

**SCHOOL DISTRICT OF THE
TOWNSHIP OF WEST MILFORD
COUNTY OF PASSAIC, NEW JERSEY
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2021**

COMPREHENSIVE ANNUAL

FINANCIAL REPORT

of the

Township of West Milford School District

Board of Education

West Milford, New Jersey

For the Fiscal Year Ended June 30, 2021

WEST MILFORD BOARD OF EDUCATION

West Milford, New Jersey

TOWNSHIP OF WEST MILFORD

BOARD OF EDUCATION

**COMPREHENSIVE ANNUAL FINANCIAL REPORT
OF THE TOWNSHIP OF WEST MILFORD SCHOOL DISTRICT
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

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Not Applicable

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INTRODUCTORY SECTION



WEST MILFORD PUBLIC SCHOOLS

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Phone: 973-697-1700 www.wmtps.org Fax: 973-697-8351

Alex Anemone, Ed.D.
Superintendent

Barbara Francisco
Business Administrator/Board Secretary

Daniel Novak
Director of Education

Elizabeth McQuaid, OTD
Director of Special Services

"Success Starts Here"

February 18, 2022

Honorable President and
Members of the Board of Education
West Milford Township School District
County of Passaic, New Jersey

Dear Board Members/Citizens:

It is with pleasure that we submit the Comprehensive Annual Financial Report (CAFR) of the West Milford Township School District (District) for the fiscal year ending June 30, 2021. This CAFR includes the District's Basic Financial Statements in accordance with Governmental Accounting Standards Board Statement 34. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education (Board). To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The CAFR is presented in four sections: Introductory, Financial, Statistical and Single Audit.

- ◆ The Introductory section includes this transmittal letter, the District's organizational chart and a list of Principal Officials;
- ◆ The Financial section includes the Management's Discussion and Analysis, the Basic Financial Statements and Notes providing an overview of the School District's financial position and operating results, and other schedules providing detailed budgetary information, as well as the auditor's report thereon;
- ◆ The Statistical section includes selected economic and demographic information, financial trends, and the fiscal capacity of the School District generally presented on a multi-year basis;
- ◆ The Single Audit Section – The District is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act of 1996, Title 2 U.S. Code of Federal Regulation Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), and New Jersey OMB's Circular 15-08. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations, are included in the Single Audit section of this report.

1. REPORTING ENTITY AND ITS SERVICES:

The Board of Education of the Township of West Milford is an independent reporting entity within the criteria adopted by the GASB as established by NCGA Statement No. 14. All funds and account groups of the District are included in this report. The West Milford Township Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-Kindergarten through 12. These include regular, vocational as well as special education for special needs youngsters. The District's instructional facilities includes six elementary schools (grades Pre-Kindergarten through grade 5), one middle school (grades 6, 7 and 8), and one high school (grades 9 through 12). The District completed the 2020-21 fiscal year with an average daily enrollment of 3,019. The following details the changes in the student enrollment of the District over the last 12 years.

Student Enrollment Data

Fiscal Year	Student Enrollment	Percent Change
2020-21	2,999	-7.47%
2019-20	3,241	-4.51%
2018-19	3,394	-1.08%
2017-18	3,431	-2.64%
2016-17	3,524	-2.46%
2015-16	3,613	-2.61%
2014-15	3,710	-1.54%
2013-14	3,768	-1.21%
2012-13	3,814	-2.10%
2011-12	3,896	-1.22%
2010-11	3,944	-1.72%
2009-10	4,013	-2.69%

The Board of Education, comprised of nine members, meets on the third Tuesday of each month for the workshop Board meeting and the fourth Tuesday of each month for the regular Board meeting.

The Parent Teacher Groups are highly active in the District and provide community support for a variety of programs and activities for the children.

2. ECONOMIC CONDITION AND OUTLOOK:

West Milford Township is a rural/suburban residential community with its working population primarily employed by the Board of Education, local businesses, and various businesses in the surrounding area. According to the most recent demographics data available from the Census Bureau released in April of 2020, the Township's population of 24,862 has decreased by 3.8%, in comparison to the Township's population of 25,850 in April of 2010. West Milford's current unemployment rate of 10% is above the

Passaic County long term average of 7.70%. Per capita personal income is about 1.4 times the amount in Passaic County.

Dealing with the pandemic has opened the opportunities for people to work from home. The Township has become very attractive to new families and the available housing inventory has been significantly reduced. While the Highlands Act has always impeded new development, there are pockets of new homes being built. The Township has also succeeded with the redevelopment of existing commercial properties to attract new rateables. The Board of Education and Central Office Administration keep the lines of communication open with the community to listen to their concerns and suggestions. The district has implemented a Facebook page and Twitter account to provide information on important events in the district. Despite the large state aid reductions that the district has experienced over the last four years, the Board of Education and Central Office Administration is committed to containing expenses to maximize the dollars spent on education and to address facilities improvements that have been identified.

