

**SCHOOL DISTRICT
OF THE
BOROUGH OF FRANKLIN LAKES**

**Borough of Franklin Lakes School District
Franklin Lakes, New Jersey**

**Comprehensive Annual Financial Report
For the Fiscal Year Ended June 30, 2021**

**Comprehensive Annual
Financial Report**

of the

Borough of Franklin Lakes School District

Franklin Lakes, New Jersey

For the Fiscal Year Ended June 30, 2021

Prepared by

**Borough of Franklin Lakes School District
Board of Education**

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**INTRODUCTORY SECTION
(UNAUDITED)**

FRANKLIN LAKES PUBLIC SCHOOLS

490 Pulis Avenue, Franklin Lakes, New Jersey 07417

(201) 891-1856 • (201) 891-9333
www.franklinlakes.k12.nj.us

Gregorio Maceri
Superintendent of Schools

Trenae Lambkin
*Board Secretary and
Business Administrator*

March 4, 2022

The Honorable President and Members of
the Board of Education
Borough of Franklin Lakes School District
County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Borough of Franklin Lakes School District (the "District") for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the basic financial statements and results of operations of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the Independent Auditors' Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected financial and demographic information, financial trends and the fiscal capacity of the District, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditors' report on the internal control and compliance with applicable laws, regulations, contracts and grants along with findings and questioned costs, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The Borough of Franklin Lakes School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report. The Borough of Franklin Lakes School District and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 8. These include regular, vocational as well as special education for handicapped youngsters. The District completed the 2020-2021 fiscal year with an average daily enrollment of 1,171 students, which is an increase of 14 students from the previous fiscal year's average daily enrollment.

2) ECONOMIC CONDITION AND OUTLOOK: In 2021, Franklin Lakes' net assessed valuations increased by \$67,534,800 to \$4,365,160,800 and the projected new home developments are still increasing. Standard & Poor's Ratings Services "AA+" rating reflects the District's sizable property tax base with no concentration among leading taxpayers. With good reserves and sound financial operations, the District's outlook remains very stable. COVID-19 impacted the District's finances with increased health and safety expenditures.

Enrollment is projected to continue to increase in the lower grades due to a new housing development with families moving in helping to stabilize the student base. Also, sales of existing homes are increasing.

3) MAJOR INITIATIVES: At June 30, 2021 year-end, the Capital Reserve was replenished with the interest earnings allocated, and Board approved deposits to the Capital Reserve. The Board has approved and is holding a January 25, 2022 special election for a Bond referendum.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state awards, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to federal and state award programs, as well as to determine that the District has complied with applicable laws, regulations, contracts and grants.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by a vote of the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at fiscal year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as restrictions, commitments and assignments of fund balance at June 30, 2021.

6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the GASB. The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements", Note 1.

The Honorable President and Members of
the Board of Education
Borough of Franklin Lakes School District
Page 3
March 4, 2022

7) OTHER INFORMATION: Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia, LLP, CPAs, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. The auditors' report on the basic financial statements and specific required supplementary information is included in the financial section of this report. The auditors' reports related specifically to the single audit and *Government Auditing Standards* are included in the single audit section of this report.

8) ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Borough of Franklin Lakes School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the School District and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of the financial and accounting staff.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'Maceri', written over a horizontal line.

Gregorio Maceri
Superintendent of Schools

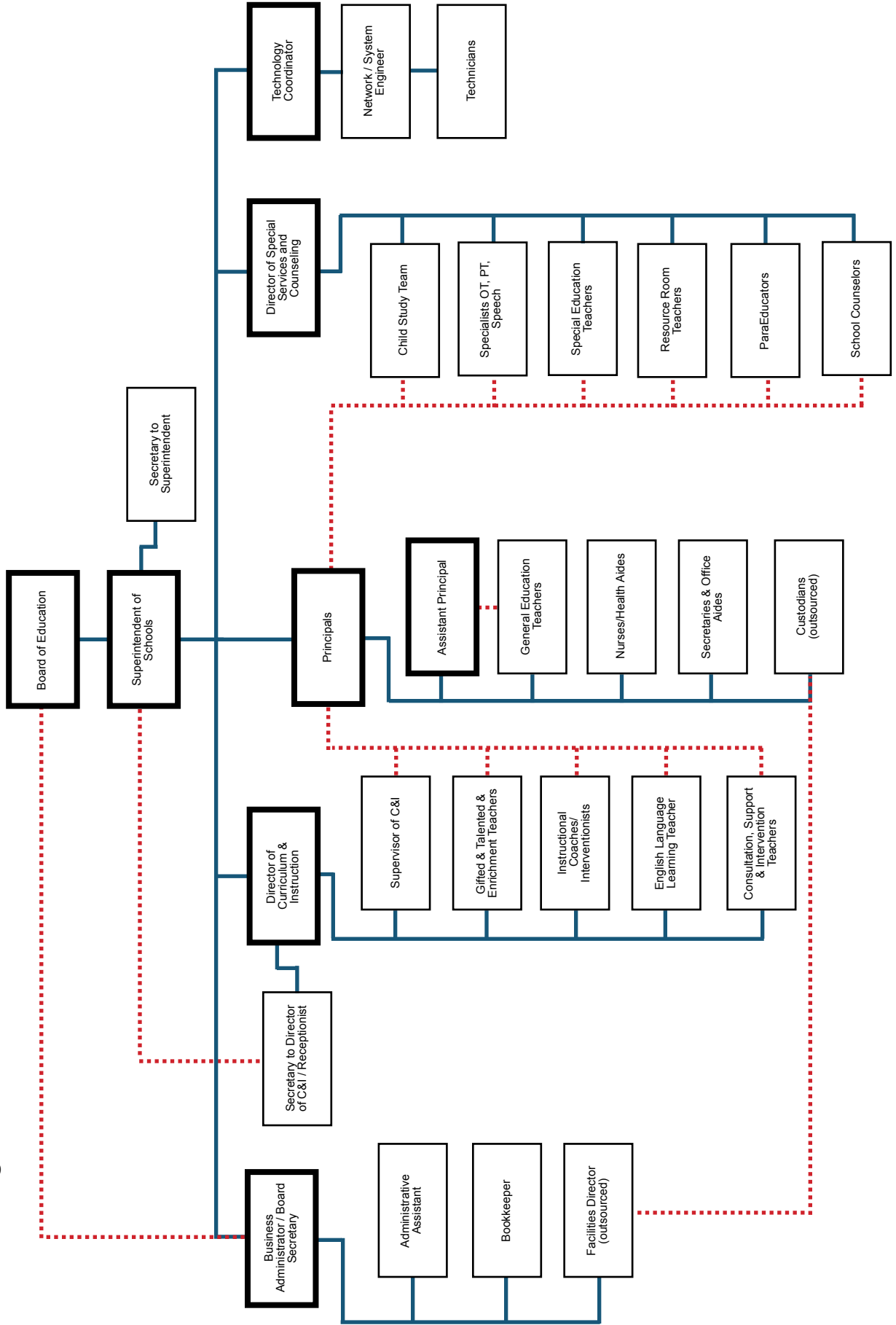
A handwritten signature in blue ink, appearing to read 'Trenae Lambkin', written over a horizontal line.

Trenae Lambkin
Business Administrator/Board Secretary

FRANKLIN LAKES BOARD OF EDUCATION

Franklin Lakes, New Jersey

Exhibit: Organizational Chart



**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
 ROSTER OF OFFICIALS
 JUNE 30, 2021**

| <u>Members of the Board of Education</u> | <u>Term Expires</u> |
|--|---------------------|
| Taso Katopodis, President | 2022 |
| Elisa Billis, Vice President | 2022 |
| Yemi Benedict-Vatel | 2022 |
| Vicki Holst | 2021 |
| Peter Koulikourdis | 2023 |
| Amanda Krakowiak | 2021 |
| Ryan Richman | 2023 |
| Joseph Rosano | 2022 |
| Jackie Veliky | 2021 |

Other Officials

Title

| | |
|---------------------|---|
| Mr. Gregorio Maceri | Superintendent of Schools |
| Michael J. Solokas | Board Secretary/School Business Administrator (to 6/30/2021) |
| Trenae Lambkin | Board Secretary/School Business Administrator (from 7/1/2021) |
| Nancy Ciavaglia | Treasurer |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
Consultants and Advisors

Attorney

Fogarty & Hara
21-00 New Jersey 208 South
Fair Lawn, NJ 07410

Audit Firm

Nisivoccia LLP, CPAs
Mount Arlington Corporate Center
200 Valley Road, Suite 300
Mount Arlington, NJ 07856

Official Depository

Capital One Bank, N.A.
805 Franklin Lakes Road
Franklin Lakes, NJ 07417

FINANCIAL SECTION

Independent Auditors' Report

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
County of Bergen, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Franklin Lakes Borough School District (the "District") in the County of Bergen, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Franklin Lakes Borough School District, in the County of Bergen, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 19 to the basic financial statements, the District implemented Governmental Accounting Standards Board (“GASB”) Statement No. 84, *Fiduciary Activities*, during the fiscal year ended June 30, 2021. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management’s discussion and analysis, which follows this report, the pension and post-employment benefits schedules in Exhibits L-1 through L-5 and the related notes and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management’s responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District’s basic financial statements. The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards, as required by the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; and New Jersey’s OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and the other information, such as the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying other supplementary schedules and the schedules of expenditures of federal and state awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
Page 3

with auditing standards generally accepted in the United States of America. In our opinion, the other supplementary schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The accompanying other information such as the introductory and statistical sections has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated March 4, 2022 on our consideration of the District’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District’s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District’s internal control over financial reporting and compliance.

Mount Arlington, New Jersey
March 4, 2022

Nisivoccia, LLP
NISIVOCCIA, LLP

Kathryn L. Mantell

Kathryn L. Mantell
Licensed Public School Accountant #884
Certified Public Accountant

**REQUIRED SUPPLEMENTARY INFORMATION
MANAGEMENT'S DISCUSSION AND ANALYSIS**

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT’S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

This section of the Borough of Franklin Lakes School District’s annual financial report presents its discussion and analysis of the District’s financial performance during the fiscal year ending June 30, 2021. Please read it in conjunction with the transmittal letter at the front of this report and the District’s financial statements, which immediately follow this section.

Overview of the Financial Statements

This annual report consists of three parts: management’s discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *district-wide financial statements* that provide both *short-term* and *long-term* information about the District’s *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District’s operations in *more* detail than the district-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds statements* offer *short- and long-term* financial information about the activities the District operates like a business, such as food services.
- *Notes to Basic Financial Statements*: Provide additional information essential to a full understanding of the district-wide and fund financial statements.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District’s budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

**Figure A-1
Organization of the Borough of Franklin Lakes School District’s Financial Report**

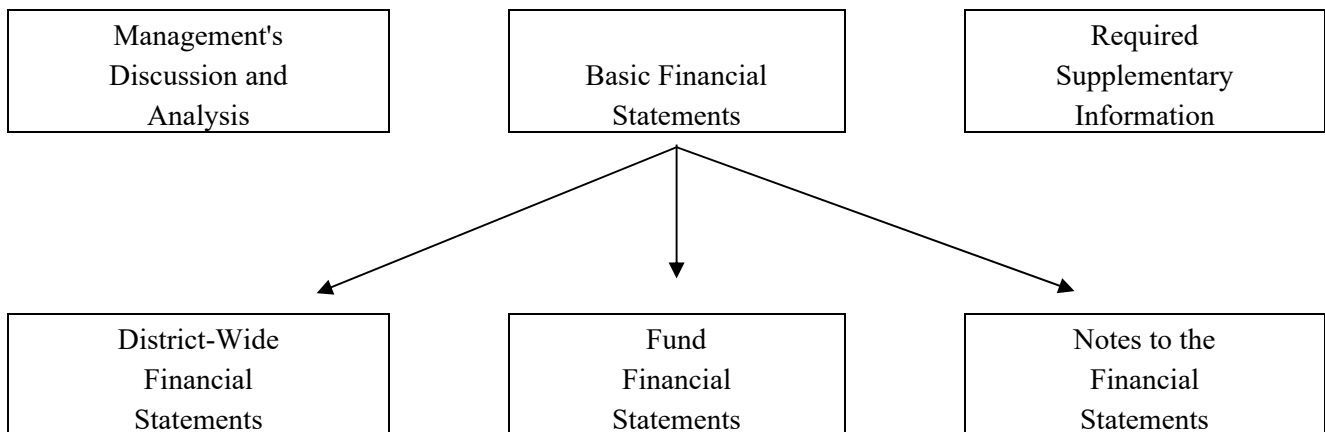


Figure A-2 summarizes the major features of the District’s financial statements, including the portion of the District’s activities they cover and the types of information they contain. The remainder of this overview section of management’s discussion and analysis highlights that structure and contents of each of the statements.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Figure A-2

Major Features of the District-Wide and Fund Financial Statements

| | District-Wide Statements | Fund Financial Statements | |
|--|--|--|---|
| | | Governmental Funds | Proprietary Funds |
| Scope | Entire District | The activities of the District that not Proprietary, such as special education and building maintenance | Activities the District operates similar to private businesses: food service |
| Required Financial Statements | <ul style="list-style-type: none"> • Statement of net position • Statement of activities | <ul style="list-style-type: none"> • Balance sheet • Statement of revenue, expenditures, and changes in fund balances | <ul style="list-style-type: none"> • Statement of net position • Statement of revenue, expenses, and changes in net position • Statement of cash flows |
| Accounting Basis and Measurement Focus | Accrual accounting and economic resources focus | Modified accrual accounting and current financial resources focus | Accrual accounting and economic resources focus |
| Type of Asset/Liability Information | All assets and liabilities, both financial and capital, short-term and long-term | Generally, assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities are included | All assets and liabilities, both financial and capital, short-term and long-term |
| Type of Inflow/Outflow Information | All revenue and expenses during the year, regardless of when cash is received or paid | Revenue for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable | All revenue and expenses during the year, regardless of when cash is received or paid |

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT’S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

District-wide Statements

The district-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District’s assets, deferred inflows and outflows, and liabilities. All of the current year’s revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two district-wide statements report the District’s *net position* and how they have changed. Net position – the difference between the District’s assets, differed inflows and outflows, and liabilities – is one way to measure the District’s financial health or *position*.

- Over time, increases or decreases in the District’s net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District’s overall health, you need to consider additional nonfinancial factors such as changes in the District’s property tax base and the condition of school buildings and other facilities.

In the district-wide financial statements, the District’s activities are divided into two categories:

- *Governmental activities*: Most of the District’s basic services are included here, such as regular and special education, transportation and administration. Property taxes and state formula aid finance most of these activities.
- *Business-type activities*: The District charges fees to help it cover the costs of certain services it provides. The District’s Food Service Fund is included here.

Fund Financial Statements

The fund financial statements provide more detailed information about the District’s funds, focusing on its most significant or “major” funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts) or to show that it is properly using certain revenue (such as federal grants).

The District has two kinds of funds:

- *Governmental funds*: Most of the District’s basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District’s programs. Because this information does not encompass the additional long-term focus of the district-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- *Proprietary funds*: Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the district-wide statements. The District’s *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. The *internal service funds* (the other kind of proprietary fund) report activities that provide supplies and services for its other programs and activities. The District currently does not maintain any internal service funds.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Notes to the Basic Financial Statements

Provide additional information essential to a full understanding of District-wide and fund financial statements.

Financial Analysis of the District as a Whole

Net Position. The District's combined net position was \$18,454,081 on June 30, 2021, \$1,632,643 or 9.71% more than it was the year before (See Figure A-3). Net Investment in Capital Assets decreased \$283,581, Restricted Net Position increased \$957,442, and Unrestricted Net Position (Deficit) increased (reduction of deficit) \$958,782.

**Figure A-3
Condensed Statement of Net Position**

| | Governmental Activities | | Business-Type Activities | | Total School District | | Total Percentage Change 2020/2021 |
|----------------------------------|-------------------------|----------------------|--------------------------|-----------------|-----------------------|----------------------|--------------------------------------|
| | (Restated) | | | | (Restated) | | |
| | 2020/2021 | 2019/2020 | 2020/2021 | 2019/2020 | 2020/2021 | 2019/2020 | |
| Current and Other Assets | \$ 9,486,786 | \$ 7,722,674 | | | \$ 9,486,786 | \$ 7,722,674 | |
| Capital Assets, Net | 18,677,917 | 19,746,735 | | | 18,677,917 | 19,746,735 | |
| Total Assets | 28,164,703 | 27,469,409 | | | 28,164,703 | 27,469,409 | 2.53% |
| Deferred Outflows of Resources | 1,676,664 | 2,330,669 | | | 1,676,664 | 2,330,669 | -28.06% |
| Other Liabilities | 1,145,914 | 1,178,900 | | | 1,145,914 | 1,178,900 | |
| Long-Term Liabilities | 7,367,786 | 9,411,458 | | | 7,367,786 | 9,411,458 | |
| Total Liabilities | 8,513,700 | 10,590,358 | | | 8,513,700 | 10,590,358 | -19.61% |
| Deferred Inflows of Resources | 2,873,586 | 2,388,282 | | | 2,873,586 | 2,388,282 | 20.32% |
| Net Position: | | | | | | | |
| Net Investment in Capital Assets | 17,267,611 | 17,551,192 | | | 17,267,611 | 17,551,192 | |
| Restricted | 7,131,536 | 6,174,094 | | | 7,131,536 | 6,174,094 | |
| Unrestricted (Deficit) | (5,945,066) | (6,903,848) | | | (5,945,066) | (6,903,848) | |
| Total Net Position | \$ 18,454,081 | \$ 16,821,438 | \$ - 0 - | \$ - 0 - | \$ 18,454,081 | \$ 16,821,438 | 9.71% |

Net Investment in Capital Assets decreased primarily due to \$1,118,543 of depreciation offset by \$49,725 in capital asset additions and reductions in bonds and capital leases payable in the amount of \$823,646. Restricted Net Position increased primarily due to the deposit of funds to the Capital Reserve Account. Unrestricted Net Position increased primarily due to reductions in long-term liabilities and the result of operations, offset by increases in deferred outflows.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

**Figure A-4
Changes in Net Position from Operating Results**

| | Governmental Activities | | Business-Type Activities | | Total School District | | Percentage Change 2020/2021 |
|-----------------------------|-------------------------|-------------------|--------------------------|-----------------|-----------------------|-------------------|-----------------------------------|
| | 2020/2021 | 2019/2020 | 2020/2021 | 2019/2020 | 2020/2021 | 2019/2020 | |
| Revenue: | | | | | | | |
| Program Revenue: | | | | | | | |
| Charges for Services | \$ 2,123,312 | \$ 2,509,887 | | \$ 3,013 | \$ 2,123,312 | \$ 2,512,900 | |
| Grants/Contributions: | | | | | | | |
| Operating | 12,166,567 | 9,898,527 | | | 12,166,567 | 9,898,527 | |
| General Revenue: | | | | | | | |
| Property Taxes | 28,835,703 | 27,976,261 | | | 28,835,703 | 27,976,261 | |
| Federal/State Aid | | | | | | | |
| Not Restricted | 20,870 | 20,846 | | | 20,870 | 20,846 | |
| Other | 148,154 | 428,124 | | | 148,154 | 428,124 | |
| Total Revenue | <u>43,294,606</u> | <u>40,833,645</u> | | <u>3,013</u> | <u>43,294,606</u> | <u>40,836,658</u> | 6.02% |
| Expenses: | | | | | | | |
| Instruction | 27,535,542 | 26,499,249 | | | 27,535,542 | 26,499,249 | |
| Pupil and Instruction | | | | | | | |
| Services | 5,885,021 | 5,733,898 | | | 5,885,021 | 5,733,898 | |
| Administrative and | | | | | | | |
| Business | 3,319,858 | 3,191,062 | | | 3,319,858 | 3,191,062 | |
| Maintenance and | | | | | | | |
| Operations | 3,922,067 | 3,478,171 | | | 3,922,067 | 3,478,171 | |
| Transportation | 933,892 | 960,282 | | | 933,892 | 960,282 | |
| Other | 48,840 | 89,220 | \$ 16,743 | 6,981 | 65,583 | 96,201 | |
| Total Expenses | <u>41,645,220</u> | <u>39,951,882</u> | <u>16,743</u> | <u>6,981</u> | <u>41,661,963</u> | <u>39,958,863</u> | 4.26% |
| Transfers | <u>(16,743)</u> | <u>(3,968)</u> | <u>16,743</u> | <u>3,968</u> | | | |
| Increase in Net Position | <u>\$ 1,632,643</u> | <u>\$ 877,795</u> | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> | <u>\$ 1,632,643</u> | <u>\$ 877,795</u> | 85.99% |

Governmental Activities

As discussed elsewhere in this commentary, the financial position of the District increased in this past year. However, maintaining existing programs with increasing regular pupil enrollment and the provision of a multitude of special programs and services for disabled pupils place great demands on the District's resources. Veteran teachers continue to retire and have been replaced by teachers of less experience. Such changes continue to generate salary savings.

Careful management of expenses remains essential for the District to sustain its financial health. The many significant cost savings actions realized during the year were attributable to:

- Standard practice has been to maintain lower costs by seeking competitive proposals each year and seeking opportunities for shared services by joining more Regional Co-ops to enhance purchasing power.
- The continued implementation of required employee contributions towards health care.

It is crucial that the District monitor its expenses carefully throughout the year. District resources are at their tightest level in a decade, while State aid has been significantly reduced in the last several years.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Governmental Activities

Figure A-5 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

**Figure A-5
Net Cost of Governmental Activities**

| | <u>Total Cost of Services</u> | | <u>Net Cost of Services</u> | |
|--------------------------------|-------------------------------|----------------------|-----------------------------|----------------------|
| | <u>2020/2021</u> | <u>2019/2020</u> | <u>2020/2021</u> | <u>2019/2020</u> |
| Instruction | \$ 27,535,542 | \$ 26,499,249 | \$ 14,595,786 | \$ 15,299,325 |
| Pupil and Instruction Services | 5,885,021 | 5,733,898 | 4,806,153 | 4,809,262 |
| Administrative and Business | 3,319,858 | 3,191,062 | 3,319,858 | 3,191,062 |
| Maintenance and Operations | 3,922,067 | 3,478,171 | 3,922,067 | 3,478,171 |
| Transportation | 933,892 | 960,282 | 662,637 | 676,428 |
| Other | 48,840 | 89,220 | 48,840 | 89,220 |
| | <u>\$ 41,645,220</u> | <u>\$ 39,951,882</u> | <u>\$ 27,355,341</u> | <u>\$ 27,543,468</u> |

Business-Type Activities

The District's Food Service program provided milk to students without cost. As a result, the Board made a contribution to cover its operating costs, so the net position from the District's business-type activity did not change from the previous year. (Refer to Figure A-4).

Financial Analysis of the District's Funds

The District's financial position increased \$1,828,281 due to careful monitoring and savings achieved with respect to expenditures and increases in certain revenues. Even so, the District must continue to practice sound fiscal management and seek alternative revenue sources such as grants and continued support from the Franklin Lakes Education Foundation.

General Fund Budgetary Highlights

Over the course of the year, the District revised the annual operating budget several times. These budget amendments fall into two categories:

- Changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment.
- The preparation of the 2020/2021 budget was difficult due to rising costs which had to be contained within the maximum 2% CAP increase mandated by the State in the tax levy. This resulted in the need for numerous line-item transfers during the year.
- Allowable appropriation of fund balance for capital expenditures.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Capital Assets

At year end, the District had \$18,677,917 of capital assets – a \$1,068,118, or 5.41%, decrease from last year – as shown in Figure A-6. (More detailed information about the District's capital assets is presented in Note 7 to the Basic Financial Statements).

