

**Annual Comprehensive  
Financial Report**

**of the**

**City of Linden Board of Education**

**County of Union**

**Linden, New Jersey**

**For the Fiscal Year Ended June 30, 2021**

**Prepared by**

**City of Linden, Board of Education  
Finance Department**



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## INTRODUCTORY SECTION

# LINDEN PUBLIC SCHOOLS

## Business Office

**Dr. Marnie Hazelton**  
Superintendent

**Kathleen A. Gaylord**  
Business Administrator/  
Board Secretary



**Administration Building**  
2 E. Gibbons Street  
Linden, NJ 07036  
(908) 486-2800 - Ext. 8015  
FAX (908) 486-8891

October 18, 2021

Honorable President and  
Members of the Board of Education  
Linden School District  
County of Union, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Linden School District for the fiscal year ended June 30, 2021 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation including all disclosures rests with the management of the Linden Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter and a list of principal officials. The financial section includes the general-purpose financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the audit requirements of Title II U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Awards, (Uniform Guidance), and State of New Jersey OMB Circular "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid". Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the single audit section of this report.

- 1) **REPORTING ENTITY AND ITS SERVICES:** Linden School District is an independent reporting entity with the criteria adopted by the GASB as established by GASB Statement No. 14. All funds and account groups of the District are included in this report. The Linden Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through grade 12. These include regular, as well as special education for handicapped youngsters.

- 2) **INTERNAL ACCOUNTING CONTROLS:** Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

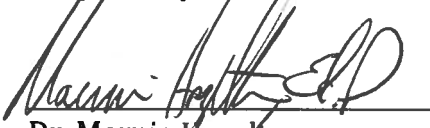
As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the district's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

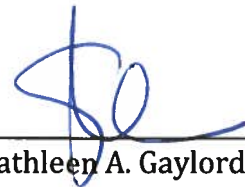
- 3) **BUDGETARY CONTROLS:** In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. The voters of the municipality adopt annual appropriated budgets. Annual appropriated budgets are adopted for the general fund and the special revenue fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section. An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriation of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as reservations of fund balance at June 30, 2021.
- 4) **ACCOUNTING SYSTEM AND REPORTS:** The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note 1.
- 5) **FINANCIAL INFORMATION AT FISCAL YEAR-END:** As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.
- 6) **CASH MANAGEMENT:** The investment policy of the District is guided in large part by state statute and detailed in "Notes to the financial statements", Note 2. The District requires that all public funds be deposited in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

- 7) **RISK MANAGEMENT:** The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The School Business Administrator/Board Secretary has established a Risk Management Committee made up of the School Business Administrator, Principal, School Nurse, Supervisor of Building and Grounds and the SAIF Insurance Agent.
- 8) **OTHER INFORMATION:**
- A) Independent Audit – State statutes requires an annual audit by independent Certified Public Accountants or Public School Accountants. The accounting firm of Suplee, Clooney, and Company, CPA's, was selected by the Board of Education. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the Uniform Guidance and State of New Jersey Circular OMB 15-08. The auditor's report on the basic financial statements and combining and individual funds statement and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit and included in the single audit section of this report.
- 9) **ACKNOWLEDGMENTS:** We would like to express our appreciation to the members of the Linden Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation.

Respectfully submitted,



Dr. Marnie Hazelton  
Superintendent



Kathleen A. Gaylord  
Business Administrator/Board Secretary

CITY OF LINDEN SCHOOL DISTRICT  
BOARD OF EDUCATION  
LINDEN, NEW JERSEY

ROSTER OF OFFICIALS  
JUNE 30, 2021

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires</u></b>
Carlos A. Rivas, President	2022
Samuel De La Cruz, Vice President	2023
Jennifer Flemming	2023
Patrick Gargano	2021
Sheenaider Guillaume	2022
Marianthe Manganello	2021
Gregory Martucci	2022
Malaysia Thomas	2023

**Other Officials**

Dr. Marnie Hazelton, Superintendent

Denise Cleary, Assistant Superintendent

Kathleen A. Gaylord, Business Administrator/Board Secretary

City of Linden Board of Education  
Linden, New Jersey

Consultants and Advisors  
June 30, 2021

**Architect**

Di Cara | Rubino  
30 Galesi Drive, West Wing  
Wayne, NJ 07470

**Audit Firm**

Suplee, Clooney & Company  
308 East Broad Street  
Westfield, New Jersey 07090

**Attorneys**

Scarinci Hollenbeck  
1100 Valley Brook Avenue  
Lyndhurst, NJ 07071

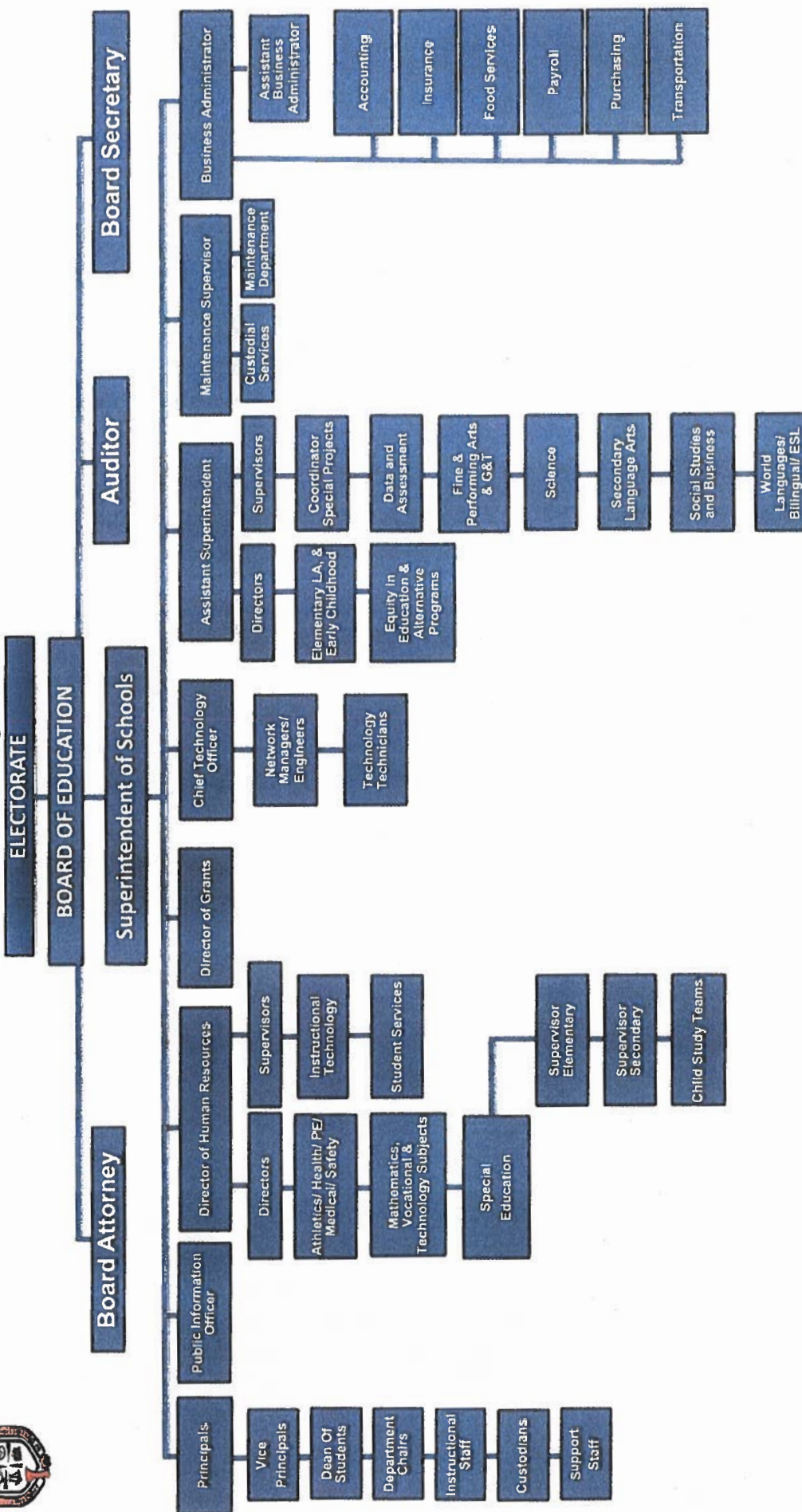
**Official Depositories**

Unity Bank  
628 N. Wood Avenue  
Linden, NJ 07036

Northfield Bank  
501 N. Wood Avenue  
Linden, NJ 07036



# Linden Public Schools Organizational Chart



**FINANCIAL SECTION**



# SUPLEE, CLOONEY & COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

308 East Broad Street, Westfield, New Jersey 07090-2122

Telephone 908-789-9300

Fax 908-789-8535

E-mail [info@scnco.com](mailto:info@scnco.com)

## **INDEPENDENT AUDITOR'S REPORT**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund of the City of Linden School District, in the County of Union, State of New Jersey (the "District") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, audit requirements prescribed by the Division of Finance, Department of Education, State of New Jersey and State of New Jersey *OMB Circular 15-08* "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid." Those standards and provisions require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

## SUPLEE, CLOONEY & COMPANY

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the City of Linden School District, County of Union, New Jersey as of June 30, 2021, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

#### *Change in Accounting Principle*

As discussed in Note 1 to the basic financial statements, in 2021, the District adopted Governmental Accounting Standards Board Statement No. 84, Fiduciary Activities (an Amendment of GASB Statement No. 34). Our opinions are not modified with respect to this matter.

### ***Other Matters***

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison information in Exhibit C-1 through C-3, the schedules related to accounting and reporting for pensions in Exhibit L-1 through L-4 and the schedule related to accounting and reporting for postretirement benefits other than pensions (OPEB) in Exhibit M-1 and M-2 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# SUPLEE, CLOONEY & COMPANY

## *Other Information*


Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information schedules such as the introductory section, combining statements and individual fund financial statements, the statistical section and the Schedules of Expenditures of Federal Awards and State Financial Assistance, as listed in the table of contents, as required by Uniform Guidance, State of New Jersey's OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid," and the State of New Jersey, Department of Education, Division of Finance, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and the Schedules of Expenditures of Federal Awards and State Financial Assistance, as listed in the table of contents, as required by Uniform Guidance, State of New Jersey's OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid," and the State of New Jersey, Department of Education, Division of Finance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, and the schedule of expenditures of federal awards and state financial assistance are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The other information, such as the introductory and statistical sections, has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

## ***Other Reporting Required by Government Auditing Standards***

In accordance with Government Auditing Standards, we have also issued our report dated January 27, 2022 on our consideration of the City of Linden School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

January 27, 2022

**REQUIRED SUPPLEMENTARY INFORMATION – Part I**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
(UNAUDITED)**

# **CITY OF LINDEN BOARD OF EDUCATION**

## **Management's Discussion and Analysis**

**Fiscal Year Ended June 30, 2021**

**(Unaudited)**

This section of the City of Linden's Board of Education's Annual Comprehensive Financial Report presents our discussion and analysis of the District's financial performance during the fiscal year that ended on June 30, 2021. Please read it in its entirety with the transmittal letter at the front of this report and the District's financial statements, which immediately follows this section.

Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34. – Basic Financial Statements-Management's Discussion and Analysis-for the State and Local Governments. Certain comparative information between the current fiscal year and the prior fiscal year is presented in the MD&A. In fiscal year 2021 the District implemented GASB Statement No. 84- Fiduciary Activities. Prior fiscal year 2020 information was restated where information was available.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statement is comprised of three components:

- 1) District-wide financial statements
- 2) Fund financial statements
- 3) Notes to the financial statements

This report also contains required supplementary information and other supplementary information in addition to the basic financial statements themselves.

#### **District-wide Financial Statements**

The district-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The statement of net position (A-1) presents information on all of the assets and liabilities of the District, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The statement of activities (A-2) presents information showing how the net position of the District changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, (e.g., earned but unused vacation leave).

#### **Fund Financial Statements**

A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the District can be divided into two categories: governmental funds and proprietary funds.

# **CITY OF LINDEN BOARD OF EDUCATION**

## **Management's Discussion and Analysis**

**Fiscal Year Ended June 30, 2021**

**(Unaudited)**

### **Governmental Funds**

Governmental funds are used to account for essentially the same functions reported as governmental activities in the district-wide financial statements. However, unlike the district-wide financial statements, governmental fund financial statements focus on the near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the district-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the district-wide financial statements. By doing so, readers may better understand the long-term impact of the District's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains three individual governmental funds. Information is presented separately in the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balance for the general fund, special revenue fund and the capital projects fund, all of which are considered to be major funds.

These funds, with the exception of the capital projects fund, utilize a legally adopted annual budget. A budgetary comparison statement has been provided for the general fund and special revenue fund to demonstrate compliance with this budget.

### **Proprietary Funds**

The District maintains one proprietary fund type, an enterprise fund. The enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the District is that the costs of providing goods or services be financed through user charges. The enterprise funds provide for the operation of food services, day care program and the before and after care programs in all schools within the District. The proprietary fund has been included within business-type activities in the district-wide financial statements.

### **Notes to the financial statements**

The notes provide additional information that is essential for a full understanding of the data provided in the district-wide and fund financial statements.

### **Other information**

The combining statements referred to earlier in connection with governmental and enterprise funds are presented immediately following the notes to the financial statements.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

### FINANCIAL HIGHLIGHTS

Key financial highlights for the 2020-2021 fiscal years include the following:

The total of the government and business-type activities net position increased \$13,582,333 in 2019-2020.

The local tax levy of \$94,215,916 remained the same as the 2019-2020 levy.

The Food Services, Day Care, After Care and Mac Book Enterprise Funds' net position was \$2,707,122 as compared to \$2,388,229 for 2019-2020.

The total expenses of the Governmental Activities increased by \$13,891,592.96, which was a result of the district recognizing a larger on-behalf TPAF contribution as an expense based upon the State's Actuarial report.

### District-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of the District's financial position. The following table provides a summary of net position relating to the District's governmental and business-type activities:

	Governmental Activities		Business-Type Activities		Total School District		Total Percentage
		(as restated)				(as restated)	
	FY 2021	FY 2020	FY 2021	FY 2020	FY 2021	FY 2020	Change
Current and							
Other Assets	\$45,665,348.95	\$32,417,540.16	\$2,269,678.73	\$1,879,587.59	\$47,935,027.68	\$34,297,127.75	39.76%
Capital Assets	66,562,359.30	65,755,960.08	484,839.04	573,854.32	67,047,198.34	66,329,814.40	1.08%
Total Assets	<u>112,227,708.25</u>	<u>98,173,500.24</u>	<u>2,754,517.77</u>	<u>2,453,441.91</u>	<u>114,982,226.02</u>	<u>100,626,942.15</u>	<u>14.27%</u>
Deferred Outflows							
Related to Loss From							
Related to Pensions	<u>4,190,338.00</u>	<u>7,078,027.00</u>			<u>4,190,338.00</u>	<u>7,078,027.00</u>	<u>(40.80%)</u>
Long-Term							
Liabilities	34,080,724.31	36,512,960.05			34,080,724.31	36,512,960.05	(6.66%)
Short-Term							
Liabilities	<u>2,982,911.57</u>	<u>3,226,627.54</u>	<u>47,396.21</u>	<u>65,212.77</u>	<u>3,030,307.78</u>	<u>3,291,840.31</u>	<u>(7.94%)</u>
Total Liabilities	<u>37,063,635.88</u>	<u>39,739,587.59</u>	<u>47,396.21</u>	<u>65,212.77</u>	<u>37,111,032.09</u>	<u>39,804,800.36</u>	<u>(6.77%)</u>
Deferred Inflows							
Related to Pensions	<u>12,450,160.00</u>	<u>11,871,130.00</u>			<u>12,450,160.00</u>	<u>11,871,130.00</u>	<u>4.88%</u>
Net Position:							
Net investment							
in Capital							
Assets	62,175,724.63	62,632,685.88	484,839.04	573,854.32	62,660,563.67	63,206,540.20	(0.86%)
Restricted	43,101,956.07	31,737,937.15			43,101,956.07	31,737,937.15	35.81%
Unrestricted (Deficit)	<u>(38,373,430.33)</u>	<u>(40,729,813.38)</u>	<u>2,222,282.52</u>	<u>1,814,374.82</u>	<u>(36,151,147.81)</u>	<u>(38,915,438.56)</u>	<u>(7.10%)</u>
Total Net							
Position	<u>\$66,904,250.37</u>	<u>\$53,640,809.65</u>	<u>\$2,707,121.56</u>	<u>\$2,388,229.14</u>	<u>\$69,611,371.93</u>	<u>\$56,029,038.79</u>	<u>24.24%</u>

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

The largest portion of the District's net position reflects its investment in capital assets (e.g., land, buildings and improvements, and furniture and equipment); less any related debt (general obligation bonds payable and obligations under capital leases less unspent bond proceeds) used to acquire those assets that are still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the District's net position represents resources that are subject to external restrictions on how they may be used.

At the end of the current fiscal year, the District reported a deficit balance in unrestricted net position.

	Governmental Activities		Business-Type Activities		Total School District	
	<u>FY 2021</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2020</u>
Revenue:						
Program Revenue:						
Charges for Services	\$86,232.63		\$434,590.07	\$1,858,997.11	\$520,822.70	\$1,858,997.11
Operating Grants and Contributions	49,678,655.80	\$34,669,202.11	1,869,848.17	1,854,511.47	51,548,503.97	36,523,713.58
General Revenue:						
Property Taxes	94,215,916.00	94,215,916.00			94,215,916.00	94,215,916.00
Federal and State Aid not restricted	32,932,674.85	30,703,080.74			32,932,674.85	30,703,080.74
Other	681,741.27	636,570.64			681,741.27	636,570.64
<b>Total Revenue</b>	<b>177,595,220.55</b>	<b>160,224,769.49</b>	<b>2,304,438.24</b>	<b>3,713,508.58</b>	<b>179,899,658.79</b>	<b>163,938,278.07</b>
Expenses:						
Instruction	106,932,205.74	97,035,810.21			106,932,205.74	97,035,810.21
Student & Instructional Support Services	25,943,712.07	22,701,852.58			25,943,712.07	22,701,852.58
Administrative and Business	14,449,086.59	13,235,468.34			14,449,086.59	13,235,468.34
Maintenance & Operations	11,618,978.36	11,990,422.19			11,618,978.36	11,990,422.19
Transportation	5,387,797.08	5,476,633.56			5,387,797.08	5,476,633.56
Other			1,985,545.82	3,410,225.16	1,985,545.82	3,410,225.16
<b>Total Expenses</b>	<b>164,331,779.83</b>	<b>150,440,186.87</b>	<b>1,985,545.82</b>	<b>3,410,225.16</b>	<b>166,317,325.65</b>	<b>153,850,412.03</b>
Disposal of Capital Assets		(2,867.79)				(2,867.79)
Increase/(Decrease) in Net Position	\$13,263,440.72	\$9,781,714.83	\$318,892.42	\$303,283.42	\$13,582,333.14	\$10,084,998.25

Both revenues and expenses increased mainly as a result of the district recognizing a larger on-behalf TPAF contribution as a revenue and as an expense based upon the State's Actuarial report.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

### Financial Analysis of the District's Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds.** The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. The unreserved fund balance is divided between designated balances and undesignated balances. The District has designated portions of the unreserved fund balance to earmark resources for certain district-wide liabilities and postemployment obligations that are not recognized in the governmental funds. The capital projects fund is restricted by state law to be spent for the purpose of the fund and is not available for spending at the District's discretion.

**Proprietary Funds.** The District's proprietary fund provides the sum type of information found in the district-wide financial statements, but in more detail.

### Financial Information at Fiscal Year-End

The following schedule presents a summary of the general fund and special revenue fund revenues for the fiscal year ended June 30, 2021 and the amount and percentage of increases and (decreases) in relation to prior year revenues.

<u>Sources of Revenue</u>	<u>FY 2021</u>		<u>FY 2020</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Property Taxes	\$94,215,916.00	52.37%	\$94,215,916.00	57.47%
State Formula Aid	51,548,503.97	28.65%	36,523,713.58	22.28%
Federal and State Grants	32,932,674.85	18.31%	30,703,080.74	18.73%
Charges for Services	520,822.70	0.29%	1,858,997.11	1.13%
Other	681,741.27	0.39%	636,570.64	0.39%
	<u>\$179,899,658.79</u>	<u>100.00%</u>	<u>\$163,938,278.07</u>	<u>100.00%</u>

Program revenues are budgeted to spend all available resources. Therefore, when the budget is prepared, it is assumed these funds will not have a carryover of revenue to a subsequent year. Program revenues received but not spent is restricted and deferred to the subsequent year. As a result, overall fund revenues variances will be negative and overall fund expenditures variances will be positive.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

### Expenses for the Fiscal Year 2021

The total expenses for the 2020-2021 fiscal year for all programs and services were \$166,317,325.65. Table 4 below summarizes these program costs. The District's expenses are predominantly related to instructing, providing services and transporting students, grades kindergarten through twelve, which accounts for 83.13 percent of the total District costs. Administrative and business expenses account for the costs of the Office of the Superintendent of Schools, the Business Office, and the Principal's Offices in all five school buildings. Maintenance and operations account for the costs of keeping the school buildings and grounds safe, clean and in good operating condition, and includes all the utility costs related to the school facilities. Other costs include interest on long-term debt, unallocated depreciation expense and the costs of the business-type activities of the proprietary funds. It is important to note that depreciation expense on capital assets is included in expenses for the year under the GASB entity-wide reporting model; expenses therefore include \$2,500,721.51 for depreciation. The increase in total expenses can be explained by the change in the Other Post-Employment Benefits expense based on the State's Actuarial report.

### Expenses for Fiscal Year 2021

<u>Expense Category</u>	<u>FY 2021</u>		<u>FY 2020</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Instruction	\$106,932,205.74	64.29%	\$97,035,810.21	63.07%
Student & Instruction Services	25,943,712.07	15.60%	22,701,852.58	14.76%
Administrative and Business	14,449,086.59	8.69%	13,235,468.34	8.60%
Maintenance & Operations	11,618,978.36	6.99%	11,990,422.19	7.79%
Transportation	5,387,797.08	3.24%	5,476,633.56	3.56%
Other	1,985,545.82	1.18%	3,410,225.16	2.22%
	<u>\$166,317,325.65</u>	<u>100.00%</u>	<u>\$153,850,412.03</u>	<u>100.00%</u>

### Governmental Activities

The table below presents the net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs) of six major District activities: instruction, student and instructional services, administration and business, maintenance and operations, transportation, and other. The net cost shows the financial burden placed on the District's taxpayers and the state by each of these functions.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

### Net Cost of Governmental Activities

<u>Expense Category</u>	<u>FY 2021</u>		<u>FY 2020</u>	
	<u>Amount</u>	<u>Percentage</u>	<u>Amount</u>	<u>Percentage</u>
Instruction	\$72,117,226.79	62.95%	\$73,186,374.76	63.22%
Student & Instruction Services	15,433,792.22	13.47%	15,102,002.77	13.04%
Administrative and Business	11,077,537.95	9.67%	11,083,992.48	9.57%
Maintenance & Operations	11,618,978.36	10.14%	11,990,422.19	10.36%
Transportation	4,319,356.08	3.77%	4,408,192.56	3.81%
	<u>\$114,566,891.40</u>	<u>100.00%</u>	<u>\$115,770,984.76</u>	<u>100.00%</u>

Instruction expenses include activities directly dealing with the teaching of students and the interaction between teacher and student, including extracurricular activities.

Students and instruction related include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and central services include expenses associated with administrative and financial management of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings and equipment in an effective operating condition.

"Other" includes unallocated expenses for unused vacation, debt service assessment and charter schools.

### General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey Statutes and is based on accounting for certain transactions on a basis of modified accrual and encumbrance accounting.

Over the course of the year, the Board of Education approved revisions to the general fund budget as needed. These budget amendments were necessary for the following reasons:

- Changes in administrative structure and needs required additional funds being transferred into those areas.
- Realigned appropriations in accordance with the prescribed chart of accounts as needed.

# CITY OF LINDEN BOARD OF EDUCATION

## Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

### Capital Asset and Debt Administration

#### Capital Assets

At June 30, 2021, the District has capital assets in excess of \$66 million, net of depreciation, which includes school facilities, land, construction in progress, site improvements, buildings, equipment and vehicles.

The following provides a summary of the capital assets, net of depreciation held by the District:

	Governmental Activities	Business-Type Activities
Land	\$ 1,590,208.00	\$
Construction in Progress	18,716,991.54	
Site Improvements	243,377.15	
Building and Building Improvements	41,793,668.91	
Machinery , Equipment and Vehicles	4,218,113.70	484,839.04
Total	\$ 66,562,359.30	\$ 484,839.04

Additional information on the District's capital assets can be found in Note 3 to the basic financial statements.

#### Debt Administration and Other Obligations

The District does not have any outstanding bond issues.

However, the District has long-term obligations at June 30, 2021 as follows:

Lease Purchase Payable	\$ 4,386,634.67
Net Pension Liability	28,211,377.00
Compensated Absences	2,393,682.35
Total	\$ 34,991,694.02

# **CITY OF LINDEN BOARD OF EDUCATION**

Management's Discussion and Analysis

Fiscal Year Ended June 30, 2021

(Unaudited)

## ***Economic Factors and Next Year's Budget***

The tax levy had a zero per cent (0%) increase due a zero per cent (0%) increase in employee contributions and medical benefit coverage, coupled with an increase in State Aid.

## **Requests for Information**

This financial report is designed to provide a general overview of the City of Linden District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Business Administrator, City of Linden Board of Education, 2 East Gibbons Street, Linden, N.J. 07036.

<b>BASIC FINANCIAL STATEMENTS</b>
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The basic financial statements provide a financial overview of the District's operations. These financial statements present the financial position and operating results of all funds as of June 30, 2021.

