## FAIR LAWN PUBLIC SCHOOLS

Fair Lawn Public Schools
Fair Lawn, New Jersey

Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2021

# Comprehensive Annual Financial Report 

of the

Fair Lawn Public Schools

Fair Lawn, New Jersey
For the Fiscal Year Ended June 30, 2021

Prepared by

Fair Lawn Public Schools

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# Fair Lawn Public Schools 

# 37-01 Fair Lawn Avenue Fair Lawn, New Jersey 07410 <br> Tel: (201)794-5500 

November 23, 2021

Honorable President and Members
of the Board of Education
Fair Lawn Public Schools
County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Fair Lawn Public Schools (the "District") for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the Independent Auditors' Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

## 1) REPORTING ENTITY AND ITS SERVICES:

The Fair Lawn Public Schools is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report. The Fair Lawn Public Schools and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels K through 12 . These include regular, vocational, as well as special education for handicapped youngsters. The District completed the 2020-2021 fiscal year with an average daily enrollment of 5,242 students, a small decrease from the previous year.

The Honorable President and Members of the Board of Education
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## 2) ECONOMIC CONDITION AND OUTLOOK:

Fair Lawn Borough is located in Bergen County, New Jersey, in the northeast corner of the State. As of July 1, 2019 the U.S. Census Bureau estimated the population to be 32,896 , up $2 \%$ from 2010. The Borough has a total area of 5.201 square miles mostly occupied by residential housing units. Approximately $80 \%$ of the Borough's tax base is residential and approximately $17 \%$ is industrial and commercial.

Fair Lawn's industrial area adjacent to State Routes 208 and 4 is the site of many well-known companies including: Mondelez International, Inc. (Nabisco), Columbia Bank, Hyatt Hotel, Sandvik, Inc., Thermo Fisher Scientific, Verizon, and A. Zerega's Sons, Inc. (pasta). The Fair Lawn Promenade, a mixed-use retail / residential / business complex, opened on April 1, 2014 in this area. It has shops, restaurants, condominium units, and offices. These companies are major local employers with total employment in the thousands.

Fair Lawn is also home to a large number of commuters to New York City, to which Fair Lawn is connected by train from two railroad stations on NJ Transit's Bergen County Line, the Radburn and Broadway stations. The Economic Development Corporations of Fair Lawn and of Bergen County estimate that there is significant demand for additional housing in Fair Lawn due to the convenient locations of these stations. As of 2015 there were 1,368 condominium and townhome units in the development pipeline. Expected household growth and the need to replace physically obsolescent residential units are estimated to increase this demand through 2030. Fair Lawn's school enrollment has been increasing every year for the last 8 years and demographic projections through the next 2 years expect the increases to continue.

The majority of Fair Lawn residents occupy single family dwellings. Fair Lawn's owner-occupancy rate is $80 \%$ compared with Bergen County's overall owner-occupancy rate of $64 \%$. Housing is well maintained in all areas of the Borough.

Fair Lawn is comprised of several diverse neighborhoods. Most of the residential neighborhoods each surround one of the Borough's six elementary schools. The most well-known of the Fair Lawn neighborhoods is Radburn, one of the first planned communities in the United States. Founded in 1929 as a "town for the motor age," Radburn is still considered a model of innovative community planning, combining individual homes, row houses and garden apartments with common areas and recreational facilities maintained by a private cooperative association. Fair Lawn's reputable schools, safe and well-policed neighborhoods, and the Borough's convenient access to commercial centers and hospitals, a complex network of highways, transit lines, New York City, and Newark Liberty International Airport, have all made Fair Lawn a an attractive community for newcomers from various regions around the world.

## 3) MAJOR INITIATIVES:

The Fair Lawn School District's mission is to promote continuous improvement and high levels of learning, to foster self-confidence and support success for all students, and to engender productive and humane citizens empowered by the critical, technological, and communication tools necessary to function democratically in a global society. The expectation is that all students achieve the New Jersey Student Learning Standards (SLS) at all grade levels. This mission is accomplished through strong academic programs, the establishment of a positive learning climate, a strong partnership with parents and the community, the professionalism and dedication of our staff, and our commitment to ensure high levels of learning for all students. The Fair Lawn School District offers a challenging curriculum fully aligned with the New Jersey Student Learning Standards.

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## 3) MAJOR INITIATIVES: (Cont’d)

Students participate in STEM activities and courses at the elementary, middle, and high school levels; students participate in a range of academic contests throughout the year; and students benefit from the various partnerships between the school district and local universities/colleges. Fair Lawn High School offers 25 advanced placement courses as well as 43 honors courses. In Spring 2020, 272 students took 668 exams in 29 different subjects scoring 3 or higher on 576 of those exams.

Fair Lawn High School had 13 Class of 2020 Seniors recognized for outstanding achievement in the 2020 National Merit Scholarship Program. Eighty-five percent of our 2020 graduates went on to higher education.

Starting in September 2019, Fair Lawn collaborated with Bergen Community College to offer juniors and seniors an option to enroll in its Early College Program enabling these students to graduate with both a high school diploma and a college associate degree. This program is continuing for the 2020-21 school year.

In 2019 the Fair Lawn District underwent the New Jersey Quality Single Accountability Continuum (NJQSAC) review. The District was designated as "high performing", scoring $100 \%$ in Fiscal Management, Governance and Personnel, $97 \%$ in Operations and $91 \%$ in Instruction and Program.

In January 2020 all $9^{\text {th }}$ and $10^{\text {th }}$ grade students received district owned laptop computers as the district embarked on its one-to-one district-wide computer initiative. The Covid-19 pandemic has accelerated the timing of the district wide rollout of this initiative. Throughout the spring and summer of 2020 district owned laptops or Chromebooks were provided to all students who needed one for Distance Learning implemented during the statewide school closures that began in March 2020. Distance Learning for all students is expected to continue into the 2020-21 school year at least into October. The goals for the 2020-2021 school year include developing an enhanced Distance Learning 2.0 Plan. The plan will ensure a robust and quality Distance Learning Model for all students.

In 2017-18 the District began planning for expansion of the two middle schools due to projected enrollment increases. A $\$ 25$ million bond referendum to finance the expansion was approved in March 2018. Construction on the middle schools' expansion began in spring 2019. Construction has been completed and the new middle school additions will be occupied when students return to in-person learning. Another 2020-21 District Goal is to provide support to teachers/staff to effectively implement instruction to the new middle school schedule, which includes modifications for the transition of the 5th grade to the new middle school 5-8 model.

Other District Goals for the 2020-21 school year are:

1. By June 2021, in an effort to foster and enhance an inclusive and culturally aware educational community, the District will provide support and train district staff to identify components of an equitable school system with an ultimate goal of developing more equitable practices.
2. All District schools will become a Future Ready School by successfully completing Bronze level status to ensure our students and schools are ready for the 21 st century (continuation goal).
3. Support the mental health and social-emotional learning and well-being of staff and students by providing programs that foster a sense of community, acceptance, and encourage mindful practices, particularly during and after the COVID-19 pandemic.

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## 4) INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management. As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to major federal and state award programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.
5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by a vote of the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as restrictions, commitments and/or assignments of fund balance at June 30, 2021.

## 6) ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements," Note 1.

## 7) CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Basic Financial Statements," Note 3. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

The Honorable President and Members of the Board of Education
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## 8) RISK MANAGEMENT:

The Board carries various forms of insurance, including, but not limited to, general liability, excess liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The Board is a member of the School Alliance Insurance Fund ("SAIF"). SAIF is a risk-sharing public entity risk management pool that is both an insured and self-administered group of school districts established for the purpose of providing low-cost insurance coverage to their members. A schedule of insurance coverage is found on Exhibit J-20.

## 9) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The Auditors' Report on the basic financial statements and specific required supplementary information are included in the financial section of this report. The Auditors' Reports related specifically to the single audit and Government Auditing Standards are included in the single audit section of this report.

## 10) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Fair Lawn Public Schools Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

Respectfully submitted,


Nicholas Noria<br>Superintendent of Schools



John Serapiglia Jr.
School Business Administrator/Board Secretary
FAIR LAWN PUBLIC SCHOOLS ORGANIZATION CHART


## FAIR LAWN PUBLIC SCHOOLS <br> ROSTER OF OFFICIALS <br> JUNE 30, 2021

| Members of the Board of Education | Term <br> Expires |
| :--- | ---: |
| Eugene Banta, President | $12 / 31 / 2021$ |
| Michael Rosenberg, Vice-President | $12 / 31 / 2022$ |
| Ronald Barbarulo, Member | $12 / 31 / 2023$ |
| Rita Fayvelevich, Member | $12 / 31 / 2023$ |
| Julie Mahan, Member | $12 / 31 / 2023$ |
| Vladimir Itkin, Member | $12 / 31 / 2022$ |
| Cindy Jo Quackenbush, Member | $12 / 31 / 2022$ |
| Wilkin Santana, Member | $12 / 31 / 2021$ |
| Mark Spindel, Member | $12 / 31 / 2021$ |

## Other Officers Title

| Nicholas Norcia | Superintendent of Schools |
| :--- | :--- |
| John Serapiglia Jr. | School Business Administrator/Board Secretary (from September 29, 2021) |
| Patricia Ratcliffe-Lee | Acting School Business Administrator/Board Secretary (August 30, 2021 |
| through September 28, 2021) |  |
| Brooke Bartley | School Business Administrator/Board Secretary (through August 27, 2021) |
| Karen Palermo | Treasurer of School Monies |
| Paul Green, Esq. | School Board Attorney <br> Nathanya G. Simon, Esq. |
| School Board Attorney |  |

## FAIR LAWN PUBLIC SCHOOLS

Consultants and Advisors

## Audit Firm

Nisivoccia LLP, CPAs
Mount Arlington Corporate Center
200 Valley Road Suite 300
Mount Arlington, NJ 07856-1320

## Attorneys

Schenck, Price, Smith \& King LLP
220 Park Avenue
P.O. Box 991

Florham Park, NJ 07932-0991

Scarinci \& Hollenbeck, LLC
1100 Valley Brook Avenue
Lyndhurst, NJ 07071
Architects/Engineers
LAN Associates, Incorporated 445 Godwin Avenue
Midland Park, NJ 07432

Garden State Environmental
555 Board Street Suite K Glen Rock, NJ 07452

## Financial Advisors

Phoenix Advisors, LLC 625 Farnsworth Ave| Bordentown, NJ 08505

## Official Depositories

Columbia Savings Bank 19-01 Route 208 North Fair Lawn, NJ 07410

S B One Bank
P.O. Box 7128

Rochelle Park, NJ 07662

Valley National Bank
200 Black Oak Ridge Road Wayne, NJ 07470

State of New Jersey Cash Management Fund 50 West State Street, $9^{\text {th }}$ Floor

Trenton, NJ 08608-0290

FINANCIAL SECTION

# Independent Auditors' Report 

The Honorable President and Members<br>of the Board of Education<br>Fair Lawn Public Schools<br>County of Bergen, New Jersey

## Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Fair Lawn Public Schools (the "District") in the County of Bergen, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

The Honorable President and Members
of the Board of Education
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## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Fair Lawn Public Schools, in the County of Bergen, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

## Emphasis of Matter

As discussed in Note 20 to the basic financial statements, the District implemented Governmental Accounting Standards Board ("GASB") Statement No. 84, Fiduciary Activities, during the fiscal year ended June 30, 2021. Our opinions are not modified with respect to this matter.

## Other Matters

The financial statements of the District as of June 30, 2020 were audited by other auditors whose report dated September 30, 2020 expressed an unmodified opinion on those statements.

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and postemployment benefits schedules in Exhibits L-1 through L-5 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards; and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and the other information, such as the introductory and statistical section are also presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic

The Honorable President and Members
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financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated November 23, 2021 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

November 23, 2021
Mount Arlington, New Jersey


Heidi A. Wohlleb
Heidi A. Wohlleb
Licensed Public School Accountant \#2140
Certified Public Accountant

REQUIRED SUPPLEMENTARY INFORMATION MANAGEMENT'S DISCUSSION AND ANALYSIS

# Fair Lawn Public Schools <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2021 

This section of Fair Lawn Public Schools's annual financial report presents its discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2021. Please read it in conjunction with the transmittal letter at the front of this report and the District's financial statements, which immediately follow this section.

## Overview of the Financial Statements

This annual report consists of three parts: management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are District-wide financial statements that provide both short-term and long-term information about the District's overall financial status.
- The remaining statements are fund financial statements that focus on individual parts of the District, reporting the District's operations in more detail than the District-wide statements.
- The governmental funds statements tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- Proprietary funds statements offer short- and long-term financial information about the activities the District operates like a business, such as food services.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District's budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

Figure A-1
Organization of the School District's Financial Report


## Fair Lawn Public Schools <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2021

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

Figure A-2
Major Features of the District-Wide and Fund Financial Statements


# Fair Lawn Public Schools <br> Management's Discussion and Analysis 

For the Fiscal Year Ended June 30, 2021

## District-wide Statements

The District-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two District-wide statements report the District's net position and how they have changed. Net position - the difference between the District's assets, deferred inflows and outflows and liabilities - is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the District-wide financial statements, the District's activities are divided into two categories:

- Governmental activities: Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes, tuition and state formula aid finance most of these activities.
- Business-type activities: The District charges fees to help it cover the costs of certain services it provides. The District's food service and after care programs are included here.


## Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds - not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that is it properly using certain revenue (such as federal grants).

The District has two kinds of funds:

- Governmental funds: Most of the District's basic services are included in governmental funds, which generally focus on $\{1\}$ how cash and other financial assets that can readily be converted to cash flow in and out, and $\{2\}$ the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the District-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- Proprietary funds: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements. The District's enterprise funds (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. Internal service funds (the other kind of proprietary fund) report activities that provide supplies and services for other programs and activities. The District currently does not maintain any internal service funds.


## Fair Lawn Public Schools

## Management's Discussion and Analysis

## For the Fiscal Year Ended June 30, 2021

Notes to Basic Financial Statements: Provide additional information essential to a full understanding of the Districtwide and fund financial statements.

## Financial Analysis of the District as a Whole

Net Position. The District's combined net position increased by $\$ 11,004,321$. Net position from governmental activities increased by $\$ 10,378,525$ and net position from business-type activities increased by $\$ 625,796$. Net investment in capital assets increased by $\$ 8,089,072$, restricted net position increased by $\$ 7,235,560$, and unrestricted net position decreased by $\$ 4,320,311$.

Figure A-3

|  | Condensed Statement of Net Position |  |  |  |  |  |  | PercentageChange |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Government Activities |  | Business-Type Activities |  |  | Total School District |  |  |
|  | 2020/21 | 2019/20* | 2020/21 |  | 19/20* | 2020/21 | 2019/20* |  |
| Current and |  |  |  |  |  |  |  |  |
| Other Assets | \$ 41,481,321 | \$ 38,352,472 | \$ 2,028,090 | \$ | 216,914 | \$ 43,509,411 | \$ 38,569,386 |  |
| Capital Assets, Net | 68,983,837 | 63,713,518 | 396,445 |  | 358,185 | 69,380,282 | 64,071,703 |  |
| Total Assets | 110,465,158 | 102,065,990 | 2,424,535 |  | 575,099 | 112,889,693 | 102,641,089 | 9.98\% |
| Deferred Outflows of Resources | 3,451,762 | 4,159,506 |  | Deferred Outflows |  | 3,451,762 | 4,159,506 | -17.02\% |
| Other Liabilities | 4,258,463 | 1,203,461 | 1,284,778 |  | 61,138 | 5,543,241 | 1,264,599 |  |
| Long-Term Liabilities |  |  |  |  |  |  |  |  |
| Outstanding | 64,675,756 | 70,237,840 |  |  |  | 64,675,756 | 70,237,840 |  |
| Total Liabilities | 68,934,219 | 71,441,301 | 1,284,778 |  | 61,138 | 70,218,997 | 71,502,439 | -1.79\% |
| Deferred Inflows of Resources | 11,443,759 | 11,623,778 |  |  |  | 11,443,759 | 11,623,778 | -1.55\% |
| Net Position: |  |  |  |  |  |  |  |  |
| Net Investment in Capital Assets | 26,301,837 | 18,251,025 | 396,445 |  | 358,185 | 26,698,282 | 18,609,210 |  |
| Restricted | 26,188,794 | 18,953,234 |  |  |  | 26,188,794 | 18,953,234 |  |
| Unrestricted/(Deficit) | $(18,951,689)$ | $(14,043,842)$ | 743,312 |  | 155,776 | $(18,208,377)$ | $(13,888,066)$ |  |
| Total Net Position | \$ 33,538,942 | \$ 23,160,417 | \$ 1,139,757 | \$ | 513,961 | \$ 34,678,699 | \$ $23,674,378$ | 46.48\% |

[^0]Changes in Net Position. The District's combined net position was $\$ 34,678,699$ on June 30, 2021, an increase of $\$ 11,004,321$ or $46.48 \%$ more than the year before. (See Figure A-3). Net Investment in Capital Assets increased due to current year depreciation expense of $\$ 1,738,367$; offset by current year capital assets additions (net of deletions net of accumulated depreciation) of $\$ 7,046,946$, maturity of $\$ 550,493$ in capital lease payable and maturity of $\$ 2,230,000$ in serial bonds payable. Restricted net position increased mainly due to increases in the Capital Reserve, Maintenance Reserve, Emergency Reserve, Unemployment Compensation and Debt Service offset by decreases in Scholarships, Student Activities, and the Capital Projects Fund. The increase in unrestricted net position is due primarily to the changes in deferred outflows and deferred inflows related to pensions and net pension liability and the allowable increase in maximum unassigned fund balance.

## Fair Lawn Public Schools

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2021

Figure A-4

|  | Governmental Activities |  | Business- <br> Type <br> Activities |  | Governmental <br> Activities |  | Business- <br> Type <br> Activities | Total <br> School <br> District |  | Total <br> School <br> District | Percentage <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020/21 |  | 2020/21 |  | 2019/20 |  | 2019/20 | 2020/21 |  | 2019/20 | 2020/21 |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |
| Program Revenue: |  |  |  |  |  |  |  |  |  |  |  |
| Charges for Services | \$ 637,560 | \$ | 12,603 |  | 3,285,167 | \$ | 685,145 | \$ 650,163 |  | 3,970,312 |  |
| Operating Grants and |  |  |  |  |  |  |  |  |  |  |  |
| Contributions | 33,517,526 |  | 4,472,777 |  | 33,525,537 |  | 408,263 | 37,990,303 |  | 33,933,800 |  |
| General Revenue: |  |  |  |  |  |  |  |  |  |  |  |
| Property Taxes | 95,524,810 |  |  |  | 92,004,997 |  |  | 95,524,810 |  | 92,004,997 |  |
| Unrestricted State and |  |  |  |  |  |  |  |  |  |  |  |
| Federal Aid | 2,788,269 |  |  |  | 1,872,513 |  |  | 2,788,269 |  | 1,872,513 |  |
| Other | 682,974 |  | 1,298 |  | 1,253,432 |  | 2,351 | 684,272 |  | 1,255,783 |  |
| Total Revenue | 133,151,139 |  | 4,486,678 |  | 131,941,646 |  | 1,095,759 | 137,637,817 |  | 133,037,405 | 3.46\% |
| Expenses: |  |  |  |  |  |  |  |  |  |  |  |
| Instruction | 76,109,476 |  |  |  | 69,163,379 |  |  | 76,109,476 |  | 69,163,379 |  |
| Pupil and Instruction Services | 21,333,619 |  |  |  | 22,923,316 |  |  | 21,333,619 |  | 22,923,316 |  |
| Administrative and Business | 11,467,259 |  |  |  | 12,687,663 |  |  | 11,467,259 |  | 12,687,663 |  |
| Maintenance and Operations | 8,056,730 |  |  |  | 10,377,335 |  |  | 8,056,730 |  | 10,377,335 |  |
| Transportation | 3,424,197 |  |  |  | 3,561,612 |  |  | 3,424,197 |  | 3,561,612 |  |
| Other | 2,301,344 |  | 3,940,871 |  | 4,146,910 |  | 1,081,748 | 6,242,215 |  | 5,228,658 |  |
| Total Expenses | 122,692,625 |  | 3,940,871 |  | 122,860,215 |  | 1,081,748 | 126,633,496 |  | 123,941,963 | 2.17\% |
| Transfers: |  |  |  |  |  |  |  |  |  |  |  |
| Capital Contribution | $(79,989)$ |  | 79,989 |  |  |  |  |  |  |  |  |
| Increase/(Decrease) in Net |  |  |  |  |  |  |  |  |  |  |  |
| Position | \$ 10,378,525 | \$ | 625,796 |  | 9,081,431 | \$ | 14,011 | \$ 11,004,321 |  | 9,095,442 | 20.99\% |

## Governmental Activities

As discussed elsewhere in this commentary, the financial position of the District improved significantly. However, maintaining existing programs and enrollment and the provision of special programs and services for disabled pupils, combined with rising salary and benefit costs, school security, out of district tuitions, state mandates on testing and energy costs place great demands on the District's resources.

Careful management of expenses and increases in revenues remains essential for the District to sustain its financial health.

It is crucial that the District examine its expenses carefully. Staff, parental and student demands for salary increases, activities, small class sizes and programs must be evaluated thoroughly. Figure A-5 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs).

## Fair Lawn Public Schools <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2021

The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

## Figure A-5

## Net Cost of Governmental Activities

|  | Total Cost of Services |  | Net Cost of Services |  | Total Cost of Services |  | Net Cost of Services |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2020/21 |  | 2020/21 |  | 2019/20 |  | 2019/20 |
| Instruction | \$ | 76,109,476 | \$ | 46,411,623 | \$ | 69,163,379 | \$ | 49,055,294 |
| Pupil and Instruction Services |  | 21,333,619 |  | 19,714,926 |  | 22,923,316 |  | 15,390,923 |
| Administrative and Business |  | 11,467,259 |  | 9,693,330 |  | 12,687,663 |  | 9,845,365 |
| Maintenance and Operations |  | 8,056,730 |  | 8,056,730 |  | 10,377,335 |  | 9,272,020 |
| Transportation |  | 3,424,197 |  | 2,455,530 |  | 3,561,612 |  | 2,217,802 |
| Other |  | 2,301,344 |  | 2,205,400 |  | 4,146,910 |  | 268,106 |
|  |  | 122,692,625 | \$ | 88,537,539 |  | 122,860,215 | \$ | 86,049,510 |

## Business-Type Activities

Net position from the District's business-type activity increased by $\$ 625,796$ (Refer to Figure A-4). The increase in net position was primarily due to the District providing free meals to all students through the COVID-19 Seamless Summer Option program.

## Financial Analysis of the District's Funds

The District's financial position increased on a fund basis due primarily to unexpended budget appropriations in the General Fund offset by capital projects expenditures.

To maintain a stable financial position, the District must continue to practice sound fiscal management, including efficiency/cost containment practices, evaluation of services and programs, energy conservation, and seeking additional sources of revenues.

## General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget several times. These budget amendments were due to:

- Changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment.


## Fair Lawn Public Schools

Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2021

## Capital Assets and Long-term Liabilities Administration

Figure A-6

|  | Government Activities |  |  | Business-Type Activities |  | Total School District |  | Percentage Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2020/21 | 2019/20* | 2020/21 | 2019/20* | 2020/21 | 2019/20* | 2020/21 |
| Sites and Site Improvements | \$ | 3,473,909 | \$ 3,511,536 |  |  | \$ 3,473,909 | \$ 3,511,536 |  |
| Construction in Progress |  | 38,799,675 | 35,547,508 |  |  | 38,799,675 | 35,547,508 |  |
| Buildings and Building Improvements |  | 23,277,268 | 22,562,274 |  |  | 23,277,268 | 22,562,274 |  |
| Machinery and Equipment |  | 3,432,985 | 2,092,200 | \$ 396,445 | \$ 358,185 | 3,829,430 | 2,450,385 |  |
| Total | \$ | 68,983,837 | \$ 63,713,518 | \$ 396,445 | \$ 358,185 | \$ 69,380,282 | \$ 64,071,703 | 8.29\% |

* Restated


## Long-term Liabilities

The District's long term liabilities decreased by $\$ 5,562,084$ or $7.92 \%$ from last year - as shown in Figure A-7. (More detailed information about the District's long-term liabilities is presented in Note 7 to the financial statements.)