**Figure A-6
Capital Assets (Net of Depreciation)**

| | Governmental Activities | | Total School District | | Percentage Change 2020/2021 |
|---|-------------------------|---------------------|-----------------------|---------------------|-----------------------------------|
| | 2020/2021 | 2019/2020 | 2020/2021 | 2019/2020 | |
| Land | \$ 1,809,389 | \$ 1,809,389 | \$ 1,809,389 | \$ 1,809,389 | |
| Buildings and Building Improvements | 15,952,118 | 16,826,304 | 15,952,118 | 16,826,304 | |
| Machinery and Equipment | 916,410 | 1,111,042 | 916,410 | 1,111,042 | |
| Total Capital Assets (Net of Depreciation) | <u>\$18,677,917</u> | <u>\$19,746,735</u> | <u>\$18,677,917</u> | <u>\$19,746,735</u> | -5.41% |

During the fiscal year, the District had The District had \$49,725 of capital additions offset by annual depreciation of \$1,118,543.

Long-term Liabilities

At year end, the District had \$7,367,7860 of long-term liabilities – a decrease of \$2,043,672, or 21.71% decrease from last year – as shown in Figure A-7. (More detailed information about the District's long-term liabilities is presented in Note 8 to the Basic Financial Statements).

**Figure A-7
Outstanding Long-Term Liabilities**

| | Total School District | | Percentage Change 2020/2021 |
|--|-----------------------|---------------------|-----------------------------------|
| | 2020/2021 | 2019/2020 | |
| General Obligation Bonds (Financed with Property Taxes) | \$ 1,255,000 | \$ 1,885,000 | |
| Unamortized Bond Issuance Premiums | 110,578 | 165,867 | |
| Net Pension Liability | 5,279,543 | 6,464,426 | |
| Other Long Term Liabilities | 722,665 | 896,165 | |
| | <u>\$ 7,367,786</u> | <u>\$ 9,411,458</u> | -21.71% |

The decreased in long-term liabilities was primarily associated with annual payments of general obligation bonds and capital lease and a decrease in the Net Pension Liability.

**BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Factors Bearing on the District's Future Revenue/Expense Changes

The driving factors considered by the District's Administration during the process of developing the fiscal year 2020-21 budget was the increasing student population, learning loss and personal protective equipment. Current enrollment remains 109 students above the projected enrollment predicted by the November 2016 Demographic Study. Also, families continue to move into the 275 residential units in the High Mountain Road school area. That and the increased demands related to additional support programs such as summer academies and before/after school programs will continue to be main driving factors moving forward.

Contacting the District's Financial Management

This financial report is designed to provide the District's citizens, taxpayers and customers with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Board of Education Office, 490 Pulis Avenue, Franklin Lakes, New Jersey 07417.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2021

| | Governmental Activities | Total |
|--|----------------------------|---------------|
| ASSETS | | |
| Cash and Cash Equivalents | \$ 3,146,973 | \$ 3,146,973 |
| Receivable from Federal Government | 97,490 | 97,490 |
| Receivable from State Government | 710,787 | 710,787 |
| Restricted Assets: | | |
| Cash and Cash Equivalents | 5,531,536 | 5,531,536 |
| Capital Assets: | | |
| Land | 1,809,389 | 1,809,389 |
| Depreciable Buildings and Building Improvements and Machinery and Equipment | 16,868,528 | 16,868,528 |
| Total Assets | 28,164,703 | 28,164,703 |
| DEFERRED OUTFLOWS OF RESOURCES | | |
| Deferred Amount on Refunding | 76,817 | 76,817 |
| Deferred Outflows Related to Pensions | 1,599,847 | 1,599,847 |
| Total Deferred Outflows of Resources | 1,676,664 | 1,676,664 |
| LIABILITIES | | |
| Accounts Payable | 951,391 | 951,391 |
| Payable to State Government | 27,575 | 27,575 |
| Accrued Interest Payable | 21,065 | 21,065 |
| Unearned Revenue | 145,883 | 145,883 |
| Noncurrent Liabilities: | | |
| Due Within One Year | 800,037 | 800,037 |
| Due Beyond One Year | 6,567,749 | 6,567,749 |
| Total Liabilities | 8,513,700 | 8,513,700 |
| DEFERRED INFLOWS OF RESOURCES | | |
| Deferred Inflows of Resources Related to Pensions | 2,873,586 | 2,873,586 |
| Total Deferred Inflows of Resources | 2,873,586 | 2,873,586 |
| NET POSITION | | |
| Net Investment in Capital Assets | 17,267,611 | 17,267,611 |
| Restricted for: | | |
| Capital Projects | 4,833,037 | 4,833,037 |
| Excess Surplus | 1,600,000 | 1,600,000 |
| Emergency | 312,233 | 312,233 |
| Unemployment Compensation | 363,493 | 363,493 |
| Student Activities | 22,773 | 22,773 |
| Unrestricted (Deficit) | (5,945,066) | (5,945,066) |
| Total Net Position | \$ 18,454,081 | \$ 18,454,081 |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE
AN INTEGRAL PART OF THIS STATEMENT

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| Functions/Programs | Program Revenue | | | | Net (Expense) Revenue and Changes in Net Position | | |
|--|-----------------|-------------------------|-----------------------------|-----------------|--|-----------------------------|-----------------|
| | Expenses | Charges for Services | Operating | | Governmental Activities | Business-Type Activities | Total |
| | | | Grants and Contributions | | | | |
| Governmental Activities: | | | | | | | |
| Instruction: | | | | | | | |
| Regular | \$ 17,854,795 | \$ 138,841 | \$ 6,425,117 | \$ (11,290,837) | | | \$ (11,290,837) |
| Special Education | 7,952,005 | 1,956,293 | 3,765,867 | (2,229,845) | | | (2,229,845) |
| Other Special Instruction | 1,682,115 | | 637,258 | (1,044,857) | | | (1,044,857) |
| School-Sponsored Instruction | 46,627 | | 16,380 | (30,247) | | | (30,247) |
| Support Services: | | | | | | | |
| Tuition | 694,627 | | 253,696 | (440,931) | | | (440,931) |
| Student & Instruction Related Services | 5,190,394 | 10,965 | 814,207 | (4,365,222) | | | (4,365,222) |
| General Administrative Services | 549,171 | | | (549,171) | | | (549,171) |
| School Administrative Services | 2,135,739 | | | (2,135,739) | | | (2,135,739) |
| Central Services | 431,463 | | | (431,463) | | | (431,463) |
| Administrative Information Technology | 203,485 | | | (203,485) | | | (203,485) |
| Plant Operations and Maintenance | 3,922,067 | | | (3,922,067) | | | (3,922,067) |
| Pupil Transportation | 933,892 | 17,213 | 254,042 | (662,637) | | | (662,637) |
| Interest and Other Charges | 45,782 | | | (45,782) | | | (45,782) |
| Unallocated Depreciation | 3,058 | | | (3,058) | | | (3,058) |
| Total Governmental Activities | 41,645,220 | 2,123,312 | 12,166,567 | (27,355,341) | | | (27,355,341) |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

| Functions/Programs | Program Revenue | | | Net (Expense) Revenue and Changes in Net Position | | |
|--|-----------------|-------------------------|--|--|-----------------------------|---------------|
| | Expenses | Charges for Services | Operating Grants and Contributions | Governmental Activities | Business-Type Activities | Total |
| Business-Type Activities: Food Service | \$ 16,743 | | | | \$ (16,743) | \$ (16,743) |
| Total Business-Type Activities | 16,743 | | | | (16,743) | (16,743) |
| Total Primary Government | \$ 41,661,963 | \$ 2,123,312 | \$ 12,166,567 | \$ (27,355,341) | (16,743) | (27,372,084) |
| General Revenue and Transfers: | | | | | | |
| Taxes: | | | | | | |
| Property Taxes, Levied for General Purposes, Net | | | | 28,141,328 | | 28,141,328 |
| Taxes Levied for Debt Service | | | | 694,375 | | 694,375 |
| Federal and State Aid not Restricted | | | | 20,870 | | 20,870 |
| Miscellaneous Income | | | | 148,154 | | 148,154 |
| Transfers | | | | (16,743) | 16,743 | |
| Total General Revenue and Transfers | | | | 28,987,984 | 16,743 | 29,004,727 |
| Change in Net Position | | | | 1,632,643 | | 1,632,643 |
| Net Position - Beginning (Restated) | | | | 16,821,438 | - 0 - | 16,821,438 |
| Net Position - Ending | | | | \$ 18,454,081 | \$ - 0 - | \$ 18,454,081 |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

FUND FINANCIAL STATEMENTS

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

| | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Total Governmental Funds |
|---|---------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| <u>ASSETS:</u> | | | | | |
| Cash and Cash Equivalents | \$ 2,994,202 | \$ 149,774 | \$ 2,997 | | \$ 3,146,973 |
| Receivables From Federal Government | | 97,490 | | | 97,490 |
| Receivables from State Government | 710,787 | | | | 710,787 |
| Interfund Receivable | 97,773 | | | | 97,773 |
| Restricted Cash and Cash Equivalents | 5,508,763 | 22,773 | | | 5,531,536 |
| Total Assets | <u>\$ 9,311,525</u> | <u>\$ 270,037</u> | <u>\$ 2,997</u> | <u>\$ -0-</u> | <u>\$ 9,584,559</u> |
| <u>LIABILITIES AND FUND BALANCES:</u> | | | | | |
| Liabilities: | | | | | |
| Interfund Payable | | \$ 94,776 | \$ 2,997 | | \$ 97,773 |
| Accounts Payable | \$ 475,777 | 56,966 | | | 532,743 |
| Payable to State Government | | 27,575 | | | 27,575 |
| Unearned Revenue | 77,936 | 67,947 | | | 145,883 |
| Total Liabilities | <u>553,713</u> | <u>247,264</u> | <u>2,997</u> | | <u>803,974</u> |
| Fund Balances: | | | | | |
| Restricted: | | | | | |
| Excess Surplus | 800,000 | | | | 800,000 |
| Excess Surplus - Designated for Subsequent Year's Expenditures | 800,000 | | | | 800,000 |
| Emergency Reserve | 312,233 | | | | 312,233 |
| Capital Reserve Account | 4,833,037 | | | | 4,833,037 |
| Unemployment Compensation | 363,493 | | | | 363,493 |
| Student Activities | | 22,773 | | | 22,773 |
| Assigned: | | | | | |
| Encumbrances | 30 | | | | 30 |
| Unassigned | 1,649,019 | | | | 1,649,019 |
| Total Fund Balances | <u>8,757,812</u> | <u>22,773</u> | | | <u>8,780,585</u> |
| Total Liabilities and Fund Balances | <u>\$ 9,311,525</u> | <u>\$ 270,037</u> | <u>\$ 2,997</u> | <u>\$ - 0 -</u> | |

Amounts Reported for Governmental Activities in the Statement of Net Position (A-1) are Different Because:

| | |
|--|----------------------|
| Capital Assets Used in Governmental Activities are not Financial Resources and therefore are not reported in the Funds. | 18,677,917 |
| Deferred Amount on Refunding is not reported as an expenditure in the Governmental Funds in the year of the expenditure. | 76,817 |
| Certain Amounts Related to the Net Pension Liability are Deferred and Amortized in the Statement of Activities and are not Reported in the Governmental Funds: | |
| Deferred Outflows - Pensions | 1,181,199 |
| Deferred Inflows - Pensions | (2,873,586) |
| Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. | (21,065) |
| Bond Issuance Premiums are reported as revenue in the Governmental Funds in the year the bonds are sold. | (110,578) |
| The Net Pension Liability for PERS is not Due and Payable in the Current Period and is not Reported in the Governmental Funds. | (5,279,543) |
| Long-Term Liabilities, Including Bonds Payable, Capital Leases Payable and Compensated Absences, Are not Due and Payable in the Current Period and Therefore are not Reported as Liabilities in the Funds. | <u>(1,977,665)</u> |
| Net Position of Governmental Activities | <u>\$ 18,454,081</u> |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE
AN INTEGRAL PART OF THIS STATEMENT

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Total Governmental Funds |
|--|-------------------|----------------------|-----------------------|-------------------|--------------------------|
| REVENUES: | | | | | |
| Local Sources: | | | | | |
| Local Tax Levy | \$ 28,141,328 | | | \$ 694,375 | \$ 28,835,703 |
| Tuition from Individuals | 138,841 | | | | 138,841 |
| Tuition from Other LEAs | 1,956,293 | | | | 1,956,293 |
| Transportation Fees | 17,213 | | | | 17,213 |
| Interest Earned on Capital Reserve | 1,800 | | | | 1,800 |
| Restricted Miscellaneous Revenue | | \$ 10,965 | | | 10,965 |
| Unrestricted Miscellaneous Revenue | 146,354 | | | | 146,354 |
| Total - Local Sources | 30,401,829 | 10,965 | | 694,375 | 31,107,169 |
| State Sources | 7,071,419 | 70,279 | | | 7,141,698 |
| Federal Sources | | 456,987 | | | 456,987 |
| Total Revenues | 37,473,248 | 538,231 | \$ - 0 - | 694,375 | 38,705,854 |
| EXPENDITURES: | | | | | |
| Current: | | | | | |
| Regular Instruction | 8,989,698 | | | | 8,989,698 |
| Special Education Instruction | 4,192,964 | 100,434 | | | 4,293,398 |
| Other Special Instruction | 796,923 | | | | 796,923 |
| School-Sponsored/Other Instruction | 23,905 | | | | 23,905 |
| Support Services and Undistributed Costs: | | | | | |
| Tuition | 440,931 | 253,696 | | | 694,627 |
| Student and Other Instruction Related Services | 3,833,717 | 188,867 | | | 4,022,584 |
| General Administration Services | 407,488 | | | | 407,488 |
| School Administration Services | 1,132,316 | | | | 1,132,316 |
| Central Services | 315,254 | | | | 315,254 |
| Administrative Information Technology | 149,413 | | | | 149,413 |
| Plant Operations and Maintenance | 2,839,804 | | | | 2,839,804 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | General Fund | Special Revenue Fund | Capital Projects Fund | Debt Service Fund | Total Governmental Funds |
|--|---------------------|----------------------------|-----------------------------|-------------------------|--------------------------------|
| EXPENDITURES: | | | | | |
| Student Transportation | \$ 919,042 | | | | \$ 919,042 |
| Unallocated Benefits | 11,517,735 | | | | 11,517,735 |
| Capital Outlay | 69,034 | | | | 69,034 |
| Debt Service: | | | | | |
| Interest and Other Charges | | | | \$ 64,375 | 64,375 |
| Principal | | | | 630,000 | 630,000 |
| Total Expenditures | <u>35,628,224</u> | <u>\$ 542,997</u> | <u>\$ - 0 -</u> | <u>694,375</u> | <u>36,865,596</u> |
| Excess/(Deficit) of Revenue Over/(Under) Expenditures | <u>1,845,024</u> | <u>(4,766)</u> | <u>- 0 -</u> | <u>- 0 -</u> | <u>1,840,258</u> |
| OTHER FINANCING SOURCES/(USES): | | | | | |
| Transfers Out | <u>(16,743)</u> | | | | <u>(16,743)</u> |
| Total Other Financing Sources/(Uses) | <u>(16,743)</u> | <u>- 0 -</u> | <u>- 0 -</u> | <u>- 0 -</u> | <u>(16,743)</u> |
| Net Change in Fund Balances | 1,828,281 | (4,766) | - 0 - | - 0 - | 1,823,515 |
| Fund Balance - July 1 (Restated) | <u>6,929,531</u> | <u>27,539</u> | | | <u>6,957,070</u> |
| Fund Balance - June 30 | <u>\$ 8,757,812</u> | <u>\$ 22,773</u> | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> | <u>\$ 8,780,585</u> |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2) \$ 1,823,515

Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period.

| | | |
|----------------------|----|---------------|
| Depreciation Expense | \$ | (1,118,543) |
| Capital Outlays | | <u>49,725</u> |
| | | (1,068,818) |

The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds:

| | | |
|---------------------------------|--|-----------|
| Change in Net Pension Liability | | 1,184,883 |
| Change in Deferred Outflows | | (654,244) |
| Change in Deferred Inflows | | (485,304) |

In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

Capital leases entered into by the District are an other financing source in the Governmental Funds, but the acquisition increases Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

Repayment of serial bonds and capital leases is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.

| | | |
|-------------------------|--|----------------|
| Serial Bonds Principal | | 630,000 |
| Capital Lease Principal | | <u>193,646</u> |
| | | 823,646 |

The governmental funds report the effect of the deferred amount on refunding relative to an advance refunding when debt is first issued whereas these amounts are deferred and amortized in the statement of activities.

The governmental funds report the effect of bond issuance premiums when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.

In the Statement of Activities, interest on long term debt in the Statement of Activities is accrued, regardless of when due. In the Governmental Funds, interest is reported when due.

| | | |
|--|--|---------------|
| | | <u>12,231</u> |
|--|--|---------------|

Change in Net Position of Governmental Activities (Exhibit A-2)

| | | |
|--|----|-------------------------|
| | \$ | <u><u>1,632,643</u></u> |
|--|----|-------------------------|

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

NOT APPLICABLE

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF REVENUE, EXPENSES AND CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | <u>Enterprise Funds</u> <u>Food Service</u> |
|---|--|
| Operating Expenses: | |
| Cost of Sales - Non-Reimbursable Programs | \$ 16,743 |
| Total Operating Expenses | <u>16,743</u> |
| Operating Loss | (16,743) |
| Change in Net Position Before Transfer | (16,743) |
| Transfer In - General Fund Board Contribution | <u>16,743</u> |
| Change in Net Position | - 0 - |
| Net Position - Beginning of Year | <u>- 0 -</u> |
| Net Position - End of Year | <u><u>\$ - 0 -</u></u> |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE
AN INTEGRAL PART OF THIS STATEMENT

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | <u>Enterprise Funds</u> |
|---|-------------------------|
| | <u>Food Service</u> |
| Cash Flows from Operating Activities | |
| Payments to Suppliers | \$ (16,743) |
| Net Cash Used for Operating Activities | (16,743) |
| Cash Flows from Noncapital Financing Activities: | |
| Transfer In - General Fund Board Contribution | 16,743 |
| Net Cash Provided by Noncapital Financing Activities | 16,743 |
| Net Increase in Cash and Cash Equivalents | - 0 - |
| Cash and Cash Equivalents, July 1 | - 0 - |
| Cash and Cash Equivalents, June 30 | \$ - 0 - |
| Reconciliation of Operating Loss to Net Cash Used for Operating Activities: | |
| Operating Loss | \$ (16,743) |
| Net Cash Used for Operating Activities | \$ (16,743) |

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE
AN INTEGRAL PART OF THIS STATEMENT

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of the Borough of Franklin Lakes School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity:

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation:

District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business-type activities. These statements include the financial activities of the overall District in its entirety. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business-type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other nonexchange transactions. Business-type activities are financed in part by fees charged to external parties.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

District-Wide Financial Statements: (Cont'd)

The statement of activities presents a comparison between direct expenses and program revenue for business-type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements. Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds. Separate statements for each fund category – *governmental and proprietary* - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

General Fund: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by Board resolution.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation: (Cont'd)

The District reports the following governmental funds: (Cont'd)

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus, the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

Capital Projects Fund: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

Debt Service Fund: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary fund:

Enterprise (Food Service) Fund: The Enterprise Fund accounts for all revenue and expenses pertaining to the District's cafeteria operations. The food service fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

C. Measurement Focus and Basis of Accounting

The district-wide financial statements and the proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the governmental funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

C. Measurement Focus and Basis of Accounting (Cont'd)

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

D. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue and Debt Service Funds. The budget for the fiscal year ended June 30, 2021 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis except for student activities. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the June state aid payments for the current year. Since the State is not recording the June state aid payments in the subsequent fiscal year, the District cannot recognize those payments in the current year GAAP financial statements.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control: (Cont'd)

| | General Fund | Special Revenue Fund |
|---|-----------------|----------------------------|
| Sources/Inflows of Resources: | | |
| Actual Amounts (Budgetary Basis) "Revenue" from the Budgetary Comparison Schedule | \$ 37,477,002 | \$ 538,231 |
| Difference - Budget to GAAP: | | |
| Prior Year State Aid Payments Recognized for GAAP Statements, not Recognized for Budgetary Purposes | 93,851 | |
| Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements | (97,605) | |
| Total Revenues as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds | \$ 37,473,248 | \$ 538,231 |
| | General Fund | Special Revenue Fund |
| Uses/Outflows of Resources: | | |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the Budgetary Comparison Schedule | \$ 35,628,224 | \$ 542,997 |
| Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds | \$ 35,628,224 | \$ 542,997 |

E. Cash and Cash Equivalents and Investments:

Cash and cash equivalents include petty cash and cash in banks. Certificates of deposit with maturities of one year or less when purchased are stated at cost.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

E. Cash and Cash Equivalents and Investments: (Cont'd)

New Jersey school districts are limited as to type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of government units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the governmental units.

F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing source/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities, which are presented as internal balances.

G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase. Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2021.

K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost, including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the district-wide statements and proprietary funds are as follows:

| | <u>Estimated Useful Life</u> |
|-------------------------------------|------------------------------|
| Buildings and Building Improvements | 40 years |
| Machinery and Equipment | 10 to 15 years |
| Computer and Related Technology | 5 years |
| Vehicles | 8 years |

In the fund financial statements, capital assets used in governmental fund operations are accounted for as capital outlay expenditures in the governmental fund upon acquisition. Capital assets are not capitalized and related depreciation is not reported in the fund financial statements.

L. Long Term Liabilities:

In the District-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable government activities, business-type activities, or enterprise funds. Bond premiums and discounts are reported as deferred charges and amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, governmental fund types recognize bond discounts as expenditures in the current period. The face amount of debt issued is reported as an other financing source. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

M. Accrued Salaries and Wages:

The District allows employees who provide services over the ten-month academic year the option to have their salaries distributed during the entire twelve-month year and all payments were made as of June 30, 2021.

N. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

In the District-wide Statement of Net Position, the liabilities, whose average maturities are greater than one year, should be reported in two components - the amount due within one year and the amount due in more than one year.

O. Unearned Revenue:

Unearned revenue in the Special Revenue Fund represents cash which has been received but not yet earned. See Note 1(D) regarding the Special Revenue Fund.

P. Fund Balance Appropriated:

General Fund: Of the \$8,757,812 General Fund fund balance at June 30, 2021 \$30 is assigned for year-end encumbrances; \$4,833,037 restricted in the capital reserve account; \$312,233 is restricted in the emergency reserve account; \$363,493 is restricted for unemployment compensation; \$800,000 is prior year excess surplus that has been restricted and appropriated and included in as anticipated budget revenue for the fiscal year ending June 30, 2022; \$800,000 restricted for current year excess surplus in accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2004, C.73 (S1701) and will be appropriated and included as anticipated budget revenue for the fiscal year ending June 30, 2023; and \$1,649,019 is unassigned which is \$97,605 less than the calculated unassigned fund balance, on a GAAP basis, due to the June state aid payments, which are not recognized until the fiscal year ended June 30, 2022.

Special Revenue Fund: The Special Revenue Fund fund balance at June 30, 2021 is \$22,773 and is restricted for student activities.

Calculation of Excess Surplus: In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District has excess surplus at June 30, 2021 as outlined above.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

P. Fund Balance Appropriated: (Cont'd)

N.J.A.C. 6A:23A-8.5(j) provides that in the event one or more state school aid payments are not made until the following school budget year, districts must record those state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP financial statements until the fiscal year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the June state aid payments and not the fund balance reported on the fund statement which excludes the June state aid payments.