## **DISTRICT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities display information about the District. These statements include the financial activities of the overall district, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the District.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
JUNE 30, 2021

	<u>GOVERNMENTAL ACTIVITIES</u>	<u>BUSINESS-TYPE ACTIVITIES</u>	<u>TOTAL</u>
ASSETS:			
Cash and cash equivalents	\$10,334,697.80	\$1,663,929.47	\$11,998,627.27
Receivables, net	2,494,498.38	566,414.02	3,060,912.40
Inventory		39,335.24	39,335.24
Restricted assets:			
Restricted cash and cash equivalents	32,836,152.77		32,836,152.77
Capital assets:			
Land and construction in progress	20,307,199.54		20,307,199.54
Other capital assets, net	46,255,159.76	484,839.04	46,739,998.80
Total assets	<u>112,227,708.25</u>	<u>2,754,517.77</u>	<u>114,982,226.02</u>
DEFERRED OUTFLOWS OF RESOURCES:			
Related to pensions	<u>5,303,621.00</u>		<u>5,303,621.00</u>
Total Deferred Outflows of Resources	<u>5,303,621.00</u>		<u>5,303,621.00</u>
LIABILITIES:			
Accounts payable	2,105,635.15	38,208.32	2,143,843.47
Payable to state government	22,069.00		22,069.00
Unearned revenue	1,057,520.71	9,187.89	1,066,708.60
Noncurrent liabilities:			
Due within one year	910,969.71		910,969.71
Due beyond one year:			
Net Pension Liability	28,211,377.00		28,211,377.00
Compensated absences payable	2,393,682.35		2,393,682.35
Bonds and capital leases payable	3,475,664.96		3,475,664.96
Total liabilities	<u>38,176,918.88</u>	<u>47,396.21</u>	<u>38,224,315.09</u>
DEFERRED INFLOWS OF RESOURCES:			
Related to pensions	<u>12,450,160.00</u>		<u>12,450,160.00</u>
Total Deferred Inflows of Resources	<u>12,450,160.00</u>		<u>12,450,160.00</u>
NET POSITION:			
Net investment in capital assets	62,175,724.63	484,839.04	62,660,563.67
Restricted for:			
Capital projects	31,451,668.67		31,451,668.67
Other purposes	11,650,287.40		11,650,287.40
Unrestricted (deficit)	<u>(38,373,430.33)</u>	<u>2,222,282.52</u>	<u>(36,151,147.81)</u>
Total net position	<u>\$66,904,250.37</u>	<u>\$2,707,121.56</u>	<u>\$69,611,371.93</u>

The accompanying notes to the financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
JUNE 30, 2021

FUNCTIONS/PROGRAMS	EXPENSES	INDIRECT EXPENSES ALLOCATION	PROGRAM REVENUES		NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION		
			CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	GOVERNMENTAL ACTIVITIES	BUSINESS-TYPE ACTIVITIES	TOTAL
Governmental Activities:							
Instruction:							
Regular	\$46,431,492.00	\$24,744,434.03		\$25,456,328.19	(\$45,719,597.85)		(\$45,719,597.85)
Special education	19,316,980.88	7,737,390.01		6,836,161.01	(20,218,209.88)		(20,218,209.88)
Other	5,769,417.20	2,932,491.61		2,522,489.75	(6,179,419.05)		(6,179,419.05)
Support services:							
Student and instruction related services	18,881,663.24	7,062,048.83	\$86,232.63	10,423,687.21	(15,433,792.22)		(15,433,792.22)
General administrative services	1,650,069.28	100,557.83			(1,750,627.11)		(1,750,627.11)
School administrative services	6,014,958.86	3,919,555.30		3,371,548.64	(6,562,965.52)		(6,562,965.52)
Central services	1,212,612.81	244,212.54			(1,456,825.35)		(1,456,825.35)
Administration information technology	1,075,208.26	231,911.71			(1,307,119.97)		(1,307,119.97)
Plant operations and maintenance	10,340,117.39	1,278,860.97			(11,618,978.36)		(11,618,978.36)
Student transportation services	5,360,459.33	27,337.75		1,068,441.00	(4,319,356.08)		(4,319,356.08)
Unallocated benefits	45,886,282.18	(45,886,282.18)					
Unallocated Depreciation	2,392,518.40	(2,392,518.40)					
Total governmental activities	164,331,779.83		86,232.63	49,678,655.80	(114,566,891.40)		(114,566,891.38)
Business-type activities:							
Food service	1,669,492.25		\$60,701.91	1,867,601.94		\$258,811.60	258,811.60
Day care	98,062.50		108,065.00	748.77		10,751.27	10,751.27
After care	192,994.12		190,236.40	748.75		(2,008.97)	(2,008.97)
MAC book	24,996.95		75,586.76	748.71		51,338.52	51,338.52
Total business-type activities	1,985,545.82		434,590.07	1,869,848.17		318,892.42	318,892.42
Total primary government	\$166,317,325.65		\$520,822.70	\$51,548,503.97	(\$114,566,891.40)	\$318,892.42	(\$114,247,998.96)
			General Revenues:				
			Taxes:				
			Property taxes - general		\$94,215,916.00		\$94,215,916.00
			Federal and state aid not restricted		32,932,674.85		32,932,674.85
			Miscellaneous income		681,741.27		681,741.27
			Total general revenues		127,830,332.12		127,830,332.12
			Change in net position		13,263,440.72	\$318,892.42	13,582,333.16
			Net Position - beginning (as restated)		53,640,809.65	2,388,229.14	56,029,038.79
			Net Position ending		\$66,904,250.37	\$2,707,121.56	\$69,611,371.95

The accompanying notes to the financial statements are an integral part of this statement.

<b>MAJOR FUND FINANCIAL STATEMENTS</b>
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The Individual Fund financial statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

CITY OF LINDEN SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2021

	<u>GENERAL FUND</u>	<u>SPECIAL REVENUE FUND</u>	<u>TOTAL GOVERNMENTAL FUNDS</u>
<b>ASSETS:</b>			
Cash and cash equivalents	\$10,334,697.80	\$174,168.13	\$10,508,865.93
Cash, capital reserve	31,451,668.67		31,451,668.67
Cash, emergency reserve	947,785.74		947,785.74
Cash, payroll agency	633.40		633.40
Cash, unemployment	261,896.83		261,896.83
Accounts receivable:			
Federal		1,313,739.17	1,313,739.17
State	1,167,970.25		1,167,970.25
Other	12,788.96		12,788.96
Interfunds	521,516.29		521,516.29
<b>Total assets</b>	<u>\$44,698,957.94</u>	<u>\$1,487,907.30</u>	<u>\$46,186,865.24</u>
<b>LIABILITIES AND FUND BALANCES:</b>			
<b>Liabilities:</b>			
Payroll deductions and withholdings payable	\$633.40		\$633.40
Unemployment compensation claims payable	45,465.75		45,465.75
Interfund payable		\$521,516.29	521,516.29
Intergovernmental payables:			
State		22,069.00	22,069.00
Unearned revenue		1,057,520.71	1,057,520.71
<b>Total liabilities</b>	<u>\$46,099.15</u>	<u>\$1,601,106.00</u>	<u>\$1,647,205.15</u>
<b>Fund balances:</b>			
<b>Restricted for:</b>			
Excess surplus-current year	\$3,500,000.00		\$3,500,000.00
Designated for subsequent years expenditures -			
Excess surplus-prior year	3,441,040.00		3,441,040.00
Capital reserve account	31,451,668.67		31,451,668.67
Emergency reserve account	947,785.74		947,785.74
Unemployment compensation	216,431.08		216,431.08
Scholarships		\$14,652.57	14,652.57
Student Activities		174,168.13	174,168.13
<b>Assigned to:</b>			
FFCRA/SEMI Designated for			
subsequent years expenditures	18,126.77		18,126.77
Designated for subsequent years expenditures	699,450.00		699,450.00
Year end encumbrances	2,638,633.11		2,638,633.11
<b>Unassigned:</b>			
General fund	1,739,723.42		1,739,723.42
Special revenue fund (deficit)		(302,019.40)	(302,019.40)
<b>Total fund balances</b>	<u>\$44,652,858.79</u>	<u>(\$113,198.70)</u>	<u>\$44,539,660.09</u>
<b>Total liabilities and fund balances</b>	<u>\$44,698,957.94</u>	<u>\$1,487,907.30</u>	<u>\$46,186,865.24</u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2021

Total Fund Balances (Brought Forward)	\$44,539,660.09
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Amounts Reported for Governmental Activities in the Statement  
of Net Position (A-1) are different because:

Capital assets used in governmental activities are not financial  
resources and therefore are not reported in the funds.

Cost of Assets	\$107,059,582.29	
Accumulated Depreciation	(40,497,222.99)	
		66,562,359.30

Long term liabilities, including bonds payable, and other related  
amounts that are not due and payable in the current period  
and therefore are not reported as liabilities in the funds.

Net Pension Liability	(\$28,211,377.00)	
Capital leases payable	(4,386,634.67)	
Compensated absences payable	(2,393,682.35)	
		(34,991,694.02)

Deferred Outflows and Inflows of resources are applicable  
to future periods and therefore are not reported in the funds.

Pensions:

Deferred Outflows		
Pension Related		5,303,621.00

Deferred Inflows:

Pension Related		(12,450,160.00)
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Certain liabilities are not due and payable in the current period  
and therefore, are not reported in the governmental funds.

Accounts Payable - Pension Related		(2,059,536.00)

Net Position of Governmental Activities	\$66,904,250.37
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The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	GENERAL FUND	SPECIAL REVENUE FUND	TOTAL GOVERNMENTAL FUNDS
REVENUES:			
Local sources:			
Local tax levy	\$94,215,916.00		\$94,215,916.00
Tuition	28,970.40		28,970.40
Tuition from other LEAs	17,755.20		17,755.20
Other restricted miscellaneous revenues	598.54		598.54
Miscellaneous	400,799.26	\$150,681.03	551,480.29
Total - local sources	94,664,039.40	150,681.03	94,814,720.43
State sources	56,499,831.21	3,038,516.47	59,538,347.68
Federal sources	313,350.45	5,831,722.99	6,145,073.44
Total revenues	\$151,477,221.06	\$9,020,920.49	\$160,498,141.55
EXPENDITURES:			
Current expense:			
Regular instruction	\$35,063,497.27	\$4,171,499.57	\$39,234,996.84
Special instruction	9,622,932.72	180,562.42	9,803,495.14
Other Instruction	4,080,110.24		4,080,110.24
Support services:			
Tuition	8,566,866.79		8,566,866.79
Student and instruction related services	9,825,749.71	4,435,240.63	14,260,990.34
General administrative services	1,649,943.28		1,649,943.28
School administrative services	4,978,269.21		4,978,269.21
Central services	1,212,486.81		1,212,486.81
Administrative information technology	1,256,772.79		1,256,772.79
Plant operations and maintenance	10,514,517.39		10,514,517.39
Student transportation	5,360,459.33		5,360,459.33
Unused vacation pay to terminated/retired staff	149,825.67		149,825.67
Unallocated benefits	41,427,211.21		41,427,211.21
Capital outlay	5,112,361.58	393,297.57	5,505,659.15
Capital outlay - debt service assessment	47,663.00		47,663.00
Capital outlay - lease principal	418,644.42		418,644.42
Transfer to charter schools	550,480.00		550,480.00
Total expenditures	139,837,791.42	9,180,600.19	149,018,391.61
Excess (deficiency) of revenues over (under) expenditures	11,639,429.64	(159,679.70)	11,479,749.94
Other financing sources (uses):			
Operating transfers in/out	(116,475.00)	116,475.00	
Capital leases (non-budgeted)	1,619,925.00		1,619,925.00
Total other financing sources (uses)	1,503,450.00	116,475.00	1,619,925.00
Net change in fund balances	13,142,879.64	(43,204.70)	13,099,674.94
Fund balances, beginning of year (as restated)	31,509,979.15	(69,994.00)	31,439,985.15
Fund balances, end of year (deficit)	\$44,652,858.79	(\$113,198.70)	\$44,539,660.09

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Total net change in fund balances - governmental funds (from B-2)

#####

Amounts reported for governmental activities in the statement of activities (A-2) are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the period

Depreciation expense	(\$2,392,518.40)	
Capital outlays	5,971,966.57	
Capital outlays not capitalized	<u>(2,773,048.95)</u>	
		806,399.22

Proceeds from debt issues are a financing source in the governmental funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.

Proceeds from capital leases		(1,619,925.00)
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Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.

Payment of capital lease payable		356,564.53
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In the statement of activities, certain expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).

(132,493.97)

In the statement of activities, only the gain on the disposal of capital assets is reported, whereas in the governmental funds, the proceeds from a sale increase financial resources. thus, the change in net assets will differ from the change in fund balance by the cost of the asset removed.

District pension contributions are reported as expenditures in the governmental funds when made. However, they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension liability is measured a year before the District's report date. Pension expense, which is the change in the net pension liability adjusted for changes in deferred outflows and inflows of resources related to pensions, is reported in the Statement of Activities.

District pension contributions	1,892,506.00	
Less: Pension expense	<u>(1,139,285.00)</u>	
		<u>753,221.00</u>

Change in net position of governmental activities

#####

The accompanying notes to financial statements are an integral part of this statement.

OTHER FUNDS
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CITY OF LINDEN SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	BUSINESS-TYPE ACTIVITIES				TOTAL ENTERPRISE FUNDS
	FOOD SERVICE FUND	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	
<u>ASSETS</u>					
Current assets:					
Cash and cash equivalents	\$802,572.02	\$117,182.02	\$543,159.07	\$201,016.36	\$1,663,929.47
Accounts receivable:					
Federal	557,694.04				557,694.04
State	8,719.98				8,719.98
Inventories	39,335.24				39,335.24
Total current assets	1,408,321.28	117,182.02	543,159.07	201,016.36	2,269,678.73
Noncurrent assets:					
Furniture, machinery and equipment	1,540,580.55				1,540,580.55
Less accumulated depreciation	(1,055,741.51)				(1,055,741.51)
Total noncurrent assets	484,839.04				484,839.04
Total assets	\$1,893,160.32	\$117,182.02	\$543,159.07	\$201,016.36	\$2,754,517.77
<u>LIABILITIES</u>					
Current liabilities:					
Accounts payable	\$38,208.32				\$38,208.32
Unearned revenue	9,187.89				9,187.89
Total current liabilities	47,396.21				47,396.21
Total liabilities	\$47,396.21				\$47,396.21
<u>NET POSITION</u>					
Restricted for:					
Net Investment in capital assets	\$484,839.04				\$484,839.04
Unrestricted	1,360,925.07	\$117,182.02	\$543,159.07	\$201,016.36	2,222,282.52
Total net position	\$1,845,764.11	\$117,182.02	\$543,159.07	\$201,016.36	\$2,707,121.56

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	BUSINESS-TYPE ACTIVITIES - ENTERPRISE FUND				
	FOOD SERVICE SCHOOL NUTRITION	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	TOTAL ENTERPRISE FUNDS
<u>OPERATING REVENUES:</u>					
Charges for services:					
Daily sales - reimbursable programs	\$1,296.72				\$1,296.72
Daily sales - non-reimbursable programs		\$108,065.00	\$190,236.40	\$75,586.76	373,888.16
Miscellaneous	59,405.19				59,405.19
<u>Total operating revenues</u>	<u>\$60,701.91</u>	<u>\$108,065.00</u>	<u>\$190,236.40</u>	<u>\$75,586.76</u>	<u>\$434,590.07</u>
<u>OPERATING EXPENSES:</u>					
Cost of sales - reimbursable programs	\$793,951.35				\$793,951.35
Salaries and employee benefits	496,859.52	\$98,062.50	\$166,326.30		761,248.32
Other purchased service	14,765.28		2,679.00		17,444.28
Cleaning, repairs and maintenance	44,759.98			\$24,946.95	69,706.93
Insurance	20,685.24				20,685.24
Supplies and materials	81,315.14		17,900.82		99,215.96
Other expenses	108,952.63		6,088.00	50.00	115,090.63
Depreciation	108,203.11				108,203.11
<u>Total operating expenses</u>	<u>1,669,492.25</u>	<u>98,062.50</u>	<u>192,994.12</u>	<u>24,996.95</u>	<u>1,985,545.82</u>
Net operating income (loss)	<u>(\$1,608,790.34)</u>	<u>\$10,002.50</u>	<u>(\$2,757.72)</u>	<u>\$50,589.81</u>	<u>(\$1,550,955.75)</u>
<u>NONOPERATING REVENUE (EXPENSE):</u>					
State sources:					
State School Lunch Program	\$56,830.52				\$56,830.52
Federal sources:					
National School Lunch Program	894,544.36				894,544.36
National School Lunch Program - HHFKA	17,738.84				17,738.84
National School Breakfast Program	559,548.88				559,548.88
Emergency Oper. Cost Program- Schools	195,166.56				195,166.56
P-EBT Administrative Cost	3,063.00				3,063.00
National food distribution commodities	140,709.78				140,709.78
Other income		\$748.77	\$748.75	\$748.71	2,246.23
<u>Total nonoperating revenue (expense)</u>	<u>\$1,867,601.94</u>	<u>\$748.77</u>	<u>\$748.75</u>	<u>\$748.71</u>	<u>\$1,869,848.17</u>
Change in net position	258,811.60	10,751.27	(2,008.97)	51,338.52	318,892.42
Total net position - beginning	1,586,952.51	106,430.75	545,168.04	149,677.84	2,388,229.14
Total net position - ending	<u>\$1,845,764.11</u>	<u>\$117,182.02</u>	<u>\$543,159.07</u>	<u>\$201,016.36</u>	<u>\$2,707,121.56</u>

The accompanying notes to financial statements are an integral part of this statement.

CITY OF LINDEN SCHOOL DISTRICT  
 PROPRIETARY FUND  
 COMBINING STATEMENT OF CASH FLOWS  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	BUSINESS-TYPE ACTIVITIES				TOTAL ENTERPRISE FUNDS
	FOOD SERVICE FUND	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	
Cash flows from operating activities:					
Receipts from customers	\$1,296.72	\$108,065.00	\$190,236.40	\$75,586.76	\$375,184.88
Payments to employees and employee benefits	(496,859.52)	(98,062.50)	(166,326.30)		(761,248.32)
Payments to suppliers	(993,466.30)		(26,667.82)	(24,996.95)	(1,045,131.07)
Net cash provided (used) by operating activities	(\$1,489,029.10)	\$10,002.50	(\$2,757.72)	\$50,589.81	(\$1,431,194.51)
Cash flows from noncapital financing activities:					
State sources	\$48,789.13				\$48,789.13
Federal sources	1,323,403.98				1,323,403.98
Net cash provided (used) by noncapital financing activities	\$1,372,193.11				\$1,372,193.11
Cash flows from investing activities:					
Interest on investments and deposits		\$748.77	\$748.75	\$748.71	\$2,246.23
Net cash provided (used) by investing activities		\$748.77	\$748.75	\$748.71	\$2,246.23
Cash flows from capital and related financing activities:					
Purchases of capital assets	(\$19,187.83)				(\$19,187.83)
Net cash provided (used) by capital and related financing activities	(\$19,187.83)				(\$19,187.83)
Net increase in cash and cash equivalents	(136,023.82)	10,751.27	(2,008.97)	51,338.52	(75,943.00)
Cash and cash equivalents, June 30, 2020	938,595.84	106,430.75	545,168.04	149,677.84	1,739,872.47
Cash and cash equivalents, June 30, 2021	<u>\$802,572.02</u>	<u>\$117,182.02</u>	<u>\$543,159.07</u>	<u>\$201,016.36</u>	<u>\$1,663,929.47</u>
Operating income(loss)	(\$1,608,790.34)	\$10,002.50	(\$2,757.72)	\$50,589.81	(\$1,550,955.75)
Adjustments to reconcile operating income (loss) to cash provided (used) by operating activities:					
Depreciation and net amortization	108,203.11				108,203.11
Change in assets and liabilities:					
(Increase) Decrease in accounts receivable	19,970.00				19,970.00
(Increase) Decrease in inventories	9,404.69				9,404.69
Increase (Decrease) in unearned revenue	(9,048.55)				(9,048.55)
Increase (Decrease) in accounts payable	(8,768.01)				(8,768.01)
Net cash provided (used) by operating activities	<u>(\$1,489,029.10)</u>	<u>\$10,002.50</u>	<u>(\$2,757.72)</u>	<u>\$50,589.81</u>	<u>(\$1,431,194.51)</u>

The accompanying notes to financial statements are an integral part of this statement.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the City of Linden School District have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

**Reporting Entity**

The City of Linden School District is a Type II District located in Union County, New Jersey. The District is an instrumentality of the State of New Jersey, established to function as an educational institution. The District is governed by a nine (9) member board elected to three-year staggered terms and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

The primary criterion for including activities within the District's reporting entity, are set forth in Statement No. 39 of the Governmental Accounting Standards Board entitled "*Determining Whether Certain Organizations are Component Units*" (GASB 39) as codified in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards.

Organizations that are legally separate, tax-exempt entities and that meet *all* of the following criteria should be discretely presented as component units. These criteria are:

1. The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government.
2. The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources of the organization.
3. The economic resources received or held by an *individual organization* that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government.

The combined financial statements include all funds of the District over which the Board exercises operating control. The operations of the District include two elementary schools, two middle schools and a high school. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Basis of Presentation, Basis of Accounting**

The District's basic financial statements consist of District-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

**Basis of Presentation**

*District-wide Statements:* The statement of net position and the statement of activities display information about the District as a whole. These statements include the financial activities of the overall District. Eliminations have been made to minimize the double-counting of internal activities. These statements distinguish generally between the governmental and business-type activity of the District. Governmental activities generally are financed through taxes, intergovernmental revenues, and other nonexchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Net Position presents the financial condition of the governmental and business-type activity of the District at fiscal year-end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirement of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as generally revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing or draws from the general revenues of the District.

*Fund Financial Statements:* During the fiscal year, the District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds. Separate statements for each fund category – governmental and proprietary - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Governmental Fund Types**

**General Fund** - The general fund is the general operating fund of the District. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted Capital outlay in this fund. Generally accepted accounting principles as they pertain to governmental entities state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to the current expense by Board resolution; in certain instances, approval by the County Superintendent of Schools may also be required.

**Special Revenue Fund** - The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources from State and Federal Governments (other than major capital projects, debt service or proprietary funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

**Capital Projects Fund** - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Proprietary Fund**

**Enterprise Fund** - The enterprise fund accounts for all revenues and expenses pertaining to the District's Food Service operations, After Care Fund, Mac Book Fund, and the Day Care Fund. These funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis are financed or recovered primarily through user charges.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line method.

**Basis of Accounting - Measurement Focus**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

**District-Wide and Proprietary Fund Financial Statements** - The Districtwide financial statements are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures. Ad Valorem (Property) Taxes are susceptible to accrual as under New Jersey State Statute a municipality is required to remit to its school district the entire balance of taxes in the amount voted upon or certified, prior to the end of the school year. The District records the entire approved tax levy as revenue (accrued) at the start of the fiscal year, since the revenue is both measurable and available. The District is entitled to receive monies under the established payment schedule and the unpaid amount is considered to be an "accounts receivable". Revenue from grants, entitlements, and donations are recognized in the fiscal year in which all eligibility requirements have been satisfied.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Basis of Accounting - Measurement Focus (Continued)**

**Governmental Fund Financial Statements** - Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. "Measurable" means the amount of the transactions can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

All governmental and business type activities and enterprise funds of the District follow FASB Statements and Interpretations issued on or before November 30, 1989, Account Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

**Budgets/Budgetary Control**

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval. In accordance with P.L. 2011, c. 202, which became effective January 17, 2012, the District elected to move the April school Board election to the date of the November general election thereby eliminating the vote on the annual base budget. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2.2(f)1. Expenditures may not legally exceed budgeted appropriations at the line item level. All budget amendments and transfers must be approved by School Board resolution. All budget amounts presented in the accompanying supplementary information reflect the original budget and the final budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Budgets/Budgetary Control (Continued)**

Appropriations, except remaining project appropriations, encumbrances, and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures. Formal budgetary integration into the accounting system is employed as a management control device during the fiscal year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles (GAAP) with the exception of the legally mandated (NJSA 18A:22-44.2) revenue recognition of one or more deferred State Aid payments for budgetary purposes only due to the State deferral of such payments into the subsequent budget year and the accounting treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial records.

**Encumbrance Accounting**

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as unassigned fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Interfunds**

Interfund receivables and payables arise from transactions between particular funds and are considered short term in duration. The Interfund transactions are recorded by all funds affected in the period in which the transactions are executed and are part of the district's available spendable resources.

**Inventories and Prepaid Expenses**

Inventories of materials and supplies held for consumption in the governmental funds are recorded as expenditures at the time of purchase and year end balances are not reported in the financial statements.

Inventories of food and/or supplies in the food service fund are recorded at cost on a first-in, first-out basis or, in the case of Food Distribution Commodities, at stated value which approximates market.

Prepaid expenses which benefit future period, other than those recorded in the enterprise fund, are recorded as an expenditure in the year of purchase.

**Capital Assets**

The District has an established formal system of accounting for its capital assets. Capital Assets used for governmental purposes, which include land, buildings and improvements and furniture and equipment, are only reported in the district-wide financial statements. The District generally defines capital assets as assets with an initial cost of \$2,000.00 or more and an estimated useful life in excess of one year. Purchased or constructed capital assets are reported at cost. Donated capital assets are valued at their acquisition value on the date received. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated in the district-wide statements using the straight-line method over the following estimated useful lives:

<b><u>Asset Class</u></b>	<b><u>Estimated Useful Lives</u></b>
School Buildings	50
Building Improvements	50
Electrical/Plumbing	30
Vehicles	10
Office & Computer Equipment	10
Instructional Equipment	10
Grounds Equipment	15

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Compensated Absences**

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences." A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits. The District uses the "vesting method" for estimating its accrued sick and vacation leave liability. District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation. Sick leave benefits provide for ordinary sick pay and begin vesting with the employee after one year of service. The liability for vested compensated absences of the District is recorded in the government-wide financial statements and includes salary related payments.

For the district-wide statements, the current portion is the amount estimated to be used in the following year. For the governmental funds in the fund financial statements, a liability is reported only for to the extent of the amount actually due at year end as a result of employee resignations/retirements. Compensated absences are a reconciling item between the fund level and district-wide presentations.

**Fund Equity**

Fund balance restrictions are used to indicate that portion of the fund balance that is not available for expenditures or is legally segregated for a specific future use. Designations of portions of the fund balances are established to indicate tentative plans for financial utilization in a future period. The unassigned fund balances represent the amount available for future budgetary operations.

**Unearned Revenue**

Unearned revenue in the special revenue and proprietary funds represents funds which have been received but not yet earned. A corresponding accounts receivable has also been established for any open encumbrances at year end which is an allowable practice under generally accepted accounting principles. Unearned revenue in the Proprietary Fund represents deposits from students for future program fees.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Accrued Liabilities and Long-Term Obligations**

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

**Net Position**

Net Position represents the difference between assets and liabilities. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net positions are available.

**Fund Balance Restrictions**

GASB Statement 54, "Fund Balance Reporting and Governmental Fund Type Definitions" modifies fund balance reporting and clarifies fund type definitions. This Statement aims to enhance the usefulness of fund balance information by providing clearer fund balance clarifications that can be applied more consistently.

Under the standard, in the fund financial statements, governmental funds report the following classifications of fund balance:

Non-Spendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation. The District reports the Capital Reserve, Emergency Reserve, Unemployment Compensation, Scholarships, Student Activities and Excess Surplus as Restricted Fund Balance.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Fund Balance Restrictions (Continued)**

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business administrator. The District reports Year End Encumbrances and Designated for Subsequent Years Expenditures as Assigned Fund Balance.

Unassigned - is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, if expenditures incurred for specific purposes exceeded the amounts restricted, committed, or assigned to those purposes, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred, for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

**Revenues – Exchange and Non-Exchange Transactions**

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, "available" means within sixty days of the fiscal year end.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Revenues - Exchange and Non-Exchange Transactions (Continued)**

Non-exchange transactions, in which the District receives value without directly giving equal value in return, include property taxes, grants, entitlements, and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from property taxes is recognized in the period in which the income is earned. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the District must provide local resources to be used for a specific purpose; and expenditure requirements, in which the resources are provided to the District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered both measurable and available at fiscal year-end: property taxes available as an advance, interest, and tuition.

**Operating Revenues and Expenses**

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the District, these revenues are sales in the Enterprise Funds. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

**Allocation of Indirect Expenses**

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, and medical and dental benefits, were allocated based on salaries of the program. Depreciation expense, where practicable, is specifically identified by function in the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities.

**Extraordinary and Special Items**

Extraordinary items are transactions or events that are unusual in nature and infrequent of occurrence. Special items are transactions or events that are within control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Management Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make assumptions that affect the amounts reported as revenue and expenditures/expenses during the reporting period. These estimates may differ from actual results.

**Accounting and Financial Reporting for Pensions**

In the district-wide financial statements for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's proportionate share of the New Jersey Public Employees Retirement System ("PERS") and the Teachers' Pension and Annuity Fund ("TPAF") and the additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they were reported by PERS and TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, the year-end net pension liability is not required to be reflected. Pension related revenues and expenditures are reflected based on amounts that are normally expected to be liquidated with available financial resources for required pension contributions. Expenditures for PERS are recognized based upon billings made by the State of New Jersey due April 1<sup>st</sup> of each fiscal year. TPAF contributions are paid on the District's behalf by the State of New Jersey. The governmental fund financial statements reflect both a revenue and expenses for this pension contribution.

**Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The District has one item that qualifies for reporting in this category, deferred amounts related to pensions.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)**

**Deferred Outflows/Inflows of Resources (Continued)**

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies in this category, deferred amounts related to pension.