Figure A-7

## Outstanding Long-Term Liabilities

|  | Total School District |  | Percentage <br> Change |
| :---: | :---: | :---: | :---: |
|  | 2020/21 | 2019/20 | 2020/21 |
| General Obligation Bonds (Financed with Property Taxes) | \$ 42,682,000 | \$ 44,912,000 |  |
| Net Pension Liability | 21,232,538 | 23,963,856 |  |
| Compensated Absences Payable | 761,218 | 811,491 |  |
| Capital Leases Payable |  | 550,493 |  |
|  | \$ 64,675,756 | \$ 70,237,840 | -7.92\% |

- The District continued to pay down its bonded debt, retiring $\$ 2,230,000$ of outstanding bonds.
- Compensated absences payable decreased by a net amount of \$50,273.
- Net pension liability decreased by $\$ 2,731,318$.
- The District retired the remaining balance $\$ 550,493$ of capital lease principal during the fiscal year.


# Fair Lawn Public Schools <br> Management's Discussion and Analysis <br> For the Fiscal Year Ended June 30, 2021 

## Factors Bearing on the District's Future

At the time these financial statements were prepared and audited, the District was aware of existing circumstances that could significantly affect its financial health in the future:

- The COVID-19 pandemic has led to uncertainty in every facet of America, and in education it is no different. Additional funding from the State has led the District to be better prepared for Covid-related expenses for running a school as well as any potential pandemic-related closures. That said, the District must continue to be forward-thinking as it related to purchasing, preparing for both in-class instruction / protocols to be in place as it relates to the pandemic/preparation for the potential of remote instruction.
- The District has several projects within its Long Range Facility Plan that will need to be addressed within the upcoming years. The District must be cognizant of these needs, to ensure money is set aside to handle these renovations.


## Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers, customers and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Board of Education Office, 37-01 Fair Lawn Avenue, Fair Lawn, New Jersey 07410.
BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

FAIR LAWN PUBLIC SCHOOLS

## STATEMENT OF NET POSITION

JUNE 30, 2021

| ASSETS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 12,419,818 | \$ | 612,852 | \$ | 13,032,670 |
| Receivables from State Government |  | 3,509,634 |  | 61,281 |  | 3,570,915 |
| Receivables from Federal Government |  | 135,946 |  | 1,334,028 |  | 1,469,974 |
| Other Accounts Receivable |  | 446,580 |  | 19,929 |  | 466,509 |
| Restricted Cash and Cash Equivalents |  | 24,969,343 |  |  |  | 24,969,343 |
| Capital Assets, Net: |  |  |  |  |  |  |
| Sites (Land) and Construction in Progress |  | 40,459,298 |  |  |  | 40,459,298 |
| Depreciable Site Improvements, Buildings and Building |  |  |  |  |  | 28,920,984 |
| Total Assets |  | 110,465,158 |  | 2,424,535 |  | 112,889,693 |
| DEFERRED OUTFLOWS OF RESOURCES |  |  |  |  |  |  |
| Deferred Outflows Related to Pensions |  | 3,451,762 |  |  |  | 3,451,762 |
| Total Deferred Outflows of Resources |  | 3,451,762 |  |  |  | 3,451,762 |
| LIABILITIES |  |  |  |  |  |  |
| Current Liablities: |  |  |  |  |  |  |
| Accounts Payable |  | 3,221,274 |  | 1,211,931 |  | 4,433,205 |
| Accrued Interest Payable |  | 499,925 |  |  |  | 499,925 |
| Payable to State Government |  | 18,753 |  |  |  | 18,753 |
| Unearned Revenue |  | 518,511 |  | 72,847 |  | 591,358 |
| Noncurrent Liabilities: |  |  |  |  |  |  |
| Due Within One Year |  | 2,315,000 |  |  |  | 2,315,000 |
| Due Beyond One Year |  | 62,360,756 |  |  |  | 62,360,756 |
| Total Liabilities |  | 68,934,219 |  | 1,284,778 |  | 70,218,997 |
| DEFERRED INFLOWS OF RESOURCES |  |  |  |  |  |  |
| Deferred Inflows Related to Pensions |  | 11,443,759 |  |  |  | 11,443,759 |
| Total Deferred Inflows of Resources |  | 11,443,759 |  |  |  | 11,443,759 |
| NET POSITION/(DEFICIT) |  |  |  |  |  |  |
| Net Investment in Capital Assets |  | 26,301,837 |  | 396,445 |  | 26,698,282 |
| Restricted for: |  |  |  |  |  |  |
| Capital Projects |  | 19,941,196 |  |  |  | 19,941,196 |
| Debt Service |  | 534,865 |  |  |  | 534,865 |
| Maintenance Reserve |  | 3,890,353 |  |  |  | 3,890,353 |
| Emergency Reserve |  | 602,906 |  |  |  | 602,906 |
| Unemployment Compensation |  | 875,541 |  |  |  | 875,541 |
| Scholarships |  | 29,138 |  |  |  | 29,138 |
| Student Activities |  | 314,795 |  |  |  | 314,795 |
| Unrestricted/(Deficit) |  | $(18,951,689)$ |  | 743,312 |  | $(18,208,377)$ |
| Total Net Position | \$ | 33,538,942 | \$ | 1,139,757 |  | 34,678,699 |

 $\frac{\text { STOOHOS DITGOd NM VT \&IVA }}{\text { SILIAIDV IO LNANGLVLS }}$

Functions/Programs
Functions/Programs
Governmental Activities:
Instruction:
Regular
Special Education
Special/Other Instruction
Support Services:
Tuition
Student and Instruction Related Services
School Administrative Services
General Administrative Services
Central Services
Administrative Information Technology
Plant Operations and Maintenance
Pupil Transportation
Special Schools
Transfer of Funds to Charter School
Interest on Long-Term Debt
Total Governmental Activities
Business-Type Activities:
Food Service
Total Business-Type Activities
Total Primary Government

# $\frac{\text { SGILIAILDV JO LNANGLVLS }}{\text { STOOHOS DITGOd NMVT yIVA }}$ <br>  

| Net (Expense) Revenue and Changes in Net Position |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities |  | Business-type Activities |  | Total |  |
| \$ | 92,788,775 |  |  | \$ | 92,788,775 |
|  | 2,736,035 |  |  |  | 2,736,035 |
|  | 2,788,269 |  |  |  | 2,788,269 |
|  | 193,246 | \$ | 1,298 |  | 194,544 |
|  | 489,728 |  |  |  | 489,728 |
|  | $(79,989)$ |  | 79,989 |  |  |
|  | 98,916,064 |  | 81,287 |  | 98,997,351 |
|  | 10,378,525 |  | 625,796 |  | 11,004,321 |
|  | 23,160,417 |  | 513,961 |  | 23,674,378 |
| \$ | 33,538,942 | \$ | 1,139,757 | \$ | 34,678,699 |



FUND FINANCIAL STATEMENTS

Page 27

# FAIR LAWN PUBLIC SCHOOLS <br> BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2021 

|  | General Fund |  | Special Revenue Fund |  | Capital Projects Fund |  | Debt Service Fund |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |  |  |  |  |  |  |
| Cash and Cash Equivalents | \$ | 11,200,367 |  |  | \$ | 1,183,019 | \$ | 36,432 | \$ | 12,419,818 |
| Interfund Receivable |  | 12,679 |  |  |  |  |  | 498,433 |  | 511,112 |
| Receivables From State Government |  | 3,347,917 |  |  |  |  |  |  |  | 3,347,917 |
| Receivables From Federal Government |  |  | \$ | 135,946 |  |  |  |  |  | 135,946 |
| Receivables From Other Governments |  | 161,717 |  |  |  |  |  |  |  | 161,717 |
| Other Accounts Receivables |  | 445,090 |  | 1,490 |  |  |  |  |  | 446,580 |
| Restricted Cash and Cash Equivalents |  | 24,625,410 |  | 343,933 |  |  |  |  |  | 24,969,343 |
| Total Assets | \$ | 39,793,180 | \$ | 481,369 | \$ | 1,183,019 | \$ | 534,865 | \$ | 41,992,433 |
| LIABILITIES AND FUND BALANCES |  |  |  |  |  |  |  |  |  |  |
| Liabilities: |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable | \$ | 1,489,033 | \$ | 81,641 |  |  |  |  | \$ | 1,570,674 |
| Interfund Payable |  |  |  | 12,679 | \$ | 498,433 |  |  |  | 511,112 |
| Payable to State Government |  |  |  | 18,753 |  |  |  |  |  | 18,753 |
| Unearned Revenue |  | 494,148 |  | 24,363 |  |  |  |  |  | 518,511 |
| Total Liabilities |  | 1,983,181 |  | 137,436 |  | 498,433 |  |  |  | 2,619,050 |
| Fund Balances: |  |  |  |  |  |  |  |  |  |  |
| Restricted: |  |  |  |  |  |  |  |  |  |  |
| Capital Reserve Account |  | 19,256,610 |  |  |  |  |  |  |  | 19,256,610 |
| Maintenance Reserve Account |  | 3,890,353 |  |  |  |  |  |  |  | 3,890,353 |
| Emergency Reserve Account |  | 602,906 |  |  |  |  |  |  |  | 602,906 |
| Unemployment Compensation |  | 875,541 |  |  |  |  |  |  |  | 875,541 |
| Scholarships |  |  |  | 29,138 |  |  |  |  |  | 29,138 |
| Student Activities |  |  |  | 314,795 |  |  |  |  |  | 314,795 |
| Capital Projects |  |  |  |  |  | 684,586 |  |  |  | 684,586 |
| Debt Service |  |  |  |  |  |  | \$ | 534,865 |  | 534,865 |
| Assigned: |  |  |  |  |  |  |  |  |  |  |
| Encumbrances |  | 5,870,680 |  |  |  |  |  |  |  | 5,870,680 |
| Designated for Subsequent Year's |  |  |  |  |  |  |  |  |  |  |
| Expenditures |  | 1,000,000 |  |  |  |  |  |  |  | 1,000,000 |
| Unassigned |  | 6,313,909 |  |  |  |  |  |  |  | 6,313,909 |
| Total Fund Balances |  | 37,809,999 |  | 343,933 |  | 684,586 |  | 534,865 |  | 39,373,383 |
| Total Liabilities and Fund Balances | \$ | 39,793,180 | \$ | 481,369 | \$ | 1,183,019 | \$ | 534,865 | \$ | 41,992,433 |

Total
Governmental
Funds
Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are Different Because:
Total Fund Balances from previous page
Capital Assets Used in Governmental Activities are not Financial Resources and Therefore are not Reported in the Funds.

Interest on Long-Term Debt is not Accrued in Governmental Funds, but Rather is Recognized as an Expenditure When Due.

The Net Pension Liability for PERS is not Due and Payable in the Current Period and is not Reported in the Governmental Funds.

Certain Amounts Related to the Net Pension Liability are Deferred and Amortized in the Statement of Activities and are not Reported in the Governmental Funds: Deferred Outflows Deferred Inflows

Long-Term Liabilities, Including Bonds Payable and Capital Leases Payable, are not Due and Payable in the Current Period and Therefore are not Reported as Liabilities in the Funds.

Net Position of Governmental Activities
$(43,443,218)$

| $\$ \quad 33,538,942$ |
| :--- | :--- |

FAIR LAWN PUBLIC SCHOOLS
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | General Fund |  | Special Revenue Fund |  | Capital <br> Projects <br> Fund |  | Debt Service Fund |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES: |  |  |  |  |  |  |  |  |  |  |
| Local Sources: |  |  |  |  |  |  |  |  |  |  |
| Local Tax Levy | \$ | 92,788,775 |  |  |  |  | \$ | 2,736,035 | \$ | 95,524,810 |
| Tuition Charges |  | 313,730 |  |  |  |  |  |  |  | 313,730 |
| Interest Earned on Capital Reserve Funds |  | 32,995 |  |  |  |  |  |  |  | 32,995 |
| Interest Earned on Maintenance Reserve Funds |  | 11,623 |  |  |  |  |  |  |  | 11,623 |
| Interest Earned on Emergency Reserve Funds |  | 2,906 |  |  |  |  |  |  |  | 2,906 |
| Other Restricted Miscellaneous Revenues |  | 357,069 | \$ | 278,363 |  |  |  |  |  | 635,432 |
| Unrestricted Miscellaneous Revenue |  | 314,489 |  |  | \$ | 11,198 |  |  |  | 325,687 |
| Total - Local Sources |  | 93,821,587 |  | 278,363 |  | 11,198 |  | 2,736,035 |  | 96,847,183 |
| State Sources |  | 29,638,964 |  | 42,763 |  |  |  | 263,875 |  | 29,945,602 |
| Federal Sources |  | 55,530 |  | 2,285,771 |  |  |  |  |  | 2,341,301 |
| Total Revenues |  | 123,516,081 |  | 2,606,897 |  | 11,198 |  | 2,999,910 |  | 129,134,086 |
| EXPENDITURES: |  |  |  |  |  |  |  |  |  |  |
| Current: |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 31,173,469 |  | 1,272,904 |  |  |  |  |  | 32,446,373 |
| Special Education Instruction |  | 9,158,073 |  | 22,981 |  |  |  |  |  | 9,181,054 |
| Other Instruction |  | 3,579,431 |  |  |  |  |  |  |  | 3,579,431 |
| Support Services and Undistributed Costs: |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 5,324,688 |  | 1,262,876 |  |  |  |  |  | 6,587,564 |
| Student and Other Instruction Related Services |  | 12,076,719 |  | 229,725 |  |  |  |  |  | 12,306,444 |
| General Administrative Services |  | 1,014,227 |  |  |  |  |  |  |  | 1,014,227 |
| School Administrative Services |  | 4,308,603 |  |  |  |  |  |  |  | 4,308,603 |
| Central Services |  | 1,612,770 |  |  |  |  |  |  |  | 1,612,770 |
| Administrative Information Technology |  | 1,214,761 |  |  |  |  |  |  |  | 1,214,761 |
| Plant Operations and Maintenance |  | 7,467,736 |  |  |  |  |  |  |  | 7,467,736 |
| Student Transportation |  | 3,540,604 |  |  |  |  |  |  |  | 3,540,604 |
| Unallocated Benefits |  | 32,627,744 |  |  |  |  |  |  |  | 32,627,744 |
| Capital Outlay |  | 3,658,828 |  |  |  | 3,252,167 |  |  |  | 6,910,995 |
| Special Schools |  | 706,519 |  |  |  |  |  |  |  | 706,519 |
| Transfer of Funds to Charter School |  | 107,676 |  |  |  |  |  |  |  | 107,676 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |
| Principal |  |  |  |  |  |  |  | 2,230,000 |  | 2,230,000 |
| Interest and Other Charges |  |  |  |  |  |  |  | 1,513,865 |  | 1,513,865 |
| Total Expenditures |  | 117,571,848 |  | 2,788,486 |  | 3,252,167 |  | 3,743,865 |  | 127,356,366 |
| Excess/(Deficit) of Revenue Over/(Under) Expenditures |  | 5,944,233 |  | $(181,589)$ |  | $(3,240,969)$ |  | $(743,955)$ |  | 1,777,720 |
| Other Financing Sources/(Uses): |  |  |  |  |  |  |  |  |  |  |
| Capital Contributions - Food Service Fund |  | $(79,989)$ |  |  |  |  |  |  |  | $(79,989)$ |
| Transfers in |  |  |  |  |  |  |  | 848,498 |  | 848,498 |
| Transfers out |  | $(600,000)$ |  |  |  | $(248,498)$ |  |  |  | $(848,498)$ |
| Total Other Financing Sources/(Uses) |  | $(679,989)$ |  |  |  | $(248,498)$ |  | 848,498 |  | $(79,989)$ |
| Net Change in Fund Balances |  | 5,264,244 |  | $(181,589)$ |  | $(3,489,467)$ |  | 104,543 |  | 1,697,731 |
| Fund Balance - July 1 (As Restated) |  | 32,545,755 |  | 525,522 |  | 4,174,053 |  | 430,322 |  | 37,675,652 |
| Fund Balance - June 30 | \$ | 37,809,999 | \$ | 343,933 | \$ | 684,586 | \$ | 534,865 | \$ | 39,373,383 |

Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays differs from depreciation and deletions of capital assets, net of accumulated depreciation in the period.

Depreciation Expense
\$ $(1,686,294)$
Deletion of Capital Assets, net of Accumulated Depreciation
$(1,768)$
Capital Outlays
6,958,381
5,270,319
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. When accrued interest exceeds the interest paid, the difference is a reduction in the reconciliation $(-)$; when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation ( + ).

Leases entered into by the District are an other financing source in the Governmental Funds, but the acquisition increases Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

Repayment of capital leases is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

Repayment of serial bonds is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds:

Change in Net Pension Liability
2,731,318
Change in Deferred Outflows
$(2,358,344)$
Change in Deferred Inflows
In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation ( + ).

Change in Net Position of Governmental Activities

FAIR LAWN PUBLIC SCHOOLS
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

|  | Business-Type <br> Activities - <br> Enterprise Funds <br> Food <br> Service |  |
| :---: | :---: | :---: |
|  |  |  |
| ASSETS: |  |  |
| Current Assets: |  |  |
| Cash and Cash Equivalents | \$ | 612,852 |
| Intergovernmental Accounts Receivable: |  |  |
| State |  | 61,280 |
| Federal |  | 1,334,028 |
| Other Accounts Receivable |  | 19,930 |
| Total Current Assets |  | 2,028,090 |
| Non-Current Assets: |  |  |
| Capital Assets |  | 860,186 |
| Less: Accumulated Depreciation |  | $(463,741)$ |
| Total Non-Current Assets |  | 396,445 |
| Total Assets |  | 2,424,535 |
| LIABILITIES: |  |  |
| Current Liabilities: |  |  |
| Accounts Payable - Vendors |  | 1,211,931 |
| Unearned Revenue - Prepaid Sales |  | 72,847 |
| Total Current Liabilities |  | 1,284,778 |
| NET POSITION: |  |  |
| Investment in Capital Assets |  | 396,445 |
| Unrestricted |  | 743,312 |
| Total Net Position | \$ | 1,139,757 |

FOR THE FISCAL YEAR ENDED JUNE 30, 2021


## FAIR LAWN PUBLIC SCHOOLS <br> STATEMENT OF CASH FLOWS <br> PROPRIETARY FUNDS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | Business-Type Activities Enterprise Funds |  |
| :---: | :---: | :---: |
|  |  | Food <br> Service |
| Cash Flows from Operating Activities: |  |  |
| Receipts from Customers | \$ | 30,706 |
| Payments to Food Service Contractor |  | $(2,494,570)$ |
| Payments for Suppliers |  | $(135,429)$ |
| Net Cash Used for Operating Activities |  | $(2,599,293)$ |
| Cash Flows from Capital and Related Financing Activities: |  |  |
| Purchases of Capital Assets |  | $(10,344)$ |
| Net Cash Used for Capital and Related Financing Activities |  | $(10,344)$ |
| Cash Flows from Investing Activities: |  |  |
| Interest Income |  | 1,298 |
| Net Cash Provided by Investing Activities |  | 1,298 |
| Cash Flows from Noncapital Financing Activities: |  |  |
| State Sources Collected in Food Service Fund |  | 113,321 |
| Federal Sources Collected in Food Service Fund |  | 2,969,076 |
| Net Cash Provided by Noncapital Financing Activities |  | 3,082,397 |
| Net Increase in Cash and Cash Equivalents |  | 474,058 |
| Cash and Cash Equivalents, July 1 |  | 138,794 |
| Cash and Cash Equivalents, June 30 | \$ | $\underline{612,852}$ |
| Reconciliation of Operating Loss to Net Cash |  |  |
| Used for Operating Activities |  |  |
| Operating Loss | \$ | $(3,928,268)$ |
| Adjustment to Reconcile Operating Loss to Net Cash |  |  |
| Used for Operating Activities |  |  |
| Depreciation |  | 52,073 |
| Food Distribution Program |  | 68,610 |
| Changes in Assets and Liabilities: |  |  |
| Increase in Unearned Revenue |  | 18,103 |
| Increase in Accounts Payable |  | 1,211,931 |
| (Increase) in Other Accounts Receivable |  | $(15,348)$ |
| (Decrease) in Interfund Payable |  | $(6,394)$ |
| Net Cash Used for Operating Activities | \$ | $\underline{(2,599,293)}$ |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of Fair Lawn Public Schools (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

## A. Reporting Entity

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

## B. Basis of Presentation

## District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business type activities. These statements include the financial activities of the overall government in its entirety. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other on exchange transactions. Business type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for businesstype activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## B. Basis of Presentation (Cont'd)

District-Wide Financial Statements: (Cont'd)
Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

## Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds. Separate statements for each fund category - governmental and proprietary - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:
General Fund: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund. These resources can be transferred from and to current expenses by board resolution.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment.

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus, the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

Capital Projects Fund: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## B. Basis of Presentation (Cont'd)

Debt Service Fund: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary fund:
Enterprise Funds: The Enterprise Fund accounts for all revenue and expenses pertaining to the Board's cafeteria operations. The Food Service Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

## C. Measurement Focus and Basis of Accounting

The district-wide financial statements and the proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific costreimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## D. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budget for the fiscal year ended June 30, 2021 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments/transfers must be made by School Board resolution. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budget during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis except for student activities and scholarships. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The general fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:
Special

|  | General <br> Fund | Revenue Fund |
| :---: | :---: | :---: |
| Sources/Inflows of Resources: |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" and Other Financing Sources from the Budgetary Comparison Schedule | \$ 123,575,551 | \$ 2,606,897 |
| Differences - Budgetary to GAAP: |  |  |
| Prior Year State Aid Payments Recognized for GAAP Purposes, not Recognized for Budgetary Statements | 589,205 |  |
| Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements | $(648,675)$ |  |

Total Revenues and Other Financing Sources as Reported on the Statement of
Revenues, Expenditures and Changes in Fund Balances - Governmental Funds $\begin{aligned} & \text { \$ 123,516,081 }\end{aligned} \xlongequal{\$ 2,606,897}$

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont’d)

D. Budgets/Budgetary Control (Cont'd)

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:
Special

|  | General <br> Fund | Revenue Fund |  |
| :---: | :---: | :---: | :---: |
| Uses/Outflows of Resources: |  |  |  |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the |  |  |  |
| Budgetary Comparison Schedule | \$ 117,571,848 | \$ | 2,788,486 |
| Total Expenditures as Reported on the Statement of Revenue, Expenditures, and Changes in Fund Balances - Governmental Funds | \$ 117,571,848 | \$ | 2,788,486 |

## E. Cash and Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to the type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.
N.J.S.A 17:9-41et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers.

Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements. On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities or governmental and agency funds, which are presented as internal balances.

## G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

## H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

## I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

## J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2021.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value.

The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment. The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is $\$ 2,000$. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the District-wide statements and proprietary funds are as follows:

|  | Estimated Useful Life |
| :--- | :---: |
| Buildings and Building Improvements | 50 years |
| Site Improvements | 20 years |
| Machinery and Equipment | 10 to 15 years |
| Computer and Related Technology | 5 years |
| Vehicles | 8 years |

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and the related depreciation is not reported in the fund financial statements.

## L. Long Term Liabilities:

In the district-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premium and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

## M. Accrued Salaries and Wages

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year, therefore, there are no accrued salaries and wages as of June 30, 2021.

## N. Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## N. Compensated Absences (Cont'd)

District employees are granted varying amounts of vacation and sick leave in accordance with the District's various employee contracts/agreements. Upon termination, employees are paid for accrued vacation. The District's various employee contracts/agreements permit employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee contracts/agreements.

In the district-wide Statement of Net Position, the liabilities, whose average maturities are greater than one year, should be reported in two components - the amount due within one year and the amount due in more than one year.