Q. Deficit Net Position:

The District had a \$5,945,066 deficit in unrestricted net position in governmental activities as of June 30, 2021 primarily due to the non-recognition of the June state aid payments as explained in Note 1P above, the accrual of compensated absences payable, accrued interest payable, unassigned and assigned General Fund fund balance, deferred inflows and outflows of resources related to pension and the net pension liability. This deficit does not indicate that the District is in financial difficulties and is a permitted practice under generally accepted accounting principles.

R. Net Position:

Net Position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. The District had deferred outflows of resources at June 30, 2021 for the deferred amount on refunding of debt related to the District's 2010 refunding bonds, and, with regard to pensions.

A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred inflows of resources at June 30, 2021 related to pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

S. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts have been restricted, committed or assigned.

Fund balance restrictions have been established for excess surplus, a capital reserve, an emergency reserve, unemployment compensation and for student activities.

The District Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2021.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for fiscal year-end encumbrances in the General Fund at June 30, 2021.

T. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, interest and tuition.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

U. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activity of the Enterprise Fund. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the Enterprise Fund.

V. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

W. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS) and the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the PERS's and TPAF's net position have been determined on the same basis as they are reported by the PERS and the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, money market accounts, and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

GASB requires disclosure of the level of custodial credit risk assumed by the Board in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk – In accordance with its formal cash management plan, the Board ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk – The Board limits its investments to those authorized in its formal cash management plan which are those permitted under state statute as detailed below and on the following page.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Custodial Credit Risk – The District’s policy with respect to custodial credit risk ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

Deposits:

New Jersey statutes permit the deposit of public funds in institutions located in New Jersey, which are insured by the Federal Deposit Insurance Corporation (FDIC) or by any other agencies of the United States that insure deposits or the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed insurance limits as follows:

The market value of the collateral must equal 5% of the average daily balance of public funds on deposit, and

In addition to the above collateral requirement, if public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments

New Jersey statutes permit the Borough to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;
- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located.
- (4) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the “Local Authorities Fiscal Control Law”, P.L. 1983, c.313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); or

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments (Cont'd)

- (8) Agreements for the repurchase of fully collateralized securities if:
- (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.);
 - (b) the custody of collateral is transferred to a third party;
 - (c) the maturity of the agreement is not more than 30 days;
 - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
 - (e) a master repurchase agreement providing for the custody and security of collateral is executed; or
- (9) Deposit of funds in accordance with the following conditions:
- (a) the funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;
 - (b) the designated public depository arranges for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan associations or credit unions for the account of the school district;
 - (c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund;
 - (d) the designated public depository acts as custodian for the school district with respect to these deposits; and
 - (e) on the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

As of June 30, 2021, cash and cash equivalents of the District consisted of the following:

| | Cash and Cash Equivalents | | | | | |
|-------------------|---------------------------|-------------------|---------------------------|--------------------|--------------|-------------|
| | Restricted | | | | Unrestricted | Total |
| | Capital Reserve | Emergency Reserve | Unemployment Compensation | Student Activities | | |
| Checking Accounts | \$4,833,037 | \$ 312,233 | \$ 363,493 | \$ 22,773 | \$3,146,973 | \$8,678,509 |

During the period ended June 30, 2021, the District did not hold any investments. The carrying amount of the District's cash and cash equivalents at June 30, 2021 was \$8,678,509 and the bank balance was \$9,695,009.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 4. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Board resolution on June 30, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a District may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts, or both. A District may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

| | |
|------------------------------|-------------------------|
| Balance June 30, 2020 | \$ 4,171,939 |
| Interest Earnings | 1,800 |
| Deposit per Board Resolution | <u>659,298</u> |
| Balance June 30, 2021 | <u>\$ 4,833,037</u> |

The June 30, 2021 Capital Reserve Account balance does not exceed the local support costs of uncompleted capital projects in the District’s Long-Range Facilities Plan (“LRFP”).

NOTE 5: EMERGENCY RESERVE ACCOUNT

An emergency reserve account was established by Board resolution on June 24, 2008 by inclusion of \$50,000 for the accumulation of funds for use as unanticipated General Fund expenditures in subsequent fiscal years. The emergency reserve account is maintained in the General Fund and its activity is included in the General Fund annual budget.

The emergency reserve is used to accumulate funds in accordance with N.J.S.A. 18A:7F-41c (1) to finance unanticipated general fund expenditures required for a through and efficient education. The maximum balance permitted at any time in this reserve is the greater of \$250,000 or 1% of the general fund budget not to exceed one million dollars. Deposits may be made to the emergency reserve account by board resolution between June 1st and June 30th of any unanticipated revenue or unexpended line-item appropriation or both. Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent or the withdrawal is included in the original budget certified for taxes to finance school improvements pursuant to N.J.S.A. 18A:7G-6(c)1.

The activity of the emergency reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

| | |
|---------------------------|-----------------------|
| Balance June 30, 2020 | \$ <u>312,233</u> |
| Balance June 30, 2021 | <u>\$ 312,233</u> |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

(Continued)

NOTE 6: TRANSFERS TO CAPITAL OUTLAY

During the year ended June 30, 2021, the District transferred \$38,450 to capital outlay line items for equipment which did not require County Superintendent approval.

NOTE 7. CAPITAL ASSETS

Capital asset balances and activity for the fiscal year ended June 30, 2021 were as follows:

| | Beginning Balance | Increases | Adjustments/ Decreases | Ending Balance |
|--|----------------------|----------------------|---------------------------|----------------------|
| Governmental Activities: | | | | |
| Capital Assets not Being Depreciated: | | | | |
| Sites (Land) | \$ 1,809,389 | | | \$ 1,809,389 |
| Total Capital Assets Not Being Depreciated | <u>1,809,389</u> | | | <u>1,809,389</u> |
| Capital Assets Being Depreciated: | | | | |
| Buildings and Building Improvements | 36,928,479 | | | 36,928,479 |
| Machinery and Equipment | 1,995,067 | \$ 49,725 | \$ (5,390) | 2,039,402 |
| Total Capital Assets Being Depreciated | <u>38,923,546</u> | <u>49,725</u> | <u>(5,390)</u> | <u>38,967,881</u> |
| Governmental Activities Capital Assets | <u>40,732,935</u> | <u>49,725</u> | <u>(5,390)</u> | <u>40,777,270</u> |
| Less Accumulated Depreciation for: | | | | |
| Buildings and Building Improvements | (20,102,175) | (874,186) | | (20,976,361) |
| Machinery and Equipment | (884,025) | (244,357) | 5,390 | (1,122,992) |
| | <u>(20,986,200)</u> | <u>(1,118,543)</u> | <u>5,390</u> | <u>(22,099,353)</u> |
| Governmental Activities Capital Assets, Net of Accumulated Depreciation | <u>\$19,746,735</u> | <u>\$(1,068,818)</u> | <u>\$ - 0 -</u> | <u>\$ 18,677,917</u> |

Capital acquisitions totaled \$49,725 of current fiscal year capitalized expenditures in the Governmental Activities. As of June 30, 2021, the District had no active construction projects or outstanding construction encumbrances.

Depreciation expense was charged to governmental functions as follows:

| | |
|--|---------------------|
| Regular Instruction | \$ 116,834 |
| Student and Instruction Related Services | 11,106 |
| General Administration | 43,403 |
| School Administration | 1,791 |
| Central Services | 3,103 |
| Plant Operations and Maintenance | 939,248 |
| Unallocated | <u>3,058</u> |
| Total Depreciation | <u>\$ 1,118,543</u> |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 8. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2021, the following changes occurred in liabilities reported in the district-wide financial statements:

| | Balance 6/30/2020 | Accrued | Retired | Balance 6/30/2021 | Amount Paid Within One Year |
|------------------------------------|----------------------|------------------|---------------------|----------------------|-----------------------------------|
| Serial Bonds Payable | \$ 1,885,000 | | \$ 630,000 | \$ 1,255,000 | \$ 630,000 |
| Unamortized Bond Issuance Premiums | 165,867 | | 55,289 | 110,578 | 55,289 |
| Net Pension Liability | 6,464,426 | | 1,184,883 | 5,279,543 | |
| Capital Leases Payable | 425,769 | | 193,646 | 232,123 | 114,748 |
| Compensated Absences Payable | 470,396 | \$ 20,146 | | 490,542 | |
| | <u>\$ 9,411,458</u> | <u>\$ 20,146</u> | <u>\$ 2,063,818</u> | <u>\$ 7,367,786</u> | <u>\$ 800,037</u> |

A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds and are liquidated through the debt service fund.

The District had bonds outstanding as of June 30, 2021 as follows:

| Purpose | Final Maturity | Interest Rate | Amount |
|------------------------|-------------------|------------------|---------------------|
| Refunding School Bonds | 08/01/22 | 4.00% | <u>\$ 1,255,000</u> |

Principal and interest due on serial bonds outstanding are as follows:

| Fiscal Year Ending June 30, | Principal | Interest | Total |
|-----------------------------------|--------------------|------------------|---------------------|
| 2022 | \$ 630,000 | \$ 37,600 | \$ 667,600 |
| 2023 | 625,000 | 12,500 | 637,500 |
| | <u>\$1,255,000</u> | <u>\$ 50,100</u> | <u>\$ 1,305,100</u> |

B. Bonds Authorized But Not Issued:

As of June 30, 2021, the Board had no bonds authorized but not issued.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 8. LONG-TERM LIABILITIES (Cont'd)

C. Compensated Absences:

The liability for compensated absences of the Governmental Fund types is recorded in the current and long-term liabilities. The long-term liability balance of compensated absences is \$490,542. No portion of the compensated absences balance represents a current liability. The General Fund will be used to liquidate Compensated Absences Payable.

There is no liability for compensated absences in the District's Enterprise Fund.

D. Capital Leases Payable:

As of June 30, 2021, the District has a capital lease payable for laptop computers that originally totaled \$464,366 of which \$232,243 has been liquidated as of June 30, 2021. The lease is for four years with the final payment occurring in fiscal year 2022-2023. The schedule of the future minimum lease payments under the District's capital lease and the present value of the net minimum lease payments at June 30, 2021 are detailed below.

| <u>Fiscal Year</u> | <u>Amount</u> |
|---|-------------------|
| 2022 | \$ 120,064 |
| 2023 | <u>120,064</u> |
| | 240,128 |
| Less: Amount Representing Interest | <u>(8,005)</u> |
| Present Value of Net Minimum Lease Payments | <u>\$ 232,123</u> |

The current portion of capital leases payable at June 30, 2021 is \$114,748 and the long-term portion is \$117,375. The General Fund will be used to liquidate the capital lease payable.

E. Unamortized Bond Issuance Premiums:

The liability for unamortized bond issuance premiums of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of unamortized bond issuance premiums at June 30, 2021 is \$55,289 and the long-term portion is \$55,289.

F. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2021 is \$0- and the long-term portion is \$5,279,543. See Note 9 for further information on the PERS.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS

Substantially all of the Board’s employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers’ Pension and Annuity Fund (TPAF) or the Public Employee’s Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP), a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) 401(a).

A. Public Employees’ Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees’ Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division’s annual financial statements which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service. The following represents the membership tiers for PERS:

| Tier | Definition |
|------|--|
| 1 | Members who were enrolled prior to July 1, 2007 |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. The local employers’ contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions (Cont'd)

This unfunded liability will be paid by the employer in level annual payments over a period of 15 years, beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. District contributions to PERS amounted to \$354,169 for 2021.

The employee contribution rate was 7.50% effective July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the District reported a liability of \$5,279,543 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2020, the District's proportion was 0.0324%, which was a decrease of 0.0035% from its proportion measured as of June 30, 2019.

For the fiscal year ended June 30, 2021, the District recognized pension expense of \$308,832. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources on the next page:

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

| | Deferral Year | Amortization Period in Years | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|------------------|------------------------------------|--------------------------------------|-------------------------------------|
| Changes in Assumptions | 2016 | 5.57 | \$ 171,274 | |
| | 2017 | 5.48 | | \$ 499,752 |
| | 2018 | 5.63 | | 490,291 |
| | 2019 | 5.21 | | 389,362 |
| | 2020 | 5.16 | | 831,190 |
| | | | | <u>171,274</u> |
| Changes in Proportion | 2016 | 5.57 | 3,437 | |
| | 2017 | 5.48 | 183,658 | |
| | 2018 | 5.63 | | 8,773 |
| | 2019 | 5.21 | 546,239 | |
| | 2020 | 5.16 | | 635,547 |
| | | | | <u>733,334</u> |
| Net Difference Between Projected and Actual | | | | |
| Investment Earnings on Pension Plan Investments | 2017 | 5.00 | (64,606) | |
| | 2018 | 5.00 | (59,918) | |
| | 2019 | 5.00 | 14,500 | |
| | 2020 | 5.00 | 290,483 | |
| | | | <u>180,459</u> | |
| Difference Between Expected and Actual | | | | |
| Experience | 2016 | 5.57 | 5,198 | |
| | 2017 | 5.48 | 14,863 | |
| | 2018 | 5.63 | | 18,671 |
| | 2019 | 5.21 | 29,763 | |
| | 2020 | 5.16 | 46,308 | |
| | | | | <u>96,132</u> |
| District Contribution Subsequent to the | | | | |
| Measurement Date | 2020 | 1.00 | 418,648 | |
| | | | <u>\$ 1,599,847</u> | <u>\$ 2,873,586</u> |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and District contribution subsequent to the measurement date) related to pensions will be recognized in pension expense as follows:

| Fiscal Year Ending June 30, | Total |
|--------------------------------|----------------|
| 2021 | \$ (662,485) |
| 2022 | (603,986) |
| 2023 | (345,164) |
| 2024 | (139,578) |
| 2025 | (30,188) |
| | \$ (1,781,401) |

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| | |
|---------------------------|--|
| Inflation Rate: | |
| Price | 2.75% |
| Wage | 3.25% |
| Salary Increases: | |
| Through 2026 | 2.00 – 6.00% based on years of service |
| Thereafter | 3.00 – 7.00% based on years of service |
| Investment Rate of Return | 7.00% |

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee Mortality Table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and a 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2020 are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|----------------------------------|------------------------------|---|
| U.S. Equity | 27.00% | 7.71% |
| Non-U.S. Developed Market Equity | 13.50% | 8.57% |
| Emerging Markets Equity | 5.50% | 10.23% |
| Private Equity | 13.00% | 11.42% |
| Real Assets | 3.00% | 9.73% |
| Real Estate | 8.00% | 9.56% |
| High Yield | 2.00% | 5.95% |
| Private Credit | 8.00% | 7.59% |
| Investment Grade Credit | 8.00% | 2.67% |
| Cash Equivalents | 4.00% | 0.50% |
| U.S. Treasuries | 5.00% | 1.94% |
| Risk Management Strategies | 3.00% | 3.40% |

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based upon 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2020 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| | June 30, 2020 | | |
|--|---------------------------|-------------------------------------|---------------------------|
| | 1% Decrease (6.00%) | Current Discount Rate (7.00%) | 1% Increase (8.00%) |
| District's proportionate share of the Net Pension Liability | \$ 6,631,341 | \$ 5,279,543 | \$ 4,110,886 |

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF), is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division).

For additional information about the TPAF, please refer to the Division's annual financial statements which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Benefits Provided (Cont'd)

The following represents the membership tiers for TPAF:

| Tier | Definition |
|------|--|
| 1 | Members who were enrolled prior to July 1, 2007 |
| 2 | Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008 |
| 3 | Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010 |
| 4 | Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011 |
| 5 | Members who were eligible to enroll on or after June 28, 2011 |

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For fiscal year 2021, the State's pension contribution was less than the actuarial determined amount.

Special Funding Situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. This note discloses the portion of the District's total proportionate share of the net pension liability that is associated with the District. During the fiscal year ended 2021, the State of New Jersey contributed \$3,294,649 to the TPAF for normal pension benefits on behalf of the District, which is less than the contractually required contribution of \$5,078,693.

The employee contribution rate was 7.50% effective July 1, 2018.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the State's proportionate share of the net pension liability attributable to the District was \$81,671,686. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2020, the District's proportion was 0.1240%, which was a decrease of 0.004% from its proportion measured as of June 30, 2019.

| | |
|---|----------------------|
| District's Proportionate Share of the Net Pension Liability | \$ -0- |
| State's Proportionate Share of the Net Pension Liability Attributable to the District | <u>81,671,686</u> |
| Total | <u>\$ 81,671,686</u> |

For the fiscal year ended June 30, 2021, the State recognized pension expense on behalf of the District in the amount of \$5,078,693 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2021 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources related to pensions from the following sources on the next page:

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

| | Year of Deferral | Amortization Period in Years | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|---------------------|------------------------------------|--------------------------------------|-------------------------------------|
| Changes in Assumptions | 2014 | 8.50 | \$ 461,324,773 | |
| | 2015 | 8.30 | 1,638,696,238 | |
| | 2016 | 8.30 | 4,304,747,820 | |
| | 2017 | 8.30 | | \$ 6,882,861,832 |
| | 2018 | 8.29 | | 4,349,959,805 |
| | 2019 | 8.04 | | 3,009,143,115 |
| | 2020 | 7.99 | 1,411,170,422 | |
| | | | <u>7,815,939,253</u> | <u>14,241,964,752</u> |
| Difference Between Expected and Actual Experience | 2014 | 8.50 | | 4,393,807 |
| | 2015 | 8.30 | 101,207,836 | |
| | 2016 | 8.30 | | 53,533,223 |
| | 2017 | 8.30 | 122,460,660 | |
| | 2018 | 8.29 | 763,099,015 | |
| | 2019 | 8.04 | | 116,909,940 |
| | 2020 | 7.99 | | 7,520,890 |
| | | | <u>986,767,511</u> | <u>182,357,860</u> |
| Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments | 2017 | 5.00 | (226,008,261) | |
| | 2018 | 5.00 | (192,060,744) | |
| | 2019 | 5.00 | 108,662,078 | |
| | 2020 | 5.00 | 965,582,162 | |
| | | | <u>656,175,235</u> | |
| | | | <u>\$ 9,458,881,999</u> | <u>\$ 14,424,322,612</u> |

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows on the next page:

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

| Fiscal Year Ending June 30, | Total |
|--------------------------------|--------------------|
| 2021 | \$ (262,056,928) |
| 2022 | (188,358,995) |
| 2023 | (774,174,971) |
| 2024 | (1,939,112,462) |
| 2025 | (1,466,451,639) |
| Thereafter | (335,285,618) |
| | \$ (4,965,440,613) |

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| | |
|---------------------------|--|
| Inflation Rate: | |
| Price | 2.75% |
| Wage | 3.25% |
| Salary Increases: | |
| Through 2026 | 1.55 – 4.45% based on years of service |
| Thereafter | 2.75 – 5.65% based on years of service |
| Investment Rate of Return | 7.00% |

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and a 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

| <u>Asset Class</u> | <u>Target Allocation</u> | <u>Long-Term Expected Real Rate of Return</u> |
|----------------------------------|------------------------------|---|
| U.S. Equity | 27.00% | 7.71% |
| Non-U.S. Developed Market Equity | 13.50% | 8.57% |
| Emerging Markets Equity | 5.50% | 10.23% |
| Private Equity | 13.00% | 11.42% |
| Real Assets | 3.00% | 9.73% |
| Real Estate | 8.00% | 9.56% |
| High Yield | 2.00% | 5.95% |
| Private Credit | 8.00% | 7.59% |
| Investment Grade Credit | 8.00% | 2.67% |
| Cash Equivalents | 4.00% | 0.50% |
| U.S. Treasuries | 5.00% | 1.94% |
| Risk Management Strategies | 3.00% | 3.40% |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Discount Rate – TPAF

The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of June 30, 2020 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on pension plan investments was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the State's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the State as of June 30, 2020 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| | June 30, 2020 | | |
|---|------------------------------|--|------------------------------|
| | At 1% Decrease (4.40%) | At Current Discount Rate (5.40%) | At 1% Increase (6.40%) |
| State's Proportionate Share of the Net Pension Liability Associated with the District | \$ 95,932,964 | \$ 81,671,686 | \$ 69,830,094 |

Pension Plan Fiduciary Net Position

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

C. Defined Contribution Retirement Program (DCRP)

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 9. PENSION PLANS (Cont'd)

C. Defined Contribution Retirement Program (DCRP) (Cont'd)

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

For DCRP, the District recognized \$2,854 pension expense for the fiscal year ended June 30, 2021. Employee contributions to DCRP amounted to \$3,928 for the year ended June 30, 2021.

NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund)

General Information about the OPEB Plan

Plan Description and Benefits Provided

The District is in a "special funding situation", as described in GASB Codification Section P50, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Education Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in GASB Codification Section P50. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits is the responsibility of the individual education employers.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

Employees Covered by Benefit Terms

For additional information about the State Health Benefit Local Education Retired Education Plan, please refer to the Division’s annual financial statements which can be found at <https://www.state.nj.us/treasury/pensions/gasb-notices-oheb.shtml>.

At June 30, 2019, the plan membership consisted of the following:

| | |
|---|---------|
| Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments | 149,304 |
| Active Plan Members | 216,804 |
| Total | 366,108 |

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020.

Actuarial Assumptions and Other Inputs

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

| | | | |
|-------------------|-------|---|---|
| Inflation Rate | 2.50% | | |
| | | TPAF/ABP | PERS |
| Salary Increases: | | | |
| Through 2026 | | 1.55 - 4.45% based on service years | 2.00 - 6.00% based on service years |
| Thereafter | | 1.55 - 4.45% based on service years | 3.00 - 7.00% based on service years |

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018 and July 1, 2014 – June 30, 2018 for TPAF and PERS, respectively.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Healthy “Teachers” (TPAF/ABP), and “General” (PERS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Post-retirement mortality rates were based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 “General” classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend rate is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long term rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

Discount Rate

The discount rate for June 30, 2020 was 2.21%. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the State’s Total OPEB Liability

| | Total OPEB Liability |
|--|-------------------------|
| Balance at June 30, 2019 | \$ 42,231,117 |
| Changes for Year: | |
| Service Cost | 2,087,561 |
| Interest | 1,531,136 |
| Changes in Assumptions | 12,484,709 |
| Differences between Expected and Actual Experience | 11,166,618 |
| Member Contributions | 36,065 |
| Gross Benefit Payments | (1,189,871) |
| Net Changes | 26,116,218 |
| Balance at June 30, 2020 | \$ 68,347,335 |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2020, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| | June 30, 2020 | | |
|--|------------------------------|--------------------------------|------------------------------|
| | At 1% Decrease (1.21%) | At Discount Rate (2.21%) | At 1% Increase (3.21%) |
| Total OPEB Liability Attributable to the District | \$ 82,396,240 | \$ 68,347,335 | \$ 57,362,444 |

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2020, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| | June 30, 2020 | | |
|--|----------------|-------------------------------|----------------|
| | 1% Decrease | Healthcare Cost Trend Rate | 1% Increase |
| Total OPEB Liability Attributable to the District | \$ 55,172,274 | \$ 68,347,335 | \$ 84,035,905 |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 10. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired (including Prescription Drug Program Fund) (Cont'd)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2021 the District recognized OPEB expense of \$3,856,844 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Codification Section P50, in which there is a special funding situation.