**Recently Adopted Accounting Pronouncements**

Beginning with the year ended June 30, 2021, the District has implemented GASB Statement 84, *Fiduciary Activities*. The objective of this new Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements. Governments with activities meeting the criteria should present a statement of fiduciary net position and a statement of changes in fiduciary net position. An exception to that requirement is provided for a business-type activity that normally expects to hold custodial assets for three months or less.

As a result of the implementation of this Statement, the New Jersey Department of Education has made the following determinations as to the reporting of certain funds which, in prior years, have been reported as Fiduciary Activities:

<u>Activity</u>	Prior to implementation of <u>GASB 84</u>	After Implementation of <u>GASB 84</u>
Student Activity Funds	Fiduciary Fund	Special Revenue Fund
Scholarship Funds	Fiduciary Fund	Special Revenue Fund
Payroll Agency Funds	Fiduciary Fund	General Fund
State Unemployment Compensation Fund	Fiduciary Fund	General Fund

See Note 20 for information of the restatement of balance resulting in the implementation of this new standard.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS**

The District considers petty cash, change funds, cash in banks, deposits in the government money market account, and short-term investments with original maturities of three months or less as cash and cash equivalents. Investments are stated at cost, which approximates market.

**Deposits**

New Jersey statutes permit the deposit of public funds in public depositories which are located in New Jersey and which meet the requirements of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA requires a bank that accepts public funds to be a public depository. A public depository is defined as a state bank, a national bank, or a savings bank, which is located in the State of New Jersey, the deposits of which are insured by the Federal Deposit Insurance Corporation. The statutes also require public depositories to maintain collateral for deposits of public funds that exceed certain insurance limits. Each depository participating in the GUDPA system must pledge collateral equal to 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of 75% of its capital funds. No collateral is required for amounts covered by FDIC insurance. The collateral which may be pledged to support these deposits includes obligations of the State and federal governments, insured securities and other collateral approved by the Department. When the capital position of the depository deteriorates or the depository takes an unusually large amount of public deposits, the Department of Banking and Insurance requires additional collateral to be pledged. Under (GUDPA), if a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of the deposits to the governmental unit.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Deposits (Continued)**

As of June 30, 2021, cash and cash equivalents of the District consisted of the following:

<u>Fund</u>	<u>Cash In</u>	<u>Bank</u>	<u>Additions</u>	<u>Reductions</u>	<u>Reconciled</u>
					<u>Balance</u>
General	\$	48,233,246.04	\$	(5,236,563.60)	\$ 42,996,682.44
Special Revenue		184,721.27		(10,553.14)	174,168.13
Enterprise		1,622,938.47	40,991.00		1,663,929.47
	\$	<u>50,040,905.78</u>	\$	<u>(5,247,116.74)</u>	<u>\$ 44,834,780.04</u>

Custodial Credit Risk - Deposits - Custodial credit risk is the risk that in the event of a bank failure, the deposits may not be returned. The District does not have a specific deposit policy for custodial credit risk other than those policies that adhere to the requirements of statute. As of June 30, 2021 based upon the coverage provided by FDIC and NJGUDPA, no amount of the bank balance was exposed to custodial credit risk. Of the cash on balance in the bank of \$50,040,905.78, \$500,000.00 was covered by Federal Depository Insurance, \$49,540,905.78 was covered by Governmental Unit Deposit Protection Act (GUDPA).

**Investments**

The purchase of investments by the Board is strictly limited by the express authority of the N.J.S.A. 18A:20-37 Education, Administration of School Districts. Permitted investments include any of the following type of securities:

1. Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
2. Government money market mutual funds which are purchased from an investment company or investment trust which is registered with the Securities and Exchange Commission under the "Investment Company Act of 1940," 15 U.S.C. 80a-1 et seq., and operated in accordance with 17 C.F.R. § 270.2a-7 and which portfolio is limited to U.S. Government securities that meet the definition of an eligible security pursuant to 17 C.F.R. § 270.2a-7 and repurchase agreements that are collateralized by such U.S. Government securities in which direct investment may be made pursuant to paragraphs (1) and (3) of N.J.S.A. 18A:20-37. These funds are also required to be rated by a nationally recognized statistical rating organization.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Investments (Continued)**

3. Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor.
4. Bonds or other obligations of the Local Unit or bonds or other obligations of school districts of which the Local Unit is a part or within which the school district is located.
5. Bonds or other obligations, having a maturity date not more than 397 days from date of purchase, approved by the Division of Investment of the Department of Treasury for investment by School Districts.
6. Local government investment pools that are fully invested in U.S. Government securities that meet the definition of eligible security pursuant to 17 C.F.R. § 270a-7 and repurchase agreements that are collateralized by such U.S. Government securities in which direct investment may be made pursuant to paragraphs (1) and (3) of N.J.S.A. 18A:20-37. This type of investment is also required to be rated in the highest category by a nationally recognized statistical rating organization.
7. Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C. 52:18A-90.4); or
8. Agreements for the repurchase of fully collateralized securities if:
  - a. the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection;
  - b. the custody of collateral is transferred to a third party;
  - c. the maturity of the agreement is not more than 30 days;
  - d. the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C. 17:19-41); and;
  - e. a master repurchase agreement providing for the custody and security of collateral is executed.

At June 30, 2021, the District had no outstanding investments that were not considered "cash equivalents".

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 2: CASH AND CASH EQUIVALENTS AND INVESTMENTS (CONTINUED)**

**Investments (Continued)**

Based upon the limitation set forth by New Jersey Statutes 18A:20-37 and its existing investment practices, the District is generally not exposed to credit risks, custodial credit risks, concentration of credit risks and interest rate risks for its investments, nor is it exposed to foreign currency risks for its deposits and investments.

**NOTE 3: CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2021 was as follows:

	<b><u>Beginning Balance</u></b>	<b><u>Additions</u></b>	<b><u>Retirements</u></b>	<b><u>Ending Balance</u></b>
Governmental activities:				
Capital assets that are not depreciated:				
Land	\$ 1,590,208.00	\$	\$	\$ 1,590,208.00
Construction In Progress	18,357,342.37	359,649.17		18,716,991.54
Total capital assets that are not depreciated	\$ 19,947,550.37	\$ 359,649.17	\$	\$ 20,307,199.54
Capital assets being depreciated:				
Land improvements	\$ 1,393,071.26	\$	\$	\$ 1,393,071.26
Building and building improvements	70,678,360.66	2,195,179.38		72,873,540.04
Machinery and equipment	11,937,083.38	644,089.07	(95,401.00)	12,485,771.45
Total capital assets being depreciated	\$ 84,008,515.30	\$ 2,839,268.45	\$ (95,401.00)	\$ 86,752,382.75
Total gross assets	\$ 103,956,065.67	\$ 3,198,917.62	\$ (95,401.00)	\$ 107,059,582.29
Less: accumulated depreciation for:				
Land improvements	\$ (1,120,741.59)	\$ (28,952.52)	\$	\$ (1,149,694.11)
Building and Building Improvements	(29,490,259.80)	(1,589,611.33)		(31,079,871.13)
Machinery and Equipment	(7,589,104.20)	(773,954.55)	95,401.00	(8,267,657.75)
	\$ (38,200,105.59)	\$ (2,392,518.40)	\$ 95,401.00	\$ (40,497,222.99)
Total Capital Assets being depreciated, net of accumulated depreciation	\$ 45,808,409.71	\$ 446,750.05	\$	\$ 46,255,159.76
Governmental activities capital assets, net	65,755,960.08	806,399.22		66,562,359.30
Business type activities:				
Machinery and equipment	\$ 1,521,392.72	\$ 19,187.83	\$	\$ 1,540,580.55
Less: accumulated depreciation	(947,538.40)	(108,203.11)		(1,055,741.51)
Proprietary fund capital assets, net	\$ 159,232.71	\$ (\$89,015.28)	\$	\$ 484,839.04

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 3: CAPITAL ASSETS (CONTINUED)**

Depreciation Expense was charged to governmental expenses as follows:

Governmental Activities:

Instruction:

Regular	\$ 1,116,893.42
Special	349,243.79
Other Instruction	132,364.34

Support services:

Student & instruction related services	318,760.81
General administrative services	15,933.17
School administrative services	176,917.59
Central services	38,694.96
Administrative technology information	36,745.92
Plant operations and maintenance	202,632.80
Student transportation	<u>4,331.61</u>

Total	\$ <u>2,392,518.40</u>
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**NOTE 4: LONG-TERM LIABILITIES**

Bonds are issued by the District pursuant to the provisions of Title 18A, Education, of the New Jersey Statutes and are required to be approved by the voters of the municipality through referendum. The proceeds of bonds are recorded in the Capital Projects Fund and are restricted to the use for which they were approved in the bond referendum. All bonds are retired in annual installments within the statutory period of usefulness.

School Bonds issued by the District are entitled to and benefit from the provision of the New Jersey School Board Reserve Act P.L. 1980 c.72. Basically, funds are held by the State of New Jersey within its State Fund for the Support of Free Public Schools as a school bond reserve pledged by law to secure payment of principal and interest due on such bonds in the event of the inability of the issuer to make payments.

At June 30, 2021, the District had no bonds issued or no bonds or notes authorized but not issued.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 4: LONG-TERM LIABILITIES (CONTINUED)**

The following is a summary of changes in liabilities that effect other long-term obligations for the year ended June 30, 2021.

	<u>Capital Leases Payable</u>	<u>Compensated Absences Payable</u>	<u>Net Pension Liability</u>	<u>Total</u>
Balance June 30, 2020	\$3,123,274.20	\$2,261,188.38	\$31,485,062.00	\$36,869,524.58
Additions/ Issued	1,619,925.00	132,493.97		1,752,418.97
Reductions	<u>356,564.53</u>	<u>                    </u>	<u>3,273,685.00</u>	<u>3,630,249.53</u>
Balance June 30, 2021	<u><u>\$4,386,634.67</u></u>	<u><u>\$2,393,682.35</u></u>	<u><u>\$28,211,377.00</u></u>	<u><u>\$34,991,694.02</u></u>
Amounts Due within one year	<u><u>\$910,969.71</u></u>			

Under New Jersey Statutes the District may incur debt in an amount not to exceed 4% of the averaged equalized valuation basis of real property. For the fiscal year ended June 30, 2021, the District borrowing capacity under N.J.S. 18A:24-19 would be as follows:

<u>Year</u>	<u>Equalized Valuation of Real Property</u>
2018	\$ 5,898,751,963.00
2019	6,269,145,480.00
2020	<u>6,752,038,404.00</u>
	<u><u>\$ 18,919,935,847.00</u></u>
Average equalized valuation of property	\$ 6,306,645,282.33
School borrowing margin ( 4% of \$6,306,645,282.33 )	252,265,811.29
Net bonded school debt as of June 30, 2021	<u>-0-</u>
School borrowing power available	<u><u>\$ 252,265,811.29</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 4: LONG-TERM LIABILITIES (CONTINUED)**

**Capital Leases Payable**

The District entered into a sale and lease back agreement in the amount of \$4,440,000.00 with the City of Linden for the athletic fields. The City then entered into a lease purchase agreement with the Union County Improvement Authority. The City then renovated the fields and has leased them back to the District. The lease was refinanced in August, 2016 and matures annually through November 1, 2030, bearing interest rates of between 3.0% and 4.0%. The District entered into another lease for Cyber Security Software- Malware Protection, in February 2020 and matures annually through March 15, 2024, at an interest rate of 2.44%. The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2021:

<b><u>Fiscal Year</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
2021-2022	\$910,969.71	\$90,649.72	\$1,001,619.43
2022-2023	925,507.98	78,511.44	1,004,019.42
2023-2024	935,156.98	65,962.44	1,001,119.42
2024-2025	205,000.00	53,100.00	258,100.00
2025-2026	215,000.00	44,700.00	259,700.00
2026-2027	220,000.00	36,000.00	256,000.00
2027-2028	235,000.00	26,900.00	261,900.00
2028-2029	240,000.00	18,600.00	258,600.00
2029-2030	245,000.00	11,325.00	256,325.00
2030-2031	<u>255,000.00</u>	<u>3,825.00</u>	<u>258,825.00</u>
	<u>\$4,386,634.67</u>	<u>\$429,573.60</u>	<u>\$4,816,208.27</u>

Total minimum lease payments	\$4,816,208.27
Less: Amount representing interest	<u>(429,573.60)</u>
Present value of net minimum lease payment	<u>\$4,386,634.67</u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 5: PENSION PLANS**

**Description of Plans** - All required employees of the District are covered by either the Public Employees' Retirement System (PERS) or the Teachers' Pension and Annuity Fund (TPAF) which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or online at [www.state.nj.us/treasury/pensions](http://www.state.nj.us/treasury/pensions).

**Teachers' Pension and Annuity Fund (TPAF)** - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Public Employees' Retirement System (PERS)** - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provision of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

**Defined Contribution Retirement Program (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established under the provision of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 to provide coverage elected and certain appointed officials, effective July 1, 2007. Membership is mandatory for such individuals with vesting occurring after one year of membership.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 5: PENSION PLANS (CONTINUED)**

**Significant Legislation**

Effective June 28, 2011, P.L. 2011, c. 78 enacted certain changes in the operations and benefit provisions of the TPAF and the PERS systems.

**Pension Plan Design Changes**

Effective June 28, 2011, P.L. 2011, c. 78, new members of TPAF and PERS, hired on or after June 28, 2011, will need 30 years of creditable service and have attained the age of 65 for receipt of the early retirement benefit without a reduction of 1/4 of 1% for each month that the member is under age 65. New members will be eligible for a service retirement benefit at age 65.

**Funding Changes**

Under the new legislation, the methodology for calculating the unfunded accrued liability payment portion of the employer's annual pension contribution to the PERS, and TPAF. The unfunded actuarial accrued liability (UAAL) will be amortized for each plan over an open-ended 30 year period and paid in level dollars. Beginning with the July 1, 2019 actuarial valuation (July 1, 2018 for PFRS), the UAAL will be amortized over a closed 30 year period until the remaining period reaches 20, when the amortization period will revert to an open-ended 20 year period.

**COLA Suspension**

The payment of automatic cost-of-living adjustment to current and future retirees and beneficiaries are suspended until reactivated as permitted by this law.

**Vesting and Benefit Provisions** The vesting and benefit provisions of PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after ten years of service, except for post-retirement healthcare benefits that vest after 25 years of service.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 5: PENSION PLANS (CONTINUED)**

**Contribution Requirements** The contribution policy is set by N.J.S.A. 43:15A and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation.

Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The actuarially determined contribution includes funding for cost-of-living adjustments, noncontributory death benefits, and post-retirement medical premiums. Under current statute the District is a non-contributing employer of TPAF (i.e., the State of New Jersey makes the employer contribution on behalf of public school districts).

**Three-Year Trend Information for PERS**

<b><u>Year</u></b>	<b><u>Annual Pension</u></b>	<b><u>Percentage of</u></b>	<b><u>Net Pension</u></b>
<b><u>Funding</u></b>	<b><u>Cost (APC)</u></b>	<b><u>APC</u></b>	<b><u>Obligation</u></b>
		<b><u>Contributed</u></b>	
6/30/2021	\$1,892,506	100%	\$1,892,506
6/30/2020	\$1,699,690	100%	\$1,699,690
6/30/2019	\$1,694,444	100%	\$1,694,444

For the fiscal years ended June 30, 2021, 2020, and 2019 the State of New Jersey contributed \$14,375,958.00, \$10,608,392.00 and \$9,339,834.00, respectively to the TPAF pension system on behalf of the District.

In accordance with N.J.S.A. 18A:66-66 during the years ended June 30, 2021, 2020 and 2019, the State of New Jersey reimbursed the District \$3,922,986.81, \$3,923,474.35 and \$3,798,531.25, respectively for the employer's share of social security contributions for TPAF members, as calculated on their base salaries. This amount has been included in the basic financial statements, and the governmental fund statements and schedules as a revenue and expenditure in accordance with GASB 68.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**

**Public Employees Retirement System (PERS)**

At June 30, 2021, the District reported a liability of \$28,211,377.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019 which was rolled forward to June 30, 2020. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2020, the District's proportion was 0.1729975553 percent, which was a decrease of 0.0017400309 percent from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$1,139,537.00 in the government-wide financial statements. This pension expense was based on the pension plans June 30, 2020 measurement date.

At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between expected and actual experience	\$513,683	\$99,768
Changes of assumptions	915,209	11,812,371
Net difference between projected and actual earnings on pension plan investments	964,288	
Changes in proportion and differences between District contributions and proportionate share of contributions	850,905	538,021
District contributions subsequent to the measurement date	<u>2,059,536</u>	
	<u>\$5,303,621</u>	<u>\$12,450,160</u>

The \$2,059,536.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e., for the school year ending June 30, 2021, the plan measurement date is June 30, 2020) will be recognized as a reduction of the net pension liability in the year ended June 30, 2022.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**

**Public Employees Retirement System (PERS) (Continued)**

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ended</u> <u>June 30</u>	<u>Amount</u>
2021	(\$3,477,435)
2022	(3,164,838)
2023	(1,781,808)
2024	(683,261)
2025	<u>(98,733)</u>
	<u><u>(\$9,206,075)</u></u>

**Actuarial Assumptions**

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which rolled forward to June 30, 2020. These actuarial valuations used the following assumptions:

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Inflation rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases:		
Through 2026	2.00%-6.00%	2.00%-6.00%
	Based on Years of Service	Based on Years of Service
Thereafter	3.00%-7.00%	3.00%-7.00%
	Based on Years of Service	Based on Years of Service
Investment Rate of Return	7.00%	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Actuarial Assumptions (Continued)**

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

**Long-Term Rate of Return**

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at both June 30, 2020 and June 30, 2019) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Assets Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Estate Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Actuarial Assumptions (Continued)**

**Discount Rate**

The discount rate used to measure the total pension liability was 7.00% and 6.28% as of June 30, 2020 and June 30, 2019, respectively. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers.

Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

**Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate**

The following presents the District's proportionate share of the net pension liability as of June 30, 2020, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease <u>6.00%</u>	At Current Discount Rate <u>7.00%</u>	1% Increase <u>8.00%</u>
District's proportionate share of the net pension liability	\$35,792,674	\$28,211,377	\$22,188,512

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Public Employees Retirement System (PERS) (Continued)**

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Public Employees Retirement System (PERS). The report may be obtained at State of New Jersey Division of Pensions and Benefits P.O. Box 295 Trenton, New Jersey 08625-0295 <http://www.state.nj.us/treasury/pensions>.

**Teachers Pensions and Annuity Fund (TPAF)**

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.

The portion of the TPAF Net Pension Liability that was associated with the District recognized at June 30, 2021 was as follows:

Net Pension Liability:	
Districts proportionate share	-0-
State's proportionate share	
associated with the District	<u>\$312,872,684</u>
	<u>\$312,872,684</u>

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019 which was rolled forward to June 30, 2020. The net pension liability associated with the District was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2020, the proportion of the TPAF net pension liability associated with the District was .4751380433% which was an increase of .0099900586 percent from its proportion measured as of June 30, 2019.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

For the year ended June 30, 2021, the District recognized on-behalf pension expense and revenue of \$19,455,756.00 in the government-wide financial statements for contributions provided by the State. This pension expense and revenue was based on the pension plans June 30, 2020 measurement date.

**Actuarial Assumptions**

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

	<u>June 30, 2020</u>	<u>June 30, 2019</u>
Inflation rate:		
Price	2.75%	2.75%
Wage	3.25%	3.25%
Salary Increases:		
Through 2026	1.55%-4.45%	1.55%-4.55%
	Based on Years of Service	Based on Years of Service
Thereafter	2.75%-5.65%	2.00%-5.65%
	Based on Years of Service	Based on Years of Service
Investment Rate of Return	7.00%	7.00%

**Mortality Rate**

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

**Actuarial Assumptions (Continued)**

**Mortality Rate (Continued)**

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

**Long-Term Expected Rate of Return**

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% and 7.00% at June 30, 2020 and June 30, 2019 respectively) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries.

The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Assets Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Estate Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 6: ACCOUNTING AND FINANCIAL REPORTING FOR PENSION - GASB 68**  
**(CONTINUED)**

**Teachers Pensions and Annuity Fund (TPAF) (Continued)**

**Actuarial Assumptions (Continued)**

**Discount Rate**

The discount rate used to measure the total pension liability was 5.40% and 5.60% as of June 30, 2020 and 2019, respectively. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00% for both June 30, 2020 and 2019, and a municipal bond rate of 2.21% and 3.50% as of June 30, 2020 and 2019, respectively, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062 and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

**Sensitivity of the Net Pension Liability to Changes in the Discount Rate**

Because the District's proportionate share of the net pension liability is zero, consideration of potential changes in the discount rate is not applicable to the District.

**Pension Plan Fiduciary Net Position**

Detailed information about the pension plan's fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Teachers Public and Annuity Fund (TPAF). The report may be obtained at State of New Jersey Division of Pensions and Benefits P.O. Box 295 Trenton, New Jersey 08625-0295 <http://www.state.nj.us/treasury/pensions>.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS – GASB 75**

**Plan Description and Benefits Provided**

The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan, with that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions*. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 52:14-17.32f. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 75 and the State is treated as a nonemployer contributing entity. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**Employees Covered by Benefit Terms**

The State Health Benefit Local Education Retired Employees Plan Membership covered by the benefit terms consisted of the following:

Active Plan Members	216,804
Inactive Plan Members or Beneficiaries	
Currently Receiving Benefits	149,304
Inactive Plan Members or Beneficiaries	
Not Yet Receiving Benefits	<u>- 0 -</u>
Total Plan Members	<u>366,108</u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Total Non-Employer OPEB Liability**

The portion of the total Non-Employer OPEB Liability that was associated with the District at June 30, 2021 was as follows:

Total OPEB Liability:	
District's Proportionate Share	\$-0-
State's Proportionate Share associated with the District	<u>285,144,550</u>
	<u><u>\$285,144,550</u></u>

The total Non-Employer OPEB liability as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020.

The total Non-Employer OPEB liability was determined separately based on actual data of the District.

For the year ended June 30, 2021, the District recognized on-behalf post-employment expense and revenue of \$16,522,483.00 in the government-wide financial statements for contributions provided by the State. This expense and revenue was based on the plans June 30, 2020 measurement date.

At June 30, 2020, the District's proportion was 0.4205053934 percent, which was an increase of .0099408046 from its proportion measured as of June 30, 2019.

The State, a Non-Employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS, TPAF/ABP and PFRS participants. The District's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Consequently, the District did not recognize any portion of the collective Non-Employer OPEB liability on the Statement of Net Position.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Actuarial Assumptions and Other Inputs**

The total Non-Employer OPEB liability that was associated with the District as of June 30, 2020 was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

	<u>June 30, 2020</u>		
	<u>TPAF/ABP</u>	<u>PERS</u>	<u>PFRS</u>
Inflation – 2.5%			
Salary Increases			
Through 2026	1.55-4.45%*	2.00-6.00%*	3.25-15.25%*
Thereafter	1.55-4.45%*	3.00-7.00%*	Applied to All Future Years

	<u>June 30, 2019</u>		
	<u>TPAF/ABP</u>	<u>PERS</u>	<u>PFRS</u>
CPI – 2.5%			
Salary Increases			
Through 2026	1.55-3.05%*	2.00-6.00%*	3.25-15.25%*
Thereafter	1.55-3.05%*	3.00-7.00%*	Applied to All Future Years

\*Based on Years of Service

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Actuarial Assumptions and Other Inputs (Continued)**

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 — June 30, 2018, July 1, 2014 — June 30, 2018, and July 1, 2013 - June 30, 2018 for TPAF, PERS and PFRS, respectively.

**Health Care Trend Assumptions**

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

**Discount Rate**

The discount rate for June 30, 2020 and June 30, 2019 was 2.21% and 3.50% respectively. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Changes in the Total Non-Employer OPEB Liability**

Shown below are details regarding The Total OPEB non-employer Liability associated with the District for the measurement period from June 30, 2019 to June 30, 2020.

Balance at 6/30/19		\$171,324,830
Changes for the year:		
Service cost	\$8,534,857	
Interest	6,211,574	
Differences between expected and actual experience	51,800,847	
Changes in assumptions or other inputs	52,086,111	
Membership Contributions	150,463	
Benefit payments - Net	<u>(4,964,132)</u>	
Net changes		<u>113,819,720</u>
Balance at 6/30/20		<u><u>\$285,144,550</u></u>

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in the Discount Rate**

The following presents the total Non-Employer OPEB liability associated with the District as of June 30, 2020, calculated using the discount rate as disclosed above as well as what the total Non-Employer OPEB liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	June 30, 2020		
	<u>1.00%</u>	<u>At Discount</u>	<u>1.00%</u>
	<u>Decrease (1.21%)</u>	<u>Rate (2.21%)</u>	<u>Increase (3.21%)</u>
State of New Jersey's Proportionate Share of the total Non-Employer OPEB Liability associated with the District	\$343,756,473	\$285,144,550	\$239,315,671

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**Sensitivity of the Total Non-Employer OPEB Liability to Changes in Healthcare Trends**

The following presents the total Non-Employer OPEB liability associated with the District as of June 30, 2020, calculated using the healthcare trend rate as disclosed above as well as what the total Non-Employer OPEB liability would be if it was calculated using a healthcare trend rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>June 30, 2020</u>		
	<u>1.00%</u>	<u>Healthcare Cost</u>	<u>1.00%</u>
	<u>Decrease</u>	<u>Trend Rate</u>	<u>Increase</u>
State of New Jersey's Proportionate Share of the total Non-Employer OPEB Liability associated with the District	\$230,178,297	\$285,144,550	\$350,597,141

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Non-Employer OPEB Liability**

At June 30, 2020, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's Non-Employer OPEB Liability associated with the District from the following sources:

	<u>Deferred Outflow of Resources</u>	<u>Deferred Inflow of Resources</u>
Differences between expected and actual experience	\$ 43,292,371	\$ 38,563,303
Changes of assumptions	48,502,149	32,536,608
Changes in proportion	<u>11,137,992</u>	<u>                    </u>
	\$ <u><u>102,932,512</u></u>	\$ <u><u>71,099,911</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 7: ACCOUNTING AND FINANCIAL REPORTING FOR POST-RETIREMENT BENEFITS OTHER THAN PENSIONS - GASB 75 (CONTINUED)**

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Non-Employer OPEB Liability (Continued)**

Amounts reported as deferred outflows of resources and deferred inflows of resources related to the State's proportionate share of the total Non-Employer OPEB Liability associated with the District will be recognized in OPEB expense as follows:

<u>Year Ended</u> <u>June 30,</u>	<u>Amount</u>
2020	\$2,410,267
2021	2,410,267
2022	2,410,267
2023	2,410,267
2024	2,410,267
Total Thereafter	<u>19,781,264</u>
	<u><u>\$31,832,601</u></u>

In accordance with GASBS No. 75, the District's proportionate share of school retirees OPEB is zero. There is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources in the financial statements.

**State Health Benefit Local Education Retired Employee Plan Information**

The New Jersey Division of Pension and Benefits issues publicly available reports on the OPEB plan. Those reports may be obtained by writing to the Division of Pension and Benefits, PO Box 295, Trenton, NJ 08625-0295 or on their website at:

<http://www.state.nj.us/treasury/pensions/gasb-notice-oheb.shtml>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 8:     LITIGATION**

The District's counsel advises that there is no litigation, pending litigation, claims, contingent liabilities, unasserted claims or assessments or statutory violations which involve the School District and which might materially affect the District's financial position.

**NOTE 9:     INVENTORY**

Inventory in the Food Service Fund at June 30, 2021 consisted of the following:

Food and Supplies	<u>\$39,335.24</u>
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The value of Federal donated commodities as reflected on Schedule A (required by the Single Audit Act Amendments of 1996) is the difference between market value and cost of the commodities at the date of purchase and has been included as an item of non-operating revenue in the financial statements.

