

OLD TAPPAN BOARD OF EDUCATION
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Old Tappan, New Jersey

**COMPREHENSIVE ANNUAL
FINANCIAL REPORT**

of the

Old Tappan Board of Education

Old Tappan, New Jersey

For The Fiscal Year Ended June 30, 2021

Prepared by

Business Office

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INTRODUCTORY SECTION

OLD TAPPAN BOARD OF EDUCATION

Douglas Barrett
School Business Administrator/
Board Secretary
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Old Tappan, NJ 07675

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February 6, 2022

Honorable President and
Members of the Board of Education
Old Tappan Board of Education
County of Bergen, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Old Tappan Board of Education (the "Board") for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

Governmental Accounting Standards Board (GASB) requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. Old Tappan Board of Education's MD&A can be found immediately following the "Independent Auditor's Report".

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the independent auditor's report, management's discussion and analysis (MD&A), the basic financial statements including the district-wide financial statements. The basic financial statements also include individual fund financial statements, notes to the financial statements and required supplementary information ("RSI"). The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of State Treasury Circular Letter 15-08 OMB, "Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments". Information related to this single audit, including the independent auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES:

The Old Tappan Board of Education is an independent reporting entity within the criteria adopted by GASB. All funds of the District are included in this report. The Old Tappan Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels pre-K through 8. These include regular and special education students. The District completed the 2020-2021 fiscal year with an average daily enrollment of 667.2 students, which is a 1.24% increase from the previous year's enrollment. The following details the changes in the student enrollment of the District over the last ten years.

Average Daily Enrollment

<u>School Year</u>	<u>Student Enrollment</u>	<u>Percent Change</u>
2020-21	667.2	1.24%
2019-20	659.0	1.41%
2018-19	649.8	(1.53)%
2017-18	659.9	(3.44)%
2016-17	683.4	(4.08)%
2015-16	712.5	(3.28)%
2014-15	736.7	(1.76)%
2013-14	749.9	(0.80)%
2012-13	756.0	(2.41)%
2011-12	774.7	(5.63)%

2) ECONOMIC CONDITION AND OUTLOOK:

The Borough of Old Tappan comprises a land area of 3.2 square miles and is located in the northeastern part of Bergen County. Due to current economic conditions and the development of a new townhouse community, District enrollment is expected to increase over the next several years.

3) MAJOR INITIATIVES:

- To continue to meet all requirements associated with Achieve NJ and Teach NJ.
- To work with the faculty, staff, and the Northern Valley Curriculum Center to develop assessments in targeted content areas to support the attainment of the New Jersey Student Learning Standards (NJSLS) and to monitor student growth, given the pandemic-related effects.
- To continually grow our skills and repertoire in the areas of differentiated instruction at all grade-levels and in all subject areas, as well as social-emotional support for students and staff.

4) INTERNAL ACCOUNTING CONTROLS:

Management of the Board is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the Board are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the Board also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the Board management.

As part of the Board's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the Board has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the borough. Annual appropriated budgets are adopted for the general fund and the special revenue fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. All open encumbrances at year-end were canceled.

6) ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Financial Statements".

7) FINANCIAL INFORMATION AT FISCAL YEAR-END:

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management.

8) CASH MANAGEMENT:

The investment policy of the Board is guided in large part by state statute as detailed in "Notes to the Financial Statements". The Board has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, and fidelity bonds. The Board is a member of the Northeast Bergen School Board Insurance Group.

10) OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board of Trustees selected the accounting firm of Lerch, Vinci, and Higgins, LLP. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of State Treasury Circular Letter 15-08 OMB. The auditor's report on the basic financial statements, the combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11) ACKNOWLEDGMENTS:

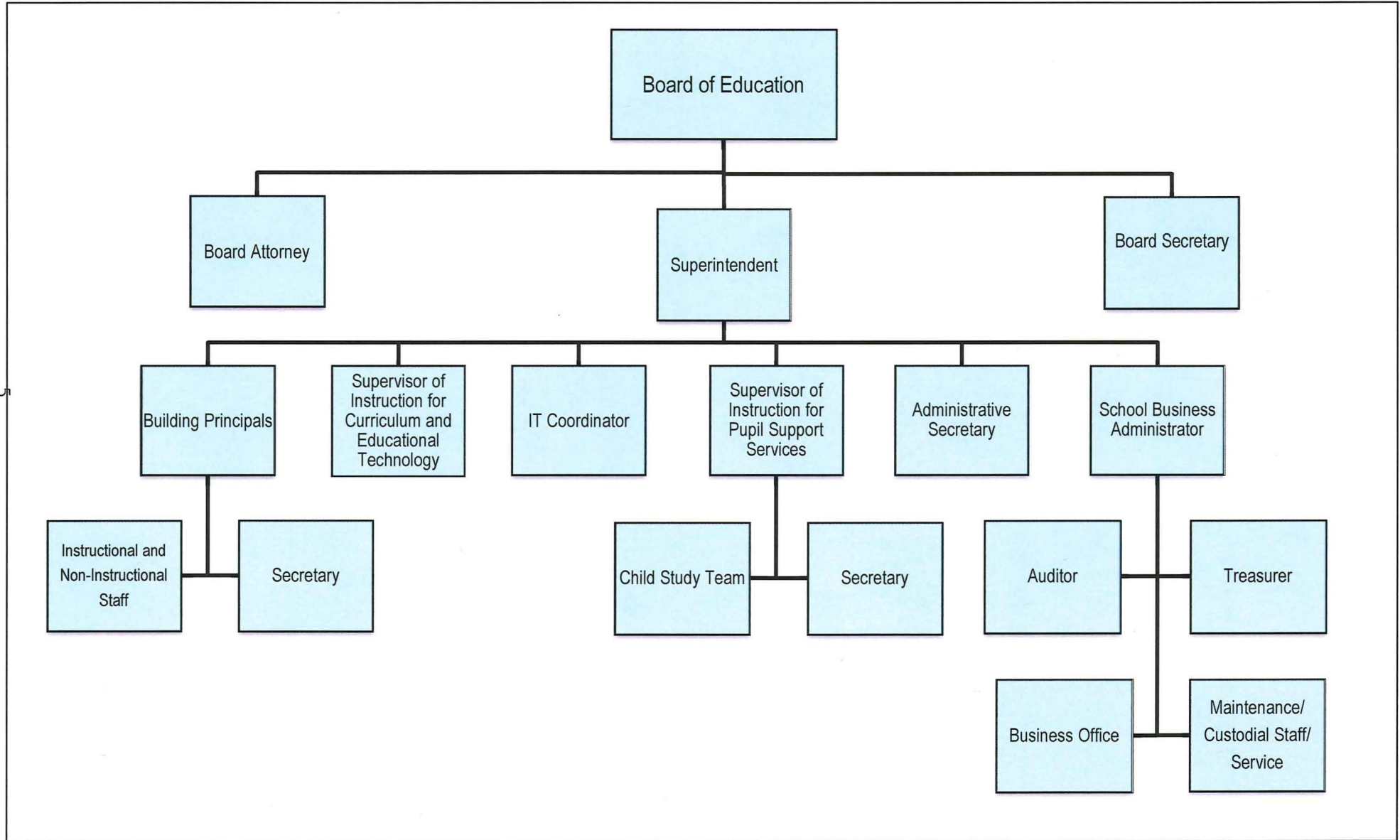
We would like to express our appreciation to the members of the Old Tappan Board of Education for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.

Respectfully submitted,



Douglas Barrett
Business Administrator/
Board Secretary

**OLD TAPPAN PUBLIC SCHOOLS
ORGANIZATIONAL CHART
A: 6/30/2021**



OLD TAPPAN BOARD OF EDUCATION

ROSTER OF OFFICIALS

JUNE 30, 2021

Members of the Board of Education

Kurt Linder, President

John L. Shahdanian II, Vice President

Maryellen LaFronz

Kristen Santoro

Melissa Del Rosso

Other Officials

Dr. Danielle M. Da Giau, Superintendent of Schools

Douglas S. Barrett, CPA, School Business Administrator/Board Secretary

Antoinette Kelly, Treasurer

OLD TAPPAN BOARD OF EDUCATION

CONSULTANTS AND ADVISORS

Independent Auditor

Lerch, Vinci & Higgins, LLP
17-17 Route 208 North
Fair Lawn, NJ 07410

Attorney

Fogarty & Hara
21-00 Route 208 South
Fair Lawn, NJ 07410

Official Depository

Valley National Bank
370 Pascack Rd.
Township of Washington, NJ 07676

FINANCIAL SECTION



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
JEFFREY C. BLISS, CPA, RMA, PSA
PAUL J. LERCH, CPA, RMA, PSA
JULIUS B. CONSONI, CPA, PSA
ANDREW D. PARENTE, CPA, RMA, PSA

ELIZABETH A. SHICK, CPA, RMA, PSA
ROBERT W. HAAG, CPA, PSA
RALPH M. PICONE, III, CPA, RMA, PSA
DEBRA GOLLE, CPA
MARK SACO, CPA
ROBERT LERCH, CPA
CHRIS SOHN, CPA
CHRISTOPHER M. VINCI, CPA, PSA
CHRISTINA CUIFFO, CPA

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
Old Tappan Board of Education
Old Tappan, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education, as of and for the fiscal year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in the Government Auditing Standards, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

Adoption of New Accounting Pronouncement

As discussed in Note 1 to the financial statements, in the fiscal year ended June 30, 2021, the Old Tappan Board of Education adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 84, Fiduciary Activities which provided guidance on identifying fiduciary activities and how they should be reported. The adoption of this standard resulted in a change to how previously reported fiduciary fund activities are currently reported in the financial statements. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, pension information and other postemployment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Old Tappan Board of Education's basic financial statements. The introductory section, individual nonmajor fund financial statements, financial schedules, statistical section, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, are presented for purposes of additional analysis and are not a required part of the basic financial statements of the Old Tappan Board of Education.

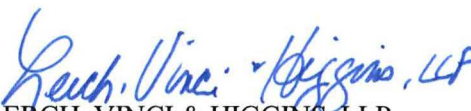
The individual nonmajor fund financial statements, schedule of expenditures of federal awards and schedule of expenditures of state financial assistance are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the individual nonmajor fund financial statements, schedules of expenditures of


federal awards and state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section, financial schedules and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with Government Auditing Standards, we have also issued our report dated February 7, 2022 on our consideration of the Old Tappan Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Old Tappan Board of Education's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Old Tappan Board of Education's internal control over financial reporting and compliance.


LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants


Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
February 7, 2022

REQUIRED SUPPLEMENTARY INFORMATION – PART I

MANAGEMENT'S DISCUSSION AND ANALYSIS

OLD TAPPAN BOARD OF EDUCATION MANAGEMENT'S DISCUSSION AND ANALYSIS

This discussion and analysis of the Old Tappan School District's financial performance provides an overall review of its financial activities for the fiscal year ended June 30, 2021. The intent of this is to look at the District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standard Board's (GASB) Statement No. 34 – Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments. Certain comparative information between the current year (2020-2021) and the prior year (2019-2020) is required to be presented in the MD&A.

Financial Highlights

Key financial highlights for the 2020/2021 school year are as follows:

- The assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$26,774,828 (Net Position).
- Governmental Activities - The School District had \$18,134,318 in expenses; only \$5,474,474 of these expenses are offset by program specific charges for services, grants or contributions. General revenues (primarily taxes) of \$15,142,102 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$18,755,469 in revenues and \$15,367,335 in expenditures. The General Fund's fund balance increased by \$3,388,134 from June 30, 2020.
- The General Fund unassigned budgetary basis fund balance at June 30, 2021 was \$770,099, which represents an increase of \$301,593 compared to the ending budgetary basis fund balance at June 30, 2020 of \$468,506.

Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so that the reader can understand the District as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the entire District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at significant funds with all other non-major funds presented in one total column. The General Fund is by far the most significant fund.

Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

While this document reports on all funds used by the District to provide programs and activities, the view of the District as a whole looks at all financial transactions and ask the question, “How did we do financially during 2020/2021?” The Statement of Net Position and the Statement of Activities answer that question. These statements include all assets, deferred outflows of resources, liabilities and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current year’s revenues and expenses regardless of when cash is received or paid.

These two statements report the School District’s Net Position and changes in net position. This change is important because it tells the reader that, for the school district as a whole, its financial position improved or diminished. The causes of this change may be the result of many factors. Non-financial factors include the District’s property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the District is divided into two distinct kinds of activities:

- **Governmental Activities** – All programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- **Business-Type Activity** – This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service Enterprise Fund is reported as a business activity. The District has discontinued the use of the Food Service Enterprise Fund.

Reporting the District’s Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the District’s funds. The District’s Governmental Funds include the General Fund and Special Revenue Funds.

Governmental Funds

The District’s activities are reported in governmental funds. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District’s general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

The District as a Whole

The Statement of Net Position provides one perspective of the District as a whole. Below is a summary of the District's Net Position as of June 30, 2021 and 2020.

	Governmental Activities		Business-Type Activities		Total	
	2021	2020 (Restated)	2021	2020	2021	2020 (Restated)
Assets						
Current and Other Assets	\$ 24,392,595	\$ 20,884,103	\$ 1,058	\$ 1,057	\$ 24,393,653	\$ 20,885,160
Capital Assets	4,530,674	5,640,101	-	-	4,530,674	5,640,101
Total Assets	28,923,269	26,524,204	1,058	1,057	28,924,327	26,525,261
Deferred Outflows of Resources						
Deferred Amounts on Net Pension Liability	291,517	283,001	-	-	291,517	283,001
Total Deferred Outflows of Resources	291,517	283,001	-	-	291,517	283,001
Liabilities						
Long-Term Liabilities	1,465,980	1,497,401			1,465,980	1,497,401
Other Liabilities	176,540	26,062	-	-	176,540	26,062
Total Liabilities	1,642,520	1,523,463	-	-	1,642,520	1,523,463
Deferred Inflows of Resources						
Deferred Amounts on Net Pension Liability	798,496	992,230	-	-	798,496	992,230
Total Deferred Inflows of Resources	798,496	992,230	-	-	798,496	992,230
Net Position:						
Net Investment in Capital Assets	4,530,674	5,640,101			4,530,674	5,640,101
Restricted	20,392,097	17,146,971			20,392,097	17,146,971
Unrestricted	1,850,999	1,504,440	1,058	1,057	1,852,057	1,505,497
Total Net Position	\$ 26,773,770	\$ 24,291,512	\$ 1,058	\$ 1,057	\$ 26,774,828	\$ 24,292,569

Below is a summary of changes in Net Position for the fiscal years ended June 30, 2021 and 2020.

	Governmental Activities		Business-Type Activities		Total	
	2021	2020	2021	2020	2021	2020
Revenues						
Program Revenues						
Charges for Services	\$ 168,900	\$ 149,239			\$ 168,900	\$ 149,239
Operating and Capital Grants and Contributions	5,305,574	3,955,138			5,305,574	3,955,138
General Revenues						
Property Taxes	15,105,090	14,739,927			15,105,090	14,739,927
Other	37,012	216,697	\$ 1	\$ 11	37,013	216,708
Total Revenues	20,616,576	19,061,001	1	11	20,616,577	19,061,012
Expenses						
Current						
Instruction	11,297,476	10,453,509			11,297,476	10,453,509
Support Services						
Student and Instruction Related Serv.	2,562,873	2,383,295			2,562,873	2,383,295
General and School Administration	957,226	973,987			957,226	973,987
Business / Central Services	623,844	546,008			623,844	546,008
Maintenance of Facilities	2,584,874	2,359,009			2,584,874	2,359,009
Pupil Transportation	106,903	148,066			106,903	148,066
Interest and Other Charges on Debt	1,122	1,122	-	-	1,122	1,122
Total Expenses	18,134,318	16,864,996	-	-	18,134,318	16,864,996
Change in Net Position	2,482,258	2,196,005	1	11	2,482,259	2,196,016
Net Position, Beginning of Year	24,291,512	21,414,372	1,057	1,046	24,292,569	21,415,418
Prior Period Adjustment	-	681,135	-	-	-	681,135
Net Position, End of Year	<u>\$ 26,773,770</u>	<u>\$ 24,291,512</u>	<u>\$ 1,058</u>	<u>\$ 1,057</u>	<u>\$ 26,774,828</u>	<u>\$ 24,292,569</u>

Governmental Activities

Property taxes comprise 73 percent of revenues for governmental activities. The District's total revenues were \$20,616,576 for the fiscal year ended June 30, 2021. Federal and state grants accounted for 26 percent of revenue. The total cost of all programs and services was \$18,134,318. Instruction comprises 62 percent of District expenses.

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. The following schedule shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

Total Cost and Net Cost of Governmental Activities For the Fiscal Years Ended June 30, 2021 and 2020

<u>Functions/Programs</u>	<u>Cost of Services</u>		<u>Net Cost of Services</u>	
	<u>2021</u>	<u>2020</u>	<u>2021</u>	<u>2020</u>
Instruction	\$ 11,297,476	\$ 10,453,509	\$ 6,990,310	\$ 7,133,544
Support Services				
Student and Instruction Related Svcs.	2,562,873	2,383,295	1,890,461	1,905,048
General and School Administrative Services	957,226	973,987	809,771	858,755
Business / Central Services	623,844	546,008	482,104	455,166
Maintenance of Facilities	2,584,874	2,359,009	2,462,722	2,335,443
Pupil Transportation	106,903	148,066	23,354	71,541
Interest and Other Charges on Debt	<u>1,122</u>	<u>1,122</u>	<u>1,122</u>	<u>1,122</u>
Total Governmental Activities	<u>\$ 18,134,318</u>	<u>\$ 16,864,996</u>	<u>\$ 12,659,844</u>	<u>\$ 12,760,619</u>

Instruction expenses include activities directly dealing with the teaching of pupils and the interactions between teacher and student, including extracurricular activities.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by state law.

Interest and other charges on debt involves the transactions associated with the payment of interest and other related charges to debt of the District.

The District's Funds

All governmental funds (i.e., general fund and special revenue fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$19,002,795 and expenditures were \$15,644,781.

The District's Funds (Continued)

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound fiscal management. The following schedule presents a summary of the governmental fund revenues for the fiscal years ended June 30, 2021 and 2020.

	Fiscal Year Ended <u>June 30, 2021</u>	Fiscal Year Ended <u>June 30, 2020</u>	Amount of Increase (Decrease)	Percent Change
Local Sources	\$ 15,311,992	\$ 15,106,370	\$ 205,622	1.36%
State Sources	3,462,636	2,896,306	566,330	19.55%
Federal Sources	<u>228,167</u>	<u>137,630</u>	<u>90,537</u>	65.78%
Total Revenues	<u>\$ 19,002,795</u>	<u>\$ 18,140,306</u>	<u>\$ 862,489</u>	4.75%

The following schedule represents a summary of general fund and special revenue fund expenditures for the fiscal years ended June 30, 2021 and 2020.

	Fiscal Year Ended <u>June 30, 2021</u>	Fiscal Year Ended <u>June 30, 2020</u>	Amount of Increase (Decrease)	Percent Change
Instruction	\$ 10,172,921	\$ 9,781,962	\$ 390,959	4.00%
Support Services	5,189,916	4,965,650	224,266	4.52%
Capital Outlay	280,822	1,156,591	(875,769)	-75.72%
Debt Service	<u>1,122</u>	<u>1,122</u>	<u>-</u>	0.00%
Total Expenditures	<u>\$ 15,644,781</u>	<u>\$ 15,905,325</u>	<u>\$ (260,544)</u>	-1.64%

The significant decrease in capital outlay expenses was the result of renovations to the Charles DeWolf bathrooms and various floor improvements in 2019-2020. In addition, the Board acquired property adjacent to the existing school location during 2019-2020.

General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on the basis of cash receipts, disbursements and encumbrances. The most significant budgetary fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over expenditures in specific line item accounts. Several of these revisions bear notation.

- Salary accounts were adjusted to reflect: changes in staff assignments; retirements, resignations and the resulting new hires; program adjustments necessitated by student population changes.
- Transfers were made to reclassify expenditures for both specific special education programs and extraordinary support services that were budgeted in other programs services as well as unexpected increases in these services, as well as increases to acquire equipment for Operation Maintenance and Regular Instruction and increases to Capital Outlay equipment.

General Fund Budgeting Highlights (Continued)

- TPAF, which is the state's contribution to the pension fund and social security is neither a revenue item nor an expenditure item in the District's budget but is required to be reflected in the financial statements.

Capital Assets

At June 30, 2021, the District had \$4,530,674 in land, buildings, furniture, equipment and vehicles. Below is a comparison of the book value of capital assets (net of accumulated depreciation) at June 30, 2021 and 2020.

	<u>2021</u>	<u>2020</u>
Land	\$ 607,876	\$ 607,876
Buildings and Building Improvements	3,150,778	4,459,641
Site Improvements	244,559	262,477
Machinery, Equipment and Vehicles	<u>527,461</u>	<u>310,107</u>
Total	<u>\$ 4,530,674</u>	<u>\$ 5,640,101</u>

Debt Administration

At June 30, 2021 and 2020, the District had \$1,465,980 and \$1,497,401 of outstanding long-term liabilities. Of these amounts, \$17,224 and \$22,606 is for compensated absences; \$1,448,756 and \$1,474,795 is the net pension liability, as of June 30, 2021 and 2020, respectively.