In accordance with GASB Codification Section P50, as the District's proportionate share of the OPEB liability is \$-0-, there is no recognition of the allocation of the proportionate share of the deferred inflows and outflows of resources. At June 30, 2020 the State had deferred outflows of resources and deferred inflows of resources related to OPEB associated with the District from the following sources:

| | Deferral Year | Period in Years | Deferred Outflows of Resources | Deferred Inflows of Resources |
|---|------------------|--------------------|--------------------------------------|-------------------------------------|
| Changes in Assumptions | 2017 | 9.54 | | \$ 4,147,891 |
| | 2018 | 9.51 | | 3,650,927 |
| | 2019 | 9.29 | \$ 492,106 | |
| | 2020 | 9.24 | 11,133,551 | |
| | | | <u>11,625,657</u> | <u>7,798,818</u> |
| Differences between Expected and Actual Experience | 2018 | 9.51 | | 3,451,262 |
| | 2019 | 9.29 | | 5,792,117 |
| | 2020 | 9.24 | 10,376,906 | |
| | | | <u>10,376,906</u> | <u>9,243,379</u> |
| Changes in Proportion | N/A | N/A | 1,623,009 | 222,398 |
| | | | <u>\$ 23,625,572</u> | <u>\$ 17,264,595</u> |

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

| Fiscal Year Ending June 30, | Total |
|--------------------------------|-----------------------|
| 2021 | \$ (43,785) |
| 2022 | (43,785) |
| 2023 | (43,785) |
| 2024 | (43,785) |
| 2025 | (43,785) |
| Thereafter | <u>(4,741,441)</u> |
| | <u>\$ (4,960,366)</u> |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 11. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. The District has health benefits coverage for employees with Horizon Blue Cross Blue Shield.

Property and Liability Insurance

The District maintains commercial insurance coverage for property, liability, workers compensation, student accident and surety bonds. A complete schedule of insurance coverage can be found on Exhibit J-20 in the statistical section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State.

The following is a summary of the District’s contributions, employee contributions, interest earnings, reimbursements to the State for benefits paid and the ending balance of the District’s Unemployment Compensation Restricted Fund Balance in the General Fund for the current and previous two years:

| <u>Fiscal Year</u> | <u>District Contributions</u> | <u>Interest Earned</u> | <u>Employee Contributions</u> | <u>Amount Reimbursed</u> | <u>Ending Balance</u> |
|--------------------|-------------------------------|------------------------|-------------------------------|--------------------------|-----------------------|
| 2020-2021 | \$ - 0 - | \$ - 0 - | \$ 23,732 | \$ 22,622 | \$ 363,493 |
| 2019-2020 | - 0 - | - 0 - | 28,513 | 16,277 | 362,383 |
| 2018-2019 | - 0 - | - 0 - | 18,692 | 66,213 | 350,147 |

NOTE 12. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

NOTE 13. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

| | <u>Interfund Receivable</u> | <u>Interfund Payable</u> |
|-----------------------|-----------------------------|--------------------------|
| General Fund | \$ 97,773 | |
| Special Revenue Fund | | \$ 94,776 |
| Capital Projects Fund | | 2,997 |
| | <u>\$ 97,773</u> | <u>\$ 97,773</u> |

The interfund receivable in the General Fund is comprised of interfund loans to the Special Revenue Fund for cash flow purposes awaiting receipts of grants, and interest earnings due from the Capital Projects Fund account.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 14. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

| | |
|---------------|---------------------|
| AXA Equitable | Mainstay Funds |
| Valic | Lincoln Investments |

NOTE 15. ACCOUNTS PAYABLE

The following accounts payable balances existed as of June 30, 2021:

| | Governmental Funds | | Total | District Contribution Subsequent to the Measurement Date | Total |
|--|--------------------|----------------------------|-----------------------|---|----------------------------|
| | General Fund | Special Revenue Fund | Governmental Funds | | Governmental Activities |
| Vendors | \$ 450,563 | \$ 56,966 | \$ 507,529 | | \$ 507,529 |
| Payroll Deductions and Withholdings | 25,214 | | 25,214 | | 25,214 |
| Due to: | | | | | |
| State of New Jersey | | | | \$ 418,648 | 418,648 |
| | \$ 475,777 | \$ 56,966 | \$ 532,743 | \$ 418,648 | \$ 951,391 |

NOTE 16. COMMITMENTS AND CONTINGENCIES

Grant Programs

The school district participates in state and federally assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

Litigation

The District is periodically involved in various lawsuits. The District estimates that the potential claims against it resulting from any such litigation and not covered by insurance would not materially affect the financial position of the District.

Encumbrances

At June 30, 2021, there were \$30 of encumbrances in the General Fund in the governmental funds.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 17. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year. The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10.

Taxes are collected by the constituent municipality and are remitted to the School District on a predetermined, agreed-upon schedule.

NOTE 18. SUBSEQUENT EVENTS

The COVID-19 outbreak in the United States and specifically in New Jersey continues to cause disruption of the District's financial operations. Though the impact on the District's operations cannot be reasonably estimated at this date, it is likely that there will be an impact on certain revenue in the General Fund other than state aid and the local tax levy. There have been additional operating expenses in the General Fund due to schools re-opening on a full-time basis.

On January 25, 2022 the District's taxpayers voted to pass a bond referendum for roof and mechanical upgrades for the District's school buildings totaling \$20,916,025, and the bonds are expected to be issued in 2022.

NOTE 19. PRIOR YEAR ADJUSTMENT

GASB 84, *Fiduciary Activities*, was implemented during the fiscal year ended June 30, 2021. As part of this implementation, the activity for the Unemployment Compensation Insurance Trust Fund which had previously been reported in the Fiduciary Funds is now reported in the General Fund. The Student Activities Fund is now reported in the Special Revenue Fund. The ending balances as of June 30, 2020 were restated due to this implementation as follows:

| | Balance June 30, 2020 as Previously Reported | Retroactive Adjustments | Balance June 30, 2020 as Restated |
|---|---|----------------------------|--|
| <u>Statement of Net Activities - Governmental Activities:</u> | | | |
| Net Position - Ending | \$ 16,431,516 | \$ 389,922 | \$ 16,821,438 |
| <u>Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds:</u> | | | |
| General Fund: | | | |
| Fund Balance - June 30 | \$ 6,567,148 | \$ 362,383 | \$ 6,929,531 |
| Special Revenue Fund: | | | |
| Fund Balance - June 30 | \$ - 0 - | \$ 27,539 | \$ 27,539 |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 19. PRIOR YEAR ADJUSTMENT (Cont'd)

| | <u>Balance</u> <u>June 30, 2020</u> <u>as Previously</u> <u>Reported</u> | <u>Retroactive</u> <u>Adjustments</u> | <u>Balance</u> <u>June 30, 2020</u> <u>as</u> <u>Restated</u> |
|---|---|--|--|
| <u>Statement of Changes in Fiduciary Net Position -</u> | | | |
| <u>Fiduciary Funds:</u> | | | |
| Unemployment Compensation Trust: | | | |
| Net Position - End of the Year | \$ 362,383 | \$ (362,383) | \$ - 0 - |
| Flex Spending Trust: | | | |
| Net Position - End of the Year | \$ 16,594 | \$ (16,594) | \$ - 0 - |

REQUIRED SUPPLEMENTARY INFORMATION

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
LAST SEVEN FISCAL YEARS

| | Fiscal Year Ending June 30, | | | | | | |
|--|-----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| District's Proportion of the Net Pension Liability | 0.0270947244% | 0.0287578055% | 0.0289267370% | 0.0320458958% | 0.0319626397% | 0.0358766372% | 0.0323751672% |
| District's Proportionate Share of the Net Pension Liability | \$ 5,072,873 | \$ 6,455,551 | \$ 8,567,270 | \$ 7,459,772 | \$ 6,293,284 | \$ 6,464,426 | \$ 5,279,543 |
| District's Covered Employee Payroll | \$ 1,863,030 | \$ 1,907,591 | \$ 2,208,730 | \$ 2,171,186 | \$ 2,431,573 | \$ 2,197,235 | \$ 2,430,124 |
| District's Proportionate Share of the Net Pension Liability as a % of its Covered Employee Payroll | 272.29% | 338.41% | 387.88% | 343.58% | 258.82% | 294.21% | 217.25% |
| Plan Fiduciary Net Position as a % of the Total Pension Liability | 52.08% | 47.93% | 40.14% | 48.10% | 53.60% | 56.27% | 58.32% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF DISTRICT CONTRIBUTIONS
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
LAST SEVEN FISCAL YEARS

| | Fiscal Year Ending June 30, | | | | | | |
|--|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Contractually Required Contribution | \$ 217,181 | \$ 247,240 | \$ 256,981 | \$ 304,088 | \$ 346,264 | \$ 351,741 | \$ 354,169 |
| Contributions in relation to the Contractually Required Contribution | (217,181) | (247,240) | (256,981) | (304,088) | (346,264) | (351,741) | (354,169) |
| Contribution Deficiency/(Excess) | \$ -0- | \$ -0- | \$ -0- | \$ -0- | \$ -0- | \$ -0- | \$ -0- |
| District's Covered Employee Payroll | \$ 1,907,591 | \$ 2,208,730 | \$ 2,171,186 | \$ 2,431,573 | \$ 2,197,235 | \$ 2,430,124 | \$ 2,686,875 |
| Contributions as a percentage of Covered Employee Payroll | 11.39% | 11.19% | 11.84% | 12.51% | 15.76% | 14.47% | 13.18% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF STATE'S PROPORTIONATE SHARE OF THE
NET PENSION LIABILITY ATTRIBUTABLE TO THE DISTRICT
TEACHERS' PENSION AND ANNUITY FUND
LAST SEVEN FISCAL YEARS

| | Fiscal Year Ending June 30, | | | | | | |
|---|-----------------------------|---------------|----------------|---------------|---------------|---------------|---------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| State's Proportion of the Net Pension Liability attributable to the District | 0.1234828164% | 0.1298212142% | 0.1287734377% | 0.1310509932% | 0.1284517015% | 0.1279542263% | 0.1240291295% |
| State's Proportionate share of the Net Pension Liability attributable to the District | \$ 65,997,546 | \$ 82,052,551 | \$ 101,301,385 | \$ 88,359,305 | \$ 81,718,213 | \$ 78,526,716 | \$ 81,671,686 |
| District's Covered Employee Payroll | \$ 13,096,690 | \$ 12,932,849 | \$ 13,319,779 | \$ 13,290,759 | \$ 13,107,406 | \$ 12,604,390 | \$ 13,304,015 |
| State's Proportionate Share of the Net Pension Liability attributable to the District as a % of District's Covered Employee Payroll | 503.93% | 634.45% | 760.53% | 664.82% | 623.45% | 623.01% | 613.89% |
| Plan Fiduciary Net Position as a % of the Total Pension Liability | 33.64% | 28.71% | 22.33% | 25.41% | 26.49% | 26.95% | 24.60% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF STATE CONTRIBUTIONS
TEACHERS' PENSION AND ANNUITY FUND
LAST SEVEN FISCAL YEARS

| | Fiscal Year Ending June 30, | | | | | | |
|--|-----------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Contractually Required Contribution | \$ 3,551,288 | \$ 5,010,047 | \$ 7,611,390 | \$ 6,121,085 | \$ 4,763,886 | \$ 4,631,716 | \$ 5,078,693 |
| Contributions in relation to the Contractually Required Contribution | (701,861) | (1,031,010) | (1,422,524) | (1,891,641) | (2,516,550) | (2,720,433) | (3,294,649) |
| Contribution Deficiency/(Excess) | \$ 2,849,427 | \$ 3,979,037 | \$ 6,188,866 | \$ 4,229,444 | \$ 2,247,336 | \$ 1,911,283 | \$ 1,784,044 |
| District's Covered Employee Payroll | \$ 12,932,849 | \$ 13,319,779 | \$ 13,290,759 | \$ 13,107,406 | \$ 12,604,390 | \$ 13,304,015 | \$ 14,120,009 |
| Contributions as a percentage of Covered Employee Payroll | 27.46% | 37.61% | 57.27% | 46.70% | 37.80% | 34.81% | 35.97% |

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES
SCHEDULE OF CHANGES IN THE STATE'S PROPORTIONATE SHARE OF THE TOTAL OPEB LIABILITY
ASSOCIATED WITH THE DISTRICT AND RELATED RATIOS
LAST FOUR FISCAL YEARS

| | Fiscal Year Ending June 30, | | | |
|--|-----------------------------|----------------------|----------------------|----------------------|
| | 2017 | 2018 | 2019 | 2020 |
| Service Cost | \$ 2,708,228 | \$ 2,233,415 | \$ 1,956,502 | \$ 2,087,561 |
| Interest | 1,667,478 | 1,933,950 | 1,827,023 | 1,531,136 |
| Changes in Assumptions | (7,212,667) | (5,264,547) | 629,669 | 12,484,709 |
| Differences between Expected and Actual Experience | | (4,216,592) | (6,800,541) | 11,166,618 |
| Member Contributions | 44,670 | 42,397 | 38,428 | 36,065 |
| Gross Benefit Payments | (1,213,105) | (1,226,719) | (1,296,369) | (1,189,871) |
| Net Change in Total OPEB Liability | (4,005,396) | (6,498,096) | (3,645,288) | 26,116,218 |
| Total OPEB Liability - Beginning | 56,379,897 | 52,374,501 | 45,876,405 | 42,231,117 |
| Total OPEB Liability - Ending | <u>\$ 52,374,501</u> | <u>\$ 45,876,405</u> | <u>\$ 42,231,117</u> | <u>\$ 68,347,335</u> |
| District's Covered Employee Payroll * | \$ 15,528,509 | \$ 15,461,945 | \$ 15,538,979 | \$ 14,801,625 |
| Total OPEB Liability as a Percentage of Covered Employee Payroll | 337% | 297% | 272% | 462% |

* - Covered payroll for the fiscal years ending June 30, 2017, 2018, 2019 and 2020 are based on the payroll on the June 30, 2016, 2017, 2018 and 2019 census data.

Note: This schedule does not contain ten years of information as GASB No. 75 was implemented during the fiscal year ended June 30, 2018.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate changed from 6.28% as of June 30, 2019 to 7.00% as of June 30, 2020.

In the July 1, 2018 actuarial valuation the mortality improvement was based on Scale MP-2019 while in the July 1, 2019 actuarial valuation the mortality improvement was based on Scale MP-2020.

B. TEACHERS PENSION AND ANNUITY FUND

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate changed from 5.60% as of June 30, 2019 to 5.40% as of June 30, 2020. The municipal bond rate changed from 3.50% to 2.21%.

In the July 1, 2018 actuarial valuation the mortality improvement was based on Scale MP-2019 while in the July 1, 2019 actuarial valuation the mortality improvement was based on Scale MP-2020.

C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate for June 30, 2020 was 2.21%. The discount rate for June 30, 2019 was 3.50%, a change of -1.29%.

The mortality rates in the valuation as of June 30, 2020 were based on the following:

Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP) and "General" (PERS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

The mortality rates in the valuation as of June 30, 2019 were based on the following:

Pre-retirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Post-retirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2019.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN (Cont'd)

Changes of Actuarial Assumptions (Cont'd)

The health care trend rates in the valuation as of June 30, 2020 were based on the following:

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend rate is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long term rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

The health care trend rates in the valuation as of June 30, 2019 were based on the following:

For pre-Medicare medical benefits, the trend rate is initially 5.7% and decreases to a 4.5% long term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 is reflected. The assumed post-65 medical trend rate is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.5% and decreases to a 4.5% long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

