ANNUAL COMPREHENSIVE FINANCIAL REPORT

JUNE 30, 2021

Responsibility of the Management of Highland Park Borough Public School District Middlesex County, New Jersey



ANNUAL COMPREHENSIVE FINANCIAL REPORT

For the Fiscal Year Ended June 30, 2021

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March 31, 2022

Honorable President and Members of the Board of Education Highland Park School District Middlesex County, New Jersey

Dear Board Members:

The Annual Comprehensive Financial Report of the Highland Park School District (the School District) for the fiscal year ended June 30, 2021 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the School District. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the School District's financial activities have been included.

The Annual Comprehensive Financial Report is presented in four sections as follows:

- ➤ The Introductory Section contains a Table of Contents, Letter of Transmittal, List of Principal Officials, and an Organizational Chart of the School District;
- > The Financial Section begins with the Independent Auditor's Report and includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the School District's financial position and operating results, as well as other schedules providing detailed budgetary information;
- > The Statistical Section includes selected economic and demographic information, financial trends, and the fiscal capacity of the School District, oft times presented on a multi-year basis to facilitate comparison;
- ➤ The Single Audit Section The District is required to undergo an annual single audit in conformity with the provisions of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and New Jersey OMB's Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

SCHOOL DISTRICT ORGANIZATION AND OVERVIEW

The School District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, as well as, special education for handicapped youngsters. Geographically, New Brunswick, Piscataway and Edison surround Highland Park, which has a total area of 1.8 square miles. The students attend one of three schools: Irving Primary School serves children in grades Pre-K to one; Bartle Elementary School serves students in Grades two to five; Highland Park Middle School serves students in Grades six to eight; and Highland Park High School serves students in grades nine to twelve.

An elected nine-member Board of Education serves as the policy making body for the School District. The Board adopts an annual budget and directly approves all expenditures, which serve as the basis for control over, and authorization for all expenditures of School District revenues.

The Superintendent of Schools is the Chief Executive Officer of the School District, and is responsible to the Board of Education for total educational and support operations. The Business Administrator is the Chief Financial Officer of the School District, and is responsible for maintaining all financial records, issuing warrants in payment of liabilities incurred by the School District, acting as custodian of all School District Funds, and investing the idle funds as permitted by the laws of the State of New Jersey.

REPORTING ENTITY AND ITS SERVICES

Highland Park School District is an independent reporting entity within the criteria adopted by the G.A.S.B. as established by N.C.G.A. Statement No. 14. All funds and account groups of the School District are included in this report. The Highland Park Board of Education and all its schools constitute the School District's reporting entity.

AVERAGE DAILY ENROLLMENT

The School District completed the 2020-2021 Fiscal Year with an average enrollment of 1,533 students, which is 71 fewer students than the previous year's enrollment. This is a direct impact of the pandemic and challenges related to remote learning. The following details the changes in the student enrollment of the School District over the last five years.

Average Daily Enrollment						
Fiscal Year	Student Enrollment	Percent Change				
2020-21	1,533	-4.4%				
2019-20	1,604	0.3 %				
2018-19	1,599	-0.4 %				
2017-18	1,605	0.4 %				
2016-17	1,598	-0.1 %				

ECONOMIC CONDITION AND OUTLOOK

Highland Park is a mature suburban community with ninety-six percent (96%) of the land developed. Residential use accounts for approximately sixty percent (60%) of the land use while business and industry uses account for approximately ten percent (10%) of the land use. The limited amount of land available for construction of new housing units has contributed to the slow growth in population in the past. A second factor inherent in the slow growth reflects the pattern of smaller households made up of seniors, college students and young professionals found in the Borough. Recently, however, small pockets of residential development have led to a slight increase in the student population, which may continue to grow in the next few years.

Other significant land uses in the Borough are roads and parkland. There is, however, limited vacant land available for growth and diversity in the Borough's land use. Highland Park industrial community has been declining with industrial lands under used, typical of the general decline in the Middlesex County industrial sector in favor of the service sector.

The School District, along with many other public school districts in the State of New Jersey, faces difficult economic conditions since the primary funding source of revenues is property taxes. Highland Park is

currently the proportionately highest-taxed community in Middlesex County, and its overwhelming reliance on property taxes places future educational initiatives in jeopardy. Additionally, the economic conditions in the State have resulted in reduced funding, thereby exacerbating the reliance on property taxes, which are also becoming additionally restrictive as to the limits on increases.

The School District's administration is closely monitoring the cost of operations and continues to look for new funding sources, particularly grants, in order to maintain the quality educational services that the community is accustomed to expect.

EDUCATIONAL PROGRAM

The school district worked closely with the local community to create a strategic plan that includes multiple goals and action steps. Student academic, social, and emotional achievement is the plan's broad focus. The goals focus on the following areas are as follows: social-emotional skill building, educational equity and personalized learning.

Most of the School District's financial resources are used to provide for the academic, social, and emotional support programs that include such things as college preparatory and Advanced Placement courses, and offerings are available for regular, gifted and talented, honors, as well as students with special needs. Students are offered an extensive extracurricular and athletic program, including opportunities to participate in student government, academic, service, honor societies, drama, musical performances, and sport teams for both females and males.

Every effort is made to keep special education students in the District; toward that end, a variety of in-class support, resource centers, and self-contained programs are conducted.

FACILITIES INITIATIVES

The School District has made a commitment to upgrading its existing physical plant. The School District is making repairs and replacements to facilities where funds allow, with priorities focused on health and safety items.

The most recent facilities projects have focused on issues related to renovation and improving comfort and energy efficiency of facilities, as well as expanding the use of technology devices to students in all grades, in order to accommodate virtual learning, in response to the COVID-19 pandemic. This included the continued upgrading of the air filtration systems in all schools, in preparation for the reopening of schools for in-person instruction, which took place throughout the year, in phases.

INTERNAL ACCOUNTING CONTROLS

Management of the School District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the School District are protected from loss, theft, or misuse. In addition, district administration must ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (G.A.A.P.). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the School District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations

related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

BUDGETARY CONTROLS

In addition to internal accounting controls, the School District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either cancelled or are included as re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2021.

ACCOUNTING SYSTEM AND REPORTS

The School District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system for the School District is organized on the basis of funds and account groups. These funds and account groups are explained in Notes to the Financial Statements, Note 1.

CASH MANAGEMENT

The investment policy of the School District is guided in large part by state statute as detailed in Notes to the Financial Statements, Note 2. The School District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("G.U.D.P.A."). G.U.D.P.A. was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

RISK MANAGEMENT

The School District carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds.

OTHER INFORMATION

State statutes require an annual audit by independent certified public accountants or registered municipal accountants: the accounting firm of BKC, CPAs, PC, was selected by the Board of Education to perform that function. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the State Treasury OMB Circular Letter 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments. The auditor's report on the general-purpose financial statements and combing and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

ACKNOWLEDGMENTS

We would like to express our appreciation to the members of the Highland Park School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,

Dr. Kristina Nicosia

Acting Superintendent of Schools

Linda A. Hoefele

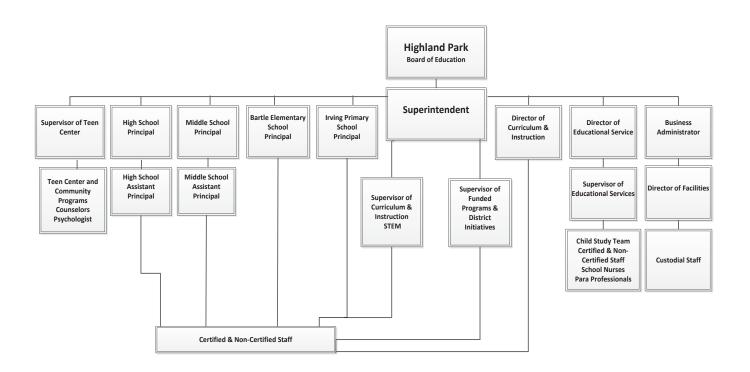
Business Administrator/Board Secretary

POLICY

HIGHLAND PARK BOARD OF EDUCATION

Section: Administration 1110 Organizational Chart Page 1 of 1

ORGANIZATIONAL CHART 2020-2021



Revised: June 30, 2021 Revised: February 24, 2020

Revised 10/4/2019 Revised: May 13, 2019 Adopted: January 3, 2017

HIGHLAND PARK PUBLIC SCHOOL DISTRICT HIGHLAND PARK, NEW JERSEY

ROSTER OF OFFICIALS JUNE 30, 2021

Members of the Board of Education	Title	Term Expires
M M 1 W	D 11 .	10/01/0000
Mr. Mark Krieger	President	12/31/2022
Ms. Anne Gowen	Vice-President	12/31/2023
Ms. Marilyn Pruce		12/31/2021
Ms. Monique Coleman		12/31/2021
Mr. Robert Magaziner		12/31/2021
Mr. Christopher Woodward		12/31/2022
Ms. Darcie Cimarusti		12/31/2022
Ms. Michelle McFadden-DiNicola		12/31/2023
Mr. Robert Roslewicz		12/31/2023

Other Officials	Title
Dr. Scott Taylor	Superintendent of Schools (until 6/30/2021)
Dr. Kristina Nicosia	Acting Superintendent of Schools (effective 7/1/2021)
Ms. Linda A. Hoefele	School Business Administrator/Board Secretary
Mr. Brian Falkowski	Treasurer of School Monies

HIGHLAND PARK PUBLIC SCHOOL DISTRICT HIGHLAND PARK, NEW JERSEY

CONSULTANTS AND ADVISORS JUNE 30, 2021

Jonathan Busch, Esq. Busch Law Group, LLC 450 Main Street Metuchen, New Jersey 08840 School Board Attorney

BKC, CPAs, PC 39 State Route 12, Ste 2 Flemington, NJ 08822 Auditors

Donna O'Gorman, AIA DMR Architects 777 Terrace Avenue, 6th Floor Hasbrouck Heights, NJ 07604 Architect

Obi Agudosi, AIA OCA Architects, Inc. 211 Warrant Street, Suite 219 Newark, NJ 07103 Architect



Independent Auditors' Report

Honorable President and Members of the Board of Education Highland Park Borough Public School District Highland Park, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Highland Park Borough Public School District, (the District) in the County of Middlesex, the State of New Jersey, as of and for the year ended June 30, 2021, and the related Notes to the Financial Statements, which collectively comprise the District's Basic Financial Statements as listed in the Table of Contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether do to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Highland Park Borough Public School District, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

The District adopted new accounting guidance as promulgated by GASB Statement No. 84, *Fiduciary Activities*. The District also adopted new accounting guidance, GASB Statement No. 87, *Leases*. Our opinion is not modified with respect to these matters.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Schedules, Schedules Related to Accounting and Reporting for Pensions, and Schedules Related to Accounting and Reporting for Other Postemployment Employee Benefits listed in the Table of Contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the District's Basic Financial Statements. The introduction section, combining and individual fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The Schedule of Expenditures of Federal Awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards and schedule of state awards required by New Jersey Department of the Treasury OMB 15-08 is also not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, Schedule of Expenditures of Federal Awards, and Schedule of Expenditures of State Financial Assistance are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.

In our opinion, the combining and individual fund financial statements, Schedule of Expenditures of Federal Awards, and Schedule of Expenditures of State Financial Assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introduction and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated March 31, 2022 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to solely describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

BHC, CAON, PC BKC, CPAS,

Michael Holk, CPA, PSA NO. 20CS00265600

March 31, 2022 Flemington, New Jersey

REQUIRED SUPPLEMEN	TARY INFORMAT	ION - PART I	

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

The discussion and analysis of Highland Park Borough Public School District's (the School District) financial performance provides an overall review of the School District's financial activities for the fiscal year ending June 30, 2021. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the notes to the basic financial statements and financial statements to enhance their understanding of the School District's financial performance.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments issued in June 1999. Certain comparative data is required to be presented in the MD&A.

FINANCIAL HIGHLIGHTS

Key financial highlights for fiscal year 2021 are as follows:

- ➤ General revenues accounted for \$50,602,072 in revenues, or 95.37% of all revenues. Program specific revenues in the form of charges for services, operating grants and contributions, and capital grants and contributions accounted for \$2,457,498, or 4.63% of total revenues of \$53,059,570.
- ➤ The School District had \$51,156,625 in expenses; only \$2,457,498 of these expenses were offset by program specific charges for services, grants or contributions, with the remainder, primarily property taxes, providing for the programs.
- Among governmental funds, the general fund had \$39,537,788 in revenues and \$37,732,106 in expenditures. After accounting for net other financing sources of \$164,782; the general fund's balance increased by \$1,970,464 from the previous year.

USING THIS ANNUAL COMPREHENSIVE FINANCIAL REPORT (ACFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can view the Highland Park Borough Public School District in the context of a financial whole, an entire operating entity.

The financial statements then proceed to provide an increasingly detailed look at specific financial entities. These financial statements are comprised of three elements: (1) government-wide financial statements; (2) fund financial statements; and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

REPORTING THE SCHOOL DISTRICT AS A WHOLE

Government-wide financial statements are designed to provide readers with a broad overview of the School Districts' finances in a manner similar to a private-sector business.

The Statement of Net Position and Statement of Activities provide information about the activities of the entire School District, presenting both an aggregate view of the School District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. In the case of Highland Park Borough Public School District, the general fund is by far the most significant fund.

Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District as a whole looks at all financial transactions and asks the question; "How did we do financially during fiscal year 2021?" The Statement of Net Position and the Statement of Activities helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into consideration all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in net position. This change in net position is important because it tells the reader that, for the School District as a whole, the financial position of the School District has or has not improved. Changes in the District's financial position may be the result of many factors, including the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

The Statement of Net Position and the Statement of Activities is separated into two distinct kinds of activities:

- ➤ Governmental Activities All of the School District's programs and services are reported here including, but not limited to, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities; and
- ➤ Business-Type Activities This service is provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service and Before/After School Program enterprise funds are reported as a business activity.

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

REPORTING THE SCHOOL DISTRICT'S MOST SIGNIFICANT FUNDS

Fund Financial Statements

Fund financial reports provide detailed information about the School District's funds. The School District's governmental funds include the general fund, special revenue fund and the debt service fund.

Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds measure and report the operating results by measuring cash on hand and other assets that can be easily converted to cash. The governmental fund statements provide a detailed short-term view of the School District's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements

Enterprise Funds

The enterprise funds use the same basis of accounting as business-type activities. Therefore, these statements are essentially the same. The Highland Park School District operated two enterprise fund activities: Food Service and Before/After School Child Care. The Food Service activities involve providing breakfast and lunch meals at a reasonable price, with the assistance of the Federal School Breakfast/Lunch Program. The Before and After School Child Care Program serves children from Kindergarten through Grade 5, with some other after-school activities made available for Middle School students as well.

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

THE SCHOOL DISTRICT AS A WHOLE

Table 1 provides a summary of the School District's net position as of June 30, 2021, and a comparison with net position as of June 30, 2020. The comparison between the years shows an increase in total net position of \$1,902,945.

Table 1 Net Position

			Variance		
	06/30/21	06/30/20	Dollars	%	
Current & other assets	\$ 17,606,067	\$ 5,189,039	\$ 12,417,028	239.29%	
Capital assets	33,208,941	34,060,604	(851,663)	-2.50%	
Total assets	50,815,008	39,249,643	11,565,365	29.47%	
Deferred amount on					
refunding bond issue	725,850	566,467	159,383	28.14%	
Deferred pension activity	2,169,603	2,384,701	(215,098)	-9.02%	
Total deferred outflow					
of resources	2,895,453	2,951,168	(55,715)	-1.89%	
Long-term liabilities	23,683,083	24,852,977	(1,169,894)	-4.71%	
Other liabilities	12,198,681	1,600,007	10,598,674	662.41%	
Total liabilities	35,881,764	26,452,984	9,428,780	35.64%	
Deferred pension activity	2,766,861	2,588,936	177,925	6.87%	
Total deferred inflow					
of resources	2,766,861	2,588,936	177,925	6.87%	
Net position					
Net investment in					
capital assets	17,739,791	17,055,604	684,187	4.01%	
Restricted	2,231,545	1,435,015	796,530	55.51%	
Unrestricted	(4,909,500)	(5,331,728)	422,228	-7.92%	
Total net position	\$ 15,061,836	\$ 13,158,891	\$ 1,902,945	14.46%	
			· · · · · · · · · · · · · · · · · · ·		

The unrestricted net position at June 30, 2021 of (\$4,909,500) shown above is not a negative reflection on the School District's financial condition, but is mostly the result of reporting required by GASB Statement No. 68 Accounting and Financial Reporting for Pensions which allocates the proportionate share of the State's net pension liability for PERS to each contributing entity throughout the State. The negative unrestricted net position is also the result of a long-term estimated liability of \$729,007 for compensated absences, a liability that will be partially offset by reduced salary outlays in future budget years. The increase in Current and other assets and other liabilities represents monies held for remaining payments of the 2012 series bonds and will be fully liquidated on March 1, 2022.

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

Table 2 provides a summary of the School District's changes in net position in fiscal year ending June 30, 2021 with comparisons to fiscal year ending June 30, 2020.

Table 2 Changes in Net Position

	Fiscal Ye	ar Ending	Variance		
	06/30/21	06/30/20	Dollars	%	
Revenues					
Program revenues					
Charges for services	\$ 144,123	\$ 681,129	\$ (537,006)	-78.84%	
Operating grants	2,313,375	1,692,798	620,577	36.66%	
General revenues					
Property taxes	30,356,105	29,792,736	563,369	1.89%	
Unrestricted grants	20,188,703	15,503,139	4,685,564	30.22%	
Other	57,264	51,612	5,652	10.95%	
Total revenues	53,059,570	47,721,414	5,338,156	11.19%	
Program expenses					
Instruction					
Regular	18,043,621	16,004,769	2,038,852	12.74%	
Special	9,371,889	7,787,243	1,584,646	20.35%	
Other	1,169,014	1,195,927	(26,913)	-2.25%	
Support services			, ,		
Tuition	3,071,281	3,340,324	(269,043)	-8.05%	
Student & instructional staff	9,057,324	7,413,039	1,644,285	22.18%	
General & business administration	2,113,509	1,755,234	358,275	20.41%	
School administration	2,861,773	2,737,032	124,741	4.56%	
Maintenance	2,857,362	2,925,188	(67,826)	-2.32%	
Transportation	1,364,769	1,732,599	(367,830)	-21.23%	
Charter schools	246,678	293,186	(46,508)	-15.86%	
Interest on long-term debt	605,601	560,470	45,131	8.05%	
Food service	253,445	488,437	(234,992)	-48.11%	
Community service programs	140,359	343,817	(203,458)	-59.18%	
Total expenses	51,156,625	46,577,265	4,579,360	9.83%	
Increases (decreases) before					
Special items	1,902,945	1,144,149	758,796	66.32%	
Special items					
Transfers	<u> </u>	(20,000)	20,000	-100.00%	
Total special items		(20,000)	20,000	-100.00%	
Increase (decrease) in net position	\$ 1,902,945	\$ 1,124,149	\$ 778,796	69.28%	

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

Governmental Activities

Property taxes made up 57.49% of revenues for governmental funds for the Highland Park Borough Public School District for fiscal year 2021. The District's total revenues for governmental funds were \$52,800,918 for the fiscal year ended June 30, 2021. The remaining revenues for governmental funds were from mostly from interest on investments, tuition, state aid, state and federal grants.

Business-Type Activities

Food Service Program

- ➤ Food service expenses exceeded revenues by \$18,667.
- ➤ Charges for services represent \$4,784 of revenue, or 2.04 percent. This represents amount paid by patrons for daily food services.
- Federal and state reimbursements for meals, including payments for free and reduced lunches and donated commodities were \$225,937.

Before and After School Child Care Program

➤ The Before and After School Child Care Program had revenues of \$23,874 and operating expenses of \$140,359. The net loss for fiscal year 2021 was \$116,485.

Table 3 provides a summary of the School District's cost of governmental services in fiscal year ending June 30, 2021 with comparisons to fiscal year ending June 30, 2020.

Table 3
Cost of Governmental Services

	Total Cost			Net Cost				
		of Se	rvices		of Services			
	06/30/21		06/30/20		06/30/21			06/30/20
Instruction	\$	28,584,524	\$	24,987,939	\$	27,716,370	\$	24,262,184
Support services								
Tuition		3,071,281		3,340,324		2,716,149		2,952,506
Student & instructional staff		9,057,324		7,413,039		8,282,863		7,057,005
General & business administration		2,113,509		1,755,234		2,113,509		1,755,234
School administration		2,861,773		2,737,032		2,733,590		2,612,476
Plant operations & maintenance		2,857,362		2,925,188		2,782,047		2,888,307
Pupil transportation		1,364,769		1,732,599		1,363,022		1,732,599
Charter schools		246,678		293,186		246,678		293,186
Interest on long-term debt		605,601		560,470		605,601		560,470
Total expenses	\$	50,762,821	\$	45,745,011	\$	48,559,829	\$	44,113,967

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

- ➤ Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.
- > General administration, school administration and business include expenses associated with administrative and financial supervision of the School District.
- > Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in an effective working condition.
- ➤ Curriculum and staff development include expenses related to planning, research, development and evaluation of support services, as well as the reporting of this information internally and to the public.
- > Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law.
- ➤ Interest and fiscal charges involve the transactions associated with the payment of interest and other related charges to debt of the School District.

THE DISTRICT'S REVENUES

As demonstrated by the various statements and schedules included in the financial section of this report, the School District continues to meet its responsibility for sound financial management. Revenues came primarily from three sources: tax levy, state aid, and federal grants. The major source of revenue, approximately 70.33%, continues to be from local sources including tax levy, outside tuition, and miscellaneous revenues. State aid and federal aid represents approximately 29.67% of the total revenues.

The following schedule presents a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2021:

Revenues	Amount	Percentage of Total	(De	Increase/ crease) From Prior Year	Percentage Increase (Decrease)
Local Sources					
Tax levy					
General	\$ 28,486,632	65.48%	\$	558,562	2.00%
Debt service	1,869,473	4.30%		4,807	0.26%
Other revenues	239,969	0.55%		(46,856)	-16.34%
State Aid	11,200,975	25.75%		1,323,372	13.40%
Federal Aid	 1,707,496	3.92%		563,434	49.25%
Total	\$ 43,504,545	100.00%	\$	2,403,319	5.85%

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

THE DISTRICT'S EXPENDITURES

The following schedule represents a summary of general fund, special revenue fund and debt service fund expenditures for the fiscal year ended June 30, 2021:

	D				Increase	Percentage		
Expenditures		Amount	Percentage of Total	,	crease) From Prior Year	Increase (Decrease)		
Current expense	\$	39,253,962	94.06%	\$	1,582,357	4.20%		
Capital outlay		340,122	0.81%		104,372	44.27%		
Charter schools		246,678	0.59%		(46,508)	-15.86%		
Debt service								
Principal		1,485,000	3.56%		100,000	7.22%		
Interest		409,311	0.98%		(133,461)	-24.59%		
Total	\$	41,735,073	100.00%	\$	1,606,760	4.40%		

GENERAL FUND BUDGETING HIGHLIGHTS

The School District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of modified accrual and encumbrance accounting. The most significant budgeted fund is the general fund.

During the course of fiscal year 2021 the School District amended its general fund budget as needed to reflect the following:

- > Staffing changes increases based on student needs, funded by other unfilled positions
- ➤ Implementation of state-mandated initiatives, including additional curriculum writing, staff development and technology costs related to the implementation of Common Core standards
- > Increases in in-house costs for special education students
- > Increases in required maintenance for school facilities
- > Unplanned legal settlement costs and judgements against the District
- > Reclassification of several expenditures

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

CAPITAL ASSETS

Table 4 provides a summary of the School District's capital assets net of depreciation and amortization for fiscal years 2021 and 2020. At the end of fiscal year 2021, the District had \$33,208,941 invested in land, buildings, capital lease, machinery and equipment.

Table 4
Capital Assets at Year-End
(Net of Depreciation)

			 Varianc	e	
	 06/30/21	 06/30/20	Dollars	%	
Land	\$ 415,000	\$ 415,000	\$ -	0.00%	
Land improvements	276,345	307,590	(31,245)	-10.16%	
Buildings & improvements	32,146,296	33,165,465	(1,019,169)	-3.07%	
Capital lease	202,939	-	202,939	100.00%	
Furniture & equipment	 168,361	 172,549	(4,188)	-2.43%	
Total	\$ 33,208,941	\$ 34,060,604	\$ (851,663)	-2.50%	

DEBT ADMINISTRATION

In December 1996, the Board of Education authorized a refunding issue for the February 1996 issue in the amount of \$17,040,000. In November 2006, the School District issued a second refunding issue for the February 1996 issue in the amount of \$13,985,000. In November 2016, the School District issued a third refunding issue for the February 1996 issue in the amount of \$8,555,000. As of June 30, 2021, the amount of \$4,525,000 remains outstanding.

In March 2005, the School District issued General Obligation Bonds in the amount of \$13,775,000. The proceeds of this bond issue were placed in the School District's capital projects fund for use to provide funds for capital improvements to the School District's buildings and grounds. These improvements include additions, renovations, site improvements and various other projects. The School District has been authorized to issue debt equal to the full amount of the project, pending the receipt of the state portion of the funding. In October 2012, the Board of Education authorized a refunding issue for the March 2005 issue in the amount of \$13,640,000. A balance of \$335,000 remains outstanding on the new refunding issue at June 30, 2021. In 2020, the School District issued a second refunding issue for the October 2012 issue in the amount of \$11,400,000. As of June 30, 2021 the amount of \$11,335,000 remains outstanding.

The general obligation bonded debt of the School District is limited to 4% of the overage equalized assessed values of the total taxable property in the School District for the past three years. The legal debt limit at June 30, 2021 is \$55,756,354. General obligation authorized debt at June 30, 2021 is \$16,195,000, resulting in a legal debt margin of \$39,561,354.

Management's Discussion and Analysis For the Fiscal Year Ending June 30, 2021 Unaudited

Table 5 provides a summary of the School District's outstanding long-term debt at June 30, 2021 with comparisons to June 30, 2020.

Table 5
Outstanding Long-Term Liabilities at Year-End

			Variance				
	06/30/21	06/30/20	Dollars				
2012 refunding bonds for 2005 issue	\$ 335,000	\$ 11,380,000	\$ (11,045,000)	-97.06%			
2016 refunding bonds for 2006 issue	4,525,000	5,625,000	(1,100,000)	-19.56%			
2020 refunding bonds for 2012 issue	11,335,000	-	11,335,000	100.00%			
Unamortized Bond Premium	25,960	233,640	(207,680)	-88.89%			
PERS net pension liability	6,552,726	6,927,195	(374,469)	-5.41%			
Capital lease	180,390	-	180,390	100.00%			
Compensated absences	729,007	687,142	41,865	6.09%			
Total	\$ 23,683,083	\$ 24,852,977	\$ (1,169,894)	-4.71%			

FOR THE FUTURE

The Highland Park Borough Public School District is in fair financial condition presently. However, the state's financial situation has resulted in a lack of increases in state aid, so that the burden of supporting schools will rely increasingly upon the homeowner. The community's plight is exacerbated by its primarily residential nature and the lack of room for many new tax ratables. To meet the fiscal challenges of the coming years, it will be necessary to continue to seek external sources of revenue and to place additional emphasis upon sound purchasing practices and cost-containment measures. Also, the District will need to continue its efforts to share services with other governmental entities, including other Districts and the Borough of Highland Park.

CONTACTING THE SCHOOL DISTRICT

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives.

If you have any questions about this report or need additional information, contact Linda A. Hoefele of the Highland Park Board of Education, located at 435 Mansfield Street, Highland Park, NJ 08904.