3. MAJOR INITIATIVES:

Upgrading our elementary level science materials has been on our "to do" list for a number of years. This process can easily be considered one of our largest initiatives. This year, in order to align our science instruction with Next Generation Science Standards (now called New Jersey Student Learning Standards for Science) we replaced our K-5 Science curriculum with a progressive program titled Knowing Science. The implementation of this program was significant as it required significant cost and time allocation.

Other Major Initiatives include a significant, targeted, and embedded approach to the interpretation and consideration of student performance data. In previous budgeted initiatives we aimed to build capacity across the district with regard to comfort, commitment, and experience in interpreting a wide range of student data. This collection of data, and the ability to collect on-going new data, proved to be extremely helpful during pandemic education with students learning in a virtual environment from home. Data analysis allowed us to target specific student weaknesses, deficiencies, and areas in need of significant recovery. The ability to pinpoint specific weaknesses based on New Jersey Student Learning Standards affords us the opportunity to meet our students instructionally where they need to be met. This work enables educators to target the deficiencies uncovered by our data collection process and help us to prescribe appropriate learning goals.

Once again, we have reaffirmed our commitment to a broad range of digital content providers for use in a wide variety of student-use settings to help enhance our curriculum. Although the pandemic was devastating in so many ways, our staff's collective growth in the area of educational technology has been good for student growth. District supported resources include LinkIt!, Classlink, ST Math, IXL, Reading A-Z, Google Apps for Education, Peardeck, EdPuzzle, Kami and many more.

The continued maintenance of our 1:1 Chromebook initiative remains a significant cost and major initiative for the school district. Pandemic learning has changed our classrooms forever and has accelerated our staff and student comfort with the utilization of Chromebooks and other personal technology.

4. INTERNAL ACCOUNTING CONTROLS:

Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse, and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is also subject to periodic evaluation by the District management.

As part of the District's single audit described later, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5. BUDGETARY CONTROLS:

In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Education. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. Project-length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as appropriations to fund balance in the subsequent year. Those amounts to be appropriated are reported as reservations of fund balance at fiscal year end.

6. ACCOUNTING SYSTEM AND REPORTS:

The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements," Note 1.

7. CASH MANAGEMENT:

The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note 2. The District has adopted a cash management plan which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act. Investment income is generated from interest on balances and certificate of deposits through Lakeland State Bank.

8. RISK MANAGEMENT:

The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, cyber liability, and fidelity bonds. Since the 1996-97 school year, the District has carried student and athletic accident and catastrophic injury insurance on every student enrolled in its schools. Through participation in a pooled insurance program, the District enjoys the benefits of distributed risks and reduced premium costs on all lines of insurance. The Board uses the pool to self-insure for workers' compensation, and continues to receive disbursements of surplus funds from prior years.

9. OTHER INFORMATION:

Independent Audit - State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board selected the accounting firm of Wielkotz & Company, LLC. In addition to meeting the requirements of the Single Audit Act of 1996, the Uniform Guidance, and N.J. OMB Circular 15-08 the auditor's report on the general purpose financial statements, and combining and individual fund statements and schedules is included in the financial section of this report. The auditors' reports related specifically to the single audit are included in the single audit section of this report.