BUDGETARY COMPARISON SCHEDULES

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-------------------|-------------------|-----------------------------|
| REVENUES: | | | | | |
| Local Sources: | | | | | |
| Local Tax Levy | \$ 28,141,328 | | \$ 28,141,328 | \$ 28,141,328 | |
| Tuition from Individuals | 210,000 | | 210,000 | 138,841 | \$ (71,159) |
| Tuition from Other LEA's | 1,907,350 | | 1,907,350 | 1,956,293 | 48,943 |
| Transportation Fees from Individuals | 70,000 | | 70,000 | 17,213 | (52,787) |
| Interest Earned on Capital Reserve | 1,800 | | 1,800 | 1,800 | |
| Unrestricted Miscellaneous Revenue | 49,825 | | 49,825 | 146,354 | 96,529 |
| Total - Local Sources | 30,380,303 | | 30,380,303 | 30,401,829 | 21,526 |
| State Sources: | | | | | |
| Categorical Special Education Aid | 834,234 | \$ (80,600) | 753,634 | 753,634 | |
| Categorical Security Aid | 20,872 | | 20,872 | 20,872 | |
| Categorical Transportation Aid | 230,578 | | 230,578 | 230,578 | |
| Extraordinary Aid | 100,000 | | 100,000 | 586,677 | 486,677 |
| Extraordinary Aid - Additional Prior Year | | | | 28,582 | 28,582 |
| Additional Nonpublic Transportation Aid | | | | 23,490 | 23,490 |
| On-Behalf TPAF Contributions (Non-budgeted): | | | | | |
| Pension | | | | 3,294,649 | 3,294,649 |
| Post-Retirement Medical Benefits | | | | 1,052,136 | 1,052,136 |
| Non-Contributory Insurance | | | | 62,685 | 62,685 |
| Long-Term Disability Insurance | | | | 1,711 | 1,711 |
| Reimbursed TPAF Social Security Contributions (Non-budgeted) | | | | 1,020,159 | 1,020,159 |
| Total State Sources | 1,185,684 | (80,600) | 1,105,084 | 7,075,173 | 5,970,089 |
| TOTAL REVENUES | 31,565,987 | (80,600) | 31,485,387 | 37,477,002 | 5,991,615 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|------------------|------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Regular Programs - Instruction: | | | | | |
| Preschool - Salaries of Teachers | \$ 204,719 | \$ | 204,719 | \$ 167,968 | \$ 36,751 |
| Kindergarten - Salaries of Teachers | 535,000 | 9,000 | 544,000 | 543,636 | 364 |
| Grades 1-5 - Salaries of Teachers | 4,270,608 | (211,000) | 4,059,608 | 3,788,914 | 270,694 |
| Grades 6-8 - Salaries of Teachers | 3,711,915 | (119,500) | 3,592,415 | 3,495,114 | 97,301 |
| Regular Programs - Home Instruction: | | | | | |
| Salaries of Teachers | 37,000 | 13,500 | 50,500 | 29,213 | 21,287 |
| Other Salaries for Instruction | 73,110 | (8,500) | 64,610 | 64,610 | |
| Regular Programs - Undistributed Instruction: | | | | | |
| Other Purchased Services (400-500 series) | 112,481 | (1,650) | 110,831 | 91,958 | 18,873 |
| General Supplies | 643,063 | 141,000 | 784,063 | 742,069 | 41,994 |
| Textbooks | 145,554 | (43,501) | 102,053 | 66,216 | 35,837 |
| Total Regular Programs - Instruction | 9,733,450 | (220,651) | 9,512,799 | 8,989,698 | 523,101 |
| Special Education - Instruction: | | | | | |
| Learning and/or Language Disabilities: | | | | | |
| Salaries of Teachers | 400,296 | | 400,296 | 364,613 | 35,683 |
| Other Salaries for Instruction | 235,000 | 14,000 | 249,000 | 246,633 | 2,367 |
| General Supplies | 20,000 | 805 | 20,805 | 17,271 | 3,534 |
| Total Learning and/or Language Disabilities | 655,296 | 14,805 | 670,101 | 628,517 | 41,584 |
| Resource Room/Resource Center: | | | | | |
| Salaries of Teachers | 1,837,000 | (14,000) | 1,823,000 | 1,819,567 | 3,433 |
| General Supplies | 1,100 | | 1,100 | 1,100 | |
| Total Resource Room/Resource Center | 1,838,100 | (14,000) | 1,824,100 | 1,820,667 | 3,433 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|------------------|------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Autism: | | | | | |
| Salaries of Teachers | \$ 395,000 | \$ 42,656 | \$ 437,656 | \$ 437,656 | |
| Other Salaries for Instruction | 955,000 | (2,656) | 952,344 | 930,754 | \$ 21,590 |
| General Supplies | 20,000 | (500) | 19,500 | 19,390 | 110 |
| Total Autism | 1,370,000 | 39,500 | 1,409,500 | 1,387,800 | 21,700 |
| Preschool Disabilities - Part-Time: | | | | | |
| Salaries of Teachers | 309,000 | (40,000) | 269,000 | 251,150 | 17,850 |
| Other Salaries for Instruction | 140,000 | | 140,000 | 103,549 | 36,451 |
| General Supplies | 1,500 | | 1,500 | 1,281 | 219 |
| Total Preschool Disabilities - Part-Time | 450,500 | (40,000) | 410,500 | 355,980 | 54,520 |
| Total Special Education Instruction | 4,313,896 | 305 | 4,314,201 | 4,192,964 | 121,237 |
| Basic Skills/Remedial - Instruction: | | | | | |
| Salaries of Teachers | 617,000 | 70,000 | 687,000 | 683,120 | 3,880 |
| General Supplies | 1,000 | | 1,000 | 1,000 | |
| Total Basic Skills/Remedial - Instruction | 618,000 | 70,000 | 688,000 | 684,120 | 3,880 |
| Bilingual Education - Instruction: | | | | | |
| Salaries of Teachers | 123,000 | 1,000 | 124,000 | 112,803 | 11,197 |
| General Supplies | 1,000 | (1,000) | | | |
| Total Bilingual Education - Instruction | 124,000 | | 124,000 | 112,803 | 11,197 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-------------------|-------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| School-Sponsored Cocurricular Activities - Instruction: | | | | | |
| Salaries | \$ 70,386 | | \$ 70,386 | \$ 13,105 | \$ 57,281 |
| Supplies and Materials | 2,000 | | 2,000 | 1,689 | 311 |
| Other Objects | 500 | | 500 | | 500 |
| Total School-Sponsored Cocurricular Activities - Instruction | 72,886 | | 72,886 | 14,794 | 58,092 |
| School-Sponsored Cocurricular Athletics - Instruction: | | | | | |
| Salaries | 31,218 | | 31,218 | 7,353 | 23,865 |
| Purchased Services (300-500 series) | 14,420 | | 14,420 | 1,758 | 12,662 |
| Total School-Sponsored Cocurricular Athletics - Instruction | 45,638 | | 45,638 | 9,111 | 36,527 |
| Total Instruction | 14,907,870 | \$ (150,346) | 14,757,524 | 14,003,490 | 754,034 |
| Undistributed Expenditures: | | | | | |
| Instruction: | | | | | |
| Tuition to Other LEAs Within the State - Special | 20,000 | 2,500 | 22,500 | 5,500 | 17,000 |
| Tuition to CSSD & Regional Day Schools | 622,500 | 45,000 | 45,000 | 41,099 | 3,901 |
| Tuition to Private Schools for the Disabled - Within State | 13,000 | (112,500) | 510,000 | 394,332 | 115,668 |
| Tuition - Other | | | 13,000 | | 13,000 |
| Total Undistributed Expenditures - Instruction | 655,500 | (65,000) | 590,500 | 440,931 | 149,569 |
| Health Services: | | | | | |
| Salaries | 329,860 | (1,140) | 328,720 | 323,166 | 5,554 |
| Purchased Professional and Technical Services | 8,300 | (8,300) | | | |
| Supplies and Materials | 13,000 | 314,402 | 327,402 | 271,904 | 55,498 |
| Total Health Services | 351,160 | 304,962 | 656,122 | 595,070 | 61,052 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|------------------|------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Speech, OT, PT and Related Services: | | | | | |
| Salaries | \$ 990,000 | \$ 20,807 | \$ 1,010,807 | \$ 1,010,807 | |
| Purchased Professional - Educational Services | 142,013 | | 142,013 | 142,013 | |
| Supplies and Materials | 2,500 | (304) | 2,196 | 2,196 | |
| Total Speech, OT, PT and Related Services | 1,134,513 | 20,503 | 1,155,016 | 1,155,016 | |
| Extraordinary Services: | | | | | |
| Salaries | 220,000 | (8,088) | 211,912 | 207,736 | \$ 4,176 |
| Purchased Professional - Educational Services | 40,000 | | 40,000 | 40,000 | |
| Total Extraordinary Services | 260,000 | (8,088) | 251,912 | 247,736 | 4,176 |
| Guidance: | | | | | |
| Salaries of Other Professional Staff | 383,377 | (25,279) | 358,098 | 336,269 | 21,829 |
| Other Purchased Professional and Technical Services | 37,000 | 4,000 | 41,000 | 40,784 | 216 |
| Supplies and Materials | 1,500 | | 1,500 | 939 | 561 |
| Total Guidance | 421,877 | (21,279) | 400,598 | 377,992 | 22,606 |
| Child Study Teams: | | | | | |
| Salaries of Other Professional Staff | 676,973 | 3,675 | 680,648 | 605,130 | 75,518 |
| Salaries of Secretarial and Clerical Assistants | 115,303 | (1,200) | 114,103 | 105,365 | 8,738 |
| Purchased Professional - Educational Services | 11,500 | (11,350) | 150 | 150 | |
| Other Purchased Professional and Technical Services | 26,000 | 14,875 | 40,875 | 37,863 | 3,012 |
| Supplies and Materials | 15,500 | | 15,500 | 14,922 | 578 |
| Other Objects | 3,500 | | 3,500 | 3,500 | |
| Total Child Study Teams | 848,776 | 6,000 | 854,776 | 766,930 | 87,846 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|-----------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Improvement of Instructional Services: | | | | | |
| Salaries of Other Professional Staff | \$ 98,540 | \$ (11,018) | \$ 87,522 | \$ 61,781 | \$ 25,741 |
| Total Improvement of Instructional Services | 98,540 | (11,018) | 87,522 | 61,781 | 25,741 |
| Educational Media Services/School Library: | | | | | |
| Salaries | 632,048 | (1,000) | 631,048 | 432,568 | 198,480 |
| Purchased Professional and Technical Services | 13,000 | 1,000 | 14,000 | 13,894 | 106 |
| Other Purchased Services (400-500) | 32,000 | 7,250 | 39,250 | 38,933 | 317 |
| Supplies and Materials | 22,530 | (1,904) | 20,626 | 10,070 | 10,556 |
| Other Objects | 1,500 | | 1,500 | 1,500 | |
| Total Educational Media Services/School Library | 701,078 | 5,346 | 706,424 | 496,965 | 209,459 |
| Instructional Staff Training Services: | | | | | |
| Salaries of Supervisors of Instruction | 43,075 | (43,075) | | | |
| Salaries of Other Professional Staff | 105,225 | 43,075 | 148,300 | 130,227 | 18,073 |
| Supplies and Materials | 2,000 | | 2,000 | 2,000 | |
| Total Instructional Staff Training Services | 150,300 | | 150,300 | 132,227 | 18,073 |
| Support Services - General Administration: | | | | | |
| Salaries | 229,100 | 36,901 | 266,001 | 265,544 | 457 |
| Legal Services | 39,500 | 32,737 | 72,237 | 72,237 | |
| Audit Fees | 30,000 | 18,500 | 48,500 | 48,500 | |
| Other Purchased Professional Services | 3,500 | (3,500) | | | |
| Communications/Telephone | 3,000 | 4,000 | 7,000 | 5,903 | 1,097 |
| Miscellaneous Purchased Services (400-500 series) | 800 | | 800 | 750 | 50 |
| General Supplies | 5,000 | 2,100 | 7,100 | 4,434 | 2,666 |
| Miscellaneous Expenditures | 10,700 | | 10,700 | 10,120 | 580 |
| Total Support Services - General Administration | 321,600 | 90,738 | 412,338 | 407,488 | 4,850 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|------------------|------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Support Services - School Administration: | | | | | |
| Salaries of Principals/Assistant Principals | \$ 757,000 | \$ 44,160 | \$ 801,160 | \$ 800,685 | \$ 475 |
| Salaries of Other Professional Staff | 658 | 6,018 | 6,676 | 6,352 | 324 |
| Salaries of Secretarial and Clerical Assistants | 240,000 | 54,370 | 294,370 | 294,362 | 8 |
| Supplies and Materials | 16,950 | 11,603 | 28,553 | 23,169 | 5,384 |
| Other Objects | 12,400 | (2,152) | 10,248 | 7,748 | 2,500 |
| Total Support Services - School Administration | 1,027,008 | 113,999 | 1,141,007 | 1,132,316 | 8,691 |
| Support Services - Central Services: | | | | | |
| Salaries | 285,035 | 30,500 | 315,535 | 309,142 | 6,393 |
| Miscellaneous Purchased Services (400-500 series) | 10,500 | (500) | 10,000 | 3,112 | 6,888 |
| Supplies and Materials | 3,000 | | 3,000 | 3,000 | |
| Total Support Services - Central Services | 298,535 | 30,000 | 328,535 | 315,254 | 13,281 |
| Support Services - Administration Information Technology: | | | | | |
| Salaries | 147,805 | 500 | 148,305 | 147,913 | 392 |
| Supplies and Materials | 1,500 | | 1,500 | 1,500 | |
| Total Support Services - Administration Information Technology | 149,305 | 500 | 149,805 | 149,413 | 392 |
| Required Maintenance for School Facilities: | | | | | |
| Cleaning, Repair and Maintenance Services | 134,366 | 238,274 | 372,640 | 369,409 | 3,231 |
| General Supplies | 12,000 | 22,500 | 34,500 | 34,500 | |
| Total Required Maintenance for School Facilities | 146,366 | 260,774 | 407,140 | 403,909 | 3,231 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|------------------|------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Custodial Services: | | | | | |
| Salaries of Non-Instructional Aides | \$ 365,000 | \$ (20,000) | \$ 345,000 | \$ 344,857 | \$ 143 |
| Purchased Professional and Technical Services | 27,800 | (1,550) | 26,250 | 23,440 | 2,810 |
| Cleaning, Repair and Maintenance Services | 1,353,200 | 59,949 | 1,413,149 | 1,363,217 | 49,932 |
| Other Purchased Property Services | 48,000 | | 48,000 | 41,497 | 6,503 |
| Insurance | 147,500 | | 147,500 | 147,441 | 59 |
| General Supplies | 5,125 | 17,280 | 22,405 | 20,836 | 1,569 |
| Energy (Natural Gas) | 145,000 | (18,700) | 126,300 | 99,360 | 26,940 |
| Energy (Electricity) | 420,000 | (47,253) | 372,747 | 372,747 | |
| Total Custodial Services | 2,511,625 | (10,274) | 2,501,351 | 2,413,395 | 87,956 |
| Care and Upkeep of Grounds | | | | | |
| Cleaning, Repair and Maintenance Services | | 22,500 | 22,500 | 22,500 | |
| Total Care and Upkeep of Grounds | | 22,500 | 22,500 | 22,500 | |
| Security: | | | | | |
| Purchased Professional and Technical Services | 10,000 | (10,000) | | | |
| Total Security | 10,000 | (10,000) | | | |
| Student Transportation Services: | | | | | |
| Salaries for Pupil Transportation: | | | | | |
| Between Home and School - Regular | 41,000 | | 41,000 | 41,000 | |
| Management Fee - ESC and CTSA Transportation Programs | 5,500 | | 5,500 | | 5,500 |
| Contracted Services: | | | | | |
| Aid in Lieu of Payments - Nonpublic School | 85,000 | | 85,000 | 36,294 | 48,706 |
| Between Home and School - Vendors | 480,000 | 16,000 | 496,000 | 495,856 | 144 |
| Other than Between Home and School - Vendors | 30,000 | (20,000) | 10,000 | 4,521 | 5,479 |
| Special Education Students - Vendors | 483,000 | (57,000) | 426,000 | 341,371 | 84,629 |
| Total Student Transportation Services | 1,124,500 | (61,000) | 1,063,500 | 919,042 | 144,458 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|--------------------|---------------------|-------------------|-------------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CURRENT EXPENSE | | | | | |
| Unallocated Benefits: | | | | | |
| Social Security Contributions | \$ 310,000 | \$ 5,129 | \$ 315,129 | \$ 315,129 | \$ 14,304 |
| Other Retirement Contributions - PERS | 380,000 | (11,527) | 368,473 | 354,169 | 2,646 |
| Other Retirement Contributions - Regular | 5,500 | | 5,500 | 2,854 | 120 |
| Workmen's Compensation | 235,000 | 1,000 | 236,000 | 235,880 | 232,462 |
| Health Benefits | 5,824,100 | (445,719) | 5,378,381 | 5,145,919 | 19,167 |
| Tuition Reimbursement | 50,000 | | 50,000 | 30,833 | 23,389 |
| Other Employee Benefits | 25,000 | | 25,000 | 1,611 | 292,088 |
| Total Unallocated Benefits | 6,829,600 | (451,117) | 6,378,483 | 6,086,395 | (3,294,649) |
| On-Behalf TPAF Contributions (Non-budgeted): | | | | | |
| Pension | | | | 3,294,649 | (1,052,136) |
| Post-Retirement Medical Benefits | | | | 1,052,136 | (62,685) |
| Non-Contributory Insurance | | | | 62,685 | (1,711) |
| Long-Term Disability Insurance | | | | 1,711 | (1,020,159) |
| Reimbursed TPAF Social Security Contributions (Non-budgeted) | | | | 1,020,159 | (5,431,340) |
| Total On-Behalf Contributions | | | | 5,431,340 | (5,139,252) |
| Total Personal Services - Employee Benefits | 6,829,600 | (451,117) | 6,378,483 | 11,517,735 | (4,297,871) |
| Total Undistributed Expenses | 17,040,283 | 217,546 | 17,257,829 | 21,555,700 | (3,543,837) |
| TOTAL CURRENT EXPENSE | 31,948,153 | 67,200 | 32,015,353 | 35,559,190 | (3,543,837) |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|--------------------|---------------------|-----------------|------------|-----------------------------|
| EXPENDITURES: | | | | | |
| CAPITAL OUTLAY | | | | | |
| Equipment: | | | | | |
| Undistributed Expenditures: | | | | | |
| Instruction | \$ 42,000 | \$ 38,450 | \$ 80,450 | \$ 15,000 | \$ 65,450 |
| Required Maintenance for School Facilities | 25,000 | | 25,000 | 25,000 | |
| Total Equipment | 67,000 | 38,450 | 105,450 | 40,000 | 65,450 |
| Facilities Acquisition and Construction Services: | | | | | |
| Assessment for Debt Services- SDA Funding | 29,034 | | 29,034 | 29,034 | |
| Total Facilities Acquisition and Construction Services | 29,034 | | 29,034 | 29,034 | |
| TOTAL CAPITAL OUTLAY | 96,034 | 38,450 | 134,484 | 69,034 | 65,450 |
| TOTAL EXPENDITURES | 32,044,187 | 105,650 | 32,149,837 | 35,628,224 | (3,478,387) |
| Excess (Deficiency) of Revenues Over/(Under) Expenditures | (478,200) | (186,250) | (664,450) | 1,848,778 | 2,513,228 |
| Other Financing Sources/(Uses): | | | | | |
| Transfer Out - Enterprise Fund | (20,000) | | (20,000) | (16,743) | 3,257 |
| Total Other Financing Sources/(Uses) | (20,000) | | (20,000) | (16,743) | 3,257 |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
GENERAL FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|---|---------------------|---------------------|---------------------|---------------------|-----------------------------|
| Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Uses | \$ (498,200) | \$ (186,250) | \$ (684,450) | \$ 1,832,035 | \$ 2,516,485 |
| Fund Balance, July 1 (Restated) | <u>7,023,382</u> | | <u>7,023,382</u> | <u>7,023,382</u> | |
| Fund Balance, June 30 | <u>\$ 6,525,182</u> | <u>\$ (186,250)</u> | <u>\$ 6,338,932</u> | <u>\$ 8,855,417</u> | <u>\$ 2,516,485</u> |
| <u>Recapitulation:</u> | | | | | |
| Restricted: | | | | | |
| Excess Surplus | | | | \$ 800,000 | |
| Excess Surplus - Designated for Subsequent Year's Expenditures | | | | 800,000 | |
| Emergency Reserve | | | | 312,233 | |
| Capital Reserve | | | | 4,833,037 | |
| Unemployment Compensation | | | | 363,493 | |
| Assigned: | | | | | |
| Encumbrances | | | | 30 | |
| Unassigned | | | | <u>1,746,624</u> | |
| | | | | <u>8,855,417</u> | |
| Reconciliation to Governmental Funds Statements (GAAP): | | | | | |
| State Aid Payments not Recognized on GAAP Basis | | | | <u>(97,605)</u> | |
| Fund Balance per Governmental Funds (GAAP) | | | | <u>\$ 8,757,812</u> | |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
SPECIAL REVENUE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Original Budget | Budget Transfers | Final Budget | Actual | Variance Final to Actual |
|--|-------------------|-------------------|-------------------|-------------------|--------------------------|
| REVENUES: | | | | | |
| Local Sources | | \$ 10,965 | \$ 10,965 | \$ 10,965 | |
| State Sources | \$ 110,462 | (12,608) | 97,854 | 70,279 | \$ (27,575) |
| Federal Sources | 356,320 | 100,667 | 456,987 | 456,987 | |
| Total Revenues | 466,782 | 99,024 | 565,806 | 538,231 | (27,575) |
| EXPENDITURES: | | | | | |
| Instruction: | | | | | |
| Salaries of Teachers | 16,164 | (689) | 15,475 | 15,475 | |
| Tuition | 210,118 | 43,578 | 253,696 | 253,696 | |
| General Supplies | 83,416 | (3,650) | 79,766 | 79,766 | |
| Textbooks | 6,141 | (948) | 5,193 | 5,193 | |
| Total Instruction | 315,839 | 38,291 | 354,130 | 354,130 | |
| Support Services: | | | | | |
| Personal Services - Employee Benefits | | 4,906 | 4,906 | 4,906 | |
| Purchased Professional - Educational Services | 150,943 | (10,195) | 140,748 | 113,173 | 27,575 |
| Supplies and Materials | | 55,057 | 55,057 | 55,057 | |
| Student Activities | | 15,731 | 15,731 | 15,731 | |
| Total Support Services | 150,943 | 65,499 | 216,442 | 188,867 | 27,575 |
| Total Expenditures | \$ 466,782 | \$ 103,790 | \$ 570,572 | \$ 542,997 | \$ 27,575 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | \$ - 0 - | \$ (4,766) | \$ (4,766) | \$ (4,766) | \$ - 0 - |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULE - BUDGETARY BASIS
NOTE TO RSI
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

| | <u>General Fund</u> | <u>Special Revenue Fund</u> |
|---|-------------------------|-------------------------------------|
| Sources/Inflows of Resources: | | |
| Actual Amounts (Budgetary Basis) "Revenue" from Budgetary Comparison Schedule | \$ 37,477,002 | \$ 538,231 |
| Differences - Budget to GAAP: | | |
| Prior Year State Aid Payments Recognized for GAAP Statements, not Recognized for Budgetary Statements | 93,851 | |
| Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements | <u>(97,605)</u> | |
| Total Revenues as Reported on the Statement of Revenues, Expenditures and and Changes in Fund Balances - Governmental Funds. | <u>\$ 37,473,248</u> | <u>\$ 538,231</u> |
| Uses/Outflows of Resources: | | |
| Actual Amounts (Budgetary Basis) "Total Outflows" from the Budgetary Comparison Schedule | <u>\$ 35,628,224</u> | <u>\$ 542,997</u> |
| Total Expenditures as Reported on the Statement of Revenue, Expenditures, and Changes in Fund Balances - Governmental Funds | <u>\$ 35,628,224</u> | <u>\$ 542,997</u> |

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue, and Debt Service Funds. The budget for the fiscal year ended June 30, 2021 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)l. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For Governmental Funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis except for student activities. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from the GAAP revenue due to a difference in recognition of the June state aid payments for the current year. Since the State is recording the June state aid payments in the subsequent fiscal year, the District cannot recognize these payments in the current year GAAP financial statements.

**SCHOOL LEVEL SCHEDULES
(NOT APPLICABLE)**

SPECIAL REVENUE FUND

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Elementary and Secondary Education Act | | | |
|---|--|---------------------|-----------------|------------------------|
| | Title I, Part A | Title II, Part A | Title IV | IDEA Part B, Basic |
| | | | | Regular Preschool |
| REVENUE: | | | | |
| Local Sources | | | | |
| State Sources | | | | |
| Federal Sources | \$ 75,072 | \$ 19,209 | \$ 9,942 | \$ 272,632 |
| | <u>75,072</u> | <u>19,209</u> | <u>9,942</u> | <u>272,632</u> |
| Total Revenue | | | | <u>17,172</u> |
| EXPENDITURES: | | | | |
| Instruction: | | | | |
| Salaries of Teachers | | | | 12,266 |
| Tuition | | | | 253,696 |
| General Supplies | 75,072 | | | |
| Textbooks | | | | |
| Total Instruction | <u>75,072</u> | | | <u>253,696</u> |
| Support Services: | | | | |
| Personal Services - Employee Benefits | | 19,209 | 9,942 | 4,906 |
| Purchased Professional - Educational Services | | | | 18,936 |
| Total Support Services | | <u>19,209</u> | <u>9,942</u> | <u>4,906</u> |
| Total Expenditures | <u>\$ 75,072</u> | <u>\$ 19,209</u> | <u>\$ 9,942</u> | <u>\$ 272,632</u> |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | COVID-19 | | | | | | |
|---|-------------------------------|------------------------|-----------------------------|-------------------------|------------------|-----------------------|-----------------|
| | Coronavirus Relief Fund Grant | CARES Emergency Relief | CRRSA Learning Acceleration | Bergen County CARES Act | Security Aid | Nonpublic Nursing Aid | Textbook Aid |
| REVENUE: | | | | | | | |
| Local Sources | | | | | | | |
| State Sources | | | | | | | |
| Federal Sources | \$ 30,057 | \$ 4,694 | \$ 3,209 | \$ 25,000 | \$ 14,875 | \$ 8,670 | \$ 5,193 |
| Total Revenue | <u>30,057</u> | <u>4,694</u> | <u>3,209</u> | <u>25,000</u> | <u>14,875</u> | <u>8,670</u> | <u>5,193</u> |
| EXPENDITURES: | | | | | | | |
| Instruction: | | | | | | | |
| Salaries of Teachers | | | 3,209 | | | | |
| Tuition | | | | | | | |
| General Supplies | | 4,694 | | | | | 5,193 |
| Textbooks | | | | | | | |
| Total Instruction | | <u>4,694</u> | <u>3,209</u> | | | | <u>5,193</u> |
| Support Services: | | | | | | | |
| Personal Services - Employee Benefits | | | | | | | |
| Purchased Professional - Educational Services | | | | | 14,875 | 8,670 | |
| Supplies and Materials | 30,057 | | | 25,000 | | | |
| Total Support Services | <u>30,057</u> | | | <u>25,000</u> | <u>14,875</u> | <u>8,670</u> | |
| Total Expenditures | <u>\$ 30,057</u> | <u>\$ 4,694</u> | <u>\$ 3,209</u> | <u>\$ 25,000</u> | <u>\$ 14,875</u> | <u>\$ 8,670</u> | <u>\$ 5,193</u> |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUE AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | Chapter 192 - Nonpublic Auxiliary Aid | | | | Chapter 193 - Nonpublic Handicapped Aid | | | |
|---|---|---------------------------|---------------------------------|------------------------------|---|--|--|------------|
| | Student Activities | Compensatory Education | Examination & Classification | Supplementary Instruction | Corrective Speech | | | Totals |
| REVENUE: | | | | | | | | |
| Local Sources | \$ 10,965 | | | | | | | \$ 10,965 |
| State Sources | | \$ 15,328 | \$ 7,798 | \$ 6,476 | \$ 11,939 | | | 70,279 |
| Federal Sources | | | | | | | | 456,987 |
| Total Revenue | 10,965 | 15,328 | 7,798 | 6,476 | 11,939 | | | 538,231 |
| EXPENDITURES: | | | | | | | | |
| Instruction: | | | | | | | | |
| Salaries of Teachers | | | | | | | | 15,475 |
| Tuition | | | | | | | | 253,696 |
| General Supplies | | | | | | | | 79,766 |
| Textbooks | | | | | | | | 5,193 |
| Total Instruction | | | | | | | | 354,130 |
| Support Services: | | | | | | | | |
| Personal Services - Employee Benefits | | | | | | | | 4,906 |
| Purchased Professional - Educational Services | | 15,328 | 7,798 | 6,476 | 11,939 | | | 113,173 |
| Supplies and Materials | | | | | | | | 55,057 |
| Student Activities | 15,731 | | | | | | | 15,731 |
| Total Support Services | 15,731 | 15,328 | 7,798 | 6,476 | 11,939 | | | 188,867 |
| Total Expenditures | \$ 15,731 | \$ 15,328 | \$ 7,798 | \$ 6,476 | \$ 11,939 | | | \$ 542,997 |

**CAPITAL PROJECTS FUND
(NOT APPLICABLE)**

PROPRIETARY FUNDS

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF NET POSITION
JUNE 30, 2021

NOT APPLICABLE

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF REVENUE, EXPENSES
AND CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | |
|---|-------------|
| Operating Expenses: | |
| Cost of Sales - Non-Reimbursable Programs | \$ 16,743 |
| | <hr/> |
| Total Operating Expenses | 16,743 |
| | <hr/> |
| Operating Loss | (16,743) |
| Change in Net Position Before Transfer | (16,743) |
| Transfer In - General Fund Board Contribution | 16,743 |
| | <hr/> |
| Change in Net Position | - 0 - |
| Net Position - Beginning of Year | - 0 - |
| | <hr/> |
| Net Position - End of Year | \$ - 0 - |
| | <hr/> <hr/> |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | |
|---|-------------|
| Cash Flows from Operating Activities | |
| Payments to Suppliers | \$ (16,743) |
| | <hr/> |
| Net Cash Used for Operating Activities | (16,743) |
| | <hr/> |
| Cash Flows from Noncapital Financing Activities: | |
| Transfer In - General Fund Board Contribution | 16,743 |
| | <hr/> |
| Net Cash Provided by Noncapital Financing Activities | 16,743 |
| | <hr/> |
| Net Increase in Cash and Cash Equivalents | - 0 - |
| Cash and Cash Equivalents, July 1 | - 0 - |
| | <hr/> |
| Cash and Cash Equivalents, June 30 | \$ - 0 - |
| | <hr/> <hr/> |
| Reconciliation of Operating Loss to Net Cash Used for Operating Activities: | |
| Operating Loss | \$ (16,743) |
| | <hr/> |
| Net Cash Used for Operating Activities | \$ (16,743) |
| | <hr/> <hr/> |

**FIDUCIARY ACTIVITIES
(NOT APPLICABLE)**

LONG-TERM DEBT

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
LONG TERM DEBT
STATEMENT OF SERIAL BONDS

| Purpose | Date of Issue | Original Issue | Maturities of Bonds | | Interest Rate | Balance July 1, 2020 | Retired or Matured | Balance June 30, 2021 |
|------------------------|---------------|----------------|---------------------|------------|---------------|----------------------|--------------------|-----------------------|
| | | | Date | Amount | | | | |
| Refunding School Bonds | 09/30/10 | \$ 6,390,000 | 8/1/2021 | \$ 630,000 | 4.00% | \$ 1,885,000 | \$ 630,000 | \$ 1,255,000 |
| | | | 8/1/2022 | 625,000 | 4.00% | \$ 1,885,000 | \$ 630,000 | \$ 1,255,000 |
| | | | | | | <u>\$ 1,885,000</u> | <u>\$ 630,000</u> | <u>\$ 1,255,000</u> |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
LONG-TERM DEBT
STATEMENT OF OBLIGATIONS UNDER CAPITAL LEASES

| <u>Purpose</u> | <u>Interest Rate</u> | <u>Original Issue</u> | <u>Balance July 1, 2020</u> | <u>Issued</u> | <u>Retired or Matured</u> | <u>Balance June 30, 2021</u> |
|------------------|----------------------|-----------------------|-----------------------------|-----------------|---------------------------|------------------------------|
| Laptop Computers | 3.612% | \$ 356,206 | \$ 81,467 | | \$ 81,467 | |
| Laptop Computers | 2.290% | 464,366 | <u>344,302</u> | | <u>112,179</u> | <u>\$ 232,123</u> |
| | | | <u>\$ 425,769</u> | <u>\$ - 0 -</u> | <u>\$ 193,646</u> | <u>\$ 232,123</u> |

FRANKLIN LAKES BOROUGH SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
DEBT SERVICE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| | <u>Original Budget</u> | <u>Budget Transfers</u> | <u>Final Budget</u> | <u>Actual</u> | <u>Variance Final to Actual</u> |
|---|----------------------------|-----------------------------|-------------------------|-----------------|---|
| REVENUES: | | | | | |
| Local Sources: | | | | | |
| Local Tax Levy | \$ 694,375 | | \$ 694,375 | \$ 694,375 | |
| Total Revenues | <u>694,375</u> | | <u>694,375</u> | <u>694,375</u> | |
| EXPENDITURES: | | | | | |
| Regular Debt Service: | | | | | |
| Interest | 64,375 | | 64,375 | 64,375 | |
| Redemption of Principal | <u>630,000</u> | | <u>630,000</u> | <u>630,000</u> | |
| Total Regular Debt Service | <u>694,375</u> | | <u>694,375</u> | <u>694,375</u> | |
| Total Expenditures | <u>694,375</u> | | <u>694,375</u> | <u>694,375</u> | |
| Excess of Revenues Over Expenditures | - 0 - | \$ - 0 - | - 0 - | - 0 - | \$ - 0 - |
| Fund Balance, July 1 | <u>- 0 -</u> | | <u>- 0 -</u> | <u>- 0 -</u> | |
| Fund Balance, June 30 | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> | <u>\$ - 0 -</u> |

STATISTICAL SECTION
(UNAUDITED)

This part of the District’s comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District’s overall financial health.

