

**SCHOOL DISTRICT OF THE
TOWN OF HARRISON
COUNTY OF HUDSON, NEW JERSEY**

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2021**

Comprehensive Annual Financial Report

of the

Harrison Town Board of Education

Harrison, New Jersey

For the Fiscal Year Ended June 30, 2021

Prepared by

**Harrison Town School District
Board of Education**

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INTRODUCTORY SECTION

BOARD OF EDUCATION
517 HAMILTON STREET
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MEMBERS

MARIA J. VILA, PRESIDENT
Arthur Pettigrew, VICE-PRESIDENT
Vincent L. Franco

Danielle Sarro
Brian Toal
Lily Wang
Kimberly Woods

Daniel J. Choffo
BOARD SECRETARY
SCHOOL BUSINESS ADMINISTRATOR

MICHAEL R. PICHOWICZ
COUNSEL

February 23, 2022

Maria J. Villa, President
Members of the Board of Education
517 Hamilton Street
Harrison, New Jersey 07029

Ladies and Gentlemen:

The comprehensive annual financial report of the Harrison School District (the "District") for the fiscal year ended June 30, 2021 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Harrison Town Board of Education (the "Board"). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The Harrison Town School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 3. All funds and account groups of the District are included in this report. The Harrison Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education for handicapped youngsters. The District completed the October 15, 2020 Application for State School Aid with 1,948 students. The following details the changes in the student enrollment of the District over the last ten years.

AVERAGE DAILY ENROLLMENT

<u>Fiscal Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2010-11	1,977	.010
2011-12	2,024	.024
2012-13	2,213	.092
2013-14	2,015	(.098)
2014-15	2,068	.026
2015-16	2,127	.028
2016-17	2,113	.007
2017-18	2,153	.012
2018-19	2,027	(.059)
2019-20	2,071	.022
2020-21	2,055	(.008)

2) ECONOMIC CONDITION AND OUTLOOK: The Town of Harrison is growing in numbers based on the most recent census figures. The 2020 Census report has the Town of Harrison population at approximately 19,360 as compared to 13,894 in 2010. Port Authority has completed 50% of the PATH train station in Harrison as part of the overall \$284 train station commuter renovations. The tax ratable base and per capita income continue to qualify the school district for Abbott designation, now referred to as School Development Authority (SDA) District. The URBY II, THE EDDY, Cobalt are all newly constructed residential buildings along the waterfront have officially open to residents, with a third leg of development of buildings along the southern/Passaic River waterfront community in Harrison. All of these projects will eventually have a positive economic impact for the Town and an impact for school enrollments. Unfortunately, the HSD enrollment has been stagnant over the last two (2) years due to an increase in Harrison residents enrolling their children in the Hudson Arts &U Sciences Academy in Kearny. Enrollment has increased by forty-three percent (43%) over the last 3 years which has a negative impact on HDS funding in the form of state aid.

3) MAJOR INITIATIVES: Kennedy Elementary School (PreK - 1) located in the center of Harrison on the corner of Harrison Avenue and Washington Street has been completed and is fully operational for students and Staff. ESSER II funds have implemented the upgrade of Lincoln Elementary School to the 20th Century by adding new HVAC and cost efficient boiler replacement that is currently underway and has an estimated completion date of September 2022 for the reopening of the 2022-23 school year. The HSD continues to implement the New Jersey Student Learning Standards in an ongoing effort to raise student achievement levels and prepare our students to be college and career ready. Our budget has also provided for maintaining and expanding our summer and after school programs and activities, and continual revision of curriculum.

The HSD is working to continually refine our academic support systems such as "Learning Opportunities Teaching Innovations" (Loti) Evaluation Model which has been revised to focus on key areas that promote student learning. Additionally, another component of LoTi is a walk-through model that focuses on Higher order thinking, engagement of students, authentic learning activities and assessments and Technology (HEAT). It is the basis of our administrative walkthroughs which provide immediate feedback to the teachers to improve their instruction. The aforementioned led to the overall implementation of our evaluation model (LoTi), in accord with the TEACHNJ and all leadership team members have been trained as LoTi mentors.

Additionally, all instructional staff receive professional development by HSD leadership teams on PowerSchool Assessment and Analytics, which enables them to electronically track data and provide our students with the ability to take electronic benchmarks in most subject areas, especially EL and math benchmarks which mirror the New Jersey Student Learning Standard Assessments. Newsela has been infused in grades 2 through 12 to track student Lexile levels. IEXCEL has been infused in grades 2- 8 to track students' math skills. We have also worked to refine our balanced literacy program, Pearson's "Good Habits, Great Readers" and the use of leveled libraries in all grades K-5 classrooms. To provide optimal support for the teachers, we have a literacy coach to help them with any difficulties that they may encounter. We have also added Scholastic Read 180 and Pearson Math Series for our Special Education population in the high school. Ultimately, these support systems are viable frameworks to continually improve our instructional practices. Moreover, we have trained all K 5 teachers in the Orton Gillingham Reading Program to serve as Tier 1 interventionists who provide the struggling readers with the immediate support that they need. Former basic skills teachers were trained to become push-in Tier 2 Interventionists. Last year we hired an ELA Interventionist which has solidified the Three Tier Intervention Model and serves as a pull-out Interventionists. The District is also in need of a math Interventionist who can complete the Three Tiered intervention in math.

Similarly, the HSD has reached through technology plan 1 to 1 student access to ChromeBooks and an increase in the number of computers in each building so that students can learn to keyboard and electronically read, research and compose. Teachers and students are using the latest PowerSchool gradebooks, Google Docs and Google Classroom. It is also a priority to improve our STEM/STEAM technology by purchasing new equipment yearly such as digital printers, robotics and Makers Spaces. The District promotes digital learning through subscription based products such as Newsela and IEXCEL.

Also the HSD is maintaining and improving upon our first CTE Program, the Harrison High School Culinary Academy, by continuing partnerships with Hudson County Community College (HCCC) and Pomptonian Food Service. Our culinary kitchen is housed in 1,470 square feet of space in Harrison High School, which is equipped with two (2) complete grill lines, where the students are being trained to run both the front and the back of the house of a restaurant. The curricular goal of this training is that the students run a lab restaurant and open it to the public. Also, over the three (3) years of the academy, the culinary students earn nine (9) HCCC college credits upon graduation. Additionally, the HSD also runs HCCC Project Learning Enables ALL Possibilities (LEAP) which allows seniors in high school to earn college credits. The LEAP and Culinary Program tuition is fully funded by the HSD Budget.

Beyond academics, the HSD realizes the need to promote the social and emotional growth of our students and all schools have been infusing programs to allow for optimal student success. Most noteworthy, the high school has partnered with Rutgers University in a school climate project and Lincoln School has developed PLC's where the teachers develop lessons to promote social and emotional growth. This budget supports the development of a new curriculum.

In order to effectively educate the students of the HSD, it is imperative that the school plants provide adequate space for the teachers to teach and the students to learn. However, the District is still struggling with lack of space in our elementary and intermediate schools, and upgrades to the infrastructure. We are working with the School Development Authority to address these needs. In this regard, the HSD with the assistance of the New Jersey Schools Department Authority is in the process of constructing a new Pre-K to Grade 1 School, centrally located in the middle of the Town which is scheduled to open in September 2020. The new state of the art elementary school will consist of two (2) Pre-Kindergartens, two (2) Special Education, nine (9) Kindergartens and nine (9) First Grades.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District Management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of School Estimate. Annual appropriated budgets are adopted for the General Fund and the Capital Project Fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line-item basis. Open encumbrances at year-end are either cancelled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2021.

6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.

7) FINANCIAL INFORMATION AT FISCAL YEAR-END: As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the General Fund, Special Revenue Fund and Capital Revenues for the fiscal year ended June 30, 2021:

<u>Revenue</u>	<u>Amount</u>	<u>% of Total</u>
Local Sources	\$ 11,866,600.83	21.58 %
State Sources	39,926,281.07	72.60
Federal Sources	<u>3,203,374.72</u>	<u>5.82</u>
	<u>\$ 54,996,256.62</u>	<u>100.00 %</u>

The following schedule presents a summary of General Fund, Special Revenue Fund and Capital Expenditures for the fiscal year ended June 30, 2021:

<u>Revenue</u>	<u>Amount</u>	<u>% of Total</u>
Current Expense:		
Instruction	\$ 17,459,156.04	32.20 %
Undistributed		
Expenditures	36,690,015.78	67.67
Capital Outlay	<u>68,860.34</u>	<u>0.13</u>
	<u>\$ 54,218,032.16</u>	<u>100.00</u>

8) DEBT ADMINISTRATION: Harrison is a Type I School District, and as such, all debt is municipal debt for school purposes.

The following schedule reflects the District's current borrowing power:

Maximum Permitted Debt (4% of Average Equalized Valuation)	\$ 59,668,157.00
Current School Debt	<u>6,140,000.00</u>
Remaining Borrowing Power	<u>\$ 53,528,157.00</u>

9) CASH MANAGEMENT: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

10) RISK MANAGEMENT: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, fidelity bonds and worker's compensation.

11) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Samuel Klein and Company has been selected for this purpose. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Uniform Guidance and State Treasury Circular Letter 15-08 OMB. The auditor's report on the general purpose financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

12) ACKNOWLEDGMENTS:

We would like to express our appreciation to the members of the Harrison Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of Harrison. These dedicated volunteers have contributed their full support to the development and maintenance of our financial operation.

We would like to thank the administrative staff of the Harrison School District without whose support and efforts this report could not have been accomplished.

Respectfully submitted,

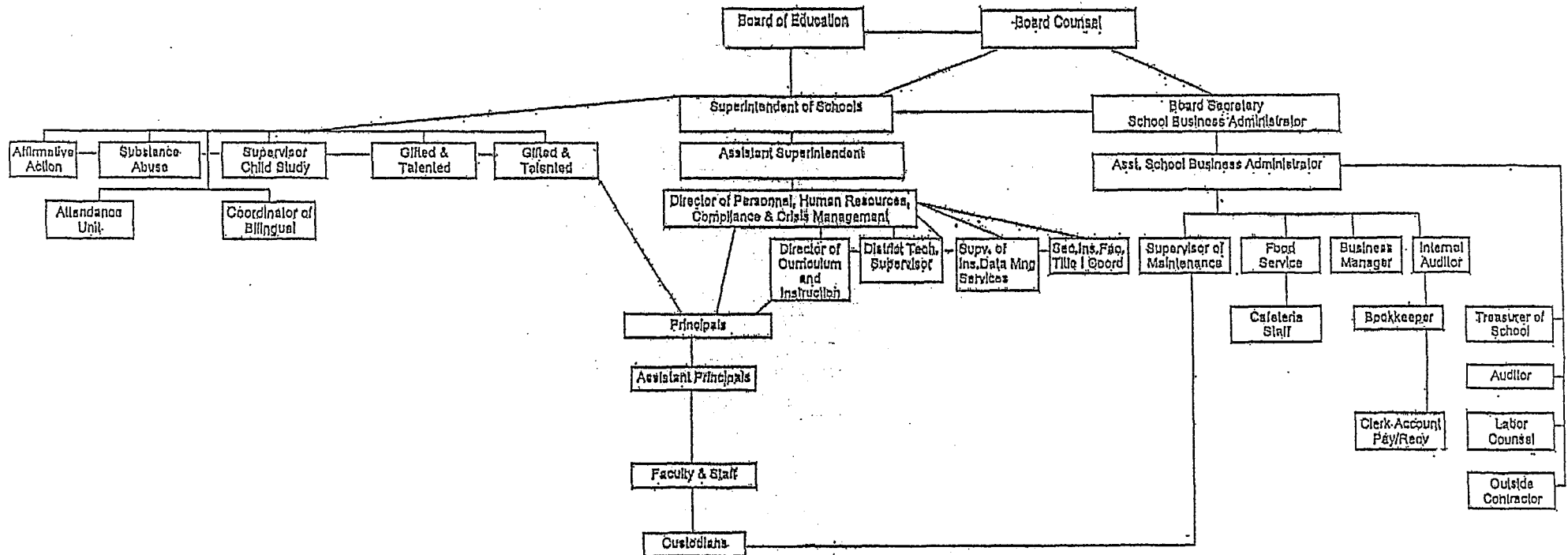
Maureen Kroog

Maureen Kroog, Ed.D.
Interim Superintendent of Schools

Daniel J. Choffo

Daniel J. Choffo
Board Secretary/School Business Administrator

Harrison Public Schools Organizational Chart



HARRISON TOWN SCHOOL DISTRICT

HARRISON, NEW JERSEY

BOARD OF EDUCATION MEMBERS

JUNE 30, 2021

2020/2021 SCHOOL YEAR

Members of the Board of Education

**Term
Expires**

Maria J. Villa, President	May 2022
Arthur Pettigrew, Vice President	May 2024
Carol Mandaglio	May 2023
Vincent L. Franco	May 2024
Kimberly A. Woods	May 2022
Brian Toal	May 2023
Johanna Lopez, East Newark Representative	May 2024
Lily Wang	May 2023

Other Officials

Maureen Kroog, Acting Superintendent

Dr. James P. Doran, Director of Personnel, Human Resources, Compliance and
Crisis Management

Daniel J. Choffo, Board Secretary/School Business Administrator

Michael Pichowicz, Esq., Board Attorney/Assistant Business Administrator

Gabriela V. Simoes Dos Santos, Treasurer of School Moneys

HARRISON TOWN SCHOOL DISTRICT

Consultants and Advisors

Architect/Engineers

Remington and Vernick
300 Penhorn Avenue
Secaucus, New Jersey 07094

Audit Firm

Samuel Klein and Company, LLP
Certified Public Accountants
550 Broad Street, 11th Floor
Newark, New Jersey 07102-4543

Attorney

General Counsel

Michael Pichowicz, Esq.
31 Oxford Drive
East Hanover, New Jersey 07936

Labor Counsel

Karen Murray, Esq.
6 Silverwhite Road
Little Silver, New Jersey 07739

Official Depository

Schuyler Bank
Harrison Branch
Harrison, New Jersey 07029

Bank of America
Harrison Branch
Harrison, New Jersey 07029

Valley National Bank
Harrison Avenue
Harrison, New Jersey 07029

FINANCIAL SECTION

SAMUEL KLEIN AND COMPANY, LLP

CERTIFIED PUBLIC ACCOUNTANTS

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NEWARK, N.J. 07102-9969
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FAX (732) 780-1030

INDEPENDENT AUDITOR'S REPORT

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, County of Hudson, State of New Jersey, as of and for the year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the District's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Governmental Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Board's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Board's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town School District, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the schedules of the District's proportionate share of the net pension liability, the schedules of the District's contributions, the budgetary comparison information, the schedule of changes in the District's total OPEB liability, related ratios and notes, and the notes to the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statement, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Harrison Town School District's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, and statistical section, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards and state financial assistance is presented for purposes of additional analysis as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, and is also not a required part of the basic financial statements.

The combining and individual nonmajor fund financial statements, the schedule of expenditures of federal awards and state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and the schedule of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 23, 2022, on our consideration of the Harrison Town School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Harrison Town School District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Harrison Town School District's internal control over financial reporting and compliance.



JOSEPH J. FACCONI
Licensed Public School Accountant #194



SAMUEL KLEIN AND COMPANY, LLP
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
February 23, 2022

REQUIRED SUPPLEMENTARY INFORMATION - PART I

**HARRISON TOWN BOARD OF EDUCATION
HUDSON COUNTY, NEW JERSEY**

**MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Management's Discussion and Analysis of Financial Statements

The following analysis of the Harrison Town Board of Education's financial performance provides a summary of the District's financial integrity. The intent of the analysis is to provide an interpretation of the financial statements. This is the fifth year of the State Mandated GASB 34 reporting for school districts up to \$100M in revenues. As you know, school districts operate as a non-profit organization. Yet, GASB 34 is instrumental in providing outside entities the opportunity to measure for profit operations. Hence, financial information that is analyzed utilizing GASB 34 for non-profit entities is, in my opinion, irrelevant and misleading. School districts are required to account for asset depreciation even though the need to match revenues with purchased assets are not necessary since all similar purchases are budgeted for in capital outlay and expensed in the operating year.

Statement of Net Position and the Statement of Activities

The Statement of Net Position provides a summary of assets, items costing more than \$2,000 each, and their accumulated depreciation. Accumulated depreciation is the yearly costing of an asset's useful life. Accrual accounting is utilized as prescribed by GAAP (Generally Accepted Accounting Principals).

Fund Financial Statements

School Districts utilize two categories for reporting assets. The first category identified as Governmental Funds, records the most activity. Governmental Funds reflects activity within the following sub-groups:

General Fund (Fund 10)

Fund 11 Distributed and Undistributed Instructional Accounts - Asset Producing
Fund 12 Capital Outlay - Asset Producing
Fund 13 Special Schools - Non-Asset Producing

Special Revenue (Fund 20)

Fund 20 Grants and Entitlements - Asset Producing

Capital Projects (Fund 30)

Fund 30 Capital Projects/Construction in Progress - Asset Producing

Fund Financial Statements (Continued)

The second category, identified as Business-Type Activities, records assets purchased for the following sub-group:

Governmental Funds

Table 1
Net Capital Assets

	<u>Balance</u> <u>June 30, 2020</u>	<u>Additions</u>	<u>Balance</u> <u>June 30, 2021</u>
<u>Governmental Activities</u>			
Land	\$ 2,595,300.00	\$	\$ 2,595,300.00
Site Improvements and Buildings	30,300,528.92		30,300,528.92
Machinery and Equipment	<u>4,377,396.54</u>	<u>68,860.34</u>	<u>4,446,256.88</u>
Total Historical Cost	37,273,225.46	68,860.34	37,342,085.80
Less: Accumulated Depreciation	<u>(19,393,702.00)</u>	<u>(1,412,892.00)</u>	<u>(20,806,594.00)</u>
Net Capital Position	<u>\$ 17,879,523.46</u>	<u>\$ (1,344,031.66)</u>	<u>\$ 16,535,491.80</u>

Noncurrent Liabilities

	<u>Beginning</u> <u>Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending</u> <u>Balance</u>
Compensated Absences Payable	<u>\$ 5,338,006.00</u>	<u>\$ 111,943.00</u>	<u>\$ 215,669.00</u>	<u>\$ 5,234,280.00</u>

Noncurrent liabilities reflect a significant increase due to initial reporting procedures to comply with GASB 34 and sick leave entitlements reflected as payable versus upon retirement.

Table 2
Change in Net Assets

	<u>Governmental Activities</u>	<u>Business- Type Activities</u>
<u>Revenues</u>		
Local Tax Levy	\$ 9,884,609.00	\$
Tuition Charges	1,540,241.40	
Rents and Royalties	60,000.00	
Miscellaneous	312,210.89	
Federal/State Sources	28,105,130.07	1,381,289.53
Other		1,309.21
	<u>39,902,191.36</u>	<u>1,382,598.74</u>
<u>Expenditures</u>		
Current Expense:		
Regular Instruction	15,566,690.69	
Special Education Instruction	2,880,322.85	
Other Special Instruction	759,396.13	
Other Instruction	386,457.58	
Support Services and Undistributed Costs:		
Tuition	3,772,033.26	
Student and Instruction Related Services	4,601,033.62	
School Administrative Services	2,437,846.86	
General Administrative Services	1,023,601.11	
Plant Operations and Maintenance	4,052,412.93	
Pupil Transportation	546,970.93	
Business and Other Support	1,219,824.23	
Interest on Capital Reserve	41.37	
Transfer to Charter Schools	451,781.00	
Cost of Sales		1,152,443.39
Unallocated Depreciation	1,412,892.00	
	<u>39,111,304.56</u>	<u>1,152,443.39</u>
Excess (Deficiency) of Revenues Over/ (Under) Expenditures	<u>790,886.80</u>	<u>230,155.35</u>
Change in Net Position	<u>\$ 790,886.80</u>	<u>\$ 230,155.35</u>

Governmental Activities

Local tax levy is roughly 25% of the District's source of revenue. Receiving students from East Newark generates tuition revenue. Budgeted revenues were higher due to a slight increase in State Aid.

Expenditures for out-of-district placement of classified students equal about 9.6% of the operating budget. Instructional expenses equal 50.1% of the operating budget. Instructional expenses include teachers' salaries, supplies, and textbooks.

Student Support Services include health, social work, child study team, athletics and guidance support.

Maintenance and Operations are expenses mandated by the State Department of Education to maintain all building systems. Costs for the maintenance and custodial departments are also included here.

Governmental Activities (Continued)

Transportation costs include Athletic, Special Education and Class Trips.

Business Support is expenditures associated with the business and financial aspect of the District. Expenditures include payroll, transportation, accounting, accounts payable, benefits processing, technology and personnel departments.

Remaining Borrowing Margin as of June 30, 2021

School Borrowing Margin (4% of \$1,425,706,494)	\$59,668,157.00
Net Bonded School Debt as of June 30, 2021	<u>6,140,000.00</u>
School Borrowing Margin Available	<u>\$53,528,157.00</u>

Tax Rates

<u>Assessment Year</u>	<u>Tax Rate</u>
2021*	\$0.715
2020	0.752
2019	2.313
2018	2.324
2017	2.307

*Revaluation

Factors that will Impact on the District's Future

“The core goal of a state public education system is to assure that all children, regardless of background or economic circumstances, graduate from high school ready for college and career” (Education Transformation Task Force, Initial Report September 12, 2011).

With this in mind, as one of the former designated 30 Special Needs Districts NOW (SDA), Harrison is continuing to maintain the District's established Goals and Objectives, as well as successfully meet the tenants of the Quality Single Accountability Continuum (QSAC) and the AchieveNJ/TEACHNJ Evaluation Reform to systemically improve performance. These goals have been developed in collaboration with the Board of Education, Superintendent, District Administrators, Teachers, Staff, Parents and Students.

These goals focus on our efforts to:

1. Provide ongoing Professional Development for administrators, teachers and staff, based on data driven methods that will improve student outcomes and enhance instruction.
2. Develop meaningful and challenging curricula in order to meet the NJ Student Learning Standards.
3. Monitor and reduce class size at the elementary grades to insure that learning needs of students are addressed in a safe and efficient school setting.
4. Provide instruction based on the individual student needs, strengths and interests with a specific focus on the skills necessary for successful passage of the upcoming PARCC and career readiness.
5. Provide our students with the technology that will enable them to acquire the 21st Century Skills necessary to compete in the world-at-large.

Factors that will Impact on the District's Future (Continued)

By implementing a data driven approach to guide instruction, the District will focus on each student's academic growth and school performance criteria instead of District-Wide data. In utilizing an outcome approach to assessments and teacher evaluation, the instructional effectiveness can easily be monitored and assessed.

This instructional approach will continue to focus on student learning, curricula revisions and interventions needed to ensure that each student successfully learns, use of a variety of assessments, and constant evaluation of instructional effectiveness. Utilizing data effectively, teachers will be better prepared to implement instructional practices and interventions. This approach will guide the District as we implement a plan to raise student achievements, supplementing our high quality classroom instruction with the following program plan:

1. Professional Development that is on-going, sustainable, relevant and reflective of the teacher evaluation process.
2. Expansion of Summer School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL, SE, At-Risk) students are met.
3. Expansion of After School Programs so that the enrichment and academic need of all students and identified sub-group (i.e. EEL, SE, At-Risk) students are met.
4. Continue to address both short-term and long-term facilities and capital projects that will provide top quality learning environments conducive for learning.
5. Expansion of the District Technology Plan, supplying students with one-to-one computer access, continuing to addressing technology upgrades of the facilities, utilizing a qualified network administrator and technology consultants, expand staff training to utilize technology to enhance instruction and to facilitate and analyze available data.

Ultimately, our facilities, curriculum and technology exist to provide our students with the vital educational experiences necessary for their development and academic success in college and careers. By implementing these data driven strategies, the above factors will be the catalyst for Harrison School District's growth and improvement, but it cannot happen without the fiscal support to sustain these ongoing improvements.

For the Future

Construction

The District's Long Range Facility Plan is in the process of being revised and is currently 90% complete and was last approved by the Board of Education on December 11, 2014.

In addition, the District's capital program will include possible building improvements to Lincoln Elementary School and Hamilton Intermediate School with long range planning for renovation of bathrooms, cafeteria, play space, and possibly include new HVAC air conditioning/heating systems.

BASIC FINANCIAL STATEMENTS

A. DISTRICT-WIDE FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
JUNE 30, 2021

A-1

<u>ASSETS</u>	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Cash and Cash Equivalents	\$	\$ 11,700.38	\$ 11,700.38
Receivables, Net	2,512,395.58	387,216.59	2,899,612.17
Inventory		19,806.79	19,806.79
Restricted Assets:			
Cash and Cash Equivalents	451,060.05		451,060.05
Capital Assets, Net (Note 5)	<u>16,535,491.80</u>	<u>14,299.03</u>	<u>16,549,790.83</u>
Total Assets	<u>19,498,947.43</u>	<u>433,022.79</u>	<u>19,931,970.22</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amount Related to Pension	<u>2,532,374.00</u>		<u>2,532,374.00</u>
<u>LIABILITIES</u>			
Cash and Cash Equivalents	593,322.03		593,322.03
Accounts Payable	215,789.86	182,984.87	398,774.73
Payable to State Government	29,483.36		29,483.36
Interfunds Payable	189,697.54		189,697.54
Deferred Inflows	1,098,276.16		1,098,276.16
Net Pension Liability (Note 7)	8,427,207.00		8,427,207.00
Noncurrent Liabilities (Note 6):			
Due Beyond One Year	<u>5,234,280.00</u>		<u>5,234,280.00</u>
Total Liabilities	<u>15,790,525.63</u>	<u>182,984.87</u>	<u>15,973,510.50</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred Amount Related to Pension	<u>3,671,933.00</u>		<u>3,671,933.00</u>
<u>NET POSITION</u>			
Investment in Capital Assets, Net of Related Debt	16,535,491.80	14,299.03	16,549,790.83
Restricted for:			
Other Purposes	2,516,385.59		2,516,385.59
Unrestricted	<u>(16,483,014.59)</u>	<u>235,738.89</u>	<u>(16,247,275.70)</u>
Total Net Position	<u>\$ 2,568,862.80</u>	<u>\$250,037.92</u>	<u>\$ 2,818,900.72</u>

See accompanying notes to financial statements.

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

A-2

Function/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Change In Net Position		
		Charges for Services	Operating Grants and Contributions	Governmental Activities	Business- Type Activities	Total
Governmental Activities:						
Instruction:						
Regular	\$21,530,296.90	\$	\$ 5,963,606.20	\$(15,566,690.69)	\$	\$(15,566,690.69)
Special Education Instruction	3,457,728.46		577,405.62	(2,880,322.85)		(2,880,322.85)
Other Special Instruction	890,021.34		130,625.20	(759,396.13)		(759,396.13)
Other Instruction	519,926.36		133,468.78	(386,457.58)		(386,457.58)
Support Services:						
Tuition	3,772,033.26			(3,772,033.26)		(3,772,033.26)
Student and Instruction Related Services	11,577,453.46		6,976,419.84	(4,601,033.62)		(4,601,033.62)
General Administration Services	1,114,859.55		91,258.44	(1,023,601.11)		(1,023,601.11)
School Administration Services	3,039,990.72		602,143.85	(2,437,846.86)		(2,437,846.86)
Other Administrative Services	1,513,403.59		293,579.36	(1,219,824.23)		(1,219,824.23)
Plant Operations and Maintenance	4,373,928.54		321,515.62	(4,052,412.92)		(4,052,412.92)
Pupil Transportation	551,013.28		4,042.35	(546,970.93)		(546,970.93)
Interest on Capital Reserve	41.37			(41.37)		(41.37)
Transfer to Charter Schools	451,781.00			(451,781.00)		(451,781.00)
Unallocated Depreciation	1,412,892.00			(1,412,892.00)		(1,412,892.00)
Total Governmental Activities	54,205,369.82		15,094,065.26	(39,111,304.56)		(39,111,304.56)
Business-Type Activities:						
Food Services	1,152,443.39	1,306.60	1,381,289.53		230,152.74	230,152.74
Total Primary Government	<u>\$55,357,813.21</u>	<u>\$1,306.60</u>	<u>\$16,475,354.79</u>	<u>\$(39,111,304.56)</u>	<u>\$230,152.74</u>	<u>\$(38,881,151.82)</u>
General Revenues:						
General Purpose Property Taxes				\$ 9,884,609.00	\$	\$ 9,884,609.00
Tuition				1,540,241.40		1,540,241.40
Rents and Royalties				60,000.00		60,000.00
Unrestricted Federal and State Aid				28,105,130.07		28,105,130.07
Miscellaneous				312,210.89	2.61	312,213.50
Total General Revenue				<u>39,902,191.36</u>	<u>2.61</u>	<u>39,902,193.97</u>
Change in Net Position				790,886.80	230,155.35	1,021,042.15
Net Position - Beginning				1,532,427.18	19,882.57	1,552,309.75
Prior Period Adjustment				245,548.82		245,548.82
Net Position - Beginning				<u>1,777,976.00</u>	<u>19,882.57</u>	<u>1,797,858.57</u>
Net Position - Ending				<u>\$ 2,568,862.80</u>	<u>\$250,037.92</u>	<u>\$ 2,818,900.72</u>

B. FUND FINANCIAL STATEMENTS

GOVERNMENTAL FUNDS

HARRISON TOWN SCHOOL DISTRICT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

B-1

<u>ASSETS</u>	General Fund	Special Revenue Fund	Total Governmental Fund
Cash and Cash Equivalents - SUI/Payroll Deductions	\$ 164,200.16	\$ -	\$ 164,200.16
Cash and Cash Equivalents - Student Activity Fund		124,514.05	124,514.05
Capital Reserve Account - Cash Equivalent	451,060.05		451,060.05
Accounts Receivable	346,753.00		346,753.00
Intergovernmental Receivable:			
State	813,377.86	223,877.44	1,037,255.30
Federal		1,128,387.28	1,128,387.28
	<u>\$ 1,775,391.07</u>	<u>\$ 1,476,778.77</u>	<u>\$ 3,252,169.84</u>
<u>LIABILITIES</u>			
Cash and Cash Equivalents	\$ 269,901.72	\$ 612,134.52	\$ 882,036.24
Accounts Payable	159,976.31	55,813.55	215,789.86
Payroll Deductions and Withholdings Payable	2,469.68		2,469.68
Intergovernmental Payable:			
State		29,483.36	29,483.36
Federal			
Interfunds	64,676.05	125,021.49	189,697.54
Deferred Inflows		1,098,276.16	1,098,276.16
	<u>497,023.76</u>	<u>1,920,729.08</u>	<u>2,417,752.84</u>
Total Liabilities			
<u>FUND BALANCES</u>			
Reserved for:			
Capital Reserve Account	451,101.42		451,101.42
Encumbrances	1,315,448.35		1,315,448.35
Reserve for FFCRA/Semi Revenue	5,075.29		5,075.29
Unemployment Compensation	161,730.48		161,730.48
Student Activities		124,514.05	124,514.05
Excess Surplus - Designated for			
Subsequent Years Expenditures	151,568.68		151,568.68
Legally Restricted - Designated for			
Subsequent Years Expenditures	306,947.32		306,947.32
Unreserved, Reported in:			
General Fund	(1,113,504.23)		(1,113,504.23)
Special Revenue Fund		(568,464.36)	(568,464.36)
	<u>1,278,367.31</u>	<u>(443,950.31)</u>	<u>834,417.00</u>
Total Liabilities and Fund Balances	<u>\$ 1,775,391.07</u>	<u>\$ 1,476,778.77</u>	<u>\$ 3,252,169.84</u>

Total Fund Balance above \$ 834,417.00

Amounts reported for governmental activities in the
Statement of Net Position (A-1) are different because:

Capital assets used in governmental activities are not financial
resources and therefore are not reported in the funds. The
cost of capital assets is \$37,342,085.80 and the accumulated
depreciation is \$20,806,594.00. (See Note 5). 16,535,491.80

Deferred Outflows related to pension contributions subsequent to the
Net Position Liability measurement date and other deferred items are not
current financial resources and therefore are not reported in the fund
statements. (See Note 7). 2,532,374.00

Deferred Inflows related to pension actuarial gains from experience and
differences in actual return and assumed returns and other deferred items
are not reported as liabilities in the funds. (See Note 7). (3,671,933.00)

Long-Term liabilities, including Net Pension Liability, are not due and
payable in the current period and therefore are not reported as
liabilities in the funds. (See Note 7). (8,427,207.00)

Long-Term liabilities, including bonds, loans and leases payable
are not payable in the current period and therefore are not
reported as liabilities in the funds. (See Note 6). (5,234,280.00)