DISTRICT-WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of activities display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statement of Net Position June 30, 2021

	overnmental Activities	iness-Type ctivities	Total
Assets			
Cash and cash equivalents	\$ 2,026,363	\$ 144,539	\$ 2,170,902
Internal balances	(13,368)	13,368	-
Receivables, net	2,330,170	74,985	2,405,155
Inventory	-	7,714	7,714
Restricted assets			
Capital reserve account - cash	1,310,760	-	1,310,760
Emergency reserve account - cash	150,667	-	150,667
Maintenance reserve account - cash	197,761	-	197,761
Scholarship - cash	75,044	_	75,044
Student activities - cash	140,216	_	140,216
Unemployment claims - cash	75,961	_	75,961
Capital projects - cash	11,071,887	_	11,071,887
Capital assets, net	, ,		, ,
Land and construction in progress	415,000	_	415,000
Other capital assets, net of depreciation	,		,
and amortization	32,729,513	64,428	32,793,941
Total assets	50,509,974	305,034	 50,815,008
Deferred outflows of resources	<u> </u>		
Deferred amount on pension activity	2,169,603	_	2,169,603
Deferred amount on refunding bond issue	725,850	_	725,850
Total deferred outflows of resources	 2,895,453	 	 2,895,453
Liabilities	 _,0,0,0,00	 	
Accounts payable	484,067	17,789	501,856
Accrued interest	204,586	17,709	204,586
Payables to other governments	29,420	_	29,420
Payroll deductions and withholdings payable	189,551	_	189,551
Unearned revenue	78,441	16,121	94,562
Unemployment compensation	83,706	-	83,706
Other current liabilities	21,934	1,179	23,113
Due to fiscal agent	11,071,887	-	11,071,887
Long-term liabilities	,-,-,,		,-,-,-,-,
Due within one year	1,687,407	_	1,687,407
Due beyond one year	21,995,676	_	21,995,676
Total liabilities	 35,846,675	 35,089	 35,881,764
Deferred inflows of resources		· ·	
Deferred amount on pension liability	 2,766,861		2,766,861

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statement of Net Position June 30, 2021

	G	overnmental Activities	siness-Type Activities	Total		
Net position		_	 _		_	
Net investment in capital assets	\$	17,675,363	\$ 64,428	\$	17,739,791	
Restricted for						
Capital reserve fund		1,310,760	-		1,310,760	
Emergency reserve fund		150,667	-		150,667	
Maintenance reserve fund		197,761	-		197,761	
Scholarship		75,044	-		75,044	
Student activities		140,301	-		140,301	
Unemployment claims		17,917	-		17,917	
Capital projects fund		292,397	-		292,397	
Debt service		46,698	-		46,698	
Unrestricted		(5,115,017)	205,517		(4,909,500)	
Total net position	\$	14,791,891	\$ 269,945	\$	15,061,836	

Statement of Activities For the Fiscal Year Ended June 30, 2021

				Program Revenue	Net (Expense) Revenue & Changes in Net Position				
		Indirect		Operating	Capital		Business-		
	Direct	Expenses	Charges for	Grants &	Grants &	Governmental	Type		
Functions/Programs	Expenses	Allocation	Services	Contributions	Contributions	Activities	Activities	Total	
Governmental activities									
Instruction									
Regular	\$ 8,399,549	\$ 9,644,072	\$ 40,239	\$ 566,585	\$ -	\$ (17,436,797)	\$ -	\$ (17,436,797)	
Special education	3,845,863	4,402,038	-	15,373	-	(8,232,528)	-	(8,232,528)	
Other special instruction	561,934	562,054	-	245,957	-	(878,031)	-	(878,031)	
Other instruction	781,789	387,225	-	-	-	(1,169,014)	-	(1,169,014)	
Support services									
Tuition	3,071,281	-	-	355,132	-	(2,716,149)	-	(2,716,149)	
Students and instruction related services	4,846,684	4,210,640	-	774,461	-	(8,282,863)	-	(8,282,863)	
General and business administration services	1,316,207	797,302	-	-	-	(2,113,509)	-	(2,113,509)	
School administration services	1,562,860	1,298,913	-	128,183	-	(2,733,590)	-	(2,733,590)	
Plant operations and maintenance	2,614,540	242,822	75,315	-	-	(2,782,047)	-	(2,782,047)	
Pupil transportation	1,352,788	11,981	-	1,747	=	(1,363,022)	-	(1,363,022)	
Charter schools	246,678	-	-	-	-	(246,678)	-	(246,678)	
Interest on long-term debt	605,601					(605,601)		(605,601)	
Total governmental activities	29,205,774	21,557,047	115,554	2,087,438		(48,559,829)		(48,559,829)	
Business-type activities									
Food service	253,445	=	4,784	225,937	-	-	(22,724)	(22,724)	
Before and after school child care fund	140,359	<u> </u>	23,785		<u></u> _		(116,574)	(116,574)	
Total business-type activities	393,804	=	28,569	225,937			(139,298)	(139,298)	
Total primary government	\$ 29,599,578	\$ 21,557,047	\$ 144,123	\$ 2,313,375	\$ -	(48,559,829)	(139,298)	(48,699,127)	
		General revenues	s, special items a	nd transfers					
			levied for gener			28,486,632	-	28,486,632	
		Property taxes	levied for debt s	service		1,869,473	-	1,869,473	
			ate aid not restric			20,188,703	-	20,188,703	
Investment earnings						2,524	_	2,524	
		Miscellaneous	income			50,594	4,146	54,740	
		Total genera	al revenues and s	pecial items		50,597,926	4,146	50,602,072	
		Change in net		•		2,038,097	(135,152)	1,902,945	
			beginning (as res	stated)		12,753,794	405,097	13,158,891	
		Net position -		*		\$ 14,791,891	\$ 269,945	\$ 15,061,836	

See accompanying notes to financial statements.

FUND FINANCIAL STATEMENTS

The individual fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

Governmental Funds Balance Sheet June 30, 2021

		General Fund		Special Revenue Fund		Capital Projects Fund		Debt Service Fund	G	Total overnmental Funds
Assets	ф	1 050 665	ф		ф		Ф	46.600	ф	2 02 6 2 62
Cash and cash equivalents	\$	1,979,665	\$	-	\$	-	\$	46,698	\$	2,026,363
Due from other funds		603,383		=		-		-		603,383
Receivables from other governments										
State		1,069,104		-		299,408		-		1,368,512
Federal		-		761,932		-		-		761,932
Local		165,352		-		=		-		165,352
Other accounts receivable		11,952		22,422		-		-		34,374
Restricted cash and equivalents		1,735,149		215,260		11,071,887		-		13,022,296
Total assets	\$	5,564,605	\$	999,614	\$	11,371,295	\$	46,698	\$	17,982,212
Liabilities and fund balances Liabilities										
Accounts payable	\$	379,005	\$	105,062	\$	-	\$	-	\$	484,067
Due to other funds		13,269		596,471		7,011		-		616,751
Payroll deductions and										
withholdings payable		189,551		-		-		-		189,551
Payable to other governments										
State		2,315		27,105		-		-		29,420
Other current liabilities		21,934		-		-		-		21,934
Unearned revenue		-		78,441		-		-		78,441
Due to fiscal agent		-		-		11,071,887		-		11,071,887
Unemployment compensation										
claims payable		83,706		-		-				83,706
Total liabilities		689,780		807,079		11,078,898		-		12,575,757

Governmental Funds Balance Sheet (continued) June 30, 2021

		General Fund	Special Revenue Fund			Capital Projects Fund		Debt Service Fund		Total overnmental Funds
Liabilities and fund balances (cont'd)		1 unu		<u> </u>		Tuna		T unu		1 dilas
Fund balances										
Restricted fund balance										
Capital reserve account	\$	1,310,760	\$	-	\$	-	\$	-	\$	1,310,760
Emergency reserve account		150,667		-		-		-		150,667
Maintenance reserve account		197,761		75.044		-		-		197,761
Scholarships		-		75,044		-		_		75,044
Student activities		17.017		140,301		-		_		140,301
Unemployment claims		17,917		-		-		-		17,917
Capital projects		=		-		292,397		=		292,397
Committed fund balance		167.200								165.200
Year-end encumbrances		165,389		-		-		-		165,389
Assigned fund balance										
Designated for subsequent		1 720 054						20.020		1.767.004
year's expenditures		1,728,054		(22.010)		-		39,030		1,767,084
Unassigned fund balance		1,304,277		(22,810)		202 207		7,668		1,289,135
Total fund balances		4,874,825		192,535		292,397		46,698		5,406,455
Total liabilities and fund balances	\$	5,564,605	\$	999,614	\$	11,371,295	\$	46,698		
Amounts reported for governmental acti Statement of Net Position (A-1) are diff	feren	t because:								
Capital assets used in government activi and therefore are not reported in the fur is \$54,006,724 and the accumulated de	nds.	The cost of as	sets							33,144,513
Deferred outflows and inflows of resour applicable to future periods and, therefore										(597,258)
Long-term liabilities, including bonds pa in the current period and therefore are n					ds.				((23,683,083)
For refunding bond issues, the difference between the reacquisition price and the net carrying amount of the old debt is reported as a net deferred outflow of resources and amortized as a component of interest expense over the remaining life of the old or new debt, whichever is shorter. The original net deferred outflow is \$1,919,225 and the accumulated amortization is \$1,193,375.									725,850	
Interest on long-term debt is not accrued		overnmental f	unds.	but rather						723,030
is recognized as an expenditure when d	_		•							(204,586)
Total net position of governmental activities									\$	14,791,891

Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances For the Fiscal Year Ended June 30, 2021

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
Revenues	1 una	1 und	Tuna	Tuna	1 unus
Local sources					
Local tax levy	\$ 28,486,632	\$ -	\$ -	\$ 1,869,473	\$ 30,356,105
Tuition - individuals	40,239	_	_	-	40,239
Interest on investments	2,524	_	_	_	2,524
Rents and royalties	600	_	_	_	600
Local contributions	-	146,012	_	_	146,012
Miscellaneous	50,594	-	_	_	50,594
Total	28,580,589	146,012		1,869,473	30,596,074
10001	20,000,000	1.0,012		1,000,170	20,230,07
State sources	10,893,385	297,744	_	9,846	11,200,975
Federal sources	63,814	1,643,682	_	-	1,707,496
Total revenues	39,537,788	2,087,438		1,879,319	43,504,545
					· · · · · · · · · · · · · · · · · · ·
Expenditures					
Current					
Instructional					
Regular instruction	7,831,094	568,455	-	-	8,399,549
Special education instruction	3,831,453	14,410	-	-	3,845,863
Other special instruction	344,576	217,358	-	-	561,934
Other instruction	781,789	-	-	-	781,789
Support service and					
undistributed costs					
Tuition	2,716,149	355,132	-	-	3,071,281
Student and instruction					
related services	4,114,003	732,681	_	_	4,846,684
General and business					
administrative services	1,164,006	-	152,201	_	1,316,207
School administrative services	1,434,677	128,183	_	-	1,562,860
Plant operations and					
maintenance	2,539,825	_	_	-	2,539,825
Pupil transportation	1,351,041	1,747	_	_	1,352,788
Unallocated benefits	11,031,186	96,197	-	-	11,127,383

Governmental Funds

Statement of Revenues, Expenditures and Changes in Fund Balances (continued) For the Fiscal Year Ended June 30, 2021

	General Fund		Special Revenue Fund		Capital Projects Fund		Debt Service Fund		Total Governmental Funds	
Expenditures (cont'd)										
Capital outlay		,606	\$	48,516	\$	-	\$	-	\$	340,122
Charter school	240	5,678		-		-		-		246,678
Debt service										
Principal	_	-		-		-		1,485,000		1,485,000
Interest and other charges		1,023		-		150.001		355,288		409,311
Total expenditures	37,732	2,106	2	2,162,679		152,201		1,840,288		41,887,274
Excess (deficiency) of revenues over (under) expenditures	1,80	5,682		(75,241)		(152,201)		39,031		1,617,271
Other financing sources (uses)										
Transfers in		-		60,706		-		7,667		68,373
Transfers out	(60),706)		-		(7,667)		-		(68,373)
Capital lease proceeds	22:	5,488		-		-		-		225,488
Proceeds from bond issues		-		-		1,400,000		-		11,400,000
Payment to refunding bond agent					(1	1,240,132)			((11,240,132)
Total other financing sources (uses)	164	1,782		60,706		152,201		7,667		385,356
Net change in fund balance	1,970),464		(14,535)		-		46,698		2,002,627
Fund balances, July 1 (as restated)	2,904	1,361		207,070		292,397				3,403,828
Fund balances, June 30	\$ 4,874	1,825	\$	192,535	\$	292,397	\$	46,698	\$	5,406,455

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2021

Total net changes in fund balances - Governmental fund (from B-2)		\$	2,002,627
Amounts reported for governmental activities in the Statement of Activities (A-2) are different because			
Capital outlays are reported in governmental funds as expenditures However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expenses. This is the amount by which depreciation exceeds capital outlays in the period: Capital outlays Depreciation and amortization expense	\$ 295,024 (1,147,587)		(852,563)
Governmental funds report bond proceeds as financing sources whereas issuing debt increased long-term liabilities in the government-wide statements: Proceeds from refunding bond issue		((11,400,000)
Repayment of debt principal and capital leases are expenditures in the governmental funds, but the repayment reduces long-term liabilities in the Statement of Net Position and are not reported in the Statement of Activities: Bond principal payments Lease principal payments Payment to refunding bond agent	1,485,000 45,098 11,240,132		12,770,230
Governmental funds report the effect of premiums when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities: Amortization of bond premium			25,960
Governmental funds report district pension contributions as expenditures. However, in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense.			(18,554)

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds (continued) For the Fiscal Year Ended June 30, 2021

In the Statement of Activities, deferred outflows for refunding bond costs are amortized to current year expenses over the amortization period.

\$ (174,029)

In the Statement of Activities, interest on long-term debt is accrued regardless of when due. In the governmental funds interest is reported when due. The accrued interest is a reconciling item.

(48,221)

Governmental funds report capital lease proceeds as financing sources whereas issuing debt increased long-term liabilities in the government-wide statements.

(225,488)

In the Statement of Activities, compensated absences and early retirement benefits are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation.

(41,865)

Change in net position of governmental activities

\$ 2,038,097

Proprietary Funds Combining Statement of Fund Net Position June 30, 2021

	Food Service Fund		Afte	fore and er School Care Fund	Total
Asset					
Current assets					
Cash and cash equivalents	\$	75,507	\$	69,032	\$ 144,539
Due from other funds		15,967		_	15,967
Receivables from other governments					
State		1,792		_	1,792
Federal		45,431		_	45,431
Other receivables		27,762		_	27,762
Inventory		7,714		_	7,714
Total current assets		174,173		69,032	243,205
Noncurrent assets					
Capital assets		190,484		_	190,484
Less: accumulated depreciation		126,056		_	126,056
Total noncurrent assets		64,428		_	 64,428
T		220.604		60.022	207.622
Total assets		238,601		69,032	307,633
Liabilities					
Current liabilities					
Due to other funds		_		2,599	2,599
Accounts payable		16,830		959	17,789
Unearned revenues		•			ŕ
Commodities		997		_	997
Prepaid sales		15,099		25	15,124
Other current liabilities		-		1,179	1,179
Total liabilities		32,926		4,762	37,688
Net position					
Net investment in capital assets		64,428		_	64,428
Unrestricted		141,247		64,270	205,517
Total net position	\$	205,675	\$	64,270	\$ 269,945

Proprietary Funds

Combining Statement of Revenues, Expenses, and Changes in Fund Net Position For the Fiscal Year Ended June 30, 2021

	d Service Fund	Befor After S Child Ca	School	Total
Operating revenues				
Charges for services				
Daily sales - non-reimbursable programs	\$ 102	\$	-	\$ 102
Special function sales	4,682		-	4,682
Before and after school child care service fees	-		23,785	23,785
Total operating revenues	 4,784		23,785	 28,569
Operating expenses				
Cost of sales - reimbursable programs	73,530		-	73,530
Commodity costs	30,809		-	30,809
Salaries	73,981		113,743	187,724
Employee benefits	33,110		8,701	41,811
Purchased professional and technical services	4,962		-	4,962
Purchased property services	1,528		-	1,528
Other purchased services				
Management fee	9,140		-	9,140
Insurance	2,020		-	2,020
Other purchased services	3,084		11,538	14,622
General supplies	9,719		6,377	16,096
Miscellaneous	3,565		-	3,565
Depreciation	 7,997		-	 7,997
Total operating expenses	 253,445		140,359	393,804
Operating income (loss)	 (248,661)	(116,574)	 (365,235)
Non-operating revenues (expenses) State sources				
State school lunch program	6,851		-	6,851
Federal sources				
National school breakfast program	64,148		-	64,148
National school lunch program				
Cash assistance	124,129		-	124,129
Non cash assistance (commodities)	30,809		-	30,809
Miscellaneous	 4,057		89	4,146
Total non-operating revenues (expenses)	 229,994		89	230,083
Change in net position	(18,667)	(116,485)	(135,152)
Net position, beginning	 224,342		180,755	405,097
Net position, ending	\$ 205,675	\$	64,270	\$ 269,945

Proprietary Funds Combining Statement of Cash Flows For the Fiscal Year Ended June 30, 2021

	Fo	od Service Fund	Af	efore and ter School d Care Fund	Total
Cash flows from operating activities		_			_
Receipts from services provided (net)	\$	10,007	\$	23,785	\$ 33,792
Payments to employees		-		(118,256)	(118,256)
Payments for employee benefits		-		(8,701)	(8,701)
Payments to Food Service Management Co. (net)		(193,930)		-	(193,930)
Payments to vendors and customers (net)		(6,981)		(17,186)	(24,167)
Net cash provided by (used for) operating activities		(190,904)		(120,358)	(311,262)
Cash flows from non-capital financing activities					
State sources		6,677		_	6,677
Federal sources		150,923		-	150,923
Interfund activity		47,282		-	47,282
Miscellaneous		4,057		89	4,146
Net cash provided by (used for) non-capital		,			,
financing activities		208,939		89	209,028
Cash flows from capital and related financing activities					
Acquisition of capital assets		(8,897)		_	(8,897)
Net cash provided by (used for) capital and related					
financing activities		(8,897)			(8,897)
Net increase (decrease) in cash and cash equivalents		9,138		(120,269)	(111,131)
Cash and cash equivalents, beginning		66,369		189,301	 255,670
Cash and cash equivalents, ending	\$	75,507	\$	69,032	\$ 144,539

Proprietary Funds Combining Statement of Cash Flows (continued) For the Fiscal Year Ended June 30, 2021

	Before and					
	Fo	od Service	A	fter School		
		Fund	Chi	ld Care Fund		Total
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities						
Operating income (loss)	\$	(248,661)	\$	(116,574)	\$	(365,235)
Adjustments to reconcile operating income (loss)						
to net cash provided by (used for) operating activities						
Depreciation		7,997		_		7,997
Federal food donation program		30,809		_		30,809
(Increase) decrease in due from other funds		5,225		_		5,225
(Increase) decrease in accounts receivable		4,123		_		4,123
(Increase) decrease in inventory		598		_		598
Increase (decrease) in accounts payable		9,890		648		10,538
Increase (decrease) in due to other funds		-		(4,513)		(4,513)
Increase (decrease) in unearned revenues		(763)		_		(763)
Increase (decrease) in other current liabilities		(122)		81		(41)
Net cash provided by (used for) operating activities	\$	(190,904)	\$	(120,358)	\$	(311,262)

NOTES TO THE FINANCIAL STATEMENTS

Note 1 - Summary of significant accounting policies

The financial statements of the Highland Park Borough School District (the District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to local Governmental Units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant accounting policies of the District are described below.

The basic financial statements include:

A Management's Discussion and Analysis (MD&A) providing an analysis of the Districts over-all financial position and results of operations.

Basic financial statements prepared using full-accrual accounting for all of the District's activities.

A. Reporting entity

The District is a Type II District located in the County of Middlesex, State of New Jersey. As a Type II District, the school district functions independently through a Board of Education. The Board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in Grades K to 12. The District had an approximate enrollment at June 30, 2021 of 1,552 students.

The primary criterion for including activities within the District's reporting entity as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- 1. The organization is legally separate (can sue or be sued in their own name).
- 2. The District holds the corporate powers of the organization.
- 3. The District appoints a voting majority of the organization's Board.
- 4. The District is able to impose its will on the organization.
- 5. The organization has the potential to impose a financial benefit/burden on the District.
- 6. There is a fiscal dependency by the organization on the District.

Based on the aforementioned criteria, the District has no component units.

Note 1 - Summary of significant accounting policies (continued)

B. Government-wide and fund financial statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given program are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific program. Program revenues include 1) charges to students or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function.

Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. The District has elected to treat all of its governmental funds as major funds and they are reported as separate columns in the fund financial statements.

During the year ended June 30, 2021, the District implemented the provisions detailed in GASB Statement No. 84, *Fiduciary Activities*. Based on a review of the financial records, the District has no funds that meet the criteria of a fiduciary fund.

C. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, early retirement, arbitrage rebates, and postemployment healthcare benefits, are recorded only when payment is due.

Note 1 - Summary of significant accounting policies (continued)

C. Measurement focus, basis of accounting, and financial statement presentation (continued) Property taxes, tuition and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. As under New Jersey State Statute, a collecting municipality is required to remit to its school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive moneys under the established payment schedule and the unpaid amount is considered to be accounts receivable. All other revenue items are considered to be measurable and available only when the District receives cash.

Amounts reported as program revenues include 1) charges to students for tuition, fees, rental, material, supplies, or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, and unrestricted state aids.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. When both restricted and unrestricted resources are available for use, it is the District's policy to use restricted resources first, then unrestricted, as they are needed.

The District reports the following major governmental funds:

General Fund - The general fund is the general operating fund of the District and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment, which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expense by Board Resolution.

Note 1 - Summary of significant accounting policies (continued)

C. Measurement focus, basis of accounting, and financial statement presentation (continued)

As a result of implementing GASB Statement No. 84, *Fiduciary Activities*, amounts maintained for unemployment claims and payroll withholdings for employee salary deductions are included in the general fund. Amounts maintained for unemployment claims are used to account for the portion of employee deductions for unemployment compensation required to be deposited and accumulated for future unemployment claims under the Benefit Reimbursement Method.

Special Revenue Fund - The District accounts for the proceeds of specific revenue sources from State and Federal Government (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted to expenditures for specified purposes in the special revenue fund. As a result of implementing GASB Statement No. 84, Fiduciary Activities, amounts maintained for student activities and private purpose scholarships are included in the special revenue fund. The amounts are considered to be restricted and available to use for specific expenditures. Amounts maintained for student activities are derived from athletic events or other activities of pupil organizations and accumulated for payment of student group activities. Amounts maintained for private purpose scholarship accounts are utilized for scholarship awards to qualifying students.

Capital Projects Fund - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

Additionally, the District reports the following fund types:

Proprietary Fund types

Proprietary Fund - The focus of proprietary fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

Note 1 - Summary of significant accounting policies (continued)

<u>C. Measurement focus, basis of accounting, and financial statement presentation (continued)</u> Proprietary Fund types

Enterprise Fund - The enterprise fund is utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's enterprise funds are comprised of the food service fund and the before and after school childcare fund.

All proprietary funds are accounted for on a current financial resource's measurement focus. This means that all assets and liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (total net position) segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in total net position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives are as follows:

Equipment 12 Years

Fiduciary Fund types

As stated in Note 1 (B), the district does not have funds that meet the criteria of a fiduciary fund as defined by GASB Statement No 84, *Fiduciary Activities*.

D. Budgets/budgetary control

Annual appropriated budgets are prepared in the Spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the County office and, if necessary, are voted upon at the annual school election in November. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line-item accounts within each fund. Line-item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum Chart of Accounts referenced in N.J.A.C. 6:23-16.2(f)1. All budget amendments must be approved by School Board Resolution. Budget amendments during the fiscal year ended June 30, 2021 were insignificant.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

D. Budgets/budgetary control (continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

E. Encumbrances

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

F. Tuition receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

G. Tuition payable

Tuition charges for the fiscal year 2020-2021 are based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

Note 1 - Summary of significant accounting policies (continued)

H. Short-term interfund receivable/payables

Short-term interfund receivables and payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

I. Inventories and prepaid items

Inventories and prepaid items, which benefit future periods, other than those recorded in the enterprise fund are recorded as expenditures during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. The commodities inventory value at balance sheet date is reported as unearned revenue as title does not pass to the school district until the commodities are used. Prepaid items in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2021.

J. Capital assets

Capital assets, which include land, land improvements, buildings and improvements, vehicles and furniture and equipment, are reported in the government-wide financial statements. The District defines capital assets as assets with an initial, individual cost of more than \$2,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

All reported capital assets, except for land and construction in progress, of the District are depreciated using the straight-line method over the following estimated lives:

Assets	Years
Building	45
Building improvements & portable classroom	20 - 45
Land improvements	20
Furniture	20
Maintenance equipment	15
Musical instruments	10
Athletic equipment	10
Audio visual equipment	10
Office equipment	5 - 10
Computer equipment	5 - 10
Vehicles	8

Note 1 - <u>Summary of significant accounting policies (continued)</u>

K. Compensated absences

The District accounts for compensated absences (e.g., unused vacation and sick leave) as directed by GASB Statement No. 16, *Accounting for Compensated Absences*. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policy. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement employees shall be paid by the District for the unused sick leave in accordance with the Districts' agreements with the various employee unions.

The liability for compensated absences was accrued using the vesting method, whereby the liability is calculated by vesting balances as of the balance sheet date for which a payment is probable. Salary related payments for the employer's share of Social Security and Medicare taxes are included.

For the government-wide statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, in the fund financial statements, all of the compensated absences are considered long-term and therefore are not a fund liability. This represents a reconciling item between the fund and government-wide presentations.

L. Unearned revenue

Unearned revenue in the general fund and special revenue fund represents cash, which has been received but not yet earned. See Note 1 (E) regarding the special revenue fund.

Unearned revenue in the enterprise fund includes United States government commodity inventories at year-end. The aid revenue associated with this commodity inventory is deferred until it is used in the operations of the food service fund. Prepaid lunch debit card revenue balances at year-end are also included in unearned revenue.

M. Long-term obligations

In the government-wide financial statements, and in internal service fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable Statement of Net Position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuance are reported as other financing uses.

Note 1 - <u>Summary of significant accounting policies (continued)</u>

N. Net position

Net position represents the difference between the sum of assets and deferred outflows of resources, and the sum of liabilities and deferred inflows of resources. In the government-wide financial statements, net position is classified into the following three components:

- Net investment in Capital Assets This component represents capital assets, less accumulated depreciation and net of outstanding balances of borrowings used for the acquisition, construction, or improvement of those assets.
- Restricted Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- *Unrestricted* Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

O. Fund balances - governmental funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

- *Non-Spendable* includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.
- Restricted includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.
- *Committed* includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision-making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.
- Assigned includes amounts that the District intends to use for a specific purpose, but do
 not meet the definition of restricted or committed fund balance. Under the District's
 policy, amounts may be assigned by the Business Administrator.

Note 1 - Summary of significant accounting policies (continued)

O. Fund balances - governmental funds (continued)

• *Unassigned* - includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the general fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

When an expenditure is incurred for purposes which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When expenditure is incurred for which committed, assigned, or unassigned fund balance are available, then the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

P. Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and the accompanying notes. Actual results could differ from those estimates.

Q. Allocation of indirect expenses

Certain expenses, which have not been charged to a specific function in the District's fund financial statements, have been allocated to the functions for the government-wide statements. Employee benefits, on-behalf TPAF Pension contributions, reimbursed TPAF Social Security contributions and compensated absences accruals have been allocated based on salaries by function. Depreciation expense which was not specifically identified by function has been allocated based on the current year expenses by function.

R. Deferred outflows/inflows of resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the District has two items that qualify for reporting in this category, deferred amount on pension activity and deferred amount on a refunding bond issue. In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies for reporting in this category, deferred amount on pension activity.

Note 2 - Tax assessments and property taxes

Property valuations (assessments) are determined on true values as arrived at by a cost approach, market data approach and capitalization of net income where appropriate. Current assessments are the results of new assessments on a like basis with established comparable properties for newly assessed or purchased properties. This method assures equitable treatment to like property owners.

Upon the filing of certified adopted budgets by the municipality, the municipality's local school districts and the County, the tax rate is struck by the County Board of Taxation based on the certified amounts in each of the taxing districts for collection to fund the budgets. The statutory provision for the assessment of property, levying of taxes and the collection thereof are set forth in N.J.S.A. 54:4 et seq. Special taxing districts are permitted in New Jersey for various special services rendered to the properties located within the special districts.