For the Future

Currently, the District is in excellent financial condition. Everyone associated with the Old Tappan School District is grateful for the community support of the schools. However, new legislation is a major concern and may significantly limit the District's ability to provide programs and appropriate class sizes. This, coupled with uncertainty surrounding a new funding formula, will perpetuate the significant reliance on local property taxes.

In conclusion, the Old Tappan School District has committed itself to financial excellence for many years. Its system for financial planning, budgeting, and internal financial controls is audited annually and the District will continue to work hard to prudently manage its finances to meet the many challenges ahead.

Contacting the District's Financial Management

If you have questions about this report or need additional information, contact the School Business Administrator at the Old Tappan Board of Education, 277 Old Tappan Road, Old Tappan, NJ 07675.

FINANCIAL STATEMENTS

**OLD TAPPAN BOARD OF EDUCATION
STATEMENT OF NET POSITION
AS OF JUNE 30, 2021**

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
ASSETS			
Cash and Cash Equivalents	\$ 24,304,768	\$ 1,058	\$ 24,305,826
Receivables, net			
Receivables from Other Governments	87,606		87,606
Other Receivables	221		221
Capital Assets			
Not Being Depreciated	607,876		607,876
Being Depreciated, net	3,922,798	-	3,922,798
Total Assets	<u>28,923,269</u>	<u>1,058</u>	<u>28,924,327</u>
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Amounts on Net Pension Liability	291,517	-	291,517
Total Deferred Outflows of Resources	<u>291,517</u>	<u>-</u>	<u>291,517</u>
LIABILITIES			
Accounts Payable	50,834		50,834
Payable to Other Governments	27,115		27,115
Accrued Salaries and Benefits Payable	502		502
Payroll Deductions and Withholdings Payable	63,227		63,227
Unearned Revenue	34,862		34,862
Noncurrent Liabilities			
Due Beyond One Year	1,465,980	-	1,465,980
Total Liabilities	<u>1,642,520</u>	<u>-</u>	<u>1,642,520</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred Amounts on Net Pension Liability	798,496	-	798,496
Total Deferred Inflows of Resources	<u>798,496</u>	<u>-</u>	<u>798,496</u>
NET POSITION			
Net Investment in Capital Assets	4,530,674		4,530,674
Restricted for			
Capital Projects	18,784,557		18,784,557
Other Purposes	1,607,540		1,607,540
Unrestricted	1,850,999	1,058	1,852,057
Total Net Position	<u>\$ 26,773,770</u>	<u>\$ 1,058</u>	<u>\$ 26,774,828</u>

The accompanying Notes to the Financial Statements are an integral part of this statement.

**OLD TAPPAN BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities							
Instruction							
Regular	\$ 8,269,014		\$ 2,703,702		\$ (5,565,312)		\$ (5,565,312)
Special Education	1,911,409		1,131,732		(779,677)		(779,677)
Other Instruction	860,991	\$ 150,731	271,180		(439,080)		(439,080)
School Sponsored Activities and Athletics	256,062	18,169	30,652		(207,241)		(207,241)
Support Services							
Student and Instruction Related Services	2,562,873		673,412		(1,889,461)		(1,889,461)
General Administration Services	487,635		28,839		(458,796)		(458,796)
School Administration Services	469,591		118,616		(350,975)		(350,975)
Business / Central Services	623,844		141,740		(482,104)		(482,104)
Plant Operations and Maintenance	2,584,874		87,447	\$ 34,705	(2,462,722)		(2,462,722)
Pupil Transportation	106,903		83,549		(23,354)		(23,354)
Interest and Other Charges on Debt	1,122	-	-	-	(1,122)	-	(1,122)
Total Governmental Activities	18,134,318	168,900	5,270,869	34,705	(12,659,844)	-	(12,659,844)
Total Primary Government	\$ 18,134,318	\$ 168,900	\$ 5,270,869	\$ 34,705	(12,659,844)	-	(12,659,844)
General Revenues							
Property Taxes, Levied for General Purposes					15,105,090		15,105,090
Investment Earnings					23,563	\$ 1	23,564
Miscellaneous Income					13,449	-	13,449
Total General Revenues					15,142,102	1	15,142,103
Change in Net Position					2,482,258	1	2,482,259
Net Position, Beginning of Year, (Restated)					24,291,512	1,057	24,292,569
Net Position, End of Year					\$ 26,773,770	\$ 1,058	\$ 26,774,828

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

FUND FINANCIAL STATEMENTS

**OLD TAPPAN BOARD OF EDUCATION
GOVERNMENTAL FUNDS
BALANCE SHEET
AS OF JUNE 30, 2021**

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Total Governmental Funds</u>
ASSETS			
Cash and Cash Equivalents	\$ 24,247,843	\$ 56,925	\$ 24,304,768
Receivables, Net			
Receivables from Other Governments	87,606		87,606
Other Receivables	221	-	221
	<hr/>	<hr/>	<hr/>
Total Assets	\$ 24,335,670	\$ 56,925	\$ 24,392,595
LIABILITIES AND FUND BALANCES			
Liabilities			
Accounts Payable	\$ 50,834		\$ 50,834
Intergovernmental Payable	27,115		27,115
Accrued Salaries and Benefits Payable	502		502
Payroll Deductions and Withholdings Payable	63,227		63,227
Unearned Revenue	8,800	\$ 26,062	34,862
	<hr/>	<hr/>	<hr/>
Total Liabilities	150,478	26,062	176,540
Fund Balances			
Restricted			
Capital Reserve	15,756,057		15,756,057
Capital Reserve, Designated for Subsequent Year's Budget	3,028,500		3,028,500
Maintenance Reserve	715,950		715,950
Emergency Reserve	250,000		250,000
Excess Surplus	1,640,889		1,640,889
Excess Surplus Designated for Subsequent Year's Budget	1,700,062		1,700,062
Unemployment Compensation Reserve	610,727		610,727
Student Activities		30,863	30,863
Unassigned	483,007	-	483,007
	<hr/>	<hr/>	<hr/>
Total Fund Balances	24,185,192	30,863	24,216,055
	<hr/>	<hr/>	<hr/>
Total Liabilities and Fund Balances	\$ 24,335,670	\$ 56,925	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$18,992,973 and the accumulated depreciation is \$14,462,299.

4,530,674

Certain amounts resulting from the measurement of the net pension liability are reported as either deferred inflows of resources or deferred outflows of resources on the statement of net position and deferred over future years.

Deferred Outflows of Resources	\$ 291,517	
Deferred Inflows of Resources	(798,496)	
	<hr/>	

(506,979)

Long-term liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds

Compensated Absences	(17,224)	
Net Pension Liability	(1,448,756)	
	<hr/>	

(1,465,980)

Net Position of Governmental Activities (Exhibit A-1)

		<hr/>
	\$ 26,773,770	<hr/>

**OLD TAPPAN BOARD OF EDUCATION
GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	General Fund	Special Revenue Fund	Total Governmental Funds
REVENUES			
Local Sources			
Property Tax Levy	\$ 15,105,090		\$ 15,105,090
Tuition from Individuals	30,731		30,731
Tuition from Other LEA's	120,000		120,000
Interest	23,563		23,563
Miscellaneous	13,449	\$ 19,159	32,608
	<u>15,292,833</u>	<u>19,159</u>	<u>15,311,992</u>
Intergovernmental			
State Sources	3,462,636		3,462,636
Federal Sources	-	228,167	228,167
	<u>3,462,636</u>	<u>228,167</u>	<u>3,690,803</u>
	<u>18,755,469</u>	<u>247,326</u>	<u>19,002,795</u>
EXPENDITURES			
Current			
Instruction			
Regular Instruction	7,340,494	990	7,341,484
Special Education Instruction	1,711,148	146,876	1,858,024
Other Instruction	679,267	64,691	743,958
School-Sponsored Activities and Athletics	181,166	48,289	229,455
Support Services			
Student and Instruction Related Services	2,355,326		2,355,326
General Administration Services	434,315		434,315
School Administration Services	433,392		433,392
Business/Central Services	585,294		585,294
Plant Operations and Maintenance	1,258,086	16,600	1,274,686
Pupil Transportation	106,903		106,903
Debt Service			
Interest and Other Charges	1,122		1,122
Capital Outlay	280,822	-	280,822
	<u>15,367,335</u>	<u>277,446</u>	<u>15,644,781</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	3,388,134	(30,120)	3,358,014
Fund Balance, Beginning of Year, (Restated)	<u>20,797,058</u>	<u>60,983</u>	<u>20,858,041</u>
Fund Balance, End of Year	<u>\$ 24,185,192</u>	<u>\$ 30,863</u>	<u>\$ 24,216,055</u>

The accompanying Notes to the Financial Statements are an Integral Part of this Statement

**OLD TAPPAN BOARD OF EDUCATION
RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF
REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
WITH THE DISTRICT-WIDE STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Total Net Change in Fund Balances - Governmental Funds (Exhibit B-2) **\$ 3,358,014**

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities those costs are shown in the statement and allocated over their estimated useful lives as depreciation expense.

Capital Outlay	\$ 280,822	
Depreciation Expense	<u>(1,390,249)</u>	
		(1,109,427)

In the statement of activities, certain operating expenses, e.g., compensated absences and pension expense are measured by the amounts earned or accrued during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid):

Decrease in Compensated Absences	5,382	
Decrease in Pension Expense	<u>228,289</u>	
		<u>233,671</u>

Change in Net Position of Governmental Activities (Exhibit A-2) **\$ 2,482,258**

OLD TAPPAN BOARD OF EDUCATION
PROPRIETARY FUND
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF NET POSITION
AS OF JUNE 30, 2021

	Other Non-Major Enterprise Fund <u>Totals</u>
ASSETS	
Cash and Cash Equivalents	\$ <u>1,058</u>
Total Assets	<u>1,058</u>
NET POSITION	
Unrestricted	<u>1,058</u>
Total Net Position	<u>\$ 1,058</u>

OLD TAPPAN BOARD OF EDUCATION
PROPRIETARY FUND
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Other Non-Major Enterprise Fund <u>Totals</u>
NONOPERATING REVENUES	
Interest Income	\$ <u>1</u>
Total Nonoperating Revenues	<u>1</u>
Change in Net Position	1
Net Position, Beginning of Year	<u>1,057</u>
Net Position, End of Year	<u><u>\$ 1,058</u></u>

OLD TAPPAN BOARD OF EDUCATION
PROPRIETARY FUND
FOOD SERVICE ENTERPRISE FUND
STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Other Non-Major Enterprise Fund Totals
CASH FLOWS FROM INVESTING ACTIVITIES	
Interest Income	\$ <u>1</u>
Net Cash Provided by Investing Activities	<u>1</u>
Net Change in Cash and Cash Equivalents	1
Cash and Cash Equivalents, Beginning of Year	<u>1,057</u>
Cash and Cash Equivalents, End of Year	<u><u>\$ 1,058</u></u>

REQUIRED SUPPLEMENTARY INFORMATION - PART II

NOTES TO THE FINANCIAL STATEMENTS

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Old Tappan Board of Education (the “Board” or the “District”) is an instrumentality of the State of New Jersey, established to function as an education institution. The Board consists of five elected officials and is responsible for the fiscal control of the District. A Superintendent of Schools is appointed by the Board and is responsible for the administrative control of the District. A School Business Administrator/Board Secretary is also appointed by the Board and oversees the business functions of the District. Under existing statutes, the Board's duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property. The Board currently operates a Pre-Kindergarten through grade eight (8) school district.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls. The Superintendent of Schools is the Chief Administrative Officer of the District who is responsible for general supervision of all schools, planning and operational functions of the District. The School Business Administrator/Board Secretary is the Chief Financial Officer and is responsible for budgeting, financial accounting and reporting and reports through the Superintendent to the Board.

The reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the District are not misleading. The primary government consists of all funds, departments, boards and agencies that are not legally separate from the District. For the Old Tappan Board of Education this includes general operations and student related activities of the District.

Component units are legally separate organizations for which the District is financially accountable. The District is financially accountable for an organization if the District appoints a voting majority of the organization's governing board and (1) the District is able to significantly influence the programs or services performed or provided by the organization; or (2) the District is legally entitled to or can otherwise access the organization's resources; the District is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the District is obligated for the debt of the organization. Component units may also include organizations that are fiscally dependent on the District in that the District approves the budget, the issuance of debt or the levying of taxes. Based on the foregoing criteria, the District has no component units. Furthermore, the District is not includable in any other reporting entity as a component unit.

B. New Accounting Standards

During fiscal year 2021, the District adopted the following GASB statement:

- GASB No. 84, *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement established criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. New Accounting Standards (Continued)

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

- GASB No. 87, *Leases*, implementation postponed will be effective beginning with the fiscal year ending June 30, 2022. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract.
- GASB No. 89, *Accounting for Interest Costs Incurred Before the End of a Construction Period*, implementation postponed will be effective beginning with the fiscal year ending June 30, 2022. The objectives of this Statement is to improve financial reporting by providing users of financial statements with more relevant information about capital assets and the cost of borrowing for a reporting period. The resulting information also will enhance the comparability of information about capital assets and the cost of borrowing for a reporting period for both governmental activities and business-type activities.
- GASB No. 92, *Omnibus 2020*, implementation postponed will be effective beginning with the fiscal year ending June 30, 2022 except requirements related to GASB No. 87 and Implementation Guide No. 2019-3 are effective upon issuance. The objective of this Statement is to enhance comparability in the application of accounting and financial reporting requirements and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics.
- GASB No. 96, *Subscription – Based Information Technology Arrangements*, will be effective beginning with the fiscal year ending June 30, 2023. The objective of this Statement will be to improve financial reporting by establishing a definition for subscription-based information technology arrangements (SBITAs) and providing uniform guidance for accounting and financial reporting for transactions that meet that definition. That definition and uniform guidance will result in greater consistency in practice. Establishing the capitalization criteria for implementation costs also will reduce diversity and improve comparability in financial reporting by governments. This Statement also will enhance the relevance and reliability of a government's financial statements by requiring a government to report a subscription asset and subscription liability for a SBITA and to disclose essential information about the arrangement. The disclosures will allow users to understand the scale and important aspects of a government's SBITA activities and evaluate a government's obligations and assets resulting from SBITAs.
- GASB No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No.84, and a Supersession of GASB Statement No. 32*, the section that maybe applicable to the District will be effective beginning with the fiscal year ending June 30, 2022. The objective of this Statement is to provide more consistent financial reporting of defined contribution pension plans, defined contribution OPEB plans, and other employee benefit plans, while mitigating the costs associated with reporting those plans. The requirements also will enhance the relevance, consistency, and comparability of (1) the information related to Section 457 plans that meet the definition of a pension plan and the benefits provided through those plans and (2) investment information for all Section 457 plans.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation - Financial Statements

The financial statements include both district-wide financial statements (based on the District as a whole) and fund financial statements (based on specific District activities or objectives). Both the district-wide and fund financial statements categorize activities as either governmental activities or business-type activities. While separate district-wide and fund financial statements are presented, they are interrelated. In the district-wide financial statements, the governmental activities column incorporates data from governmental funds while business-type activities incorporate data from the District's enterprise funds. Fiduciary Funds are excluded from the district-wide financial statements. Currently, the District does not have any Fiduciary Funds.

District-Wide Financial Statements

The district-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Board of Education. All fiduciary activities are reported only in the fund financial statements. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by property taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. In the statement of net position, both the governmental and business-type activities columns (a) are presented on a consolidated basis by column, and (b) reflect on a full accrual economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or other governmental entities, including other school districts, who purchase, use, or directly benefit from goods or services provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Property taxes, unrestricted state aid and other items not properly included among program revenues are reported instead as general revenues.

As a general rule the effect of interfund activity has been eliminated from the district-wide financial statements. Exceptions to this general rule are charges between the Board's proprietary funds since elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Fund Financial Statements

Separate fund financial statements are provided for governmental, proprietary, and fiduciary activities, even though the latter are excluded from the district-wide financial statements. The emphasis of fund financial statements is on major individual governmental and enterprise funds, each reported as separate columns in the fund financial statements. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. The District considers all of its governmental funds to be major funds, while its food service enterprise fund is considered to be a nonmajor fund.

The District reports the following major governmental funds:

The *general fund* is the School District's primary operating fund. It accounts for all financial resources of the District, except those to be accounted for in another fund.

The *special revenue fund* accounts for the proceeds of specific revenue sources legally restricted to expenditures for specified purposes. This fund accounts for federal, state and local financial programs, with the exception of grants for major capital projects and the child nutrition programs and student activity funds derived from athletic events or other activities of pupil organizations.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Presentation - Financial Statements (Continued)

Fund Financial Statements

The District reports the following non-major proprietary fund which is organized to be self-supporting through user charges:

The *food service fund* accounts for the residual balances of the school cafeteria.

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either “due to/from other funds” (i.e., the current portion of interfund loans) or “advances to/from other funds” (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as “due to/from other funds”. Any residual balances outstanding between the governmental activities and business-type activities are reported in the district-wide financial statements as “internal balances”.

Reclassifications

Certain amounts presented in the prior year data may have been reclassified in order to be consistent with the current year’s presentation.

D. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. All assets, all liabilities and all deferred outflows/inflows of resources associated with these operations are included on the Statement of Net Position. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized when susceptible to accrual (i.e. when they are both measurable and available). Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collected within 60 days after year-end. Expenditures are recorded when a liability is incurred, as under accrual basis of accounting, with the exception of debt service expenditures as well as expenditures related to compensated absences and claims and judgments which are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

D. Measurement Focus and Basis of Accounting (Continued)

Property taxes, tuition, unrestricted state aid, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements (formula-type grants and aid) are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source. Expenditure-driven grants and similar awards (reimbursement-type grants and awards) are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements imposed by the grantor or provider have been met, and the amount is received during the period or within the availability period for this revenue source. All other revenue items are considered to be measurable and available only when cash is received by the District.

When both restricted and unrestricted resources are available for use, it is the Board's policy to use restricted resources first, then unrestricted resources as they are needed.

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. *Cash, Cash Equivalents and Investments*

Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are reported at fair value and are limited by N.J.S.A. 18A:20-37.

2. *Receivables*

All receivables are reported at their gross value, and where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

3. *Inventories*

The cost of inventories of the governmental fund types are recorded as expenditures at the time individual inventory items are purchased.

4. *Capital Assets*

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Capital assets are defined by the Board as assets with an initial, individual cost of \$2,000 and an estimated useful life in excess of two years. The District was able to estimate the historical cost for the initial reporting of these capital assets through back trending. As the District constructs or acquires additional capital assets each period, they are capitalized and reported at historical cost. Donated capital assets are recorded at acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its useful life are not capitalized.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

4. Capital Assets (Continued)

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Land and construction in progress are not depreciated. The other property, plant, and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Site Improvements	5-20
Buildings and Building Improvements	20-50
Machinery and Equipment	5-10

5. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to future periods and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Board has one item which arises only under the accrual basis of accounting that qualifies for reporting in this category. The one item that qualifies for reporting in this category is the deferred amounts on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; (4) changes in proportion and differences between employer contributions and proportionate share of contributions; and (5) contributions made subsequent to the measurement date. These amounts are deferred and amortized over future years.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to future periods and so will not be recognized as an inflow of resources (revenue) until that time. The Board has one type of item which arises under the accrual basis of accounting that qualifies for reporting in this category. The item that qualifies for reporting in this category is the deferred amount on net pension liability. Deferred amounts on net pension liability are reported in the district-wide statement of net position and result from: (1) differences between expected and actual experience; (2) changes in assumptions; (3) net difference between projected and actual investment earnings on pension plan investments; and (4) changes in proportion and differences between employer contributions and proportionate share of contributions. These amounts are deferred and amortized over future years.

6. Compensated Absences

It is the District's policy to permit employees to accumulate (with certain restrictions) earned but unused vacation and sick leave benefits. A long-term liability of accumulated vacation and sick leave and salary related payments has been recorded in the governmental activities in the district-wide financial statements, representing the Board's commitment to fund such costs from future operations. A liability is reported in the governmental funds only to the amount actually due at year end as a result of employee resignations and retirements.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

7. Pensions

In the district-wide financial statements and proprietary fund types in the fund financial statements, for purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the retirement systems sponsored and administered by the State of New Jersey and additions to/deductions from these retirement systems' fiduciary net position have been determined on the same basis as they are reported by the retirement systems. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

In the governmental fund financial statements, net pension liabilities represent amounts normally expected to be liquidated with expendable available financial resources for required pension contributions that are due and payable at year end. Pension expenditures are recognized based on contractual pension contributions that are required to be made to the pension plan during the fiscal year.

8. Long-Term Obligations

In the district-wide financial statements, long-term obligations are reported as liabilities in the applicable governmental activities statement of net position.

9. Net Position/Fund Balance

District-Wide Statements

In the district-wide statements, there are three classes of net position:

- **Net Investment in Capital Assets** – consists of net capital assets (cost less accumulated depreciation) reduced by outstanding balances of related debt obligations from the acquisition, construction or improvement of those assets. Deferred outflows of resources and deferred inflows of resources attributable to the acquisition, construction or improvement of those assets or related debt also should be included.
- **Restricted Net Position** – reports net position when constraints placed on the residual amount of noncapital assets are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.
- **Unrestricted Net Position** – any portion of net position not already classified as either net investment in capital assets or net position – restricted is classified as net position – unrestricted.

Governmental Fund Statements

Fund balance categories are designed to make the nature and extent of the constraints placed on the District's fund balance more transparent. These categories are comprised of a hierarchy based primarily on the extent to which the District is bound to observe constraints imposed upon the use of the resources reported in governmental funds.