Net Position of Governmental Activities (A-1) \$ 2,568,862.80

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

B-2

	General Fund	Special Revenue Fund	Total Governmental Fund
<u>Revenues</u>			
Local Tax Levy	\$ 9,884,609.00	\$	\$ 9,884,609.00
Tuition Charges	1,540,241.40		1,540,241.40
Rents and Royalties	60,000.00		60,000.00
Miscellaneous	271,473.81		271,473.81
Other Restricted Miscellaneous Revenue	29,784.94		29,784.94
Interest Earned on Capital Reserve	41.37		41.37
State Sources	34,639,393.27	5,286,887.80	39,926,281.07
Local Sources		80,450.31	80,450.31
Federal Sources	52,122.38	3,151,252.34	3,203,374.72
	<u>46,477,666.17</u>	<u>8,518,590.45</u>	<u>54,996,256.62</u>
<u>Expenditures</u>			
Current Expense:			
Regular Instruction	12,180,544.40	2,201,446.12	14,381,990.52
Special Education Instruction	2,229,146.89		2,229,146.89
Other Special Instruction	612,082.03		612,082.03
Other Instruction	235,936.60		235,936.60
Support Services and Undistributed Costs:			
Tuition	3,772,033.26		3,772,033.26
Student and Instruction Related Services	3,397,529.18	5,897,253.68	9,294,782.86
School Administrative Services	1,758,772.07		1,758,772.07
General Administrative Services	920,683.34		920,683.34
Plant Operations and Maintenance	3,689,819.91		3,689,819.91
Pupil Transportation	542,412.12		542,412.12
Business and Other Support	888,736.67		888,736.67
Employee Benefits	14,744,540.20	626,412.98	15,370,953.18
Capital Outlay	8,289.75	60,570.59	68,860.34
Transfer to Charter Schools	451,781.00		451,781.00
Interest Earned on Capital Reserve	41.37		41.37
Total Expenditures	<u>45,432,348.79</u>	<u>8,785,683.37</u>	<u>54,218,032.16</u>
Excess (Deficiency) of Revenues Over/(Under)			
Expenditures	<u>1,045,317.38</u>	<u>(267,092.92)</u>	<u>778,224.46</u>
Other Financing Sources (Uses):			
Local Contribution to Special Revenue Fund - Regular	<u>(307,602.00)</u>	<u>307,602.00</u>	
Total Other Financing Sources (Uses)	<u>(307,602.00)</u>	<u>307,602.00</u>	
Net Change in Fund Balances	737,715.38	40,509.08	778,224.46
Fund Balances, July 1	408,706.39	(598,062.67)	(189,356.28)
Prior Period Adjustment	<u>131,945.54</u>	<u>113,603.28</u>	<u>245,548.82</u>
Fund Balances, July 1	<u>540,651.93</u>	<u>(484,459.39)</u>	<u>56,192.54</u>
Fund Balances, June 30	<u>\$ 1,278,367.31</u>	<u>\$ (443,950.31)</u>	<u>\$ 834,417.00</u>

HARRISON TOWN SCHOOL DISTRICT
RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

B-3

	<u>Ref.</u>	
Total Net Change in Fund Balances - Governmental Funds	B-2	\$ 778,224.46
<p>Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are different because:</p> <p>Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period.</p>		
Depreciation Expense	\$(1,412,892.00)	
Capital Outlays	<u>68,860.34</u>	
		(1,344,031.66)
<p>Prior Year Pension contributions are reported in govern- mental funds as expenditures. However, in the statement of activities, the contributions are adjusted for actuarial valuation adjustments, including service and interest cost, administrative costs, investment returns, and experience/ assumption. This is the amount by which net position liability and deferred inflows/outflows related to pension changed during the period.</p>		
		1,252,968.00
Compensated Absences - Net		<u>103,726.00</u>
Change in Net Position of Governmental Activities	A-2	<u>\$ 790,886.80</u>

PROPRIETARY FUNDS

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

B-4

Business-Type
Activities
Enterprise Funds
Food
Service

ASSETS

Current Assets:

Cash	\$ 11,700.38
Accounts Receivable:	
Local Sources	57,180.81
Federal Sources	140,338.24
Interfunds Receivable	189,697.54
Inventories:	
Government	5,630.53
Regular	14,176.26

Total Current Assets	<u>418,723.76</u>
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Noncurrent Assets:

Furniture, Machinery and Equipment	57,163.56
Less: Accumulated Depreciation	<u>(42,864.53)</u>

Total Noncurrent Assets	<u>14,299.03</u>
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Total Assets	<u><u>\$433,022.79</u></u>
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LIABILITIES

Current Liabilities:

Accounts Payable	<u>\$ 182,984.87</u>
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Total Current Liabilities	<u>182,984.87</u>
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NET POSITION

Investment in Capital Assets, Net of Related Debt	14,299.03
Unrestricted	<u>235,738.89</u>
Total Net Position	<u><u>\$250,037.92</u></u>

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

B-5

Business-Type
Activities
Enterprise
Funds
Food
Service

Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 1,306.60
Total Operating Revenue	<u>1,306.60</u>
Operating Expenses:	
Cost of Sales - Reimbursable Programs	476,242.00
Cost of Sales - Nonreimbursable Programs	7,841.00
USDA Food Commodities	16,976.83
Salaries	319,051.98
Fringe Benefits	55,228.87
Tax Liability	44,140.78
Liability Insurance	5,266.49
Management Fee	57,531.39
Other Purchased Services	91,550.93
Supplies and Materials	49,792.01
Miscellaneous	23,868.39
Depreciation	4,952.72
Total Operating Expenses	<u>1,152,443.39</u>
Operating Loss	<u>(1,151,136.79)</u>
Nonoperating Revenues:	
Interest Revenue	2.61
State Sources:	
State School Lunch Program	3,390.78
Federal Sources:	
USDA Food Commodities	16,976.83
Summer Food Service Program - Food	1,243,404.30
Summer Food Service Program - Admin	117,517.62
Total Nonoperating Revenues	<u>1,381,292.14</u>
Change in Net Position	230,155.35
Total Net Position - Beginning	<u>19,882.57</u>
Total Net Position - Ending	<u>\$ 250,037.92</u>

HARRISON TOWN SCHOOL DISTRICT
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

B-6

Business-Type
Activities
Enterprise
Funds
Food
Service

Cash Flows from Operating Activities

Receipts from Customers	\$ 1,306.60
Receipts from Interfunds	(327,343.91)
Payments to Employees	(330,140.07)
Payments to Suppliers	<u>(706,828.72)</u>
Net Cash Used by Operating Activities	<u>(1,363,006.10)</u>

Cash Flows from Noncapital Financing Activities

State Sources	3,684.00
Federal Sources	1,378,268.80
Miscellaneous Expense	2.61
Other Uses	<u>(17,640.10)</u>
Net Cash Provided by Noncapital Financing Activities	<u>1,364,315.31</u>

Net Increase/(Decrease) in Cash and Cash Equivalents	1,309.21
Balances - Beginning of Year	<u>10,391.17</u>
Balances - End of Year	<u><u>\$ 11,700.38</u></u>

Reconciliation of Operating Loss to Net Cash Used by Operating Activities

Operating Loss	<u><u>\$(1,151,136.79)</u></u>
Adjustments to Reconcile Operating Loss to Cash Provided (Used) by Operating Activities:	
Depreciation	4,952.72
Federal Commodities	16,976.83
Change in Assets and Liabilities:	
(Increase)/Decrease in Inventory	3,484.52
(Increase)/Decrease in Accounts Receivable	(47,329.17)
Increase/(Decrease) in Payables	<u>(189,954.21)</u>
Total Adjustments	<u>(211,869.31)</u>
Net Cash Used by Operating Activities	<u><u>\$(1,363,006.10)</u></u>

FIDUCIARY FUNDS (IF APPLICABLE)

NOTES TO FINANCIAL STATEMENTS

HARRISON TOWN SCHOOL DISTRICT

NOTES TO FINANCIAL STATEMENTS YEAR ENDED JUNE 30, 2021

1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

The Harrison Town School District (the "District") is a Type I District located in the County of Hudson, State of New Jersey. As a Type I School District, the members are appointed by the Mayor. A Board of School Estimate approves the school district levy after the final budget is determined by the Board of Education (the "Board"). The members of the Board of School Estimate include the Mayor, two members of the local school board and two members of the governing body.

The Harrison Town School District had an approximate enrollment at June 30, 2021 of 2,055 students.

A reporting entity is comprised of the primary government, component units, and other organizations that are included to insure that the financial statements of the School District are not misleading. The primary government consists of all funds, departments, boards, and agencies that are not legally separate from the School District. For Harrison Town School District, this includes general operations, food service, and student related activities of the School District.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- . the organization is legally separate (can sue or be sued in their own name)
- . the District holds the corporate powers of the organization
- . the District appoints a voting majority of the organization's board
- . the District is able to impose its will on the organization
- . the organization has the potential to impose a financial benefit/burden on the District
- . there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Harrison Town School District have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The School District also applies Financial Accounting Standards Board (FASB) Statements and Interpretations issued on or before November 30, 1989, to its governmental activities provided they do not conflict with or contradict GASB pronouncements. The most significant of the School District's accounting policies are described below.

A. Basis of Presentation

The School District's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

A. Basis of Presentation (Continued)

1. Government-Wide Financial Statements

The statement of net position and the statement of activities display information about the School District as a whole. These statements include the financial activities of the primary government, except for fiduciary funds.

The statement of net position presents the financial condition of the governmental activities of the School District at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the School District's governmental activities. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the School District, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each governmental function is self-financing or draws from the general revenues of the School District.

2. Fund Financial Statements

During the year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance.

Fund financial statements are designed to present financial information of the School District at this more detailed level. The focus of governmental fund financial statements is on major funds. Each major fund is presented in a separate column.

B. Fund Accounting

The School District uses funds to maintain its financial records during the fiscal year. A fund is defined as a fiscal and accounting entity with a self-balancing set of accounts.

1. Governmental Funds

Governmental funds are those through which most governmental functions typically are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the School District's major governmental funds:

General Fund - The General Fund is the General Operating Fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund. This fund also includes payroll agency, payroll net and unemployment reserve accounts.

As required by the New Jersey State Department of Education, the District includes budgeted Capital Outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Fund Accounting (Continued)

1. Governmental Funds (Continued)

General Fund (Continued)

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes. This fund also includes scholarship accounts and student activities accounts.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Permanent Fund - The Permanent Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal. Resources are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting entity's programs - that is, for the benefit of the school district. The District presently has no resources that are considered permanent funds.

2. Proprietary Fund Type

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Fund of the District:

Enterprise Fund - The Enterprise Fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the District is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Fund Accounting (Continued)

2. Proprietary Fund Type (Continued)

Enterprise Fund (Continued)

All Proprietary Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary Fund type operating statements present increases (revenues) and decreases (expenses) in net total position.

Depreciation of all exhaustive fixed assets used by Proprietary Funds is charged as an expense against their operations. Accumulated depreciation is reported on Proprietary Fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives in the operation of the Enterprise Funds are approximately 10 years.

Internal Service Funds - These funds may be used to report any activity that provides goods or services to other funds, departments or agencies of the primary entity and its component units, or to other governments, on a cost-reimbursement basis. In addition, internal service funds are used only if the reporting school district is the predominant participant in the activity. The District does not currently utilize any internal service funds.

3. Fiduciary Funds

Private Purpose Scholarship Funds

Nonexpendable Trust Fund - A Nonexpendable Trust Fund is used to account for assets held under the terms of a formal trust agreement, whereby the District is under obligation to maintain the trust principal.

4. Long-Term Debt

Long-term liabilities expected to be financed from Governmental Funds are accounted for in the General Long-Term Debt, not in the Governmental Funds. This includes serial bonds outstanding that are expected to be financed from Governmental Funds, the outstanding principal balance on capital leases, lease purchase agreements, compensated absences, claims and judgments and the outstanding principal on outstanding bonds. Because the District is a Type I District, all serial bonds are issued by the municipality.

C. Measurement Focus

1. Government-Wide Financial Statements

The government-wide financial statements are prepared using the economic resources measurement focus. All assets and liabilities associated with the operation of the School District are included on the Statement of Net Position.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Measurement Focus (Continued)

2. Fund Financial Statements

All Governmental Funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

All Proprietary Funds are accounted for on a flow of economic resources measurement focus. With this measurement, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net total position) is segregated into contributed capital and retained earnings components. Proprietary Fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total position.

Fiduciary Funds are reported using the economic resources measurement focus.

D. Basis of Accounting

The modified accrual basis of accounting is used for measuring financial position and operating results of all Governmental Fund types, Expendable Trust Funds and Agency Funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

Ad Valorem (Property) Taxes are susceptible to accrual and under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be an "accounts receivable".

In its accounting and financial reporting, the District follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The District's Proprietary Funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and nonexpendable trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Budgets/Budgetary Control (Continued)

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue, and Debt Service Funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for the Special Revenue Fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year subject to the limitation of N.J.A.C. 6A:23A-2.3 (et seq.).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General Fund Revenue and Special Revenue Fund Revenue from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual - General, Special Revenue and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Budgets/Budgetary Control (Continued)

Explanation of Differences Between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

	General <u>Fund</u>	Special Revenue <u>Fund</u>
Sources/Inflows of Resources		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule.	\$46,479,190.48	\$8,488,992.14
Difference - Budget-to-GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and the related revenue is recognized: Prior Year		
State aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	2,524,814.33	598,062.67
State aid payment recognized for budgetary purposes, not recognized for GAAP statements.	<u>(2,526,338.64)</u>	<u>(568,464.36)</u>
Total reenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	<u>\$46,477,666.17</u>	<u>\$8,518,590.45</u>
Uses/Outflows of Resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	\$45,432,348.79	\$8,785,683.37
Differences - Budget to GAAP:		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for <i>financial reporting</i> purposes: Prior Year		
Transfer to and from other funds are presented outflows of budgetary resources but are not as expenditures for fianncial reporting purposes. Net transfers (outflows) to general fund	<u></u>	<u>(307,602.00)</u>
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balances - governmental funds	<u>\$45,432,348.79</u>	<u>\$8,478,081.37</u>

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the Special Revenue Fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities, but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the Special Revenue Fund, for which the District has received advances, are reflected in the balance sheet as deferred revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

G. Assets, Liabilities and Equity

1. Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey school districts are limited to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks, (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

2. Inventories and Prepaid Expenses

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the Enterprise Fund are recorded as an expenditure during the year of purchase.

Inventories in the Proprietary Funds are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Prepaid expenses in the Enterprise Fund represent payments made to vendors for services that will benefit periods beyond June 30, 2021.

3. Allowance for Uncollectible Accounts

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

4. Tuition Receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

5. Tuition Payable

Tuition charges for the fiscal years 2019-20 and 2020-21 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

6. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

7. Capital Assets

General capital assets result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the government-wide statement of net position but are not reported in the fund financial statements.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. Donated fixed assets are recorded at their fair market values as of the date received. The District maintains a capitalization threshold of \$2,000.00. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All reported capital assets except for land are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method under the half year convention over the following useful lives:

<u>Asset Class</u>	<u>Estimated Lives</u>
School Buildings	50 years
Building Improvements	20 years
Vehicles	8 years
Furniture and Equipment	10 years
Food Service Equipment	7 - 20 years
Grounds Equipment	15 years

8. Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

The entire sick leave and vacation leave liabilities are reported on the government-wide financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

8. Compensated Absences (Continued)

For Governmental Fund financial statements, the current portion of unpaid compensated absences is in the amount expected to be paid using expendable available resources. These amounts are recorded in the account "compensated absences payable" in the fund from which the employees who have accumulated unpaid leave are paid. The noncurrent portion of the liability is not reported.

In proprietary and similar trust funds, compensated absences are recorded as an expense and liability of the fund that will pay for them.

9. Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities and long-term obligations are reported in the government-wide financial statements.

In general, payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the governmental funds. However, the noncurrent portion of capital leases, compensated absences and loans payable that will be paid from Governmental Funds are reported as a liability in the fund financial statements only to the extent that they are normally expected to be paid with expendable, available financial resources.

10. Net Position

The District has implemented GASB Statement No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position. This statement defines net position as the residual of all other elements presented in a statement of financial position. It is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources. This Statement provides guidance for reporting net position within a framework that includes deferred outflows of resources and deferred inflows of resources, in addition to assets and liabilities.

The District has elected to early implement GASB No. 65, *Items Previously Reported as Assets and Liabilities*. This statement establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted.

The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position.

The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

10. Net Position (Continued)

The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

11. Deferred Inflows

Deferred inflows in the General and Special Revenue Fund represent program revenues that have been received but not yet earned.

12. Fund Equity

Contributed capital represents the amount of fund capital contributed to the proprietary funds from other funds. Reserves represent those portions of fund equity not available for appropriation for expenditure or legally segregated for a specific future use. Designated fund balances represent plans for future use of financial resources.

13. Fund Balance Reserves

The School District reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available expendable resources and, therefore, are not available for appropriation or expenditure. Unreserved fund balance indicates that portion which is available for appropriation in future periods. A fund balance reserve has been established for encumbrances.

14. Proprietary Funds Revenues and Expenses

Proprietary Funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a Proprietary Fund's principal ongoing operations. The principal operating revenues of the School District Enterprise Fund, (the Food Service) are charges to customers for sales of food service. Operating expenses for Enterprise Funds include the cost of sales, services, administrative expense and depreciation on Capital Assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

15. Rebatable Arbitrage

Rebatable arbitrage results from investing the proceeds of borrowed funds either directly or indirectly into investments that are higher in yield than the bond yield incurred on the borrowed funds. In accordance with GASB 34, rebatable arbitrage is treated like a claim or judgment. All interest income is reported as revenue of the Capital Projects Fund. The liability, if any, is recorded in the "Statement of Net Position".

16. Non-Monetary Transactions

Commodities received under the Federal Food Distribution Program are received by the District and are recorded as nonoperating revenue when received in the Food Service Enterprise Fund at market value. The use of the commodities is included in cost of sales.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

17. Allocation of Expenses

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Employee benefits, including the employer's share of social security, worker's compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the direct expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is reported separately on the Statement of Activities. No expenses were allocated as "Indirect Expenses".

18. On-Behalf Payments

Revenues and expenditures of the general fund include payments made by the State of New Jersey for social security and post-retirement medical and pension contributions for the certified teachers and other members of the New Jersey Teachers Pension and Annuity Fund. The amounts are not required to be included in the District's annual budget.

19. Extraordinary and Special Items

In fiscal year 2018, the District implemented GASB 75. This Statement replaces the requirements of Statement No. 45 Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions as amended and No. 57 OPEB Measurements by Agent Employers and Agent Multiple-Employer Plans, for OPEB Statement No. 74 Financial Reporting for Postemployment Benefit Plans Other than Pension Plans, establish new accounting and financial reporting requirements for OPEB plans. This Statement is effective for periods beginning after June 15, 2017.

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

20. Accounting and Financial Reporting for Pensions

In fiscal year 2015, the District implemented GASB 68. This Statement amends GASB Statement No. 27. It improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local government employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement replaces the requirement of Statement No. 27, *Accounting for Pension by State and Local Governmental Employers*, as well as the requirements of Statement No. 50, *Pension Disclosures*, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement. This statement is effective for periods beginning after June 15, 2014.

The District has also implemented GASB Statement 71, *Pension Transition for Contributions made Subsequent to the Measurement Date-an amendment to GASB No. 68*. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, *Accounting and Financial Reporting for Pensions*. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

20. Accounting and Financial Reporting for Pensions (Continued)

Statement 68 requires a state or local government employer (or nonemployer contributing entity in a special funding situation) to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. If a state or local government employer or nonemployer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources.

In addition, Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or nonemployer contributing entity that arise from other types of events. At transition to Statement 68, if it is not practical for an employer or nonemployer contributing entity to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported. Consequently, if it is not practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, contributions made after the measurement date of the beginning net pension liability could not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer or nonemployer contributing entity's beginning net position and expense in the initial period of implementation.

This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

21. Accounting and Financial Reporting for Other Post-Retirement Benefits ("OPEB")

In 2018 the District implemented GASB #75 which addresses accounting and financial reporting for OPEB that is provided to the employees of state and local governmental employers. This Statement establishes standards for recognizing and measuring liabilities, deferred outflows of resources, deferred inflows of resources, revenues and expense/expenditures. The Statement GASB #45 supersedes Accounting and Financial Reporting for Post-Employment Benefits with other than Pension.

The participating local education employer allocations included in the supplemental Schedule of special funding amounts by employer are provided as each local education employer is required to record in their financial statements, as an expense and corresponding revenue, their respective amount of total OPEB expense attributable to the State of New Jersey under the special funding situation and to include their respective amount of total OPEB liability in their notes to their financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

22. GASB Statement No. 84 Fiduciary Activities

The District implemented GASB Statement No. 84 Fiduciary Activities on July 1, 2020. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify component units and postemployment benefit arrangements that are fiduciary activities. The District reclassified the payroll agency, payroll net and unemployment reserve accounts to the General Fund. The Special Revenue Fund was adjusted to include student activities and scholarship accounts. There was no adverse impact on the financial statements of the District.

23. Other Accounting Standards

The District is currently reviewing the following for applicability and potential impact on the financial statements:

- *GASB Statement No. 87. Leases.* The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 95 was issued in May 2020, which postponed the effective date of this GASB by eighteen months.

- *GASB Statement No. 89. Accounting for interest cost incurred before the end of a construction period.* The objectives of this Statement are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2019. Earlier application is encouraged. The requirements of this Statement should be applied prospectively. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 95 was issued in May 2020, which postponed the effective date of this GASB by one year.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

23. Other Accounting Standards (Continued)

- *GASB Statement No. 91. Conduit Debt Obligations.* The objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after December 15, 2020. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 95 was issued in May 2020, which postponed the effective date of this GASB by one year.

- *GASB Statement No. 92. Omnibus 2020.* The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB statements.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2020. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 95 was issued in May 2020, which postponed the effective date of this GASB by one year.

- *GASB Statement No. 93. Replacement of Interbank Offered Rates.* The objective of this Statement is to address accounting and financial reporting implications that result from the replacement of an IBOR.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2020. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

GASB Statement No. 95 was issued in May 2020, which postponed the effective date of this GASB by one year.

- *GASB Statement No. 94. Public-Private and Public-Public Partnerships and Availability Payment Arrangements.* The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs).

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2022. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 96. Subscription-Based Information Technology Arrangements.* The primary objective of this Statement is to provide guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments).

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2022. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

G. Assets, Liabilities and Equity (Continued)

23. Other Accounting Standards (Continued)

- *GASB Statement No. 97. Certain Component Unit Criteria and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans. An Amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32.* The primary objectives of this Statement increase consistency and comparability, mitigate cost and to enhance the relevance, consistency and comparability of the accounting and financial reporting for Internal Revenue Code Section 457.

Effective Date: The requirements of this Statement are effective for reporting periods beginning after June 15, 2021. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

- *GASB Statement No. 98. The Annual Comprehensive Financial Report.* This Statement establishes the term *Annual Comprehensive Financial Report* and its acronym ACFR. That new term and acronym replace instances of *Comprehensive Annual Financial Report* and its acronym in generally accepted accounting principles for state and local governments.

Effective Date: The requirements of this Statement are effective for fiscal years ending after December 15, 2021. Earlier application is encouraged. The District does not expect this Statement to impact its financial statements.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

Investments are stated at cost, which approximates market. The District classifies certificates of deposit that have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments. The District is in compliance with GASB No. 3 as amended by GASB No. 40.

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation, or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank of New York, the Federal Reserve Bank of Philadelphia, the Federal Home Loan Bank of New York or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

Custodial Credit Risk - This is the risk that in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, the Board will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Board does not have a policy for custodial credit risk. Federal depository insurance and New Jersey's Governmental Unit Deposit Protection Act mitigate this risk.

Interest Rate Risk - This is the risk that changes in market interest rates that will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to change in market interest rates. The Board's investment policy does not include limits on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

As of June 30, 2021, the Board's cash, cash equivalents and investments consisted of:

Valley National Bank - Checking Account	\$ 1,627,984.11
Schuyler Savings Bank	<u>5,526.35</u>
	<u>\$ 1,633,510.46</u>

The carrying amount of the Board's cash and cash equivalents at June 30, 2021 was \$1,633,510.46 and the bank balance was \$1,784,644.79. Of the bank balance, \$255,526.35 was covered by Federal Depository Insurance and \$1,529,118.44 was covered by the Governmental Unit Deposit Protection Act (GUDPA), N.J.S.A. 17:9--41, et seq., for all New Jersey governmental unit's deposits in excess of the Federal deposit maximums. These funds constitute "deposits with financial institutions" as defined by GASB No. 40. The deficit in cash is the result of the final two (2) state aid payments of \$3,094,803.00 being deferred by the State and received by the District on July 2, 2021.

Of the total amount, deposits of \$451,101.42 have been earmarked towards the Capital Reserve Account (See Note 5).

New Jersey P.L. 2017, c. 310 permits the Board of Education to purchase various investments in accordance with the Board's Cash Management Plan.

3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Continued)

Custodial Credit Risk - This is the risk that in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, the Board will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Board does not have a policy for custodial credit risk. Federal depository insurance and New Jersey's Governmental Unit Deposit Protection Act mitigate this risk.

Interest Rate Risk - This is the risk that changes in market interest rates that will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to change in market interest rates. The Board's investment policy does not include limits on investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

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Of the total amount, deposits of \$451,101.42 have been earmarked towards the Capital Reserve Account (See Note 5).

New Jersey P.L. 2017, c. 310 permits the Board of Education to purchase various investments in accordance with the Board's Cash Management Plan.

4. INTERGOVERNMENTAL ACCOUNTS RECEIVABLE

Intergovernmental Accounts Receivable at June 30, 2021 consisted of Federal Source, State Source, transportation, a capital project grant for the new high school and other revenue. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables are as follows:

	Governmental Fund Financial Statements	Business- Type Activities
State Aid:		
General Fund:		
TPAF FICA Reimbursement	\$ 296,346.86	
Extraordinary Aid	<u>517,031.00</u>	
	<u>\$ 813,377.86</u>	
Special Revenue Fund:		
State Source	<u>\$ 223,877.44</u>	
Federal Source	<u>\$ 1,128,387.28</u>	
Proprietary Fund:		
Enterprise Fund:		
Federal Source		<u>\$ 140,338.24</u>

5. CAPITAL ASSETS

Capital Asset activity for the fiscal year ended June 30, 2021 was as follows:

	Balance June 30, 2020	Additions	Balance June 30, 2021
Land	\$ 2,595,300.00	\$	\$ 2,595,300.00
Site Improvements and Buildings	30,300,528.92		30,300,528.92
Machinery and Equipment	<u>4,377,396.54</u>	<u>68,860.34</u>	<u>4,446,256.88</u>
Total Historical Cost	37,273,225.46	68,860.34	37,342,085.80
Less: Accumulated Depreciation	<u>(19,393,702.00)</u>	<u>(1,412,892.00)</u>	<u>(20,806,594.00)</u>
Governmental Assets Net Capital Position	<u>\$ 17,879,523.46</u>	<u>\$(1,344,031.66)</u>	<u>\$ 16,535,491.80</u>

6. LONG-TERM DEBT

During the fiscal year ended June 30, 2021, the following changes occurred in liabilities:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>	<u>Long-Term Portion</u>
Governmental Activities					
Compensated Absences Payable	<u>\$ 5,338,006.00</u>	<u>\$ 111,943.00</u>	<u>\$ 215,669.00</u>	<u>\$ 5,234,280.00</u>	<u>\$ 5,234,280.00</u>

A. Bonds and Loans Payable Currently Outstanding are Summarized as Follows

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

B. Debt Service Requirements

Harrison is a Type I School District. Bonds are issued for the School District by the Municipality.

C. Bonds Authorized but Not Issued

As of June 30, 2021, there were no Bonds authorized but not issued.

D. Capital Lease Obligations Payable

Lease/Purchase Agreements - Equipment, Vehicles and Fields

As of June 30, 2021, the District had not entered into any capital leases.

7. PENSION PLANS

Description of Plans

All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees' Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P. O. Box 295, Trenton, New Jersey 08625.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey On-Behalf of the District and the system's other related noncontributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district or public agency, provided the employee is not required to be a member of another State-administered retirement system or other state or local jurisdiction.

Vesting and Benefit Provisions

The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6 for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/55 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Pension benefits for members enrolled in PERS after May 21, 2010 would be based on 1/60th of the average annual compensation for the last five years of service or any five fiscal years of membership that provide the largest benefit to the member of the member's beneficiary. Early retirement is available to those under age 60 with 25 or more years of credited service. Anyone who retires early and is under age 55 receives retirement benefits as calculated in the above-mentioned formula but at a reduced rate (one quarter of one percent for each month the member lacks of attaining age 55). The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the system.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Significant Legislation

P.L. 2011, c. 78, effective June 28, 2011, made various changes to the manner in which TPAF and PERS operates and to the benefit provisions of those systems.

This new legislation's provisions impacting employee pension and health benefits include:

- New members of TPAF and PERS hired on or after June 28, 2011 (Tier 5 members), will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of ¼ to 1 percent for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the TPAF and PERS is increased from age 62 to 65 for Tier 5 members.
- Active member contribution rates will increase. TPAF and PERS active member rates increase from 5.5 percent of annual compensation to 6.5 percent plus an additional 1 percent phased-in over 7 years. For Fiscal Year 2012, the member contribution rates increased in October 2011. The phase-in of the additional incremental member contributions for TPAF and PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

7. PENSION PLANS (Continued)

Contribution Requirements

The contribution policy is set by New Jersey State Statutes and, in most retirement systems, contributions are required by active members and contribution employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

In accordance with the provisions of Chapter 78, P.L. 2011, employee pension contribution rates for TPAF and PERS is currently 7.50% of employees' annual compensation, as defined.

Employers are required to contribute at an actuarially determined rate in both PERS and TPAF. The actuarially determined employer contribution includes funding for cost-of-living adjustments and noncontributory death benefits in the TPAF and PERS. In the PERS and TPAF, the employer contribution includes funding for post-retirement medical premium. Under current statute, the school is a noncontributing employer of the TPAF.

During the year ended June 30, 2021 for TPAF, which is a cost-sharing plan with special funding situations, the annual pension costs equals annual required contribution. For PERS, which is a cost sharing multi-employer pension plan, the annual pension costs differs from the annual required contribution due to the enactment of Chapter 114, P.L. 1997.

Three-Year Trend Information for PERS

<u>Year Funding</u>	<u>Pension Cost (APC)</u>	<u>Net Cost to District</u>	<u>Percentage of APC Contributed</u>
June 30, 2021	\$ 569,424.00	\$ 569,424.00	100%
June 30, 2020	474,935.00	474,935.00	100%
June 30, 2019	447,392.00	447,392.00	100%

Three-Year Trend Information for TPAF (Paid On-Behalf of the District)

<u>Year Funding</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of PC Contributed</u>	<u>Long-Term Disability Insurance</u>	<u>Post- Retirement Medical Benefits</u>
June 30, 2021	\$ 4,934,853.00	100%	\$ 2,473.00	\$ 1,546,506.00
June 30, 2020	3,735,767.00	100%	2,738.00	1,385,901.00
June 30, 2019	3,451,372.00	100%	3,164.00	1,565,537.00

During the fiscal year ended June 30, 2021, the State of New Jersey contributed \$4,934,853.00 to the TPAF for normal pension, \$2,473.00 for Long-Term Disability Insurance and \$1,546,506.00 for benefits On-Behalf of the District. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the District \$1,355,521.58 during the year ended June 30, 2021 for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and individual fund statement and schedules as a revenue and expenditure in accordance with GASB 27.

Legislation enacted during 1993 provided early retirement incentives for certain members for TPAF and PERS who met certain age and service requirements and who applied for retirement between certain dates in the 1994 fiscal year. The early retirement incentives included: (a) an additional five years of service credit for employees at least age 50 with a minimum of 25 years of service; (b) free health benefits for employees at least 60 years old with at least 20 years of service; and (c) an additional \$500 per month for two years for employees at least age 60 with 10 but less than 20 years of service. The Board assumed the increased cost for the early retirement as it affected their District.

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

The employer contributions for the District are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, the District (employer) is considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the District (employer) does not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the District. However, the State's portion of the net pension liability that was associated with the District was \$110,178,760, as measured on June 30, 2020 and \$105,488,844 as measured on June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$6,851,385 and revenue of \$6,851,385 for support provided by the State. The measurement period for the pension expense and revenue reported in the District's financial statements (A-2) at June 30, 2021 is based upon changes in the collective net pension liability with a measurement period of June 30, 2019 through June 30, 2020. Accordingly, the pension expense and the related revenue associated with the support provided by the State is based upon the changes in the collective net pension liability between July 1, 2019 and June 30, 2020.

Although the District does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the District. The collective amounts are the total of all New Jersey local governments participating in the TPAF plan.

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Collective Deferred Outflows of Resources	\$ 9,458,881,999	\$ 10,077,460,797
Collective Deferred Inflows of Resources	14,424,322,612	17,525,379,167
Collective Net Pension Liability (Nonemployer - State of New Jersey)	65,848,796,740	61,370,943,870
State's Portion of the Net Pension Liability that was Associated with the District	110,178,760	105,488,844
State's Portion of the Net Pension Liability that was Associated with the District as a Percentage of the Collective Net Pension Liability	0.1673208410%	0.1718872760%

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	1.55% - 4.45%
	Based on Years of Service
Thereafter	2.75% - 5.65%
	Based on Years of Service
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

7. PENSION PLANS (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return (Continued)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Discount Rate

The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% as of June 30, 2021 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

Since the District has no proportionate share of the net pension liability because of the special funding situation, the district would not be sensitive to any changes in the discount rate. Detailed information about the pension plan's sensitivity of the collective net pension liability to changes in the discount rate is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/pdf/financial/gasb68-tpaf21.pdf>

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/financial-rpts-home.shtml>.