Tax bills are mailed annually in June. The taxes are due August 1 and November 1, respectively, and are adjusted to reflect the current fiscal year's total tax liability. The preliminary taxes due February 1 and May 1 of the succeeding fiscal year are based upon one-half of the current year's total tax.

Tax installments not paid on or before the due date are subject to interest penalties of eight percent per annum on the first \$1,500 of the delinquency and eighteen percent per annum on any amount in excess of \$1,500. Pursuant to Chapter 75, PL 1991, the governing body may also fix a penalty to be charged to a taxpayer with a delinquency in excess of \$10,000 who fails to pay that delinquency prior to the end of the calendar year. The penalty so fixed shall not exceed six percent of the amount of the delinquency. These interest and penalties are the highest permitted under the New Jersey statutes. Delinquent taxes are annually included in a tax sale in accordance with New Jersey statutes.

School taxes are guaranteed, as to amount of collection, by the municipality (the collection agency) and are transmitted to the School District in accordance with the Schedule of Tax Installments as certified by the School District's Board of Education on an annual basis.

Note 3 - Deposits and cash equivalents

Cash and cash equivalents include petty cash, change funds and cash on deposit with public depositories. All certificates of deposit are recorded as cash and cash equivalents regardless of the date of maturity. As of June 30, 2021, the District had no investments.

Note 3 - <u>Deposits and investments (continued)</u>

New Jersey Governmental Units are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of investments which may be purchased by New Jersey Governmental Units. In addition, other state statutes permit investments in obligations issued by local authorities and other state agencies. The State of New Jersey does not place any limit on the amount that the District may invest with any one issuer.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of Governmental Units. The statute requires that no Governmental Unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and saving banks the deposits of which are federally insured.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Custodial credit risk is the risk that, in the event of a bank failure, the District's deposits might not be recovered. The District does not have a policy for custodial credit risk. New Jersey statutes require that cash be deposited only in New Jersey based banking institutions that participate in the New Jersey Governmental Unit Deposit Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 40A:5-15.1(a) that are treated as cash equivalents. Under the act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the District in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds, employee's salary withholdings, or funds that may pass to the District relative to the happening of a future condition.

As of June 30, 2021, the District's bank balances of \$16,547,348 were exposed to custodial credit risk as follows:

Insured by the FDIC	\$ 250,000
Insured by GUDPA	16,297,348
Total bank balances	\$ 16,547,348

Deposits at June 30, 2021 appear in the financial statements as summarized below:

Cash and cash equivalents \$ 15,193,198

Note 3 -	Deposits and investments	(continued)		Ref.				
	**							
	Unrestricted cash	1 01 4		D 1	Ф 2.026.262			
	Governmental funds, B			B-1	\$ 2,026,363			
	Enterprise funds, Stater Restricted cash	nent of Net Positio	n	B-4	144,539			
	Governmental funds, B	alance Sheet		B-1	13,022,296			
	Total cash	arance Sheet		D-1	\$ 15,193,198			
	Total Cash				Ψ 13,173,170			
Note 4 -	Capital assets							
	Capital asset activity for t	he fiscal year ende	d June 30, 2021 is	as follows:				
		Danimin a			En din a			
		Beginning Balance	Increases	Decreases	Ending Balance			
	Governmental activities	Bulance			Bulance			
	Capital assets, not being							
	depreciated	_						
	Land	\$ 415,000	\$ -	\$ -	\$ 415,000			
	Capital assets, being							
	depreciated							
	Land improvements	1,171,471	-	-	1,171,471			
	Building and							
	improvements	51,131,878	43,386	-	51,175,264			
	Leased assets	-	225,488	-	225,488			
	Vehicles Furniture and	15,640	-	-	15,640			
	equipment	977,711	26,150	_	1,003,861			
	Total	53,296,700	295,024		53,591,724			
	1000							
	Accumulated depreciation and amortization							
	Land improvements	863,881	31,245	-	895,126			
	Building and	17.066.412	1.062.555		10.020.060			
	improvements	17,966,413	1,062,555	-	19,028,968			
	Leased assets Vehicles	15.640	22,549	-	22,549			
	Furniture and equipment	15,640 868,690	31,238	-	15,640 899,928			
	Total	19,714,624	1,147,587	<u>-</u> _	20,862,211			
	10(4)	17,/14,024	1,147,307		20,002,211			
	Total capital assets, being							
	depreciated, net	33,582,076	(852,563)		32,729,513			

33,997,076

Governmental activities capital assets, net

\$ (852,563)

\$ 33,144,513

Note 4 -	Capital assets ((continued)

-		eginning Balance	In	icreases	Decr	eases		Ending Balance
Business type activities	<u> </u>	_		_			'	
Furniture equipment	\$	181,587	\$	8,897	\$	-	\$	190,484
Less: accumulated depreciation		(118,059)		(7,997)				(126,056)
Business type activities capital assets, net								
,	\$	63,528	\$	900	\$	-	\$	64,428

Depreciation and amortization expense were charged to governmental functions in the current year as follows:

Instruction	
Regular	\$ 427,721
Special education	197,486
Other special instruction	28,253
Co-curricular activities	62,096
Support services	
Student and instruction	252,249

General and business administration	89,545
School administration	82,341
Plant and maintenance	7,896

Total depreciation and amortization expense, governmental activities \$ 1,147,587

Note 5 -Long-term debt

Long-term liability activity for the fiscal year ended June 30, 2021 is as follows:

	 Beginning Balance	 Additions	Reductions	 Ending Balance	_	ue Within One Year
Governmental activities						
General obligation bonds payable	\$ 17,005,000	\$ 11,400,000	\$12,210,000	\$ 16,195,000	\$	1,570,000
Unamortized bond premium PERS net pension	233,640	-	207,680	25,960		25,960
liability	6,927,195	-	374,469	6,552,726		-
Capital leases payable	-	225,488	45,098	180,390		45,098
Compensated absences payable	687,142	 126,261	84,396	729,007		46,349
Total governmental activities long-term						
liabilities	\$ 24,852,977	\$ 11,751,749	\$12,921,643	\$ 23,683,083	\$	1,687,407

Note 5 - <u>Long-term debt (continued)</u>

Payments on the general obligation bonds are made in the debt service fund from property taxes and state aid. The compensated absences liability is paid in the current expenditures budget of the District's general fund and the other long-term debts are amortized over a determined period.

The annual requirements to amortize all general obligation bonds outstanding as of June 30, 2021 including interest payments are listed as follows:

Year Ended June 30	Principal		Interest		 Total
2022	\$	1,570,000	\$	250,964	\$ 1,820,964
2023		1,610,000		221,285	1,831,285
2024		1,625,000		201,818	1,826,818
2025		1,640,000		181,607	1,821,607
2026		1,885,000		160,579	2,045,579
2027 - 2030		7,865,000		355,577	 8,220,577
Total	\$	16,195,000	\$	1,371,830	\$ 17,566,830

General Obligation Bonds - General obligation school building bonds payable at June 30, 2021, with their outstanding balances are comprised of the following individual issues:

\$13,640,000 - 2012 general obligation refunding bonds, due in annual installments of \$60,000 to \$2,045,000 beginning March 1, 2013 through March 1, 2030, interest from 2.00% to 4.50%.	\$	335,000
\$8,555,000 - 2016 general obligation refunding bonds, due in annual installments of \$935,000 to \$1,120,000 beginning February 15, 2018 through February 15, 2025, interest at 1.39%.		4,525,000
\$11,400,000 - 2020 general obligation refunding bonds, due in annual installments of \$65,000 to \$2,020,000 beginning March 1, 2020 through March 1, 2030, interest at 0.63% to 1.90%.		11,335,000
Totals	<u> </u>	16,195,000
10000	Ψ	10,175,000

The general obligation bonded debt of the District is limited by State Law to 4% of the average equalized assessed values of the total taxable property in the District for the past three years. The legal debt limit at June 30, 2021 is \$55,756,354. General obligation debt at June 30, 2021 is \$16,195,000, resulting in a legal debt margin of \$39,561,354.

Note 5 - <u>Long-term debt (continued)</u>

Advance Refunding of School Bond Series 2012

On September 17, 2020, the District issued \$11,400,000 in general obligation bonds with an average coupon rate of 1.635428% and a net interest cost rate of 1.686773% to advance refund \$10,725,000 of outstanding 2012 series bonds with an average coupon rate of 3.216054%. The net proceeds of \$11,240,132 (issue amount of \$11,400,000, less \$159,868 in underwriting fees, insurance and excess issue proceeds) were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments of the 2012 series bonds. As a result, the portion of the 2012 series bonds to be refunded will be considered defeased and both the trust account cash and investment balance asset and the liability for those bonds will be removed from the financial statements. The advance refunding of outstanding callable 2012 series bonds generated \$518,405 in gross debt service savings and an economic gain (difference between the present values of the old and new debt service payments plus excess issue funds) of \$484,574. The amount of \$11,071,887 reflects monies held in an irrevocable trust for remaining payments of the 2012 series bonds and will be fully liquidated on March 1, 2022.

Capital leases payable

The District entered into a \$225,488 capital lease financing contract with Hunter Technologies, for capital assets involving communication equipment and support. The annual requirements to amortize all capital leases outstanding as of June 30, 2021, including interest payments are listed as follows:

Year Ended June 30,	Prin	Principal		
2022	\$	45,098		
2023		45,098		
2024		45,097		
2025		45,097		
Total	\$	180,390		

Operating leases

At June 30, 2021, the District had operating lease agreements in effect for instructional information technology small equipment. The present value of the future minimum rental payments under the operating lease agreements are as follows:

<u>Fiscal Year Ended June 30,</u>	
2022	\$ 96,591
2023	96,591
Total minimum lease payments	\$ 193,182

Note 6 - <u>Pension plans</u>

Description of systems

Substantially all of the District's employees participate in one of the following defined benefit public employee retirement systems which have been established by state statute: The Teachers' Pension and Annuity Fund (TPAF), Public Employees' Retirement System (PERS) and the Defined Contribution Retirement Program (DCRP). The PERS and TPAF systems are sponsored and administered by the State of New Jersey. The DCRP system is administered by Prudential Financial for the Division of Pensions and Benefits. The Teachers' Pension and Annuity Fund retirement system is considered a multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the Board and the system's other related non-contributing employers.

A. Public employees' retirement systems (PERS)

Plan description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to the Division's annual financial statement which can be found at www.state.nj.us/treasury/pensions/annual-reports.shtml.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after 10 years of service.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members enrolled prior to July 1, 2007
2	Members eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective Tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25-years of service. Deferred retirement is available to members who have at least 10-years of service credit and have not reached the service retirement age for the respective Tier.

Note 6 - Pension plans (continued)

A. Public employees' retirement systems (PERS) (continued)

Allocation methodology and reconciliation to financial statements

Although the Division administers one cost-sharing multiple-employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources, and pension expense excluding that attributable to employer-paid member contributions are determined separately for each individual employer of the state and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages presented for each group in the schedule of employer and nonemployer allocations are applied to amounts presented in the schedule of pension amounts by employer and nonemployer. The allocation percentages for each group as of June 30, 2020 measurement date are based on the ratio of each employer's contributions to total employer contributions of the group for the fiscal year ended June 30, 2020 measurement date.

GASB Statement No. 68, Accounting and Financial Reporting for Pensions, requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources, and collective pension expense. The employer and nonemployer allocation percentages presented in the schedule of employer and nonemployer allocations and applied to amounts presented in the schedule of pension amounts by employer and nonemployer are based on the ratio of the contributions of an individual employer to the total contributions to

PERS during the measurement period July 1, 2019 through June 30, 2020. Employer and nonemployer allocation percentages have been rounded for presentation purposes; therefore, amounts presented in the schedule of pension amounts by employer and nonemployer may result in immaterial differences. Contributions from employers are recognized when due, based on statutory requirements.

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For the State fiscal year 2020, the State's pension contribution was less than the actuarial determined amount.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Contributions (continued)

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, PL 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in the State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The Actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15-years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

The District's contractually required contribution rate for the year ended June 30, 2021 was 19.79% of the District's covered payroll. This amount was actuarially determined as the amount that, when combined with employee contributions is expected to finance the costs of benefits earned by employees during the year, including an additional amount to finance any unfunded accrued liability.

The contribution rate was 7.50% of base salary effective July 1, 2018.

Collective net pension liability and actuarial information

The District's proportionate share of the net pension liability for PERS as of the measurement date of June 30, 2020:

Total pension liability \$ 6,552,726
Proportionate Share \$ 0.0401825655%

Plan fiduciary net position as a percentage of the total pension liability 58.32%

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Components of net pension liability (continued)

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

Inflation rate	2.75%
Price	3.25%
Wage	

Salary increases (based on years of service)

•	,	•		
Through	2026			2.00% - 6.00%
Thereafte	er			3.00% - 7.00%

Investment rate of return 7.00%

Preretirement mortality rates were based on the Pub-10 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Long-term expected rate of return

In accordance with state statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees, and the Actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 measurement date are summarized in the following table:

		Long-Term
	Target	Expected Rate
Asset Class	Allocations	of Return
Risk mitigation strategies	3.00%	3.40%
Cash equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Investment grade credit	8.00%	2.67%
High yield	2.00%	5.95%
Private credit	8.00%	7.59%
Real assets	3.00%	9.73%
Real estate	8.00%	9.56%
U.S. equity	27.00%	7.71%
Non-U.S. developed markets equity	13.50%	8.57%
Emerging markets equity	5.50%	10.23%
Private equity	13.00%	11.42%

Discount rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Sensitivity of the collective net pension liability to changes in the discount rate

The following presents the collective net pension liability of as of June 30, 2020 measurement date, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

District's Proportionate Share of the net pension liability

At current discount rate (7.00%)	\$ 6,552,726
At a 1% lower rate (6.00%)	8,313,652
At a 1% higher rate (8.00%)	5,153,780

Collective deferred outflows of resources and deferred inflows of resources

At the June 30, 2020 measurement date, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	Deferred			Deferred
	(Outflows		Inflows
	of	Resources	of	Resources
Differences between expected and actual experience	\$	119,314	\$	23,173
Changes of assumptions		212,578		2,743,688
Net difference between projected and actual earnings				
on pension plan investments		223,977		-
Changes in proportion and differences between				
District contributions and proportionate share of				
contributions		1,174,157		-
District contributions subsequent to the measurement				
date		439,577		-
Total	\$	2,169,603	\$	2,766,861

The amount reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e., for the school year ending June 30, 2021, the plan measurement date is June 30, 2020) of \$439,577 will be recognized as a reduction of the net pension liability in the fiscal year ended June 30, 2021.

Note 6 - <u>Pension plans (continued)</u>

A. Public employees' retirement systems (PERS) (continued)

Collective deferred outflows of resources and deferred inflows of resources (continued)

The following presents a summary of changes in the collective deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) for the fiscal year ended June 30, 2020 measurement date:

]	Beginning				
	Balance		Net Ch	ange in Activity	Ending Balance	
Deferred outflows of resources						
Differences between expected and actual						
experience	\$	124,334	\$	(5,020)	\$	119,314
Changes of assumptions		691,706		(479,128)		212,578
Deferred inflows of resources				223,977		223,977
Differences between expected and actual						
experience		(30,601)		7,428		(23,173)
Changes of assumptions		(2,404,407)		(339,281)		(2,743,688)
Difference between projected and actual						
earnings on pension plan investments		(109,348)		109,348		<u> </u>
Net of deferred outflows	\$	(1,728,316)	\$	(482,676)	\$	(2,210,992)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions (excluding employer specific amounts, deferrals from District contributions subsequent to the measurement date, and deferrals from change on proportion) will be recognized in pension expense as follows:

State Fiscal Year Ended June 30	
2021	\$ (822,247)
2022	(749,640)
2023	(428,400)
2024	(173,238)
2025	 (37,467)
Total	\$ (2,210,992)

Note 6 - Pension plans (continued)

A. Public employees' retirement systems (PERS) (continued)

Pension expense

For the year ended June 30, 2021, the District recognized net pension expense of \$458,129, which represents the District's proportionate share of allocable plan pension expense of \$156,572, plus the net amortization of deferred amounts from changes in proportion of \$367,178 less other adjustments to the net pension liability of \$65,621. The components of allocable pension expense, which exclude amounts attributable to employer paid member contributions and pension expense related to specific liabilities of individual employers, for the District for the year ending June 30, 2020 measurement date are as follows:

Service cost	\$ 309,556
Interest on total pension liability	1,008,628
Benefit Changes	(6,914)
Member contributions	(220,032)
Administrative expense	5,264
Expected investment return net of investment expense	(593,763)
Pension expense related to specific liabilities of individual employers	(2,756)
Recognition (amortization) of deferred inflows/outflows of resources	
Differences between projected and actual experience	71,113
Changes of assumptions	(523,836)
Difference between projected and actual investment earnings on	
pension plan investments	 109,312
Pension expense	\$ 156,572

B. Teachers' pension and annuity fund (TPAF)

Plan description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Annual Comprehensive Financial Report (ACFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Note 6 - <u>Pension plans (continued)</u>

B. Teachers' pension and annuity fund (TPAF) (continued)

Plan description (continued)

The following represents the membership Tiers for TPAF:

Tier	Definition
1	Members enrolled prior to July 1, 2007
2	Members eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 years or more of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For the State fiscal year 2020, the State's pension contribution was less than the actuarial determined amount.

Special funding situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a non-employer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the Notes to the Financial Statements of the local participating employers must disclose the portion of the non-employer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer. In addition, each local participating employer must recognize pension expense associated with the employer as well as revenue in an amount equal to the non-employer contributing entities' total proportionate share of the collective pension expense associated with the local participating employer.

Note 6 - Pension plans (continued)

B. Teachers' pension and annuity fund (TPAF) (continued)

Special funding situation

During the State fiscal year ended June 30, 2020, the State of New Jersey contributed \$2,830,667 to the TPAF for normal pension benefits on behalf of the District.

The contribution rate was 7.50% of base salary effective July 1, 2018.

Collective net pension liability and actuarial information

The District's proportionate share of the net pension liability for TPAF for the fiscal year ended June 30, 2020 measurement date is as follows:

District proportionate share of net pension liability	\$ 109,091,461
Less: State proportionate share of net pension liability	26,834,756
Net pension liability	\$ 82,256,705

Proportionate share 0.1249175528%

Plan fiduciary net position as a percentage of the total pension liability

24.60%

Actuarial assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate

Price	2.75%
Wage	3.25%
Salary increases (based on years of service)	
Through 2026	1.55 - 4.45%
Thereafter	2.75 - 5.65%
Investment rate of return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

Note 6 - <u>Pension plan (continued)</u>

B. Teacher's pension and annuity fund (TPAF) (continued)

Long-term expected rate of return

In accordance with state statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020 measurement date) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the Board of Trustees, and the Actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 measurement date are summarized in the following table:

	Target	Long-Term Expected Rate
Asset Class	Allocations	of Return
Risk mitigation strategies	3.00%	3.40%
Cash equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Investment grade credit	8.00%	2.67%
High yield	2.00%	5.95%
Private credit	8.00%	7.59%
Real assets	3.00%	9.73%
Real estate	8.00%	9.56%
U.S. equity	27.00%	7.71%
Non-U.S. developed markets equity	13.50%	8.57%
Emerging markets equity	5.50%	10.23%
Private equity	13.00%	11.42%

Discount rate

The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.21% as of June 30, 2020 based on the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State.

Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Note 6 - <u>Pension plan (continued)</u>

B. Teacher's pension and annuity fund (TPAF) (continued)

Sensitivity of the collective net pension liability to changes in the discount rate

The following presents the net pension liability of the State as of June 30, 2020 measurement date, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

District's Proportionate Share of the Net Pension Liability

At current discount rate (5.40%)	\$ 82,256,705
At a 1% lower rate (4.40%)	96,620,134
At a 1% higher rate (6.40%)	70,330,289

Pension Expense

The components of the contractually required contribution, which exclude amounts related to specific liabilities of individual employers, for the District for the year ended June 30, 2020 measurement date are as follows:

Service cost	\$ 2,049,020
Interest on total pension liability	5,834,497
Benefit Changes	(20,863)
Member contributions	(1,080,707)
Administrative expense	16,841
Expected investment return net of investment expense	(1,901,278)
Pension expense related to specific liabilities of individual employers	5,920
Recognition (amortization) of deferred inflows/outflows of resources	
Differences between projected and actual experience	220,809
Changes of assumptions	(492,077)
Difference between projected and actual investment earnings on	
pension plan investments	482,910
Pension expense	\$ 5,115,072

C. Defined contribution retirement program

The Defined Contribution Retirement Program (DCRP) was established under the provisions Ch. 92, PL 2007 and expanded under the provisions of Ch. 89, PL 2008 and Ch. 1, PL 2010 to provide eligible members with a tax sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Employees eligible to enroll in the program include the following: First, employees enrolled in the Public Employees Retirement System (PERS) or Teachers Pension and Annuity Fund (TPAF) on or after July 1, 2007 who earn salary in excess of maximum compensation limits. Also, employees otherwise eligible to enroll in the TPAF and PERS who do not earn the minimum salary (\$8,400 in 2021) but who earn salary of at least \$5,000 annually are eligible to participate. The Program Administrator, Prudential Financial, makes information regarding the program available on its New Jersey Defined Contribution Program Web Site: www.prudential.com/njdcrp.

Note 6 - Pension plan (continued)

C. Defined contribution retirement program (continued)

Contribution rates for DCRP provide for employee contributions of 5.50% of annual contractual compensation as defined. The District's contribution to the DCRP for fiscal year 2021 was \$5,213.

D. Other pension plan information

During the fiscal year ended June 30, 2021, the State of New Jersey contributed \$1,119,713 to the TPAF for postretirement medical benefits, \$66,711 for noncontributory insurance premiums, \$2,250 for long-term disability insurance and \$3,506,259 for normal costs and accrued liability costs on behalf of the Board. Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$977,065 during the fiscal year ended June 30, 2021 for the employer's share of Social Security contributions for TPAF members calculated on their base salaries. These amounts have been included in the financial statements and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance with GASB Statements No. 68.

Note 7 - <u>Postretirement benefits</u>

The State of New Jersey provides post-retirement (PRM) benefits for certain State and other retired employees meeting the service credit eligibility requirements. In fiscal year 2020, the State paid PRM benefits for 143,053 State and local retirees.

The State funds postretirement medical benefits on a pay-as-you-go basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For fiscal year 2020, the State contributed \$1.578 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The State's pay-as-you-go contributions have decreased from fiscal year 2019 amounts. Reductions are attributable to various cost savings initiatives implemented by the State including Medicare Advantage contracts. The State has appropriated \$1.775 billion in fiscal year 2021 as the State's contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for fiscal year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The fiscal year 2020 total State OPEB liability to provide these benefits is \$65.5 billion, a decrease of \$10.5 billion or 13.8 percent from the \$76 billion liability recorded in fiscal year 2019.

Note 7 - <u>Postretirement benefits (continued)</u>

Total OPEB liability

The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The District's proportionate share percentage determined under Paragraphs 193 and 203 through 205 of GASB Statement No. 75 is zero percent. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the District. Note that numbers will be published in the NJ State **ACFR** https://www.nj.gov/treasury/omb/fr.shtml.

Under a special funding situation, the State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. Accordingly, the District did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Therefore, the following OPEB liability note information is reported at the State's level and is not accrued by the District.

For purposes of reporting required GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the District's proportionate share of allocable OPEB liability and employer OPEB expense and related revenue as of June 30, 2020 measurement date is as follows:

State's proportionate share of the OPEB liability	\$ 67,809,962,608
District's proportionate share of the State's OPEB liability	77,114,247
Employer OPEB expense and related revenue	4,106,586

Allocable proportionate percentage 0.1137211171%

Changes in the total OPEB liability

	Total	OPEB Liability
Total OPEB liability at June 30, 2019	\$	48,553,308
Service cost		2,271,720
Interest cost		1,756,291
Change of benefit terms		-
Differences between expected and actual experiences		11,748,609
Changes of assumptions		14,086,123
Member contributions		40,691
Gross benefit payments		(1,342,495)
Total OPEB liability at June 30, 2020	\$	77,114,247

There were no changes of the benefit terms from June 30, 2019 to June 30, 2020.

Note 7 - <u>Postretirement benefits (continued)</u>

Changes in the total OPEB liability (continued)

Changes of assumptions and other inputs reflect a change in the discount rate from 3.50% as of the June 30, 2019 plan measurement date to 2.21% as of the June 30, 2020 plan measurement date.

The total non-employer OPEB liability as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate 2.50%

	TPAF	PERS
	(based on years	(based on years of
Salary increases	of service)	service)
Through 2026	1.55% - 4.45%	2.00% - 6.00%
Thereafter	1.55% - 4.45%	3.00% - 7.00%

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP) and "General" (PERS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 - June 30, 2018 and July 1, 2013 - June 30, 2018 for TPAF and PERS, respectively.

Health care trend assumptions

For Pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

Discount rate

The discount rate for June 30, 2020 was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Note 7 - <u>Postretirement benefits (continued)</u>

Sensitivity of the total OPEB liability to changes in the discount rates

The following presents the total non-employer OPEB liability as of June 30, 2020 measurement date, using the District's allocable proportionate percentage, calculated using the discount rate as disclosed above as well as what the total non-employer OPEB liability would be if it was calculated using a discount rate that is 1% point lower or 1% point higher than the current rate:

Total OPEB Liability (school retirees)

At current discount rate (2.21%)	\$ 77,114,247
At a 1% lower rate (1.21%)	92,965,205
At a 1% higher rate (3.21%)	64,720,324

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates

The following presents the total non-employer OPEB liability, as well as what the total non-employer OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates (continued)

Total OPEB Liability (school retirees)

Healthcare cost trend rate	\$ 77,114,247
At a 1% lower rate (1% decrease)	62,249,221
At a 1% higher rate (1% increase)	94,815,189

OPEB expense and deferred outflows of resources and deferred inflows of resources related to OPEB

For the fiscal year ended June 30, 2020, the District recognized OPEB expense (revenue) of \$4,106,586 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in Paragraph 4 of GASB Statement No. 75 and in which there is a special funding situation.

In accordance with GASB Statement No. 75, the District's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources.

Note 8 - <u>Deferred compensation</u>

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403 (b). The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The Plan Administrators are as follows:

Met Life Insurance Equitable TIAA-CREF Lincoln Investment Planning, Inc.

Note 9 - <u>Interfund receivables and payables</u>

The composition of interfund balances as of June 30, 2021 is as follows:

	Receivable			
Fund	Fund			Fund
General fund	\$	603,383	\$	13,269
Special revenue fund		-		596,471
Capital projects fund		-		7,011
Food service fund		15,967		-
Before and after school childcare fund		<u>-</u> _		2,599
Total	\$	619,350	\$	619,350

The balance due from the capital projects fund to the general fund represents a loan from the general fund of \$7,011 due to cash flows related to the delayed receipt of grant revenues. The balance due from the special revenue fund to the general fund represents a loan from the general fund of \$596,372 due to cash flows related to the delayed receipt of grant revenues. The balance due from the general fund to the food service fund of \$13,269 represents transactions occurring in the general fund affecting the food service fund. The balance due from the special revenue fund to the food service fund of \$99 represents transactions occurring in the special revenue fund affecting the food service fund. The balance due to the food service fund from the before and after school care enterprise fund of \$2,599 represents transactions occurring in the before and after school care enterprise fund affecting the food service fund.

Note 10 - Inventory

Inventory in the food service fund as of June 30, 2021 consisted of the following:

Food	\$ 4,394
Supplies	 3,320
Total	\$ 7,714

Note 11 - Contingent liabilities

Litigation

The District is involved in various legal proceedings that are incidental to its operations. These legal proceedings are not likely to have a material adverse effect on the financial position of the District.

Amounts received, or receivables, from grantor agencies could be subject to audit and adjusted by grantor agencies. Any disallowed claims, including amounts already collected, may result in a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time, although the District expects such amount, if any, to be immaterial.