**NOTE 10:    CONTINGENCIES**

The District receives financial assistance from the State of New Jersey and the U.S. Government in the form of grants. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. The State and Federal grants received and expended in the 2020-2021 fiscal year were subject to the U.S. OMB Circular Uniform Guidance and New Jersey OMB Circular 15-08 which mandates that grant revenues and expenditures be audited in conjunction with the District's annual audit if expenditures for federal or state programs exceed \$750,000. Findings and questioned costs, if any, relative to federal and state financial assistance programs are discussed in the Single Audit Section, Schedule of Findings and Questioned Costs. In addition, all grants and cost reimbursements are subject to financial and compliance audits by the grantors. The District's management does not believe any such audit would result in material amounts of disallowed costs.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 11: INTERFUND RECEIVABLES AND PAYABLES**

The following interfund balances remained on the fund balance sheet at June 30, 2021:

<u>Fund</u>	<u>Receivable</u>	<u>Payable</u>
General Fund	\$521,516.29	
Special Revenue Fund		\$521,516.29
	<u>\$521,516.29</u>	<u>\$521,516.29</u>

All balances resulted from the time lag between the dates that short-term loans were disbursed and payments between funds were made.

**NOTE 12: RISK MANAGEMENT**

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability, and student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Annual Comprehensive Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. Charges are applied to the Unemployment Compensation Claims Payable first, and any remaining charges are applied to the Unemployment Compensation budget appropriation. The table below is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the combined ending balance of the District's Unemployment Compensation Claims Payable and Unemployment Restricted Fund Balance for the current and previous two years:

Year Ended	Employer	Interest and Employee	Amount	Ending
<u>June 30,</u>	<u>Contributions</u>	<u>Contributions</u>	<u>Reimbursed</u>	<u>Balance</u>
2021	\$-0-	\$154,076.14	\$108,011.85	\$261,896.83
2020	-0-	164,247.99	109,911.27	215,832.54
2019	-0-	160,834.14	71,707.99	161,495.82

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 13:     COMPENSATED ABSENCES**

District employees earn sick leave at the rate of one day for each month of service. Upon retirement for service and age or disability from TPAF or PERS, an employee is entitled to receive payment for accumulated sick days, at various rates for unused accumulated sick leave, subject to a 95% or better attendance clause, for all employees covered by the agreement between the Board of Education of the City of Linden and the City of Linden Education Association and for unaffiliated support staff. Members of the Association of Principals and Supervisors of the City of Linden are entitled to a maximum payment of \$18,000.00. Sick days for the School Business Administrator/Board Secretary and the superintendent of schools shall accumulate from year to year.

Twelve month District employees are entitled to vacation time.

The liability for vested compensated absences of the governmental fund types is recorded in the general long-term debt account group. The current portion of the compensated absence balance is not considered material to the applicable fund total liabilities, and is therefore not shown separately for the long-term liability balance of compensated absences.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2021, no liability existed for compensated absences in the proprietary fund types.

For additional descriptive information see Note 1, Summary of Significant Accounting Policies.

**NOTE 14:     DEFERRED COMPENSATION**

The Board offers its employees a choice of various deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The district offers a variety of plan administrators as follows:

AXA Advisors  
Met Life  
Lincoln Investments  
Voya Retirement and Annuity Company

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 15: FUND BALANCE APPROPRIATED**

**General Fund** – Of the \$44,652,858.79 General Fund balance at June 30, 2021, \$2,638,633.11 is assigned for year-end encumbrances; \$699,450.00 is assigned to designated for subsequent years expenditures; \$18,126.77 is assigned to SEMI/FFCRA designated for subsequent years expenditures; \$31,451,668.67 has been restricted in the Capital Reserve Account; \$947,785.74 is restricted in the Emergency Reserve Account; \$216,431.08 is restricted for state unemployment and \$1,739,723.42 is unassigned; \$6,941,040.00 is restricted as excess surplus in accordance with N.J.S.A. 18A:7F-7, of which \$3,441,040.00 has been appropriated and included as anticipated revenue for the year ending June 30, 2022.

**NOTE 16: CALCULATION OF EXCESS SURPLUS- BUDGETARY BASIS**

In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004,c.73 (S1701), the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2021 is \$3,500,000.00.

General Fund Expenditures Fiscal Year Ended June 30, 2021	\$139,837,791.42
Add:	
Transfer from General Fund to SRF for PreK	116,475.00
	<u>139,954,266.42</u>
Less:	
On-behalf TPAF Pension and Social Security Reimb. and assets acquired under capital leases	24,431,990.81
	<u>24,431,990.81</u>
Adjusted General Fund Expenditures	115,522,275.61
Excess Surplus Percentage	4.00%
4% of Adjusted 2020-21 General Fund Expenditures	<u>4,620,891.02</u>
Add: Allowable Adjustments	371,876.00
Maximum Unreserved/Undesignated Fund Balance	4,992,767.02
Actual Unassigned/Undesignated Fund Balance	<u>8,492,767.02</u>
Excess Surplus	<u><u>\$3,500,000.00</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 17: DEFICIT FUND BALANCES / NET POSITION**

The District has a deficit fund balance of \$302,019.40 in the Special Revenue Fund as of June 30, 2021 as reported in the fund statements (modified accrual basis). N.J.S.A 18A:22-44.2 provides that in the event a state school aid payment is not made until the following school budget year, districts must record the last state aid payment as revenue, in the current budget year. The statute provides legal authority for school districts to recognize this revenue in the current budget year.

For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditures, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability.

Since the State is recording the last state aid payment in the subsequent fiscal year, the school district cannot recognize the last two state aid payments on the GAAP financial statements until the year the State records the payable. Due to the timing difference of recording the last state aid payment, the fund balance deficits in the General and Special Revenue Funds do not alone indicate that the District is facing financial difficulties. Pursuant to P.L. 2003, c.97, any negative unreserved, undesignated general fund balance that is reported as a direct result from the delay in the payment of state aid until the following fiscal year, is not considered in violation of New Jersey statute and regulation nor in need of corrective action.

**NOTE 18: CAPITAL RESERVE ACCOUNT**

A capital reserve account was established by the City of Linden Board of Education for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6A:23A-14.1(g) 7, the balance in the account cannot at any time exceed the local costs of uncompleted capital projects in its approved LRFP.

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 18: CAPITAL RESERVE ACCOUNT (CONTINUED)**

The activity of the capital reserve for the year ending June 30, 2021 is as follows:

Balance, June 30, 2020		\$20,533,815.38
Interest Earnings	\$30,436.31	
Deposits:		
Board Resolution dated 6/24/21	<u>16,246,185.98</u>	
		<u>16,276,622.29</u>
		36,810,437.67
Withdrawals:		
2020-21 Budget	3,484,318.00	
Board Resolution dated 8/27/20	<u>1,874,451.00</u>	
		<u>5,358,769.00</u>
Balance, June 30, 2021		<u><u>\$31,451,668.67</u></u>

**NOTE 19: EMERGENCY RESERVE ACCOUNT**

An emergency reserve account was established by the City of Linden Board of Education in the amount of \$1,000,000.00 in the 2007-2008 school year for the accumulation of funds for use as emergency expenditures in subsequent fiscal years. The emergency reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The emergency reserve account was created to fund medical expenses in excess of 4%. The emergency reserve account is used to fund unanticipated general fund current expense costs and may be established to supplement the reserve in the district's annual budget or through a transfer by board resolution at year end of any unanticipated revenue and unexpended line item appropriation amounts in accordance with N.J.S.A. 18A:7F-41.

The activity of the emergency reserve for the year ending June 30, 2021 is as follows:

Balance, June 30, 2020	\$945,297.80
Interest Earnings	<u>2,487.94</u>
Balance, June 30, 2021	<u><u>\$947,785.74</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 20: PRIOR PERIOD ADJUSTMENTS**

As of July 1, 2020 the District implemented GASB Statement No. 84 Fiduciary Activities (GASB 84). Certain agency funds previously accounted for activities that are not considered fiduciary in nature and are now reported in the Governmental Funds. The District restated the net position and fund balance of the funds indicated below to appropriately reflect the June 30, 2020 balances as follows:

	<u>Governmental Activities</u>
Beginning Net Position 06/30/20	\$53,197,019.11
Adjustments:	
Unemployment Compensation	215,832.54
Student Activity Fund Balance	211,736.03
Athletic Account	103.60
Scholarships Account	16,118.37
	<hr/>
Beginning Net Position 06/30/20 (As restated)	<u><u>\$53,640,809.65</u></u>

	<u>Governmental Funds General Fund</u>	<u>Governmental Funds Special Revenue Fund</u>	<u>Fiduciary Fund</u>
Fund Balance 06/30/20	\$31,294,146.61	(\$297,952.00)	\$443,790.54
Adjustments:			
Unemployment Compensation Fund	215,832.54		(215,832.54)
Student Activity Fund Balance		211,736.03	(211,736.03)
Athletic Fund Balance		103.60	(103.60)
Scholarships Account		16,118.37	(16,118.37)
	<hr/>	<hr/>	<hr/>
Fund Balance 06/30/20 (As restated)	<u><u>\$31,509,979.15</u></u>	<u><u>(\$69,994.00)</u></u>	<u><u>\$-0-</u></u>

	<u>Fiduciary Fund</u>
Liabilities Balance 06/30/20	\$213,051.98
Payroll deductions and withholdings	(\$1,212.35)
Due to student groups	(211,839.63)
	<hr/>
Liabilities 06/30/20 (As restated)	<u><u>\$-0-</u></u>

**City of Linden School District**  
**Notes to the Financial Statements**  
**June 30, 2021**

**NOTE 21:     SUBSEQUENT EVENTS**

The District has evaluated material subsequent events occurring after the financial statement date through January 27, 2022 which the date the financial statements were available to be issued. The District has determined that no subsequent events needed to be disclosed.

**REQUIRED SUPPLEMENTARY INFORMATION – Part II**

**BUDGETARY COMPARISON SCHEDULES**

LINDEN BOARD OF EDUCATION

GENERAL FUND

COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES

IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ORIGINAL BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
REVENUES:					
Local sources:					
Local tax levy	\$94,215,916.00		\$94,215,916.00	\$94,215,916.00	
Tuition	53,000.00		53,000.00	28,970.40	(\$24,029.60)
Tuition from other LEAs Within the State				17,755.20	17,755.20
Interest earned on emergency reserve funds	8,000.00		8,000.00	2,487.94	(5,512.06)
Interest earned on capital reserve funds	75,000.00		75,000.00	30,436.31	(44,563.69)
Restricted Miscellaneous				598.54	598.54
Unrestricted Miscellaneous	300,000.00		300,000.00	367,875.01	67,875.01
Total - local sources	94,651,916.00		94,651,916.00	94,664,039.40	12,123.40
State sources:					
Extraordinary Aid	700,000.00		700,000.00	1,002,504.00	302,504.00
Categorical Special Education Aid	5,173,982.00		5,173,982.00	5,173,982.00	
Equalization Aid	24,518,196.00		24,518,196.00	24,518,196.00	
Categorical Security Aid	2,026,603.00		2,026,603.00	2,026,603.00	
Categorical Transportation Aid	1,068,441.00		1,068,441.00	1,068,441.00	
Non-Public School Transportation Aid (non-budgeted)				69,372.00	69,372.00
On-behalf TPAF Pension Contributions (non-budgeted)				14,107,543.00	14,107,543.00
On-behalf TPAF Non-Contributory Insurance (non-budgeted)				268,415.00	268,415.00
On-behalf TPAF Post Retirement Medical Cont. (non-budgeted)				4,505,202.00	4,505,202.00
On-behalf TPAF Long-Term Disability Insurance (non-budgeted)				7,919.00	7,919.00
Reimbursed TPAF Social Security cont. (non-budgeted)				3,922,986.81	3,922,986.81
Total - state sources	33,487,222.00		33,487,222.00	56,671,163.81	23,183,941.81
Federal sources:					
Medicaid Reimbursement	181,260.00		181,260.00	295,223.68	113,963.68
FFCRA/SEMI Reimbursement	181,260.00		181,260.00	18,126.77	18,126.77
				313,350.45	132,090.45
Total revenues	\$128,320,398.00		\$128,320,398.00	\$151,648,553.66	\$23,328,155.66

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
<b>EXPENDITURES:</b>					
<b>CURRENT EXPENSE:</b>					
Instruction - regular programs:					
Salaries of teachers:					
Kindergarten	\$1,750,107.00	(\$5,485.00)	\$1,744,622.00	\$1,651,697.15	\$92,924.85
Grades 1-5	13,640,183.24	(833,524.00)	12,806,659.24	11,603,146.67	1,203,512.57
Grades 6-8	8,036,858.00	(238,643.00)	7,798,215.00	7,298,547.13	499,667.87
Grades 9-12	9,369,383.03	(459.00)	9,368,924.03	8,579,657.50	789,266.53
Regular programs - home instruction:					
Salaries of teachers	142,305.00		142,305.00	86,000.50	56,304.50
Purchased professional educational services	44,518.00		44,518.00	11,700.92	32,817.08
Regular programs - undistributed instruction:					
Other salaries for instruction	1,798,585.50	116,339.00	1,914,924.50	1,526,639.87	388,284.63
Purchased professional - educational services	52,270.00	(2,818.00)	49,452.00	8,323.70	41,128.30
Purchased technical services	93,612.00	(67,750.00)	25,862.00		25,862.00
Other purchased services (400 - 500 series)	2,462,120.79	103,803.60	2,565,924.39	2,179,203.64	386,720.75
General supplies	2,196,514.21	481,151.56	2,677,665.77	2,038,023.94	639,641.83
Textbooks	123,421.76	9,195.00	132,616.76	65,964.20	66,652.56
Other objects	43,950.00	(2,500.00)	41,450.00	14,592.05	26,857.95
Total regular programs	39,753,828.53	(440,689.84)	39,313,138.69	35,063,497.27	4,249,641.42
Learning and/or language disabilities:					
Salaries of teachers	1,097,550.00	(106,343.00)	991,207.00	930,329.00	60,878.00
Other salaries for instruction	317,578.00	(12,252.00)	305,326.00	225,554.58	79,771.42
General supplies	5,000.00		5,000.00		5,000.00
Total learning and/or language disabilities	\$1,420,128.00	(\$118,595.00)	\$1,301,533.00	\$1,155,883.58	\$145,649.42

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Behavioral disabilities:					
Salaries of teachers	\$229,753.00	\$99,924.00	\$329,677.00	\$329,677.00	
Other salaries for instruction	124,078.00	3,121.00	127,199.00	103,021.00	\$24,178.00
General supplies	12,953.88		12,953.88	1,781.04	11,172.84
Other objects	1,500.00		1,500.00	451.93	1,048.07
Total behavioral disabilities	368,284.88	103,045.00	471,329.88	434,930.97	36,398.91
Multiple disabilities:					
Salaries of teachers	425,384.00	(92,575.00)	332,809.00	332,731.40	77.60
Other salaries for instruction	255,621.00	24,685.00	280,306.00	248,732.78	31,573.22
General supplies	1,800.00		1,800.00	191.08	1,608.92
Total multiple disabilities	682,805.00	(67,890.00)	614,915.00	581,655.26	33,259.74
Resource room:					
Salaries of teachers	5,229,832.00	(75,153.00)	5,154,679.00	5,009,059.54	145,619.46
Other salaries for instruction	1,111,070.00	75,881.00	1,186,951.00	1,079,837.13	107,113.87
General supplies	5,000.00	3,500.00	8,500.00	1,636.00	6,864.00
Total resource room	6,345,902.00	4,228.00	6,350,130.00	6,090,532.67	259,597.33
Autism:					
Salaries of teachers	487,052.00		487,052.00	487,052.00	
Other salaries for instruction	331,746.00	(4,700.00)	327,046.00	262,806.09	64,239.91
General supplies	2,000.00		2,000.00	97.46	1,902.54
Total autism	\$820,798.00	(\$4,700.00)	\$816,098.00	\$749,955.55	\$66,142.45

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Preschool disabilities - full-time:					
Salaries of teachers	\$401,803.00	\$300.00	\$402,103.00	\$402,032.54	\$70.46
Other salaries for instruction	253,419.00	(29,500.00)	223,919.00	203,102.15	20,816.85
General supplies	1,270.00		1,270.00	270.00	1,000.00
Total preschool disabilities - full time	656,492.00	(29,200.00)	627,292.00	605,404.69	21,887.31
Home instruction:					
Purchased professional-educational services	41,722.00	(5,000.00)	36,722.00	4,570.00	32,152.00
Total home instruction	41,722.00	(5,000.00)	36,722.00	4,570.00	32,152.00
Total special education	10,336,131.88	(118,112.00)	10,218,019.88	9,622,932.72	595,087.16
Basic skills/remedial:					
Salaries of teachers	464,483.00		464,483.00		464,483.00
General supplies	2,500.00		2,500.00	908.53	1,591.47
Total basic skills/remedial	466,983.00		466,983.00	908.53	466,074.47
Bilingual education:					
Salaries of teachers	1,652,829.00	142,996.00	1,795,825.00	1,692,045.44	103,779.56
Other salaries for instruction	209,773.00	18,744.00	228,517.00	214,443.33	14,073.67
Total bilingual education	\$1,862,602.00	\$161,740.00	\$2,024,342.00	\$1,906,488.77	\$117,853.23

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Vocational programs - local - instruction:					
Salaries of teachers	\$1,064,682.00		\$1,064,682.00	\$898,226.73	\$166,455.27
General supplies	77,528.32		77,528.32	63,856.94	13,671.38
Textbooks	12,820.26	\$3,981.00	16,801.26	6,320.26	10,481.00
Other objects	7,000.00	(981.00)	6,019.00	1,948.47	4,070.53
Total vocational programs - local - instruction	1,162,030.58	3,000.00	1,165,030.58	970,352.40	194,678.18
School sponsored cocurricular activities - instruction:					
Salaries of teachers	248,520.00	(8,167.00)	240,353.00	63,771.00	176,582.00
Purchased services (300 - 500 series)	13,350.00		13,350.00	312.00	13,038.00
Supplies and materials	74,269.13		74,269.13	8,927.79	65,341.34
Other objects	400.00		400.00		400.00
Total school sponsored cocurricular activities instruction	336,539.13	(8,167.00)	328,372.13	73,010.79	255,361.34
School sponsored athletics:					
Salaries	721,000.00		721,000.00	652,163.92	68,836.08
Purchased services (300 - 500 series)	100,312.37	(14,448.00)	85,864.37	67,930.21	17,934.16
Supplies and materials	247,812.89	79,000.00	326,812.89	211,103.14	115,709.75
Other objects	60,000.00	(26,500.00)	33,500.00	27,069.42	6,430.58
Transfer to cover deficit (Agency Funds)	31,000.00		31,000.00	25,361.60	5,638.40
Total school sponsored athletics	\$1,160,125.26	\$38,052.00	\$1,198,177.26	\$983,628.29	\$214,548.97

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Summer School:					
Salaries	\$200,000.00		\$200,000.00	\$123,056.86	\$76,943.14
Other salaries for instruction	100,000.00		100,000.00		100,000.00
General supplies	1,000.00		1,000.00		1,000.00
Total Summer School	301,000.00		301,000.00	123,056.86	177,943.14
Alternative Education Program - Instruction					
Other purchased services (400 - 500 series)	1,500.00	\$12.00	1,512.00	10.45	1,501.55
General supplies	34,152.14	(12.00)	34,140.14	22,654.15	11,485.99
Other objects	1,400.00	(900.00)	500.00		500.00
Other purchased services (400 - 500 series)		900.00	900.00		900.00
Total alternative Education Program - Instruction	37,052.14		37,052.14	22,664.60	14,387.54
Total other instructional programs	5,326,332.11	194,625.00	5,520,957.11	4,080,110.24	1,440,846.87
Total - instruction	55,416,292.52	(364,176.84)	55,052,115.68	48,766,540.23	6,285,575.45
Undistributed expenditures:					
Instruction:					
Tuition to other LEA's within the state-regular	60,000.00		60,000.00		60,000.00
Tuition to other LEA's within the state-special	4,085,326.43		4,085,326.43	2,702,383.41	1,382,943.02
Tuition to county vocational school district-regular	838,500.00		838,500.00	704,150.00	134,350.00
Tuition to county vocational school district-special	156,500.00		156,500.00	107,350.00	49,150.00
Tuition to CSSD & reg. day schools	100,000.00		100,000.00		100,000.00
Tuition to private schools for the disabled w/in state	7,043,797.08	(980,672.00)	6,063,125.08	4,673,718.38	1,389,406.70
Tuition to private schools for the disabled & other LEA's-spl, o/s St	350,000.00		350,000.00		350,000.00
Tuition-state facilities	146,188.00		146,188.00	146,188.00	
Tuition-other	645,725.00		645,725.00	233,077.00	412,648.00
Total undistributed expenditures - instruction	\$13,426,036.51	(\$980,672.00)	\$12,445,364.51	\$8,566,866.79	\$3,878,497.72

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Attendance and social work services:					
Salaries	\$212,732.00	\$16,600.00	\$229,332.00	\$227,296.16	\$2,035.84
Other Purchased services (400 - 500 series)	9,000.00		9,000.00	2,723.95	6,276.05
Supplies and materials	4,000.00		4,000.00	983.04	3,016.96
Total attendance and social work services	225,732.00	16,600.00	242,332.00	231,003.15	11,328.85
Health services:					
Salaries	1,644,504.00		1,644,504.00	1,431,476.33	213,027.67
Purchased professional and technical services	52,000.00		52,000.00	13,000.00	39,000.00
Other Purchased services (400 - 500 series)	19,700.00	19.05	19,719.05	1,097.15	18,621.90
Supplies and materials	25,439.57	(390.00)	25,049.57	22,335.37	2,714.20
Other objects	5,000.00		5,000.00	2,239.52	2,760.48
Total health services	1,746,643.57	(370.95)	1,746,272.62	1,470,148.37	276,124.25
Other support services - student related services:					
Salaries	1,085,472.00	(576.00)	1,084,896.00	1,046,526.43	38,369.57
Purchased professional - educational services	729,208.11		729,208.11	482,600.25	246,607.86
Supplies and materials	5,000.00		5,000.00	2,625.04	2,374.96
Total other support services - students related services	1,819,680.11	(576.00)	1,819,104.11	1,531,751.72	287,352.39
Other support services - students - regular:					
Salaries of other professional staff	933,750.00	5,485.00	939,235.00	861,132.45	78,102.55
Salaries of secretarial and clerical assistants	210,898.00		210,898.00	210,897.60	0.40
Other Purchased services (400 - 500 series)	31,375.01	(3,914.00)	27,461.01	8,421.42	19,039.59
Supplies and materials	41,371.13	(709.00)	40,662.13	31,521.42	9,140.71
Total other support services - students - regular	\$1,217,394.14	\$862.00	\$1,218,256.14	\$1,111,972.89	\$106,283.25

LINDEN BOARD OF EDUCATION

GENERAL FUND

COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES

IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Other support services - students - special services:					
Salaries of other professional staff	\$2,517,411.00		\$2,517,411.00	\$2,290,227.61	\$227,183.39
Salaries of secretarial and clerical assistants	516,428.00	\$2,705.00	519,133.00	519,131.79	1.21
Unused vacation Pay to Terminated/Retired Staff	15,000.00	(606.00)	14,394.00		14,394.00
Purchased professional - educational services	160,000.00		160,000.00	60,490.00	99,510.00
Other Purchased services (400 - 500 series)	514,000.00	(83,036.00)	430,964.00	100,714.52	330,249.48
Supplies and materials	49,036.16	94,851.00	143,887.16	57,967.19	85,919.97
Other objects	9,000.00		9,000.00	2,651.55	6,348.45
Total other support services - students - special services	3,780,875.16	13,914.00	3,794,789.16	3,031,182.66	763,606.50
Improvement of instruction services/ other support services-instructional staff:					
Salaries of supervisors of instruction	1,487,186.00	358,247.00	1,845,433.00	1,212,174.18	633,258.82
Salaries of other professional staff	190,000.00		190,000.00	181,297.92	8,702.08
Salaries of secretarial and clerical assistants	452,597.00		452,597.00	340,252.19	112,344.81
Salaries of Facilitators, Math/Lit.Coaches	1,078,230.64	(488,350.00)	589,880.64	247,189.32	342,691.32
Unused Vacation Payment to Terminated/Retired Staff	10,000.00	(1,291.00)	8,709.00	8,709.00	
Purchased professional - educational services	3,500.00		3,500.00		3,500.00
Other Purchased services (400 - 500 series)	217,839.00	(9,043.16)	208,795.84	128,164.07	80,631.77
Supplies and materials	73,974.02	16,960.00	90,934.02	60,739.50	30,194.52
Other objects	11,350.00	500.00	11,850.00	2,808.90	9,041.10
Total improvement of instruction services/ other support services-instructional staff	3,524,676.66	(\$122,977.16)	3,401,699.50	2,181,335.08	1,220,364.42
Educational media services/school library:					
Salaries	529,559.00		529,559.00	207,201.90	322,357.10
Other purchased services (400 - 500 series)	600.00		600.00	155.00	445.00
Supplies and materials	37,231.22		37,231.22	28,278.47	8,952.75
Total educational media services/school library	\$567,390.22		\$567,390.22	\$235,635.37	\$331,754.85

LINDEN BOARD OF EDUCATION

GENERAL FUND

COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES

IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Instructional staff training services:					
Other salaries	\$2,500.00		\$2,500.00		\$2,500.00
Purchased professional - educational services	37,543.74	\$4,750.00	42,293.74	\$11,932.98	30,360.76
Other purchased services (400 - 500 series)	94,894.00	(7,170.00)	87,724.00	20,511.49	67,212.51
Supplies and materials	13,500.00		13,500.00		13,500.00
Other objects	2,250.00		2,250.00	276.00	1,974.00
Total instructional staff training services	150,687.74	(2,420.00)	148,267.74	32,720.47	115,547.27
Support services general administration:					
Salaries	655,073.00	(147,567.05)	507,505.95	438,606.23	68,899.72
Legal services	300,000.00		300,000.00	236,999.95	63,000.05
Audit fees	50,000.00		50,000.00	46,975.00	3,025.00
Architectural/Engineering Services	113,050.00	366,419.00	479,469.00	479,293.68	175.32
Other purchased professional services	35,000.00	(307.00)	34,693.00	25,815.75	8,877.25
Purchased technical services	10,000.00		10,000.00		10,000.00
Communications/telephone	600,000.00	(8,831.00)	591,169.00	278,808.24	312,360.76
BOE other purchased services	10,000.00		10,000.00	900.00	9,100.00
Misc purchased services (400-500) [Other than 530 & Amp;585]	92,243.09	5,500.00	97,743.09	81,876.36	15,866.73
General Supplies	46,515.34	(5,500.00)	41,015.34	18,908.63	22,106.71
BOE in-house training/meeting supplies	7,000.00		7,000.00		7,000.00
Judgments against the school district	150,000.00	(105,474.00)	44,526.00	3,900.50	40,625.50
Miscellaneous expenditures	50,000.00		50,000.00	11,196.24	38,803.76
BOE membership dues and fees	29,000.00	2.55	29,002.55	26,662.70	2,339.85
Total support services general administration	\$2,147,881.43	\$104,242.50	\$2,252,123.93	\$1,649,943.28	\$602,180.65