Restricted Fund Balance – Amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

Capital Reserve – This restriction was created by the District in accordance with NJAC 6A:23A-14.1 to fund future capital expenditures (See Note 2B).

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

9. Net Position/Fund Balance (Continued)

Governmental Fund Statements (Continued)

Restricted Fund Balance (Continued)

Capital Reserve – Designated for Subsequent Year’s Budget – This designation was created to dedicate the portion of capital reserve fund balance appropriated in the adopted 2021/22 District budget certified for taxes.

Maintenance Reserve – This restriction was created by the Board in accordance with NJAC 6A:23A-14.2 to accumulate funds for the required maintenance of school facilities in accordance with the EFCA (NJSA 18A:7G-9) for a thorough and efficient education. (See Note 2C).

Emergency Reserve – This restriction was created in accordance with NJAC 6A:23A-14.4(A)1 to accumulate funds in accordance with State statute to finance unanticipated general fund expenditures required for a thorough and efficient education. (See Note 2D).

Excess Surplus – This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2020 audited excess surplus that is required to be appropriated in the 2022/2023 original budget certified for taxes.

Excess Surplus – Designated for Subsequent Year’s Budget - This restriction was created in accordance with NJSA 18A:7F-7 to represent the June 30, 2020 audited excess surplus that was appropriated in the 2021/2022 original budget certified for taxes.

Unemployment Compensation Reserve – This restriction was created in accordance with R.S. 43:21-7.3 to reserve funds for unemployment compensation claims reimbursable to the State under the District’s election for payment in lieu of contributions (benefit reimbursement method). (See Note 4A).

Student Activities – This restriction was created in accordance with NJAC 6A:23A-16.12 to represent the accumulation of funds derived from athletic events and other student organizations reserved for the payment of student group activities.

Unassigned Fund Balance – Represents fund balance that has not been restricted, committed or assigned to specific purposes within the governmental funds.

In the general operating fund and special revenue fund, it is the District’s policy to consider restricted resources to have been spent first when an expenditure is incurred for purposes for which both restricted and unrestricted (i.e., committed, assigned or unassigned) fund balances are available, followed by committed and then assigned fund balances. Unassigned amounts are used only after the other resources have been used.

10. Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Board itself can establish limitations on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Board’s highest level of decision-making authority. The Board of Education is the highest level of decision-making authority for the school district that can, by adoption of a resolution or formal Board action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by the resolution remains in place until a similar action is taken (the adoption of another resolution) to remove or revise the limitation. The District has no committed fund balances at year end.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

E. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance (Continued)

10. Fund Balance Policies (Continued)

Amounts in the assigned fund balance classification are intended to be used by the Board for specific purposes but do not meet the criteria to be classified as committed. The Board has authorized the School Business Administrator/Board Secretary to assign fund balance. The Board may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment. The District had no assigned fund balances at year end.

F. Revenues and Expenditures/Expenses

1. Program Revenues

Amounts reported as program revenues in the district-wide statement of activities include 1) charges to customers or applicants for goods or services, provided, 2) operating grants and contributions, and 3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all property taxes, unrestricted state aid, investment earnings and miscellaneous revenues.

2. Property Taxes

Property taxes are levied pursuant to law and are collected by the municipality and are transferred to the District as requested. Property tax revenues are recognized in the year they are levied and become available. Property taxes collected in advance of the year-end for which they are levied and transferred to the District are reported as deferred inflows of resources. The tax bills are mailed annually in June by the municipal tax collector and are levied and due in four quarterly installments on August 1, November 1, February 1 and May 1 of the fiscal year. When unpaid, taxes or any other municipal lien, or part thereof, on real property, remains in arrears on April 1st in the year following the calendar year levy when the same became in arrears, the tax collector of the municipality shall, subject to the provisions of New Jersey Statute, enforce the lien by placing the property on a tax sale. The municipality may institute annual "in rem" tax foreclosure proceedings to enforce the tax collection or acquisition of title to the property.

3. Tuition Revenues and Expenditures

Tuition Revenues - Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs are determined and certified by the State Department of Education.

Tuition Expenditures - Tuition charges for the fiscal years 2019-2020 and 2020-2021 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been certified by the State Department of Education.

4. Proprietary Funds, Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Interest income is reported as nonoperating revenues.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

In accordance with the requirements of the New Jersey Department of Education ("the Department"), the District annually prepares its operating budget for the forthcoming year. The budget, except for the general fund and special revenue fund, which is more fully explained below and in the notes to the required supplementary information, is prepared in accordance with accounting principles generally accepted in the United States of America and serves as a formal plan for expenditures and the proposed means for financing them. Capital lease transactions are accounted for on the GAAP basis.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

A. Budgetary Information (Continued)

The annual budget is adopted in the spring of the preceding year for the general, special revenue and debt service funds. The District is not required to adopt an annual budget for the capital projects fund. The budget is submitted to the county superintendent for review and approval prior to adoption. Districts that have their school board members elected in November do not have to submit their budgets that meet levy cap requirements for voter approval. Only a school board decision to exceed the tax levy cap would require voter approval. Several years ago, the Old Tappan Board of Education adopted a resolution to move its annual election to the date of the general elections in accordance with the law; therefore voter approval of the annual budget is not required.

Budget adoptions and amendments are recorded in the District's board minutes. The budget is amended by the Board of Education as needed throughout the year. The budget for revenues, other resources, other uses, and fund balances is prepared by fund source and amount. The budget for expenditures is prepared by fund, program, function, object and amount. The legal level of budgetary control is established at the line item account within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. The Board approved several budget transfers during 2020/2021. Also, during 2020/2021 the Board increased the original General Fund budget by \$106,659 and the Special Revenue Fund budget by \$202,267. The increase was funded by additional state aid, appropriation of prior year extraordinary aid, grant awards and student activity funds. During the fiscal year, the Board also reduced general fund appropriations by \$43,137 due to the reduction in budgeted state aid.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described in the Notes to Required Supplementary Information (RSI). Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

Encumbrance accounting is employed in the governmental funds. Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services which are reappropriated and honored during the subsequent fiscal year.

B. Capital Reserve

A capital reserve account was established by the District. The accumulation of funds will be used for capital outlay expenditures in subsequent fiscal years. The capital reserve is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the Department, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line-item appropriation amounts or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-14.1(g), the balance in the reserve cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

B. Capital Reserve (Continued)

The activity of the capital reserve for the fiscal year ended June 30, 2021 is as follows:

Balance, July 1, 2020		\$ 15,499,885
Increased by:		
Interest Earned	\$ 14,838	
Unexpended Balance of Capital Outlay Appropriations		
Funded by Capital Reserve	369,834	
Deposits Approved by Board Resolution	<u>3,500,000</u>	
		<u>3,884,672</u>
		19,384,557
Decreased by:		
Withdrawals Approved in District's Budget		<u>600,000</u>
Balance, June 30, 2021		<u>\$ 18,784,557</u>

\$3,028,500 of the capital reserve balance at June 30, 2021 was designated and appropriated for use in the 2021/2022 original budget certified for taxes. The withdrawals from the capital reserve were for use in a department approved facilities project, consistent with the district's Long Range Facilities Plan.

C. Maintenance Reserve

A maintenance reserve account was established by the District. The accumulation of funds will be used for required maintenance of school facilities expenditures in subsequent fiscal years. The maintenance reserve is maintained in the General Fund and its activity is included in the General Fund annual budget.

Funds placed in the maintenance reserve are restricted to required maintenance activities for a school facility as reported in the comprehensive maintenance plan. A District may appropriate funds into the maintenance reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Pursuant to N.J.A.C. 6A:23A-14.2(g), the balance in the reserve cannot at any time exceed four percent of the replacement cost of the school district's school facilities for the current year.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY (Continued)

C. Maintenance Reserve (Continued)

The activity of the maintenance reserve for the fiscal year ended June 30, 2021 is as follows:

Balance, July 1, 2020	\$ 715,950
Increased by:	
Deposits Approved by Board Resolution	<u>43,167</u>
	759,117
Decreased by:	
Withdrawals Approved by Board Resolution	<u>43,167</u>
Balance, June 30, 2021	<u>\$ 715,950</u>

The June 30, 2020 comprehensive maintenance plan indicated a maximum maintenance reserve amount of \$715,950. The withdrawals from the maintenance reserve were for use in required maintenance activities for school facilities.

D. Emergency Reserve

An emergency reserve account was established by the District. The accumulation of funds will be used to finance unanticipated General Fund current expenditures required for a thorough and efficient education in subsequent fiscal years.

Funds placed in the emergency reserve are restricted to finance reasonably unforeseeable costs and shall not include additional costs due to poor planning. A District may appropriate funds into the emergency reserve in the annual General Fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts or both. Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent or the withdrawal is included in the original budget certified for taxes to finance school security improvements to school facilities pursuant to 18A:7G-6(c)1. Pursuant to NJAC 6A:23A-14.4(A), the balance in the reserve cannot at any time exceed the greater of \$250,000 or one percent of the school district's General Fund budget as certified for taxes up to a maximum of \$1,000,000.

The activity of the emergency reserve for the fiscal year ended June 30, 2021 is as follows:

Balance, July 1, 2020	<u>\$ 250,000</u>
Balance, June 30, 2021	<u>\$ 250,000</u>

F. Calculation of Excess Surplus

In accordance with N.J.S.A. 18A:7F-7, as amended, the restricted fund balance for Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund fund balance in excess of 4% of budget expenditures at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The excess fund balance at June 30, 2021 is \$3,340,951. Of this amount, \$1,700,062 was designated and appropriated in the 2021/2022 original budget certified for taxes and the remaining amount of \$1,640,889 will be appropriated in the 2022/2023 original budget certified for taxes.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 3 DETAILED NOTES ON ALL FUNDS

A. Cash Deposits and Investments

Cash Deposits

The Board's deposits are insured through either the Federal Deposit Insurance Corporation (FDIC), National Credit Union Share Insurance Fund (NCUSIF), Securities Investor Protection Corporation (SIPC) or New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Board is required to deposit their funds in a depository which is protecting such funds pursuant to GUDPA. The New Jersey Governmental Unit Deposit Protection Act requires all banks doing business in the State of New Jersey to pledge collateral equal to at least 5% of the average amount of its public deposits and 100% of the average amount of its public funds in excess of the lesser of 75% of its capital funds or \$200 million for all deposits not covered by the FDIC and NCUSIF.

Bank balances are insured up to \$250,000 in the aggregate by the FDIC for each bank. NCUSIF insures credit union accounts up to \$250,000 in the aggregate for each financial institution. SIPC replaces cash claims up to a maximum of \$250,000 for each failed brokerage firm. At June 30, 2021, the book value of the Board's deposits were \$24,305,826 and bank and brokerage firm balances of the Board's deposits amounted to \$24,531,213. The Board's deposits which are displayed on the various fund balance sheets as "cash and cash equivalents" are categorized as:

Depository Account

Insured	\$ <u>24,531,213</u>
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Custodial Credit Risk – Deposits – Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Board does not have a policy for custodial credit risk. As of June 30, 2021 none of the Board's bank balances were not exposed to custodial credit risk.

Investments

The Board is permitted to invest public funds in accordance with the types of securities authorized by N.J.S.A. 18A:20-37. Examples of the allowable investments are bonds or other obligations of the United States or obligations guaranteed by the United States of America; Government Money Market Mutual Funds; any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor; bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located; Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law," (C.40A:5A-1 et seq.); Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by school districts; Local Government investment pools; deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); and agreements for the repurchase of fully collateralized securities, if transacted in accordance with the above statute.

As of June 30, 2021, the Board had no outstanding investments.

Interest Rate Risk – Interest rate risk is the risk that changes in the market interest rate will adversely affect the fair value of an investment. The Board does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk – Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. State law limits investments as noted above (N.J.S.A. 18A:20-37). The District does not have an investment policy that would further limit its investment choices.

Concentration of Credit Risk – The concentration of credit risk is the risk of loss that may be caused by the Board's investment in a single issuer. The Board places no limit in the amount the District may invest in any one issuer.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

B. Receivables

Receivables as of June 30, 2021 for the district's individual major funds, including the applicable allowances for uncollectible accounts, are as follows:

	<u>General</u>
Receivables:	
Intergovernmental	
State	\$ 87,606
Other	<u>221</u>
	87,827
Less: Allowance for Uncollectibles	<u>-</u>
Net Total Receivables	<u>\$ 87,827</u>

C. Unearned Revenue

Governmental funds report unearned revenue in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of unearned revenue reported in the governmental funds were as follows:

	<u>Total</u>
General Fund	
Unrealized Preschool Tuition Fees	\$ 8,800
Special Revenue Fund	
Unencumbered Grant Drawdowns - Local Sources	<u>26,062</u>
	<u>\$ 34,862</u>

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets

Capital asset activity for the fiscal year ended June 30, 2021 was as follows:

	Balance <u>July 1, 2020</u>	<u>Increases</u>	<u>Decreases</u>	Balance <u>June 30, 2021</u>
Governmental Activities:				
Capital Assets, Not Being Depreciated:				
Land	\$ 607,876	-	-	\$ 607,876
Total Capital Assets, Not Being Depreciated	<u>607,876</u>	<u>-</u>	<u>-</u>	<u>607,876</u>
Capital Assets, Being Depreciated:				
Buildings and Building Improvements	16,756,823			16,756,823
Site Improvements	445,028			445,028
Machinery and Equipment	<u>902,424</u>	\$ 280,822	-	<u>1,183,246</u>
Total Capital Assets Being Depreciated	<u>18,104,275</u>	<u>280,822</u>	<u>-</u>	<u>18,385,097</u>
Less Accumulated Depreciation for:				
Buildings and Building Improvements	(12,315,134)	(1,290,911)		(13,606,045)
Site Improvements	(182,551)	(17,918)		(200,469)
Machinery and Equipment	<u>(574,365)</u>	<u>(81,420)</u>	-	<u>(655,785)</u>
Total Accumulated Depreciation	<u>(13,072,050)</u>	<u>(1,390,249)</u>	<u>-</u>	<u>(14,462,299)</u>
Total Capital Assets, Being Depreciated, Net	<u>5,032,225</u>	<u>(1,109,427)</u>	<u>-</u>	<u>3,922,798</u>
Governmental Activities Capital Assets, Net	<u>\$ 5,640,101</u>	<u>\$ (1,109,427)</u>	<u>\$ -</u>	<u>\$ 4,530,674</u>

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 3 DETAILED NOTES ON ALL FUNDS (Continued)

D. Capital Assets (Continued)

Depreciation expense was charged to functions/programs of the District as follows:

Governmental Activities:

Instruction	
Regular	\$ 3,200
Total Instruction	<u>3,200</u>
Support Services	
Student and Instruction Related Services	7,276
General Administration	58,216
School Administration	2,760
Plant Operations and Maintenance	<u>1,318,797</u>
Total Support Services	<u>1,387,049</u>
Total Depreciation Expense - Governmental Activities	<u>\$ 1,390,249</u>

E. Long-Term Debt

Statutory Borrowing Power

The Board's remaining borrowing power under N.J.S. 18A:24-19, as amended, at June 30, 2021 was as follows:

3% of Equalized Valuation Basis (Municipal)	\$ 52,466,888
Less: Net Debt	<u>-</u>
Remaining Borrowing Power	<u>\$ 52,466,888</u>

F. Other Long-Term Liabilities

Changes in Long-Term Liabilities

Long-term liability activity for the fiscal year ended June 30, 2021, was as follows:

	Balance, July 1, 2020	Additions	Reductions	Balance, June 30, 2021	Due Within One Year
Governmental Activities:					
Compensated Absences	\$ 22,606		\$ 5,382	\$ 17,224	-
Net Pension Liability	<u>1,474,795</u>	<u>-</u>	<u>26,039</u>	<u>1,448,756</u>	<u>-</u>
Governmental Activity Long-Term Liabilities	<u>\$ 1,497,401</u>	<u>\$ -</u>	<u>\$ 31,421</u>	<u>\$ 1,465,980</u>	<u>\$ -</u>

For the governmental activities, the liabilities for compensated absences and net pension liability are generally liquidated by the general fund.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION

A. Risk Management

The District is exposed to various risks of loss related to property, general liability, automobile coverage, theft of, damage to and destruction of assets; errors and omissions; injuries to employees; student accident; termination of employees and natural disasters. The Board has obtained commercial insurance coverage to guard against these events to minimize the exposure to the District should they occur. A complete schedule of insurance coverage can be found in the statistical section of this Comprehensive Annual Financial Report.

The District is a member of the Northeast Bergen County School Board Insurance Group (NESBIG). The Group is a risk sharing public entity pool, established for the purpose of insuring against worker's compensation claims.

The relationship between the Board and NESBIG is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Board is contractually obligated to make all annual and supplementary contributions to the fund, to report claims on a timely basis, cooperate with the management of the fund, its claims administrator and attorneys in claims investigation and settlement, and to follow risk management procedures as outlined by the fund. Members have a contractual obligation to fund any deficit of the fund attributable to a membership year during which they were a member.

NESBIG provides its members with risk management services, including the defense of and settlement of claims and to establish reasonable and necessary loss reduction and prevention procedures to be followed by the members. Complete financial statements of the respective insurance funds are on file with the School's Business Administrator.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverage's in any of the prior three years.

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of employee contributions and reimbursements to the State for benefits paid and the ending balance of the District's restricted fund balance for unemployment compensation claims in the General Fund for the current and previous two years:

Fiscal Year Ended <u>June 30,</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2021	\$ 11,990	\$ 22,057	\$ 610,727
2020	12,343	9,708	620,152
2019	11,616	25,341	611,096

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

B. Contingent Liabilities

The District is a party defendant in some lawsuits, none of a kind unusual for a school district of its size and scope of operation. In the opinion of the Board's Attorney the potential claims against the District not covered by insurance policies would not materially affect the financial condition of the District.

Federal and State Awards – The Board participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Board may be required to reimburse the grantor government. As of June 30, 2021, significant amounts of grant expenditures have not been audited by the various grantor agencies but the Board believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual governmental funds or the overall financial position of the District.

C. Federal Arbitrage Regulations

The District is subject to Section 148 of the Internal Revenue Code as it pertains to the arbitrage rebate on all tax-exempt obligations, both long and short-term debt. Under the 1986 Tax Reform Act, the Internal Revenue Service (IRS) required that all excess earnings from investment proceeds be rebated to the IRS. Arbitrage, for purposes of these regulations, is defined as the difference between the yield on the investment and the yield on the obligations issued. If there are excess earnings, this amount may be required to be rebated to the IRS. At June 30, 2021, the District has no arbitrage earnings due to the IRS.

D. Employee Retirement Systems and Pension Plans

Plan Descriptions and Benefits Provided

The State of New Jersey sponsors and administers the following contributory defined benefit public employee retirement systems (retirement systems) covering substantially all Board employees who are eligible for pension coverage:

Public Employees' Retirement System (PERS) – Established in January 1955, under the provisions of N.J.S.A. 43:15A to provide coverage, to substantially all full time employees of the State or any county, municipality, school district, or public agency provided the employee is not a member of another State-administered retirement system. Membership is mandatory for such employees. PERS is a cost sharing multiple employer defined benefit pension plan. For additional information about PERS, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Public Employees' Retirement System (PERS) (Continued)

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

Teachers' Pension and Annuity Fund (TPAF) – Established in January 1955, under the provisions of N.J.S.A. 18A:66 to provide coverage to substantially all full time certified teachers or professional staff of the public school systems in the State. Membership is mandatory for such employees. TPAF is a cost sharing multiple- employer defined benefit pension plan with a special funding situation, which the State is responsible to fund 100% of local employer contributions, excluding any local employer early retirement incentive (ERI) contributions. For additional information about TPAF, please refer to the State Division of Pension and Benefits (Division's) Comprehensive Annual Financial Report (CAFR) which can be found at www.state.nj.us/treasury/pensions.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represent the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Teachers' Pension and Annuity Fund (TPAF) (Continued)

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tier 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reached age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tier 1 and 2 members before reaching age 60, tier 3 and 4 members with 25 or more years of service credit before age 62, and tier 5 members with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement for his/her respective tier. Deferred retirement is available to members who have at least ten years of service credit and have not reached the service retirement age for the respective tier.

The State of New Jersey sponsors and administers the following defined contribution public employee retirement program covering certain state and local government employees which include those Board employees who are eligible for pension coverage.

Defined Contribution Retirement Program (DCRP) – established under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2008 to provide coverage to elected and certain appointed officials, effective July 1, 2007 and employees enrolled in PERS or TPAF on or after July 1, 2007 who earn in excess of established annual maximum compensation limits (equivalent to annual maximum wage for social security deductions). This provision was extended by Chapter 1, P.L. 2010, effective May 21, 2010, to new employees (Tier 2) of the PFRS and new employees who would otherwise be eligible to participate in PERS or TPAF on or after November 2, 2008 and do not earn the minimum salary required or do not work the minimum required hours but earn a base salary of at least \$5,000 are eligible for participation in the DCRP. Membership is mandatory for such individuals with vesting occurring after one (1) year of membership. DCRP is a defined contribution pension plan.

Other Pension Funds

The State established and administers a Supplemental Annuity Collective Trust Fund (SACT) which is available to active members of the State-administered retirement systems to purchase annuities to supplement the guaranteed benefits provided by their retirement system. The state or local government employers do not appropriate funds to SACT.