10. ACKNOWLEDGMENTS:

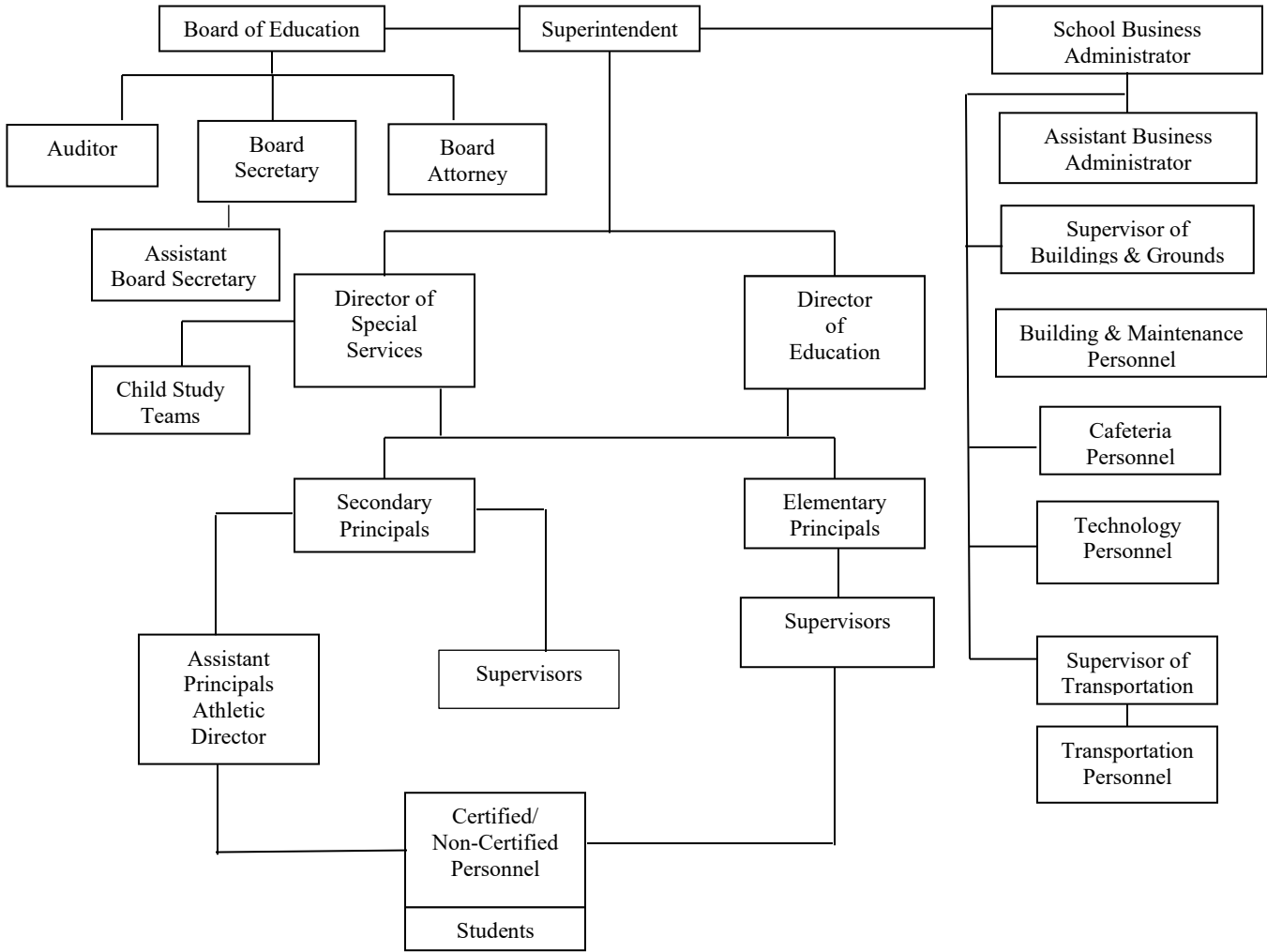
We would like to express our appreciation to the members of the West Milford Township School Board for their concern in providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing their full support to the development and maintenance of our financial operation. The preparation of this report could not have been accomplished without the efficient and dedicated services of our administrative, financial, accounting, and secretarial staffs.

Respectfully submitted,



Barbara Francisco
Business Administrator/Board Secretary

WEST MILFORD BOARD OF EDUCATION
Organizational Chart
(Unit Control)



Adopted: 25 April 2012

Revised: 24 September 2013

Revised: 27 May 2014

Revised: 19 June 2018

Revised: 19 February 2019

**WEST MILFORD BOARD OF EDUCATION
ROSTER OF OFFICIALS**

June 30, 2021

<u>Members of the Board of Education</u>	<u>Term Expires</u>
Lynda Van Dyk, President	2023
Teresa Dwyer, Vice President	2021
Michael Conklin	2022
Raymond Guarino	2023
Debbie O'Brien	2023
David Ofshinsky	2021
Kate Romeo	2021
Cortney Stephenson	2022
Jaycen Stillman	2022

Other Officials:

Alex Anemone, Ed.D., Superintendent

Barbara Francisco, Business Administrator/Board Secretary

Daniel Novak, Director of Education

Elizabeth McQuaid, OTD, Director of Special Services

**WEST MILFORD BOARD OF EDUCATION
2020-2021
Consultants and Advisors**

ARCHITECTS

LAN Associates
445 Godwin Avenue
Midland Park, New Jersey 07432

FKA Architects
306 Ramapo Valley Road
Oakland, New Jersey 07436

Settembrino Architects
37 East Washington Avenue
Atlantic Highlands, New Jersey 07716