Note 12 - Risk management

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, and student accident and surety bonds. There was no significant reduction in insurance coverage from coverage of the prior year. The District did not have any insurance settlements which exceeded insurance coverage for the past three years. A complete Schedule of Insurance Coverage can be found in the Statistical Section of the Annual Comprehensive Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its NJ Unemployment Compensation Insurance under the Benefit Reimbursement Method. Under this plan, the District is required to reimburse the NJ unemployment trust fund for benefits paid to its former employees and charged to its account with the state. The District is billed quarterly for amounts due to the state. The following is a summary of District contributions, and interest earnings, employee contributions, reimbursements to the state for benefits paid and the ending balance available for claims of the District's unemployment compensation insurance fund:

Fiscal Year		Board Transfer				nployee eposits	-	Amount imbursed	Ava	ng Balance ailable for Claims
2020 - 2021	\$ 2	20,000	\$	-	\$	29,233	\$	(83,705)	\$	17,918
2019 - 2020	2	20,000		-		29,846		(90,224)		52,390
2018 - 2019	2	20,000		-		28,663		(77,184)		92,768

Note 13 - District reserve accounts

A capital reserve account was established by the District for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District's approved Long-Range Facilities Plan (LRFP) and updated annually in the Quality Single Accountability Continuum (QSAC). Upon submission of the LRFP to the Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:26-9.1(d)1, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

Districts are allowed as per N.J.S.A. 18A:7F-41(a) and 41(b) to deposit to the legal reserves by Board Resolution during the month of June for any unanticipated revenue and/or unexpended lineitem appropriation amounts. Pursuant to this state statute, the District deposited \$600,000 to their capital reserve account, \$150,000 to their emergency reserve and \$100,000 to their maintenance reserve account by Board Resolution in June 2021.

The following schedule is a summarization of the legal reserve accounts for the current fiscal year:

					F	Return of			
Reserve	Begin	ning	Ι	District		Unused			Ending
Type	Bala	Balance		Contribution Withdrawal		W	ithdrawal	 Balance	
Capital	\$ 7	10,760	\$	600,000	\$	467,000	\$	467,000	\$ 1,310,760
Emergency		667		150,000		-		-	150,667
Maintenance	1	46,611		100,000		-		48,850	197,761
Total	\$ 8	58,038	\$	850,000	\$	467,000	\$	515,850	\$ 1,659,188

The June 30, 2021 LRFP balance of local support costs of uncompleted capital projects exceeded the amount in capital reserve.

Note 14 - Fund balances

As described in Note 1 (O), fund balance may be restricted, committed or assigned. An analysis of the general fund balance on June 30, 2021 is as follows:

Restricted		
Capital reserve account - Represents funds restricted to capital projects in		
the Districts long range facilities plan.	\$	1,310,760
Emergency reserve account - Represents funds restricted to finance unanticipated general fund expenditures required for a thorough and		150 (65
efficient education.		150,667
Maintenance reserve account - Represents funds restricted for required maintenance of school facilities.		197,761
Unemployment - Represents funds accumulated for future unemployment claims		17,917
Committed		
Year-end encumbrance - Represents fund balance assigned for purchase		
orders that have been issued but goods or services were not received as of June 30.		165,389
Assigned		
Designated for subsequent year's expenditures - Represents amount appropriated in the succeeding year's budget to reduce tax requirements.		1,728,054
Unassigned		
Undesignated - Represents fund balance which has not been restricted or		
designated.	-	1,703,160
Total fund balance - Budgetary basis (C-1)		5,273,708
Last state aid payments not recognized on GAAP basis		(398,883)
Total fund balance - GAAP basis (exhibit B-1)	\$	4,874,825

Note 15 - Calculation of excess surplus

In accordance with N.J.S.A. 18A:7F-7, as amended by PL 2004, Ch. 73 (S1701), the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve general fund, fund balance at the fiscal year end of June 30, if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2021 is \$0.

Note 16 - Deficit balance in unrestricted net position

The District is reporting a deficit balance in unrestricted net position for governmental activities as of June 30, 2021 of (\$5,115,017) on Schedule A-1, Statement of Net Position. The deficit balance is the result of reporting required by GASB Statement No. 68, Accounting and Financial Reporting for Pensions, which allocates the proportionate share of the State's net pension liability for PERS to each contributing entity throughout the State.

Note 17 - Deficit unassigned fund balance in the special revenue fund

The District has a deficit unassigned fund balance of (\$22,810) in the special revenue fund as of June 30, 2021 as reported in the fund statements. PL 2005, Chapter 97 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For inter-governmental transactions, GASB Statement No. 33 requires the recognition (revenue, expenditure, asset and liability) should be in symmetry, (i.e., if one government recognizes an asset, the other government recognizes a liability). Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last state aid payment on the GAAP financial statements until the year the state records the payable. Due to the timing difference of recording the last state aid payment, the special revenue fund balance deficit does not alone indicate that the district is facing financial difficulties.

Note 18 - Restatement of prior year net position

During the fiscal year ended June 30, 2021, the District restated net position for governmental activities as of June 30, 2020 as a result of the implementation of GASB Statement No. 84:

	overnmental
	 Activities
Net position, June 30, 2020	\$ 12,469,214
Additions	
Reserved fund balance - unemployment fund	52,390
Reserved fund balance - scholarship fund	75,385
Reserved fund balance - student activity fund	156,805
Net position, June 30, 2020, as restated	\$ 12,753,794

Note 19 - Restatement of prior year fund balance

During the fiscal year ended June 30, 2021, the District restated fund balance for the general fund and special revenue fund as of June 30, 2020 as a result of the implementation of GASB Statement No. 84:

		Special
	General	Revenue
	Fund	Fund
Fund balance June 30, 2020	\$ 2,851,971	\$ (25,120)
Additions		
Reserved fund balance - unemployment fund	52,390	-
Reserved fund balance - scholarship fund	-	75,385
Reserved fund balance - student activity fund	 	 156,805
Fund balance, June 30, 2020 as restated	\$ 2,904,361	\$ 207,070

Note 20 - Recent accounting pronouncements not yet effective

The following is of recent accounting pronouncements, which are not yet effective as of the yearend date of this report and which are expected to have a material impact on the District's financial reporting.

In May 2020, GASB issued Statement No. 96, Subscription-Based Information Technology Arrangements. This statement is effective for reporting periods beginning after June 15, 2022. The District is evaluating the effect of the pronouncement on financial reporting.

Note 21 - Risks and uncertainties

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (The "COVID-19 outbreak") and the risks to the international community as a virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the District's financial condition, liquidity, and future results of operations.

Note 22 - Subsequent events

The District has evaluated subsequent events through March 31, 2022, which is the date the financial statements were available to be issued and other than the advance refunding issue detailed in note 5, no additional items were noted for disclosure.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

General Fund

		Unaudited			Variance
	Original	Budget	Final		Final
	Budget	Transfers	Budget	Actual	to Actual
Revenues					
Local sources					
Local tax levy	\$ 28,486,631	\$ -	\$ 28,486,631	\$ 28,486,632	\$ 1
Tuition from individuals	70,000	-	70,000	40,239	(29,761)
Tuition from other LEAs within the state	100,000	-	100,000	-	(100,000)
Rents and royalties	5,000	-	5,000	600	(4,400)
Unrestricted miscellaneous revenues	84,000	-	84,000	53,118	(30,882)
Interest earned on current expense emergency reserve	400	-	400	-	(400)
Interest earned on maintenance reserve	100	-	100	-	(100)
Interest earned on capital reserve funds	500	-	500	-	(500)
Total	28,746,631		28,746,631	28,580,589	(166,042)
State sources					
Categorical transportation aid	240,771	_	240,771	240,771	_
Extraordinary aid	300,000		300,000	952,329	652,329
Categorical special education aid	1,011,359	(74,941)	936,418	932,329	032,329
Equalization aid	2,978,764	(74,941)	2,978,764	2,978,764	-
Categorical security aid	47,872	_	47,872	47,872	_
Other state aid	47,672	_	-77,072	68,440	68,440
TPAF Pension (on-behalf)	_	_	_	3,572,970	3,572,970
TPAF Social Security (reimbursed)	_	_	_	977,065	977,065
TPAF Postretirement benefits	_	_	_	1,119,713	1,119,713
TPAF Long-term disability insurance	_	_	_	2,250	2,250
Total	4,578,766	(74.941)	4,503,825	10,896,592	6,392,767
	.,,,,,,,,,	(, 1,, 12)			
Federal sources					
Medicaid reimbursement	42,000	-	42,000	59,122	17,122
ARRA/SEMI revenue	-	-	-	4,692	4,692
Total	42,000		42,000	63,814	21,814
Total revenues	\$ 33,367,397	\$ (74,941)	\$ 33,292,456	\$ 39,540,995	\$ 6,248,539
Expenditures					
Current					
Instruction - regular program					
Salaries of teachers					
Kindergarten	\$ 472,596	\$ 3,739	\$ 476,335	\$ 476,335	\$ -
Grades 1-5	2,563,331	(34,786)	2,528,545	2,528,545	-
Grades 6-8	1,638,177	(70,147)	1,568,030	1,568,030	-
Grades 9-12	2,538,930	(28,769)	2,510,161	2,510,161	_
Home instruction	,,	(-,)	,, -	,, -	
Salaries of teacher	15,450	11,850	27,300	27,300	-
Purchased professional - educational services	49,229	(1,027)	48,202	27,335	20,867
Regular programs - undistributed instruction	•		· ·	ŕ	ŕ
Other salaries for instruction	169,680	5,837	175,517	175,517	-
Purchased professional - educational services	377,500	(1,195)	376,305	190,465	185,840
Other purchased services	73,030	3,277	76,307	60,474	15,833
General supplies	277,375	(3,072)	274,303	238,413	35,890
Textbooks	25,630	12,952	38,582	28,390	10,192
Other objects	1,782	,- 0-2	1,782	129	1,653
Total	8,202,710	(101,341)	8,101,369	7,831,094	270,275

General Fund

	Unaudited							Variance		
		Original		Budget		Final		A . 1		Final
penditures (cont'd)		Budget		Transfers		Budget		Actual	to	Actual
Special education										
Learning and/or language disabilities										
Salaries of teachers	\$	387,988	\$	(43,273)	\$	344,715	\$	344,715	\$	
Other salaries for instruction	Ψ	153,075	Ψ	(13,273)	Ψ	153,075	Ψ	149,386	Ψ	3,68
Other purchased services		1,804		_		1,804		1,629		17
General supplies		8,371		_		8,371		1,039		7,33
Total		551,238		(43,273)		507,965		496,769		11,19
1041		331,230		(13,273)		301,703		1,70,700		11,17
Behavioral disabilities										
Salaries of teachers		61,800		-		61,800		60,133		1,66
Other salaries for instruction		42,962		(20,453)		22,509		19,097		3,41
Purchased professional-educational services		342,383		-		342,383		329,401		12,98
General supplies		1,200		-		1,200		204		99
Total		448,345		(20,453)		427,892		408,835		19,05
Resource room/resource center										
Salaries of teachers		1,823,380		190,156		2,013,536		2,013,536		
Other salaries for instruction		399,326		90,449		489,775		489,775		
Purchased professional - educational services		_		28,080		28,080		7,610		20,47
Other purchased services		1,854		57		1,911		1,911		
General supplies		15,512		(58)		15,454		2,081		13,37
Total		2,240,072		308,684		2,548,756		2,514,913		33,84
Autism										
Salaries of teachers		291,568		(18,990)		272,578		220,760		51,81
Other salaries for instruction		118,720		-		118,720		70,078		48,64
General supplies		10,994		_		10,994		5,754		5,24
Total		421,282		(18,990)		402,292		296,592		105,70
Preschool disabilities - part-time										
Salaries of teachers		68,243		18,990		87,233		87,233		
Other salaries for instruction		36,726		1		36,727		26,966		9.76
General supplies		2,025		(309)		1,716		91		1,62
Total		106,994		18,682		125,676		114,290		11,38
Preschool disabilities - full-time										
General supplies		54		_		54		54		
Total		54			_	54	_	54		
Total special education		3,767,985		244,650		4,012,635		3,831,453		181,18
otal special education		2,101,702		۵ ۲۳, 030		7,012,033		2,021,423		101,10

General Fund

	Unaudited								Variance		
		Original		Budget		Final				Final	
		Budget		Transfers		Budget		Actual	t	o Actual	
Expenditures (cont'd)											
Bilingual education - instruction											
Salaries of teachers	\$	362,607	\$	-	\$	362,607	\$	343,769	\$	18,838	
General supplies		2,479				2,479		807		1,672	
Total		365,086				365,086	_	344,576		20,510	
School-sponsored co/extra curricular activities - instruction											
Salaries		210,062		9,662		219,724		219,724		-	
Purchased services		25,500		(8,552)		16,948		2,567		14,381	
Supplies and materials		11,175		(1,733)		9,442		2,262		7,180	
Other objects		8,179		(5,200)		2,979		1,670		1,309	
Total		254,916		(5,823)		249,093	_	226,223		22,870	
School-sponsored athletics - instruction											
Salaries		292,933		(496)		292,437		251,388		41,049	
Purchased services		62,941		(9,776)		53,165		28,007		25,158	
Supplies and materials		16,741		-		16,741		7,074		9,667	
Other objects		13,925		(10.272)		13,925		7,807		6,118	
Total		386,540		(10,272)		376,268	_	294,276		81,992	
Other supplemental/at-risk programs - instruction											
Salaries of reading specialists		290,374		-		290,374		261,290		29,084	
Total		290,374				290,374	_	261,290		29,084	
Total instruction regular	\$	13,267,611	\$	127,214	\$	13,394,825	\$	12,788,912	\$	605,913	
Undistributed expenditures											
Undistributed expenditures - instruction											
Tuition to other LEAs within the state - regular	\$	35,629	\$	-	\$	35,629	\$	24,915	\$	10,714	
Tuition to other LEAs within the state - special		967,734		93,442		1,061,176		949,876		111,300	
Tuition to cssd. & regional day schools		97,878		_		97,878		505		97,373	
Tuition to priv. school for the disabled w/i state		1,786,801		21,092		1,807,893		1,208,223		599,670	
Tuition - state facilities		4,500		-		4,500		· · ·		4,500	
Tuition - other		629,581		-		629,581		532,630		96,951	
Total		3,522,123		114,534		3,636,657		2,716,149		920,508	
Undistributed expenditures - attendance & social work											
Salaries		176,330		(7,993)		168,337		168,337		_	
Purchased professional and technical services		-		16,732		16,732		16,732		_	
Other purchased services		33,500		225		33,725		33,725		_	
Total		209,830		8,964		218,794		218,794		_	
Undistributed expenditures - health services											
Salaries		284,190		_		284,190		283,437		753	
Purchased professional and technical services		36,500		(6,917)		29,583		7,829		21,754	
Other purchased services		3,402		(3,717)		3,402		1,542		1,860	
Supplies and materials		5,923		310		6,233		4,466		1,767	
Other objects		270		310		270		255		15	
Total		330,285	_	(6,607)	_	323,678	_	297,529		26,149	
	_	,		(3,007)	_	,0,0				,	

General Fund

			1	Jnaudited					•	Variance
		Original		Budget		Final				Final
		Budget		Transfers		Budget		Actual	t	o Actual
penditures (cont'd)										
Undistributed expenditures - speech, ot, pt & related services Salaries	\$	520.562	\$	(120,894)	\$	399,669	\$	399,669	\$	
Purchased professional - educational services	Э	520,563 275,139	Э	186,496	Э	461,635	Э	399,009	Þ	62,291
Supplies and materials		8,095		180,490		8,095		6,064		2,031
Total		803,797		65,602		869,399		805,077		64,322
1000		000,777		00,002		00,,0,,		000,077		0.,522
Undistributed expend - other supp. service stds extra service	e									
Salaries		466,379		20,453		486,832		477,167		9,665
Purchased professional - educational services		319,930		(129,189)		190,741		66,257		124,484
Supplies and materials		13,191		1		13,192		1,911		11,281
Total		799,500		(108,735)		690,765		545,335		145,430
Undistributed expenditures - guidance										
Salaries of other professional staff		560,052		24,331		584,383		584,383		-
Salaries of secretarial and clerical assistants		60,415		5,912		66,327		66,327		-
Other salaries		-		199		199		199		-
Purchased professional - educational services		850		-		850		600		250
Other purchased professional and technical services		1,000		-		1,000		-		1,000
Other purchased services		13,466		(1,309)		12,157		8,265		3,892
Supplies and materials		2,363		-		2,363		1,452		911
Other objects		585		845		1,430		845		585
Total		638,731		29,978		668,709		662,071		6,638
Undistributed expenditures - child study teams										
Salaries of other professional staff		606.001		(64,235)		541,766		541,766		_
Salaries of secretarial and clerical assistants		136,387		9,307		145,694		145,694		_
Other salaries		2,060		11,695		13,755		13,755		_
Purchased professional - educational services		38,300		-		38,300		24,913		13,387
Other purchased professional and technical services		31,415		36,315		67,730		46,583		21,147
Other purchased services		35,180		-		35,180		18,830		16,350
Supplies and materials		13,824		-		13,824		9,054		4,770
Other objects		3,031		-		3,031		2,311		720
Total		866,198		(6,918)		859,280		802,906		56,374
Undistributed expenditures - improvement of inst. service Salaries of supervisor of instruction		208,195		8,674		216,869		216,869		
Salaries of other professional staff		17,723		216		17,939		17,939		-
Salaries of secretarial and clerical assist		4,153		210		4,153		4,032		121
Other salaries		6,184		_		6,184		4,032		6,184
Other purchased services		1,299		_		1,299		349		950
Supplies and materials		1,725		1,156		2,881		1,477		1,404
Other objects		1,575		(21)		1,554		920		634
Total		240,854		10,025		250,879		241,586		9,293
10111		270,034		10,023		230,073		271,300		1,413

General Fund

	Unaudited								Variance	
		Original		Budget		Final			Final	
15 (4.15)		Budget	T	ransfers		Budget		Actual	t	o Actual
xpenditures (cont'd)										
Undistributed expenditures - edu. media service/sch. library	\$	105 414	¢.	5 (92	\$	101 007	\$	101.007	¢	
Salaries	Э	185,414	\$	5,683	Э	191,097	Э	191,097	\$	-
Salaries of technology coordinators		156,010		27,170		183,180		183,180		827
Other purchased services Supplies and materials		12,401 10,572		(401) 1,487		12,000		11,173 11,764		827 295
Total		364,397		33,939		12,059 398,336		397,214		1,122
Total		304,397		33,939		390,330		397,214		1,122
Undistributed expenditures - instructional staff training servi-	ces									
Salaries of supervisor of instruction		94,895		(16,913)		77,982		77,982		-
Other salaries		3,518		19,024		22,542		22,542		-
Purchased professional - educational services		44,554		(11,875)		32,679		28,743		3,936
Other purchased services		32,348		(20,628)		11,720		8,946		2,774
Supplies and materials		4,350		844		5,194		2,434		2,760
Other objects		3,555		20		3,575		2,844		731
Total		183,220		(29,528)		153,692		143,491		10,201
The distributed arrand arranger coursing common admin										
Undistributed expend support service - general admin. Salaries		267,055		27,218		294,273		269,364		24,909
Legal services		90,000		13,184		103,184		103,184		24,707
Audit fees		38,000		-		38,000		36,850		1,150
Architectural/engineering services		3,000		_		3,000		-		3,000
Other purchased professional services		22,285		(6,626)		15,659		12,827		2,832
Communications/telephone		102,643		(28,348)		74,295		72,585		1,710
BOE other purchased services		4,229		(20,540)		4,229		2,844		1,385
Misc. purch services		139,730		14,652		154,382		146,140		8,242
General supplies		10,140		1 1,032		10,140		6,997		3,143
BOE in-house training/meeting supplies		2,200		_		2,200		-		2,200
Judgments against the school district		_,,		12,400		12,400		12,400		_,,
Miscellaneous expenditures		3,725		-		3,725		3,089		636
BOE membership dues and fees		15,000		_		15,000		11,610		3,390
Total		698,007		32,480		730,487		677,890		52,597
Undistributed expenditures - support service - school admin.										
Salaries of principals/assistant principals		776,957		1		776,958		772,958		4,000
Salaries of principals assistant principals Salaries of secretarial and clerical assistants		505,768		(10)		505,758		499,599		6,159
Other salaries		505,700		2,662		2,662		2,662		0,137
Purchased professional and technical services		3,685		2,002		3,685		95		3,590
Other purchased services		37,560		(6,760)		30,800		23,497		7,303
Supplies and materials		34,281		7,533		41,814		29,932		11,882
Other objects		7,850		7,333 45		7,895		7,536		359
Total		1,366,101		3,471		1,369,572		1,336,279		33,293
Total		1,300,101		3,4/1		1,309,372		1,330,279		33,29

General Fund

Expenditures (cont'd)		Unaudited								Variance	
Expenditures (cont'd) Undistributed expenditures - central services \$403,748 \$28,649 \$432,397 \$429,976 \$2,421 Purchased professional services 6,570 2,472 9,042 8,808 234 234 245					Budget		Final				Final
Undistributed expenditures - central services			Budget	Т	ransfers		Budget	Actual		to Actual	
Salaries \$ 403,748 \$ 28,649 \$ 432,397 \$ 429,976 \$ 2,421 Purchased technical services 18,383 3,497 21,880 234 Purchased technical services 18,383 3,497 21,880 21,671 209 Miscellaneous purchased services 31,182 (10,259) 20,923 17,333 3,590 Supplies and materials 7,000 10,565 1,560 6,786 10,779 Other objects 1,600 - 1,600 1,542 58 Total 468,483 34,924 503,407 486,116 17,291 Undistributed expenditures - admin. info. technology 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 88,203 21,351 109,554 98,598 11,150 Undistributed expenditures - req. maint. for school faci											
Purchased professional services 6,570 2,472 9,042 8,808 234 Purchased technical services 18,383 3,497 21,880 21,671 209 Miscellaneous purchased services 31,182 (10,259) 20,923 17,333 3,590 Supplies and materials 7,000 10,565 17,565 6,786 10,779 Other objects 1,600 - 1,600 1,542 58 Total 468,483 34,924 503,407 486,116 17,291 Undistributed expenditures - admin. info. technology 52,279 15,851 68,130 61,267 6,863 Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 2277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maint		Φ.	402 740		20.640		422 227	Φ.	120.076	Φ.	2 121
Purchased technical services 18,383 3,497 21,880 21,671 209 Miscellaneous purchased services 31,182 (10,259) 20,923 17,333 3,590 Supplies and materials 7,000 10,565 17,565 6,786 10,779 Other objects 1,600 - 1,600 1,542 58 Total 468,483 34,924 503,407 486,116 17,291 Undistributed expenditures - admin. info. technology Salaries 52,279 15,851 68,130 61,267 6,863 Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities Salaries 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 1,075 Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 2,047 27,775 17,991 9,784 Insurance 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 2,047 27,775 17,991 9,784 Insurance 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 2,047 2,047 2,047 2,047 2,047 Cleaning, repair, and maintenance service 1,300,942 1,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 2,047 3,070 2,070 General supplies 74,667 500 75,167 68,640 6,257 General supplies 33,587 (1) 333,586 331,021 2,665 Cherry (electricity) 333,587 (1) 333,586 331,021 2,665 Cherry (electricity) 333,587 (1) 333,586 331,021 2,665		\$		\$		\$,	\$		\$,
Miscellaneous purchased services 31,182 (10,259) 20,923 (17,333) 3,590 (10,779) Supplies and materials 7,000 (10,66) 17,565 (6,786) 10,779 (10,779) Other objects 1,600 (1,542) 58 Total 468,483 (34,924) 503,407 (486,116) 17,291 Undistributed expenditures - admin. info. technology 52,279 (15,851) 68,130 (16,267) 6,863 (16,267) Salaries 52,279 (15,851) 68,130 (19,350) 15,387 (3,963) 3,963 (17,744) Supplies and materials 17,074 (17,074) 5,000 (19,350) 15,387 (3,963) 3,963 (11,156) Undistributed expenditures - req. maint. for school facilities 88,203 (21,351) 109,554 (28,98) 11,156 Undistributed expenditures - req. maint. for school facilities 88,203 (21,351) 109,554 (28,98) 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 (6,368) 284,252 (280,517) 3,735 Cleaning, repair, and maintenance services 160,439 (11,389) 159,050 (15,748) 8,302 Other objects - 1,075 (1,075) 1,075 (1,075) 1,075 (1,075) 1,075 (1,075) 1,075 (1,075)	•						,				
Supplies and materials			,				,		,		
Other objects 1,600 - 1,600 1,542 58 Total 468,483 34,924 503,407 486,116 17,291 Undistributed expenditures - admin. info. technology 52,279 15,851 68,130 61,267 6,863 Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 Other objects - - 1,075 1,075 1,075 1,075 1,075 1,075 1,075 1,075 1,075 1,075 1,075 1,075							,				
Total 468,483 34,924 503,407 486,116 17,291					10,565						
Undistributed expenditures - admin. info. technology Salaries 52,279 15,851 68,130 61,267 6.863 Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities Salaries 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,1075 1,075 1,075 - 1,075 Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 34,000 3,880 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased professional and technical services 27,775 - 27,775 17,991 9,784 Other purchased professional and services 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369					-						
Salaries 52,279 15,851 68,130 61,267 6,863 Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 19,500 (3,880) 15,620 11,550 4,	Total		468,483		34,924		503,407		486,116		17,291
Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 19,500 (3,880) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 <t< td=""><td>Undistributed expenditures - admin. info. technology</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Undistributed expenditures - admin. info. technology										
Other purchased services 18,850 500 19,350 15,387 3,963 Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 19,500 (3,880) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 <t< td=""><td>Salaries</td><td></td><td>52,279</td><td></td><td>15,851</td><td></td><td>68,130</td><td></td><td>61,267</td><td></td><td>6,863</td></t<>	Salaries		52,279		15,851		68,130		61,267		6,863
Supplies and materials 17,074 5,000 22,074 21,744 330 Total 88,203 21,351 109,554 98,398 11,156 Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 1,075 Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 31,272 (30,408) 41,764 41,764 - Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,048 1,312,991 1,323,144 75,847	Other purchased services		-								3.963
Total Ref.	1										*
Undistributed expenditures - req. maint. for school facilities 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services - 1,075 1,075 - - Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 52,824 52,824 51,667 12,57 </td <td>11</td> <td></td>	11										
Salaries 277,884 6,368 284,252 280,517 3,735 Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 1,075 Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 31,322 494,078 41,764 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17.991 9,784 Insurance 52,824 - 52,824 51,567 1,257 <td>Total</td> <td></td> <td>00,203</td> <td></td> <td>21,331</td> <td></td> <td>107,334</td> <td></td> <td>70,370</td> <td></td> <td>11,130</td>	Total		00,203		21,331		107,334		70,370		11,130
Cleaning, repair, and maintenance services 160,439 (1,389) 159,050 150,748 8,302 General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 72,172 (30,408) 41,764 41,764 - Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 Gener	1 1										
General supplies 55,755 2,026 57,781 56,496 1,285 Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 <											,
Other objects - 1,075 1,075 1,075 - Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 8 3,080 502,158 488,836 13,322 Undistributed expenditures - custodial services 8 3,0408 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 13,00,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects <t< td=""><td>Cleaning, repair, and maintenance services</td><td></td><td>160,439</td><td></td><td>(1,389)</td><td></td><td>159,050</td><td></td><td>150,748</td><td></td><td>8,302</td></t<>	Cleaning, repair, and maintenance services		160,439		(1,389)		159,050		150,748		8,302
Total 494,078 8,080 502,158 488,836 13,322 Undistributed expenditures - custodial services Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745	General supplies		55,755		2,026		57,781		56,496		1,285
Undistributed expenditures - custodial services 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds 2,033,397 2,033,397 <td>Other objects</td> <td></td> <td>-</td> <td></td> <td>1,075</td> <td></td> <td>1,075</td> <td></td> <td>1,075</td> <td></td> <td>-</td>	Other objects		-		1,075		1,075		1,075		-
Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289	Total		494,078		8,080		502,158		488,836		13,322
Salaries of non-instructional aides 72,172 (30,408) 41,764 41,764 - Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289	Undistributed expenditures - custodial services										
Purchased professional and technical services 19,500 (3,880) 15,620 11,550 4,070 Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds 2,033,397 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 <td>•</td> <td></td> <td>72.172</td> <td></td> <td>(30.408)</td> <td></td> <td>41.764</td> <td></td> <td>41.764</td> <td></td> <td>_</td>	•		72.172		(30.408)		41.764		41.764		_
Cleaning, repair, and maintenance service 1,300,942 12,049 1,312,991 1,237,144 75,847 Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369							,		,		4.070
Other purchased property services 27,775 - 27,775 17,991 9,784 Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369							,		,		
Insurance 52,824 - 52,824 51,567 1,257 General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369					,						,
General supplies 74,667 500 75,167 68,640 6,527 Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369			,		_		,				,
Energy (natural gas) 150,230 (9,320) 140,910 102,215 38,695 Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369	General supplies				500						
Energy (electricity) 333,587 (1) 333,586 331,021 2,565 Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369					(9.320)						
Other objects 1,700 1,507 3,207 3,207 - Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369											
Total 2,033,397 (29,553) 2,003,844 1,865,099 138,745 Undistributed expenditures - care and upkeep of grounds Cleaning, repair, and maintenance service General supplies 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369											_
Undistributed expenditures - care and upkeep of grounds 94,831 - 94,831 85,751 9,080 Cleaning, repair, and maintenance service 94,831 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369											138,745
Cleaning, repair, and maintenance service 94,831 - 94,831 85,751 9,080 General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369	Undistributed expenditures core and unknown of grounds										
General supplies 11,500 - 11,500 6,211 5,289 Total 106,331 - 106,331 91,962 14,369			94 831		_		94 831		85 751		9.080
Total 106,331 - 106,331 91,962 14,369			,		_		,		,		,
	•		100,001				100,001		71,702		1 1,5 05
Undistributed expenditures - security			0.4.0.4.6								
Salaries 84,846 766 85,612 -			,		766						-
Purchased professional and technical services 1,800 - 1,800 313 1,487					-						
Cleaning, repair, and maintenance service 5,700 - 5,700 4,615 1,085			,		-		,		,		1,085
General supplies 4,024 - 4,024 3,388 636	General supplies										636
Total 96,370 766 97,136 93,928 3,208	Total		96,370		766		97,136		93,928		3,208

