,206		193,746		195,458		18,566		16,574		15,512
Interest and other charges		1,931		504		8,761		19,990		13,467		6,512		4,388		174		10,574		15,512
Total expenditures		15,657,540		23,081,817	······	22,888,383		15,602,332		14,427,298		14,690,764		15,254,223		16,010,952		15,772,065		16,671,157
Total expenditures		15,057,540		25,081,817		22,888,585		15,002,552		14,427,290	•••••	14,090,704		13,234,225		10,010,952		15,772,005		10,071,157
Excess (Deficiency) of revenues																				
over (under) expenditures		432,742		130,188		(1,930,829)		(734,211)		174,091		751,472		70,201		(147,394)		1,005,325		1,108,241
Other Financing sources (uses)						046 061		10 505						CO 0.C 4		10 600				
Capital Lease Proceeds						946,361		13,787						59,864		18,582				
Transfers in				707,017		1,000,000		800,000		625,000		250,000		1,060,097						
Transfers out				(707,017)		(1,000,000)		(800,000)		(625,000)		(250,000)		(1,060,097)						
Total other financing sources (uses)			<u></u>	-		946,361		13,787		-		<u> </u>		59,864		18,582		-		-
Net change in fund balances		432,742		130,188	\$	(984,468)	\$	(720,424)	\$	174,091		751,472	\$	130,065		(128,812)	\$	1,005,325		1,108,241
Debt service as a percentage of																				
noncapital expenditures		0.26%		0.19%		1.57%		1.50%		1,42%		1.38%		1.34%		0.12%		0.11%		0.09%
up int on point in ou		0.2070				210 / 10						2.0070		//0				/0		

* Noncapital expenditures are total expenditures less capital outlay.

Note 1 - Changes in Fund Balances for the year ended June 30, 2020 is restated to reflect the implementation of GASB No. 84 "Fiduciary Activities".

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION GENERAL FUND OTHER LOCAL REVENUE BY SOURCE LAST TEN YEARS (Unaudited)

Fiscal Year Ended <u>June 30,</u>	hletic <u>ceipts</u>	E-Rate <u>Reimb</u>	Т	ransportation Jointures	<u>Rentals</u>	F	<u>Refunds</u>	<u>Tuition</u>	nsurance ettlement	Books and <u>Other Fines</u>	N	liscellaneous	<u>Total</u>
2012	\$ 8,133		\$	105,000	\$ 219,015					\$ 1,405	\$	9,174	\$ 342,727
2013	8,898	\$ 960		104,000	240,258					815		2,517	357,448
2014	9,621	14,418		105,200	242,300					1,431		8,315	381,285
2015	9,210			108,125	248,000							5,248	370,583
2016				115,700	236,979	\$	29,422					5,910	388,011
2017				122,460	64,450		46,198	\$ 141,258	\$ 75,000			7,777	457,143
2018				115,700	70,750		58,721	89,100	125,000			30,757	490,028
2019	7,573			114,100	89,153		61,861	74,477				74,742	421,906
2020	17,026			111,550	28,162		43,031					13,550	213,319
2021	404	9,691		35,300			37,233					58,617	141,245

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CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN YEARS (Unaudited)

Borough of Carlstadt

Year Ended December 31,	_	Vacant Land	Residential	 Commercial	-	Industrial	 Apartment	Tota	al Assessed Value	Public Utilities	Net Valuation Taxable	 timated Actual unty Equalized) Value	Total Direct School Tax Rate
2012	5	\$ 19,242,430	\$ 245,690,007	\$ 160,241,410	\$	488,367,588	\$ 5,691,900	\$	919,233,335	\$ 1,813,445	\$ 921,046,780	\$ 2,147,168,033	\$ 0.634
2013	(A)	34,305,800	515,816,100	377,826,200		1,062,832,900	12,522,700		2,003,303,700	3,783,126	2,007,086,826	2,016,315,081	0.297
2014		31,223,500	514,640,900	373,118,400		1,087,516,700	12,522,700		2,019,022,200	3,613,428	2,022,635,628	1,932,600,159	0.306
2015		33,288,000	512,603,600	361,637,400		1,083,418,000	12,497,700		2,003,444,700	3,817,993	2,007,262,693	2,058,775,005	0.316
2016		30,238,700	512,535,900	337,670,700		1,085,006,205	12,497,700		1,977,949,205	3,473,074	1,981,422,279	2,187,721,816	0.364
2017	(B)	26,542,600	558,534,900	401,686,300		1,248,209,800	12,256,700		2,247,230,300	3,837,014	2,251,067,314	2,290,376,074	0.324
2018		25,142,600	558,268,800	376,844,900		1,279,654,400	12,256,700		2,252,167,400	3,837,014	2,256,004,414	2,327,118,392	0.322
2019		28,374,300	584,327,100	405,706,600		1,415,030,800	12,998,400		2,446,437,200	3,837,014	2,450,274,214	2,389,704,018	0.295
2020		27,114,600	610,110,800	405,771,000		1,516,042,500	13,496,500		2,572,535,400	4,391,676	2,576,927,076	2,499,177,637	0.295
2021		21,331,300	652,435,300	405,723,600		1,531,068,200	13,655,000		2,624,213,400	4,512,252	2,628,725,652	2,657,552,097	0.278