The cost of living increase for PERS and TPAF, are funded directly by each of the respective systems but are currently suspended as a result of reform legislation.

According to state law, all obligations of each retirement system will be assumed by the State of New Jersey should any retirement system be terminated.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits (“Division”), issues publicly available financial reports that include the financial statements and required supplementary information of each of the above systems. The financial reports may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Plan Amendments

The authority to amend the provisions of the above plans rests with legislation passed by the State of New Jersey. Pension reforms enacted pursuant to Chapter 78, P.L. 2011 included provisions creating special Pension Plan Design Committees for TPAF and PERS, once a Target Funded Ratio (TFR) is met. The Pension Plan Design Committees will have the discretionary authority to modify certain plan design features, including member contribution rate; formula for calculation of final compensation of final salary; fraction used to calculate a retirement allowance; age at which a member may be eligible and the benefits for service or early retirement; and benefits provided for disability retirement. The committees will also have the authority to reactivate the cost of living adjustment (COLA) on pensions. However, modifications can only be made to the extent that the resulting impact does not cause the funded ratio to drop below the TFR in any one year of a 30-year projection period.

Measurement Focus and Basis of Accounting

The financial statements of the retirement systems are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the pension trust funds. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

The Division of Investment, Department of the Treasury, State of New Jersey (Division of Investment) manages and invests certain assets of the retirement systems. Prudential retirement is the third-party administrator for the DCRP and provides record keeping, administrative services and investment options. Investment transactions are accounted for on a trade or investment date basis. Interest and dividend income is recorded on the accrual basis, with dividends accruing on the ex-dividend date. The net increase or decrease in the fair value of investments includes the net realized and unrealized gains or losses on investments.

The State of New Jersey, Department of the Treasury, Division of Investment issues publicly available financial reports that include the financial statements of the State of New Jersey Cash Management Fund. The financial reports may be obtained in writing to the State of New Jersey, Department of the Treasury, Division of Investment, P.O. Box 290, Trenton, New Jersey 08625-0290 or at www.state.nj.us/treasury/doinvest.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Collective Net Pension Liability

The collective net pension liability of the participating employers for local PERS at June 30, 2020 is \$16.4 billion and the plan fiduciary net position as a percentage of the total pension liability is 58.32%. The collective net pension liability of the State funded TPAF at June 30, 2020 is \$66.0 billion and the plan fiduciary net position as a percentage of total pension liability is 24.60%.

The total pension liabilities were determined based on actuarial valuations as of July 1, 2019 which were rolled forward to June 30, 2020.

Actuarial Methods and Assumptions

In the July 1, 2019 PERS and TPAF actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The pension systems selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 68. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Employer and Employee Pension Contributions

The contribution policy is set by laws of the State of New Jersey and contributions are required by active members and participating employers. Plan members and employer contributions may be amended by State of New Jersey legislation with the amount of contributions by the State of New Jersey contingent upon the Annual Appropriations Act. As defined, the retirement systems require employee contributions based on 7.50% for PERS, 7.50% for TPAF and 5.50% for DCRP of the employee's annual compensation for fiscal year 2021.

PERS employers' and TPAF State's nonemployer contributions are based on actuarially determined amounts, which include the normal cost and unfunded accrued liability. For the fiscal year ended June 30, 2021 for TPAF, which is a cost sharing multiple employer defined benefit pension plan with a special funding situation, the State's annual pension contribution was less than the actuarial determined amount. For local PERS, which is a cost sharing multiple employer defined benefit pension plan, the annual pension contributions were equal to the actuarial determined amounts. TPAF nonemployer contributions are made annually by the State of New Jersey to the pension system on behalf of the Board. PERS employer contributions are made annually by the Board to the pension system in accordance with Chapter 114, P.L. 1997. In the DCRP, which is a defined contribution plan, member contributions are matched by a 3% employer contribution. All PERS and DCRP contributions made by the Board for fiscal years 2021, 2020 and 2019 were equal to the required contributions.

During the fiscal years ended June 30, 2021, 2020 and 2019 the Board was required to contribute for PERS and DCRP and the State of New Jersey, as a nonemployer contributing entity, contributed for TPAF, respectively for normal cost pension and unfunded accrued liability contributions (including non-contributory group life insurance (NCGI)) the following amounts:

Fiscal Year Ended <u>June 30,</u>	<u>PERS</u>	On-Behalf <u>TPAF</u>	<u>DCRP</u>
2021	\$ 97,188	\$ 1,700,858	\$ 17,298
2020	79,615	1,252,114	25,794
2019	81,327	1,161,207	21,771

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Employer and Employee Pension Contributions (Continued)

In addition for fiscal years 2021, 2020 and 2019 the District contributed \$0, \$73 and \$91, respectively for PERS and the State contributed \$671, \$675 and \$513, respectively for TPAF for Long Term Disability Insurance Premium (LTDI).

The PERS contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure. The on-behalf TPAF contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB Statement No. 85, *Omnibus 2017* (GASB No. 85). The DCRP contributions are recognized in the governmental fund financial statements (modified accrual basis) as an expenditure, as well as, the district-wide financial statements (accrual basis) as an expense.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$473,154 during the fiscal year ended June 30, 2021 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been recognized in the district-wide financial statements (accrual basis) and the governmental fund financial statements (modified accrual basis) as both a revenue and expense/expenditure in accordance with GASB No. 85.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Public Employees Retirement System (PERS)

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, (GASB No. 68) requires participating employers in PERS to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The employer allocation percentages presented are based on the ratio of the contributions as an individual employer to total contributions to the PERS during the measurement period July 1, 2019 through June 30, 2020. Employer allocation percentages have been rounded for presentation purposes.

Although the NJ Division of Pensions and Benefits ("Division") administers one cost-sharing multiple employer defined benefit pension plan, separate (sub) actuarial valuations are prepared to determine the actuarial determined contribution rate by group. Following this method, the measurement of the collective net pension liability, deferred outflows of resources, deferred inflows of resources and pension expense are determined separately for each individual employer of the State and local groups of the plan.

To facilitate the separate (sub) actuarial valuations, the Division maintains separate accounts to identify additions, deductions, and fiduciary net position applicable to each group. The allocation percentages are presented for each group. The allocation percentages for each group as of June 30, 2020 are based on the ratio of each employer's contribution to total employer contributions of the group for the fiscal year ended June 30, 2020.

At June 30, 2021, the District reported in the statement of net position (accrual basis) a liability of \$1,448,756 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2020 and was determined by an actuarial valuation as of July 1, 2019. The District's proportionate share of the net pension liability was based on the ratio of the District's share of contributions to the pension plan relative to the total contributions of all participating governmental entities, for the year ended June 30, 2020. At June 30, 2020, the District's proportionate share was .00888 percent, which was an increase of .00070 percent from its proportionate share measured as of June 30, 2019 of .00818 percent.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) pension benefit of \$131,101 for PERS. The pension contribution made by the District during the current 2020/2021 fiscal year is the contribution that is applied to the net pension liability reported at the end of the current fiscal year of June 30, 2021 with a measurement date of the prior fiscal year end of June 30, 2020. Since the State of New Jersey applies the current year pension contribution towards the calculation of the net pension liability reported at the end of the current fiscal year, which has a measurement date of the preceding fiscal year end, there is no deferred outflows of resources reported as of June 30, 2021 for contributions made subsequent to the measurement date. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to PERS pension from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference Between Expected and Actual Experience	\$ 26,379	\$ 5,123
Changes of Assumptions	46,999	606,608
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	49,520	
Changes in Proportion and Differences Between District Contributions and Proportionate Share of Contributions	<u>168,619</u>	<u>186,765</u>
Total	<u>\$ 291,517</u>	<u>\$ 798,496</u>

At June 30, 2021, the amounts reported as deferred outflows of resources and deferred inflows of resources related to PERS pension will be recognized in pension expense/(benefit) as follows:

Year Ending <u>June 30,</u>	<u>Total</u>
2022	\$ (262,205)
2023	(146,858)
2024	(80,642)
2025	(12,952)
2026	(4,322)
Thereafter	<u>-</u>
	<u>\$ (506,979)</u>

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Actuarial Assumptions

The District's total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	2.00-6.00% Based on Years of Service
Thereafter	3.00%-7.00% Based on Years of Service
Investment Rate of Return	7.00%
Mortality Rate Table	Pub-2010

Assumptions for mortality improvements are based on Society of Actuaries Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	3.00%	3.40%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Investment Grade Credit	8.00%	2.67%
US Equity	27.00%	7.71%
Non-US Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
High Yield	2.00%	5.95%
Real Assets	3.00%	9.73%
Private Credit	8.00%	7.59%
Real Estate	8.00%	9.56%
Private Equity	13.00%	11.42%

Discount Rate

The discount rate used to measure the total pension liabilities of the PERS plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2021	June 30, 2020	7.00%
2020	June 30, 2019	6.28%

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Public Employees Retirement System (PERS) (Continued)

Discount Rate (Continued)

There was no crossover period for the PERS defined benefit plan. Therefore the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of Net Pension Liability

The following presents the District's proportionate share of the PERS net pension liability calculated using the discount rate of 7.00%, as well as what the District's proportionate share of the PERS net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	1% Decrease <u>6.00%</u>	Current Discount Rate <u>7.00%</u>	1% Increase <u>8.00%</u>
District's Proportionate Share of the PERS Net Pension Liability	\$ <u>1,823,742</u>	\$ <u>1,448,756</u>	\$ <u>1,130,570</u>

The sensitivity analysis was based on the proportionate share of the District's net pension liability as of the measurement date of June 30, 2020. A sensitivity analysis specific to the District's net pension liability at June 30, 2020 was not provided by the pension system.

Pension Plan Fiduciary Net Position

Detailed information about the PERS pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF)

GASB No. 68, requires participating employers in TPAF to recognize their proportionate share of the collective net pension liability, collective deferred outflows of resources, collective deferred inflows of resources and collective pension expense. The non-employer allocation percentages presented are based on the ratio of the State's contributions made as an employee and non-employer adjusted for unpaid early retirement incentives to total contributions to TPAF during the measurement period July 1, 2019 through June 30, 2020. Non-employer allocation percentages have been rounded for presentation purposes.

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and non-employer contributions by the State. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For the fiscal year ended June 30, 2020, the State's pension contribution was less than the actuarial determined amount.

In accordance with GASB No. 68, the District is not required to recognize a net pension liability for TPAF. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to TPAF on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 68 is zero percent and the State's proportionate share is 100% of the net pension liability attributable to the District for TPAF. Therefore, in addition, the District does not recognize any portion of the TPAF collective deferred outflows of resources and deferred inflows of resources.

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) pension expense of \$2,296,373 for TPAF. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2021 the State's proportionate share of the net pension liability attributable to the District is \$36,928,531. The net pension liability was measured as of June 30, 2020 and was determined by an actuarial valuation as of July 1, 2019. The nonemployer allocation percentages are based on the ratio of the State's contributions made as a nonemployer attributable to the District adjusted for unpaid early retirement incentives relative to total contributions to TPAF during the year ended June 30, 2020. At June 30, 2020, the State's share of the net pension liability attributable to the District was .05608 percent, which was a decrease of .00175 percent from its proportionate share measured as of June 30, 2019 of .05783 percent.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
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NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources
 Related to Pensions (Continued)**

Teachers Pension and Annuity Fund (TPAF) (Continued)

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	1.55-4.55% Based on Years of Service
Thereafter	2.75%-5.65% Based on Years of Service
Investment Rate of Return	7.00%
Mortality Rate Table	Pub-2010

Assumptions for mortality improvements are based on Society of Actuaries Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investment and Division of Pensions and Benefits, the board of trustees and actuaries. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rate of return (expected returns, net of pension plans investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Risk Mitigation Strategies	3.00%	3.40%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Investment Grade Credit	8.00%	2.67%
US Equity	27.00%	7.71%
Non-US Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
High Yield	2.00%	5.95%
Real Assets	3.00%	9.73%
Private Credit	8.00%	7.59%
Real Estate	8.00%	9.56%
Private Equity	13.00%	11.42%

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Discount Rate

The discount rate used to measure the total pension liabilities of the TPAF plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2021	June 30, 2020	5.40%
2020	June 30, 2019	5.60%

The following table represents the crossover period, if applicable, for the TPAF defined benefit plan:

Period of Projected Benefit

Payments for which the Following Rates were Applied:

Long-Term Expected Rate of Return Through June 30, 2062

Municipal Bond Rate * From July 1, 2062 and Thereafter

* The municipal bond return rate used is 2.21% as of the measurement date of June 30, 2020. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher.

Sensitivity of Net Pension Liability

The following presents the State's proportionate share of the TPAF net pension liability attributable to the District calculated using the discount rate of 5.40%, as well as what the State's proportionate share of the TPAF net pension liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (4.40 percent) or 1-percentage-point higher (6.40 percent) than the current rate:

	<u>1% Decrease (4.40%)</u>	<u>Current Discount Rate (5.40%)</u>	<u>1% Increase (6.40%)</u>
State's Proportionate Share of the TPAF Net Pension Liability Attributable to the District	<u>\$ 43,376,885</u>	<u>\$ 36,928,531</u>	<u>\$ 31,574,256</u>

The sensitivity analysis was based on the State's proportionate share of the net pension liability attributable to the District as of the measurement date of June 30, 2020. A sensitivity analysis specific to the State's proportionate share of the net pension liability attributable to the District at June 30, 2020 was not provided by the pension system.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

D. Employee Retirement Systems and Pension Plans (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

Teachers Pension and Annuity Fund (TPAF) (Continued)

Pension Plan Fiduciary Net Position

Detailed information about the TPAF pension plan's fiduciary net position is available in the separately issued financial report from the State of New Jersey, Department of the Treasury, Division of Pension and Benefits. The financial report may be accessed via the New Jersey, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

E. Post-Retirement Medical Benefits

The State of New Jersey sponsors and administers the post-retirement health benefit program plan for school districts.

As a result of implementing GASB Statement No. 74, *Financial Reporting for Postemployment Benefit Plans Other than Pension Plans*, the post-retirement health benefit program plan is reported in an Agency Fund in the New Jersey Comprehensive Annual Financial Report for the fiscal year ended June 30, 2020. In addition, the plan is administered on a pay-as-you-go basis. Therefore, the plan has no assets accumulated in a trust. In accordance with GASB Statement No. 75, *Accounting and Financial Reporting for Postemployment Benefits Other than Pension* (GASB No. 75), the plan is classified as a multiple-employer defined benefit OPEB plan with a special funding situation that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75.

Plan Description and Benefits Provided

The State of New Jersey sponsors and administers the following post-retirement health benefit program plan covering certain local school district employees, including those Board employees and retirees eligible for coverage.

State Health Benefit Program Fund – Local Education Retired Employees Plan (including Prescription Drug Program Fund) – N.J.S.A. 52:14-17.32f provides medical coverage, prescription drug benefits and Medicare Part B reimbursement to qualified retired education employees and their covered dependents. The State of New Jersey provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 years of service or on a disability retirement. Under the provisions of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of the PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents.

Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
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NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the above Fund. The financial reports may be accessed via the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, website at www.state.nj.us/treasury/pensions.

Plan Membership

Membership of the defined benefit OPEB plan consisted of the following at June 30, 2019:

Active Plan Members	216,804
Inactive Plan Members or Beneficiaries Currently Receiving Benefits	<u>149,304</u>
Total	<u>366,108</u>

Measurement Focus and Basis of Accounting

The financial statements of the post-employment health benefit plans are prepared in accordance with U.S. generally accepted accounting principles as applicable to governmental organizations. In doing so, the Division adheres to reporting requirements established by the Governmental Accounting Standards Board (GASB).

The accrual basis of accounting is used for measuring financial position and changes in net position of the post-employment health benefit plans. Under this method, contributions are recorded in the accounting period in which they are legally due from the employer or plan member, and deductions are recorded at the time the liabilities are due and payable in accordance with the terms of each plan. The accounts of the Division are organized and operated on the basis of funds. All funds are accounted for using an economic resources measurement focus.

Investment Valuation

Investments are reported at fair value. Investments that do not have an established market are reported at estimated fair value. Fair value is the amount at which a financial instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

Collective Net OPEB Liability

The collective net OPEB liability of the State, as the non-employer contributing entity, of the plan at June 30, 2020 is \$67.8 billion, and the plan fiduciary net position as a percentage of the total OPEB liability is zero percent.

The total OPEB liabilities were determined based on actuarial valuations as of June 30, 2019 which were rolled forward to June 30, 2020.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

Actuarial Methods and Assumptions

In the June 30, 2019 OPEB actuarial valuation, the actuarial assumptions and methods used in these valuations were described in the Actuarial Assumptions and Methods section of the Actuary's report and are included here in this note to the financial statements. The Plan selected economic and demographic assumptions and prescribed them for use for purposes of compliance with GASB Statement No. 75. The Actuary provided guidance with respect to these assumptions, and it is their belief that the assumptions represent reasonable expectations of anticipated plan experience.

Post-Retirement Medical Benefits Contributions

The funding policy of the OPEB plan is pay as you go basis; therefore, there is no prefunding of the liability. Contributions to pay for the health benefit premiums of participating employees in the OPEB plan are made by the State, as a non-employer contributing entity, under a special funding situation in accordance with State statutes as previously disclosed. The State as a non-employer contributing entity made contributions of \$1.18 billion to the OPEB plan in fiscal year 2020.

The State sets the contribution rate based on a pay as you go basis rather than the actuarial determined contribution an amount actuarially determined in accordance with the parameters of GASB Statement 75. The actuarial determined contribution represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and any unfunded actuarial liabilities (or funding excess) of the plan using a systematic and rational method over a closed period equal to the average of the expected remaining service lives of all employees that are provided with OPEB through the Plan. The State's contributions, as a nonemployer contributing entity, to the State Health Benefits Program Fund – Local Education Retired Employees Plan for retirees' post-retirement benefits on behalf of the School District for the fiscal years ended June 30, 2021, 2020 and 2019 were \$533,022, \$464,511 and \$526,722, respectively, which equaled the required contributions for each year. The State's contributions to the State Health Benefits Program Fund – Local Education Retired Employees Plan for PERS retirees' post-retirement benefits on behalf of the School District was not determined or made available by the State of New Jersey. The on-behalf OPEB contributions are recognized in the governmental fund financial statements (modified accrual basis) as both a revenue and expenditure in accordance with GASB No. 85.

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

GASB Statement No. 75 requires participating employers in the State Health Benefit Program Fund – Local Education Retired Employees Plan to recognize their proportionate share of the collective OPEB liability, collective deferred outflows of resources, collective deferred inflows of resources and collective OPEB expense. The nonemployer allocation percentages presented are based on the ratio of the State's contributions made as a nonemployer toward the actuarially determined contribution amount to total contributions to the plan during the measurement period July 1, 2019 through June 30, 2020. Nonemployer allocation percentages have been rounded for presentation purposes.

In accordance with GASB No. 75, the District is not required to recognize an OPEB liability for the post-employment health benefit plan. The State of New Jersey, as a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to the plan on behalf of the District. Accordingly, the District's proportionate share percentage determined under Statement No. 75 is zero percent and the State's proportionate share is 100% of the OPEB liability attributable to the District. Therefore, in addition, the District does not recognize any portion of the collective deferred outflows of resources and deferred inflows of resources related to the plan.

For the fiscal year ended June 30, 2021, the District recognized in the district-wide statement of activities (accrual basis) OPEB expense of \$ 1,551,288. This amount has been included in the district-wide statement of activities (accrual basis) as both a revenue and expense in accordance with GASB No. 85.

At June 30, 2021 the State's proportionate share of the OPEB liability attributable to the District is \$30,685,104. The nonemployer allocation percentages are based on the ratio of the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020 to the total OPEB liability of the State Health Benefit Program Fund – Local Education Retired Employees Plan at June 30, 2020. At June 30, 2020, the state's share of the OPEB liability attributable to the District was .04525 percent, which was a decrease of .00075 percent from its proportionate share measured as of June 30, 2019 of .04600 percent.

**OLD TAPPAN BOARD OF EDUCATION
 NOTES TO THE FINANCIAL STATEMENTS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Actuarial Assumptions

The OPEB liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of June 30, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	2.50%
Salary Increases*	
PERS:	
Initial Fiscal Year Applied Through	2026
Rate	2.00% to 6.00%
Rate Thereafter	3.00% to 7.00%
TPAF:	
Initial Fiscal Year Applied Through	2026
Rate	1.55% to 4.45%
Rate Thereafter	1.55% to 4.45%
Mortality:	
PERS	Pre-retirement and Post-retirement based on Pub-2010 Healthy "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.
TPAF	Pre-retirement and Post-retirement based on Pub-2010 Healthy "Teachers" and "General" classifications respectively, headcount-weighted mortality tables with fully generational mortality improvement projections from the central year using Scale MP-2020.

*Salary increases are based on the defined benefit pension plan that the member is enrolled in and the members years of service.

For the June 30, 2020 measurement date healthcare cost trend rates for pre-Medicare medical benefits, the trend is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal year 2021 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
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NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Actuarial Assumptions (Continued)

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of the TPAF and PERS actuarial experience studies for the period July 1, 2015 to June 30, 2018 and July 1, 2014 to June 30, 2018, respectively.

100% of active members are considered to participate in the plan upon retirement.