## O. Unearned Revenue

Unearned revenue in the special revenue and the enterprise funds represent cash which has been received but not yet earned.

## P. Fund Balance Appropriated

General Fund: Of the $\$ 37,809,999$ General Fund fund balance at June $30,2021, \$ 5,870,680$ is assigned for Encumbrances; $\$ 1,000,000$ is assigned as Designated for Subsequent Year's Expenditures; $\$ 19,256,610$ is restricted in the Capital Reserve account; $\$ 3,890,353$ is restricted in the Maintenance Reserve account; $\$ 602,906$ is restricted in the Emergency Reserve account; $\$ 875,541$ is restricted for Unemployment Compensation; and $\$ 6,313,909$ of uassigned fund balance, which is $\$ 648,675$ less than the budgetary unassigned fund balance, on a GAAP basis, due to the final two state aid payments, which are not recognized until the fiscal year ended June 30, 2022.

Special Revenue Fund: Of the fund balance of $\$ 343,933$ in Special Revenue Fund at June 30, 2021, $\$ 29,138$ is restricted for Scholarships; $\$ 314,795$ is restricted for Student Activities.

Capital Projects Fund: The Capital Projects Fund fund balance at June 30, 2021 of $\$ 684,586$ is restricted.
Debt Service Fund: The $\$ 534,865$ of fund balance in the Debt Service Fund at June 30, 2021 is restricted, of which $\$ 286,367$ has been appropriated and included as anticipated revenue in the budget for the fiscal year ended June 30, 2022.

Calculation of Excess Surplus: In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, C. 73 (s1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District has no excess surplus at June 30, 2021.
P.L. 2003, C. 97 provides that in the event state school aid payments are not made until the following school budget year, districts must record the last state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont’d)

## P. Fund Balance Appropriated (Cont'd)

For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last two state aid payments in the subsequent fiscal year, the school district cannot recognize these last two state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the final two state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments noted above.

## Q. Deficit Net Position

The District has a deficit in unrestricted net position of $\$ 18,951,689$ in governmental activities, which is primarily due to accrued interest payable, compensated absences payable, deferred inflows related to pensions and net pension liability; net of fund balance assigned for subsequent year's expenditures, assigned for encumbrances, unassigned fund balance and deferred outflows related to pensions. This deficit does not indicate that the District is in financial difficulties, and is a permitted practice under generally accepted accounting principles.

## R. Net Position:

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred inflows and outflows of resources at June 30, 2021 for pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.
The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

## S. Fund Balance Restrictions, Commitments and Assignments

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

S. Fund Balance Restrictions, Commitments and Assignments (Cont'd)
highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed.

Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts has been restricted, committed or assigned.

Fund balance restrictions have been established for a capital reserve, a maintenance reserve, an emergency reserve, unemployment compensation, student activities, scholarships, and the capital projects and debt service funds.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2021.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for the 2021/2022 budget and encumbrances in the General Fund at June 30, 2021.

## T. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes, interest and tuition.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

## U. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the respective Enterprise Fund. For the School District, these revenues are sales for food service and fees for after care services. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the respective Enterprise Fund.

## V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

## W. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

## NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the District ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS
(Continued)

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Credit Risk - The District limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed below and on the following page.

Custodial Credit Risk - The District's policy with respect to custodial credit risk requires that the District ensures that District funds are only deposited in financial institutions in which New Jersey school districts are permitted to invest their funds.

## Deposits:

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least $5 \%$ of the average daily balance of collected public funds on deposit, and

In addition to the above collateral requirement, if the public funds deposited exceed $75 \%$ of the capital funds of the depository, the depository must provide collateral having a market value at least equal to $100 \%$ of the amount exceeding $75 \%$.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than $\$ 25,000,000$.

## Investments:

New Jersey statutes permit the Board to purchase the following types of securities:
(1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
(2) Government money market mutual funds;
(3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
(4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located;
(5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983, c. 313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued)

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments: (Cont'd)
(6) Local government investment pools;
(7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c. 281 (C.52:18A-90.4); or
(8) Agreements for the repurchase of fully collateralized securities if:
(a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.).;
(b) the custody of collateral is transferred to a third party;
(c) the maturity of the agreement is not more than 30 days;
(d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41); and
(e) a master repurchase agreement providing for the custody and security of collateral is executed.
(9) Deposit of funds in accordance with the following conditions:
(a) The funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;
(b) The designated public depository arranges for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan associations or credit unions for the account of the school district;
(c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund;
(d) The designated public depository acts as custodian for the school district with respect to these deposits; and
(e) On the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

As of June 30, 2021, cash and cash equivalents and investments of the District consisted of the following:

|  | Restricted Cash and Cash Equivalents |  |  |  |  |  |  |  | Cash and Cash <br> Equivalents |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital <br> Reserve <br> Account | Maintenance <br> Reserve <br> Account | Emergency <br> Reserve <br> Account | Unemployement Compensation |  | Student <br> Activities | Scholarship |  |  |  |  |  |
| Checking Accounts | \$ 19,256,610 | \$ 3,890,353 | \$ 602,906 | \$ | 875,541 | \$314,795 | \$ | 29,138 | \$ | 13,032,670 | \$ | 38,002,013 |
|  | \$ 19,256,610 | \$ 3,890,353 | \$ 602,906 | \$ | 875,541 | \$314,795 | \$ | 29,138 | \$ | 13,032,670 | \$ | 38,002,013 |

During the period ended June 30,2021 , the District did not hold any investments. The carrying amount of the Board's cash and cash equivalents and investments at June 30, 2021, was $\$ 38,002,013$ and the bank balance was $\$ 40,195,278$.

## NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the District by inclusion of $\$ 100$ in 1992 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

Beginning Balance, July 1, 2020
Increased by:
Transfer from Unassigned Fund Balance as per Board Resolution - June 2021
Interest Earnings
\$ 14,173,844

Decreased by:
Budgeted Withdrawal
Budgeted Withdrawal - Debt Service Fund
Ending Balance, June 30, 2021
\$ 19,256,610

The balance in the capital reserve account at June 30, 2021 does not exceed the LRFP balance of local support costs of uncompleted capital projects.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 5. CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2021 were as follows:

|  | Beginning <br> Balance as Restated |  | creases |  | Decreases |  | Ending <br> Balance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Governmental Activities: |  |  |  |  |  |  |  |
| Capital Assets not Being Depreciated: |  |  |  |  |  |  |  |
| Sites (Land) | \$ 1,659,623 |  |  |  |  | \$ | 1,659,623 |
| Construction in Progress | 35,547,508 | \$ | 3,252,167 |  |  |  | 38,799,675 |
| Total Capital Assets Not Being Depreciated | 37,207,131 |  | 3,252,167 |  |  |  | 40,459,298 |
| Capital Assets Being Depreciated: |  |  |  |  |  |  |  |
| Site Improvements | 5,357,136 |  | 169,256 |  |  |  | 5,526,392 |
| Buildings and Building Improvements | 45,684,173 |  | 1,639,314 |  |  |  | 47,323,487 |
| Machinery and Equipment | 10,653,143 |  | 1,897,644 | \$ | $(1,268,782)$ |  | 11,282,005 |
| Total Capital Assets Being Depreciated | 61,694,452 |  | 3,706,214 |  | (1,268,782) |  | 64,131,884 |
| Governmental Activities Capital Assets | 98,901,583 |  | 6,958,381 |  | $(1,268,782)$ |  | 104,591,182 |
| Less: Accumulated Depreciation for: |  |  |  |  |  |  |  |
| Site Improvements | $(3,505,223)$ |  | $(206,883)$ |  |  |  | $(3,712,106)$ |
| Buildings and Building Improvements | $(23,121,899)$ |  | $(924,320)$ |  |  |  | $(24,046,219)$ |
| Machinery and Equipment | $(8,560,943)$ |  | $(555,091)$ |  | 1,267,014 |  | (7,849,020) |
|  | $(35,188,065)$ |  | $(1,686,294)$ |  | 1,267,014 |  | $(35,607,345)$ |
| Governmental Activities Capital Assets, |  |  |  |  |  |  |  |
| Business Type Activities: |  |  |  |  |  |  |  |
| Capital Assets Being Depreciated: |  |  |  |  |  |  |  |
| Machinery and Equipment | \$ 769,853 | \$ | 90,333 |  |  | \$ | 860,186 |
| Less: Accumulated Depreciation | $(411,668)$ |  | $(52,073)$ |  |  |  | $(463,741)$ |
| Business Type Activities Capital Assets, Net of Accumulated Depreciation | \$ 358,185 | \$ | 38,260 | \$ | -0- | \$ | 396,445 |
| Depreciation expense was charged to governmental functions as follows: |  |  |  |  |  |  |  |
| Regular Instruction |  |  |  |  |  | \$ | 1,015,135 |
| School Sponsored/Other Instruction |  |  |  |  |  |  | 200,347 |
| Student and Instruction Related Services |  |  |  |  |  |  | 62,775 |
| General Administration |  |  |  |  |  |  | 45,795 |
| School Administration |  |  |  |  |  |  | 26,449 |
| Operations and Maintenance of Plant |  |  |  |  |  |  | 115,445 |
| Student Transportation |  |  |  |  |  |  | 220,348 |
|  |  |  |  |  |  | \$ | 1,686,294 |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 6. OPERATING LEASES

The District has a commitment to lease copying equipment under an operating lease which expires in 2022. Future minimum lease payments are as follows:

## Year Ending

## Amount

June 30, 2022

Total future minimum lease payments

| $\$$ | 105,180 |
| :--- | :--- |
| $\$$ | 105,180 |

## NOTE 7. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2021, the following changes occurred in liabilities reported in the district-wide financial statements:

|  | Balance $6 / 30 / 2020$ | Accrued |  | Retired |  | Balance $6 / 30 / 2021$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Serial Bonds Payable | \$ 44,912,000 |  |  | \$ | 2,230,000 | \$ 42,682,000 |
| Net Pension Liability | 23,963,856 |  |  |  | 2,731,318 | 21,232,538 |
| Compensated Absences Payable | 811,491 | \$ | 101,702 |  | 151,975 | 761,218 |
| Capital Leases Payable | 550,493 |  |  |  | 550,493 |  |
|  | \$ 70,237,840 | \$ | 101,702 | \$ | 5,663,786 | \$ 64,675,756 |

## A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

The District had bonds outstanding as of June 30, 2021 as follows:

## Serial Bonds

| Purpose | Final Maturity Date | Interest Rate | Amount |  |
| :---: | :---: | :---: | :---: | :---: |
| Refunding Bonds of 2012 | 02/15/30 | 3.125-4.00\% | \$ | 3,785,000 |
| Refunding Bonds of 2014 | 02/15/30 | 4.00\% |  | 6,330,000 |
| Various Improvements | 03/01/35 | 2.00-3.25\% |  | 8,227,000 |
| Various Improvements | 09/01/43 | 3.125-3.50\% |  | 24,340,000 |
|  |  |  | \$ | 42,682,000 |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 7. LONG-TERM LIABILITIES (Cont'd)

A. Bonds Payable: (Cont'd)

Principal and interest due on serial bonds outstanding are as follows:

| Year Ending June 30, | Bonds |  |  |
| :---: | :---: | :---: | :---: |
|  | Principal | Interest | Total |
| 2022 | \$ 2,315,000 | \$ 1,438,793 | \$ 3,753,793 |
| 2023 | 2,350,000 | 1,356,534 | 3,706,534 |
| 2024 | 2,390,000 | 1,273,171 | 3,663,171 |
| 2025 | 2,435,000 | 1,188,659 | 3,623,659 |
| 2026 | 2,470,000 | 1,102,815 | 3,572,815 |
| 2027-2031 | 11,975,000 | 4,189,484 | 16,164,484 |
| 2032-2036 | 8,282,000 | 2,470,513 | 10,752,513 |
| 2037-2041 | 6,505,000 | 1,259,847 | 7,764,847 |
| 2042-2044 | 3,960,000 | 207,900 | 4,167,900 |
|  | \$ 42,682,000 | \$ 14,487,716 | \$ 57,169,716 |

The bond payments will be paid from the Debt Service Fund.

## B. Bonds Authorized But Not Issued:

As of June 30, 2021, the Board had no bonds authorized but not issued.

## C. Compensated Absences Payable:

The liability for compensated absences of the governmental fund types is recorded in the current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is $\$-0$ - and is separated from the long-term portion of compensated absences of $\$ 761,218$. The General Fund will be used to liquidate the governmental funds Compensated Absences Payable.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2021, \$-0- is recorded for compensated absences in the Enterprise Funds.

## D. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2021 is $\$-0$ - and the long-term portion is $\$ 21,232,538$. See Note 8 for further information on the PERS.

## NOTE 8. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP), a tax qualified contribution money purchase pension plan under Internal Revenue Code (IRC) 401(a).

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

NOTE 8. PENSION PLANS (Cont'd)
A. Public Employees' Retirement System (PERS)

## Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's annual financial statements which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

## Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service. The following represents the membership tiers for PERS:

Tier
Definition
1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60 , to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65 . Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute $50 \%$ of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law.

This unfunded liability will be paid by the employer in level annual payments over a period of 15 years, beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

## A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions (Cont'd)
value of assets. District contributions to PERS amounted to \$1,424,344 for fiscal year 2021.
The employee contribution rate was 7.50\% effective July 1, 2018.

## Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the District's liability was $\$ 21,323,538$ for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2020, the District's proportion was $0.13020 \%$, which was a decrease of $0.0028 \%$ from its proportion measured as of June 30, 2019.

For the fiscal year ended June 30, 2021, the District recognized a pension benefit in the amount of $\$ 426,281$. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | Year | Amortization <br> Period <br> in Years | Deferred Outflows of Resources | Deferred <br> Inflows of <br> Resources |
| :---: | :---: | :---: | :---: | :---: |
| Changes in Assumptions | 2016 | 5.57 | \$ 688,808 |  |
|  | 2017 | 5.48 |  | \$ (2,009,834) |
|  | 2018 | 5.63 |  | $(1,971,786)$ |
|  | 2019 | 5.21 |  | $(1,565,881)$ |
|  | 2020 | 5.16 |  | $(3,342,764)$ |
|  |  |  | 688,808 | $(8,890,265)$ |
| Difference Between Expected and Actual Experience | 2016 | 5.57 | 20,903 |  |
|  | 2017 | 5.48 | 59,772 |  |
|  | 2018 | 5.63 |  | $(75,087)$ |
|  | 2019 | 5.21 | 119,697 |  |
|  | 2020 | 5.16 | 186,237 |  |
|  |  |  | 386,609 | $(75,087)$ |
| Net Difference Between Projected and Actual | 2017 | 5.48 | $(259,823)$ |  |
| Investment Earnings on Pension Plan Investments | 2018 | 5.63 | $(240,969)$ |  |
|  | 2019 | 5.21 | 58,315 |  |
|  | 2020 | 5.00 | 1,168,222 |  |
|  |  |  | 725,745 |  |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions (Cont'd)

| Changes in Proportion | Year | Amortization <br> Period <br> in Years | Deferred Outflows of Resources | Deferred <br> Inflows of <br> Resources |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2016 | 5.57 |  | \$ | $(3,906)$ |
|  | 2017 | 5.48 |  |  | $(178,875)$ |
|  | 2018 | 5.63 |  |  | $(1,370,439)$ |
|  | 2019 | 5.21 |  |  | $(418,055)$ |
|  | 2020 | 5.16 |  |  | $(507,132)$ |
|  |  |  |  |  | $(2,478,407)$ |

District Contribution Subsequent to the Measurement Date

2020


Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and the District contribution subsequent to measurement date) related to pensions will be recognized in pension expense as follows:

Fiscal Year
Ending June 30,

| Total |  |
| ---: | ---: |
| $\$ \quad(2,664,295)$ |  |
| $(2,429,027)$ |  |
|  | $(1,388,127)$ |
|  | $(561,335)$ |
|  | $(121,405)$ |
| $\$ \quad(7,164,190)$ |  |

## Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1,2019 which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

| Inflation Rate: |  |
| :--- | :--- |
| $\quad$ Price | $2.75 \%$ |
| $\quad$ Wage | $3.25 \%$ |
| Salary Increases: | $2.00-6.00 \%$ based on years of service |
| $\quad$ Through 2026 | $3.00-7.00 \%$ based on years of service |
| $\quad$ Thereafter | $7.00 \%$ |

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 8. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Actuarial Assumptions (Cont'd)
Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee Mortality Table with an $82.2 \%$ adjustment for males and $101.4 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General BelowMedian Income Healthy Retiree mortality table with a $91.4 \%$ adjustment for males and a $99.7 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a $127.7 \%$ adjustment for males and $117.2 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020. The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

## Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments $(7.00 \%$ at June 30 , 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2020 are summarized in the following table:

|  |  | Long-Term <br> Expected Real <br> Rate of |  |
| :--- | ---: | ---: | ---: |
| Asset Class | Target <br> Allocation |  | Return |
|  |  | $27.00 \%$ | $7.71 \%$ |
| U.S. Equity |  | $13.50 \%$ | $8.57 \%$ |
| Non-U.S. Developed Market Equity |  | $5.50 \%$ | $10.23 \%$ |
| Emerging Markets Equity |  | $13.00 \%$ | $11.42 \%$ |
| Private Equity | $3.00 \%$ | $9.73 \%$ |  |
| Real Assets | $8.00 \%$ | $9.56 \%$ |  |
| Real Estate | $2.00 \%$ | $5.95 \%$ |  |
| High Yield | $8.00 \%$ | $7.59 \%$ |  |
| Private Credit | $8.00 \%$ | $2.67 \%$ |  |
| Investment Grade Credit | $4.00 \%$ | $0.50 \%$ |  |
| Cash Equivalents | $5.00 \%$ | $1.94 \%$ |  |
| U.S. Treasuries | $3.00 \%$ | $3.40 \%$ |  |
| Risk Management Strategies |  |  |  |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

## A. Public Employees' Retirement System (PERS) (Cont'd)

Discount Rate

The discount rate used to measure the total pension liability was $7.00 \%$ as of June 30,2020 . The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and nonemployers contributing entity will be made based on $78 \%$ of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine total pension liability.

## Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30,2020 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentagepoint higher than the current rate:

June 30, 2020

|  | At $1 \%$ Decrease (6.00\%) | At Current Discount Rate (7.00\%) |  | At 1\% <br> Increase (8.00\%) |
| :---: | :---: | :---: | :---: | :---: |
| District's proportionate share of the Net Pension Liability | \$ 26,669,014 | \$ 21,232,538 | \$ | 16,532,594 |
| Pension plan Fiduciary Net Position |  |  |  |  |

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

## B. Teachers' Pension and Annuity Fund (TPAF)

## Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund $100 \%$ of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division). For additional information about the TPAF, please refer to the Division's annual financial statements which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

## Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service. Members are always fully vested for their own contributions and, after three years of service credit, become vested for $2 \%$ of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts. The following represents the membership tiers for TPAF:

Tier
Definition
1 Members who were enrolled prior to July 1, 2007
2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28. 2011
5 Members who were eligible to enroll on or after June 28, 2011
Service retirement benefits of $1 / 55^{\text {th }}$ of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62 . Service retirement benefits of $1 / 60^{\text {th }}$ of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60 , to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a members retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which included the employer portion of the normal cost and an amortization of the unfunded accrued liability. For fiscal year 2021, the State's pension contribution was less than the actuarial determined amount.

## Special Funding Situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2021, the State of New Jersey contributed $\$ 11,334,993$ to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of $\$ 15,527,478$.

The employee contribution rate was $7.50 \%$ effective July 1, 2020

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)
NOTE 8. PENSION PLANS (Cont'd)
B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions
At June 30, 2021, the State's proportionate share of the net pension liability associated with the District was $\$ 249,701,108$. The net pension liability was measured as of June 30,2020 , and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2020, the District's proportion was $0.379 \%$, which was a decrease of $0.0011 \%$ from its proportion measured as of June 30, 2019.

District's Proportionate Share of the Net Pension Liability
State's Proportionate Share of the Net Pension Liability Associated with the District
Total
$\$ \quad-0-$
249,701,108
$\xlongequal{\$ 249,701,108}$

For the fiscal year ended June 30, 2021, the State recognized pension expense on behalf of the District in the amount of $\$ 15,527,478$ and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2021 financial statements.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 8. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions (Cont'd)
The State reported collective deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

|  | Year of Deferral | Amortization Period in Years | Deferred Outflows of Resources | Deferred Inflows of Resources |
| :---: | :---: | :---: | :---: | :---: |
| Changes in Assumptions | 2014 | 8.50 | \$ 461,324,773 |  |
|  | 2015 | 8.30 | 1,638,696,238 |  |
|  | 2016 | 8.30 | 4,304,747,820 |  |
|  | 2017 | 8.30 |  | \$ 6,882,861,832 |
|  | 2018 | 8.29 |  | 4,349,959,805 |
|  | 2019 | 8.04 |  | 3,009,143,115 |
|  | 2020 | 7.99 | 1,411,170,422 |  |
|  |  |  | 7,815,939,253 | 14,241,964,752 |
| Difference Between Expected and Actual Experience | 2014 | 8.30 |  | 4,393,807 |
|  | 2015 | 8.50 | 101,207,836 |  |
|  | 2016 | 8.30 |  | 53,533,223 |
|  | 2017 | 8.30 | 122,460,660 |  |
|  | 2018 | 8.29 | 763,099,015 |  |
|  | 2019 | 8.04 |  | 116,909,940 |
|  | 2020 | 7.99 |  | 7,520,890 |
|  |  |  | 986,767,511 | 182,357,860 |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | 2016 | 5.00 | $(226,008,261)$ |  |
|  | 2017 | 5.00 | $(192,060,744)$ |  |
|  | 2018 | 5.00 | 108,662,078 |  |
|  | 2019 | 5.00 | 965,582,162 |  |
|  | 2020 | 5.00 | 656,175,235 |  |
|  |  |  | \$ 9,458,881,999 | \$ 14,424,322,612 |

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

| Fiscal Year <br> Ending June 30, | Total <br>  <br> 2021 <br> 2022 |
| :---: | ---: |
| 2023 | $(262,056,928)$ |
| 2024 | $(188,358,995)$ |
| 2025 | $(774,174,971)$ |
| Thereafter | $(1,939,112,462)$ |
|  |  |

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 8. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows and Deferred Inflows of Resources Related to Pensions (Cont'd)

## Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1,2019 which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| Inflation Rate |  |
| :--- | :--- |
| $\quad$ Price | $2.75 \%$ |
| $\quad$ Wage | $3.25 \%$ |
| Salary Increases: |  |
| $\quad$ Through 2026 | $1.55-4.45 \%$ based on years of service |
| Thereafter | $2.75-5.65 \%$ based on years of service |
| Investment Rate of Return | $7.00 \%$ |

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a $93.9 \%$ adjustment for males and $85.3 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers AboveMedian Income Healthy Retiree mortality table with a $114.7 \%$ adjustment for males and a $99.6 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a $106.3 \%$ adjustment for males and $100.3 \%$ adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2012 to June 30, 2018.

## Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments $(7.00 \%$ at June 30 , 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return (Cont'd)

| Asset Class | Target Allocation | Long-Term Expected Real Rate of Return |
| :---: | :---: | :---: |
| U.S. Equity | 27.00\% | 7.71\% |
| Non-U.S. Developed Market Equity | 13.50\% | 8.57\% |
| Emerging Markets Equity | 5.50\% | 10.23\% |
| Private Equity | 13.00\% | 11.42\% |
| Real Assets | 3.00\% | 9.73\% |
| Real Estate | 8.00\% | 9.56\% |
| High Yield | 2.00\% | 5.95\% |
| Private Credit | 8.00\% | 7.59\% |
| Investment Grade Credit | 8.00\% | 2.67\% |
| Cash Equivalents | 4.00\% | 0.50\% |
| U.S. Treasuries | 5.00\% | 1.94\% |
| Risk Management Strategies | 3.00\% | 3.40\% |

## Discount Rate - TPAF

The discount rate used to measure the total pension liability was $5.40 \%$ as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of $7.00 \%$ and a municipal bond rate of $2.21 \%$ as of June 30, 2020 based on the Bond Buyer Go 20 Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on $78 \%$ of the actuarially determined contributions for the State. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the State's Proportionate Share of the Net Pension Liability Associated with the District to Changes in the Discount Rate

The following presents the State's proportionate share of net pension liability associated with the District as of June 30, 2020 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 8. PENSION PLANS (Cont'd)

## B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Sensitivity of the State's Proportionate Share of the Net Pension Liability Associated with the District to Changes in the Discount Rate (Cont'd)

June 30, 2020

|  | $1 \%$ <br> Decrease <br> $(4.40 \%)$ |  | Current <br> Discount Rate <br> $(5.40 \%)$ |  | $1 \%$ <br> Increase <br> $(6.40 \%)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| State's Proportionate Share of the Net Pension <br> Liability Associated with the District | $\$ 293,303,196$ | $\$$ | $249,701,108$ | $\$$ | $213,496,894$ |

## Pension Plan Fiduciary Net Position

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

## C. Defined Contribution Retirement Program (DCRP)

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of $5.50 \%$ for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a $3 \%$ employer contribution.

For DCRP, the District recognized pension expense of $\$ 147,937$ for the fiscal year ended June 30, 2021. Employee contributions to DCRP amounted to $\$ 208,699$ for the fiscal year ended June 30, 2021.

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund)
General Information about the OPEB Plan

## Plan Description and Benefits Provided

The District is in a "special funding situation", as described in GASB Codification Section P50, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in GASB Codification Section P50. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28 , 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits, if any, is the responsibility of the individual education employers.

For additional information about the State Health Benefit Local Education Retired Education Plan, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at https://www.state.nj.us/ treasury/pensions/gasb-notices-opeb.shtml.

Employees Covered by Benefit Terms
At June 30, 2018, the plan membership consisted of the following:
Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments 148,051
Active Plan Members
216,892

Total

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

NOTE 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)
State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)
Total Nonemployer OPEB Liability
The total nonemployer OPEB liability as of June 30, 2019 was determined by an actuarial valuation as of June 30, 2018, which was rolled forward to June 30, 2019.

## Actuarial Assumptions and Other Inputs

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| Inflation Rate | 2.50\% |  |
| :---: | :---: | :---: |
|  | TPAF/ABP | PERS |
| Salary Increases: |  |  |
| Through 2026 | $\begin{gathered} 1.55-3.05 \% \\ \text { based on service } \\ \text { years } \end{gathered}$ | $\begin{gathered} 2.00-6.00 \% \\ \text { based on service } \\ \text { years } \end{gathered}$ |
| Thereafter | $\begin{gathered} 1.55-3.05 \% \\ \text { based on service } \\ \text { years } \end{gathered}$ | 3.00-7.00\% based on service years |

The actuarial assumptions used in the June 30,2018 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018 and July 1, 2014 - June 30, 2018 for TPAF and PERS, respectively.

## Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

## Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially $5.7 \%$ and decreases to a $4.5 \%$ long term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 is reflected. The assumed post-65 medical trend rate is $4.5 \%$ for all future years. For prescription drug benefits, the initial trend rate is $7.5 \%$ and decreases to a $4.5 \%$ long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is $5.0 \%$.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued) 

## NOTE 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont’d)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)
Discount Rate
The discount rate for June 30, 2019 was $3.50 \%$. The discount rate for June 30,2018 was $3.87 \%$, a change of $-.37 \%$. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the State's Proportionate Share of the Total OPEB Liability Associated with the District
Total OPEB
Liability

Balance at June 30, 2018
Changes for Year:
Service Cost
5,831,926
Interest on the Total OPEB Liability
6,353,472
Difference between Actual and Expected Experience
Changes of Assumptions
$(24,992,778)$
Gross Benefit Payments by the State
2,169,640
Contributions from Members $(4,466,875)$
132,411

## Net Changes

$\$ 160,487,137$
(14,972,204)
Balance at June 30, 2019

$$
\begin{aligned}
& \$ \quad 145,514,933 \\
& \hline \hline
\end{aligned}
$$

## Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2019, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

June 30, 2019

|  | June 30, 2019 |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | At $1 \%$ <br> Decrease <br> $(2.50 \%)$ |  | At <br> Discount Rate <br> $(3.50 \%)$ |  | At $1 \%$ <br> Increase <br> $(4.50 \%)$ |  |
|  |  |  |  |  |  |  |
| Total OPEB Liability Attributable to <br> the District | $\$$ | $171,910,639$ | $\$$ | $145,514,933$ | $\$$ | $124,547,631$ |

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (Continued)

## NOTE 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)
Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2019, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentagepoint lower or 1-percentage-point higher than the current rate:

|  |  | $1 \%$ Decrease |  | Healthcare ost Trend Rate |  | $\begin{gathered} 1 \% \\ \text { Increase } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total OPEB Liability Attributable to the District | \$ | 119,897,819 | \$ | 145,514,933 | \$ | 179,426,732 |

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB
For the fiscal year ended June 30, 2021 the District recognized OPEB expense of $\$ 3,444,364$ as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Codification Section P50, in which there is a special funding situation.

In accordance with GASB Codification Section P50, as the District's proportionate share of the OPEB liability is $\$-0$-, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2019 the State had deferred outflows of resources and deferred inflows of resources related to OPEB associated with the District from the following sources.

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

NOTE 9. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont’d)
State Health Benefit Program Fund - Local Education Retired (including Prescription Drug Program Fund) (Cont'd)
OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Cont'd)

|  | Deferral <br> Year | Period <br> in Years | Deferred Outflows of Resources | Deferred Inflows of Resources |
| :---: | :---: | :---: | :---: | :---: |
| Changes in Assumptions | 2017 | 9.54 |  | \$ 16,940,881 |
|  | 2018 | 9.51 |  | 14,571,450 |
|  | 2019 | 9.29 | \$ 1,936,093 |  |
|  |  |  | 1,936,093 | 31,512,331 |
| Differences between Expected and | 2018 | 9.51 |  | 13,774,554 |
| Actual Experience | 2019 | 9.29 |  | 22,787,934 |
|  |  |  |  | 36,562,488 |
| Changes in Proportion | N/A | N/A | 896,006 |  |
|  |  |  | \$ 2,832,099 | \$ 68,074,819 |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year
Ending June 30,

| Total |  |
| :---: | ---: |
| $\$ \$$ | $(8,880,087)$ |
|  | $(8,880,084)$ |
|  | $(8,880,084)$ |
| $(8,880,084)$ |  |
|  | $(8,880,084)$ |
| $(21,738,303)$ |  |
| $\$$ | $(66,138,726)$ |

## NOTE 10. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters for which the District has commercial insurance coverage. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report. The District obtains their dental benefits insurance through Delta Dental Plan of New Jersey and their medical coverage through the State of New Health Benefits Plan.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 <br> (Continued) 

## NOTE 10. RISK MANAGEMENT (Cont'd)

## Workers' Compensation

The Fair Lawn Public Schools is a member of the New Jersey Schools Insurance Group (the "Group"). This public entity risk management pool provides workers' compensation coverage to the District. The Group is a risk-sharing public entity risk pool that is an insured and self-administered group of school boards established for the purpose of providing low-cost insurance for its respective members in order to keep local property taxes to a minimum. Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Group are elected. As a member of this Group, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Group were to be exhausted, members would become responsible for their respective shares of the Group's liabilities. The Group can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body.

The June 30, 2021 audit report for the Group is not available as of the date of this report. Selected, summarized financial information for the Group as of June 30, 2020 is as follows:

|  | New Jersey Schools <br> Insurance Group |  |
| :---: | :---: | :---: |
| Total Assets | \$ | 384,022,002 |
| Net Position | \$ | 142,512,304 |
| Total Revenue | \$ | 147,724,864 |
| Total Expenses | \$ | 113,037,156 |
| Change in Net Position | \$ | 34,687,708 |
| Members Dividends | \$ | 3,279,199 |

## New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following is a summary of District contributions, interest earned, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's Unemployment Compensation Restricted Fund Balance in the General Fund for the current and previous two years.

| Fiscal Year | Interest <br> Earned |  | Employee Contributions |  | Amount <br> Reimbursed |  | Ending <br> Balance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2020-2021 | \$ | 2,814 | \$ | 267,423 | \$ | 179,146 | \$ | 875,541 |
| 2019-2020 |  | 6,229 |  | 189,443 |  | 116,874 |  | 784,450 |
| 2018-2019 |  | -0- |  | 151,437 |  | 107,260 |  | 705,652 |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 11. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

## NOTE 12. INTERFUND RECEIVABLES AND PAYABLES

| Fund | Interfund Receivable |  | Interfund Payable |  |
| :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 12,679 |  |  |
| Special Revenue Fund |  |  | \$ | 12,679 |
| Capital Projects Fund |  |  |  | 498,433 |
| Debt Service Fund |  | 498,433 |  |  |
|  | \$ | 511,112 | \$ | 511,112 |

The interfund between the General Fund and the Special Revenue Fund is due to a deficit in cash and cash equivalents in the Special Revenue Fund. This deficit is due to timing between expenditure and reimbursement from the State of New Jersey on federal grants. The interfund receivable in the Debt Service Fund is due to the cancellation of project balances in the Capital Projects Fund which were funded by serial bonds.

## NOTE 13. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency.

The plan administrators are as follows:

```
AXA
Variable Annuity Life (VALIC)
Equitable Life Assurance
Lincoln Investment Planning
```

Equitable Life Assurance is the plan administrator for the District's Internal Revenue Code Section 457 plan.

## NOTE 14. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14 th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of $\$ 10,000$ at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10. Taxes are collected by the constituent municipality and are remitted to the local school district on a predetermined mutually agreed-upon schedule.

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 15. TRANSFERS TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2021, the District transferred $\$ 736,426$ to the capital outlay accounts for equipment which did not require approval from the County Superintendent.

## NOTE 16. COMMITMENTS AND CONTINGENCIES

## Grant Programs

The District participates in state and federally assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

## Litigation

The District is periodically involved in pending lawsuits. The District estimates that any potential claims against it resulting from such litigation and not covered by insurance would not materially affect the financial position of the District.

## Encumbrances

At June 30, 2021, there were encumbrances as detailed below in the governmental funds.

| General <br> Fund |  | Capital <br> Projects <br> Fund |  | Total Governmental Funds |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 5,870,680 | \$ | 45,180 | \$ | 5,915,860 |

There were encumbrances of $\$ 45,180$ which are included in the Restricted Capital Projects Fund fund balance on the District's Governmental Funds Balance Sheet as of June 30, 2021.

## NOTE 17. ACCOUNTS PAYABLE

Accounts payable as of June 30, 2021 consisted of the following:

|  | Governmental Funds |  |  |  | District Contribution Subsequent to the Measurement Date |  | Total <br> Governmental Activities |  | Business-Type <br> Activities |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Fund |  | Special <br> Revenue <br> Fund |  |  |  |  |  |  |  |
|  |  |  |  | oprietary <br> Funds |  |  |  |  |  |  |
| Vendors | \$ | 1,027,324 |  |  | \$ | 81,641 |  |  | \$ | 1,108,965 | \$ | 1,211,931 |
| State of New Jersey |  |  |  |  | \$ | 1,650,600 |  | 1,650,600 |  |  |
| Payroll Deductions and Withholdings |  | 461,709 |  |  |  |  |  | 461,709 |  |  |
|  | \$ | 1,489,033 | \$ | 81,641 | \$ | 1,650,600 |  | 3,221,274 | \$ | 1,211,931 |

FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 18. MAINTENANCE RESERVE ACCOUNT

These funds are restricted to be used for specific activities necessary for the purpose of keeping a school facility open and safe for use or in its original condition, and for keeping its constituent buildings systems fully and efficiently functional and for keeping their warranties valid but cannot be used for routine or capital maintenance. The purpose of the reserve is to provide funds for anticipated expenditures required to maintain a building.

Pursuant to N.J.A.C. 6A:26A-4.2 funds may be deposited into the maintenance reserve account at any time by board resolution to meet the required maintenance of the district by transferring unassigned general fund balance or by transferring excess unassigned general fund balance that is anticipated to be deposited during the current year in the advertised recapitulation of balances of the subsequent year's budget that is certified for taxes.

Funds may be withdrawn from the maintenance reserve account and appropriated into the required maintenance account lines at budget time or any time during the year by board resolution for use on required maintenance activities by school facility as reported in the comprehensive maintenance plan. Funds withdrawn from the maintenance reserve account are restricted to required maintenance appropriations and may not be transferred to any other lineitem account. In any year that maintenance reserve account funds are withdrawn, unexpended required maintenance appropriations, up to the amount of maintenance reserve account funds withdrawn, shall be restored to the maintenance reserve account at year-end. At no time, shall the maintenance reserve account have a balance that exceeds four percent of the replacement cost of the current year of the district's school facilities.

If the account exceeds this maximum amount at June 30 , the excess shall be restricted and designated in the subsequent year's budget. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Beginning Balance, July 1, 2020
Increased by:
Transfer from Unassigned Fund Balance as per Board Resolution - June 2021 Interest Earnings

Decreased by:
Withdrawal as per Board Resolution - Reduction in State Aid
Ending Balance, June 30, 2021
$\$ 2,000,000$

3,124,335
$(1,245,605)$
$\$$

## NOTE 19. EMERGENCY RESERVE

An emergency reserve account was established by Board resolution in July 2020. The account is maintained in the general fund and its activity is included in the general fund annual budget.

The emergency reserve is restricted to be used to accumulate funds in accordance with N.J.S.A. 18A:7F-41c(1) to finance unanticipated general fund expenditures required for a thorough and efficient education. Unanticipated means reasonably unforeseeable and shall not include additional costs caused by poor planning. The maximum balance permitted at any time in this reserve is the greater of $\$ 250,000$ or $1 \%$ of the general fund budget not to exceed one million dollars. Deposits may be made to the emergency reserve account by board resolution at year end of any unanticipated revenue or unexpended line item appropriation or both. The department has defined year end for the purpose of depositing surplus into reserve accounts as an amount approved by the district board of education between June 1st and June 30th. Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent or for a withdrawal that was

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

## NOTE 19. EMERGENCY RESERVE (Cont'd)

included in the original budget certified for taxes to finance school security improvements pursuant to N.J.S.A. 18A:7G-6(c)1.

The activity of the emergency reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

Beginning Balance, July 1, 2020
Increased by:
Transfer from Unassigned Fund Balance as per Board Resolution - June 2021
Interest Earnings
\$ 500,000

Ending Balance, June 30, 2021

100,000

$$
2,906
$$

$\$ \quad 602,906$

## NOTE 20. PRIOR YEAR ADJUSTMENT

GASB 84, Fiduciary Activities, was implemented during the fiscal year ended June 30, 2021. As part of this implementation, the activity for the Unemployment Compensation Insurance Trust Fund which had previously been reported in the Fiduciary Funds is now reported in the General Fund. The Student Activities Fund (which includes Athletic Activities) and Private Purpose Scholarship Trust Fund are not reported in the Special Revenue Fund.

In addition, the District made prior year adjustments in the District Wide and the Proprietary Fund Financial Statements to adjust capital assets due to an updated appraisal report as of June 30, 2021. As a result, the District Wide and the Proprietary Fund Financials Statements have been restated as detailed below and on the following page.

Additionally, there were expenditures which had been charged in previous years to the General Fund budget but which were determined during the current fiscal year should have been charged to the 2018 referendum project in the Capital Projects Fund the in the amount of $\$ 755,149$. The General Fund and Capital Projects Fund ending fund balances at June 30, 2020 were restated as detailed below and on the following page.


FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 20. PRIOR YEAR ADJUSTMENT (Cont'd)



FAIR LAWN PUBLIC SCHOOLS<br>NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021<br>(Continued)

## NOTE 21. SUBSEQUENT EVENT

The COVID-19 outbreak in the United States and specifically in New Jersey continues to cause disruption of the District's financial operations. Though the impact on the District's operations cannot be reasonably estimated at this date, it is likely that there will continue to be an impact on certain revenues in the General Fund other than state aid and the local tax levy. There have been additional operating expenses in the General Fund due to schools re-opening on a full-time basis.

The District's Food Service Fund has impacted by COVID-19 for the fiscal year ending June 30, 2021 as the District continues to offer free lunch to all students under the seamless summer option.

The District refunded $\$ 3,355,000$ of its 2012 refunding school bonds, $\$ 4,885,000$ of its 2013 refunding school bonds and $\$ 7,282,000$ of its 2015 school refunding bonds with $\$ 16,360,000$ of 2021 refunding school bonds dated September 9, 2021. The 2021 refunding school bonds were issued with interest rates of $.316 \%-2.288 \%$. As a result of the refunding, the District will have a net present value savings over the life of the 2021 refunding school bonds of \$997,885.

SCHEDULES OF REQUIRED
SUPPLEMENTARY INFORMATION
L-1


| 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.1551818755\% | 0.1522285199\% | 0.1520364380\% | 0.1499850290\% | 0.1359914937\% | 0.1329959669\% | 0.1302019808\% |
| \$ 29,054,291 | \$ 34,172,252 | 45,028,832 | 34,684,470 | \$ 26,776,047 | 23,963,856 | 21,232,538 |
| \$ 9,754,894 | 9,719,098 | 9,836,977 | 9,412,139 | 9,326,718 | 9,160,723 | 9,344,363 |
| 297.84\% | 351.60\% | 457.75\% | 368.51\% | 287.09\% | 261.59\% | 227.22\% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30,2015 .
§
FAIR LAWN PUBLIC SCHOOLS
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF DISTRICT CONTRIBUTIONS
PUBLIC EMPLOYEES RETIREMENT SYSTEM
LAST SEVEN FISCAL YEARS


$$
\begin{aligned}
& \text { Contractually required contribution } \\
& \text { Contributions in relation to the contractually required contribution } \\
& \text { Contribution deficiency/(excess) } \\
& \text { District's covered employee payroll } \\
& \text { Contributions as a percentage of covered employee payroll }
\end{aligned}
$$

[^1]| 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0.3699274843\% | 0.3735561896\% | 0.3768283543\% | 0.3800082017\% | 0.3742537707\% | 0.3803055897\% | 0.3792037529\% |
| \$ 197,714,201 | \$ 236,103,641 | \$ 296,435,603 | \$ 256,215,232 | \$ 238,092,210 | \$ 233,397,118 | \$ 249,701,108 |
| \$ 37,910,489 | \$ 38,887,483 | \$ 38,830,986 | \$ 39,973,439 | \$ 40,629,471 | \$ 42,459,901 | \$ 43,906,652 |
| 521.53\% | 607.15\% | 763.40\% | 640.96\% | 586.01\% | 549.69\% | 568.71\% |
| 33.64\% | 28.71\% | 22.33\% | 25.41\% | 26.49\% | 26.95\% | 24.60\% |

State's proportion of the net pension liability attributable
to the District
State's proportionate share of the net pension liability
attributable to the District
District's covered employee payroll
State's proportionate share of the net pension liability as
a percentage of its covered employee payroll
Plan fiduciary net position as a percentage of the total
pension liability

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.
$\pm$

FAIR LAWN PUBLIC SCHOOLS
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF STATE CONTRIBUTIONS
TEACHERS' PENSION AND ANNUITY FUND
LAST SEVEN FISCAL YEARS


$$
\begin{aligned}
& \text { Contractually required contribution } \\
& \text { Contributions in relation to the contractually required contribution } \\
& \text { Contribution deficiency/(excess) } \\
& \text { District's covered employee payroll } \\
& \text { Contributions as a percentage of covered employee payroll }
\end{aligned}
$$

[^2]REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF CHANGES IN THE STATE'S PROPORTIONATE SHARE OF THE TOTAL OPEB LIABILITY ASSOCIATED WITH THE DISTRICT AND RELATED RATIOS LAST THREE FISCAL YEARS

|  | Fiscal Year Ending June 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2017 |  | 2018 |  | 2019 |  |
| Total OPEB Liability |  |  |  |  |  |  |
| Service Cost | \$ | 8,088,181 | \$ | 6,718,004 | \$ | 5,831,926 |
| Interest |  | 5,887,159 |  | 6,837,176 |  | 6,353,472 |
| Differences between Expected and Actual Experience |  |  |  | $(16,826,160)$ |  | (24,992,778) |
| Changes in Assumptions |  | $(24,043,354)$ |  | $(18,416,702)$ |  | 2,169,640 |
| Member Contributions |  | 158,908 |  | 148,317 |  | 132,411 |
| Gross Benefit Payments |  | $(4,315,517)$ |  | $(4,291,369)$ |  | $(4,466,875)$ |
| Net Change in Total OPEB Liability |  | (14,224,623) |  | $(25,830,734)$ |  | $(14,972,204)$ |
| Total OPEB Liability - Beginning |  | 200,542,494 |  | 186,317,871 |  | 160,487,137 |
| Total OPEB Liability - Ending | \$ | 186,317,871 | \$ | 160,487,137 | \$ | 145,514,933 |
| District's Covered Employee Payroll * | \$ | 49,956,189 | \$ | 51,620,624 | \$ | 53,251,015 |
| Total OPEB Liability as a Percentage of Covered Employee Payroll |  | 373\% |  | 311\% |  | 273\% |

*     - Covered payroll for the fiscal years ending June 30, 2017, 2018 and 2019 are based on the payroll on the June 30, 2016, 2017 and 2018 census data.

Note: This schedule does not contain ten years of information as GASB No. 75 was implemented during the fiscal year ended June 30, 2018.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO REQUIRED SUPPLEMENTARY INFORMATION <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021 

## A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes
There were none.

## Changes of Actuarial Assumptions

The discount rate changed from $6.28 \%$ as of June 30, 2019 to $7.00 \%$ as of June 30, 2020.
In the July 1, 2018 actuarial valuation the mortality improvement was based on Scale MP-2019 while in the July 1, 2019 actuarial valuation the mortality improvement was based on Scale MP-2020.

## B. TEACHERS' PENSION AND ANNUITY FUND

## Benefit Changes

There were none.

## Changes of Actuarial Assumptions

The discount rate changed from $5.60 \%$ as of June 30, 2019 to $5.40 \%$ as of June 30, 2020. The municipal bond rate changed from $3.50 \%$ to $2.21 \%$.

In the July 1, 2018 actuarial valuation the mortality improvement was based on Scale MP-2019 while in the July 1, 2019 actuarial valuation the mortality improvement was based on Scale MP-2020.

## C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN

## Benefit Changes

There were none.

## Changes of Actuarial Assumptions

The discount rate for June 30, 2019 was $3.50 \%$. The discount rate for June 30, 2018 was $3.87 \%$, a change of $-.37 \%$.
The mortality rates in the valuation as of June 30,2018 were based on the following:
Pre-retirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Employee Male/Female Mortality Table with fully generational mortality improvement projections from the central year using the MP-2017 scale. Post-retirement mortality rates were based on the RP-2006 Headcount-Weighted Healthy Annuitant Male/Female mortality table with fully generational improvement projections from the central year using the MP2017 scale. Disability mortality was based on the RP-2006 Headcount-Weighted Disabled Male/Female mortality table with fully generational improvement projections from the central year using MP-2017 scale.

# FAIR LAWN PUBLIC SCHOOLS <br> NOTES TO REQUIRED SUPPLEMENTARY INFORMATION <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021 

## C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN (Cont'd)

## Changes of Actuarial Assumptions (Cont'd)

The mortality rates in the valuation as of June 30, 2019 were based on the following:
Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

The health care trend rates in the valuation as of June 30, 2018 were based on the following:
For pre-Medicare preferred provider organization (PPO) medical benefits and health maintenance organization (HMO) medical benefits, trend rate is initially $5.8 \%$ and decreases to a $5.0 \%$ long term trend rate after eight years. For self-insured post-65 PPO and HMO medical benefits, the trend rate is $4.5 \%$. For prescription drug benefits, the initial trend rate is $8.0 \%$ decreasing to a $5.0 \%$ long term rate after seven years. For the Medicare Part B reimbursement, the trend rate is $5.0 \%$. The Medicare Advantage trend rate is $4.5 \%$ and will continue in all future years.