Borough of East Rutherford

Year Ended December 31,	Vacant Land	Residential	(Commercial	 Industrial	Apartment	Tota	l Assessed Value	Public Utilities	Net Valuation Taxable	 timated Actual unty Equalized) Value	Total Direct School Tax Rate
2012	\$ 29,994,900	\$ 620,953,700	\$	528,271,700	\$ 681,675,500	\$ 128,040,300	\$	1,988,936,100	\$ 4,142,893	\$ 1,993,078,993	\$ 2,414,475,439	\$ 0.288
2013	28,711,500	620,449,400		527,779,400	664,250,800	128,040,300		1,969,231,400	4,040,959	1,973,272,359	2,387,996,042	0.297
2014	29,874,100	619,122,800		420,711,800	653,342,200	128,040,300		1,851,091,200	3,752,509	1,854,843,709	1,897,754,949	0.318
2015	33,244,900	620,552,400		418,328,100	647,161,000	126,574,700		1,845,861,100	3,687,646	1,849,548,746	2,174,418,518	0.323
2016	32,423,900	619,817,100		476,992,500	633,405,000	126,427,400		1,889,065,900	4,161,949	1,893,227,849	2,174,965,200	0.283
2017	33,919,400	620,007,200		390,632,800	632,456,800	190,853,400		1,867,869,600	4,069,535	1,871,939,135	2,502,356,056	0.294
2018	38,695,300	701,720,900		495,793,000	599,137,100	255,007,700		2,090,354,000	4,657,962	2,095,011,962	2,037,938,982	0.268
2019	43,130,000	769,090,400		493,955,600	672,542,900	243,343,500		2,222,062,400	4,657,962	2,226,720,362	2,292,227,281	0.274
2020	42,654,100	765,683,300		496,912,600	715,514,200	250,188,900		2,270,953,100	4,517,960	2,275,471,060	2,361,376,820	0,274
2021	42,150,500	789,556,700		517,837,700	763,106,500	259,625,400		2,372,276,800	4,531,110	2,376,807,910	2,519,937,873	0.275

Source: Municipal Tax Collector

(A) Carlstadt underwent a revaluation of property effective January 1, 2013.(B) Carlstadt conducted a reassessment of property effective January 1, 2017.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN YEARS (Unaudited)

(rate per \$100 of assessed value)

Borough of Carlstadt

						 Overlap	ping Ra	tes				
Calendar Year		Schoo	al Direct <u>I Tax Rate</u> nal School	Loca	ll School	ough of arlstadt		inicipal ibrary	C	ounty	Overla	Direct and apping Tax Rate
2012		\$	0.634	\$	1.169	\$ 1.767	\$	0.078	\$	0.497	\$	4.145
2013	(A)		0.297		0.553	0.880		0.033		0.219		1.982
2014			0.306		0.565	0.884		0.031		0.205		1.991
2015			0.316		0.578	0.896		0.034		0.246		2.070
2016			0.364		0.596	0.869		0.036		0.261		2.126
2017	(B)		0.324		0.538	0.763		0.034		0.247		1.906
2018			0.322		0.533	0.780		0.048		0.239		1.922
2019			0.295		0.512	0.759		0.031		0.238		1.835
2020			0.270		0.488	0.746		0.030		0.241		1.775
2021			0.278		0.486	0.762		0.033		0.254		1.813

Borough of East Rutherford

					 Overlap	ping Ra	tes				
Calendar Year	School	ll Direct <u>l Tax Rate</u> nal School	Loca	al School	ough of East herford		inicipal ibrary	C	ounty	Overla	Direct and opping Tax Rate
2012	\$	0.288	\$	0.675	\$ 0.502	\$	0.033	\$	0.237	\$	1.735
2013		0.297		0.704	0.532		0.033		0.279		1.845
2014		0.318		0.762	0.556		0.034		0.234		1.904
2015		0.323		0.779	0.545		0.039		0.281		1.967
2016		0.283		0.783	0.532		0.034		0.313		1.945
2017		0.294		0.843	0.570		0.038		0.329		2.074
2018		0.268		0.789	0.497		0.033		0.191		1.778
2019		0.274		0.756	0.516		0.034		0.252		1.832
2020		0.291		0.754	0.483		0.035		0.256		1.819
2021		0.275		0.734	0.484		0.037		0.267		1.797

Source: Municipal Tax Collector

(A) Carlstadt underwent a revaluation of property effective 2013.

(B) Carlstadt conducted a reassessment of property effective January 1, 2017.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PRINCIPAL PROPERTY TAXPAYERS, CURRENT YEAR AND NINE YEARS AGO

(Unaudited)