Discount Rate

The discount rate used to measure the total OPEB liabilities of the plan was as follows:

<u>Fiscal Year</u>	<u>Measurement Date</u>	<u>Discount Rate</u>
2021	June 30, 2020	2.21 %
2020	June 30, 2019	3.50%

The discount rate represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
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NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Changes in the Total OPEB Liability

The change in the State's proportionate share of the OPEB liability attributable to the District for the fiscal year ended June 30, 2021 (measurement date June 30, 2020) is as follows:

	Total OPEB Liability (State Share 100%)
Balance, June 30, 2019 Measurement Date	\$ <u>19,196,232</u>
Changes Recognized for the Fiscal Year:	
Service Cost	773,831
Interest on the Total OPEB Liability	689,965
Differences Between Expected and Actual Experience	4,937,972
Changes of Assumptions	5,605,114
Gross Benefit Payments	(534,202)
Contributions from the Member	<u>16,192</u>
Net Changes	\$ <u>11,488,872</u>
Balance, June 30, 2020 Measurement Date	\$ <u><u>30,685,104</u></u>

Changes of assumptions and other inputs reflect a change in the discount rate from 3.50 % percent in 2019 to 2.21% percent in 2020.

The change in the total OPEB liability was based on the State's proportionate share of the OPEB liability attributable to the District at June 30, 2020.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 OTHER INFORMATION (Continued)

E. Post-Retirement Medical Benefits (Continued)

OPEB Liabilities, OPEB Expenses and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Continued)

Sensitivity of OPEB Liability

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the State’s proportionate share of the OPEB liability attributable to the District calculated using the discount rate of 2.21%, as well as what the State’s proportionate share of the OPEB liability attributable to the District that would be if it were calculated using a discount rate that is 1-percentage-point lower (1.21 percent) or 1-percentage-point higher (3.21 percent) than the current rate:

	1% Decrease <u>(1.21%)</u>	Current Discount Rate <u>(2.21%)</u>	1% Increase <u>(3.21%)</u>
State's Proportionate Share of the OPEB Liability Attributable to the District	\$ 36,251,234	\$ 30,685,104	\$ 26,263,676

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the State’s proportionate share of the OPEB liability attributable to the District calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability (School Retirees)	\$ 25,283,158	\$ 30,685,104	\$ 37,836,171

The sensitivity analyses were based on the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2020. Sensitivity analyses specific to the State’s proportionate share of the OPEB liability attributable to the District at June 30, 2020 were not provided by the pension system.

NOTE 5 RESTATEMENT

On July 1, 2020, the Old Tappan Board of Education implemented GASB Statement No. 84 “Fiduciary Activities”. The Old Tappan Board of Education has determined that the effect of implementing this accounting change on the financial statements previously reported as of and for the fiscal year ended June 30, 2020 are as follows:

Governmental Activities

The financial statements of the governmental activities as of June 30, 2020 have been restated to reflect the reclassification of certain activities related to unemployment compensation, student activities and payroll related activities which were previously reported as fiduciary activities to governmental activities. The effect of this restatement is to increase net position of governmental activities by \$681,135 from \$23,610,377 as previously reported to \$24,291,512 as of June 30, 2020.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 5 RESTATEMENT (Continued)

Governmental Funds

The financial statements of the governmental funds as of June 30, 2020 have been restated to reflect the reclassification of certain activities related to unemployment compensation, student activities and payroll activities previously reported as fiduciary funds to governmental funds. The effect of this restatement is to increase fund balances of governmental funds by \$681,135 from \$20,176,906 as previously reported to \$20,858,041 as of June 30, 2020. General Fund fund balance increased \$620,152 from \$20,176,906 as previously reported to \$20,797,058 as of June 30, 2020. Special Revenue Fund fund balance increased \$60,983 from \$0 as previously reported to \$60,983 as of June 30, 2020.

Fiduciary Funds

The financial statements of the fiduciary funds as of June 30, 2020 have been restated to reflect the reclassification of certain activities to governmental funds as noted above. The effect of this restatement is to decrease total fiduciary net position by \$620,152 from \$620,152 as previously reported to \$0 as of June 30, 2020.

NOTE 6 INFECTIOUS DISEASE OUTBREAK – COVID-19 PANDEMIC

The outbreak of COVID-19, a respiratory disease caused by a new strain of coronavirus, has been characterized as a pandemic (the “Pandemic”) by the World Health Organization and has been affecting many parts of the world, including the United States and the State of New Jersey. On January 31, 2020, the Secretary of the United States Health and Human Services Department declared a public health emergency for the United States and on March 13, 2020, the President of the United States declared the outbreak of COVID-19 in the United States a national emergency. Subsequently, the President’s Coronavirus Guidelines for America and the United States Centers for Disease Control and Prevention called upon Americans to take actions to slow the spread of COVID-19 in the United States.

Governor Phil Murphy (the “Governor”) of the State of New Jersey (the “State”) declared a state of emergency and a public health emergency on March 9, 2020 due to the outbreak of COVID-19, which spread to the State and to all counties within the State. The Governor also instituted mandatory measures via various executive orders to contain the spread of the virus. These measure, which altered the behaviors of businesses and people, had negative impacts on regional, state and local economies. The Governor, pursuant to various executive orders, then implemented a multi-stage approach to restarting New Jersey’s economy. The declaration of the state of emergency and of a public health emergency was terminated by the Governor, by executive order, on June 4, 2021. Also, on June 4, 2021, the Governor signed into law Assembly Bill No. 5820 which terminates most of the governor’s pandemic-related executive orders in early July. The remaining executive orders (dealing with coronavirus testing and vaccinations, moratoriums on evictions and utility shutoffs and various other matters) will terminate on January 1, 2022. In the event of substantial increases in COVID-19 hospitalizations, spot positivity or rates of transmission, the Governor is empowered to impose more restrictive measures than currently in place.

Recently, the United States Congress has passed relief and stimulus legislations including the American Rescue Plan Act signed into law by President Biden on March 12, 2021, comprising of \$1.9 trillion in funding to address the COVID-19 Pandemic. This legislation is intended to address the financial impact of the pandemic on the U.S. economy and alleviate the health effects of the COVID-19 pandemic. The Plan provides funding for state and local governments to offset costs to safely reopen schools during the COVID-19 pandemic and to subsidize COVID-19 testing and vaccination programs. In addition, the Plan includes \$350 billion in relief funds to public entities, such as the School District. It is too early to predict if the legislation will have its intended affect.

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 6 INFECTIOUS DISEASE OUTBREAK – COVID-19 PANDEMIC (Continued)

The largest portion of the School District's revenues is derived from local tax revenues levied by the Borough. In that regard, under applicable State statutes, the Borough annually is required to pay 100% of the amount levied for operations and debt service to the School District regardless of delinquencies in applicable property tax collections. The ability of the Borough to fully collect property taxes on a timely basis may be affected by the economic impact of the Pandemic; however, the District does not anticipate an interruption in the timely collection of property taxes from the Borough.

Because of the evolving nature of the outbreak and federal, state and local responses thereto, the Board cannot predict how the outbreak will impact the financial condition or operations of the School District, or if there will be any impact on the assessed values of property within the School District or deferral of tax payments to municipalities. The Board cannot predict costs associated with this or any other potential infectious disease outbreak, including whether there will be any reduction in State funding or an increase in operational costs incurred to clean, sanitize and maintain it facilities either before or after an outbreak of an infectious disease.

REQUIRED SUPPLEMENTARY INFORMATION - PART II

BUDGETARY COMPARISON SCHEDULES

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
REVENUES					
Local Sources					
Property Tax Levy	\$ 15,105,090		\$ 15,105,090	\$ 15,105,090	
Tuition from Individuals	20,000		20,000	30,731	\$ 10,731
Tuition from Other LEA's			-	120,000	120,000
Interest			-	8,083	8,083
Interest on Capital Reserve	500		500	14,838	14,338
Interest - Restricted for Unemployment			-	642	642
Miscellaneous	37,500	-	37,500	13,449	(24,051)
Total Local Sources	15,163,090	-	15,163,090	15,292,833	129,743
State Sources					
Special Education Aid	445,220	\$ (43,167)	402,053	402,053	-
Transportation Aid	77,746		77,746	77,746	-
Security Aid	20,128		20,128	20,128	-
Extraordinary Aid				257,950	257,950
Nonpublic Transportation Aid				5,764	5,764
School Security Grant				34,705	34,705
On-Behalf TPAF					
Pension Contributions - Normal Cost				1,669,101	1,669,101
Pension Contributions - NCGI				31,757	31,757
Post Retirement Medical Cont.				533,022	533,022
Long-Term Disability Insurance Cont.				671	671
Social Security Payments	-	-	-	473,154	473,154
Total State Sources	543,094	(43,167)	499,927	3,506,051	3,006,124
Total Revenues	15,706,184	(43,167)	15,663,017	18,798,884	3,135,867
EXPENDITURES					
Instruction - Regular Programs					
Salaries of Teachers					
Kindergarten	322,889	(1)	322,888	249,635	73,253
Grades 1-5	2,522,644	(30,845)	2,491,799	2,371,013	120,786
Grades 6-8	1,769,038	(20,378)	1,748,660	1,679,212	69,448
Regular Program - Home Instruction					
Salaries of Teachers	7,500	720	8,220	720	7,500
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	128,691	(152)	128,539	91,354	37,185
Purchased Professional - Educational Services	2,100	-	2,100	-	2,100
Purchased Technical Services	9,532	-	9,532	6,229	3,303
General Supplies	203,268	(5,967)	197,301	147,035	50,266
Textbooks	38,300	349	38,649	38,648	1
Other Objects	910	-	910	65	845
Total Regular Programs	5,004,872	(56,274)	4,948,598	4,583,911	364,687
Special Education					
Auditory Impairments					
Purchased Professional-Educational Services	90,500	-	90,500	68,162	22,338
Total Auditory Impairments	90,500	-	90,500	68,162	22,338
Multiple Disabilities					
Salaries of Teachers	135,210	-	135,210	57,188	78,022
Other Salaries for Instruction	232,314	(17,320)	214,994	50,714	164,280
Purchased Professional - Educational Services	11,584	10,500	22,084	19,082	3,002
Other Purchased Services		6,820	6,820	5,525	1,295
General Supplies	8,260	-	8,260	3,671	4,589
Total Multiple Disabilities	387,368	-	387,368	136,180	251,188

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Special Education (Continued)					
Resource Room / Resource Center					
Salaries of Teachers	\$ 645,249	-	\$ 645,249	\$ 590,085	\$ 55,164
General Supplies	2,900	-	2,900	866	2,034
Textbooks	800	-	800	-	800
Total Resource Room / Resource Center	<u>648,949</u>	<u>-</u>	<u>648,949</u>	<u>590,951</u>	<u>57,998</u>
Preschool Disabilities - Full-Time					
Salaries of Teachers	64,733	-	64,733	61,049	3,684
Other Salaries for Instruction	163,122	\$ (9,607)	153,515	128,778	24,737
Purchased Professional-Educational Services	33,000	-	33,000	31,537	1,463
Other Purchased Services	2,500	-	2,500	-	2,500
General Supplies	3,500	-	3,500	864	2,636
Other Objects	2,500	(1,906)	594	-	594
Total Preschool Disabilities-Full Time	<u>269,355</u>	<u>(11,513)</u>	<u>257,842</u>	<u>222,228</u>	<u>35,614</u>
Total Special Education	<u>1,396,172</u>	<u>(11,513)</u>	<u>1,384,659</u>	<u>1,017,521</u>	<u>367,138</u>
Basic Skills/Remedial					
Salaries of Teachers	52,504	83,342	135,846	135,846	-
Total Basic Skills/Remedial	<u>52,504</u>	<u>83,342</u>	<u>135,846</u>	<u>135,846</u>	<u>-</u>
Bilingual Education					
Salaries of Teachers	65,347	1,906	67,253	67,253	-
General Supplies	100	-	100	54	46
Total Bilingual Education	<u>65,447</u>	<u>1,906</u>	<u>67,353</u>	<u>67,307</u>	<u>46</u>
School Sponsored Co/Extra Curricular Activities					
Salaries	78,085	-	78,085	27,701	50,384
Supplies and Materials	5,000	-	5,000	5,000	-
Other Objects	27,050	-	27,050	-	27,050
Total School Sponsored Co/Extra Curricular Activities	<u>110,135</u>	<u>-</u>	<u>110,135</u>	<u>32,701</u>	<u>77,434</u>
Summer School - Instruction					
Salaries	30,000	-	30,000	14,741	15,259
General Supplies	1,250	-	1,250	-	1,250
Total Summer School - Instruction	<u>31,250</u>	<u>-</u>	<u>31,250</u>	<u>14,741</u>	<u>16,509</u>
Total Instruction	<u>6,660,380</u>	<u>17,461</u>	<u>6,677,841</u>	<u>5,852,027</u>	<u>825,814</u>
Undistributed Expenditures					
Instruction					
Tuition to Other LEAs Within the State - Special	668,023	-	668,023	118,903	549,120
Tuition to APSSD Within the State	1,471,457	-	1,471,457	519,116	952,341
Total Undistributed Expenditures - Instruction	<u>2,139,480</u>	<u>-</u>	<u>2,139,480</u>	<u>638,019</u>	<u>1,501,461</u>
Attendance & Social Work					
Purchased Prof. and Tech Service	19,390	-	19,390	19,102	288
Total Attendance & Social Work	<u>19,390</u>	<u>-</u>	<u>19,390</u>	<u>19,102</u>	<u>288</u>

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Undistributed Expenditures (Continued)					
Health Services					
Salaries	\$ 195,734	-	\$ 195,734	\$ 184,394	\$ 11,340
Unused Vacation Payment to Terminated/Retired Staff		\$ 7,000	7,000	7,000	-
Purchased Professional and Technical Services	53,000	(12,058)	40,942	23,744	17,198
Supplies and Materials	6,625	952	7,577	7,577	-
Other Objects	1,350	(894)	456	-	456
Total Health Services	256,709	(5,000)	251,709	222,715	28,994
Speech, OT, PT & Related Services					
Salaries	105,728	6,779	112,507	111,600	907
Purchased Professional - Educational Services		10,771	10,771	10,771	-
Supplies and Materials	100	100	200	146	54
Total Speech, OT, PT & Related Services	105,828	17,650	123,478	122,517	961
Other Support Services - Extra Services					
Salaries	296,266	(3,044)	293,222	223,966	69,256
Total Other Support Services - Extra Services	296,266	(3,044)	293,222	223,966	69,256
Guidance					
Salaries of Other Professional Staff	172,273	240	172,513	172,513	-
Other Purchased Services	4,700	(240)	4,460	1,080	3,380
Supplies and Materials	9,000	-	9,000	-	9,000
Total Guidance	185,973	-	185,973	173,593	12,380
Child Study Team					
Salaries of Other Professional Staff	267,370	-	267,370	180,870	86,500
Salaries of Secretarial and Clerical Assistants	54,375	-	54,375	48,524	5,851
Purchased Professional - Educational Svs.	133,500	-	133,500	83,533	49,967
Other Purchased Professional and Tech. Services	15,000	-	15,000	12,108	2,892
Miscellaneous Purchased Services	2,500	-	2,500	479	2,021
Supplies and Materials	5,200	-	5,200	1,567	3,633
Other Objects	4,000	-	4,000	3,086	914
Total Child Study Team	481,945	-	481,945	330,167	151,778
Improvement of Instructional Services					
Salaries of Supervisor of Instruction	254,941	237	255,178	255,178	-
Salaries of Other Professional Staff	6,155	-	6,155	6,155	-
Other Purchased Services	40,487	-	40,487	30,434	10,053
Other Objects	2,000	(237)	1,763	1,147	616
Total Improvement of Instructional Services	303,583	-	303,583	292,914	10,669
Educational Media Services/School Library					
Salaries	122,184	-	122,184	100,856	21,328
Salaries of Technology Coordinators	86,548	-	86,548	75,622	10,926
Supplies and Materials	11,450	-	11,450	10,727	723
Total Educational Media Serv./School Library	220,182	-	220,182	187,205	32,977
Staff Training Services					
Purchased Professional/Educational Services	47,607	-	47,607	11,237	36,370
Other Purchased Services	2,900	-	2,900	-	2,900
Total Staff Training Services	50,507	-	50,507	11,237	39,270

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT (Continued)					
Undistributed Expenditures (Continued)					
Support Services General Administration					
Salaries	\$ 229,969	\$ 1,131	\$ 231,100	\$ 231,018	\$ 82
Legal Services	73,000	(1,949)	71,051	14,576	56,475
Architectural/Engineering Services	5,000	(2,100)	2,900		2,900
Other Professional Services	28,000	2,100	30,100	30,100	-
Purchased Technical Services	5,000	818	5,818	5,817	1
Communications/Telephone	40,795	-	40,795	31,373	9,422
Miscellaneous Purchased Services	55,389	(3,660)	51,729	24,166	27,563
General Supplies	5,000	-	5,000	2,649	2,351
Miscellaneous Expenditures	845	-	845		845
BOE Membership Dues and Fees	10,212	(2,273)	7,939	6,165	1,774
Total Support Services General Administration	453,210	(5,933)	447,277	345,864	101,413
Support Services School Administration					
Salaries of Principal/Asst. Principals/Program Dir.	263,701	-	263,701	166,700	97,001
Salaries of Secretarial and Clerical Assistants	116,767	-	116,767	114,510	2,257
Purchased Professional and Technical Services	4,000	-	4,000	334	3,666
Other Purchased Services	5,900	(1,729)	4,171		4,171
Supplies and Materials	3,800	-	3,800	2,510	1,290
Total Support Services School Administration	394,168	(1,729)	392,439	284,054	108,385
Central Services					
Salaries	349,679	-	349,679	349,159	520
Unused Vacation Payment to Terminated / Retired Staff		1,646	1,646	1,646	-
Miscellaneous Purchased Services	34,350	6,934	41,284	37,265	4,019
Supplies and Materials	5,500	(4,578)	922	726	196
Total Central Services	389,529	4,002	393,531	388,796	4,735
Admin. Info Technology					
Salaries	4,448	-	4,448	4,448	-
Purchased Professional Services	5,595	(84)	5,511	4,336	1,175
Other Purchased Services	1,850	84	1,934	634	1,300
Supplies and Materials	5,690	-	5,690	2,994	2,696
Total Admin. Info Technology	17,583	-	17,583	12,412	5,171
Required Maintenance for School Facilities					
Salaries	164,438	-	164,438	142,965	21,473
Unused Vacation Payment to Terminated / Retired Staff		669	669	669	-
Cleaning, Repair and Maintenance	270,550	12,181	282,731	227,129	55,602
General Supplies	25,000	3,500	28,500	24,375	4,125
Other Objects	500	-	500	479	21
Total Required Maintenance for School Facilities	460,488	16,350	476,838	395,617	81,221
Custodial Services					
Salaries	273,575	(669)	272,906	263,253	9,653
Purchased Prof. And Technical Serv.	30,500	-	30,500	15,288	15,212
Cleaning, Repair and Maint. Serv.	70,750	(10,000)	60,750	32,640	28,110
Other Purchased Property Services	19,000	-	19,000	16,105	2,895
Insurance	129,400	(1,304)	128,096	96,365	31,731
Miscellaneous Purchased Services	7,225	(3,349)	3,876	2,650	1,226
General Supplies	37,500	14,653	52,153	52,151	2
Energy (Natural Gas)	210,962	-	210,962	73,937	137,025
Energy (Electricity)	169,236	1	169,237	112,251	56,986
Energy (Gasoline)	2,000	-	2,000	642	1,358
Other Objects	3,500	-	3,500	1,184	2,316
Total Custodial Services	953,648	(668)	952,980	666,466	286,514

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	Original Budget	Adjustments	Final Budget	Actual	Variance Final To Actual
EXPENDITURES					
CURRENT(Continued)					
Undistributed Expenditures (Continued)					
Care & Upkeep of Grounds					
Cleaning, Repair, and Maintenance Services	\$ 35,000	\$ (7,702)	\$ 27,298	\$ 19,796	\$ 7,502
General Supplies	9,000	7,702	16,702	16,702	-
Total Care & Upkeep of Grounds	44,000	-	44,000	36,498	7,502
Security					
Cleaning, Repair, and Maintenance Services	30,700	-	30,700	3,975	26,725
Total Security	30,700	-	30,700	3,975	26,725
Student Transportation Services					
Contracted Services (Between Home and School) - Vendors					
	84,996		84,996	64,132	20,864
Contracted Services (Spl. Ed. Students) - Joint (Special Ed.) - Joint Agreements					
	216,861		216,861	42,771	174,090
Contract Serv. - Aid in Lieu Pymts - NonPub					
	41,011	-	41,011	-	41,011
Total Student Transportation Services	342,868	-	342,868	106,903	235,965
Unallocated Benefits - Employee Benefits					
Social Security Contributions					
	159,085	-	159,085	136,711	22,374
Other Retirement Contributions - PERS and DCRP					
	159,075	-	159,075	114,486	44,589
Workers Compensation					
	108,698	-	108,698	40,854	67,844
Unemployment Compensation (Non-Budgeted)					
				10,067	(10,067)
Health Benefits					
	3,228,987	(160,924)	3,068,063	1,561,705	1,506,358
Tuition Reimbursement					
	1,500	(1,200)	300		300
Other Employee Benefits					
	7,500	180,726	188,226	188,226	-
Unused Sick Payment to Terminated/Retired Staff					
	19,459	(1,777)	17,682	11,590	6,092
Total Unallocated Benefits - Employee Benefits	3,684,304	16,825	3,701,129	2,063,639	1,637,490
On-Behalf TPAF (Non-Budget)					
Pension Contributions - Normal Cost					
				1,669,101	(1,669,101)
Pension Contributions NCGI					
				31,757	(31,757)
Post Retirement Medical Cont.					
				533,022	(533,022)
Long-Term Disability Insurance Cont.					
				671	(671)
Social Security Payments					
	-	-	-	473,154	(473,154)
Total On-Behalf Payments	-	-	-	2,707,705	(2,707,705)
Total Undistributed Expenditures	10,830,361	38,453	10,868,814	9,233,364	1,635,450
Total Current Expenditures	17,490,741	55,914	17,546,655	15,085,391	2,461,264
CAPITAL OUTLAY					
Interest Deposit to Capital Reserve					
	500	-	500	-	500
Total Interest	500	-	500	-	500
Equipment					
Grades 1-5					
		13,780	13,780	13,780	
Grades 6-8					
		24,030	24,030	24,030	
Central Services					
		3,660	3,660	3,571	89
Operations and Maintenance of Plant Services					
	-	10,225	10,225	10,225	-
Total Equipment	-	51,695	51,695	51,606	89