General Fund

	Unaudited								Variance	
		Original		Budget		Final				Final
Expenditures (cont'd)		Budget		Transfers		Budget	_	Actual		to Actual
Undistributed expenditures - student trans. service										
Salaries for pupil trans. (betw. home & school) - reg.	\$	6,725	\$	_	\$	6,725	\$	6,724	\$	1
Salaries for pupil trans. (betw. home & school) - sp.	Ψ	6,725	Ψ	_	Ψ	6,725	Ψ	6,724	Ψ	1
Management fee - esc. & ctsa. trans. program		61,147		_		61,147		34,446		26,701
Contract service-aid in lieu pymts non-public schl.		232,336		(298)		232,038		193,577		38,461
Contract service-aid in lieu pymtscharter schl. stud.		25,000		-		25,000		3,825		21,175
Contract service (oth. than betw. home & schl)-vend.		143,051		(3,599)		139,452		54,946		84,506
Contract service (betw. home & school) - joint agree.		12,180		-		12,180		2,001		10,179
Contract service (sp. ed. stds.) - vendors		91,198		_		91,198		_		91,198
Contract service (reg. students) - escs. & ctsas.		386,913		_		386,913		305,044		81,869
Contract service (spl. ed. students) - escs. & ctsas.		1,222,050		1,160		1,223,210		743,521		479,689
General supplies		-		298		298		233		65
Total		2,187,325		(2,439)		2,184,886		1,351,041		833,845
Unallocated benefits - employee benefits										
Social Security contributions		300,000		73,489		373,489		349,257		24,232
Other retirement contributions - PERS		396,037		43,541		439,578		439,578		-
Other retirement contributions - regular		5,500				5,500		5,213		287
Unemployment compensation		-		54,473		54,473		54,473		-
Workmen's compensation		159,529		(17,322)		142,207		123,621		18,586
Health benefits		5,159,964		(224,148)		4,935,816		4,332,863		602,953
Tuition reimbursement		20,000		18,430		38,430		38,430		<u>-</u>
Other employee benefits		600		45,180		45,780		933		44,847
Unused sick payment to terminated/retired staff		60,000		(45,180)		14,820	_	14,820		-
Total		6,101,630		(51,537)		6,050,093	_	5,359,188		690,905
On-behalf TPAF Pension contribution		_		_		_		3,572,970		(3,572,970)
On-behalf TPAF Postretirement medical benefits		_		_		_		1,119,713		(1,119,713)
On-behalf TPAF Long-term disability insurance		-		-		-		2,250		(2,250)
Reimbursed TPAF Social Security contribution		-		-		-		977,065		(977,065)
Total		-				-		5,671,998		(5,671,998)
Total undistributed expenditures	\$ 2	21,598,860	\$	128,797	\$	21,727,657	\$	24,350,887	\$	(2,623,230)
Total current	\$ 3	34,866,471	\$	256,011	\$	35,122,482	\$	37,139,799	\$	(2,017,317)
Capital outlay										
Equipment	6	2 000	e	0.776	e	11.777	ф	11.776	Φ	
School-sponsored and other instructional programs Undistributed	\$	2,000	\$	9,776	\$	11,776	\$	11,776	\$	-
Undistributed expend support service - students - spl.		-		2,489		2,489		2,489		-
Undistributed expend req. maint. for school facilities				6,755		6,755	_	6,755		
Total equipment		2,000		19,020		21,020		21,020		

General Fund

				naudited						Variance
		Original		Budget		Final				Final
Expenditures (cont'd)		Budget		Transfers		Budget		Actual		to Actual
Facilities acquisition and construction service										
Construction services	\$	467,000	\$	_	\$	467,000	\$	_	\$	467,000
Lease purchase agreements – principal	Ψ	-	Ψ	45,098	Ψ	45.098	Ψ	45,098	Ψ	-
Assessment for debt service on SDA funding		54,023		-		54,023		54,023		_
Total facilities acquisition and construction service		521,023		45,098		566,121		99,121		467,000
Assets acquired under capital leases (non-budgeted)										
Undistributed										
Undistributed expenditures - general admin.		-		_		-		225,488		(225,488)
Total assets acquired under capital leases								225,488		(225,488)
Total capital outlay	\$	523,023	\$	64,118	\$	587,141	\$	345,629	\$	241,512
Transfer of funds to charter schools	\$	319,540	\$		\$	319,540	\$	246,678	\$	72,862
Total expenditures	\$	35,709,034	\$	320,129	\$	36,029,163	\$	37,732,106	\$	(1,702,943)
Excess (deficiency) of revenues over (under) expenditures	\$	(2,341,637)	\$	(395,070)	\$	(2,736,707)	\$	1,808,889	\$	4,545,596
Other financing sources (uses)										
Operating transfer out										
Transfer to special revenue fund - preschool programs		(60,706)		-		(60,706)		(60,706)		-
Capital leases (non-budgeted)		_		_		_		225,488		225,488
Total other financing sources (uses)		(60,706)		_		(60,706)		164,782		225,488
Excess (deficiency) of revenues and other financing sources										
over (under) expenditures and other financing uses		(2,402,343)		(395,070)		(2,797,413)		1,973,671		4,771,084
Fund balances, July 1 (as restated)		3,300,037				3,300,037		3,300,037		
Fund balances, June 30	\$	897,694	\$	(395,070)	\$	502,624	\$	5,273,708	\$	4,771,084

General Fund

	Unaudited Original Budget Final								Variance Final	
		Budget		Transfers		Budget		Actual		to Actual
Recapitulation of excess (deficiency) of revenues over (under) expenditures										
Adjustment for prior year encumbrances	\$	(179,439)	\$	-	\$	(179,439)	\$	(179,439)	\$	-
Increase in capital reserve		-		600,000		600,000		600,000		(500)
Interest deposit to capital reserve		500		-		500		-		(500)
Withdrawal from capital reserve		(467,000)		150,000		(467,000)		150,000		467,000
Increase in emergency reserve		-		150,000		150,000		150,000		-
Interest earned on emergency reserve		400		-		400		-		(400)
Increase in maintenance reserve		-		100,000		100,000		100,000		- (100)
Interest earned on maintenance reserve		100		-		100		- (40.050)		(100)
Withdrawal from maintenance reserve		(48,850)		-		(48,850)		(48,850)		-
Increase in unemployment compensation		20,000		(54.472)		20,000		20,000		-
Withdrawal from unemployment compensation		(1.729.054)		(54,473)		(54,473)		(54,473)		4 205 094
Budgeted fund balance Total	•	(1,728,054) (2,402,343)	\$	(1,190,597)	\$	(2,918,651)	\$	1,386,433	\$	4,305,084
Total	Ф	(2,402,343)	Þ	(393,070)	Ф	(2,797,413)	Þ	1,973,671	Ф	4,771,084
Recapitulation of fund balance										
Restricted fund balance										
Capital reserve							\$	1,310,760		
Emergency reserve								150,667		
Maintenance reserve								197,761		
Unemployment compensation Committed fund balance								17,917		
Year-end encumbrances Assigned fund balance								165,389		
Designated for subsequent year's expenditures								1,728,054		
Unassigned fund balance								1,703,160		
Fund balance per budgetary basis								5,273,708		
Reconciliation to governmental statements (GAAP) Last state aid payments not recognized on GAAP basis								(398,883)		
Fund balance per governmental funds (GAAP)							\$	4,874,825		

Special Revenue Fund

		Unaudited			Variance
	Original	Budget	Final		Final to
	Budget	Transfers	Budget	Actual	Actual
Revenues					
Local sources	\$ 125,621	\$ 118,271	\$ 243,892	\$ 146,347	\$ (97,545)
State sources	294,380	-	294,380	267,275	(27,105)
Federal sources	2,866,265		2,866,265	1,477,624	(1,388,641)
Total revenues	3,286,266	118,271	3,404,537	1,891,246	(1,513,291)
Other financing sources					
Transfer in from general fund	60,706		60,706	60,706	
Total revenues and other financing sources	\$ 3,346,972	\$ 118,271	\$ 3,465,243	\$ 1,951,952	\$ (1,513,291)
Expenditures					
Instruction					
Salaries of teachers	\$ 574,768	\$ (107,650)	\$ 467,118	\$ 251,672	\$ 215,446
Salaries of other instructional staff	73,813	83,595	157,408	118,606	38,802
Purchased professional and		-			
technical services	62,332	4,273	66,605	28,626	37,979
Other purchased services	114,394	(49,001)	65,393	2,816	62,577
General supplies	739,480	(107,489)	631,991	265,913	366,078
Textbooks	9,065	-	9,065	4,035	5,030
Other objects	243	-	243	_	243
Total	1,574,095	(176,272)	1,397,823	671,668	726,155
Support services					
Tuition	555,517	4,608	560,125	355,132	204,993
Salaries of other professional staff	102,744	, -	102,744	102,743	1
Other salaries	315,011	71,405	386,416	262,491	123,925
Employee benefits	164,329	14,989	179,318	96,197	83,121
Purchased professional and					
technical services	115,210	(23,069)	92,141	62,987	29,154
Contracted services - transportation	1,747	-	1,747	1,747	-
Other purchased services	88,459	31,940	120,399	32,104	88,295
Supplies and materials	249,052	7,559	256,611	193,396	63,215
Other objects	14,485	(3,393)	11,092	6,700	4,392
Student activities	-	125,491	125,491	125,491	-
Scholarships awarded		9,625	9,625	9,625	
Total	1,606,554	239,155	1,845,709	1,248,613	597,096

Special Revenue Fund

		Unaudited			Variance
	Original	Budget	Final Budget		Final to
	Budget	Budget Transfers		Actual	Actual
Expenditures (continued)					
Capital outlay					
Construction services	\$ 118,921	\$ (3,381)	\$ 115,540	\$ 8,500	\$ 107,040
Instructional equipment	5,130	83,000	88,130	5,130	83,000
Non-instructional equipment	42,272	(7,386)	34,886	34,886	
Total	166,323	72,233	238,556	48,516	190,040
Total expenditures	\$ 3,346,972	\$ 135,116	\$ 3,482,088	\$ 1,968,797	\$ 1,513,291
Excess (deficiency) of revenues over (under) expenditures	\$ -	\$ (16,845)	\$ (16,845)	\$ (16,845)	\$ -
Fund balances, July 1 (as restated)	\$ 232,190	\$ -	\$ 232,190	\$ 232,190	\$ -
Fund balances, June 30	\$ 232,190	\$ (16,845)	\$ 215,345	\$ 215,345	\$ -
Recapitulation of fund balance Restricted fund balance Scholarships				\$ 75,044	
Student activities				140,301	
Fund balance per budgetary basis				\$ 215,345	

Notes to the Required Supplementary Information -Part II Budget-to-GAAP Reconciliation For the Fiscal Year Ended June 30, 2021

Explanation of Differences Between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

Sources/Inflows of Resources	General Fund	Special Revenue Fund
Actual amounts (budgetary) "revenues" from the budgetary comparison schedules	\$ 39,540,995	\$ 1,891,246
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures and the related revenue is recognized:		
Outstanding encumbrances - prior year	-	214,933
Outstanding encumbrances - current year	-	(21,051)
The last state aid payment is recognized as revenue for		
budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the state recognizes the related expenses (GASB 33):		
State aid receivable prior year	395,676	25,120
State aid receivable current year	(398,883)	(22,810)
Total revenues (GAAP basis)	\$ 39,537,788	\$ 2,087,438

Notes to the Required Supplementary Information -Part II Budget-to-GAAP Reconciliation (continued) For the Fiscal Year Ended June 30, 2021

	General	Special Revenue
Uses/Outflows of Resources	Fund	Fund
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	\$ 37,732,106	\$ 1,968,797
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes:		
Outstanding encumbrances - prior year	_	214,933
Outstanding encumbrances - current year		(21,051)
Total expenditures (GAAP basis)	\$ 37,732,106	\$ 2,162,679

REQUIRED SUPPLEMENTARY INFORM	IATION - PART III

SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSIONS (GASB 68) (UNAUDITED)

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of the District's Proportionate Share of the Net Pension Liability - Public Employees Retirement System Last Ten Fiscal Years

	202	21		2020		2019		2018	2017		2016	2015		2014		2013	2012	
District's proportion of the net pension liability (asset) - percentage	N/A	A	0.04	018256550%	0.0)384449378%	0.0	360083800%	0.0315452445%	0.0	030766028%	0.0306383920%	0.0	324782489%	0.03	312791491%	N/A	
District's proportion of the net pension liability (asset) - value	\$	-	\$	6,552,726	\$	6,927,195	\$	7,089,870	\$ 7,343,229	\$	9,112,015	\$ 6,877,705	\$	6,080,816	\$	5,978,067	N/A	
District's covered employee payroll	3,1	132,125		2,955,897		2,759,310		2,587,801	2,428,069		2,171,881	2,185,869		2,142,807		2,226,899	N/A	
District's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll	N/A	A		221.68%		251.05%		273.97%	302.43%		419.54%	314.64%		283.78%		268.45%	N/A	
Plan fiduciary net position as a percentage of the total pension liability	N//	A		58.32%		56.27%		53.60%	48.10%		40.14%	47.93%		52.08%		48.72%	N/A	

N/A - Information is Not Available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of District's Contributions - Public Employees Retirement System Last Ten Fiscal Years

	 2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Contractually required contribution Contributions in relation to the	\$ 439,577	\$ 373,956	\$ 358,167	\$ 292,223	\$ 273,321	\$ 263,408	\$ 267,746	\$ 235,682	\$ 235,776	\$ 245,853
contractually required contribution	 (439,577)	(373,956)	 (358,167)	 (292,223)	 (273,321)	(263,408)	(267,746)	 (235,682)	 (235,776)	(245,853)
Contribution deficiency (excess)	\$ _	\$ _	\$ <u>-</u>	\$ _	\$ 	\$ _	\$ 	\$ <u>-</u>	\$ _	\$ _
District's covered employee payroll	\$ 3,132,125	\$ 2,955,897	\$ 2,759,310	\$ 2,587,801	\$ 2,428,069	\$ 2,171,881	\$ 2,185,869	\$ 2,142,807	\$ 2,226,899	\$ 2,152,171
Contributions as a percentage of covered employee payroll	14.03%	12.65%	12.98%	11.29%	11.26%	12.13%	12.25%	11.00%	10.59%	11.42%

Schedule of the District's Proportionate Share of the Net Pension Liability - Teacher's Pension and Annuity Fund Last Ten Fiscal Years

	 2021	 2020	2019	2018	2017	2016	2015	 2014	2013	2012
District's proportion of the net pension liability (asset) - percentage	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A
District's proportion of the net pension liability (asset) - value	N/A	\$ -	N/A							
State's proportionate share of the net pension liability (asset) associated with the District	\$ 	82,256,705	73,402,958	75,674,523	76,788,511	 86,727,556	72,412,273	60,066,913	54,310,582	N/A
Total	\$ _	\$ 82,256,705	\$ 73,402,958	\$ 75,674,523	\$ 76,788,511	\$ 86,727,556	\$ 72,412,273	\$ 60,066,913	\$ 54,310,582	\$
District's covered employee payroll	\$ 13,441,015	\$ 12,750,818	\$ 13,386,027	\$ 13,334,021	\$ 12,591,659	\$ 11,768,723	\$ 11,456,508	\$ 11,299,126	\$ 11,396,575	\$ -
District's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll	N/A	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	N/A
Plan fiduciary net position as a percentage of the total pension liability	N/A	24.60%	26.95%	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%	N/A

N/A - Information is Not Available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of District's Contributions - Teacher's Pension and Annuity Fund Last Ten Fiscal Years

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Contractually required contribution Contributions in relation to the	\$ 3,572,970	\$ 2,789,030	\$ 2,401,589	\$ 1,794,249	\$ 1,276,366	\$ 882,683	\$ 619,400	\$ 475,442	\$ 694,372	\$ 351,466
contractually required contribution	(3,572,970)	 (2,789,030)	 (2,401,589)	(1,794,249)	(1,276,366)	(882,683)	 (619,400)	(475,442)	(694,372)	(351,466)
Contribution deficiency (excess)	\$ -	\$ 	\$ 	\$ 	\$ -	\$ -	\$ 	\$ -	\$ -	\$
District's covered employee payroll	\$ 13,441,015	\$ 12,750,818	\$ 13,386,027	\$ 13,334,021	\$ 12,591,659	\$ 11,768,723	\$ 11,456,508	\$ 11,299,126	\$ 11,396,575	\$ 10,437,799
Contributions as a percentage of covered employee payroll	26.58%	21.87%	17.94%	13.46%	10.14%	7.50%	5.41%	4.21%	6.09%	3.37%



Schedule of the District's Proportionate Share of the Net Other Post-employment Employee Benefits Liability Last Ten Fiscal Years

	2021	2020		2019		2018		2017	2016	201	5		2014		2	013		2012	2
District's proportionate share of the other postemployment employee benefits liability (asset) - percentage	N/A	0.00%)	0.00%		0.00%		0.00%	N/A	N/A	A		N/A		1	N/A		N/A	
District's proportionate share of the other postemployment employee benefits liability (asset) - value	N/A	\$ -	\$	-	\$	-	\$	-	N/A	N/A	A		N/A		1	N/A		N/A	
State's proportionate share of the other postemployment employee benefits liability (asset) associated with the District	N/A	77,114,247		48,553,308		52,824,578		60,279,079	N/A	N/A	Λ.		N/A		1	N/A		N/A	
Total	¢	\$ 77,114,247	•	48,553,308	s	52,824,578	•	60,279,079	2	¢		•			•			\$	
Total	ψ -	\$ 77,114,247	φ	40,555,500	φ	32,824,378	ψ	00,279,079	-	φ		Φ		<u> </u>	Ф		<u> </u>	J	<u> </u>
District's covered employee payroll	N/A	\$ 15,706,715	\$	16,145,337	\$	15,921,822	\$	15,019,728	N/A	N/A	A		N/A		1	N/A		N/A	
District's proportionate share of the net pension liability (asset) as a percentage of its covered employee payroll	N/A	0.00%		0.00%		0.00%		0.00%	N/A	N/A	A		N/A		1	√A		N/A	
Plan fiduciary net position as a percentage of the total pension liability	N/A	0.00%		0.00%		0.00%		0.00%	N/A	N/A	A		N/A		1	J/A		N/A	

N/A - Information is Not Available

Notes to the Required Supplementary Information - Part III (Unaudited) June 30, 2021

Note 1 - Special funding situation - TPAF and other postretirement benefits

The participating employer allocations included in the supplemental Schedule of Employer Special Funding Allocations and the supplemental Schedule of Special Funding Amounts by Employer for each local employer are provided as each local employer is required to record in their financial statements, as an expense and corresponding revenue, their proportionate share of the pension expense and other postretirement benefits (OPEB) expense allocated to the State of New Jersey (the State) under the special-funding situation and include their proportionate share of the net pension liability and OPEB liability in their respective notes to their financial statements. For this purpose, the proportionate share was developed based on actual contributions made to the Teachers' Pension and Annuity Fund and for OPEB allocated to employers based upon covered payroll and adjusted by expected State Early Retirement Incentive contributions for the respective fiscal year.

Note 2 - Changes in assumptions - TPAF

The discount rate was 5.60% in State fiscal year 2019 and 5.40% in State fiscal year 2020. The inflation rate was 2.75% in State fiscal year 2019 and 2.75% in State fiscal year 2020.

Note 3 - <u>Changes in assumptions - PERS</u>

The discount rate was 6.28% in State fiscal year 2019and 7.00% in State fiscal year 2020. The inflation rate was 2.75% for State fiscal year 2019 and 2.75% for State fiscal year 2020.

Note 4 - <u>Changes in assumptions - other postretirement employee benefits</u>

The other postretirement employee benefits discount rate decreased from 3.50% in State fiscal year 2019 to 2.21% in State fiscal year 2020. The inflation rate was 2.50% for State fiscal year 2019 and 2020.

- Note 5 Changes in healthcare trend assumptions other postretirement employee benefits

 For Pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully insured Medicare Advantage trend rates are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.
- Note 6 <u>Changes in benefit term assumptions other postretirement employee benefits</u> There were no changes of the benefit terms from June 30, 2019 to June 30, 2020.

SPECIAL REVENUE FUND

The special revenue fund is used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted expenditures for specific purposes.

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis For the Fiscal Year Ended June 30, 2021

	Total Brought Forward	ESSA Title IA	ESSA Title IIA		IDEA Basic	P	IDEA reschool	Student Activities	Scl	nolarships	Total
Revenues Local sources	e 20.07 <i>(</i>	¢.	e.	¢.		e		¢ 100 007	e	0.204	e 146247
	\$ 28,076	\$ -	\$ -	\$	-	\$	-	\$ 108,987	\$	9,284	\$ 146,347 267,275
State sources Federal sources	267,275 827,178	242,846	17,550		376,503		13,547	-		-	1,477,624
Total revenues	1,122,529	242,846	17,550		376,503	_	13,547	108,987		9,284	1,891,246
Total Tevenues	1,122,323	2 12,0 10	17,550		370,303	_	15,517	100,707		7,201	1,001,210
Other financing sources											
Transfer from general fund	60,706	-	-		-		-	-		-	60,706
Total revenues and other financing											
sources	\$1,183,235	\$ 242,846	\$ 17,550	\$	376,503	\$	13,547	\$ 108,987	\$	9,284	\$1,951,952
Expenditures Instruction Salaries of teachers Salaries of other instructional staff	\$ 178,274 59,424	\$ 60,814 59,182	\$ -	\$	- -	\$	12,584	\$ - -	\$	-	\$ 251,672 118,606
Purchased professional and	,	,									,
technical services	2,940	25,686	-		-		_	-		_	28,626
Other purchased services	2,816	-	-		-		-	-		-	2,816
General supplies	231,896	32,191	-		1,826		-	-		-	265,913
Textbooks	4,035						-			-	4,035
Total	479,385	177,873			1,826		12,584			-	671,668
Support services											
Tuition	_	_			355,132						355,132
Salaries of other professional staff	102,743	-	_		333,132		_	-		-	102,743
Other salaries	229,722	12,713	2,382		17,674		_	_		_	262,491
Employee benefits	63,513	30,187	182		1,352		963	_		_	96,197
Purchased professional and		,			*						,
technical services	52,543	4,469	5,975		-		-	-		-	62,987
Contracted services - transportation	1,747	-	-		-		-	-		-	1,747
Other purchased services	17,711	7,650	6,743		-		-	-		-	32,104
Supplies and materials	185,155	5,454	2,268		519		-	-		-	193,396
Other objects	2,200	4,500	-		-		-	-		-	6,700
Student activities	-	-	-		-		-	125,491		-	125,491
Scholarships awarded					-	_	- 0.62	- 125 401		9,625	9,625
Total	655,334	64,973	17,550		374,677		963	125,491		9,625	1,248,613
Capital outlay											
Construction services	8,500	_	_		_		_	_		_	8,500
Instructional equipment	5,130	_	_		_		_	_		_	5,130
Non-instructional equipment	34,886	-	_		_		_	-		_	34,886
Total	48,516		_		-		-			-	48,516
				_		_			_		******
Total expenditures	\$1,183,235	\$ 242,846	\$ 17,550	\$	376,503	\$	13,547	\$ 125,491	\$	9,625	\$1,968,797
Excess (deficiency) of revenues											
over (under) expenditures	\$ -	\$ -	\$ -	\$	_	\$	_	\$ (16,504)	\$	(341)	\$ (16,845)
over (under) expenditures	φ -	φ -	φ -	φ	-	φ	-	φ (10,50 4)	φ	(341)	φ (10,0 4 3)
Fund balances, July 1 (as restated)								156,805		75,385	232,190
Fund balances, June 30	\$ -	\$ -	\$ -	\$	-	\$	-	\$ 140,301	\$	75,044	\$ 215,345

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis (continued) For the Fiscal Year Ended June 30, 2021

	Е	Total Brought orward		Local Grants	NJ on-public Funds		NJ Preschool acation Aid		ESSA Γitle III	Tit	SSA tle III igration	ESSA Fitle IV	Total Carried Forward
Revenues Local sources State sources Federal sources Total revenues	\$	- - 784,258 784,258	\$	28,076 - - 28,076	\$ 39,175 - 39,175	\$	228,100 - 228,100	\$	16,700 16,700	\$	384 384	\$ 25,836 25,836	\$ 28,076 267,275 827,178 1,122,529
Other financing sources Transfer from general fund Total revenues and other financing		-			-	_	60,706						60,706
sources	\$	784,258	\$	28,076	\$ 39,175	\$	288,806	\$	16,700	\$	384	\$ 25,836	\$1,183,235
Expenditures Instruction Salaries of teachers Salaries of other instructional staff	\$	26,899	\$	- -	\$ - -	\$	151,375 53,808	\$	5,616	\$	-	\$ -	\$ 178,274 59,424
Purchased professional and technical services		_		150	2,790		_		_		_	_	2,940
Other purchased services		-		2,816	-		-		-		-	-	2,816
General supplies		185,678		14,588	-		-		9,594		-	22,036	231,896
Textbooks Total		212,577	_	17,554	 4,035 6,825		205,183		15,210		-	 22,036	4,035
Total		212,377		17,334	 0,823		203,163	_	13,210			22,030	479,383
Support services Salaries of other professional staff Other salaries		102,743 205,670		-	-		23,224		- 444		384	-	102,743 229,722
Employee benefits Purchased professional and		3,114		-	-		60,399		-		-	-	63,513
technical services		8,140		10,000	30,603		-		-		-	3,800	52,543
Contracted services - transportation		-		-	1,747		-		-		-	-	1,747
Other purchased services		16,143		522	-		-		1,046		-	-	17,711
Supplies and materials Other objects		185,155 2,200		_	_		-		_		-	_	185,155 2,200
Total		523,165	_	10,522	32,350		83,623	_	1,490		384	3,800	655,334
					 			_				 	
Capital outlay Construction services Instructional equipment		8,500 5,130		-	-		-		-		-	-	8,500 5,130
Non-instructional equipment		34,886			 							 	34,886
Total		48,516			 							 	48,516
Total expenditures	\$	784,258	\$	28,076	\$ 39,175	\$	288,806	\$	16,700	\$	384	\$ 25,836	\$1,183,235
Excess (deficiency) of revenues over (under) expenditures	\$	-	\$	-	\$ -	\$	-	\$	-	\$	-	\$ -	\$ -
Fund balances, July 1 (as restated)		_		_	 _				_		-		
Fund balances, June 30	\$		\$		\$ _	\$		\$		\$		\$ _	\$ -