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS)

Summary of Significant Accounting Policies

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee Contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2021, the District reported a liability of \$8,427,207.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. The total pension liability for the June 30, 2019 measurement date was determined by an actuarial valuation as of July 1, 2019. The District's proportion of the net pension liability is based on the ratio of the contributions as an individual employer to total contributions to the PERS during the years ended June 30, 2020 and 2019. At June 30, 2020, the District's proportion was 0.0516772454%, which was an increase of 0.0035445854% from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$115,778.00. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred Outflows of <u>Resources</u>	Deferred Inflows of <u>Resources</u>
Differences Between Expected and Actual Experience	\$ 153,446	\$ 29,802
Changes of Assumptions	273,388	3,528,551
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	288,049	
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	1,252,168	113,580
District Contributions Subsequent to the Measurement Date	<u>565,323</u>	<u></u>
	<u>\$ 2,532,374</u>	<u>\$ 3,671,933</u>

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The \$565,323 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2021 the plan measurement date is June 30, 2020) will be recognized as a reduction of the net pension liability measured as of June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ended June 30</u>	<u>Amount</u>
2021	\$ (1,057,460.43)
2022	(964,082.40)
2023	(550,948.47)
2024	(222,794.28)
2025	<u>(48,185.67)</u>
	<u>\$ (2,843,471.25)</u>

Additional Information:

Collective balances at June 30, 2020 and 2019 are as follows:

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Collective Deferred Outflows of Resources	\$ 2,347,583,337	\$ 3,149,522,616
Collective Deferred Inflows of Resources	7,849,949,467	7,645,087,574
Collective Net Pension Liability (Non-State - Local Group)	16,435,616,426	18,143,832,135
District's Portion of Net Pension Liability	8,427,207	8,672,775
District's Proportion %	0.0516772454%	0.0481326600%

Actuarial Assumptions

The collective total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	2.00% - 6.00%
	Based on Years of Service
Thereafter	3.00% - 7.00%
	Based on Years of Service
Investment Rate of Return	7.00%

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS) (Continued)

Actuarial Assumptions (Continued)

Preretirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality Improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
US Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

7. PENSION PLANS (Continued)

Public Employees' Retirement System (PERS) (Continued)

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability measured as of June 30, 2020, calculated using the discount rate of 7.00%, as well as what the District's proportionate share of the collective net pension liability would be if it was calculated using a discount rate that is one-percentage point lower (6.00%) or one-percentage point higher (8.00%) than the current rate:

	1% Decrease (6.00%)	Discount Rate (7.00%)	1% Increase (8.00%)
District's Proportionate Share of the Collective Net Pension Liability	\$ 10,691,867	\$ 8,493,474	\$ 6,628,077

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued State of New Jersey Division of Pensions and Benefits financial report at <http://www.nj.gov/treasury/pensions/financial-rpts-home.shtml>.

8. POST-RETIREMENT BENEFITS

General Information about the OPEB Plan

The State of New Jersey provides post-retirement (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In Fiscal Year 2020, the State paid PRM benefits for 143,053 State and local retirees.

The State funds post-retirement medical benefits on a "pay-as-you-go" basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2020, the State contributed \$1,578 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The State's "pay-as-you-go" contributions have decreased from Fiscal Year 2019 amounts. Reductions are attributable to various cost savings initiatives implemented by the State, including new Medicare Advantage contracts. The State has appropriated \$1.775 billion in Fiscal Year 2021 as the State's contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The Fiscal Year 2020 total State OPEB liability to provide these benefits is \$65.5 billion, a decrease of \$10.5 billion or 13.8 percent from the \$76.0 billion liability recorded in Fiscal Year 2019.

Additional information on Pensions and OPEB can be accessed at state.nj.us/treasury/pensions/financial-reports.shtml.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB's No. 75.

8. POST-RETIREMENT BENEFITS (Continued)

Total OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASB's No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State CAFR on the Office of Management and Budget webpage: nj.gov/treasury/omb/fr.shtm.

Actual assumptions and other imputes. The total OPEB liability in the June 30, 2020 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Total Nonemployer OPEB Liability	\$ 67,809,962,608	
Inflation Rate	2.50%	
	<u>TPAF/ABP</u>	<u>PERS</u>
Salary Increases:		
Through 2026	1.55% - 4.45%	2.00% - 6.00%
	Based on	Based on
	Service Years	Service Years
Thereafter	1.55% - 4.45%	3.00% - 7.00%
	Based on	Based on
	Service Years	Service Years

Preretirement mortality rates were based on the Pub-2010 Health "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2020.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018, July 1, 2014 - June 30, 2018 and July 1, 2013 - June 30, 2018 for TPAF, PERS and PFRS, respectively.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%

8. POST-RETIREMENT BENEFITS (Continued)

Discount Rate

The discount rate for June 30, 2020 was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the Total OPEB Liability Reported by the State of New Jersey

	<u>Increase/(Decrease)</u>
	<u>Total OPEB Liability</u>
Balance as of June 30, 2019 Measurement Date	<u>\$ 41,729,081,045</u>
Changes Recognized for the Fiscal Year:	
Service Cost	1,790,973,822
Interest on the Total OPEB Liability	1,503,341,357
Changes of Benefit Terms	-
Differences Between Expected and Actual Experience	11,544,750,637
Changes of Assumptions	12,386,549,981
Gross Benefit Payments ¹	(1,180,515,618)
Contributions from the Non-Employer	N/A
Contributions from the Member ¹	35,781,384
Net Investment Income ¹	N/A
Administrative Expense ¹	N/A
Net Changes	<u>26,080,881,563</u>
Balance as of June 30, 2020 Measurement Date	<u>\$ 67,809,962,608</u>

¹Data for Measurement Periods Ending June 30, 2020 were provided by the State.

At June 30, 2020, the State's proportionate share of the OPEB liability attributable to the District is \$86,198,045. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020 to the total OPEB liability of the State Health Benefit Program Fund - Local Education Retired Employees Plan at June 30, 2020. At June 30, 2020, the State's share of the OPEB liability attributable to the District was .12711 percent, which was an increase of .00422 percent from its proportionate share measured as of June 30, 2019 of .12289 percent.

There were no changes of benefit term.

Changes of assumptions and other inputs reflect a change in the discount rate from 3.50 percent in 2019 to 2.21 percent in 2020.

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate

The following presents the total nonemployer OPEB liability as of June 30, 2020 and 2019, respectively, calculated using the discount rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

8. POST-RETIREMENT BENEFITS (Continued)

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate (Continued)

	June 30, 2020		
	At 1% Decrease (1.21%)	At Discount Rate (2.21%)	At 1% Increase (3.21%)
Total OPEB Liability (School Retirees)	\$ 103,916,192	\$ 86,198,045	\$ 72,344,160
	June 30, 2019		
	At 1% Decrease (2.50%)	At Discount Rate (3.50%)	At 1% Increase (4.50%)
Total OPEB Liability (School Retirees)	\$ 60,584,608	\$ 51,282,255	\$ 43,892,975

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB liability as of June 30, 2020 and 2019, respectively, calculated using the healthcare trend rate as disclosed above as well as what the total nonemployer OPEB liability would be if it was calculated using a healthcare trend rate that is one percentage point lower or one percentage point higher than the current rate:

	June 30, 2020		
	1% <u>Decrease</u>	Healthcare Cost <u>Trend Rate</u>	1% <u>Increase</u>
Total OPEB Liability (School Retirees)	\$ 69,581,969	\$ 86,198,045	\$ 105,984,099
	June 30, 2019		
	1% <u>Decrease</u>	Healthcare Cost <u>Trend Rate</u>	1% <u>Increase</u>
Total OPEB Liability (School Retirees)	\$ 42,254,292	\$ 51,282,255	\$ 63,233,424

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2020, the board of education recognized OPEB expense of \$4,729,369 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB's No. 75 and in which there is a special funding situation. This amount has been included in the District-Wide Statement of Activities (accrual basis) as a Revenue and Expense in accordance with GASB No. 85.

8. POST-RETIREMENT BENEFITS (Continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

In accordance with GASB's No. 75, the Harrison Town Board of Education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2020, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB from the following sources:

	<u>Deferred Outflows</u>	<u>Deferred Inflows</u>
(1) Difference Between Actual and Expected Experience	\$ 10,295,318,750	\$ (9,170,703,615)
(2) Net Difference Between Expected and Actual Earnings on OPEB Plan Investments	-	-
(3) Assumption Changes	<u>11,534,251,250</u>	<u>(7,737,500,827)</u>
(4) Sub-Total	21,829,570,000	(16,908,204,442)
(5) Contributions Made in Fiscal Year Ending 2020 After June 30, 2019 Measurement Date ¹	<u>TBD</u>	<u>N/A</u>
(6) Total	<u>\$ 21,829,570,000</u>	<u>\$ (16,908,204,442)</u>

¹Employer contributions made after June 30, 2020 are reported as a deferred outflow of resources but are not amortized in expense.

Amounts recognized in the deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in the OPEB expense as follows:

<u>Measurement Period Ending June 30,</u>	
2021	\$ 43,440,417
2022	43,440,417
2023	43,440,417
2024	43,440,417
2025	43,440,417
Total Thereafter	<u>4,704,163,473</u>
	<u>\$ 4,921,365,558</u>

9. DEFINED CONTRIBUTION RETIREMENT PROGRAM

Description of System

The Defined Contribution Retirement Program (DCRP) was established on July 1, 2007 for certain public employees under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007. The program provides eligible members, with a minimum base salary of \$1,500.00 or more, with a tax-sheltered, defined contribution retirement benefit, in addition to life insurance and disability coverage. The DCRP is jointly administered by the Division of Pensions and Benefits and Prudential Financial.

If the eligible elected or appointed official will earn less than \$5,000.00 annually, the official may choose to waive participation in the DCRP for that office or position. This waiver is irrevocable.

As of May 21, 2010, the minimum base salary required for eligibility in the DCRP was increased to \$5,000.00.

9. DEFINED CONTRIBUTION RETIREMENT PROGRAM (Continued)

Description of System (Continued)

This retirement program is a new pension system where the value of the pension is based on the amount of the contribution made by the employee and employer and through investment earnings. It is similar to a Deferred Compensation Program where the employee has a portion of tax deferred salary placed into an account that the employee manages through investment options provided by the employer.

The law requires that three classes of employees enroll in the DCRP, detailed as follows:

- All elected officials taking office on or after July 1, 2007, except that a person who is reelected to an elected office held prior to that date without a break in service may remain in the Public Employees' Retirement System (PERS).
- A Governor appointee with the advice and consent of the Legislature or who serves at the pleasure of the Governor only during that Governor's term of office.
- Employees enrolled in the PERS on or after July 1, 2007 who earn salary in excess of established "maximum compensation" limits.
- Employees otherwise eligible to enroll in the PERS on or after November 2, 2008 who do not earn the minimum salary for PERS Tier 3, but who earn salary of at least \$5,000.00.
- Employees otherwise eligible to enroll in the PERS after May 21, 2010, who do not work the minimum number of hours per week required for PERS Tier 4 or Tier 5 enrollment (32 Hours per week) but who earn salary of at least \$5,000.00 annually.

Notwithstanding the foregoing requirement, other employees who hold a professional license or certificate or meet other exceptions are permitted to remain to join or remain in PERS.

Contributions Required and Made

Contributions made by employees for DCRP are currently at 5.5% of their base wages. Member contributions are matched by a 3.0% employer contribution.

10. COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences of the Governmental Fund types is recorded in the current and long-term liabilities. The current portion of the compensated absence balance of the Governmental Funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability balance of compensated absences.

11. DEFERRED COMPENSATION

The District offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

The Variable Annuity Life Insurance Company	Metropolitan Life Preference Plus
The Hartford Broker Dealers	Security Benefit
Travelers Life and Annuity Company	Paul Revere Insurance Company
The Equitable Financial Companies	

12. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

13. INTERFUND BALANCES AND TRANSFERS

The interfund receivable/payable as of June 30, 2021 will be liquidated in the normal course of business in the succeeding year.

	Interfunds <u>Receivable</u>	Interfunds <u>Payable</u>
General Fund	\$	\$ 64,676.05
Special Revenue Fund		125,021.49
Enterprise Fund	189,697.54	
	<u>\$ 189,697.54</u>	<u>\$ 189,697.54</u>

14. CAPITAL RESERVE ACCOUNT

A Capital Reserve Account was established by the Board by inclusion of \$100.00 on October 12, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. During 2017 - 2018, the District transferred \$450,000.00 into this account. The balance as of June 30, 2021 is \$451,101.42. The Capital Reserve Account is maintained in the General Fund and its activity is included in the General Fund Annual Budget.

Funds placed in the Capital Reserve Account are restricted to capital projects in the District's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual General Fund budget certified for taxes or by transfer by board resolution at year end (June 1 to June 30) of any unanticipated revenue or unexpended line-item appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

15. DEFICIT FUND BALANCES

The District has a deficit fund balance of \$1,113,504.23 in the General Fund and \$568,464.36 in the Special Revenue Fund as of June 30, 2021 as reported in the fund statements (modified accrual basis). P.L. 2003, c. 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the General and Special Revenue Fund balance deficit does not alone indicate that the District is facing financial difficulties.

Pursuant to P.L. 2003, c. 97 any negative unreserved, undesignated General Fund balance that is reported as a direct result from a delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action. The District deficit in the GAAP funds statements of \$1,113,504.23 is less than the last state aid payment.

16. FUND BALANCE APPROPRIATED

General Fund - Of the \$1,278,367.31 General Fund fund balance reported in Statement "B-1" at June 30, 2021, \$1,315,448.35 is reserved for encumbrances; \$451,101.42 is reserved in the Capital Reserve Account; \$5,075.29 is reserved for FFCRA/Semi Revenue; \$161,730.48 is Unemployment Compensation; \$306,947.32 is unreserved and has been designated for subsequent years expenditures; \$151,568.68 is excess surplus - designated for subsequent year's expenditures and appropriated and included as anticipated revenue for the year ended June 30, 2021 and (\$1,113,504.23) is unreserved and undesignated.

Special Revenue Fund - Of the \$(443,950.31) Special Revenue Funds fund balance at June 30, 2021, \$124,514.05 is restricted for student activities and \$(568,464.36) is unreserved.

17. CONTINGENT LIABILITIES AND COMMITMENTS

- A. Grant Programs** - The school district participates in federally and state assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.
- B. Litigation** - The Board Attorney's letter did not indicate any litigation, claims or contingent liabilities that are either not covered by the Board's insurance carrier or would have a material financial impact on the Board.

18. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. There was no excess surplus as of June 30, 2021.

19. RECONCILIATION OF FUND BALANCE - GENERAL FUND

The Surpluses are presented on a GAAP basis and a reconciliation from the budget basis to the GAAP basis is as follows:	Unreserved and <u>Designated</u>
Balance on a Budget Basis on the General Fund Budgetary Basis Comparison	\$3,804,705.95
Less: Allocation of State Aid Payment of \$3,094,803.00 Not Recognized on a GAAP Basis	<u>2,526,338.64</u>
Balances on a GAAP Basis on the Governmental Fund Balance Sheet	<u><u>\$1,278,367.31</u></u>

20. TAX ABATEMENTS

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government or its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise their minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(B), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

21. PRIOR PERIOD ADJUSTMENT - GASB No. 84

The District implemented GASB No. 84 related to former Fiduciary Funds being reclassified into the Governmental Funds. The reasoning related to the fact that the District has control of the funds and as such, are more properly reflected in the Governmental Funds. The reclassification was reflected as a prior period adjustment to the Governmental Funds - Statement of Revenues, Expenditures and Change in Fund Balance (B-2) (basic financial statements B-2) and the Statement of Activities (A-2), effective July 1, 2020, and no retroactive restatement of financial statements was done since financial statements are not comparative. The reclassification involved liabilities and fund balance with no adverse impact on the financial position of the District.

22. SUBSEQUENT EVENT

The Harrison Town School District has evaluated subsequent events that occurred after the balance sheet date, but before February 23, 2022. Based upon this evaluation, the District has determined that the following subsequent event needed to be disclosed:

Subsequent to the date of these financial statements, the COVID-19 Corona Virus continued to spread across the State of New Jersey and the Nation as a whole. The impact of this view on the District's operation in Fiscal Year 2022 cannot be reasonably estimated at this time, but may negatively affect revenues and expenditures.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

C. BUDGETARY COMPARISON SCHEDULES

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #1

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Revenues</u>					
Local Sources:					
Tax Levy	\$ 9,884,609.00	\$	\$ 9,884,609.00	\$ 9,884,609.00	\$
Tuition	1,636,242.00		1,636,242.00	1,540,241.40	(96,000.60)
Transportation	79,460.00		79,460.00		(79,460.00)
Rents and Royalties	60,000.00		60,000.00	60,000.00	
Miscellaneous	286,120.00		286,120.00	271,473.81	(14,646.19)
Other Restricted Miscellaneous Revenue				29,784.94	29,784.94
Interest Earned on Capital Reserve	1,128.00		1,128.00	41.37	(1,086.63)
Total - Local Sources	11,947,559.00		11,947,559.00	11,786,150.52	(161,408.48)
State Sources:					
Equalization Aid	23,240,567.00		23,240,567.00	23,240,567.00	
Categorical Special Education Aid	1,907,024.00		1,907,024.00	1,907,024.00	
Transportation Aid	157,728.00		157,728.00	157,728.00	
Security Aid	979,214.00		979,214.00	979,214.00	
Extraordinary Aid				517,031.00	517,031.00
On-Behalf TPAF Pension Contribution (Nonbudgeted)				4,934,853.00	4,934,853.00
On-Behalf Medical Contribution (Nonbudgeted)				1,546,506.00	1,546,506.00
On-Behalf Long-Term Disability Insurance				2,473.00	2,473.00
Reimbursed TPAF Social Security Contribution (Nonbudgeted)				1,355,521.58	1,355,521.58
Total - State Sources	26,284,533.00		26,284,533.00	34,640,917.58	8,356,384.58
Federal Aid:					
Medicare Reimbursement	66,489.00		66,489.00	52,122.38	(14,366.62)
Total Federal Aid	66,489.00		66,489.00	52,122.38	(14,366.62)
Total Revenues	38,298,581.00		38,298,581.00	46,479,190.48	8,180,609.48
<u>Expenditures</u>					
Current Expense:					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	662,346.00		662,346.00	648,846.00	13,500.00
Salaries of Teachers:					
Grades 1 - 5	4,496,099.00	404.79	4,496,503.79	4,344,815.48	151,688.31
Grades 6 - 8	2,358,100.00		2,358,100.00	2,357,988.03	111.97
Grades 9 - 12	4,220,427.00	2,265.21	4,222,692.21	4,221,158.96	1,533.25
Unused Vacation Payments to Retired Staff	220,000.00	(4,331.49)	215,668.51	215,668.51	
Home Instruction:					
Salaries of Teachers	21,199.00		21,199.00	21,199.00	
Other Purchased Services	8,000.00		8,000.00	2,900.00	5,100.00

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #2

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	\$ 184,353.00	\$ (1,121.75)	\$ 183,231.25	\$ 171,430.71	\$ 11,800.54
Purchased Professional/Educational Services	37,500.00	2,554.36	40,054.36	29,249.44	10,804.92
Purchased Professional and Technical Services	5,720.00	(819.11)	4,900.89	4,201.89	699.00
Other Purchased Services (300-500 Series)	3,000.00	4,000.00	7,000.00	4,325.00	2,675.00
General Supplies	111,752.00	49,698.22	161,450.22	78,556.13	82,894.09
Textbooks	84,000.00	12,852.72	96,852.72	80,205.25	16,647.47
Total Regular Programs	12,412,496.00	65,502.95	12,477,998.95	12,180,544.40	297,454.55
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	1,871,658.00	(1,234.74)	1,870,423.26	1,870,423.14	0.12
Other Salaries for Instruction	339,681.00		339,681.00	339,681.00	
Total Learning and/or Language Disabilities	2,211,339.00	(1,234.74)	2,210,104.26	2,210,104.14	0.12
Resource Room/Resource Center:					
Other Salaries for Instruction	19,243.00	78.43	19,321.43	19,042.75	278.68
Total Resource Room/Resource Center	19,243.00	78.43	19,321.43	19,042.75	278.68
Total Special Education	2,230,582.00	(1,156.31)	2,229,425.69	2,229,146.89	278.80
Before/After School Programs - Instruction:					
Salaries of Teachers	40,000.00	(762.30)	39,237.70	27,477.69	11,760.01
Total Before/After School Programs - Instruction	40,000.00	(762.30)	39,237.70	27,477.69	11,760.01

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #3

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Bilingual Education:					
Salaries of Teachers	\$ 475,595.00	\$ (1,562.58)	\$ 474,032.42	\$ 452,985.02	\$ 21,047.40
Total Bilingual Education	475,595.00	(1,562.58)	474,032.42	452,985.02	21,047.40
School-Sponsored Curricular Activities - Instruction:					
Salaries	34,280.00	2,206.50	36,486.50	23,832.29	12,654.21
Supplies and Materials	2,160.00	4,969.00	7,129.00	5,702.64	1,426.36
Total School-Sponsored Curricular Activities - Instruction	36,440.00	7,175.50	43,615.50	29,534.93	14,080.57
Before/After School Programs - Support SVC:					
Salaries	40,000.00		40,000.00	34,439.31	5,560.69
Total Before/After School Programs - Support SVC	40,000.00		40,000.00	34,439.31	5,560.69
School-Sponsored Athletic Activities - Instruction:					
Salaries	5,300.00	(1,149.10)	4,150.90	3,165.90	985.00
Purchased Professional/Technical Services	22,880.00	16,352.00	39,232.00	35,432.00	3,800.00
Supplies and Materials	1,000.00	6,485.49	7,485.49	6,654.47	831.02
Other Objects	6,000.00		6,000.00		6,000.00
Total School-Sponsored Athletic Activities - Instruction	35,180.00	21,688.39	56,868.39	45,252.37	11,616.02
Summer School - Instruction:					
Salaries of Teachers	40,000.00	8,575.14	48,575.14	22,392.71	26,182.43
Total Summer School - Instruction	40,000.00	8,575.14	48,575.14	22,392.71	26,182.43
Community Services Programs - Instruction:					
Salaries - Other	130,000.00	2,861.90	132,861.90	118,651.86	14,210.04
Total Community Services Programs - Instruction	130,000.00	2,861.90	132,861.90	118,651.86	14,210.04
Other Instructional Programs - Instruction:					
Salaries	41,600.00	3,779.50	45,379.50	23,637.70	21,741.80
Purchased Professional Educational Services	43,000.00		43,000.00	42,571.00	429.00
Supplies and Materials	50,000.00	7,422.67	57,422.67	51,076.04	6,346.63
Total Other Instructional Programs - Instruction	134,600.00	11,202.17	145,802.17	117,284.74	28,517.43
Total Instruction	15,574,893.00	113,524.86	15,688,417.86	15,257,709.92	430,707.94

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #4

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Undistributed Expenditures:					
Instruction:					
Tuition to Other LEA's Within the State - Special	\$ 2,113,371.00	\$ 156,130.26	\$ 2,269,501.26	\$ 1,961,484.20	\$ 308,017.06
Tuition to Private Schools for the Disabled Within the State	1,796,397.00	14,152.06	1,810,549.06	1,810,549.06	
Total Undistributed Expenditures - Instruction	3,909,768.00	170,282.32	4,080,050.32	3,772,033.26	308,017.06
Attendance and Social Work Services:					
Salaries	491,775.00	(13,500.00)	478,275.00	469,656.42	8,618.58
Total Attendance and Social Work Services	491,775.00	(13,500.00)	478,275.00	469,656.42	8,618.58
Health Services:					
Salaries	568,364.00	3,163.02	571,527.02	558,208.49	13,318.53
Purchased Professional and Technical Services	3,000.00	1,350.75	4,350.75	2,048.75	2,302.00
Total Health Services	571,364.00	4,513.77	575,877.77	560,257.24	15,620.53
Speech, OT, PT and Related Services:					
Salaries	113,005.00		113,005.00	113,004.96	0.04
Child Study Teams:					
Salaries of Other Professional Staff	890,359.00	(75,000.00)	815,359.00	815,359.00	
Salaries of Secretarial and Clerical Assistants	42,580.00		42,580.00	42,580.00	
Purchased Professional Educational Services	8,000.00	2,203.11	10,203.11	10,203.11	
Supplies and Materials	1,500.00	17.55	1,517.55	729.42	788.13
Total Child Study Teams	942,439.00	(72,779.34)	869,659.66	868,871.53	788.13

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #5

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Undistributed Expenditures:					
Improvement of Instruction Services/Other Support Services - Instructional Staff:					
Salaries of Other Professional Staff	\$ 427,132.00	\$ (5,062.40)	\$ 422,069.60	\$ 387,659.31	\$ 34,410.29
Salaries of Secretarial and Clerical Assistants	93,156.00		93,156.00	93,155.76	0.24
Total Improvement of Instruction Services/Other Support Services - Instructional Staff	520,288.00	(5,062.40)	515,225.60	480,815.07	34,410.53
Educational Media Services/School Library:					
Salaries	544,430.00	3,709.87	548,139.87	536,333.61	11,806.26
Total Educational Media Services/School Library	544,430.00	3,709.87	548,139.87	536,333.61	11,806.26
Guidance:					
Salaries of Other Professional Staff	317,801.00	(2,988.50)	314,812.50	314,812.50	
Salaries of Secretarial and Clerical Assistants	52,853.00		52,853.00	52,853.00	
Total Guidance	370,654.00	(2,988.50)	367,665.50	367,665.50	
Staff Development - Staff Training Services:					
Purchased Professional/Educational Services	3,000.00		3,000.00	924.85	2,075.15
Total Staff Development - Staff Training Services	3,000.00		3,000.00	924.85	2,075.15
Support Services General Administration:					
Salaries	723,667.00	(36,000.00)	687,667.00	650,810.66	36,856.34
Salaries of Attorneys	1,504.00		1,504.00	1,504.00	-
Legal Services	75,742.00		75,742.00	74,349.12	1,392.88
Audit Fees	44,100.00	23,065.00	67,165.00	67,164.56	0.44
Other Purchased Professional Services	8,425.00	40.00	8,465.00	3,057.50	5,407.50
Other Purchased Technical Services	5,492.00		5,492.00		5,492.00
Communications/Telephone	89,000.00	35,449.90	124,449.90	103,937.33	20,512.57
Other Purchased Services (300-500 Series)	40,000.00	2,273.21	42,273.21	19,668.07	22,605.14
General Supplies	6,000.00		6,000.00	192.10	5,807.90
BOE In-House Training/Meeting Supplies	1,200.00		1,200.00		1,200.00
Miscellaneous Expenditures	4,120.00		4,120.00		4,120.00
BOE Membership Dues and Fees	11,500.00		11,500.00		11,500.00
Total Support Services General Administration	1,010,750.00	24,828.11	1,035,578.11	920,683.34	114,894.77
Support Services School Administration:					
Salaries of Principals/Assistant Principals	1,203,312.00		1,203,312.00	1,203,309.96	2.04
Salaries of Secretarial and Clerical Assistants	468,699.00		468,699.00	468,699.00	

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #6

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Expenditures					
Current Expense:					
Undistributed Expenditures:					
Support Services School Administration:					
Other Salaries	\$ 65,264.00		\$ 65,264.00	\$ 65,264.00	\$ -
Other Purchased Professional/Technical Services	2,000.00	\$ 13,352.41	15,352.41	866.82	14,485.59
Supplies and Materials	29,530.00	(5,529.75)	24,000.25	15,122.17	8,878.08
Other Objects	8,500.00		8,500.00	5,510.12	2,989.88
Total Support Services School Administration	1,777,305.00	7,822.66	1,785,127.66	1,758,772.07	26,355.59
Central Services:					
Salaries	731,015.00	(42,646.11)	688,368.89	688,368.89	
Purchased Professional Services	24,340.00	3,651.31	27,991.31	17,150.78	10,840.53
Miscellaneous Purchased Services	23,570.00	2,417.50	25,987.50	12,804.89	13,182.61
Supplies and Materials	7,280.00	1,686.42	8,966.42	2,532.47	6,433.95
Total Central Services	786,205.00	(34,890.88)	751,314.12	720,857.03	30,457.09
Required Maintenance for School Facilities:					
Salaries	286,553.00	(9,343.89)	277,209.11	277,151.44	57.67
Total Required Maintenance for School Facilities	286,553.00	(9,343.89)	277,209.11	277,151.44	57.67
Custodial Services:					
Salaries	1,245,233.00	(42,000.00)	1,203,233.00	1,203,232.99	0.01
Salaries of Non-Instructional Aides	37,258.00	11,131.84	48,389.84	38,018.43	10,371.41
Cleaning, Repair and Maintenance Services	890,000.00	82,005.15	972,005.15	938,219.30	33,785.85
Insurance	424,595.00		424,595.00	414,435.92	10,159.08
General Supplies	55,712.00	32,767.01	88,479.01	62,931.76	25,547.25
Energy (Electricity)	381,538.00	70,550.00	452,088.00	439,543.07	12,544.93
Energy (Heat)	359,420.00	8,000.00	367,420.00	316,287.00	51,133.00
Total Custodial Services	3,393,756.00	162,454.00	3,556,210.00	3,412,668.47	143,541.53
Student Transportation Services:					
Salaries for Pupil Transportation (Between Home and School)	15,606.00		15,606.00	15,606.00	
Other Than Between Home to School - Vendors	68,000.00		68,000.00	4,887.40	63,112.60
Contract Services (Special Education Students) - Vendors	644,902.00	4,536.78	649,438.78	451,795.93	197,642.85
Special Education Students - Joint Agreements	64,450.00	14,527.43	78,977.43	70,122.79	8,854.64
Total Student Transportation Services	792,958.00	19,064.21	812,022.21	542,412.12	269,610.09

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #7

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Current Expense:					
Undistributed Expenditures:					
Security:					
Salaries	\$ 177,861.00	\$ (1,316.70)	\$ 176,544.30	\$ 167,879.64	\$ 8,664.66
Total Security	177,861.00	(1,316.70)	176,544.30	167,879.64	8,664.66
Unallocated Benefits - Employee Benefits:					
Social Security	380,880.00		380,880.00	380,880.00	
TPAF Contributions - ERIP	360,500.00		360,500.00	360,500.00	
Other Retirement Contributions - Regular	131,376.00		131,376.00	131,376.00	
Other Retirement Contributions - ERIP	182,160.00		182,160.00	182,160.00	
Workmen's Compensation	215,360.00		215,360.00	212,410.30	2,949.70
Health Benefits	5,770,411.00	20,024.83	5,790,435.83	5,593,702.82	196,733.01
Tuition Reimbursements	30,000.00	7,500.00	37,500.00	22,500.00	15,000.00
Other Employee Benefits	25,500.00	1,140.00	26,640.00	21,657.50	4,982.50
Total Unallocated Benefits - Employee Benefits	7,096,187.00	28,664.83	7,124,851.83	6,905,186.62	219,665.21
On-Behalf TPAF Pension Contribution (Nonbudgeted)				4,934,853.00	(4,934,853.00)
On-Behalf Medical Contribution (Nonbudgeted)				1,546,506.00	(1,546,506.00)
On-Behalf Long-Term Disability Insurance				2,473.00	(2,473.00)
Reimbursed TPAF Social Security Contribution (Nonbudgeted)				1,355,521.58	(1,355,521.58)
Total Undistributed Expenditures	22,788,298.00	281,458.06	23,069,756.06	29,714,526.75	(6,644,770.69)
Total Expenditures - Current Expense	38,363,191.00	394,982.92	38,758,173.92	44,972,236.67	(6,214,062.75)
Capital Outlay:					
Equipment:					
Regular Programs - Instruction:					
Grades 9 - 12		11,689.74	11,689.74	8,289.75	3,399.99
Total Equipment		11,689.74	11,689.74	8,289.75	3,399.99

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FISCAL YEAR ENDED JUNE 30, 2021

C-1
Sheet #8

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
<u>Expenditures</u>					
Total Capital Outlay	\$	\$ 11,689.74	\$ 11,689.74	\$ 8,289.75	\$ 3,399.99
Transfer of Funds to Charter Schools	461,268.00		461,268.00	451,781.00	9,487.00
Interest Earned on Capital Reserve	1,128.00		1,128.00	41.37	1,086.63
Total General Fund Expenditures	38,825,587.00	406,672.66	39,232,259.66	45,432,348.79	(6,200,089.13)
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(527,006.00)	(406,672.66)	(933,678.66)	1,046,841.69	1,980,520.35
Other Financing Sources (Uses):					
Operating Transfer In:					
General Fund Contribution to School-Based Budgets	24,163,293.00		24,163,293.00	24,124,023.43	39,269.57
Operating Transfers Out:					
General Fund Contribution to School-Based Budgets	(24,163,293.00)		(24,163,293.00)	(24,124,023.43)	(39,269.57)
Local Contribution - Transfer to Special Revenue - Inclusion					
Local Contribution - Transfer to Special Revenue - Regular	(307,602.00)		(307,602.00)	(307,602.00)	
Excess (Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures	(834,608.00)	(406,672.66)	(1,241,280.66)	739,239.69	1,980,520.35
Fund Balances, July 1	2,933,520.72		2,933,520.72	2,933,520.72	
Prior Period Adjustment	131,945.54		131,945.54	131,945.54	
Fund Balances, July 1	3,065,466.26		3,065,466.26	3,065,466.26	
Fund Balances, June 30	\$ 2,230,858.26	\$ (406,672.66)	\$ 1,824,185.60	\$ 3,804,705.95	\$ 1,980,520.35
Recapitulation:					
Restricted Fund Balance:					
Capital Reserve Account				\$ 451,101.42	
Legally Restricted - Designated for Subsequent Year's Expenditures				306,947.32	
Excess Surplus - Designated for Subsequent Year's Expenditures				151,568.68	
Reserve for FFCRA/SEMI Revenue				5,075.29	
Unemployment Compensation				161,730.48	
Committed Fund Balance:					
Year End Encumbrances				1,315,448.35	
Unassigned Fund Balance				1,412,834.41	
				3,804,705.95	
Reconciliation to Government Funds Statements (GAAP):					
Less State Aid Payment Not Recognized on GAAP Basis				2,526,338.64	
Fund Balance per Governmental Funds				\$ 1,278,367.31	