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
BUDGETARY COMPARISON SCHEDULE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	<u>Original Budget</u>	<u>Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final To Actual</u>
EXPENDITURES					
CAPITAL OUTLAY (Continued)					
Facilities Acquisition and Construction Serv.					
Legal	\$ 9,000		\$ 9,000		\$ 9,000
Architectural/Engineering Services	111,000		111,000		111,000
Other Purchased Professional and Technical Services	120,000	\$ (950)	119,050	\$ 87,850	31,200
Construction Services	360,000		360,000	141,366	218,634
Other Objects	1,122	-	1,122	1,122	-
Total Facilities Acquisition and Construction Serv.	<u>601,122</u>	<u>(950)</u>	<u>600,172</u>	<u>230,338</u>	<u>369,834</u>
Total Capital Outlay	<u>601,622</u>	<u>50,745</u>	<u>652,367</u>	<u>281,944</u>	<u>370,423</u>
Total Expenditures	<u>18,092,363</u>	<u>106,659</u>	<u>18,199,022</u>	<u>15,367,335</u>	<u>2,831,687</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	(2,386,179)	(149,826)	(2,536,005)	3,431,549	5,967,554
Fund Balance, Beginning of Year, (Restated)	<u>21,040,735</u>	<u>-</u>	<u>21,040,735</u>	<u>21,040,735</u>	<u>-</u>
Fund Balance, End of Year	<u>\$ 18,654,556</u>	<u>\$ (149,826)</u>	<u>\$ 18,504,730</u>	<u>\$ 24,472,284</u>	<u>\$ 5,967,554</u>
Recapitulation of Fund Balance					
Restricted					
Capital Reserve				\$ 15,756,057	
Capital Reserve, Designated for Subsequent Year's Budget				3,028,500	
Maintenance Reserve				715,950	
Emergency Reserve				250,000	
Excess Surplus				1,640,889	
Excess Surplus Designated for Subsequent Year's Budget				1,700,062	
Unemployment Compensation				610,727	
Unassigned				<u>770,099</u>	
Fund Balance (Budgetary Basis)				24,472,284	
Less:					
State Aid not Recognized on GAAP Basis				<u>(287,092)</u>	
Fund Balance (GAAP Basis)				<u>\$ 24,185,192</u>	

**OLD TAPPAN BOARD OF EDUCATION
SPECIAL REVENUE FUND
BUDGETARY COMPARISON SCHEDULE
BUDGET (NON-GAAP) AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	<u>Modified Budget</u>	<u>Adjustments</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
REVENUES					
Intergovernmental					
Federal	\$ 100,000	\$ 128,167	\$ 228,167	\$ 228,167	\$ -
Local Sources					
Miscellaneous	<u>-</u>	<u>74,100</u>	<u>74,100</u>	<u>19,159</u>	<u>(54,941)</u>
Total Revenues	<u>100,000</u>	<u>202,267</u>	<u>302,267</u>	<u>247,326</u>	<u>(54,941)</u>
EXPENDITURES					
Instruction					
School-Sponsored/Cocurricular Activities		48,289	48,289	48,289	-
Tuition	100,000	46,876	146,876	146,876	-
General Supplies	<u>-</u>	<u>90,006</u>	<u>90,006</u>	<u>65,681</u>	<u>24,325</u>
Total Expenditures	<u>100,000</u>	<u>185,171</u>	<u>285,171</u>	<u>260,846</u>	<u>24,325</u>
Support Services					
General Supplies		16,600	16,600	16,600	-
Other Objects	<u>-</u>	<u>496</u>	<u>496</u>	<u>-</u>	<u>496</u>
Total Support Services	<u>-</u>	<u>17,096</u>	<u>17,096</u>	<u>16,600</u>	<u>496</u>
Total Expenditures	<u>100,000</u>	<u>202,267</u>	<u>302,267</u>	<u>277,446</u>	<u>24,821</u>
Excess (Deficiency) of Revenues Over/(Under) Expenditures	-	-	-	(30,120)	(30,120)
Fund Balances, Beginning of Year, (Restated)	<u>60,983</u>	<u>-</u>	<u>60,983</u>	<u>60,983</u>	<u>-</u>
Fund Balances, End of Year	<u>\$ 60,983</u>	<u>\$ -</u>	<u>\$ 60,983</u>	<u>\$ 30,863</u>	<u>\$ (30,120)</u>
Recapitulation of Fund Balance					
Restricted Fund Balances				<u>\$ 30,863</u>	
Student Activities				<u>\$ 30,863</u>	

**OLD TAPPAN BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America, with the exception of the legally mandated revenue recognition of certain state aid payments for budgetary purposes only and the treatment of encumbrances in the special revenue fund as described below. Encumbrance accounting is also employed as an extension of formal budgetary integration of the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Funds are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The following presents a reconciliation of the General and Special Revenue Funds from the budgetary basis of accounting as presented in the Budgetary Comparison Schedule - General Fund and Special Revenue Fund to the GAAP basis of accounting as presented in the Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Funds.

		General Fund		Special Revenue Fund
Sources/inflows of resources				
Actual Revenues (budgetary basis)	(C-1)	\$ 18,798,884	(C-2)	\$ 247,326
Difference - Budget to GAAP:				
State Aid payments recognized for budgetary purposes, not recognized for GAAP statements.(current year)		(287,092)		
State Aid payments recognized for GAAP statements, not recognized for Budgetary purposes.(prior year)		<u>243,677</u>		<u>-</u>
 Total Revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.	(B-2)	<u>\$ 18,755,469</u>	(B-2)	<u>\$ 247,326</u>
 Uses/outflows of resources				
Actual Expenditures (budgetary basis)	(C-1)	<u>\$ 15,367,335</u>	(C-2)	<u>\$ 277,446</u>
 Total Expenditures as reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds	(B-2)	<u>\$ 15,367,335</u>	(B-2)	<u>\$ 277,446</u>

REQUIRED SUPPLEMENTARY INFORMATION - PART III
PENSION AND OTHER POST-EMPLOYMENT BENEFITS INFORMATION

**OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Public Employees Retirement System

Last Eight Fiscal Years*

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's Proportion of the Net Position Liability (Asset)	.00888%	.00818%	.00817%	.00899 %	0.00831%	0.01323%	0.01552%	0.01247%
District's Proportionate Share of the Net Pension Liability (Asset)	\$ 1,448,756	\$ 1,474,795	\$ 1,609,857	\$ 2,095,046	\$ 2,461,789	\$ 2,969,987	\$ 2,905,004	\$ 2,382,861
District's Covered Payroll	\$ 736,998	\$ 679,930	\$ 576,145	\$ 592,564	\$ 619,654	\$ 542,412	\$ 875,957	\$ 945,643
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	196.58%	216.90%	279.42%	353.56%	397.28%	547.55%	331.64%	251.98%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	58.32%	56.27%	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT CONTRIBUTIONS**

Public Employees Retirement System

Last Eight Fiscal Years

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually Required Contribution	\$ 97,188	\$ 79,615	\$ 81,327	\$ 83,375	\$ 73,843	\$ 113,747	\$ 127,911	\$ 93,943
Contributions in Relation to the Contractually Required Contribution	<u>97,188</u>	<u>79,615</u>	<u>81,327</u>	<u>83,375</u>	<u>73,843</u>	<u>113,747</u>	<u>127,911</u>	<u>93,943</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's Covered Payroll	\$ 717,987	\$ 736,998	\$ 679,930	\$ 576,145	\$ 592,564	\$ 619,654	\$ 542,412	\$ 875,957
Contributions as a Percentage of Covered Payroll	13.54%	10.80%	11.96%	14.12%	14.07%	11.92%	20.97%	14.60%

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY**

Teachers Pension and Annuity Fund

Last Eight Fiscal Years*

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's Proportion of the Net Position Liability (Asset)	0%	0%	0%	0%	0%	0%	0%	0%
District's Proportionate Share of the Net Pension Liability (Asset)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District	<u>36,928,531</u>	<u>35,491,505</u>	<u>37,382,720</u>	<u>40,333,549</u>	<u>48,009,054</u>	<u>37,301,205</u>	<u>31,197,728</u>	<u>30,777,544</u>
Total	<u>\$ 36,928,531</u>	<u>\$ 35,491,505</u>	<u>\$ 37,382,720</u>	<u>\$ 40,333,549</u>	<u>\$ 48,009,054</u>	<u>\$ 37,301,205</u>	<u>\$ 31,197,728</u>	<u>\$ 30,777,544</u>
District's Covered Payroll	\$ 6,435,084	\$ 6,326,652	\$ 6,011,068	\$ 6,166,549	\$ 5,953,450	\$ 6,115,101	\$ 5,881,469	\$ 5,959,323
District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	0%	0%	0%	0%	0%	0%	0%	0%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	24.60%	26.95%	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

* The amounts presented for each fiscal year were determined as of the previous fiscal year-end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 68. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY
AND SCHEDULE OF DISTRICT CONTRIBUTIONS
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Change of Benefit Terms: None.

Change of Assumptions: Assumptions used in calculating the net pension liability and
statutorily required employer contribution are presented in Note 4D.

**OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF
TOTAL OPEB LIABILITY**

Postemployment Health Benefit Plan

Last Four Fiscal Years*

	<u>2021</u>	<u>2020</u>	<u>2019</u>	<u>2018</u>
Service Cost	\$ 773,831	\$ 748,029	\$ 884,507	\$ 1,076,403
Interest on Total OPEB Liability	689,965	814,696	869,918	748,314
Differences Between Expected and Actual Experience	4,937,972	(2,667,637)	(1,952,091)	
Changes of Assumptions	5,605,114	286,217	(2,362,430)	(3,128,243)
Gross Benefit Payments	(534,202)	(589,267)	(550,482)	(501,706)
Contribution from the Member	<u>16,192</u>	<u>17,468</u>	<u>19,026</u>	<u>18,474</u>
Net Change in Total OPEB Liability	11,488,872	(1,390,494)	(3,091,552)	(1,786,758)
Total OPEB Liability - Beginning	<u>19,196,232</u>	<u>20,586,726</u>	<u>23,678,278</u>	<u>25,465,036</u>
Total OPEB Liability - Ending	<u>\$ 30,685,104</u>	<u>\$ 19,196,232</u>	<u>\$ 20,586,726</u>	<u>\$ 23,678,278</u>
District's Proportionate Share of OPEB Liability	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of OPEB Liability	<u>30,685,104</u>	<u>19,196,232</u>	<u>20,586,726</u>	<u>23,678,278</u>
Total OPEB Liability - Ending	<u>\$ 30,685,104</u>	<u>\$ 19,196,232</u>	<u>\$ 20,586,726</u>	<u>\$ 23,678,278</u>
District's Covered Payroll	<u>\$ 7,172,082</u>	<u>\$ 7,006,582</u>	<u>\$ 6,587,213</u>	<u>\$ 6,759,113</u>
District's Proportionate Share of the Total OPEB Liability as a Percentage of its Covered Payroll	0%	0%	0%	0%

Note: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB No. 75.

*The amounts presented for each fiscal year were determined as of the previous fiscal year end.

This schedule is presented to illustrate the requirement to show information for 10 years in accordance with GASB Statement No. 75. However, until a full 10-year trend is compiled, the District will only present information for those years for which information is available.

**OLD TAPPAN BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY
AND SCHEDULE OF DISTRICT PROPORTIONATE SHARE OF THE OPEB LIABILITY
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Changes in Benefit Terms:

None.

Changes of Assumptions

Assumptions used in calculating the OPEB liability are presented in Note 4E.

SPECIAL REVENUE FUND

**OLD TAPPAN BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	<u>IDEA Basic</u>	<u>IDEA Preschool</u>	<u>Non-Title I C.A.R.E.S. Emergency Relief Grant</u>	<u>Coronavirus Relief Fund Grant</u>	<u>Non-Title I Bergen County C.A.R.E.S.</u>	<u>Local Donations</u>	<u>Student Activities</u>	<u>Total</u>
REVENUES								
Intergovernmental								
Federal	\$ 134,213	\$ 12,663	\$ 39,691	\$ 16,600	\$ 25,000			\$ 228,167
Local Sources	-	-	-	-	-	\$ 990	\$ 18,169	19,159
Total Revenues	<u>\$ 134,213</u>	<u>\$ 12,663</u>	<u>\$ 39,691</u>	<u>\$ 16,600</u>	<u>\$ 25,000</u>	<u>\$ 990</u>	<u>\$ 18,169</u>	<u>\$ 247,326</u>
EXPENDITURES								
Instruction								
School-Sponsored/Cocurricular Activities							\$ 48,289	\$ 48,289
Tuition	\$ 134,213	\$ 12,663						146,876
General Supplies	-	-	\$ 39,691	-	\$ 25,000	\$ 990	-	65,681
Total Instruction	<u>134,213</u>	<u>12,663</u>	<u>39,691</u>	<u>-</u>	<u>25,000</u>	<u>990</u>	<u>48,289</u>	<u>260,846</u>
Support Services								
General Supplies	-	-	-	\$ 16,600	-	-	-	16,600
Total Support Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,600</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>16,600</u>
Total Expenditures	<u>\$ 134,213</u>	<u>\$ 12,663</u>	<u>\$ 39,691</u>	<u>\$ 16,600</u>	<u>\$ 25,000</u>	<u>\$ 990</u>	<u>\$ 48,289</u>	<u>\$ 277,446</u>
Net Change in Fund Balances	-	-	-	-	-	-	(30,120)	(30,120)
Fund Balances, Beginning of Year, (Restated)	-	-	-	-	-	-	60,983	60,983
Fund Balances, End of Year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 30,863</u>	<u>\$ 30,863</u>

**OLD TAPPAN BOARD OF EDUCATION
SPECIAL REVENUE FUND
SCHEDULE OF PRESCHOOL EDUCATION PROGRAM AID EXPENDITURES
BUDGETARY BASIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOT APPLICABLE

**SPECIAL REVENUE FUND
SCHEDULE OF STUDENT ACTIVITY RECEIPTS AND DISBURSEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

	<u>Balance, July 1, 2020</u>	<u>Receipts</u>	<u>Disbursements</u>	<u>Balance, June 30, 2021</u>
T. Baldwin Demarest School	\$ 3,785	\$ 2,494	\$ 439	\$ 5,840
Charles DeWolf School	53,596	15,671	47,846	21,421
Athletics	705	1	1	705
Field Trips	<u>2,897</u>	<u>3</u>	<u>3</u>	<u>2,897</u>
 Total All Schools	 <u>\$ 60,983</u>	 <u>\$ 18,169</u>	 <u>\$ 48,289</u>	 <u>\$ 30,863</u>

ENTERPRISE FUND

EXHIBIT G-1

**OLD TAPPAN BOARD OF EDUCATION
ENTERPRISE FUND
STATEMENT OF NET POSITION
AS OF JUNE 30, 2021**

This Statement is Not Applicable
Financial Statements are Present on Exhibit B-4

EXHIBIT G-2

**STATEMENT OF REVENUES, EXPENSES AND
CHANGES IN NET POSITION
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

This Statement is Not Applicable
Financial Statements are Present on Exhibit B-5

EXHIBIT G-3

**STATEMENT OF CASH FLOWS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

This Statement is Not Applicable
Financial Statements are Present on Exhibit B-6

FIDUCIARY FUNDS

NOT APPLICABLE

LONG-TERM DEBT

NOT APPLICABLE

STATISTICAL SECTION

This part of the Old Tappan Board of Education's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents

Exhibits

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

J-1 to J-5

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.

J-6 to J-9

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

J-10 to J-13

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

J-14 and J-15

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

J-16 to J-20

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

OLD TAPPAN BOARD OF EDUCATION
NET POSITION BY COMPONENT
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental Activities										
Net Investment in Capital Assets	\$ 4,604,779	\$ 5,491,310	\$ 6,673,486	\$ 7,091,287	\$ 7,990,048	\$ 6,990,013	\$ 7,155,671	\$ 5,857,422	\$ 5,640,101	\$ 4,530,674
Restricted	3,264,931	3,380,693	4,900,969	6,782,473	7,918,138	9,595,761	11,267,544	14,032,378	17,146,971	20,392,097
Unrestricted	<u>4,483,781</u>	<u>5,134,693</u>	<u>1,659,788</u>	<u>1,346,451</u>	<u>1,268,170</u>	<u>695,848</u>	<u>1,065,361</u>	<u>1,524,572</u>	<u>1,504,440</u>	<u>1,850,999</u>
Total Governmental Activities Net Position	\$ <u>12,353,491</u>	\$ <u>14,006,696</u>	\$ <u>13,234,243</u>	\$ <u>15,220,211</u>	\$ <u>17,176,356</u>	\$ <u>17,281,622</u>	\$ <u>19,488,576</u>	\$ <u>21,414,372</u>	\$ <u>24,291,512</u>	\$ <u>26,773,770</u>
Business-Type Activities										
Unrestricted	\$ 1,914	\$ 3,103	\$ 1,631	\$ 1,385	\$ 1,021	\$ 1,024	\$ 1,030	\$ 1,046	\$ 1,057	\$ 1,058
Total Business-Type Activities Net Position	\$ 1,914	\$ 3,103	\$ 1,631	\$ 1,385	\$ 1,021	\$ 1,024	\$ 1,030	\$ 1,046	\$ 1,057	\$ 1,058
District-Wide										
Net Investment in Capital Assets	\$ 4,604,779	\$ 5,491,310	\$ 6,673,486	\$ 7,091,287	\$ 7,990,048	\$ 6,990,013	\$ 7,155,671	\$ 5,857,422	\$ 5,640,101	\$ 4,530,674
Restricted	3,264,931	3,380,693	4,900,969	6,782,473	7,918,138	9,595,761	11,267,544	14,032,378	17,146,971	20,392,097
Unrestricted	<u>4,485,695</u>	<u>5,137,796</u>	<u>1,661,419</u>	<u>1,347,836</u>	<u>1,269,191</u>	<u>696,872</u>	<u>1,066,391</u>	<u>1,525,618</u>	<u>1,505,497</u>	<u>1,852,057</u>
Total District Net Position	\$ <u>12,355,405</u>	\$ <u>14,009,799</u>	\$ <u>13,235,874</u>	\$ <u>15,221,596</u>	\$ <u>17,177,377</u>	\$ <u>17,282,646</u>	\$ <u>19,489,606</u>	\$ <u>21,415,418</u>	\$ <u>24,292,569</u>	\$ <u>26,774,828</u>

Note 1 - Net Position at June 30, 2011 is restated to reflect the implementation of GASB Statement No. 63, "Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources and Net Position" and GASB Statement No. 65, "Items Previously Reported in Assets and Liabilities".

Note 2 - Net Position at June 30, 2014 is restated to reflect the implementation of GASB Statement No. 68, "Accounting and Financial Reporting for Pensions".

Note 3 - Net Position at June 30, 2020 is restated to reflect the implementation of GASB Statement No. 84, "Fiduciary Activities".