AUDIT FIRM

Wielkotz & Company, LLC
401 Wanaque Avenue
Pompton Lakes, New Jersey 07442

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Adams Gutierrez & Lattiboudere, LLC
1037 Raymond Boulevard
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Newark, New Jersey 07102

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Adams Gutierrez & Lattiboudere, LLC
1037 Raymond Boulevard
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Scarinci Hollenbeck, LLC
1100 Valley Brook Avenue
P. O. Box 790
Lyndhurst, New Jersey 07071

OFFICIAL DEPOSITORY

Lakeland State Bank
West Milford, New Jersey

FINANCIAL SECTION



WIELKOTZ & COMPANY LLC
CERTIFIED PUBLIC ACCOUNTANTS

STEVEN D. WIELKOTZ, CPA, RMA, PSA
MATTHEW B. WIELKOTZ, CPA, PSA
PAUL J. CUVA, CPA, RMA, PSA
JAMES J. CERULLO, CPA, RMA, PSA
THOMAS M. FERRY, CPA, RMA, PSA

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INDEPENDENT AUDITOR'S REPORT

The Honorable President and
Members of the Board of Education
Township of West Milford School District
County of Passaic, New Jersey

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities and each major fund of the Board of Education of the Township of West Milford School District, in the County of Passaic, State of New Jersey, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.



Honorable President and
Members of the Board of Education
Page 2.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities and each major fund of the Township of West Milford Board of Education, in the County of Passaic, State of New Jersey, as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

Change in Accounting Principle

As discussed in Note 2 to the basic financial statements, in fiscal year 2021, the Board adopted Governmental Accounting Standards Board Statement No. 84, Fiduciary Activities. As a result, prior year balances were restated (Note 17) to reflect the implementation of this Statement. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Budgetary Comparison Information, Schedules Related to Accounting and Reporting for Pensions and Schedules Related to Accounting and Reporting for Other Post-Employment Benefits identified in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial

statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Township of West Milford Board of Education's basic financial statements. The introductory section, combining and individual non-major fund financial statements and schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the schedule of expenditures of state financial assistance as required by N.J. OMB Circular 15-08 and the introductory and statistical sections are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements and the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the schedule of expenditures of state financial assistance as required by N.J. OMB Circular 15-08 are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual non-major fund financial statements, the schedule of expenditures of federal awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the schedule of expenditures of state financial assistance as required by N.J. OMB Circular 15-08 are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Honorable President and
Members of the Board of Education
Page 4.

The introductory section and statistical data section has not been subject to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 18, 2022 on our consideration of the Township of West Milford Board of Education's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Township of West Milford Board of Education's internal control over financial reporting and compliance.

Thomas M. Ferry

Thomas M. Ferry
Licensed Public School Accountant
No. 20CS00209100

Wielkotz & Company, LLC

Wielkotz & Company, LLC
Certified Public Accountants

Rockaway, New Jersey

February 18, 2022

**REQUIRED SUPPLEMENTARY
INFORMATION - PART I**

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS

MANAGEMENT'S DISCUSSION AND ANALYSIS

The intent of this discussion and analysis is to look at the School District's financial performance...

Management's Discussion and Analysis (MD&A) is prepared in accordance with the Governmental Accounting Standards Board's (GASB) Statement No. 34...

Financial Highlights

The following table provides a summary of the financial highlights...

- Financial highlights list including items like revenue, expenses, and fund balances.

Using this Comprehensive Annual Financial Report (CAFR)

The District's basic financial statements comprise three components: 1) The District's financial statements...

Reporting the School District as a Whole

Governmentwide financial statements are developed in a manner similar to a private-sector organization's financials, in a manner similar to a private-sector organization.

The *Statement of Net Position* and *Statement of Activities* report the financial position and activities of the whole School district, presenting both an aggregate view of the School district's finances and a longer-term view of the district's financial performance. The *Statement of Net Position* reports the district's financial position at the end of the fiscal year, and the *Statement of Activities* reports the district's financial performance over the course of the fiscal year. The *Statement of Net Position* is a snapshot of the district's financial position at the end of the fiscal year, and the *Statement of Activities* is a record of the district's financial performance over the course of the fiscal year.

Statement of Net Position and the Statement of Activities

The *Statement of Net Position* and *Statement of Activities* are developed in a manner similar to a private-sector organization's financials, in a manner similar to a private-sector organization. The *Statement of Net Position* reports the district's financial position at the end of the fiscal year, and the *Statement of Activities* reports the district's financial performance over the course of the fiscal year. The *Statement of Net Position* is a snapshot of the district's financial position at the end of the fiscal year, and the *Statement of Activities* is a record of the district's financial performance over the course of the fiscal year.