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #1

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
REVENUES:												
Local Sources:												
Local Tax Levy	\$ 9,884,609.00	\$	\$ 9,884,609.00	\$	\$	\$	\$ 9,884,609.00	\$	\$ 9,884,609.00	\$ 9,884,609.00	\$	\$ 9,884,609.00
Tuition	1,636,242.00		1,636,242.00				1,636,242.00		1,636,242.00	1,540,241.40		1,540,241.40
Transportation	79,460.00		79,460.00				79,460.00		79,460.00			
Rents and Royalties	60,000.00		60,000.00				60,000.00		60,000.00	60,000.00		60,000.00
Miscellaneous	286,120.00		286,120.00				286,120.00		286,120.00	271,473.81		271,473.81
Other Restricted Miscellaneous Revenue										29,784.94		29,784.94
Interest Earned on Capital Reserve	1,128.00		1,128.00				1,128.00		1,128.00	41.37		41.37
Total - Local Sources	11,947,559.00		11,947,559.00				11,947,559.00		11,947,559.00	11,786,150.52		11,786,150.52
State Sources:												
Equalization Aid	23,240,567.00		23,240,567.00				23,240,567.00		23,240,567.00	23,240,567.00		23,240,567.00
Categorical Special Education Aid	1,907,024.00		1,907,024.00				1,907,024.00		1,907,024.00	1,907,024.00		1,907,024.00
Transportation Aid	157,728.00		157,728.00				157,728.00		157,728.00	157,728.00		157,728.00
Security Aid	979,214.00		979,214.00				979,214.00		979,214.00	979,214.00		979,214.00
Extraordinary Aid										517,031.00		517,031.00
Nonbudgeted:												
On-Behalf TPAF Pension Contribution										4,934,853.00		4,934,853.00
On-Behalf Medical Contribution										1,546,506.00		1,546,506.00
On-Behalf Long-Term Disability Insurance										2,473.00		2,473.00
Reimbursed TPAF Social Security Contributions										1,355,521.58		1,355,521.58
Total - State Sources	26,284,533.00		26,284,533.00				26,284,533.00		26,284,533.00	34,640,917.58		34,640,917.58
Federal Aid:												
Medicare Reimbursement	66,489.00		66,489.00				66,489.00		66,489.00	52,122.38		52,122.38
Total Revenues	38,298,581.00		38,298,581.00				38,298,581.00		38,298,581.00	46,479,190.48		46,479,190.48
EXPENDITURES:	38,298,581.00											
CURRENT EXPENSE:												
Instruction - Regular Programs:												
Preschool/Kindergarten:												
Salaries of Teachers	15,450.00	646,896.00	662,346.00				15,450.00	646,896.00	662,346.00	15,450.00	633,396.00	648,846.00
Grades 1 - 5:												
Salaries of Teachers	75,551.00	4,420,548.00	4,496,099.00	404.79	404.79		75,551.00	4,420,952.79	4,496,503.79	75,381.40	4,269,434.08	4,344,815.48
Grades 6 - 8:												
Salaries of Teachers	78,425.00	2,279,675.00	2,358,100.00				78,425.00	2,279,675.00	2,358,100.00	78,313.04	2,279,674.99	2,357,988.03
Grades 9 - 12:												
Salaries of Teachers	104,574.00	4,115,853.00	4,220,427.00		2,265.21	2,265.21	104,574.00	4,118,118.21	4,222,692.21	104,574.00	4,116,584.96	4,221,158.96
Unused Vacation Payments to Retired Staff		220,000.00	220,000.00		(4,331.49)	(4,331.49)		215,668.51	215,668.51		215,668.51	215,668.51
Regular Programs - Home Instruction:												
Salaries of Teachers	21,199.00		21,199.00				21,199.00		21,199.00	21,199.00		21,199.00
Other Purchased Services (400-500 Series)	8,000.00		8,000.00				8,000.00		8,000.00	2,900.00		2,900.00
Regular Programs - Undistributed Instruction:												
Other Salaries for Instruction		184,353.00	184,353.00		(1,121.75)	(1,121.75)		183,231.25	183,231.25		171,430.71	171,430.71
Purchased Professional/Educational Services		37,500.00	37,500.00		2,554.36	2,554.36		40,054.36	40,054.36		29,249.44	29,249.44
Purchased Professional and Technical Services		5,720.00	5,720.00		(819.11)	(819.11)		4,900.89	4,900.89		4,201.89	4,201.89
Other Purchased Services (300-500 Series)		3,000.00	3,000.00		4,000.00	4,000.00		7,000.00	7,000.00		4,325.00	4,325.00
General Supplies		111,752.00	111,752.00		49,698.22	49,698.22		161,450.22	161,450.22		78,556.13	78,556.13
Textbooks		84,000.00	84,000.00		12,852.72	12,852.72		96,852.72	96,852.72		80,205.25	80,205.25
Total Regular Programs	303,199.00	12,109,297.00	12,412,496.00		65,502.95	65,502.95	303,199.00	12,174,799.95	12,477,998.95	297,817.44	11,882,726.96	12,180,544.40

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #2

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Special Education:												
Learning and/or Language Disabilities:												
Salaries of Teachers	\$	\$ 1,871,658.00	\$ 1,871,658.00	\$	\$ (1,234.74)	\$ (1,234.74)	\$	\$ 1,870,423.26	\$ 1,870,423.26	\$	\$ 1,870,423.14	\$ 1,870,423.14
Other Salaries for Instruction		339,681.00	339,681.00					339,681.00	339,681.00		339,681.00	339,681.00
Total Learning and/or Language Disabilities		2,211,339.00	2,211,339.00		(1,234.74)	(1,234.74)		2,210,104.26	2,210,104.26		2,210,104.14	2,210,104.14
Resource Room/Center:												
Other Salaries for Instruction		19,243.00	19,243.00		78.43	78.43		19,321.43	19,321.43		19,042.75	19,042.75
Total Resource Room/Center		19,243.00	19,243.00		78.43	78.43		19,321.43	19,321.43		19,042.75	19,042.75
Total Special Education		2,230,582.00	2,230,582.00		(1,156.31)	(1,156.31)		2,229,425.69	2,229,425.69		2,229,146.89	2,229,146.89
Before/After School Programs - Instruction:												
Salaries of Teachers		40,000.00	40,000.00		(762.30)	(762.30)		39,237.70	39,237.70		27,477.69	27,477.69
Total Before/After School Programs - Instruction		40,000.00	40,000.00		(762.30)	(762.30)		39,237.70	39,237.70		27,477.69	27,477.69
Bilingual Education - Instruction:												
Salaries of Teachers		475,595.00	475,595.00		(1,562.58)	(1,562.58)		474,032.42	474,032.42		452,985.02	452,985.02
Total Bilingual Education - Instruction		475,595.00	475,595.00		(1,562.58)	(1,562.58)		474,032.42	474,032.42		452,985.02	452,985.02
School-Sponsored Cocurricular Activities - Instruction:												
Salaries		34,280.00	34,280.00		2,206.50	2,206.50		36,486.50	36,486.50		23,832.29	23,832.29
Supplies and Materials		2,160.00	2,160.00		4,969.00	4,969.00		7,129.00	7,129.00		5,702.64	5,702.64
Total School-Sponsored Cocurricular Activities - Instruction		36,440.00	36,440.00		7,175.50	7,175.50		43,615.50	43,615.50		29,534.93	29,534.93
Before/After School Programs - Support SVC:												
Salaries		40,000.00	40,000.00					40,000.00	40,000.00		34,439.31	34,439.31
Total Before/After School Programs - Support SVC		40,000.00	40,000.00					40,000.00	40,000.00		34,439.31	34,439.31
School-Sponsored Athletic Activities - Instruction:												
Salaries		5,300.00	5,300.00		(1,149.10)	(1,149.10)		4,150.90	4,150.90		3,165.90	3,165.90
Other Purchased Services (300-500 Series)		22,880.00	22,880.00	12,552.00	3,800.00	16,352.00	12,552.00	26,680.00	39,232.00	12,552.00	22,880.00	35,432.00
Supplies and Materials		1,000.00	1,000.00		6,485.49	6,485.49		7,485.49	7,485.49		6,654.47	6,654.47
Other Objects	6,000.00		6,000.00				6,000.00		6,000.00			
Total School-Sponsored Athletic Activities - Instruction	6,000.00	29,180.00	35,180.00	12,552.00	9,136.39	21,688.39	18,552.00	38,316.39	56,868.39	12,552.00	32,700.37	45,252.37

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #3

EXPENDITURES:

CURRENT EXPENSE:

Other Instructional Programs - Instruction:

Salaries	\$ 41,600.00	\$		\$ 41,600.00	\$ 3,779.50	\$		\$ 45,379.50	\$		\$ 23,637.70	\$		\$ 23,637.70
Other Purchased Services (300-500 Series)			43,000.00	43,000.00			43,000.00	43,000.00			42,571.00			42,571.00
Supplies and Materials			50,000.00	50,000.00			57,422.67	57,422.67			51,076.04			51,076.04

Total Other Instructional Programs - Instruction	41,600.00		93,000.00	134,600.00	3,779.50		7,422.67	7,422.67			45,379.50		100,422.67	145,802.17	23,637.70		93,647.04	117,284.74
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Summer School Instruction:

Salaries of Teachers			40,000.00	40,000.00			8,575.14	8,575.14			48,575.14			48,575.14			22,392.71	22,392.71
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Total Summer School Instruction			40,000.00	40,000.00			8,575.14	8,575.14			48,575.14			48,575.14			22,392.71	22,392.71
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Community Services Program - Instruction:

Salaries	130,000.00			130,000.00	2,861.90			132,861.90			132,861.90			132,861.90			118,651.86	118,651.86
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Total Community Services Program - Instruction	130,000.00			130,000.00	2,861.90			132,861.90			132,861.90			132,861.90			118,651.86	118,651.86
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Total Instruction	480,799.00		15,094,094.00	15,574,893.00	19,193.40		94,331.46	109,745.36			499,992.40		15,188,425.46	15,688,417.86			452,659.00	14,805,050.92	15,257,709.92
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Undistributed Expenditures:

Instruction:																		
Tuition to Other LEA's Within the State - Special	2,113,371.00			2,113,371.00	156,130.26			156,130.26			2,269,501.26			2,269,501.26			1,961,484.20	1,961,484.20
Tuition to Private School - Disabled - In State	1,796,397.00			1,796,397.00	14,152.06			1,810,549.06			1,810,549.06			1,810,549.06			1,810,549.06	1,810,549.06

Total Undistributed Expenditures - Instruction	3,909,768.00			3,909,768.00	170,282.32			170,282.32			4,080,050.32			4,080,050.32			3,772,033.26	3,772,033.26
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Attendance and Social Work Services:

Salaries	149,186.00		342,589.00	491,775.00	1,500.00		(15,000.00)	(13,500.00)			150,686.00		327,589.00	478,275.00			148,852.39	320,804.03	469,656.42
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Total Attendance and Social Work Services	149,186.00		342,589.00	491,775.00	1,500.00		(15,000.00)	(13,500.00)			150,686.00		327,589.00	478,275.00			148,852.39	320,804.03	469,656.42
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Health Services:

Salaries	60,000.00		508,364.00	568,364.00			3,163.02	3,163.02			60,000.00		511,527.02	571,527.02			60,000.00	498,208.49	558,208.49
Purchased Professional and Technical Services			3,000.00	3,000.00			1,350.75	1,350.75					4,350.75	4,350.75				2,048.75	2,048.75

Total Health Services	60,000.00		511,364.00	571,364.00			4,513.77	4,513.77			60,000.00		515,877.77	575,877.77			60,000.00	500,257.24	560,257.24
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Speech, OT, PT and Related Services:

Salaries	113,005.00			113,005.00							113,005.00			113,005.00			113,004.96		113,004.96
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Total Speech, OT, PT and Related Services	113,005.00			113,005.00							113,005.00			113,005.00			113,004.96		113,004.96
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HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #4

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Undistributed Expenditures:												
Improvement of Instructional Services:												
Salaries of Other Professional Staff	\$ 93,156.00	\$ 427,132.00	\$ 427,132.00	\$ -	\$ (5,062.40)	\$ (5,062.40)	\$ -	\$ 422,069.60	\$ 422,069.60	\$ 93,155.76	\$ 387,659.31	\$ 387,659.31
Salaries of Secretarial and Clerical Assistants			93,156.00				93,156.00		93,156.00			93,155.76
Total Improvement of Instructional Services	93,156.00	427,132.00	520,288.00		(5,062.40)	(5,062.40)	93,156.00	422,069.60	515,225.60	93,155.76	387,659.31	480,815.07
Educational Media Services/School Library:												
Salaries		544,430.00	544,430.00		3,709.87	3,709.87		548,139.87	548,139.87		536,333.61	536,333.61
Total Educational Media Services/School Library		544,430.00	544,430.00		3,709.87	3,709.87		548,139.87	548,139.87		536,333.61	536,333.61
Guidance:												
Salaries of Other Professional Staff		317,801.00	317,801.00		(2,988.50)	(2,988.50)		314,812.50	314,812.50		314,812.50	314,812.50
Salaries of Secretarial and Clerical Assistants		52,853.00	52,853.00					52,853.00	52,853.00		52,853.00	52,853.00
Total Guidance		370,654.00	370,654.00		(2,988.50)	(2,988.50)		367,665.50	367,665.50		367,665.50	367,665.50
Child Study Teams:												
Salaries of Other Professional Staff	890,359.00		890,359.00	(75,000.00)		(75,000.00)	815,359.00		815,359.00	815,359.00		815,359.00
Salaries of Secretarial and Clerical Assistants	42,580.00		42,580.00				42,580.00		42,580.00	42,580.00		42,580.00
Purchased Professional/Educational Services	8,000.00		8,000.00	2,203.11		2,203.11	10,203.11		10,203.11	10,203.11		10,203.11
Supplies and Materials	1,500.00		1,500.00	17.55		17.55	1,517.55		1,517.55	729.42		729.42
Total Child Study Teams	942,439.00		942,439.00	(72,779.34)		(72,779.34)	869,659.66		869,659.66	868,871.53		868,871.53
Staff Development - Staff Training:												
Purchased Professional/Educational Services		3,000.00	3,000.00					3,000.00	3,000.00		924.85	924.85
Total Staff Development - Staff Training		3,000.00	3,000.00					3,000.00	3,000.00		924.85	924.85
Support Services General Administration:												
Salaries	723,667.00		723,667.00	(36,000.00)		(36,000.00)	687,667.00		687,667.00	650,810.66		650,810.66
Salaries of Attorneys	1,504.00		1,504.00				1,504.00		1,504.00	1,504.00		1,504.00
Legal Services	75,742.00		75,742.00				75,742.00		75,742.00	74,349.12		74,349.12
Audit Fees	44,100.00		44,100.00	23,065.00		23,065.00	67,165.00		67,165.00	67,164.56		67,164.56
Other Purchased Professional Services	8,425.00		8,425.00	40.00		40.00	8,465.00		8,465.00	3,057.50		3,057.50
Purchased Technical Services	5,492.00		5,492.00				5,492.00		5,492.00			
Communications/Telephones	89,000.00		89,000.00	35,449.90		35,449.90	124,449.90		124,449.90	103,937.33		103,937.33
Miscellaneous Purchased Services (400-500 Series)	40,000.00		40,000.00	2,273.21		2,273.21	42,273.21		42,273.21	19,668.07		19,668.07
General Supplies	6,000.00		6,000.00				6,000.00		6,000.00	192.10		192.10
BOE In-House Training/Meeting Supplies	1,200.00		1,200.00				1,200.00		1,200.00			
Miscellaneous Expenditures	4,120.00		4,120.00				4,120.00		4,120.00			
BOE Membership Dues and Fees	11,500.00		11,500.00				11,500.00		11,500.00			
Total Support Services General Administration	1,010,750.00		1,010,750.00	24,828.11		24,828.11	1,035,578.11		1,035,578.11	920,683.34		920,683.34
Support Services - School Administration:												
Salaries of Principals/Assistant Principals		1,203,312.00	1,203,312.00					1,203,312.00	1,203,312.00		1,203,309.96	1,203,309.96
Salaries of Secretarial and Clerical Assistants		468,699.00	468,699.00					468,699.00	468,699.00		468,699.00	468,699.00
Other Salaries		65,264.00	65,264.00					65,264.00	65,264.00		65,264.00	65,264.00
Other Purchased Professional and Technical Services		2,000.00	2,000.00		13,352.41	13,352.41		15,352.41	15,352.41		866.82	866.82
Supplies and Materials		29,530.00	29,530.00		(5,529.75)	(5,529.75)		24,000.25	24,000.25		15,122.17	15,122.17
Other Objects		8,500.00	8,500.00					8,500.00	8,500.00		5,510.12	5,510.12
Total Support Services - School Administration		1,777,305.00	1,777,305.00		7,822.66	7,822.66		1,785,127.66	1,785,127.66		1,758,772.07	1,758,772.07

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #5

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Undistributed Expenditures:												
Central Services:												
Salaries	\$ 731,015.00	\$ -	\$ 731,015.00	\$ (42,646.11)	\$ -	\$ (42,646.11)	\$ 688,368.89	\$ -	\$ 688,368.89	\$ 688,368.89	\$ -	\$ 688,368.89
Purchased Professional Services	24,340.00		24,340.00	3,651.31		3,651.31	27,991.31		27,991.31	17,150.78		17,150.78
Miscellaneous Purchased Services (400-500 Series)	23,570.00		23,570.00	2,417.50		2,417.50	25,987.50		25,987.50	12,804.89		12,804.89
Supplies and Materials	7,280.00		7,280.00	1,686.42		1,686.42	8,966.42		8,966.42	2,532.47		2,532.47
Total Central Services	786,205.00		786,205.00	(34,890.88)		(34,890.88)	751,314.12		751,314.12	720,857.03		720,857.03
Required Maintenance for School Facilities:												
Salaries	286,553.00		286,553.00	(9,343.89)		(9,343.89)	277,209.11		277,209.11	277,151.44		277,151.44
Total Required Maintenance for School Facilities	286,553.00		286,553.00	(9,343.89)		(9,343.89)	277,209.11		277,209.11	277,151.44		277,151.44
Custodial Services:												
Salaries	1,245,233.00		1,245,233.00	(42,000.00)		(42,000.00)	1,203,233.00		1,203,233.00	1,203,232.99		1,203,232.99
Salaries of Non-Instructional Aides	16,460.00	20,798.00	37,258.00		11,131.84	11,131.84	16,460.00	31,929.84	48,389.84	13,536.59	24,479.84	38,016.43
Cleaning, Repair and Maintenance Services	990,000.00		990,000.00	82,005.15		82,005.15	972,005.15		972,005.15	938,219.30		938,219.30
Insurance	424,595.00		424,595.00				424,595.00		424,595.00	414,435.92		414,435.92
General Supplies	55,712.00		55,712.00	32,767.01		32,767.01	88,479.01		88,479.01	62,931.76		62,931.76
Energy (Electricity)	381,538.00		381,538.00	70,550.00		70,550.00	452,088.00		452,088.00	439,543.07		439,543.07
Energy (Heat)	359,420.00		359,420.00	8,000.00		8,000.00	367,420.00		367,420.00	316,287.00		316,287.00
Total Custodial Services	3,372,958.00	20,798.00	3,393,756.00	151,322.16	11,131.84	162,454.00	3,524,280.16	31,929.84	3,556,210.00	3,388,188.63	24,479.84	3,412,668.47
Student Transportation Services:												
Contracted Service:												
Salaries for Pupil Transportation (Between Home and School)	15,606.00		15,606.00				15,606.00		15,606.00	15,606.00		15,606.00
Other Than Between Home to School - Vendors	68,000.00		68,000.00				68,000.00		68,000.00	4,887.40		4,887.40
Special Education Students - Vendors	644,902.00		644,902.00	4,536.78		4,536.78	649,438.78		649,438.78	451,795.93		451,795.93
Special Education Students - Joint Agreements	64,450.00		64,450.00	14,527.43		14,527.43	78,977.43		78,977.43	70,122.79		70,122.79
Total Student Transportation Services	792,958.00		792,958.00	19,064.21		19,064.21	812,022.21		812,022.21	542,412.12		542,412.12
Security:												
Salaries		177,861.00	177,861.00		(1,316.70)	(1,316.70)		176,544.30	176,544.30		167,879.64	167,879.64
Total Security		177,861.00	177,861.00		(1,316.70)	(1,316.70)		176,544.30	176,544.30		167,879.64	167,879.64
Unallocated Benefits:												
Social Security Contributions - Other	380,880.00		380,880.00				380,880.00		380,880.00	380,880.00		380,880.00
TPAF Contributions - ERIP	360,500.00		360,500.00				360,500.00		360,500.00	360,500.00		360,500.00
Other Retirement Contributions - Regular	131,376.00		131,376.00				131,376.00		131,376.00	131,376.00		131,376.00
Other Retirement Contributions - ERIP	182,160.00		182,160.00				182,160.00		182,160.00	182,160.00		182,160.00
Workmen's Compensation	215,360.00		215,360.00				215,360.00		215,360.00	212,410.30		212,410.30
Health Benefits	876,345.00	4,894,066.00	5,770,411.00	22,777.98	(2,753.15)	20,024.83	899,122.98	4,891,312.85	5,790,435.83	743,458.86	4,850,243.96	5,593,702.82
Tuition Reimbursement	30,000.00		30,000.00	7,500.00		7,500.00	37,500.00		37,500.00	22,500.00		22,500.00
Other Employee Benefits	25,500.00		25,500.00	1,140.00		1,140.00	26,640.00		26,640.00	21,657.50		21,657.50
Total Unallocated Benefits	2,202,121.00	4,894,066.00	7,096,187.00	31,417.98	(2,753.15)	28,664.83	2,233,538.98	4,891,312.85	7,124,851.83	2,054,942.66	4,850,243.96	6,905,186.62

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-1a
Sheet #6

	Original Budget			Budget Transfer			Final Budget			Actual		
	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund	Operating Fund Fund 11-13	Blended Resource Fund Fund 15	Total General Fund
EXPENDITURES:												
CURRENT EXPENSE:												
Undistributed Expenditures:												
Nonbudgeted:												
On-Behalf TPAF Pension Contribution	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 4,934,853.00	\$	\$ 4,934,853.00
On-Behalf Medical Contribution										1,546,506.00		1,546,506.00
On-Behalf Long-Term Disability Insurance										2,473.00		2,473.00
Reimbursed TPAF Social Security Contributions										1,355,521.58		1,355,521.58
Total Nonbudgeted										7,839,353.58		7,839,353.58
Total Undistributed Expenditures	13,719,099.00	9,069,199.00	22,788,298.00	281,400.67	57.39	281,458.06	14,000,499.67	9,069,256.39	23,069,756.06	20,799,506.70	8,915,020.05	29,714,526.75
TOTAL EXPENDITURES - CURRENT EXPENSES	14,199,898.00	24,163,293.00	38,363,191.00	300,594.07	94,388.85	391,203.42	14,500,492.07	24,257,681.85	38,758,173.92	21,252,165.70	23,720,070.97	44,972,236.67
CAPITAL OUTLAY:												
Undistributed Expenditures:												
Equipment:												
Grades 9 - 12					11,689.74	11,689.74		11,689.74	11,689.74		8,289.75	8,289.75
Total Equipment					11,689.74	11,689.74		11,689.74	11,689.74		8,289.75	8,289.75
TOTAL EXPENDITURES - CAPITAL OUTLAY					11,689.74	11,689.74		11,689.74	11,689.74		8,289.75	8,289.75
Transfer of Funds to Charter Schools	461,268.00		461,268.00				461,268.00		461,268.00	451,781.00		451,781.00
Interest Earned on Capital Reserve	1,128.00		1,128.00				1,128.00		1,128.00	41.37		41.37
TOTAL GENERAL FUND EXPENDITURES	14,662,294.00	24,163,293.00	38,825,587.00	300,594.07	106,078.59	402,893.16	14,962,888.07	24,269,371.59	39,232,259.66	21,703,988.07	23,728,360.72	45,432,348.79
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	23,636,287.00	(24,163,293.00)	(527,006.00)	(300,594.07)	(106,078.59)	(402,893.16)	23,335,692.93	(24,269,371.59)	(933,678.66)	24,775,202.41	(23,728,360.72)	1,046,841.69
Other Financing Sources (Uses):												
Operating Transfers In:												
General Fund Contribution to School-Based Budgets		24,163,293.00	24,163,293.00					24,163,293.00	24,163,293.00		24,124,023.43	24,124,023.43
Operating Transfers (Out):												
General Fund Contribution to School-Based Budgets	(24,163,293.00)		(24,163,293.00)				(24,163,293.00)		(24,163,293.00)	(24,124,023.43)		(24,124,023.43)
Local Contribution - Transfer to Special Revenue - Regular	(307,602.00)		(307,602.00)				(307,602.00)		(307,602.00)	(307,602.00)		(307,602.00)
Total Other Financing Sources/(Uses)	(24,470,895.00)	24,163,293.00	(307,602.00)				(24,470,895.00)	24,163,293.00	(307,602.00)	(24,431,625.43)	24,124,023.43	(307,602.00)
Excess/(Deficiency) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Sources (Uses)	(834,608.00)		(834,608.00)	(300,594.07)	(106,078.59)	(402,893.16)	(1,135,202.07)	(106,078.59)	(1,241,280.66)	343,576.98	395,662.71	739,239.69
Fund Balances, July 1	2,827,442.13	106,078.59	2,933,520.72				2,933,520.72		2,933,520.72	2,827,442.13	106,078.59	2,933,520.72
Prior Period Adjustment	131,945.54		131,945.54				131,945.54			131,945.54		131,945.54
Fund Balances, July 1	2,959,387.67	106,078.59	3,065,466.26				3,065,466.26		2,933,520.72	2,959,387.67	106,078.59	3,065,466.26
Fund Balances, June 30	\$ 2,124,779.67	\$ 106,078.59	\$ 2,230,858.26	\$ (300,594.07)	\$ (106,078.59)	\$ (402,893.16)	\$ 1,930,264.19	\$ (106,078.59)	\$ 1,692,240.06	\$ 3,302,964.65	\$ 501,741.30	\$ 3,804,705.95

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-2
Sheet #1

	Original Budget	Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual
<u>Revenues</u>					
State Sources:					
Preschool Expansion Aid	\$ 5,374,841.00	\$ 20,098.33	\$ 5,394,939.33	\$ 4,900,536.46	\$ 494,402.87
Wrap Around	30,300.00	2,275.00	32,575.00	30,282.20	2,292.80
School Based Grants	228,423.00	54,933.00	283,356.00	279,596.82	3,759.18
NJSIG Safety Grant		20,785.00	20,785.00		20,785.00
Family Friendly Grant	45,463.00	5,579.37	51,042.37	44,534.37	6,508.00
Non-Public Chapter 192/193	20,902.00	822.47	21,724.47	2,339.64	19,384.83
Total State Sources	5,699,929.00	104,493.17	5,804,422.17	5,257,289.49	547,132.68
Federal Sources:					
Title I	1,181,139.00	163,623.77	1,344,762.77	1,235,036.09	109,726.68
Title II, Part A	92,717.00	6,918.37	99,635.37	87,254.83	12,380.54
Title III	48,850.00	4,859.19	53,709.19	45,462.57	8,246.62
Title III - Immigrant	25,466.00	3,000.00	28,466.00	23,960.49	4,505.51
Title IV	85,349.00	7,482.65	92,831.65	69,634.03	23,197.62
I.D.E.A. Part B, Basic	577,239.00	27,366.05	604,605.05	432,232.42	172,372.63
Education Stabilization Fund (CARES Act)	940,710.00	16,249.27	956,959.27	630,239.13	326,720.14
Fresh Fruits and Vegetables	16,500.00	1,454.57	17,954.57	9,124.57	8,830.00
Perkins Grant	20,778.00	1,879.97	22,657.97	18,962.85	3,695.12
Coronavirus Relief Program	247,840.00		247,840.00	247,840.00	
Digital Divide	431,309.00		431,309.00	351,505.36	79,803.64
Total Federal Sources	3,667,897.00	232,833.84	3,900,730.84	3,151,252.34	749,478.50
Local Sources:					
Revenue from Local Sources		274,503.90	274,503.90	80,450.31	194,053.59
Total Local Sources		274,503.90	274,503.90	80,450.31	194,053.59
Total Revenues	9,367,826.00	611,830.91	9,979,656.91	8,488,992.14	1,490,664.77
<u>Expenditures</u>					
Instruction:					
Salaries of Teachers	1,590,809.00	(231,232.76)	1,359,576.24	965,439.44	394,136.80
Other Salaries for Instruction	150,000.00	89,057.84	239,057.84	239,057.84	
Purchased Professional and Technical Services	57,220.00	(21,056.61)	36,163.39	24,900.31	11,263.08
Other Purchased Services	23,735.00	13,428.08	37,163.08	22,128.08	15,035.00
General Supplies	944,297.00	86,092.85	1,030,389.85	939,826.05	90,563.80
Other Objects	11,477.00	25,000.00	36,477.00	10,094.40	26,382.60
Total Instruction	2,777,538.00	(38,710.60)	2,738,827.40	2,201,446.12	537,381.28

HARRISON TOWN SCHOOL DISTRICT
BUDGETARY COMPARISON SCHEDULE
SPECIAL REVENUE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-2
Sheet #2

	Original Budget	Transfers/ Adjustments	Final Budget	Actual	Variance Final to Actual	
<u>Expenditures</u>						
Support Services:						
Salaries	\$ 56,872.00	\$ (4,524.04)	\$ 52,347.96	\$ 42,597.96	\$ 9,750.00	
Salaries of Supervisor for Instruction	58,000.00	3,062.04	61,062.04	57,999.84	3,062.20	
Salaries of Program Directors	159,138.00		159,138.00	159,138.00	-	
Salaries of Other Professional Staff	50,208.00		50,208.00	50,208.00	-	
Salaries of Secretarial and Clerical Assistants	68,357.00	643.00	69,000.00	68,356.34	643.66	
Other Salaries	51,060.00		51,060.00	48,116.00	2,944.00	
Salaries of Community Parent Involvement Specialist	60,122.00		60,122.00	57,548.88	2,573.12	
Salaries of Master Teachers	365,860.00		365,860.00	274,105.23	91,754.77	
Personal Services - Employee Benefits	655,680.00	23,275.68	678,955.68	626,412.98	52,542.70	
Purchased Educational Services - Contracted Pre-K	4,266,000.00	32,464.18	4,298,464.18	4,224,110.18	74,354.00	
Purchased Professional and Technical Services	19,040.00	16,133.57	35,173.57	34,524.35	649.22	
Purchased Professional/Educational Services	119,773.00	16,149.15	135,922.15	124,126.38	11,795.77	
Other Purchased Services	186,126.00	72,443.67	258,569.67	233,360.37	25,209.30	
Rentals	75,000.00		75,000.00	75,000.00	-	
Supplies and Materials	53,886.00	296,840.67	350,726.67	347,886.48	2,840.19	
Other Objects	270,726.00		270,726.00	30,636.13	240,089.87	
Student Activities		194,053.59	194,053.59	69,539.54	124,514.05	Note 1
Total Support Services	6,515,848.00	650,541.51	7,166,389.51	6,523,666.66	642,722.85	
Facilities Acquisition and Construction Services:						
Instructional Equipment	15,007.00		15,007.00	14,979.00	28.00	
Non-Instructional Equipment	59,433.00		59,433.00	45,591.59	13,841.41	
Total Facilities Acquisition and Construction Services	74,440.00		74,440.00	60,570.59	13,869.41	
Total Expenditures	9,367,826.00	611,830.91	9,979,656.91	8,785,683.37	1,193,973.54	
Other Financing Sources (Uses):						
Transfer from General Fund - Special Education - Regular				307,602.00	(307,602.00)	
Total Other Financing Sources (Uses)				307,602.00	(307,602.00)	
Total Outflows	9,367,826.00	611,830.91	9,979,656.91	8,478,081.37	1,501,575.54	
Excess (Deficiency) of Revenues Over/(Under)						
Expenditures	\$ -	\$ -	\$ -	10,910.77	(10,910.77)	
Fund Balance July 1				-		
Prior Period Adjustments				113,603.28		
Fund Balance July 1 (Restated)				113,603.28		
Fund Balance June 30				\$ 124,514.05		
Recapitulation:						
Restricted:						
Student Activities				\$ 124,514.05		
Total Fund Balance				\$ 124,514.05		

Note 1 - Not required to budget for these funds.