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Support services school administration:					
Salaries of principals/asst. principals/prog dir	\$3,835,842.00	(\$156,672.00)	\$3,679,170.00	\$3,615,375.26	\$63,794.74
Salaries of secretarial and clerical assistants	1,257,394.00	2,058.00	1,259,452.00	1,254,787.76	4,664.24
Unused Vacation Payment to Terminated/Retired Staff	10,000.00	10,260.00	20,260.00	20,258.80	1.20
Purchased professional and Technical Services	10,000.00	(1.00)	9,999.00		9,999.00
Other purchased services (400 - 500 series)	49,310.00	(978.55)	48,331.45	19,743.28	28,588.17
Supplies and materials	108,351.79	6,600.00	114,951.79	64,714.13	50,237.66
Other objects	14,700.00	(837.00)	13,863.00	3,389.98	10,473.02
Total support services school administration	5,285,597.79	(139,570.55)	5,146,027.24	4,978,269.21	167,758.03
Central service:					
Salaries	1,086,384.17	(20,647.00)	1,065,737.17	1,065,189.48	547.69
Unused Vacation Payment to Terminated/Retired Staff	10,000.00	(4,602.00)	5,398.00		5,398.00
Purchased professional services	25,000.00		25,000.00	14,031.00	10,969.00
Miscellaneous purchased services (400-500 series) [Q/T 594]	105,375.00	(42,700.00)	62,675.00	57,383.46	5,291.54
Supplies and materials	41,485.79		41,485.79	30,538.28	10,947.51
Interest on lease purchase agreements	100,000.00		100,000.00	40,200.00	59,800.00
Other Objects	15,000.00		15,000.00	5,144.59	9,855.41
Total central services	1,383,244.96	(67,949.00)	1,315,295.96	1,212,486.81	102,809.15
Administrative information technology:					
Salaries	896,544.00	115,160.00	1,011,704.00	1,011,536.56	167.44
Purchased technical services	7,500.00	(7,500.00)			
Other purchased services (400 - 500 series)	167,600.00	30,600.00	198,200.00	144,884.63	53,315.37
Supplies and materials	104,598.00	6,496.52	111,094.52	100,169.56	10,924.96
Other objects	500.00		500.00	182.04	317.96
Total administrative information technology	\$1,176,742.00	\$144,756.52	\$1,321,498.52	\$1,256,772.79	\$64,725.73

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Required maintenance for school facilities:					
Salaries	\$230,949.00		\$230,949.00	\$208,284.84	\$22,664.16
Cleaning, repair and maintenance services	1,353,558.55	\$123,615.00	1,477,173.55	1,110,925.71	366,247.84
General supplies	398,232.73	(2,960.50)	395,272.23	151,354.07	243,918.16
Other objects	10,000.00	6,463.50	16,463.50	16,463.25	0.25
Total required maintenance for school facilities	1,992,740.28	127,118.00	2,119,858.28	1,487,027.87	632,830.41
Other operation and maint. of plant :					
Salaries	4,558,240.63	(63,109.00)	4,495,131.63	4,336,721.74	158,409.89
Unused Vacation Payment to Terminated/Retired Staff	5,000.00		5,000.00		5,000.00
Purchased professional and technical services	15,000.00		15,000.00		15,000.00
Cleaning, repair and maint. services	286,350.00	44,651.00	331,001.00	116,129.24	214,871.76
Rental of land & building other than lease purchase agreement	893,180.83	3,003.48	896,184.31	719,304.79	176,879.52
Other purchased property services	190,000.00		190,000.00	179,422.19	10,577.81
Insurance	693,000.00	21,256.62	714,256.62	713,184.26	1,072.36
Miscellaneous purchased services	264,847.00	(15,615.00)	249,232.00	63,836.61	185,395.39
General supplies	791,347.72	(18,500.00)	772,847.72	529,629.62	243,218.10
Energy (natural gas)	740,000.00	(22,006.62)	717,993.38	493,828.35	224,165.03
Energy (heat and electricity)	930,000.00	11,600.00	941,600.00	730,241.14	211,358.86
Energy (Gasoline)	24,000.00		24,000.00	3,854.71	20,145.29
Other objects	10,000.00		10,000.00		10,000.00
Total other operation and maint. of plant	9,400,966.18	(\$38,719.52)	9,362,246.66	7,886,152.65	1,476,094.01
Other care and upkeep of grounds					
Salaries	212,078.00		212,078.00	212,077.92	0.08
General supplies	6,000.00	4,000.00	10,000.00	2,017.18	7,982.82
Total other care and upkeep of grounds	\$218,078.00	\$4,000.00	\$222,078.00	\$214,095.10	\$7,982.90

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Other security:					
Salaries	\$905,181.00		\$905,181.00	\$820,963.43	\$84,217.57
Purchased professional and technical services	574,797.25	(\$78,486.00)	496,311.25	106,278.34	390,032.91
Total other security	1,479,978.25	(78,486.00)	1,401,492.25	927,241.77	474,250.48
Student transportation services:					
Salaries for pupil transportation (between home and school) - regular	134,240.00		134,240.00	119,239.92	15,000.08
Management Fee - ESC & CTSA trans. Program	160,000.00		160,000.00	104,614.52	55,385.48
Contracted services - aid in lieu pymts-non public sch	236,500.65		236,500.65	161,473.30	75,027.35
Contracted services (between home & school) - vendors	1,174,980.00	120,685.00	1,295,665.00	1,221,118.20	74,546.80
Contracted services (other than between home and school) - vendors	539,670.00	(85,745.00)	453,925.00	187,060.59	266,864.41
Contracted services (other than between home and school) - joint agreements	24,800.00		24,800.00		24,800.00
Contracted services (spec ed students) - vendors	1,255,000.00		1,255,000.00	950,374.08	304,625.92
Contracted services (spec ed students) - joint agreements	2,949,300.00	(120,685.00)	2,828,615.00	2,611,126.82	217,488.18
Miscellaneous purchased services - transportation	20,000.00		20,000.00	5,400.00	14,600.00
General supplies	500.00		500.00		500.00
Other objects	500.00		500.00	51.90	448.10
Total student transportation services	6,495,490.65	(85,745.00)	6,409,745.65	5,360,459.33	1,049,286.32
Unused vacation Pay to Terminated/Retired Staff:					
Unused vacation pay to Terminated/Retired Staff	125,000.00	21,349.00	146,349.00	83,143.27	63,205.73
Unused vacation pay to Terminated/Retired Staff	10,000.00	16,006.00	26,006.00	25,926.90	79.10
Unused vacation Pay to Terminated/Retired Staff		360.00	360.00	360.00	
Unused vacation Pay to Terminated/Retired Staff	15,000.00		15,000.00	2,190.00	12,810.00
Unused vacation Pay to Terminated/Retired Staff	12,000.00	3,891.00	15,891.00	15,891.00	
Unused vacation Pay to Terminated/Retired Staff		126.00	126.00	126.00	
Unused vacation Pay to Terminated/Retired Staff	10,000.00	12,365.00	22,365.00	21,462.50	902.50
Unused vacation Pay to Terminated/Retired Staff	15,000.00	(8,353.00)	6,647.00	126.00	6,521.00
Unused vacation Pay to Terminated/Retired Staff	10,000.00		10,000.00		10,000.00
Unused vacation Pay to Terminated/Retired Staff	15,000.00		15,000.00	600.00	14,400.00
Total Unused vacation Pay to Terminated/Retired Staff:	\$212,000.00	\$45,744.00	\$257,744.00	\$149,825.67	\$107,918.33

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Required maintenance for school facilities:					
Other employee benefits	\$5,000.00		\$5,000.00		\$5,000.00
Total required maintenance for school facilities:	5,000.00		5,000.00		5,000.00
Unallocated benefits - employee benefits:					
Group insurance	25,000.00		25,000.00	\$2,795.76	22,204.24
Social security contributions	1,628,986.52	(\$23,960.00)	1,605,026.52	1,314,176.29	290,850.23
T.P.A.F. contributions - ERIP	1,786.29	3,600.00	5,386.29	5,347.92	38.37
Other retirement contributions - PERS	1,869,500.00	23,008.00	1,892,508.00	1,892,508.00	
Other retirement contributions - Regular	75,000.00		75,000.00	59,419.29	15,580.71
Unemployment compensation	100,000.00		100,000.00		100,000.00
Workmen's compensation	750,000.00		750,000.00	603,250.03	146,749.97
Health benefits	17,913,665.00	(247,608.00)	17,666,057.00	14,556,751.87	3,109,305.13
Tuition reimbursements	75,000.00		75,000.00	74,944.00	56.00
Other employee benefits	130,188.00		130,188.00	105,952.24	24,235.76
Total unallocated benefits - employee benefits:	22,569,125.81	(244,960.00)	22,324,165.81	18,615,145.40	3,709,020.41
Interest earned on current expense emergency reserve	8,000.00		8,000.00		8,000.00
On-behalf TPAF Pension Contributions (non-budgeted)				14,107,543.00	(14,107,543.00)
On-behalf TPAF Non-Contributory Insurance (non-budgeted)				268,415.00	(268,415.00)
On-behalf TPAF Post Retirement Medical Cont. (non-budgeted)				4,505,202.00	(4,505,202.00)
On-behalf TPAF Long-Term Disability Insurance (non-budgeted)				7,919.00	(7,919.00)
Reimbursed TPAF Social Security cont. (non-budgeted)				3,922,986.81	(3,922,986.81)
Total TPAF Pension/ Social Security				22,812,065.81	(22,812,065.81)
Total undistributed expenditures	78,825,961.46	(1,305,209.16)	77,520,752.30	84,942,102.19	(7,421,349.89)
TOTAL EXPENDITURES - CURRENT EXPENSE	\$134,250,253.98	(\$1,669,386.00)	\$132,580,867.98	\$133,708,642.42	(\$1,127,774.44)

LINDEN BOARD OF EDUCATION  
GENERAL FUND  
COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES  
IN FUND BALANCE - BUDGET AND ACTUAL  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
<b>CAPITAL OUTLAY:</b>					
Equipment:					
Grades 1 - 5	\$118,679.00		\$118,679.00	\$71,246.62	\$47,432.38
Grades 6 - 8	119,000.00		119,000.00	69,260.42	49,739.58
Grades 9 - 12	89,000.00		89,000.00	24,114.56	64,885.44
At-Risk Programs	4,500.00		4,500.00		4,500.00
School Sponsored and Other Instructional program	30,491.30		30,491.30	5,027.75	25,463.55
UE admin info technology	315,765.00	\$221,200.00	536,965.00	62,507.86	474,457.14
UE required Maintenance for school facilities	75,000.00		75,000.00	25,286.78	49,713.22
UE custodial services	25,000.00		25,000.00		25,000.00
Total equipment	777,435.30	221,200.00	998,635.30	257,443.99	741,191.31
<b>Facilities acquisition and construction services:</b>					
Legal Services	100,000.00		100,000.00		100,000.00
Architectural/Engineering Services	200,000.00	200,000.00	400,000.00	351,782.97	48,217.03
Other purchased prof. and tech. services	141,296.30		141,296.30	61,848.56	79,447.74
Construction services	3,769,263.05		3,769,263.05	2,180,903.77	1,588,359.28
Supplies and materials	200,206.00		200,206.00		200,206.00
Land and improvements	1,285,957.29	(243,645.00)	1,042,312.29	640,457.29	401,855.00
Lease purchase agreements - principal	375,000.00	43,645.00	418,645.00	418,644.42	0.58
Assessment for debt Service on SDA Funding	47,663.00		47,663.00	47,663.00	
Assets Acquired Under Capital Leases (non-budgeted)				1,619,925.00	(1,619,925.00)
Total facilities acquis. and const. services	6,119,385.64		6,119,385.64	5,321,225.01	798,160.63
Interest deposit to capital reserve	75,000.00		75,000.00		75,000.00
<b>TOTAL CAPITAL OUTLAY</b>	6,971,820.94	221,200.00	7,193,020.94	5,578,669.00	1,614,351.94
<b>TRANSFER OF FUNDS TO CHARTER SCHOOLS</b>	496,855.00	53,625.00	550,480.00	550,480.00	
<b>TOTAL EXPENDITURES</b>	\$141,718,929.92	(\$1,394,561.00)	\$140,324,368.92	\$139,837,791.42	\$486,577.50

LINDEN BOARD OF EDUCATION

GENERAL FUND

COMPARATIVE STATEMENTS OF REVENUES, EXPENDITURES AND CHANGES

IN FUND BALANCE - BUDGET AND ACTUAL

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ADOPTED BUDGET	BUDGET TRANSFERS AND AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FAVORABLE/ (UNFAVORABLE)
Excess (deficiency) of revenues over (under) expenditures	(\$13,398,531.92)	\$1,394,561.00	(\$12,003,970.92)	\$11,810,762.24	\$23,814,733.16
Other financing sources (uses)					
Transfers to grants and entitlements - Local Contribution	(116,475.00)		(116,475.00)	(116,475.00)	
Lease Purchase (Non-Budgeted)				1,619,925.00	1,619,925.00
Total other financing sources	(116,475.00)		(116,475.00)	1,503,450.00	1,619,925.00
Excess of revenues and other financing sources over expenditures and other expenditures and other financing sources	(13,515,006.92)	1,394,561.00	(12,120,445.92)	13,314,212.24	25,434,658.16
Fund balances, July 1 (as restated)	34,591,690.15		34,591,690.15	34,591,690.15	
Fund balances, June 30	\$21,076,683.23	\$1,394,561.00	\$22,471,244.23	\$47,905,902.39	\$25,434,658.16
Recapitulation:					
Restricted Fund Balance:					
Emergency Reserve				\$947,785.74	
Capital Reserve				31,451,668.67	
Unemployment Compensation				216,431.08	
Excess Surplus - Designated for Subsequent Year's Expenditure				3,441,040.00	
Excess Surplus Current Year				3,500,000.00	
Assigned Fund Balance:					
Year-end encumbrances				2,638,633.11	
Designated for subsequent year's expenditures				699,450.00	
FFCRA/SEMI designated for subsequent year's expenditures				18,126.77	
Unassigned fund balance				4,992,767.02	
				\$47,905,902.39	
Reconciliation to governmental funds statements (GAAP):				(3,253,043.60)	
Last state aid payment not recognized on GAAP basis					
Fund balance per governmental funds (GAAP)				\$44,652,858.79	

LINDEN BOARD OF EDUCATION  
BUDGETARY COMPARISON SCHEDULE  
SPECIAL REVENUE FUND

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ORIGINAL BUDGET	BUDGET TRANSFERS/ AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FINAL TO ACTUAL
<b>REVENUES:</b>					
Federal sources	\$2,773,790.00	\$7,654,393.45	\$10,428,183.45	\$7,021,212.59	(\$3,406,970.86)
State sources	3,432,189.00	(114,563.00)	3,317,626.00	3,045,792.61	(271,833.39)
Local sources	300,000.00	548,513.17	848,513.17	150,188.64	(698,324.53)
Total revenues	<u>\$6,505,979.00</u>	<u>\$8,088,343.62</u>	<u>\$14,594,322.62</u>	<u>\$10,217,193.84</u>	<u>(\$4,377,128.78)</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries	\$1,312,162.00	\$811,283.28	\$2,123,445.28	\$943,112.48	\$1,180,332.80
Salaries of teachers	1,790,608.00	165,657.05	1,956,265.05	1,958,407.98	(2,142.93)
Other salaries	798,468.00	(26,017.48)	772,450.52	717,477.30	54,973.22
Purchased professional & technical services		48,469.61	48,469.61	26,387.70	22,081.91
Purchased professional & Educational services	75,000.00	571.00	75,571.00	61,842.60	13,728.40
Other Purchased Services (400-500 series)		119,254.67	119,254.67	104,351.52	14,903.15
General supplies	397,245.00	659,067.24	1,056,312.24	626,717.43	429,594.81
Textbooks	3,226.00	2,761.00	5,987.00		5,987.00
Other objects		22,936.95	22,936.95	12,050.00	10,886.95
Total instruction	<u>4,376,709.00</u>	<u>1,803,983.32</u>	<u>6,180,692.32</u>	<u>4,450,347.01</u>	<u>1,730,345.31</u>
Support services:					
Salaries	286,203.00	710,458.54	996,661.54	311,356.54	685,305.00
Other Salaries		18,818.15	18,818.15	9,496.50	9,321.65
Salaries of other professional staff	1,084,081.00	(69,770.00)	1,014,311.00	968,505.43	45,805.57
Salaries of secretarial and clerical assistants	60,273.00		60,273.00	50,614.80	9,658.20
Salaries of community parent involvement specialists	83,030.00		83,030.00	83,030.00	
Salaries of master teachers	247,565.00		247,565.00	207,527.09	40,037.91
Personal services-employee benefits	387,111.00	1,385,010.96	1,772,121.96	1,194,855.12	577,266.84
Purchased professional technical services		782,427.00	782,427.00	37,662.50	744,764.50
Purchased professional educational services	34,436.00	12,464.00	46,900.00	38,496.00	8,404.00
Other purchased services	7,046.00	113,237.33	120,283.33	27,915.13	92,368.20
Travel	26,000.00	8,140.79	34,140.79		34,140.79
General supplies	30,000.00	2,062,712.41	2,092,712.41	1,936,626.32	156,086.09
Scholarships awarded		21,152.57	21,152.57	6,500.00	14,652.57
Student activities		298,072.26	298,072.26	123,904.13	174,168.13
Other objects		3,100.75	3,100.75	3,000.00	100.75
Total support services	<u>\$2,245,745.00</u>	<u>\$5,345,824.76</u>	<u>\$7,591,569.76</u>	<u>\$4,999,489.56</u>	<u>\$2,592,080.20</u>

LINDEN BOARD OF EDUCATION  
BUDGETARY COMPARISON SCHEDULE  
SPECIAL REVENUE FUND

	ORIGINAL BUDGET	BUDGET TRANSFERS/ AMENDMENTS	FINAL BUDGET	ACTUAL	VARIANCE FINAL TO ACTUAL
EXPENDITURES (CONTINUED):					
Facilities acquisition and const. services:					
Instructional equipment		\$406,024.54	\$406,024.54	\$390,458.57	\$15,565.97
Non- Instructional equipment		532,511.00	532,511.00	532,511.00	
Total facilities acquisition and const. services		938,535.54	938,535.54	922,969.57	15,565.97
Total expenditures	\$6,622,454.00	\$8,088,343.62	\$14,710,797.62	\$10,372,806.14	\$4,337,991.48
Other Financing Sources (Uses):					
Transfer from General Fund	116,475.00		116,475.00	116,475.00	
Total Other Financing Sources (Uses)	116,475.00		116,475.00	116,475.00	
Total expenditures and other financing sources (uses)	\$6,505,979.00	\$8,088,343.62	\$14,594,322.62	10,256,331.14	4,337,991.48
Excess (deficiency) of revenues over (under) expenditures	-0.00-	-0.00-	-0.00-	(39,137.30)	(\$39,137.30)
Fund Balance, July 1 (as restated)				227,958.00	
Fund Balance, June 30				\$188,820.70	

CITY OF LINDEN SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
BUDGET TO GAAP RECONCILIATION  
NOTE TO RSI  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	GENERAL FUND	SPECIAL REVENUE FUND
<b>Sources/inflows of resources</b>		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	\$151,648,553.66	\$10,217,193.84
Difference - budget to GAAP:		
State aid payment recognized for GAAP statements in the current year, previously it was recognized for budgetary purposes.	3,081,711.00	297,952.00
The last state aid payment is recognized as revenue for budgetary purposes and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognizes the related expense (GASB 33)	(3,253,043.60)	(302,019.40)
Adjust for encumbrances:		
Add prior year encumbrances		835,367.58
Less current year encumbrances		(2,027,573.53)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balances - governmental funds.	<u>\$151,477,221.06</u>	<u>\$9,020,920.49</u>
<b>Uses/outflows of resources</b>		
Actual amounts (budgetary basis) "total expenditures" from the budgetary comparison schedule	\$139,837,791.42	\$10,256,331.14
Difference - budget to GAAP:		
Adjust for encumbrances:		
Add prior year encumbrances		835,367.58
Less current year encumbrances		(2,027,573.53)
Transfers to and from other funds are presented as outflows of budgetary resources but are not expenditures for financial reporting purposes		116,475.00
Total expenditures as reported on the statement of revenues, expenditures, and changes in fund balance - governmental funds	<u>\$139,837,791.42</u>	<u>\$9,180,600.19</u>

**REQUIRED SUPPLEMENTARY INFORMATION - PART III**

**SCHEDULES RELATED TO ACCOUNTING AND REPORTING FOR PENSION (GASB 68)**

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST EIGHT YEARS

Measurement Date Ending June 30,	District's Proportion of the Net Pension Liability (Asset)	District's Proportionate Share of the Net Pension Liability (Asset)	District's Covered-Employee Payroll	District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of it's Covered-Employee Payroll	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2013	0.1549619975%	\$ 29,616,317	\$ 10,934,475.00	270.85%	48.72%
2014	0.1625313491%	30,430,314	11,288,700.00	269.56%	52.08%
2015	0.1649037518%	37,017,588	11,403,646.00	324.61%	47.92%
2016	0.1725149900%	50,423,611	11,798,188.00	427.38%	40.14%
2017	0.1724600308%	40,145,939	11,852,412.00	338.72%	48.10%
2018	0.1703511900%	33,541,300	12,282,121.00	273.09%	53.60%
2019	0.1747375862%	31,485,062	12,195,925.00	258.16%	56.27%
2020	0.1729975553%	28,211,377	12,597,686.00	223.94%	58.32%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST EIGHT YEARS

Fiscal Year Ending <u>June 30,</u>	Contractually Required <u>Contribution</u>	Contributions in Relation to the Contractually Required <u>Contributions</u>	Contribution Deficiency <u>(Excess)</u>	District's Covered- Employee <u>Payroll</u>	Contributions as a Percentage of Covered- Employee <u>Payroll</u>
2014	\$ 1,339,885	\$ 1,339,885	\$ -0-	11,288,700.00	11.87%
2015	1,417,730	1,417,730	-0-	11,403,646.00	12.43%
2016	1,512,490	1,512,490	-0-	11,798,188.00	12.82%
2017	1,597,658	1,597,658	-0-	11,852,412.00	13.48%
2018	1,694,444	1,694,444	-0-	12,282,121.00	13.80%
2019	1,699,690	1,699,690	-0-	12,195,925.00	13.94%
2020	1,892,508	1,892,508	-0-	12,597,686.00	15.02%
2021	2,059,536	2,059,536	-0-	12,887,372.00	15.98%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
TEACHERS PENSION AND ANNUITY FUND  
LAST EIGHT YEARS

Measurement Date June 30.	District's Proportion of the Net Pension Liability (Asset)	District's Proportionate Share of the Net Pension Liability (Asset)	State's Proportionate Share of the Net Pension Liability (Asset) associated with the District	District's Covered-Employee Payroll	District's	State's Proportionate	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
					Proportionate Share of the Net Pension Liability (Asset) as a percentage of it's Covered- Employee Payroll	Share of the Total Net Pension Liability associated with the District as a percentage of the District's Covered- Employee Payroll	
2013	0.4322790107%	\$	\$ 218,470,412.00	\$ 43,349,587.00	-0-	503.97%	33.76%
2014	0.4307379590%		230,215,420.00	45,263,365.00	-0-	508.61%	33.64%
2015	0.4377531961%		276,678,713.00	46,423,697.00	-0-	595.99%	28.71%
2016	0.4523841353%		355,874,164.00	48,001,438.00	-0-	741.38%	22.33%
2017	0.4584711909%		309,117,809.00	49,065,631.00	-0-	630.01%	25.41%
2018	0.4640098190%		294,805,751.00	51,110,499.00	-0-	576.80%	26.49%
2019	0.4651479847%		285,465,709.00	52,677,466.00	-0-	541.91%	26.95%
2020	0.4751380433%		312,872,684.00	54,431,666.00	-0-	574.80%	24.60%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

CITY OF LINDEN SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION PART III  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

PUBLIC EMPLOYEES RETIREMENT SYSTEM (PERS)

Change in benefit terms:

None

Change in assumptions:

The following assumptions were used in calculating the net pension liability in their respective accounting periods:

Measurement Date Ending <u>June 30,</u>	Discount <u>Rate</u>	Long-Term Expected Rate of <u>Return</u>	Actuarial Experience <u>Study Period</u>
2020	7.00%	7.00%	07/01/14-06/30/18
2019	6.28%	7.00%	07/01/14-06/30/18
2018	5.66%	7.00%	07/01/11-06/30/14
2017	5.00%	7.00%	07/01/11-06/30/14
2016	3.98%	7.65%	07/01/11-06/30/14
2015	4.90%	7.90%	07/01/08-06/30/11
2014	5.39%	7.90%	07/01/08-06/30/11
2013	5.55%	7.90%	07/01/08-06/30/11

TEACHERS PENSION AND ANNUITY FUND (TPAF)

Change in benefit terms:

None

Change in assumptions:

The following assumptions were used in calculating the net pension liability in their respective accounting periods:

Measurement Date Ending <u>June 30,</u>	Discount <u>Rate</u>	Long-Term Expected Rate of <u>Return</u>	Actuarial Experience <u>Study Period</u>
2020	5.40%	7.00%	07/01/15-06/30/18
2019	5.60%	7.00%	07/01/15-06/30/18
2018	4.86%	7.00%	07/01/12-06/30/15
2017	4.25%	7.00%	07/01/12-06/30/15
2016	3.22%	7.65%	07/01/12-06/30/15
2015	4.13%	7.90%	07/01/09-06/30/12
2014	4.68%	7.90%	07/01/09-06/30/12
2013	4.95%	7.90%	07/01/09-06/30/12

**REQUIRED SUPPLEMENTARY INFORMATION - PART IV**

**SCHEDULE RELATED TO ACCOUNTING AND REPORTING FOR POSTEMPLOYMENT BENEFITS OTHER THAN  
PENSIONS (GASB 75)**

LINDEN CITY SCHOOL DISTRICT  
SCHEDULE OF CHANGES IN THE DISTRICT'S  
TOTAL OPEB LIABILITY AND RELATED RATIOS  
LAST FOUR YEARS

	Measurement Date Ended June 30,			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Total Non-Employer OPEB Liability - State's Proportionate Share of Total OPEB Liability Associated with the School District				
Balance at 6/30	\$171,324,830	\$185,591,907	\$214,074,107	\$229,828,961
Changes for the year:				
Service cost	8,534,857	8,141,372	9,076,887	10,957,991
Interest	6,211,574	7,399,667	7,903,798	6,794,851
Differences between expected and actual experience				
Changes in assumptions or other inputs	51,800,847	(27,259,318)	(19,374,141)	
Membership Contributions	52,086,111	2,554,467	(21,297,600)	(28,731,866)
Benefit payments - Net	150,463	155,896	171,517	182,581
Net changes	(4,964,132)	(5,259,161)	(4,962,661)	(4,958,411)
	<u>113,819,720</u>	<u>(14,267,077)</u>	<u>(28,482,200)</u>	<u>(15,754,854)</u>
Balance at 6/30	<u>\$285,144,550</u>	<u>\$171,324,830</u>	<u>\$185,591,907</u>	<u>\$214,074,107</u>
Covered Employee Payroll	67,029,352	64,873,391	63,392,620	60,918,043
District's Proportionate Share of the Total Non-Employer OPEB Liability as a percentage of the District's Covered Employee Payroll	-0-	-0-	-0-	-0-
State's Proportionate Share of the Total Non-Employer OPEB Liability associated with the District as a percentage of the District's Covered Employee Payroll	425.40%	264.09%	292.77%	351.41%

Note: Schedule is intended to show ten year trend. Additional years will be reported as they become available.

LINDEN CITY SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION PART IV  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Change in benefit terms:           None

Change in assumptions:           The discount rate changed from 3.58% to 3.87% as of  
June 30, 2019.