		Borough o	f Carlstadt	
		021	20	12
	Taxable	% of Total	Taxable	% of Total
	Assessed	District Net	Assessed	District Net
Taxpayer	Value	Assessed Value	Value	Assessed Value
Russo	\$ 327,324,300	12.5%	\$ 89,753,600	9.7%
AMB	68,304,500	2.6%		
Trans Con Pipe Line			45,047,100	4.9%
AMB			41,076,200	4.5%
Prologis	58,097,800	2.2%	22,818,000	2.5%
Meadowland Ptns.			11,000,000	1.2%
Icons US Industrial	51,702,900	2.0%		
Trans Con Pipe Line	51,603,300	2.0%		
Starke	38,694,400	1.5%		
LIT Meadowlands	25,403,500	1.0%		
Plank Pat. Realty			7,500,000	0.8%
STRS Ohio	23,103,800	0.9%		
455 16th St. LLC			7,750,000	0.8%
Plank Pat. Realty	22,817,000	0.9%		
Barell Assoc.			7,190,000	0.8%
A.G. Holdings			5,825,000	0.6%
Individual Taxpayer			2,000,000	0.2%
455 Sixteenth St. LLC	20,997,100	0.8%		
	\$ 688,048,600	26.17%	\$ 239,959,900	26.05%
	<u>,,</u>	Borough of Ea		
		021	20	******
201 Railroad Avenue LLC	Taxable	% of Total	Taxable	% of Total
	Assessed	District Net	Assessed	District Net
Тахрауег	Value	Assessed Value	Value	Assessed Value
Federal Reserve Bank	\$ 221,810,800	9.33%	\$ 321,169,300	16.11%
One Met Center LLC	95,000,000	4.00%		
Waterside Gardens at Brick LLC	72,500,000	3.05%		
201 Railroad Avenue LLC	40,000,000	1.68%		
Honeywell International Inc	37,071,400	1.56%		
Brancasons	35,557,900	1.56%		
Liberty Terrace	33,400,000	1.41%		
ML Plaza Owner, LLC Hilton	33,292,000	1.40%		
450 Murray Hill Corp	30,771,600	1.29%		
Liberty Commons	25,867,300	1.09%		
KBII One Meadowlands Plaza			70,000,000	3.51%
Branca Properties			60,534,000	3.04%
BPG Hotel XVII c/o Sheraton			42,500,000	2.13%
Vornado Realty Trust			36,013,300	1.81%
Avalon NJ Value II LLC			35,715,600	1.79%
Liberty Commons			30,220,600	1.52%
East Rutherford (Lodging Residence Inn)			21,075,800	1.06%
BRE/HV Properties (Homestead Village)			17,229,200	0.86%
450 Murray Hill Corp			16,916,100	0.85%
	\$ 625,271,000	26.37%	\$ 651,373,900	32.68%

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS (Unaudited)

	the Fiscal Year				
	of the	Levy	Collections in		
Ended Taxes Levied for		Percentage	Subsequent		
the Fiscal Year	Amount	of Levy	Years		
\$ 11,373,220	\$ 10,425,452	91.67%	\$ 947,768		
11,600,684	11,600,684	100.00%			
11,832,698	11,832,698	100.00%			
12,069,351	12,069,351	100.00%			
12,310,738	11,782,250	100.00%	528,488		
12,556,953	12,556,953	100.00%			
12,808,092	12,808,092	100.00%			
13,064,254	13,064,254	100.00%			
13,325,539	13,325,539	100.00%			
13,592,050	13,592,050	100.00%			
	the Fiscal Year \$ 11,373,220 11,600,684 11,832,698 12,069,351 12,310,738 12,556,953 12,808,092 13,064,254 13,325,539	of the Taxes Levied for Amount \$ 11,373,220 \$ 10,425,452 11,600,684 11,600,684 11,832,698 11,832,698 12,069,351 12,069,351 12,310,738 11,782,250 12,556,953 12,556,953 12,808,092 12,808,092 13,064,254 13,064,254 13,325,539 13,325,539	the Fiscal YearAmountof Levy\$ 11,373,220\$ 10,425,45291.67%11,600,68411,600,684100.00%11,832,69811,832,698100.00%12,069,35112,069,351100.00%12,310,73811,782,250100.00%12,556,95312,556,953100.00%12,808,09212,808,092100.00%13,064,25413,064,254100.00%13,325,53913,325,539100.00%		

Source: District Records

EXHIBIT J-10

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS (Unaudited)

	(Governn	ental Activities	1							
Fiscal Year Ended June 30,	General Obligation Bonds	A	Grant Inticipation Notes		Capital Leases	Tc	otal District	Population	-	Per (Capita
2012		\$	4,000,000	\$	22,878	\$	4,022,878	15,133		\$	266
2013			6,000,000		-		6,000,000	15,159			396
2014			6,000,000		749,752		6,749,752	15,194			444
2015			3,000,000		579,532		3,579,532	15,206			235
2016					390,326		390,326	15,240			26
2017					196,580		196,580	15,919			12
2018					60,986		60,986	15,967			4
2019					61,002		61,002	15,891			4
2020					44,428		44,428	15,820	(E)		3
2021					28,916		28,916	15,755	(E)		2

Source: District records

E - Estimate

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS (Unaudited)

	Gener				
Fiscal Year Ended June 30,	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
2012	N/A				
2013	N/A				
2014	N/A				
2015	N/A				
2016	N/A				
2017	N/A				
2018	N/A				
2019	N/A				
2020	N/A				
2021	N/A				

N/A - Not Applicable

Source: District records

Notes:

- a See Exhibit J-6 for property tax data.
- b See Exhibit J-14 for population data.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2020 (Unaudited)

Total Direct Debt of Carlstadt-East Rutherford Regional Board of Education as of June 30, 2021	
Total Direct Debt of School District	
Municipal Debt: (1)	
Borough of Carlstadt	\$ 20,543,758
Carlstadt Public Schools K-8	12,440,000
Borough of East Rutherford	31,791,681
East Rutherford Public Schools K-8	1,876,000
Bergen County:	
County of Bergen (A)	39,676,483
Bergen County Utilities Authority (B)	3,005,031
Total Overlapping Debt	109,332,953
Total Direct and Overlapping Debt	<u>\$ 109,332,953</u>

Source:

(1) Borough of Carlstadt's and East Rutherford's 2020 Annual Debt Statement

(A) The debt for this entity was apportioned to the Borough of Carlstadt and East Rutherford by dividing the municipality's

2021 equalized value by the total 2021 equalized value for Bergen County.