The health care trend rates in the valuation as of June 30, 2019 were based on the following:
For pre-Medicare medical benefits, the trend rate is initially $5.7 \%$ and decreases to a $4.5 \%$ long term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 is reflected. The assumed post-65 medical trend rate is $4.5 \%$ for all future years. For prescription drug benefits, the initial trend rate is $7.5 \%$ and decreases to a $4.5 \%$ long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is $5.0 \%$.


|  | Original <br> Budget |  | Budget <br> Transfers |  | Final <br> Budget |  | Actual | Variance <br> Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | \$ 92,788,775 |  |  | \$ | 92,788,775 | \$ | 92,788,775 |  |  |
|  | 101,652 |  |  |  | 101,652 |  | 302,730 | \$ | 201,078 |
|  |  |  |  |  |  |  | 11,000 |  | 11,000 |
|  | 40,000 |  |  |  | 40,000 |  |  |  | $(40,000)$ |
|  | 2,000 |  |  |  | 2,000 |  | 32,995 |  | 30,995 |
|  |  |  |  |  |  |  | 11,623 |  | 11,623 |
|  |  |  |  |  |  |  | 2,906 |  | 2,906 |
|  | 2,313,228 |  |  |  | 2,313,228 |  | 357,069 |  | $(1,956,159)$ |
|  | 73,000 |  |  |  | 73,000 |  | 314,489 |  | 241,489 |
|  | 95,318,655 |  |  |  | 95,318,655 |  | 93,821,587 |  | $(1,497,068)$ |
|  | 555,992 |  |  |  | 555,992 |  | 3,213,647 |  | 2,657,655 |
|  |  |  |  |  |  |  | 198,557 |  | 198,557 |
|  |  |  |  |  |  |  | 134,270 |  | 134,270 |
|  | 4,363,870 |  |  |  | 4,363,870 |  | 4,363,870 |  |  |
|  | 3,269,663 | \$ | $(1,245,605)$ |  | 2,024,058 |  | 2,024,058 |  |  |
|  | 464,041 |  |  |  | 464,041 |  | 464,041 |  |  |
|  | 840,898 |  |  |  | 840,898 |  | 840,898 |  |  |
|  |  |  |  |  |  |  | 189,791 |  | 189,791 |
|  |  |  |  |  |  |  | 3,619,796 |  | 3,619,796 |
|  |  |  |  |  |  |  | 11,334,993 |  | 11,334,993 |
|  |  |  |  |  |  |  | 215,663 |  | 215,663 |
|  |  |  |  |  |  |  | 6,586 |  | 6,586 |
|  |  |  |  |  |  |  | 3,092,264 |  | 3,092,264 |
|  | 9,494,464 |  | $(1,245,605)$ |  | 8,248,859 |  | 29,698,434 |  | 21,449,575 |
|  | 66,185 |  |  |  | 66,185 |  | 53,057 |  | $(13,128)$ |
|  |  |  |  |  |  |  | 2,473 |  | 2,473 |
|  | 66,185 |  |  |  | 66,185 |  | 55,530 |  | $(10,655)$ |
|  | 104,879,304 |  | $(1,245,605)$ |  | 103,633,699 |  | 123,575,551 |  | 19,941,852 |

REVENUES:
Local Sources:
Local Tax Levy
Tuition from Other LEA's
Tuition from Individuals
Transportation Fees from Individuals
Interest Earned on Capital Reserve Funds
Interest Earned on Maintenance Reserve Funds
Interest Earned on Emergency Reserve Funds
Other Restricted Miscellaneous Revenues
Unrestricted Miscellaneous Revenue
Total - Local Sources
Extraordinary Aid
Extraordinary Aid - Excess Prior Year
Excess Nonpublic School Transportation Costs
Special Education Aid
Equalization Aid
Security Aid
Transportation Aid
Homeless Tuition Reimbursement
On-Behalf TPAF Post Retirement Contributions (Non-Budgeted)
On-Behalf TPAF Pension Contributions (Non-Budgeted)
On-Behalf TPAF Non-Contributory Insurance (Non-Budgeted)
On-Behalf TPAF Long-Term Disability Insurance (Non-Budgeted)
TPAF Social Security (Reimbursed - Non-Budgeted)
Total State Sources
Medicaid Assistance Program
FFCRA SEMI
Total - Federal Sources
Total Revenues

















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GAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30， 2021



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EXPENDITURES
SPECIAL EDUCATION－INSTRUCTION：
Multiple Disabilities：
Salaries of Teachers
Other Salaries for Instruction
Multiple Disabilities：
Salaries of Teachers
Other Salaries for Instruction
Other Salaries for Instruction
General Supplies
General Supplies
Purchased Professi
Purchased Professional－Educational Services
Other Objects
Total Multiple Disabilities
Resource Room／Resource Center：
Salaries of Teachers
Purchased Professional－Educational Services General Supplies
Textbooks
Total Resource Room／Resource Center

Autism：
Other Salaries for Instruction Services Purchased Professional－Educational Services Purchased Technical Services General Supplies
Total Autism

[^3]

| Variance <br> Final to Actual |  |  |
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FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

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EXPENDITURES:
Current Expense:
Preschool Disabilities - Full-Time:
Salaries of Teachers
Salaries of Teachers
Other Salaries for Ins
Purchased Professional - Educational Services
General Supplies
Total Preschool Disabilities - Full-Time
Salaries
Home Instruction:
Purchased Professiona
Total Home Instruction
TOTAL SPECIAL EDUCATION - INSTRUCTION
Basic Skills/Remedial - Instruction
Salaries of Teachers
Total Basic Skills/Remedial - Instruction
Bilingual Education - Instruction:
Salaries of Teachers
General Supplies
Total Bilingual Educ
School Sponsored Cocurricular Activities:
Salaries
Supplies and Materials
Other Objects
Total School-Sponsored Cocurricular Activities

Page 87



FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30,2021


EXPENDITURES:


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FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30,2021



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EXPENDITURES:
Current Expense:
Undistributed Expenditures - Attendance and Social Work Services:
Salaries
Total Undistributed Expenditures - Attendance and Social Work Services Undistributed Expenditures - Health Services: Salaries Purchased Professional and Technical Services
Other Purchased Services (400-500 series)
Supplies and Materials
Other Objects
Other Objects
Total Undistribu
Total Undistributed Expenditures - Health Services
Undist. Expend. - Speech, OT, PT and Related Services:
Salaries
Purchased
Purchased Professional - Educational Services
Supplies and Materials
Total Undist. Expend. - S
Undist. Expend. - Other Supp. Serv. Students - Extraordinary Services:
Purchased Professional-Educational Services
Total Undist. Expend. - Other Supp. Serv. Students - Extraordinary Serv.

[^5]

EXPENDITURES:
Current Expense:

Undist. Expend. - Improvement of Instructional Services:
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants
Other Salaries
Salaries of Facilitators, Math \& amp; Ltieracy Coaches
Salaries of Facilitators, Math \& amp; Ltieracy Coaches
Other Purchased Services (400-500) Other Purchased Services (400-500)
Supplies and Materials
Other Objects
Total Undist. Expend. - Improvement of Instructional Services
Undist. Expend. - Educational Media Services/School Library:
Salaries Salaries of Technology Coordinators
Supplies and Materials
Total Undist. Expend. - Educational Media Services/School Library
Undist. Expend. - Instructional Staff Training Services:
Salaries of Other Professional Staff
Purchased Professional - Educational Services
Other Purchased Services Other Purchased Services
Supplies and Materials
Supplies and Materials
Other Objects
Total Undist. Expend. - Instructional Staff Training Services









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[^6]| Original <br> Budget |  |
| ---: | ---: |
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| $\$ 4$ | 308,374 |
|  | 256,435 |
| 79,350 |  |
| 10,500 |  |
| 20,808 |  |
| 34,400 |  |
|  | 108,102 |
| 5,700 |  |
| 46,289 |  |
| 2,601 |  |
|  | 346,618 |
| 44,378 |  |
| $1,263,555$ |  |


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EXPENDITURES:
Current Expense:
Undist. Expend. - Support Services - General Admininstration:
Salaries
Legal Services
Audit Fees
Enviormental Monitoring
Architectural/Engineering Services
Other Purchased Professional Services
Communications/Telephone
BOE Other Purchased Services
Misc. Purchased Services (400-500)
General Supplies
Judgments Against the School District
Miscellaneous Expenditures
Total Undist. Expend. - Support Services - General Administration
Undist. Expend. - Support Serv. - School Administration: Salaries of Principals/Assistant Principals
Salaries of Other Professional Staff
Salaries of Secretarial and Clerical Assistants Other Salaries
Other Objects
Total Undist. Expend. - Support Serv. - School Administration


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FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30,2021



EXPENDITURES:
Current Expense:
Undist. Expend. - Administrative Information Technology:
Salaries
Salaries
Technology Coordinator
Purchased Professional Services
Purchased Technical Services
Other Purchased Service
Supplies and Materials
Other Objects
Total Undist. Expend. - Administrative Information Technology
Required Maintenance for School Facilities:
Salaries
Cleaning, Repair and Maintenance Services
Lead Testing of Drinking Water
General Supplies
Total Required Maintenance for School Facilities
Required Maintenance for School Facilities:
Salaries
Cleaning, Repair and Maintenance Services
Lead Testing of Drinking Water
General Supplies
Total Required Maintenance for School Facilities
Undist. Expend. - Custodial Services:
Salaries Salaries of Non-Instructional Aides Other Salaries
Other Purchased Unused Vacation Payment to Terminated/Retired Staff Purchased Professional and Technical Services Cleaning, Repair and Maintenance Services Other Purchased Property Services Insurance

Miscellaneous Purchased Services
General Supplies Energy (Natural Gas) Energy (Electricity)

Energy (Oil)
Other Objects


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EXPENDITURES：
Current Expense：
Undist．Expend．－Care and Upkeep of Grounds：
Salaries
Cleaning，Repair，and Maintenance Services
General Supplies
Undist．Expend．－Care and Upkeep of Grounds：
Salaries
Cleaning，Repair，and Maintenance Services
General Supplies
Total Undist．Expend．－Care and Upkeep of Grounds
Undist．Expend．－Security：
Salaries
Purchase Professional Technical Services Cleaning Repair and Maintainence

General Supplies

## Total Undist．Expend．－Security

Undist．Expend．－Student Transportation Services：
Salaries for Pupil Transportation： Salaries for Pupil Transportation：
Non－Instructional Aides Between Home and School－Regular
Between Home and School－Special Education Between Home and School－Special Education
Other than Between Home and School Other Purchased Professional and Technical Services Unused Sick Payment to Terminated／Retired Staff Management Fee－ESC \＆CTSA Transportation Program Cleaning，Repair and Maintenance Services
Lease Purchase Payments－School Buses

Contracted Services：
Aid in Lieu of Payments for Nonpublic School Students Between Home and School－Vendors
Other than Between Home and School Other than Between Home and School－Vendors
Special Education Students－Vendors

Regular Education Students－ESCs \＆CTSAs
Special Education Students－ESCs \＆CTSAs Miscellaneous Purchased Services－Transportation General Supplies

Transportation Supplies
Other Objects
Total Undist．Expend．－Student Transportation Services


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& \begin{array}{l}
\text { Budget } \\
\text { Transfers }
\end{array}
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$$

EXPENDITURES:
Current Expense:
Unallocated Benefits:
Social Security Contributions
Other Retirement Contribution - PERS Other Retirement Contribution - Regular
Workmen's Compensation
Health Benefits
Tuition Reimbursement
Other Employee Benefits
Unused Sick Payment to Terminated/Retired Staff
Total Unallocated Benefits
ON-BEHALF CONTRIBUTIONS:
On-Behalf TPAF Post Retirement Contributions (Non-Budgeted)
On-Behalf TPAF Pension Contributions (Non-Budgeted)
On-Behalf TPAF Non-Contributory Insurance (Non-Budget On-Behalf TPAF Long-Term Disability Insurance (Non-Budgeted) Reimbursed TPAF Social Security Contributions (Non-Budgeted) TOTAL ON-BEHALF CONTRIBUTIONS
TOTAL PERSONAL SERVICES - EMPLOYEE BENEFITS TOTAL UNDISTRIBUTED EXPENDITURES TOTAL GENERAL CURRENT EXPENSE CAPITAL OUTLAY:
Equipment:
Regular Programs - Instruction:
Grades 1-5
Grades 6-8
Grades 9-12
Learning and/or Language Disabilities
Multiple Disabilities
Undistributed:
Administration Information Technology
Required Maint for School Facilities
Care \& Upkeep of Grounds
Care \& Upkeep of Grounds
Security
School Buses - Special
Total Equipment


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FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30,2021


TOTAL CAPITAL OUTLAY
SPECIAL SCHOOLS:
Adult Education - Local Instruction:
Salaries of Teachers
Other Salaries for Instruction
Purchased Professional and Technical Services
General Supplies
Total Adult Education - Local Instruction
Other Objects
TOTAL SPECIAL SCHOOLS
Excess/(Deficit) of Revenues Over/(Under) Expenditures







FAIR LAWN PUBLIC SCHOOLS
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | Original <br> Budget |
| :--- | ---: |
|  |  |
| $\$$ | $(600,000)$ |
|  | $(600,000)$ |
|  |  |
|  |  |

Other Financing Uses:
Capital Reserve - Transfer to Debt Service Fund
Capital Contributions - Food Service Fund
Total Other Financing Uses
Excess/(Deficit) of Revenues Over/(Under) Expenditures and Other Financing Uses
Fund Balance, July 1 (As Restated)
Fund Balance, June 30
Recapitulation:
Restricted Fund
Restricted Fund Balance:
Capital Reserve
Maintenance Reserve
Unemployment Compensation
Assigned Fund Balance:
Designated for Subsequen
Year End Encumbrances
Unassigned Fund Balance
Reconciliation to Governmental Funds Statement (GAAP): Last Two State Aid Payments not Recognized on GAAP basis Fund Balance per Governmental Funds (GAAP)

## FAIR LAWN PUBLIC SCHOOLS BUDGETARY COMPARISON SCHEDULE SPECIAL REVENUE FUND <br> FOR THE FISCAL YEAR ENDED JUNE 30, 2021

## REVENUES: <br> Local Sources <br> State Sources <br> Federal Sources

Total Revenues
EXPENDITURES:
Instruction:
Salaries of Teachers
Other Salaries for Instruction
Purchased Professional and Technical Services
Tuition
General Supplies
Textbooks
Other Objects
Total Instruction
Support Services:
Salaries of Other Professional Staff
Personal Services - Employee Benefits
Purchased Professional/Educational Services
Purchased Professional/Technical Services
Other Purchased Services
Supplies
Administrative Costs
Student Activities
Scholarship Fund

Total Support Services
Total Expenditures

Excess/(Deficit) of Revenues Over/(Under)
Expenditures

|  | Original <br> Budget | Budget <br> Transfers |  | Final Budget |  | Actual |  | Variance Final to Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \$ | 484,315 | \$ | 484,315 | \$ | 278,363 | \$ | $(205,952)$ |
| \$ | 133,352 |  | $(68,178)$ |  | 65,174 |  | 42,763 |  | $(22,411)$ |
|  | 1,323,520 |  | 2,124,257 |  | 3,447,777 |  | 2,285,771 |  | $(1,162,006)$ |
|  | 1,456,872 |  | 2,540,394 |  | 3,997,266 |  | 2,606,897 |  | $(1,390,369)$ |


| 186,098 |  |  | 126,161 |  | 312,259 |  | 246,124 |  | 66,135 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 10,000 |  | 10,000 |  | 1,218 |  | 8,782 |
|  |  |  | 14,548 |  | 14,548 |  | 7,178 |  | 7,370 |
|  | 941,321 |  | 321,555 |  | 1,262,876 |  | 1,262,876 |  |  |
|  | 14,978 |  | 774,991 |  | 789,969 |  | 566,638 |  | 223,331 |
| 5,355 |  |  | $(1,690)$ |  | 3,665 |  | 3,656 |  | 9 |
|  |  |  | 14,514 |  | 14,514 |  | 14,514 |  |  |
|  | 1,147,752 |  | 1,260,079 |  | 2,407,831 |  | 2,102,204 |  | 305,627 |
| 19,493 |  |  | 577,329 |  | 596,822 |  | 15,169 |  | 581,653 |
| 30,570 |  |  | 43,772 |  | 74,342 |  | 25,993 |  | 48,349 |
| 169,478 |  |  | $(45,547)$ |  | 123,931 |  | 21,160 |  | 102,771 |
| 47,447 |  |  | 208,943 |  | 256,390 |  | 134,328 |  | 122,062 |
| 6,638 |  |  | 3,862 |  | 10,500 |  | 10,500 |  |  |
| 19,31216,182 |  |  | 29,913 |  | 49,225 |  | 48,359 |  | 866 |
|  |  |  | 50,729 |  | 66,911 |  | 19,459 |  | 47,452 |
| 16,182 |  |  | 407,439 |  | 407,439 |  | 407,439 |  |  |
|  |  |  | 3,875 |  | 3,875 |  | 3,875 |  |  |
| 309,120 |  |  | 1,280,315 |  | 1,589,435 |  | 686,282 |  | 903,153 |
| \$ | 1,456,872 | \$ | 2,540,394 | \$ | 3,997,266 | \$ | 2,788,486 | \$ | $\underline{1,208,780}$ |
| \$ | -0- | \$ | -0- | \$ | -0- | \$ | $(181,589)$ | \$ | 181,589 |

Note A - Explanation of Differences between Budgetary Inflows and Outflows and
GAAP Revenues and Expenditures

|  | General <br> Fund |  | Special <br> Revenue <br> Fund |  |
| :---: | :---: | :---: | :---: | :---: |
| Sources/Inflows of Resources |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Revenue" and Other Financing Sources from the Budgetary Comparison Schedule | \$ | 123,575,551 | \$ | 2,606,897 |
| Difference - Budgetary to GAAP: |  |  |  |  |
| Prior Year State Aid Payments Recognized for GAAP Purposes, not Recognized for Budgetary Statements |  | 589,205 |  |  |
| Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements |  | $(648,675)$ |  |  |
| Total Revenues and Other Financing Sources as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds | \$ | 123,516,081 | \$ | 2,606,897 |
| Uses/Outflows of Resources: |  |  |  |  |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the |  |  |  |  |
| Budgetary Comparison Schedule | \$ | 117,571,848 | \$ | 2,788,486 |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds | \$ | 117,571,848 | \$ | 2,788,486 |

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budget for the fiscal year ended June 30, 2021 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis except for Student Activities and Scholarships. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The general fund budgetary revenue differs from the GAAP revenue due to a difference in the recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

| SCHOOL LEVEL SCHEDULES |
| :---: |
| (NOT APPLICABLE) |


| SPECIAL REVENUE FUND |
| :---: |

Exhibit E－1
Page 1 of 3

|  | $\begin{aligned} & \infty \\ & \infty \\ & 0 \\ & {\underset{N}{n}}^{0} \\ & \infty \end{aligned}$ | － |  | $\infty$ 0 ¢ d | $\infty$ <br> 0 <br> 0 <br> + <br> din |  |  | ¢ ${ }_{\infty}^{\infty}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | ® <br>  <br>  | a｜ |  | a d N | à |  |  | ¢ |
|  | $\begin{aligned} & n \\ & \hat{n} \\ & 0 . \\ & \infty \\ & \infty \end{aligned}$ | not |  | $\stackrel{n}{0}$ |  |  |  |  |
|  | $\begin{gathered} \bar{\infty} \\ \infty \\ \underset{\sim}{\infty} \\ \underset{\sim}{\infty} \\ \infty \end{gathered}$ | $\begin{aligned} & \infty \\ & \infty \\ & \infty \\ & \underset{-}{\infty} \\ & - \end{aligned}$ |  | $\stackrel{\rightharpoonup}{\infty}$ | $-\infty$ <br> $\sim$ <br> $\underset{\sim}{4}$ <br> -1 | \％ $\stackrel{\text { \％}}{ }$ |  | ｜r｜c｜｜ |
| $\stackrel{\lambda}{\text { 号 }}$ | $\sim$ $\sim$ $\sim$ $\sim$ | n <br> － <br> $=$ <br> $=$ |  |  |  | 88 80 0 | n |  |
|  | $\begin{gathered} \stackrel{\infty}{\infty} \\ \underset{-}{1} \\ \infty \end{gathered}$ | $\stackrel{\sim}{\infty}$ |  |  |  | すこ |  | $\stackrel{\sim}{\sim}$ |
|  | $\left.\begin{aligned} & n \\ & n \\ & 0 \\ & 6 \\ & \infty \end{aligned} \right\rvert\,$ | $\begin{aligned} & n \\ & 2 \\ & 0 \\ & 0 \end{aligned}$ | ह̂ | $\begin{aligned} & \circ \\ & \stackrel{\infty}{n} \\ & \underset{\sim}{n} \end{aligned}$ |  |  | $\stackrel{\infty}{\infty}$ |  |
|  | $\left.\begin{gathered} \underset{\sim}{\infty} \\ \infty \\ \underset{\sim}{\infty} \\ \infty \end{gathered} \right\rvert\,$ | $\stackrel{\sim}{+}$ | $\begin{aligned} & \pm \\ & 0 \\ & i \end{aligned}$ |  |  | ¢ ¢ ¢ | $\stackrel{\text { J }}{\substack{\text { f }}}$ |  |
| 家 | $\begin{aligned} & \stackrel{0}{6} \\ & \omega_{n} \\ & m \\ & \infty \\ & \infty \end{aligned}$ | $\begin{aligned} & \stackrel{\circ}{6} \\ & \hat{6} \\ & \text { m } \\ & \text { m} \\ & \end{aligned}$ | $\begin{aligned} & \text { n} \\ & \hat{0} \\ & \hat{i} \end{aligned}$ | へิ | N |  | $\underset{\sim}{\infty}$ |  |

[^7]Exhibit E-1
Page 2 of 3

## 




> REVENUE: Local Sources State Sources Federal Sources Total Revenue EXPENDITURES: Instruction: Salaries of Teachers Other Salaries for Instruction Purchased Professional/Technical Services Tuition General Supplies Textbooks Other Objects Total Instruction Support Services: Salaries of Other Professional Staff Personal Services - Employee Benefits Purchased Professional/Educational Services Purchased Professional/Technical Services Other Purchased Services Supplies Administrative Costs Student Activities Scholarship Fund Total Support Services Total Expenditures


|  | $\stackrel{4}{4}$ |  |  |  |  | ลิ์ べ べ | ｜r｜ | $\stackrel{\infty}{\infty}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \stackrel{\infty}{\infty} \\ & \infty \end{aligned}$ | $\stackrel{\infty}{\infty}$ |  |  | $\stackrel{i n}{\infty} \underset{n}{\infty} \mid$ | $\underset{c}{n} \underset{\infty}{\infty} \underset{c}{\infty} \mid$ | ¢ |
|  |  | $\infty$ N N <br> $\leftrightarrow$ | 这 |  |  | ¢ | ¢ | ¢ |
| IETARY BASIS |  | $\stackrel{\sim}{\sim}$ | $\stackrel{\sim}{n}$ |  |  | $\xrightarrow{\text { N }}$ | $\stackrel{\sim}{n}$ | n $\sim$ $\sim$ |
|  |  | $\begin{aligned} & \stackrel{i g}{=} \\ & \infty \end{aligned}$ | $\stackrel{i}{n}$ |  |  | $\begin{aligned} & \sqrt[i]{n} \\ & = \end{aligned}$ | $\begin{aligned} & \hat{n} \\ & f \\ & =1 \end{aligned}$ | － |
|  |  | $\stackrel{\infty}{\stackrel{\infty}{~}}$ <br> $\infty$ | $\begin{gathered} \infty \\ \stackrel{\infty}{\mathrm{i}} \end{gathered}$ |  |  | ＋ ¢ ¢ | $\begin{gathered} \infty \\ \stackrel{\infty}{a} \\ \underset{\sim}{2} \end{gathered}$ |  |
|  |  | $\stackrel{\infty}{\stackrel{\infty}{\wedge}}$ <br> $\omega$ | $\stackrel{\infty}{\stackrel{\infty}{\sim}}$ | $\stackrel{\infty}{\stackrel{ }{\sim}}$ | $\stackrel{\infty}{\stackrel{\sim}{7}}$ |  |  | － |
| COMBINING SC |  | $\begin{aligned} & 0 \\ & \text { م } \\ & \text { n } \end{aligned}$ <br> $\propto$ | $\begin{aligned} & 0 \\ & 0 \\ & 0 \\ & i \end{aligned}$ | $\begin{aligned} & \text { 冃i } \\ & \end{aligned}$ | － |  |  | ¢ |