These two statements report the School District's financial position and activities. The *Statement of Net Position* reports the district's financial position at the end of the fiscal year, and the *Statement of Activities* reports the district's financial performance over the course of the fiscal year. The *Statement of Net Position* is a snapshot of the district's financial position at the end of the fiscal year, and the *Statement of Activities* is a record of the district's financial performance over the course of the fiscal year.

The *Statement of Net Position* and *Statement of Activities* are developed in a manner similar to a private-sector organization's financials, in a manner similar to a private-sector organization.

- ◆ **Governmentwide Financial Statements** – All of the School District's programs and services are reported here.
- ◆ **Governmentwide Financial Statements** – All of the School District's programs and services are reported here.

Reporting the School District's Most Significant Funds

Fund Financial Statements

Fund financial reports provide detailed information about the School District's major funds. The *Statement of Net Position* and *Statement of Activities* focus on the School district's most significant funds. The *Statement of Net Position* reports the district's financial position at the end of the fiscal year, and the *Statement of Activities* reports the district's financial performance over the course of the fiscal year.

Governmental Funds

District's activities are reported in governmental funds, which focus on how money flows into and out of the district. These funds are reported in the financial statements in the same manner as they are reported in the district's accounting records. The information presented in these funds is intended to provide a short-term view of the School district's general government operations and the basic financial information for the district. The information presented in these funds is not intended to provide a long-term view of the district's financial position. The information presented in these funds is not intended to provide a comprehensive view of the district's financial position. The information presented in these funds is not intended to provide a comprehensive view of the district's financial position.

Enterprise Funds

Enterprise funds are used to report the financial activities of the district that are financed in whole or in part by user charges. These funds are reported in the financial statements in the same manner as they are reported in the district's accounting records. The information presented in these funds is intended to provide a short-term view of the district's general government operations and the basic financial information for the district. The information presented in these funds is not intended to provide a long-term view of the district's financial position. The information presented in these funds is not intended to provide a comprehensive view of the district's financial position.

The School District as a Whole

Reconciliation of the financial statements of the district is required by the Governmental Accounting Standards Board (GASB) Statement No. 34. The reconciliation is required to be presented in the financial statements of the district. The reconciliation is required to be presented in the financial statements of the district.

Table 1 provides a summary of the School District's reconciliation of the financial statements of the district.

Table 1

Net Position
June 30, 2015

	Governmental Funds		Enterprise Funds		Total	
	Balance	Change	Balance	Change	Balance	Change
Assets:						
Current Assets	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Capital Assets	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Deferred Outflows:						
Deferred Outflow of Resources	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Liabilities:						
Current Liabilities	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Long-Term Liabilities	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Deferred Inflows:						
Deferred Inflow of Resources	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Net Position:						
Restricted	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000
Unrestricted	100,000,000	100,000,000	100,000,000	100,000,000	200,000,000	200,000,000

The District's combined financial statements are prepared on a basis of accounting that differs from the accounting used in the financial statements of the individual components of the District.

The District's combined financial statements are prepared on a basis of accounting that differs from the accounting used in the financial statements of the individual components of the District.

Table 2

**Changes in Net Position
Year Ended June 2011**

	2010		2009		2008	
	Actual	Change	Actual	Change	Actual	Change
Revenues						
Operating Revenues						
Operating for operating and other	1,000,000	100,000	900,000	100,000	800,000	100,000
Operating for other and non-operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating Revenues						
Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Expenses						
Operating Expenses						
Operating for operating and other	1,000,000	100,000	900,000	100,000	800,000	100,000
Operating for other and non-operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating Expenses						
Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Net Change in Net Position						
Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Net Position at Beginning of Year						
Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Net Position at End of Year						
Operating	1,000,000	100,000	900,000	100,000	800,000	100,000
Non-Operating	1,000,000	100,000	900,000	100,000	800,000	100,000

Governmental Activities

The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues. The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues. The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues.

Business-Type Activities

Revenues for the District's business-type activities include:

- ◆ Federal grants
- ◆ State grants
- ◆ Local revenues

Revenues for the District's business-type activities include:

- ◆ Federal grants
- ◆ State grants
- ◆ Local revenues

Governmental Activities

The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues. The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues. The District's total revenues were \$1,234,567,890. This amount includes \$100,000,000 of federal grants, \$500,000,000 of state grants, and \$734,567,890 of local revenues.