Contents

| | <u>Exhibit</u> |
|---|-----------------------|
| Financial Trends These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time. | J-1 thru J-5 |
| Revenue Capacity These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property taxes. | J-6 thru J-9 |
| Debt Capacity These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future. | J-10 thru J-13 |
| Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments. | J-14 thru J-15 |
| Operating Information These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs. | J-16 thru J-20 |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
 (UNAUDITED)
(Accrual Basis of Accounting)

| | June 30, | | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| | | | | | | | | | (Restated) | |
| Governmental Activities: | | | | | | | | | | |
| Net Investment in | | | | | | | | | | |
| Capital Assets | \$ 20,376,854 | \$ 18,164,821 | \$ 18,042,322 | \$ 18,210,674 | \$ 17,671,173 | \$ 17,750,489 | \$ 17,509,535 | \$ 17,417,512 | \$ 17,551,192 | \$ 17,267,611 |
| Restricted | 2,023,639 | 2,109,714 | 2,519,204 | 3,138,863 | 3,352,028 | 3,580,390 | 3,705,761 | 4,940,727 | 6,174,094 | 7,131,536 |
| Unrestricted (Deficit) | (303,939) | (468,422) | (5,538,776) | (5,660,067) | (5,744,529) | (6,536,760) | (6,598,510) | (6,804,518) | (6,903,848) | (5,945,066) |
| Total Governmental Activities Net Position | \$ 22,096,554 | \$ 19,806,113 | \$ 15,022,750 | \$ 15,689,470 | \$ 15,278,672 | \$ 14,794,119 | \$ 14,616,786 | \$ 15,553,721 | \$ 16,821,438 | \$ 18,454,081 |
| Business-Type Activities: | | | | | | | | | | |
| Unrestricted | \$ 9,829 | \$ 17,786 | \$ 5,341 | \$ 7,152 | \$ 1,483 | \$ 734 | \$ 1,334 | \$ - 0 - | \$ - 0 - | \$ - 0 - |
| Total Business-Type Activities Net Position | \$ 9,829 | \$ 17,786 | \$ 5,341 | \$ 7,152 | \$ 1,483 | \$ 734 | \$ 1,334 | \$ - 0 - | \$ - 0 - | \$ - 0 - |
| District-Wide: | | | | | | | | | | |
| Net Investment in | | | | | | | | | | |
| Capital Assets | \$ 20,376,854 | \$ 18,164,821 | \$ 18,042,322 | \$ 18,210,674 | \$ 17,671,173 | \$ 17,750,489 | \$ 17,509,535 | \$ 17,417,512 | \$ 17,551,192 | \$ 17,267,611 |
| Restricted | 2,023,639 | 2,109,714 | 2,519,204 | 3,138,863 | 3,352,028 | 3,580,390 | 3,705,761 | 4,940,727 | 6,174,094 | 7,131,536 |
| Unrestricted (Deficit) | (294,110) | (450,636) | (5,533,435) | (5,652,915) | (5,743,046) | (6,536,026) | (6,597,176) | (6,804,518) | (6,903,848) | (5,945,066) |
| Total District-Wide Net Position | \$ 22,106,383 | \$ 19,823,899 | \$ 15,028,091 | \$ 15,696,622 | \$ 15,280,155 | \$ 14,794,853 | \$ 14,618,120 | \$ 15,553,721 | \$ 16,821,438 | \$ 18,454,081 |

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT

CHANGES IN NET POSITION

LAST TEN FISCAL YEARS

(UNAUDITED)

(Accrual Basis of Accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|---|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Expenses: | | | | | | | | | | |
| Governmental Activities: | | | | | | | | | | |
| Instruction: | | | | | | | | | | |
| Regular | \$12,421,382 | \$12,900,206 | \$12,852,499 | \$14,455,143 | \$16,320,528 | \$17,670,259 | \$18,989,979 | \$16,668,286 | \$17,366,699 | \$17,854,795 |
| Special Education | 4,752,660 | 4,633,915 | 4,944,229 | 5,470,305 | 6,280,209 | 7,001,062 | 7,382,611 | 6,910,092 | 7,475,298 | 7,952,005 |
| Other Special Instruction | 573,125 | 632,933 | 599,078 | 1,029,789 | 1,176,165 | 1,279,602 | 1,588,672 | 1,282,379 | 1,490,981 | 1,682,115 |
| School-Sponsored Instruction | 125,369 | 145,964 | 126,247 | 207,167 | 201,257 | 197,636 | 216,466 | 148,087 | 166,271 | 46,627 |
| Support Services: | | | | | | | | | | |
| Tuition | 357,294 | 764,909 | 926,665 | 779,729 | 527,733 | 786,696 | 721,217 | 889,793 | 761,460 | 694,627 |
| Student & Instruction Related Services | 3,963,614 | 4,154,137 | 4,062,891 | 4,124,758 | 4,523,346 | 4,788,068 | 4,841,577 | 4,497,594 | 4,972,438 | 5,190,394 |
| General Administrative Services | 573,298 | 572,586 | 630,900 | 524,643 | 548,147 | 539,252 | 548,517 | 502,010 | 487,951 | 549,171 |
| School Administrative Services | 1,380,949 | 1,615,493 | 1,408,197 | 1,649,779 | 1,800,803 | 2,030,641 | 2,170,418 | 1,967,457 | 2,058,495 | 2,135,739 |
| Central Services/Admin. Technology | 591,005 | 692,228 | 622,293 | 627,228 | 623,656 | 658,966 | 631,313 | 610,140 | 644,616 | 634,948 |
| Plant Operations and Maintenance | 3,419,560 | 3,840,866 | 3,707,881 | 3,707,558 | 3,790,330 | 3,632,523 | 3,635,415 | 4,002,222 | 3,478,171 | 3,922,067 |
| Pupil Transportation | 831,477 | 759,926 | 824,787 | 823,310 | 799,309 | 808,209 | 864,249 | 1,039,839 | 960,282 | 933,892 |
| Interest on Long-Term Debt | 253,804 | 229,254 | 200,821 | 181,158 | 166,898 | 150,103 | 121,179 | 96,588 | 73,532 | 45,782 |
| Unallocated Depreciation | | | 18,483 | 12,028 | 9,036 | 6,315 | 5,801 | 6,105 | 15,688 | 3,058 |
| Total Governmental Activities Expenses | 29,243,537 | 30,942,417 | 30,924,971 | 33,592,595 | 36,767,417 | 39,549,332 | 41,717,414 | 38,620,592 | 39,951,882 | 41,645,220 |
| Business-Type Activities: | | | | | | | | | | |
| Food Service Enterprise Fund | 47,367 | 14,646 | 14,612 | 14,071 | 16,545 | 10,171 | 10,266 | 9,819 | 6,981 | 16,743 |
| Total Business-Type Activities Expenses | 47,367 | 14,646 | 14,612 | 14,071 | 16,545 | 10,171 | 10,266 | 9,819 | 6,981 | 16,743 |
| Total District Expenses | 29,290,904 | 30,957,063 | 30,939,583 | 33,606,666 | 36,783,962 | 39,559,503 | 41,727,680 | 38,630,411 | 39,958,863 | 41,661,963 |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT

CHANGES IN NET POSITION

LAST TEN FISCAL YEARS

(UNAUDITED)

(Accrual Basis of Accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|--|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Program Revenues: | | | | | | | | | | |
| Governmental Activities: | | | | | | | | | | |
| Charges for Services: | | | | | | | | | | |
| Regular | | | | | | | | | | |
| Special Education | \$ 1,794,954 | \$ 1,693,662 | \$ 1,926,933 | \$ 1,750,765 | \$ 2,016,141 | \$ 1,744,354 | \$ 2,126,054 | \$ 2,290,727 | \$ 220,524 | \$ 138,841 |
| Student and Instruction Related Services | | | | | | | | | | |
| Pupil Transportation | 84,310 | 75,150 | 72,700 | 77,299 | 68,010 | 64,172 | 61,064 | 45,450 | 51,423 | 17,213 |
| Operating Grants and Contributions | 3,358,334 | 4,124,351 | 3,698,400 | 6,939,275 | 8,441,077 | 11,194,439 | 12,122,809 | 9,861,901 | 9,898,527 | 12,166,567 |
| Capital Grants and Contributions | | | 212,843 | | | | 402,766 | | | |
| Total Governmental Activities Program Revenues | 5,237,598 | 5,893,163 | 5,910,876 | 8,767,339 | 10,525,228 | 13,002,965 | 14,712,693 | 12,198,078 | 12,408,414 | 14,289,879 |
| Business-Type Activities: | | | | | | | | | | |
| Charges for Services: | | | | | | | | | | |
| Food Service Enterprise Fund | 17,271 | 13,952 | 9,244 | 8,799 | 3,908 | 3,410 | 3,981 | 3,540 | 3,013 | |
| Operating Grants and Contributions | 13,019 | 8,593 | 6,883 | 7,083 | 6,968 | 6,012 | 6,885 | | | |
| Total Business-Type Activities Revenues | 30,290 | 22,545 | 16,127 | 15,882 | 10,876 | 9,422 | 10,866 | 3,540 | 3,013 | |
| Total District Program Revenues | 5,267,888 | 5,915,708 | 5,927,003 | 8,783,221 | 10,536,104 | 13,012,387 | 14,723,559 | 12,201,618 | 12,411,427 | 14,289,879 |
| Net (Expense)/Revenue | | | | | | | | | | |
| Governmental Activities | (24,005,939) | (25,049,254) | (25,014,095) | (24,825,256) | (26,242,189) | (26,546,367) | (27,004,721) | (26,422,514) | (27,543,468) | (27,355,341) |
| Business-Type Activities | (17,077) | 7,899 | 1,515 | 1,811 | (5,669) | (749) | 600 | (6,279) | (3,968) | (16,743) |
| Total District Net (Expense)/Revenue | (24,023,016) | (25,041,355) | (25,012,580) | (24,823,445) | (26,247,858) | (26,547,116) | (27,004,121) | (26,428,793) | (27,547,436) | (27,372,084) |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(UNAUDITED)
(Accrual Basis of Accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|--|-----------------------------|---------------------|-------------------|-------------------|---------------------|---------------------|---------------------|-------------------|-------------------|---------------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| General Revenues and Other Changes in Net Position: | | | | | | | | | | |
| Governmental Activities: | | | | | | | | | | |
| Property Taxes Levied for General Purposes | \$23,489,921 | \$23,660,306 | \$24,133,512 | \$24,212,205 | \$24,696,449 | \$25,149,448 | \$25,652,437 | \$26,390,486 | \$27,253,536 | \$28,141,328 |
| Taxes Levied for Debt Service | 1,082,007 | 976,361 | 1,043,949 | 965,256 | 836,650 | 807,300 | 780,000 | 754,600 | 722,725 | 694,375 |
| Federal and State Aid not Restricted | | 18,210 | 38,860 | 54,386 | 54,985 | 68,554 | 69,739 | 25,431 | 20,846 | 20,870 |
| Interest and Miscellaneous Income | 254,212 | 199,225 | 204,998 | 260,129 | 243,307 | 216,512 | 145,212 | 193,877 | 428,124 | 148,154 |
| Transfers | | | 14,000 | | | | | (4,945) | (3,968) | (16,743) |
| Total Governmental Activities | 24,826,140 | 24,854,102 | 25,435,319 | 25,491,976 | 25,831,391 | 26,241,814 | 26,647,388 | 27,359,449 | 28,421,263 | 28,987,984 |
| Business-Type Activities: | | | | | | | | | | |
| Investment Earnings | 59 | 58 | 40 | | | | | 4,945 | 3,968 | 16,743 |
| Transfers | | | (14,000) | | | | | 4,945 | 3,968 | 16,743 |
| Total Business-Type Activities | 59 | 58 | (13,960) | | | | | 4,945 | 3,968 | 16,743 |
| Total District General Revenues and Other Changes in Net Position | 24,826,199 | 24,854,160 | 25,421,359 | 25,491,976 | 25,831,391 | 26,241,814 | 26,647,388 | 27,364,394 | 28,425,231 | 29,004,727 |
| Change in Net Position: | | | | | | | | | | |
| Governmental Activities | 820,201 | (195,152) | 421,224 | 666,720 | (410,798) | (304,553) | (357,333) | 936,935 | 877,795 | 1,632,643 |
| Business-Type Activities | (17,018) | 7,957 | (12,445) | 1,811 | (5,669) | (749) | 600 | (1,334) | | |
| Total District Change in Net Position | \$ 803,183 | \$ (187,195) | \$ 408,779 | \$ 668,531 | \$ (416,467) | \$ (305,302) | \$ (356,733) | \$ 935,601 | \$ 877,795 | \$ 1,632,643 |

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
 (UNAUDITED)
 (Modified Accrual Basis of Accounting)

| | June 30, | | | | | | | | | |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| | (Restated) | | | | | | | | | |
| General Fund: | | | | | | | | | | |
| Restricted | \$ 1,884,175 | \$ 2,050,683 | \$ 2,463,235 | \$ 3,138,863 | \$ 3,352,028 | \$ 3,580,390 | \$ 3,705,761 | \$ 4,940,727 | \$ 6,146,555 | \$ 7,108,763 |
| Assigned | 408,454 | 258,421 | 339,719 | 286,974 | 329,508 | 253,177 | | | 80,000 | 30 |
| Unassigned | 784,311 | 786,704 | 786,237 | 706,262 | 544,977 | 569,187 | 569,793 | 657,126 | 702,976 | 1,649,019 |
| Total General Fund | \$ 3,076,940 | \$ 3,095,808 | \$ 3,589,191 | \$ 4,132,099 | \$ 4,226,513 | \$ 4,402,754 | \$ 4,275,554 | \$ 5,597,853 | \$ 6,929,531 | \$ 8,757,812 |
| Other Governmental Funds: | | | | | | | | | | |
| Restricted | \$ 139,464 | \$ 59,031 | \$ 55,969 | | | | | | \$ 27,539 | \$ 22,773 |
| Committed | | | | | | | \$ 204,217 | | | |
| Unassigned (Deficit) | (891,453) | (732,453) | (358,549) | \$ (198,549) | \$ (198,549) | \$ (198,549) | | | | |
| Total Other Governmental Funds | \$ (751,989) | \$ (673,422) | \$ (302,580) | \$ (198,549) | \$ (198,549) | \$ (198,549) | \$ 204,217 | \$ - 0 - | \$ 27,539 | \$ 22,773 |
| Total Governmental Funds: | | | | | | | | | | |
| Restricted | \$ 2,023,639 | \$ 2,109,714 | \$ 2,519,204 | \$ 3,138,863 | \$ 3,352,028 | \$ 3,580,390 | \$ 3,705,761 | \$ 4,940,727 | \$ 6,174,094 | \$ 7,131,536 |
| Committed | | | | | | 204,217 | | | | |
| Assigned | 408,454 | 258,421 | 339,719 | 286,974 | 329,508 | 253,177 | | | 80,000 | 30 |
| Unassigned (Deficit) | (107,142) | 54,251 | 427,688 | 507,713 | 346,428 | 370,638 | 569,793 | 657,126 | 702,976 | 1,649,019 |
| Total Governmental Funds | \$ 2,324,951 | \$ 2,422,386 | \$ 3,286,611 | \$ 3,933,550 | \$ 4,027,964 | \$ 4,204,205 | \$ 4,479,771 | \$ 5,597,853 | \$ 6,957,070 | \$ 8,780,585 |

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(UNAUDITED)
(Modified Accrual Basis of Accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|------------------------------------|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Revenues: | | | | | | | | | | |
| Tax Levy | \$ 24,571,928 | \$ 24,636,667 | \$ 25,177,461 | \$ 25,177,461 | \$ 25,533,099 | \$ 25,956,748 | \$ 26,432,437 | \$ 27,145,086 | \$ 27,976,261 | \$ 28,835,703 |
| Other Governmental | | | | | | | | | | |
| Units - Restricted | 118,648 | 125,866 | 128,383 | 118,129 | 143,806 | 122,902 | 64,853 | 66,150 | | |
| Tuition Charges | 1,794,954 | 1,693,662 | 1,926,933 | 1,750,765 | 2,016,141 | 1,744,354 | 2,126,054 | 2,290,727 | 2,458,464 | 2,095,134 |
| Interest Earnings | 1,800 | 9,927 | 11,647 | 10,205 | 13,213 | 15,044 | 15,032 | 15,032 | 1,800 | 1,800 |
| Transportation Fees | | | | | | | | | | |
| from Individuals | 84,310 | 75,150 | 72,700 | 77,299 | 68,010 | 64,172 | 61,064 | 45,450 | 51,423 | 17,213 |
| Restricted Miscellaneous Revenue | | | | | | | | | | |
| Unrestricted Miscellaneous Revenue | 325,865 | 255,533 | 223,968 | 291,795 | 86,288 | 78,566 | 65,327 | 112,695 | 426,324 | 146,354 |
| State Sources | 2,935,225 | 3,772,987 | 3,634,851 | 3,814,603 | 4,186,233 | 4,686,656 | 5,576,091 | 5,911,482 | 6,143,362 | 7,141,698 |
| Federal Sources | 390,008 | 336,473 | 315,252 | 329,631 | 330,792 | 387,471 | 390,814 | 391,383 | 389,519 | 456,987 |
| Total Revenues | 30,222,738 | 30,906,265 | 31,491,195 | 31,569,888 | 32,377,582 | 33,055,913 | 34,731,672 | 35,978,005 | 37,447,153 | 38,705,854 |
| Expenditures: | | | | | | | | | | |
| Instruction: | | | | | | | | | | |
| Regular Instruction | 9,185,130 | 9,000,413 | 8,814,159 | 8,764,795 | 9,095,364 | 8,942,625 | 8,901,711 | 8,672,080 | 9,100,732 | 8,989,698 |
| Special Education | | | | | | | | | | |
| Instruction | 3,478,316 | 3,300,491 | 3,490,328 | 3,396,428 | 3,602,531 | 3,668,974 | 3,769,787 | 3,769,563 | 4,134,211 | 4,293,398 |
| Other Special Instruction | 423,521 | 431,141 | 409,606 | 590,989 | 624,635 | 606,012 | 717,743 | 631,846 | 735,803 | 796,923 |
| Other Instruction | 93,249 | 102,730 | 89,736 | 123,119 | 111,792 | 101,605 | 104,866 | 77,948 | 86,480 | 23,905 |
| Support Services: | | | | | | | | | | |
| Tuition | 357,294 | 764,909 | 926,665 | 779,729 | 527,733 | 786,696 | 721,217 | 889,793 | 761,460 | 694,627 |
| Student & Instruction | | | | | | | | | | |
| Related Services | 3,150,929 | 3,309,210 | 3,188,642 | 3,220,053 | 3,383,766 | 3,376,756 | 3,427,916 | 3,198,965 | 3,546,822 | 4,022,584 |
| General Administration | 477,462 | 476,912 | 522,784 | 406,327 | 401,994 | 383,195 | 390,437 | 378,323 | 364,589 | 407,488 |
| School Administration | 1,013,628 | 1,149,221 | 1,000,746 | 1,036,945 | 1,053,527 | 1,077,685 | 1,111,871 | 1,060,841 | 1,124,049 | 1,132,316 |
| Central Services/Admin. | | | | | | | | | | |
| Technology | 471,742 | 518,507 | 498,821 | 499,380 | 465,808 | 460,585 | 431,776 | 421,352 | 449,523 | 464,667 |
| Operations/Maintenance | 2,591,421 | 2,672,406 | 2,761,007 | 2,768,734 | 2,591,475 | 2,662,724 | 2,576,431 | 2,758,137 | 3,104,540 | 2,839,804 |
| Pupil Transportation | 828,372 | 756,292 | 820,818 | 818,637 | 791,761 | 795,221 | 851,977 | 1,022,954 | 942,172 | 919,042 |
| Unallocated Benefits | 6,318,468 | 7,102,936 | 6,912,571 | 7,342,692 | 8,363,369 | 9,015,836 | 10,343,872 | 10,932,636 | 11,217,418 | 11,517,735 |
| Capital Outlay | 165,137 | 166,868 | 623,557 | 153,896 | 798,558 | 194,458 | 682,708 | 285,940 | 647,732 | 69,034 |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(UNAUDITED)
(Modified Accrual Basis of Accounting)

| | Fiscal Year Ending June 30, | | | | | | | | | |
|--|-----------------------------|------------|------------|------------|------------|------------|------------|--------------|------------|--------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 |
| Expenditures: | | | | | | | | | | |
| Debt Service: | | | | | | | | | | |
| Principal | \$ 809,000 | \$ 809,000 | \$ 819,000 | \$ 815,000 | \$ 650,000 | \$ 640,000 | \$ 635,000 | \$ 635,000 | \$ 630,000 | \$ 630,000 |
| Interest/Other Charges | 272,006 | 247,794 | 225,950 | 206,225 | 186,650 | 167,300 | 145,000 | 119,600 | 92,725 | 64,375 |
| Total Expenditures | 29,635,675 | 30,808,830 | 31,104,390 | 30,922,949 | 32,648,963 | 32,879,672 | 34,812,312 | 34,854,978 | 36,938,256 | 36,865,596 |
| Excess (Deficiency) of Revenues Over (Under) Expenditures | 587,063 | 97,435 | 386,805 | 646,939 | (271,381) | 176,241 | (80,640) | 1,123,027 | 508,897 | 1,840,258 |
| Other Financing Sources (Uses) | | | | | | | | | | |
| Capital Leases | | | 463,420 | | 365,795 | | 356,206 | | 464,366 | |
| Transfers In | | 15 | 14,015 | 55,730 | 10 | 12 | | | | |
| Transfers Out | | (15) | (15) | (55,730) | (10) | (12) | | (4,945) | (3,968) | (16,743) |
| Total Other Financing Sources (Uses) | - 0 - | - 0 - | 477,420 | - 0 - | 365,795 | - 0 - | 356,206 | (4,945) | 460,398 | (16,743) |
| Net Change in Fund Balances | \$ 587,063 | \$ 97,435 | \$ 864,225 | \$ 646,939 | \$ 94,414 | \$ 176,241 | \$ 275,566 | \$ 1,118,082 | \$ 969,295 | \$ 1,823,515 |
| Debt Service as a Percentage of Noncapital Expenditures | 3.8 % | 3.6 % | 3.5 % | 3.4 % | 2.6 % | 2.5 % | 2.3 % | 2.2 % | 2.0 % | 1.9 % |

