

**Comprehensive Annual
Financial Report**

of the

Township of Stafford Board of Education

Manahawkin, New Jersey

For the Fiscal Year Ended June 30, 2021

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Introductory Section



STAFFORD TOWNSHIP SCHOOL DISTRICT

Administrative Offices
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Manahawkin, NJ 08050

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George J. Chadic
Superintendent

Lourdes LaGuardia
Business Administrator
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"BUILDING A BETTER WORLD ONE STUDENT AT A TIME"

February 15, 2022

Honorable President and
Members of the Board of Education
Stafford Township School District
Ocean County, New Jersey

Dear Board Members:

The comprehensive annual financial report of the Stafford Township School District for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the district. All disclosures necessary to enable the reader to gain an understanding of the district's financial activities have been included.

The comprehensive annual financial report is presented in four sections: Introductory, Financial, Statistical and Single Audit. The introductory section includes this transmittal letter, the district's organizational chart and a list of principal officials. The financial section includes the management's discussion and analysis, basic financial statements and schedules, as well as the auditor's report thereon. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis.

The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996 and the US. Office of Management and Budget Circular Uniform Guidance, Audits of States, Local Governments, and Non-Profit Organizations, and the New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments.

Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws, regulations, findings and recommendations, are included in the single audit section of this report.

1.) **REPORTING ENTITY AND ITS SERVICES:**

The Stafford Township School District is an independent reporting entity within the criteria adopted by the GASB as established by NCGA statement No. 3. All funds and account groups of the district are included in this report. The Stafford Township Board of Education and all its schools constitute the district's report entity.

The operating district provides a full range of educational services appropriate to grade levels preschool through sixth. Stafford Township is a member of Southern Regional School District for grade levels 7 through 12. Educational services are provided for regular and special education programs for handicapped youngsters.

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2.) **ECONOMIC CONDITIONS AND OUTLOOK:**

The Stafford Township School District has five schools and a performing arts theater, for its population of students from pre-school through sixth grade. The community's economic condition seems stable as a result of new growth and housing developments. The district continues monitoring its enrollment and capacity.

3.) **MAJOR INITIATIVES:**

The Stafford Township School District worked toward the goals set by the board of education for the 2020-2021 school year. The budget was cooperatively developed by the staff, administration and board of education.

The district continues to work toward effective differentiation of instruction to provide for the needs of every child. Professional development opportunities for all staff continued and focused to provide for the needs of all students.

Despite the continued lack of state funding, the Stafford Township School District is proud of the achievements it has accomplished in the areas of educational efficiency and effectiveness during the 2020-2021 school year. The challenges presented as a result of COVID closures were successfully met offering our families five days of instruction if they choose. The hope continues that the state will meet its obligations under the established funding formula.

The Achieve NJ initiative was continued to improve student achievement, the district has an established Behavioral Disabilities program in K-2 and enhanced all special education programs. We have made significant progress toward 21st Century Classrooms by providing Google Chrome books for each student in each classroom with full implementation in 2020-2021 availing students with computers for remote instruction when needed.

a) **Oxycocus Elementary School**

For the 2020-21 school year, 147 students attended the Oxycocus School. (We are given \$224,400 in preschool aid for 41 economically disadvantaged students.)

b) **Ronald L Meinders Primary Learning Center**

The Ronald L. Meinders Primary Learning Center is a kindergarten school for students in the Stafford Township School District. Our school motto is "Imagine, Explore & Discover." The overall goal of the school is to provide a student-centered environment that empowers children to realize and develop their own style of learning. We have 12 kindergarten classes, one developmental kindergarten class and one self-contained special education class; with a total of 276 students. Special Area integrated instruction includes: STEAM, Physical Education, Art, Social Skills and Literacy Experience. A Makerspace/Library room is also utilized by students. Additional services offered include: speech therapy, early intervention support, enrichment supports, guidance counseling, and resource center assistance.

Technology is available in each classroom with one to one devices, iPads for student use and one interactive whiteboard for instruction, as well as a computer lab. Additionally, teacher, school and district web pages serve as effective tools for communicating calendars of events, special projects, and valuable educational information for all.

c) **Ocean Acres Elementary School**

The Ocean Acres Elementary School houses our first and second graders with a total enrollment of 599 students. Due to the pandemic students were both in house and virtual during the 202-19-2020 school year. Special Areas include art, music, world language, STEAM and physical education via choice boards. Additional services offered include guidance lessons (whole class, small group and

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individual), resource center, mindfulness, speech services, occupational therapy and physical therapy. Classroom experiences are authentic, and promote a developmental continuum of literacy, mathematics, science, social studies, creative arts, socialization, and fine/gross/sensory motor skills. Small group instruction and intervention is available to students as needed during the school day. Lessons are creative, student-centered, and extended by our 1:1 technology. The building also utilizes a building-based behavior management model providing students with clear and consistent expectations for behaviors throughout the entire school day.

d) McKinley Avenue School

The McKinley Avenue Elementary provides engaging learning experiences for all of our third and fourth grade students. We were able to offer in-person learning and remote learning to our students during the pandemic. While following CDC and DOE guidelines, safety measures were incorporated into our school environment as well as our daily routine.

We are very proud of our literacy program that creatively utilizes authentic literature, trade books, and leveled readers to teach our children essential reading strategies and skills. The development of students' writing skills is enhanced as writing is infused in all content areas. Our mathematics program promotes the use of hands-on lessons and problem-solving activities. Our children access the tools needed to boost their technological skills as they use Chromebooks, and iPads on a daily basis.

Students are provided with opportunities to address their developmental needs and interests. Speech, occupational therapy, physical therapy, resource room, and counseling services are available for students who need such assistance.

The McKinley Avenue Elementary School takes great pride in the positive and nurturing environment that characterizes our school. By teaching our students to think and dream, we continue to create life-long learners who will achieve success in any area they pursue.

e) Stafford Intermediate School

The Stafford Intermediate School provides a unique and challenging learning experience for all of our fifth and sixth graders. Our highly qualified teachers differentiate their instruction so each student can maximize their learning potential through a variety of methods and materials. Lessons are creative, student-centered, and extended by our 1:1 technology. Our school community is highly motivated to provide enriching opportunities utilizing current research and practices. Each child truly has an individualized learning experience at the Intermediate School. Our committed staff provides students the opportunity to further their skills and knowledge through our afterschool enrichment program in both the arts and academic areas.

The Stafford Intermediate School focuses on educating the whole child. In order to achieve this goal, we provide a multitude of programs for our students. The students of the Intermediate School are granted the opportunity to participate in vocal and instrumental music, computers, art, drama and media. This is accomplished in addition to the students continuing in our health and physical education classes.

Our school family at Intermediate includes parents/guardians and community members. There are ample opportunities for parents and community members to visit and/or volunteer in our school. Some of these programs include: Back to School Night, Parent Advisory Committee, DARE Day, Project Aware and Parent Teacher Conferences. Additionally, our PTO sponsors many activities throughout the school year that helps us to provide opportunities to our students to complement their educational program.

The Intermediate School constantly seeks to provide the best educational program for all students. We are committed to lifelong learning for staff and students alike.

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f) Stafford Township Art Center (STAC)

The Stafford Township Arts Center continues to be used by Stafford students and outside rentals of the facility. The goal is to operate this facility without a loss. The Community School Manager continues to work diligently to maximize the use and increase the potential income possibilities of the facility. Maintenance of the facility is continuous. The calendar is full for the 2021-2022 season.

g) Special Services

The Iguana Cafe at the Stafford Intermediate School allows students the opportunity for life skills. The student run cafe incorporates multi-curricular skills while building community and conversation skills of the students.

Students are afforded opportunities to participate in the least restrictive environment. Child Study Team members along with staff and parents determine the appropriate program to meet the student's needs while considering the educational impact of peer interaction. The district's collaborative philosophy meshes the General Education and Special Education populations.

h) Curriculum & Instruction

The Achieve 3000 program was implemented during the 2015-2016 school year for all students in Grades 3-6. Achieve 3000 is an online program which provides differentiated online literacy instruction for each student at his or her Lexile/reading level. The program delivers differentiated reading and writing assignments- using high-quality, non-fiction content based on each student's reading/interest level - and automatically adapts content via ongoing, real-time Lexile assessment.

In grades K-2, the district utilizes Reading Eggs and Math Seeds as an extra resource to help students in the areas of reading and math. It is also used by our basic skills teachers in grades 3.

Our contract with Go Math was ending, so the district explored various math programs. It was determined that for the 21-22 school year, the district would go to "Envisions" for all students in Grades K-6. Envisions is aligned to NJSLA standards and has materials and resources to help teachers meet the District Curriculum. The program features both hard copy materials as well as online resources for teachers and students. It has also an integration with google classroom, our online learning platform.

The Schoolwide Fundamentals program was implemented during the 2016-2017 school year for all students in Grades K-6. Schoolwide Fundamentals is a comprehensive resource for Language Arts Literacy. The program encompasses tangible books, lesson plans, evaluation tools, and online books for teachers and students.

The district utilized several online resources this past year to assist with online learning. This included Kami, Screencatsify and enhanced google applications. We also utilized in grades K-6 the iReady program for a diagnostic and intervention assistance in reading and math.

4.) INTERNAL ACCOUNTING CONTROLS:

Management of the district is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the district are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the district also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and

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regulations related to those programs. This internal control structure is also subject to evaluation by the district management.

As part of the district's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the district has complied with applicable laws and regulations.

5.) **BUDGETARY CONTROL:**

Written control procedures have been instituted for the business operations of the district, and are monitored to conform to changing GAAP procedures. The finance committee meets monthly to review financial updates, reports and bills for payment. The district administrative team, which includes the Superintendent of Schools, School Business Administrator, School Principals and District Supervisors meet monthly, to review financial records for each department. The Superintendent of Schools and Business Administrator scrutinize each purchase order prior to processing and meet monthly to review the overall financial state of the district to ensure that a need exists to purchase specific goods and services, and that funds are available to pay for these items.

An encumbrance accounting system continues to be used to record outstanding purchase order commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as re-appropriations of fund balance in the subsequent year. Those amounts re-appropriated are reported as reservations of fund balance as June 30, 2021.

6.) **ACCOUNTING SYSTEM AND REPORTS:**

The district's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the district is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements".

7.) **DEBT ADMINISTRATION:**

On June 30, 2021, the district's outstanding debt issues are \$9,310,000.00 which will be fully retired during school year 2037-2038.

8.) **CASH MANAGEMENT:**

Public funds used in the operation of the school district deposited in public depositories are protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect governmental units from loss of funds on deposit with failed banking institutions in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey where the funds are secured in accordance with the act.

9.) **RISK MANAGEMENT:**

The board carries various forms of insurance, including, but not limited to general liability, automobile liability and comprehensive/collision, hazard, student, and theft insurance on property and contents, and fidelity bonds.

10.) **OTHER INFORMATION:**

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Ford, Scott and Associates, L.C.C., CPAs was selected by the Board of Education to perform the 2020-2021 audit.

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In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of the Single Audit Act of 1996 and the US. Office of Management and Budget Circular Uniform Guidance, Audits of States, Local Governments, and Non-Profit Organizations, and the New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid Payments. The auditor's report on the basic financial statements is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

11.) **ACKNOWLEDGMENTS:**

We would like to express our appreciation to the members of the Stafford Township School Board of Education for their concern, cooperation and support.

Also, this report could not have been accomplished without the efficient and dedicated services of our financial and accounting staff.



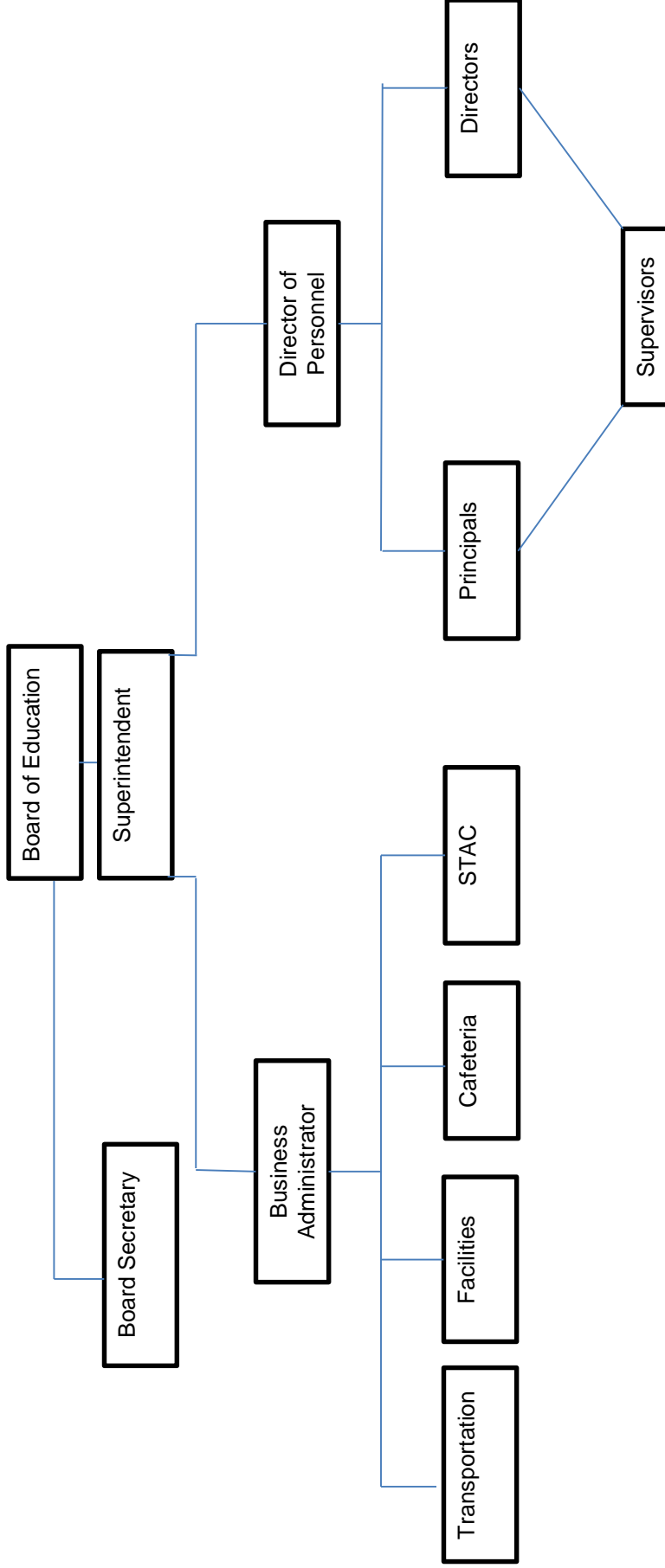
George Chidiac
Superintendent of Schools



Lourdes LaGuardia
School Business Administrator/Board Secretary

GC/LL/km

Stafford Township Board of Education Organizational Chart



**STAFFORD TOWNSHIP
BOARD OF EDUCATION
MANAHAWKIN, NEW JERSEY**

**ROSTER OF OFFICIALS
JUNE 30, 2021**

Members of the Board of Education

	<hr/>	<hr/>
		Term
Tammy Wagner	President	2024
Joseph Mangino	Vice President	2022
Kevin Cooney	Member	2024
Patricia Formica	Member	2023
Christopher Fritz	Member	2023
Deborah Lyons	Member	2023
Brett Novick	Member	2021
Matthew Regulski	Member	2024
Mark Zoladz	Member	2022
Taylor Brennan	Member	2024

SUPERINTENDENT

George J. Chidiac

BOARD SECRETARY / SCHOOL BUSINESS ADMINISTRATOR

Lourdes LaGuardia

TREASURER OF SCHOOL MONIES

Stephen J Brennan

IN - HOUSE COUNSEL

Martin Buckley, Esq.

**STAFFORD TOWNSHIP
BOARD OF EDUCATION
MANAHAWKIN, NEW JERSEY**

**CONSULTANTS AND ADVISORS
JUNE 30, 2021**

INDEPENDENT AUDITOR

Ford, Scott & Associates, L.L.C.
Certified Public Accountants
1535 Haven Avenue
Ocean City, New Jersey 08223

OFFICIAL DEPOSITORIES

Ocean First Bank

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Financial Section



FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

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Independent Auditor's Report

Honorable President and
Members of the Board of Education
Stafford Township School District
County of Ocean, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stafford Township School District, in the County of Ocean, New Jersey, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stafford Township School District, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Required Supplementary Information identified in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Stafford Township School District's basic financial statements. The combining and individual non-major fund financial statements and schedule of expenditures of federal awards as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance) and the schedule of state financial assistance as required by NJ OMB 15-08 and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by the Uniform Guidance and the schedule of state financial assistance as required by NJ OMB 15-08 is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, schedule of expenditures of federal awards, as required by the Uniform Guidance, and the schedule of state financial assistance as required by NJ OMB 15-08 is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 15, 2022 on our consideration of the Stafford Township School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Stafford Township School District's internal control over financial reporting and compliance.

Ford, Scott & Associates, L.L.C.
FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS

Michael S. Garcia

Michael S. Garcia
Certified Public Accountant
Licensed Public School Accountant
No. 2080

February 15, 2022

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Required Supplementary Information – Part I

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED**

The discussion and analysis of Stafford Township School District's financial performance provides an overall review of the School District's financial activities for the fiscal year ended June 30, 2021. The intent of this discussion and analysis is to look at the School District's financial performance as a whole; readers should also review the basic financial statements and notes to enhance their understanding of the School District's financial performance.

The Management's Discussion and Analysis (MD&A) is an element of Required Supplementary Information specified in the Governmental Accounting Standards Board's (GASB) Statement No. 34 - Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments issued in June 1999.

Financial Highlights

Key financial highlights for 2021 are as follows:

- In total, net position increased \$2,338,959.31 which represents a 21.55% increase from 2020.
- The State of New Jersey reimbursed the District \$1,094,369.52 during the fiscal year ended June 30, 2021 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount, which is not budgeted, is included as both a revenue and appropriation in the financial statements.
- General revenues accounted for \$40,045,939.82 in revenue or 71 percent of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$16,077,797.07 or 29 percent of total revenues of \$56,123,736.89.
- Total assets of governmental activities increased by \$1,264,373.18 as Cash and Cash Equivalents increased by \$2,602,579.71 and net capital assets decreased by \$2,019,698.98.
- The School District had \$56,096,332.84 in expenses; only \$17,281,993.15 of these expenses were offset by program specific charges for services, grants or contributions. General revenues (primarily taxes and state aid) of \$40,045,939.82 were adequate to provide for these programs.
- Among governmental funds, the General Fund had \$45,987,076.88 in revenues, and \$42,513,546.64 expenditures. The General Fund's fund balance increased \$1,454,052.02 over 2020.

Using this Comprehensive Annual Financial Report (CAFR)

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand Stafford Township School District as a financial whole, an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole School district, presenting both an aggregate view of the School district's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements also look at the School district's most significant funds with all other non-major funds presented in total in one column. In the case of Stafford Township School District, the General Fund is by far the most significant fund.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

Reporting the School District as a Whole

Statement of Net Position and the Statement of Activities

While this document contains the large number of funds used by the School District to provide programs and activities, the view of the School District, as a whole looks at all financial transactions and ask the question, "How did we do financially during 2021?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector businesses. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the School District's net position and changes in those assets. This change in net position is important because it tells the reader that, for the school district as a whole, the financial position of the School district have improved or diminished. The causes of this change may be the result of many factors, some financial and some not. Non-financial factors include the School District's property tax base, current laws in New Jersey restricting revenue growth, facility condition, required educational programs and other factors.

In the Statement of Net Position and the Statement of Activities, the School District is divided into two distinct kinds of activities:

- Governmental Activities - All of the School District's programs and services are reported here including instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.
- Business-Type Activity - This service is provided on a charge for goods or services basis to recover all the expenses of the goods or services provided. The Food Service enterprise fund is reported as a business activity.

Reporting the School District's Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the School District's funds. The School District uses many funds to account for a multitude of financial transaction. The School District's governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund, and Debt Service Fund.

Governmental Funds

The School District's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in the future years. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School district's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

Enterprise Fund

The enterprise fund uses the same basis of accounting as business-type activities; therefore, these statements are essentially the same.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the District-wide and fund financial statements.

The School District as a Whole

Recall that the Statement of Net Position provides the perspective of the School District as a whole. Net position may serve over time as a useful indicator of a government's financial position.

The District's financial position is the product of several financial transactions including the net results of activities, the acquisition and payment of debt, the acquisition and disposal of capital assets, and the depreciation of capital assets.

Table 1 provides a summary of the School District's net position for 2021 and 2020.

**Table 1
Net Position**

	2021	2020
Assets		
Current and Other Assets	\$ 16,428,272.45	13,264,053.14
Capital Assets	31,015,735.67	33,007,551.55
Total Assets	47,444,008.12	46,271,604.69
Deferred Outflow of Resources		
Deferred outflows related to Pensions	2,556,070.00	2,011,326.00
Loss on Refunding of Long Term Debt	-	-
Total Deferred Outflow of Resources	2,556,070.00	2,011,326.00
Liabilities		
Long-Term Liabilities	28,431,404.26	29,352,645.29
Other Liabilities	1,908,142.43	1,796,034.28
Total Liabilities	30,339,546.69	31,148,679.57
Deferred Inflows of Resources		
Deferred inflows related to Pensions	6,469,584.00	6,282,263.00
Total Deferred Inflows of Resources	6,469,584.00	6,282,263.00
Net Position		
Invested in Capital Assets, Net of Debt	18,592,376.76	19,597,640.36
Restricted	12,823,412.75	11,265,055.98
Unrestricted	(18,224,842.08)	(20,010,708.22)
Total Net Position	\$ 13,190,947.43	10,851,988.12

The District's combined net position was \$13,190,947.43 on June 30, 2021. This was an increase of \$2,338,959.31 or 22 percent from the prior year.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

Table 2 shows changes in net position for fiscal years 2021 and 2020.

**Table 2
Changes in Net Position**

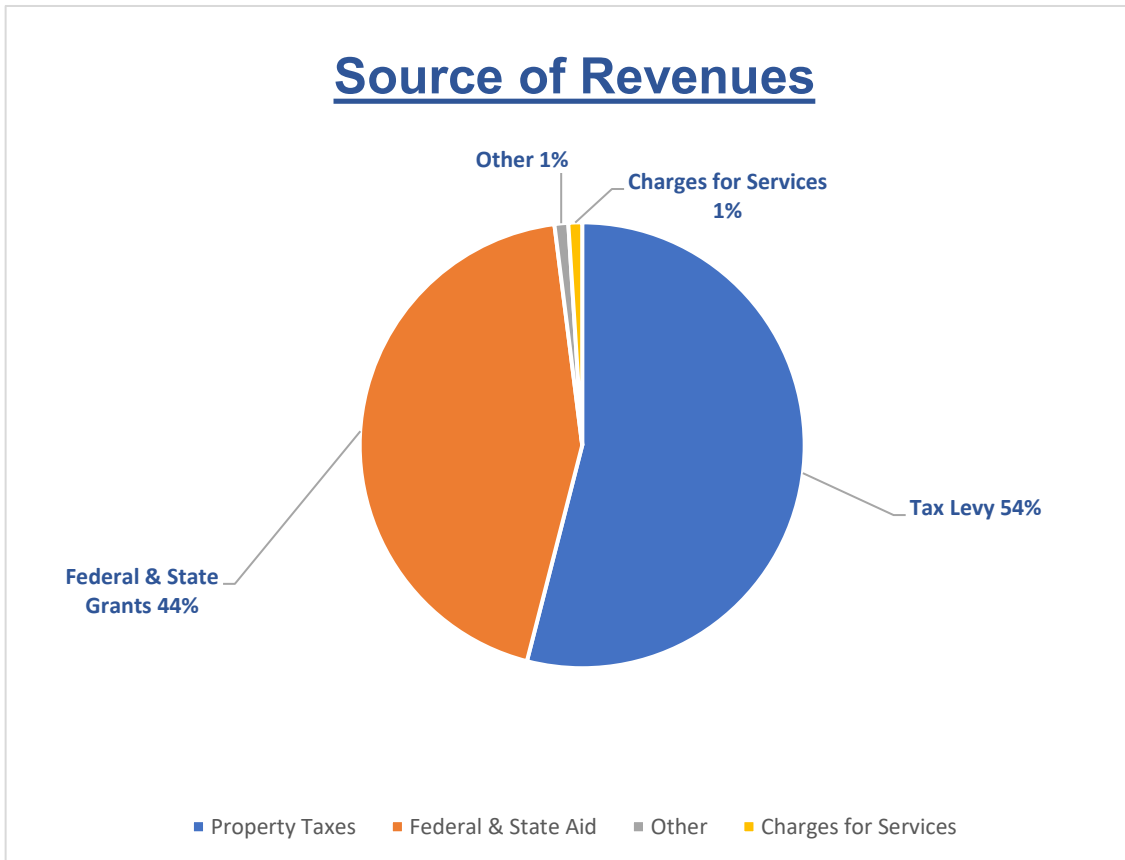
	2021	2020
Revenues		
Program Revenues:		
Charges for Services	\$ 484,424.44	\$ 1,016,192.00
Operating Grants and Contributions	16,407,066.71	9,431,767.14
Capital Grants & Contributions	390,502.00	381,491.00
General Revenues:		
Property Taxes	30,493,246.00	30,059,233.00
Grants and Entitlements	9,069,131.61	9,532,690.59
Other	483,562.21	223,539.03
Total Revenues	57,327,932.97	50,644,912.76
Program Expenses		
Instruction	31,553,273.80	27,196,590.86
Support Services:		
Tuition	112,796.92	19,501.75
Related Services - Pupils and Instructional Staff	9,721,512.19	9,167,170.74
General Administration, School Administration, Central Services and Maintenance of Facilities	2,845,002.15	2,515,422.96
Pupil Transportation	7,514,102.18	5,552,222.92
Capital Outlay	2,852,797.76	2,404,501.78
Cost of Issuance on Long Term Debt	-	-
Interest on Debt	312,049.54	350,377.85
Business-Type Activities	1,184,798.30	975,573.13
Total Expenses	56,096,332.84	48,181,361.99
Adjustment to Fixed Assets	-	-
Transfers	-	(640,477.10)
Increases in Net Position	\$ 1,231,600.13	\$ 1,823,073.67

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

Governmental Activities

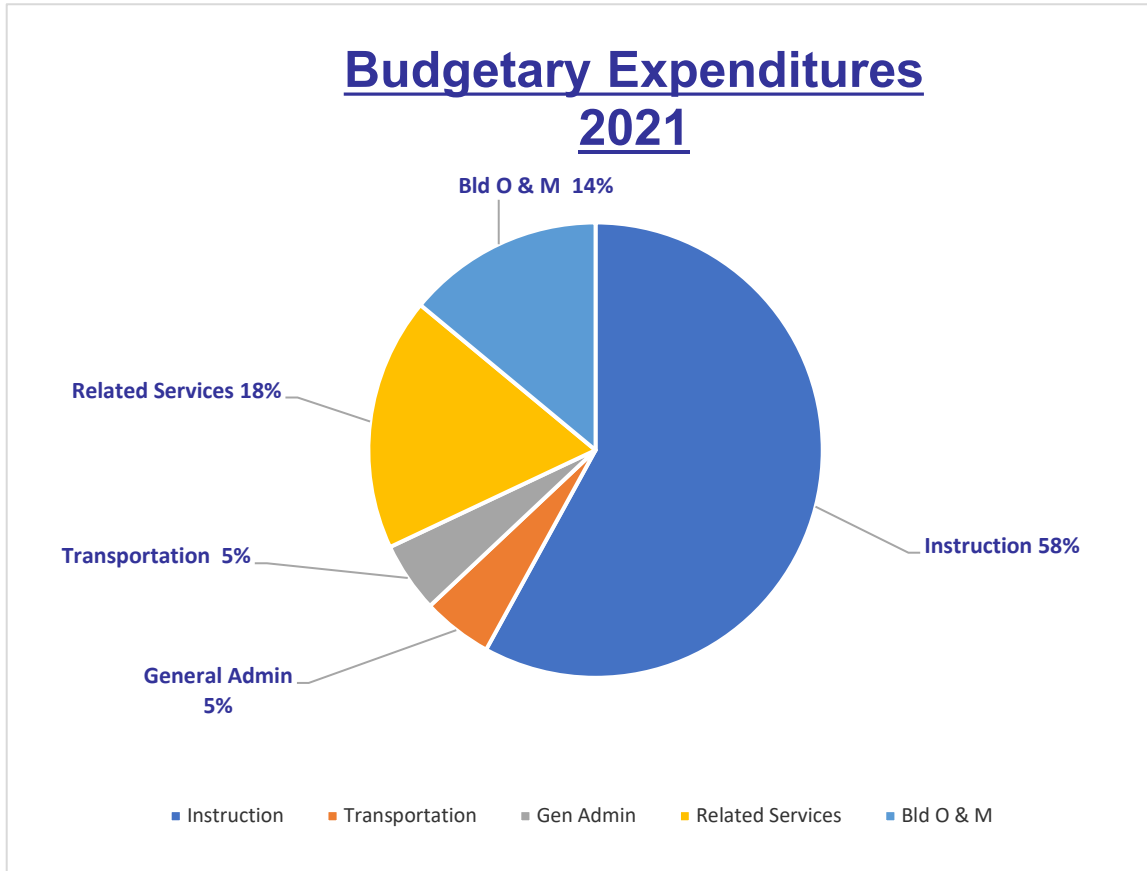
The unique nature of property taxes in New Jersey creates the legal requirements to annually seek voter approval for the School District operations. Property taxes made up 54 percent of revenues for governmental activities for the Stafford Township School District for fiscal year 2021. The District's total revenues were \$56,123,736.89 for the year ended June 30, 2021. Federal, state, and local grants accounted for another 44 percent of revenue.