FAIR LAWN PUBLIC SCHOOLS
COMBINING SCHEDULE OF REVENUE AND EXPENDITURES－BUDGETARY BASIS COMBINING SCHEDULE OF REVENUE AND EXPENDITURES－BUDGETARY BASI
FOR THE FISCAL YEAR ENDED JUNE 30,2021䟚




REVENUE：


Total Instruction
Support Services．
Salaries of Other Profssional Services－Employee Benefit
Purchased Professional／Educational Services Purchased Professional／Technical Services Other Purchased Services
Supplies
Administrative Costs
Student Activities
Scholarship Fund
Total Support Services
Total Expenditures

| Revenue and Other Financing Sources: |  |  |
| :---: | :---: | :---: |
| Interest on Investments | \$ | 11,198 |
| Total Revenue and Other Financing Sources |  | 11,198 |
| Expenditures and Other Financing Uses: |  |  |
| Purchased Professional and Technical Services |  | 246,434 |
| Construction Services |  | 2,984,040 |
| Other Objects |  | 21,693 |
| Transfer Out to Debt Service Fund: |  |  |
| Interest on Investments |  | 11,198 |
| Unexpended Balance |  | 237,300 |
| Total Expenditures |  | 3,500,665 |
| Deficit of Revenue and Other Financing Sources Under Expenditures and Other Financing Uses |  | $(3,489,467)$ |
| Fund Balance - Beginning of Year (As Restated) |  | 4,174,053 |
| Fund Balance - End of Year | \$ | 684,586 |
| Recapitulation: |  |  |
| Restricted | \$ | 639,406 |
| Restricted - Year End Encumbrances |  | 45,180 |
| Total Fund Balance - Budgetary/GAAP Basis | \$ | 684,586 |

FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | Prior Periods |  | Current Year |  | Totals |  | Revised <br> Project Authorization |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Other Financing Sources: |  |  |  |  |  |  |  |  |
| State Sources - SDA Grant | \$ | 1,723,656 |  |  | \$ | 1,723,656 | \$ | 1,723,656 |
| Bond Proceeds |  | 10,677,000 |  |  |  | 10,677,000 |  | 9,965,101 |
| Total Revenue and Other Financing |  |  |  |  |  |  |  |  |
| Sources |  | 12,400,656 |  |  |  | 12,400,656 |  | 11,688,757 |
| Expenditures: |  |  |  |  |  |  |  |  |
| Legal Services/Bonding Fees |  | 86,913 |  |  |  | 86,913 |  | 86,913 |
| Purchased Professional and Technical |  |  |  |  |  |  |  |  |
| Services |  | 1,078,346 |  |  |  | 1,078,346 |  | 1,078,346 |
| Construction Services |  | 9,915,468 |  |  |  | 9,915,468 |  | 9,915,468 |
| Other Objects |  | 608,030 |  |  |  | 608,030 |  | 608,030 |
| Total Expenditures |  | 11,688,757 |  |  |  | 11,688,757 |  | 11,688,757 |
| Other Financing Uses: |  |  |  |  |  |  |  |  |
| Operating Transfer - Debt Service Fund |  |  | \$ | $(237,300)$ |  | $(237,300)$ |  |  |
| Excess of Revenue Over Expenditures and |  |  |  |  |  |  |  |  |
| Other Financing Uses | \$ | 711,899 | \$ | $\underline{(237,300)}$ | \$ | 474,599 | \$ | -0- |


| Additional Project Information: |  |
| :--- | :---: |
| Project Numbers | N/A |
| Grant Date | N/A |
| Bond Authorization Date | $12 / 9 / 14$ |
| Bonds Authorized | $\$$ |
| Bonds Issued | $10,677,986$ |
| Original Authorized Cost | $\$$ |
| Project Balance Cancelled | $\$ 0,647,000$ |
| Revised Authorized Cost | $12,871,000$ |
| Percentage Decrease over Original | $\$$ |
| $\quad \$$ | $(1,182,243)$ |
| $\quad$ Authorized Cost | $11,688,757$ |
| Percentage Completion | $-9.19 \%$ |
| Original Target Completion Date | $100.00 \%$ |
| Revised Target Completion Date | $11 / 16 / 16$ |
|  | $11 / 16 / 16$ |

## FAIR LAWN PUBLIC SCHOOLS <br> CAPITAL PROJECTS FUND <br> SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - <br> BUDGETARY BASIS <br> HIGH SCHOOL AUDITORIUM HVAC SYSTEM \& RENOVATIONS AND ADDITIONS TO MIDDLE SCHOOL <br> FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | $\begin{gathered} \text { Prior } \\ \text { Periods } \\ \text { (As Restated) } \end{gathered}$ |  | Current Year |  | Totals |  | Project <br> Authorization |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Other Financing Sources: Bond Proceeds | \$ | 25,000,000 |  |  | \$ | 25,000,000 | \$ | 25,000,000 |
| Total Revenue and Other Financing Sources |  | 25,000,000 |  |  |  | 25,000,000 |  | 25,000,000 |
| Expenditures and Other Financing Uses: |  |  |  |  |  |  |  |  |
| Legal Services/Bonding Fees |  | 154,237 |  |  |  | 154,237 |  | 155,000 |
| Purchased Professional and Technical |  |  |  |  |  |  |  |  |
| Services |  | 2,247,072 | \$ | 246,434 |  | 2,493,506 |  | 2,691,399 |
| Construction Services |  | 18,837,731 |  | 2,984,040 |  | 21,821,771 |  | 21,822,146 |
| Other Objects |  | 298,806 |  | 21,693 |  | 320,499 |  | 331,455 |
| Total Expenditures |  | 21,537,846 |  | 3,252,167 |  | 24,790,013 |  | 25,000,000 |
| Excess of Revenue Over Expenditures | \$ | 3,462,154 | \$ | $(3,252,167)$ | \$ | 209,987 | \$ | -0- |


| Additional Project Information: |  |  |
| :--- | :---: | :---: |
| Project Numbers | N/A |  |
| Grant Date | N/A |  |
| Bond Authorization Date |  | $3 / 13 / 18$ |
| Bonds Authorized | $\$$ | $25,000,000$ |
| Bonds Issued | $\$$ | $25,000,000$ |
| Original Authorized Cost | $\$$ | $25,000,000$ |
| Additional Authorized Cost | $\$$ | $-0-$ |
| Project Balance Cancelled | $\$$ | $-0-$ |
| Revised Authorized Cost | $\$$ | $25,000,000$ |
|  |  |  |
| Percentage Decrease over Original |  |  |
| $\quad$ Authorized Cost | $0.00 \%$ |  |
| Percentage Completion | $99.16 \%$ |  |
| Original Target Completion Date | $10 / 1 / 19$ |  |
| Revised Target Completion Date | $6 / 30 / 22$ |  |

PROPRIETARY FUNDS

Page 108

## ASSETS:

| Current Assets: |  |
| :--- | ---: |
| Cash and Cash Equivalents | 612,852 |
| Intergovernmental Accounts Receivable: | 61,280 |
| State | $1,334,028$ |
| Federal | 19,930 |
| Other Accounts Receivable | $-2,028,090$ |
| Total Current Assets |  |

Non-Current Assets:
$\begin{array}{ll}\text { Capital Assets } & 860,186\end{array}$
Less: Accumulated Depreciation
Total Non-Current Assets
396,445

Total Assets
2,424,535

## LIABILITIES:

## Current Liabilities:

Accounts Payable - Vendors
Unearned Revenue - Prepaid Sales
Total Current Liabilities
1,284,778

NET POSITION:

Investment in Capital Assets
396,445
Unrestricted
743,312
Total Net Position
$\xlongequal{\$ 1,139,757}$

## FAIR LAWN PUBLIC SCHOOLS

## ENTERPRISE FUNDS

STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | Food <br> Service |  |
| :--- | ---: | ---: |
| Operating Revenue: <br> Local Sources: <br> Daily Sales - Reimbursable Programs <br> Other Income <br> Special Events |  |  |
| Total Operating Revenue | 3,300 <br> Operating Expenses: <br> Purchased Services (Including Fixed Price Contract) <br> Other Purchased Services <br> Supplies, Insurance and Other Costs <br> Miscellaneous Expenses <br> Depreciation Expense <br> Total Operating Expenses <br> Operating Loss <br> Non-Operating Revenue: <br> Local Sources: <br> Interest Income <br> State Sources: <br> COVID-19 Seamless Summer Option <br> Federal Sources: <br> COVID-19 Seamless Summer Option <br> Food Distribution Program <br> Total Non-Operating Revenue <br> Change in Net Position <br> Transfer - Capital Contribution - General Fund <br> Change in Net Position After Transfer - Capital Contribution <br> Net Position - Beginning of Year (as Restated) <br> Net Position - End of Year |  |

FAIR LAWN PUBLIC SCHOOLS
ENTERPRISE FUNDS
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  | Food Service |  |
| :---: | :---: | :---: |
| Cash Flows from Operating Activities: |  |  |
| Receipts from Customers | \$ | 30,706 |
| Payments to Food Service Contractor |  | (2,494,570) |
| Payments for Suppliers |  | $(135,429)$ |
| Net Cash Used for Operating Activities |  | $(2,599,293)$ |
| Cash Flows from Capital and Related Financing Activities: |  |  |
| Purchases of Capital Assets |  | $(10,344)$ |
| Net Cash Used for Capital and Related Financing Activities |  | $(10,344)$ |
| Cash Flows from Investing Activities: |  |  |
| Interest Income |  | 1,298 |
| Net Cash Provided by Investing Activities |  | 1,298 |
| Cash Flows from Noncapital Financing Activities: |  |  |
| State Sources Collected in Food Service Fund |  | 113,321 |
| Federal Sources Collected in Food Service Fund |  | 2,969,076 |
| Net Cash Provided by Noncapital Financing Activities |  | 3,082,397 |
| Net Increase in Cash and Cash Equivalents |  | 474,058 |
| Cash and Cash Equivalents, July 1 |  | 138,794 |
| Cash and Cash Equivalents, June 30 | \$ | 612,852 |
| Reconciliation of Operating Loss to Net Cash |  |  |
| Used for Operating Activities |  |  |
| Operating Loss | \$ | $(3,928,268)$ |
| Adjustment to Reconcile Operating Loss to Net Cash |  |  |
| Used for Operating Activities |  |  |
| Depreciation |  | 52,073 |
| Food Distribution Program |  | 68,610 |
| Changes in Assets and Liabilities: |  |  |
| Increase in Unearned Revenue |  | 18,103 |
| Increase in Accounts Payable |  | 1,211,931 |
| (Increase) in Other Accounts Receivable |  | $(15,348)$ |
| (Decrease) in Interfund Payable |  | $(6,394)$ |
| Net Cash Used for Operating Activities | \$ | $(2,599,293)$ |

## Noncash Investing, Capital and Financing Activities:

The Food Service Enterprise Fund received U.S.D.A. Commodities through the Food Distribution Program valued at $\$ 68,610$ and utilized U.S.D.A. Commodities valued at $\$ 68,610$.

FIDUCIARY ACTIVITIES (NOT APPLICABLE)

LONG-TERM DEBT
Exhibit I-1
1 of 2

|  |  |  |  | $\begin{aligned} & \frac{\text { IR LAWN P }}{\text { LONG-T }} \\ & \text { HEDULE O } \end{aligned}$ | D | $\begin{aligned} & \text { OOLS } \\ & \text { ONDS } \end{aligned}$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Date of |  | Original | Maturities Jun | 20 | anding | Interest |  | Balance |  |  |  | Balance |
| Purpose | Issue |  | Issue | Date |  | mount | Rate |  | ly 1,2020 |  | tured |  | 30, 2021 |
| Refunding Bonds - 2012 | 5/1/2012 | \$ | 6,515,000 | 2/15/2022 | \$ | 430,000 |  | \$ | 4,205,000 | \$ | 420,000 | \$ | 3,785,000 |
|  |  |  |  | 2/15/2023 |  | 430,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2024 |  | 425,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2025 |  | 425,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2026 |  | 420,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/27 |  | 420,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/28 |  | 415,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/29 |  | 415,000 | 3.125\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/30 |  | 405,000 | 4.000\% |  |  |  |  |  |  |
| Refunding Bonds - 2014 | 11/19/2013 |  | 9,950,000 | 2/15/2022 |  | 725,000 | 4.000\% |  | 7,035,000 |  | 705,000 |  | 6,330,000 |
|  |  |  |  | 2/15/2023 |  | 720,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2024 |  | 715,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2025 |  | 710,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 2/15/2026 |  | 705,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/27 |  | 700,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/28 |  | 695,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/29 |  | 685,000 | 4.000\% |  |  |  |  |  |  |
|  |  |  |  | 02/15/30 |  | 675,000 | 4.000\% |  |  |  |  |  |  |
| Various Improvements | 4/21/2016 |  | 10,677,000 | 03/01/22 |  | 465,000 | 2.000\% |  | 8,672,000 |  | 445,000 |  | 8,227,000 |
|  |  |  |  | 03/01/23 |  | 480,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/24 |  | 500,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/25 |  | 520,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/26 |  | 535,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/27 |  | 555,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/28 |  | 580,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/29 |  | 600,000 | 3.000\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/30 |  | 620,000 | 3.125\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/31 |  | 645,000 | 3.125\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/32 |  | 665,000 | 3.250\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/33 |  | 675,000 | 3.250\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/34 |  | 690,000 | 3.250\% |  |  |  |  |  |  |
|  |  |  |  | 03/01/35 |  | 697,000 | 3.250\% |  |  |  |  |  |  |

Exhibit I-1
2 of 2











Page 115
Exhibit I-2

|  | ® $\propto$ | $\begin{aligned} & \infty \\ & \stackrel{\infty}{0} \\ & i \end{aligned}$ | $\underset{\sim}{W}$ | $\stackrel{\infty}{\stackrel{\infty}{\mathrm{m}}}$ | $\underset{\sim}{\text { m }}$ | ¢ $\sim$ $\sim$ $\sim$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \stackrel{0}{n} \\ & \stackrel{n}{n} \end{aligned}$ | $\begin{aligned} & \underset{N}{N} \\ & \underset{J}{J} \end{aligned}$ | $\begin{aligned} & \mathfrak{F} \\ & \underset{\sim}{\hat{N}} \end{aligned}$ | $\begin{aligned} & \text { I } \\ & \underset{\sim}{n} \end{aligned}$ | $\begin{aligned} & \underset{\sim}{Z} \\ & \stackrel{n}{n} \end{aligned}$ |  |

$$
\frac{\text { FAIR LAWN PUBLIC SCHOOLS }}{\text { LONG-TERM DEBT }}
$$

$\frac{\text { SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES }}{\text { FOR THE FISCAL YEAR ENDED JUNE } 30,2021}$




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 $\left.\begin{array}{ll}n & 8 \\ 0 & 8 \\ \infty & 0 \\ n & 0 \\ n & \underset{n}{n} \\ \rightarrow & n\end{array} \right\rvert\,$ $n$
$\infty$
$\underset{\sim}{+}$
$\underset{\sim}{j}$ $\left|\begin{array}{c}n \\ \infty \\ \infty \\ \underset{\sim}{f} \\ n \\ n\end{array}\right|$




$\left|\begin{array}{l|l||}i \\ i\end{array}\right|$





[^8][^9]
## Recapitulation:

Designated for Subsequent Year's Expenditures
Designated for Future Year's Expenditures

## STATISTICAL SECTION

## (UNAUDITED)

This part of the District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District's overall financial health.

## Contents

Exhibit

## Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

## Revenue Capacity

These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property taxes.

J-6 thru J-9

## Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.

J-10 thru J-13

## Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments.

J-14 thru J-15

## Operating Information

These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.

J-16 thru J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

| June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020* |  | 2021 |  |
| \$ | $\begin{array}{r} 12,271,881 \\ 6,147,808 \\ 3,058,399 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 12,732,213 \\ 6,899,381 \\ 3,208,465 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 13,405,731 \\ 6,127,279 \\ 3,468,025 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 4,280,067 \\ 20,255,651 \\ (24,573,884) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 14,636,651 \\ 15,904,197 \\ (25,407,383) \\ \hline \end{array}$ | \$ | $\begin{gathered} 20,463,293 \\ 11,650,011 \\ (28,002,233) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 21,337,572 \\ 15,183,266 \\ (29,219,934) \\ \hline \end{array}$ | \$ | $\begin{array}{r} (883,814) \\ 41,080,212 \\ (27,457,784) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 18,251,025 \\ 18,953,234 \\ (14,043,842) \\ \hline \end{array}$ | \$ | $\begin{array}{r} 26,301,837 \\ 26,188,794 \\ (18,951,689) \\ \hline \end{array}$ |
| \$ | 21,478,088 | \$ | 22,840,059 | \$ | 23,001,035 | \$ | $(38,166)$ | \$ | 5,133,465 | \$ | 4,111,071 | \$ | 7,300,904 | \$ | 12,738,614 | \$ | 23,160,417 | \$ | 33,538,942 |
| \$ | $\begin{aligned} & 24,354 \\ & 95,002 \end{aligned}$ | \$ | $\begin{gathered} 27,660 \\ 55,136 \\ \hline \end{gathered}$ | \$ | $\begin{aligned} & 53,235 \\ & 62,190 \end{aligned}$ | \$ | $\begin{array}{r} 45,882 \\ 110,347 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 38,523 \\ 127,725 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 82,056 \\ 135,890 \\ \hline \end{array}$ | \$ | $\begin{aligned} & 102,221 \\ & 128,066 \end{aligned}$ | \$ | $\begin{array}{r} 89,842 \\ 140,735 \\ \hline \end{array}$ | \$ | $\begin{aligned} & 358,185 \\ & 155,776 \\ & \hline \end{aligned}$ | \$ | $\begin{array}{r} 396,445 \\ 743,312 \\ \hline \end{array}$ |
| \$ | 119,356 | \$ | 82,796 | \$ | 115,425 | \$ | 156,229 | \$ | 166,248 | \$ | 217,946 | \$ | 230,287 | \$ | 230,577 | \$ | 513,961 | \$ | 1,139,757 |
| \$ | $\begin{array}{r} 12,296,235 \\ 6,147,808 \\ 3,153,401 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 12,759,873 \\ 6,899,381 \\ 3,263,601 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 13,458,966 \\ 6,127,279 \\ 3,530,215 \\ \hline \end{array}$ | \$ | $\begin{gathered} 4,325,949 \\ 20,255,651 \\ (24,463,537) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 14,675,174 \\ 15,904,197 \\ (25,279,658) \\ \hline \end{gathered}$ | \$ | $\begin{array}{r} 20,545,349 \\ 11,650,011 \\ (27,866,343) \\ \hline \end{array}$ | \$ | $\begin{gathered} 21,439,793 \\ 15,183,266 \\ (29,091,868) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} (793,972) \\ 41,080,212 \\ (27,317,049) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 18,609,210 \\ 18,953,234 \\ (13,888,066) \\ \hline \end{gathered}$ | \$ | $\begin{gathered} 26,698,282 \\ 26,188,794 \\ (18,208,377) \\ \hline \end{gathered}$ |
| \$ | 21,597,444 | \$ | 22,922,855 | \$ | 23,116,460 | \$ | 118,063 | \$ | 5,299,713 | \$ | 4,329,017 | \$ | 7,531,191 | \$ | 12,969,191 | \$ | 23,674,378 | \$ | 34,678,699 |

Governmental Activities
Net Investment in Capital Assets
Restricted
Unrestricted/(Deficit)
Total Governmental Activities Net Position

Business-type Activities
Investment in Capital Assets
Unrestricted
Total Business-type Activities Net Position
District-wide
Net Investment in Capital Assets
Restricted
Unrestricted/(Deficit)
Total District Net Position

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| 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020 |  | 2021 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| \$ | 34,640,160 | \$ | 35,721,711 | \$ | 35,170,956 | \$ | 34,812,631 | \$ | 35,819,058 | \$ | 38,117,291 | \$ | 37,438,179 | \$ | 48,065,324 | \$ | 46,849,896 | \$ | 55,677,358 |
|  | 10,441,444 |  | 10,819,496 |  | 11,402,396 |  | 11,765,414 |  | 12,443,461 |  | 12,715,896 |  | 13,129,926 |  | 16,540,953 |  | 16,377,808 |  | 14,674,477 |
|  | 3,758,176 |  | 4,275,795 |  | 4,437,946 |  | 4,465,706 |  | 4,562,451 |  | 4,833,316 |  | 4,893,759 |  | 6,196,327 |  | 5,935,676 |  | 5,757,641 |
|  | 4,402,972 |  | 4,274,645 |  | 4,774,496 |  | 5,261,422 |  | 5,134,290 |  | 5,335,118 |  | 5,541,479 |  | 5,315,138 |  | 5,536,028 |  | 6,587,564 |
|  | 11,940,973 |  | 12,207,573 |  | 12,610,392 |  | 12,827,767 |  | 13,758,505 |  | 15,119,459 |  | 15,131,415 |  | 19,071,032 |  | 17,387,288 |  | 14,746,055 |
|  | 4,841,844 |  | 5,079,808 |  | 5,106,683 |  | 5,069,822 |  | 5,168,391 |  | 5,385,839 |  | 5,811,903 |  | 7,568,442 |  | 7,043,671 |  | 6,878,733 |
|  | 3,577,002 |  | 4,115,795 |  | 4,006,277 |  | 4,103,072 |  | 4,416,527 |  | 4,620,020 |  | 4,838,471 |  | 6,171,831 |  | 5,643,992 |  | 1,283,887 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{aligned} & 1,947,107 \\ & 1,357,532 \end{aligned}$ |
|  | 7,660,728 |  | 8,992,963 |  | 8,582,067 |  | 8,217,671 |  | 7,588,176 |  | 8,240,814 |  | 8,329,177 |  | 9,621,846 |  | 10,377,335 |  | 8,056,730 |
|  | 2,637,157 |  | 2,654,605 |  | 2,813,841 |  | 3,050,624 |  | 3,168,343 |  | 3,446,392 |  | 3,524,337 |  | 4,128,775 |  | 3,561,612 |  | 3,424,197 |
|  | 2,502,784 |  | 2,601,832 |  | 2,546,808 |  | 2,592,270 |  | 2,060,396 |  | 2,171,074 |  | 2,210,842 |  | 2,790,394 |  | 2,419,087 |  | 706,519 |
|  | 80,792 |  | 59,127 |  | 61,582 |  | 73,101 |  | 68,124 |  | 47,813 |  | 35,860 |  | 39,057 |  | 70,538 |  | 107,676 |
|  | 55,821 |  | 77,256 |  | 77,256 |  | 77,256 |  | 77,256 |  | 77,256 |  | 77,256 |  | 77,256 |  | 77,256 |  |  |
|  | 943,014 |  | 676,479 |  | 582,168 |  | 735,627 |  | 903,555 |  | 871,099 |  | 834,542 |  | 1,108,332 |  | 1,580,028 |  | 1,487,149 |
| \$ | 87,482,867 | \$ | 91,557,085 | S | 92,172,868 | \$ | 93,052,383 | \$ | 95,168,533 | \$ | 100,981,387 | \$ | 101,797,146 | \$ | 126,694,707 | \$ | 122,860,215 | \$ | 122,692,625 |