Special Revenue Fund

Combining Schedule of Program Revenues and Expenditures - Budgetary Basis (continued) For the Fiscal Year Ended June 30, 2021

	EMA ARES Act	Coronavirus Relief Fund		CARES Digital Divide	1	RSA Act SER II	CARES Act	Yo	hool Based uth Services Program	Ca	Total arried rward
Revenues											
Local sources	\$ -	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-
State sources	-	-		-		-	-		-		-
Federal sources	 21,535	105,935		154,727		06,962	117,512		277,587		84,258
Total revenues	\$ 21,535	\$ 105,935	\$	154,727	\$ 10	06,962	\$ 117,512	\$	277,587	\$ 7	84,258
Expenditures											
Instruction		_	_					_			
Salaries of teachers	\$ -	\$ -	\$	-	\$	19,719	\$ 7,180	\$	-		26,899
General supplies	 			154,727		554	30,397				85,678
Total	 			154,727		20,273	37,577		-		12,577
Support services											
Salaries of other professional staff	-	-		-		-	-		102,743		02,743
Other salaries	-	-		-		-	33,523		172,147	2	05,670
Employee benefits	-	-		-		-	3,114		-		3,114
Purchased professional and							0.440				
technical services	-	-		-		-	8,140		-		8,140
Other purchased services	21.525	100.005		-		-	16,143		407		16,143
Supplies and materials	21,535	100,805		-	2	13,303	19,015		497 2,200	1	85,155 2,200
Other objects Total	 21,535	100,805				13,303	79,935		277,587	- 5	23,165
Total	 21,333	100,803				+3,303	19,933		211,361	J	23,103
Capital outlay											
Construction services	-	-		-		8,500	-		-		8,500
Instructional equipment	-	5,130		-		-	-		-		5,130
Non-instructional equipment	 					34,886					34,886
Total	 	5,130				13,386					48,516
Total expenditures	\$ 21,535	\$ 105,935	\$	154,727	\$ 10	06,962	\$ 117,512	\$	277,587	\$ 7	84,258
Excess (deficiency) of revenues											
over (under) expenditures	\$ -	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-
Fund balances, July 1 (as restated)	 										
Fund balances, June 30	\$ 	\$ -	\$		\$	-	\$ -	\$		\$	

Special Revenue Fund

Schedule of Preschool Education Aid - Budgetary Basis For the Fiscal Year Ended June 30, 2021

		Final Budget	Actual	Fina	ance al to tual							
Expenditures												
Instruction												
Salaries of teachers	\$	151,375	\$ 151,375	\$	-							
Salaries of other instructional staff		53,808	53,808									
		205,183	205,183									
Support services												
Other salaries		23,224	23,224		_							
Employee benefits		60,399	60,399		_							
2mproyee cononic		83,623	83,623									
)										
Total expenditures	\$	288,806	\$ 288,806	\$	_							
Calculation of Budget & Carryover												
Total revised 2020 - 2021 Preschool education aid allocation	n			\$ 228,100								
Add: actual ECPA/PEA carryover (June 30, 2020)					_							
Add: budgeted transfer from general fund				6	0,706							
Total preschool education aid funds available for 2020 - 2020	21 b	oudget			8,806							
Less: 2020 - 2021 budgeted preschool education aid				28	8,806							
Available and unbudgeted preschool education aid funds as	of.	June 30, 202	21		-							
Add: 2020 - 2021 unexpended preschool education aid												
2020 - 2021 Actual carryover preschool education aid				\$								
2020 - 2021 Preschool education aid carryover budgeted for preschool programs 2021 - 2022				\$								

CAPITAL PROJECTS FUND

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

Capital Projects Fund Summary Schedule of Project Expenditures For the Fiscal Year Ended June 30, 2021

		GAAP												
		Revised	Expenditu	res to Date	Unexpended									
	Approval	Budgetary	Prior	Current	Appropriations									
Description	Date	Appropriations	Years	Year	06/30/21									
Bartle School window replacement	06/05/14	\$ 1,235,850	\$ 748,521	\$ -	\$ 487,329									
		\$ 1,235,850	\$ 748,521	\$ -	\$ 487,329									

Capital Projects Fund

Summary Schedule of Revenues, Expenditures, and Changes in Net Position - Budgetary Basis For the Fiscal Year Ended June 30, 2021

Fund balance - beginning	\$ 487,329
Fund balance - ending	\$ 487,329
Reconciliation of Fund Balance Difference for GAAP Purposes Fund balance - Budgetary basis (Schedule F-2)	\$ 487,329
Receivables from other governments - State GAAP basis (Schedule B-1) Budgetary basis (Schedule K-4)	299,408 (494,340)
Fund balance - GAAP basis (Schedule B-1)	\$ 292,397

Capital Projects Fund

Schedule of Project Revenues, Expenditures, Project Balance and Project Status -

Budgetary Basis

Bartle School Window Replacement For the Fiscal Year Ended June 30, 2021

	Prior	Current		Revised authorized
	Periods	Year	Totals	Cost
Revenues and other financing sources				
Transfer from capital reserve	\$ 741,510	\$ -	\$ 741,510	\$ 741,510
State sources - NJ SDA ROD grant	494,340	-	494,340	494,340
Total revenues	1,235,850		 1,235,850	1,235,850
Expenditures and other financing uses				
Purchased professional and technical services	67,500	_	67,500	67,500
Construction services	681,021	_	681,021	681,021
Return of unused local funding to general fund	-	_	-	487,329
Total expenditures	748,521		748,521	1,235,850
Excess (deficiency) of revenues over (under)				
Expenditures	\$ 487,329	\$ -	\$ 487,329	\$

Additional Project Information

Project number	2150-085-14-1001
Grant date	6/5/2014
Bond authorized date	N/A
Bonds authorized	N/A
Bonds issued	N/A
Original authorized cost	\$ 1,235,850
Reduced authorized cost	-
Revised authorized cost	1,235,850
Percentage completion	61%

PROPRIETARY FUND

Proprietary funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

See Statements B-4, B-5, and B-6.

FIDUCIARY FUNDS

Fiduciary funds are used to account for funds received by the school district as an agent for individuals, private organizations, other government and/or other funds.

(NOT APPLICABLE TO THIS REPORT)

LONG-TERM DEBT SCHEDULES

The long-term debt schedules are used to reflect the outstanding principal balances of the general long-term liabilities of the School District. This includes serial bonds outstanding, obligations under capital leases, and early retirement program.

Long-Term Debt Schedule of Serial Bonds For the Fiscal Year Ended June 30, 2021

	Date of	Amount of	Annual	Maturities	Interest	Balance			Balance
Issue	Issue	Issue	Date	Amount	Rate	07/01/20	Issued	Retired	06/30/21
Refunding School Bonds of 2012	10/25/12	\$ 13,640,000	03/01/22	\$ 335,000	4.00%	\$ 11,380,000	\$ -	\$ 11,045,000	\$ 335,000
Refunding School Bonds of 2016	11/22/16	8,555,000	02/15/22	1,110,000	1.39%	5,625,000	-	1,100,000	4,525,000
			02/15/23	1,155,000	1.39%	-	-	-	-
			02/15/24	1,140,000	1.39%	-	-	-	-
			02/15/25	1,120,000	1.39%	-	-	-	-
Refunding School Bonds of 2020	9/30/20	11,400,000	03/01/22	125,000	0.68%	-	11,400,000	65,000	11,335,000
			03/01/23	455,000	0.75%	-	-	-	-
			03/01/24	485,000	0.90%	-	-	-	-
			03/01/25	520,000	1.05%	-	-	-	-
			03/01/26	1,885,000	1.33%	-	-	-	-
			03/01/27	1,920,000	1.45%	-	-	-	-
			03/01/28	1,945,000	1.73%	-	-	-	-
			03/01/29	1,980,000	1.80%	-	-	-	-
			03/01/30	2,020,000	1.90%				
						\$ 17,005,000	\$ 11,400,000	\$ 12,210,000	\$ 16,195,000

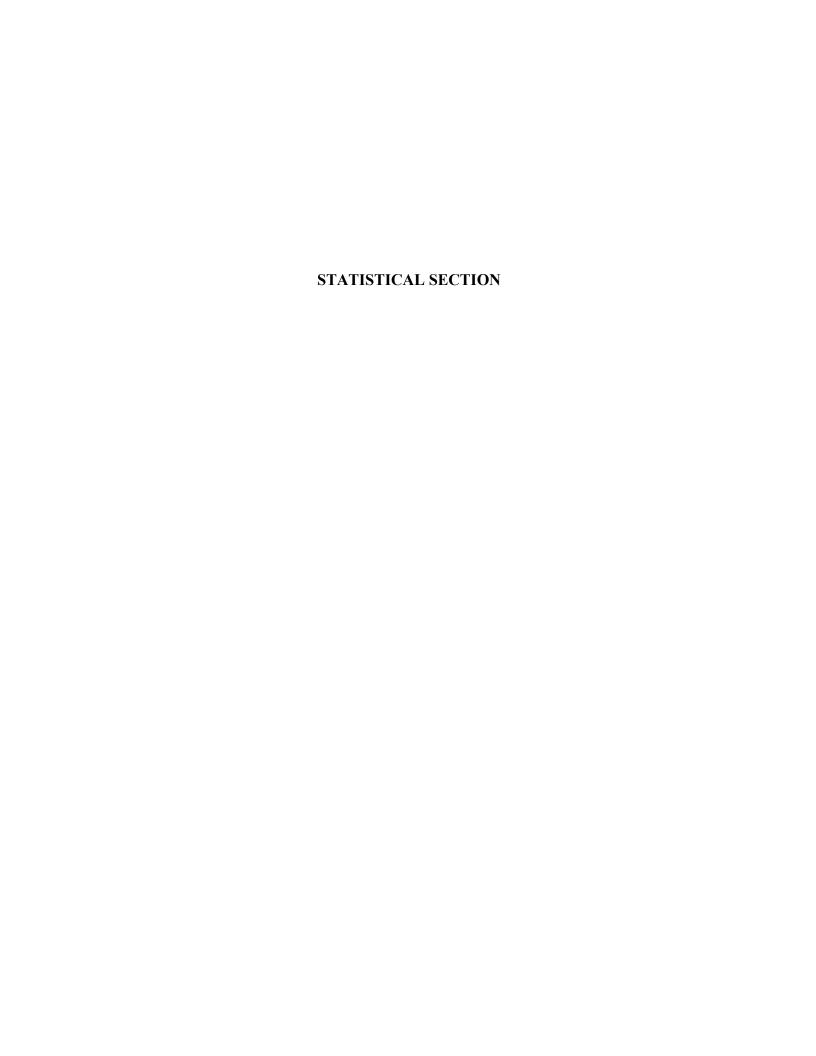
Long-Term Debt Schedule of Obligations Under Capital Leases - General Fund For the Fiscal Year Ended June 30, 2021

		A	amount of								
	Date of Original Balance										Balance
Description	Lease	ase Issue			1/20		Issued		Retired	06/30/21	
Communication System	7/1/2020	\$	225,488	\$		\$	225,488	\$	45,098	\$	180,390
				\$		\$	225,488	\$	45,098	\$	180,390

Debt Service Fund

Budgetary Comparison Schedule For the Fiscal Year Ended June 30, 2021

		Unaudited		Variance	
	Original	Budget	Final		Final to
	Budget	Transfers	Budget	Actual	Actual
Revenues					
Local sources					
Debt service tax levy	\$ 1,869,473	\$ -	\$ 1,869,473	\$ 1,869,473	\$ -
State sources					
Debt service aid	9,846		9,846	9,846	<u> </u>
Total revenues	1,879,319	-	1,879,319	1,879,319	
Expenditures					
Regular debt service					
Redemption of bond principal	1,485,000	-	1,485,000	1,485,000	-
Interest on bonds	355,288		355,288	355,288	
Total expenditures	1,840,288		1,840,288	1,840,288	
Excess (deficiency) of revenues					
Over (under) expenditures	39,031	-	39,031	39,031	-
Other financing sources (uses)					
Transfer in from Capital Projects Fund				7,667	7,667
Net change in fund balance	39,031	-	39,031	46,698	7,667
Fund balance, July 1					
Fund balance, June 30	\$ 39,031	\$ -	\$ 39,031	\$ 46,698	\$ 7,667
Recapitulation of excess (deficiency) of revenue over (under) expenditures					
Budgeted fund balance	\$ 39,031	\$ -	\$ 39,031	\$ 46,698	\$ 7,667



HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Statistical Section J Series

CONTENTS	PAGE
FINANCIAL TRENDS	
These schedules contain trend information to help the reader understand how the District's financial performance and well being have changed over time.	J-1 to J-5
REVENUE CAPACITY	
These schedules contain trend information to help the reader assess the District's most significant local revenue sources, the property tax.	J-6 to J-9
DEBT CAPACITY	
These schedules contain trend information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	J-10 to J-13
DEMOGRAPHIC AND ECONOMIC INFORMATION	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.	J-14 to J-15
OPERATING INFORMATION	
These schedules contain service and infrastructure data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.	J-16 to J-20
Sources: Unless otherwise noted, the information in these schedules are derived from the Annual Comprehensive Financial Reports (ACFR) for the relevant year.	
The District implemented GASB Statement No. 84 in the fiscal year ending June 30, 2021. Schedules presenting information relating to the implementation of GASB Statement No. 84 include information beginning in that year.	

Net Position by Component

Last Ten Fiscal Years (Accrual Basis of Accounting)

	Fiscal year Ended June 30,																			
		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021
Government activities																				
Net investment in capital assets	\$	14,680,839	\$	15,424,132	\$	15,927,934	\$	16,630,941	\$	17,173,416	\$	16,000,463	\$	16,223,900	\$	16,505,506	\$	16,992,076	\$	17,675,363
Restricted		1,478,028		1,344,634		1,295,867		1,488,895		1,105,455		1,582,914		1,296,983		1,083,512		1,435,015		2,231,545
Unrestricted		(1,184,011)		(721,513)		(6,362,501)		(6,538,377)		(5,858,310)		(5,399,100)		(6,009,634)		(6,332,804)		(5,673,297)		(5,115,017)
Total governmental activities	\$	14,974,856	\$	16,047,253	\$	10,861,300	\$	11,581,459	\$	12,420,561	\$	12,184,277	\$	11,511,249	\$	11,256,214	\$	12,753,794	\$	14,791,891
																				,
Business-type activities																				
Net investment in capital assets	\$	33,344	\$	26,770	\$	33,107	\$	42,020	\$	49,377	\$	43,204	\$	36,363	\$	42,372	\$	63,528	\$	64,428
Unrestricted		233,111		234,305		263,567		300,611		374,784		426,375		440,833		451,576		341,569		205,517
Total business-type activities	\$	266,455	\$	261,075	\$	296,674	\$	342,631	\$	424,161	\$	469,579	\$	477,196	\$	493,948	\$	405,097	\$	269,945
District-wide																				
Net investment in capital assets	\$	14,714,183	\$	15,450,902	S	15,961,041	\$	16,672,961	\$	17,222,793	\$	16,043,667	s	16,260,263	\$	16,547,878	\$	17,055,604	s	17,739,791
Restricted	Ψ	1,478,028	Ψ	1,344,634	Ψ	1,295,867	Ψ	1,488,895	Ψ	1,105,455	Ψ	1,582,914	Ψ	1,296,983	Ψ	1,083,512	Ψ	1,435,015	Ψ.	2,231,545
Unrestricted		(950,900)		(487,208)		(6,098,934)		(6,237,766)		(5,483,526)		(4,972,725)		(5,568,801)		(5,881,228)		(5,331,728)		(4,909,500)
Total district-wide	\$	15,241,311	\$	16,308,328	\$	11,157,974	\$	11,924,090	\$	12,844,722	\$	12,653,856	\$	11,988,445	\$	11,750,162	\$	13,158,891	\$	15,061,836
			==									·	_		_	·		4		

^{*} as restated

Changes in Net Position Last Ten Fiscal Years (Accrual Basis of Accounting)

Fiscal year Ended June 30, 2014 2015 2019 2020 2012 2013 2016 2017 2018 2021 Expenses Governmental activities Instruction Regular \$ 9,887,679 \$ 11,057,689 \$ 11,258,338 13,827,267 \$ 15,105,204 \$ 16,376,975 18,002,294 17,449,280 \$ 16,004,769 \$ 18,043,621 3,111,479 3,663,691 3,752,569 4,553,786 4,479,743 4,953,646 5,960,160 6,126,788 6,689,067 Special education 8,247,901 596,341 774,195 888,524 1,580,181 1,043,841 1,098,176 Other special education 587,261 733,884 712,296 1,123,988 914,493 833,214 867,842 938,732 1,621,534 1,195,927 Other instruction 1,250,193 1,391,901 1,290,609 1,169,014 Support services Tuition 1,868,281 1,902,117 1,963,823 1,978,369 2,290,325 2,357,430 2,735,626 2,996,466 3,340,324 3,071,281 Student and instruction related services 4,204,905 4,662,007 4,285,857 4,871,894 5,417,343 6,839,448 7,846,773 7,786,113 7,413,039 9,057,324 General and business 1,908,409 1,767,011 1,577,180 1,976,727 1,798,719 1,985,785 1,907,551 1,842,097 1,755,234 2,113,509 administrative services School administration 1,536,729 1,628,626 1,554,762 1,792,284 1,964,659 2,302,957 2,614,282 2,795,569 2,737,032 2,861,773 Plant operations and maintenance 2,011,298 2,237,883 1,992,071 2,407,329 2,734,852 2,651,875 2,523,099 2,608,318 2,925,188 2,857,362 Pupil transportation 1,266,543 1,312,460 1,309,393 1,405,434 1,299,670 1,951,983 1,946,823 2,123,382 1,732,599 1,364,769 Transfer to charter schools 220,704 326,357 394,775 386,002 388,784 340,461 335,512 293,186 246,678 326,707 Interest on long term debt 1,214,753 1,111,490 1,121,718 1,082,075 1,034,427 698,742 623,716 584,341 560,470 605,601 Total governmental 28,732,534 31,099,236 30,743,794 36,002,867 38,473,433 43,017,683 47,472,867 46,982,316 45,745,011 50,762,821 activities expenses Business-type activities Food services 519,295 554,527 588,168 584,567 587,347 618,367 628,191 634,725 488,437 253,445 Other 288,115 302,036 274,970 300,133 303,049 370,663 374,038 382,942 343,817 140,359 890,396 807,410 856,563 863,138 884,700 989,030 1,002,229 1,017,667 832,254 393,804 Total business-type activities Total district expenses 29,539,944 31,955,799 31,606,932 36,887,567 39,363,829 44,006,713 48,475,096 47,999,983 46,577,265 51,156,625

Changes in Net Position (continued)

Last Ten Fiscal Years (Accrual Basis of Accounting)

Fiscal year Ended June 30, 2015 2012 2013 2014 2016 2017 2018 2019 2020 2021 Program revenues Governmental activities Charges for services Regular instruction \$ 46,095 \$ 61,062 \$ 57,441 \$ 48,734 \$ 50,339 \$ 46,902 \$ 70,668 \$ 151,501 \$ 159,845 \$ 40,239 9,400 30,464 20,687 Special education instruction 68,799 36,016 Student and instruction 485 related services 280 1,408 General and business 10 4 administrative services 137 168 Plant operations and maintenance 5,282 28,346 29,554 75,108 121,145 172,616 63,951 49,326 36,881 75,315 Operating grants and contributions 1,353,625 2,294,897 1,419,517 1,334,920 1,546,537 1,467,247 1,477,792 1,577,442 1,434,318 2,087,438 Capital grants and contributions 497,091 64,903 19,640 235,293 44,475 (32,939)Total governmental activities 1,595,119 1,688,173 1,631,044 program revenues 1,911,503 2,480,089 1,730,075 1,783,183 1,579,957 1,778,269 2,202,992 Business-type activities Charges for services Food service 294,182 289,781 306,373 298,563 293,412 299,870 289,002 306,704 212,932 4,784 308,312 310,673 315,652 322,526 366,190 386,754 375,432 373,331 271,471 23,785 Other Operating grants and 258,294 301,212 309,568 349,560 354,384 contributions 275,729 312,324 345,412 258,480 225,937 Total business-type activities 971,926 program revenues 860,788 876,183 923,237 930,657 1,036,184 1,009,846 1,034,419 742,883 254,506 Total district - program revenues 2,772,291 3,356,272 2,518,356 2,660,732 2,755,109 2,724,357 2,812,688 2,373,927 2,457,498 Net (expense) revenues Governmental activities (26,821,031) \$ (28,619,147) \$ (29,148,675) \$ (34,272,792)\$ (36,690,250) \$ (41,329,510) \$ (45,892,910) (45,204,047) (44,113,967) (48,559,829) 60,099 81,530 (89,371) Business-type activities 53,378 19,620 45,957 47,154 7,617 16,752 (139,298)(28,599,527)(29,088,576) (34,226,835) \$ (36,608,720) \$ (41,282,356) \$ (45,885,293) (45,187,295) \$ Total district-wide net expenses (26,767,653) \$ (44,203,338)

Changes in Net Position (continued) Last Ten Fiscal Years (Accrual Basis of Accounting)

										Fiscal year E	nded	June 30,								
		2012		2013		2014		2015		2016		2017		2018		2019		2020		2021
General revenues and other																				
changes in net position																				
Governmental activities																				
Property taxes levied for																				
general purposes, net	\$	20,874,123	\$	21,291,605	\$	21,717,437	\$	23,208,941	\$	24,207,999	\$	25,154,671	\$	26,084,657	\$	27,136,379	\$	27,928,070	\$	28,486,632
Taxes levied for debt service		2,054,645		2,056,929		1,967,946		2,008,923		1,989,143		2,019,359		1,719,912		1,865,526		1,864,666		1,869,473
Unrestricted grants and																				
contributions		5,478,065		6,136,322		5,947,416		9,716,309		11,248,257		13,903,853		17,363,231		15,881,088		15,503,139		20,188,703
Investment earnings		4,391		2,197		1,827		6,058		7,739		11,170		21,744		28,592		20,870		2,524
Miscellaneous income		241,182		143,730		87,345		92,720		76,214		44,173		30,338		53,819		30,222		50,594
Special item - gain (loss) on																				
disposal of capital assets		-		-		(1,864)		-		-		-		-		-		-		-
Special item - insurance																				
proceeds for storm damage		-		35,761		-		-		-		-		-		-		-		-
Operating transfers in/(out)		(110,000)		25,000		(15,000)		(40,000)		-		(40,000)		-		(16,392)		(20,000)		-
Total governmental activities		28,542,406		29,691,544		29,705,107		34,992,951		37,529,352		41,093,226		45,219,882		44,949,012		45,326,967		50,597,926
Business-type activities																				
Investment earnings		58		-		-		-		-		-		-		-		-		-
Miscellaneous income		3,518		-		500		-		-		-		-		-		520		4,146
Transfers in/(out)		-		(25,000)		(25,000)		-		-		-		-		-		-		-
Special item - prior year accounts																				
receivable canceled		-		-		-		-		-		(1,736)		-		-		-		-
Total business-type activities		3,576		(25,000)		(24,500)		-		-		(1,736)						520		4,146
Total district-wide	\$	28,545,982	\$	29,666,544	\$	29,680,607	\$	34,992,951	\$	37,529,352	\$	41,091,490	\$	45,219,882	\$	44,949,012	\$	45,327,487	\$	50,602,072
									_								_			
Change in net position																				
Governmental activities	\$	1,721,375	\$	1,072,397	\$	556,432	\$	720,159	\$	839,102	\$	(236,284)	\$	(673,028)	\$	(255,035)	\$	1,213,000	\$	2,038,097
Business-type activities		56,954		(5,380)		35,599		45,957		81,530		45,418		7,617		16,752		(88,851)		(135,152)
Total district	s	1,778,329	¢	1,067,017	\$	592,031	\$	766,116	\$	920,632	\$	(190,866)	¢	(665,411)	¢	(238,283)	¢	1,124,149	s	1,902,945
1 our district	φ	1,770,529	φ	1,007,017	φ	374,031	φ	/00,110	φ	920,032	φ	(170,000)	φ	(005,711)	φ	(230,203)	φ	1,147,177	Φ	1,704,773

Fund Balances - Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

Fiscal year Ended June 30. 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 General fund Restricted 1,755,612 \$ 1,462,579 552,234 1,152,936 857,435 \$ 1,132,873 998,967 791,115 910,428 1,677,105 Committed 765,230 219,233 628,454 295,676 738,735 262,967 151,576 214,397 179,439 165,389 Assigned 505,489 680,000 400,000 400,000 700,000 800,000 999,990 1,000,000 1,728,054 1,728,054 509,412 Unassigned 320,852 359,524 388,364 529,052 521,488 100,153 (103,276)86,440 1,304,277 2,825,222 Total general fund 3,347,183 2,721,336 1.969,052 2,358,024 2,717,328 2,250,686 1,902,236 2,904,361 4,874,825 All other governmental funds Restricted, reported in \$ \$ \$ \$ Special revenue fund - \$ \$ - \$ \$ 232,190 215,345 Capital projects fund 168,921 120,353 717,541 364,602 297,888 297,888 292,397 292,397 292,397 292,397 Assigned, reported in Debt service fund 50,250 26,092 21,225 152,153 5,619 39,030 Unassigned, reported in Special revenue fund (27,492)(28,859)(30,488)(32,231)(27,875)(22,649)(25,262)(28,298)(25,120)(22,810)Debt service fund 7,668 353,596 Total all other governmental funds \$ 141,430 141,744 713,145 270,013 427,392 272,754 264,099 499,467 531,630

^{*} as restated

Changes in Fund Balances - Governmental Funds Last Ten Fiscal Years

(Modified Accrual Basis of Accounting)

Fiscal year Ended June 30, 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 Revenues Tax levy 23,685,383 22,928,768 23,348,534 26,197,142 27,174,030 27,804,569 29,001,905 29,792,736 30,356,105 \$ \$ 25,217,864 \$ 55,495 90,521 126,209 84,750 71.026 46,310 70,668 159,845 40,239 Tuition charges 151,501 Interest earnings 4,391 2.197 1,827 6,058 7,739 11,170 21,744 28,592 20,870 2,524 Miscellaneous 152,027 267,431 1,034,900 109,456 173,101 118,508 71,217 119,059 106,110 197,206 State sources 5.879,238 6,710,432 6,498,687 6,990,035 7,434,050 7,874,267 8,397,167 9,116,056 9,877,603 11,200,975 State sources - capital projects 497,091 64,903 19,640 235,293 44,475 51,108 (32,939)885,699 778,930 805,729 732,653 876,023 929,356 1,227,511 1,260,494 Federal sources 1,144,062 1,707,496 31,246,931 Total revenues 30,518,113 32,030,417 33,439,754 34,748,963 36,157,458 37,607,779 39,710,575 41,101,226 43,504,545 Expenditures Instruction Regular instruction 6,785,092 7,335,202 7,511,275 7,867,272 7,933,174 7,997,787 8,243,236 8,237,931 7,661,144 7,831,094 Special education instruction 2,073,818 2,413,925 2,464,384 2,594,131 2,356,648 2,406,856 2,684,226 2,947,544 3,368,163 3,831,453 Other special instruction 254,013 264,405 273,745 222,516 271,245 300,803 367,728 338,675 385,556 344,576 917.096 889,692 821,559 Other instruction 639,463 580,783 597,520 621,901 751,555 886,365 781,789 Support services Tuition 1,551,601 1.583,577 1,638,311 1,759,536 1,980,136 2,054,796 2,393,205 2,561,687 2,952,506 2,716,149 Student and inst related services 2,716,128 2,947,208 2,748,630 2,719,938 2,871,595 3,333,212 3,686,999 3,944,110 3,818,973 4,114,003 General administration 681,821 657,647 629,571 870,571 754,044 734,919 686,492 651,577 612,400 677,889 School administration services 942,431 988,977 970,007 976,782 1,064,649 1,127,893 1,201,330 1,314,897 1,304,183 1,336,279 424,193 418,742 427,213 446,396 442,066 460,846 Central services 416,759 414,785 462,444 486,117 Administrative information technology 55,958 49,416 45,699 101,644 52,905 56,525 53,190 63,171 91,544 98,398 Plant operations and 2.589.595 maintenance 1,976,206 2,190,994 1,963,783 2,339,513 2,449,410 2,330,679 2,306,110 2,659,344 2,539,825 Pupil transportation 1,258,988 1,301,430 1,299,566 1,396,218 1,283,568 1,942,433 1,942,731 2,118,685 1,722,364 1,351,041 Employee benefits 3,578,330 3,877,541 4,282,640 4,440,405 4,541,301 4,973,847 5,514,689 5,812,025 5,588,332 5,359,188 On-behalf TPAF Pension and Social Security contributions 1,830,338 2,341,289 2,108,950 2,475,847 2,810,755 3,242,341 3,896,231 4,459,028 4,764,358 5,671,998 Capital outlay 191,113 950,456 550,329 131.586 537,291 229,182 37,402 59,643 232,782 291,606 Transfers to charter schools 220,704 326,707 326,357 394,775 386,002 388,784 340,461 335,512 293,186 246,678 Special revenue funds 1.361.578 1,568,729 2,343,162 1,434,213 1,352,979 1,560,153 1,540,399 1,637,210 1,463,301 2,162,679 Capital projects fund 1,207,927 245,342 588,232 111,189 49,100 49,369 152,201 Debt service 873,948 988,096 1,032,261 1,074,558 1,095,000 1,175,000 1,330,000 1,360,000 1,385,000 1,485,000 Principal Interest and other charges 1,229,247 1.087,932 1,067,731 1,027,142 978,754 761,271 600,521 571,725 542,772 409,311 Total expenditures 29,845,463 32,898,282 31,412,814 33,370,331 34,365,348 36,117,342 38,229,059 40,051,288 40,128,313 41,887,274

Changes in Fund Balances - Governmental Funds (continued) Last Ten Fiscal Years

(Modified Accrual Basis of Accounting)

						Fiscal year Er	ided .	June 30,				
		2012	2013	2014	2015	2016		2017	2018	2019	2020	2021
Excess (deficiency) of revenues over (under) expenditures	\$	672,650	\$ (867,865)	\$ (165,883)	\$ 69,423	\$ 383,615	\$	40,116	\$ (621,280)	\$ (340,713)	\$ 972,913	\$ 1,617,271
Other financing sources (uses)												
Capital leases (non-budgeted)		-	49,116	-	-	-		-	-	-	-	225,488
Proceeds from refunding												
bond issue		-	13,640,000	-	-	-		8,555,000	-	-	-	11,400,000
Payment to refunding												
bond escrow agent		-	(13,949,447)	-	-	-		(8,505,631)	-	-	-	(11,240,132)
Premium on bond issue		-	441,318	-	-	-		-	-	-	-	-
Premium on note issue		850	584	-	-	-		-	-	-	-	-
Insurance claim proceeds for storm	n	-	35,761	-	-	-		-	-	-	-	-
Transfers in (out)		(110,000)	25,000	 (15,000)	 (40,000)			(40,000)		(16,392)	(20,000)	
Total other financing												
sources (uses)		(109,150)	 242,332	(15,000)	 (40,000)			9,369	 -	(16,392)	(20,000)	385,356
Net change in fund balances	\$	563,500	\$ (625,533)	\$ (180,883)	\$ 29,423	\$ 383,615	\$	49,485	\$ (621,280)	\$ (357,105)	\$ 952,913	\$ 2,002,627
Debt service as a percentage of non-capital expenditures		7.98%	7.01%	7.31%	6.88%	6.55%		5.71%	5.32%	5.08%	5.08%	4.79%

Source: District Records

Note: 1) Non-capital expenditures are total expenditures less capital outlay.