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Table 1

	2015-16	2016-17	2017-18	2018-19
	(\$)	(\$)	(\$)	(\$)
Operating	1,000,000	1,000,000	1,000,000	1,000,000
Capital	500,000	500,000	500,000	500,000
Debt	200,000	200,000	200,000	200,000
Grants	300,000	300,000	300,000	300,000
Other	100,000	100,000	100,000	100,000
Total	2,100,000	2,100,000	2,100,000	2,100,000

The School District's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) and are audited by an independent accounting firm. The District's financial statements are prepared on a cash basis and are subject to audit. The District's financial statements are prepared on a cash basis and are subject to audit.

The School District's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) and are audited by an independent accounting firm. The District's financial statements are prepared on a cash basis and are subject to audit.

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The School District's Funds

The School District's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) and are audited by an independent accounting firm. The District's financial statements are prepared on a cash basis and are subject to audit.

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	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
--	-------------	-------------	-------------	-------------

Revenues

Local taxes	100,000,000	100,000,000	100,000,000	100,000,000
State grants	100,000,000	100,000,000	100,000,000	100,000,000
Federal grants	100,000,000	100,000,000	100,000,000	100,000,000
Other	100,000,000	100,000,000	100,000,000	100,000,000

The District's budget is prepared according to New Jersey law, and is based on accounting for the various revenues and expenses of the District. The budget is prepared on a fiscal year basis, from July 1 to June 30.

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
--	-------------	-------------	-------------	-------------

Expenses

Salaries	100,000,000	100,000,000	100,000,000	100,000,000
Benefits	100,000,000	100,000,000	100,000,000	100,000,000
Materials	100,000,000	100,000,000	100,000,000	100,000,000
Travel	100,000,000	100,000,000	100,000,000	100,000,000
Printing	100,000,000	100,000,000	100,000,000	100,000,000
Utilities	100,000,000	100,000,000	100,000,000	100,000,000
Depreciation	100,000,000	100,000,000	100,000,000	100,000,000
Other	100,000,000	100,000,000	100,000,000	100,000,000

General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey law, and is based on accounting for the various revenues and expenses of the District. The budget is prepared on a fiscal year basis, from July 1 to June 30.

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Capital Assets

The District's capital assets are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation. The District's capital assets are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation.

Capital Assets	2019		2018	
	Amount	Percentage	Amount	Percentage
Land	\$1,000,000	100%	\$1,000,000	100%
Buildings and Improvements	\$1,000,000	100%	\$1,000,000	100%
Equipment and Vehicles	\$1,000,000	100%	\$1,000,000	100%
Intangible Assets	\$1,000,000	100%	\$1,000,000	100%
Total Capital Assets	\$4,000,000	100%	\$4,000,000	100%

The District's capital assets are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation. The District's capital assets are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation.

Debt Administration

The District's debt administration is reported in the Statement of Net Position and is reported at historical cost less accumulated depreciation. The District's debt administration is reported in the Statement of Net Position and is reported at historical cost less accumulated depreciation.

Debt Administration	Debt	Interest	Principal
Debt Administration	\$1,000,000	\$1,000,000	\$1,000,000

For the Future

The District's future plans are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation. The District's future plans are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation.

The District's future plans are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation. The District's future plans are reported in the Statement of Net Position and are reported at historical cost less accumulated depreciation.

Contacting the School District's Financial Management

Overview of the School district's finances and to show the School District's accountability for the money it receives from the State and local sources. The School District's financial management is responsible for the day-to-day operations of the district and for the preparation of the annual budget. The School District's financial management is also responsible for the collection of taxes and the payment of bills. The School District's financial management is also responsible for the management of the district's assets and liabilities. The School District's financial management is also responsible for the preparation of the annual financial report. The School District's financial management is also responsible for the preparation of the annual budget. The School District's financial management is also responsible for the collection of taxes and the payment of bills. The School District's financial management is also responsible for the management of the district's assets and liabilities. The School District's financial management is also responsible for the preparation of the annual financial report.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