**OTHER SUPPLEMENTARY INFORMATION**

<p><b>SPECIAL REVENUE FUND DETAIL STATEMENTS</b></p>
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CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Total Brought Forward (Ex-E-1a)	TITLE I		TITLE II PART A	TITLE III		TITLE IV	Totals 2021
	TITLE I	TITLE I SIA		TITLE III	TITLE III IMMIGRANT		
REVENUES:							
Federal Sources	\$5,449,406.07						\$7,021,212.59
State Sources	3,045,792.61	\$40,438.74	\$97,059.89	\$89,674.15	\$16,052.82	\$6,045.97	3,045,792.61
Local Sources	150,188.64						150,188.64
Total Revenues	\$8,645,387.32	\$40,438.74	\$97,059.89	\$89,674.15	\$16,052.82	\$6,045.97	\$10,217,193.84
EXPENDITURES:							
Instruction:							
Salaries	\$101,661.31						\$943,112.48
Salaries of Teachers	1,880,875.48	\$24,268.00		\$31,105.76	\$6,897.50	\$1,457.00	1,958,407.98
Other Salaries for Instruction	717,477.30						717,477.30
Purchased Professional - Technical Services	8,500.00						26,387.70
Other Purchased Services (400-500 series)	104,351.52						104,351.52
General Supplies	596,160.26			3,142.48	2,410.54		626,717.43
Other Objects	12,050.00						12,050.00
Total Instruction	3,482,918.47	34,152.42		34,248.24	9,308.04	1,457.00	4,450,347.01
Support services:							
Salaries	155,055.62						311,356.54
Other Salaries	61,677.76		\$60,121.44	25,642.00	5,165.00	3,694.72	9,496.50
Salaries of Other Professional Staff	968,505.43						968,505.43
Salaries of Secretarial & Clerical Staff	50,614.80						50,614.80
Salaries of Community Parent Involvement Specialists	83,030.00						83,030.00
Salaries of Master Teachers	207,527.09						207,527.09
Personal Services - Employee Benefits	835,915.22	1,856.32	24,049.00	4,341.18	922.78	394.25	1,194,855.12
Purchased Technical Services	15,200.00		11,087.50	9,275.00		500.00	37,662.50
Purchased Professional Services	38,496.00						38,496.00
Other Purchased Services	19,879.58			4,087.00			27,915.13
Supplies & Materials	1,892,005.44	3,244.50	1,801.95	7,559.00	657.00		1,936,626.32
Scholarships Awarded	6,500.00	1,185.50					6,500.00
Student Activities	123,904.13						123,904.13
Other Objects	3,000.00						3,000.00
Total support services	4,399,633.31	6,286.32	97,059.89	50,904.18	6,744.78	4,588.97	4,999,489.56
Facilities acquisition and const. serv.:							
Instructional Equipment	385,936.84			4,521.73			390,458.57
Noninstructional Equipment	532,511.00						532,511.00
Total facilities acquisition and const. serv.	918,447.84			4,521.73			922,969.57
Total Expenditures	8,800,999.62	\$40,438.74	\$97,059.89	\$89,674.15	\$16,052.82	\$6,045.97	10,372,806.14
Other Financing Sources (Uses):							
Transfer from General Fund	116,475.00						116,475.00
Total Other Financing Sources (Uses)	116,475.00						116,475.00
Excess (Deficiency) of Revenues Over (Under) Expenditures	(39,137.30)						(39,137.30)
Fund Balance, July 1 (as restated)	227,958.00						227,958.00
Fund Balance, June 30	\$188,820.70						\$188,820.70

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Total Brought Forward (Ex-E-1B)	21 CENTURY TEACHING	21 CENTURY SUPPLEMENT	I.D.E.A. PART B BASIC	I.D.E.A. PART B PRE-SCHOOL	Total Carried Forward
<b>REVENUES:</b>						
Federal Sources	\$3,445,428.59	\$323,650.10	\$23,384.31	\$1,614,620.07	\$42,323.00	\$5,449,406.07
State Sources	3,045,792.61					3,045,792.61
Local Sources	150,188.64					150,188.64
<b>Total Revenues</b>	<b>\$6,641,409.84</b>	<b>\$323,650.10</b>	<b>\$23,384.31</b>	<b>\$1,614,620.07</b>	<b>\$42,323.00</b>	<b>\$8,645,387.32</b>
<b>EXPENDITURES:</b>						
Instruction:						
Salaries		\$101,661.31		\$165,587.00		\$101,661.31
Salaries of Teachers	1,715,288.48					1,880,875.48
Other Salaries for Instruction	717,477.30					717,477.30
Purchased Professional - Technical Services			\$8,500.00			8,500.00
Purchased Professional - Technical Services	104,351.52					104,351.52
General Purchased Services (400-500 series)	511,832.50	61,443.45	14,884.31	8,000.00		596,160.26
General Supplies	300.00	11,750.00				12,050.00
Other Objects						
<b>Total Instruction</b>	<b>3,111,092.40</b>	<b>174,854.76</b>	<b>23,384.31</b>	<b>173,587.00</b>		<b>3,482,918.47</b>
Support services:						
Salaries	17,238.32	107,586.30			\$30,231.00	155,055.62
Salaries of Other Professional Staff	1,300.00			967,205.43		968,505.43
Salaries of Secretarial & Clerical Staff	50,614.80					50,614.80
Salaries of Community Parent Involvement Specialists	83,030.00					83,030.00
Salaries of Master Teachers	207,527.09					207,527.09
Personal Services - Employee Benefits	333,799.35	18,582.87		471,441.00	12,092.00	835,915.22
Purchased Technical Services	1,200.00	14,000.00				15,200.00
Purchased Professional Services	38,496.00					38,496.00
Other Purchased Services	19,879.58					19,879.58
Supplies & Materials	1,880,992.63	8,626.17		2,386.64		1,892,005.44
Scholarships Awarded	6,500.00					6,500.00
Student Activities	123,904.13					123,904.13
Other Objects	3,000.00					3,000.00
<b>Total support services</b>	<b>2,767,481.90</b>	<b>148,795.34</b>		<b>1,441,033.07</b>	<b>42,323.00</b>	<b>4,399,633.31</b>
Facilities acquisition and const. serv.:						
Instructional Equipment	385,936.84					385,936.84
Noninstructional Equipment	532,511.00					532,511.00
<b>Total facilities acquisition and const. serv.</b>	<b>918,447.84</b>					<b>918,447.84</b>
<b>Total Expenditures</b>	<b>3,351,593.55</b>	<b>\$323,650.10</b>	<b>\$23,384.31</b>	<b>\$1,614,620.07</b>	<b>\$42,323.00</b>	<b>8,800,999.62</b>
Other Financing Sources (Uses):						
Transfer from General Fund	116,475.00					116,475.00
<b>Total Other Financing Sources (Uses)</b>	<b>\$116,475.00</b>					<b>\$116,475.00</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(39,137.30)					(39,137.30)
<b>Fund Balance, July 1 (as restated)</b>	<b>227,958.00</b>					<b>227,958.00</b>
<b>Fund Balance, June 30</b>	<b>\$188,820.70</b>					<b>\$188,820.70</b>

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Total Brought Forward (Ex-E-1C)	CARES - ESSERF	CRRSA - ESSER II	CRF - NON-PUBLIC TECHNOLOGY	CRF - LEA REOPEN	UNION COUNTY CARES	Total Carried Forward
<b>REVENUES:</b>							
Federal Sources							
State Sources	\$3,045,792.61	\$756,656.59	\$1,760,134.00	\$4,186.00	\$613,402.00	\$311,050.00	\$3,445,428.59
Local Sources	150,188.64						3,045,792.61
							150,188.64
<b>Total Revenues</b>	<b>\$3,195,981.25</b>	<b>\$756,656.59</b>	<b>\$1,760,134.00</b>	<b>\$4,186.00</b>	<b>\$613,402.00</b>	<b>\$311,050.00</b>	<b>\$6,641,409.84</b>
<b>EXPENDITURES:</b>							
Instruction:							
Salaries of Teachers	\$1,632,980.48	\$82,308.00					1,715,288.48
Other Salaries for Instruction	717,477.30						717,477.30
Other Purchased Services (400-500 series)	5,748.00				\$98,603.52		104,351.52
General Supplies	65,808.50	233,258.00	\$208,580.00	\$4,186.00			511,832.50
Other Objects	300.00						300.00
<b>Total Instruction</b>	<b>2,484,156.88</b>	<b>315,566.00</b>	<b>208,580.00</b>	<b>4,186.00</b>	<b>98,603.52</b>		<b>3,111,092.40</b>
Support services:							
Salaries	6,544.32	10,694.00					17,238.32
Salaries of Other Professional Staff	1,300.00						1,300.00
Salaries of Secretarial & Clerical Staff	50,614.80						50,614.80
Salaries of Community Parent Involvement Specialists	83,030.00						83,030.00
Salaries of Master Teachers	207,527.09						207,527.09
Personal Services - Employee Benefits	326,684.70	7,114.65					333,799.35
Purchased Technical Services		1,200.00					1,200.00
Purchased Professional Services	38,496.00						38,496.00
Other Purchased Services	9,879.58						19,879.58
Supplies & Materials	9,956.05	10,000.00	1,019,043.00		385,861.64	\$54,050.00	1,880,992.63
Scholarships Awarded	6,500.00	412,081.94					6,500.00
Student Activities	123,904.13						123,904.13
Other Objects	3,000.00						3,000.00
<b>Total support services</b>	<b>867,436.67</b>	<b>441,090.59</b>	<b>1,019,043.00</b>		<b>385,861.64</b>	<b>54,050.00</b>	<b>2,767,481.90</b>
Facilities acquisition and const. serv.:							
Instructional Equipment					128,936.84	257,000.00	385,936.84
Noninstructional Equipment			532,511.00				532,511.00
<b>Total facilities acquisition and const. serv.</b>					<b>128,936.84</b>	<b>257,000.00</b>	<b>918,447.84</b>
<b>Total Expenditures</b>	<b>3,351,593.55</b>	<b>\$756,656.59</b>	<b>\$1,760,134.00</b>	<b>\$4,186.00</b>	<b>\$613,402.00</b>	<b>\$311,050.00</b>	<b>6,797,022.14</b>
Other Financing Sources (Uses):							
Transfer from General Fund	116,475.00						116,475.00
<b>Total Other Financing Sources (Uses)</b>	<b>\$116,475.00</b>						<b>\$116,475.00</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(39,137.30)						(39,137.30)
<b>Fund Balance, July 1 (as restated)</b>	<b>227,958.00</b>						<b>227,958.00</b>
<b>Fund Balance, June 30</b>	<b>\$188,820.70</b>						<b>\$188,820.70</b>

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Total Brought Forward (Ex. E-1d)	PRE-SCHOOL EDUCATION AID	SCHOLARSHIP FUND	STUDENT ACTIVITY / ATHLETICS FUND	OTHER LOCAL PROGRAMS	Total Carried Forward
<b>REVENUES:</b>						
Federal Sources						
State Sources	\$25,340.00	\$3,020,452.61	\$5,034.20	\$86,232.63	\$58,921.81	\$3,045,792.61
Local Sources						150,188.64
<b>Total Revenues</b>	25,340.00	\$3,020,452.61	5,034.20	86,232.63	58,921.81	3,195,981.25
<b>EXPENDITURES:</b>						
Instruction:						
Salaries of Teachers	\$3,481.00	\$1,629,499.48				\$1,632,980.48
Other Salaries for Instruction		717,477.30				717,477.30
Purchased Professional - Educational Services		61,842.60				61,842.60
Other Purchased Services (400-500 series)					\$5,748.00	5,748.00
General Supplies	10,563.00	25,138.09			30,107.41	65,808.50
Other Objects					300.00	300.00
<b>Total Instruction</b>	14,044.00	2,433,957.47			36,155.41	2,484,156.88
Support services:						
Salaries						
Salaries of Other Professional Staff	1,300.00				6,544.32	6,544.32
Salaries of Secretarial & Clerical Staff		50,614.80				50,614.80
Salaries of Community Parent Involvement Specialists		83,030.00				83,030.00
Salaries of Master Teachers		207,527.09				207,527.09
Personal Services - Employee Benefits		326,684.70				326,684.70
Purchased Professional Services	9,996.00	28,500.00				38,496.00
Other Purchased Services		6.65				9,879.58
Supplies & Materials		6,606.90			9,872.93	9,956.05
Scholarships Awarded			\$6,500.00		3,349.15	6,500.00
Student Activities				\$123,904.13		123,904.13
Other Objects					3,000.00	3,000.00
<b>Total support services</b>	11,296.00	702,970.14	6,500.00	123,904.13	22,766.40	867,436.67
<b>Total Expenditures</b>	25,340.00	3,136,927.61	6,500.00	123,904.13	58,921.81	3,351,593.55
Other Financing Sources (Uses):						
Transfer from General Fund		116,475.00				116,475.00
<b>Total Other Financing Sources (Uses)</b>		\$116,475.00				\$116,475.00
Excess (Deficiency) of Revenues Over (Under) Expenditures			(1,465.80)	(37,671.50)		(39,137.30)
<b>Fund Balance, July 1 (as restated)</b>			16,118.37	211,839.63		227,958.00
<b>Fund Balance, June 30</b>			\$14,652.57	\$174,168.13		\$188,820.70

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF REVENUES AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	NEW JERSEY NON-PUBLIC SCHOOLS PROGRAMS					Total Carried Forward
	COMPENSATORY EDUCATION	SUPPLEMENTARY INSTRUCTION	EXAMINATION / CLASSIFICATION	CORRECTIVE SPEECH	NURSING	SECURITY
REVENUES:						
State Sources	\$2,438.00	\$405.00	\$1,300.00	\$638.00	\$9,996.00	\$10,563.00
Total Revenues	\$2,438.00	\$405.00	\$1,300.00	\$638.00	\$9,996.00	\$25,340.00
EXPENDITURES:						
Instruction:						
Salaries of Teachers	\$2,438.00	\$405.00		\$638.00		\$3,481.00
General Supplies						10,563.00
Total instruction	2,438.00	405.00		638.00		14,044.00
Support services:						
Salaries of Other Professional Staff			\$1,300.00			1,300.00
Purchased Professional Services					\$9,996.00	9,996.00
Total support services			1,300.00		9,996.00	11,296.00
Total Expenditures	2,438.00	\$405.00	\$1,300.00	\$638.00	\$9,996.00	25,340.00
Other Financing Sources (Uses):						
Transfer from General Fund						
Total Other Financing Sources (Uses)						
Excess (Deficiency) of Revenues Over (Under) Expenditures						
Fund Balance, July 1 (as restated)						
Fund Balance, June 30						

CITY OF LINDEN SCHOOL DISTRICT  
STUDENT ACTIVITY FUND  
SCHEDULE OF RECEIPTS AND DISBURSEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	<u>BALANCE</u> <u>JUNE 30, 2020</u>	<u>CASH</u> <u>RECEIPTS</u>	<u>CASH</u> <u>DISBURSEMENTS</u>	<u>BALANCE</u> <u>JUNE 30, 2021</u>
<u>Student Activity Funds:</u>				
High school	\$ 211,736.03	\$ 54,902.47	\$ 92,971.73	\$ 173,666.77
Athletic	<u>103.60</u>	<u>31,330.16</u>	<u>30,932.40</u>	<u>501.36</u>
<u>Total student activity funds</u>	<u>\$ 211,839.63</u>	<u>\$ 86,232.63</u>	<u>\$ 123,904.13</u>	<u>\$ 174,168.13</u>

CITY OF LINDEN SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
SCHEDULE OF PRESCHOOL EDUCATION AID  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	<u>Budgeted</u>	<u>Actual</u>	<u>Variance</u>
EXPENDITURES:			
Instruction:			
Salaries of Teachers	\$1,629,499.48	\$1,629,499.48	
Other Salaries for Instruction	772,450.52	717,477.30	\$54,973.22
Purchased Professional - Educational Services	75,000.00	61,842.60	13,157.40
General supplies	40,000.00	25,138.09	14,861.91
Total instruction	<u>2,516,950.00</u>	<u>2,433,957.47</u>	<u>82,992.53</u>
Support Services:			
Salaries of Secretarial and Clerical Assistants	60,273.00	50,614.80	9,658.20
Salaries of Community Parent Involvement Specialists	83,030.00	83,030.00	
Salaries of Master Teachers	247,565.00	207,527.09	40,037.91
Personal Services - Employee Benefits	387,111.00	326,684.70	60,426.30
Purchased Educational Services - Contracted Pre-K	28,500.00	28,500.00	
Travel	26,000.00		26,000.00
Other Purchased Services (400-500 series)	3,000.00	6.65	2,993.35
Supplies and Materials	30,000.00	6,606.90	23,393.10
Total support services	<u>865,479.00</u>	<u>702,970.14</u>	<u>162,508.86</u>
Total expenditures	<u>\$3,382,429.00</u>	<u>\$3,136,927.61</u>	<u>\$245,501.39</u>

CALCULATION OF BUDGET AND CARRYOVER

Total 2020-21 Preschool Education Aid Allocation	\$3,020,266.00
Add: Actual PreK Carryover (June 30, 2020)	625,116.61
Add: Budgeted Transfer From General Fund	116,475.00
Total Preschool Education Funds Available for 2020-21 Budget	3,761,857.61
Less: 2020-21 Budgeted Prek (Including prior year budgeted carryover)	3,382,429.00
Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2021	379,428.61
Add: June 30, 2021 Unexpended Preschool Education Aid	245,501.39
2020-21 actual Carryover-Preschool Education Aid	<u>\$624,930.00</u>
2020-21 Preschool Education Aid Carryover Budgeted for Preschool Programs 2021-22	<u>\$624,930.00</u>

<b>ENTERPRISE FUND DETAIL STATEMENTS</b>
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Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the district's board is that the costs of providing goods or services be financed through user charges.

<b>FOOD SERVICES FUND:</b>	This fund provides for the operation of food services within the school district.
<b>DAY CARE FUND:</b>	This fund provides for the operation of the Day Care Program within the school district.
<b>AFTER CARE FUND:</b>	This fund provides for the operation of the After Care Program within the school district.
<b>MAC BOOK FUND:</b>	This fund provides for the operation of the MAC Book Program within the school district.

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CITY OF LINDEN SCHOOL DISTRICT  
COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION  
ENTERPRISE FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	<u>FOOD SERVICE</u> <u>FUND</u>	<u>DAY CARE</u> <u>FUND</u>	<u>AFTER CARE</u> <u>FUND</u>	<u>MAC BOOK</u> <u>FUND</u>	<u>TOTAL</u> <u>ENTERPRISE</u>
<b>OPERATING REVENUES:</b>					
Charges for services:					
Daily sales- reimbursable Programs	\$ 1,296.72	\$	\$	\$	\$ 1,296.72
Daily sales- non-reimbursable Programs		108,065.00	190,236.40	75,586.76	373,888.16
Miscellaneous	<u>59,405.19</u>				<u>59,405.19</u>
Total operating revenues	<u>\$ 60,701.91</u>	<u>\$ 108,065.00</u>	<u>\$ 190,236.40</u>	<u>\$ 75,586.76</u>	<u>\$ 434,590.07</u>
<b>OPERATING EXPENSES:</b>					
Cost of sales- reimbursable Programs	\$ 793,951.35	\$	\$	\$	\$ 793,951.35
Salaries and employee benefits	496,859.52	98,062.50	166,326.30		761,248.32
Other Purchased Service	14,765.28		2,679.00		17,444.28
Cleaning, Repairs and Maintenance	44,759.98			24,946.95	69,706.93
Insurance	20,685.24				20,685.24
Supplies and materials	81,315.14		17,900.82		99,215.96
Other Expenses	108,952.63		6,088.00	50.00	115,090.63
Depreciation	<u>108,203.11</u>				<u>108,203.11</u>
Total operating expenses	<u>\$ 1,669,492.25</u>	<u>\$ 98,062.50</u>	<u>\$ 192,994.12</u>	<u>\$ 24,996.95</u>	<u>\$ 1,985,545.82</u>
Net operating income (loss)	<u>\$ (1,608,790.34)</u>	<u>\$ 10,002.50</u>	<u>\$ (2,757.72)</u>	<u>\$ 50,589.81</u>	<u>\$ (1,550,955.75)</u>
<b>NONOPERATING REVENUE (EXPENSE):</b>					
State Sources					
State School Lunch Program	\$ 56,830.52	\$	\$	\$	\$ 56,830.52
Federal Sources					
National School Lunch Program	894,544.36				894,544.36
National School Lunch Program- HHFKA	17,738.84				17,738.84
National School Breakfast Program	559,548.88				559,548.88
Emergency Operational Cost Program- Schools	195,166.56				195,166.56
P-EBT Administrative Cost	3,063.00				3,063.00
National food distribution commodities	140,709.78				140,709.78
Interest		<u>748.77</u>	<u>748.75</u>	<u>748.71</u>	<u>2,246.23</u>
Total nonoperating revenue (expense)	<u>\$ 1,867,601.94</u>	<u>\$ 748.77</u>	<u>\$ 748.75</u>	<u>\$ 748.71</u>	<u>\$ 1,869,848.17</u>
Change in net position	\$ 258,811.60	\$ 10,751.27	\$ (2,008.97)	\$ 51,338.52	\$ 318,892.42
Total net position - beginning	<u>1,586,952.51</u>	<u>106,430.75</u>	<u>545,168.04</u>	<u>149,677.84</u>	<u>2,388,229.14</u>
Total net position - ending	<u><u>\$ 1,845,764.11</u></u>	<u><u>\$ 117,182.02</u></u>	<u><u>\$ 543,159.07</u></u>	<u><u>\$ 201,016.36</u></u>	<u><u>\$ 2,707,121.56</u></u>

CITY OF LINDEN SCHOOL DISTRICT  
ENTERPRISE FUNDS  
COMBINING STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	FOOD SERVICE FUND	DAY CARE FUND	AFTER CARE FUND	MAC BOOK FUND	TOTAL ENTERPRISE
Cash flows from operating activities:					
Receipts from customers	\$ 1,296.72	\$ 108,065.00	\$ 190,236.40	\$ 75,586.76	\$ 375,184.88
Payments to employees and employee benefits	(496,859.52)	(98,062.50)	(166,326.30)		(761,248.32)
Payments to suppliers	(993,466.30)		(26,667.82)	(24,996.95)	(1,045,131.07)
Net cash provided (used) by operating activities	\$ (1,489,029.10)	\$ 10,002.50	\$ (2,757.72)	\$ 50,589.81	\$ (1,431,194.51)
Cash flows from noncapital financing activities:					
State sources	\$ 48,789.13				\$ 48,789.13
Federal sources	1,323,403.98				1,323,403.98
Net cash provided (used) by noncapital financing activities	\$ 1,372,193.11				\$ 1,372,193.11
Cash flows from investing activities:					
Interest on investments and deposits	\$	\$ 748.77	\$ 748.75	\$ 748.71	\$ 2,246.23
Net cash provided (used) by investing activities	\$	\$ 748.77	\$ 748.75	\$ 748.71	\$ 2,246.23
Cash flows from capital and related financing activities:					
Purchases of capital assets	\$ (19,187.83)				\$ (19,187.83)
Net cash provided (used) by capital and related financing activities	\$ (19,187.83)				\$ (19,187.83)
Net increase (decrease) in cash and cash equivalents	\$ (136,023.82)	\$ 10,751.27	\$ (2,008.97)	\$ 51,338.52	\$ (75,943.00)
Cash and cash equivalents, June 30, 2020	\$ 938,595.84	\$ 106,430.75	\$ 545,168.04	\$ 149,677.84	\$ 1,739,872.47
Cash and cash equivalents, June 30, 2021	\$ 802,572.02	\$ 117,182.02	\$ 543,159.07	\$ 201,016.36	\$ 1,663,929.47
Operating income(loss)	\$ (1,608,790.34)	\$ 10,002.50	\$ (2,757.72)	\$ 50,589.81	\$ (1,550,955.75)
Adjustments to reconcile operating income (loss) to cash provided (used) by operating activities:					
Depreciation and net amortization	108,203.11				108,203.11
Change in assets and liabilities:					
(Increase) Decrease in accounts receivable	19,970.00				19,970.00
(Increase) Decrease in inventories	9,404.69				9,404.69
Increase (Decrease) in unearned revenue	(9,048.55)				(9,048.55)
Increase (Decrease) in accounts payable	(8,768.01)				(8,768.01)
Net cash provided (used) by operating activities	\$ (1,489,029.10)	\$ 10,002.50	\$ (2,757.72)	\$ 50,589.81	\$ (1,431,194.51)

<b>LONG-TERM LIABILITIES SCHEDULES</b>
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The Long-Term Liabilities schedules are used to reflect the outstanding principal balances of the long-term liabilities of the District. This includes obligations under Capital Leases.

CITY OF LINDEN SCHOOL DISTRICT  
LONG-TERM DEBT  
 SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES  
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

<u>PURPOSE</u>	<u>DATE OF LEASE</u>	<u>TERM OF LEASE</u>	<u>AMOUNT OF ORIGINAL LEASE</u>		<u>INTEREST RATE PAYABLE</u>	<u>BALANCE JUNE 30, 2020</u>	<u>ISSUED</u>	<u>RETIRED</u>	<u>BALANCE JUNE 30, 2021</u>
			<u>PRINCIPAL</u>	<u>INTEREST</u>					
Athletic Fields	11/01/16	15	\$ 2,875,000.00	\$ 844,530.00	variable	\$ 2,370,000.00	\$	\$ 175,000.00	\$ 2,195,000.00
Cyber Security Software - Malware Protection	02/14/20	5	951,220.00	48,502.11	2.44%	753,274.20		181,564.53	571,709.67
Apple iPads	05/03/21	3	740,925.00		0.00%		740,925.00		740,925.00
Apple MacBook Airs	05/03/21	3	879,000.00		0.00%		879,000.00		879,000.00
						\$ 3,123,274.20	\$ 1,619,925.00	\$ 356,564.53	\$ 4,386,634.67

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**STATISTICAL SECTION**  
**(UNAUDITED)**

CITY OF LINDEN SCHOOL DISTRICT  
STATISTICAL SECTION

<u>Contents</u>	<u>Page</u>
Financial Trends:	
These schedules contain trend information to help the reader understand how the district's financial performance and well being have changed over time.	J-1 to J-4
Revenue Capacity:	
These schedules contain information to help the reader assess the district's most significant local revenue source, the property tax.	J-5 to J-9
Debt Capacity:	
These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information:	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	J-14 to J-15
Operating Information:	
These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	J-16 to J-20

Sources

Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports (ACFR) for the relevant year.