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**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

The total cost of all program and services was \$54,911,534.54, Instruction comprises 58 percent of District expenses, Student Support Services comprises 18 percent of District expenses and Operations Maintenance comprises 14 percent of District expenses.



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**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

Business-Type Activities

Revenues for the District's business-type activities were comprised of charges for services and federal and state reimbursements.

- Business-type revenues exceeded expenses by \$19,397.78.
- Charges for business-type activities represent \$332,130.60 of revenue. This represents amounts paid by patrons for services.
- Federal and state reimbursement for meals, including payments for free and reduced lunches and breakfast, and donated commodities was \$872,065.48.

Governmental Activities

The Statement of Activities shows the cost of program services and the charges for services and grants offsetting those services. Table 3 shows the total cost of services and the net cost of services. The net cost shows the financial burden that was placed on the District's taxpayers by each of these functions.

Table 3

	<u>Total Cost of Services 2021</u>	<u>Net Cost of Services 2021</u>	<u>Total Cost of Services 2020</u>	<u>Net Cost of Services 2020</u>
Instruction	\$ 31,553,273.80	\$ 20,157,562.96	\$ 27,196,590.86	\$ 19,660,947.44
Support Services:				
Tuition	112,796.92	112,796.92	19,501.75	19,501.75
Pupils and Instructional Staff	9,721,512.19	6,652,080.49	9,167,170.74	7,149,126.01
General Administration	1,360,796.81	1,219,909.42	1,325,029.46	1,345,791.16
School Administration	1,484,205.34	1,330,541.09	1,190,393.50	1,209,045.61
Central Services	800,861.66	717,946.04	749,493.82	761,237.53
Plant and Maintenance of Facilities	6,713,240.52	6,163,914.00	4,802,729.10	4,877,319.85
Pupil Transportation	2,852,797.76	2,557,439.01	2,404,501.78	2,442,177.58
Issuance on Long Term Debt	312,049.54	(78,452.46)	350,377.85	(31,113.15)
Total Expenses	<u>\$ 54,911,534.54</u>	<u>\$ 38,833,737.47</u>	<u>\$ 47,205,788.86</u>	<u>\$ 37,434,033.78</u>

Instruction expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular activities.

Tuition is predominately made up of charges for private schools for disabled students.

Pupils and instructional staff include the activities involved with assisting staff with the content and process of teaching to students, including curriculum and staff development.

General administration, school administration, and business include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities involve keeping the school grounds, buildings, and equipment in an effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, as well as to and from school activities, as provided by State law.

Interest on debt involves the transactions associated with the payment of interest and other related charges to debt of the School District.

"Other" includes special schools.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

The School District's Funds

All governmental funds (i.e., general fund, special revenue fund capital projects fund and debt service fund presented in the fund-based statements) are accounted for using the modified accrual basis of accounting. Total revenues amounted to \$49,325,071.37 and expenditures were \$47,749,589.51. The net increase in fund balance for the year was \$1,575,481.86.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2021 and the amount and percentage of increases and decreases in relation to prior year revenues.

Revenue	Amount	Percent of Total	Increase (Decrease) from 2020	Percent of Increase (Decrease)
Local Sources	\$ 31,238,717.69	63.33%	\$ 576,840.64	1.88%
State Sources	16,356,688.21	33.16%	1,071,956.50	7.01%
Federal Sources	1,729,665.47	3.51%	798,678.53	85.79%
Total	<u>\$ 49,325,071.37</u>	100.00%	<u>\$ 2,447,475.67</u>	5.22%

Local sources increased by \$576,840.64 due an increase in the miscellaneous revenue. State sources increased by \$1,071,956.50 predominantly due to On-behalf contributions by the State.

The following schedule represents a summary of the governmental funds expenditures for the fiscal year ended June 30, 2021, and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	Amount	Percent of Total	Increase (Decrease) from 2020	Percent of Increase (Decrease)
Current expense:				
Instruction	\$ 15,943,038.33	33.39%	\$ 851,993.58	5.65%
Undistributed expenditures	28,741,996.96	60.19%	2,285,735.34	8.64%
Capital Outlay	1,916,024.22	4.01%	1,013,131.08	112.21%
Debt Service	1,148,530.00	2.41%	(555,902.50)	-32.62%
Total	<u>\$ 47,749,589.51</u>	100.00%	<u>\$ 3,594,957.50</u>	8.14%

Changes in expenditures were the results of varying factors. Instruction expenditures increased due to increases in salary and other expenses. Undistributed expenditures increased due an increase in employee benefits. Capital Outlay increased due to new projects were started in SY20-21. Debt Service expenditures decreased as the required debt principal and interest payments were less than the prior year.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

General Fund Budgeting Highlights

The School District's budget is prepared according to New Jersey law, and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

Over the course of the year, the District revised the annual operating budget several times. Revisions in the budget were made to recognize revenues that were not anticipated and to prevent over-expenditures in specific line item accounts. Several of these revisions bear notation:

- Some Salaries were reallocated to or from the lines they were originally budgeted in.
- Some Undistributed Expenses such as Cleaning for Care and Upkeep of Grounds were reallocated to other line items.

Capital Assets

At the end of the fiscal year 2021, the School District had \$30,966,874.12 invested in land, building, furniture and equipment and vehicles. Table 4 shows fiscal year 2021 balances compared to 2020.

**Table 4
Capital Assets (Net of Depreciation) at June 30,**

	2021	2020	
Land	\$ 500,000.00	\$ 500,000.00	
Construction in Progress	4,111,733.71	4,247,030.51	
Building and Building Improvements	24,762,152.53	26,551,216.89	
Machinery and Equipment	1,514,810.85	1,610,148.67	
Total	\$ 30,888,697.09	\$ 32,908,396.07	

Overall capital assets decreased by \$1,941,521.95 from fiscal year 2020 to fiscal year 2021. The decrease in capital assets is due to several deletions that were booked in 2021. For more detailed information, please refer to the Notes to the Financial Statements.

Debt Administration

At June 30, 2021, the School District had \$16,580,598.33 of outstanding debt. Of this amount, \$4,157,239.42 is for compensated absences, \$9,310,000.00 for serial bonds for school construction, and capital leases in the amount of \$3,113,358.91.

**Table 5
Outstanding Debt at June 30,**

	2021	2020	
2010 Issue	\$ -	\$ 464,000.00	
2017 Issue	9,310,000.00	9,730,000.00	
Capital Leases	3,113,358.91	3,215,911.19	
Compensated Absences	4,157,239.42	4,257,507.63	
Total	\$ 16,580,598.33	\$ 17,667,418.82	

At December 31, 2021, the School District was within its legal debt margin. For more detailed information, please refer to the Notes to the Financial Statements.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
UNAUDITED (CONTINUED)**

For the Future

The Stafford Township School District is in good financial condition presently. The School District is proud of its community support of the public schools.

In conclusion, the Stafford Township School District has committed itself to financial excellence for many years. In addition, the School District's system for financial planning, budgeting, and internal financial controls are well regarded. The School District plans to continue its sound fiscal management to meet the challenges of the future.

Contacting the School District's Management

This financial report is designed to provide our citizens, taxpayers, investors, and creditors with a general overview of the School District's finances and to show the School District's accountability for the money it receives. If you have questions about this report or need additional information, contact Lourdes LaGuardia Business Administrator/Board Secretary at Stafford Township School District, 250 North Main Street, Manahawkin, New Jersey 08050-2895.

Please visit our website at www.staffordschools.org.

Basic Financial Statements

DISTRICT – WIDE FINANCIAL STATEMENTS

The statement of net position and the statement of changes in net position display information about the District. These statements include the financial activities of the overall District, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business – type activities of the District.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Statement of Net Position
June 30, 2021

	Governmental Activities	Business-Type Activities	Total
ASSETS			
Cash and Cash Equivalents	\$ 15,289,201.63	410,018.25	15,699,219.88
SREC Investment	177,011.52	-	177,011.52
Receivables, Net	476,812.50	68,327.29	545,139.79
Internal Balances	-	-	-
Inventory	-	6,901.26	6,901.26
Capital Assets, Not Being Depreciated	4,611,733.71	-	4,611,733.71
Capital Assets, Net of Depreciation	26,276,963.38	127,038.58	26,404,001.96
Total Assets	<u>46,831,722.74</u>	<u>612,285.38</u>	<u>47,444,008.12</u>
DEFERRED OUTFLOW OF RESOURCES			
Deferred Outflows Related to Pensions	2,556,070.00	-	2,556,070.00
Total Deferred Outflow of Resources	<u>2,556,070.00</u>	<u>-</u>	<u>2,556,070.00</u>
LIABILITIES			
Accounts Payable	905,023.63	18,137.10	923,160.73
Accrued Interest Payable	131,955.51	-	131,955.51
Deferred Revenue	8,057.86	22,801.26	30,859.12
Noncurrent Liabilities			
Due Within One Year	822,167.07	-	822,167.07
Due Beyond One Year	15,758,431.26	-	15,758,431.26
Net Pension Liability	12,672,973.00	-	12,672,973.00
Total Liabilities	<u>30,298,608.33</u>	<u>40,938.36</u>	<u>30,339,546.69</u>
DEFERRED INFLOWS OF RESOURCES			
Deferred Inflows Related to Pensions	6,469,584.00	-	6,469,584.00
NET POSITION			
Invested in Capital Assets, Net of Related Debt	18,465,338.18	127,038.58	18,592,376.76
Restricted for:			
Capital Projects	5,812,220.11	-	5,812,220.11
Emergency	290,000.00	-	290,000.00
Maintenance	1,559,114.04	-	1,559,114.04
Other Purposes	5,162,078.60	-	5,162,078.60
Unrestricted (Deficit)	(18,669,150.52)	444,308.44	(18,224,842.08)
Total Net Position	<u>\$ 12,619,600.41</u>	<u>571,347.02</u>	<u>13,190,947.43</u>

The accompanying Notes to Financial Statements are an integral part of this statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
Statement of Activities
For the Year Ended June 30, 2021

Function/Programs	Program Revenue				Net (Expense) Revenue and Changes in Net Position			
	Direct Expenses	Allocated Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental Activities:								
Instruction:								
Regular	\$ 9,369,768.85	9,238,933.03	-	5,468,028.24	-	(13,140,673.64)	-	(13,140,673.64)
Special Education	5,604,066.24	5,802,720.94	152,293.84	5,125,212.62	-	(6,129,280.72)	-	(6,129,280.72)
Other Special Instruction	632,896.58	624,059.06	-	369,347.04	-	(887,608.60)	-	(887,608.60)
Support Services:								
Tuition	112,796.92	-	-	-	-	(112,796.92)	-	(112,796.92)
Student & Instruction Related Services	4,863,969.71	4,826,580.63	-	3,038,469.85	-	(6,652,080.49)	-	(6,652,080.49)
School Administrative Services	997,326.31	486,879.03	-	153,664.25	-	(1,330,541.09)	-	(1,330,541.09)
General Administrative Services	914,400.74	446,396.07	-	140,887.39	-	(1,219,909.42)	-	(1,219,909.42)
Central Services	538,146.83	262,714.83	-	82,915.62	-	(717,946.04)	-	(717,946.04)
Plant Operation and Maintenance	4,972,721.41	1,740,519.11	-	549,326.52	-	(6,163,914.00)	-	(6,163,914.00)
Pupil Transportation	1,916,965.38	935,832.38	-	295,356.75	-	(2,557,439.01)	-	(2,557,439.01)
Unallocated Benefits	21,998,098.39	(21,998,098.39)	-	-	-	-	-	-
Unallocated Depreciation	2,366,536.69	(2,366,536.69)	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Cost of Issuance on Long Term Debt	-	-	-	-	-	-	-	-
Interest on Long-Term Debt	-	-	-	-	-	-	-	-
Total Governmental Activities	54,599,743.59	(0.00)	152,293.84	15,223,210.28	390,502.00	(38,833,737.47)	-	78,452.46
Business-Type Activities:								
Food Service	834,711.06	-	50,014.48	872,065.48	-	-	87,368.90	87,368.90
Other	350,087.24	-	282,116.12	-	-	-	(67,971.12)	(67,971.12)
Total Business-Type Activities	1,184,798.30	-	332,130.60	872,065.48	-	-	19,397.78	19,397.78
Total Primary Government	\$ 55,784,541.89	(0.00)	484,424.44	16,095,275.76	390,502.00	(38,833,737.47)	19,397.78	(38,814,339.69)
General Revenues:								
Taxes:								
Property Taxes, Levied for General Purposes, Net						\$ 29,735,218.00	-	29,735,218.00
Taxes Levied for Debt Service						758,028.00	-	758,028.00
Federal and State Aid not Restricted						9,069,131.61	-	9,069,131.61
Miscellaneous Income						483,562.21	-	483,562.21
Transfers						-	-	-
Total General Revenues, Special Items, Extraordinary Items and Transfers						40,045,939.82	-	40,045,939.82
Change in Net Position						1,212,202.35	19,397.78	1,231,600.13
Adjustment to Fixed Assets						-	54,246.51	54,246.51
Net Position - Beginning (restated)						11,407,398.06	497,702.73	11,905,100.79
Net Position - Ending						\$ 12,619,600.41	571,347.02	13,190,947.43

The accompanying Notes to Financial Statements are an integral part of this statement

FUND FINANCIAL STATEMENTS

The individual Fund statements and schedules present more detailed information for the individual fund in a format that segregates information by fund type.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Balance Sheet
Governmental Funds
June 30, 2021

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
ASSETS					
Cash and Cash Equivalents	\$ 12,658,601.09	77,491.54	2,553,108.48	0.52	15,289,201.63
Due from Other Funds	132,186.58	1.23	-	-	132,187.81
Receivables - Other	17,161.50	-	-	-	17,161.50
Receivables from Other Governments	238,920.00	220,731.00	-	-	459,651.00
Total Assets	13,046,869.17	298,223.77	2,553,108.48	0.52	15,898,201.94
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts Payable	797,192.06	107,831.26	-	-	905,023.32
Interfund Payable	1.23	127,282.80	4,903.78	-	132,187.81
Bond Anticipation Note	-	-	-	-	-
Due to State of NJ	-	0.31	-	-	0.31
Deferred Revenue	-	8,057.86	-	-	8,057.86
Total Liabilities	797,193.29	243,172.23	4,903.78	-	1,045,269.30
Fund Balances:					
Restricted for:					
Excess Surplus	3,063,425.06	-	-	-	3,063,425.06
Reserved Excess Surplus - Designated for Subsequent Year's Expenditures	1,983,699.00	-	-	-	1,983,699.00
Capital Projects	-	-	2,548,204.70	-	2,548,204.70
Committed to:					
Capital Reserve	3,264,015.41	-	-	-	3,264,015.41
Maintenance Reserve	1,559,114.04	-	-	-	1,559,114.04
Emergency Reserve	290,000.00	-	-	-	290,000.00
Assigned to:					
Designated for Subsequent Year's Expenditures	59,903.00	-	-	-	59,903.00
Encumbrances	459,557.33	-	-	-	459,557.33
Unassigned Fund Balance	1,569,962.04	55,051.54	-	0.52	1,625,014.10
Total Fund Balances	12,249,675.88	55,051.54	2,548,204.70	0.52	14,852,932.64
Total Liabilities and Fund Balances	\$ 13,046,869.17	298,223.77	2,553,108.48	0.52	

Amounts reported for *governmental activities* in the statement of Net Position (A-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.

The cost of the assets is \$66,737,352.68 and the accumulated depreciation is \$35,848,655.59.

30,888,697.09

Pension Liabilities Net of Deferred Outflows & Inflows

(16,586,487.00)

Non current investment balances

177,011.52

Long - term liabilities, including bonds and capital leases payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds.

(16,712,553.84)

Net Position of governmental activities

\$ 12,619,600.41

STAFFORD TOWNSHIP SCHOOL DISTRICT
Statement of Revenues, Expenditures, and Changes in Fund Balance
Governmental Funds
For the Year Ended June 30, 2021

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Local Sources:					
Local Tax Levy	\$ 29,735,218.00	-	-	758,028.00	30,493,246.00
Tuition Charges	152,293.84	-	-	-	152,293.84
Miscellaneous	462,875.91	125,398.16	4,903.78	-	593,177.85
Total Local Sources	30,350,387.75	125,398.16	4,903.78	758,028.00	31,238,717.69
State Sources	15,583,361.52	382,824.69	-	390,502.00	16,356,688.21
Federal Sources	53,327.61	1,358,117.86	-	-	1,411,445.47
Total Revenues	<u>45,987,076.88</u>	<u>1,866,340.71</u>	<u>4,903.78</u>	<u>1,148,530.00</u>	<u>49,006,851.37</u>
EXPENDITURES					
Current:					
Regular Instruction	9,402,487.02	-	-	-	9,402,487.02
Special Education Instruction	3,933,721.88	1,690,893.75	-	-	5,624,615.63
Other Special Instruction	635,106.58	-	-	-	635,106.58
Support Services:					
Tuition	112,796.92	-	-	-	112,796.92
Student & Instruction Related Serv.	4,194,267.02	686,795.24	-	-	4,881,062.26
School Administrative Services	1,000,808.86	-	-	-	1,000,808.86
General Administrative Services	917,593.72	-	-	-	917,593.72
Central Services	540,025.98	-	-	-	540,025.98
Plant Operation and Maintenance	3,577,740.77	-	-	-	3,577,740.77
Pupil Transportation	1,923,659.21	-	-	-	1,923,659.21
Unallocated Employee Benefits	15,757,347.39	-	-	-	15,757,347.39
Debt Service:					
Principal	-	-	-	884,000.00	884,000.00
Interest and Other Charges	-	-	-	264,530.00	264,530.00
Capital Outlay	517,991.29	12,429.05	1,379,174.83	-	1,909,595.17
Total Expenditures	<u>42,513,546.64</u>	<u>2,390,118.04</u>	<u>1,379,174.83</u>	<u>1,148,530.00</u>	<u>47,431,369.51</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>3,473,530.24</u>	<u>(523,777.33)</u>	<u>(1,374,271.05)</u>	<u>-</u>	<u>1,575,481.86</u>
OTHER FINANCING SOURCES (USES)					
Bond Proceeds	-	-	-	-	-
Transfer in	4,903.78	524,382.00	1,500,000.00	-	2,029,285.78
Transfer out	(2,024,382.00)	-	(4,903.78)	-	(2,029,285.78)
Total Other Financing Sources and Uses	<u>(2,019,478.22)</u>	<u>524,382.00</u>	<u>1,495,096.22</u>	<u>-</u>	<u>-</u>
Net Changes in Fund Balance	1,454,052.02	604.67	120,825.17	-	1,575,481.86
Fund Balance - July 1, As Restated	10,795,623.86	54,446.87	2,427,379.53	0.52	13,277,450.78
Fund Balance (Deficit) - June 30	<u>\$ 12,249,675.88</u>	<u>55,051.54</u>	<u>2,548,204.70</u>	<u>0.52</u>	<u>14,852,932.64</u>

The accompanying Notes to Financial Statements are an integral part of this statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance
of Governmental Funds to the Statement of Activities
For the Year Ended June 30, 2021

Total Net Change in Fund Balance - Governmental Funds (from B-2)		\$ 1,575,481.86
<p>Amounts reported for governmental activities in the statement of activities (A-2) are different because:</p>		
<p>Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current fiscal year.</p>		
Depreciation expense	\$ (2,366,536.69)	
Capital Outlay, Net of Deletions	<u>340,408.66</u>	<u>(2,026,128.03)</u>
<p>Governmental funds report district pension contributions as expenditures. However in the Statement of Activities, the cost of pension benefits earned net of employee contributions is reported as pension expense.</p>		
District pension contributions - PERS	906,142.00	
Cost of benefits earned net of employee contributions	<u>(364,010.00)</u>	542,132.00
<p>Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long - term liabilities in the statement of net assets and is not reported in the statement of activities.</p>		
Bonds Paid		884,000.00
Capital Lease Payments		381,408.53
<p>Proceeds from debt issues are a financing source in the governmental funds. They are not a revenue in the statement of activities; issuing debt increases long - term liabilities in the statement of Net Position.</p>		
Capital lease proceeds		(278,856.25)
Serial Bonds		-
Non-current SREC Investments		15,782.52
Amortization of Net Losses on Refunding		-
Costs of Issuance on Refunding		-
<p>In the statement of activities, certain operating expenses, e.g., compensated absences (vacations and sick pay) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation; when the paid amount exceeds the earned amount, the difference is an addition to the reconciliation.</p>		
		100,268.21
<p>In the statement of activities, interest on long - term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The accrued interest is a deduction in the reconciliation.</p>		
		11,684.46
Change in Net Position of Governmental Activities		<u>\$ 1,205,773.30</u>

The accompanying Notes to Financial Statements are an integral part of this statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
Proprietary Funds
Statement of Net Position
June 30, 2021

	Business-Type Activities - Enterprise Fund		
	Food Service	Other	Total
ASSETS			
Current Assets:			
Cash and Cash Equivalents	\$ 26,330.23	383,688.02	410,018.25
Accounts Receivable	68,327.29	-	68,327.29
Inventory	6,901.26	-	6,901.26
Total Current Assets	<u>101,558.78</u>	<u>383,688.02</u>	<u>485,246.80</u>
Noncurrent Assets:			
Furniture, Machinery & Equipment	477,122.20	68,515.39	545,637.59
Less: Accumulated Depreciation	<u>(398,945.17)</u>	<u>(19,653.84)</u>	<u>(418,599.01)</u>
Total Noncurrent Assets	<u>78,177.03</u>	<u>48,861.55</u>	<u>127,038.58</u>
Total Assets	<u>179,735.81</u>	<u>432,549.57</u>	<u>612,285.38</u>
LIABILITIES			
Current Liabilities:			
Accounts Payable	2,840.00	15,297.10	18,137.10
Deferred Revenue	6,901.26	15,900.00	22,801.26
Total Current Liabilities	<u>9,741.26</u>	<u>31,197.10</u>	<u>40,938.36</u>
NET POSITION			
Invested in Capital Assets Net of Related Debt	78,177.03	48,861.55	127,038.58
Unrestricted (Deficit)	91,817.52	352,490.92	444,308.44
Total Net Position	<u>\$ 169,994.55</u>	<u>401,352.47</u>	<u>571,347.02</u>

The accompanying Notes to Financial Statements are an integral part of this statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
Proprietary Funds
Statement of Revenues, Expenses, and Changes in Fund Net Position
For the Year Ended June 30, 2021