(B) Overlapping debt was computed based upon municipal flow to the Authority.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

Lega	l De	ebt Margin Calcul	latio	n for Fiscal Year	2021
Year		Borough of Carlstadt Equalized Valuation Basis	-	Borough of East Rutherford Equalized Valuation Basis	Combined Equalized Valuation Basis
2020 2019 2018	\$	2,634,714,666 2,378,414,544 3,301,482,778	\$	2,609,391,129 2,398,081,589 2,302,659,176	\$ 5,244,105,795 4,776,496,133 5,604,141,954 \$ 15,624,743,882
Average equalized valuation of taxable pr	oper	rty			\$ 5,208,247,961
Debt limit (3 % of averag Total Net Deb			156,247,439 - \$ 156,247,439		

	2012	 2013	 2014	 2015	 2016	2017	2017	2018	2019	2020
Debt Limit	\$ 130,593,244	\$ 123,744,593	\$ 119,037,294	\$ 119,765,859	\$ 121,961,625	\$ 127,707,981	\$ 139,194,270	\$ 153,565,094	\$ 156,623,148	\$ 156,247,439
Total net debt applicable to limit		 	 	 	 					
Legal debt margin	\$ 130,593,244	 123,744,593	 119,037,294	\$ 119,765,859	 121,961,625	\$ 127,707,981	\$ 139,194,270	\$ 153,565,094	\$ 156,623,148	\$ 156,247,439
Total net debt applicable to the limit as a percentage of debt limit	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Source: Annual Debt Statements

EXHIBIT J-14

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS (Unaudited)

Borough of Carlstadt

	County Per Capita Personal Unemployr									
Fiscal Year	Population	(E) _	•	ncome	_	Rate				
2012	6,161	9	\$	72,164		7.20%				
2013	6,173			71,699		8.80%				
2014	6,188			74,480		6.60%				
2015	6,186			77,767		5.60%				
2016	6,195			79,407		5.60%				
2017	6,177			81,676		5.00%				
2018	6,207			86,404		5.00%				
2019	6,166			89,456		4.50%				
2020	6,132			89,456	(E)	3.80%				
2021	6,109			89,456	(E)	12.10%				

Borough of East Rutherford

Fiscal Year	Population	(E) _	Capi	ounty Per ita Personal Income	. <u> </u>	Unemployment Rate
2012	8,972		\$	72,164		11.00%
2013	8,986			71,699		5.20%
2014	9,006			74,480		5.90%
2015	9,020			77,767		4.90%
2016	9,045			79,407		4.90%
2017	9,742			81,676		3.80%
2018	9,760			86,404		3.80%
2019	9,725			89,456		3.70%
2020	9,688			89,456	(E)	3.10%
2021	9,646			89,456	(E)	9.60%

(E) Estimated

Source: New Jersey State Department of Education

EXHIBIT J-15

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO (Unaudited)

 Borough of Carlstadt
 2021
 2012

 2021
 % of Total
 Municipal

 Municipal
 Employees
 Employees

 Employees
 Employment
 Employees

 INFORMATION NOT AVAILABLE
 Second Seco

	20	21	20	12
		% of Total		% of Total
		Municipal		Municipal
Employer	Employees	Employment	Employees	Employment

INFORMATION NOT AVAILABLE

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS (Unaudited)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<u>Function/Program</u>										
Instruction										
Regular	41	41	39	39	39	39	38	38	38	45
Special Education	4	4	4	4	4	4	3	3	3	4
Support Services:										
Student & instruction related services	3	3	3	3	3	4	4	4	4	4
General administration	3	3	3	3	3	3	3	3	3	3
School administrative services	3	3	3	3	3	3	3	3	3	3
Central services	3	3	3	3	3	3	3	3	3	3
Plant operations and maintenance	4	4	4	4	4	5	5	5	5	5
Pupil transportation	2	2	2	1	1	0				
Total	63.0	63.0	61.0	60.0	60.0	61.0	58.5	59.0	59.0	67.0

Source: District Personnel Records

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION OPERATING STATISTICS LAST TEN FISCAL YEARS (Unaudited)

Teacher/Pupil Ratio

Fiscal Year	Enrollment ^a	Operating penditures ^b	Cost Per Pupil ^c	Percentage Change	Teaching Staff	High School	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2012	526	\$ 12,165,927	\$ 23,151	0.09%	45.0	1:11	484.8	455.4	-0.04%	93.94%
2013	543	12,440,186	22,910	-1.04%	45.0	1:12	492.6	467.9	1.61%	94.99%
2014	543	12,867,623	23,697	3.44%	43.0	1:12	492.5	467.7	-0.02%	94.96%
2015	529	13,413,331	25,356	7.00%	44.0	1:12	484.5	456.6	-1.62%	94.24%
2016	503	14,078,779	28,017	10.50%	43.0	1:12	457.5	432.1	-5.57%	94.45%
2017	503	14,356,461	28,570	1.97%	43.0	1:12	471.0	445.0	2.95%	94.48%
2018	522	14,696,681	28,155	-1.45%	43.5	1:12	476.0	450.0	1.06%	94.54%
2019	523	15,150,868	28,969	2.89%	44.0	1:12	490.0	464.0	2.94%	94.69%
2020	525	15,772,065	30,042	3.70%	44.0	1:12	495.0	464.0	1.02%	93.74%
2021	569	16,537,180	29,064	-3.26%	50.0	1:11	566.0	540.0	14.34%	95.41%

Sources: District records

Note: a Enrollment based on annual October district count.

b Operating expenditures equal total expenditures less debt service and capital outlay.

c Cost per pupil represents operating expenditures divided by enrollment.