CITY OF LINDEN SCHOOL DISTRICT  
NET ASSETS BY COMPONENT  
LAST TEN FISCAL YEARS  
UNAUDITED

	Fiscal Year Ending									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities										
Net investment in capital assets	\$62,175,725	\$62,632,686	\$58,098,871	\$54,109,067	\$52,062,850	\$48,989,009	\$48,369,864	\$44,762,620	\$38,395,627	\$35,565,292
Restricted for:										
Capital projects	31,451,689	20,533,815	17,552,905		79,135	-	2,085,870	2,089,510	2,105,167	2,126,375
Other purposes	11,650,287	11,204,122	7,751,381	23,305,882	23,465,954	23,136,219	19,845,838	18,250,198	26,666,289	22,368,677
Unrestricted (deficit)	(38,373,430)	(40,729,813)	(39,987,853)	(38,900,287)	(37,059,224)	(33,289,768)	(2,091,948)	(1,800,252)	(1,932,355)	(1,108,332)
Total governmental activities net assets	\$66,904,250	\$53,640,810	\$43,415,304	\$38,514,662	\$38,548,715	\$38,835,461	\$68,209,424	\$63,302,076	\$65,234,727	\$58,942,013
Business-type activities										
Net investment in capital assets	\$484,839	\$573,854	\$607,543	\$140,993	\$159,233	\$136,752	\$152,550	\$132,310	\$135,177	\$134,599
Unrestricted	2,222,283	1,814,375	1,477,403	1,265,318	1,528,464	1,180,679	730,842	834,894	731,870	663,820
Total business-type activities net assets	\$2,707,122	\$2,388,229	\$2,084,946	\$1,406,311	\$1,687,697	\$1,317,431	\$883,392	\$967,203	\$867,047	\$798,419
District-wide										
Net investment in capital assets	\$62,660,564	\$63,206,540	\$58,706,414	\$54,250,060	\$52,222,082	\$49,125,762	\$48,522,214	\$44,894,930	\$38,530,803	\$35,699,891
Restricted	43,101,956	31,737,937	25,304,286	23,305,882	23,545,090	23,136,219	21,931,708	20,339,709	28,771,456	24,485,052
Unrestricted (deficit)	(36,151,148)	(38,915,439)	(38,510,450)	(37,634,969)	(35,530,759)	(32,109,089)	(1,361,106)	(965,359)	(1,200,485)	(444,511)
Total district net assets	\$69,611,372	\$86,029,039	\$45,500,250	\$39,920,973	\$40,236,412	\$40,152,892	\$69,092,816	\$64,269,280	\$66,101,774	\$59,740,432

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST TEN YEARS  
UNAUDITED

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>Expenses</b>										
Governmental activities:										
Instruction:										
Regular	\$71,175,926	\$62,256,116	\$64,542,682	\$59,617,492	\$60,474,907	\$54,485,361	\$49,170,283	\$48,324,314	\$44,439,883	\$40,269,114
Special education	27,054,371	26,716,984	27,570,976	14,837,833	15,181,612	13,529,304	12,447,305	10,961,508	13,218,494	12,171,809
Other special education	8,701,909	8,062,711	8,630,720	6,461,853	6,504,486	5,962,898	5,401,364	4,686,742	5,097,221	4,772,290
Support Services:										
Tuition				11,508,848	10,626,290	10,166,875	10,295,921	9,445,410	8,520,729	8,653,880
Student and instruction related services	25,943,712	22,701,853	22,927,818	20,640,309	20,066,616	18,435,952	17,078,673	16,636,113	14,217,567	13,281,322
General administrative services	1,750,627	1,559,246	1,465,029	2,309,753	2,459,124	2,419,878	2,135,657	1,888,240	2,842,029	3,993,956
School administrative services	9,934,514	8,617,872	9,012,471	7,420,906	7,880,370	7,254,800	6,537,416	5,127,509	4,249,741	3,066,135
Central services	1,456,825	1,662,144	1,606,889	1,864,249	2,076,386	1,838,711	1,644,255	1,481,497	1,726,508	2,343,169
Administrative technology information	1,307,120	1,396,206	1,595,437	2,033,851	1,944,465	1,750,992	1,943,306	1,602,136	712,181	
Plant operations and maintenance	11,618,978	11,990,422	13,182,172	18,528,749	18,750,653	16,909,597	15,766,285	14,984,469	12,539,958	11,936,965
Student transportation	5,387,797	5,476,634	5,325,297	7,829,382	7,785,653	6,785,683	6,220,332	5,456,872	3,653,543	3,542,594
Unused vacation pay to terminated/retired staff				98,542	154,244					
Special Schools						1,875			105,010	89,898
Transfer to Charter Schools				278,263	157,682	103,201	45,584	72,789	58,881	
Debt Service Assessment				47,663	47,663	47,663	47,663		73,245	28,662
Total governmental activities expenses	164,331,780	150,440,187	155,859,482	153,477,693	154,110,151	139,692,789	128,734,043	120,667,600	111,396,109	104,208,674
<b>Business-type activities:</b>										
Food service	1,669,492	2,571,665	3,279,395	3,200,054	2,920,890	2,655,897	2,781,491	2,631,659	2,630,216	2,507,973
Day Care	98,063	196,036	263,984	235,435	201,384	175,089	183,627	104,859		
Aftercare	192,994	574,874	808,265	650,279	471,161	144,724				
MacBooks	24,997	65,649	21,681	373,573	25,771	1,485				
Total business-type activities expense	1,985,546	3,410,225	4,373,324	4,459,342	3,619,405	2,977,195	2,781,491	2,631,659	2,630,216	2,507,973
Total district expenses	166,317,326	153,850,412	160,232,817	157,937,034	157,729,556	142,669,985	131,515,533	123,299,259	114,026,325	106,716,647
<b>Program Revenues</b>										
Governmental activities:										
Operating grants and contributions	40,977,586	27,862,202	32,027,165	29,594,659	34,563,839	24,659,531	19,514,164	8,130,862	15,428,212	13,253,102
Charges for services	86,233									
Total governmental activities program revenues	41,063,818	27,862,202	32,027,165	29,594,659	34,563,839	24,659,531	19,514,164	8,130,862	15,428,212	13,253,102
<b>Business-type activities:</b>										
Charges for services	434,590	1,858,997	2,275,479	2,135,135	1,965,950	1,543,280	1,098,854	1,045,183	988,307	940,731
Total business type activities program revenues	434,590	1,858,997	2,275,479	2,135,135	1,965,950	1,543,280	1,098,854	1,045,183	988,307	940,731
Total district program revenues	41,498,409	29,721,199	34,302,644	31,729,794	36,529,790	26,202,810	20,613,018	9,176,045	16,416,518	14,193,833
<b>Net (Expense)/Revenue</b>										
Governmental activities	(123,267,961)	(122,577,985)	(123,832,327)	(123,883,034)	(119,546,312)	(115,033,259)	(109,219,879)	(112,536,738)	(95,967,898)	(90,955,572)
Business-type activities	(1,550,956)	(1,551,228)	(2,097,846)	(2,324,207)	(1,653,455)	(1,433,915)	(1,682,637)	(1,586,476)	(1,641,909)	(1,567,241)
Total district-wide net expense	(\$124,818,917)	(\$124,129,213)	(\$125,930,173)	(\$126,207,240)	(\$121,199,767)	(\$116,467,174)	(\$110,902,516)	(\$114,123,214)	(\$97,609,807)	(\$92,522,813)

CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN NET ASSETS  
LAST TEN YEARS  
UNAUDITED

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Fiscal Year Ending										
<u>General Revenues and Other Changes in Net Assets</u>										
Governmental activities:										
Property taxes levied for general purposes, net	\$94,215,916	\$94,215,916	\$94,215,916	\$92,368,545	\$89,814,375	\$86,380,964	\$84,115,176	\$81,257,451	\$79,664,168	\$78,533,587
Federal and State aid not restricted- Net	32,932,675	30,703,081	27,025,176	24,008,003	22,216,219	22,050,080	22,303,062	21,865,712	21,965,186	21,358,881
Federal and State aid restricted	8,701,070	6,807,000	7,251,086	6,635,863	6,308,827	6,494,492	5,874,744	7,049,032		
Tuition Received				155,627	215,659	243,358	107,403	151,625	46,835	152,476
Investment earnings		(2,868)		(6,208)				102,120	92,427	122,092
Loss on Disposal of Fixed Assets										
Miscellaneous income	681,741	636,571	533,884	687,151	628,612	627,061	1,278,863	178,963	499,341	563,689
Total governmental activities	136,531,402	132,359,699	129,026,062	123,848,980	119,183,693	115,795,954	113,679,247	110,604,903	102,267,957	100,730,725
Business-type activities:										
Federal and State aid not restricted	1,869,848	1,854,511	2,259,579	2,103,903	2,023,721	1,867,954	1,782,453	1,791,492	1,710,529	1,643,610
Investment earnings			4,775						7	8
Total business-type activities	1,869,848	1,854,511	2,264,354	2,103,903	2,023,721	1,867,954	1,782,453	1,791,492	1,710,536	1,643,618
Total district-wide	138,401,250	134,214,211	131,290,416	125,952,883	121,207,414	117,663,908	115,461,700	112,396,395	103,978,493	102,374,343
<u>Change in Net Assets</u>										
Governmental activities	13,263,441	9,781,715	5,193,735	(34,053)	(362,619)	762,695	4,459,369	(1,931,835)	6,300,059	9,775,153
Business-type activities	318,892	303,283	166,509	(220,304)	370,266	434,039	99,816	205,016	68,628	76,377
Total district	\$13,582,333	\$10,084,998	\$5,360,244	(\$254,357)	\$7,647	\$1,196,734	\$4,559,184	(\$1,726,819)	\$6,368,686	\$9,851,530

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
FUND BALANCES, GOVERNMENTAL FUNDS  
(modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Fund										
Restricted for:										
Excess Surplus - Current Year	\$ 3,500,000	\$ 3,441,040	\$ 2,500,275	\$ 2,227,506	\$ 2,885,601	\$ 2,171,156	\$ 2,368,129	\$ 2,270,789	\$ 2,858,467	\$ 1,758,388
Excess Surplus - Prior Year	3,441,040	2,500,275	2,227,506	2,885,601	2,171,156	2,368,129	2,270,789	2,858,467	1,758,388	2,399,071
Capital Reserve Account	31,451,669	20,533,815	17,552,905	14,743,453	15,364,355	16,118,764	9,025,290	4,025,290	2,625,290	13,123,739
Maintenance Reserve										173
Emergency Reserve	947,786	945,298	934,802	926,230	925,307	924,382	923,476	923,476	923,476	923,390
Unemployment Compensation	216,431									
Committed to:										
Designated for Subsequent Years Expenditures	699,450.00	897,465.00			408,457	111,817	1,054,658	1,000,501	2,145,297	600,929
FFCRA/SEMI- Des. for Subs. Years Expenditures	18,126.77									
Year End Encumbrances	2,638,633	3,363,937	2,088,799	2,523,092	1,642,121	1,441,971	4,091,679	7,171,675	16,279,579	3,461,496
Unassigned		(387,684)	282,623	377,146	284,266	211,072	191,223	186,722		527,615
General Fund	1,739,723									
Total General Fund	\$ 44,652,859	\$ 31,294,147	\$ 25,566,910	\$ 23,683,028	\$ 23,681,263	\$ 23,347,291	\$ 19,925,245	\$ 18,436,921	\$ 26,590,498	\$ 22,794,800
All Other Governmental Funds										
Restricted for:										
Special Revenue Fund (Deficit)	\$ (302,019)	\$ (297,952)	\$ (322,317)	\$	\$	\$	\$	\$	\$	\$
Other Purposes	188,821									
Capital Purposes					79,135		2,085,870	2,089,510	2,105,167	2,126,375
Committed to:										
Unassigned					68,957					91,492
Total All Other Governmental Funds	\$ (113,199)	\$ (297,952)	\$ (322,317)	\$	\$ 148,093	\$	\$ 2,085,870	\$ 2,089,510	\$ 2,105,167	\$ 2,217,867

This Schedule does not contain ten years of information as GASB #84 was implemented during fiscal year ending June 30, 2021.

Source: School District Financial Reports

CITY OF LINDEN SCHOOL DISTRICT  
CHANGES IN GOVERNMENTAL FUND BALANCES, GOVERNMENTAL FUNDS  
LAST TEN FISCAL YEARS

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
				UNAUDITED						
<b>Revenues</b>										
Tax levy	\$ 94,215,916	\$ 94,215,916	\$ 94,215,916	\$ 92,368,545	\$ 89,814,375	\$ 86,380,964	\$ 84,115,176	\$ 81,257,451	\$ 79,684,168	\$ 78,533,587
Tuition charges	46,726	71,507	111,163	155,627	215,659	243,358	107,403	151,625	46,835	152,476
Interest earned on capital reserve funds	30,436	110,784	109,452	10,661	10,591	7,604				116
Interest earned on emergency reserve funds	2,488	10,496	8,571	923	925	906			87	1
Interest earned on maintenance reserve funds	599									841
Restricted Miscellaneous	518,556	717,705	948,816	675,566	617,097	618,551	1,278,863	281,083	591,681	684,824
Unrestricted Miscellaneous	59,538,348	53,108,804	48,203,180	42,189,501	37,705,269	36,099,688	34,314,127	32,541,151	33,105,157	29,864,228
State sources	6,145,073	3,671,608	3,881,397	3,624,776	3,800,523	3,917,763	3,356,746	4,504,454	4,288,241	4,747,755
Federal sources										
Total revenue	<u>160,498,142</u>	<u>151,906,819</u>	<u>147,478,497</u>	<u>139,025,600</u>	<u>132,165,438</u>	<u>127,268,833</u>	<u>123,172,314</u>	<u>118,735,765</u>	<u>117,686,168</u>	<u>113,983,828</u>
<b>Expenditures</b>										
Instruction				139,025,600						
Regular Instruction	\$39,234,996.84	37,530,500	37,516,093	36,617,618	35,153,568	34,803,417	32,764,969	37,080,253	31,592,251	29,023,605
Special education instruction	9,803,495	9,853,959	9,420,454	9,209,236	8,984,899	8,712,681	8,432,549	8,209,828	8,042,612	7,641,368
Other special instruction	4,080,110	4,481,971	4,426,246	4,055,270	3,854,997	3,903,485	3,684,800	3,510,224	3,421,264	3,305,328
Support Services:										
Tuition	8,566,867	10,244,759	11,267,898	11,508,848	10,626,290	10,166,875	10,295,921	9,445,410	8,520,729	8,653,880
Student & instruction related services	14,260,990	14,471,672	14,313,977	13,931,734	12,680,918	12,695,146	12,293,591	13,356,459	11,827,368	11,189,186
General administrative Services	1,649,943	1,393,959	1,267,599	1,340,165	1,391,673	1,590,162	1,444,071	1,414,233	1,394,328	1,798,966
School administrative services	4,978,269	4,890,439	4,933,325	4,787,994	4,981,708	5,001,708	4,659,417	3,840,345	3,587,043	3,413,897
Central services	1,212,487	1,264,507	1,193,633	1,103,519	1,238,872	1,187,722	1,101,642	1,109,595	1,179,985	1,139,836
Administrative information technology	1,256,773	1,233,959	1,208,124	1,211,175	1,038,753	1,046,993	1,356,509	1,199,950	712,181	724,962
Plant operations and maintenance	10,514,517	10,043,526	11,031,665	10,834,412	10,279,697	10,325,235	10,278,080	11,222,901	10,607,708	10,245,670
Pupil transportation	5,360,459	5,432,561	5,178,073	5,027,347	4,700,797	4,387,865	4,221,700	4,087,027	3,624,299	3,516,997
Unused Vacation Pay to Terminated/Retired Staff	149,826	175,055	115,637	98,542	154,244					
Unallocated employee benefits	41,427,211	38,382,141	37,663,843	35,373,260	31,419,501	29,356,334	25,582,785	24,156,657	24,766,383	22,281,723
Special Schools										
Capital outlay	5,505,659	7,145,533	5,476,625	3,581,881	4,742,962	2,370,555	5,323,351	6,835,276	2,703,429	6,735,929
Capital outlay - Debt Service Assessment	47,663	47,663	47,663	47,663	47,663	47,663	47,663	47,663	47,663	28,662
Capital outlay - lease principal	418,644	367,946	261,035	165,000	165,000	160,000	155,000	1,316,387	1,807,671	1,754,607
Special Schools Local						1,875				
Transfer to Charter Schools	550,480	146,287	301,949	278,263	157,682	103,201	45,584	72,789	73,245	58,881
Total expenditures	<u>149,018,392</u>	<u>147,106,438</u>	<u>145,623,839</u>	<u>139,171,927</u>	<u>131,619,223</u>	<u>125,860,918</u>	<u>121,687,631</u>	<u>126,904,999</u>	<u>114,013,170</u>	<u>111,603,395</u>
Excess (Deficiency) of revenues over (under) expenditures	11,479,750	4,800,382	1,854,657	(146,328)	546,215	1,407,914	1,484,683	(8,169,234)	3,682,998	2,380,432
<b>Other financing sources (uses)</b>										
Capital Leases (non budgeted)	1,619,925	951,220								
Total other financing sources (uses)	<u>1,619,925</u>	<u>951,220</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	<u>\$ 13,099,675</u>	<u>\$ 5,751,602</u>	<u>\$ 1,854,657</u>	<u>\$ (146,328)</u>	<u>\$ 546,215</u>	<u>\$ 1,407,914</u>	<u>\$ 1,484,683</u>	<u>\$ (8,169,234)</u>	<u>\$ 3,682,998</u>	<u>\$ 2,380,432</u>
Debt service as a percentage of noncapital expenditures										0.1%

Source: District records

CITY OF LINDEN SCHOOL DISTRICT  
GENERAL FUND OTHER LOCAL REVENUE BY SOURCE  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Fiscal Year</u> <u>Ended June 30,</u>	<u>Interest on</u> <u>Investments</u>	<u>E-Rate</u>	<u>Rentals</u>	<u>Prior Year</u> <u>Refunds</u>	<u>Misc.</u>	<u>Total</u>
2012	\$122,092	\$163,989	\$49,712	\$13,238	\$157,755	\$506,786
2013	92,427	199,653	47,509		252,092	591,681
2014	102,120		37,135	25,088	116,741	281,083
2015	88,290	596,599	31,120	26,352	379,044	1,121,404
2016	104,936	146,383	37,607	64,440	63,176	416,542
2017	92,725		10,171	72,419	4,452	179,767
2018	96,811		5,645	182,000	70,752	355,207
2019	230,796		36,353		22,756	289,905
2020	352,250		1,200	35,812	76,618	465,880
2021	198,930		3,914		165,030	367,875

CITY OF LINDEN SCHOOL DISTRICT  
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS  
UNAUDITED

	FISCAL YEAR ENDED JUNE 30									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
District Property										
Vacant Land	\$98,568,300	\$87,197,400	\$117,610,900	\$80,447,400	\$92,331,600	\$84,879,000	\$83,311,300	\$91,623,300	\$89,900,800	\$78,444,500
Residential	1,348,444,000	1,343,110,300	1,340,199,400	1,341,153,100	1,347,820,700	1,352,966,900	1,356,795,600	1,357,598,900	1,368,075,400	1,390,712,300
Commercial	325,626,900	349,648,500	335,639,500	339,697,300	344,750,000	401,929,100	424,132,100	425,402,300	424,620,800	428,621,800
Industrial	889,347,000	875,759,700	870,114,300	875,861,600	865,844,000	791,368,400	772,857,700	779,501,900	783,826,900	784,123,800
Apartment	69,735,000	69,406,800	68,529,500	66,828,500	66,734,600	71,475,900	66,276,500	66,085,200	65,749,300	65,727,500
Total Assessed Value	\$2,731,721,200	\$2,725,122,700	\$2,732,093,600	\$2,703,987,900	\$2,717,480,900	\$2,702,619,300	\$2,703,373,200	\$2,720,211,600	\$2,732,173,200	\$2,747,629,900
Public Utilities	2,800,202	2,660,384	3,725,308	3,757,557	3,943,779	4,067,026	4,535,744	4,101,474	4,298,874	5,159,106
Net Valuation Taxable	\$2,734,521,402	\$2,727,783,084	\$2,735,818,908	\$2,707,745,457	\$2,721,424,679	\$2,706,686,326	\$2,707,908,944	\$2,724,313,074	\$2,736,472,074	\$2,752,789,006

CITY OF LINDEN SCHOOL DISTRICT  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
LAST TEN CALENDAR YEARS  
UNAUDITED

Fiscal Year Ended June 30	Linden Board of Education			Overlapping Rates		Total Direct Overlapping Tax Rate
	Basic Rate <sup>a</sup>	Debt Service	Total Direct	City of Linden	County	
2012	2.941		2.941	2.002	0.992	5.935
2013	3.035		3.035	2.108	1.012	6.155
2014	3.148		3.148	2.162	0.967	6.277
2015	3.255		3.255	2.217	1.054	6.526
2016	3.347		3.347	2.297	1.094	6.738
2017	3.364		3.364	2.231	1.100	6.695
2018	3.446		3.446	2.301	1.140	6.887
2019	3.444		3.444	2.299	1.146	6.889
2020	3.454		3.454	2.295	1.163	6.912
2021	3.446		3.446	2.289	1.214	6.949

Source: Municipal Tax Collector

<sup>a</sup> The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable

CITY OF LINDEN SCHOOL DISTRICT  
 PRINCIPAL PROPERTY TAX PAYERS  
 CURRENT YEAR AND TEN YEARS AGO  
UNAUDITED

Taxpayer	2021				2012			
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value		Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	
Phillips 66 Company	\$259,912,500.00	1	9.505%		\$250,000,000.00	1	9.082%	
Merck & Co.	78,986,700.00	2	2.889%		109,739,700.00	2	3.986%	
Infineum USA LP	53,750,000.00	3	1.966%		63,152,200.00	3	2.294%	
Linden Logistics LLC	47,566,500.00	4	1.739%		***		***	
Citgo Petroleum	39,332,500.00	5	1.438%		40,551,500.00	5	1.473%	
Linden Development LLC (Duke Realty)	38,992,700.00	6	1.426%		24,400,000.00	9	0.886%	
Aviation Market Place LLC	37,813,000.00	7	1.383%		43,968,600.00	4	1.597%	
PSE& G	35,926,000.00	8	1.314%		36,146,000.00	6	1.313%	
Buck Eye Pipeline	28,914,800.00	9	1.057%		28,914,800.00	8	1.050%	
Cogen Technologies	25,600,000.00	10	0.936%		30,600,000.00	7	1.112%	
Linden Plaza LLC					19,943,900.00	10	0.724%	
Total	<u>\$646,794,700.00</u>		<u>23.653%</u>		<u>\$647,416,700.00</u>		<u>22.794%</u>	

\*\*\* Not available  
 Source: Municipal Tax Assessor

CITY OF LINDEN SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS,  
UNAUDITED

<u>Fiscal Year Ended June 30,</u>	<u>Taxes Levied for the Fiscal Year</u>	<u>Collected within the Fiscal Year of the Levy</u>		<u>Collections in Subsequent Years</u>
		<u>Amount</u>	<u>Percentage of Levy</u>	
2021	\$ 94,215,916	\$ 94,215,916	100.00%	
2020	94,215,916	94,215,916	100.00%	
2019	94,215,916	94,215,916	100.00%	
2018	92,368,545	92,368,545	100.00%	
2017	89,814,375	89,814,375	100.00%	
2016	86,380,964	86,380,964	100.00%	
2015	84,115,176	84,115,176	100.00%	
2014	81,257,451	81,257,451	100.00%	
2013	79,664,168	79,664,168	100.00%	
2012	78,533,587	78,533,587	100.00%	

Source: District records including the Certificate and Report of School Taxes (A4F form)

Note: School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	Governmental Activities					Percentage of Personal Income <sup>a</sup>	Per Capita <sup>a</sup>
	General Obligation Bonds	Certificates of Participation	Capital Leases	Bond Anticipation Notes (BANs)	Total District		
2012			\$6,534,058.54		\$6,534,058.54	N/A	N/A
2013			4,726,387.13		4,726,387.13	N/A	N/A
2014			3,410,000.00		3,410,000.00	N/A	N/A
2015			3,255,000.00		3,255,000.00	N/A	N/A
2016			3,095,000.00		3,095,000.00	N/A	N/A
2017			2,875,000.00		2,875,000.00	N/A	N/A
2018			2,710,000.00		2,710,000.00	N/A	N/A
2019			2,540,000.00		2,540,000.00	N/A	N/A
2020			3,123,274.20		3,123,274.20	N/A	N/A
2021			4,386,634.67		4,386,634.67	N/A	N/A

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF NET BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value <sup>a</sup> of Property	Per Capita <sup>b</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2012	-0-	-0-	-0-	0.00%	0.00
2013	-0-	-0-	-0-	0.00%	0.00
2014	-0-	-0-	-0-	0.00%	0.00
2015	-0-	-0-	-0-	0.00%	0.00
2016	-0-	-0-	-0-	0.00%	0.00
2017	-0-	-0-	-0-	0.00%	0.00
2018	-0-	-0-	-0-	0.00%	0.00
2019	-0-	-0-	-0-	0.00%	0.00
2020	-0-	-0-	-0-	0.00%	0.00
2021	-0-	-0-	-0-	0.00%	0.00

**Source: District records**

CITY OF LINDEN SCHOOL DISTRICT  
RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF DECEMBER 31, 2020  
UNAUDITED

<u>Governmental Unit</u>	<u>Net Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes			
City of Linden	#####	100.000%	\$70,560,404.28
County of Union	#####	8.378%	46,189,098.35
Subtotal, overlapping debt			116,749,502.63
City of Linden School District Direct Debt			-
Total direct and overlapping debt			<u>\$116,749,502.63</u>

Sources:     Assessed value data used to estimate applicable percentages provided by the Union County Board of Taxation.  
               Debt outstanding data provided by each governmental unit.