NOTES TO REQUIRED SUPPLEMENTARY INFORMATION - PART II

HARRISON TOWN SCHOOL DISTRICT
REQUIRED SUPPLEMENTARY INFORMATION
BUDGET-TO-GAAP RECONCILIATION
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

C-3

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and
GAAP Revenues and Expenditures**

	<u>General Fund</u>	<u>Special Revenue Fund</u>
Sources/Inflows of Resources		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1] \$ 46,479,190.48	[C-2] \$ 8,488,992.14
Difference - Budget-to-GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized: Prior Year		
State aid payments recognized for GAAP statements in the current year, previously recognized for budgetary purposes.	2,524,814.33	598,062.67
State aid payment recognized for budgetary purposes, not recognized for GAAP statements.	<u>(2,526,338.64)</u>	<u>(568,464.36)</u>
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	[B-2] <u>\$ 46,477,666.17</u>	[B-2] <u>\$ 8,518,590.45</u>
Uses/Outflows of Resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1] \$ 45,432,348.79	[C-2] \$ 8,785,683.37
Differences - Budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for <i>financial reporting</i> purposes: Prior Year		
Transfers to and from other funds are presented outflows of budgetary resources but are not as expenditures for financial reporting purposes. Net transfers (outflows) to general fund	<u></u>	<u>(307,602.00)</u>
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds	[B-2] <u>\$ 45,432,348.79</u>	[B-2] <u>\$ 8,478,081.37</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART III

L. SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68)

Note: GASB 68 requires that ten years of statistical data be presented. The following unaudited information is presented utilizing information available. Data for the latest years available has been presented. Each year hereafter, an additional year's data will be included until ten years of data is presented.

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY -
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
LAST EIGHT FISCAL YEARS
(Unaudited)

L-1

	Fiscal Year Ending June 30,							
	2020	2019	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.0560%	0.0481%	0.0443%	0.0452%	0.0455%	0.0418%	0.0414%	0.0364%
District's proportionate share of the net pension liability (asset)	\$ 8,427,207	\$ 8,672,775	\$ 8,723,521	\$ 10,532,021	\$ 13,473,945	\$ 9,387,834	\$ 7,753,128	\$ 6,958,702
State's proportionate share of the net pension liability (asset) associated with the District	16,435,616,426	18,143,832,135	19,689,501,539	23,278,401,588	29,617,131,759	22,447,996,119	18,722,735,003	19,111,986,911
Total	<u>\$16,444,043,633</u>	<u>\$18,152,504,910</u>	<u>\$19,698,225,060</u>	<u>\$23,288,933,609</u>	<u>\$29,630,605,704</u>	<u>\$22,457,383,953</u>	<u>\$18,730,488,131</u>	<u>\$19,118,945,613</u>
District's covered-employee payroll	\$ 3,681,635	\$ 3,420,613	\$ 3,251,490	\$ 3,125,273	\$ 3,121,043	\$ 3,037,467	\$ 2,304,939	*
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	228.90%	253.54%	268.29%	337.00%	431.71%	309.07%	336.37%	*
Plan fiduciary net position as a percentage of the total pension liability	58.32%	56.27%	53.60%	50.90%	40.13%	47.93%	52.08%	48.72%

*Data was not provided by School District.

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT CONTRIBUTIONS
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
LAST EIGHT FISCAL YEARS
(Unaudited)

L-2

	Fiscal Year Ending June 30,							
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 565,323	\$ 468,189	\$ 440,696	\$ 419,135	\$ 404,160	\$ 359,543	\$ 345,491	\$ 278,454
Contributions in relation to the contractually required contribution	<u>(565,323)</u>	<u>(468,189)</u>	<u>(440,696)</u>	<u>(419,135)</u>	<u>(404,160)</u>	<u>(359,543)</u>	<u>(345,491)</u>	<u>(278,454)</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered-employee payroll	\$4,041,598	\$3,681,635	\$3,420,613	\$3,251,490	\$3,125,273	\$3,121,043	\$3,037,467	\$2,304,939
Contributions as a percentage of covered-employee payroll	13.99%	12.72%	12.88%	12.89%	12.93%	11.52%	11.37%	12.08%

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY -
TEACHERS' PENSION AND ANNUITY FUND
LAST EIGHT FISCAL YEARS
(Unaudited)

L-3

	Fiscal Year Ending June 30,							
	2020	2019	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.167%	0.178%	0.178%	0.164%	0.172%	0.164%	0.161%	0.156%
District's proportionate share of the net pension liability (asset)	\$ 110,178,760	\$ 105,488,844	\$ 113,424,012	\$ 110,862,563	\$ 135,072,489	\$ 103,499,046	\$ 86,097,230	\$ 78,860,546
State's proportionate share of the net pension liability (asset) associated with the District	<u>65,993,498,688</u>	<u>61,370,943,870</u>	<u>63,617,852,031</u>	<u>67,670,209,171</u>	<u>78,666,367,052</u>	<u>63,204,270,305</u>	<u>53,446,745,367</u>	<u>50,539,213,484</u>
Total	<u>\$66,103,677,448</u>	<u>\$61,476,432,714</u>	<u>\$63,731,276,043</u>	<u>\$67,781,071,734</u>	<u>\$78,801,439,541</u>	<u>\$63,307,769,351</u>	<u>\$53,532,842,597</u>	<u>\$50,618,074,030</u>
District's covered-employee payroll	\$ 18,966,500	\$ 18,023,752	\$ 17,838,752	\$ 18,203,302	\$ 16,795,298	\$ 15,585,991	\$ 14,376,684	*
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	580.91%	585.28%	635.83%	609.02%	804.23%	664.05%	598.87%	*
Plan fiduciary net position as a percentage of the total pension liability	24.60%	26.95%	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

*Data was not provided by School District.

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III

**HARRISON TOWN SCHOOL DISTRICT
COUNTY OF HUDSON**

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III
FOR THE YEAR ENDED JUNE 30, 2021**

Changes of Benefit Terms and Changes of Assumptions

Refer to Note 7 on the Notes to Financial Statements for benefits and assumptions.

**M. SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR
POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS**

Note: GASB 75 requires that ten years of statistical data be presented. The following unaudited information is presented utilizing information available. Data for the latest years available has been presented. Each year hereafter, an additional year's data will be included until ten years of data is presented.

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF THE DISTRICT'S CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS
PUBLIC EMPLOYEES' RETIREMENT SYSTEM AND TEACHERS' PENSION AND ANNUITY FUND
LAST FIVE FISCAL YEARS
(Unaudited)

M-1

	Measurement Date				
	Fiscal Year Ending June 30,				
	2020	2019	2018	2017	2016
Total OPEB Liability					
Service Cost	\$ 2,276,634	\$ 2,370,242	\$ 2,416,303	\$ 3,294,658	\$ 2,115,068
Interest Cost	1,911,004	2,235,148	2,398,763	2,095,143	2,237,316
Change in Benefit Term	-	-	-	-	-
Difference Between Expected and Actual Experiences	14,675,350	(8,702,245)	(6,788,434)	-	-
Change in Assumptions	17,507,955	764,623	(6,442,339)	(8,860,451)	10,564,933
Contributions: Members	45,484	46,664	51,883	56,297	56,770
Gross Benefit Payments	(1,500,637)	(1,574,212)	(1,501,162)	(1,528,863)	(1,500,789)
Net Change in Total OPEB Liability	\$34,915,790	\$ (4,859,780)	\$ (9,864,987)	\$ (4,943,216)	\$13,473,299
Total OPEB Liability (Beginning)	\$51,282,255	\$56,142,035	\$66,007,022	\$70,950,238	\$57,476,939
Total OPEB Liability (Ending)	\$86,198,045	\$51,282,255	\$56,142,035	\$66,007,022	\$70,950,238
Plan Fiduciary Net Position:					
Plan Fiduciary Net Position (Ending)	\$ -	\$ -	\$ -	\$ -	\$ -
Net OPEB Liability (Ending)	\$86,198,045	\$51,282,255	\$56,142,035	\$66,007,022	\$70,950,238
Net Position as a Percentage of OPEB Liability	0%	0%	0%	0%	0%
Covered Employee Payroll	\$22,648,135	\$21,444,365	\$20,964,242	\$21,328,575	\$19,916,341
Net OPEB Liability as a Percentage of Payroll	381%	239%	268%	309%	356%
The District's Proportionate Share of the Total OPEB Liability	Zero	Zero	Zero	Zero	Zero

Source: GASB 75 Report on State of New Jersey State Health Benefits Program, District Records.

Note: This schedule is required by GASB 75 to show information for a ten year period.
However, information is only currently available for five years.
Additional years will be presented as they become available.

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III

HARRISON TOWN SCHOOL DISTRICT
COUNTY OF HUDSON

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION - PART III
FOR THE YEAR ENDED JUNE 30, 2021

Changes of Benefit Terms and Changes of Assumptions

Refer to Notes 8 and 9 on the Notes to Financial Statements for benefits and assumptions.

OTHER SUPPLEMENTARY INFORMATION

D. SCHOOL-BASED BUDGET SCHEDULES (IF APPLICABLE)

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
COMBINING BALANCE SHEET
JUNE 30, 2021

D-1

<u>ASSETS</u>	Operating Fund Fund 11-13	Blended Resource Fund 15	Total General Fund
Cash and Cash Equivalents	\$ (793,404.59)	\$ 523,502.87	\$ (269,901.72)
Cash and Cash Equivalents - SUI/Payroll Deductions	164,200.16		164,200.16
Due from State of New Jersey	813,377.86		813,377.86
Accounts Receivable	346,753.00		346,753.00
Restricted Cash and Cash Equivalents	451,060.05		451,060.05
Total Assets	<u>\$ 981,986.48</u>	<u>\$ 523,502.87</u>	<u>\$ 1,505,489.35</u>
 <u>LIABILITIES AND FUND BALANCES</u>			
Liabilities:			
Accounts Payable	\$ 138,214.74	\$ 21,761.57	\$ 159,976.31
Payroll Deductions and Withholdings Payable	2,469.68		2,469.68
Interfunds Payable	64,676.05		64,676.05
Total Liabilities	<u>205,360.47</u>	<u>21,761.57</u>	<u>227,122.04</u>
Fund Balances:			
Reserved for:			
Year End Encumbrances	813,707.05	501,741.30	1,315,448.35
Legally Restricted - Designated for			
Subsequent Years' Expenditures	306,947.32		306,947.32
Capital Reserve Account	451,101.42		451,101.42
Reserve for FFCRA/Semi Revenue	5,075.29		5,075.29
Unemployment Compensation	161,730.48		161,730.48
Subsequent Years' Expenditures	151,568.68		151,568.68
Unassigned, Reported in:			
General Fund	(1,113,504.23)		(1,113,504.23)
Total Fund Balances	<u>776,626.01</u>	<u>501,741.30</u>	<u>1,278,367.31</u>
Total Liabilities and Fund Balances	<u>\$ 981,986.48</u>	<u>\$ 523,502.87</u>	<u>\$ 1,505,489.35</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2

DISTRICT-WIDE

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$24,163,293.00	\$	\$24,163,293.00		\$23,622,282.13	\$541,010.87
General Fund Reserve for Encumbrances at June 30, 2020	<u>106,078.59</u>		<u>106,078.59</u>		<u>106,078.59</u>	
Combined General Fund Contribution	<u>24,269,371.59</u>		<u>24,269,371.59</u>	<u>100.00%</u>	<u>23,728,360.72</u>	<u>541,010.87</u>
Totals	<u>\$24,269,371.59</u>	<u>\$ -</u>	<u>\$24,269,371.59</u>	<u>100.00%</u>	<u>\$23,728,360.72</u>	<u>\$541,010.87</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2a

School: Lincoln

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$7,336,585.00	\$	\$7,336,585.00		\$7,108,691.23	\$227,893.77
General Fund Reserve for Encumbrances at June 30, 2020	<u>22,610.00</u>		<u>22,610.00</u>		<u>22,610.00</u>	
Combined General Fund Contribution	<u>7,359,195.00</u>		<u>7,359,195.00</u>	<u>100.00%</u>	<u>7,131,301.23</u>	<u>227,893.77</u>
Totals	<u><u>\$7,359,195.00</u></u>	<u><u>\$ -</u></u>	<u><u>\$7,359,195.00</u></u>	<u><u>100.00%</u></u>	<u><u>\$7,131,301.23</u></u>	<u><u>\$227,893.77</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2b

School: Washington

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$5,368,221.00	\$	\$5,368,221.00		\$5,300,019.74	\$68,201.26
General Fund Reserve for Encumbrances at June 30, 2020	<u>26,119.48</u>		<u>26,119.48</u>		<u>26,119.48</u>	
Combined General Fund Contribution	<u>5,394,340.48</u>		<u>5,394,340.48</u>	<u>100.00%</u>	<u>5,326,139.22</u>	<u>68,201.26</u>
Totals	<u><u>\$5,394,340.48</u></u>	<u><u>\$ -</u></u>	<u><u>\$5,394,340.48</u></u>	<u><u>100.00%</u></u>	<u><u>\$5,326,139.22</u></u>	<u><u>\$68,201.26</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2c

High School

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$7,555,841.00	\$	\$7,555,841.00		\$7,459,812.90	\$96,028.10
General Fund Reserve for Encumbrances at June 30, 2020	<u>50,251.90</u>		<u>50,251.90</u>		<u>50,251.90</u>	
Combined General Fund Contribution	<u>7,606,092.90</u>	<u>-</u>	<u>7,606,092.90</u>	<u>100.00%</u>	<u>7,510,064.80</u>	<u>96,028.10</u>
Totals	<u><u>\$7,606,092.90</u></u>	<u><u>\$ -</u></u>	<u><u>\$7,606,092.90</u></u>	<u><u>100.00%</u></u>	<u><u>\$7,510,064.80</u></u>	<u><u>\$96,028.10</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2d

Hamilton Intermediate School

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$3,651,533.00	\$	\$3,651,533.00		\$3,517,084.46	\$134,448.54
General Fund Reserve for Encumbrances at June 30, 2020	<u>7,097.21</u>		<u>7,097.21</u>		<u>7,097.21</u>	
Combined General Fund Contribution	<u>3,658,630.21</u>		<u>3,658,630.21</u>	<u>100.00%</u>	<u>3,524,181.67</u>	<u>134,448.54</u>
Totals	<u><u>\$3,658,630.21</u></u>	<u><u>\$ -</u></u>	<u><u>\$3,658,630.21</u></u>	<u><u>100.00%</u></u>	<u><u>\$3,524,181.67</u></u>	<u><u>\$134,448.54</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF EXPENDITURES ALLOCATED BY RESOURCE TYPE - ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Exhibit D-2e

Kennedy School

<u>Resources</u>	<u>Resource Amount</u>	<u>Adjustment</u>	<u>Adjusted Resource Amount</u>	<u>% of Total Resources</u>	<u>Total Expenditures - % of Total Resources</u>	<u>Total Surplus/ Carryover - % of Total Resources</u>
General Fund Contribution	\$251,113.00	\$	\$251,113.00		\$236,673.80	\$ 14,439.20
General Fund Reserve for Encumbrances at June 30, 2020						
Combined General Fund Contribution	<u>251,113.00</u>		<u>251,113.00</u>	<u>100.00%</u>	<u>236,673.80</u>	<u>14,439.20</u>
Totals	<u>\$251,113.00</u>	<u>\$ -</u>	<u>\$251,113.00</u>	<u>100.00%</u>	<u>\$236,673.80</u>	<u>\$14,439.20</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	\$ 646,896.00	\$	\$ 646,896.00	\$ 633,396.00	\$ 13,500.00
Salaries of Teachers:					
Grades 1 - 5	4,420,548.00	404.79	4,420,952.79	4,269,434.08	151,518.71
Grades 6 - 8	2,279,675.00		2,279,675.00	2,279,674.99	0.01
Grades 9 - 12	4,115,853.00	2,265.21	4,118,118.21	4,116,584.96	1,533.25
Unused Vacation Payments to Retired Staff	220,000.00	(4,331.49)	215,668.51	215,668.51	
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	184,353.00	(1,121.75)	183,231.25	171,430.71	11,800.54
Purchased Professional/Educational Services	37,500.00	2,554.36	40,054.36	29,249.44	10,804.92
Purchased Professional and Technical Services	5,720.00	(819.11)	4,900.89	4,201.89	699.00
Other Purchased Services (300-500 Series)	3,000.00	4,000.00	7,000.00	4,325.00	2,675.00
General Supplies	111,752.00	49,698.22	161,450.22	78,556.13	82,894.09
Textbooks	84,000.00	12,852.72	96,852.72	80,205.25	16,647.47
Total Regular Programs	<u>12,109,297.00</u>	<u>65,502.95</u>	<u>12,174,799.95</u>	<u>11,882,726.96</u>	<u>292,072.99</u>
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	1,871,658.00	(1,234.74)	1,870,423.26	1,870,423.14	0.12
Other Salaries for Instruction	339,681.00		339,681.00	339,681.00	
Total Learning and/or Language Disabilities	<u>2,211,339.00</u>	<u>(1,234.74)</u>	<u>2,210,104.26</u>	<u>2,210,104.14</u>	<u>0.12</u>
Special Education:					
Instruction:					
Resource Room/Resource Center:					
Other Salaries for Instruction	19,243.00	78.43	19,321.43	19,042.75	278.68
Total Resource Room/Resource Center	<u>19,243.00</u>	<u>78.43</u>	<u>19,321.43</u>	<u>19,042.75</u>	<u>278.68</u>
Total Special Education	<u>2,230,582.00</u>	<u>(1,156.31)</u>	<u>2,229,425.69</u>	<u>2,229,146.89</u>	<u>278.80</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Before/After School Programs - Instruction:					
Salaries of Teachers	\$ 40,000.00	\$ (762.30)	\$ 39,237.70	\$ 27,477.69	\$ 11,760.01
Total Before/After School Programs - Instruction	<u>40,000.00</u>	<u>(762.30)</u>	<u>39,237.70</u>	<u>27,477.69</u>	<u>11,760.01</u>
Bilingual Education:					
Salaries of Teachers	475,595.00	(1,562.58)	474,032.42	452,985.02	21,047.40
Total Bilingual Education	<u>475,595.00</u>	<u>(1,562.58)</u>	<u>474,032.42</u>	<u>452,985.02</u>	<u>21,047.40</u>
School-Sponsored Cocurricular Activities:					
Salaries	34,280.00	2,206.50	36,486.50	23,832.29	12,654.21
Supplies and Materials	2,160.00	4,969.00	7,129.00	5,702.64	1,426.36
Total School-Sponsored Cocurricular Activities	<u>36,440.00</u>	<u>7,175.50</u>	<u>43,615.50</u>	<u>29,534.93</u>	<u>14,080.57</u>
Before/After School Programs - Support SVC:					
Salaries	40,000.00		40,000.00	34,439.31	5,560.69
Total Before/After School Programs - Support SVC	<u>40,000.00</u>		<u>40,000.00</u>	<u>34,439.31</u>	<u>5,560.69</u>
School-Sponsored Athletics - Instruction:					
Salaries	5,300.00	(1,149.10)	4,150.90	3,165.90	985.00
Other Purchased Services (300-500 Series)	22,880.00	3,800.00	26,680.00	22,880.00	3,800.00
Supplies and Materials	1,000.00	6,485.49	7,485.49	6,654.47	831.02
Total School-Sponsored Athletics - Instruction	<u>29,180.00</u>	<u>9,136.39</u>	<u>38,316.39</u>	<u>32,700.37</u>	<u>5,616.02</u>
Other Instructional Programs:					
Other Purchased Services (300-500 Series)	43,000.00		43,000.00	42,571.00	429.00
Supplies and Materials	50,000.00	7,422.67	57,422.67	51,076.04	6,346.63
Total Other Instructional Programs	<u>93,000.00</u>	<u>7,422.67</u>	<u>100,422.67</u>	<u>93,647.04</u>	<u>6,775.63</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Summer School - Instruction:					
Salaries of Teachers	\$ 40,000.00	\$ 8,575.14	\$ 48,575.14	\$ 22,392.71	\$ 26,182.43
Total Summer School - Instruction	<u>40,000.00</u>	<u>8,575.14</u>	<u>48,575.14</u>	<u>22,392.71</u>	<u>26,182.43</u>
Undistributed:					
Attendance and Social Work Services:					
Salaries	342,589.00	(15,000.00)	327,589.00	320,804.03	6,784.97
Total Attendance and Social Work Services	<u>342,589.00</u>	<u>(15,000.00)</u>	<u>327,589.00</u>	<u>320,804.03</u>	<u>6,784.97</u>
Health Services:					
Salaries	508,364.00	3,163.02	511,527.02	498,208.49	13,318.53
Purchased Professional/Technical Services	3,000.00	1,350.75	4,350.75	2,048.75	2,302.00
Total Health Services	<u>511,364.00</u>	<u>4,513.77</u>	<u>515,877.77</u>	<u>500,257.24</u>	<u>15,620.53</u>
Improvement of Instruction Services:					
Salaries of Other Professional Staff	427,132.00	(5,062.40)	422,069.60	387,659.31	34,410.29
Total Improvement of Instruction Services	<u>427,132.00</u>	<u>(5,062.40)</u>	<u>422,069.60</u>	<u>387,659.31</u>	<u>34,410.29</u>
Guidance Services:					
Salaries of Other Professional Staff	317,801.00	(2,988.50)	314,812.50	314,812.50	
Salaries of Secretarial and Clerical Assistants	52,853.00		52,853.00	52,853.00	
Total Guidance Services	<u>370,654.00</u>	<u>(2,988.50)</u>	<u>367,665.50</u>	<u>367,665.50</u>	
Educational Media Services/School Library:					
Salaries	544,430.00	3,709.87	548,139.87	536,333.61	11,806.26
Total Educational Media Services/School Library	<u>544,430.00</u>	<u>3,709.87</u>	<u>548,139.87</u>	<u>536,333.61</u>	<u>11,806.26</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3
Sheet #4

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<u>District-Wide</u>					
Undistributed:					
Staff Development - Staff Training:					
Purchased Professional/Educational Services	\$ 3,000.00	\$	\$ 3,000.00	\$ 924.85	\$ 2,075.15
Total Staff Development - Staff Training	<u>3,000.00</u>		<u>3,000.00</u>	<u>924.85</u>	<u>2,075.15</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	1,203,312.00		1,203,312.00	1,203,309.96	2.04
Salaries of Secretarial and Clerical Assistants	468,699.00		468,699.00	468,699.00	
Other Salaries	65,264.00		65,264.00	65,264.00	
Purchased Professional and Technical Services	2,000.00	13,352.41	15,352.41	866.82	14,485.59
Supplies and Materials	29,530.00	(5,529.75)	24,000.25	15,122.17	8,878.08
Other Objects	<u>8,500.00</u>		<u>8,500.00</u>	<u>5,510.12</u>	<u>2,989.88</u>
Total Support Services School Administration	<u>1,777,305.00</u>	<u>7,822.66</u>	<u>1,785,127.66</u>	<u>1,758,772.07</u>	<u>26,355.59</u>
Custodial Services:					
Salaries of Noninstructional Aides	<u>20,798.00</u>	<u>11,131.84</u>	<u>31,929.84</u>	<u>24,479.84</u>	<u>7,450.00</u>
Total Custodial Services	<u>20,798.00</u>	<u>11,131.84</u>	<u>31,929.84</u>	<u>24,479.84</u>	<u>7,450.00</u>
Security:					
Salaries	<u>177,861.00</u>	<u>(1,316.70)</u>	<u>176,544.30</u>	<u>167,879.64</u>	<u>8,664.66</u>
Total Security	<u>177,861.00</u>	<u>(1,316.70)</u>	<u>176,544.30</u>	<u>167,879.64</u>	<u>8,664.66</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>District-Wide</u>					
Undistributed:					
Unallocated Benefits - Employee Benefits:					
Health Benefits	<u>\$ 4,894,066.00</u>	<u>\$ (2,753.15)</u>	<u>\$ 4,891,312.85</u>	<u>\$ 4,850,243.96</u>	<u>\$ 41,068.89</u>
Total Unallocated Benefits - Employee Benefits	<u>4,894,066.00</u>	<u>(2,753.15)</u>	<u>4,891,312.85</u>	<u>4,850,243.96</u>	<u>41,068.89</u>
Total Undistributed Expenditures	<u>9,069,199.00</u>	<u>57.39</u>	<u>9,069,256.39</u>	<u>8,915,020.05</u>	<u>154,236.34</u>
Total General Current Expense	<u>24,163,293.00</u>	<u>94,388.85</u>	<u>24,257,681.85</u>	<u>23,720,070.97</u>	<u>537,610.88</u>
Equipment:					
Grades 9 - 12		<u>11,689.74</u>	<u>11,689.74</u>	<u>8,289.75</u>	<u>3,399.99</u>
Total Equipment		<u>11,689.74</u>	<u>11,689.74</u>	<u>8,289.75</u>	<u>3,399.99</u>
TOTAL SCHOOL-BASED EXPENDITURES	<u>24,163,293.00</u>	<u>106,078.59</u>	<u>24,269,371.59</u>	<u>23,728,360.72</u>	<u>541,010.87</u>
Other Financing Sources:					
Operating Transfer In	<u>24,163,293.00</u>		<u>24,163,293.00</u>	<u>24,124,023.43</u>	<u>39,269.57</u>
Total Other Financing Sources	<u>24,163,293.00</u>		<u>24,163,293.00</u>	<u>24,124,023.43</u>	<u>39,269.57</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		<u>(106,078.59)</u>	<u>(106,078.59)</u>	<u>395,662.71</u>	<u>501,741.30</u>
Fund Balance, July 1	<u>106,078.59</u>		<u>106,078.59</u>	<u>106,078.59</u>	
Fund Balance, June 30	<u>\$ 106,078.59</u>	<u>\$(106,078.59)</u>	<u>\$ -</u>	<u>\$ 501,741.30</u>	<u>\$501,741.30</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3a
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction - Regular Programs:					
Preschool/Kindergarten:					
Salaries of Teachers	\$ 646,896.00	\$	\$ 646,896.00	\$ 633,396.00	\$ 13,500.00
Salaries of Teachers:					
Grades 1 - 5	2,691,719.00	404.79	2,692,123.79	2,564,605.08	127,518.71
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	170,288.00		170,288.00	165,790.96	4,497.04
Unused Vacation Payments to Retired Staff	55,000.00		55,000.00	55,000.00	
Purchased Professional/Educational Services	12,000.00	1,183.60	13,183.60	6,479.30	6,704.30
Purchased Technical Services	5,720.00	(819.11)	4,900.89	4,201.89	699.00
General Supplies	41,820.00	7,425.51	49,245.51	24,806.73	24,438.78
Textbooks	28,000.00	5,844.26	33,844.26	23,403.45	10,440.81
Total Regular Programs	<u>3,651,443.00</u>	<u>14,039.05</u>	<u>3,665,482.05</u>	<u>3,477,683.41</u>	<u>187,798.64</u>
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	452,877.00		452,877.00	452,876.88	0.12
Other Salaries for Instruction	110,189.00		110,189.00	110,189.00	
Total Learning and/or Language Disabilities	<u>563,066.00</u>		<u>563,066.00</u>	<u>563,065.88</u>	<u>0.12</u>
Total Special Education	<u>563,066.00</u>		<u>563,066.00</u>	<u>563,065.88</u>	<u>0.12</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3a
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction:					
Bilingual Education:					
Salaries of Teachers	<u>\$ 221,751.00</u>	\$	<u>\$ 221,751.00</u>	<u>\$ 221,751.00</u>	\$
Total Bilingual Education	<u>221,751.00</u>		<u>221,751.00</u>	<u>221,751.00</u>	
School-Sponsored Cocurricular Activities:					
Salaries	<u>1,000.00</u>		<u>1,000.00</u>	<u>890.00</u>	<u>110.00</u>
Total School-Sponsored Cocurricular Activities	<u>1,000.00</u>		<u>1,000.00</u>	<u>890.00</u>	<u>110.00</u>
Before/After School Programs - Support SVC:					
Salaries	<u>20,000.00</u>		<u>20,000.00</u>	<u>16,303.27</u>	<u>3,696.73</u>
Total Before/After School Programs - Support SVC	<u>20,000.00</u>		<u>20,000.00</u>	<u>16,303.27</u>	<u>3,696.73</u>
Summer School Instruction:					
Salaries of Teachers	<u>10,000.00</u>	<u>6,257.32</u>	<u>16,257.32</u>	<u>2,044.30</u>	<u>14,213.02</u>
Total Summer School Instruction	<u>10,000.00</u>	<u>6,257.32</u>	<u>16,257.32</u>	<u>2,044.30</u>	<u>14,213.02</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3a
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Instruction:					
Undistributed:					
Attendance and Social Work Services:					
Salaries	<u>\$ 68,974.00</u>	\$	<u>\$ 68,974.00</u>	<u>\$ 68,974.00</u>	\$
Total Attendance and Social Work Services	<u>68,974.00</u>		<u>68,974.00</u>	<u>68,974.00</u>	
Health Services:					
Salaries	<u>56,304.00</u>		<u>56,304.00</u>	<u>56,304.00</u>	
Total Health Services	<u>56,304.00</u>		<u>56,304.00</u>	<u>56,304.00</u>	
Improvement of Instruction Services:					
Salaries of Other Professional Staff	<u>123,553.00</u>	<u>6,967.60</u>	<u>130,520.60</u>	<u>111,110.31</u>	<u>19,410.29</u>
Total Improvement of Instruction Services	<u>123,553.00</u>	<u>6,967.60</u>	<u>130,520.60</u>	<u>111,110.31</u>	<u>19,410.29</u>
Educational Media Services/School Library:					
Salaries	<u>131,908.00</u>	<u>271.94</u>	<u>132,179.94</u>	<u>132,179.94</u>	
Total Educational Media Services/School Library	<u>131,908.00</u>	<u>271.94</u>	<u>132,179.94</u>	<u>132,179.94</u>	

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3a
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Undistributed:					
Support Services School Administration:					
Salaries of Principals/Assistant Principals	\$ 270,377.00	\$	\$ 270,377.00	\$ 270,376.56	\$ 0.44
Salaries of Secretarial and Clerical Assistants	110,551.00		110,551.00	110,551.00	
Other Salaries	16,316.00		16,316.00	16,316.00	
Other Purchased and Technical Services		15.36	15.36		15.36
Supplies and Materials	14,280.00	(5,733.88)	8,546.12	6,689.56	1,856.56
Total Support Services School Administration	411,524.00	(5,718.52)	405,805.48	403,933.12	1,872.36
Security:					
Salaries	12,740.00		12,740.00	12,740.00	
Total Security	12,740.00		12,740.00	12,740.00	
Unallocated Benefits - Employee Benefits:					
Health Benefits	2,064,322.00		2,064,322.00	2,064,322.00	
Total Unallocated Benefits - Employee Benefits	2,064,322.00		2,064,322.00	2,064,322.00	

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3a
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Lincoln</u>					
Total Undistributed Expenditures	<u>\$2,879,325.00</u>	<u>\$ 7,778.34</u>	<u>\$2,887,103.34</u>	<u>\$2,851,607.67</u>	<u>\$ 35,495.67</u>
Total General Current Expense	<u>7,336,585.00</u>	<u>21,817.39</u>	<u>7,358,402.39</u>	<u>7,131,301.23</u>	<u>227,101.16</u>
TOTAL SCHOOL-BASED EXPENDITURES	<u>7,336,585.00</u>	<u>21,817.39</u>	<u>7,358,402.39</u>	<u>7,131,301.23</u>	<u>227,101.16</u>
Other Financing Sources:					
Operating Transfer In	<u>7,336,585.00</u>		<u>7,336,585.00</u>	<u>7,328,088.91</u>	<u>8,496.09</u>
Total Other Financing Sources	<u>7,336,585.00</u>		<u>7,336,585.00</u>	<u>7,328,088.91</u>	<u>8,496.09</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures	-	(21,817.39)	(21,817.39)	196,787.68	218,605.07
Fund Balance, July 1	<u>22,610.00</u>		<u>22,610.00</u>	<u>22,610.00</u>	
Fund Balance, June 30	<u><u>\$ 22,610.00</u></u>	<u><u>\$(21,817.39)</u></u>	<u><u>\$ 792.61</u></u>	<u><u>\$ 219,397.68</u></u>	<u><u>\$218,605.07</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3b
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grades 6 - 8	\$2,279,675.00	\$	\$2,279,675.00	\$2,279,674.99	\$ 0.01
Unused Vacation Payments to Retired Staff	55,000.00		55,000.00	55,000.00	
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	11,500.00	520.76	12,020.76	12,020.76	
General Supplies	17,546.00	23,734.33	41,280.33	16,332.50	24,947.83
Textbooks	16,000.00	6,887.37	22,887.37	21,737.96	1,149.41
	<u>2,379,721.00</u>	<u>31,142.46</u>	<u>2,410,863.46</u>	<u>2,384,766.21</u>	<u>26,097.25</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	569,703.00	(1,234.74)	568,468.26	568,468.26	
Other Salaries for Instruction	67,123.00		67,123.00	67,123.00	
	<u>636,826.00</u>	<u>(1,234.74)</u>	<u>635,591.26</u>	<u>635,591.26</u>	
Total Learning and/or Language Disabilities					
Resource Room/Resource Center:					
Other Salaries for Instruction	19,243.00		19,243.00	19,042.75	200.25
	<u>19,243.00</u>		<u>19,243.00</u>	<u>19,042.75</u>	<u>200.25</u>
Total Resource Room/Resource Center					
	<u>19,243.00</u>		<u>19,243.00</u>	<u>19,042.75</u>	<u>200.25</u>
Total Special Education	<u>656,069.00</u>	<u>(1,234.74)</u>	<u>654,834.26</u>	<u>654,634.01</u>	<u>200.25</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3b
 Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Bilingual Education:					
Salaries of Teachers	\$ 136,653.00	\$ (174.99)	\$ 136,478.01	\$ 115,760.61	\$ 20,717.40
Total Bilingual Education	<u>136,653.00</u>	<u>(174.99)</u>	<u>136,478.01</u>	<u>115,760.61</u>	<u>20,717.40</u>
School-Sponsored Cocurricular Activities:					
Salaries	2,160.00	(311.89)	1,848.11	1,380.00	468.11
Supplies and Materials	<u>2,160.00</u>	<u>4,969.00</u>	<u>7,129.00</u>	<u>5,702.64</u>	<u>1,426.36</u>
Total School-Sponsored Cocurricular Activities	<u>4,320.00</u>	<u>4,657.11</u>	<u>8,977.11</u>	<u>7,082.64</u>	<u>1,894.47</u>
School-Sponsored Athletics - Instruction:					
Salaries	5,300.00	(1,149.10)	4,150.90	3,165.90	985.00
Supplies and Materials	<u>1,000.00</u>	<u>6,485.49</u>	<u>7,485.49</u>	<u>6,654.47</u>	<u>831.02</u>
Total School-Sponsored Athletics - Instruction	<u>6,300.00</u>	<u>5,336.39</u>	<u>11,636.39</u>	<u>9,820.37</u>	<u>1,816.02</u>
Before/After School Programs - Instruction:					
Salaries of Teachers	<u>20,000.00</u>		<u>20,000.00</u>	<u>10,643.89</u>	<u>9,356.11</u>
Total Before/After School Programs - Instruction	<u>20,000.00</u>		<u>20,000.00</u>	<u>10,643.89</u>	<u>9,356.11</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3b
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Summer School - Instruction:					
Salaries of Teachers	\$ 10,000.00	\$ (1,653.50)	\$ 8,346.50	\$ 4,074.00	\$ 4,272.50
Total Summer School - Instruction	<u>10,000.00</u>	<u>(1,653.50)</u>	<u>8,346.50</u>	<u>4,074.00</u>	<u>4,272.50</u>
Undistributed:					
Attendance and Social Work Services:					
Salaries	<u>100,720.00</u>	<u>(15,000.00)</u>	<u>85,720.00</u>	<u>85,435.03</u>	<u>284.97</u>
Total Attendance and Social Work Services	<u>100,720.00</u>	<u>(15,000.00)</u>	<u>85,720.00</u>	<u>85,435.03</u>	<u>284.97</u>
Health Services:					
Salaries	<u>56,604.00</u>		<u>56,604.00</u>	<u>56,604.00</u>	
Total Health Services	<u>56,604.00</u>		<u>56,604.00</u>	<u>56,604.00</u>	
Improvement of Instruction Services:					
Salaries of Other Professional Staff	<u>90,013.00</u>		<u>90,013.00</u>	<u>90,013.00</u>	
Total Improvement of Instruction Services	<u>90,013.00</u>		<u>90,013.00</u>	<u>90,013.00</u>	