General Fund - Other Local Revenues by Source Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

Fiscal year Ended June 30.

Interest income Mortgage loan proceeds Rentals Prior year Account balance canceled Refund Outstanding checks voided E-Rate rebates	2012 \$ 4,39 47,96 1,37 23,56	49,15	8 20,99		-	\$ 2017 \$ 11,170 - 50,124	\$ 2018 \$ 21,744 - 50,258	2019 \$ 28,592 - 49,326	-	\$ 2021 \$ 2,524
Mortgage loan proceeds Rentals Prior year Account balance canceled Refund Outstanding checks voided	47,96 1,37	49,15 5 11,08	8 20,99		-	-	-	-	-	-
Rentals Prior year Account balance canceled Refund Outstanding checks voided	1,37	5 11,08	5 20,99						26.001	
Prior year Account balance canceled Refund Outstanding checks voided	,			5 45,600	40,883	50,124	50.258	40.226	26.001	
Account balance canceled Refund Outstanding checks voided	23,56	- 9,38	_				30,230	49,320	36,881	600
Refund Outstanding checks voided	23,56	- 9,38								
Outstanding checks voided	23,56		7 1,16	4 1,610	-	3,522	3,400	1,032	-	81
2		3 2,98	2 14,74	0 9,074	3,086	2,362	18,051	25,089	21,125	45,723
E-Rate rebates		-	- 51	7 -	-	-	-	-	-	-
		- 7,79	1 16	5 -	-	-	-	-	-	-
Miscellaneous refunds		- 51	2	- 26	-	-	-	-	-	-
Restitution	41)	-		-	-	-	-	-	-
Donations and local contributions		1,88	0		-	-	-	-	-	-
Tuition	55,49	90,52	1 126,20	9 84,750	71,026	46,310	70,668	151,501	159,845	40,239
Proceeds from sale of assets		-	- 28	9 -	-	2,880	-	-	-	-
Lawsuit settlement proceeds	126,00)	-		-	-	-	-	-	-
Energy rebates		3,47	5 8,80	8 8,743	8,776	5,781	7,920	15,120	8,852	3,178
Local contributions		-	-		2,386	-	-	-	-	-
Miscellaneous	1,36	5 70	7 26	1 313	77	929	967	12,578	245	1,612
Annual totals \$	\$ 260,56	1 \$ 179,69	5 \$ 174,97	5 \$ 156,174	\$ 133,973	\$ 123,078	\$ 173,008	\$ 283,238	\$ 247,818	\$ 93,957

Source: District Records

Assessed Value and Actual Value of Taxable Property Last Ten Fiscal Years

	Fiscal year Ended June 30,																
		2012		2013		2014		2015		2016	2017	2018	2019		2020		2021
Vacant land	\$	7,665,900	\$	4,941,000	\$	4,979,000	\$	8,369,600	\$	9,602,600	\$ 6,955,000	\$ 5,950,000	\$ 5,974,600	\$	11,011,600	\$	9,316,600
Residential		401,239,600		409,902,700		410,935,400		410,880,200		416,431,100	426,818,300	433,001,900	440,976,400		443,108,400		448,316,500
Commercial		48,480,900		47,375,500		47,800,300		49,270,000		49,201,300	48,868,800	48,762,700	46,938,300		46,282,000		46,956,100
Industrial		2,808,400		2,808,400		2,487,800		2,330,600		2,330,600	2,330,600	2,330,600	1,764,200		1,764,200		1,764,200
Apartment		77,035,000		76,839,300		76,781,000		76,368,600		76,368,600	76,368,600	76,368,600	77,023,200		80,814,900		80,383,200
Total assessed value		537,229,800		541,866,900		542,983,500		547,219,000		553,934,200	561,341,300	566,413,800	572,676,700		582,981,100		586,736,600
Public utilities (a)	_	40		40		42		43	_	43	 44	 42	 41	_	41		41
Net valuation taxable	\$	537,229,840	\$	541,866,940	\$	542,983,542	\$	547,219,043	\$	553,934,243	\$ 561,341,344	\$ 566,413,842	\$ 572,676,741	\$	582,981,141	\$	586,736,641
Estimated actual county equalized value	\$	1,358,356,106	\$	1,371,814,938	\$	1,288,828,726	\$	1,271,124,317	\$	1,294,238,828	\$ 1,294,238,828	\$ 1,362,134,950	\$ 1,404,307,850	\$	1,409,869,748	\$ 1	1,416,896,018
Percentage of net valuation to estimated actual equalized value	_	39.55%		39.50%		42.13%		43.05%		42.80%	43.37%	41.58%	40.78%	_	41.35%		41.41%
Total direct school tax rate (b)	\$	4.31	\$	4.33	\$	4.55	\$	4.60	\$	4.87	\$ 4.79	\$ 5.00	\$ 5.18	\$	5.15	\$	5.20

Source: Municipal Tax Assessor

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each County Board of Taxation.

Reassessment occurs when the County Board of Taxation requests Treasury to order a reassessment.

- (a) Taxable value of machinery, implements and equipment of telephone and messenger system companies.
- (b) Tax rates are per \$100.

Direct and Overlapping Property Tax Rates Last Ten Fiscal Years (Rate Per \$100 of Assessed Value)

		Sc	hool Dis	trict Direct Ra	ate						,	Total
			(General	(Fro	om J-6)					D:	irect &
Assessment		Basic	Oblig	gation Debt	Tota	al Direct		Overlapp	ing Ra	ates	Ove	rlapping
Year	F	Rate (a)	Se	rvice (b)	School	l Tax Rate	Muı	nicipality		County	Ta	x Rate
2012	\$	3.92	\$	0.39	\$	4.31	\$	1.77	\$	0.91	\$	6.99
2013		3.95		0.38		4.33		1.86		0.98		7.17
2014		4.17		0.38		4.55		1.98		0.95		7.48
2015		4.23		0.37		4.60		2.07		0.93		7.60
2016		4.50		0.37		4.87		2.12		0.91		7.90
2017		4.43		0.36		4.79		2.16		0.91		7.86
2018		4.69		0.31		5.00		2.22		0.96		8.18
2019		4.85		0.33		5.18		2.29		0.95		8.42
2020		4.83		0.32		5.15		2.31		0.95		8.41
2021		4.88		0.32		5.20		2.35		0.96		8.51

Sources: Municipal Tax Collector

Note: N.J.S.A. 18A:7F-5d limits the amount that the District can submit for a general fund tax levy. The levy when added to other components of the District's net budget may not exceed the pre-budget by more than the spending growth limitation calculated as follows: the pre-budget year net budget increased by the cost of living or 2.5 percent, whichever is greater, plus any spending growth adjustments.

- (a) The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the net valuation taxable.
- (b) Rates for debt service are based on each year's requirements.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Principal Property Taxpayers,

Current Year and Nine Years Ago

		2021			2012	
	Taxable		% of Total	Taxable		% of Total
	Assessed		District Net	Assessed		District Net
	Value	Rank	Assessed Value	Value	Rank	Assessed Value
Merriwold Assoc., LLC	\$ 11,420,400	1	1.95%	\$ -		-
Treetops at Highlands LLC	8,000,000	2	1.36%	-		-
Cedar Arms Associates LLC	5,220,000	3	0.89%	5,220,000	2	0.97%
Donaldson Park Apartments	5,019,800	4	0.86%	5,019,800	3	0.93%
CLA Management Company	4,994,800	5	0.85%	4,994,800	4	0.93%
Rutgers University c/o Richardson	4,922,100	6	0.84%	4,922,100	5	0.92%
Cedar Holding Associates	4,871,600	7	0.83%	4,871,600	6	0.91%
Orchard Gardens	4,600,300	8	0.78%	4,600,300	7	0.86%
Highland Montgomery LLC	3,704,000	9	0.63%	3,704,000	8	0.69%
American Properties at Highland Park	3,002,400	10	0.51%	-		-
Cedar Lane Treetops	-		-	8,000,000	1	1.49%
East Coast Harper & Highland House/Garden	-		-	3,544,600	9	0.66%
Highland Park Manor LLC				2,712,600	10	0.50%
	\$ 55,755,400		9.50%	\$ 47,589,800		8.86%

Source: Municipal Tax Assessor

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Property Tax Levies and Collections Last Ten Years

Collected within the Year of the Levy (a)

			of the Levy (a)			
Year Ending	Ta	axes Levied			Percentage	
June 30,	fe	or the Year		Amount	of Levy	
2012	\$	22,928,768	\$	22,928,768	100.00%	
2013		23,348,534		23,348,534	100.00%	
2014		23,685,383		23,685,383	100.00%	
2015		25,217,864		25,217,864	100.00%	
2016		26,197,142		26,197,142	100.00%	
2017		27,174,030		27,174,030	100.00%	
2018		27,804,569		27,804,569	100.00%	
2019		29,001,905		29,001,905	100.00%	
2020		29,792,736		29,792,736	100.00%	
2021		30,356,105		30,356,105	100.00%	

Source: District records including the Certificate and Report of School Taxes (A4F Form)

(a) School taxes are collected by the Municipal Tax Collector. Under New Jersey State statute, a municipality is required to remit to the School District the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Ratios of Outstanding Debt by Type Last Ten Fiscal Years

			Go	vernmenta	al Activities			Вι	siness-Type					
Fiscal Year		General	Cert	ificates			Bond		Activities			% of		
Ending		Obligation		of	Capital	1	Anticipation		Capital		Total	Personal		Per
June 30,	_	Bonds	Partic	cipation	Leases	N	lotes (BANs)		Leases		District	Income (a)	Capita (a)	
2012	\$	25,145,799	\$	-	\$ -	\$	-	\$	-	\$	25,145,799	3.52%	\$	1,795
2013		25,167,703		-	-		1,085,996		-		26,253,699	3.48%		1,860
2014		24,160,000		-	49,116		1,085,996		-		25,295,112	3.41%		1,792
2015		23,110,000		-	24,558		-		-		23,134,558	3.03%		1,637
2016		22,015,000		-	-		-		-		22,015,000	2.84%		1,564
2017		21,080,000		-	-		-		-		21,080,000	2.66%		1,507
2018		19,750,000		-	-		-		-		19,750,000	2.44%		1,422
2019		18,390,000		-	-		-		-		18,390,000	2.18%		1,332
2020		17,005,000		-	-		-		-		17,005,000	1.96%		1,241
2021		16,195,000		-	180,390		-		-		16,375,390	N/A		1,205

Notes: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(a) See Exhibit J-14 for personal income and population data.

These ratios area calculated using personal income and population for the prior calendar year.

N/A Information is not available

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years

	Genera	ıl Bonded I	Debt Out	standi	ng	% of Actual			
Fiscal Year		General			1	Net General	Taxable		
Ending		Obligation			В	Bonded Debt	Value of		Per
June 30,		Bonds	Deductions		(Outstanding	Property (a)	Ca	apita (b)
2012	\$	25,145,799	\$	-	\$	25,145,799	4.68%	\$	1,795
2013		25,167,703		-		25,167,703	4.64%		1,783
2014		24,160,000		-		24,160,000	4.45%		1,711
2015		23,110,000		-		23,110,000	4.22%		1,635
2016		22,015,000		-		22,015,000	3.97%		1,564
2017		21,080,000		-		21,080,000	3.76%		1,507
2018		19,750,000		-		19,750,000	3.49%		1,422
2019		18,390,000		-		18,390,000	3.21%		1,332
2020		17,005,000		-		17,005,000	2.92%		1,241
2021		16,195,000		-		16,195,000	2.76%		1,192

Notes: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

⁽a) See Exhibit NJ J-6 for property tax data.

⁽b) Population data can be found in Exhibit J-14.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Direct and Overlapping Governmental Activities Debt As of December 31, 2020

Governmental Unit	Debt Outstanding	Estimated % Applicable (a)	Estimated Share of Debt
Debt repaid with property taxes	A. A. A. C. A. 	100 000/	4 4 7 0 6 4 6 0 0
Municipality	\$ 17,064,638	100.00%	\$ 17,064,638
County general obligation debt	615,856,124	1.22%	7,493,820
Subtotal, overlapping debt			24,558,458
School district direct debt			17,680,000
Total direct and overlapping debt			\$ 42,238,458

Sources: Assessed value data used to estimate applicable percentages provided by the County Board of Taxation. Debt outstanding data provided by each Governmental Unit.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the municipality. This process recognizes that when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt of each overlapping payment.

(a) For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another Governmental Unit's taxable value that is within the District's boundaries and dividing it by each unit's total taxable value.

Legal Debt Margin Information Last Ten Fiscal Years

Legal Debt Margin Calculation for Fiscal Year 2021

				Equalized	ation Basis	
				2020 2019 2018	\$	1,407,826,853 1,384,949,698 1,388,949,975
					\$	4,181,726,526
	Average equalize	d valuation of taxa	ble property		\$	1,393,908,842
	Debt limit (4.0%	of average equaliza	ation value)		\$	55,756,354
	Total net debt app	plicable to limit				16,195,000
	Legal debt margin	n			\$	39,561,354
			Fiscal Year			
	2017	2018	2019	2020		2021
Debt limit	\$ 50,540,439	\$ 51,671,859	\$ 53,143,871	\$ 57,868,370	\$	55,756,354
Total net debt applicable	21,080,000	19,750,000	18,390,000	17,005,000		16,195,000
Legal debt margin	\$ 29,460,439	\$ 31,921,859	\$ 34,753,871	\$ 40,863,370	\$	39,561,354
Total net debt applicable to the limit as a percentage of debt limit	41.71%	38.22%	34.60%	29.39%		29.05%
			Fiscal Year			
	2012	2013	2014	2015		2016
Debt limit	\$ 57,107,005	\$ 55,296,999	\$ 53,323,946	\$ 52,100,526	\$	51,013,507
Total net debt applicable	28,008,323	28,030,227	24,160,000	23,110,000		22,015,000
Legal debt margin	\$ 29,098,682	\$ 27,266,772	\$ 29,163,946	\$ 28,990,526	\$	28,998,507
Total net debt applicable to the limit as a percentage of debt limit	49.05%	50.69%	45.31%	44.36%		43.16%

Source: Equalized Valuation Basis were obtained from the Annual Report of the State of New Jersey Department of Treasury, Division of Taxation.

(a) Limit set by N.J.S.A. 18A:24-19.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Demographic and Economic Statistics Last Ten Fiscal Years

			Per Capita	
		Personal	Personal	Unemployment
Year	Population (a)	Income (b)	Income (c)	Rate (d)
2012	14,011	\$ 714,028,582	\$ 50,962	7.70%
2013	14,118	754,395,330	53,435	7.80%
2014	14,119	740,894,525	52,475	4.40%
2015	14,135	762,781,140	53,964	3.60%
2016	14,075	774,505,025	55,027	3.30%
2017	13,989	792,560,784	56,656	3.00%
2018	13,891	809,692,499	58,289	2.70%
2019	13,802	842,087,624	61,012	2.30%
2020	13,705	869,678,185	63,457	6.70%
2021	13,592	N/A	N/A	N/A

Sources:

- (a) Population information provided by the NJ Dept of Labor and Workforce Development.
- (b) Personal income has been estimated based upon the municipal population and per capita personal income presented.
- (c) Per capita personal income by county estimated based upon the 2010 census published by the U.S. Bureau of Economic Analysis.
- (d) Unemployment data provided by the NJ Dept of Labor and Workforce Development.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Principal Employers Current Year and Nine Years Ago

2021			
			Percentage of
Employer	Employees	Rank	Total Municipal Employment
INFORMATION IS NOT AVAILABLE F	OR THIS SCHO	OL DISTF	RICT
2012			
			Percentage of
Employer	Employees	Rank	Total Municipal Employment

INFORMATION IS NOT AVAILABLE FOR THIS SCHOOL DISTRICT

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Full Time Equivalent District Employees by Function/Program Last Ten Fiscal Years

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Function/Program										
Instruction										
Regular	105.4	117.1	116.5	119.4	119.1	119.7	118.4	116.1	110.1	110.9
Special education	49.1	56.8	60.8	49.6	52.3	53.9	54.9	66.7	67.1	72.2
Other instruction	8.0	7.1	6.1	5.3	9.1	9.6	9.1	10.1	9.8	8.6
Support services										
Student and instruction										
related services	46.3	46.0	34.8	42.4	48.1	53.6	51.1	55.0	59.3	61.3
General administration	3.2	2.2	3.2	3.0	3.0	3.0	3.0	2.0	2.0	2.0
School administration services	11.5	12.2	14.7	14.4	18.4	15.6	14.6	15.4	15.4	15.1
Central services	5.1	5.5	4.5	4.5	4.5	4.5	4.2	4.2	4.2	4.7
Administrative information										
technology	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.8	0.8	0.9
Plant operations and										
maintenance	2.2	2.3	1.6	3.2	5.5	5.7	7.0	9.9	8.5	8.3
Total	231.3	249.7	242.7	242.3	260.5	266.1	262.8	280.2	277.2	284.0

Source: District Personnel Records

Operating Statistics Last Ten Fiscal Years

		Operating	Cost				Average Daily	Average Daily	% Change in	Student
Fiscal	June 30	Expenditures	Per	Percentage	Teaching	Teacher	Enrollment	Attendance	Average Daily	Attendance
Year	Enrollment	(a)	Pupil	Change	Staff (b)	Ratio	(ADE)(c)	(ADA) (c)	Enrollment	Percentage
2012	1,483	\$ 26,343,228	\$ 17,763	1.33%	151	1 to 21.07	1,470.5	1,406.8	0.93%	95.67%
2013	1,521	29,626,456	19,478	9.65%	142	1 to 22.94	1,531.1	1,460.0	4.12%	95.36%
2014	1,595	28,713,393	18,002	-7.58%	141	1 to 19.69	1,594.8	1,520.6	4.16%	95.35%
2015	1,581	30,548,813	19,322	7.33%	144	1 to 21.66	1,581.5	1,511.6	-0.83%	95.58%
2016	1,600	31,643,114	19,777	2.35%	144	1 to 22.25	1,600.3	1,497.9	1.19%	93.60%
2017	1,598	33,902,520	21,216	7.28%	148	1 to 21.42	1,598.2	1,487.1	-0.13%	93.05%
2018	1,605	36,261,136	22,593	6.49%	144	1 to 21.25	1,605.3	1,522.8	0.44%	94.86%
2019	1,599	38,059,920	23,802	5.35%	145	1 to 21.39	1,610.3	1,532.7	0.31%	95.18%
2020	1,609	37,967,759	23,597	-0.86%	148	1 to 20.99	1,604.1	1,545.2	-0.39%	96.33%
2021	1,552	39,549,156	25,483	7.06%	144	1 to 16.65	1,533.3	1,461.2	-4.42%	95.30%

Source: District Records

- (a) Operating expenditures equal total expenditures less debt service and capital outlay.
- (b) Teaching staff includes only full-time equivalents or certificated staff.
- (c) Average Daily Enrollment and Average Daily Attendance are obtained from the School Register Summary (SRS).

School Building Information Last Ten Fiscal Years

District Building	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Elementary										
Irving School (1915)										
Square feet	54,521	54,521	54,521	54,521	54,521	54,521	54,521	54,521	54,521	54,521
Capacity (students)	500	500	500	500	500	500	500	500	500	500
Enrollment	299	335	336	332	309	315	338	309	298	248
Bartle School (1966)										
Square feet	94,325	94,325	94,325	94,325	94,325	94,325	94,325	94,325	94,325	94,325
Capacity (students)	485	485	485	485	485	485	485	485	485	485
Enrollment	447	422	448	473	461	484	478	461	470	438
Middle School										
Highland Park Middle School (1998)										
Square feet	78,744	78,744	78,744	78,744	78,744	78,744	78,744	78,744	78,744	78,744
Capacity (students)	350	350	350	350	350	350	350	350	350	350
Enrollment	322	355	349	339	344	361	362	360	372	364
High School										
Highland Park High School (1925)										
Square feet	144,286	144,286	144,286	144,286	144,286	144,286	144,286	144,286	144,286	144,286
Capacity (students)	450	450	450	450	450	450	450	450	450	450
Enrollment	411	451	460	474	497	511	480	472	441	477
Other										
Maintenance Building (1925)										
Square feet	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Number of schools at June 30, 2021:										
Elementary and middle school	3									
High school	1									
Other	1									

Source: District Facilities Office

Note: Year of original construction is shown in parentheses. Increase in square footage and capacity are the result of renovations and additions. Enrollment is based on the annual October District count.

See independent auditors' report.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Required Maintenance Expenditures by School Facilities Last Ten Fiscal Years

Undistributed Expenditures - Required Maintenance for School Facilities

	Bartle		Irving		Hi	ghland Park			
	E	lementary	I	Elementary	Mie	ddle & High			
Fiscal Year Ending	School			School		School	Total		
2012	\$	103,226	\$	92,190	\$	254,960	\$	450,376	
2013		113,053		74,976		276,534		464,563	
2014		87,068		57,420		181,387		325,875	
2015		107,424		51,638		240,484		399,546	
2016		124,101		70,604		354,583		549,288	
2017		151,436		69,127		295,393		515,956	
2018		54,780		83,895		214,875		353,550	
2019		97,194		68,916		266,391		432,501	
2020		113,398		83,380		250,311		447,089	
2021		142,848		100,457		245,531		488,836	
Total school facilities	\$	1,094,528	\$	752,603	\$	2,580,449	\$	4,427,580	

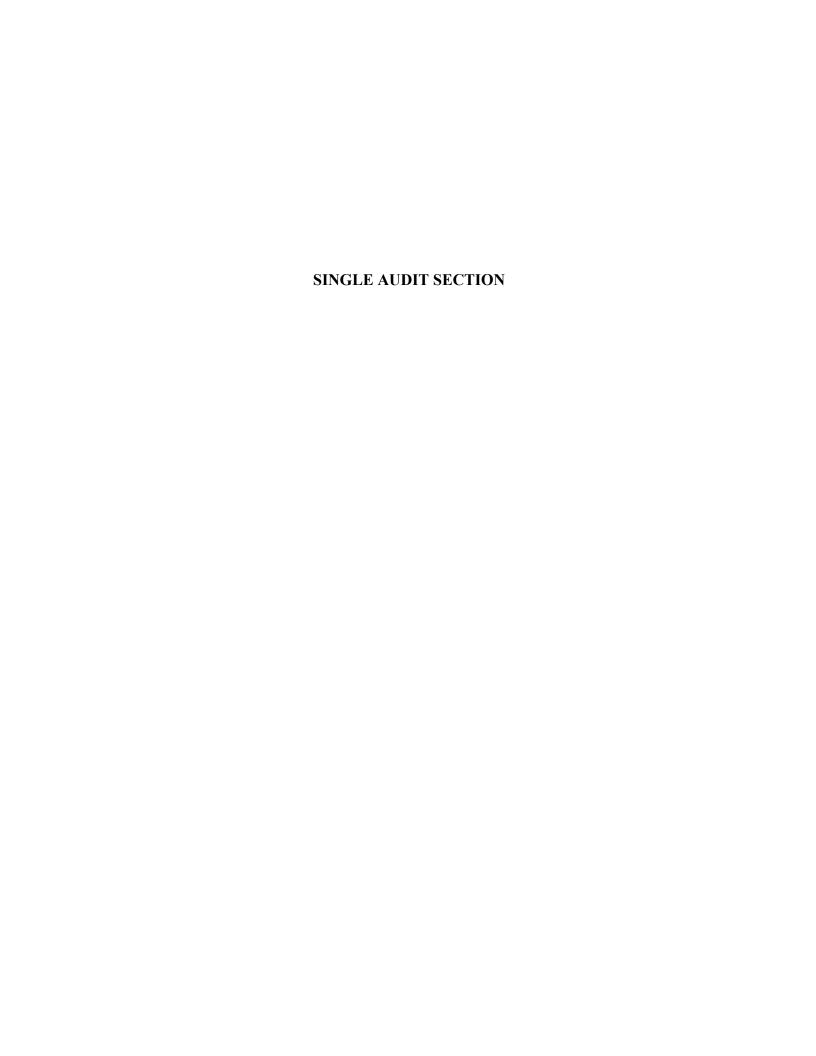
Note: School Facilities as Defined Under EFCFA. (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

Insurance Schedule June 30, 2021 (Unaudited)

	 Coverage	De	ductible
School Commercial Package Policy - Utica Mutual Property-Blanket Building & Contents Comprehensive General Liability	\$ 87,311,437 3,000,000	\$	1,000
Comprehensive Automobile Liability	1,000,000		500
Crime Policy Inland Marine Policy	100,000 750,000		500 250
imand ividinic I oney	730,000		230
Umbrella Liability - Utica Mutual			
Umbrella Policy	20,000,000		10,000
School Board Legal Liability - Utica Mutual			
Per Occurrence	1,000,000		7,500
General Aggregate	3,000,000		7,500
Student Accident Insurance - Monumental Life Insurance Company of Pittsburgh PA			
Policy Limit	6,000,000		-
Wallanda Campanastian NI Sahari Dagad Assas			
Worker's Compensation - NJ School Board Assoc Employer's Liability	3,000,000		-
NJ CAP Excess Liability - Fireman's Fund Insurance			
Excess Liability Excess Liability	25,000,000		-
Cyber Liabiliry - BCS Insurance	1,000,000		10,000
Environmental Liability - Syndicate	1,000,000		25,000
Public Employees' Faithful Performance - Western Surety Company			
Treasurer of School Monies Bond	252,000		_
Business Administrator's Bond	100,000		-

Source: District Records





Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Honorable President and Members of the Board of Education Highland Park Borough Public School District Highland Park, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, and the aggregate remaining fund information of the Highland Park Borough Public School District, County of Middlesex, the State of New Jersey, (the District), as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 31, 2022.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Highland Park Borough Public School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying Schedule of Findings and Questioned Costs as items 2021-001, 2021-003, and 2021-004 that we consider to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Highland Park Borough Public School District's Response to Findings

Highland Park Borough Public School District's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BHC, CAON, AC BKC, CPAS, PC

Michael A. Holk, CPA, PSA NO. 20CS00265600

March 31, 2022 Flemington, New Jersey



Independent Auditors' Report on Compliance for Each Major Program and on Internal Control Over Compliance Required by the Uniform Guidance and New Jersey OMB Circular 15-08-OMB

Honorable President and Members of the Board of Education Highland Park Borough Public School District Highland Park, New Jersey

Report on Compliance for Each Major Federal and State Program

We have audited the Highland Park Borough Public School District's, (the District), compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and New Jersey OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid* that could have a direct and material effect on each of the District's major federal and state programs for the year ended June 30, 2021. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance); and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08. Those standards, the Uniform Guidance and the OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We identified certain deficiencies in internal control over compliance, as described in the accompanying Schedule of Findings and Questioned Costs as finding number 2021-002 as a significant deficiency.