  , Food Service
Total Business-type Activities Expense
Total District Expenses Program Revenues:
Governmental Activities: Governmental Activities:

Tuition
Student \& Student \& Instruction Related Services

Pupil Transportation | Supil Transportation |
| :--- |
| Ppecial Schools | Special Schools

Interest on Long Term Debt Operating Grants and Contributions
Total Governmental Activities Program Revenues

[^10]Exhibit J-2
2 of 2
 $\frac{\text { UNAUDITED }}{\text { (Continued) }}$

Source: School District Financial Reports

| June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020* |  | 2021 |
| $\begin{array}{ll} \$ & 2,016,787 \\ & 6,003,451 \\ & 2,111,659 \end{array}$ | \$ | $\begin{aligned} & 3,306,382 \\ & 5,349,036 \\ & 2,284,477 \end{aligned}$ | \$ | $\begin{aligned} & 4,525,671 \\ & 3,227,791 \\ & 2,868,453 \end{aligned}$ | \$ | $\begin{aligned} & 4,397,715 \\ & 3,094,911 \\ & 3,023,835 \end{aligned}$ | \$ | $\begin{aligned} & 6,356,885 \\ & 4,456,844 \\ & 2,946,275 \end{aligned}$ | \$ | $\begin{aligned} & 7,048,718 \\ & 4,189,994 \\ & 3,176,842 \end{aligned}$ | \$ | 10,736,858 4,280,700 2,807,118 | \$ | $\begin{array}{r} 13,173,242 \\ 7,527,975 \\ 2,881,514 \end{array}$ | \$ | 18,213,443 <br> 11,567,947 <br> 2,764,365 | \$ | $\begin{array}{r} 24,625,410 \\ 6,870,680 \\ 6,313,909 \end{array}$ |
| \$ 10,131,897 | \$ | 10,939,895 | \$ | 10,621,915 | \$ | 10,516,461 | \$ | 13,760,004 | \$ | 14,415,554 | \$ | 17,824,676 | \$ | 23,582,731 | \$ | 32,545,755 | \$ | 37,809,999 |
| 2,216 | \$ | 32,497 | \$ | 120,137 | \$ | $\begin{aligned} & 5,047,607 \\ & 9,545,510 \end{aligned}$ | \$ | $\begin{aligned} & 2,209,965 \\ & 4,699,194 \end{aligned}$ | \$ | $\begin{array}{r} 1,896,777 \\ 321,447 \end{array}$ | \$ | $\begin{array}{r} 1,766,869 \\ 189,727 \end{array}$ | \$ | $\begin{array}{r} 2,520,953 \\ 21,275,335 \end{array}$ | \$ | $\begin{aligned} & 2,021,582 \\ & 3,108,315 \end{aligned}$ | \$ | 1,563,384 |
| 2,216 | \$ | 32,497 | \$ | 120,137 | \$ | 14,593,117 | \$ | 6,909,159 | \$ | 2,218,224 | \$ | 1,956,596 | \$ | 23,796,288 | \$ | 5,129,897 | \$ | 1,563,384 |
| \$ 10,134,113 | \$ | 10,972,392 |  | 10,742,052 |  | 25,109,578 | \$ | 20,669,163 | \$ | 16,633,778 | \$ | 19,781,272 | \$ | 47,379,019 |  | 37,675,652 |  | 39,373,383 |

[^11]June 30,
FAIR LAWN PUBLIC SCHOOLS


|  | Fiscal Year Ended June 30, |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 |  | 2017 |  | 2018 |  | 2019 |  | 2020 | 2021 |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tax Levy | \$ | 75,098,422 | \$ | 76,497,350 | \$ | 77,148,946 | \$ | 78,882,872 | \$ | 81,109,522 | \$ | 83,331,205 | \$ | 87,818,274 | \$ | 90,286,995 | \$ | 93,410,361 | \$ 95,524,810 |
| Tuition Charges |  | 501,205 |  | 551,374 |  | 515,498 |  | 392,162 |  | 433,009 |  | 300,271 |  | 300,763 |  | 340,933 |  | 329,482 | 313,730 |
| Transportation Fees from LEAs |  | 39,115 |  | 40,324 |  | 42,417 |  | 45,164 |  | 42,578 |  | 41,784 |  | 47,823 |  | 50,028 |  | 38,798 |  |
| Interest Earnings |  | 81,979 |  | 49,069 |  | 22,586 |  | 54,880 |  | 122,177 |  | 90,352 |  | 300, 133 |  | 752,160 |  | 848,216 | 47,524 |
| Miscellaneous |  | 1,996,152 |  | 2,059,460 |  | 1,790,179 |  | 1,936,464 |  | 2,130,969 |  | 2,336,202 |  | 2,407,005 |  | 2,909,522 |  | 2,165,986 | 961,119 |
| State Sources |  | 10,800,944 |  | 12,700,088 |  | 12,053,965 |  | 11,668,227 |  | 11,815,445 |  | 12,168,792 |  | 12,461,816 |  | 22,368,810 |  | 24,076,951 | 29,945,602 |
| Federal Sources |  | 1,652,265 |  | 1,489,309 |  | 1,427,146 |  | 1,694,543 |  | 1,701,120 |  | 1,690,387 |  | 1,651,165 |  | 1,671,374 |  | 1,864,315 | 2,341,301 |
| Total Revenue |  | 90,170,082 |  | 93,386,974 |  | 93,000,737 |  | 94,674,312 |  | 97,354,820 |  | 99,958,993 |  | 104,986,979 |  | 118,379,822 |  | 122,734,109 | 129,134,086 |
| Expenditures |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Instruction |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Regular Instruction |  | 24,983,714 |  | 25,456,340 |  | 25,325,033 |  | 26,050,512 |  | 25,954,458 |  | 26,880,045 |  | 26,693,485 |  | 28,118,004 |  | 29,472,096 | 32,446,373 |
| Special Education Instruction |  | 7,869,881 |  | 8,010,794 |  | 8,553,729 |  | 9,115,351 |  | 9,381,061 |  | 9,314,439 |  | 9,711,778 |  | 10,097,091 |  | 10,578,463 | 9,181,054 |
| Other Special Instruction |  | 2,779,477 |  | 3,123,750 |  | 3,286,458 |  | 3,374,071 |  | 3,439,297 |  | 3,540,498 |  | 3,615,467 |  | 3,732,685 |  | 3,814,233 | 3,579,431 |
| Support Services: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 4,402,972 |  | 4,274,644 |  | 4,774,496 |  | 5,261,422 |  | 5,134,290 |  | 5,335,118 |  | 5,541,479 |  | 5,315,138 |  | 5,536,028 | 6,587,564 |
| Student \& Other Instruction Related Services |  | 9,060,818 |  | 9,108,040 |  | 9,601,713 |  | 9,981,286 |  | 10,414,047 |  | 11,231,373 |  | 11,507,741 |  | 12,054,284 |  | 11,794,551 | 12,306,444 |
| School Administrative Services |  | 3,499,950 |  | 3,571,872 |  | 3,643,695 |  | 3,745,928 |  | 3,806,874 |  | 3,829,819 |  | 4,192,198 |  | 4,351,319 |  | 4,357,450 | 4,308,603 |
| General Administrative Services |  | 2,836,084 |  | 3,273,028 |  | 3,208,206 |  | 3,314,628 |  | 3,622,293 |  | 3,710,081 |  | 3,918,149 |  | 4,277,562 |  | 3,919,847 | 1,014,227 |
| Central Services |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,612,770 |
| Administrative Information Technology |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,214,761 |
| Plant Operations and Maintenance |  | 6,378,196 |  | 7,726,025 |  | 7,479,566 |  | 7,234,783 |  | 6,577,385 |  | 7,113,896 |  | 7,190,404 |  | 7,557,721 |  | 8,543,879 | 7,467,736 |
| Student Transportation |  | 2,098,277 |  | 2,188,114 |  | 2,346,791 |  | 2,574,591 |  | 2,538,882 |  | 2,746,973 |  | 2,861,312 |  | 3,104,567 |  | 2,698,560 | 3,540,604 |
| Unallocated Benefits |  | 19,284,568 |  | 20,671,737 |  | 19,632,166 |  | 17,840,268 |  | 18,928,909 |  | 19,776,309 |  | 21,020,713 |  | 29,169,534 |  | 28,042,465 | 32,627,744 |
| Special Schools |  | 2,014,651 |  | 2,068,562 |  | 2,053,007 |  | 2,124,550 |  | 1,695,518 |  | 1,743,801 |  | 1,775,260 |  | 1,921,467 |  | 1,718,367 | 706,519 |
| Transfer of Funds to Charter School |  | 80,792 |  | 59,127 |  | 61,582 |  | 73,101 |  | 68,124 |  | 47,813 |  | 35,860 |  | 39,057 |  | 70,538 | 107,676 |
| Capital Outlay |  | 449,873 |  | 1,092,953 |  | 1,387,246 |  | 2,026,833 |  | 8,054,140 |  | 6,544,444 |  | 1,540,061 |  | 3,641,330 |  | 20,143,864 | 6,910,995 |
| Debt Service: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Principal |  | 1,039,255 |  | 1,160,817 |  | 1,222,458 |  | 875,000 |  | 1,265,000 |  | 1,365,000 |  | 1,385,000 |  | 1,440,000 |  | 1,500,000 | 2,230,000 |
| Interest and Other Charges |  | 907,619 |  | 762,892 |  | 627,080 |  | 648,856 |  | 914,957 |  | 882,865 |  | 850,577 |  | 806,928 |  | 1,645,680 | 1,513,865 |
| Total Expenditures |  | 87,686,127 |  | 92,548,695 |  | 93,203,226 |  | 94,241,180 |  | 101,795,235 |  | 104,062,474 |  | 101,839,484 |  | 115,626,687 |  | 133,836,021 | 127,356,366 |
| Excess/(Deficit) of Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Over/(Under) Expenditures |  | 2,483,955 |  | 838,279 |  | $(202,489)$ |  | 433,132 |  | $(4,440,415)$ |  | $(4,103,481)$ |  | 3,147,495 |  | 2,753,135 |  | (11,101,912) | 1,777,720 |

Exhibit J-5



| Estimated Actual <br> (County <br> Equalized Value) |
| :---: |
| $\$ 5,093,674,514$ |
| $4,513,685,965$ |
| $4,540,063,262$ |
| $4,428,212,069$ |
| $4,526,605,525$ |
| $4,641,094,795$ |
| $4,768,965,051$ |
| $5,094,484,812$ |
| $5,114,103,907$ |
| $5,270,522,364$ |


|  |  |
| :---: | :---: |


|  |  |
| :---: | :---: |


|  | 等 |
| :---: | :---: |
|  | $\infty$ |


|  |  |
| :---: | :---: |
|  |  <br>  <br>  |

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.
a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies b Tax rates are per $\$ 100$ of assessed value.
** Reassessment became effective in this year.

FAIR LAWN PUBLIC SCHOOLS
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN YEARS
UNAUDITED
(Rate per \$100 of Assessed Value)


Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy. The levy when added to other components of the district's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.
a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.
b Rates for debt service are based on each year's requirements.
** Reassessment became effective in this year.

## FAIR LAWN PUBLIC SCHOOLS PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND NINE YEARS AGO

| Taxpayer | 2020 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Taxable <br> Assessed Value |  | Rank | \% of Total <br> District Net Assessed Value |
| Fair Lawn Promenade, LLC | \$ | 51,573,600 | 1 | 1.21\% |
| Fair Lawn Estates Assoc. |  | 44,202,700 | 2 | 1.04\% |
| Fair Lawn Associates c/o Affiliated Management |  | 34,589,000 | 3 | 0.81\% |
| Mondelez Global, LLC |  | 29,319,600 | 4 | 0.69\% |
| Columbia Savings Bank |  | 21,968,800 | 5 | 0.52\% |
| Bon-Marc Realty |  | 17,964,900 | 6 | 0.42\% |
| HY'2 Route 208, LLC |  | 17,594,900 | 7 | 0.41\% |
| Fairlawn Industries, LP |  | 17,044,300 | 8 | 0.40\% |
| Sandvik |  | 16,500,000 | 9 | 0.39\% |
| Oster Fair Lawn Properties |  | 12,873,100 | 10 | 0.30\% |
| Total | \$ | 263,630,900 |  | 6.20\% |


| Taxpayer | 2011 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Taxable <br> Assessed <br> Value |  | Rank | $\begin{gathered} \hline \% \text { of Total } \\ \text { District Net } \\ \text { Assessed Value } \\ \hline \end{gathered}$ |
| Fair Lawn Estates Assoc. | \$ | 46,515,900 | 1 | 0.92\% |
| Fair Lawn Associates c/o Affiliated Management |  | 32,700,000 | 2 | 0.65\% |
| Nabisco |  | 30,000,000 | 3 | 0.59\% |
| Columbia Savings Bank |  | 25,439,000 | 4 | 0.50\% |
| Bon-Marc Realty |  | 21,197,000 | 5 | 0.42\% |
| 17-17 Realty Associates |  | 20,199,400 | 6 | 0.40\% |
| Fairlawn Industries, LP |  | 18,364,200 | 7 | 0.36\% |
| Prime Hospitality Corp. |  | 17,500,000 | 8 | 0.35\% |
| CK Bergen Holdings, LLC |  | 14,821,800 | 9 | 0.29\% |
| Bernand Oster, Inc. |  | 14,628,400 | 10 | 0.29\% |
|  | \$ | 241,365,700 |  | 4.77\% |

Note: A reassessment was effective in 2012.

FAIR LAWN PUBLIC SCHOOLS PROPERTY TAX LEVIES AND COLLECTIONS, LAST FISCAL YEAR UNAUDITED


Note: Information for the fiscal years 2012-2020 is not presented as this information is not available.

Source: School District of the Borough of Fairlawn records including the Certificate and Report of School Taxes (A4F form)
a. School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.


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 $\frac{\text { FAIR LAWN PUBLIC SCHOOLS }}{\text { RATIOS OF OUTSTANDING DEBT BY TYPE }} \begin{aligned} & \text { LAST TEN FISCAL YEARS } \\ & \text { UNAUDITED }\end{aligned}$

| Fiscal Year Ended June 30， | Governmental Activities |  |  |  |  |  |  |  | Business－Type Activities |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | General Obligation Bonds |  | Loans |  | ObligationsUnderLease－PurchaseAgreement |  | Bond Anticipation Notes （BANs） |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| 2012 | \＄ | 19，765，000 |  |  | \＄ | 93，275 | \＄ | －0－ | \＄ | －0－ | \＄ | －0－ |
| 2013 |  | 18，650，000 |  |  |  | 47，458 |  | －0－ |  | －0－ |  | －0－ |
| 2014 |  | 17，065，000 |  | －0－ |  | －0－ |  | －0－ |  | －0－ |
| 2015 |  | 26，867，000 |  | －0－ |  | －0－ |  | －0－ |  | －0－ |
| 2016 |  | 25，602，000 |  | －0－ |  | －0－ |  | －0－ |  | －0－ |
| 2017 |  | 24，237，000 |  | －0－ |  | 68，095 |  | －0－ |  | －0－ |
| 2018 |  | 22，852，000 |  | －0－ |  | 54，476 |  | －0－ |  | －0－ |
| 2019 |  | 46，412，000 |  | －0－ |  | 236，033 |  | －0－ |  | －0－ |
| 2020 |  | 44，912，000 |  | －0－ |  | 550，493 |  | －0－ |  | －0－ |
| 2021 |  | 42，682，000 |  | －0－ |  | －0－ |  | －0－ |  | －0－ |

Note：Details regarding the district＇s outstanding debt can be found in the notes to the financial statements．

# FAIR LAWN PUBLIC SCHOOLS <br> RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING <br> LAST TEN FISCAL YEARS <br> UNAUDITED 

|  | General Bonded Debt Outstanding |  |  |  |  |  | Percentage of Net Valuation Taxable ${ }^{\text {a }}$ | Per Capita ${ }^{\text {b }}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { Fiscal } \\ \text { Year } \\ \text { Ended } \\ \text { June 30, } \\ \hline \end{gathered}$ | General <br> Obligation <br> Bonds |  | Deductions |  | Net General Bonded Debt Outstanding |  |  |  |  |
| 2012 | \$ | 19,765,000 | \$ | -0- | \$ | 19,765,000 | 0.39\% | \$ | 605.01 |
| 2013 |  | 18,650,000 |  | -0- |  | 18,650,000 | 0.45\% |  | 569.47 |
| 2014 |  | 17,065,000 |  | -0- |  | 17,065,000 | 0.41\% |  | 519.59 |
| 2015 |  | 26,867,000 |  | -0- |  | 26,867,000 | 0.65\% |  | 816.87 |
| 2016 |  | 25,602,000 |  | -0- |  | 25,602,000 | 0.61\% |  | 773.80 |
| 2017 |  | 24,237,000 |  | -0- |  | 24,237,000 | 0.58\% |  | 733.43 |
| 2018 |  | 22,852,000 |  | -0- |  | 22,852,000 | 0.54\% |  | 690.25 |
| 2019 |  | 46,412,000 |  | -0- |  | 46,412,000 | 1.10\% |  | 1,407.02 |
| 2020 |  | 44,912,000 |  | -0- |  | 44,912,000 | 1.06\% |  | 1,365.44 |
| 2021 |  | 42,682,000 |  | -0- |  | 42,682,000 | 1.00\% |  | 1,298.23 |

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.
a See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.
b See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

Source: School District Financial Reports

FAIR LAWN PUBLIC SCHOOLS
RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF DECEMBER 31, 2020

UNAUDITED

| Governmental Unit |  | Debt <br> Outstanding | Estimated <br> Percentage Applicable ${ }^{\text {a }}$ | Estimated <br> Share of Overlapping Debt |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Repaid With Property Taxes |  |  |  |  |  |
| Borough of Fair Lawn | \$ | 35,284,020 | 100.000\% | \$ | 35,284,020 |
| Bergen County General Obligation Debt |  | 954,754,121 | 2.796\% |  | 26,691,675 |
| Subtotal, Overlapping Debt |  |  |  |  | 61,975,695 |
| Fair Lawn Public Schools Direct Debt |  |  |  |  | 44,252,000 |
| Total Direct and Overlapping Debt |  |  |  | \$ | 106,227,695 |

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation; debt outstanding data provided by each governmental unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Fair Lawn. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.
a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

| Legal Debt Margin Calculation for Fiscal Year 2021 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Equalized valuation basis |  |  |
|  | 2020 | \$ | 5,390,136,611 |
|  | 2019 |  | 5,211,821,622 |
|  | 2018 |  | 5,094,483,972 |
|  |  |  | 5,696,442,205 |
| Average Equalized Valuation of Taxable Property |  | \$ | 5,232,147,402 |
| Debt Limit (4\% of average equalization value) |  | \$ | 209,285,896 |
| Net Bonded School Debt |  |  | 42,682,000 |
| Legal Debt Margin |  |  | 166,603,896 |


|  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | 2016 | 2017 |  | 2018 |  | 2019 |  | 2020 |  | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Debt Limit | \$ 200,307,829 | \$ | 191,946,457 | S | 183,181,602 | S | 178,308,013 | \$ | 179,500,688 | \$183,937,189 | \$ | 190,919,954 | \$ | 197,569,779 | \$ | 203,997,271 | \$ | 209,285,896 |
| Total Net Debt Applicable to Limit | 19,858,275 |  | 18,697,458 |  | 17,065,000 |  | 26,867,000 |  | 25,602,000 | 24,237,000 |  | 22,852,000 |  | 46,412,000 |  | 44,912,000 |  | 42,682,000 |
| Legal Debt Margin | $\xlongequal{\text { \$ 180,449,554 }}$ | \$ | $\underline{\text { 173,248,999 }}$ | \$ | $\underline{\text { 166,116,602 }}$ | \$ | 151,441,013 | \$ | $\underline{\text { 153,898,688 }}$ | $\xlongequal{\text { \$159,700,189 }}$ | \$ | 168,067,954 | \$ | 151,157,779 | \$ | $\underline{\text { 159,085,271 }}$ | \$ | 166,603,896 |
| Total Net Debt Applicable to the Lim As a Percentage of Debt Limit | 9.91\% |  | 9.74\% |  | 9.32\% |  | 15.07\% |  | 14.26\% | 13.18\% |  | 11.97\% |  | 23.49\% |  | 22.02\% |  | 20.39\% |

a Limit set by NJSA 18A:24-19 for a K through 12 district; other $\%$ limits would be applicable for other districts


FAIR LAWN PUBLIC SCHOOLS
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
UNAUDITED


*     - Latest Bergen County per capita personal income available (2019) was used for calculation purposes.
** - Latest population data available (2020) was used for calculation purposes.
*** - Latest available population data (2020) and latest available Bergen County per capita personal income (2019) was used for calculation purposes.