**OLD TAPPAN BOARD OF EDUCATION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)**

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental Activities										
Instruction										
Regular	\$ 5,576,329	\$ 5,916,021	\$ 5,784,320	\$ 6,875,938	\$ 7,209,373	\$ 8,429,741	\$ 8,339,764	\$ 7,617,066	\$ 7,377,275	\$ 8,269,014
Special Education	2,243,385	2,784,323	3,022,334	2,751,863	3,066,946	3,146,058	2,410,921	2,272,776	2,344,031	1,911,409
Other Instruction	279,707	305,404	362,426	451,438	451,500	274,139	524,962	551,389	569,106	860,991
School Sponsored Activities and Athletics	72,974	81,322	77,137	82,392	78,758	78,715	89,336	101,579	163,097	256,062
Support Services:										
Student & Instruction Related Services	1,682,628	1,359,596	1,412,542	1,745,595	1,864,892	2,635,495	2,526,941	2,474,684	2,383,295	2,562,873
General Administration Services	467,978	492,186	343,404	536,755	459,534	440,462	459,575	444,112	422,181	487,635
School Administration Services	495,023	541,712	513,981	568,073	611,810	650,381	641,624	590,359	551,806	469,591
Business / Central Services	438,393	438,455	454,420	521,438	540,173	579,745	597,344	574,498	546,008	623,844
Plant Operations And Maintenance	1,166,711	1,197,727	1,267,652	1,359,244	1,500,750	2,258,965	2,302,493	2,362,266	2,359,009	2,584,874
Pupil Transportation	224,360	258,150	264,216	216,934	229,232	258,510	208,488	217,036	148,066	106,903
Interest On Long-Term Debt	244,567	204,423	171,225	137,239	102,410	66,462	29,469	1,122	1,122	1,122
Total Governmental Activities Expenses	<u>12,892,055</u>	<u>13,579,319</u>	<u>13,673,657</u>	<u>15,246,909</u>	<u>16,115,378</u>	<u>18,818,673</u>	<u>18,130,917</u>	<u>17,206,887</u>	<u>16,864,996</u>	<u>18,134,318</u>
Business-Type Activities:										
Food Service	8,116	5,901	6,547	5,816	5,840	-	-	-	-	-
Total Business-Type Activities Expense	8,116	5,901	6,547	5,816	5,840	-	-	-	-	-
Total District Expenses	<u>\$ 12,900,171</u>	<u>\$ 13,585,220</u>	<u>\$ 13,680,204</u>	<u>\$ 15,252,725</u>	<u>\$ 16,121,218</u>	<u>\$ 18,818,673</u>	<u>\$ 18,130,917</u>	<u>\$ 17,206,887</u>	<u>\$ 16,864,996</u>	<u>\$ 18,134,318</u>
Program Revenues										
Governmental Activities:										
Charges For Services:										
Regular Instruction	\$ 8,235	\$ 2,980	\$ 14,161	\$ 27,997	\$ 19,694					
Other Instruction						\$ 34,440	\$ 70,386	\$ 58,815	\$ 149,239	\$ 150,731
School Sponsored Activities and Athletics										18,169
Operating Grants And Contributions	1,619,822	2,066,389	1,769,941	3,379,482	3,923,145	5,286,501	5,533,101	4,449,417	3,955,138	5,270,869
Capital Grants And Contributions	-	-	-	-	-	-	-	-	-	34,705
Total Governmental Activities Program Revenues	<u>1,628,057</u>	<u>2,069,369</u>	<u>1,784,102</u>	<u>3,407,479</u>	<u>3,942,839</u>	<u>5,320,941</u>	<u>5,603,487</u>	<u>4,508,232</u>	<u>4,104,377</u>	<u>5,474,474</u>
Business-Type Activities:										
Charges For Services:										
Food Service	5,070	4,614	2,967	3,685	3,919	-	-	-	-	-
Operating Grants And Contributions	2,892	2,453	2,083	1,872	1,544	-	-	-	-	-
Total Business Type Activities Program Revenues	7,962	7,067	5,050	5,557	5,463	-	-	-	-	-
Total District Program Revenues	<u>\$ 1,636,019</u>	<u>\$ 2,076,436</u>	<u>\$ 1,789,152</u>	<u>\$ 3,413,036</u>	<u>\$ 3,948,302</u>	<u>\$ 5,320,941</u>	<u>\$ 5,603,487</u>	<u>\$ 4,508,232</u>	<u>\$ 4,104,377</u>	<u>\$ 5,474,474</u>
Net (Expense)/Revenue										
Governmental Activities	\$ (11,263,998)	\$ (11,509,950)	\$ (11,889,555)	\$ (11,839,430)	\$ (12,172,539)	\$ (13,497,732)	\$ (12,527,430)	\$ (12,698,655)	\$ (12,760,619)	\$ (12,659,844)
Business-Type Activities	(154)	1,166	(1,497)	(259)	(377)	-	-	-	-	-
Total District-Wide Net Expense	<u>\$ (11,264,152)</u>	<u>\$ (11,508,784)</u>	<u>\$ (11,891,052)</u>	<u>\$ (11,839,689)</u>	<u>\$ (12,172,916)</u>	<u>\$ (13,497,732)</u>	<u>\$ (12,527,430)</u>	<u>\$ (12,698,655)</u>	<u>\$ (12,760,619)</u>	<u>\$ (12,659,844)</u>

OLD TAPPAN BOARD OF EDUCATION
CHANGES IN NET POSITION
LAST TEN FISCAL YEARS
(Unaudited)
(accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Property Taxes Levied For General Purposes, Net	\$ 11,907,978	\$ 12,146,138	\$ 12,487,161	\$ 12,856,212	\$ 13,164,472	\$ 13,505,322	\$ 13,775,428	\$ 14,324,223	\$ 14,739,927	\$ 15,105,090
Taxes Levied For Debt Service	764,384	756,928	748,158	738,347	731,518	731,542	693,577			
Unrestricted Grants And Contributions	19,578	1,753	-	6,919	7,582	7,560	6,951	736		
State Aid Restricted for Debt Service	180,299	178,541	176,472	174,158	172,547	172,553	163,598			
Investment Earnings	29,098	44,567	45,710	35,148	41,726	57,084	84,276	275,282	203,098	23,563
Miscellaneous Income	33,314	35,228	42,462	14,614	10,839	4,619	13,851	24,210	13,599	13,449
Other Items										
Loss on Disposal of Capital Assets	-	-	-	-	-	-	(3,297)	-	-	-
Total Governmental Activities	<u>12,934,651</u>	<u>13,163,155</u>	<u>13,499,963</u>	<u>13,825,398</u>	<u>14,128,684</u>	<u>14,478,680</u>	<u>14,734,384</u>	<u>14,624,451</u>	<u>14,956,624</u>	<u>15,142,102</u>
Business-Type Activities:										
Investment Earnings	22	23	25	13	13	3	6	16	11	1
Total Business-Type Activities	<u>22</u>	<u>23</u>	<u>25</u>	<u>13</u>	<u>13</u>	<u>3</u>	<u>6</u>	<u>16</u>	<u>11</u>	<u>1</u>
Total District-Wide	<u>\$ 12,934,673</u>	<u>\$ 13,163,178</u>	<u>\$ 13,499,988</u>	<u>\$ 13,825,411</u>	<u>\$ 14,128,697</u>	<u>\$ 14,478,683</u>	<u>\$ 14,734,390</u>	<u>\$ 14,624,467</u>	<u>\$ 14,956,635</u>	<u>\$ 15,142,103</u>
Change in Net Position										
Governmental Activities	\$ 1,670,653	\$ 1,653,205	\$ 1,610,408	\$ 1,985,968	\$ 1,956,145	\$ 980,948	\$ 2,206,954	\$ 1,925,796	\$ 2,196,005	\$ 2,482,258
Business-Type Activities	(132)	1,189	(1,472)	(246)	(364)	3	6	16	11	1
Total District	<u>\$ 1,670,521</u>	<u>\$ 1,654,394</u>	<u>\$ 1,608,936</u>	<u>\$ 1,985,722</u>	<u>\$ 1,955,781</u>	<u>\$ 980,951</u>	<u>\$ 2,206,960</u>	<u>\$ 1,925,812</u>	<u>\$ 2,196,016</u>	<u>\$ 2,482,259</u>

OLD TAPPAN BOARD OF EDUCATION
FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Restricted	\$ 7,601,392	\$ 7,460,731	\$ 8,814,114	\$ 10,483,158	\$ 11,319,214	\$ 12,694,703	\$ 14,647,902	\$ 17,722,178	\$ 20,572,229	\$ 23,702,185
Committed		935,741			300,484					
Assigned		3,730								
Unassigned	<u>224,558</u>	<u>218,609</u>	<u>227,237</u>	<u>222,363</u>	<u>225,319</u>	<u>234,331</u>	<u>222,006</u>	<u>219,747</u>	<u>224,829</u>	<u>483,007</u>
Total General Fund	<u>\$ 7,825,950</u>	<u>\$ 8,618,811</u>	<u>\$ 9,041,351</u>	<u>\$ 10,705,521</u>	<u>\$ 11,845,017</u>	<u>\$ 12,929,034</u>	<u>\$ 14,869,908</u>	<u>\$ 17,941,925</u>	<u>\$ 20,797,058</u>	<u>\$ 24,185,192</u>
All Other Governmental Funds										
Restricted	\$ 1	-	-	-	-	-	-	-	60,983	30,863
Total All Other Governmental Funds	<u>\$ 1</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 60,983</u>	<u>\$ 30,863</u>

Note 1 - Fund Balances at June 30, 2020 have been restated to reflect the implementation of GASB Statement No. 84 "Fiduciary Activities".

OLD TAPPAN BOARD OF EDUCATION
CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Unaudited)
(modified accrual basis of accounting)

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues										
Tax Levy	\$ 12,672,362	\$ 12,903,066	\$ 13,235,319	\$ 13,594,559	\$ 13,895,990	\$ 14,236,864	\$ 14,469,005	\$ 14,324,223	\$ 14,739,927	\$ 15,105,090
Tuition Charges	8,235	2,980	14,161	27,997	19,694	34,440	70,386	58,815	149,239	150,731
Interest Earnings	29,098	44,567	45,710	35,148	41,726	57,084	84,276	275,282	203,098	23,563
Miscellaneous	35,881	39,233	45,512	17,200	12,088	9,029	17,159	25,464	14,106	32,608
State Sources	1,631,742	2,081,122	1,790,795	2,041,279	2,156,169	2,381,091	2,714,542	2,818,248	2,896,306	3,462,636
Federal Sources	185,420	161,556	152,568	157,030	156,901	146,771	153,706	152,420	137,630	228,167
Total Revenue	14,562,738	15,232,524	15,284,065	15,873,213	16,282,568	16,865,279	17,509,074	17,654,452	18,140,306	19,002,795
Expenditures										
Instruction										
Regular Instruction	5,572,432	5,910,509	5,778,808	5,990,133	6,064,353	6,480,722	6,538,228	6,696,035	6,793,227	7,341,484
Special Education Instruction	2,240,345	2,781,283	3,019,294	2,611,350	2,828,365	2,834,703	2,147,406	2,140,022	2,267,578	1,858,024
Other Instruction	279,707	305,404	362,426	392,170	376,432	209,347	467,375	522,396	551,569	743,958
School Sponsored Activities and Athletics	72,974	81,322	77,137	82,392	75,471	78,738	85,504	104,770	169,588	229,455
Support Services:										
Student and Inst. Related Services	1,654,863	1,359,346	1,412,542	1,567,031	1,624,441	2,224,314	2,104,748	2,260,458	2,255,850	2,355,326
General Administration Services	476,804	492,186	343,404	424,922	442,248	439,862	414,681	416,891	411,293	434,315
School Administrative Services	495,023	509,066	508,584	504,433	520,872	518,936	545,996	535,764	526,570	433,392
Business / Central Services	436,607	436,669	451,358	482,880	478,216	501,578	514,167	541,243	534,890	585,294
Plant Operations And Maintenance	857,341	888,357	956,095	987,564	1,111,625	975,775	998,171	1,060,790	1,088,981	1,274,686
Pupil Transportation	224,360	258,150	264,216	216,934	229,232	258,510	208,488	217,036	148,066	106,903
Capital Outlay	31,900	480,780	761,909	35,607	486,630	353,560	685,139	85,908	1,156,591	280,822
Debt Service:										
Principal	745,000	760,000	775,000	790,000	810,000	840,000	825,000			
Interest and Other Charges	199,683	176,592	150,752	123,627	95,187	65,217	33,297	1,122	1,122	1,122
Total Expenditures	13,287,039	14,439,664	14,861,525	14,209,043	15,143,072	15,781,262	15,568,200	14,582,435	15,905,325	15,644,781
Excess (Deficiency) of Revenues										
Over (Under) Expenditures	1,275,699	792,860	422,540	1,664,170	1,139,496	1,084,017	1,940,874	3,072,017	2,234,981	3,358,014
Other Financing Sources (Uses)										
Transfers In	-	-	-	-	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-	-	-	-	-
Total Other Financing Sources (Uses)	-	-	-	-	-	-	-	-	-	-
Net Change in Fund Balances	\$ 1,275,699	\$ 792,860	\$ 422,540	\$ 1,664,170	\$ 1,139,496	\$ 1,084,017	\$ 1,940,874	\$ 3,072,017	\$ 2,234,981	\$ 3,358,014
Debt Service as a Percentage of										
Noncapital Expenditures	7.13%	6.71%	6.57%	6.45%	6.18%	5.87%	5.77%	0.01%	0.01%	0.01%

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND OTHER LOCAL REVENUES BY SOURCE
LAST TEN FISCAL YEARS
(Unaudited)**

<u>Fiscal Year Ended June 30</u>	<u>Interest on Deposit</u>	<u>Tuition</u>	<u>Miscellaneous</u>	<u>Total</u>
2012	\$ 29,098	\$ 8,235	\$ 33,314	\$ 70,647
2013	44,567	2,980	35,228	82,775
2014	45,710	14,161	42,462	102,333
2015	35,148	27,997	14,614	77,759
2016	41,726	19,694	10,839	72,259
2017	57,084	34,440	4,619	96,143
2018	84,276	70,386	13,851	168,513
2019	275,282	58,815	24,210	358,307
2020	203,098	149,239	13,599	365,936
2021	23,563	150,731	13,449	187,743

Source: School District's Financial Statements

**OLD TAPPAN BOARD OF EDUCATION
 ASSESSED VALUATION AND ACTUAL VALUATION OF TAXABLE PROPERTY
 LAST TEN YEARS
 (Unaudited)**

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm Reg.	Qfarm	Commercial	Apartment	Total Assessed Valuation	Public Utilities	Net Valuation Taxable	Estimated Actual (County Equalized) Valuation	Local and Regional School Tax Rate
2012	\$ 47,906,700	\$ 1,597,442,700	\$ 371,300	\$ 2,500	\$ 81,586,500	\$ 698,100	\$ 1,728,007,800	\$ 1,361,526	\$ 1,729,369,326	\$ 1,970,249,291	1.248
2013	47,525,500	1,600,828,900	371,300	2,500	81,308,800	698,100	1,730,735,100	1,299,066	1,732,034,166	1,783,242,734	1.293
2014	43,661,000	1,594,422,600	371,300	2,500	80,435,200	698,100	1,719,590,700	1,156,788	1,720,747,488	1,708,954,754	1.347
2015	43,312,500	1,599,653,900	371,300	2,500	80,399,200	698,100	1,724,437,500	1,190,284	1,725,627,784	1,733,909,301	1.375
2016	40,450,900	1,606,134,700	371,300	2,500	80,545,500	2,817,100	1,730,322,000	1,149,128	1,731,471,128	1,721,634,054	1.392
2017	39,118,600	1,609,983,000	371,300	2,500	80,256,200	2,817,100	1,732,548,700	1,117,527	1,733,666,227	1,765,955,122	1.424
2018	37,566,000	1,619,099,500	371,300	2,500	80,256,200	2,817,100	1,740,112,600	1,117,699	1,741,230,299	1,769,692,974	1.423
2019	37,375,800	1,612,161,900	371,300	2,500	80,256,200	2,817,100	1,732,984,800	1,128,230	1,734,113,030	1,748,800,451	1.477
2020	35,410,500	1,605,531,900	371,300	2,500	80,256,200	9,176,500	1,730,748,900	1,141,337	1,731,890,237	1,747,913,050	1.502
2021	34,618,500	1,617,168,200	371,300	2,500	62,970,400	8,955,400	1,724,086,300	1,146,335	1,725,232,635	1,742,930,480	1.522

Source: County Abstract of Ratables

**OLD TAPPAN BOARD OF EDUCATION
PROPERTY TAX RATES
PER \$100 OF ASSESSED VALUATION
LAST TEN YEARS
(Unaudited)**

<u>Year</u>	<u>Total</u>	<u>Local and Regional School Districts</u>	<u>Municipality</u>	<u>County</u>
2012	\$ 1.751	\$ 1.248	\$ 0.277	\$ 0.226
2013	1.814	1.293	0.284	0.237
2014	1.871	1.347	0.292	0.232
2015	1.922	1.375	0.305	0.242
2016	1.953	1.392	0.316	0.245
2017	2.005	1.424	0.325	0.256
2018	2.010	1.423	0.332	0.255
2019	2.063	1.477	0.340	0.246
2020	2.092	1.502	0.340	0.250
2021	2.123	1.522	0.347	0.254

Source: Tax Duplicate, Borough of Old Tappan

**OLD TAPPAN BOARD OF EDUCATION
PRINCIPAL PROPERTY TAXPAYERS,
CURRENT YEAR AND NINE YEARS AGO
(Unaudited)**

<u>Taxpayer</u>	<u>2021</u>		<u>2012</u>	
	Taxable Assessed Valuation	% of Total District Net Assessed Value	Taxable Assessed Valuation	% of Total District Net Assessed Value
United Water of NJ	\$ 26,460,000	1.53%	\$ 26,460,000	1.53%
Prentice Hall			19,000,000	1.10%
200 OTR LLC; HRP Construction	4,550,500	0.26%		
SZR Old Tappan Assisted Living	10,860,800	0.63%	10,860,800	0.63%
A & R, A. Ltd. Ptnr	9,869,000	0.57%	10,242,600	0.59%
A & R, A. Ltd. Ptnr	7,227,800	0.42%	7,727,800	0.45%
Individual	3,398,400	0.20%	5,515,600	0.32%
Individual	2,960,000	0.17%	3,636,700	0.21%
JP Morgan Chase Bank Nat'l Assoc.	3,400,000	0.20%		
Individual	2,606,300	0.15%	3,230,700	0.19%
MCH-OT Rlty LLC	2,809,800	0.16%		
Individual			2,889,900	0.17%
Individual			2,264,300	0.13%
	<u>\$ 74,142,600</u>	<u>4.30%</u>	<u>\$ 91,828,400</u>	<u>5.31%</u>

Source: Municipal Tax Assessor

**OLD TAPPAN BOARD OF EDUCATION
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2012	\$ 12,672,362	\$ 12,672,362	100.00%	N/A
2013	12,903,066	12,903,066	100.00%	N/A
2014	13,235,319	13,235,319	100.00%	N/A
2015	13,594,559	13,594,559	100.00%	N/A
2016	13,895,990	13,895,990	100.00%	N/A
2017	14,236,864	14,236,864	100.00%	N/A
2018	14,469,005	14,469,005	100.00%	N/A
2019	14,324,223	14,324,223	100.00%	N/A
2020	14,739,927	14,739,927	100.00%	N/A
2021	15,105,090	15,105,090	100.00%	N/A

**OLD TAPPAN BOARD OF EDUCATION
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(Unaudited)**

<u>Fiscal Year Ended June 30,</u>	<u>Governmental Activities</u>			<u>Population</u>	<u>Per Capita</u>
	<u>General Obligation Bonds</u>	<u>Capital Leases</u>	<u>Total District</u>		
2012	\$ 4,800,000		\$ 4,800,000	5,841	\$ 822
2013	4,040,000		4,040,000	5,883	687
2014	3,265,000		3,265,000	5,903	553
2015	2,475,000		2,475,000	5,940	417
2016	1,665,000		1,665,000	5,935	281
2017	825,000		825,000	5,942	139
2018				5,930	-
2019				5,902	-
2020				5,870	-
2021				5,870 *	-

Source: District records

*Estimate

**OLD TAPPAN BOARD OF EDUCATION
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	General Bonded Debt Outstanding		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita
	General Obligation Bonds	Deductions			
2012	\$ 4,800,000		\$ 4,800,000	0.28%	\$ 822
2013	4,040,000		4,040,000	0.23%	687
2014	3,265,000		3,265,000	0.19%	553
2015	2,475,000		2,475,000	0.14%	417
2016	1,665,000		1,665,000	0.10%	281
2017	825,000		825,000	0.05%	139
2018				0.00%	-
2019				0.00%	-
2020				0.00%	-
2021				0.00%	-

Source: District records

**OLD TAPPAN BOARD OF EDUCATION
COMPUTATION OF DIRECT AND OVERLAPPING OUTSTANDING BONDED DEBT
AS OF DECEMBER 31, 2020
(Unaudited)**

	<u>Gross Debt</u>	<u>Deductions</u>	<u>Net Debt</u>
Municipal Debt:			
Northern Valley Regional School District	\$ 2,528,162	\$ 2,528,162	
Old Tappan Board of Education			
Borough of Old Tappan	<u>7,693,741</u>	<u>850,697</u>	<u>\$ 6,843,044</u>
	<u>\$ 10,221,903</u>	<u>\$ 3,378,859</u>	<u>6,843,044</u>
Overlapping Debt Apportioned to the Municipality:			
County of Bergen (A)			14,268,428
Bergen County Utilities Authority (BCUA) - Water Pollution (B)			<u>743,554</u>
			<u>15,011,982</u>
Total Direct and Overlapping Debt			<u>\$ 21,855,026</u>

Sources:

- (1) Borough of Old Tappan Annual Debt Statement
- (2) BCUA Audit
- (3) Bergen County Debt Statement December 31, 2020

**OLD TAPPAN BOARD OF EDUCATION
LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS
(Unaudited)**

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Debt Limit	\$ 55,105,273	\$ 53,923,462	\$ 52,690,283	\$ 52,193,339	\$ 51,550,825	\$ 51,990,284	\$ 52,321,575	\$ 52,724,459	\$ 52,589,781	\$ 52,466,888
Total Net Debt Applicable To Limit	4,800,000	4,040,000	3,265,000	2,475,000	1,665,000	825,000				
Legal Debt Margin	<u>\$ 50,305,273</u>	<u>\$ 49,883,462</u>	<u>\$ 49,425,283</u>	<u>\$ 49,718,339</u>	<u>\$ 49,885,825</u>	<u>\$ 51,165,284</u>	<u>\$ 52,321,575</u>	<u>\$ 52,724,459</u>	<u>\$ 52,589,781</u>	<u>\$ 52,466,888</u>
Total Net Debt Applicable to the Limit as a Percentage of Debt Limit	8.71%	7.49%	6.20%	4.74%	3.23%	1.59%	0.00%	0.00%	0.00%	0.00%