	Business-Type Activities - Enterprise Fund		
	Food Service	Other	Total
Operating Revenues:			
Charges for Services:			
Daily Sales - Non - Reimbursable	\$ 4,226.48	-	4,226.48
Shared Services	45,000.00	-	45,000.00
Vending	32.00	-	32.00
Special Functions	756.00	-	756.00
STAC Gate Receipts	-	80.00	80.00
STAC Rental Fees	-	122,871.75	122,871.75
Tuition - Extended Day	-	159,164.37	159,164.37
Total Operating Revenue	50,014.48	282,116.12	332,130.60
Operating Expenses:			
Cost of Sales - reimburseable programs	44,955.22	-	44,955.22
Cost of Sales - non-reimburseable programs	217.88	-	217.88
Salaries	-	277,535.88	277,535.88
Employee Benefits	-	55,797.55	55,797.55
Fixed Price Contract	763,589.32	-	763,589.32
Repairs and Maintenance	7,450.89	-	7,450.89
General Supplies	1,898.61	2,945.58	4,844.19
Miscellaneous	-	4,043.96	4,043.96
Depreciation	16,599.14	9,764.27	26,363.41
Total Operating Expenses	834,711.06	350,087.24	1,184,798.30
Operating Income (Loss)	(784,696.58)	(67,971.12)	(852,667.70)
Nonoperating Revenues (Expenses):			
State Sources:			
State School Lunch Program	24,651.20	-	24,651.20
Federal Sources:			
National School Lunch Program	543,977.42	-	543,977.42
Federal Breakfast Program	258,263.76	-	258,263.76
Food Distribution Program	45,173.10	-	45,173.10
Total Nonoperating Revenues (Expenses)	872,065.48	-	872,065.48
Income (Loss) before Contributions & Transfers	87,368.90	(67,971.12)	19,397.78
Contributions & Transfers			
Transfers		-	-
Net Adjustments to Fixed Assets	54,246.51	-	54,246.51
Changes in Net Position	141,615.41	(67,971.12)	73,644.29
Total Net Position - Beginning	28,379.14	469,323.59	497,702.73
Total Net Position (Deficit) - Ending	\$ 169,994.55	401,352.47	571,347.02

The accompanying Notes to Financial Statements are an integral part of this statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
Proprietary Funds
Statement of Cash Flows
For the Year Ended June 30, 2021

	Business-Type Activities - Enterprise Fund		
	Food Service	Other	Total
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from Customers	\$ 50,014.48	247,682.74	297,697.22
Payments for Operations	(835,280.50)	(452,709.12)	(1,287,989.62)
Net Cash Provided by (Used for) Operating Activities	<u>(785,266.02)</u>	<u>(205,026.38)</u>	<u>(990,292.40)</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES			
State Sources	21,721.27	-	21,721.27
Federal Sources	796,105.56	-	796,105.56
Operating Subsidies and Transfers to Other Funds	(6,230.58)	-	(6,230.58)
Net Cash Provided by (Used for) Noncapital Financing Activities	<u>811,596.25</u>	<u>-</u>	<u>811,596.25</u>
CASH FLOW FROM INVESTING ACTIVITIES			
Net Cash Provided by (Used for) Investing Activities	<u>-</u>	<u>-</u>	<u>-</u>
Net Increase (Decrease) in Cash and Cash Equivalents	26,330.23	(205,026.38)	(178,696.15)
Balance - Beginning of Year	-	588,714.40	588,714.40
Balance - End of Year	<u>26,330.23</u>	<u>383,688.02</u>	<u>410,018.25</u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:			
Operating Income (Loss)	(784,696.58)	(67,971.12)	(852,667.70)
Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities:			
Depreciation and Net Amortization	16,599.14	9,764.27	26,363.41
(Increase) Decrease in Inventories	(1,469.50)	-	(1,469.50)
(Increase) Decrease in Accounts Receivable	-	3,095.43	3,095.43
Increase (Decrease) in Deferred Revenue	1,469.50	(37,528.81)	(36,059.31)
Increase (Decrease) in Interfunds Payable	-	-	-
Increase (Decrease) in Accounts Payable	(17,168.58)	(112,386.15)	(129,554.73)
Total Adjustments	<u>(569.44)</u>	<u>(137,055.26)</u>	<u>(137,624.70)</u>
Net Cash Provided by (Used for) Operating Activities	<u>\$ (785,266.02)</u>	<u>(205,026.38)</u>	<u>(990,292.40)</u>

The accompanying Notes to Financial Statements are an integral part of this statement

Notes to the Financial Statements

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (Board) of Stafford Township School District (District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

The financial statements of the Stafford Township School District (District) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity

The District is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District. The purpose of the district is to educate students in grades K-6. The District operates three elementary schools and one intermediate school located in Manahawkin. Stafford Township is a member of the Southern Regional School District for Grades 7-12. Southern Regional School District is a separate legal entity from the Stafford Township School District. The Stafford Township School District had an enrollment at June 30, 2021 of 2,214 students.

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB Codification of Governmental Accounting and Financial Reporting Standards, is whether:

- the organization is legally separate (can sue or be sued in their own name);
- the District holds the corporate powers of the organization;
- the District appoints a voting majority of the organization's board;
- the District is able to impose its will on the organization;
- the organization has the potential to impose a financial benefit/burden on the District;
- there is a fiscal dependency by the organization on the District;

B. Basis of Presentation, Measurement Focus and Basis of Accounting

Basis of Presentation

The School District's basic financial statements consist of District-wide statements (i.e. statement of net position and a statement of activities) and fund financial statements, which provide a more detailed level of financial information.

District-Wide Financial Statements: The statement of net position and the statement of activities display information about the district as a whole. These statements report the financial activities of the overall District, except for fiduciary activities. Individual funds are not displayed but the statements distinguish governmental activities, generally supported by property taxes, intergovernmental revenues, and other non-exchange transactions from business-type activities, generally financed in whole or in part with fees charged to external parties.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

The statement of net position presents the financial condition of the governmental and business-type activity of the School District at fiscal year end. The statement of activities presents a comparison between direct expenses and program revenues for the business-type activity of the District and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) charges and fees paid by the recipients of goods or services offered by the programs; and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including taxes, are presented as general revenues. The comparison of direct expenses with program revenues identifies the extent to which each governmental function or business segment is self-financing, or draws from the general revenues of the School District.

Fund Financial Statements: During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category – *governmental*, *proprietary*, and *fiduciary* - are presented. The New Jersey Department of Education ("Department") has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The Department believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

Governmental Funds

The District reports the following governmental funds:

General Fund - The General Fund is the general operating fund of the District and is used to account for all expendable financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment, which are classified in the capital outlay sub-fund.

As required by the New Jersey State Department of Education, the District includes budgeted capital outlay in this fund. Generally accepted accounting principles, as they pertain to governmental entities, state that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The District's Student Activities Funds are also accounted for in the Special Revenue Fund.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election.

Debt Service Fund - The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Fund Balances – Governmental Funds

In the fund financial statements, governmental funds report the following classifications of fund balance:

Nonspendable – includes amounts that cannot be spent because they are either not spendable in form or are legally or contractually required to be maintained intact.

Restricted – includes amounts restricted by external sources (creditors, laws of other governments, etc.) or by constitutional provision or enabling legislation.

Committed – includes amounts that can only be used for specific purposes. Committed fund balance is reported pursuant to resolutions passed by the Board of Education, the District's highest level of decision making authority. Commitments may be modified or rescinded only through resolutions approved by the Board of Education.

Assigned – includes amounts that the District intends to use for a specific purpose, but do not meet the definition of restricted or committed fund balance. Under the District's policy, amounts may be assigned by the Business Administrator.

Unassigned – includes amounts that have not been assigned to other funds or restricted, committed or assigned to a specific purpose within the General Fund. The District reports all amounts that meet the unrestricted General Fund Balance Policy described below as unassigned:

The details of the fund balances are included in the Governmental Funds Balance Sheet. When an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available, the District considers restricted funds to have been spent first. When an expenditure is incurred for which committed, assigned, or unassigned fund balance are available, the District considers amounts to have been spent first out of committed funds, then assigned funds, and finally unassigned funds, as needed.

Proprietary Funds

The focus of proprietary fund measurement is upon determination of operating income, changes in net position, financial position, and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the proprietary funds of the District:

Enterprise Funds - Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business operations – where the intent of the District is that the costs of providing goods or services be financed or recovered primarily through user charges.

The District's Enterprise Funds are comprised of the Food Service Fund, which accounts for all revenues and expenses pertaining to the District's cafeteria operations.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Measurement Focus and Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

The district-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year in which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Net position (total assets less total liabilities) is used as a practical measure of economic resources and the operating statement includes all transactions and events that increased or decreased Net position. Depreciation is charged as expense against current operations and accumulated depreciation is reported on the statement of net position.

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Revenue from federal, state and other grants designated for payment of specific school district expenditures is recognized when the related expenditures are incurred; accordingly, when such funds are received, they are recorded as Unearned Revenues until earned. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

The District applies only those applicable pronouncements of the Financial Accounting Standards Board issued on or before November 30, 1989 in accounting and reporting for its proprietary operations.

C. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue, and debt service funds. The budgets are submitted to the county office for approval and are voted upon at the annual school election on the third Tuesday in April. Budgets are prepared using the modified accrual basis of accounting, except for special revenue funds. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2.2(g). All budget amendments/transfers must be approved by School Board resolution. All budget amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Appropriations, except remaining project appropriations, encumbrances and unexpended grant appropriations, lapse at the end of each fiscal year. The capital projects fund presents the remaining project appropriations compared to current year expenditures.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports

Significant transfers approved by the Board of Education during the fiscal year were as follows:

Instruction :	
Grades 1-5 Salaries of Teachers	\$ 636,078.25
Preschool Disabilities	96,377.00
Basic Skills/Remedial	(251,397.00)
Undistributed Expenditures:	
Extraordinary Services	(91,984.00)
Improvement of Instr. Services	(85,614.00)
Support Services - School Admin.	87,632.00
Custodial Services	(88,931.38)
Health Benefits	(618,593.49)
Capital Outlay:	
Transportation Equipment	92,307.00

Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

D. Encumbrance Accounting

Under encumbrance accounting, purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as Unearned Revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

E. Assets, Liabilities and Equity

Cash, Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, bank deposits and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

For the purpose of determining cash equivalents the District considers all investments with an original maturity of three months or less as cash equivalents.

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et. seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include savings and loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the governmental units.

Investments

Investments, including deferred compensation and pension funds, are stated at fair value, (quoted market price or the best available estimate). Interest earned on investments in the Capital Projects Fund is recognized as a reserve to pay future debt service or transferred to the general fund.

Inter-fund Transactions

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the Enterprise Fund. Repayments from funds responsible for particular expenditure/expenses to the funds that initially paid for them are not presented on the financial statements.

Inventories

Inventories, other than those recorded in the enterprise fund, are recorded as expenditures during the year of purchase. Inventories in the Enterprise Fund are recorded at cost, computed on a first-in, first out method. In the fund based financial statements, commodities received from the U.S. Department of Agriculture are recorded as unearned revenue until consumed.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Capital Assets

The District has established a formal system of accounting for its capital assets. Purchased or constructed capital assets are reported at cost. Donated assets are recorded as capital assets at their estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. The capitalization threshold used by school districts in the State of New Jersey is \$2,000.00.

All reported capital assets except for land and construction in progress are depreciated. Depreciation is computed using the straight-line method over their estimated useful lives. Useful lives vary from 20 to 50 years for land improvements and buildings, and 5 to 20 years for equipment.

The District does not possess any material amounts of infrastructure capital assets, such as sidewalks and parking lots. Such items are considered to be part of the cost of buildings or other improvable property.

Compensated Absences

The District accounts for compensated absences (e.g., unused sick, vacation leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

District employees are granted varying amounts of vacation and sick leave in accordance with the District's personnel policies. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for compensated absences was accrued using the termination payment method, whereby the liability is calculated based on the amount of sick leave that is expected to become eligible for payment upon termination. The District estimates its accrued compensated absences liability based on the accumulated sick and vacation days at the balance sheet date by those employees who are currently eligible to receive termination payments.

For the district-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

Deferred Revenue

Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied. Grants and entitlements received in the Special Revenue Fund before they have been earned are recorded as Deferred revenue.

Accrued Liabilities and Long-Term Obligations

All payables, accrued liabilities, and long-term obligations are reported on the District-wide financial statements. In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, contractually required pension contributions and compensated absences that are paid from governmental funds are reported as liabilities on the fund financial statements only to the extent that they are due for payment during the current year. Bonds are recognized as a liability on the fund financial statements when due.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Net Position

Net position represents the difference between assets and liabilities. Net position invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balance of any borrowing used for the acquisition, construction, or improvement of those assets.

Net position is reported as restricted when there are limitations imposed on their use, either through the enabling legislation adopted by the School District, or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments. The School District's policy is to first apply restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

Fund Balance

The School District reports fund balance in classifications that comprise a hierarchy based primarily on the extent to which the School District is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. The School District's classifications, and policies for determining such classifications, are as follows:

- **Nonspendable** - The nonspendable fund balance classification includes amounts that cannot be spent because they are either not in spendable form or are legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and prepaid amounts.
- **Restricted** - The restricted fund balance classification includes amounts that are restricted to specific purposes. Such restrictions, or constraints, are placed on the use of resources either by being (1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments; or (2) imposed by law through constitutional provisions or enabling legislation.
- **Committed** - The committed fund balance classification includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the School District's highest level of decision-making authority, which, for the School District, is the Board of Education. Such formal action consists of an affirmative vote by the Board of Education, memorialized by the adoption of a resolution. Once committed, amounts cannot be used for any other purpose unless the Board of Education removes, or changes, the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.
- **Assigned** - The assigned fund balance classification includes amounts that are constrained by the School District's intent to be used for specific purposes, but are neither restricted nor committed.
- **Unassigned** - The unassigned fund balance classification is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund.

When an expenditure is incurred for purposes for which both restricted and unrestricted fund balances are available, it is the policy of the School District to spend restricted fund balances first. Moreover, when an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications can be used, it is the policy of the School District to spend fund balances, if appropriate, in the following order: committed, assigned, then unassigned.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Revenues – Exchange and Nonexchange Transactions

Revenues resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year, or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Non-exchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from income taxes is recognized in the period in which the income is earned. Revenue from grants, entitlement, and donations is recognized in the period in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specific purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from non-exchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year end: property taxes as an advance, interest and tuition.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the enterprise fund. For the School District, these revenues are sales for food service. Operating expenses are necessary costs incurred to provide the service that is the primary activity of the enterprise fund.

Allocation of Indirect Expenses

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, worker's compensation, and medical and dental benefits, were allocated based on salaries of that program. Depreciation expense, where practicable, is specifically identified by function and is included in the direct expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

Extraordinary and Special Items

Extraordinary items are transactions or events that are unusual in nature and infrequent in occurrence. Special items are transactions or events that are within control of management and are either unusual in nature or infrequent in occurrence. Neither of these types of transactions occurred during the fiscal year.

Tuition Receivable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined. The final cost is based on an agreement with the sending districts with a negotiated amount up to the final cost as determined by State of New Jersey.

Tuition Payable

Tuition charges for the fiscal years 2020/21 were based on rates established by the receiving district. These rates are subject to change when the actual costs have been determined.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Management Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

F. Recent Accounting Pronouncements Not Yet Effective

In June 2017, the Governmental Accounting Standards Board (GASB) issued Statement No. 87 “Leases”. This statement, which is effective for fiscal periods beginning after December 15, 2020, may have an effect on the District’s financial reporting.

In June 2018, the Governmental Accounting Standards Board (GASB) issued Statement No. 89, “Accounting for Interest Cost Incurred Before the End of a Construction Period”. This statement, which is effective for fiscal periods beginning after December 31, 2021, will not have any effect on the District’s financial reporting.

In May 2019, the Governmental Accounting Standards Board (GASB) issued Statement No. 91, “Conduit Debt Obligations”. This statement is effective for fiscal periods beginning after December 31, 2022, will not have any effect on the District’s financial reporting.

In March 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 93, “Replacement of Interbank Offered Rates”. This statement, which is effective for fiscal periods beginning after December 31, 2022, and all reporting periods thereafter, will not have any effect on the District’s financial reporting.

In March 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 94, “Public-Private and Public-Public Partnerships and Availability Payment Arrangements”. This statement, which is effective for fiscal years beginning after December 31, 2023, and all reporting periods thereafter, will not have any effect on the District’s financial reporting.

In May 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 96, “Subscription Based Information Technology Arrangements”. This statement, which is effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter, will not have any effect on the District’s financial reporting.

In June 2020, the Governmental Accounting Standards Board (GASB) issued Statement No. 97, “Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – an amendment of GASB Statements No. 14 and No. 84, and a supersession of GASB Statement No. 32”. This statement, which is effective for fiscal years beginning after June 15, 2022, and all reporting periods thereafter, will not have any effect on the District’s financial reporting.

In October 2021, the Governmental Accounting Standards Board (GASB) issued Statement No. 98, “The Annual Comprehensive Financial Report”. This statement, which is effective for fiscal years ending after December 15, 2021, will have an effect on the District’s financial statements.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 2 – CONTINGENT LIABILITIES

Federal and State Grants

The District participates in a number of federal and state grant programs. The grant programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance would result in the disallowance of program expenditures.

NOTE 3 – CASH AND CASH EQUIVALENTS AND INVESTMENTS

GASB Statement No. 3 amended by Statement No. 40 requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments.

The cash deposits not covered by depository insurance held at financial institutions are categorized as follows:

- a. Deposits are uncollateralized.
- b. Deposits are collateralized with securities held by the pledging financial institution.
- c. Deposits collateralized with securities held by the pledging financial institution's trust department or agent but not in the depositor-government's name.

At June 30, 2021, the carrying amount of the District's deposits (cash and cash equivalents) was \$16,173,248.04 and the bank balance was \$17,338,099.36.

Custodial credit risk is the risk that in the event of a bank failure, the District's deposits may not be returned to it. The State of New Jersey has certain collateral requirements for governmental units. These requirements are disclosed in detail as part of Note 1E.

As of June 30, 2021, the District's bank balance was exposed to custodial credit risk as follows:

	Cash and Cash Equivalents
Insured	\$ 250,000.00
Uninsured and collateral held by pledging bank's trust department not in the District's name	15,603,945.92
Uninsured	1,484,153.44
	\$ 17,338,099.36

Bank balances of cash amounted to \$17,338,099.36, as of June 30, 2021, of which \$250,000.00 was FDIC insured. (TD Bank-Ocean First) Bank balances in excess of the insured amounts that are collateralized in accordance with the Governmental Deposit Protection Act (GUDPA) adopted by the State of New Jersey were \$15,603,945.92, as of June 30, 2021, \$1,484,153.44 was uninsured and uncollateralized.

Investments

The District did not have any investments at June 30, 2021.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 4 – RECEIVABLES

Receivables at June 30, 2021, consisted of accounts (tuition), interfund and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of intergovernmental receivables follows:

		Governmental Fund Financial Statements		Government Wide Financial Statements
State and Federal Aid	\$	459,651.00	\$	527,978.29
Tuition and Transportation		17,161.50		17,161.50
Gross Receivables		476,812.50		545,139.79
Less: Allowance for Uncollectibles				
Total Receivables, Net	\$	476,812.50	\$	545,139.79

NOTE 5 – INTERFUND TRANSFERS AND BALANCES

Transfers between funds are used to (1) move investment income earned in the Capital Projects Fund that is required to be expended in the Debt Service Fund or General Fund; (2) repay expenses paid by another fund; (3) make a Board contribution to the Unemployment Compensation Trust Fund; and (4) transfer federal and state food subsidies received in the General Fund to the Food Service Fund. There are also instances where a negative cash balance between funds can result in an interfund with the General Fund.

The following interfund balances remained on the fund financial statements at June 30, 2021:

Fund		Interfund Receivable		Interfund Payable
General Fund	\$	132,185.35	\$	-
Special Revenue Fund		-		127,281.57
Capital Projects Fund		-		4,903.78
Total	\$	132,185.35	\$	132,185.35

NOTE 6 – INVENTORY

Inventory in the Food Service Enterprise Fund at June 30, 2021, consisted of the following:

Food & Supplies	\$	-		
USDA		6,901.26		
	\$	6,901.26		

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 7 – CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2021, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets, not being depreciated:				
Land	\$ 500,000.00	\$ -	\$ -	\$ 500,000.00
Construction in Progress	<u>4,247,030.51</u>	<u>-</u>	<u>135,296.80</u>	<u>4,111,733.71</u>
Total capital assets not being depreciated	<u>4,747,030.51</u>	<u>-</u>	<u>135,296.80</u>	<u>4,611,733.71</u>
Capital assets being depreciated:				
Land Improvements	2,185,800.30	113,796.80	-	2,299,597.10
Buildings and building improvements	53,740,444.51	57,621.24	34,200.00	53,763,865.75
Equipment	6,511,475.37	372,644.37	821,963.62	6,062,156.12
Total capital assets being depreciated at historical cost	<u>62,437,720.18</u>	<u>544,062.41</u>	<u>856,163.62</u>	<u>62,125,618.97</u>
Less accumulated depreciation for:				
Land Improvements	(927,107.27)	(110,489.07)	-	(1,037,596.34)
Buildings and improvements	(28,447,920.65)	(1,849,993.33)	(34,200.00)	(30,263,713.98)
Equipment	<u>(4,958,606.60)</u>	<u>(406,054.29)</u>	<u>(817,315.62)</u>	<u>(4,547,345.27)</u>
Subtotal accumulated depreciation	(34,333,634.52)	(2,366,536.69)	(851,515.62)	(35,848,655.59)
Total capital assets being depreciated, net of accumulated depreciation	<u>28,104,085.66</u>	<u>(1,822,474.28)</u>	<u>4,648.00</u>	<u>26,276,963.38</u>
Governmental activity capital assets, net	<u>32,851,116.17</u>	<u>(1,822,474.28)</u>	<u>139,944.80</u>	<u>30,888,697.09</u>
Business-type activities:				
Capital assets being depreciated:				
Equipment	507,788.96	68,515.39	30,666.76	545,637.59
Less accumulated depreciation	<u>(408,633.48)</u>	<u>(36,252.98)</u>	<u>(26,287.45)</u>	<u>(418,599.01)</u>
Enterprise Fund capital assets, net	<u>99,155.48</u>	<u>32,262.41</u>	<u>4,379.31</u>	<u>127,038.58</u>
Entity Wide Total	\$ <u>32,950,271.65</u>	\$ <u>(1,790,211.87)</u>	\$ <u>144,324.11</u>	\$ <u>31,015,735.67</u>

Depreciation expense was charged to governmental functions as follows:

Regular Instruction	\$ 772,216.37
Special Instruction	485,007.95
Other Special Instruction	52,160.64
Student & Instruction Related Services	403,419.37
Gen Administration Services	75,361.01
School Administration Services	82,195.38
Plant Operation & Maintenance	293,836.09
Pupil Transportation	157,988.11
Central Services	<u>44,351.77</u>
	<u>\$ 2,366,536.69</u>

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 8 – LONG-TERM OBLIGATIONS

Changes in long-term obligations for the year ended June 30, 2021 are as follows:

	Balance July 1, 2020	Issues or Additions	Payments or Expenditures	Balance June 30, 2021	Amounts Due Within One Year
Compensated Absences \$	4,257,507.63	32,158.67	132,426.88	4,157,239.42	-
Capital Leases	3,215,911.19	278,856.25	381,408.53	3,113,358.91	392,167.07
Net Pension Liability	12,857,682.00	7,135,017.00	7,319,726.00	12,672,973.00	-
Bonds Payable	10,194,000.00	-	884,000.00	9,310,000.00	430,000.00
	<u>\$ 30,525,100.82</u>	<u>7,446,031.92</u>	<u>8,717,561.41</u>	<u>29,253,571.33</u>	<u>822,167.07</u>

Compensated absences and capital leases will be liquidated in the General Fund. Bonds Payable will be liquidated in the Debt Service Fund.

Bonds Payable

Bonds are authorized, in accordance with State law, by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

Description of Bonds Payable

At June 30, 2021, bonds payable consisted of the following issues:

\$10,139,000 School Bonds dated September 28, 2017, due in annual installments through July 15, 2037, bearing interest at rates of 2.00% through 3.00% per annum. The balance remaining as of June 30, 2021 is \$9,310,000.

Refunding Bonds Issued

On December 17, 2015, the Board of Education issued Refunding Bonds in the amount of \$2,970,000.00 to refund the callable 2006 Refunding Bonds. The Debt retired in the amount of \$3,080,000.00 was replaced with the Refunding Issue. The required cash flow for the 2006 Refunding Bonds for Principal and Interest prior to the refunding was \$3,480,200.00 and the cash flow requirements after the refunding is \$3,324,240.00 resulting in net savings in the amount of \$155,960.00.

Debt service requirements on serial bonds payable at June 30, 2021 are as follows:

Fiscal Year Ending June 30,	Principal	Interest	Total
2022	430,000.00	243,850.00	673,850.00
2023	440,000.00	235,150.00	675,150.00
2024	450,000.00	226,250.00	676,250.00
2025	460,000.00	217,150.00	677,150.00
2026-2038	7,530,000.00	1,557,775.00	9,087,775.00
	<u>\$ 9,310,000.00</u>	<u>2,480,175.00</u>	<u>11,790,175.00</u>

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Capital Leases

The District is leasing under capital leases, Solar equipment totaling \$1,753,908.00, Various Equipment totaling \$2,180,000.00, School buses totaling \$270,000.00 and software totaling \$278,856.25 respectively. The following is a schedule of the future minimum lease payments under these capital leases and the net minimum lease payments at June 30, 2021:

Fiscal Year Ending June 30,	Payments
2021	392,167.07
2022	397,749.64
2023	316,203.86
2024	270,818.00
2025	281,537.64
2026-2030	1,261,882.30
2031-2032	193,000.40
Total minimum lease payments	3,113,358.91
Less amount representing interest	(354,175.83)
Present value of lease payments	\$ 3,467,534.74

NOTE 9 – PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System, the Teachers' Pension and Annuity Fund or the Defined Contribution Retirement Program which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of the Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or the reports can be accessed on the internet at http://www.state.nj.us/treasury/pensions/annrpts_achive.htm.

Teachers' Pension and Annuity Fund (TPAF)

The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Public Employees' Retirement System (PERS)

The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N.J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist. In addition to the employee contributions, the School District's contribution amounts for each pay period are required to be transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period. The School District had 50 employees enrolled in the Defined Contribution Retirement Program (DCRP) during fiscal year ended June 30, 2021.