EXHIBIT J-18

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SCHOOL BUILDING INFORMATION LAST TEN FISCAL YEARS (Unaudited)

District Building	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
High School Becton Regional High School Square Feet	122,849	122,849	122,849	122,849	122,849	122,849	122,849	122,849	122,849	122,849
Capacity (students) Enrollment	800 526	800 543	800 543	800 529	800 503	800 503	800 522	800 523	800 525	800 569

Number of Schools at June 30, 2020 High School = 1

Source: District Records

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CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION GENERAL FUND SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES LAST TEN YEARS (Unaudited)

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES 11-000-261-XXX

	Project # (s)	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
School Facilities Becton Regional High School		<u>\$ 214,854</u>	<u>\$ 212,482</u>	<u>\$ 301,732</u>	<u>\$ 317,593</u>	<u>\$ 281,404</u>	\$ 320,246	<u>\$ 371,778</u>	<u>\$ 335,423</u>	\$ 432,162	\$ 326,519
Grand Total		<u>\$ 214,854</u>	<u>\$ 212,482</u>	<u>\$ 301,732</u>	<u>\$ 317,593</u>	<u>\$ 281,404</u>	<u>\$ 320,246</u>	<u>\$ 371,778</u>	<u>\$_335,423</u>	<u>\$ 432,162</u>	<u>\$ 326,519</u>

Source: District Records

Source: School District's financial statements

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SCHEDULE OF INSURANCE JUNE 30, 2021 (Unaudited)

	Coverage	Deductible
School Package Policy - Great American Insurance Co.	\$ 36,986,770	\$ 5,000
Property - Blanket Building & Contents Earthquake Damage	\$ 36,986,770 5,000,000	\$
Flood Damage - Outside Flood Zone	5,000,000	50,000
Flood Damage - Inside Flood Zone	2,000,000	500,000
Comprehensive General Liability (Each Occurrence/Aggregate)	1,000,000/2,000,000	1,000
Excess Umbrella Liability - (excess of \$1,000,000)	9,000,000	10,000
Comprehensive Automobile Liability	1,000,000	1,000
Building Ordinance Costs-Demolition Costs and Cost of Construction - each	2,000,000	1,000
Systems Power (Boiler and Machinery)	2,000,000	5,000
Abuse or Molestation Occurrence Liability	1,000,000	1,000
Computer Equipment	2,500,000	5,000
Valuable Papers	5,000,000	1,000
Contractors Equipment	250,000	1,000
Cameras and Audio Visual Equipment	250,000	1,000
Musical Instruments and Related Equipment	250,000	1,000
Unscheduled Miscellaneous Property	100,000	1,000
Employee Dishonesty and Faithful Performance-Per Employee	100,000	5,000
-Per Loss	500,000	100,000
Computer Fraud	100,000	1,000
Funds Transfer Fraud	100,000	1,000
Forgery and Alteration	100,000	1,000
Pesticide and Herbicide Applicator	1,000,000	1,000
Employee Benefits:		
Each Loss	1,000,000	1,000
Aggregate	2,000,000	1,000
Educator's Legal Liability-Greenwich Insurance Co.	1,000,000	5,000
		- ,
Public/Educational Entity Pollution Liability - Ace American Insurance Co. (Per Condition/Pool Aggregate)	1,000,000/20,000,000	15,000
Ace American insurance co. (I er condition i oor Aggregate)	1,000,000/20,000,000	19,000
Excess Umbrella Liability - Fireman's Fund (excess of \$10,000,000)	50,000,000	
Public Employee Surety Bonds-Travelers Casualty and Surety Company of Ameri	ica	
Treasurer of School Moneys	200,000	
Board Secretary/School Business Administrator	200,000	
Blanket Accident Insurance for Full-Time Employees-Gerber Life Insurance Co.		
Each Loss	100,000	
Aggregate	500,000	
regiogaio	500,000	
Workers' Compensation-Safety National Insurance Company	Statutory	
Excess Workers' Compensation	1,000,000	350,000
	1,000,000	550,000
Student Accident - National Union Fire Insurance Company of Pittsburgh, PA	5,000,000	
Student Catastrophic-National Union Fire Insurance Company of Pittsburgh, PA	6,000,000	25,000
Suden Catastrophic-National Onion File Insurance Company of Fillsburgh, PA	0,000,000	23,000
Volunteer Workers Accident & Health-United States Fire Insurance Company	5,000,000	
Cyber Liability - (Third Party Liability/First Party Coverages)	2,000,000/1,000,000	15,000/25,000
Cyber Endomity - (Thing Faity Endomity/Filst Faity Coverages)	2,000,000/1,000,000	15,000/25,000

Source: School District's records

SINGLE AUDIT SECTION

LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS EXHIBIT K-1

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA RALPH M. PICONE, III, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA ROBERT LERCH, CPA CHRISTOPHER M. VINCI, CPA, PSA CHRISTINA CUIFFO, CPA

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Carlstadt-East Rutherford Regional Board of Education East Rutherford, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u> issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Carlstadt-East Rutherford Regional Board of Education as of and for the fiscal year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Carlstadt-East Rutherford Regional Board of Education's basic financial statements and have issued our report thereon dated February 1, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Carlstadt-East Rutherford Regional Board of Education's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Carlstadt-East Rutherford Regional Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Carlstadt-East Rutherford Regional Board of Education's internal control.