CITY OF LINDEN SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

Legal Debt Margin Calculation for Calendar Year 2020  
 Equalized valuation basis

	2020	\$6,752,038,404.00
	2019	6,269,145,480.00
	2018	5,898,751,963.00
	[A]	<u>\$18,919,935,847.00</u>
Average equalized valuation of taxable property	[A/3]	\$6,306,645,282.33
Debt limit (4 % of average equalization value)	[B]	252,265,811.29
Total net debt applicable to limit	[C]	-
Legal debt margin	[B-C]	<u>\$252,265,811.29</u>

Calendar Year Ended June 30,	Debt Limit	Total net debt applicable to limit	Legal Debt Limit	Total net debt applicable to limit as a percentage of debt limit
2012	\$226,478,965.99		\$226,478,965.99	
2013	222,588,905.31		222,588,905.31	
2014	214,841,573.39		214,841,573.39	
2015	205,302,309.03		205,302,309.03	
2016	203,301,971.91		203,301,971.91	
2017	206,397,842.41		206,397,842.41	
2018	218,830,717.21		218,830,717.21	
2019	227,734,272.80		227,734,272.80	
2020	239,036,171.08		239,036,171.08	
2021	252,265,811.29		252,265,811.29	

Source: District records

Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

Source: ACFR report Kathy Gaylord/Pam Caporale

CITY OF LINDEN SCHOOL DISTRICT  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Year</u>	<u>Population</u>	<u>Personal Income</u>	<u>County of Union Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2012	40,696	\$2,162,422,656.00	\$53,136.00	10.90%
2013	40,837	2,252,854,779.00	55,167.00	10.60%
2014	41,061	2,305,575,150.00	56,150.00	9.30%
2015	41,342	2,449,885,578.00	59,259.00	7.30%
2016	41,619	2,553,117,555.00	61,345.00	5.80%
2017	42,263	2,649,763,311.00	62,697.00	5.10%
2018	42,371	2,759,623,230.00	65,130.00	4.80%
2019	42,435	2,898,862,155.00	68,313.00	4.00%
2020	42,388	3,003,825,620.00	70,865.00	11.10%
2021	42,076	**	**	**

Sources: Population information provided by the NJ Department of Labor and Workforce Development

Personal income has been estimated based upon the municipal population and per capita personal income presented

Per capita personal income by municipality estimate based upon the latest Census published by the US Bureau of Economic Analysis

Unemployment data provided by the NJ Department of Labor and Workforce Development

\*\* Not Available

CITY OF LINDEN SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS  
CURRENT AND TEN YEARS AGO  
UNAUDITED

Information was not available

CITY OF LINDEN SCHOOL DISTRICT  
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM  
 LAST TEN FISCAL YEARS  
UNAUDITED

Function/Program	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Instruction										
Regular	566	551	572	535	522	515	454.5	456.1	420.5	433
Special education	227	214	195	206	204	198	198	188.5	170	177
Other special education	44	49	45	45	42	39	35	34.5	43.5	28
Vocational	12	12	12	12	12	12	12	10	10	10
Adult/continuing education programs						2	2	2	2	2
Support Services:										
Tuition										
Student & instruction related services	96	117	121	111	109	107	88	86	78.5	109
General administration	6	6	5	5	4	4	4	5	5	6
School administrative services	49	49	52	51	55	51	54	45	38	39
Other administrative services	20	20	21	20	19	18	18	25	22	23
Central services	12	12	12	12	12.5	12.5	11	11	11	10
Administrative information technology	12	12	12	11	10	10	8	8	7	7
Plant operations and maintenance	78	78	76	75	77	77	72	74	86	84
Pupil transportation	2	2	2	2	1.5	1.5	2	2	2	2
Other support services	19	19	17	14	13	12				
Child Care	6	6	6	6	6	6	5	4	4	
Total	1149	1147	1148	1105	1087	1065	963.5	951.1	899.5	930

Source: District Personnel Records

CITY OF LINDEN SCHOOL DISTRICT  
OPERATING STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Enrollment	6069	6264	6157	6037	5993	6011	6052	6020	5946	5906
Operating Expenditures	\$139,837,791	\$140,229,424	\$138,178,736	\$135,377,384	\$126,663,598	\$123,282,700	\$116,161,617	\$118,705,673	\$109,454,407	\$103,084,198
Cost per Pupil	\$18,993.00	\$17,883.00	\$17,475.00	\$16,948.00	\$14,055.00	\$13,767.00	\$15,807.00	\$15,478.00	\$15,348.00	\$13,325.00
Percentage Change	5.99%	6.13%	6.33%	20.58%	2.09%	-12.91%	2.13%	0.85%	15.18%	4.31%
Teaching Staff	676	672	674	655	636	622	652	635	588	592
Pupil/Teacher Ratio - Elementary	8.56%	8.30%	8.04%	7.85%	8.31%	7.23%	7.53%	9.76%	0.103052632	12.1
Pupil/Teacher Ratio - Middle School	9.09%	9.55%	8.71%	9.16%	10.10%	8.71%	8.33%	8.04%	0.083950617	11.2
Pupil/Teacher Ratio - High School	8.33%	8.33%	8.33%	8.35%	9.09%	7.69%	7.69%	10.34%	0.097457627	12.0
Average Daily Enrollment	5,995.61	6,275.29	6,192.74	6,075.99	6,039.74	5,967.39	6,012.42	5,955.50	5,805.40	6,003.60
Average Daily Attendance	5,644.78	5,904.56	5,833.75	5,728.09	5,700.93	5,664.22	5,696.67	5,708.50	5,649.20	5,745.40
% Change in Daily Enrollment	(4.46%)	1.33%	0.60%	0.60%	1.21%	(0.75%)	0.96%	2.59%	(3.30%)	0.88%
Student Attendance %	94.15%	93.96%	93.93%	94.27%	94.39%	94.92%	94.75%	95.85%	97.31%	95.70%

Sources: District records

CITY OF LINDEN SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

District Building	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>Elementary</b>										
School 1										
Square Feet	71,750	71,750	71,750	71,750	71,750	71,750	71,750	71,750	71,750	71,750
Capacity (students)	371	371	371	371	371	371	371	371	371	371
Enrollment	414	430	430	449	449	437	446	407	390	294
School 2										
Square Feet	82,102	82,102	82,102	82,102	82,102	82,102	82,102	82,102	82,102	82,102
Capacity (students)	489	489	489	489	489	489	489	489	489	489
Enrollment	610	677	636	659	659	611	563	564	493	290
School 4										
Square Feet	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886	54,886
Capacity (students)	378	378	378	378	378	378	378	378	378	378
Enrollment	425	427	434	411	382	404	409	410	391	423
School 5										
Square Feet	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475	55,475
Capacity (students)	343	343	343	343	343	343	343	343	343	343
Enrollment	279	310	315	327	316	327	330	287	298	346
School 6										
Square Feet	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465	49,465
Capacity (students)	309	309	309	309	309	309	309	309	309	309
Enrollment	323	339	370	357	352	342	345	356	368	340
School 8										
Square Feet	71,220	71,220	71,220	71,220	71,220	43,720	43,720	43,720	43,720	43,720
Capacity (students)	361	361	361	361	361	361	361	361	361	361
Enrollment	343	343	348	324	328	294	289	298	317	330
School 9										
Square Feet	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550	46,550
Capacity (students)	300	300	300	300	300	300	300	300	300	300
Enrollment	321	333	341	345	343	358	362	373	358	389
School 10										
Square Feet	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290	45,290
Capacity (students)	306	306	306	306	306	306	306	306	306	306
Enrollment	242	262	270	261	274	280	280	272	279	361

CITY OF LINDEN SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

	2021	2020	2019	2016	2015	2014	2013	2012	2011	2010
<b>Middle School</b>										
McManus School										
Square Feet	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772	106,772
Capacity (students)	669	669	669	669	669	669	669	669	669	669
Enrollment	684	679	686	727	700	613	613	661	691	706
<b>Soehl School</b>										
Square Feet	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140	112,140
Capacity (students)	762	762	762	762	762	762	762	762	762	762
Enrollment	676	711	679	640	586	623	630	627	660	694
<b>High School</b>										
Square Feet	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653	254,653
Capacity (students)	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396	1,396
Enrollment	1,724	1,743	1,695	1,626	1,670	1,758	1,726	1,765	1,754	1,781
<b>Other</b>										
Sunnyside Library/ Special Services										
Square Feet	11,536	11,536	11,536	11,536	11,136	11,136	11,136	11,136	11,136	11,136
Field House										
Square Feet	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400	13,400
Maintenance Garage										
Square Feet	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800	11,800
Administration building										
Square Feet	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264	10,264

Number of Schools at June 30, 2021  
Elementary = 8  
Middle School = 2  
High School = 1  
Other = 4

Source: District Facilities Office

CITY OF LINDEN - SCHOOL DISTRICT  
 SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES  
 LAST TEN FISCAL YEARS  
 UNAUDITED

Location	Building Code	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
High School and Academy	50	\$281,968.00	\$295,966.00	\$383,613.00	\$522,162.00	\$333,959.00	\$456,905.00	\$586,116.00	\$829,630.00	\$396,356.00	\$593,483.00
McManus Middle School	60	120,409.00	98,260.00	179,654.00	241,687.00	184,176.00	366,935.00	203,312.00	250,441.00	203,312.00	75,278.00
Seehl Middle School	70	132,500.00	89,520.00	383,519.00	479,546.00	215,089.00	252,044.00	349,855.00	775,756.00	451,329.00	99,030.00
School #1	80	105,660.00	77,563.00	127,258.00	119,502.00	75,536.00	98,683.00	97,060.00	148,523.00	97,060.00	65,630.00
School #2	90	90,995.00	85,466.00	79,283.00	143,345.00	98,623.00	75,967.00	82,522.00	232,176.00	225,853.00	247,709.00
School #4	115	131,308.00	87,283.00	86,705.00	59,502.00	86,485.00	63,876.00	67,329.00	52,806.00	67,329.00	217,038.00
School #5	120	97,105.00	65,280.00	102,456.00	71,458.00	69,689.00	175,947.00	62,318.00	255,646.00	567,704.00	245,760.00
School #6	130	125,220.00	53,655.00	109,689.00	73,502.00	99,074.00	49,047.00	97,060.00	236,509.00	97,060.00	426,975.00
School #8	150	120,261.00	59,687.00	89,469.00	63,502.00	124,642.00	261,065.00	68,719.00	60,436.00	348,719.00	53,811.00
School #9	160	125,289.00	62,315.00	105,233.00	75,502.00	53,499.00	112,774.00	71,060.00	82,382.00	71,060.00	447,161.00
School #10	170	105,833.00	59,283.00	109,283.00	73,502.00	67,301.00	62,521.00	72,065.00	112,636.00	272,065.00	78,659.00
Other Facilities	999	50,480.00	222,445.00	322,907.00	379,212.00	251,471.00	180,801.00	114,626.00	141,198.00	153,626.00	186,999.00
Grand Total		\$1,487,028.00	\$1,256,723.00	\$2,079,069.00	\$2,302,422.00	\$1,659,544.00	\$2,156,565.00	\$1,872,042.00	\$3,178,139.00	\$2,951,473.00	\$2,737,533.00

Source: District Records

CITY OF LINDEN SCHOOL DISTRICT  
INSURANCE SCHEDULE  
JUNE 30, 2021  
UNAUDITED

	COVERAGE	DEDUCTIBLE
New Jersey School Boards Association Insurance Group		
Educational Risk and Insurance Consortium - North (1)		
School Package Policy Declarations		
Property		
Blanket Real and Personal Property	\$500,000,000.00 Per occurrence	\$5,000.00 Per occurrence
Blanket Extra Expense	50,000,000.00	5,000.00 Per occurrence
Blanket Valuable Papers and Records	10,000,000.00	5,000.00 Per occurrence
Demolition and Increased Cost of Construction	25,000,000.00 Per occurrence	
Loss of Rents	Not covered	
Loss of Business Income/Tuition	Not covered	
Builder's Risk	10,000,000.00 Per occurrence	
Fire Department Service Charge	10,000.00	
Arson Reward	10,000.00	
Pollutant Cleanup and Removal	250,000.00	
Fine Arts	Not covered	
Flood Zones (SFHA)	25,000,000.00 Per occurrence/NJSBAIG	500,000.00 Per building
	annual aggregate	500,000.00 Per building contents
All Other Flood Zones	75,000,000.00 Per occurrence/NJSBAIG	10,000.00 Per member/per occurrence
	annual aggregate	
Earthquake		
	50,000,000.00 Per occurrence/NJSBAIG	
	annual aggregate	
Terrorism		
	1,000,000.00 Per occurrence/NJSBAIG	
	annual aggregate	
Electronic Data Processing		
Blanket Hardware /Software	6,000,000.00 Per occurrence	1,000.00 Per occurrence
Blanket Extra Expense	Included	
Special Flood Hazard Area Flood Deductible	annual aggregate)	500,000.00 Per building content
All Other Flood Zones Deductible		10,000.00 Per member/per occurrence
Equipment Breakdown:		
Combined Single Limit per Accident for Property Damage and	100,000,000.00	5,000.00 Per accident for property dar
Business Income Sublimits:		
Property Damage	Included	
Off Premises Property Damage	1,000,000.00	
Business Income	Included	
Extra Expense	10,000,000.00	
Service Interruption	10,000,000.00	
Perishable Goods	1,000,000.00	
Data Restoration	1,000,000.00	
Demolition	1,000,000.00	
Ordinance or Law	1,000,000.00	
Expediting Expenses	1,000,000.00	
Hazardous Substances	1,000,000.00	
Newly Acquired Locations (120 days notice)	1,000,000.00	
Terrorism	Included	
Crime Coverage:		
Public Employee Dishonesty with Faithful Performance	\$250,000.00	\$1,000.00
Theft, Disappearance and Destruction-Loss of Money		
and Securities On and Off Premises	50,000.00	500.00
Theft, Disappearance and Destruction-Money Orders		
and Counterfeit Paper Currency	50,000.00	500.00
Forgery or Alteration	250,000.00	1,000.00
Computer Fraud	50,000.00	500.00
Public Officials Bond :		
Kathleen A. Gaylord	500,000.00	
Marnie Hazelton	500,000.00	

CITY OF LINDEN SCHOOL DISTRICT  
INSURANCE SCHEDULE  
JUNE 30, 2021  
UNAUDITED

	<u>COVERAGE</u>	<u>DEDUCTIBLE</u>
Crime Coverage (Continued):		
Comprehensive General Liability		
Bodily Injury and Property Damage	11,000,000.00 Per occurrence	1,000.00 each claim
Products and Completed Operations	11,000,000.00 Annual aggregate	
Sexual Abuse	11,000,000.00 Per occurrence	
Personal Injury and Advertising Injury	11,000,000.00 Per occurrence/NJSBAIG annual aggregate	
Employee Benefits Liability	11,000,000.00 Per occurrence/NJSBAIG annual aggregate	1,000.00 each claim
Premises Medical Payments	10,000.00 Per accident	5,000.00 limit per person
Terrorism	1,000,000.00 Per occurrence/annual NJSBAIG aggregate	N/A
Liability		
Automobile (1)		
Combined Single Limit for Bodily Injury and Property Damage	11,000,000.00 Per accident	1,000.00
Underinsured	1,000,000.00 Combined Single Limit	
Personal Injury Protection	250,000.00	
Medical Payments	10,000.00 Private Passenger Vehicles 5,000.00 All other vehicles	
Terrorism	1,000,000.00 Per occurrence/annual NJSBAIG aggregate	
Garage Keepers	Included	
School Leaders Errors & Omissions Liability Policy		
Coverage A - protection against "loss"/Wrongful Acts	\$4,000,000	15,000.00 each claim
Coverage B - defense costs for specific administrative actions	\$100,000/claim Each policy period 300,000.00 Annual Aggregate	
Workers' Compensation		
Part One	Statutory	
Part Two		
Bodily Injury by Accident	\$2,000,000	
Bodily Injury by Disease	\$2,000,000	
Student Accident		
All Student Coverage - US Fire Co	\$25,000	
Catastrophic Coverage - US Fire Co	\$7,500,000	25,000.00

Source: District Records

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**SINGLE AUDIT SECTION**



**SUPLEE, CLOONEY & COMPANY**

**CERTIFIED PUBLIC ACCOUNTANTS**

308 East Broad Street, Westfield, New Jersey 07090-2122

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**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL  
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF BASIC FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

We have audited, in accordance with the auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities and each major fund of the City of Linden School District (the "District") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's financial statements, and have issued our report thereon dated January 27, 2022.

***Internal Control Over Financial Reporting***

In planning and performing our audit of the financial statements, we considered the District's control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

## SUPLEE, CLOONEY & COMPANY

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### ***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*. However, we noted immaterial instances of noncompliance that we have reported to the Board of Education of the City of Linden School District in a separate Auditor's Management Report on Administrative Findings – Financial and Compliance dated January 27, 2022.

### ***Purpose of This Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

January 27, 2022



# SUPLEE, CLOONEY & COMPANY

CERTIFIED PUBLIC ACCOUNTANTS

308 East Broad Street, Westfield, New Jersey 07090-2122

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**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE  
WITH REQUIREMENTS APPLICABLE TO MAJOR FEDERAL  
AND STATE FINANCIAL ASSISTANCE PROGRAMS AND WITH  
INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY  
THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08**

Honorable President and Members  
of the Board of Education  
City of Linden School District  
County of Union  
Linden, New Jersey 07036

***Report on Compliance for Each Major Federal and State Program***

We have audited the City of Linden School District's, in the County of Union, State of New Jersey (the "District") compliance with the types of compliance requirements described in the Federal *OMB Compliance Supplement* and the New Jersey *OMB State Grant Compliance Supplement* that could have a direct and material effect on each of the City of Linden School District's major federal and state programs for the year ended June 30, 2021. The District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of the City of Linden School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (*Uniform Guidance*) and New Jersey *OMB 15-08*. Those standards, the Uniform Guidance and New Jersey *OMB 15-08* require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

## SUPLEE, CLOONEY & COMPANY

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of District's compliance.

### ***Opinion on Each Major Federal and State Program***

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2021.

### ***Report on Internal Control Over Compliance***

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the *Uniform Guidance* and New Jersey OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the *Uniform Guidance* and State of New Jersey OMB 15-08. Accordingly, this report is not suitable for any other purpose.

  
CERTIFIED PUBLIC ACCOUNTANTS

  
PUBLIC SCHOOL ACCOUNTANT NO. 962

January 27, 2022

See accompanying notes to schedules o expenditures of federal awards and state financial assistance.

CITY OF LINDEN - SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE  
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

STATE GRANTOR/PROGRAM TITLE	GRANT OR STATE PROJECT NUMBER	GRANT PERIOD	AWARD AMOUNT	BALANCE AT JUNE 30, 2020		CARRYOVER/ (WAL KOVER) AMOUNT	CASH RECEIVED	BUDGETARY EXPENDITURES	ADJUSTMENTS/ REPAYMENT OF PRIOR YEARS' BALANCES	BALANCE AT JUNE 30, 2021		MEMO	
				(ACCOUNTS RECEIVABLE)	UNEARNED REVENUE					(ACCOUNTS RECEIVABLE)	UNEARNED REVENUE		BUDGETARY RECEIVABLE
State Department of Education													
General Fund:													
State Aid Cluster													
Equalization Aid	21-495-034-5120-078	7/1/20	\$ 24,518,196.00	\$	\$	\$	\$ 22,071,136.20	\$ (24,518,196.00)	\$ (2,447,059.80)	\$	\$	\$ 2,447,059.80	\$ 24,518,196.00
Special Education Categorical Aid	21-495-034-5120-089	7/1/20	5,173,982.00				4,677,502.60	(5,173,982.00)	(496,479.40)			496,479.40	5,173,982.00
Security Aid	21-495-034-5120-084	7/1/20	2,026,603.00				1,823,942.70	(2,026,603.00)	(202,660.30)			202,660.30	2,026,603.00
Total State Aid Cluster			\$	\$	\$	\$	\$ 28,572,581.50	\$ (31,718,781.00)	\$ (3,146,199.50)	\$	\$	\$ 3,146,199.50	\$ 31,718,781.00
Categorical Transportation Aid	21-495-034-5120-014	7/1/20	1,068,441.00	\$	\$	\$	\$ 961,596.90	\$ (1,068,441.00)	\$ (106,844.10)	\$	\$	\$ 106,844.10	\$ 1,068,441.00
Extraordinary Aid	20-100-034-5120-473	7/1/19	1,061,769.00	(965,100.00)			1,061,769.00	(96,669.00)					1,061,769.00
Extraordinary Aid	21-100-034-5120-473	7/1/20	905,835.00					(905,835.00)					905,835.00
Non Public Transportation	20-495-034-5120-044	7/1/19	10,550.00	(10,550.00)			10,550.00						10,550.00
Non Public Transportation	21-495-034-5120-044	7/1/20	69,372.00					(69,372.00)					69,372.00
On-behalf TPAF Pension Contributions	21-495-034-5094-004	7/1/20	14,107,543.00				14,107,543.00						14,107,543.00
On-behalf TPAF Non-Contributory Insurance	21-495-034-5094-002	7/1/20	268,415.00				268,415.00						268,415.00
On-behalf TPAF Post Retirement Medical Contributions	21-495-034-5094-001	7/1/20	4,505,202.00				4,505,202.00						4,505,202.00
On-behalf TPAF Long Term Disability Insurance	21-495-034-5094-002	7/1/20	7,919.00				7,919.00						7,919.00
Reimbursed TPAF Social Security Contributions	21-100-034-5094-003	7/1/20	3,922,986.81				3,922,986.81	(3,922,986.81)					3,922,986.81
Total State Department of Education - General Fund			\$	(975,650.00)	\$	\$	\$ 53,418,563.21	\$ (56,671,163.81)	\$ (3,253,043.00)	\$	\$	\$ 4,228,250.60	\$ 57,646,813.81
State Department of Education													
Special Revenue Fund:													
Preschool Education Aid	20-495-034-5120-086	7/1/19	2,979,592.00	\$	\$ 625,116.61	\$	\$ 297,952.00	\$ (3,020,452.61)	\$	\$	\$	\$	\$ 3,127,479.52
Preschool Education Aid	21-495-034-5120-086	7/1/20	3,020,266.00				2,718,246.60					302,019.40	3,020,266.00
Non Public English as Second Language	20-100-034-5120-067	7/1/19	248.00	(124.00)			124.00						248.00
Non Public Handicapped Transportation Aid	20-100-034-5120-068	7/1/19	4,760.00	(476.00)			476.00						
Non Public Handicapped Transportation Aid	21-100-034-5120-068	7/1/20	5,213.00				5,213.00				5,213.00		9,815.00
Non Public Compensatory Education	20-100-034-5120-067	7/1/19	19,469.00	(1,946.00)			1,946.00	(9,654.00)					2,438.00
Non Public Compensatory Education	21-100-034-5120-067	7/1/20	2,439.00				2,439.00	(2,438.00)			1.00		1,300.00
Non Public Examination & Classification	20-100-034-5120-066	7/1/19	4,271.00	(427.00)			4,271.00						1,300.00
Non Public Examination & Classification	21-100-034-5120-066	7/1/20	1,300.00				1,300.00	(1,300.00)					486.00
Non Public Supplemental Instruction	20-100-034-5120-066	7/1/19	4,047.00	(404.70)			4,047.00	(405.00)			2,185.00		405.00
Non Public Supplemental Instruction	21-100-034-5120-066	7/1/20	2,590.00				2,590.00						1,823.00
Non Public Corrective Speech	20-100-034-5120-066	7/1/20	1,823.00	(182.30)			182.30	(638.00)			2,096.00		638.00
Non Public Corrective Speech	21-100-034-5120-066	7/1/20	2,734.00				2,734.00	(9,996.00)					9,996.00
Non Public Nursing	20-100-034-5120-070	7/1/19	2,592.00										2,477.00
Non Public Technology	20-100-034-5120-373	7/1/19	2,592.00										5,862.00
Non Public Security	20-100-034-5120-509	7/1/19	10,800.00				17,150.00	(10,563.00)			6,587.00		10,563.00
Non Public Security	21-100-034-5120-509	7/1/20	17,150.00										
Non Public Textbooks	20-100-034-5120-064	7/1/19	3,795.00				3,795.00						
Non Public Textbooks	21-100-034-5120-064	7/1/20	5,987.00				5,987.00				5,987.00		
Anti Bullying Bill of Rights Act- PY CO	Not available	7/1/2016	27,280.00		27,280.00					27,280.00			
Total Special Revenue Fund			\$	(3,560.00)	\$ 652,396.61	\$ 25,034.00	\$ 3,067,167.60	\$ (3,045,792.61)	\$ (20,966.60)	\$	\$ 652,210.00	\$ 302,019.40	\$ 6,195,096.52
State Department of Agriculture													
Enterprise Fund:													
National School Lunch Program (State Share)	20-100-010-3350-023	7/1/19	\$ 28,426.68	\$ (678.59)	\$	\$	\$ 678.59	\$	\$	\$	\$	\$	\$ 28,426.68
National School Lunch Program (State Share)	21-100-010-3350-023	7/1/20	56,830.52				48,110.54	(56,830.52)		(8,719.98)		8,719.98	56,830.52
Total State Department of Agriculture - Enterprise Fund			\$	(678.59)	\$	\$	\$ 48,789.13	\$ (56,830.52)	\$	(8,719.98)	\$	\$	85,257.20
Total State Financial Assistance Subject to OMB 15-08			\$	(979,888.59)	\$ 652,396.61	\$ 25,034.00	\$ 56,534,519.94	\$ (59,773,786.94)	\$ (3,274,010.20)	\$ (983,926.98)	\$ 652,210.00	\$ 4,538,989.98	\$ 63,927,167.53
Less: On-Behalf amounts not utilized for determination of Major Programs:													
On-behalf TPAF Pension Contributions							\$ 14,107,543.00	\$ (14,107,543.00)					
On-behalf TPAF Non-Contributory Insurance							268,415.00	(268,415.00)					
On-behalf TPAF Post Retirement Medical Contributions							4,505,202.00	(4,505,202.00)					
On-behalf TPAF Long Term Disability Insurance							7,919.00	(7,919.00)					
Total State Financial Assistance Subject to Single Audit			\$				\$ 37,645,440.94	\$ (40,884,707.94)					

See accompanying notes to schedules o expenditures of federal awards and state financial assistance.

**City of Linden School District**  
**Notes to the Schedules of Expenditures of Federal Awards**  
**and State Financial Assistance**  
**Year Ended June 30, 2021**

**NOTE 1: GENERAL**

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state activity of the Board of Education, Linden School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All federal and state awards received directly from the federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

**NOTE 2: BASIS OF ACCOUNTING**

The accompanying schedules of expenditures of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exceptions of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 of the Board's basic financial statements. The information in this schedule is presented in accordance with the requirements of the Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10 percent *de minimis* indirect cost rate as allowed under Uniform Guidance.

**NOTE 3: RELATIONSHIP TO BASIC FINANCIAL STATEMENTS**

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedule (RSI) are presented for the general fund and special revenue fund to demonstrate finance-regulated legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The General fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

**City of Linden School District**  
**Notes to the Schedules of Expenditures of Federal Awards**  
**and State Financial Assistance**  
**Year Ended June 30, 2021**

**NOTE 3:      RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (CONTINUED)**

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$171,332.60) for the general fund. The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$1,196,765.74) for the special revenue fund. See the notes to the required supplementary information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Federal awards and state financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$313,350.45	\$56,499,831.21	\$56,813,181.66
Special Revenue Fund	5,831,722.99	3,038,516.47	8,870,239.46
Food Service Fund	<u>1,810,771.42</u>	<u>56,830.52</u>	<u>1,867,601.94</u>
	\$7,955,844.86	\$59,595,178.20	\$67,551,023.06
GAAP Adjustment	<u>1,189,489.60</u>	<u>178,608.74</u>	<u>1,368,098.34</u>
Total Awards & Financial Assistance	<u><u>\$9,145,334.46</u></u>	<u><u>\$59,773,786.94</u></u>	<u><u>\$68,919,121.40</u></u>

**NOTE 4:      RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS**

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

**NOTE 5:      OTHER**

Revenues and expenditures reported in the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF pension contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2021. TPAF Social Security contributions represent the amount reimbursed by the state for the employer's share of Social Security contributions for TPAF members for the year ended June 30, 2021.

**City of Linden School District**  
**Union County, New Jersey**  
**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2021**

**Section I – Summary of Auditor’s Results**

**Financial Statements**

- |     |  |            |
|-----|--|------------|
| (1) | Type of Auditor’s Report Issued:   | Unmodified |
| (2) | Internal Control Over Financial Reporting:   |            |
| (a) | Material weakness(es) identified?  | No         |
| (b) | Significant deficiencies identified that are not considered to be material weaknesses? | No         |
| (3) | Noncompliance material to the basic financial Statements noted?                        | No         |

**Federal Awards**

- |     |  |            |
|-----|--|------------|
| (1) | Internal Control Over Major Federal Programs:  |            |
| (a) | Material weaknesses identified?  | No         |
| (b) | Significant deficiencies identified that are not considered to be material weaknesses?                                 | No         |
| (2) | Type of Auditor’s Report issued on compliance for major federal Programs:  | Unmodified |
| (3) | Any audit findings disclosed that are required to be reported in accordance with 2CFR 200.516a of the Uniform Guidance | No         |
| (4) | Identification of Major Federal Program(s):  |            |

<u>Program</u>	<u>CFDA</u>
Education Stabilization Fund:	
CARES - ESSERF	84.425D
CARES - ESSER II	84.425D
Child Nutrition Cluster:	
National School Breakfast Program	10.553
National School Lunch Program	10.555
National School Lunch Program- HHFKA	10.555
Food Distribution Program	10.555

**City of Linden School District**  
**Union County, New Jersey**

**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2021**

**Section I – Summary of Auditor’s Results (Continued)**

**Federal Awards (Continued)**

- |     |  |              |
|-----|--|--------------|
| (5) | Dollar Threshold used to distinguish between type A and Type B programs? | \$750,000.00 |
| (6) | Auditee qualified as a low-risk auditee under the Uniform Guidance?      | Yes          |

**State Program(s)**

- |     |  |            |
|-----|--|------------|
| (1) | Internal Control Over Major State Programs:  |            |
| (a) | Material weaknesses identified?  | No         |
| (b) | Significant that are not considered to be material weaknesses?   | No         |
| (2) | Type of Auditor’s Report issued on compliance for major state program(s)?  | Unmodified |
| (3) | Any audit findings disclosed that are required to be reported in accordance with N.J. OMB Circular 15-08 and listed in Section III of this schedule? | No         |
| (4) | Identification of Major State Program(s):  |            |

<u>Program</u>	<u>Grant Number</u>
State Aid Cluster:	
Equalization Aid	21-495-034-5120-078
Special Education Categorical Aid	21-495-034-5120-089
Security Aid	21-495-034-5120-084
Reimbursed TPAF Social Security Contributions	21-100-034-5094-003
Preschool Education Aid	21-495-034-5120-086
(5)	Dollar Threshold used to distinguish between type A and Type B programs? <span style="float: right;">\$1,234,594.00</span>
(6)	Auditee qualified as a low-risk auditee? <span style="float: right;">Yes</span>

**City of Linden School District**  
**Union County, New Jersey**

**Schedule of Findings and Questioned Costs**  
**For the Fiscal Year Ended June 30, 2021**

**Section II – Financial Statement Audit – Reported Findings Under Government Auditing Standards**

**Internal Control Findings**

None Reported

**Compliance Findings**

None Reported

**Section III – Findings and Questioned Costs Relative to Major Federal and State Programs**

**Federal Programs** – None Reported

**State Programs** – None Reported

**City of Linden School District**  
**Union County, New Jersey**  
**Summary Schedule of Prior Audit Findings**

**Status of Prior Year Audit Findings**

None