Vesting and Benefit Provisions

The vesting and benefit provisions for PERS are set by N.J.S.A. 43:15A and 43.3B, and N.J.S.A. 18A:6C for TPAF. All benefits vest after eight to ten years of service, except for medical benefits that vest after 25 years of service. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/60 of the final average salary for each year of service credit, as defined. Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years of service credit or they may elect deferred retirement after achieving eight to ten years of service in which case benefits would begin the first day of the month after the member attains normal retirement age. The TPAF and PERS provides for specified medical benefits for members who retire after achieving 25 years of qualified service, as defined, or under the disability provisions of the System. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Funding Policy

The contribution policy is set by N.J.S.A. 43:15A, Chapter 62, P.L. of 1994, Chapter 115, P.L. of 1997 and N.J.S.A. 18:66, and requires contributions by active members and contributing employers. Plan member and employer contributions may be amended by State of New Jersey legislation. TPAF and PERS provide for employee contributions of 7.50% of employees' annual compensation, as defined. Employers are required to contribute at an actuarially determined rate in both TPAF and PERS. The current TPAF rate is 27.67% and the PERS rate is 15.31% of covered payroll. The School District's contributions to TPAF for the years ending June 30, 2021, 2020 and 2019 are listed below, and paid by the State of New Jersey on behalf of the board, equal to the required contributions for each year. The School District's

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

contributions to PERS for the years ending June 30, 2021, 2020 and 2019 are also listed below, equal to the required contributions for each year.

Three Year Trend Information for PERS			
Year Funding	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/2021	\$ 850,142.00	100%	\$ -
6/30/2020	697,033.00	100%	-
6/30/2019	791,272.00	100%	-

During the fiscal years ended June 30, 2020, 2019, and 2018, the State of New Jersey contributed \$5,473,188.00, \$3,950,523.00, and \$3,817,853.00, respectively, to the TPAF for post-retirement Medical benefits and NCGI Premium on behalf of the Board. Also, in accordance with NJSA 18A:66-66 the State of New Jersey reimbursed the Board \$1,094,369.52, \$1,129,087.49, and \$1,208,517.89, during the same fiscal years for the employer's share of social security contributions for TPAF members as calculated on their base salaries. These amounts, which are not required to be budgeted, have been included in the financial statements, and the combining and individual fund and account group statements and schedules as revenues and expenditures in accordance in GASB 27.

Three Year Trend Information for TPAF (Paid on behalf of the District)			
Year Funding	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation
6/30/2021	\$ 4,165,268.00	100%	\$ -
6/30/2020	2,879,667.00	100%	-
6/30/2019	2,624,684.00	100%	-

Significant Legislation

Chapter 78, P.L. 2011, effective June 28, 2011 made various changes to the manner in which the Public Employees' Retirement System (PERS) and the Teacher's Pension and Annuity Fund (TPAF) operate and to the benefit provisions of those systems.

Chapter 78's provisions impacting employee pension and health benefits include:

- New members of the PERS and TPAF hired on or after June 28, 2011 (Tier 5 members) will need 30 years of creditable service and age 65 for receipt of the early retirement benefit without a reduction of ¼ of 1% for each month that the member is under age 65.
- The eligibility age to qualify for a service retirement in the systems is increased from age 63 to 65 for Tier 5 members.
- The annual benefit under special retirement for new PFRS members enrolled after June 28, 2011 (Tier 3 members), will be 60% instead of 65% of the member's final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years.
- Increases in active member contribution rates. PERS active member rates increase from 5.5% of annual compensation to 6.5% plus an additional 1% phased-in over 7 years. For fiscal year 2013, the member contribution rates increased in October 2012. The phase-in of the additional incremental member contribution rates for PERS members will take place in July of each subsequent fiscal year.
- The payment of automatic cost-of-living adjustment (COLA) additional increases to current and future retirees and beneficiaries is suspended until reactivated as permitted by this law.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
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(CONTINUED)**

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- New employee contribution requirements towards the cost of employer-provided health benefit coverage. Employees are required to contribute a certain percentage of the cost of coverage. The rate of contribution is determined based on the employee's annual salary and the selected level of coverage. The increased employee contributions will be phased in over a 4-year period for those employed prior to Chapter 78's effective date with a minimum contribution required to be at least 1.5% of salary.
- In addition, this new legislation changes the method for amortizing the pension systems' unfunded accrued liability (from a level percent of pay method to a level dollar of pay).

Chapter 1, P.L. 2010, effective May 21, 2010, made a number of changes to the State-administered retirement systems concerning eligibility, the retirement allowance formula, the definition of compensation, the positions eligible for service credit, the non-forfeitable right to a pension, the prosecutor's part of the PERS, and employer contributions to the retirement systems.

Also, Chapter 1, P.L. 2010 changed the membership eligibility criteria for new members of PERS from the amount of annual compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to 1/60th from 1/55th, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. For new members of the PERS, the law capped the maximum compensation that can be used to calculate a pension from these plans at the annual wage contribution base for social security, and requires the pension to be calculated using a three year average annual compensation instead of the last year's salary. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. The law also requires the State to make its full pension contribution, defined a 1/7th of the required amount, beginning in fiscal years 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of the PERS and TPAF with disability insurance coverage similar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Chapter 92, P.L. 2007 implemented certain recommendations contained in the December 1, 2006 report of the Joint Legislative Committee on Public Employee Benefits Reform; established a DCRP for elected and certain appointed officials, effective July 1, 2007; the new pension loan interest rate became 4.69% per year, and an \$8.00 processing fee per loan was charged, effective January 1, 2008. The legislation also removed language from existing law that permits the State Treasurer to reduce employer pension contributions needed to fund the Funds and Systems when excess assets are available.

NOTE 10 – PUBLIC EMPLOYEES RETIREMENT SYSTEM

At June 30, 2021, the District reported a liability of 12,672,973.00 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2020, the District's proportion was .07771308920 which was an increase of 8.91% from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$308,010.00. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
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(CONTINUED)**

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 230,754.00	44,817.00
Changes of assumptions	411,126.00	5,306,294.00
Net difference between projected and actual earnings on pension plan investments	433,172	-
Changes in proportion and differences between District contributions and proportionate share of contributions	1,481,018.00	1,118,473.00
District contributions subsequent to the measurement date		
Total	\$ 2,556,070.00	\$ 6,469,584.00

\$3,913,514.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (June 30, 2020) will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,		
2021	\$	(466,496.00)
2022		(1,438,765.00)
2023		(1,318,894.00)
2024		(625,217.00)
2025		(64,142.00)
Total	\$	(3,913,514.00)

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
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Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following assumptions, applied to all period in the measurement:

Inflation rate:	
Price	2.75%
Wage	3.25%
Salary increases:	
Through 2026	2.00% - 6.00% (based on years of service)
Thereafter	3.00% - 7.00% (based on years of service)
Investment rate of return:	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disable Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
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(CONTINUED)**

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018. In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflations. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
US Equity	27.00%	7.71%
Non-U.S. Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2057 and the municipal bond rate was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

The following presents the collective net pension liability of the participated employers as of June 30, 2020, calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	1% Decrease (6.00%)	Current Discount Rate (7.00%)	1% Increase (8.00%)
District's proportionate share of the net pension liability	\$ 15,209,669.01	12,672,973.00	10,537,931.25

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial report.

Additional Information

Collective balances of the local group at June 30, 2020 are as follows:

Deferred inflows of resources	7,849,949,467.00
Net pension liability	16,435,616,426.00
 District's proportion	 12,672,973.00

Collective pension expense for the Local Group for the measurement period ended June 30, 2020 is \$407,705,399.

The average of the expected remaining service lives of all employees that are provided with pension through the pension plan (active and inactive employees) determined at June 30, 2020, 2019, 2018, 2017, 2016, 2015, and 2014 is 5.16, 5.21, 5.63, 5.48, 5.57, 5.72 and 6.44 years, respectively.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
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NOTE 11 - TEACHERS' PENSION AND ANNUITY FUND (TPAF)

At June 30, 2021, the District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the District. The amount recognized by the District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the District were as follows:

District's proportionate share of the net pension liability	\$	-
State's proportionate share of the net position liability associated with the District		<u>84,929,842.00</u>
Total	\$	<u>84,929,842.00</u>

The net pension liability was measured as of June 30, 2019 and the total pension liability to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2020, the District's proportion was 0.00%, which was no change from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$5,281,299 and revenue of \$5,281,299.00 for support provided by the State.

Actuarial assumptions. The total pension liability in the June 30, 2020 actuarial valuation was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following assumptions, applied to all period included in the measurement:

Inflation Rate		
Price		2.75%
Wage		3..25%
Salary increases		
Through 2026		1.55% - 4.45% (based on years of service)
Thereafter		2.75% - 5.65% (based on years of service)
Investment rate of return		7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return.
US Equity	27.00%	7.71%
Non-U.S. Developed Markets Equity	13.50%	8.57%
Emerging Markets Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

Discount rate. The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% as of June 30, 2020, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be based on 78% of the actuarially determined contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the District's proportionate share of the net pension liability to changes in the discount rate.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 5.40% as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (4.40%) or 1-percentage point higher (6.40%) than the current rate:

	1% Decrease (4.40%)	Current Discount Rate (5.40%)	1% Increase (6.40%)
District's proportionate share of the net pension liability	\$ -	-	-

Pension plan fiduciary net position.

Detailed information about the pension plan's fiduciary net position is available in the separately issued TPAF financial report.

Additional Information

Collective balances of the local group at June 30, 2020 are as follows:

Deferred outflows of resources	\$	9,626,548,228
Deferred inflows of resources		14,591,988,841
Net pension liability		65,993,498,688

Collective pension expense for the plan for the measurement period ended June 30, 2019 is \$4,103,756,770.

The average of the expected remaining service lives of all employees that are provided with pension through the pension plan (active and inactive employees) determined at June 30, 2020, 2019, 2018, 2017, 2016, 2015, and 2014 is 7.99, 8.04, 8.29, 8.30, 8.30, 8.30, and 8.5 years, respectively.

NOTE 12 – OTHER POST-RETIREMENT BENEFITS

General Information about the OPEB Plan

The State of New Jersey Provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 year of service or on a disability retirement. Under the provision of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents. In Fiscal Year 2020, the State paid PRM benefits for 143,053 State and local retirees.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
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The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2020, the State contributed \$1.578 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The State’s “pay-as-you-go” contributions have decreased from Fiscal Year 2019 amounts. Reductions are attributable to various cost savings initiatives implemented by the State, including new Medicare Advantage contracts. The State has appropriated \$1.775 billion in Fiscal Year 2021 as the State’s contribution to fund pay-as-you-go PRM costs.

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2018. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. The Fiscal Year 2020 total State OPEB liability to provide these benefits is \$65.5 billion, a decrease of \$10.5 billion or 13.8 percent from the \$76 billion liability recorded in Fiscal Year 2019.

Additional information on Pensions and OPEB can be accessed at state.nj.us/treasury/pensions/financial-reports.shtml.

Total OPEB Liability

The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA’s proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State’s level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State CAFR on the Office of Management and Budget webpage: <https://www.nj.gov/treasury/omb/cafr.shtml>.

Actuarial assumptions and other imputes:

The total OPEB liability in the June 30, 2020 actuarial valuation reported by the State in the State’s most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation rate – 2.50%

Salary Increases –

	TPAF/ABP	PERS	PFRS
Through 2026	1.55 - 4.45%	2.00 - 6.00%	3.25 - 15.25%
	based on service years	based on service years	based on service years
Thereafter	1.55 - 4.45%	3.00 - 7.00%	Applied to all
	based on service years	based on service years	future years

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

Mortality Rates –

Preretirement mortality rates were based on the Pub-2010 Healthy “Teachers” (TPAF/ABP), “General” (PERS), and “Safety” (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 “General” classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-20.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the period July 1, 2015 – June 30, 2018, July 1, 2014 – June 30, 2018, and July 1, 2013 – June 30, 2018 for TPAF, PERS, and PFRS, respectively.

Health Care Trend Assumptions –

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after seven years. For post-65 medical benefits, the actual fully insured Medicare Advantage trend rates for fiscal year 2021 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after seven years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

Discount Rate –

The discount rate for June 30, 2020 was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the Total OPEB Liability reported by the State of New Jersey

Balance at 6/30/19	\$ 41,729,081,045.00
Changes for the year:	
Service cost	1,790,973,822.00
Interest	1,503,341,357.00
Differences between Expected & Actual Experiences	11,544,750,637.00
Changes in assumptions or other inputs	12,386,549,981.00
Contributions: Member	35,781,384.00
Benefit payments	<u>(1,180,515,618.00)</u>
Net changes	<u>26,080,881,563.00</u>
Balance at 6/30/20	<u>\$ 67,809,962,608.00</u>

Sensitivity of the total OPEB liability to changes in the discount rate:

The following presents the total OPEB liability as of June 20, 2020, respectively, calculated using a discount rate as disclosed above as well as what the total nonemployer OPEB would be if it was calculated using a discount rate that is 1 percentage point lower or 1 percentage point higher than the current discount rate:

	1% Decrease (1.21%)	Discount Rate (2.21%)	1% Increase (3.21%)
Total OPEB Liability (School Retirees)	81,748,410,002.00	67,809,962,608.00	56,911,439,160.00

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
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(CONTINUED)**

The following presents the total OPEB liability as of June 30, 2020c calculated using the healthcare trend rate as disclosed above as well as what the total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower or 1 percentage point higher than the current healthcare cost trend rates:

	1% Decrease	Healthcare Cost Trend Rates	1% Increase
Total OPEB Liability (School Retirees)	54,738,488,540.00	67,809,962,608.00	83,375,182,975.00

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended June 30, 2021, the board of education recognized OPEB expense of \$5,729,570 determined by the State as the total OPEB liability for benefits provided through a defined OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB 75 and in which there is a special funding situation.

In accordance with GASB 75, the board of education's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2020, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 10,295,318,750.00	(9,170,703,615.00)
Changes of assumptions	11,534,251,250.00	(7,737,500,827.00)
Total	\$ 21,829,570,000.00	\$ (16,908,204,442.00)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employees' OPEB will be recognized in OPEB expense as follows:

Year ended June 30,		
2021	\$	43,440,417.00
2022		43,440,417.00
2023		43,440,417.00
2024		43,440,417.00
2025		43,440,417.00
Thereafter		4,704,163,473.00
Total	\$	4,921,365,558.00

(Contributions made after June 30, 9are reported as deferred outflow of resources but are not amortized in the expense.)

Detailed information about the plan's fiduciary net position is available in the separately issued OPEB financial report.

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 13 – COMPENSATED ABSENCES

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted varying amounts of vacation, personal, and sick leave in accordance with the District's personnel policy. Upon termination, employees are paid for accrued vacation. The District's policy permits employees to accumulate unused sick leave and carry forward the full amount to subsequent years as long as it does not violate Title 18A. Upon retirement employees shall be paid by the District for unused sick leave in accordance with the District's agreements with the various employee unions.

The liability for vested compensated absences for the governmental fund types is recorded in current and long-term liabilities. The current portion of the compensated absences balance of the governmental funds is not considered material to the applicable funds total liabilities, and therefore is not shown separately from the long-term liability of compensated absences.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2021, no liability existed for compensated absences in the Food Service Enterprise Fund.

NOTE 14 – DEFERRED COMPENSATION

The District offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by outside entities, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators for the District are as follows:

Equitable
Lincoln
Valic
Aspire

NOTE 15 – CAPITAL RESERVE ACCOUNT

A capital reserve account was established by Stafford Township Board of Education by the inclusion of \$3,000.00 in September 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget. There is a total balance of \$3,264,015.41 at June 30, 2021.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP) and updated annually in the Quality Assurance Annual Report (QAAR). Upon submission of the LRFP to the department, a district may deposit funds into the capital reserve account at any time upon board resolution through the transfer of undesignated, unreserved general fund balance or of excess undesignated, unreserved general fund balance that is anticipated in the budget certified for taxes. Pursuant to N.J.A.C. 6:23A-5.1(d) 7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its LRFP.

During the fiscal year ended June 30, 2021, the District had no actual interest earnings and deposited and funded \$500.00 in the capital reserve.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 16 – MAINTENANCE RESERVE ACCOUNT

New Jersey Statute 18A7G-9 permits districts to accumulate funds for the required maintenance of a facility in accordance with the Educational Facilities Construction and Financing Act (EFCFA). The balance may be increased through an appropriation in the annual general fund budget certified for taxes or a resolution of the Board at the June meeting. This reserve may be used at any time during the year, by resolution, to transfer to the required maintenance budget lines for the use on required maintenance activities for a school facility as reported in the comprehensive maintenance plan. Funds withdrawn from the maintenance reserve account are restricted for use on required maintenance appropriations and may not be transferred to any other line-item account.

The activity of the Maintenance reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

Beginning balance, July 1, 2020	\$	1,288,842.04
Deposits:		
Interest		250.00
Board Approved Resolution 06/7/2021		400,000.00
		400,250.00
Withdrawals:		
Utilized in 2020-2021 Budget		129,978.00
		129,978.00
Ending balance, June 30, 2021	\$	1,559,114.04

NOTE 17 – RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

Property and Liability Insurance - The District maintains commercial insurance coverage for property, liability and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's expendable trust fund for the current and prior year:

Fiscal Year	Interest on Investments	Employee Contributions	Board Contribution	Amount Reimbursed	Ending Balance
2020-2021	1,337.88	37,540.02	10,000.00	(140,039.50)	885,064.20
2019-2020	1,167.47	81,553.44	640,477.10	(138,775.19)	976,225.80
2018-2019	1,223.99	48,497.78	-	(28,919.09)	391,802.98

**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 18 – CONTINGENT LIABILITIES

Federal and State Grants

The District participates in a number of federal and state grant programs. The grant programs are subject to program compliance audits by the grantors or their representatives. The District is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance would result in the disallowance of program expenditures.

NOTE 19 – ECONOMIC DEPENDENCY

The District receives support from federal government and from the state governments through local school districts. A significant reduction in the level of support, if this were to occur, would have an effect on the District's programs and activities.

NOTE 20 – LITIGATION

From time to time, the District is involved in pending litigation or threatened litigation, claims, or assessments relating to its operations as a school district. In the best judgment of the District's management, none of these items are known to have a material effect on the accompanying financial statements.

NOTE 21 – DEFICIT UNRESTRICTED NET POSITION

The School District had a deficit unrestricted net position of \$18,669,150.52 as of June 30, 2021. This deficit was attributable to the allocation of the unpaid liability for compensated absences, the June State Aid Payment and the net Pension Liability.

NOTE 22 - FUND BALANCE APPROPRIATED

General Fund – Of the \$12,249,675.88 General Fund Fund balance at June 30, 2021, \$459,557.33 is reserved for encumbrances, \$3,063,425.06 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7, \$1,983,699.00 of the total reserve for excess surplus has been appropriated and also included as anticipated revenue for the year ending June 30, 2020; \$3,264,015.41 has been reserved in the Capital Reserve Account, \$1,559,114.04 has been reserved for in the Maintenance Reserve Account, \$290,000 has been reserved in the Emergency Reserve Account, and a surplus of \$1,569,962.04 is classified as Unassigned.

NOTE 23 - CALCULATION OF EXCESS SURPLUS

In accordance with NJSA 18A:7F-7, as amended by P.L. 2004, C.73 (S1701), the designation for Reserved Fund Balance – Excess Surplus is a required calculation. New Jersey school districts are required to reserve General Fund Fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2021 is \$3,063,425.06, of which \$1,983,699.00 has been appropriated and included as anticipated revenue for the year ended June 30, 2021.

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**STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO BASIC FINANCIAL STATEMENTS
FOR THE YEAR ENDED JUNE 30, 2021
(CONTINUED)**

NOTE 24 – RESTATEMENT OF PRIOR YEAR BALANCES

Fund Balance and Net Position have been restated as required by the implementation of GASB 84.

General Fund

Beginning Fund Balance as previously reported at June 30, 2020	\$	9,819,398.06
Implementation GASB 84 - Restated of Prior Year Balances Required Unemployment Reserve		976,225.80
		976,225.80
Total:		10,795,623.86
General Fund Fund Balance as restated, July 1, 2020	\$	10,795,623.86

Special Revenue

Beginning Fund Balance as previously reported at June 30, 2020	\$	(22,440.00)
Implementation GASB 84 - Restated of Prior Year Balances Required Student Activities		76,886.87
		76,886.87
Total:		54,446.87
Special Revenue Fund Fund Balance as restated, July 1, 2020	\$	54,446.87

NOTE 25 – SUBSEQUENT EVENTS

Management has reviewed and evaluated all events and transactions that occurred between June 30, 2021 through February 15, 2022 the date that the financial statements were issued for possible disclosure and recognition in the financial statements, and no items have come to attention of the District that would require disclosure.

Required Supplementary Information – Part II

Budgetary Comparison Schedules

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 29,735,218.00	-	29,735,218.00	29,735,218.00	-
Tuition	55,632.00	-	55,632.00	152,293.84	96,661.84
SRECS	-	-	-	142,370.00	142,370.00
Interest Earned on Capital Reserve	500.00	-	500.00	500.00	-
Interest Earned on Maintenance Reserve	250.00	-	250.00	250.00	-
Mold Insurance Reimbursement	-	-	-	-	-
Restricted Miscellaneous - Unemployment	-	-	-	1,337.88	1,337.88
Miscellaneous	25,065.00	-	25,065.00	318,418.03	293,353.03
Total Local Sources	29,816,665.00	-	29,816,665.00	30,350,387.75	533,722.75
State Sources:					
School Choice Aid	312,446.00	-	312,446.00	312,446.00	-
Categorical Special Education Aid	1,288,981.00	-	1,288,981.00	1,288,981.00	-
Equalization Aid	6,221,814.00	-	6,221,814.00	6,221,814.00	-
Extraordinary Aid	225,000.00	-	225,000.00	382,289.00	157,289.00
Categorical Security Aid	238,635.00	-	238,635.00	238,635.00	-
Categorical Transportation Aid	507,193.00	-	507,193.00	507,193.00	-
Non Public Transportation Aid	-	-	-	13,920.00	13,920.00
TPAF (On-Behalf - Non-Budgeted) :					
Post Retirement Medical Contributions	-	-	-	1,305,330.00	1,305,330.00
Pension Costs	-	-	-	4,165,268.00	4,165,268.00
Long Term Disability	-	-	-	2,590.00	2,590.00
TPAF Social Security (Reimbursed- Non-Budgeted)	-	-	-	1,094,369.52	1,094,369.52
Total State Sources	8,794,069.00	-	8,794,069.00	15,532,835.52	6,738,766.52
Federal Sources:					
SEMI	77,992.00	-	77,992.00	45,970.47	(32,021.53)
Cares Act	-	-	-	7,357.14	7,357.14
Total Federal Sources	77,992.00	-	77,992.00	53,327.61	(24,664.39)
Total Revenues	38,688,726.00	-	38,688,726.00	45,936,550.88	7,247,824.88
EXPENDITURES:					
CURRENT EXPENSE					
REGULAR PROGRAMS - INSTRUCTION					
Kindergarten- Salaries of Teachers	1,218,615.00	(51,188.04)	1,167,426.96	1,167,424.51	2.45
Grades 1 - 5 Salaries of Teachers	5,646,495.00	636,078.25	6,282,573.25	6,282,569.88	3.37
Grades 6 - 8 Salaries of Teachers	1,078,131.00	23,358.34	1,101,489.34	1,101,487.94	1.40
Regular Programs - Home Instruction					
Salaries of Teachers	33,000.00	(32,794.00)	206.00	205.76	0.24
Purchased Professional Educational Services	7,500.00	-	7,500.00	1,008.00	6,492.00
Regular Programs - Undistributed Instruction					
Purchased Technical Services	400,220.00	(23,936.00)	376,284.00	271,179.99	105,104.01
Other Purchased Services (400-500 series)	227,781.00	(54,134.00)	173,647.00	72,781.30	100,865.70
General Supplies	589,900.06	(26,232.12)	563,667.94	380,029.77	183,638.17
Textbooks	98,849.30	59,443.00	158,292.30	125,385.17	32,907.13
Other Objects	12,701.80	(3,069.00)	9,632.80	414.70	9,218.10
TOTAL REGULAR PROGRAMS - INSTRUCTION	9,313,193.16	527,526.43	9,840,719.59	9,402,487.02	438,232.57
SPECIAL EDUCATION - INSTRUCTION					
Learning and/or Language Disabilities					
Salaries of Teachers	589,823.00	20,261.60	610,084.60	610,011.33	73.27
Other Salaries for Instruction	118,252.00	(844.00)	117,408.00	116,404.70	1,003.30
General Supplies	3,300.00	5,000.00	8,300.00	5,612.73	2,687.27
Total Learning and/or Language Disabilities	711,375.00	24,417.60	735,792.60	732,028.76	3,763.84
Behavior Disabilities					
Salaries of Teachers	126,344.00	6,061.00	132,405.00	131,059.60	1,345.40
Other Salaries for Instruction	108,362.00	13,033.00	121,395.00	119,780.40	1,614.60
General Supplies	800.00	-	800.00	-	800.00
Other Objects	1,150.00	-	1,150.00	-	1,150.00
Total Behavior Disabilities	236,656.00	19,094.00	255,750.00	250,840.00	4,910.00