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3b
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Undistributed:					
Guidance Services:					
Salaries of Other Professional Staff	\$ 71,724.00	\$ (2,988.50)	\$ 68,735.50	\$ 68,735.50	\$
Total Guidance Services	<u>71,724.00</u>	<u>(2,988.50)</u>	<u>68,735.50</u>	<u>68,735.50</u>	
Educational Media Services/School Library:					
Salaries	<u>79,307.00</u>	<u>5,365.34</u>	<u>84,672.34</u>	<u>81,945.38</u>	<u>2,726.96</u>
Total Educational Media Services/School Library	<u>79,307.00</u>	<u>5,365.34</u>	<u>84,672.34</u>	<u>81,945.38</u>	<u>2,726.96</u>
Support Services School Administration:					
Salaries of Principals/Assistant Principals	351,673.00		351,673.00	351,672.24	0.76
Salaries of Secretarial and Clerical Assistants	183,959.00		183,959.00	183,959.00	
Other Salaries	16,316.00		16,316.00	16,316.00	
Purchased Professional and Technical Services		<u>1,337.04</u>	<u>1,337.04</u>		<u>1,337.04</u>
Total Support Services School Administration	<u>551,948.00</u>	<u>1,337.04</u>	<u>553,285.04</u>	<u>551,947.24</u>	<u>1,337.80</u>
Security:					
Salaries	<u>12,740.00</u>		<u>12,740.00</u>	<u>12,575.34</u>	<u>164.66</u>
Total Security	<u>12,740.00</u>		<u>12,740.00</u>	<u>12,575.34</u>	<u>164.66</u>

HARRISON TOWN SCHOOL DISTRICT
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BLENDED RESOURCE FUND 15
SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3b
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Washington</u>					
Undistributed:					
Unallocated Benefits - Employee Benefits:					
Health Benefits	<u>\$ 1,192,102.00</u>	\$	<u>\$ 1,192,102.00</u>	<u>\$ 1,192,102.00</u>	\$
Total Unallocated Benefits - Employee Benefits	<u>1,192,102.00</u>	<u> </u>	<u>1,192,102.00</u>	<u>1,192,102.00</u>	<u> </u>
Total Undistributed Expenditures	<u>2,155,158.00</u>	<u>(11,286.12)</u>	<u>2,143,871.88</u>	<u>2,139,357.49</u>	<u>4,514.39</u>
Total General Current Expense	<u>5,368,221.00</u>	<u>26,786.61</u>	<u>5,395,007.61</u>	<u>5,326,139.22</u>	<u>68,868.39</u>
TOTAL SCHOOL-BASED EXPENDITURES	<u>5,368,221.00</u>	<u>26,786.61</u>	<u>5,395,007.61</u>	<u>5,326,139.22</u>	<u>68,868.39</u>
Other Financing Sources:					
Operating Transfer In	<u>5,368,221.00</u>		<u>5,368,221.00</u>	<u>5,368,377.50</u>	<u>(156.50)</u>
Total Other Financing Sources	<u>5,368,221.00</u>	<u> </u>	<u>5,368,221.00</u>	<u>5,368,377.50</u>	<u>(156.50)</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(26,786.61)	(26,786.61)	42,238.28	69,024.89
Fund Balance, July 1	<u>26,119.48</u>	<u> </u>	<u>26,119.48</u>	<u>26,119.48</u>	<u> </u>
Fund Balance, June 30	<u>\$ 26,119.48</u>	<u>\$(26,786.61)</u>	<u>\$ (667.13)</u>	<u>\$ 68,357.76</u>	<u>\$69,024.89</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3c
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grades 9 - 12	\$ 4,115,853.00	\$ 2,265.21	\$4,118,118.21	\$4,116,584.96	\$ 1,533.25
Other Salaries for Instruction	14,065.00	(1,121.75)	12,943.25	5,639.75	7,303.50
Unused Vacation Payments to Retired Staff	55,000.00		55,000.00	55,000.00	
Regular Programs - Undistributed Instruction:					
General Supplies	40,386.00	4,786.81	45,172.81	27,592.79	17,580.02
Textbooks	34,000.00	787.98	34,787.98	29,730.73	5,057.25
Purchased Services (300-500 Series)	<u>40,386.00</u>	<u>4,000.00</u>	<u>4,000.00</u>	<u>4,000.00</u>	
Total Regular Programs	<u>4,259,304.00</u>	<u>10,718.25</u>	<u>4,270,022.25</u>	<u>4,238,548.23</u>	<u>31,474.02</u>
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	482,342.00		482,342.00	482,342.00	
Other Salaries for Instruction	<u>80,276.00</u>		<u>80,276.00</u>	<u>80,276.00</u>	
Total Learning and/or Language Disabilities	<u>562,618.00</u>		<u>562,618.00</u>	<u>562,618.00</u>	
Total Special Education	<u>562,618.00</u>		<u>562,618.00</u>	<u>562,618.00</u>	
Bilingual Education:					
Salaries of Teachers	<u>117,191.00</u>	<u>(1,387.59)</u>	<u>115,803.41</u>	<u>115,473.41</u>	<u>330.00</u>
Total Bilingual Education	<u>117,191.00</u>	<u>(1,387.59)</u>	<u>115,803.41</u>	<u>115,473.41</u>	<u>330.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3c
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
School-Sponsored Cocurricular Activities:					
Salaries	<u>\$ 29,620.00</u>	<u>\$ 1,358.01</u>	<u>\$ 30,978.01</u>	<u>\$ 21,462.29</u>	<u>\$ 9,515.72</u>
Total School-Sponsored Cocurricular Activities	<u>29,620.00</u>	<u>1,358.01</u>	<u>30,978.01</u>	<u>21,462.29</u>	<u>9,515.72</u>
School-Sponsored Athletics:					
Purchased Services (300-500 Series)	<u>22,880.00</u>	<u>3,800.00</u>	<u>26,680.00</u>	<u>22,880.00</u>	<u>3,800.00</u>
Total School-Sponsored Athletics	<u>22,880.00</u>	<u>3,800.00</u>	<u>26,680.00</u>	<u>22,880.00</u>	<u>3,800.00</u>
Before/After School Programs - Instruction:					
Salaries of Teachers	<u>20,000.00</u>	<u>(762.30)</u>	<u>19,237.70</u>	<u>16,833.80</u>	<u>2,403.90</u>
Total Before/After School Programs - Instruction	<u>20,000.00</u>	<u>(762.30)</u>	<u>19,237.70</u>	<u>16,833.80</u>	<u>2,403.90</u>
Summer School - Instruction:					
Salaries of Teachers	<u>10,000.00</u>	<u>162.96</u>	<u>10,162.96</u>	<u>8,469.46</u>	<u>1,693.50</u>
Total Summer School - Instruction	<u>10,000.00</u>	<u>162.96</u>	<u>10,162.96</u>	<u>8,469.46</u>	<u>1,693.50</u>
Other Instructional Programs - Instruction:					
Purchased Services (300-500 Series)	<u>43,000.00</u>		<u>43,000.00</u>	<u>42,571.00</u>	<u>429.00</u>
Supplies and Materials	<u>50,000.00</u>	<u>7,422.67</u>	<u>57,422.67</u>	<u>51,076.04</u>	<u>6,346.63</u>
Total Other Instructional Programs - Instruction	<u>93,000.00</u>	<u>7,422.67</u>	<u>100,422.67</u>	<u>93,647.04</u>	<u>6,775.63</u>
Health Services:					
Salaries	<u>224,054.00</u>	<u>3,163.02</u>	<u>227,217.02</u>	<u>214,519.49</u>	<u>12,697.53</u>
Purchased Professional and Technical Services	<u>3,000.00</u>	<u>1,350.75</u>	<u>4,350.75</u>	<u>2,048.75</u>	<u>2,302.00</u>
Total Health Services	<u>227,054.00</u>	<u>4,513.77</u>	<u>231,567.77</u>	<u>216,568.24</u>	<u>14,999.53</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3c
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Undistributed:					
Improvement of Instruction Services:					
Salaries of Other Professional Staff	<u>\$ 90,013.00</u>	<u>\$ 270.00</u>	<u>\$ 90,283.00</u>	<u>\$ 90,283.00</u>	<u>\$</u>
Total Improvement of Instruction Services	<u>90,013.00</u>	<u>270.00</u>	<u>90,283.00</u>	<u>90,283.00</u>	
Educational Media Services/School Library:					
Salaries	<u>155,430.00</u>	<u>741.60</u>	<u>156,171.60</u>	<u>154,081.50</u>	<u>2,090.10</u>
Total Educational Media Services/School Library	<u>155,430.00</u>	<u>741.60</u>	<u>156,171.60</u>	<u>154,081.50</u>	<u>2,090.10</u>
Guidance Services:					
Salaries of Other Professional Staff	<u>246,077.00</u>		<u>246,077.00</u>	<u>246,077.00</u>	
Salaries of Secretarial and Clerical Assistants	<u>52,853.00</u>		<u>52,853.00</u>	<u>52,853.00</u>	
Total Guidance Services	<u>298,930.00</u>		<u>298,930.00</u>	<u>298,930.00</u>	
Instructional Staff Training Services:					
Purchased Professional/Educational Services	<u>3,000.00</u>		<u>3,000.00</u>	<u>924.85</u>	<u>2,075.15</u>
Total Instructional Staff Training Services	<u>3,000.00</u>		<u>3,000.00</u>	<u>924.85</u>	<u>2,075.15</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3c
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Undistributed:					
Support Services School Administration:					
Salaries of Principals/Assistant Principals	\$ 400,359.00	\$	\$ 400,359.00	\$ 400,358.16	\$ 0.84
Salaries of Secretarial and Clerical Assistants	91,997.00		91,997.00	91,997.00	
Other Salaries	16,316.00		16,316.00	16,316.00	
Purchased Services (300-500 Series)		3,198.67	3,198.67	380.50	2,818.17
Supplies and Materials	15,250.00	204.13	15,454.13	8,432.61	7,021.52
Other Objects	8,500.00		8,500.00	5,510.12	2,989.88
Total Support Services School Administration	<u>532,422.00</u>	<u>3,402.80</u>	<u>535,824.80</u>	<u>522,994.39</u>	<u>12,830.41</u>
Custodial Services:					
Salaries of Non-Instructional Aides	<u>20,798.00</u>	<u>11,131.84</u>	<u>31,929.84</u>	<u>24,479.84</u>	<u>7,450.00</u>
Total Custodial Services	<u>20,798.00</u>	<u>11,131.84</u>	<u>31,929.84</u>	<u>24,479.84</u>	<u>7,450.00</u>
Security:					
Salaries	<u>54,000.00</u>		<u>54,000.00</u>	<u>54,000.00</u>	
Total Security	<u>54,000.00</u>		<u>54,000.00</u>	<u>54,000.00</u>	
Unallocated Benefits - Employee Benefits:					
Health Benefits	<u>1,059,581.00</u>		<u>1,059,581.00</u>	<u>1,059,581.00</u>	
Total Unallocated Benefits - Employee Benefits	<u>1,059,581.00</u>		<u>1,059,581.00</u>	<u>1,059,581.00</u>	
Total Undistributed Expenditures	<u>2,441,228.00</u>	<u>20,060.01</u>	<u>2,461,288.01</u>	<u>2,421,842.82</u>	<u>39,445.19</u>
Total General Current Expense	<u>7,555,841.00</u>	<u>41,372.01</u>	<u>7,597,213.01</u>	<u>7,501,775.05</u>	<u>95,437.96</u>
Equipment:					
Grades 9 - 12		<u>11,689.74</u>	<u>11,689.74</u>	<u>8,289.75</u>	<u>3,399.99</u>
Total Equipment		<u>11,689.74</u>	<u>11,689.74</u>	<u>8,289.75</u>	<u>3,399.99</u>
TOTAL SCHOOL-BASED EXPENDITURES	<u>7,555,841.00</u>	<u>53,061.75</u>	<u>7,608,902.75</u>	<u>7,510,064.80</u>	<u>98,837.95</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3c
Sheet #5

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: High School</u>					
Other Financing Sources:					
Operating Transfer In	<u>\$ 7,555,841.00</u>	\$	<u>\$ 7,555,841.00</u>	<u>\$ 7,548,580.20</u>	<u>\$ 7,260.80</u>
Total Other Financing Sources	<u>7,555,841.00</u>	<u> </u>	<u>7,555,841.00</u>	<u>7,548,580.20</u>	<u>7,260.80</u>
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(53,061.75)	(53,061.75)	38,515.40	91,577.15
Fund Balance, July 1	<u>50,251.90</u>	<u> </u>	<u>50,251.90</u>	<u>50,251.90</u>	<u> </u>
Fund Balance, June 30	<u><u>\$ 50,251.90</u></u>	<u><u>\$(53,061.75)</u></u>	<u><u>\$ (2,809.85)</u></u>	<u><u>\$ 88,767.30</u></u>	<u><u>\$ 91,577.15</u></u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3d
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Instruction - Regular Programs:					
Salaries of Teachers:					
Grade 1 - 5	\$ 1,728,829.00	\$	\$1,728,829.00	\$1,704,829.00	\$ 24,000.00
Unused Vacation Payments to Retired Staff	55,000.00	(4,331.49)	50,668.51	50,668.51	
Regular Programs - Undistributed Instruction:					
Purchased Professional/Educational Services	14,000.00	850.00	14,850.00	10,749.38	4,100.62
Other Purchased Services	3,000.00		3,000.00	325.00	2,675.00
General Supplies	12,000.00	13,751.57	25,751.57	9,824.11	15,927.46
Textbooks	6,000.00	(666.89)	5,333.11	5,333.11	
	<u>1,818,829.00</u>	<u>9,603.19</u>	<u>1,828,432.19</u>	<u>1,781,729.11</u>	<u>46,703.08</u>
Total Regular Programs					
Special Education:					
Learning and/or Language Disabilities:					
Salaries of Teachers	366,736.00		366,736.00	366,736.00	
Other Salaries for Instruction	82,093.00		82,093.00	82,093.00	
	<u>448,829.00</u>		<u>448,829.00</u>	<u>448,829.00</u>	
Total Learning and/or Language Disabilities					
Resource Room/Resource Center:					
General Supplies		78.43	78.43		78.43
		<u>78.43</u>	<u>78.43</u>		<u>78.43</u>
Total Resource Room/Resource Center					
	<u>448,829.00</u>	<u>78.43</u>	<u>448,907.43</u>	<u>448,829.00</u>	<u>78.43</u>
Total Special Education					

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3d
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
School-Sponsored Cocurricular Activities:					
Salaries	<u>\$ 1,500.00</u>	<u>\$ 1,160.38</u>	<u>\$ 2,660.38</u>	<u>\$ 100.00</u>	<u>\$ 2,560.38</u>
Total School-Sponsored Cocurricular Activities	<u>1,500.00</u>	<u>1,160.38</u>	<u>2,660.38</u>	<u>100.00</u>	<u>2,560.38</u>
Before/After School Programs - Support SVC:					
Salaries	<u>20,000.00</u>		<u>20,000.00</u>	<u>18,136.04</u>	<u>1,863.96</u>
Total Before/After School Programs - Support SVC	<u>20,000.00</u>		<u>20,000.00</u>	<u>18,136.04</u>	<u>1,863.96</u>
Summer School - Instruction:					
Salaries of Teachers	<u>10,000.00</u>	<u>3,808.36</u>	<u>13,808.36</u>	<u>7,804.95</u>	<u>6,003.41</u>
Total Summer School - Instruction	<u>10,000.00</u>	<u>3,808.36</u>	<u>13,808.36</u>	<u>7,804.95</u>	<u>6,003.41</u>
Undistributed:					
Attendance and Social Work Services:					
Salaries	<u>117,191.00</u>		<u>117,191.00</u>	<u>117,191.00</u>	
Total Attendance and Social Work Services	<u>117,191.00</u>		<u>117,191.00</u>	<u>117,191.00</u>	
Health Services:					
Salaries	<u>115,098.00</u>		<u>115,098.00</u>	<u>114,477.00</u>	<u>621.00</u>
Total Health Services	<u>115,098.00</u>		<u>115,098.00</u>	<u>114,477.00</u>	<u>621.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3d
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Undistributed:					
Improvement of Instruction Services:					
Salaries of Other Professional Staff	\$ 123,553.00	\$ (12,300.00)	\$ 111,253.00	\$ 96,253.00	\$ 15,000.00
Total Improvement of Instruction Services	<u>123,553.00</u>	<u>(12,300.00)</u>	<u>111,253.00</u>	<u>96,253.00</u>	<u>15,000.00</u>
Educational Media Services/School Library:					
Salaries	<u>126,788.00</u>	<u>(2,669.01)</u>	<u>124,118.99</u>	<u>124,118.99</u>	
Total Educational Media Services/School Library	<u>126,788.00</u>	<u>(2,669.01)</u>	<u>124,118.99</u>	<u>124,118.99</u>	
Support Services School Administration:					
Salaries of Principals/Assistant Principals	146,795.00		146,795.00	146,795.00	
Salaries of Secretarial and Clerical Assistants	82,192.00		82,192.00	82,192.00	
Other Salaries	16,316.00		16,316.00	16,316.00	
Purchased Professional and Technical Services	<u>2,000.00</u>	<u>8,801.34</u>	<u>10,801.34</u>	<u>486.32</u>	<u>10,315.02</u>
Total Support Services School Administration	<u>247,303.00</u>	<u>8,801.34</u>	<u>256,104.34</u>	<u>245,789.32</u>	<u>10,315.02</u>
Security:					
Salaries	<u>44,381.00</u>	<u>(1,316.70)</u>	<u>43,064.30</u>	<u>35,514.30</u>	<u>7,550.00</u>
Total Security	<u>44,381.00</u>	<u>(1,316.70)</u>	<u>43,064.30</u>	<u>35,514.30</u>	<u>7,550.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3d
Sheet #4

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Hamilton Intermediate School</u>					
Undistributed:					
Unallocated Benefits - Employee Benefits:					
Health Benefits	\$ 578,061.00	\$ (2,753.15)	\$ 575,307.85	\$ 534,238.96	\$ 41,068.89
Total Unallocated Benefits - Employee Benefits	578,061.00	(2,753.15)	575,307.85	534,238.96	41,068.89
Total Undistributed Expenditures	1,362,375.00	(6,429.16)	1,355,945.84	1,275,387.52	80,558.32
Total General Current Expense	3,651,533.00	4,412.84	3,655,945.84	3,524,181.67	131,764.17
TOTAL SCHOOL-BASED EXPENDITURES	3,651,533.00	4,412.84	3,655,945.84	3,524,181.67	131,764.17
Other Financing Sources:					
Operating Transfer In	3,651,533.00		3,651,533.00	3,627,863.82	23,669.18
Total Other Financing Sources	3,651,533.00		3,651,533.00	3,627,863.82	23,669.18
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures		(4,412.84)	(4,412.84)	103,682.15	108,094.99
Fund Balance, July 1	7,097.21		7,097.21	7,097.21	
Fund Balance, June 30	\$ 7,097.21	\$ (4,412.84)	\$ 2,684.37	\$ 110,779.36	\$ 108,094.99

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3e
Sheet #1

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Kennedy School</u>					
Special Education:					
Undistributed:					
Attendance and Social Work Services:					
Salaries	<u>\$ 55,704.00</u>	\$	<u>\$ 55,704.00</u>	<u>\$ 49,204.00</u>	<u>\$ 6,500.00</u>
Total Attendance and Social Work Services	<u>55,704.00</u>		<u>55,704.00</u>	<u>49,204.00</u>	<u>6,500.00</u>
Health Services:					
Salaries	<u>56,304.00</u>		<u>56,304.00</u>	<u>56,304.00</u>	
Total Health Services	<u>56,304.00</u>		<u>56,304.00</u>	<u>56,304.00</u>	
Educational Media Services/School Library:					
Salaries	<u>50,997.00</u>		<u>50,997.00</u>	<u>44,007.80</u>	<u>6,989.20</u>
Total Educational Media Services/School Library	<u>50,997.00</u>		<u>50,997.00</u>	<u>44,007.80</u>	<u>6,989.20</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3e
Sheet #2

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Kennedy School</u>					
Undistributed:					
Support Services School Administration:					
Salaries of Principals/Assistant Principals	<u>\$ 34,108.00</u>	\$	<u>\$ 34,108.00</u>	<u>\$ 34,108.00</u>	\$
Total Support Services School Administration	<u>34,108.00</u>		<u>34,108.00</u>	<u>34,108.00</u>	
Security:					
Salaries	<u>54,000.00</u>		<u>54,000.00</u>	<u>53,050.00</u>	<u>950.00</u>
Total Security	<u>54,000.00</u>		<u>54,000.00</u>	<u>53,050.00</u>	<u>950.00</u>

HARRISON TOWN SCHOOL DISTRICT
 BLENDED RESOURCE FUND 15
 SCHEDULE OF BLENDED EXPENDITURES - BUDGET AND ACTUAL
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

D-3e
Sheet #3

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<u>School: Kennedy School</u>					
Total Undistributed Expenditures	<u>\$251,113.00</u>	\$	<u>\$251,113.00</u>	<u>\$236,673.80</u>	<u>\$14,439.20</u>
Total General Current Expense	<u>251,113.00</u>		<u>251,113.00</u>	<u>236,673.80</u>	<u>14,439.20</u>
TOTAL SCHOOL-BASED EXPENDITURES	<u>251,113.00</u>		<u>251,113.00</u>	<u>236,673.80</u>	<u>14,439.20</u>
Other Financing Sources:					
Operating Transfer In	<u>251,113.00</u>		<u>251,113.00</u>	<u>251,113.00</u>	
Total Other Financing Sources	<u>251,113.00</u>		<u>251,113.00</u>	<u>251,113.00</u>	
Excess (Deficiency) of Other Financing Sources Over/(Under) Expenditures				14,439.20	14,439.20
Fund Balance, July 1	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Fund Balance, June 30	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 14,439.20</u></u>	<u><u>\$14,439.20</u></u>

E. SPECIAL REVENUE FUND

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

E-1

	Total Brought Forward (E-1a)	IDEA Part B Basic	CARES Act Education Stabilization Fund	Fresh Fruits Vegetables	Title IIA	Title I	Title III Immigrant	Family Friendly	Totals 2021
Revenues									
State Sources	\$5,212,755.12	\$	\$	\$	\$	\$	\$	\$44,534.37	\$5,257,289.49
Local Sources	80,450.31								80,450.31
Federal Sources	733,404.81	432,232.42	630,239.13	9,124.57	87,254.83	1,235,036.09	23,960.49		3,151,252.34
Total Revenues	6,026,610.24	432,232.42	630,239.13	9,124.57	87,254.83	1,235,036.09	23,960.49	44,534.37	8,488,992.14
Expenditures									
Instruction:									
Salaries of Teachers	91,553.24	228,643.96	28,976.27		3,000.00	613,265.97			965,439.44
Other Salaries for Instruction	183,640.84						17,417.00	38,000.00	239,057.84
Purchased Professional and Technical Services			10,220.00			14,680.31			24,900.31
Other Purchased Services	17,214.41	105.00				4,808.67			22,128.08
General Supplies	365,313.14	29,545.59	349,743.07	9,124.57	30,718.37	154,604.82	776.49		939,826.05
Other Objects			10,094.40						10,094.40
Total Instruction	657,721.63	258,294.55	399,033.74	9,124.57	33,718.37	787,359.77	18,193.49	38,000.00	2,201,446.12
Support Services:									
Salaries			22,347.96		20,250.00				42,597.96
Salaries of Supervisors of Instruction						57,999.84			57,999.84
Salaries of Program Directors	159,138.00								159,138.00
Salaries of Other Professional Staff	50,208.00								50,208.00
Salaries of Secretarial and Clerical Assistants	68,356.34								68,356.34
Other Salaries	48,116.00								48,116.00
Salaries of Community Parent Involvement Specialist	57,548.88								57,548.88
Salaries of Master Teachers	274,105.23								274,105.23
Personal Services - Employee Benefits	197,351.00	133,236.00	11,080.30		12,000.00	266,978.68	5,767.00		626,412.98
Purchased Educational Services - Contracted Pre-K	4,224,110.18								4,224,110.18
Purchased Professional and Technical Services	22,945.86	1,058.49			10,520.00				34,524.35
Purchased Professional/Educational Services	122,326.38							1,800.00	124,126.38
Other Purchased Services	4,195.90	1,653.99	150,719.78			76,790.70			233,360.37
Rentals	75,000.00								75,000.00
Supplies and Materials	268,574.62	37,989.39			2,955.50	35,230.10		3,136.87	347,886.48
Other Objects	9,084.91		1,465.76		7,810.96	10,677.00		1,597.50	30,636.13
Student Activities	69,539.54								69,539.54
Total Support Services	5,650,600.84	173,937.87	185,613.80		53,536.46	447,676.32	5,767.00	6,534.37	6,523,666.66
Facilities Acquisitions and Construction Services:									
Instructional Equipment	14,979.00								14,979.00
Non-Instructional Equipment			45,591.59						45,591.59
Total Equipment	14,979.00		45,591.59						60,570.59
Total Expenditures	6,323,301.47	432,232.42	630,239.13	9,124.57	87,254.83	1,235,036.09	23,960.49	44,534.37	8,785,683.37
Other Financing Sources (Uses):									
Transfer from General Fund - Special Education - Regular	307,602.00								307,602.00
Total Other Financing Sources (Uses)	307,602.00								307,602.00
Total Outflows	6,015,699.47	432,232.42	630,239.13	9,124.57	87,254.83	1,235,036.09	23,960.49	44,534.37	8,478,081.37
Excess (Deficiency) of Revenues Over/(Under) Expenditures and Other Financing Sources (Uses)	10,910.77	-	-	-	-	-	-	-	10,910.77
Fund Balance, July 1	-	-	-	-	-	-	-	-	-
Prior Period Adjustment	113,603.28	-	-	-	-	-	-	-	113,603.28
Fund Balance, July 1 (Restated)	113,603.28	-	-	-	-	-	-	-	113,603.28
Fund Balance, June 30	\$ 124,514.05	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,514.05

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

E-1a

	Preschool Education Act	Bridging the Digital Divide Program	Coronavirus Relief Program	Wrap Around	Perkins Grant	Chapter 192/193	School Base Grant	Title III	Title IV	Student Activity/ Athletic Funds	Totals Carried Forward
Revenues											
State Sources	\$4,635,770.46	\$	\$	\$30,282.20	\$	\$2,339.64	\$279,596.82	\$	\$	\$	\$4,947,989.12
Local Sources										80,450.31	80,450.31
Federal Sources		351,505.36	247,840.00		18,962.85			45,462.57	69,634.03		733,404.81
Total Revenues	4,635,770.46	351,505.36	247,840.00	30,282.20	18,962.85	2,339.64	279,596.82	45,462.57	69,634.03	80,450.31	5,761,844.24
Expenditures											
Instruction:											
Salaries of Teachers	71,974.00							19,579.24			91,553.24
Other Salaries for Instruction	41,010.84						119,650.00		22,980.00		183,640.84
Purchased Professional and Technical Services											
Other Purchased Services								1,978.12	15,236.29		17,214.41
General Supplies	649.72	351,505.36						1,370.95	11,787.11		365,313.14
Other Objects											
Total Instruction	113,634.56	351,505.36					119,650.00	22,928.31	50,003.40		657,721.63
Support Services:											
Salaries											
Salaries of Supervisors of Instruction											
Salaries of Program Directors	159,138.00										159,138.00
Salaries of Other Professional Staff	50,208.00										50,208.00
Salaries of Secretarial and Clerical Assistants	68,356.34										68,356.34
Other Salaries	48,116.00										48,116.00
Salaries of Community Parent Involvement Specialist	57,548.88										57,548.88
Salaries of Master Teachers	274,105.23										274,105.23
Personal Services - Employee Benefits	150,000.00						35,639.00	6,920.00	4,792.00		197,351.00
Purchased Educational Services - Contracted Pre-K	4,191,646.00			30,282.20			2,181.98				4,224,110.18
Purchased Professional and Technical Services								12,554.26	10,391.60		22,945.86
Purchased Professional/Educational Services	8,835.45						113,490.93				122,326.38
Other Purchased Professional Services	4,195.90										4,195.90
Rentals	75,000.00										75,000.00
Supplies and Materials	7,354.10		247,840.00		3,983.85	2,339.64		3,060.00	3,997.03		268,574.62
Other Objects							8,634.91		450.00		9,084.91
Student Activities										69,539.54	69,539.54
Total Support Services	5,094,503.90		247,840.00	30,282.20	3,983.85	2,339.64	159,946.82	22,534.26	19,630.63	69,539.54	5,650,600.84
Facilities Acquisitions and Construction Services:											
Instructional Equipment					14,979.00						14,979.00
Non-Instructional Equipment											
Total Equipment					14,979.00						14,979.00
Total Expenditures	5,208,138.46	351,505.36	247,840.00	30,282.20	18,962.85	2,339.64	279,596.82	45,462.57	69,634.03	69,539.54	6,323,301.47
Other Financing Sources (Uses):											
Transfer from General Fund - Special Education - Regular	307,602.00										307,602.00
Total Other Financing Sources (Uses)	307,602.00										307,602.00
Total Outflows	4,900,536.46	351,505.36	247,840.00	30,282.20	18,962.85	2,339.64	279,596.82	45,462.57	69,634.03	69,539.54	6,015,699.47
Excess (Deficiency) of Revenues Over/(Under) Expenditures and Other Financing Sources (Uses)	(264,766.00)	-	-	-	-	-	-	-	-	10,910.77	(253,855.23)
Fund Balance, July 1	-	-	-	-	-	-	-	-	-	-	-
Prior Period Adjustment	-	-	-	-	-	-	-	-	-	113,603.28	113,603.28
Fund Balance, July 1 (Restated)	-	-	-	-	-	-	-	-	-	113,603.28	113,603.28
Fund Balance, June 30	\$ (264,766.00)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$124,514.05	\$ (140,251.95)

HARRISON TOWN SCHOOL DISTRICT
SPECIAL REVENUE FUND
PRESCHOOL EDUCATION AID SCHEDULE OF EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