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
(UNAUDITED)
(Modified Accrual Basis of Accounting)

| <u>Fiscal Year</u> <u>Ending June 30,</u> | <u>Interest on</u> <u>Investments</u> | <u>Tuition</u> | <u>Transportation</u> <u>Fees</u> | <u>Cancellation of</u> <u>Prior Year's</u> <u>Accounts Payable</u> | <u>Other</u> | <u>Total</u> |
|--|--|----------------|--------------------------------------|--|--------------|--------------|
| 2012 | \$ 11,895 | \$ 1,794,954 | \$ 84,310 | | \$ 242,317 | \$ 2,133,476 |
| 2013 | 9,912 | 1,693,662 | 75,150 | | 189,298 | 1,968,022 |
| 2014 | 11,632 | 1,926,933 | 72,700 | | 193,351 | 2,204,616 |
| 2015 | 10,194 | 1,750,765 | 77,299 | | 249,924 | 2,088,182 |
| 2016 | 13,203 | 2,016,141 | 68,010 | | 230,094 | 2,327,448 |
| 2017 | 15,032 | 1,744,354 | 64,172 | | 201,465 | 2,025,023 |
| 2018 | 23,148 | 2,126,054 | 61,064 | | 122,064 | 2,332,330 |
| 2019 | 62,903 | 2,290,727 | 45,450 | | 130,974 | 2,530,054 |
| 2020 | 77,407 | 2,458,464 | 51,423 | \$ 286,878 | 63,839 | 2,938,011 |
| 2021 | 15,318 | 2,095,134 | 17,213 | 119,286 | 13,550 | 2,260,501 |

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN YEARS
(UNAUDITED)

| Year Ended December 31, | Vacant Land | Residential | Farm Regular | Farm Qualified | Commercial | Industrial | Apartment | Total Assessed Value | Add: Public Utilities ^a | Net Valuation Taxable | Tax-Exempt Property | Total Direct School Tax Rate ^b | Estimated Actual (County Equalized Value) |
|-------------------------|--------------|------------------|--------------|----------------|---------------|--------------|---------------|----------------------|------------------------------------|-----------------------|---------------------|---|---|
| 2011* | \$53,113,100 | \$ 3,563,332,500 | \$4,240,000 | \$ 21,400 | \$408,302,900 | \$32,820,000 | \$ 30,139,400 | \$ 4,091,969,300 | \$3,325,267 | \$ 4,095,294,567 | \$ 190,895,400 | 0.620 | \$ 4,354,743,831 |
| 2012 | 52,494,400 | 3,561,581,700 | 4,240,000 | 21,400 | 405,702,600 | 32,758,500 | 30,139,400 | 4,086,938,000 | 2,370,663 | 4,089,308,663 | 194,171,500 | 0.602 | 4,471,193,866 |
| 2013 | 50,565,400 | 3,566,930,300 | 4,505,500 | 23,700 | 405,652,400 | 32,285,300 | 30,139,400 | 4,090,102,000 | - 0 - | 4,090,102,000 | 193,846,600 | 0.610 | 4,344,917,974 |
| 2014 | 48,992,100 | 3,584,962,000 | 3,470,900 | 18,800 | 403,843,900 | 31,751,400 | 38,139,400 | 4,111,178,500 | - 0 - | 4,111,178,500 | 194,652,600 | 0.613 | 4,267,554,280 |
| 2015 | 51,052,600 | 3,593,943,600 | 3,470,900 | 18,800 | 403,874,900 | 31,751,400 | 38,139,400 | 4,122,251,600 | - 0 - | 4,122,251,600 | 199,925,300 | 0.617 | 4,358,772,529 |
| 2016 | 56,235,500 | 3,609,749,700 | 3,470,900 | 18,800 | 381,718,500 | 30,724,200 | 38,139,400 | 4,120,057,000 | - 0 - | 4,120,057,000 | 203,901,300 | 0.625 | 4,482,738,039 |
| 2017 | 40,151,200 | 3,648,064,000 | 3,470,900 | 18,800 | 397,446,900 | 30,424,200 | 56,562,000 | 4,176,138,000 | - 0 - | 4,176,138,000 | 203,692,200 | 0.627 | 4,454,241,736 |
| 2018 | 82,541,900 | 3,673,967,200 | 3,470,900 | 18,800 | 368,932,500 | 30,424,200 | 56,562,000 | 4,215,917,500 | - 0 - | 4,215,917,500 | 205,335,400 | 0.627 | 4,481,279,626 |
| 2019 | 98,737,600 | 3,687,397,300 | 4,177,300 | 14,500 | 368,418,200 | 30,374,200 | 56,562,000 | 4,245,681,100 | - 0 - | 4,245,681,100 | 206,449,600 | 0.650 | 4,466,941,701 |
| 2020 | 87,722,600 | 3,752,064,600 | 2,069,100 | 13,400 | 368,820,100 | 30,374,200 | 56,562,000 | 4,297,626,000 | - 0 - | 4,297,626,000 | 208,472,300 | 0.661 | 4,403,249,770 |

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each County Board of Taxation. Reassessment occurs when ordered by the County Board of Taxation.

^a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies.

^b Tax rates are per \$100 of assessed value.

* Year in which revaluation/reassessment was effective.

Source: Borough of Franklin Lakes Tax Assessor.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN YEARS
(UNAUDITED)
(Rate per \$100 of Assessed Value)

| Year Ended December 31, | Franklin Lakes School District Direct Rate | | | Overlapping Rates | | | Total Direct and Overlapping Tax Rate |
|----------------------------|--|---|---------------------------------------|------------------------------------|---|------------------|--|
| | Basic Rate ^a | General Obligation Debt Service ^b | Total Direct School Tax Rate | Borough of Franklin Lakes | Ramapo- Indian Hills Regional School | Bergen County | |
| 2011 * | \$ 0.565 | \$ 0.055 | \$ 0.620 | \$ 0.259 | \$ 0.431 | \$ 0.219 | \$ 1.529 |
| 2012 | 0.575 | 0.027 | 0.602 | 0.264 | 0.427 | 0.240 | 1.533 |
| 2013 | 0.586 | 0.024 | 0.610 | 0.269 | 0.434 | 0.244 | 1.557 |
| 2014 | 0.588 | 0.025 | 0.613 | 0.272 | 0.444 | 0.243 | 1.572 |
| 2015 | 0.593 | 0.024 | 0.617 | 0.277 | 0.451 | 0.254 | 1.599 |
| 2016 | 0.605 | 0.020 | 0.625 | 0.281 | 0.467 | 0.268 | 1.641 |
| 2017 | 0.607 | 0.020 | 0.627 | 0.282 | 0.460 | 0.267 | 1.636 |
| 2018 | 0.608 | 0.019 | 0.627 | 0.282 | 0.462 | 0.260 | 1.631 |
| 2019 | 0.633 | 0.017 | 0.650 | 0.285 | 0.451 | 0.256 | 1.642 |
| 2020 | 0.645 | 0.016 | 0.661 | 0.291 | 0.443 | 0.253 | 1.648 |

Note: NJSA 18A:7F-5d limits the amount that the district can submit for a general fund tax levy . The levy when added to other components of the District's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

^a The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.

^b Rates for debt service are based on each year's requirements.

* Year in which revaluation/reassessment was effective.

Source: Borough of Franklin Lakes Tax Collector and School Business Administrator.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO
 (UNAUDITED)

| | 2020 | | 2011 | |
|----------------------------------|------------------------|---|------------------------|---|
| | Taxable Assessed Value | % of Total District Net Valuation Taxable | Taxable Assessed Value | % of Total District Net Valuation Taxable |
| Becton Dickinson & Company | \$ 156,547,900 | 3.69 % | \$ 156,547,900 | 3.82 % |
| Medco Health Solutions | 84,000,000 | 1.98 % | 114,000,000 | 2.78 % |
| Urban Farms Acquisition | 21,496,300 | 0.51 % | 19,784,900 | 0.48 % |
| University Heights LLC | 20,000,000 | 0.47 % | 19,715,000 | 0.48 % |
| 1st Real Estate Investment Trust | 19,784,900 | 0.47 % | 18,139,400 | 0.44 % |
| Franklin Lakes Realty LLC | 18,422,600 | 0.43 % | 12,000,000 | 0.29 % |
| East Coast Horizon | 18,139,400 | 0.43 % | 9,000,000 | 0.22 % |
| Franklin Lakes Towne Square LLC | 9,346,600 | 0.22 % | 7,480,000 | 0.18 % |
| FL Storage LLC | 8,700,000 | 0.20 % | 7,103,300 | 0.17 % |
| LD Management LLC | 7,416,600 | 0.17 % | 6,923,600 | 0.17 % |
| Total | \$ 363,854,300 | 8.57 % | \$ 370,694,100 | 9.05 % |

NOTE 1: Revaluation/reassessment of real property was effective in 2011.

Source: Borough of Franklin Lakes Tax Assessor.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(UNAUDITED)

| Fiscal Year Ended June 30, | Taxes Levied for the Fiscal Year | Collected Within the Fiscal Year of the Levy ^a | | Collections in Subsequent Years |
|-------------------------------|--|--|-----------------------|---------------------------------------|
| | | Amount | Percentage of Levy | |
| 2012 | \$ 24,571,928 | \$ 24,571,928 | 100.00 % | \$ - 0 - |
| 2013 | 24,636,667 | 24,636,667 | 100.00 % | - 0 - |
| 2014 | 25,177,461 | 25,177,461 | 100.00 % | - 0 - |
| 2015 | 25,177,461 | 25,177,461 | 100.00 % | - 0 - |
| 2016 | 25,533,099 | 25,533,099 | 100.00 % | - 0 - |
| 2017 | 25,956,748 | 25,956,748 | 100.00 % | - 0 - |
| 2018 | 26,432,437 | 26,432,437 | 100.00 % | - 0 - |
| 2019 | 27,145,086 | 27,145,086 | 100.00 % | - 0 - |
| 2020 | 27,976,261 | 27,976,261 | 100.00 % | - 0 - |
| 2021 | 28,835,703 | 28,835,703 | 100.00 % | - 0 - |

^a School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: Borough of Franklin Lakes School District records, including the Certificate and Report of School Taxes (A4F form).

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(UNAUDITED)

| Fiscal Year Ended June 30, | Governmental Activities | | Total District | Percentage of Personal Income ^a | Per Capita ^a |
|-------------------------------|--------------------------------|-------------------|----------------|--|-------------------------|
| | General Obligation Bonds | Capital Leases | | | |
| 2012 | \$ 7,040,000 | \$ 89,102 | \$ 7,129,102 | 0.92 % | \$ 666.58 |
| 2013 | 6,390,000 | | 6,390,000 | 0.83 % | 595.53 |
| 2014 | 5,730,000 | 343,670 | 6,073,670 | 0.76 % | 564.36 |
| 2015 | 5,075,000 | 231,653 | 5,306,653 | 0.64 % | 493.83 |
| 2016 | 4,425,000 | 388,622 | 4,813,622 | 0.57 % | 449.03 |
| 2017 | 3,785,000 | 182,859 | 3,967,859 | 0.44 % | 358.82 |
| 2018 | 3,150,000 | 354,730 | 3,504,730 | 0.37 % | 317.26 |
| 2019 | 2,515,000 | 168,514 | 2,683,514 | 0.27 % | 241.34 |
| 2020 | 1,885,000 | 425,769 | 2,310,769 | 0.23 % | 206.21 |
| 2021 | 1,255,000 | 232,123 | 1,487,123 | 0.15 % | 132.71 |

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

^a See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(UNAUDITED)

| Fiscal Year Ended June 30, | General Bonded Debt Outstanding | | | Percentage of Net Taxable Value of Property ^a | Per Capita ^b |
|----------------------------------|---------------------------------|------------|---|---|-------------------------|
| | General Obligation Bonds | Deductions | Net General Bonded Debt Outstanding | | |
| 2012 | \$ 7,040,000 | \$ - 0 - | \$ 7,040,000 | 0.17 % | \$ 658.25 |
| 2013 | 6,390,000 | - 0 - | 6,390,000 | 0.16 % | 595.53 |
| 2014 | 5,730,000 | - 0 - | 5,730,000 | 0.14 % | 532.43 |
| 2015 | 5,075,000 | - 0 - | 5,075,000 | 0.12 % | 472.27 |
| 2016 | 4,425,000 | - 0 - | 4,425,000 | 0.11 % | 412.78 |
| 2017 | 3,785,000 | - 0 - | 3,785,000 | 0.09 % | 342.29 |
| 2018 | 3,150,000 | - 0 - | 3,150,000 | 0.08 % | 285.15 |
| 2019 | 2,515,000 | - 0 - | 2,515,000 | 0.06 % | 226.19 |
| 2020 | 1,885,000 | - 0 - | 1,885,000 | 0.04 % | 168.21 |
| 2021 | 1,255,000 | - 0 - | 1,255,000 | 0.03 % | 111.99 |

Note: Details regarding the District's outstanding debt can be found in the notes to the basic financial statements.

^a See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.

^b See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

Source: Borough of Franklin Lakes School District Financial Reports.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
AS OF DECEMBER 31, 2020
(UNAUDITED)

| Governmental Unit | Debt Outstanding | Estimated Percentage Applicable ^a | Estimated Share of Overlapping Debt |
|---|---------------------|--|---|
| Debt Repaid with Property Taxes: | | | |
| Borough of Franklin Lakes | \$ 11,264,917 | 100.00 % | \$ 11,264,917 |
| Ramapo-Indian Hills Regional High School | 15,000,000 | 38.36 % | 5,753,281 |
| Bergen County General Obligation Debt | 954,754,121 | 2.60 % | <u>24,841,016</u> |
| Subtotal, Overlapping Debt | | | 41,859,215 |
| Franklin Lakes Board of Education Direct Debt | | | <u>1,255,000</u> |
| Total Direct and Overlapping Debt | | | <u><u>\$ 43,114,215</u></u> |

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by residents and businesses of Franklin Lakes. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.

^a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the District's boundaries and dividing it by each unit's total equalized property value.

Sources: Assessed value data used to estimate applicable percentages provided by the Bergen County Board of Taxation; debt outstanding data provided by each governmental unit.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(UNAUDITED)

| | Fiscal Year | | | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2012 | 2013 | 2014 | 2015 | 2016 |
| Debt Limit | \$ 137,481,129 | \$ 133,924,677 | \$ 130,460,856 | \$ 129,191,012 | \$ 130,630,488 |
| Total Net Debt Applicable to Limit | 7,040,000 | 6,390,000 | 5,730,000 | 5,075,000 | 4,425,000 |
| Legal Debt Margin | <u>\$ 130,441,129</u> | <u>\$ 127,534,677</u> | <u>\$ 124,730,856</u> | <u>\$ 124,116,012</u> | <u>\$ 126,205,488</u> |
| Total Net Debt Applicable to the Limit as a Percentage of Debt Limit | 5.12 % | 4.77 % | 4.39 % | 3.93 % | 3.39 % |

| | Fiscal Year | | | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | 2017 | 2018 | 2019 | 2020 | 2021 |
| Debt Limit | \$ 132,119,809 | \$ 133,040,073 | \$ 132,545,979 | \$ 132,975,401 | \$ 132,334,727 |
| Total Net Debt Applicable to Limit | 3,785,000 | 3,150,000 | 2,515,000 | 1,885,000 | 1,255,000 |
| Legal Debt Margin | <u>\$ 128,334,809</u> | <u>\$ 129,890,073</u> | <u>\$ 130,030,979</u> | <u>\$ 131,090,401</u> | <u>\$ 131,079,727</u> |
| Total Net Debt Applicable to the Limit as a Percentage of Debt Limit | 2.86 % | 2.37 % | 1.90 % | 1.42 % | 0.95 % |

Legal Debt Margin Calculation for Fiscal Year 2021

| Year Ended December 31, | Equalized Valuation Basis |
|--|------------------------------|
| 2018 | \$ 4,430,811,876 |
| 2019 | 4,432,519,280 |
| 2020 | 4,370,141,569 |
| | <u>\$ 13,233,472,725</u> |
| Average Equalized Valuation of Taxable Property | <u>\$ 4,411,157,575</u> |
| Debt Limit (3% of Average Equalization Value) ^a | \$ 132,334,727 |
| Net Bonded School Debt at June 30, 2021 | <u>1,255,000</u> |
| Legal Debt Margin | <u>\$ 131,079,727</u> |

^a Limit set by NJSA 18A:24-19 for a K through 8 district; other % limits would be applicable for other districts.

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN YEARS
(UNAUDITED)

| Year | Borough Population ^a | Bergen County Per Capita Personal Income ^b | Borough Personal Income ^c | Borough Unemployment Rate ^d |
|------|------------------------------------|--|--|--|
| 2012 | 10,695 | \$ 72,152 | \$ 771,665,640 | 5.00 % |
| 2013 | 10,730 | 71,679 | 769,115,670 | 6.50 % |
| 2014 | 10,762 | 74,452 | 801,252,424 | 4.10 % |
| 2015 | 10,746 | 77,666 | 834,598,836 | 3.90 % |
| 2016 | 10,720 | 79,145 | 848,434,400 | 3.30 % |
| 2017 | 11,058 | 81,483 | 901,039,014 | 3.30 % |
| 2018 | 11,047 | 85,951 | 949,500,697 | 3.00 % |
| 2019 | 11,119 | 89,456 | 994,661,264 | 2.40 % |
| 2020 | 11,206 | 89,456 * | 1,002,443,936 | 7.70 % |
| 2021 | 11,206 ** | 89,456 * | 1,002,443,936 ** | N/A |

N/A - Information is not available.

* - Latest Bergen County per capita personal income available (2019) was used for calculation purposes.

** - Latest Borough population available (2020) and Bergen County per capita personal income available (2019) was used for for calculation purposes.

Sources:

- ^a Population information provided by the US Department of Census - Population Division.
- ^b Per Capita Personal Income information provided by the US Department of Commerce - Bureau of Economic Analysis.
- ^c Personal Income information provided by the US Department of Commerce - Bureau of Economic Analysis.
- ^d Unemployment data provided by the NJ Department of Labor and Workforce Development.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO
 (UNAUDITED)

| | 2021 | | 2012 | | | |
|--|--------------------------------------|-----------|--------------------------------|----------|-----------|--------------------------------|
| | Employer | Employees | Percentage of Total Employment | Employer | Employees | Percentage of Total Employment |
| | Hackensack University Medical Center | N/A | N/A | N/A | N/A | N/A |
| | Valley Health Systems, Inc. | N/A | N/A | N/A | N/A | N/A |
| | Bio-Reference Laboratories | N/A | N/A | N/A | N/A | N/A |
| | Express Scripts | N/A | N/A | N/A | N/A | N/A |
| | Quest Diagnostics | N/A | N/A | N/A | N/A | N/A |
| | KPMG LLP | N/A | N/A | N/A | N/A | N/A |
| | Englewood Hospital and Medical | N/A | N/A | N/A | N/A | N/A |
| | Englewood Hospital Home Health Care | N/A | N/A | N/A | N/A | N/A |
| | Unilever Best Foods | N/A | N/A | N/A | N/A | N/A |
| | Stryker | N/A | N/A | N/A | N/A | N/A |
| | Total | N/A | N/A | Total | N/A | N/A |

N/A - Information is not available.

NOTE: The District was unsuccessful in its attempt to obtain information regarding the principal employers of the Borough.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
(UNAUDITED)

| <u>Function/Program</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Instruction: | | | | | | | | | | |
| Regular | 129 | 129 | 130 | 130 | 129 | 130 | 130 | 128 | 127 | 129 |
| Support Services: | | | | | | | | | | |
| Student & Instruction Related Services | 41 | 41 | 40 | 40 | 40 | 41 | 41 | 41 | 40 | 41 |
| General Administrative Services | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 |
| School Administrative Services | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 | 13 |
| Central Services | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Total | 189 | 189 | 189 | 189 | 188 | 190 | 190 | 188 | 186 | 189 |

Source: Borough of Franklin Lakes School District Personnel Records.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
OPERATING STATISTICS
LAST TEN FISCAL YEARS
 (UNAUDITED)

| Fiscal Year | Enrollment | Operating Expenditures ^a | Cost Per Pupil ^b | Percentage Change | Teaching Staff ^c | Pupil/Teacher Ratio | | Average Daily Enrollment (ADE) ^d | Average Daily Attendance (ADA) ^d | % Change in Average Daily Enrollment | Student Attendance Percentage |
|-------------|------------|-------------------------------------|-----------------------------|-------------------|-----------------------------|---------------------|---------------|---|---|--------------------------------------|-------------------------------|
| | | | | | | Elementary | Middle School | | | | |
| 2012 | 1,410 | \$ 28,389,532 | \$ 20,134 | 5.86 % | 139 | 1:11 | 1:12 | 1,414 | 1,352 | -1.05 % | 95.62 % |
| 2013 | 1,311 | 29,585,168 | 22,567 | 12.08 % | 138 | 1:11 | 1:12 | 1,311 | 1,264 | -7.28 % | 96.41 % |
| 2014 | 1,285 | 29,435,883 | 22,907 | 1.51 % | 139 | 1:11 | 1:12 | 1,281 | 1,230 | -2.29 % | 96.02 % |
| 2015 | 1,236 | 29,747,828 | 24,068 | 5.07 % | 136 | 1:12 | 1:12 | 1,231 | 1,183 | -3.90 % | 96.10 % |
| 2016 | 1,187 | 31,013,755 | 26,128 | 8.56 % | 136 | 1:11 | 1:12 | 1,184 | 1,143 | -3.82 % | 96.54 % |
| 2017 | 1,147 | 31,877,914 | 27,792 | 6.37 % | 136 | 1:11 | 1:12 | 1,153 | 1,113 | -2.62 % | 96.53 % |
| 2018 | 1,135 | 33,349,604 | 29,383 | 5.72 % | 136 | 1:11 | 1:12 | 1,129 | 1,081 | -2.08 % | 95.75 % |
| 2019 | 1,141 | 33,814,438 | 29,636 | 0.86 % | 133 | 1:11 | 1:12 | 1,139 | 1,092 | 0.89 % | 95.87 % |
| 2020 | 1,136 | 35,567,799 | 31,310 | 5.65 % | 132 | 1:11 | 1:12 | 1,157 | 1,118 | 1.58 % | 96.63 % |
| 2020 | 1,168 | 36,102,187 | 30,909 | -1.28 % | 134 | 1:11 | 1:12 | 1,171 | 1,118 | 1.21 % | 95.47 % |

Note: Enrollment based on annual October District count.

^a Operating expenditures equal total expenditures less debt service and capital outlay.