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Multiple Disabilities					
Salaries of Teachers	322,145.00	(31,929.00)	290,216.00	284,679.04	5,536.96
Other Salaries for Instruction	68,140.53	(57,257.75)	10,882.78	5,370.24	5,512.54
General Supplies	4,800.00	5,500.00	10,300.00	5,600.00	4,700.00
Other Objects	1,975.00	-	1,975.00	-	1,975.00
Total Multiple Disabilities	397,060.53	(83,686.75)	313,373.78	295,649.28	17,724.50
Resource Room/Resource Center					
Salaries of Teachers	1,585,883.50	19,032.00	1,604,915.50	1,592,676.40	12,239.10
Other Salaries for Instruction	132,193.00	28,815.00	161,008.00	158,201.79	2,806.21
General Supplies	11,228.00	(7,500.00)	3,728.00	924.01	2,803.99
Total Resource Room/Resource Center	1,729,304.50	40,347.00	1,769,651.50	1,751,802.20	17,849.30
Preschool Disabilities - Full-Time					
Salaries of Teachers	495,600.80	6,235.80	501,836.60	497,577.01	4,259.59
Other Salaries for Instruction	304,871.00	96,377.00	401,248.00	401,189.95	58.05
General Supplies	12,800.00	(5,401.50)	7,398.50	541.43	6,857.07
Total Preschool Disabilities - Full -Time	813,271.80	97,211.30	910,483.10	899,308.39	11,174.71
Home Instruction - Preschool					
Salaries of Teachers	10,788.48	-	10,788.48	3,071.14	7,717.34
Purchased Professional Educational Services	26,000.00	(9,575.00)	16,425.00	1,022.11	15,402.89
Total Home Instruction - Preschool	36,788.48	(9,575.00)	27,213.48	4,093.25	23,120.23
TOTAL SPECIAL EDUCATION - INSTRUCTION	3,924,456.31	87,808.15	4,012,264.46	3,933,721.88	78,542.58
Basic Skills/Remedial - Instruction					
Salaries of Teachers	632,012.00	(251,397.00)	380,615.00	376,747.62	3,867.38
Other Salaries for Instruction	243,171.50	15,734.50	258,906.00	252,906.66	5,999.34
General Supplies	1,000.00	-	1,000.00	-	1,000.00
Total Basic Skills/Remedial - Instruction	876,183.50	(235,662.50)	640,521.00	629,654.28	10,866.72
School-Sponsored Co/Extra-Curr. Activities - Instruction					
Salaries	128,472.00	(12,847.00)	115,625.00	5,452.30	110,172.70
Total School-Spon. Cocurricular Activities - Inst.	128,472.00	(12,847.00)	115,625.00	5,452.30	110,172.70
TOTAL INSTRUCTION	14,242,304.97	366,825.08	14,609,130.05	13,971,315.48	637,814.57
UNDISTRIBUTED EXPENDITURES					
Undistributed Expenditures - Instruction					
Tuition to other LEA's within State - Regular	27,222.00	-	27,222.00	6,192.48	21,029.52
Tuition to County Spec. Services & Reg Day	170,971.00	-	170,971.00	-	170,971.00
Tuition to Private Schools for the Disabled - Within State	342,805.00	-	342,805.00	106,604.44	236,200.56
State Facilities	-	-	-	-	-
Total Undistributed Expenditures - Instruction	540,998.00	-	540,998.00	112,796.92	428,201.08
Undistributed Expend. - Attend. & Social Worker					
Salaries	27,369.00	1,077.00	28,446.00	28,444.99	1.01
Workshops/Travel	150.00	-	150.00	-	150.00
Total Undist. Expend. - Attend. & Social Worker	27,519.00	1,077.00	28,596.00	28,444.99	151.01
Undistributed Expend. - Health Services					
Salaries	310,869.44	46,111.30	356,980.74	352,432.30	4,548.44
Purchased Professional and Technical Services	10,400.00	10,500.00	20,900.00	15,770.50	5,129.50
Travel	250.00	-	250.00	-	250.00
Other Purchased Services (400-500 series)	750.00	-	750.00	-	750.00
Supplies & Materials	28,899.00	(2,264.00)	26,635.00	6,267.25	20,367.75
Total Undistributed Expend. - Health Services	351,168.44	54,347.30	405,515.74	374,470.05	31,045.69

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Other Support Serv. Students - Related Services					
Salaries	522,011.61	(35,176.00)	486,835.61	464,932.10	21,903.51
Other Salaries	272,198.41	3,965.00	276,163.41	249,359.91	26,803.50
Purchased Professional Educational Services	53,700.00	34,000.00	87,700.00	55,033.72	32,666.28
Supplies & Materials	3,500.00	(2,000.00)	1,500.00	1,441.17	58.83
Total Undist. Expend. - Other Support Services Student - Related Services	<u>851,410.02</u>	<u>789.00</u>	<u>852,199.02</u>	<u>770,766.90</u>	<u>81,432.12</u>
Undist. Expend. - Other Support Serv. Students - Extraordinary Services					
Salaries	1,229,699.16	(91,984.00)	1,137,715.16	1,073,089.29	64,625.87
Purchased Professional Educational Services	241,876.00	(19,000.00)	222,876.00	80,089.00	142,787.00
Total Undist. Expend. - Other Support Services Students - Extraordinary Services	<u>1,471,575.16</u>	<u>(110,984.00)</u>	<u>1,360,591.16</u>	<u>1,153,178.29</u>	<u>207,412.87</u>
Undist. Expend. Guidance					
Salaries of Other Professional Staff	257,638.00	14,989.00	272,627.00	260,577.00	12,050.00
Workshops/Travel	500.00	-	500.00	-	500.00
Supplies & Materials	638.00	-	638.00	13.00	625.00
Total Undist. Expend. - Other Support Services Students - Guidance	<u>258,776.00</u>	<u>14,989.00</u>	<u>273,765.00</u>	<u>260,590.00</u>	<u>13,175.00</u>
Undist. Expend. - Other Support Serv. Child Study Teams					
Salaries of Other Professional Staff	768,325.91	(11,164.41)	757,161.50	752,952.82	4,208.68
Salaries of Secretarial and Clerical Assistants	128,871.00	(5,830.36)	123,040.64	123,039.96	0.68
Other Purchased Professional and Technical Servi	51,300.00	(15,000.00)	36,300.00	22,497.36	13,802.64
Travel	2,420.00	(288.00)	2,132.00	1,179.14	952.86
Supplies & Materials	5,739.00	(2,712.00)	3,027.00	3,026.49	0.51
Total Undist. Expend. - Other Support Services Students - Special - Child Study Teams	<u>956,655.91</u>	<u>(34,994.77)</u>	<u>921,661.14</u>	<u>902,695.77</u>	<u>18,965.37</u>
Undist. Expend. - Improvement of Instr. Services					
Salaries of Supervisor of Instruction	244,162.00	(85,614.00)	158,548.00	103,073.24	55,474.76
Salaries of Other Professional Staff	130,555.00	(4,900.00)	125,655.00	123,725.81	1,929.19
Salaries of Secretarial and Clerical Assistants	62,259.00	23,044.00	85,303.00	74,112.36	11,190.64
Other Salaries	268,890.00	11,456.00	280,346.00	274,241.00	6,105.00
Salary Facilitators, Math, Literacy Coaches	215,902.00	-	215,902.00	114,444.28	101,457.72
Other Purchased Professional and Technical Servi	695.00	-	695.00	656.50	38.50
Other Purchased Services (400-500 series)	-	-	-	-	-
Workshops/Travel	4,150.00	-	4,150.00	1,200.00	2,950.00
Supplies & Materials	5,502.15	-	5,502.15	1,263.56	4,238.59
Other Objects	8,614.00	-	8,614.00	3,572.00	5,042.00
Total Undist. Expend. - Improvement of Inst. Serv.	<u>940,729.15</u>	<u>(56,014.00)</u>	<u>884,715.15</u>	<u>696,288.75</u>	<u>188,426.40</u>
Undist. Expend. - Edu. Media Serv./Sch. Library					
Purchased Professional and Technical Services	2,700.00	22.00	2,722.00	2,721.15	0.85
Supplies & Materials	9,200.00	(22.00)	9,178.00	416.12	8,761.88
Other Objects	462.00	-	462.00	-	462.00
Media Services - School Library	<u>12,362.00</u>	<u>-</u>	<u>12,362.00</u>	<u>3,137.27</u>	<u>9,224.73</u>
Undist. Expend. - Staff Training					
Salaries	-	-	-	-	-
Purchased Professional Educational Services	21,870.00	(10,482.88)	11,387.12	3,000.00	8,387.12
Other Purchase Professional and Tech Services	5,500.00	-	5,500.00	1,200.00	4,300.00
Travel	2,500.00	-	2,500.00	218.00	2,282.00
Supplies and Materials	800.00	-	800.00	277.00	523.00
Total Undist. Expend. - Staff Training	<u>30,670.00</u>	<u>(10,482.88)</u>	<u>20,187.12</u>	<u>4,695.00</u>	<u>15,492.12</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Supp. Serv. - General Admin.					
Salaries	523,436.00	11,902.00	535,338.00	535,337.52	0.48
Legal Services	65,000.00	24,000.00	89,000.00	77,640.62	11,359.38
Audit Fees	33,000.00	-	33,000.00	32,000.00	1,000.00
Architectural and Engineering Fees	40,168.45	(13,090.29)	27,078.16	2,000.00	25,078.16
Legal Negotiations	21,500.00	5,600.00	27,100.00	15,177.00	11,923.00
Purchased Technical Services	23,500.00	-	23,500.00	17,714.00	5,786.00
Postage	19,500.00	(11,049.00)	8,451.00	3,412.45	5,038.55
Communications/Telephone	97,525.00	28,248.00	125,773.00	110,414.20	15,358.80
General Supplies	15,470.80	20,863.89	36,334.69	30,599.43	5,735.26
Judgement Against School District	13,000.00	-	13,000.00	-	13,000.00
Miscellaneous Expenditures	57,500.00	19,140.00	76,640.00	70,370.15	6,269.85
BOE Memberships and Dues	29,361.00	(1,870.00)	27,491.00	22,928.35	4,562.65
Total Undistributed Expenditures - Support					
Services - General Administration	938,961.25	83,744.60	1,022,705.85	917,593.72	105,112.13
Undist. Expend. - Supp. Serv. - School Admin.					
Salaries of Principals/Assistance Principals	503,991.00	87,632.00	591,623.00	570,617.36	21,005.64
Salaries of Secretarial and Clerical Assistants	436,409.00	9,638.06	446,047.06	415,659.15	30,387.91
Purchased Professional & Tech Services	1,250.00	-	1,250.00	960.00	290.00
Travel	1,425.00	-	1,425.00	-	1,425.00
Supplies & Materials	26,752.00	(146.00)	26,606.00	7,851.35	18,754.65
Other Objects	6,279.00	-	6,279.00	5,721.00	558.00
Total Undistributed Expenditures - Support					
Services - School Administration	976,106.00	97,124.06	1,073,230.06	1,000,808.86	72,421.20
Undist. Expend. - Central Services					
Salaries	461,989.00	16,801.00	478,790.00	478,789.68	0.32
Purchased Professional Educational Services	25,940.00	26,000.00	51,940.00	19,094.30	32,845.70
Purchased Technical Services	8,095.00	-	8,095.00	7,900.00	195.00
Misc Purchased Services (400-500 series)	2,583.00	6,434.00	9,017.00	4,583.00	4,434.00
Supplies and Materials	6,706.35	2,300.00	9,006.35	8,180.41	825.94
Travel	3,800.00	(300.00)	3,500.00	874.00	2,626.00
Membership/Dues	3,490.00	-	3,490.00	2,399.00	1,091.00
Total Undistributed Expenditures - Support					
Services - Central Services	512,603.35	51,235.00	563,838.35	521,820.39	42,017.96
Undist. Expend. - Admin Info Technology					
Purchased Professional Educational Services	1,100.00	17,322.42	18,422.42	18,205.59	216.83
Total Undistributed Expenditures - Admin Info Technology	1,100.00	17,322.42	18,422.42	18,205.59	216.83
Undist. Expend. - Required Maint. School Fac.					
Salaries	234,537.50	18,913.10	253,450.60	252,978.44	472.16
Cleaning, Repair, & Maint Services	211,996.45	(9,219.00)	202,777.45	147,752.79	55,024.66
General Supplies	43,971.96	1,125.00	45,096.96	37,796.11	7,300.85
Total Undistributed Expenditures - Required Maintenance for School Facilities	490,505.91	10,819.10	501,325.01	438,527.34	62,797.67
Undist. Expend. - Custodial Services					
Salaries	982,865.94	11,994.34	994,860.28	979,068.40	15,791.88
Salaries - Non-Instructional Aides	208,526.50	-	208,526.50	188,483.45	20,043.05
Purchased Professional and Technical Services	43,453.00	-	43,453.00	24,638.90	18,814.10
Cleaning, Repair, & Maint Services	286,289.39	(88,931.38)	197,358.01	174,146.84	23,211.17
Insurance	181,860.00	(14,929.00)	166,931.00	122,890.00	44,041.00
Travel/Postage Meter Lease	82,825.00	-	82,825.00	64,836.99	17,988.01
Water/Sewer Services	108,000.00	13,000.00	121,000.00	115,501.06	5,498.94
General Supplies	184,244.71	(9,500.00)	174,744.71	158,565.83	16,178.88
Energy (Natural Gas)	209,345.00	17,700.00	227,045.00	226,950.88	94.12
Facilities Gasoline	8,100.00	-	8,100.00	5,866.63	2,233.37
Other Objects	9,701.64	(1,069.00)	8,632.64	5,631.76	3,000.88
Principal - Energy Savings Bond	236,318.00	-	236,318.00	235,520.78	797.22
Interest - Energy Savings Bond	74,264.00	-	74,264.00	69,691.98	4,572.02
Energy - (Electricity)	547,000.00	(30,700.00)	516,300.00	434,911.49	81,388.51
Total Undistributed Expenditures - Custodial Services	3,162,793.18	(102,435.04)	3,060,358.14	2,806,704.99	253,653.15

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
Undist. Expend. - Care & Upkeep of Grounds					
Salaries	122,236.00	(3,204.00)	119,032.00	116,049.93	2,982.07
Cleaning Repair & Maintenance Services	33,000.00	-	33,000.00	1,710.00	31,290.00
General Supplies	37,507.50	(16,150.00)	21,357.50	17,284.05	4,073.45
Workshops/Travel	150.00	5.00	155.00	155.00	-
Total Undistributed Expenditures - Care & Upkeep of Grounds	<u>192,893.50</u>	<u>(19,349.00)</u>	<u>173,544.50</u>	<u>135,198.98</u>	<u>38,345.52</u>
Undist. Expend. - Security					
Salaries	170,381.00	10,414.00	180,795.00	180,655.49	139.51
Service	13,980.00	-	13,980.00	13,980.00	-
Purchased Professional and Technical Services	-	55,319.99	55,319.99	1,025.00	54,294.99
General Supplies	12,352.00	(1,530.00)	10,822.00	953.97	9,868.03
Training	1,500.00	-	1,500.00	695.00	805.00
Total Undistributed Expenditures - Security	<u>198,213.00</u>	<u>64,203.99</u>	<u>262,416.99</u>	<u>197,309.46</u>	<u>65,107.53</u>
Total Undistributed Expenditures Operations and Maintenance of Plant	<u>4,044,405.59</u>	<u>(46,760.95)</u>	<u>3,997,644.64</u>	<u>3,577,740.77</u>	<u>419,903.87</u>
Undist. Expend. - Student Transportation Serv.					
Salaries - Non Instructional Aides	311,141.07	(14,623.87)	296,517.20	250,791.72	45,725.48
Salaries - Drivers/Mechanics	1,195,250.27	2,374.33	1,197,624.60	1,178,073.94	19,550.66
Salaries - Sub Drivers	21,519.00	1,312.18	22,831.18	20,918.34	1,912.84
Field Trips	3,000.00	(3,000.00)	-	-	-
Other Purchased Prof. and Technical Serv.	20,820.00	(4,800.00)	16,020.00	12,983.22	3,036.78
Cleaning Repair & Maintenance Services	30,312.00	-	30,312.00	4,161.50	26,150.50
Lease Purchase Payments - School Buses	114,440.00	(57,219.00)	57,221.00	57,220.19	0.81
Other Purchased Services (400-500 series)	-	-	-	-	-
Contract Services (Aid-In-Lieu) Choice Students	18,000.00	(5,000.00)	13,000.00	10,000.00	3,000.00
Contract Services - Special Ed Students	141,600.00	40,425.00	182,025.00	122,024.05	60,000.95
Contract Services - Regular Students	15,000.00	(15,000.00)	-	-	-
Contr Serv (Bet. Home & School) - Joint Agrmnts	72,200.00	(14,500.00)	57,700.00	57,683.35	16.65
Misc. Purchased Service - Transportation	41,047.00	-	41,047.00	39,227.05	1,819.95
General Supplies	24,964.00	(10,300.00)	14,664.00	4,363.06	10,300.94
Transportation Supplies	280,319.36	(57,065.42)	223,253.94	162,614.29	60,639.65
Other Objects	4,500.00	-	4,500.00	3,598.50	901.50
Total Undistributed Expenditures - Student Transportation Services	<u>2,294,112.70</u>	<u>(137,396.78)</u>	<u>2,156,715.92</u>	<u>1,923,659.21</u>	<u>233,056.71</u>
Unallocated Benefits					
Social Security Contribution	740,130.00	-	740,130.00	639,468.24	100,661.76
Other Retirement Contributions - PERS	896,530.00	56,000.00	952,530.00	906,142.00	46,388.00
Unemployment Compensation	102,499.48	-	102,499.48	102,499.48	-
Worker's Compensation	301,922.00	(28,935.00)	272,987.00	241,392.00	31,595.00
Health Benefits	8,519,783.00	(618,593.49)	7,901,189.51	6,419,285.90	1,481,903.61
Tuition Reimbursement	36,000.00	-	36,000.00	4,434.00	31,566.00
DCRP	39,247.05	-	39,247.05	38,332.97	914.08
Health Benefit Buyback	450,493.00	(21,106.00)	429,387.00	348,027.03	81,359.97
Other Employee Benefits	61,527.00	62,554.00	124,081.00	124,079.36	1.64
Unused Sick Time to terminated /Retired Staff	340,198.56	25,931.13	366,129.69	366,128.89	0.80
Total Unallocated Benefits	<u>11,488,330.09</u>	<u>(524,149.36)</u>	<u>10,964,180.73</u>	<u>9,189,789.87</u>	<u>1,774,390.86</u>
On-Behalf Contributions					
On-Behalf TPAF Contribution (non-bud)					
Post Retirement Medical Contributions	-	-	-	1,305,330.00	(1,305,330.00)
Pension Costs	-	-	-	4,165,268.00	(4,165,268.00)
Long Term Disability	-	-	-	2,590.00	(2,590.00)
Reimbursed TPAF Social Security Cont. (non-bud)	-	-	-	1,094,369.52	(1,094,369.52)
Total On-Behalf Contributions	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,567,557.52</u>	<u>(6,567,557.52)</u>
Total Personal Services - Employee Benefits	<u>11,488,330.09</u>	<u>(524,149.36)</u>	<u>10,964,180.73</u>	<u>15,757,347.39</u>	<u>(4,793,166.66)</u>
TOTAL UNDISTRIBUTED EXPENDITURES	<u>25,697,482.66</u>	<u>(600,154.36)</u>	<u>25,097,328.30</u>	<u>28,024,239.87</u>	<u>(2,926,911.57)</u>
TOTAL GENERAL CURRENT EXPENSE	<u>39,939,787.63</u>	<u>(233,329.28)</u>	<u>39,706,458.35</u>	<u>41,995,555.35</u>	<u>(2,289,097.00)</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual Favorable (Unfavorable)
CAPITAL OUTLAY					
Equipment					
Grades 1-5	\$ 2,500.00	\$ -	\$ 2,500.00	\$ -	\$ 2,500.00
Grades 6-8	2,500.00	-	2,500.00	-	2,500.00
New Tech Infrastructure	5,500.00	38,137.38	43,637.38	38,137.38	5,500.00
Undistributed Expenditures - Custodial Services	13,312.50	-	13,312.50	3,249.00	10,063.50
Office Equipment - All Schools	-	30,128.00	30,128.00	30,128.00	-
Transportation Equipment	4,900.00	92,307.00	97,207.00	88,209.22	8,997.78
Grounds Equipment	5,800.00	-	5,800.00	-	5,800.00
PreSchool Development Equipment	-	3,901.50	3,901.50	3,901.50	-
Superintendents Office Equipment	-	9,883.40	9,883.40	9,883.40	-
School Buses - Regular	383,664.62	35,984.00	419,648.62	250,545.62	169,103.00
Facility Maintenance Equipment	44,000.00	-	44,000.00	-	44,000.00
Facility Maintenance Intermediate Equipment	-	22,988.00	22,988.00	22,988.00	-
Undistributed Expenditures - Non-Inst. Serv. Tech	25,000.00	-	25,000.00	11,745.17	13,254.83
Total Equipment	487,177.12	233,329.28	720,506.40	458,787.29	261,719.11
Facilities Acquisition and Construction Services					
SDA Debt Service Assessment	59,204.00	-	59,204.00	59,204.00	-
Total Facilities Acquisition and Construction Services	59,204.00	-	59,204.00	59,204.00	-
TOTAL CAPITAL OUTLAY	546,381.12	233,329.28	779,710.40	517,991.29	261,719.11
TOTAL EXPENDITURES	40,486,168.75	(0.00)	40,486,168.75	42,513,546.64	(2,027,377.89)
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES	(1,797,442.75)	0.00	(1,797,442.75)	3,423,004.24	5,220,446.99
Other Financing Sources:					
Operating Transfers In:					
Capital Project Fund Interest	-	-	-	4,903.78	4,903.78
Operating Transfers Out:					
Transfer to Sp. Revenue Fund -Regular	(244,682.00)	-	(244,682.00)	(244,682.00)	-
Transfer to Sp. Revenue Fund - Inclusion	(279,700.00)	-	(279,700.00)	(279,700.00)	-
Transfer to Capital Project Fund	(1,500,000.00)	-	(1,500,000.00)	(1,500,000.00)	-
Maintenance Reserve Interest	(250.00)	-	(250.00)	-	250.00
Capital Project Fund	(500.00)	-	(500.00)	-	500.00
Total Other Financing Sources:	(2,025,132.00)	-	(2,025,132.00)	(2,019,478.22)	5,653.78
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	(3,822,574.75)	0.00	(3,822,574.75)	1,403,526.02	5,226,100.77
Fund Balance July 1, Restated	11,693,986.86	-	11,693,986.86	11,693,986.86	-
Fund Balance June 30	\$ 7,871,412.11	0.00	7,871,412.11	13,097,512.88	5,226,100.77
Recapitulation:					
Restricted Fund Balance:					
Reserve for Excess Surplus				\$ 3,063,425.06	
Excess Surplus - Designated for Subsequent Year's Expenditures				1,983,699.00	
Capital Reserve				3,264,015.41	
Maintenance Reserve				1,559,114.04	
Emergency Reserve				290,000.00	
Unemployment Compensation				885,064.20	
Assigned Fund Balance:					
Designated for Subsequent Year's Expenditures				59,903.00	
Reserve for Encumbrances				459,557.33	
Unassigned Fund Balance				<u>1,532,734.84</u>	
				13,097,512.88	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment not recognized on GAAP basis				847,837.00	
Fund Balance per Governmental Funds (GAAP)				<u>\$ 12,249,675.88</u>	

STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
State Sources	687,935.00	866,496.00	1,554,431.00	382,824.69	(1,171,606.31)
Federal Sources	712,667.00	332,886.86	1,045,553.86	1,358,117.86	312,564.00
Local Sources	-	6,041.10	6,041.10	125,398.16	119,357.06
Total Revenues	1,400,602.00	1,205,423.96	2,606,025.96	1,866,340.71	(739,685.25)
EXPENDITURES:					
Instruction:					
Teachers Salaries	620,108.00	(114,200.09)	505,907.91	505,907.91	-
Other Salaries for Instruction	234,594.00	694,970.30	929,564.30	180,782.30	748,782.00
Salaries of Other Professional Staff	11,772.00	1,488.00	13,260.00	13,260.00	-
Purchased Professional - Educational Services	178,536.00	18,515.88	197,051.88	197,051.88	-
Purchased Professional - Technical Services	4,369.00	2,287.00	6,656.00	6,656.00	-
Other Purchased Services (400-500 series)	150,000.00	267,000.00	417,000.00	417,000.00	-
Textbooks	6,397.00	1,545.00	7,942.00	7,941.96	0.04
Supplies	100,599.00	262,282.69	362,881.69	362,293.70	587.99
Total Instruction	1,306,375.00	1,133,888.78	2,440,263.78	1,690,893.75	749,370.03
Support Services:					
Other Support Services - Employee Benefits	394,957.00	(88,684.03)	306,272.97	306,272.97	-
Purchased Professional - Technical Services	64,648.00	6,643.13	71,291.13	71,291.13	-
Purchased Professional - Educational Services	110,516.00	(44,328.68)	66,187.32	66,187.32	-
Other Salaries	-	16,438.95	16,438.95	16,438.95	-
Master Teachers Salaries	-	70,653.30	70,653.30	70,653.30	-
Salaries of Program Directors	-	74,290.52	74,290.52	74,290.52	-
Supplies & Materials	48,488.00	24,092.94	72,580.94	81,661.05	(9,080.11)
Total Support Services	618,609.00	59,106.13	677,715.13	686,795.24	(9,080.11)

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Budgetary Comparison Schedule
For the Year Ended June 30, 2021**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
EXPENDITURES(cont'd):					
Facilities Acquisitions and Construction Services:					
Instructional Equipment	\$ -	\$ 12,429.05	\$ 12,429.05	\$ 12,429.05	\$ -
Total Facilities Acquisitions and Const. Services:	-	12,429.05	12,429.05	12,429.05	-
Other Financing Sources (Uses)					
Local Contribution - Transfer to Special Revenue	524,382.00	-	524,382.00	524,382.00	-
	524,382.00	-	524,382.00	524,382.00	-
Total Outflows	1,400,602.00	1,205,423.96	2,606,025.96	1,865,736.04	740,289.92
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	\$ -	-	-	604.67	604.67

Notes to the Required Supplementary Information

STAFFORD TOWNSHIP SCHOOL DISTRICT
Required Supplementary Information
Budgetary Comparison Schedule
Note to RSI
For the Year Ended June 30, 2021

Note A - Explanation of Differences Between Budgetary Inflows and Outflows GAAP Revenue and Expenditures

	General Fund		Special Revenue Fund
Sources / inflows of resources			
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1] \$ 45,936,550.88	[C-2]	1,866,340.71
The Final State Aid payment for the Year Ended June 30, 2019 that was delayed until July 2019 was recorded as budgetary revenue for the Year Ended June 30, 2019 but is not recognized under GAAP until the Year Ended June 30, 2020.	898,363.00		22,440.00
The Final State Aid payment for the Year Ended June 30, 2020 that was delayed until July 2020 was recorded as budgetary revenue for the Year Ended June 30, 2020 but is not recognized under GAAP until the Year Ended June 30, 2021.	(847,837.00)		(22,440.00)
Total revenues as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds.	[B-2] 45,987,076.88	[B-2]	1,866,340.71
Uses / outflows of resources			
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1] 42,513,546.64	[C-2]	1,865,736.04
Total expenditures as reported on the statement of revenues, expenditures and changes in fund balance - governmental funds.	[B-2] \$ 42,513,546.64	[B-2]	1,865,736.04

Required Supplementary Information – Part III

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability
Public Employee Retirement System
Last Eight Fiscal Years