E-2

	Total			
	<u>Budget</u>	<u>Modified Budget</u>	<u>Actual</u>	<u>Variance</u>
EXPENDITURES				
Instruction:				
Salaries of Teachers	\$ 70,470.00	\$ 70,470.00	\$ 71,974.00	\$ (1,504.00)
Other Salaries for Instruction	44,257.00	44,257.00	41,010.84	3,246.16
General Supplies	2,500.00	2,500.00	649.72	1,850.28
Total Instruction	<u>117,227.00</u>	<u>117,227.00</u>	<u>113,634.56</u>	<u>3,592.44</u>
Support Services:				
Salaries of Program Directors	159,135.00	159,135.00	159,138.00	(3.00)
Salaries of Other Professional Staff	199,789.00	199,789.00	50,208.00	149,581.00
Salaries of Secretarial and Clerical Assistants	69,447.00	69,447.00	68,356.34	1,090.66
Other Salaries	59,591.00	59,591.00	48,116.00	11,475.00
Salaries of Community Parent Involvement Specialist	60,122.00	60,122.00	57,548.88	2,573.12
Salaries of Master Teachers	293,462.00	293,462.00	274,105.23	19,356.77
Personal Services - Employee Benefits	302,645.00	302,645.00	150,000.00	152,645.00
Purchased Educational Services - Contracted				
Pre-K	3,674,360.00	3,674,360.00	4,191,646.00	(517,286.00)
Other Purchased Professional - Educational Services	33,000.00	33,000.00	8,835.45	24,164.55
Other Purchased Professional Services	6,520.00	6,520.00	4,195.90	2,324.10
Rentals	75,000.00	75,000.00	75,000.00	-
Contracted Services - Transportation - Field Trips	9,750.00	9,750.00		9,750.00
Supplies and Materials	11,334.00	11,334.00	7,354.10	3,979.90
Total Support Services	<u>4,954,155.00</u>	<u>4,954,155.00</u>	<u>5,094,503.90</u>	<u>(140,348.90)</u>
Total Expenditures	<u>\$ 5,071,382.00</u>	<u>\$ 5,071,382.00</u>	<u>\$ 5,208,138.46</u>	<u>\$ (136,756.46)</u>
Total Revised 2020-21 Preschool Education Aid Funds Allocation				\$ 4,684,500.00
Add: Actual ECPA Carryover (June 30, 2020)				902,450.42
Contribution from General Fund - Regular				307,602.00
Contribution from General Fund - Special Education				
Total Preschool Education Aid Funds Available for 2020-21 Budget				5,894,552.42
Less: 2020-21 Budgeted Preschool Education Aid Funds (Including Prior Year Budget Carryover)				<u>5,071,382.00</u>
Available and Unbudgeted Preschool Education Aid Funds as of June 30, 2021				823,170.42
Add: 2020-21 Unexpended Preschool Education Aid Funds				<u>(136,756.46)</u>
2020-21 Preschool Education Aid Funds Carryover				<u>\$ 686,413.96</u>
2020-21 Preschool Education Aid Funds Carryover Budgeted in 2020-2021 Budgeted for Preschool Programs 2021-2022				<u>\$ 902,450.00</u>

F. CAPITAL PROJECTS FUND

G. PROPRIETARY FUNDS

ENTERPRISE FUND

HARRISON TOWN SCHOOL DISTRICT
COMBINING SCHEDULE OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

G-1

Business-Type
Activities
Enterprise
Funds
Food
Service

ASSETS

Current Assets:

Cash	\$ 11,700.38
Accounts Receivable:	
Federal Sources	140,338.24
Other Sources	57,180.81
Interfunds Receivable	189,697.54
Inventories:	
Regular	14,176.26
Government	<u>5,630.53</u>

Total Current Assets	<u>418,723.76</u>
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Noncurrent Assets:

Furniture, Machinery and Equipment	57,163.56
Less: Accumulated Depreciation	<u>(42,864.53)</u>

Total Noncurrent Assets	<u>14,299.03</u>
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Total Assets	<u><u>\$433,022.79</u></u>
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LIABILITIES

Current Liabilities:

Accounts Payable	<u>\$182,984.87</u>
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Total Current Liabilities	<u>182,984.87</u>
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NET POSITION

Investment in Capital Assets, Net of Related Debt	14,299.03
Unrestricted	<u>235,738.89</u>

Total Net Position	<u><u>\$250,037.92</u></u>
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HARRISON TOWN SCHOOL DISTRICT
COMBINING SCHEDULE OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

G-2

Business-Type
Activities
Enterprise
Funds
Food
Service

Operating Revenues:	
Charges for Services:	
Daily Sales - Reimbursable Programs	\$ 1,306.60
Total Operating Revenue	<u>1,306.60</u>
Operating Expenses:	
Cost of Sales - Reimbursable Programs	476,242.00
Cost of Sales - Nonreimbursable Programs	7,841.00
USDA Food Commodities	16,976.83
Salaries	319,051.98
Fringe Benefits	55,228.87
Tax Liability	44,140.78
Liability Insurance	5,266.49
Management Fee	57,531.39
Other Purchased Services	91,550.93
Supplies and Materials	49,792.01
Miscellaneous	23,868.39
Depreciation	4,952.72
Total Operating Expenses	<u>1,152,443.39</u>
Operating Loss	<u>(1,151,136.79)</u>
Nonoperating Revenues:	
Interest Revenue	2.61
State Sources:	
State School Lunch Program	3,390.78
Federal Sources:	
USDA Food Commodities	16,976.83
Summer Food Service Program - Food	1,243,404.30
Summer Food Service Program - Admin	117,517.62
Total Nonoperating Revenues	<u>1,381,292.14</u>
Change in Net Position	230,155.35
Total Net Position - Beginning	<u>19,882.57</u>
Total Net Position - Ending	<u>\$ 250,037.92</u>

HARRISON TOWN SCHOOL DISTRICT
COMBINING SCHEDULE OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

G-3

Business-Type
Activities
Enterprise
Funds
Food
Service

Cash Flows from Operating Activities

Receipts from Customers	\$ 1,306.60
Receipts/Payments of Interfunds	(327,343.91)
Payments to Employees	(330,140.07)
Payments to Suppliers	<u>(706,828.72)</u>

Net Cash Used for Operating Activities	<u>(1,363,006.10)</u>
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Cash Flows from Noncapital Financing Activities

State Sources	3,684.00
Federal Sources	1,378,268.80
Interest Earned	2.61
Other Uses	<u>(17,640.10)</u>

Net Cash Provided by Noncapital Financing Activities	<u>1,364,315.31</u>
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Net Increase in Cash and Cash Equivalents	1,309.21
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Balances - Beginning of Year	<u>10,391.17</u>
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Balances - End of Year	<u><u>\$ 11,700.38</u></u>
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Reconciliation of Operating Income (Loss) to Net
Cash Provided by (Used for) Operating Activities

Operating Loss	<u>\$ (1,151,136.79)</u>
Adjustments to Reconcile Operating Loss to Cash Provided by (Used for) Operating Activities:	
Depreciation	4,952.72
Federal Commodities	16,976.83
Change in Assets and Liabilities:	
(Increase)/Decrease in Inventory	3,484.52
(Increase)/Decrease in Accounts Receivable	(47,329.17)
Increase/(Decrease) in Payables	<u>(189,954.21)</u>
Total Adjustments	<u>(211,869.31)</u>

Net Cash Used for Operating Activities	<u><u>\$ (1,363,006.10)</u></u>
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INTERNAL SERVICE FUND

H. FIDUCIARY FUNDS (IF APPLICABLE)

I. LONG-TERM DEBT

STATISTICAL SECTION (UNAUDITED)

INTRODUCTION TO THE STATISTICAL SECTION

FINANCIAL TRENDS

HARRISON TOWN SCHOOL DISTRICT
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)
Unaudited

J-1

	Fiscal Year Ending June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental Activities:										
Invested in Capital Assets, Net of										
Related Debt	\$19,907,591	\$22,783,065	\$24,279,796	\$23,479,398	\$22,873,069	\$21,777,258	\$20,533,973	\$19,325,056	\$17,879,523	\$16,535,492
Restricted	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,963	2,263,641	2,678,875	1,843,909	2,516,386
Unrestricted	<u>(7,816,015)</u>	<u>(7,464,297)</u>	<u>(7,960,798)</u>	<u>(14,556,341)</u>	<u>(15,406,304)</u>	<u>(16,017,123)</u>	<u>(16,590,359)</u>	<u>(16,884,690)</u>	<u>(18,191,006)</u>	<u>(16,483,015)</u>
Total Governmental Activities Net Position	<u>\$17,054,870</u>	<u>\$20,320,116</u>	<u>\$21,549,297</u>	<u>\$13,009,949</u>	<u>\$10,346,032</u>	<u>\$9,058,098</u>	<u>\$6,207,254</u>	<u>\$5,119,241</u>	<u>\$1,532,427</u>	<u>\$2,568,863</u>
Business-Type Activities:										
Invested in Capital Assets, Net of										
Related Debt	\$ -	\$ 50,148	\$ 45,538	\$ 40,928	\$ 36,319	\$ 31,709	\$ 27,099	\$ 22,489	\$ 19,252	\$ 14,299
Unrestricted	<u>(2,587)</u>	<u>(82,158)</u>	<u>(132,077)</u>	<u>(126,801)</u>	<u>(80,318)</u>	<u>(78,572)</u>	<u>(112,770)</u>	<u>(50,104)</u>	<u>631</u>	<u>235,739</u>
Total Business-Type Activities Net Position	<u>\$ (2,587)</u>	<u>\$ (32,010)</u>	<u>\$ (86,539)</u>	<u>\$ (85,873)</u>	<u>\$ (44,000)</u>	<u>\$ (46,863)</u>	<u>\$ (85,671)</u>	<u>\$ (27,614)</u>	<u>\$ 19,883</u>	<u>\$ 250,038</u>
District-Wide:										
Invested in Capital Assets, Net of										
Related Debt	\$19,907,591	\$22,833,213	\$24,325,334	\$23,520,326	\$22,909,387	\$21,808,967	\$20,561,072	\$19,347,546	\$17,898,775	\$16,549,791
Restricted	4,963,294	5,001,348	5,230,298	4,086,892	2,879,268	3,297,963	2,263,641	2,678,875	1,843,909	2,516,386
Unrestricted	<u>(7,818,602)</u>	<u>(7,546,455)</u>	<u>(8,092,875)</u>	<u>(14,683,142)</u>	<u>(15,486,622)</u>	<u>(16,095,694)</u>	<u>(16,703,129)</u>	<u>(16,934,793)</u>	<u>(18,190,375)</u>	<u>(16,247,276)</u>
Total District-Wide Net Position	<u>\$17,052,283</u>	<u>\$20,288,105</u>	<u>\$21,462,758</u>	<u>\$12,924,076</u>	<u>\$10,302,033</u>	<u>\$9,011,236</u>	<u>\$6,121,583</u>	<u>\$5,091,627</u>	<u>\$1,552,310</u>	<u>\$2,818,901</u>

Source: CAFR Schedule A-1

**HARRISON TOWN SCHOOL DISTRICT
CHANGES IN NET ASSETS/NET POSITION
LAST TEN FISCAL YEARS
(Accrual Basis of Accounting)
Unaudited**

J-2

	Fiscal Year Ending June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental Activities:										
Instruction:										
Regular	\$ 15,594,527	\$ 17,170,887	\$ 17,421,256	\$ 22,433,878	\$ 19,993,691	\$ 19,682,216	\$ 22,621,016	\$ 21,825,672	\$ 21,825,598	\$ 21,530,297
Special Education	1,570,649	2,086,171	2,687,812	3,658,781	3,312,212	3,053,008	3,619,653	3,692,749	3,441,446	3,457,728
Other Special Education	779,701	795,430	901,578	852,080	936,114	864,289	1,327,620	1,217,225	1,052,081	890,021
Other Instruction	883,779	1,060,904	1,002,498	1,462,259	1,278,808	1,065,120	1,056,963	1,106,697	718,772	519,926
Support Services:										
Tuition	7,088,047	3,522,881	3,428,459	3,763,315	3,968,325	3,862,731	4,165,983	3,841,240	4,119,580	3,772,033
Student and Instruction Related Services	6,491,042	10,030,297	10,298,776	12,438,649	11,625,467	11,005,459	11,592,772	10,670,817	10,811,936	11,577,453
School Administrative Services	1,874,347	1,108,730	2,089,383	2,719,785	2,286,437	2,228,283	2,720,957	2,753,031	2,796,496	3,039,991
General Administration Services	1,101,646	2,102,168	1,146,115	1,534,386	1,497,781	1,343,362	1,320,982	1,272,470	1,211,006	1,114,860
Other Administrative Services	837,753	945,392	899,683	1,653,708	1,280,546	1,149,309	1,403,719	1,458,259	1,339,363	1,513,404
Plant Operations and Maintenance	4,030,887	4,183,756	4,300,372	4,853,463	4,427,784	4,127,746	4,338,224	4,817,977	4,835,786	4,373,929
Pupil Transportation	869,371	930,345	908,808	902,894	911,029	751,984	936,669	812,244	680,912	551,013
Interest on Capital Reserve										41
Transfer to Charter Schools							310,176	227,600	484,834	451,781
Unallocated Depreciation	495,891	527,845	1,306,544	1,278,491	1,302,952	1,319,184	1,431,687	1,482,109	1,493,871	1,412,892
Business-Type Activities:										
Food Service	1,178,484	1,397,999	1,466,469	1,414,075	1,424,440	1,518,438	1,510,383	1,405,174	1,240,206	1,152,443
Total District Expenses	\$ 42,806,123	\$ 45,882,806	\$ 47,857,752	\$ 58,965,763	\$ 54,245,586	\$ 51,971,128	\$ 58,356,804	\$ 56,583,264	\$ 56,051,887	\$ 55,357,813
Program Revenues										
Governmental Activities:										
Operating Grants and Contributions	\$ 9,008,230	\$ 10,985,858	\$ 10,268,988	\$ 18,746,840	\$ 11,761,443	\$ 13,045,333	\$ 17,806,401	\$ 16,263,167	\$ 14,950,178	\$ 15,094,085
Business-Type Activities:										
Operating Grants and Contributions	202,978	208,150	227,295	231,598	235,588	247,908	222,778	225,891	154,432	1,307
Charge for Food Services	935,679	1,071,445	1,147,450	1,146,372	1,230,726	1,267,667	1,248,797	1,193,143	1,067,269	1,381,290
Total District Program Revenues	\$ 9,943,909	\$ 12,057,303	\$ 11,416,438	\$ 19,893,012	\$ 12,992,168	\$ 14,913,000	\$ 19,055,197	\$ 17,456,310	\$ 16,017,437	\$ 16,475,355
Net (Expense)/Revenue	\$ (32,619,409)	\$ (33,478,948)	\$ (36,122,296)	\$ (38,805,049)	\$ (41,059,703)	\$ (36,807,357)	\$ (39,040,020)	\$ (38,914,923)	\$ (39,861,503)	\$ (39,111,305)
Business-Type Activities	(39,828)	(118,405)	(91,724)	(36,105)	41,873	(2,863)	(38,808)	13,880	(18,515)	230,153
Total District-Wide Net Expense	\$ (32,659,236)	\$ (33,597,353)	\$ (36,214,019)	\$ (38,841,153)	\$ (41,017,830)	\$ (36,810,220)	\$ (39,078,829)	\$ (38,901,044)	\$ (39,880,019)	\$ (38,881,152)
General Revenue and Other Changes in Net Position										
Governmental Activities:										
General Purpose Property Taxes	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,413,913	\$ 9,413,913	\$ 9,413,913	\$ 9,884,609
Unrestricted Grants and Contributions	24,952,697	25,164,880	25,460,699	25,199,025	27,078,620	24,413,159	25,076,652	26,286,695	25,157,414	28,105,130
Tuition	1,456,587	1,733,596	2,483,668	2,037,357	1,820,734	1,678,541	1,342,124	1,781,132	1,498,568	1,540,241
Rents and Royalties										60,000
Miscellaneous	238,688	615,806	177,197	483,765	266,519	379,368	356,487	345,180	205,854	312,211
Capital Projects Cancelled						(181,558)				
	<u>35,877,885</u>	<u>36,744,194</u>	<u>37,351,477</u>	<u>36,950,059</u>	<u>38,395,787</u>	<u>35,519,423</u>	<u>36,189,176</u>	<u>37,826,910</u>	<u>36,275,749</u>	<u>39,902,191</u>
Business-Type Activities:										
Miscellaneous	35,104	88,981	37,195	36,771				44,197	66,012	3
	<u>35,104</u>	<u>88,981</u>	<u>37,195</u>	<u>36,771</u>				<u>44,197</u>	<u>66,012</u>	<u>3</u>
Total District-Wide	\$ 35,912,989	\$ 36,833,176	\$ 37,388,672	\$ 36,986,831	\$ 38,395,787	\$ 35,519,423	\$ 36,189,176	\$ 37,871,108	\$ 36,341,760	\$ 39,902,194
Change in Net Position	\$ 3,258,476	\$ 3,265,246	\$ 1,229,181	\$ (1,854,989)	\$ (2,663,916)	\$ (1,287,934)	\$ (2,850,844)	\$ (1,088,013)	\$ (3,585,755)	\$ 790,887
Governmental Activities	(4,723)	(29,424)	(54,529)	666	41,873	(2,863)	(38,808)	58,057	47,497	230,155
Business-Type Activities										
Total District	\$ 3,253,752	\$ 3,235,822	\$ 1,174,653	\$ (1,854,323)	\$ (2,622,043)	\$ (1,290,797)	\$ (2,889,652)	\$ (1,029,956)	\$ (3,538,258)	\$ 1,021,042

Source: CAFR Schedule A-2

HARRISON TOWN SCHOOL DISTRICT
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)
Unaudited

J-3

	Fiscal Year Ending June 30,									
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
General Fund:										
Reserved	\$ 4,730,833.54	\$ 4,768,887.36	\$ 4,997,837.73	\$ 4,406,959.03	\$ 2,697,709.18	\$ 3,297,962.65	\$ 2,263,640.62	\$ 2,678,874.57	\$ 1,843,909.39	\$ 2,391,871.54
Unreserved	<u>(1,729,794.56)</u>	<u>(1,720,876.55)</u>	<u>(1,688,822.51)</u>	<u>(1,879,226.05)</u>	<u>(1,414,564.63)</u>	<u>(1,603,844.05)</u>	<u>(1,647,824.43)</u>	<u>(1,718,690.19)</u>	<u>(1,435,203.00)</u>	<u>(1,113,504.23)</u>
	<u>\$ 3,001,038.98</u>	<u>\$ 3,048,010.81</u>	<u>\$ 3,309,015.22</u>	<u>\$ 2,527,732.98</u>	<u>\$ 1,283,144.55</u>	<u>\$ 1,694,118.60</u>	<u>\$ 615,816.19</u>	<u>\$ 960,184.38</u>	<u>\$ 408,706.39</u>	<u>\$ 1,278,367.31</u>
All Other Governmental Funds:										
Unreserved:										
Special Revenue Fund	\$ (437,662.85)	\$ (32,728.48)	\$ (489,899.00)	\$ (501,626.00)	\$ (726,473.56)	\$ (491,230.47)	\$ (404,430.50)	\$ (482,064.62)	\$ (598,062.67)	\$ (568,464.36)
Special Revenue Fund										124,514.05
Capital Projects Fund	<u>232,460.45</u>	<u>232,460.45</u>	<u>232,460.45</u>	<u>181,558.44</u>	<u>181,558.44</u>					
	<u>\$ (205,202.40)</u>	<u>\$ 199,731.97</u>	<u>\$ (257,438.55)</u>	<u>\$ (320,067.56)</u>	<u>\$ (544,915.12)</u>	<u>\$ (491,230.47)</u>	<u>\$ (404,430.50)</u>	<u>\$ (482,064.62)</u>	<u>\$ (598,062.67)</u>	<u>\$ (443,950.31)</u>
Total Fund Balances	<u>\$ 2,795,836.58</u>	<u>\$ 3,247,742.78</u>	<u>\$ 3,051,576.67</u>	<u>\$ 2,207,665.42</u>	<u>\$ 738,229.43</u>	<u>\$ 1,202,888.13</u>	<u>\$ 211,385.69</u>	<u>\$ 478,119.76</u>	<u>\$ (189,356.28)</u>	<u>\$ 834,417.00</u>

Source: CAFR Schedule B-1

HARRISON TOWN SCHOOL DISTRICT
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)
Unaudited

J-4

	Fiscal Year Ending June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues										
Local Tax Levy	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,229,913	\$ 9,413,913	\$ 9,413,913	\$ 9,413,913	\$ 9,884,609
Tuition	1,456,587	1,733,596	2,483,668	2,037,357	1,820,734	1,678,541	1,342,124	1,781,132	1,498,568	1,540,241
Rents and Royalties										60,000
Transportation	42,958	53,649	16,822	253,355	86,918	79,764	66,482	55,142	15,622	
Miscellaneous	195,730	674,657	160,375	230,410	166,601	299,605	290,005	280,038	189,173	271,474
Interest on Capital Reserve									1,059	41
State Aid	31,484,026	34,108,015	33,333,382	34,174,885	35,698,904	36,067,285	36,290,086	37,798,597	38,178,128	39,926,281
Federal Sources	2,476,901	1,930,223	2,416,740	2,032,528	2,041,988	1,991,206	2,101,227	1,913,199	1,929,464	3,203,375
Other Sources				13,905	13,000					110,235
	<u>44,886,115</u>	<u>47,730,053</u>	<u>47,640,900</u>	<u>47,972,363</u>	<u>49,058,057</u>	<u>49,346,314</u>	<u>49,503,838</u>	<u>51,252,011</u>	<u>51,225,927</u>	<u>54,996,256</u>
Expenditures										
Instruction:										
Regular	10,783,332	11,846,267	12,275,145	12,241,959	13,171,690	13,337,314	13,071,690	13,001,130	13,388,483	14,381,991
Special	1,069,064	1,408,337	1,851,253	1,931,006	2,125,453	1,998,452	2,057,534	2,159,217	2,214,582	2,229,147
Other Special Instruction	528,841	536,847	621,332	449,837	622,062	602,782	808,948	781,486	662,718	612,082
Other Instruction	651,325	750,831	719,721	859,036	876,474	750,138	724,166	659,886	510,328	235,937
Support Services and Other Undistributed Costs:										
Tuition	7,088,047	3,522,881	3,428,459	3,763,315	3,968,325	3,862,731	4,165,983	3,841,240	4,119,580	3,772,033
Student and Instruction Related Services	4,580,845	8,291,554	8,595,189	8,374,101	9,152,943	8,869,122	8,475,820	8,015,805	8,440,624	9,294,783
School Administration Services	1,288,161	1,431,249	1,460,287	1,465,228	1,493,452	1,465,443	1,565,590	1,628,809	1,698,217	1,768,772
General Administration Services	821,505	838,240	887,393	1,001,542	1,084,693	991,723	880,483	860,978	850,414	920,683
Plant Operations and Maintenance	3,557,075	3,707,422	3,631,426	4,010,475	3,759,798	3,527,693	3,446,540	3,645,949	3,826,515	3,689,820
Pupil Transportation	869,371	930,345	908,808	902,894	903,764	746,969	930,286	782,028	675,018	542,412
Business and Other Support Services	588,622	666,104	845,413	822,213	856,127	805,771	825,589	998,720	823,957	888,737
Employee Benefits	9,141,037	9,946,753	9,809,364	12,516,574	11,813,091	11,498,588	13,044,033	14,109,235	14,149,737	15,370,953
Capital Outlay	1,720,533	3,403,319	2,803,275	478,093	699,623	223,374	188,401	273,193	48,338	68,860
Interest Earned on Capital Reserve									1,059	41
Transfer to Charter Schools							310,176	227,600	484,834	451,781
	<u>42,687,760</u>	<u>47,278,147</u>	<u>47,837,066</u>	<u>48,816,274</u>	<u>50,527,494</u>	<u>48,700,098</u>	<u>50,495,340</u>	<u>50,985,277</u>	<u>51,893,403</u>	<u>54,218,032</u>
Excess (Deficiency) of Revenue Over/(Under) Expenditures	<u>2,198,355</u>	<u>451,906</u>	<u>(196,166)</u>	<u>(843,911)</u>	<u>(1,469,436)</u>	<u>646,217</u>	<u>(991,502)</u>	<u>266,734</u>	<u>(667,476)</u>	<u>778,224</u>
Other Financing Sources/(Uses)										
Capital Projects Cancelled						(181,558)				
Net Change In Fund Balances	<u>\$ 2,198,355</u>	<u>\$ 451,906</u>	<u>\$ (196,166)</u>	<u>\$ (843,911)</u>	<u>\$ (1,469,436)</u>	<u>\$ 464,658</u>	<u>\$ (991,502)</u>	<u>\$ 266,734</u>	<u>\$ (667,476)</u>	<u>\$ 778,224</u>

Source: School District's Financial Statements

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE
LAST TEN FISCAL YEARS
Unaudited

J-5

	Fiscal Year Ending June 30,									
	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
General Fund:										
Rentals	\$	\$	\$	\$	\$	\$	\$	\$	\$ 50,000	\$ 150,000
River Park Escrow								43,541		
Prior Year Budget Refunds	21,183		20,270	107,187	12,684	17,609	13,103	22,762	5,625	22
Budget Refunds	30,248	37,679	17,448							
Board of Elections Polls		500					750	750	500	500
Direct Energy Reimbursement			4,833							
Verizon/Broadview Reimbursement					41,416					
Prior Year Voided Checks	28,362	14,377							203,111	
Cost Settlement							83,281			
HCST Lease		60,000	100,000		105,000		55,000			
Mentoring	550									
Pool Receipts		9,526	9,066	9,461	12,139	13,203	11,632	13,511	13,385	13,499
Insurance Rebates				7,945	15,760	3,268		22,489		
Homeless Reimbursements	54,996	12,471								
Other Refunds			11,192	14,828	33,675	68,471	14,783		151,319	
E-Rate Reimbursement	7,692	9,847	9,357	68,836						
South Jersey Energy Reimbursement									46,460	
Worker's Compensation Refund		2,521		505				22,145	23,823	
Tuition Refund	82,790									
Miscellaneous Other	44,477	22,130	54,572	43,457	68,800	54,095	40,850	20,807	51,949	8,064
Total Miscellaneous	270,298	169,051	226,738	252,219	289,472	156,645	219,398	146,005	546,172	172,085
Tuition	1,540,241	1,498,568	1,781,132	1,342,124	1,678,541	1,820,734	2,037,357	2,483,668	1,733,596	1,456,587
Rents and Royalties	60,000									
Interest on Investments	1,176	21,181	63,301	37,787	10,133	9,956	11,011	14,370	15,986	7,486
SUI - Restricted Income	29,785									
Transportation Fees		15,622	55,142	66,482	79,764	86,918	253,355	16,822	53,649	42,958
Total Other Local Revenue	<u>\$1,901,500</u>	<u>\$1,704,422</u>	<u>\$2,126,312</u>	<u>\$1,698,612</u>	<u>\$2,057,909</u>	<u>\$2,074,254</u>	<u>\$2,521,121</u>	<u>\$2,660,865</u>	<u>\$2,349,402</u>	<u>\$1,679,116</u>

Source: District Records

REVENUE CAPACITY

HARRISON TOWN SCHOOL DISTRICT
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
Unaudited

J-6

<u>Year</u>	<u>Vacant Land</u>	<u>Residential</u>	<u>Commercial</u>	<u>Industrial</u>	<u>Apartment</u>	<u>Total Assessed Value</u>	<u>Public Utilities</u>	<u>Net Valuation Taxable</u>	<u>Estimated Actual (County Equalized) Value</u>	<u>Total Direct School Tax Rate</u>
2012	\$ 19,289,635	\$278,889,174	\$ 90,468,630	\$ 94,678,230	\$17,120,350	\$500,446,019	\$ 417,523	\$500,863,542	\$1,246,703,665	\$2.028
2013	18,923,835	282,778,724	89,806,655	93,147,080	16,929,710	501,586,004	520,614	502,106,618	1,099,881,360	2.029
2014	16,965,715	297,136,074	89,440,475	82,605,980	16,871,210	503,019,454	456,030	503,475,484	1,097,871,793	2.020
2015	18,217,102	302,885,474	85,784,363	78,181,930	16,915,450	501,984,319	695,004	502,679,323	1,061,849,014	2.019
2016	21,556,802	303,550,674	85,256,003	68,662,230	16,603,750	495,629,459	628,190	496,257,649	1,228,664,642	2.401
2017	30,021,447	304,473,528	56,552,153	66,314,230	16,463,350	473,824,708	708,485	474,533,193	1,263,158,242	2.307
2018	30,145,127	308,902,203	52,718,723	64,658,950	18,042,250	474,467,253	648,113	475,115,366	1,308,762,669	2.324
2019	32,106,627	306,990,743	56,251,033	63,480,350	18,321,950	477,150,703	598,137	477,748,840	1,421,871,548	2.313
2020 *	114,083,500	881,689,750	209,126,100	237,347,500	85,192,000	1,527,438,850	1,866,234	1,529,305,084	1,541,918,948	0.752
2021	109,935,300	896,780,320	211,904,000	240,377,800	89,393,879	1,548,391,299	1,976,395	1,550,367,694	1,510,217,848	0.715

* Revaluation

Source: Municipal Tax Assessor

**HARRISON TOWN SCHOOL DISTRICT
DIRECT AND OVERLAPPING PROPERTY TAX RATES
LAST TEN FISCAL YEARS
*Unaudited***

J-7

<u>Year</u>	<u>Harrison School District Direct Rate</u>			<u>Overlapping Rates</u>			<u>Total Direct and Overlapping Tax Rate</u>
	<u>Basic Rate</u>	<u>General Obligation Debt Service</u>	<u>Total Direct School Tax Rate</u>	<u>Town of Harrison</u>	<u>Library Tax</u>	<u>Hudson County</u>	
2012	\$1.843	\$0.185	\$2.028	\$3.143	\$0.074	\$1.177	\$ 6.422
2013	1.839	0.190	2.029	3.423	0.070	1.172	6.694
2014	1.834	0.186	2.020	3.622	0.070	1.165	6.877
2015	1.837	0.182	2.019	3.670	0.074	1.244	7.007
2016	1.860	0.181	2.041	3.753	0.084	1.326	7.204
2017	1.965	0.342	2.307	3.549	0.090	1.293	7.239
2018	1.982	0.342	2.324	3.552	0.088	1.251	7.215
2019	1.971	0.342	2.313	3.531	0.098	1.319	7.261
2020 *	0.631	0.121	0.752	1.103	0.032	0.393	2.280
2021	0.638	0.077	0.715	1.122	0.031	0.375	2.243

*Revaluation

Source: Municipal Tax Collector

HARRISON TOWN SCHOOL DISTRICT
PRINCIPAL PROPERTY TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO
Unaudited

J-8

<u>Taxpayer</u>	<u>2021</u>			<u>2012</u>		
	<u>Assessed Valuation</u>	<u>Rank</u>	<u>% of Total District's Net Assessed Value</u>	<u>Assessed Valuation</u>	<u>Rank</u>	<u>% of Total District's Net Assessed Value</u>
Taxpayer #1	\$ 31,248,700	1	2.02%	\$30,400,000	1	6.07%
Taxpayer #2	26,784,500	2	1.73%	12,203,800	2	2.44%
Taxpayer #3	21,704,300	3	1.40%	9,500,000	3	1.90%
Taxpayer #4	19,738,557	4	1.27%	7,884,500	4	1.57%
Taxpayer #5	18,685,800	5	1.21%	7,022,900	5	1.40%
Taxpayer #6	13,187,200	6	0.85%	6,720,000	6	1.34%
Taxpayer #7	11,685,900	7	0.75%	6,686,900	7	1.34%
Taxpayer #8	11,000,000	8	0.71%	4,275,000	8	0.85%
Taxpayer #9	10,296,600	9	0.66%	4,047,000	9	0.81%
Taxpayer #10	<u>10,260,000</u>	10	<u>0.66%</u>	<u>3,850,850</u>	10	<u>0.77%</u>
Total	<u>\$174,591,557</u>		<u>34.19%</u>	<u>\$92,590,950</u>		<u>18.49%</u>

Source: Town of Harrison, Net Valuation Taxable

**HARRISON TOWN SCHOOL DISTRICT
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
*Unaudited***

J-9

Calendar Year Ended <u>January 31,</u>	School Taxes Levied <u>Fiscal Year</u>	Collected Within the Fiscal Year of the Levy		Collections in Subsequent <u>Years</u>
		<u>Amount</u>	<u>Percentage of Levy</u>	
2012	\$9,229,913.00	\$9,229,913.00	100.00%	\$
2013	9,229,913.00	9,229,913.00	100.00%	
2014	9,229,913.00	9,229,913.00	100.00%	
2015	9,229,913.00	9,229,913.00	100.00%	
2016	9,229,913.00	9,229,913.00	100.00%	
2017	9,229,913.00	9,229,913.00	100.00%	
2018	9,413,913.00	9,413,913.00	100.00%	
2019	9,413,913.00	9,413,913.00	100.00%	
2020	9,413,913.00	9,413,913.00	100.00%	
2021	9,884,609.00	9,884,609.00	100.00%	

Source: District records, including the Certificate and Report of School Taxes (A4F Form).

Town of Harrison Municipal Tax Collector, Comparison of Tax Levies and Collections

Note: School taxes are collected by the Municipal Tax Collector. Under State Statute, a municipality is required to remit to the School District the property tax amount voted upon and certified prior to the end of the school fiscal year - June 30th.

DEBT CAPACITY

HARRISON TOWN SCHOOL DISTRICT
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
Unaudited

J-10

Fiscal Year Ended <u>June 30,</u>	Governmental Activities					Business- Type Activities	Total <u>District</u>	Percentage of Personal <u>Income</u>	Per <u>Capita</u>
	<u>General Obligation Bonds</u>	<u>Certificates of Participation</u>	<u>Capital Leases</u>	<u>Bond Anticipation Notes</u>	<u>School Facilities Loans</u>	<u>Capital Leases</u>			

The Town of Harrison is a Type 1 School District and Debt is Paid by Town's Budget Appropriation.