^b Cost per pupil is calculated based upon enrollment and operating expenditures presented above which may not be the same as State cost per pupil calculations.

^c Teaching staff includes only full-time equivalents of certificated staff.

^d Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

Source: Borough of Franklin Lakes School District Records.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
(UNAUDITED)

| <u>District Building</u> | <u>2012</u> | <u>2013</u> | <u>2014</u> | <u>2015</u> | <u>2016</u> | <u>2017</u> | <u>2018</u> | <u>2019</u> | <u>2020</u> | <u>2021</u> |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Colonial Road School (2004): | | | | | | | | | | |
| Square Feet | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 | 59,645 |
| Capacity (Students) | 373 | 373 | 373 | 373 | 373 | 373 | 373 | 373 | 373 | 373 |
| Enrollment | 320 | 287 | 277 | 267 | 280 | 251 | 260 | 252 | 270 | 247 |
| High Mountain Road School: | | | | | | | | | | |
| Square Feet | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 | 47,173 |
| Capacity (Students) | 359 | 359 | 359 | 359 | 359 | 359 | 359 | 359 | 359 | 359 |
| Enrollment | 263 | 249 | 249 | 227 | 225 | 213 | 200 | 218 | 216 | 275 |
| Woodside Avenue School: | | | | | | | | | | |
| Square Feet | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 | 53,409 |
| Capacity (Students) | 363 | 363 | 363 | 363 | 363 | 363 | 363 | 363 | 363 | 363 |
| Enrollment | 315 | 286 | 286 | 278 | 235 | 247 | 254 | 258 | 246 | 264 |
| Franklin Avenue Middle School: | | | | | | | | | | |
| Square Feet | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 | 78,806 |
| Capacity (Students) | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 | 540 |
| Enrollment | 512 | 489 | 473 | 464 | 447 | 436 | 421 | 413 | 404 | 382 |

Number of Schools at June 30, 2021:

Elementary = 3

Middle School = 1

Note: Year of original construction is shown in parentheses (where applicable). Enrollment is based on the annual October District count.

Source: Borough of Franklin Lakes School District Facilities Office.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN FISCAL YEARS
(UNAUDITED)

Undistributed Expenditures - Required Maintenance
For School Facilities - Account #11-000-261-XXX:

| Fiscal Year Ending June 30 | Colonial Road Elementary School | High Mountain Road Elementary School | Woodside Avenue Elementary School | Franklin Avenue Middle School | Total School Facilities* |
|-------------------------------------|--|--|--|--|--------------------------------|
| 2012 | \$ 48,828 | \$ 166,381 | \$ 198,933 | \$ 161,881 | \$ 576,023 |
| 2013 | 57,336 | 158,111 | 248,182 | 207,890 | 671,519 |
| 2014 | 161,539 | 195,717 | 180,141 | 231,433 | 768,830 |
| 2015 | 222,767 | 151,617 | 204,524 | 254,963 | 833,871 |
| 2016 | 63,774 | 111,494 | 323,826 | 151,046 | 650,140 |
| 2017 | 107,066 | 129,774 | 138,239 | 266,024 | 641,103 |
| 2018 | 33,144 | 46,750 | 89,233 | 80,927 | 250,054 |
| 2019 | 63,830 | 93,825 | 138,411 | 163,079 | 459,145 |
| 2020 | 126,765 | 133,702 | 159,241 | 265,825 | 685,533 |
| 2021 | 100,786 | 79,711 | 90,249 | 133,163 | 403,909 |

* School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3).

Source: Borough of Franklin Lakes School District Records.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2021
(UNAUDITED)

| | <u>Coverage</u> | <u>Deductible</u> |
|---|----------------------------|---------------------|
| National Union Fire Insurance Company of Pittsburg, Pa: | | |
| General Liability: | | |
| General Aggregate | \$ 3,000,000 | |
| Each Occurrence | 1,000,000 | |
| Production/Completed Operations | 3,000,000 | |
| Personal Injury | 1,000,000 | |
| Fire Damage | 1,000,000 | |
| Medical Expense | 10,000 | |
| Employee Benefits Liability | 1,000,000 | NONE |
| Commercial Property Coverage: | | |
| Property Building & Contents Replacement | | |
| Cost Values | | \$ 72,211,193 |
| Business Income | 250,000 | 72Hr Waiting Period |
| Extra Expense | 3,000,000 | 72Hr Waiting Period |
| Earthquake and Volcanic Eruption | 5,000,000 | 100,000 |
| Flood (Outside Zones A, V or B) | 5,000,000 | 50,000 |
| Flood (Zone B) | 5,000,000 | 100,000 |
| Flood (Zones A or V) | 2,000,000 | 500,000 |
| Valuable Papers | 250,000 | 5,000 |
| Electronic Data Processing Equipment | Included in Property Limit | 5,000 |
| Software | 500,000 | 5,000 |
| Boiler and Machinery: | | |
| Blanket Property Damage Per Breakdown | 72,211,193 | 5,000 |
| Crime: | | |
| Employee Dishonesty with Faithful Performance | 500,000 | 5,000 |
| Forgery & Alteration | 250,000 | 5,000 |
| Theft - Inside - Money and Securities | 250,000 | 5,000 |
| Theft - Outside - Money and Securities | 250,000 | 5,000 |
| Computer Fraud | 250,000 | 5,000 |
| Money Orders | 250,000 | 5,000 |
| Fraudulent Impersonation | 250,000 | 5,000 |
| Commercial Automobile: | | |
| Automobile Medical Payments | 5,000 | |
| Hired/Non-Owned | 1,000,000 | |
| Uninsured/Underinsured | 1,000,000 | |
| Hired Auto Physical Damage | ACV Basis | 1,000 |
| School Board Legal Liability Coverage: | | |
| Each Loss | 1,000,000 | 25,000 |
| Aggregate | 3,000,000 | |
| Employment Practices Liability | Included | 25,000 |
| Injunctive Relief Expense Each action | 100,000 | 25,000 |
| Injunctive Relief Expense Aggregate | 300,000 | |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2021
(UNAUDITED)

| | <u>Coverage</u> | <u>Deductible</u> |
|---|-----------------|-------------------|
| National Union Fire Insurance Company of Pittsburg, Pa: | | |
| Cyber Liability & Privacy Crisis Management Liability: | | |
| Cyber Liability Occurrence & Aggregate Limit | \$ 1,000,000 | \$ 25,000 |
| Privacy Crisis Management Expense | 250,000 | |
| Cyber Extortion Expense | 25,000 | |
| Privacy Crisis Management & Extortion expense agg | 250,000 | |
| Catastrophic Liability Coverage - American Guarantee & Liability: | | |
| Per Occurrence | 10,000,000 | |
| Aggregate Limit | 10,000,000 | |
| Retained Limit | 10,000 | |
| Fidelity Bonds - Western Surety Company: | | |
| Board Secretary/Business Administrator: | 250,000 | |
| Treasurer of School Monies: | 250,000 | |
| Workers' Compensation - Manufacturers Alliance Insurance Co.: | | |
| Covered Payrolls - Professional | 17,500,000 | |

SINGLE AUDIT SECTION



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Report on Internal Control Over Financial Reporting and
on Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

Independent Auditors' Report

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
County of Bergen, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Department"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Board of Education of the Franklin Lakes Borough School District, in the County of Bergen (the "District") as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 4, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mount Arlington, New Jersey
March 4, 2022

Nisivoccia, LLP

NISIVOCCIA, LLP

Kathryn L. Mantell

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Report on Compliance For Each Major State Program;
Report on Internal Control Over Compliance
Independent Auditors' Report

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
County of Bergen, New Jersey

Report on Compliance for Each Major State Program

We have audited the Board of Education of the Franklin Lakes Borough School District's (the "District's") compliance with the types of compliance requirements described in the *New Jersey State Aid/ Grant Compliance Supplement* that could have a direct and material effect on the District's major state program for the fiscal year ended June 30, 2021. The District's major state program is identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditors' Responsibility

Our responsibility is to express an opinion on compliance for the District's major state program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of the Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major state program. However, our audit does not provide a legal determination of the District's compliance.

The Honorable President and Members
of the Board of Education
Borough of Franklin Lakes School District
Page 2

Opinion on Each Major State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major state program for the fiscal year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on the major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or NJOMB 15-08. Accordingly, this report is not suitable for any other purpose.

Mount Arlington, New Jersey
March 4, 2022

Nisivoccia, LLP

NISIVOCCIA, LLP

Kathryn L. Mantell

Kathryn L. Mantell
Licensed Public School Accountant #884
Certified Public Accountant

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| Federal Grantor/Pass Through Grantor/ Program Title/Cluster Title | Federal CFDA Number | Grant or State Project Number | Grant Period | | Program or Award Amount | Cash Received | Budgetary Expenditures | Balance June 30, 2021 | | Due to Grantor June 30, 2021 | Amount Provided to Sub- recipients |
|--|---------------------------|----------------------------------|--------------|----------|----------------------------------|------------------|---------------------------|--------------------------|---------------------|------------------------------------|---|
| | | | From | To | | | | (Accounts Receivable) | Unearned Revenue | | |
| U.S. Department of Education - | | | | | | | | | | | |
| Passed-through State Department of Education: | | | | | | | | | | | |
| Special Revenue Fund: | | | | | | | | | | | |
| Special Education Cluster: | | | | | | | | | | | |
| I.D.E.A. Part B, Basic | 84.027 | IDEA-1580-21 | 07/01/20 | 09/30/21 | \$ 282,945 | \$ 280,371 | \$ (272,632) | \$ 7,739 | | | |
| I.D.E.A. Part B, Preschool | 84.173 | IDEA-1580-21 | 07/01/20 | 09/30/21 | 17,172 | (17,172) | | | | | |
| Total Special Education Cluster | | | | | 297,543 | (289,804) | | 7,739 | | | |
| Elementary and Secondary Education Act: | | | | | | | | | | | |
| Title I, Part A | 84.010A | ESEA-1580-21 | 07/01/20 | 09/30/21 | 75,072 | (75,072) | \$ (75,072) | | | | |
| Title II, Part A | 84.367A | ESEA-1580-21 | 07/01/20 | 09/30/21 | 22,573 | (19,209) | (19,209) | | | | |
| Title IV | 84.365A | ESEA-1580-21 | 07/01/20 | 09/30/21 | 10,000 | (9,942) | | 58 | | | |
| Total Elementary and Secondary Education Act | | | | | 10,000 | (104,223) | (94,281) | 58 | | | |
| Education Stabilization Fund: | | | | | | | | | | | |
| COVID 19 - CARES Emergency Relief | 84.425D | CARES158020 | 03/13/20 | 09/30/22 | 64,844 | (4,694) | | 60,150 | | | |
| COVID 19 - CRRSA - ESSER II - Learning Acceleration | 84.425D | S425D210027 | 03/13/20 | 09/30/23 | 25,000 | (3,209) | (3,209) | | | | |
| Total Education Stabilization Fund | | | | | 64,844 | (7,903) | (3,209) | 60,150 | | | |
| Total U.S. Department of Education | | | | | 372,387 | (401,930) | (97,490) | 67,947 | | | |
| U.S. Department of Treasury - | | | | | | | | | | | |
| Passed-through State Department of Education: | | | | | | | | | | | |
| COVID 19 - Coronavirus Relief Fund Grant | 21.019 | N/A | 07/01/20 | 12/30/20 | 30,057 | (30,057) | | | | | |
| COVID 19 - Bergen County CARES Act | 84.425D | N/A | 07/01/20 | 12/30/20 | 25,000 | (25,000) | | | | | |
| Total U.S. Department of Treasury | | | | | 55,057 | (55,057) | | | | | |
| Total Special Revenue Fund | | | | | 427,444 | (456,987) | (97,490) | 67,947 | | | |
| TOTAL FEDERAL AWARDS | | | | | \$ - 0 - | \$ (456,987) | \$ (97,490) | \$ 67,947 | \$ - 0 - | \$ - 0 - | \$ - 0 - |

N/A - Not Available/Applicable

SEE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| State Grantor/Program Title | Grant or State Project Number | Grant Period From To | Program or Award Amount | Balance June 30, 2020 | | Cash Received | Budgetary Expenditures | Repayment of Prior Years' Balances | Balance June 30, 2021 | | MEMO | |
|---|-------------------------------|----------------------|-------------------------|---|----------------|---------------|------------------------|------------------------------------|----------------------------|----------------|---------------------------------|-------------------------------|
| | | | | Budgetary Unearned Revenue/ (Accounts Receivable) | Due to Grantor | | | | GAAP (Accounts Receivable) | Due to Grantor | Budgetary (Accounts Receivable) | Cumulative Total Expenditures |
| State Department of Education: | | | | | | | | | | | | |
| General Fund: | | | | | | | | | | | | |
| Special Education Categorical Aid | 21-495-034-5120-089 | 07/01/20 | 06/30/21 | \$ 753,634 | | \$ 680,447 | \$ (753,634) | | | \$ (73,187) | \$ 753,634 | |
| Special Education Categorical Aid | 20-495-034-5120-089 | 07/01/19 | 06/30/20 | 716,089 | | 69,461 | | | | | 716,089 | |
| Security Aid | 21-495-034-5120-084 | 07/01/20 | 06/30/21 | 20,872 | | 18,845 | (20,872) | | | (2,027) | 20,872 | |
| Security Aid | 20-495-034-5120-084 | 07/01/19 | 06/30/20 | 20,872 | | 2,025 | | | | | 20,872 | |
| Transportation Aid | 21-495-034-5120-014 | 07/01/20 | 06/30/21 | 230,578 | | 208,187 | (230,578) | | | (22,391) | 230,578 | |
| Transportation Aid | 20-495-034-5120-014 | 07/01/19 | 06/30/20 | 230,578 | | 22,365 | | | | | 230,578 | |
| Nonpublic School Transportation Costs | 21-495-034-5120-014 | 07/01/20 | 06/30/21 | 23,490 | | | (23,490) | | \$ (23,490) | | 23,490 | |
| Nonpublic School Transportation Costs | 20-495-034-5120-014 | 07/01/19 | 06/30/20 | 2,137 | | 2,137 | | | | | 2,137 | |
| Extraordinary Special Education Costs Aid | 21-495-034-5120-044 | 07/01/20 | 06/30/21 | 586,677 | | 313,941 | (586,677) | | (586,677) | | 586,677 | |
| Extraordinary Special Education Costs Aid | 20-495-034-5120-044 | 07/01/19 | 06/30/20 | 285,359 | | | (28,582) | | | | 285,359 | |
| On-Behalf TPAF Contributions: | | | | | | | | | | | | |
| Post-Retirement Medical | 21-495-034-5094-001 | 07/01/20 | 06/30/21 | 1,052,136 | | 1,052,136 | (1,052,136) | | | | 1,052,136 | |
| Pension | 21-495-034-5094-002 | 07/01/20 | 06/30/21 | 3,294,649 | | 3,294,649 | (3,294,649) | | | | 3,294,649 | |
| Non-Contributory Insurance | 21-495-034-5094-004 | 07/01/20 | 06/30/21 | 62,685 | | 62,685 | (62,685) | | | | 62,685 | |
| Long-Term Disability Insurance | 21-495-034-5094-004 | 07/01/20 | 06/30/21 | 1,711 | | 1,711 | (1,711) | | | | 1,711 | |
| Reimbursed TPAF Social Security Aid | 21-495-034-5094-003 | 07/01/20 | 06/30/21 | 1,020,159 | | 919,539 | (1,020,159) | | (100,620) | | 1,020,159 | |
| Reimbursed TPAF Social Security Aid | 20-495-034-5094-003 | 07/01/19 | 06/30/20 | 1,015,668 | | 95,986 | | | | | 1,015,668 | |
| Total General Fund State Aid | | | | | | 6,744,114 | (7,075,173) | | (710,787) | (808,392) | 9,317,294 | |
| Special Revenue Fund: | | | | | | | | | | | | |
| NJ Nonpublic Aid: | | | | | | | | | | | | |
| Nursing Services (Chapter 226) | 21-100-034-5120-070 | 07/01/20 | 06/30/21 | 8,670 | | 8,670 | (8,670) | | | | 8,670 | |
| Textbook Aid (Chapter 194) | 21-100-034-5120-064 | 07/01/20 | 06/30/21 | 5,193 | | 5,193 | (5,193) | | | | 5,193 | |
| Security Aid | 21-100-034-5120-509 | 07/01/20 | 06/30/21 | 14,875 | | 14,875 | (14,875) | | | | 14,875 | |
| Auxiliary Services (Chapter 192): | | | | | | | | | | | | |
| Transportation | 21-100-034-5120-068 | 07/01/20 | 06/30/21 | 11,274 | | 11,274 | | | \$ 11,274 | | | |
| Transportation | 20-100-034-5120-068 | 07/01/19 | 06/30/20 | 12,885 | | 1,288 | | \$ (12,885) | | | | |
| Compensatory Education | 21-100-034-5120-067 | 07/01/20 | 06/30/21 | 18,289 | | 18,289 | (15,328) | | | | | |
| Compensatory Education | 20-100-034-5120-067 | 07/01/19 | 06/30/20 | 23,525 | | 5,030 | | (5,030) | | | | |
| ESL | 20-100-034-5120-067 | 07/01/19 | 06/30/20 | 4,467 | | 4,467 | | (4,467) | | | | |
| Handicapped Services (Chapter 193): | | | | | | | | | | | | |
| Supplementary Instruction | 21-100-034-5120-066 | 07/01/20 | 06/30/21 | 8,499 | | 8,499 | (6,476) | | | | 6,476 | |
| Supplementary Instruction | 20-100-034-5120-066 | 07/01/19 | 06/30/20 | 10,199 | | 3,723 | | (3,723) | | | 6,476 | |
| Examination and Classification | 21-100-034-5120-066 | 07/01/20 | 06/30/21 | 17,838 | | 17,838 | (7,798) | | | | 7,798 | |
| Examination and Classification | 20-100-034-5120-066 | 07/01/19 | 06/30/20 | 13,376 | | 3,189 | | (3,716) | | 10,040 | 9,660 | |
| Corrective Speech | 21-100-034-5120-066 | 07/01/20 | 06/30/21 | 13,216 | | 13,216 | (11,939) | | | | 11,939 | |
| Corrective Speech | 20-100-034-5120-066 | 07/01/19 | 06/30/20 | 9,661 | | 3,880 | | (2,369) | | | 7,292 | |
| Total Special Revenue Fund | | | | | | 106,211 | (70,279) | | (32,190) | 27,575 | 112,202 | |
| Total State Department of Education | | | | | | 6,850,325 | (7,145,452) | | (710,787) | 27,575 | 9,429,496 | |

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| State Grantor/Program Title | Grant or State Project Number | Grant Period | | Program or Award Amount | Balance June 30, 2020 | | Cash Received | Budgetary Expenditures | Repayment of Prior Years' Balances | Balance June 30, 2021 | | MEMO | | |
|--|-------------------------------|--------------|--------|-------------------------|--|----------------|---------------|------------------------|------------------------------------|----------------------------|----------------|---------------------------------|-------------------------------|--------------|
| | | From | To | | Budgetary Unearned Revenue/(Accounts Receivable) | Due to Grantor | | | | GAAP (Accounts Receivable) | Due to Grantor | Budgetary (Accounts Receivable) | Cumulative Total Expenditures | |
| TOTAL STATE AWARDS SUBJECT TO SINGLE AUDIT DETERMINATION | | | | | | | | | | | | | | |
| | | | | | \$ (485,690) | \$ 32,190 | \$ 6,850,325 | \$ (7,145,452) | \$ (32,190) | \$ (710,787) | \$ 27,575 | \$ - 0 - | \$ (808,392) | \$ 9,429,496 |
| Less - State Awards Not Subject to Single Audit Major Program Determination: | | | | | | | | | | | | | | |
| On-Behalf TPAF Pension System Contributions: | | | | | | | | | | | | | | |
| Post-Retirement Medical | 21-495-034-5094-001 | 44,013 | 44,377 | 1,052,136 | | | | 1,052,136 | | | | | | |
| Pension | 21-495-034-5094-002 | 44,013 | 44,377 | 3,294,649 | | | | 3,294,649 | | | | | | |
| Non-Contributory Insurance | 21-495-034-5094-004 | 44,013 | 44,377 | 62,685 | | | | 62,685 | | | | | | |
| Long-Term Disability Insurance | 21-495-034-5094-004 | 44,013 | 44,377 | 1,711 | | | | 1,711 | | | | | | |
| Subtotal On-Behalf TPAF Pension System Contributions | | | | | | | | 4,411,181 | | | | | | |
| TOTAL STATE AWARDS SUBJECT TO SINGLE AUDIT MAJOR PROGRAM DETERMINATION | | | | | | | | | | | | | | |
| | | | | | | | | \$ (2,734,271) | | | | | | |

SEE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES FEDERAL AND STATE AWARDS

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state awards activity of the Board of Education, Borough of Franklin Lakes School District under programs of the federal and state governments for the fiscal year ended June 30, 2021. The information in these schedules are presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (“Uniform Guidance”) and New Jersey’s OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the covid Fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the District's basic financial statements. Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of, the basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through identifying numbers are presented where available.

NOTE 3. INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the General, Special Revenue and Capital Projects Funds on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the General and Special Revenue Funds to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The General Fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two current year state aid payments, which is mandated pursuant to P.L. 2003, C.97. For GAAP purposes, those payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two current year state aid payments in the subsequent year.

The Special Revenue Fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(3,754) for the General Fund and \$-0- for the Special Revenue Fund. See Note 1D for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the General and Special Revenue Funds.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

Awards and financial assistance revenue are reported on the Board's basic financial statements on a GAAP basis as presented below:

| | Federal | State | Total |
|----------------------------|------------|--------------|--------------|
| General Fund | | \$ 7,071,419 | \$ 7,071,419 |
| Special Revenue Fund | \$ 456,987 | 70,279 | 527,266 |
| Total Financial Assistance | \$ 456,987 | \$ 7,141,698 | \$ 7,598,685 |

NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 6. OTHER

TPAF Social Security contributions represent the amount reimbursed by the State for the employers' share of social security contributions for TPAF members for the fiscal year ended June 30, 2021.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Summary of Auditors' Results:

- The Independent Auditors' Report expresses an unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over the major state program disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major State Program; Report on Internal Control Over Compliance*.
- The auditor's report on compliance for the major state program for the District expresses an unmodified opinion on the major state program.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District was not subject to the single audit provisions of the Uniform Guidance for the fiscal year ended June 30, 2021 as federal grant expenditures were less than the single audit threshold of \$750,000 identified in the Circular.
- The District's state program tested as a major program for the current fiscal year was the following:

| | <u>Grant Number</u> | <u>Grant Period</u> | <u>Award Amount</u> | <u>Budgetary Expenditures</u> |
|---------------------|---------------------|---------------------|---------------------|-------------------------------|
| <u>State:</u> | | | | |
| Reimbursed TPAF | | | | |
| Social Security Aid | 21-495-034-5094-003 | 7/1/20-6/30/21 | \$1,020,159 | \$1,020,159 |

- The threshold used for distinguishing between Type A and Type B state programs was \$750,000.
- The single audit threshold identified in the Uniform Guidance and New Jersey's OMB Circular 15-08 was \$750,000.
- The District was determined to be a "low-risk" auditee for state programs.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

- Not Applicable since federal expenditures were below the single audit threshold.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in 2 CFR 200.516(a) of the Uniform Guidance and New Jersey's OMB Circular 15-08.

BOROUGH OF FRANKLIN LAKES SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
FOR THE YEAR ENDED JUNE 30, 2021

Status of Prior Year Findings:

There were no findings or questioned costs for the year ended June 30, 2020.