	2020	2019	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.07771308920%	0.07135829350%	0.0791556519%	0.0767713968%	0.0754745362%	0.0769637690%	0.0789884028%	0.0773050816%
District's proportionate of the net pension liability (asset)	\$ 12,672,973.00	\$ 12,857,682.00	\$ 15,585,353.00	17,871,154.00	22,353,393.00	17,276,824.00	14,788,789.00	14,774,537.00
District's covered payroll	\$ 5,550,097.07	\$ 5,435,738.00	\$ 5,240,895.00	5,469,043.00	5,363,015.00	4,984,846.00	5,211,837.00	5,981,745.00
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	228.34%	236.54%	297.38%	326.77%	416.81%	346.59%	283.75%	246.99%
Plan fiduciary net position as a percentage of the total pension liability	58.32%	56.27%	53.60%	48.10%	40.14%	47.93%	52.08%	48.72%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for eight years. Additional years will be presented as they become available.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of District Contributions
Public Employee Retirement System
Last Eight Fiscal Years

	2020	2019	2018	2017	2016	2015	2014	2013
Contractually required contribution	\$ 850,142.00	\$ 694,110.00	\$ 787,343.00	711,205.00	670,505.00	661,682.00	651,169.00	582,478.00
Contributions in relation to the contractually required contribution	<u>850,142.00</u>	<u>694,110.00</u>	<u>787,343.00</u>	<u>711,205.00</u>	<u>670,505.00</u>	<u>661,682.00</u>	<u>651,169.00</u>	<u>582,478.00</u>
Contribution deficiency (excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
District's covered-employee payroll	\$ 5,550,097.07	\$ 5,435,738.00	\$ 5,240,895.00	5,469,043.00	5,363,015.00	4,984,846.00	5,211,837.00	5,981,745.00
Contributions as a percentage of covered-employee payroll	15.32%	12.77%	15.02%	13.00%	12.50%	13.27%	12.49%	9.74%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period.
However, information is only currently available for eight years.
Additional years will be presented as they become available.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net Pension Liability
Teachers' Pension and Annuity Fund
Last Eight Fiscal Years

	2020	2019	2018	2017	2016	2015	2014	2013
District's proportion of the net pension liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate of the net pension liability (asset)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State's proportionate share of the net pension liability (asset) associated with the District	<u>84,929,842.00</u>	<u>80,221,701.00</u>	<u>84,979,197.00</u>	<u>82,231,908.00</u>	<u>111,749,967.00</u>	<u>93,595,259.00</u>	<u>75,841,044.00</u>	<u>70,466,068.00</u>
Total	<u><u>\$ 84,929,842.00</u></u>	<u><u>\$ 80,221,701.00</u></u>	<u><u>\$ 84,979,197.00</u></u>	<u><u>82,231,908.00</u></u>	<u><u>111,749,967.00</u></u>	<u><u>93,595,259.00</u></u>	<u><u>75,841,044.00</u></u>	<u><u>70,466,068.00</u></u>
District's covered payroll	\$ 15,626,673.00	\$ 15,130,693.00	\$ 13,909,683.00	\$ 13,592,279.00	\$ 13,661,414.00	\$ 13,948,136.00	\$ 13,959,085.00	\$ 14,459,729.00
District's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total pension liability	24.60%	26.95%	26.49%	25.41%	22.33%	28.71%	33.64%	33.76%

Source: GASB 68 report on Public Employees' Retirement System; District records

Note: This schedule is required by GASB 68 to be show information for a 10 year period. However, information is only currently available for eight years. Additional years will be presented as they become available.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of the District's Proportionate Share of the Net OPEB Liability
Public Employee Retirement System and Teachers' Pension and Annuity Fund
Last Five Fiscal Years

	2020	2019	2018	2017	2016
District's proportion of the net OPEB liability (asset)	0.00%	0.00%	0.00%	0.00%	0.00%
District's proportionate of the net OPEB liability (asset)	\$ -	\$ -	-	-	-
State's proportionate share of the net OPEB liability (asset) associated with the District	\$ 118,610,072.00	\$ 73,008,276.00	81,620,477.00	95,643,261.00	102,932,448.00
Total	\$ 118,610,072.00	\$ 73,008,276.00	81,620,477.00	95,643,261.00	102,932,448.00
District's covered payroll	21,176,770.07	20,566,431.00	19,150,578.00	19,061,322.00	19,024,429.00
District's proportionate share of the net OPEB liability (asset) as a percentage of its covered-employee payroll	0.00%	0.00%	0.00%	0.00%	0.00%
Plan fiduciary net position as a percentage of the total OPEB liability	0.00%	0.00%	0.00%	0.00%	0.00%
State's proportionate share of OPEB associated with the District:					
Service Cost	3,225,982.00	3,257,510.00	3,619,253.00	4,340,017.00	
Interest Cost	2,633,460.00	3,243,097.00	3,516,213.00	3,027,073.00	
Differences between Expected & Actual	20,078,687.00	(14,026,665.00)	(9,684,821.00)	-	
Changes in Assumptopns	21,665,984.00	1,088,559.00	(9,366,358.00)	(12,522,549.00)	
Member Contributions	62,587.00	66,434.00	75,431.00	81,573.00	
Benefit Payments	(2,064,904.00)	(2,241,136.00)	(2,182,502.00)	(2,215,301.00)	
Change in Total Opeb Liability	45,601,796.00	(8,612,201.00)	(14,022,784.00)	(7,289,187.00)	
State's proportionate share of the net OPEB liability (asset) associated with the District - Beginning Balance	73,008,276.00	81,620,477.00	95,643,261.00	102,932,448.00	
Ending Balance	\$ 118,610,072.00	\$ 73,008,276.00	81,620,477.00	95,643,261.00	
State's proportionate share of the net OPEB liability associated with the District - as a percentage of its covered-employee payroll	560.10%	354.99%	426.20%	501.77%	

Source: GASB 75 report on State of New Jersey State Health Benefits Program; District records

Note: This schedule is required by GASB 75 to be show information for a 10 year period. However, information is only currently available for five years. Additional years will be presented as they become available.

Other Supplementary Information

SPECIAL REVENUE FUND DETAIL STATEMENTS

Special revenue funds are used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditures for specific purposes.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Year Ended June 30, 2021

	Title I	IDEA	IDEA Preschool	COVID Relief Fund	CARES	Title IIA	Title IV	Title III
REVENUES:								
State Sources	\$ 328,981.00	582,223.86	40,801.00	116,634.00	201,586.00	70,145.00	16,183.00	1,564.00
Federal Sources								
Local Sources								
Total Revenues	<u>328,981.00</u>	<u>582,223.86</u>	<u>40,801.00</u>	<u>116,634.00</u>	<u>201,586.00</u>	<u>70,145.00</u>	<u>16,183.00</u>	<u>1,564.00</u>
EXPENDITURES:								
Instruction:								
Teachers Salaries	197,270.00					2,495.00		
Other Salaries for Instruction								
Preschool Director								
Salaries of Other Professional Staff								
Purchased Professional - Educational Services		87,022.78	35,000.00	9,075.00	28,844.10		1,000.00	
Purchased Professional - Technical Services		415,000.00					2,000.00	
Other Purchased Services (400-500 series)								
Textbooks								
Supplies	41,021.20	39,161.76	5,801.00	107,559.00	135,351.00	23,596.00	3,556.50	1,564.00
Total Instruction	<u>238,291.20</u>	<u>541,184.54</u>	<u>40,801.00</u>	<u>116,634.00</u>	<u>164,195.10</u>	<u>26,091.00</u>	<u>6,556.50</u>	<u>1,564.00</u>
Support Services:								
Other Salaries					12,638.95	3,800.00		
Master Teachers Salaries								
Salaries of Program Directors	78,909.00					191.00		
Other Support Services - Employee Benefits					5,344.00	25,363.13		
Purchased Professional - Technical Services		35,039.32				7,550.00		
Purchased Professional - Educational Services	11,780.80				12,978.90	7,149.87	9,626.50	
Supplies & Materials								
Total Support Services	<u>90,689.80</u>	<u>35,039.32</u>	<u>-</u>	<u>-</u>	<u>30,961.85</u>	<u>44,054.00</u>	<u>9,626.50</u>	<u>-</u>
Facilities Acquisitions and Construction Services:								
Instructional Equipment		6,000.00			6,429.05			
Total Facilities Acquisitions and Const. Services:	<u>-</u>	<u>6,000.00</u>	<u>-</u>	<u>-</u>	<u>6,429.05</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses)								
Local Contribution - Transfer to Special Revenue								
Total Outflows	<u>328,981.00</u>	<u>582,223.86</u>	<u>40,801.00</u>	<u>116,634.00</u>	<u>201,586.00</u>	<u>70,145.00</u>	<u>16,183.00</u>	<u>1,564.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Year Ended June 30, 2021

	Non Public					193
	Nursing	Corrective Speech	Technology Aid	Security Aid	Textbooks	Supplemental Instruction
REVENUES:						
State Sources	13,260.00	17,682.00	5,656.00	30,274.73	7,941.96	19,428.00
Federal Sources						
Local Sources						
Total Revenues	<u>13,260.00</u>	<u>17,682.00</u>	<u>5,656.00</u>	<u>30,274.73</u>	<u>7,941.96</u>	<u>19,428.00</u>
EXPENDITURES:						
Instruction:						
Teachers Salaries						
Other Salaries for Instruction						
Preschool Director						
Salaries of Other Professional Staff	13,260.00					19,428.00
Purchased Professional - Educational Services		17,682.00	5,656.00			
Purchased Professional - Technical Services						
Other Purchased Services (400-500 series)					7,941.96	
Textbooks						
Supplies						
Total Instruction	<u>13,260.00</u>	<u>17,682.00</u>	<u>5,656.00</u>	<u>-</u>	<u>7,941.96</u>	<u>19,428.00</u>
Support Services:						
Other Salaries						
Master Teachers Salaries						
Salaries of Program Directors						
Other Support Services - Employee Benefits						
Purchased Professional - Technical Services						
Purchased Professional - Educational Services				30,274.73		
Supplies & Materials						
Total Support Services	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,274.73</u>	<u>-</u>	<u>-</u>
Facilities Acquisitions and Construction Services:						
Instructional Equipment						
Total Facilities Acquisitions and Const. Services:	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other Financing Sources (Uses)						
Local Contribution - Transfer to Special Revenue						
Total Outflows	<u>13,260.00</u>	<u>17,682.00</u>	<u>5,656.00</u>	<u>30,274.73</u>	<u>7,941.96</u>	<u>19,428.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Year Ended June 30, 2021

	Non Public		Preschool Education Aid	Child In Need	American Heart	Lowes Toolbox
	Examination & Classification	192 Compensatory Education				
REVENUES:						
State Sources	23,598.00	40,584.00	224,400.00			
Federal Sources			110,260.00	1,495.99	3,186.39	0.86
Local Sources						
Total Revenues	23,598.00	40,584.00	334,660.00	1,495.99	3,186.39	0.86
EXPENDITURES:						
Instruction:						
Teachers Salaries			308,637.91			
Other Salaries for Instruction			178,287.30			
Preschool Director						
Salaries of Other Professional Staff						
Purchased Professional - Educational Services						
Purchased Professional - Technical Services						
Other Purchased Services (400-500 series)						
Textbooks				1,495.99	3,186.39	0.86
Supplies						
Total Instruction	-	-	486,925.21	1,495.99	3,186.39	0.86
Support Services:						
Other Salaries						
Master Teachers Salaries			70,653.30			
Salaries of Program Directors			74,290.52			
Other Support Services - Employee Benefits			227,172.97			
Purchased Professional - Technical Services		40,584.00				
Purchased Professional - Educational Services						
Supplies & Materials						
Total Support Services	23,598.00	40,584.00	372,116.79	-	-	-
Facilities Acquisitions and Construction Services:						
Instructional Equipment						
Total Facilities Acquisitions and Const. Services:	-	-	-	-	-	-
Other Financing Sources (Uses)						
Local Contribution - Transfer to Special Revenue			524,382.00			
			524,382.00			
Total Outflows	23,598.00	40,584.00	334,660.00	1,495.99	3,186.39	0.86
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	-	-	-	-	-	-

STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Combining Schedule of Program Revenues and Expenditures - Budgetary Basis
For the Year Ended June 30, 2021

	Student Activities	Totals
REVENUES:		
State Sources		382,824.69
Federal Sources		1,358,117.86
Local Sources	10,454.92	125,398.16
	10,454.92	1,866,340.71
TOTAL REVENUES		
		1,866,340.71
EXPENDITURES:		
Instruction:		
Teachers Salaries		505,907.91
Other Salaries for Instruction		180,782.30
Preschool Director		-
Salaries of Other Professional Staff		13,260.00
Purchased Professional - Educational Services		197,051.88
Purchased Professional - Technical Services		6,656.00
Other Purchased Services (400-500 series)		417,000.00
Textbooks		7,941.96
Supplies		362,293.70
	-	1,690,893.75
TOTAL INSTRUCTION		
		1,690,893.75
Support Services:		
Other Salaries		16,438.95
Master Teachers Salaries		70,653.30
Salaries of Program Directors		74,290.52
Other Support Services - Employee Benefits		306,272.97
Purchased Professional - Technical Services		71,291.13
Purchased Professional - Educational Services		66,187.32
Supplies & Materials	9,850.25	81,661.05
	9,850.25	686,795.24
TOTAL SUPPORT SERVICES		
		686,795.24
Facilities Acquisitions and Construction Services:		
Instructional Equipment		12,429.05
	-	12,429.05
TOTAL FACILITIES ACQUISITIONS AND CONST. SERVICES:		
		12,429.05
Other Financing Sources (Uses)		
Local Contribution - Transfer to Special Revenue		524,382.00
	-	524,382.00
TOTAL OUTFLOWS		
	9,850.25	1,865,736.04
Excess (Deficiency) of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	604.67	604.67

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Special Revenue Fund
Schedule of Preschool Education Aid
Budgetary Basis
For the Year Ended June 30, 2021**

<u>District-Wide Total</u>	Total		
	Budgeted	Actual	Variance
EXPENDITURES:			
Instruction:			
Salaries of Teachers	\$ 308,637.91	308,637.91	-
Other Salaries for Instruction	178,287.30	178,287.30	-
Total Instruction	<u>486,925.21</u>	<u>486,925.21</u>	<u>-</u>
Support Services:			
Salaries of Program Directors	74,290.52	74,290.52	-
Salaries of Master Teachers	70,653.30	70,653.30	-
Personal Services - Employee Benefits	227,172.97	227,172.97	-
Total Support Services	<u>372,116.79</u>	<u>372,116.79</u>	<u>-</u>
Total Expenditures	\$ <u>859,042.00</u>	<u>859,042.00</u>	<u>-</u>

CALCULATION OF BUDGET & CARRYOVER

Total 2020-21 Preschool Education Aid Allocation	\$ 224,400.00
Add: Actual Carryover June 30, 2020	3,800.00
Add: Budgeted Transfer from the General Fund 2020-21	524,382.00
Add: Tuition Received from Individuals 2020-21	<u>113,160.00</u>
Total Preschool Education Aid Funds Available	865,742.00
Less: 2020/2021 Budgeted Preschool Education Aid - Prior Year Budget Carryover	<u>(859,042.00)</u>
Available & Unbudgeted Preschool Education Aid Funds, June 30, 2021	<u>6,700.00</u>
Add: June 30, 2021 Unexpended Preschool Education Aid	-
2020-2021 Carryover - Preschool Education Aid	\$ <u>6,700.00</u>

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CAPITAL PROJECTS FUND DETAIL STATEMENTS

The capital projects fund is used to account for the acquisition and construction of major capital facilities and equipment purchases other than those financed by proprietary funds.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Capital Projects Fund
Summary Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budgetary Basis
For the Year Ended June 30, 2021

Revenues and Other Financing Sources	
None	\$ -
ESIP Lease Proceeds	-
Bond Proceeds	-
Transferred to Debt Service Fund	-
Transfer From Capital Reserve	1,500,000.00
Transfer to Capital Reserve	-
Total Revenues	<u>1,500,000.00</u>
Expenditures and Other Financing Uses	
Purchased Professional and Technical Services	18,115.00
Construction Services	2,814,630.02
Total Expenditures	<u>2,832,745.02</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(1,332,745.02)
Fund Balance - Beginning	<u>2,192,515.75</u>
Fund Balance Ending	<u>\$ 859,770.73</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
Capital Projects Fund
Schedule of Project Revenue, Expenditures, Project Balance, and Project Status - Budgetary Basis
McKinley Renovations
From Inception and for the Year Ended June 30, 2021

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer between Projects	\$ (40,000.00)	-	(40,000.00)	(40,000.00)
Transfer From Capital Reserve	486,117.32		486,117.32	486,117.32
Total Revenues	<u>446,117.32</u>	<u>-</u>	<u>446,117.32</u>	<u>446,117.32</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	31,275.00	-	31,275.00	31,275.00
Construction Services	214,121.42	-	214,121.42	414,842.32
Total Expenditures	<u>245,396.42</u>	<u>-</u>	<u>245,396.42</u>	<u>446,117.32</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 200,720.90</u>	<u>-</u>	<u>200,720.90</u>	<u>-</u>
Additional Project Information:				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bonds Authorized	\$ -			
Bonds Issued	-			
Original Authorized Costs	494,117.32			
Revised Authorized Cost	446,117.32			
Percentage Increase over Original Authorized Cost	-9.71%			
Percentage Completion	44.99%			
Original Target Completion Date	2015			
Revised Target Completion Date	2021			

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Capital Projects Fund
Bus Garage Construction
From Inception and for the Year Ended June 30, 2021**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds			-	
Transfer From Capital Reserve	\$ 354,000.00	1,500,000.00	1,854,000.00	1,854,000.00
Total Revenues	<u>354,000.00</u>	<u>1,500,000.00</u>	<u>1,854,000.00</u>	<u>1,854,000.00</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	192,820.59	18,115.00	210,935.59	353,390.92
Construction Services		1,448,636.92	1,448,636.92	1,500,609.08
Total Expenditures	<u>192,820.59</u>	<u>1,466,751.92</u>	<u>1,659,572.51</u>	<u>1,854,000.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	\$ <u>161,179.41</u>	<u>33,248.08</u>	<u>194,427.49</u>	<u>-</u>

Additional Project Information:

Project Number	N/A
Grant Date	N/A
Bond Authorization Date	N/A
Bonds Authorized	N/A
Bonds Issued	N/A
Original Authorized Costs	354,000.00
Revised Authorized Cost	1,854,000.00
Percentage Increase over Original Authorized Cost	424%
Percentage Completion	90%
Original Target Completion Date	2018
Revised Target Completion Date	2021

STAFFORD TOWNSHIP SCHOOL DISTRICT
Capital Projects Fund
Renovations, Alterations and Improvements at McKinley Avenue Elementary School, Oxycocus Elementary School, Stafford Intermediate School & Ronald L. Meinders Primary Learning Center
From Inception and for the Year Ended June 30, 2021

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Bond Proceeds	\$ 10,139,398.00	-	10,139,398.00	10,139,398.00
Total Revenues	<u>10,139,398.00</u>	<u>-</u>	<u>10,139,398.00</u>	<u>10,139,398.00</u>
Expenditures and Other Financing Uses				
Purchased Professional and Technical Services	55,327.09	-	55,327.09	320,999.71
Construction Services	8,257,455.47	1,365,993.10	9,623,448.57	9,818,398.29
Total Expenditures	<u>8,312,782.56</u>	<u>1,365,993.10</u>	<u>9,678,775.66</u>	<u>10,139,398.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 1,826,615.44</u>	<u>(1,365,993.10)</u>	<u>460,622.34</u>	<u>-</u>
Additional Project Information:				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	12/13/2016			
Bonds Authorized	10,139,398			
Bonds Issued	10,139,398			
Original Authorized Costs	10,139,398			
Revised Authorized Cost	10,139,398			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	95%			
Original Target Completion Date	2018			
Revised Target Completion Date	2021			

STAFFORD TOWNSHIP SCHOOL DISTRICT
Capital Projects Fund
Intermediate School Field Project
From Inception and for the Year Ended June 30, 2021

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financing Sources				
Transfer between Projects	\$ 40,000.00	-	40,000.00	40,000.00
Total Revenues	<u>40,000.00</u>	<u>-</u>	<u>40,000.00</u>	<u>40,000.00</u>
Expenditures and Other Financing Uses				
Construction Services	36,000.00	-	36,000.00	40,000.00
Total Expenditures	<u>36,000.00</u>	<u>-</u>	<u>36,000.00</u>	<u>40,000.00</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ 4,000.00</u>	<u>-</u>	<u>4,000.00</u>	<u>-</u>
Additional Project Information:				
Project Number	N/A			
Grant Date	N/A			
Bond Authorization Date	N/A			
Bonds Authorized	N/A			
Bonds Issued	N/A			
Original Authorized Costs	40,000.00			
Revised Authorized Cost	40,000.00			
Percentage Increase over Original Authorized Cost	0%			
Percentage Completion	100%			
Original Target Completion Date	2019			
Revised Target Completion Date	2021			

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LONG-TERM DEBT SCHEDULES

The long-term debt schedules are used to reflect the outstanding principal balance of the general long-term liabilities of the school district. This includes serial bonds outstanding, the outstanding principal balance on capital leases.

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of General Serial Bonds
As of June 30, 2021

Improvement Description	Date of Issue	Amount of Original Issue	Maturities of Bonds Outstanding As of June 30, 2021				Balance June 30, 2020	Issued	Decreased	Balance June 30, 2021
			Date	Amount	Interest Rate	Balance June 30, 2020				
School Bonds	9/1/2010	3,654,000				\$ 464,000.00	-	464,000.00	-	
School Bonds	9/28/2017	10,139,000	7/15/2021	430,000	2.000%	9,730,000.00	-	420,000.00	9,310,000.00	
			7/15/2022	440,000	2.000%					
			7/15/2023	450,000	2.000%					
			7/15/2024	460,000	2.000%					
			7/15/2025	475,000	2.000%					
			7/15/2026	485,000	2.000%					
			7/15/2027	500,000	2.250%					
			7/15/2028	520,000	3.000%					
			7/15/2029	535,000	3.000%					
			7/15/2030	550,000	3.000%					
			7/15/2031	570,000	3.000%					
			7/15/2032	590,000	3.000%					
			7/15/2033	610,000	3.000%					
			7/15/2034	635,000	3.000%					
			7/15/2035	660,000	3.000%					
			7/15/2036	685,000	3.000%					
			7/15/2037	715,000	3.000%					
						\$ 10,194,000.00	\$ -	884,000.00	9,310,000.00	

STAFFORD TOWNSHIP SCHOOL DISTRICT
Schedule of Obligations Under Capital Lease
As of June 30, 2021

Description	Amount of Original Issue	Balance June 30, 2020	Issued Current Year	Retired Current Year	Balance June 30, 2021
ESIP Equipment #1	\$ 1,753,907.94	\$ 1,142,553.30	-	113,113.53	1,029,439.77
ESIP Equipment #3	2,180,000.00	1,857,331.28	-	123,204.38	1,734,126.90
School Buses	270,000.00	216,026.61	-	52,137.62	163,888.99
Savas Learning Company	278,856.25	-	278,856.25	92,953.00	185,903.25
		\$ <u>3,215,911.19</u>	<u>278,856.25</u>	<u>381,408.53</u>	<u>3,113,358.91</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
Budgetary Comparison Schedule
Debt Service Fund
For the Year Ended June 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Positive (Negative) Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 758,028.00	-	758,028.00	758,028.00	-
State Sources:					
Debt Service Aid Type II	390,502.00	-	390,502.00	390,502.00	-
Total - State Sources	<u>390,502.00</u>	<u>-</u>	<u>390,502.00</u>	<u>390,502.00</u>	<u>-</u>
Total Revenues	<u>1,148,530.00</u>	<u>-</u>	<u>1,148,530.00</u>	<u>1,148,530.00</u>	<u>-</u>
EXPENDITURES:					
Regular Debt Service:					
Interest	264,530.00	-	264,530.00	264,530.00	-
Redemption of Principal	884,000.00	-	884,000.00	884,000.00	-
Total Regular Debt Service	<u>1,148,530.00</u>	<u>-</u>	<u>1,148,530.00</u>	<u>1,148,530.00</u>	<u>-</u>
Total Expenditures	<u>1,148,530.00</u>	<u>-</u>	<u>1,148,530.00</u>	<u>1,148,530.00</u>	<u>-</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balance, July 1, 2020	0.52	-	0.52	0.52	-
Fund Balance, June 30, 2021	<u>0.52</u>	<u>-</u>	<u>0.52</u>	<u>0.52</u>	<u>-</u>

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Statistical Section

STAFFORD TOWNSHIP SCHOOL DISTRICT
Net Assets by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

Exhibit J-1

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities										
Invested in capital assets, net of related debt	\$ 15,782,786.64	\$ 18,948,291.55	\$ 19,264,997.32	\$ 22,893,679.17	\$ 19,250,409.64	\$ 19,251,716.86	\$ 14,809,087.86	\$ 19,916,091.51	\$ 19,498,484.88	\$ 18,465,338.18
Restricted	2,496,675.06	122,721.07	3,903,992.04	3,472,110.77	3,612,712.61	6,303,972.38	12,846,636.13	8,603,225.56	11,265,055.98	12,823,412.75
Unrestricted	(3,015,990.02)	(2,061,076.28)	(18,073,245.82)	(17,511,544.06)	(18,872,214.43)	(20,169,900.06)	(20,776,415.49)	(20,267,983.42)	(20,409,255.47)	(18,669,150.52)
Total governmental activities net assets	\$ 15,263,471.68	\$ 17,009,936.34	\$ 5,095,743.54	\$ 8,354,245.88	\$ 3,990,907.82	\$ 5,385,789.18	\$ 6,879,308.50	\$ 8,251,433.65	\$ 10,354,286.39	\$ 12,619,600.41
Business-type activities										
Invested in capital assets, net of related debt	\$ 87,698.30	\$ 76,955.39	\$ 66,212.48	\$ 23,707.00	\$ 86,787.01	\$ 77,156.18	\$ 66,018.08	\$ 51,531.69	\$ 99,155.48	\$ 127,036.58
Restricted	19,539.29	(38,698.22)	231,904.85	393,992.95	562,147.99	629,206.79	666,485.51	661,920.12	398,647.25	444,308.44
Unrestricted	(107,237.39)	(38,257.17)	(288,117.33)	(417,699.95)	(646,935.00)	(706,382.97)	(732,503.59)	(713,451.81)	(497,702.73)	(571,347.02)
Total business-type activities net assets	\$ 107,237.39	\$ 38,257.17	\$ 288,117.33	\$ 417,699.95	\$ 646,935.00	\$ 706,382.97	\$ 732,503.59	\$ 713,451.81	\$ 497,702.73	\$ 571,347.02
District-wide										
Invested in capital assets, net of related debt	\$ 15,870,484.94	\$ 19,025,246.94	\$ 19,331,209.80	\$ 22,917,366.17	\$ 19,337,196.65	\$ 19,328,873.04	\$ 14,875,105.94	\$ 19,967,623.20	\$ 19,597,640.36	\$ 18,592,376.76
Restricted	2,496,675.06	122,721.07	3,903,992.04	3,472,110.77	3,612,712.61	6,303,972.38	12,846,636.13	8,603,225.56	11,265,055.98	12,823,412.75
Unrestricted	(2,996,450.73)	(2,099,774.50)	(17,841,340.97)	(17,117,551.11)	(18,310,066.44)	(19,540,993.27)	(20,109,929.98)	(19,605,963.30)	(20,010,708.22)	(18,224,842.08)
Total district net assets	\$ 15,370,709.27	\$ 17,048,193.51	\$ 5,393,860.87	\$ 9,271,945.83	\$ 4,639,842.82	\$ 6,092,152.15	\$ 7,611,812.09	\$ 8,964,885.46	\$ 10,851,988.12	\$ 13,190,947.43