WEST MILFORD BOARD OF EDUCATION
STATEMENT OF NET POSITION
JUNE 30, 2021

	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Total</u>
Assets:			
Cash and Cash Equivalents	9,246,883.02	12,057.53	9,258,940.55
Receivables, net	1,894,730.41	187,373.76	2,082,104.17
Internal Balances	173,033.76	(173,033.76)	-
Inventory	-	21,221.83	21,221.83
Restricted Assets:			
Cash and Cash Equivalents	2,638,702.22	-	2,638,702.22
Capital Assets:			
Land	2,327,249.42	-	2,327,249.42
Construction in Progress	421,512.87	-	421,512.87
Other Capital Assets, net	25,623,470.60	80,402.19	25,703,872.79
Total Assets	<u>42,325,582.30</u>	<u>128,021.55</u>	<u>42,453,603.85</u>
Deferred Outflows:			
Deferred Outflows of Resources Related to PERS	3,212,799.00	-	3,212,799.00
Liabilities:			
Accounts Payable:			
Other	512,510.83	11,772.45	524,283.28
Related to Pensions	1,368,390.00	-	1,368,390.00
Accrued Interest Payable	47,263.89	-	47,263.89
Intergov. Accounts Payables	37,423.13	-	37,423.13
Unearned Revenue	51,242.78	37,467.96	88,710.74
Noncurrent Liabilities:			
Due Within One Year	1,067,491.75	-	1,067,491.75
Due Beyond One Year	28,286,647.48	-	28,286,647.48
Total Liabilities	<u>31,370,969.86</u>	<u>49,240.41</u>	<u>31,420,210.27</u>
Deferred Inflows:			
Deferred Inflows of Resources Related to PERS	9,296,442.00	-	9,296,442.00
Net Position:			
Net Investment in Capital Assets	21,550,827.66	78,781.14	21,629,608.80
Restricted for:			
Capital Projects	2,701,869.25	-	2,701,869.25
Maintenance	600,000.00	-	600,000.00
Excess Surplus	2,092,065.00	-	2,092,065.00
Unemployment Compensation	958,669.50	-	958,669.50
Scholarships	318,453.82	-	318,453.82
Student Activities	341,902.01	-	341,902.01
Other Purposes	3,515,505.33	-	3,515,505.33
Unrestricted	(27,208,323.13)	-	(27,208,323.13)
Total Net Position	<u>4,870,969.44</u>	<u>78,781.14</u>	<u>4,949,750.58</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

WEST MILFORD BOARD OF EDUCATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021

Functions/Programs	Program Revenues				Net (Expense) Revenue and Changes in Net Position		
	Expenses	Indirect Expenses Allocation	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental Activities:							
Instruction:							
Regular	20,691,064.58	17,971,179.04	126,061.76	1,432,524.13	(37,103,657.73)	-	(37,103,657.73)
Special Education	6,753,995.32	6,798,180.72	-	-	(13,552,176.04)	-	(13,552,176.04)
Other Special Instruction	271,003.39	-	-	-	(271,003.39)	-	(271,003.39)
Other Instruction	1,358,064.66	-	-	-	(1,358,064.66)	-	(1,358,064.66)
Support Services:							
Tuition	3,408,344.98	-	-	-	(3,408,344.98)	-	(3,408,344.98)
Student & Instruction Related Services	7,285,752.38	3,635,534.05	228,164.82	185,458.40	(10,507,663.21)	-	(10,507,663.21)
General Administrative Services	1,099,883.39	589,181.20	-	-	(1,689,064.59)	-	(1,689,064.59)
School Administrative Services	2,392,797.63	2,863,211.31	-	-	(5,256,008.94)	-	(5,256,008.94)
Central Services and Admin. Info. Tech.	1,070,631.11	758,588.23	-	-	(1,829,219.34)	-	(1,829,219.34)
Plant Operations and Maintenance	6,915,487.47	2,934,896.29	-	-	(9,850,383.76)	-	(9,850,383.76)
Pupil Transportation	3,799,920.23	2,198,308.60	-	-	(5,998,228.83)	-	(5,998,228.83)
Capital Outlay - Non-depreciable	27,501.00	-	-	-	(27,501.00)	-	(27,501.00)
Charter School	42,825.00	-	-	-	(42,825.00)	-	(42,825.00)
Interest on Long-term Debt	102,440.97	-	-	-	(102,440.97)	-	(102,440.97)
Total Governmental Activities	55,219,712.11	37,749,079.44	354,226.58	1,617,982.53	(90,996,582.44)	-	(90,996,582.44)
Business-type Activities:							
Food Service	938,857.82	6,692.82	750.32	797,133.90	-	(147,666.42)	(147,666.42)
School Aged Child Care	126,166.35	251.98	77,271.45	-	-	(49,146.88)	(49,146.88)
Total Business-type Activities	1,065,024.17	6,944.80	78,021.77	797,133.90	-	(196,813.30)	(196,813.30)
Total Primary Government	56,284,736.28	44,693,124.24	432,248.35	2,415,116.43	(90,996,582.44)	(196,813.30)	(91,193,395.74)
General Revenues:							
Taxes:							
Property Taxes, Levied for General Purposes, net					57,515,848.00	-	57,515,848.00
Taxes Levied for Debt Service					299,710.00	-	299,710.00
Federal and State Aid not Restricted					36,545,689.38	-	36,545,689.38
State Aid - Restricted for Debt Service					205,913.00	-	205,913.00
Investment Earnings - Unrestricted					35,574.00	189.93	35,763.93
Investment Earnings - Restricted					3,581.79	-	3,581.79
Transferred to Enterprise Fund					(187,699.52)	187,699.52	-
Miscellaneous Income - Unrestricted					287,009.86	-	287,009.86
Miscellaneous Income - Restricted					491,006.24	-	491,006.24
Miscellaneous Revenues, Special Items, Extraordinary Items and Transfers					95,196,632.75	187,889.45	95,384,522.20
Change in Net Position					4,200,050.31	(8,923.85)	4,191,126.46
Net Position, July 1					(958,223.28)	87,704.99	(870,518.29)
Prior Period Adjustments					1,629,142.41	-	1,629,142.41
Net Position, July 1 (Restated)					670,919.13	87,704.99	758,624.12
Net Position - Ending					4,870,969.44	78,781.14	4,949,750.58