A <u>deficiency in internal control</u> exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A <u>material weakness</u> is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A <u>significant deficiency</u> is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Carlstadt-East Rutherford Regional Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under <u>Government Auditing Standards</u> and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

However, we noted certain matters that are not required to be reported under <u>Government Auditing Standards</u> that we reported to management of the Carlstadt-East Rutherford Regional Board of Education in a separate report entitled, "Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance" dated February 1, 2022.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Carlstadt-East Rutherford Regional Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with <u>Government Auditing Standards</u> in considering the Carlstadt-East Rutherford Regional Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

LERCH. Vioci & HICCINS. CLP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey February 1, 2022 **LERCH, VINCI & HIGGINS**, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS EXHIBIT K-2

DIETER P. LERCH, CPA, RMA, PSA GARY J. VINCI, CPA, RMA, PSA GARY W. HIGGINS, CPA, RMA, PSA JEFFREY C. BLISS, CPA, RMA, PSA PAUL J. LERCH, CPA, RMA, PSA JULIUS B. CONSONI, CPA, PSA ANDREW D. PARENTE, CPA, RMA, PSA ELIZABETH A. SHICK, CPA, RMA, PSA ROBERT W. HAAG, CPA, PSA RALPH M. PICONE, III, CPA, RMA, PSA DEBRA GOLLE, CPA MARK SACO, CPA ROBERT LERCH, CPA CHRISTOPHER M. VINCI, CPA, PSA CHRISTINA CUIFFO, CPA

REPORT ON COMPLIANCE FOR EACH MAJOR STATE PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE AS REQUIRED BY NEW JERSEY OMB CIRCULAR 15-08

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members of the Board of Education Carlstadt-East Rutherford Regional Board of Education East Rutherford, New Jersey

Report on Compliance for Each Major State Program

We have audited the Carlstadt-East Rutherford Regional Board of Education's compliance with the types of compliance requirements described in the <u>New Jersey OMB Circular 15-08 State Aid/Grant Compliance Supplement</u> that could have a direct and material effect on each of the Carlstadt-East Rutherford Regional Board of Education's major state programs for the fiscal year ended June 30, 2021. The Carlstadt-East Rutherford Regional Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of state statutes, regulations, and the terms and conditions of its state financial assistance applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Carlstadt-East Rutherford Regional Board of Education's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08, <u>Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid</u>. Those standards and New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Carlstadt-East Rutherford Regional Board of Education's compliance with those requirements and performing_such other procedures as we considered necessary in the circumstances. WWW.LVHCPA.COM We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Carlstadt-East Rutherford Regional Board of Education's compliance.

Opinion on Each Major State Program

In our opinion, the Carlstadt-East Rutherford Regional Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Carlstadt-East Rutherford Regional Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Carlstadt-East Rutherford Regional Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Carlstadt-East Rutherford Regional Board of Education's internal control over compliance.

A <u>deficiency in internal control over compliance</u> exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A <u>material</u> <u>weakness in internal control over compliance</u> is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state program will not be prevented, or detected and corrected, on a timely basis. <u>A significant</u> <u>deficiency in internal control over compliance</u> is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance is a deficiency or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of governmental activities, the business-type activities and each major fund of the Carlstadt-East Rutherford Regional Board of Education, as of and for the fiscal year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements. We have issued our report thereon dated February 1, 2022, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare themselves, and other additional procedures in accordance with auditing statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial statements as a whole.

Leech, Visci & Higgins, CCP

LERCH, VINCI & HIGGINS, LLP Certified Public Accountants Public School Accountants

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Jeffrey C. Bliss Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey February 1, 2022