N/A - Information not available

Sources:
${ }^{\text {a }}$ Population information provided by the NJ Dept of Labor and Workforce Development
${ }^{\mathrm{b}}$ Personal income has been estimated based upon the municipal population and per capita personal income presented
${ }^{\text {c }}$ Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.
${ }^{\text {d }}$ Unemployment data provided by the NJ Dept of Labor and Workforce Development

FAIR LAWN PUBLIC SCHOOLS PRINCIPAL EMPLOYERS, COUNTY OF BERGEN CURRENT YEAR AND NINE YEARS AGO UNAUDITED

Information is not Available for 2021 or 2011

$$
\begin{aligned}
& \text { Function/Program } \\
& \text { Instruction } \\
& \text { Regular } \\
& \text { Special education } \\
& \text { Other instruction } \\
& \text { Support Services: } \\
& \text { Student \& instruction related services } \\
& \text { School administrative services } \\
& \text { General administrative services } \\
& \text { Central Services } \\
& \text { Administrative information technology } \\
& \text { Plant operations and maintenance } \\
& \text { Pupil transportation } \\
& \text { Special Schools } \\
& \text { Total }
\end{aligned}
$$

Exhibit J－16

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FAIR LAWN PUBLIC SCHOOLS
FULL－TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION／PROGRAM，
$\frac{\text { LAST TEN FISCAL YEARS }}{\underline{\text { UNAUDITED }}}$
UNAUDITED
2015
Exhibit J-17











Note: Enrollment based on annual October district count.
a Operating expenditures equal total expenditures less debt service and capital outlay.
b Teaching staff includes only full-time equivalents of certificated staff. d The Cost Per Pupil calculated above is the sum of the operating expenditures divided by enrollment. This Cost Per Pupil may be different from other Cost Per Pupil calculations.
Exhibit J-18
1 of 2

|  | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| District Building |  |  |  |  |  |  |  |  |  |  |
| Henry B Milnes (1951) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 42,907 | 42,907 | 42,907 | 42,907 | 47,880 | 47,880 | 47,880 | 47,880 | 47,880 | 47,020 |
| Capacity | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 395 | 414 |
| Enrollment | 382 | 393 | 417 | 428 | 453 | 501 | 477 | 500 | 520 | 419 |
| John A Forrest |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 40,013 | 40,013 | 40,013 | 40,013 | 46,400 | 46,400 | 46,400 | 46,400 | 46,400 | 42,515 |
| Capacity | 286 | 286 | 286 | 286 | 286 | 286 | 286 | 286 | 286 | 291.6 |
| Enrollment | 280 | 284 | 298 | 277 | 270 | 292 | 286 | 286 | 324 | 260 |
| Lyncrest (1952) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 24,793 | 24,793 | 24,793 | 24,793 | 27,937 | 27,937 | 27,937 | 27,937 | 27,937 | 27,811 |
| Capacity | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 234 | 207 |
| Enrollment | 221 | 219 | 225 | 231 | 233 | 232 | 251 | 261 | 255 | 210 |
| Radburn (1933) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 46,806 | 46,806 | 46,806 | 46,806 | 51,740 | 51,740 | 51,740 | 51,740 | 51,740 | 52,300 |
| Capacity | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351 | 351.9 |
| Enrollment | 359 | 365 | 435 | 448 | 457 | 480 | 457 | 455 | 460 | 350 |
| Warren Point (1922) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 44,174 | 44,174 | 44,174 | 44,174 | 39,945 | 39,945 | 39,945 | 39,945 | 39,945 | 49,656 |
| Capacity | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 399.6 |
| Enrollment | 434 | 405 | 394 | 405 | 416 | 427 | 461 | 471 | 489 | 410 |
| Westmoreland (1958) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 24,971 | 24,971 | 24,971 | 24,971 | 29,517 | 46,068 | 46,068 | 46,068 | 46,068 | 46,345 |
| Capacity | 246 | 246 | 246 | 246 | 246 | 324 | 324 | 324 | 324 | 315 |
| Enrollment | 356 | 350 | 373 | 362 | 384 | 291 | 310 | 401 | 346 | 298 |
| Middle School |  |  |  |  |  |  |  |  |  |  |
| Thomas Jefferson School (1953) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 103,958 | 103,958 | 103,958 | 103,958 | 94,139 | 94,139 | 94,139 | 94,139 | 94,139 | 124,910 |
| Capacity | 662 | 662 | 662 | 662 | 662 | 662 | 662 | 662 | 662 | 1,039.2 |
| Enrollment | 680 | 634 | 640 | 661 | 680 | 707 | 724 | 737 | 751 | 1,037 |
| Memorial Middle School (1958) |  |  |  |  |  |  |  |  |  |  |
| Square Feet | 78,323 | 78,323 | 78,323 | 78,323 | 94,560 | 94,560 | 94,560 | 94,560 | 94,560 | 105,081 |
| Capacity | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 466 | 735 |
| Enrollment | 463 | 443 | 450 | 463 | 485 | 464 | 426 | 457 | 464 | 639 |



| 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 244,339 | 244,339 | 244,339 | 244,339 | 243,066 | 243,066 | 243,066 | 243,066 | 243,066 | 250,402 |
| 1,637 | 1,637 | 1,637 | 1,637 | 1,637 | 1,637 | 1,637 | 1,637 | 1,637 | 1,819 |
| 1,522 | 1,493 | 1,478 | 1,469 | 1,451 | 1,447 | 1,479 | 1,486 | 1,534 | 1,553 |
| 47,335 | 47,335 | 47,335 | 47,335 | 47,335 | 47,335 | 47,335 | 47,335 | 47,335 | 37,839 |
| 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 96 |
|  |  |  |  | 85 | 70 | 67 | 70 | 73 | 66 |

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UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES



* School facilities as defined under EFCFA.
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)


## FAIR LAWN PUBLIC SCHOOLS <br> INSURANCE SCHEDULE <br> JUNE 30, 2021 <br> UNAUDITED

| Utica National Insurance Group: | Coverage |  |  | Deductible |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| School Package Policy: |  |  |  |  |  |
| Blanket Building and Contents | \$ | 186,587,552 |  | \$ | 5,000 |
| Extra Expense |  | 1,000,000 |  |  |  |
| Earthquake |  | 10,000,000 |  |  |  |
| Flood |  | 10,000,000 |  |  |  |
| Commercial Liability: |  |  |  |  |  |
| Bodily Injury and Property Damage |  | 1,000,000 |  |  |  |
| Fire Legal Liability |  | 1,000,000 |  |  |  |
| Sexual Misconduct | 1,000 | ,000/3,000,000 |  |  |  |
| Medical Expense |  | 10,000 |  |  |  |
| Employee Benefits Liability | 1,000 | ,000/3,000,000 |  |  |  |
| Crime: |  |  |  |  |  |
| Depositors Forgery |  | 100,000 |  |  |  |
| Employee Dishonesty |  | 500,000 |  |  |  |
| Money and Securities |  | 25,000 | inside/ou |  |  |
| Automobile |  | 1,000,000 |  |  |  |
| School Board Legal Liability | 1,000 | ,000/3,000,000 |  |  | 7,500 |
| Umbrella |  | 20,000,000 |  |  |  |
| Environmental Liability - Beazley |  | 1,000,000 | each loss |  | 10,000 |
| Firemen's Fund: |  |  |  |  |  |
| Catastrophe Access Plan |  | 25,000,000 |  |  |  |
| Educational Risk Insurance Connection - North (NJ School Boards Insurance Group): |  |  |  |  |  |
| Workers Compensation |  | 2,000,000 |  |  |  |
| Bollinger Insurance Company: |  |  |  |  |  |
| Student Accident Insurance |  | 6,000,000 |  |  |  |
| Surety Bonds: |  |  |  |  |  |
| Board Secretary/Business Administrator |  | 80,000 |  |  |  |
| Treasurer of School Moneys |  | 500,000 |  |  |  |
| Flood: |  |  |  |  |  |
| Memorial School |  | 500,000 |  |  | 5,000 |
| Building /Contents |  |  |  |  |  |
| Cyber Lloyds |  |  |  |  |  |
| Unit of Liability |  | 1,000,000 | Each Cla |  |  |
| Retention |  | 10,000 |  |  |  |

[^12]SINGLE AUDIT SECTION

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Report on Internal Control over Financial Reporting and<br>on Compliance and Other Matters Based on an Audit of Financial Statements<br>Performed in Accordance with Government Auditing Standards

Independent Auditors' Report

The Honorable President and Members<br>of the Board of Education<br>Fair Lawn Public Schools<br>County of Bergen, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Fair Lawn Public School District, in the County of Bergen (the "District") as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated November 23, 2021.

## Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable President and Members
of the Board of Education
Fair Lawn Public Schools
Page 2

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

November 23, 2021
Mount Arlington, New Jersey


## Heidin. Wonlelos

Heidi A. Wohlleb
Licensed Public School Accountant \#2140
Certified Public Accountant

# Report on Compliance For Each Major Federal and State Program <br> and Report on Internal Control Over Compliance <br> Independent Auditors' Report 

The Honorable President and Members
of the Board of Education
Fair Lawn Public Schools
County of Bergen, New Jersey

## Report on Compliance for Each Major Federal and State Program

We have audited the Board of Education of the Fair Lawn Public School District (the "District's") compliance with the types of compliance requirements described in the OMB Compliance Supplement and the New Jersey State Aid/ Grant Compliance Supplement that could have a direct and material effect on each of the District's major federal and state programs for the fiscal year ended June 30, 2021. The District's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

## Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance") and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid. Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the District's compliance.

## Opinion on Each Major Federal and State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2021.

The Honorable President and Members
of the Board of Education
Fair Lawn Public Schools
Page 2

## Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 1508 , but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results that the testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

November 23, 2021
Mount Arlington, New Jersey

Nisivoccia LLP NISIVOCCIA LLP
Schedule A
Exhibit $K-3$
1 of 2

| Federal CFDA Number | Grant or State Project No. | Grant <br> Period | Award <br> Amount |  | Balance at June 30, 2020 |  | Cash Received | Budgetary <br> Expenditures |  | Balance at June 30, 2021 |  | Amounts <br> Provided to Subrecipients |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Budgetary Accounts Receivable | Budgetary Unearned Revenue |  |  |  | Budgetary Accounts Receivable | Budgetary Unearned Revenue |  |
| 10.555 | N/A | 7/1/20-6/30/21 | \$ | 68,610 |  |  | 68,610 | \$ | $(68,610)$ |  |  |  |
| 10.555 | N/A | 7/1/19-6/30/20 |  | 328,209 | \$ $(72,394)$ |  | 72,394 |  |  |  |  |  |
| 10.555 | N/A | 7/1/20-6/30/21 |  | 4,230,710 |  |  | 2,896,682 |  | $(4,230,710)$ | \$ (1,334,028) |  |  |
|  |  |  |  |  | $(72,394)$ |  | 3,037,686 |  | (4,299,320) | (1,334,028) |  |  |
| 84.010 | ESEA359020 | 7/1/19-9/30/20 |  | 298,199 | $(111,719)$ |  | 111,719 |  |  |  |  |  |
| 84.010 | ESEA359021 | 7/1/20-9/30/21 |  | 350,343 |  |  | 274,605 |  | $(335,656)$ | $(61,051)$ |  |  |
|  |  |  |  |  | $(111,719)$ |  | 386,324 |  | $(335,656)$ | $(61,051)$ |  |  |
| 84.367 | ESEA359020 | 7/1/19-9/30/20 |  | 73,421 | $(30,799)$ |  | 30,799 |  |  |  |  |  |
| 84.367 | ESEA359021 | 7/1/20-9/30/21 |  | 102,116 |  |  | 22,197 |  | $(28,843)$ | $(6,646)$ |  |  |
|  |  |  |  |  | $(30,799)$ |  | 52,996 |  | $(28,843)$ | $(6,646)$ |  |  |
| 84.365 | ESEA359020 | 7/1/19-9/30/20 |  | 52,322 | $(15,389)$ |  | 15,389 |  |  |  |  |  |
| 84.365 | ESEA359021 | 7/1/20-9/30/21 |  | 63,646 |  |  | 39,089 |  | $(60,765)$ | $(21,676)$ |  |  |
|  |  |  |  |  | $(15,389)$ |  | 54,478 |  | $(60,765)$ | $(21,676)$ |  |  |
| 84.365 | ESEA359020 | 7/1/19-9/30/20 |  | 11,374 | $(6,283)$ |  | 6,283 |  |  |  |  |  |
| 84.365 | ESEA359021 | 7/1/20-9/30/21 |  | 1,392 |  |  | 1,194 |  | $(1,285)$ | (91) |  |  |
|  |  |  |  |  | $(6,283)$ |  | 7,477 |  | $(1,285)$ | (91) |  |  |
| 84.424 | ESEA359020 | 7/1/19-9/30/20 |  | 18,537 | (371) |  | 371 |  |  |  |  |  |
| 84.424 | ESEA359021 | 7/1/20-9/30/21 |  | 21,965 |  |  | 17,500 |  | $(17,857)$ | (357) |  |  |
|  |  |  |  |  | (371) |  | 17,871 |  | $(17,857)$ | (357) |  |  |
|  |  |  |  |  | $(164,561)$ |  | 519,146 |  | $(444,406)$ | $(89,821)$ |  |  |
| 84.425D | CARES359020 | 3/13/20-9/30/22 |  | 239,157 | $(236,844)$ |  | 236,844 |  |  |  |  |  |
| 84.425D | S425D200027 | 7/16/20-10/31/20 |  | 223,469 |  |  | 223,469 |  | $(223,469)$ |  |  |  |
| 84.425D | S425D200027 | 7/16/20-10/31/20 |  | 2,610 |  |  | 2,610 |  | $(2,610)$ |  |  |  |
| 84.425D | S425D200027 | 3/13/20-9/30/23 |  | 980,337 |  |  | 14,514 |  | $(56,377)$ | $(41,863)$ |  |  |
|  |  |  |  |  | $(236,844)$ |  | 477,437 |  | $(282,456)$ | $(41,863)$ |  |  |
| 84.027 | IDEA359020 | 7/1/19-9/30/20 |  | 1,162,308 | $(7,150)$ |  | 7,150 |  |  | - |  |  |
| 84.027 | IDEA359021 | 7/1/20-9/30/21 |  | 1,248,680 |  |  | 1,227,681 |  | $(1,228,981)$ | $(1,300)$ |  |  |
| 84.173 | IDEA359021 | 7/1/20-9/30/21 |  | 38,095 |  |  | 38,095 |  | $(38,095)$ |  |  |  |
|  |  |  |  |  | $(7,150)$ |  | 1,272,926 |  | $(1,267,076)$ | $(1,300)$ |  |  |

FAIR LAWN PUBLIC SCHOOLS
$\frac{\text { SCHEDULE OF OF EXPENDITURES OF FEDERAL AWARDS }}{\text { FOR THE FISCAL YEAR ENDED JUNE } 30,2021}$

Page 147


$$
\begin{aligned}
& \text { \$ 15,398 }
\end{aligned}
$$

$$
\begin{aligned}
& \begin{array}{l}
3 / 1 / 20-12 / 30 / 20 \\
3 / 1 / 20-12 / 30 / 20
\end{array} \\
& \begin{array}{l}
7 / 1 / 20-6 / 30 / 21 \\
7 / 1 / 20-6 / 30 / 21
\end{array}
\end{aligned}
$$

$$
\begin{aligned}
& \begin{array}{l}
\text { Federal Grantor/Pass Through Grantor/ } \\
\text { Program/Cluster Title }
\end{array} \\
& \begin{array}{l}
\text { U.S. Department of Treasury: } \\
\quad \text { Passed-through State Department of Education: }
\end{array} \\
& \begin{array}{l}
\text { Passed-through State Depart } \\
\text { Special Revenue Fund: }
\end{array} \\
& \begin{array}{l}
\text { Special Revenue Fund: } \\
\text { COVID-19 - Coronavirus Relief Fund } \\
\text { Passed through the County of Bergen: } \\
\text { COVID-19 - Coronavirus Relief Fund }
\end{array} \\
& \begin{array}{lc}
\text { COVID-19 - Coronavirus Relief Fund } & 21.019 \\
\text { Passed through the County of Bergen: } \\
\text { COVID-19 - Coronavirus Relief Fund } & 21.019 \\
\text { Total U.S. Department of Treasury } &
\end{array} \\
& \begin{array}{l}
\text { U.S. Department of Health and Human Services: } \\
\text { Medicaid Cluster: }
\end{array} \\
& \begin{array}{l}
\text { edicaid Cluster: } \\
\text { COVID } 19 \text { - Medicaid Assistance Program - Families First }
\end{array} \\
& \begin{array}{l}
\text { Coronavirus Response Act (FFCRA) } \\
\text { Medicaid Assistance Program }
\end{array} \\
& \begin{array}{l}
93.778 \\
93.778
\end{array} \\
& \text { Total U.S. Department of Health and Human Services/Total Medicaid Cluster } \\
& \text { Total Federal Awards }
\end{aligned}
$$



| Balance at June 30， 2020 |  | Cash <br> Received | $\begin{gathered} \text { Budgetary } \\ \text { Expenditures } \\ \hline \end{gathered}$ | Repayment of Prior Years＇ <br> Balances | Balance at June 30， 2021 |  | MEMO |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budgetary Accounts Receivable | Due to Grantor |  |  |  | GAAP <br> Accounts Receivable | Due to Grantor | Budgetary Receivable | Cumulative Total Expenditures |
| \＄（119，606） |  | \＄119，606 |  |  |  |  |  | \＄1，443，834 |
| $(69,659)$ |  | 69，659 |  |  |  |  |  | 840，898 |
| $(361,499)$ |  | 361，499 |  |  |  |  |  | 4，363，870 |
| $(38,441)$ |  | 38，441 |  |  |  |  |  | 464，041 |
| $(1,982,322)$ |  | 2，180，879 | \＄$(198,557)$ |  |  |  |  | 2，116，592 |
| $(11,020)$ |  | 11，020 |  |  |  |  |  | 11，020 |
| $(155,100)$ |  | 155，100 |  |  |  |  |  | 3，130，633 |
|  |  | 1，853，386 | $(2,024,058)$ |  |  |  | \＄（170，672） | 2，024，058 |
|  |  | 769，992 | $(840,898)$ |  |  |  | $(70,906)$ | 840，898 |
|  |  | 3，995，902 | $(4,363,870)$ |  |  |  | $(367,968)$ | 4，363，870 |
|  |  | 424，912 | $(464,041)$ |  |  |  | $(39,129)$ | 464，041 |
|  |  |  | $(3,213,647)$ |  | \＄（3，213，647） |  | $(3,213,647)$ | 3，213，647 |
|  |  | 189，791 | $(189,791)$ |  |  |  |  | 189，791 |
|  |  |  | $(134,270)$ |  | $(134,270)$ |  | $(134,270)$ | 134，270 |
|  |  | 2，930，547 | $(3,092,264)$ |  | $(161,717)$ |  | $(161,717)$ | 3，092，264 |
|  |  | 3，619，796 | $(3,619,796)$ |  |  |  |  | 3，619，796 |
|  |  | 11，334，993 | $(11,334,993)$ |  |  |  |  | 11，334，993 |
|  |  | 215，663 | $(215,663)$ |  |  |  |  | 215，663 |
|  |  | 6，586 | $(6,586)$ |  |  |  |  | 6，586 |
| （2，737，647） |  | 28，277，772 | （29，698，434） |  | $(3,509,634)$ |  | $(4,158,309)$ | 41，870，765 |








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FAIR LAWN PUBLIC SCHOOLS
SCHEDULE OF OF EXPENDITURES OF STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30,2021
$\$(119,606)$
$(69,659)$
$(361,499)$
$(38,441)$

$(1,982,322)$

$(111,020)$
$(155,100)$






$\begin{gathered}0 \\ 0 \\ \text { N } \\ \text { n } \\ \text { in } \\ \text { in } \\ \text { in }\end{gathered}$

0
$n$
$n$
0
$n$
$\infty$
$\infty$
$\infty$
$n$
$n$



N
$\stackrel{1}{2}$


Debt Service Fund Aid：
Debt Service Aid－State Suppor
Subtotal－Debt Service Fund
Special Revenue Fund Aid：
Nonpublic Auxiliary Services：
Compensatory Education
English as a Second Language
Nonpublic Handicapped Services：
Nonpublic Handicapped Services：
Supplementary Instruction
Supplementary Instruction
Corrective Speech
Examination and Classification
Examination and Classification N．J．Nonpublic Textbook Aid
N．J．Nonpublic Textbook Aid

N．J．Nonpublic Nursing Aid
N．J．Nonpublic Nursing Aid
N．J．Nonpublic Nursing Aid
N．J．Nonpublic Security Aid
Subtotal－Special Revenue Fund



|  |  | $\begin{aligned} & \stackrel{\circ}{\circ} \\ & \stackrel{\infty}{\infty} \\ & \infty \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \underset{\sim}{2} \\ & \underset{\sim}{1} \end{aligned}$ | $\begin{aligned} & \hat{\partial} \\ & \stackrel{\rightharpoonup}{2} \\ & \hat{a} \\ & \underset{\sim}{f} \end{aligned}$ |  |



$$
\begin{array}{r}
3,619,796 \\
11,334,993 \\
215,663 \\
6,586 \\
\hline 15,177,038 \\
\hline \\
\$(15,001,491) \\
\hline \hline
\end{array}
$$

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

## NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state grant activity of the Board of Education, Fair Lawn Public Schools under programs of the federal and state governments for the fiscal year ended June 30, 2021. The information in these schedules is presented in accordance with the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards ("Uniform Guidance") and New Jersey's OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

## NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented on the accrual basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

## NOTE 3. INDIRECT COST RATE

The District has elected not to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

## NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general and special revenue funds are presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes those payments are not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is $(\$ 59,470)$ for the general fund and for the special revenue fund ( $\$-0-$ ). See Note 1D for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Revenue from federal and state awards is reported in the Board's basic financial statements on a GAAP basis as presented on the following page:

FAIR LAWN PUBLIC SCHOOLS
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

|  | Federal |  | State |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Fund | \$ | 55,530 |  | 29,638,964 |  | \$ 29,694,494 |
| Special Revenue Fund |  | 2,285,771 |  | 42,763 |  | 2,328,534 |
| Debt Service Fund |  |  |  | 263,875 |  | 263,875 |
| Food Service Fund |  | 4,299,320 |  | 173,457 |  | 4,472,777 |
| Total Awards | \$ | 6,640,621 |  | 30,119,059 |  | S 36,759,680 |

## NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

## NOTE 6. OTHER

Revenue and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2021.

## FAIR LAWN PUBLIC SCHOOLS

SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

## Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with Government Auditing Standards, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over major federal and state programs disclosed during the audit as reported in the Independent Auditors' Report on Compliance For Each Major Federal and State Program; Report on Internal Control Over Compliance.
- The auditor's report on compliance for the major federal and state programs for the District expresses an unmodified opinion on all major federal and state programs.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District's programs tested as major federal and state programs for the current fiscal year consisted of the following:

|  | C.F.D.A./ <br> State Grant Number | Grant Period | Award <br> Amount | Budgetary Expenditures |
| :---: | :---: | :---: | :---: | :---: |
| Federal: |  |  |  |  |
| Child Nutrition Cluster: |  |  |  |  |
| COVID-19-Seamless Summer Option | 10.555 | 7/1/20-6/30/21 | \$ 4,230,710 | \$ 4,230,710 |
| Food Distribution Program | 10.555 | 7/1/20-6/30/21 | 68,610 | 68,610 |
| State: |  |  |  |  |
| Equalization Aid | 21-495-034-5120-078 | 7/1/20-6/30/21 | 2,024,058 | 2,024,058 |
| Special Education Aid | 21-495-034-5120-089 | 7/1/20-6/30/21 | 4,363,870 | 4,363,870 |
| Security Aid | 21-495-034-5120-084 | 7/1/20-6/30/21 | 464,041 | 464,041 |

- The threshold used for distinguishing between Type A and Type B federal and state programs was $\$ 750,000$.
- The District was determined to be a "low-risk" auditee for both federal and state programs.

Summary of Auditors' Results: (Cont'd)
Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.


## Findings and Questioned Costs for Federal Awards:

- The audit did not disclose any findings or questioned costs for federal awards as defined in 2 CFR 200.516(a) of the Uniform Guidance.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in 2 CFR 200.516(a) of the Uniform Guidance and New Jersey's OMB Circular 15-08.

FAIR LAWN PUBLIC SCHOOLS
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Status of Prior Year Findings:
The District had no prior year audit findings.


[^0]:    * Restated

[^1]:    Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

[^2]:    Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

[^3]:    Preschool Disabilities－Part－Time：
    Salaries of Teachers
    Other Salaries for General Supplies

    Total Preschool Disabilities－Part－Time

[^4]:    Undistributed Expenditures - Instruction:
    Tuition to Other LEA's Within the State - Special
    Tuition to County Vo. School District-Regular
    Tuition to County Vo. School District-Special
    Tuition to CSSD and Regular Day Schools
    Tuition to Private Schools for the Handicapped Within State Tuition - State Facilities

    Tuition - Other
    Total Undistribute
    Total Undistributed Expenditures - Instruction

[^5]:    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance
    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance
    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance
    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance
    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance
    Undist. Expend. - Guidance:
    Salaries of Other Professional Staff
    Salaries of Secretarial and Clerical Assistants
    Other Salaries
    Supplies and Materials
    Other Objects
    Total Undist. Expend. - Guidance

[^6]:    FAIR LAWN PUBLIC SCHOOLS
    BUDGETARY COMPARISON SCHEDULE
    FOR THE FISCAL YEAR ENDED JUNE 30, 2021

[^7]:    REVENUE：
    Local Sources
    State Sources
    Federal Sources
    Total Revenue
    EXPENDITURES：
    Instruction：
    Salaries of Teachers
    Other Salaries for Instruction
    Purchased Professional／Technical Services
    Tuition
    General Supplies
    Textbooks
    Other Objects
    Total Instruction
    Support Services：
    Salaries of Other Professional Staff
    Personal Services－Employee Benefits
    Purchased Professional／Educational Services
    Purchased Professional／Technical Services
    Other Purchased Services
    Supplies
    Administrative Costs
    Student Activities
    Scholarship Fund
    Total Support Services
    Total Expenditures

[^8]:    FAIR LAWN PUBLIC SCHOOLS
    $\frac{\text { BUDGETARY COMPARISON SCHEDULE }}{\text { DEBT SERVICE FUND }}$
    FOR THE FISCAL YEAR ENDED JUNE 30, 202

[^9]:    Excess/(Deficit) of Revenues and Other Financing Sources Over(Under) Expenditures
    Fund Balance, July 1
    Fund Balance, June 30

[^10]:    Business-type Activities:
    Charges for Services:
    Charges for Services:
    Food Service Operating Grants and Contributions - Food Service
    Total Business-type Activities Program Revenues Total Business-type Activities Pes
    Total District Program Revenues

[^11]:    FAIR LAWN PUBLIC SCHOOLS
    FUND BALANCES, GOVERNMENTAL FUNDS,
    $\frac{\text { LAST TEN FISCAL YEARS }}{\text { MODIFIED ACCRUAL BASIS OF ACCOUNTING }}$
    UNAUDITED

[^12]:    Source: School District of Fair Lawn records