* - Restated Unrestricted in 2014 for the effects of GASB 68
 ** - Restated Unrestricted in 2021 for the effects of GASB 84
 Source: CAFR Schedule A-1

STAFFORD TOWNSHIP SCHOOL DISTRICT
Changes in Net Assets,
Last Ten Fiscal Years
(accrual basis of accounting)

Exhibit J-2

Exhibit J-2

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental activities:										
Instruction:										
Regular	13,503,714.33	13,247,530.95	12,637,088.74	14,475,608.48	19,387,667.55	17,106,191.61	18,467,749.14	17,585,878.24	16,204,065.58	18,608,701.88
Special education	5,163,060.01	6,011,480.32	5,230,638.17	6,773,491.30	8,511,503.18	8,137,651.52	8,787,171.25	10,449,873.72	9,634,471.59	11,406,787.18
Other special education	1,065,038.82	1,874,772.76	2,144,302.82	1,471,486.68	1,561,361.58	1,334,332.47	1,474,369.08	1,389,787.86	1,358,053.69	1,256,955.64
Support Services:										
Tuition	314,111.59	324,117.84	341,978.70	156,598.65	254,085.47	230,676.00	255,331.08	216,045.80	19,501.75	112,796.92
Student & instruction related services	6,341,725.20	6,964,609.76	6,835,050.78	7,800,533.14	9,675,774.66	9,124,528.83	9,913,348.32	9,722,257.63	9,167,170.74	9,690,550.34
General administrative services	1,149,263.82	1,711,749.69	1,511,547.70	1,326,085.00	1,888,127.63	1,632,171.50	1,726,192.93	1,361,919.29	1,190,393.50	1,484,205.34
School administrative services	1,443,688.65	1,195,230.03	1,206,501.53	1,375,161.38	1,863,639.73	1,651,534.78	1,599,135.28	1,363,693.34	1,323,029.46	1,360,796.81
Central services	765,883.96	769,412.34	602,004.04	682,280.38	896,394.56	819,961.10	929,296.51	755,961.13	749,493.62	800,861.66
Plant operations and maintenance	4,038,262.09	4,243,380.46	4,380,791.26	4,767,632.03	4,414,351.66	7,779,493.96	6,554,935.79	6,411,948.56	4,802,729.10	6,713,240.52
Pupil transportation	2,388,786.72	2,117,814.38	2,365,775.95	3,337,545.87	4,239,895.25	2,827,927.42	3,188,878.45	2,899,595.75	2,404,501.78	2,862,797.76
Special Schools	-	-	59,204.00	-	-	-	46,393.09	-	-	-
Capital Outlay	-	-	-	-	-	-	342,102.88	-	-	-
Cost of Issuance on Long Term Debt	722,094.46	627,046.13	533,204.43	514,446.32	439,890.34	377,113.31	462,102.88	483,667.21	350,377.85	312,049.54
Interest on long-term debt	-	-	-	-	-	-	-	-	-	-
Total governmental activities expenses	36,895,611.75	39,087,144.66	37,848,088.12	42,630,869.43	53,152,882.61	51,021,582.50	53,284,903.80	52,640,648.53	47,205,788.86	54,569,743.59
Business-type activities:										
Food service	789,656.02	784,948.80	775,339.96	785,254.76	809,843.09	847,821.89	811,462.46	811,667.57	500,870.24	834,711.06
Other	113,739.25	1,082,164.74	1,017,767.07	1,020,974.14	1,072,701.83	1,091,243.35	1,182,977.33	714,873.52	474,702.89	350,087.24
Total business-type activities expenses	903,395.27	1,877,113.54	1,793,107.03	1,806,228.90	1,882,544.92	1,939,065.24	1,994,439.79	1,526,541.09	975,573.13	1,184,798.30
Total district expenses	37,799,007.02	40,964,258.20	39,641,195.15	44,437,098.33	55,035,427.53	52,960,647.74	55,279,343.59	54,167,189.62	48,181,361.99	55,754,541.89

STAFFORD TOWNSHIP SCHOOL DISTRICT
Changes in Net Assets,
Last Ten Fiscal Years
(accrual basis of accounting)

Exhibit J-2

Exhibit J-2

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Program Revenues										
Governmental activities:										
Charges for services	-	51,247.13	30,262.16	65,974.27	172,002.78	170,003.88	231,641.19	155,911.00	280,134.39	152,293.84
Operating grants and contributions	2,238,638.46	1,859,488.93	1,659,375.73	7,640,402.82	9,751,242.14	12,357,757.55	14,660,888.83	12,853,184.35	9,110,129.69	15,223,210.28
Capital grants and contributions				1,142,544.00	437,570.05	465,556.00	386,244.00	514,776.00	381,491.00	390,502.00
Total governmental activities program revenues	2,238,638.46	1,910,736.06	1,689,637.89	8,848,921.09	10,360,814.97	12,993,317.43	15,278,774.02	13,523,871.35	9,771,755.08	15,766,006.12
Business-type activities:										
Charges for services:										
Food service	422,934.63	412,580.73	401,734.18	405,234.24	410,077.80	421,094.65	403,509.15	414,199.47	258,552.47	50,014.48
Other	150,164.21	1,038,929.65	1,272,354.20	1,177,474.28	1,288,966.86	1,296,625.33	1,291,802.32	833,716.73	477,505.14	282,116.12
Operating grants and contributions	341,460.52	356,622.74	378,878.81	378,188.48	388,236.39	404,496.24	364,466.94	334,573.11	321,637.45	872,063.46
Total business-type activities program revenue	914,559.36	1,808,133.12	2,062,967.19	1,960,897.00	2,067,281.05	2,122,218.22	2,059,880.41	1,582,489.31	1,057,695.06	1,204,196.08
Total district program revenue	3,153,197.82	3,718,869.18	3,742,605.08	10,809,818.09	12,428,096.02	15,115,535.65	17,338,354.43	15,106,360.66	10,829,450.14	16,970,202.20
Net (Expense)/Revenue										
Governmental activities	(34,656,973.29)	(37,176,408.60)	(36,156,450.23)	(33,831,948.34)	(42,792,067.64)	(38,028,265.07)	(38,006,129.79)	(39,116,777.18)	(37,434,033.78)	(38,833,737.47)
Business-type activities	11,164.09	(68,980.42)	259,860.16	154,668.10	184,736.13	183,152.98	65,140.62	55,948.22	82,121.93	19,397.78
Total district-wide net expense	<u>(34,645,809.20)</u>	<u>(37,245,389.02)</u>	<u>(35,896,590.07)</u>	<u>(33,677,280.24)</u>	<u>(42,607,331.51)</u>	<u>(37,845,112.09)</u>	<u>(37,940,989.17)</u>	<u>(39,060,828.96)</u>	<u>(37,351,911.85)</u>	<u>(38,814,339.69)</u>

STAFFORD TOWNSHIP SCHOOL DISTRICT
Changes in Net Assets,
Last Ten Fiscal Years
(accrual basis of accounting)

Exhibit J-2

Exhibit J-2

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Revenues and Other Changes in Net Assets										
Governmental activities:										
Property taxes levied for general purposes, net	23,039,850.00	23,717,051.00	23,357,323.00	24,488,202.00	25,160,692.00	26,563,906.00	27,089,177.00	27,630,961.00	28,736,291.00	29,735,216.00
Taxes levied for debt service	2,469,393.00	2,458,431.00	2,460,566.00	2,461,316.00	2,512,151.00	2,379,245.00	2,200,496.00	2,124,067.00	1,322,942.00	758,028.00
Unrestricted grants and contributions	11,755,877.19	12,522,516.31	12,395,529.04	9,863,405.95	9,663,920.74	9,848,360.21	9,872,849.74	9,848,596.55	9,532,690.59	9,069,131.61
Tuition revenue	93,740.25	-	-	-	-	-	-	-	-	-
Miscellaneous income	355,143.44	254,228.38	222,898.39	784,775.73	591,965.84	506,635.22	308,692.75	810,277.78	223,539.03	483,562.21
Prior Year Grant Revenue Cancelled	-	-	-	-	-	-	(1,452.60)	-	-	-
Adjustment to Fixed Assets	-	-	-	-	-	-	(9,113.78)	-	-	-
Total governmental activities	37,714,003.88	38,952,226.69	38,436,316.43	37,597,699.68	37,928,729.58	39,298,146.43	39,460,649.11	40,413,902.33	39,815,462.62	40,045,939.82
Business-type activities:										
Adjustment to Fixed Assets	-	-	-	(42,334.48)	46,499.92	(725.01)	-	-	64,028.99	54,246.51
Transfers	-	-	-	-	-	-	-	-	(640,477.10)	-
Total business-type activities	-	-	-	(42,334.48)	46,499.92	(725.01)	-	-	(640,477.10)	54,246.51
Total district-wide	37,714,003.88	38,952,226.69	38,436,316.43	37,555,365.20	37,975,229.50	39,297,421.42	39,460,649.11	40,413,902.33	39,239,014.51	40,100,186.33
Changes in Net Assets	3,057,030.59	1,775,818.09	2,277,866.20	3,765,751.34	(4,863,338.06)	1,269,881.36	1,454,519.32	1,297,125.15	2,381,428.84	1,212,202.35
Governmental activities	11,164.09	(68,980.42)	259,860.16	112,333.62	231,235.05	182,427.97	65,140.62	55,948.22	(494,326.18)	73,644.29
Business-type activities	3,068,194.68	1,706,837.67	2,537,726.36	3,878,084.96	(4,632,103.01)	1,452,309.33	1,519,659.94	1,353,073.37	1,887,102.66	1,255,848.64
Total district										

Source: CAFR Schedule A-2

STAFFORD TOWNSHIP SCHOOL DISTRICT
Fund Balances, Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Reserved	\$ 2,814,649.16	\$ 2,080,326.73	\$ 1,977,954.51	\$ 3,595,549.28	\$ 3,431,303.90	\$ 5,160,217.43	\$ 5,704,969.03	\$ 5,869,623.38	\$ 9,996,552.72	\$ 10,679,713.84
Unreserved	(225,939.62)	(16,111.00)	-	(192,374.25)	(269,216.61)	(238,075.24)	(153,415.33)	985,869.74	(177,154.66)	1,569,962.04
Total general fund	<u>\$ 2,588,709.54</u>	<u>\$ 2,064,215.73</u>	<u>\$ 1,977,954.51</u>	<u>\$ 3,403,175.03</u>	<u>\$ 3,162,087.29</u>	<u>\$ 4,922,142.19</u>	<u>\$ 5,551,553.70</u>	<u>\$ 6,855,493.12</u>	<u>\$ 9,819,398.06</u>	<u>\$ 12,249,675.88</u>
All Other Governmental Funds										
Reserved	\$ 847,929.06	\$ 749,933.58	\$ 2,002,218.33	\$ 687,686.42	\$ 343,816.83	\$ 1,444,915.19	\$ 7,466,810.72	\$ 3,071,455.38	\$ 2,427,379.53	\$ 2,548,204.70
Unreserved, reported in:										
Special revenue fund	-	(22,440.00)	(22,440.00)	(22,440.00)	(22,440.00)	(22,440.00)	(22,440.00)	(146,997.00)	(22,440.00)	55,051.54
Capital projects fund	-	-	-	-	-	-	-	-	-	-
Debt service fund	-	0.16	1,492.64	36,736.23	32,564.96	0.68	0.68	0.02	0.52	0.52
Total all other governmental funds	<u>\$ 847,929.06</u>	<u>\$ 727,493.74</u>	<u>\$ 1,981,270.97</u>	<u>\$ 711,982.65</u>	<u>\$ 353,941.79</u>	<u>\$ 1,422,475.87</u>	<u>\$ 7,444,371.40</u>	<u>\$ 2,924,458.40</u>	<u>\$ 2,404,940.05</u>	<u>\$ 2,603,256.76</u>

Source: CAFR Schedule B-1

STAFFORD TOWNSHIP SCHOOL DISTRICT
Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues										
Tax Levy	25,509,243.00	26,175,482.00	25,817,889.00	26,949,518.00	27,672,843.00	28,943,151.00	29,289,873.00	29,755,028.00	30,059,233.00	30,493,246.00
Miscellaneous	448,883.69	305,475.51	2,156,498.05	851,241.08	555,550.64	639,581.93	421,118.29	1,286,467.92	602,644.05	745,471.69
State sources	12,530,711.25	13,265,819.66	13,099,634.73	12,320,577.90	13,932,029.35	14,373,539.25	14,891,458.91	16,801,188.88	15,284,731.71	16,356,688.21
Federal sources	1,463,804.40	1,116,185.58	955,020.04	973,376.79	988,369.56	1,020,003.10	939,643.66	959,180.88	930,986.94	1,411,445.47
Total revenue	39,952,642.34	40,862,962.75	42,029,041.82	41,094,713.77	43,148,792.55	44,976,275.28	45,541,993.86	48,801,865.68	46,877,595.70	49,006,851.37
Expenditures										
Instruction:										
Regular instruction	9,668,890.99	9,267,819.67	8,801,647.31	8,587,160.96	9,775,764.48	9,336,846.60	9,668,877.54	9,634,253.41	8,991,431.32	9,402,487.02
Special education instruction	3,696,839.49	4,205,562.16	3,643,104.30	4,018,142.66	4,291,720.73	4,455,169.07	4,600,565.12	5,724,861.99	5,346,046.59	5,624,615.63
Other special education instruction	762,586.06	1,311,569.48	1,493,492.49	872,909.28	787,279.02	731,018.83	771,912.92	761,381.81	753,566.84	635,106.58
Support Services:										
Tuition	314,111.59	324,117.84	341,978.70	156,598.85	254,085.47	230,676.00	249,467.72	216,045.80	19,501.75	112,796.92
Student & instruction related services	4,540,783.98	4,886,434.65	4,760,566.88	4,627,400.20	4,878,776.62	4,997,566.11	5,190,180.47	5,326,244.56	5,086,747.24	4,881,062.26
General administrative services	1,033,705.82	1,197,520.41	853,634.81	900,599.41	1,025,972.90	1,013,598.22	906,748.28	926,893.74	947,956.25	917,593.72
School administrative services	822,892.54	836,169.15	1,058,804.13	935,873.91	892,047.61	969,852.04	978,793.03	925,687.94	851,634.62	1,000,808.86
Business / Central services	548,393.29	538,271.99	399,955.83	446,828.51	455,834.88	501,465.46	526,933.54	513,835.59	536,204.94	540,025.98
Plant operations and maintenance	3,250,609.50	3,509,162.66	3,114,616.96	3,265,182.02	3,030,565.37	3,779,531.50	3,873,016.58	4,575,272.41	3,405,731.05	3,577,740.77
Pupil transportation	1,605,623.61	1,642,008.18	1,647,747.03	1,740,028.44	2,377,035.88	1,635,533.19	1,989,009.97	1,970,836.90	1,720,235.33	1,923,659.21
Unallocated employee benefits	8,391,251.45	9,658,107.77	10,145,176.39	8,668,711.76	11,708,720.58	12,312,903.13	12,746,093.97	14,030,944.39	13,888,250.44	15,757,347.39
Special Schools	-	-	-	-	-	-	5,863.36	-	-	-
Capital outlay	2,318,601.77	1,294,790.13	1,764,308.46	3,882,165.55	1,249,211.04	1,687,462.87	4,940,366.72	4,847,737.06	902,893.14	1,909,595.17
Debt service:										
Principal	2,070,000.00	2,230,000.00	2,280,000.00	2,340,000.00	2,475,000.00	2,500,000.00	2,420,000.00	2,185,000.00	1,399,000.00	884,000.00
Interest and other charges	764,063.48	604,357.79	556,492.52	497,180.02	389,376.27	308,342.51	199,305.00	453,843.66	305,432.50	264,530.00
Total Expenditures	39,788,353.57	41,507,891.88	40,861,525.81	40,938,781.57	43,591,390.85	44,459,965.53	49,067,134.22	52,092,839.26	44,154,632.01	47,431,369.51
Excess (Deficiency) of revenues over (under) expenditures	164,288.77	(644,929.13)	1,167,516.01	155,932.20	(442,598.30)	516,309.75	(3,525,240.36)	(3,290,973.58)	2,722,963.69	1,575,481.86
Other Financing Sources (Uses)										
Transfers Out	-	-	-	-	(807,740.41)	(236,001.91)	(365,887.52)	(14,472.34)	(1,400,696.64)	(2,029,285.78)
Transfers In	-	-	-	-	807,740.41	361,001.91	404,887.52	89,472.34	1,122,119.54	2,029,285.78
Prior Year Grant Revenue Cancelled	-	-	-	-	-	-	(1,452.60)	-	-	-
Capital Leases / Bond Proceeds	-	-	-	-	(156,630.30)	2,187,279.23	10,139,000.00	-	-	-
Total other financing sources (uses)	-	-	-	-	(156,630.30)	2,312,279.23	10,176,547.40	75,000.00	(278,577.10)	-
Net change in fund balances	164,288.77	(644,929.13)	1,167,516.01	155,932.20	(599,128.60)	2,828,588.98	6,651,307.04	(3,215,973.58)	2,444,386.59	1,575,481.86
Debt service as a percentage of noncapital expenditures	7.56%	7.05%	7.25%	7.66%	6.76%	6.57%	5.94%	5.59%	3.94%	2.52%

Source: CAFR Schedule B-2

STAFFORD TOWNSHIP SCHOOL DISTRICT
General Fund Other Local Revenue by Source,
Last Ten Fiscal Years
 Unaudited

Exhibit J-5

Fiscal Year Ended June 30,	Interest on Investments	Tuition Revenue	Legal Settlement	PY Semi	Reserved Unemployment	Capacity Awards	Sale of Assets	ERATE	SRECS	Miscellaneous	Totals
2012	4,656.16	93,740.25	-	-	-	-	-	-	-	174,101.26	272,497.67
2013	10,331.72	51,247.13	-	-	-	-	-	-	-	243,896.66	305,475.51
2014	8,727.86	30,262.16	-	-	-	-	-	-	-	214,170.53	253,160.55
2015	8,381.30	65,974.27	-	-	-	-	-	-	-	436,394.43	510,750.00
2016	9,304.23	172,002.78	-	-	-	-	-	-	-	360,900.61	542,207.62
2017	11,756.61	170,003.88	-	-	-	-	-	-	-	444,816.03	626,576.52
2018	20,313.19	231,641.19	-	-	-	-	-	-	-	152,976.39	404,930.77
2019	38,120.67	155,911.00	-	-	-	-	-	-	-	1,066,475.77	1,260,507.44
2020	36,257.38	280,134.39	-	-	-	-	-	-	-	94,895.11	411,286.88
2021	22,170.12	152,293.84	162,000.00	25,896.34	1,337.88	1,093.12	14,809.65	23,574.19	142,370.00	69,622.61	615,169.75

Source: District Records

STAFFORD TOWNSHIP SCHOOL DISTRICT
 Assessed Value and Actual Value of Taxable Property,
 Last Ten Fiscal Years

Fiscal Year Ended June 30,	Vacant Land	Residential	Farm Regular	Q Farm	Commercial	Industrial	Apartment	Total Assessed Value	Memo Only Tax-exempt Property	Public Utilities	Net Valuation Taxable	Total District School Tax Rate	Estimated County Equalized Value
2012	Detail Unavailable	2,998,631,600	906,700	66,700	504,026,100	672,200	5,289,100	4,373,613,000	384,506,851	6,142,881	4,379,755,881	0.598	4,571,977,519
2013	85,750,100	3,072,774,600	906,700	68,000	502,311,300	672,200	5,289,100	3,595,342,500	368,615,851	5,771,621	3,601,114,121	0.717	3,988,206,823
2014	83,046,000	3,207,651,680	931,700	68,400	501,336,900	672,200	5,301,000	3,665,067,900	380,220,251	4,856,102	3,669,924,002	0.801	3,844,978,833
2015	81,784,000	3,264,430,480	933,600	76,700	490,573,700	672,200	5,301,000	3,797,755,880	381,306,101	5,020,393	3,802,776,243	0.793	3,985,357,025
2016	82,366,900	3,316,100,000	961,100	73,000	494,529,500	672,200	5,301,000	3,844,365,950	381,450,901	4,652,450	3,849,038,400	0.817	4,180,155,817
2017	77,966,700	3,546,662,300	755,000	74,300	534,318,500	693,100	9,983,500	3,894,903,500	390,037,828	4,478,413	3,899,381,913	0.813	4,385,697,198
2018-r	70,768,300	3,591,719,700	753,700	70,000	533,772,500	693,100	10,201,100	4,210,010,100	395,152,828	-	4,210,010,100	0.714	4,546,535,990
2019	72,800,000	3,646,224,400	753,700	74,200	534,695,300	471,400	12,321,100	4,259,688,000	405,645,628	-	4,259,688,000	0.716	4,551,399,483
2020	65,127,900	3,697,384,400	730,900	74,400	522,034,500	471,400	12,321,100	4,298,010,200	417,274,828	-	4,298,010,200	0.716	4,719,306,887
2021	64,393,500												

r = reassessment

Source: County Abstract of Ratables & Municipal Tax Assessor

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Direct and Overlapping Property Tax Rates,
Last Ten Fiscal Years**
(rate per \$100 of assessed value)

Fiscal Year Ended June 30,	STAFFORD TOWNSHIP SCHOOL DISTRICT				Overlapping Rates						Total Direct and Overlapping Tax Rate
	Basic Rate	General Obligation Debt Service	Total Direct	County General	County Library	County Health	County Open Space	Southern Regional	Municipal Local Purpose*		
2012	0.542	0.056	0.598	0.316	0.036	0.013	0.013	0.013	0.214	0.717	1.907
2013	0.649	0.068	0.717	0.348	0.040	0.015	0.015	0.013	0.238	0.876	2.247
2014	0.734	0.067	0.801	0.360	0.041	0.014	0.014	0.013	0.236	0.877	2.342
2015	0.728	0.065	0.793	0.361	0.039	0.014	0.014	0.012	0.223	0.870	2.312
2016	0.752	0.065	0.817	0.377	0.041	0.015	0.015	0.013	0.236	0.895	2.394
2017	0.752	0.061	0.813	0.382	0.041	0.015	0.015	0.013	0.239	0.911	2.414
2018 r	0.661	0.053	0.714	0.360	0.039	0.014	0.014	0.013	0.240	0.898	2.278
2019	0.664	0.050	0.714	0.374	0.041	0.018	0.018	0.013	0.228	0.904	2.292
2020	0.698	0.018	0.716	0.380	0.042	0.019	0.019	0.014	0.243	0.911	2.325
2021	0.698	0.018	0.716	0.380	0.041	0.019	0.019	0.014	0.241	0.911	2.322

* = Includes Municipal Open Space Tax of \$0.01 effective in 2003 and every year thereafter.

r = reassessment

Source: District Records and Municipal Tax Collector

STAFFORD TOWNSHIP SCHOOL DISTRICT
Principal Property Tax Payers,
Current Year and Nine Years Ago

Exhibit J-8

Taxpayer	2021			2012		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
72 Associates - Shoprite	33,345,100.00	1	0.71%	\$ 25,372,600.00	1	0.55%
Manahawkin 2015 LLC %MCB Property Mgmt	20,103,800.00	2	0.43%			
81 Associates	16,745,500.00	3	0.35%	14,859,500.00	3	0.33%
Davis and Associates	15,096,000.00	4	0.32%	11,137,300.00	8	0.24%
321 Martin Truex Jr. Blvd. LLC	14,830,300.00	5	0.31%	14,850,000.00	4	0.32%
151 ROUTE 72 LLC	13,615,700.00	6	0.29%			
HD Development of Md.	13,500,100.00	7	0.29%	11,182,500.00	7	0.24%
Manahawkin Plaza % Salem Management Co.	13,448,500.00	8	0.28%	7,019,200.00		0.15%
Wal-Mart	13,200,000.00	9	0.28%	11,600,000.00	6	0.25%
Atlanticare Health Services Inc.	12,504,800.00	10	0.26%			
LTD Realty Management						
Southern Ocean County Hospital						
ACI Manahawkin LLC				16,632,500.00	2	0.36%
ACI Manahawkin LLC - KMART				9,790,000.00	9	0.21%
JAM Properties, LLC - Holiday Inn				12,197,400.00	5	0.27%
Carol Van Stuart - Pathmark					10	0.00%
Totals	\$ 166,389,800.00		3.53%	\$ 134,641,000.00		2.94%
	District Assessed Value		\$ 4,719,306,887.00			\$ 4,571,977,519.00

Source: District CAFR & Municipal Tax Assessor

STAFFORD TOWNSHIP SCHOOL DISTRICT
Property Tax Levies and Collections,
Last Ten Fiscal Years

Exhibit J-9

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years
		Amount	Percentage of Levy	
2012	25,509,243.00	25,509,243.00	100%	-
2013	26,175,482.00	26,175,482.00	100%	-
2014	25,817,889.00	25,817,889.00	100%	-
2015	26,949,518.00	26,949,518.00	100%	-
2016	27,672,843.00	27,672,843.00	100%	-
2017	28,943,151.00	28,943,151.00	100%	-
2018	29,289,673.00	29,289,673.00	100%	-
2019	29,755,028.00	29,755,028.00	100%	-
2020	30,059,233.00	30,059,233.00	100%	-
2021	30,493,246.00	30,493,246.00	100%	-