The District's response to the internal control over compliance findings identified in our audit is described in the accompanying Schedule of Findings and Questioned Costs. The District's response was not subjected to the auditing procedures applied in the audit of compliance, and, accordingly, we express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

BHC, CAON, AC BKC, CPAS, PC MU

Michael A. Holk, CPA, PSA NO. 20CS00265600

March 31, 2022 Flemington, New Jersey

Schedule of Expenditures of Federal Awards, Schedule A For the Fiscal Year Ended June 30, 2021

											Adjustment/	D 1		
	Federal	EADI	ъ : .	Program		ant	D 1		G 1	D 1 .	Repayment		e June 30, 20	
C / T Tid	CFDA	FAIN	Project	or Award		riod	Balance	Carryover	Cash	Budgetary	of Prior Year	Accounts	Deferred	Due to
Grantor/Program Title U.S. Departments of Education and	Number	Number	Number	Amount	From	То	06/30/20	Amount	Received	Expenditure	Balance	Receivable	Revenue	Grantor
•														
Health & Human Services														
General Fund	02.770	2005NIJ5N A D	NT/A	e (2.014	07/01/20	06/20/21	6	6	e (2.014	e (2.014	6	6	e	6
Medical Assistance Program Cluster	93.778	2005NJ5MAP	N/A	\$ 63,814	07/01/20	06/30/21	\$ -	3 -	\$ 63,814 63,814	\$ 63,814	3 -	3 -	2 -	3 -
Total General Fund									03,814	63,814				
U.S. Departments of Education and														
Health & Human Services														
Special Revenue Fund														
School Based Youth Services Program	93.558	N/A	21AEMP	277,587	07/01/20	06/30/21	-	-	277,587	277,587	-	-	-	-
U.S. Department of Education passed														
through State Department of Education														
Special Revenue Fund														
IDEA Special Education Cluster														
IDEA Basic	84.027A	H027A200100	IDEA-2150-21	432,929	07/01/20	06/30/21	_	_	_	158,690	_	(158,690)	_	_
IDEA Basic	84.027A	H027A190100	IDEA-2150-20	420,207		06/30/20	(127,313)	(198,092)	147,034	19,721	_	(198,092)	_	_
IDEA Basic Carryover	84.027A	H027A190100	IDEA-2150-20	420,207		06/30/20	(127,515)	198,092		198,092	_	(150,052)	_	_
IDEA Preschool	84.173A	H173A200114	IDEA-2150-21	13,547		06/30/21	_		_	13,547	_	(13,547)		_
IDEA Preschool	84.173A	H173A190114	IDEA-2150-20	13,644		06/30/20	(5,457)	_	5,457	-	_	(13,317)	_	_
Total IDEA Special Education Cluster	0, 5.11	111/0111/0111	152.1 2100 20	15,0	07/01/19	00/20/20	(132,770)		152,491	390,050		(370,329)		
ESSA Title I A	84.010A	S010A190030	ESSA-2150-20	294,986	07/01/19	06/30/20	(88,645)	(27,540)	142,408	26,223		(370,32)		
ESSA Title I A Carryover	84.010A	S010A190030	ESSA-2150-20	294,986		06/30/20	-	27,540		27,540	_	_	_	_
ESSA Title I A Additional	84.010A	S010A190030	ESSA-2150-20	12,288	07/01/19	06/30/20	(2,484)	-	2,484	-	-	_	_	-
ESSA Title I A	84.010A	S010A200030	ESSA-2150-21	296,420	07/01/20	06/30/21	-	_	30,714	175,048	_	(144,334)	_	-
ESSA Title I A Reallocated	84.010A	S010A190030	ESSA-2150-20	33,386	07/01/19	06/30/20	(687)	_	2,366	1,679	_	-	_	-
ESSA Title I A Reallocated	84.010A	S010A200030	ESSA-2150-21	9,733	07/01/20	06/30/21	-	_		2,325	_	(2,325)	_	-
ESSA Title I SIA A	84.010A	S010A190030	ESSA-2150-20	10,600	07/01/19	06/30/20	(3,660)	(1,968)	4,278	618	-	(1,968)	-	-
ESSA Title I SIA A Carryover	84.010A	S010A190030	ESSA-2150-20	10,600	07/01/19	06/30/20	-	1,968	-	1,968	-	_	-	-
ESSA Title I SIA A	84.010A	S010A200030	ESSA-2150-21	12,800	07/01/20	06/30/21	-	-	-	7,445	-	(7,445)	-	-
ESSA Title II A	84.367A	S367A190029	ESSA-2150-20	51,214	07/01/19	06/30/20	(13,916)	(14,770)	13,768	-	148	(14,770)	-	-
ESSA II A Carryover	84.367A	S367A190029	ESSA-2150-20	51,214	07/01/19	06/30/20	-	14,770	-	14,770	-	-	-	-
ESSA Title II A	84.367A	S367A200029	ESSA-2150-21	49,473	07/01/20	06/30/21	-	-	-	2,780	-	(2,780)	-	-
ESSA Title III	84.365A	S365A200030	ESSA-2150-21	24,968	07/01/20	06/30/21	-	_	-	10,176	-	(10,176)	-	-
ESSA Title III	84.365A	S365A190030	ESSA-2150-20	22,561	07/01/19	06/30/20	(3,137)	(6,147)	3,514	377	-	(6,147)	-	-
ESSA Title III Carryover	84.365A	S365A190030	ESSA-2150-20	22,561	07/01/19	06/30/20	-	6,147	-	6,147	-	_	-	-
ESSA Title III Immigrant	84.365A	S365A190030	ESSA-2150-20	10,143	07/01/19	06/30/20	(1,340)	(228)	1,496	156	-	(228)	-	-
ESSA Title III Immigrant	84.365A	S365A180030	ESSA-2150-19	10,208	07/01/18	06/30/19	(154)	-	154	-	-	-	-	-
ESSA Title III Immigrant Carryover	84.365A	S365A190030	ESSA-2150-20	10,143	07/01/19	06/30/20	-	228	-	228	-	-	-	-
ESSA Title IV A	84.424A	S424A190031	ESSA-2150-20	18,385	07/01/19	06/30/20	(3,999)	(7,223)	1,780	-	-	(9,442)	-	-
ESSA Title IV A Carryover	84.424A	S424A190031	ESSA-2150-20	18,385	07/01/19	06/30/20	-	7,223	_	7,223	-	-	_	-
ESSA Title IV A	84.424A	S424A200031	ESSA-2150-21	21,783	07/01/20	06/30/21	-	_	-	18,613	-	(18,613)	-	-
FEMA	97.036	N/A	FEMA-2150-21	46,753	07/01/20	06/30/21	-	-	-	21,535	-	(21,535)	-	-
CARES Act	84.425	S425D200027	CARES-2150-21	265,617	03/13/20	09/30/22	(147,927)	_	218,988	117,512	-	(46,451)	_	-
Coronavirus Relief Fund	84.425	S425D200027	CARES-2150-21	105,935	07/01/20	06/30/21	-	-	105,935	105,935	-	-	-	-
Digital Divide Grant	84.425	S425D200027	CARES-2150-21	155,017	07/01/20	06/30/21	-	-	150,951	154,727	-	(3,776)	_	-
CRSSA - ESSER II	84.425	S425D200027	CRSSA-2150-23	971,654	03/13/20	09/30/23	-	-		106,962	-	(106,962)	_	-
Total Special Revenue Fund							(398,719)		1,108,914	1,477,624	148	(767,281)		-
•														

See independent auditors' report

Schedule of Expenditures of Federal Awards, Schedule A For the Fiscal Year Ended June 30, 2021

											Adjustment/			
	Federal			Program	Gra	ant					Repayment	Balanc	e June 30, 20)21
	CFDA	FAIN	Project	or Award	Per	iod	Balance	Carryover	Cash	Budgetary	of Prior Year	Accounts	Deferred	Due to
Grantor/Program Title	Number	Number	Number	Amount	From	To	06/30/20	Amount	Received	Expenditure	Balance	Receivable	Revenue	Grantor
Wa B														
U.S. Department of Agriculture passed														
through State Department of Agriculture														
Enterprise Fund														
Child Nutrition Cluster														
National School Lunch Program														
Non-Cash Assistance (Commodities)	10.555	201NJ304N1099	N/A	\$ 35,054	10/01/19	09/30/20	\$ 1,200	\$ -	\$ -	\$ 1,200	\$ -	\$ -	\$ -	\$ -
National School Lunch Program														
Non-Cash Assistance (Commodities)	10.555	211NJ304N1099	N/A	30,606	10/01/20	09/30/21	-	-	30,606	29,609	-	-	997	-
National School Lunch Program														
Cash Assistance	10.555	201NJ304N1099	N/A	166,059	10/01/19	09/30/20	(4,949)	-	4,949	-	-	-	-	-
National School Lunch Program														
Cash Assistance	10.555	211NJ304N1099	N/A	124,129	10/01/20	09/30/21	-	-	86,321	124,129	-	(37,808)	-	-
School Breakfast Program	10.553	201NJ304N1099	N/A	52,278	10/01/19	09/30/20	(3,128)	-	3,128	-	-	-	-	-
School Breakfast Program	10.553	211NJ304N1099	N/A	64,148	10/01/20	09/30/21	-	-	56,525	64,148	-	(7,623)	-	-
Total Enterprise Fund and Child Nutrition Cluster							(6,877)	-	181,529	219,086		(45,431)	997	
Total Federal Financial Assistance							\$ (405,596)	\$ -	\$ 1,354,257	\$ 1,760,524	\$ 148	\$ (812,712)	\$ 997	\$ -

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Schedule of Expenditures of State Financial Assistance, Schedule B For the Fiscal Year Ended June 30, 2021

									Repayment						
		Program	Gr	ant	Balance June	30, 2020			of Prior		Balance	June 30, 202	21	M	lemo
	Project	or Award		riod	Deferred Rev.	Due to	Cash	Budgetary	Year	•	Accounts	Deferred	Due to	Budgetary	Cumulative
Grantor/Program Title	Number	Amount	From	To	(Accts. Rec)	Grantor	Received	Expenditure	Balances	Adjustment	Receivable	Revenue	Grantor	Receivable	Expenditure
State Department of Education															
General Fund															
Special Education Categorical Aid	21-495-034-5120-089	\$ 936,418	07/01/20	06/30/21	S -	S -	\$ 847,565	\$ 936,418	S -	\$ -	S -	S -	S -	\$ 88,853	\$ 936,418
Equalization Aid	21-495-034-5120-078	2,978,764	07/01/20	06/30/21	_	-	2,696,122	2,978,764			· _	_		282,642	2,978,764
Security Aid	21-495-034-5120-084	47,872	07/01/20	06/30/21	-	-	43,330	47,872	-	-	_		-	4,542	47,872
Transportation Aid	21-495-034-5120-014	240,771	07/01/20	06/30/21	_	_	217,925	240,771	_	_	_	_		22,846	240,771
Extraordinary Aid	20-495-034-5120-044	638,437	07/01/19	06/30/20	(638,437)	_	638,437	_	_	_	_	_		_	638,437
Extraordinary Aid	21-495-034-5120-044	952,329	07/01/20	06/30/21	-	-	-	952,329	-	-	(952,329)		-	-	952,329
Non-Public Transportation Aid	20-495-034-5120-014	1,160	07/01/19	06/30/20	(1,160)	-	1,160	-	-	-	-		-	-	1,160
Non-Public Transportation Aid	21-495-034-5120-014	68,440	07/01/20	06/30/21	-	-	-	68,440	-	-	(68,440)	-		-	68,440
On-Behalf TPAF Pension Contribution -															
Post Retirement Medical	21-495-034-5094-001	1,119,713	07/01/20	06/30/21	-	-	1,119,713	1,119,713	-	-	-	-		-	1,119,713
On-Behalf TPAF Pension Contribution -															
Non-Contributory Insurance	21-495-034-5094-004	66,711	07/01/20	06/30/21	-	-	66,711	66,711	-	-	-	-		-	66,711
On-Behalf TPAF Pension Contribution -															
Long-Term Disability Insurance	21-495-034-5094-004	2,250	07/01/20	06/30/21	-	-	2,250	2,250	-	-	-	-		-	2,250
On-Behalf TPAF Pension Contribution -															
Teachers' Pension & Annuity Fund	21-495-034-5094-002	3,506,259	07/01/20	06/30/21	-	-	3,506,259	3,506,259	-	-	-	-		-	3,506,259
Reimbursed TPAF Social Security															
Contribution	20-495-034-5094-003	938,056	07/01/19	06/30/20	(46,181)	-	46,181	-	-	-	_		-	-	938,056
Reimbursed TPAF Social Security															
Contribution	21-495-034-5094-003	977,065	07/01/20	06/30/21	-	-	931,045	977,065	-	-	(48,335)		2,315	-	977,065
Total General Fund					(685,778)		10,116,698	10,896,592			(1,069,104)		2,315	398,883	12,474,245
Special Revenue Fund															
Preschool Education Aid	21-495-034-5120-086	228,100	07/01/20	06/30/21	_	_	205,290	228,100	-	-	_	_		22,810	228,100
Non-Public Technology Initiative Aic	20-100-034-5120-373	2,592	07/01/19	06/30/20	_	205	-	-	205	-	_	_		-	2,387
Non-Public Textbook Aid	20-100-034-5120-064	3,795	07/01/19	06/30/20	_	167	_	_	167	-	_	_		_	3,628
Non-Public Textbook Aid	21-100-034-5120-064	5,437	07/01/20	06/30/21	_	-	5,437	4,035	-	_	_		1,402	_	4,035
Non-Public Nursing Services	20-100-034-5120-070	9.021	07/01/19	06/30/20	_	1,540	-	-	1,540	_	_		-,	_	7,481
Non-Public Nursing Services	21-100-034-5120-070	11,526	07/01/20	06/30/21	_	-	11,526	10,837	_	_	_	_	689	_	10,837
Non-Public Security Aid	20-100-034-5120-509	13,950	07/01/19	06/30/20	_	89	-	-	89	_	_		-	_	13,861
Non-Public Security Aid	21-100-034-5120-509	19,775	07/01/20	06/30/21	_	-	19,775	19,766	-	_	_		9	_	19,766
Non-Public Auxiliary/Handicapped Transportation Aic	20-100-034-5120-068	464	07/01/19	06/30/20	(59)	_	59	-	_	_	_	_		_	464
Non-Public Auxiliary/Handicapped Transportation Aic	21-100-034-5120-068	1,747	07/01/20	06/30/21	-	-	1,747	1,747	-	-	_		-	-	1,747
Non-Public Auxiliary Services Aic															
Compensatory Education	20-100-034-5120-067	487	07/01/19	06/30/20	(62)	-	62	-	-	-	_		-	-	487
Compensatory Education	21-100-034-5120-067	15,676	07/01/20	06/30/21	-	-	15,676	2,790	-	-	_		12,886	-	15,676
Non-Public Handicapped Aid															
Examination and Classification	20-100-034-5120-066	7,798	07/01/19	06/30/20	(997)	4,668	997	_	4,668	_	_	_		_	3,130
Examination and Classification	20-100-034-5120-066	2,978	07/01/19	06/30/20	(380)	1,830	380	-	1,830	65	_		65	-	1,083
Examination and Classification	21-100-034-5120-066	2,599	07/01/20	06/30/21	` -		2,599	-		-	-	-	2,599	-	
Examination and Classification	21-100-034-5120-066	2,979	07/01/20	06/30/21	-	-	2,979	-	-	-	-		2,979	-	-
Supplemental Instruction	20-100-034-5120-066	2,186	07/01/19	06/30/20	(279)	-	279	-	-	-	-	-		-	2,186
Supplemental Instruction	21-100-034-5120-066	6,476	07/01/20	06/30/21	-	-	6,476	-	-	-	-	-	6,476	-	-
Corrective Speech	20-100-034-5120-066	820	07/01/19	06/30/20	(105)	-	105	-	-	-	-	-		-	820
Total Special Revenue Fund					(1,882)	8,499	273,387	267,275	8,499	65			27,105	22,810	315,688

Schedule of Expenditures of State Financial Assistance, Schedule B For the Fiscal Year Ended June 30, 2021

Grantor/Program Title	Project Number	Program or Award Amount	Grant Period From To	Balance Jun Deferred Rev. (Accts. Rec)	e 30, 2020 Due to Grantor	Cash Received	Budgetary Expenditure	Repayment of Prior Year Balances	Adjustment	Accounts Receivable	Deferred Revenue	Due to Grantor	Budgetary Receivable	femo Cumulative Expenditure
Debt Service Fund Debt Service Aid - State Support	21-495-034-5120-017	\$ 9,846	07/01/20 06/30/21	s -	s -	\$ 9,846	\$ 9,846	e	s -	s -	s -	s -	s -	\$ 9,846
Debt Service Aid - State Support	21-495-054-5120-01/	5 9,840	07/01/20 06/30/21	<u>s</u> -	<u>s</u> -	3 9,840	\$ 9,846	\$ -	3 -	\$ -	<u>s</u> -	<u>\$ -</u>	3 -	5 9,846
NJ School Development Authority														
Capital Projects Fund														
Bartle School Window Replacement	2150-085-14-1001	494,340	Not applicable	(494,340)						(494,340)				494,340
Total Capital Projects Fund				(494,340)						(494,340)				494,340
State Department Of Agriculture Enterprise Fund														
State School Lunch Program	21-100-010-3350-023	6,851	07/01/20 06/30/21	-	-	5,059	6,851	-	-	(1,792)	-	-	-	6,851
State School Lunch Program	20-100-010-3350-023	5,945	07/01/19 06/30/20	(1,618)	-	1,618	-	-	-	-	-	-	-	5,945
Total Enterprise Fund				(1,618)	-	6,677	6,851			(1,792)		-		12,796
Total State Financial Assistance				\$ (1,183,618)	\$ 8,499	\$10,406,608	\$ 11,180,564	\$ 8,499	\$ 65	\$ (1,565,236)	s -	\$29,420	\$ 421,693	\$ 13,306,915
Less: On-Behalf TPAF Pension System Contributions						***	j			-			-	
On-Behalf TPAF Pension Contribution -														
Teachers' Pension & Annuity Fund	21-495-034-5094-002						3,506,259							
On-Behalf TPAF Pension Contribution -														
Non-Contributory Insurance	21-495-034-5094-004						66,711							
On-Behalf TPAF Pension Contribution -														
Postretirement Medical	21-495-034-5094-001						1,119,713							
On-Behalf TPAF Pension Contribution -														
Long-Term Disability Insurance	21-495-034-5094-004						2,250							
Total for State Financial Assistance - Major Program Determination							\$ 6,485,631							

Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2021

Note 1 - General

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance present the activity of all federal awards and state financial assistance programs of the Highland Park Borough Public School District. The District is defined in Note 1 (A) to the District's basic financial statements. All federal awards and state financial assistance received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies, is included on the Schedules of Expenditures of Federal Awards and State Financial Assistance.

Note 2 - Basis of accounting

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 1 (C) and 1 (D) to the Board's financial statements.

Note 3 - Relationship of financial statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with N.J.S.A. 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$3,207) for the general fund and \$196,192 for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

HIGHLAND PARK BOROUGH PUBLIC SCHOOL DISTRICT Notes to the Schedules of Expenditures of Federal Awards and State Financial Assistance For the Fiscal Year Ended June 30, 2021

Note 3 - Relationship of financial statements (continued)

Financial assistance revenues are reported in the District's basic financial statements on a GAAP basis as follows:

	Local	Federal	State	Total
General fund	\$ -	\$ 63,814	\$ 10,893,385	\$ 10,957,199
Special revenue fund	146,012	1,643,682	297,744	2,087,438
Debt service fund	-	-	9,846	9,846
Food service fund	-	219,086	6,851	225,937
Total awards and	·			
financial assistance	\$ 146,012	\$ 1,926,582	\$ 11,207,826	\$ 13,280,420

Note 4 - Relationship to federal and state financial reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5 - Other

Revenues and expenditures reported under the USDA Commodities Program represent current year distributions, respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the District for the year ended June 30, 2021. TPAF Social Security contribution represents the amount reimbursed by the state for the employer's share of Social Security contributions for TPAF members for the fiscal year ended June 30, 2021.

Note 6 - Adjustments on the Schedule of Federal Awards

On Schedule A; the adjustment for the ESSA Title II A program for fiscal year 2020 for \$148 represents adjustments to activity to correspond to board financial reports.

Note 7 - Adjustments on the Schedule of State Financial Assistance

On Schedule B; the adjustment for the Non-Public Handicapped Aid - Exam and Classification program for fiscal year 2020 for \$65 represents adjustments to activity to correspond to board financial reports.

Note 8 - Indirect costs

The District has elected not to utilize the 10% de minimis indirect cost rate.

Section I - Summary of Auditor's Results

Financial Statements								
Type of auditor's report issued	Unmodifi	ed						
Internal Control Over Financial Reporti								
 Were material weakness(es) identified. Were significant deficiencies identified. 	Yes X Yes	X No None reported						
Noncompliance material to basic financial statements noted?	Yes	X No						
Federal Awards								
Internal Control Over Major Programs:								
 Were material weakness(es) identified. Were significant deficiencies identified. 	Yes Yes	$\frac{X}{X}$ No None reported						
What was the type of auditor's report iss major programs?	Unmodified							
Were any audit findings disclosed that a reported in accordance with 2 CFR 20	•	Yes	X No					
Identification of Major Programs:								
CFDA Number(s)	FEIN Number(s)	Name of I	Name of Federal Program or Cluster					
		IDEA Specia	al Education Cluster					
84.027		DEA Basic						
84.173	IDE	A Preschool						
What was the dollar threshold used to d A and Type B programs?	\$750,000							
Did the auditee qualify as a low-risk aud	X Yes	X Yes No						

Section I - Summary of Auditor's Results (continued)

State Awards

What was the dollar threshold used to distinguish betwee A and Type B programs?	en Type	\$750,000)			
Did the auditee qualify as a low-risk auditee?		X Yes	No			
Internal Control Over Major Programs:						
1. Were material weakness(es) identified?		Yes	X No			
2. Were there significant deficiencies identified that considered to be material weaknesses?	are not	X Yes	None reported			
What was the type of auditor's report issued on complia major programs?	ince for	Unmodif	ied			
Were any audit findings disclosed that are required reported in accordance with NJ OMB Circular Letter 1: applicable?		X Yes	No			
Identification of Major Programs:						
State Grant/Project Numbers]	Name of S	tate Program			
	State Aid	Public Cli	uster:			
21-495-034-5120-089	Special	Education	Categorical Aid			
21-495-034-5120-078	Equaliza	ation Aid				
21-495-034-5120-084	Security	Aid				
21-495-034-5120-003	Reimburs	ursed TPAF Social				
	Security	Contribut	ion			
21-495-034-5120-044	Extraord	inary Aid				

Section II - Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance related to the general-purpose financial statements that are required to be reported in accordance with Government Auditing Standards and with audit requirements as prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey

Finding 2021-001

Type: Internal control over financial reporting.

Criteria: Staffing of the business office should be adequate to ensure effective and efficient business office operations.

Condition: The business office is not currently staffed to ensure timely and accurate financial reporting.

Cause: Unknown

Effect: The business office is not currently staffed to ensure timely and accurate financial reporting.

Recommendation: The District should perform a review of the staffing of the business office to determine if it is adequate for the effective completion of the duties required of the office.

Views of Responsible Officials and Planned Corrective Action (unaudited): The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

This was a finding in the prior year.

Finding 2021-003

Type: Internal control over financial reporting.

Criteria: Outstanding balances due to the District from individuals participating in the school breakfast and lunch programs should be reviewed for accuracy.

Condition: Outstanding balances due to the District included amounts that were aged.

Cause: Unknown

Effect: Outstanding balances due to the District included aged amounts that were.

Section II - Financial Statement Findings (continued)

Finding 2021-003 (continued)

Recommendation: Procedures should be implemented to investigate and adjust outstanding balances due to the District in a timely manner.

Views of Responsible Officials and Planned Corrective Action (unaudited): The responsible officials agree with the finding and will address the matter as part of their corrective action plan which includes working together more closely with the food service manager and continuously scrutinizing outstanding balances.

This was a finding in the prior year.

Finding 2021-004

Type: Internal control over financial reporting.

Criteria: The District should implement procedures to ensure limited access to the principal's handstamp.

Condition: As part of our audit procedures, it was noted that the secretary has access to the principal's handstamp, and it was used to approve vouchers for high school student activity account payments.

Cause: Unknown

Effect: The principal's handstamp was used on vouchers to approve payments for high school student activities.

Recommendation: The District should implement procedures to ensure that access to the handstamp is limited.

Views of Responsible Officials and Planned Corrective Action (unaudited): The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

Finding 2021-002

Criteria: Bank account reconciliations should agree with board secretary records and not include aged reconciling items.

Condition: Bank account reconciliations included reconciling items in excess of one year old. These items were excluded, in some instances, from the board secretary records.

Cause: Unknown

Effect: Bank reconciliations prepared by the treasurer include aged reconciling items in excess of one year old and outstanding checks not reflected in the board secretary records.

Recommendation: Investigate and adjust outstanding checks and reconciling items not in agreement with the board secretary records and liquidate amounts due within District bank accounts in a timely manner.

Views of Responsible Officials and Planned Corrective Action (unaudited): The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

This was a finding in the prior year.

Summary Schedule of Prior Year Audit Findings and Questioned Costs as Prepared by Management For the Fiscal Year Ended June 30, 2021

Status of Prior Year Findings

In accordance with government auditing standards, our procedures included a review of all prior year recommendations including findings. Corrective action had been taken on all prior year findings with the exception of 2020-001, 2020-004 and 2020-006 which are repeated as findings 2021-001, 2021-002 and 2021-003 respectively.