EXHIBIT K-3 Schedule A

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SCHEDULE OF EXPENDITURE OF FEDERAL AWARDS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Federal/Grantor/Pass-Through Grantor/ Program Title	Federal CFDA <u>Number</u>	FAIN <u>Number</u>	Grant or State Project Number	Grant Period	Award <u>Amount</u>	Balance July 1, 2020	<u>Carryove</u> <u>A/R</u>	<u>r Amount</u> Def, Revenue	Cash <u>Received</u>	Budgetary Expenditures	Repayment of Prior Years <u>Balances</u>	Adjustments	<u>June 30</u> (Account <u>Receivable)</u>	<u>, 2021</u> Unearned <u>Revenue</u>	Due to Grantor at June 30, 2021	G	<u>1EMO</u> GAAP ceivable
U.S. Department of Agriculture Passed-through State Department of Education Enterprise Fund								/									
National School Lunch Program																*	
Non-Cash Assistance (Food Distribution)		211NJ304N1099	N/A	07/1/20-6/30/21	-				\$ 10,950	,				\$ 2,850		*	
Non-Cash Assistance (Food Distribution)	10.555	201NJ304N1099	N/A	07/1/19-6/30/20	9,426	\$ 3,549				3,549						*	
Cash Assistance	10.555	211NJ304N1099	N/A	07/1/20-6/30/21	77,321	(2.201)			72,724	77,321			\$ (4,597)			* \$ *	(4,597
Cash Assistance National School Breakfast Program	10.555	201NJ304N1099	N/A	07/1/19-6/30/20	53,659	(2,391)			2,391							*	
Cash Assistance	10.553	211NJ304N1099	N/A	07/1/20-6/30/21	48,998	-	-	-	46,096	48,998	_		(2,902)			•	(2,902
						1.160				127.049			(7,400)	2.950		•	(7.40)
Total Child Nutrition Program Cluster / Enterprise Fund						1,158		-	132,161	137,968			(7,499)	2,850	. <u> </u>	*	(7,499
U.S. Department of Education Passed-through State Department of Education Special Revenue																*	
Title I A	84.010	S010A200030	ESEA4010013	7/1/20-9/30/21	69,179				69,179	69,179		\$ 297		297		•	
Title I A	84,010	S010A190030	ESEA4010013	7/1/19-9/30/20	68,924	500	-					(500)	-		-	*	
						500	-	<u> </u>	69,179	69,179		(203)		297	·	:	-
Title II A	84.367A	S367A200029	ESEA153008	7/1/20-9/30/21	13,315	s	(7,094)	\$ 10,538	13,315	23,853			(7,094)	-		*	(7,094
Title II A	84.367A	\$367A190029	ESEA153008	7/1/19-9/30/20	10,963	(4,150)	7,094	(10,538)		,		7,594	., ,			*	
Title II A	84.367A	\$367A160029	NCLB153008	9/1/16-6/30/17	10,054	2,524	-			<u> </u>	<u>\$ 2,524</u>	-				•	
						(1,626)	-	<u> </u>	13,315	23,853	2,524	7,594	(7,094)			:	(7,094
Title III, Immigrant	84.365	\$365A2090030	ESEA153004	7/1/20-9/30/21	1,940				1,940	1,940						*	
Title III, Immigrant	84.365	S365A1990030	ESEA153004	7/1/19-9/30/20	1,744	1,744			-	-		(1,744)		-		•	
Title III, Immigrant	84,365	S365A1800030	ESEA153004	7/1/18-6/30/19	1,343	1,343					1,343					*	
Title III, Immigrant	84.365	\$365A1500030	NCLB153004	9/1/15-6/30/16	2,596	(1,520)	-	-	<u> </u>			1,520		·•		*	
						1,567			1,940	1,940	1,343	(224)	•	-	· ·	*	
Title IV	84.424	S424A200031	ESEA031345	7/1/20-9/30/21	10,000		-		10,000	10,000					·	*	
Coronavirus Relief Fund Coronavirus Relief Fund -	21.019	N/A	N/A	3/1/20-12/31/21	38,295				38,295	38,295						*	
(County of Bergen-Pass-Through)	21.019	N/A	N/A	3/1/20-12/31/21	25,000	-	-	-	25,000	25,000	-	-	-	-	-		
							-		63,295	63,295	•	-			-		-
CARES Emergency Relief Grant	84.425D	S425D200027	N/A	3/13/20-9/30/22	58,430	(4,979)			55,300	50,321			(3,130)	3,130	_	*	
CRRSA- ESSER II	84.425D 84.425D	S425D210027	N/A	3/13/20-9/30/23	226,734	(1,27,27)			55,500	50,521			(226,734)	226,734	-	*	-
CRRSA- Learning Acceleration	84.425D	\$425D210027	N/A	3/13/20-9/30/23	25,000								(25,000)	25,000	-	*	
CRSSA- Mental Health	84.425D	\$425D210027	N/A	3/13/20-9/30/23	45,000								(45,000)	45,000	-	*	
Digital Divide	84.425D	\$425D200027	N/A	7/16/20-10/31/20	81,649	(4.070)	-		<u>81,649</u> 136,949	<u>81,649</u> 131,970	-		- (299,864)	- 299,864		*	
						(4,979)	-		130,949		•		(299,864)			*	
I.D.E.I.A Part B, Basic Regular	84,027	H027A200100	FT-1530-13	7/1/20-9/30/21	128,355	-	-		128,355	128,355	<u> </u>		-	-	-	*	
						<u> </u>	-		128,355	128,355	<u> </u>	<u> </u>	.	<u> </u>	-	*	-
Total Special Revenue Fund						(4,538)	-		423,033	428,592	3,867	7,167	(306,958)	300,161		· •	(7,094
Total Federal Awards						\$ (3,380) <u>\$</u>		s -	\$ 555,194	\$ 566,560	\$ 3,867	<u>\$ 7,167</u>	\$ (314,457)	\$ 303,011	<u>s -</u>	* <u>s</u>	(14,593

See Accompanying Notes to Schedule of Expenditures of Federal Awards and State Financial Assistance