Source: District records including the Certificate and Report of School Taxes (A4F form)

STAFFORD TOWNSHIP SCHOOL DISTRICT
Ratios of Outstanding Debt by Type,
Last Ten Fiscal Years

Exhibit J-10

Fiscal Year Ended June 30,	Governmental Activities			Bond / Grant Anticipation Notes (BANs)	Business-Type Activities	Total District	Percentage of Personal Income	Per Capita Personal Income
	General Obligation Bonds	Capital Leases			Capital Leases			
2012	17,994,000.00	-	-	-	-	17,994,000.00	0.22%	40,291
2013	15,764,000.00	418,623.86	-	-	-	16,182,623.86	0.25%	40,724
2014	13,484,000.00	2,230,648.00	-	-	-	15,714,648.00	0.27%	43,200
2015	11,144,000.00	2,937,529.15	-	-	-	14,081,529.15	0.31%	43,214
2016	8,559,000.00	2,405,098.89	-	-	-	10,964,098.89	0.40%	44,381
2017	6,059,000.00	3,939,022.00	400,000.00	-	-	10,398,022.00	0.44%	46,109
2018	13,778,000.00	3,638,588.14	-	-	-	17,416,588.14	0.27%	47,143
2019	11,593,000.00	3,319,162.64	-	-	-	14,912,162.64	0.34%	50,184
2020	10,194,000.00	3,215,911.19	-	-	-	13,409,911.19	0.39%	52,008
2021	9,310,000.00	3,113,358.91	-	-	-	12,423,358.91	0.43%	53,139

Source: District CAFR Schedules I-1, I-2

STAFFORD TOWNSHIP SCHOOL DISTRICT
Ratios of Net General Bonded Debt Outstanding,
Last Ten Fiscal Years

Exhibit J-11

Fiscal Year Ended June 30,	Governmental Activities		Net General Bonded Debt Outstanding	Percentage of Actual Taxable Value of Property	Per Capita Personal Income
	General Obligation Bonds	Deductions			
2012	17,994,000.00	-	17,994,000.00	0.41%	40,291
2013	15,764,000.00	-	15,764,000.00	0.44%	40,724
2014	13,484,000.00	-	13,484,000.00	0.37%	43,200
2015	11,144,000.00	-	11,144,000.00	0.29%	43,214
2016	8,559,000.00	-	8,559,000.00	0.22%	44,381
2017	6,059,000.00	-	6,059,000.00	0.16%	46,109
2018	13,778,000.00	-	13,778,000.00	0.33%	47,143
2019	11,593,000.00	-	11,593,000.00	0.28%	50,184
2020	10,194,000.00	-	10,194,000.00	0.24%	52,008
2021	9,310,000.00	-	9,310,000.00	0.22%	53,139

STAFFORD TOWNSHIP SCHOOL DISTRICT
Direct and Overlapping Governmental Activities Debt,
As of December 31, 2020

Exhibit J-12

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable</u>	<u>Estimated Share of Overlapping Debt</u>
Debt Repaid with Property Taxes			
Local Municipality	61,621,569.44	100.00%	\$ 61,621,569.44
Other Debt			
Southern Regional School District	-	22.47%	-
County of Ocean	450,942,968.24	4.46%	20,121,807.63
Subtotal, Overlapping Debt			<u>81,743,377.07</u>
Stafford Township School District Direct Debt	9,310,000.00	100.00%	<u>9,310,000.00</u>
Total Direct and Overlapping Debt			<u><u>\$ 91,053,377.07</u></u>

Sources: Annual Debt Statement

STAFFORD TOWNSHIP SCHOOL DISTRICT
 Legal Debt Margin Information,
 Last Ten Fiscal Years

Exhibit J-13

Equalized valuation basis	
2020	\$ 4,884,940,367.00
2019	4,731,412,115.00
2018	4,541,567,579.00
	<u>\$ 14,157,920,061.00</u>

Average equalized valuation of taxable property	\$ 4,719,306,687.00
Debt limit (2.5% of average)	117,982,667.18
Net bonded school debt	9,310,000.00
Legal debt margin	<u>\$ 108,672,667.18</u>

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Debt limit	\$ 119,983,827.00	\$ 73,146,289.00	\$ 106,333,249.00	\$ 101,047,236.00	\$ 99,652,558.08	\$ 101,261,459.45	\$ 105,074,653.68	\$ 109,152,414.43	\$ 113,784,987.33	\$ 117,982,667.18
Total net debt applicable to limit	19,539,000.00	17,419,000.00	15,174,000.00	11,144,000.00	11,144,000.00	6,059,000.00	13,778,000.00	11,593,000.00	10,194,000.00	9,310,000.00
Legal debt margin	\$ 100,444,827.00	\$ 55,727,289.00	\$ 91,159,249.00	\$ 89,903,236.00	\$ 88,508,558.08	\$ 95,202,459.45	\$ 91,296,653.68	\$ 97,559,414.43	\$ 103,590,987.33	\$ 108,672,667.18

Total net debt applicable to the limit
 as a percentage of debt limit

	16.28%	23.81%	14.27%	11.03%	11.18%	5.98%	13.11%	10.62%	8.96%	7.89%
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Source: Abstract of Rates and District Records CAFR Schedule J-7

STAFFORD TOWNSHIP SCHOOL DISTRICT
Demographic and Economic Statistics,
Last Ten Fiscal Years

Exhibit J-14

<u>Fiscal Year Ended June 30,</u>	<u>Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Per Capita Personal Income</u>	<u>Unemployment Rate</u>
2012	26,945	1,085,641.00	40,291	9.50%
2013	26,941	1,097,145.28	40,724	7.70%
2014	26,941	1,163,851.20	43,200	8.10%
2015	26,809	1,158,524.13	43,214	5.10%
2016	26,959	1,196,467.38	44,381	5.90%
2017	27,153	1,251,997.68	46,109	5.30%
2018	27,346	1,289,172.48	47,143	4.90%
2019	27,542	1,382,167.73	50,184	4.40%
2020	27,845	1,448,162.76	52,008	3.70%
2021	28,352	1,506,596.93	53,139	9.40%

Source : New Jersey Department of Labor

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Principal Employers,
Current Year and Nine Years Ago**

Exhibit J-15

Employer	2021			2012		
	Employees	Rank	Percentage of Total Employment	Employees	Rank	Percentage of Total Employment
Totals	-		Not Available	-		Not Available

DATA NOT AVAILABLE

**STAFFORD TOWNSHIP SCHOOL DISTRICT
Full-Time Equivalent District Employees by Function/Program,
Last Ten Fiscal Years**

Exhibit J-16

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<u>Function/Program</u>										
Instruction:										
Regular instruction	170	182	176	161	156	153	158	182	148	149
Special education instruction	33	36	69	41	68	74	54	79	66	71
Support Services:										
Student & instruction related services	76	112	65	125	89	93	66	47	77	83
General administrative services	2	2	5	8	7	6	7	6	6	6
School administrative services	39	38	33	28	14	16	24	22	16	14
Business administrative services	11	9	6	9	7	7	7	7	6	6
Plant operations and maintenance / Security	22	23	20	24	31	36	41	38	44	45
Pupil transportation	24	23	39	39	43	43	42	50	41	45
Total	377	425	413	435	415	428	399	431	404	419

Source: District Personnel Records

STAFFORD TOWNSHIP SCHOOL DISTRICT
 Operating Statistics,
 Last Ten Fiscal Years

Fiscal Year Ended June 30,	Enrollment	Operating Expenditures	Cost per Pupil	% Change	Teaching Staff	Pupil/Teacher Ratio			Average Daily Enrollment (ADE)	Average Daily Attendance (ADE)	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary School	Middle School	High School				
2012	2,323	34,635,688.32	14,910	2.92%	203	1:11	1:11	2,310	2,202	-2.86%	95.32%	
2013	2,189	37,378,743.96	17,076	14.53%	203	1:11	1:11	2,058	1,961	-10.91%	95.29%	
2014	2,271	36,260,724.83	15,967	-6.49%	203	1:12	1:11	2,271	2,157	10.37%	94.96%	
2015	2,203	34,219,436.00	15,533	-2.72%	202	1:11	1:10	2,203	2,086	-3.01%	94.69%	
2016	2,190	39,477,803.54	18,026	16.05%	204	1:10	1:11	2,188	2,071	-0.68%	94.65%	
2017	2,176	39,964,160.15	18,366	1.88%	212	1:10	1:12	2,174	2,051	-0.64%	94.34%	
2018	2,172	41,507,462.50	19,066	3.81%	214	1:10	1:12	2,175	2,075	0.05%	95.40%	
2019	2,172	44,606,258.54	20,220	6.05%	212	1:10	1:12	2,086	1,968	-4.09%	94.34%	
2020	2,160	41,547,306.37	19,235	-4.87%	211	1:10	1:12	2,164	2,077	-0.51%	95.98%	
2021	2,214	44,373,244.34	20,042	4.20%	220	1:10	1:11	2,164	2,018	3.74%	93.25%	

Source: District records

STAFFORD TOWNSHIP SCHOOL DISTRICT
School Building Information,
Last Ten Fiscal Years

Exhibit J-18

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<u>District Buildings</u>										
<u>Elementary</u>										
Oxycocus School										
Square Feet	56,528	56,528	56,528	56,528	56,528	56,528	56,528	56,528	56,528	56,528
Capacity (students)	307	307	307	307	307	307	307	307	307	307
Enrollment	121	111	182	163	168	167	167	178	147	148
Ocean Acres School										
Square Feet	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capacity (students)	744	744	744	744	744	744	744	744	744	744
Enrollment	606	602	581	530	523	532	532	520	528	594
McKinley School										
Square Feet	132,500	132,500	132,500	132,500	132,500	132,500	132,500	132,500	132,500	132,500
Capacity (students)	726	726	726	726	726	726	726	726	726	726
Enrollment	593	651	625	589	586	567	567	562	553	580
RLM - PLC										
Square Feet	49,262	49,262	49,262	49,262	49,362	49,362	49,362	49,362	49,362	49,362
Capacity (students)	339	339	339	339	339	339	339	339	339	339
Enrollment	266	300	248	276	270	278	278	270	308	276
<u>Middle School</u>										
Intermediate School										
Square Feet	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capacity (students)	734	734	734	734	734	734	734	734	734	734
Enrollment	737	702	635	645	643	632	633	642	624	616
<u>Other</u>										
Administration										
Square Feet	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Curriculum Center										
Square Feet	2,476	2,476	2,476	2,476	2,476	(A)	(A)	(A)	(A)	(A)
Transportation										
Square Feet	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500

Number of Schools at June 30, 2021
 Elementary - 4
 Middle - 1
 Other - 1

(A) Building disposed of 7/1/16 - sold to Township of Stafford

Source: District Records, ASSA

STAFFORD TOWNSHIP SCHOOL DISTRICT
 General Fund
 Schedule of Required Maintenance for School Facilities,
 Last Ten Fiscal Years
 (Unaudited)

Undistributed Expenditures - Required Maintenance for School Facilities

School Facilities	Project# (s)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Ocean Acres Elementary	N/A	\$ 31,730.00	\$ 55,292.28	\$ 71,469.59	\$ 105,360.72	\$ 68,786.84	\$ 51,209.52	\$ 82,013.55	\$ 242,923.78	\$ 89,302.35	\$ 85,481.14
Oxyccocus Elementary	N/A	17,423.00	65,107.08	60,451.70	89,118.12	58,182.53	43,314.96	69,370.18	205,474.17	75,535.32	72,303.19
McKinley Elementary	N/A	63,897.00	94,090.72	140,697.23	207,416.35	135,415.88	100,812.63	161,454.38	478,227.19	175,803.33	168,280.77
Stafford Intermediate	N/A	29,717.00	64,454.70	65,833.58	97,052.10	63,362.39	47,171.20	75,546.06	223,767.11	82,260.07	78,740.19
Ronald L. Meinders PLC	N/A	14,090.00	62,446.63	26,276.64	38,737.11	25,290.29	18,827.79	30,153.26	89,313.82	32,833.07	31,428.16
Total School Facilities		156,857.00	341,391.42	364,728.75	537,684.41	351,037.94	261,336.10	418,537.42	1,239,706.07	455,734.14	436,233.45
Other Facilities		178,965.00	5,594.95	1,917.90	2,827.37	1,845.90	1,374.21	2,200.84	6,518.87	2,396.43	2,293.89
Grand Total		\$ 335,822.00	\$ 346,986.37	\$ 366,646.65	\$ 540,511.78	\$ 352,883.84	\$ 262,710.31	\$ 420,738.26	\$ 1,246,224.94	\$ 458,130.57	\$ 438,527.34

Source: District Records

STAFFORD TOWNSHIP SCHOOL DISTRICT
Insurance Schedule
For the Fiscal Year ended June 30, 2021
(Unaudited)

Exhibit J-20

Company	Type of Coverage	Amount of Coverage	Deductible
School Package Policy			
	Property	\$ 500,000,000.00	\$ 1,000.00
	Boiler & Machinery limits	\$ 100,000,000.00	\$ 1,000.00
	Perils Included (Flood/Earthquake)	\$ 250,000,000.00	\$ 1,000.00
	Cyber Liability	\$ 2,000,000.00	
	Comprehensive Automotive Liability	\$ 15,000,000.00	
	FDLL	\$ 2,500,000.00	-
	Medical Pay	\$ 5,000.00	-
	Environmental	\$ 25,000,000.00	\$ 10,000.00
	Blanket Dishonesty Bond	\$ 25,000.00	
	Workers Compensation		
	Employers Liability per occurrence	\$ 5,000,000.00	\$ 10,000.00
	School Board Legal Liability	\$ 15,000,000.00	Per Coverage Charts
	Defense Cost (Outside Limit)	\$ 1,000,000.00	Per Coverage Charts

Single Audit Section



FORD - SCOTT

& ASSOCIATES, L.L.C.

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**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS IN ACCORDANCE WITH
GOVERNMENT AUDITING STANDARDS**

The Honorable President and
Members of the Board of Education
Stafford Township School District
County of Ocean, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Stafford Township School District, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the Stafford Township School District's basic financial statements, and have issued our report thereon dated February 15, 2022.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Stafford Township School District's control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Stafford Township School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Stafford Township School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Ford, Scott & Associates, L.L.C.
FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS

Michael S. Garcia

Michael S. Garcia
Certified Public Accountant
Licensed Public School Accountant
No. 2080

February 15, 2022



FORD - SCOTT

& ASSOCIATES, L.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

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Independent Auditor's Report

Honorable President and
Members of the Board of Education
Stafford Township School District
County of Ocean, New Jersey

Report on Compliance for Each Major Federal & State Program

We have audited the Stafford Township School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the Stafford Township School District's major federal and state programs for the year ended June 30, 2021. The Stafford Township School District's major federal and state programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Stafford Township School District's major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Uniform Guidance and New Jersey 15-08 *State Aid/Grant Compliance Supplement*. Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal or state program occurred. An audit includes examining, on a test basis, evidence about the Stafford Township School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Stafford Township School District's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Stafford Township School District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Stafford Township School District's is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Stafford Township School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with Uniform Guidance and NJ OMB 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Stafford Township School District's internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the uniform Guidance and NJ OMB 15-08. Accordingly, this report is not suitable for any other purpose.

Ford, Scott & Associates, L.L.C.
FORD, SCOTT & ASSOCIATES, L.L.C.
CERTIFIED PUBLIC ACCOUNTANTS

Michael S. Garcia

Michael S. Garcia
Certified Public Accountant
Licensed Public School Accountant
No. 2080

February 15, 2022

STAFFORD TOWNSHIP SCHOOL DISTRICT
 Financial Statements
 For the Fiscal Year ended June 30, 2021

Federal CFDA Number	Federal Title	Federal FAIN Number	Grant or State Project Number	Grant Period From To	Program or Award Amount	Balance at June 30, 2020		Carryover/ (Walker) Amount	Cash Received	Budgetary Expenditures			(MEMO) Passed Through to Sub-Receipts	Adjustments	Repayment of Prior Years' Balances	(Accounts Receivable) at June 30, 2021	Deferred Revenue at June 30, 2021	Due to Grantor at June 30, 2021	
						Account Receivable	Deferred Revenue			Pass Through	Source	Direct							Total
93.778	Medical Assistance Program (SEM)	200545MAP	N/A	6/30/2021	46,970.47	-	-	46,970.47	-	-	(46,970.47)	-	-	-	-	-	-	-	
93.778	SEMI/FICA Fund	210545MAP	N/A	6/30/2021	7,357.14	-	-	7,357.14	-	-	(7,357.14)	-	-	-	-	-	-	-	
	Total General Fund							(53,327.61)			(53,327.61)								
U.S. Department of Education Passed-Through State Department of Education:																			
84.010A	Special Revenue Fund:	S010A00030	NCLB 21	7/1/2020	630/2021	328,981.00	-	-	231,704.00	-	-	(328,981.00)	-	-	-	(97,277.00)	-	-	
84.010A		S010A00030	NCLB 20	7/1/2019	630/2020	216,348.00	(15,677.00)	-	19,077.00	-	-	-	-	-	-	-	-	-	
84.365	Title III	S365A00030	N/A	7/1/2020	630/2021	1,564.00	-	-	95.00	-	-	(1,564.00)	-	-	-	(1,469.00)	-	-	
84.424	Title IV	S24A00031	N/A	7/1/2020	630/2021	16,183.00	-	-	3,268.00	-	-	(16,183.00)	-	-	-	(12,865.00)	-	-	
84.424	Title IV	S24A00031	N/A	7/1/2019	630/2020	13,890.00	(12,890.00)	-	42,890.00	-	-	-	-	-	-	-	-	-	
84.027	I.D.E.A. Part B, Basic Regular	H027A00100	FT21	7/1/2020	630/2021	562,223.86	-	-	522,441.86	-	-	(562,223.86)	-	-	-	(59,782.00)	-	-	
84.027	I.D.E.A. Part B, Basic Regular	H027A190100	FT20	7/1/2019	630/2020	537,900.35	(57,291.62)	-	57,291.62	-	-	-	-	-	-	-	-	-	
84.173	I.D.E.A. Part B, Preschool	H173A00114	FT21	7/1/2020	630/2021	40,801.00	-	-	33,557.00	-	-	(40,801.00)	-	-	-	(7,244.00)	-	-	
84.173	I.D.E.A. Part B, Preschool	H173A190114	FT20	7/1/2019	630/2020	40,865.00	-	-	57,291.62	-	-	-	-	-	-	-	-	-	
84.367A	Title IIA	S297A00029	NCLB 21	7/1/2020	630/2021	70,145.00	-	-	32,865.00	-	-	(70,145.00)	-	-	-	(37,279.00)	-	-	
84.367A	Title IIA	S297A19029	NCLB 20	7/1/2019	630/2020	53,693.00	(2,854.00)	-	2,854.00	-	-	-	-	-	-	-	-	-	
84.425	CARES Act	N/A	N/A	7/1/2020	630/2021	201,586.00	-	-	196,801.00	-	-	(201,586.00)	-	-	-	(4,785.00)	-	-	
21.019	Concessionary Relief Act	SLT00075L0228	N/A	7/1/2020	630/2021	116,634.00	-	-	116,634.00	-	-	(116,634.00)	-	-	-	-	-	-	
	Total Special Revenue Fund						(86,721.62)		1,226,108.08			(1,358,117.86)				(220,331.00)			
U.S. Department of Education Passed-Through State Department of Education:																			
10.555	Enterprise Fund:	211N156N1099	N/A	7/1/2020	630/2021	543,977.42	-	-	500,844.30	-	-	(543,977.42)	-	-	-	(43,266.04)	-	-	
10.555	National School Lunch Program	201N134N1099	N/A	7/1/2019	630/2020	201,763.95	(8,842.68)	-	8,842.68	-	-	-	-	-	-	-	-	-	
10.553	National School Breakfast Program	211N130N1099	N/A	7/1/2020	630/2021	298,263.76	(5,106.20)	-	236,102.20	-	-	(298,263.76)	-	-	-	(22,161.56)	-	-	
10.553	National School Breakfast Program	201N134N1099	N/A	7/1/2019	630/2020	80,367.59	(5,106.20)	-	5,106.20	-	-	-	-	-	-	-	-	-	
10.565	Food Distribution Program	211678778005	N/A	7/1/2020	630/2021	45,173.10	-	-	45,173.10	-	-	(45,173.10)	-	-	-	-	-	-	
10.565	Food Distribution Program	201678778005	N/A	7/1/2019	630/2020	34,563.61	-	-	-	-	-	-	-	-	(2,810.44)	-	-	-	
	Total Enterprise Fund						(13,948.86)		796,105.96			(847,414.28)				(65,257.00)			
	Total Federal Financial Awards						(102,670.70)		2,075,541.85			(2,258,859.75)				(281,688.00)			

The accompanying Notes to the Schedules of State Awards and Financial Assistance are an integral part of this statement.

STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS
AND FINANCIAL ASSISTANCE
JUNE 30, 2021

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NOTE 1 GENERAL

The accompanying schedules of financial assistance present the activity of all federal and state financial assistance programs of the Board of Education, Township of Stafford School District. The Board of Education is defined in Note 1 (A) to the Board's basic financial statements. All federal assistance received directly from federal agencies, as well as federal financial assistance passed through other government agencies is included on the schedule of federal financial assistance.

NOTE 2 BASIS OF ACCOUNTING

The accompanying schedules of federal awards and state financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the enterprise fund, which are presented using the accrual basis of accounting and those in the special revenue fund, which are presented using the budgetary basis of accounting. These bases of accounting are described in Notes 1 (C) and 1 (D) to the Board's basic financial statements. The information included in this schedule is presented in accordance with the requirements of OMB Uniform Guidance and NJ OMB 15-08. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements. The District has elected not to use the 10% de minimis indirect cost rate.

NOTE 3 RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance – related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes that payment is not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$50,526.00, for the general fund and \$604.67 for the special revenue fund. See the Notes to Required Supplementary Information for a reconciliation of the budgetary basis to the GAAP basis of accounting for the general and special revenue funds. Awards and financial assistance revenues are reported in the Board's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Local</u>	<u>TPAF Pension</u>	<u>Total</u>
General Fund	\$ 53,327.61	\$ 15,583,361.52	\$ -	\$ (5,473,188.00)	\$ 10,163,501.13
Special Revenue Fund	1,358,117.86	382,824.69	125,398.16	-	1,866,340.71
Debt Service Fund	-	390,502.00	-	-	390,502.00
Food Service Fund	847,414.28	24,651.20	-	-	872,065.48
	<u>\$ 2,258,859.75</u>	<u>\$ 16,381,339.41</u>	<u>\$ 125,398.16</u>	<u>(5,473,188.00)</u>	<u>\$ 13,292,409.32</u>

The On-Behalf Pension Contributions made for the district by the State of New Jersey are recognized as revenue in the basic financial statements, but are not considered in the major program determination.

STAFFORD TOWNSHIP SCHOOL DISTRICT
NOTES TO THE SCHEDULES OF EXPENDITURES OF AWARDS
AND FINANCIAL ASSISTANCE
JUNE 30, 2021
(CONTINUED)

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NOTE 4 RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5 OTHER

Revenues and expenditures reported under the U.S.D.A. Commodities Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the district for the year ended June 30, 2021. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2021.

NOTE 6 ADJUSTMENTS

The District has instances where a grant period overlaps fiscal years, and the grant has not closed out at the end of the current fiscal year.

STAFFORD TOWNSHIP SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDING JUNE 30, 2021

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I. SUMMARY OF AUDITORS RESULTS

Financial Statements

Type of auditor's report issued: Unmodified Opinion issued on the Basic Financial Statements

Internal control over financial reporting:

1) Material weakness identified? None noted

2) Significant deficiencies identified? None noted

Noncompliance material to the Basic Financial Statements noted? None noted

Federal Awards

Internal control over major programs:

1) Material weakness identified? None noted

2) Significant deficiencies identified? None noted

Type of auditor's report issued on compliance for major programs: An Unmodified Opinion was issued on compliance for major programs

Any audit findings disclosed that are required to be reported in accordance with Uniform Guidance? None noted

Identification of major programs:

<u>CFDA Numbers</u>	<u>FAIN#</u>	<u>Name of Federal Program or Cluster</u>
		<u>Child Nutrition Cluster</u>
10.553	211NJ304N1099	School Breakfast Program
10.555	211NJ304N1099	National School Lunch Program
10.555	211NJ304N1099	Food Distribution Program
84.425	S425D200027	State Fiscal Stabilization Fund Under Coronavirus Aid, Relief Aid, & Economic Security Act

Dollar threshold used to distinguish between type A and type B programs: \$750,000.00

Auditee qualified as low-risk auditee? Yes

STAFFORD TOWNSHIP SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDING JUNE 30, 2021

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I. SUMMARY OF AUDITORS RESULTS - Continued

State Awards

Dollar threshold used to distinguish between type A and Type B Programs:	\$750,000.00
Auditee qualified as low-risk auditee?	Yes
Type of auditor's report issued on compliance for major programs:	An Unmodified Opinion was issued on compliance for major programs
Internal Control over major programs:	
1) Material weakness identified?	None noted
2) Significant deficiencies identified?	None noted
Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular Letter 15-08?	No
Identification of major programs:	

<u>GMIS Numbers</u>	<u>Name of State Program</u>
----------------------------	-------------------------------------

State Aid Public Cluster of Programs

495-034-5120-068	School Choice Aid
495-034-5120-078	Equalization Aid
495-034-5120-089	Special Education Aid
495-034-5120-084	Security Aid
495-034-5120-017	Debt Service Aid
495-034-5120-014	Transportation Aid

STAFFORD TOWNSHIP SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDING JUNE 30, 2021

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II. FINDINGS RELATING TO THE FINANCIAL STATEMENTS WHICH ARE REQUIRED TO BE REPORTED IN ACCORDANCE WITH GENERALLY ACCEPTED GOVERNMENTAL AUDITING STANDARDS

In accordance with Government Auditing Standards, our audit disclosed no findings relating to the financial statements that are required to be reported under this section.

III. FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS

Federal:

Our audit disclosed no material Findings or Questioned Costs.

State:

Our audit disclosed no material Findings or Questioned Costs.

STATUS OF PRIOR YEAR FINDINGS

There were no prior year findings.

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