Legal Debt Margin Calculation for Fiscal Year 2021

Equalized Valuation Basis	
2020	\$ 1,746,643,355
2019	1,747,136,607
2018	<u>1,752,908,834</u>
Average Equalized Valuation Of Taxable Property	<u>\$ 1,748,896,265</u>
Debt Limit (3% of Average Equalization Value)	\$ 52,466,888
Total Net Debt Applicable to Limit	<u>-</u>
Legal Debt Margin	<u>\$ 52,466,888</u>

Source: Annual Debt Statements

**OLD TAPPAN BOARD OF EDUCATION
DEMOGRAPHIC STATISTICS
LAST TEN YEARS
(Unaudited)**

<u>Year Ended December 31,</u>	<u>Unemployment Rate</u>	<u>Per Capita Income</u>	<u>Population</u>	
2012	6.7	\$ 69,056	5,841	
2013	6.8	72,164	5,883	
2014	4.1	71,699	5,903	
2015	3.6	74,480	5,940	
2016	3.1	77,767	5,935	
2017	3.0	79,407	5,942	
2018	2.8	81,676	5,930	
2019	2.1	86,404	5,902	
2020	7.3	89,456	5,870	
2021	Not Available	Not Available	5,870	*

Source: New Jersey Department of Labor, Bergen County
United States Bureau of Census
School District Records

*Estimate

OLD TAPPAN BOARD OF EDUCATION
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO

	<u>2021</u>		<u>2012</u>	
<u>Employer</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>	<u>Employees</u>	<u>Percentage of Total Municipal Employment</u>

INFORMATION NOT AVAILABLE

**OLD TAPPAN BOARD OF EDUCATION
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS**

<u>Function/Program</u>	<u>Fiscal Year Ended June 30,</u>									
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Instruction										
Regular	57.1	57.2	55.0	54.7	52.6	51.7	55.4	55.2	55.8	57.2
Special Education	12.4	10.0	10.3	10.0	10.0	10.7	6.7	7.0	7.5	7.0
Other Special Education	5.0	5.0	5.4	6.0	5.4	5.4	6.5	6.6	7.4	7.0
Other Instruction	13.0	14.4	15.0	10.5	15.5	16.9	13.8	16.9	19.9	19.4
Support Services:										
Student & Instruction Related Services	3.0	3.0	3.0	3.0	3.0	4.0	4.5	5.0	5.0	5.0
General Administration	3.0	3.0	2.6	3.0	3.0	2.1	2.1	2.1	2.1	2.1
School Administrative Services	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0
Other Administrative Services	4.0	3.5	3.5	3.5	3.6	3.6	3.6	4.6	4.7	4.6
Central Services										
Administrative Information Technology	1.0	1.4	1.4	1.0	1.4	1.4	1.4	1.0	1.0	1.0
Plant Operation and Maintenance	5.0	5.0	5.0	5.0	4.7	4.5	4.5	8.5	8.5	7.5
Pupil Transportation										
Other Support Services	1.4	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Total	<u>108.9</u>	<u>107.6</u>	<u>106.3</u>	<u>101.8</u>	<u>104.3</u>	<u>105.4</u>	<u>103.6</u>	<u>112.0</u>	<u>117.0</u>	<u>114.9</u>

Source: District Personnel Records

Notes:

Special Education = Special Education Teachers

Other Special Education = Child Study Team, Speech and CST Secretary

Other Instruction = Teacher Aides

Student & Instruction Related Services = Guidance and Nurses

General Administrative Services = CSA, CSA Secretary and Treasurer

School Administrative Services = Principals and School Secretaries

Other Administrative Services = SBA and Business Office

Administrative Information Technology = Technology Employees

**OLD TAPPAN BOARD OF EDUCATION
OPERATING STATISTICS
LAST TEN FISCAL YEARS
(Unaudited)**

Fiscal Year Ended June 30,	Enrollment^a	Operating Expenditures^b	Cost Per Pupil^c	Percentage Change	Teaching Staff	Average Daily Enrollment (ADE)	Average Daily Attendance (ADA)	% Change in Average Daily Enrollment	Student Attendance Percentage
2012	793	\$ 12,310,456	\$ 15,524	5.11%	73.6	774.7	748.9	-5.63%	96.67%
2013	779	13,022,292	16,717	7.68%	69.8	756	730.5	-2.41%	96.63%
2014	781	13,173,864	16,868	0.90%	66.3	750	723.3	-0.79%	96.44%
2015	752	13,259,809	17,633	4.53%	65.7	736.7	714.0	-1.77%	96.92%
2016	722	13,751,255	19,046	8.02%	63.6	712.5	680.0	-3.28%	95.44%
2017	708	14,522,485	20,512	7.70%	63.6	683.4	644.0	-4.08%	94.23%
2018	673	14,024,764	20,839	1.60%	64.1	659.9	636.9	-3.45%	96.52%
2019	654	14,495,405	22,164	6.36%	64.2	649.8	623.7	-1.52%	95.98%
2020	664	14,747,612	22,210	0.21%	65.3	659.0	641.8	1.42%	97.39%
2021	652	15,362,837	23,563	6.09%	66.2	667.2	652.4	1.24%	97.78%

Sources: District records

- Note:
- a Enrollment based on annual October district count.
 - b Operating expenditures equal total expenditures less debt service and capital outlay.
 - c Cost per pupil represents operating expenditures divided by enrollment.

OLD TAPPAN BOARD OF EDUCATION
 SCHOOL BUILDING INFORMATION
 LAST TEN FISCAL YEARS
 (Unaudited)

	Fiscal Year Ended June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
District Building										
<u>Elementary</u>										
T. Baldwin Demarest (1964)										
Square Feet	59,270	59,270	59,270	59,270	59,270	59,270	59,270	59,270	59,270	59,270
Capacity (students)	407	407	407	407	407	407	407	407	407	407
Enrollment	380	372	349	352	331	340	346	346	347	340
<u>Middle School</u>										
Charles DeWolf (1927)										
Square Feet	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896	65,896
Capacity (students)	426	426	426	426	426	426	426	426	426	426
Enrollment	394	384	401	384	373	341	310	294	311	311

Source: District Records

**OLD TAPPAN BOARD OF EDUCATION
GENERAL FUND
SCHEDULE OF REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
LAST TEN FISCAL YEARS
(Unaudited)**

	<u>Fiscal Year Ended June 30,</u>									
	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
School Facilities										
T.Baldwin Demarest School	\$ 78,341	\$ 83,242	\$ 110,079	\$ 113,997	\$ 181,471	\$ 100,486	\$ 143,882	\$ 141,230	\$ 156,153	\$ 187,588
Charles DeWolf School	<u>86,504</u>	<u>92,150</u>	<u>122,004</u>	<u>120,511</u>	<u>200,645</u>	<u>139,588</u>	<u>156,286</u>	<u>155,057</u>	<u>171,499</u>	<u>208,029</u>
	<u>\$ 164,845</u>	<u>\$ 175,392</u>	<u>\$ 232,083</u>	<u>\$ 234,508</u>	<u>\$ 382,116</u>	<u>\$ 240,074</u>	<u>\$ 300,168</u>	<u>\$ 296,287</u>	<u>\$ 327,652</u>	<u>\$ 395,617</u>

**OLD TAPPAN BOARD OF EDUCATION
SCHEDULE OF INSURANCE
JUNE 30, 2021
(Unaudited)**

	<u>Coverage</u>	<u>Deductible</u>
NESBIG		
Commercial Package Policy	\$ 29,877,385	\$ 5,000
Cyber	6,000,000	100,000
Flood / Earthquake	5,000,000	50,000
General Liability	2,000,000	
Automobile Liability	1,000,000	
Contractors Equipment	250,000	
Employee Dishonesty - Per Employee	100,000	5,000
Employee Dishonesty - Per Loss	500,000	100,000
Western Surety Company		
Treasurer	250,000	

Source: School District's Records

Note: Additional insurance coverage information of file with the School Business Administrator.

SINGLE AUDIT SECTION



DIETER P. LERCH, CPA, RMA, PSA
GARY J. VINCI, CPA, RMA, PSA
GARY W. HIGGINS, CPA, RMA, PSA
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CHRISTINA CUIFFO, CPA

**REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
Old Tappan Board of Education
Old Tappan, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education as of and for the fiscal year ended June 30, 2021 and the related notes to the financial statements, which collectively comprise the Old Tappan Board of Education's basic financial statements and have issued our report thereon dated February 7, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Old Tappan Board of Education's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Old Tappan Board of Education's internal control. Accordingly, we do not express an opinion on the effectiveness of the Old Tappan Board of Education's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

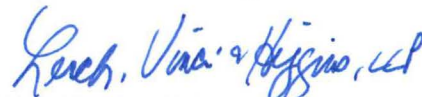
Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Old Tappan Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Old Tappan Board of Education's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the Old Tappan Board of Education's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants



Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
February 7, 2022



LERCH, VINCI & HIGGINS, LLP

CERTIFIED PUBLIC ACCOUNTANTS
REGISTERED MUNICIPAL ACCOUNTANTS

EXHIBIT K-2

DIETER P. LERCH, CPA, RMA, PSA
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**REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL AND STATE PROGRAM;
REPORT ON INTERNAL CONTROL OVER COMPLIANCE; AND REPORT
ON THE SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE AS REQUIRED BY NEW
JERSEY OMB CIRCULAR 15-08**

INDEPENDENT AUDITOR'S REPORT

Honorable President and Members
of the Board of Education
Old Tappan Board of Education
Old Tappan, New Jersey

Report on Compliance for Each Major State Program

We have audited the Old Tappan Board of Education's compliance with the types of compliance requirements described in the New Jersey OMB Circular 15-08 State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Old Tappan Board of Education's major state programs for the fiscal year ended June 30, 2021. The Old Tappan Board of Education's major state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state financial assistance applicable to its state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Old Tappan Board of Education's major state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Those standards and New Jersey Circular require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state program occurred. An audit includes examining, on a test basis, evidence about the Old Tappan Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state program. However, our audit does not provide a legal determination of the Old Tappan Board of Education's compliance.

Opinion on Each Major State Program

In our opinion, the Old Tappan Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the fiscal year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Old Tappan Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Old Tappan Board of Education's internal control over compliance with the types of requirements that could have a direct and material effect on each major state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state program and to test and report on internal control over compliance in accordance with the New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Old Tappan Board of Education's internal control over compliance.


A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the New Jersey OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of State Financial Assistance Required by New Jersey OMB Circular 15-08

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Old Tappan Board of Education, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Board of Education's basic financial statements. We have issued our report thereon dated February 7, 2022, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying schedule of expenditures of state financial assistance as required by New Jersey OMB Circular 15-08 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial assistance are fairly stated in all material respects in relation to the basic financial statements as a whole.


LERCH, VINCI & HIGGINS, LLP
Certified Public Accountants
Public School Accountants


Gary J. Vinci
Public School Accountant
PSA Number CS00829

Fair Lawn, New Jersey
February 7, 2022

OLD TAPPAN BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Federal/Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	FAIN Number	Grant or State Project Number	Grant Period	Award Amount	Balance, July 1, 2020		Cash Received	Budgetary Expenditures	June 30, 2021		MEMO GAAP Receivable
						Unearned Revenue	(Accounts Receivable)			Unearned Revenue	Accounts Receivable	
U.S. Department of Education Passed-Through State Department of Education												*
Special Revenue Fund												*
I.D.E.A. Part B, Basic	84.027	H027A200100	IDEA385021	7/1/20-9/30/21	\$ 134,213			\$ 134,213	\$ 134,213			*
I.D.E.A. Part B, Preschool	84.173	H173A200114	IDEA385021	7/1/20-9/30/21	12,663	-	-	12,663	12,663	-	-	*
Total Special Education Cluster (IDEA)						-	-	146,876	146,876	-	-	*
Elementary and Secondary School Emergency Relief Fund (ESSER):												*
ESSER I - (Non-Title I) C.A.R.E.S. Emergency Relief Grant	84.425D	S425D200027	N/A	3/13/20-9/30/22	39,691			39,691	39,691			*
ESSER II - Coronavirus Response and Relief Supplem. Appropriations	84.425D	S425D200027	N/A	3/13/20-9/30/23	291,788					\$ 291,788	\$ (291,788)	*
ESSER II - Learning Acceleration	84.425D	S425D200027	N/A	3/13/20-9/30/23	25,000					25,000	(25,000)	*
ESSER II - Mental Health	84.425D	S425D200027	N/A	3/13/20-9/30/23	45,000	-	-	-	-	45,000	(45,000)	*
Total Elementary and Secondary School Emergency Relief Fund Cluster (ESSER)						-	-	39,691	39,691	361,788	(361,788)	*
Coronavirus Relief Fund Grant	21.019	S425D200027	N/A	3/13/20-12/30/21	16,600			16,600	16,600			*
Coronavirus Aid Relief and Economic Security Act (Passed Through County of Bergen)	21.019	S425D200027	N/A	3/13/20-12/30/21	25,000	-	-	25,000	25,000	-	-	*
Total Coronavirus Relief Fund Grant CARES Cluster						-	-	41,600	41,600	-	-	*
Total U.S. Department of Education						-	-	228,167	228,167	361,788	(361,788)	*
Total Special Revenue Fund						-	-	228,167	228,167	361,788	(361,788)	*
Total Federal Financial Awards						\$ -	\$ -	\$ 228,167	\$ 228,167	\$ 361,788	\$ (361,788)	* \$ -

Note - This schedule is not subject to a federal single audit.

OLD TAPPAN BOARD OF EDUCATION
 SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
 FOR THE FISCAL YEAR ENDED JUNE 30, 2021

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance, July 1, 2020		Cash Received	Budgetary Expenditures	June 30, 2021		Memo	
				Unearned Revenue	(Accounts Receivable)			Unearned Revenue	(Accounts Receivable)	GAAP Receivable	Cumulative Total Expenditures
State Department of Education											
General Fund											
Special Education Aid	21-495-034-5120-089	7/1/20-6/30/21	\$ 402,053			\$ 362,782	\$ 402,053		\$ (39,271)		\$ 402,053
Special Education Aid	20-495-034-5120-089	7/1/19-6/30/20	381,945		\$ (37,500)	37,500					-
Security Aid	21-495-034-5120-084	7/1/20-6/30/21	20,128			18,162	20,128		(1,966)		20,128
Security Aid	20-495-034-5120-084	7/1/19-6/30/20	20,128		(1,976)	1,976					-
Total State Aid Public Cluster					(39,476)	420,420	422,181		(41,237)		422,181
Transportation Aid	21-495-034-5120-014	7/1/20-6/30/21	77,746			70,152	77,746		(7,594)		77,746
Transportation Aid	20-495-034-5120-014	7/1/19-6/30/20	77,746		(7,633)	7,633					-
Additional Non-Public Transportation Aid	21-495-034-5120-014	7/1/20-6/30/21	5,764				5,764		(5,764)	\$ (5,764)	5,764
Total Transportation Aid Cluster					(7,633)	77,785	83,510		(13,358)	(5,764)	83,510
Extraordinary Aid	21-100-034-5120-044	7/1/20-6/30/21	257,950			19,689	257,950		(238,261)		257,950
Extraordinary Aid	20-100-034-5120-044	7/1/19-6/30/20	196,568		(196,568)	196,568					-
On-Behalf TPAF											
Pension Contributions - Normal	21-495-034-5094-002	7/1/20-6/30/21	1,669,101			1,669,101	1,669,101				1,669,101
Pension Contributions - NCGI	21-495-034-5094-004	7/1/20-6/30/21	31,757			31,757	31,757				31,757
Long-Term Disability Insurance Contribution	21-495-034-5094-004	7/1/20-6/30/21	533,022			533,022	533,022				533,022
Post Retirement Medical Cont.	21-495-034-5094-001	7/1/20-6/30/21	671			671	671				671
Soc. Security Contribution	21-495-034-5094-003	7/1/20-6/30/21	473,154			426,017	473,154		(47,137)	(47,137)	473,154
Total Extraordinary Aid and On-Behalf TPAF Cluster					(196,568)	2,876,825	2,965,655		(285,398)	(47,137)	2,965,655
School Security Grant	20E00301	7/1/20-6/30/22	34,705				34,705		(34,705)	(34,705)	34,705
Total School Security Grant Cluster							34,705		(34,705)	(34,705)	34,705
Total General Fund					(243,677)	3,375,030	3,506,051		(374,698)	(87,606)	3,506,051
Total State Financial Assistance				\$ -	\$ (243,677)	3,375,030	3,506,051	\$ -	\$ (374,698)	\$ (87,606)	\$ 3,506,051
State Financial Assistance Not Subject to Single Audit Determination											
General Fund - On-Behalf TPAF											
Normal Cost						(1,669,101)	(1,669,101)				
NCGI						(31,757)	(31,757)				
Long-Term Disability Insurance						(533,022)	(533,022)				
Post Retirement Medical						(671)	(671)				
Total State Financial Assistance Subject to Single Audit						\$ 1,140,479	\$ 1,271,500				

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 1 GENERAL

The accompanying schedules present the activity of all federal and state financial assistance programs of the Old Tappan Board of Education. The Board of Education is defined in Note 1(A) to the Board's financial statements. All federal financial assistance received directly from federal agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules are prepared and presented using the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These basis of accounting are described in Notes 1(C) to the Board's financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (U.S. Uniform Guidance) and New Jersey OMB Circular 15-08, "Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid". Therefore, some amounts presented in these schedules may differ from the amounts presented in, or used in the preparation of, the financial statements.

NOTE 3 RELATIONSHIP TO FINANCIAL STATEMENTS

The financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on a modified accrual basis with the exception of the revenue recognition of the delayed state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent year due to the state deferral and recording of certain state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, which may include the delayed state aid payments, whereas the GAAP basis does not. The special revenue fund also recognizes the delayed state aid payments in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is a decrease of \$43,415 for the general fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's financial statements on a GAAP basis as presented as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund		\$ 3,462,636	\$ 3,462,636
Special Revenue Fund	\$ 228,167	-	228,167
Total Financial Assistance	<u>\$ 228,167</u>	<u>\$ 3,462,636</u>	<u>\$ 3,690,803</u>

**OLD TAPPAN BOARD OF EDUCATION
NOTES TO THE SCHEDULES OF EXPENDITURES OF
FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules may not necessarily agree with the amounts reported in the related federal and state financial reports due to timing differences between the District's fiscal year and grant program years.

NOTE 5 OTHER INFORMATION

TPAF Social Security contributions in the amount of \$473,154 represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the fiscal year ended June 30, 2021. The amount reported as TPAF Pension System Contributions in the amount of \$1,700,858, TPAF Post-Retirement Medical Benefits Contributions in the amount of \$533,022 and TPAF Long-Term Disability Insurance in the amount of \$671 represents the amount paid by the State on behalf of the District for the fiscal year ended June 30, 2021.

NOTE 6 ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State Programs for TPAF Pension, Post-Retirement Medical Benefits and Long-Term Disability Insurance Contributions payments are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

NOTE 7 DE MINIMIS INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**OLD TAPPAN BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Part I – Summary of Auditor’s Results

Financial Statement Section

Type of auditors' report issued on financial statements	Unmodified _____
Internal control over financial reporting:	
1) Material weakness(es) identified:	_____ yes <u> X </u> no
2) Were significant deficiency(ies) identified that were not considered to be material weaknesses?	_____ yes <u> X </u> none reported
Noncompliance material to the basic financial statements noted?	_____ yes <u> X </u> no

State Awards Section

Internal Control over major programs:	
Dollar threshold used to determine Type A programs:	\$750,000 _____
Auditee qualified as low-risk auditee?	<u> X </u> yes _____ no
Type of auditors' report on compliance for major programs:	Unmodified _____
Internal Control over compliance:	
1) Material weakness(es) identified:	_____ yes <u> X </u> no
2) Were significant deficiency(ies) identified that were not considered to be material weaknesses?	_____ yes <u> X </u> none reported
Any audit findings disclosed that are required to be reported in accordance with N.J. Circular Letter 15-08?	_____ yes <u> X </u> no

Identification of major state programs:

GMIS Number(s):	Name of State Program:
21-495-034-5120-089	Special Education Aid
21-495-034-5120-084	Security Aid
_____	_____
_____	_____
_____	_____
_____	_____

Federal Awards Section

Not subject to Federal Single Audit.

**OLD TAPPAN BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Part 2 – Schedule of Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, illegal acts, violations of provisions of contracts and grant agreements and abuse related to the financial statements in accordance with Government Auditing Standards.

There are none.

**OLD TAPPAN BOARD OF EDUCATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Part 3 – Schedule of Federal and State Award Findings and Questioned Costs

This section identifies the significant deficiencies, material weaknesses, and instances of noncompliance including questioned costs, related to the audit of major federal and state programs, as required by U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

CURRENT YEAR FEDERAL AWARDS

Not Applicable.

CURRENT YEAR STATE AWARDS

There are none.

**OLD TAPPAN BOARD OF EDUCATION
SUMMARY SCHEDULE OF PRIOR YEAR FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

This section identifies the status of prior-year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with U.S. Uniform Guidance and New Jersey OMB's Circular 15-08.

STATUS OF PRIOR YEAR FINDINGS

There were none.