**HARRISON TOWN SCHOOL DISTRICT
RATIOS OF GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
*Unaudited***

J-11

<u>Fiscal Year Ended June 30,</u>	<u>General Obligation Bonds</u>	<u>Deductions</u>	<u>Net General Bonded Debt Outstanding</u>	<u>Percentage of Actual Taxable Value (a) of Property</u>	<u>Per Capita (b)</u>
2012	\$16,670,705.75	\$ -	\$16,670,705.75	1.34%	\$1,208.90
2013	16,186,278.00		16,186,278.00	1.47%	1,106.15
2014	15,651,277.75		15,651,277.75	1.43%	1,063.34
2015	15,111,277.75		15,111,277.75	1.42%	996.79
2016	14,570,706.00		14,570,706.00	1.19%	907.55
2017	14,032,278.00		14,032,278.00	1.11%	818.21
2018	12,262,460.00		12,262,460.00	0.94%	687.51
2019	10,390,502.00		10,390,502.00	0.73%	517.95
2020	8,604,339.00		8,604,339.00	0.56%	420.11
2021	6,140,000.00		6,140,000.00	0.41%	NA

Notes:

- (a) See Exhibit J-6 for property tax data.
- (b) Population data can be found on Exhibit J-14.
- N/A - Not Available

Source: Assessed valuations were provided from the Abstract of Ratables, Hudson County Board of Taxation.
School District population data was provided by the U.S. Bureau of the Census, Population Division.

**HARRISON TOWN SCHOOL DISTRICT
DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT
FOR THE FISCAL YEAR ENDED DECEMBER 31, 2021
*Unaudited***

J-12

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt Repaid with Property Taxes:			
Net Overlapping Debt of School District:			
Town of Harrison	\$ 85,342,722.14	100%	\$ 85,342,722.14
County of Hudson	104,972,568,786.00	1.44%	1,510,555,264.83
Harrison School District Direct Debt	6,140,000.00	100%	<u>6,140,000.00</u>
Total Direct and Overlapping Bonded Debt as of December 31, 2020			<u><u>\$ 1,602,037,986.97</u></u>

Source: Municipal Audit Report

HARRISON TOWN SCHOOL DISTRICT
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
Unaudited

J-13

		<u>Year</u>	<u>Equalized Valuation Basis</u>								
		2019	\$ 1,449,424,979								
		2020	1,440,844,118								
		2021	<u>1,584,842,681</u>								
			<u><u>\$4,475,111,778</u></u>								
	Average Equalized Valuation of Taxable Property				<u><u>\$1,491,703,926</u></u>						
	School Borrowing Margin (4% of \$1,491,703,926)		\$ 59,668,157								
	Net Bonded School Debt as of December 31, 2021		<u>6,140,000</u>								
			<u><u>\$ 53,528,157</u></u>								
		<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Debt Limit	\$47,381,494	\$44,753,493	\$ 43,100,924	\$43,148,780	\$ 45,696,033	\$48,733,496	\$50,623,529	\$54,867,250	\$57,028,260	\$59,668,157	
Total Net Debt Applicable to Limit	<u>16,670,706</u>	<u>16,186,278</u>	<u>15,651,278</u>	<u>15,111,278</u>	<u>14,570,706</u>	<u>14,032,278</u>	<u>12,262,460</u>	<u>10,390,502</u>	<u>8,604,339</u>	<u>6,140,000</u>	
Legal Debt Margin	<u><u>\$30,710,788</u></u>	<u><u>\$28,567,215</u></u>	<u><u>\$ 27,449,646</u></u>	<u><u>\$28,037,502</u></u>	<u><u>\$ 31,125,327</u></u>	<u><u>\$34,701,218</u></u>	<u><u>\$38,361,069</u></u>	<u><u>\$44,476,748</u></u>	<u><u>\$48,423,921</u></u>	<u><u>\$53,528,157</u></u>	
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	35.18%	36.17%	36.31%	35.02%	31.89%	28.79%	24.22%	18.94%	15.09%	10.29%	

Source: Equalized valuation bases were provided by the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

DEMOGRAPHIC AND ECONOMIC INFORMATION

**HARRISON TOWN SCHOOL DISTRICT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
*Unaudited***

J-14

<u>Year</u>	<u>(a) Population</u>		<u>(b) Personal Income</u>		<u>(c) Per Capita Personal Income</u>	<u>(d) Unemployment Rate</u>
2011	13,739	R	\$ 635,703,530	R	\$46,270 R	11.7%
2012	13,785	R	663,168,780	R	48,108 R	12.2%
2013	14,624	R	717,862,912	R	49,088 R	9.2%
2014	14,708	R	777,170,720	R	52,840 R	6.2%
2015	15,149	R	857,145,569	R	56,581 R	5.3%
2016	16,041	R	938,975,976	R	58,536 R	4.8%
2017	17,140	R	1,068,730,420	R	62,353 R	4.3%
2018	17,731	R	1,182,746,355	R	66,705 R	3.4%
2019	20,111	R	1,395,824,066	R	69,406 R	3.1%
2020	20,481		N/A		N/A	3.1%

(a) Population information provided by the N.J. Department of Labor and Workplace Development.

(b) Personal income has been estimated based upon the municipal population and per capita personal income presented.

(c) Per capita personal income by municipality estimated based upon the 2000 Census published by the U.S. Bureau of Economic Analysis.

(d) Unemployment data provided by the N.J. Department of Labor and Workforce Development.

R - Revised Amounts

N/A - Not Available at Time of Audit

**HARRISON TOWN SCHOOL DISTRICT
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO
*Unaudited***

J-15

<u>Employer</u>	<u>2021</u>			<u>2012</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Municipal Employment</u>
Harrison Baking	55	10		271	1	1.97%
Harrison Board of Education	300	1	1.46%	244	2	1.77%
Town of Harrison	160	5	0.78%	233	3	1.69%
Port Authority of NY/NJ	200	2		205	4	1.49%
G & S Logistics	190	3	0.93%			
Public Service Gas/Electric	170	4	0.83%	150	5	1.09%
FMB Systems	100	6	0.49%	130	6	0.94%
Goodwill Industries				85	7	0.62%
Basf, Inc.				80	8	0.58%
CS Osbourne and Co.	75	8	0.37%			
Print Perfect				50	9	0.36%
AF Supply Corp	65	9	0.32%			
Continental Fasteners				41	10	0.30%
Red Bull Park Inc.	80	7	0.39%			

Source: Local Chamber of Commerce

OPERATING INFORMATION

**HARRISON TOWN SCHOOL DISTRICT
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS
*Unaudited***

J-16

	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
<u>Function/Program</u>										
Instruction:										
Regular	128	140	140	179	179	179	184	184	*	198
Special Education	7	7	10	10	10	10	8	8	*	14
Other Special Education	26	21	21	21	21	21	19	19	*	35
Support Services:										
Health Services	5	5	5	5	5	5	5	5	*	5
Administrative Information										
Technology Services	6	4	4	4	4	4	7	7	*	2
General Administration	11	11	11	11	11	11	4	4	*	15
Related Services	6	6	6	6	6	6	9	9	*	7
Guidance - Professional/Support	6	6	6	6	6	6	9	9	*	-
Supervisors	9	10	10	10	10	10	12	12	*	-
Plant Operations and Maintenance	20	19	19	19	19	19	28	28	*	30
Central Services	15	17	17	17	17	17	10	10	*	10
Business and Other Support	8	7	8	8	8	8	11	11	*	12
Total	<u>247</u>	<u>253</u>	<u>257</u>	<u>296</u>	<u>296</u>	<u>296</u>	<u>306</u>	<u>306</u>	<u>*</u>	<u>328</u>

*Data was not provided by the School District.

Source: District Personnel Records

HARRISON TOWN SCHOOL DISTRICT
OPERATING STATISTICS
LAST TEN FISCAL YEARS
UNAUDITED

J-17

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost Per Pupil	Percentage Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment	Average Daily Attendance	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary	Middle	Senior High School				
2012	2,024	\$ 42,687,760	\$21,091	7.37%	198	16		15	1,813	1,925	-6.75%	106.17%
2013	2,213	47,278,146	21,364	9.18%	202	16	14	15	1,886	1,823	4.04%	96.66%
2014	2,371	47,837,066	20,176	8.63%	207	16	14	13	1,889	1,982	0.16%	104.92%
2015	2,096	48,816,274	23,290	-6.58%	217	14	14	13	2,068	1,990	9.48%	96.23%
2016	2,127	49,827,871	23,426	6.68%	217	14	14	13	*	*	*	*
2017	2,113	48,700,097	23,048	-1.02%	217	14	14	13	*	*	*	*
2018	2,153	49,948,602	23,200	3.68%	228	15	17	14	2,153	2,036	*	94.57%
2019	2,059	48,904,266	23,751	3.68%	228	15	17	14	2,027	*	*	*
2020	*	*	*	*	*	*	*	*	*	*	*	*
2021	2,055	46,856,500	22,801	-	218	20	24	16	2,023	1,908		*

Source: District Records

*Data was not provided by the School District.

**HARRISON TOWN SCHOOL DISTRICT
SCHOOL BUILDING INFORMATION
LAST TEN FISCAL YEARS
*Unaudited***

J-18

<u>Facility</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Lincoln Elementary:										
Square Feet	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029	52,029
Functional Capacity	462	462	462	462	462	462	650	650	650	462
Enrollment	846	846	846	846	846	846	677	677	677	271
Kennedy Elementary:										
Square Feet										67,800
Functional Capacity										
Enrollment										287
Hamilton Intermediate:										
Square Feet	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758	23,758
Functional Capacity	274	274	274	274	274	274	305	305	305	274
Enrollment	375	375	375	375	375	375	315	315	315	283
Washington Middle School:										
Square Feet	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000	149,000
Functional Capacity	540	540	540	540	540	540	510	510	510	540
Enrollment	655	655	655	655	655	655	468	468	468	436
<u>High School</u>										
Square Feet	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327	158,327
Functional Capacity	643	643	643	643	643	643	700	700	700	643
Enrollment	900	900	900	900	900	900	713	713	713	778

Source: District Maintenance Office

HARRISON TOWN SCHOOL DISTRICT
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE EXPENDITURES BY SCHOOL FACILITY
LAST TEN FISCAL YEARS
Unaudited

J-19

UNDISTRIBUTED EXPENDITURES - REQUIRED
MAINTENANCE FOR SCHOOL FACILITIES
11-000-261-xxx

<u>School Facilities</u>	<u>Project # (s)</u>	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>
Harrison High School	N/A	\$110,860.58	\$137,845.50	\$115,548.50	\$118,580.50	\$114,388.54	\$136,121.99	\$141,542.50	\$139,222.64	\$127,590.96	\$ 5,636.27
Lincoln School No. 3	N/A	83,145.44	82,707.30	69,329.10	71,148.30	68,633.12	81,673.19	84,925.50	83,533.58	76,554.57	3,381.76
Hamilton Middle School	N/A	27,715.14	27,569.10	23,109.70	23,716.10	22,877.71	27,224.40	28,308.50	27,844.53	25,518.19	1,127.25
Kennedy School	N/A	27,715.14									
Washington School No. 1	N/A	<u>27,715.14</u>	<u>27,569.10</u>	<u>23,109.70</u>	<u>23,716.10</u>	<u>22,877.71</u>	<u>27,224.40</u>	<u>28,308.50</u>	<u>27,844.53</u>	<u>25,518.19</u>	<u>1,127.25</u>
		<u>\$277,151.44</u>	<u>\$275,691.00</u>	<u>\$231,097.00</u>	<u>\$237,161.00</u>	<u>\$228,777.08</u>	<u>\$272,243.97</u>	<u>\$283,085.00</u>	<u>\$278,445.28</u>	<u>\$ 255,181.91</u>	<u>\$ 11,272.54</u>

Source: School District Records

**HARRISON TOWN SCHOOL DISTRICT
INSURANCE SCHEDULE
JUNE 30, 2021
Unaudited**

J-20

<u>Coverage Type</u>	<u>Limits</u>	<u>Deductibles</u>
Property	\$ 106,576,000	\$ 5,000
Environmental Package	1,000,000	Various
Beazley Breach Response Services	1,000,000	Various
Extra Expense	50,000,000	5,000
Valuable Papers	10,000,000	5,000
Loss of Rents	77,250	5,000
EDP	1,000,000	1,000
Equipment Breakdown	100,000,000	5,000
Crime and Bonds:		
Faithful Performance	100,000	1,000
Forgery and Alteration	250,000	1,000
Money and Securities	10,000	500
Money Orders/Counterfeit	100,000	1,000
Computer Fraud	250,000	1,000
Board Secretary	150,000	1,000
Treasurer	220,000	1,000
General Liability	16,000,000	Not Quoted
General Liability with SA Discount	16,000,000	Not Applicable
Automobile Liability	16,000,000	-
Auto Physical Damage	ACV Basis	1,000
Auto Physical Damage	Replacement Cost on Buses	Not Quoted

Total Package Premium

Workers' Compensation and Supplemental Indemnity

NJEIF

Professional	19,750,460
Non-Professional	860,000
Experience Modifier	0.7228
Supplemental Indemnity Waiting Period	0 Days

July 1, 2020 to July 1, 2021

School Leaders Errors and Omissions Liability

Retro Date Coverage A	July 1, 1986	
Retro Date Coverage B	July 1, 1986	
Coverage A Limits	Coverage B Limits	Deductible
\$6,000,000	\$100,000/\$300,000	\$ 5,000

SINGLE AUDIT SECTION

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING
AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Harrison Town Board of Education, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Harrison Town Board of Education's basic financial statements, and have issued our report thereon dated February 23, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Harrison Town Board of Education's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Harrison Town Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

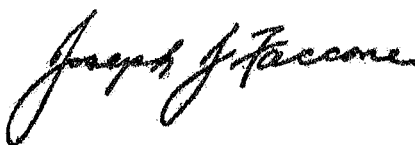
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Harrison Town Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



JOSEPH J. FACCONI
Licensed Public School Accountant #194



SAMUEL KLEIN AND COMPANY, LLP
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
February 23, 2022

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**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT ON SCHEDULE
OF EXPENDITURES OF FEDERAL AND STATE AWARDS REQUIRED BY UNIFORM ADMINISTRATIVE
REQUIREMENTS, COST PRINCIPLES, AND AUDIT REQUIREMENTS FOR FEDERAL
AWARDS (UNIFORM GUIDANCE) AND NEW JERSEY OMB CIRCULAR 15-08**

The Honorable President and Members
of the Board of Education
Harrison Town School District
County of Hudson
Harrison, New Jersey 07029

Report on Compliance for Each Major Program

We have audited the Harrison Town School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2021. The Harrison Town Board of Education's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Harrison Town Board of Education's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the *New Jersey State Aid/Grant Compliance Supplement*, and the audit requirements of *Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB's Circulars 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid* (NJOMB 15-08). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Harrison Town Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Harrison Town Board of Education's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Harrison Town Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Harrison Town Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Harrison Town Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and NJOMB's 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Harrison Town Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal and state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and NJOMB's 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedules of Expenditures of Federal and State Awards Required by the Uniform Guidance and New Jersey OMB's Circular 15-08

We have audited the financial statements of the Harrison Town Board of Education as of and for the year ended June 30, 2021, and have issued our report thereon dated February 23, 2022, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedules of expenditures of federal and state awards are presented for purposes of additional analysis as required by the Uniform Guidance and New Jersey OMB's Circular 15-08 and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedules of expenditures of federal and state awards is fairly stated in all material respects in relation to the financial statements as a whole.



JOSEPH J. FACCONI
Licensed Public School Accountant #194



SAMUEL KLEIN AND COMPANY, LLP
CERTIFIED PUBLIC ACCOUNTANTS

Newark, New Jersey
February 23, 2022

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Schedule A
Sheet #1

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Award Amount	Grant Period	Balance at June 30, 2020	Carryover/ (Walkover) Amount	Cash Received	Total Budgetary Expenditures	Adjustments	Repayment of Prior Year's Balances	Balance June 30, 2021		
												(Accounts Receivable)	Deferred Inflows	Due to Grantor
U.S. Department of Education:														
General Fund:														
Medical Assistance Program	93.778	2005NJ5MAP	N/A		7/1/20 - 6/30/21	\$	\$	\$ 47,047.09	\$ (47,047.09)	\$	\$	\$	\$	\$
Medical Assistance Program	93.778	2005NJ5MAP	N/A	5,075.29	7/1/20 - 6/30/21			5,075.29	(5,075.29)					
Total General Fund								52,122.38	(52,122.38)					
U.S. Department of Education:														
Passed-Through State Department of Education:														
Special Revenue Fund:														
Title I, Part A	84.010	S010A190030	NCLB-2060-20	1,012,416.69	7/1/19 - 6/30/20	(482,876.61)		482,876.61						
Title I, Part A	84.010	S010A200030	NCLB-2060-21	1,344,762.77	7/1/20 - 6/30/21			304,889.39	(1,235,036.09)			(930,146.70)		
Title II, Part A	84.367A	S367A190029	NCLB-2060-20	77,727.22	7/1/19 - 6/30/20	14,471.99	(14,471.99)							
Title II, Part A	84.367A	S367A200029	NCLB-2060-21		7/1/20 - 6/30/21		14,471.99	36,185.00	(87,254.83)			(36,597.84)		
Title III	84.365	S365A190030	NCLB-2060-17	53,955.85	7/1/16 - 6/30/17	0.10							0.10	
Title III	84.365	S365A190030	NCLB-2060-20	37,961.55	7/1/19 - 6/30/20	3,065.12	(3,065.12)							
Title III	84.365	S365A200030	NCLB-2060-21		7/1/20 - 6/30/21		3,065.12		(45,462.57)			(42,397.45)		
Title III - Immigrant	84.365X	S365X170030	NCLB-2060-18	19,446.45	7/1/17 - 6/30/18	1,671.55					(1,671.55)			
Title III - Immigrant	84.365X	S365X190030	NCLB-2060-20	17,050.91	7/1/19 - 6/30/20	5,568.09	(5,568.09)							
Title III - Immigrant	84.365X	S365X200030	NCLB-2060-21		7/1/20 - 6/30/21		5,568.09	14,417.00	(23,960.49)			(3,975.40)		
Title IV	84.424	S424A180031	NCLB-2060-19	47,434.31	7/1/18 - 6/30/19	27,645.69					(27,645.69)			
Title IV	84.424	S424A190031	NCLB-2060-20	62,849.42	7/1/19 - 6/30/20	(21,820.42)						(21,820.42)		
Title IV	84.424	S424A200031	NCLB-2060-21		7/1/20 - 6/30/21				(69,634.03)			(69,634.03)		
Fresh Fruit and Vegetables	10.582	201NJ304L1603		15,174.25	7/1/19 - 6/30/20	801.30	(801.30)							
Fresh Fruit and Vegetables	10.582	211NJ304L1603		16,500.00	7/1/20 - 6/30/21		801.30	17,360.71	(9,124.57)				9,037.44	
Perkins Grant	84.048	V048A190030		17,271.61	7/1/19 - 6/30/20	402.39	(402.39)							
Perkins Grant	84.048	V048A200030			7/1/20 - 6/30/21		402.39	19,696.00	(18,962.85)				1,135.54	
IDEA Part B, Basic Regular	84.027	H027A180100	IDEA-3530-19	452,538.39	7/1/18 - 6/30/19	7,529.80					(7,529.80)			
IDEA Part B, Basic Regular	84.027	H027A190100	IDEA-3530-20	538,555.63	7/1/19 - 6/30/20	(360,554.02)		360,554.02						
IDEA Part B, Basic Regular	84.027	H027A200100	IDEA-3530-21		7/1/20 - 6/30/21			408,416.98	(432,232.42)			(23,815.44)		
IDEA Part B, Preschool Handicapped	84.173	H173A180114	IDEA-3530-19	12,733.11	7/1/18 - 6/30/19	754.89					(754.89)			
IDEA Part B, Preschool Handicapped	84.173	H173A190114	IDEA-3530-20	11,608.80	7/1/19 - 6/30/20	1,463.46		3,383.00					4,846.46	
IDEA Part B, Preschool Handicapped	84.173	H173A200114	IDEA-3530-21		7/1/20 - 6/30/21									
CARES Act, Education Stabilization Fund	84.425D	S425D200027	NA	956,963.00	3/13/20 - 9/30/22			871,026.00	(630,239.13)				240,786.87	
Bridging the Digital Divide Program	21.019	S377A130031	NA	431,309.00	7/16/20 - 10/31/20			431,309.00	(351,505.36)				79,803.64	
Coronavirus Relief Fund	21.019	S377A130031	NA	247,840.00	3/13/20 - 12/31/20			247,840.00	(247,840.00)					
Total Special Revenue Fund						(801,876.67)		3,197,953.71	(3,151,252.34)		(37,601.93)	(1,128,387.28)	335,610.05	

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Schedule A
Sheet #2

Federal Grantor/ Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal FAIN Number	Grant or State Project Number	Award Amount	Grant Period	Balance at June 30, 2020	Carryover/ (Walkover) Amount	Cash Received	Total Budgetary Expenditures	Adjustments	Repayment of Prior Year's Balances	Balance June 30, 2021 (Accounts Receivable)	Deferred Inflows	Due to Grantor
U.S. Department of Agriculture:														
Passed-Through State Department of Agriculture:														
Enterprise Fund:														
Food Distribution Program	10.565	211NJ304N1099	N/A	\$ 16,976.83	7/1/20 - 6/30/21	\$	\$	\$ 16,976.83	\$ (16,976.83)	\$	\$	\$	\$	\$
Summer Food Program for Children - Breakfast	10.559	211NJ304N1099	N/A	443,579.60	7/1/20 - 6/30/21			396,514.16	(443,679.60)			(47,165.44)		
Summer Food Program for Children - Lunch	10.559	211NJ304N1099	N/A	799,724.70	7/1/20 - 6/30/21			717,395.74	(799,724.70)			(82,328.96)		
Summer Food Program for Children - Admin	10.559	211NJ304N1099	N/A	117,517.62	7/1/20 - 6/30/21			106,673.78	(117,517.62)			(10,843.84)		
National School Lunch Program	10.555	201NJ304N1099	N/A	685,608.75	7/1/19 - 6/30/20	(100,151.36)		100,151.36						
National School Breakfast Program	10.553	201NJ304N1099	N/A	294,476.81	7/1/19 - 6/30/20	(57,533.76)		57,533.76						
Total Enterprise Fund						(157,685.12)		1,395,245.63	(1,377,898.75)			(140,338.24)		
Total Federal Awards						<u>\$ (959,561.79)</u>	<u>\$ -</u>	<u>\$4,645,321.72</u>	<u>\$ (4,581,273.47)</u>	<u>\$ -</u>	<u>\$ (37,601.93)</u>	<u>\$ (1,268,725.52)</u>	<u>\$335,610.05</u>	<u>\$ -</u>

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

K-4

Schedule B

State Grantor/ Program Title	Grant or State Project Number	Award Amount	Grant Period	Balance June 30, 2020		Carryover/ (Walkover) Amount	Cash Received	Budgetary Expenditures Pass-Through Funds	Budgetary Expenditures Direct	Adjustments	Repayment of Prior Year's Balances	Balance June 30, 2021		Memo		
				Deferred Inflows (Accounts Receivable)	Due to Grantor							Intergovernmental (Accounts Receivable)	Deferred Inflow/ Interfund Payable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education:																
General Fund:																
Equalization Aid	21-495-034-5120-078	\$ 23,240,567.00	7/1/20 - 6/30/21	\$	\$	\$	\$ 23,240,567.00	\$ (23,240,567.00)	\$	\$	\$	\$	\$	\$	\$ 2,322,480.54	\$ 23,240,567.00
Special Education Aid	21-495-034-5130-089	1,907,024.00	7/1/20 - 6/30/21				1,907,024.00	(1,907,024.00)							190,573.07	1,907,024.00
Transportation Aid	21-495-034-5120-014	157,728.00	7/1/20 - 6/30/21				157,728.00	(157,728.00)							15,762.10	157,728.00
Security Aid	21-495-034-5120-084	979,214.00	7/1/20 - 6/30/21				979,214.00	(979,214.00)							97,854.99	979,214.00
On-Behalf TPAF Post-Retirement Medical Benefit Contributions	21-495-034-5095-001	1,546,506.00	7/1/20 - 6/30/21				1,546,506.00	(1,546,506.00)								1,546,506.00
On-Behalf TPAF Post-Retirement Pension Contributions	21-495-034-5094-002	4,934,853.00	7/1/20 - 6/30/21				4,934,853.00	(4,934,853.00)								4,934,853.00
On-Behalf TPAF Post-Retirement Disability Insurance	21-495-034-5094-004	2,473.00	7/1/20 - 6/30/21				2,473.00	(2,473.00)								2,473.00
Reimbursed TPAF Social Security Contribution	21-495-034-5094-003	1,355,521.58	7/1/20 - 6/30/21				1,059,174.72	(1,355,521.58)				(296,346.86)				1,355,521.58
Reimbursed TPAF Social Security Contribution	20-495-034-5094-003	1,281,771.49	7/1/19 - 6/30/20	(291,531.90)			291,531.90									
Extraordinary Aid	21-495-034-5120-044	517,031.00	7/1/20 - 6/30/21					(517,031.00)				(517,031.00)				517,031.00
Extraordinary Aid	20-495-034-5120-044	328,195.00	7/1/19 - 6/30/20	(328,195.00)			328,195.00									
Total General Fund				(619,726.90)			34,447,266.62	(34,640,917.58)				(813,377.86)			2,626,670.70	34,640,917.58
Special Revenue Fund:																
N.J. Nonpublic Aid:																
Technology Initiative	20-100-034-5120-373	576.00	7/1/19 - 6/30/20		576.00						576.00					
Textbooks Aid	21-100-034-5120-064	1,344.00	7/1/20 - 6/30/21				1,344.00							1,344.00		
Textbooks Aid	20-100-034-5120-064	843.00	7/1/19 - 6/30/20		843.00						843.00					
Nursing Services	21-100-034-5120-070	2,244.00	7/1/20 - 6/30/21				2,244.00							2,244.00		
Nursing Services	20-100-034-5120-070	1,552.00	7/1/19 - 6/30/20		1,552.00						1,552.00					
Security Aid	21-100-034-5120-509	3,850.00	7/1/20 - 6/30/21				3,850.00							3,850.00		
Security Aid	20-100-034-5120-509	2,400.00	7/1/19 - 6/30/20		2,400.00						2,400.00					
Auxiliary Aid - Compensatory Ed Chapter 192/193	21-100-034-5120-509	24,385.00	7/1/20 - 6/30/21				24,385.00	(2,339.64)						22,045.36		2,339.64
		24,798.00	7/1/19 - 6/30/20	19,524.23			2,855.00				27,553.00	(5,273.77)				
Family Friendly Center		32,934.73	7/1/16 - 6/30/17	14,341.27									14,341.27			
Family Friendly Center		40,612.95	7/1/19 - 6/30/20	19,387.90		(19,387.90)										
Family Friendly Center		45,463.00	7/1/20 - 6/30/21			(19,387.90)	45,463.00	(44,534.37)					20,316.53			44,534.37
Preschool Education Aid	20-495-034-5120-086	4,772,529.85	7/1/19 - 6/30/20	902,450.42		(902,450.42)										
Preschool Education Aid	21-495-034-5120-086	4,684,500.00	7/1/20 - 6/30/21	902,450.42			4,684,500.00	(4,900,536.46)					688,413.96		588,464.36	4,900,536.46
Wrap Around		33,300.00	7/1/20 - 6/30/21				2,640.00	(30,282.20)					2,657.80			30,282.20
Wrap Around		33,000.00	7/1/19 - 6/30/20	2,640.00		(2,640.00)										
School Base Youth Support Group		283,356.00	7/1/20 - 6/30/21				167,316.48	(279,596.82)				(112,280.38)				279,596.82
School Base Youth Support Group		275,574.11	7/1/19 - 6/30/20	(110,270.54)			110,270.54									
Culinary Grant		237,601.03	7/1/16 - 6/30/17	(93,548.32)								(93,548.32)				
Culinary Grant		12,774.99	7/1/17 - 6/30/18	(12,774.99)								(12,774.99)				
Total Special Revenue Fund				741,749.97	5,371.00		5,072,528.00	(5,257,289.49)			33,024.00	(223,877.44)	723,729.56	29,483.36	568,464.36	5,257,289.49
State Department of Agriculture:																
National School Lunch Program - Extra	21-100-010-3350-023	3,684.80	7/1/20 - 6/30/21				3,684.80	(3,684.80)								3,684.80
Total Enterprise Fund							3,684.80	(3,684.80)								3,684.80
Total State Financial Assistance				\$ 122,023.07	\$ 5,371.00	\$ -	\$ 39,523,479.42	\$ (39,801,891.87)	\$ -	\$ -	\$ 33,024.00	\$ (1,037,255.30)	\$ 723,729.56	\$ 29,483.36	\$ 3,195,135.06	\$ 39,801,891.87
Less: On-Behalf TPAF Pension System Contributions:																
On-Behalf TPAF Post-Retirement Medical Benefit Contributions	21-495-034-5095-001							\$ (1,546,506.00)								
On-Behalf TPAF Post-Retirement Pension Contributions	21-495-034-5095-002							(4,934,853.00)								
On-Behalf TPAF Post-Retirement Non-Contributory Insurance Contributions	21-495-034-5095-004							(2,473.00)								
Total for State Financial Assistance - Major Program Determination								\$ (33,418,059.87)								

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

HARRISON TOWN SCHOOL DISTRICT**NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AWARDS
AND STATE FINANCIAL ASSISTANCE****JUNE 30, 2021****1. GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Harrison Town Board of Education. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from federal agencies and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedules of expenditures of federal awards and state financial assistance.

2. BASIS OF ACCOUNTING

The accompanying Schedules of Expenditures of Awards and Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 2 to the Board's basic financial statements. The information in these schedules are presented in accordance with the requirements of 2 CFR 200-*Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from amounts presented in, or used in the preparation of basic financial statements.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund and capital projects fund are presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Continued)

The net adjustment to reconcile from budgetary basis to the GAAP basis is \$(1,524.31) for the general fund and \$29,598.31 for the special revenue fund. See Note 2 (the Notes to Required Supplementary Information) for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as presented below:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$ 52,122.38	\$ 34,639,393.27	\$ 34,691,515.65
Special Revenue Fund	3,151,252.34	5,286,887.80	8,438,140.14
Food Service Fund	<u>3,390.78</u>	<u>1,377,898.75</u>	<u>1,381,289.53</u>
Total Awards and Financial Assistance	<u>\$3,206,765.50</u>	<u>\$41,304,179.82</u>	<u>\$44,510,945.32</u>

4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

5. FEDERAL AND STATE LOANS OUTSTANDING

The District had no loans payable outstanding to federal or state entities at June 30, 2021.

6. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions, respectively.

The amount reported as TPAF Post-Retirement Medical Benefits Contributions and Teacher's Pension contributions represents the amounts paid directly by the State On-Behalf of the District for the year ended June 30, 2021. TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2021.

7. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-Behalf State Programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

8. DE MINIMIS INDIRECT COST RATE

The District has elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- 1) Material weakness(es) identified? _____ Yes √ No
- 2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes √ None Reported

Noncompliance material to general purpose financial statements noted? _____ Yes √ No

Federal Awards

Internal control over major programs:

- 1) Material weakness(es) identified? _____ Yes √ No
- 2) Significant deficiencies identified that are not considered to be material weaknesses? _____ Yes √ None Reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a) of the Uniform Guidance? _____ Yes √ No

Identification of Major Programs:

<u>CFDA Number(s)</u>	<u>Federal FAIN Number</u>	<u>Name of Federal Program or Cluster</u>
84.010	S010A190030	Title I, Part A
84.425	S425D200027	CARES Act, Education Stabilization Fund
20.019	S377A130031	Bridging the Digital Divide Program
20.019	S377A130031	Coronavirus Relief Fund

Dollar threshold used to distinguish between Type A and Type B Programs:

\$750,000.00

Auditee qualified as low-risk auditee? _____ Yes √ No

**HARRISON TOWN SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(Continued)**

***Section I - Summary of Auditor's Results
(Continued)***

State Awards

Dollar threshold used to distinguish between
Type A and Type B Programs:

\$1,002,541.80

Auditee qualified as low-risk auditee?

√ Yes No

Internal control over major programs:

1) Material weakness(es) identified?

 Yes √ No

2) Significant deficiencies identified that are not
considered to be material weaknesses?

 Yes √ None Reported

Type of auditor's report issued on compliance for
major programs:

Unmodified

Any audit findings disclosed that are required to be
reported in accordance with NJOMB Circular Letters
04-04 and 15-08?

 Yes √ No

Identification of Major Programs:

State Grant Number(s)

Name of State Program

21-495-334-5120-089
21-495-034-5094-003
21-495-034-5120-086
21-495-034-5120-078

Categorical Special Education Aid
Reimbursed TPAF Social Security Contribution
Preschool Education Aid
Equalization Aid

Section II - Financial Statement Findings

No financial statement findings that are required to be reported under Governmental Auditing Standards.

Section III:

a) **Federal Award Findings and Questioned Costs:**

NONE

b) **State Award Findings and Questioned Costs:**

NONE

**HARRISON TOWN SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS
YEAR ENDED JUNE 30, 2021**

There were no audit findings for the year ended June 30, 2020.