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EXHIBİT K-4

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2021

							Balar	ce, June 30, 20	21	M	EMO
State Grantor/Program Title	Grant or State Project Number	Grant <u>Period</u>	Award <u>Amount</u>	Balance, July 1, 2020	Cash <u>Received</u>	Budgetary Expenditures	(Accounts Receivable)	Unearned <u>Revenue</u>	Due to <u>Grantor</u>	* GAAP * <u>Receivable</u>	Cumulative Total Expenditures
State Department of Education										*	
General Fund										*	
Special Education Categorical Aid	21-495-034-5120-089	7/1/20-6/30/21	\$ 379,490		\$ 379,490	\$ 379,490				*	\$ 379,490
Security Aid	21-495-034-5120-084	7/1/20-6/30/21	18,800		18,800	18,800		-	-	*	18,800
Total State Aid Public Cluster				-	398,290	398,290	-	-		*	398,290
Transportation Aid	21-495-034-5120-014	7/1/20-6/30/21	92,141		92,141	92,141				*	92,141
Extraordinary Aid	21-495-034-5120-044	7/1/20-6/30/21	265,538			265,538	\$ (265,538)			*	265,538
Extraordinary Aid	20-495-034-5120-044	7/1/19-6/30/20	210,216	\$ (210,216)	210,216					*	
TPAF Pension Benefit Contributions	21-495-034-5094-002	7/1/20-6/30/21	1,233,227		1,233,227	1,233,227				*	1,233,227
TPAF Pension - NCGI Premium	21-100-034-5094-004	7/1/20-6/30/21	23,464		23,464	23,464				*	23,464
TPAF-Post Retirement Medical Benefits	21-100-034-5094-001	7/1/20-6/30/21	393,827		393,827	393,827				*	393,827
TPAF-Long Term Disability Insurance	21-100-034-5094-004	7/1/20-6/30/21	363		363	363				*	363
Reimbursed TPAF Social Security										*	
Contributions	21-495-034-5094-003	7/1/20-6/30/21	392,264		392,264	392,264				*	392,264
Total General Fund				(210,216)	2,743,792	2,799,114	(265,538)			*	2,799,114
State Department of Agriculture										*	
Enterprise Fund										*	
State School Lunch Program	21-100-010-3350-023	7/1/20-6/30/21	3,552		3,225	3,552	(327)			* \$ (327) 3,552
State School Lunch Program	20-100-010-3350-023	7/1/19-6/30/20	1,429	(38)	38				<u> </u>	*	-
Total Enterprise Fund				(38)	3,263	3,552	(327)			*(327)3,552
Total State Financial Assistance Subject to Single Audit Determination				(210,254)	2,747,055	2,802,666	(265,865)	-		*(327)2,802,666
State Financial Assistance Not Subject to Major P	rogram Determination									*	
General Fund										*	
TPAF Pension Benefit Contributions	21-495-034-5094-002	7/1/20-6/30/21	1,233,227		(1,233,227)	(1,233,227)				*	(1,233,227)
TPAF Pension - NCGI Premium	21-100-034-5094-002	7/1/20-6/30/21	23,464		(1,233,227) (23,464)	(1,233,227) (23,464)				*	(1,233,227) (23,464)
TPAF-Post Retirement Medical Benefits	21-100-034-5094-004	7/1/20-6/30/21	23,404 393,827		(393,827)	(393,827)				*	(393,827)
TPAF-Long Term Disability Insurance	21-100-034-5094-001	7/1/20-6/30/21	363		(393,827)	(393,827)				*	(393,827)
Total State Financial Assistance Subject to Maj	or Program Determination			<u>\$ (210,254)</u>	<u>\$ 1,096,174</u>	<u>\$ 1,151,785</u>	\$ (265,865)	5	S -	* <u>\$ (327</u>) <u>\$ 1,151,785</u>

See Accompanying Notes to Schedule of Expenditures of Federal Awards and State Financial Assistance

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2021

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Carlstadt-East Rutherford Regional Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. <u>Code of Federal Regulations</u> Part 200, <u>Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards</u> (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "<u>Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid</u>". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is a decrease of \$55,322 for the general fund and a decrease of \$3,397 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

		Federal	<u>State</u>	<u>Total</u>
General Fund			\$ 2,743,792	\$ 2,743,792
Special Revenue Fund	\$	425,195		425,195
Food Service Fund		137,968	 3,552	 141,520
Total Financial Assistance	<u>\$</u>	563,163	\$ 2,747,344	\$ 3,310,507

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FOR THE FISCAL YEAR ENDED JUNE 30, 2021

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER INFORMATION

Revenues and expenditures reported under the Food Distribution Program as non-cash assistance represent current year value received and current year distributions, respectively. TPAF Social Security contributions in the amount of \$392,264 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2021. The amount reported as TPAF Pension System Contributions in the amount of \$1,256,691, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$393,827 and TPAF Long-Term Disability Insurance in the amount of \$363 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2021.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

Part I – Summary of Auditor's Results

Financial Statement Section

Type of auditor's report issued on Financial Statements	Unmodified		
Internal control over financial reporting:			
1) Material weakness(es) identified?	yes	X	no
2) Were significant deficiencies identified that were not considered to be material weaknesses?	yes	x	_none reported
Noncompliance material to the basic financial statements noted?	yes	X	no

Federal Awards Section

Not Applicable

Part I – Summary of Auditor's Results

State Awards Section

Internal Control over major programs:	
(1) Material weakness(es) identified	yes Xno
(2) Significant deficiency identified that are not considered to be material weakness(es)?	yes Xnone reported
Type of auditor's report issued on compliance for major programs	Unmodified
Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 15-08?	yes Xno
Identification of major state programs:	
GMIS Number(s)	Name of State Program
20-495-034-5120-089	Special Education Aid
20-495-034-5120-089	Special Education Aid Security Aid
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	······
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Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the basic financial statements that are required to be reported in accordance with Chapter 5.18 of *Government Auditing Standards*.

There are none.

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

CURRENT YEAR FEDERAL AWARDS

Not Applicable.

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

CURRENT YEAR STATE AWARDS

There are none.

CARLSTADT-EAST RUTHERFORD REGIONAL BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, U.S. OMB Circular A-133 (Section .315(a)(b)) and New Jersey OMB's Circular 15-08.

STATUS OF PRIOR YEAR FINDINGS

There were none.