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

FUND FINANCIAL STATEMENTS

WEST MILFORD BOARD OF EDUCATION
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2021

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
Assets:					
Cash and Cash Equivalents	7,797,886.68	660,355.83	688,639.58	100,000.93	9,246,883.02
Interfund Loan Receivables	231,667.33	-	-	-	231,667.33
Receivables from Federal Government	-	99,591.49	-	-	99,591.49
Receivables from State Government	1,690,815.00	-	-	-	1,690,815.00
Receivables from Other Governments	99,220.59	-	-	-	99,220.59
Other Accounts Receivable	4,991.88	-	-	-	4,991.88
Interest Receivable on Investments	111.45	-	-	-	111.45
Restricted Cash and Cash Equivalents	2,638,702.22	-	-	-	2,638,702.22
Total Assets	<u>12,463,395.15</u>	<u>759,947.32</u>	<u>688,639.58</u>	<u>100,000.93</u>	<u>14,011,982.98</u>
Liabilities and Fund Balances:					
Liabilities:					
Interfund Loans Payable	-	33,161.02	25,472.55	-	58,633.57
Intergov. Accounts Payable - State	-	37,423.13	-	-	37,423.13
Accounts Payable:					
Payroll Deductions and Withholding Payable	8,420.87	-	-	-	8,420.87
Unemployment Compensation Claims Payable	41,124.41	-	-	-	41,124.41
Other	434,337.23	28,628.32	-	-	462,965.55
Unearned Revenue	50,863.76	379.02	-	-	51,242.78
Total Liabilities	<u>534,746.27</u>	<u>99,591.49</u>	<u>25,472.55</u>	<u>-</u>	<u>659,810.31</u>
Fund Balances:					
Assigned to:					
Other Purposes	543,608.55	-	-	-	543,608.55
Designated For Subsequent Year's expenditures	-	-	-	100,000.93	100,000.93
Restricted for:					
Capital Reserve Account	2,038,702.22	-	-	-	2,038,702.22
Maintenance Reserve Account	600,000.00	-	-	-	600,000.00
Excess Surplus	2,092,065.00	-	-	-	2,092,065.00
Excess Surplus Designated for Subsequent Year's Expenditures	2,971,896.78	-	-	-	2,971,896.78
Capital Projects Fund	-	-	663,167.03	-	663,167.03
Unemployment Compensation	958,669.50	-	-	-	958,669.50
Scholarships	-	318,453.82	-	-	318,453.82
Student Activities	-	341,902.01	-	-	341,902.01
Unassigned:					
General Fund	2,723,706.83	-	-	-	2,723,706.83
Total Fund Balances (Deficit)	<u>11,928,648.88</u>	<u>660,355.83</u>	<u>663,167.03</u>	<u>100,000.93</u>	<u>13,352,172.67</u>
Total Liabilities and Fund Balances	<u>12,463,395.15</u>	<u>759,947.32</u>	<u>688,639.58</u>	<u>100,000.93</u>	

Amounts reported for governmental activities in the statement of net position (A-1) are different because:

Accrued liability for interest on long-term debt is not due and payable in the current period and is not reported as a liability in the funds. (47,263.89)

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds. The cost of the assets is \$59,237,159.78 and the accumulated depreciation is \$30,864,926.89. 28,372,232.89

Accounts Payable for subsequent Pension payment is not a payable in the funds (1,368,390.00)

Deferred Outflows and Inflows of resources are applicable to future periods and therefore are not reported in the funds.

Deferred Outflows of Resources Related to PERS Pension Liability 3,212,799.00

Deferred Inflows of Resources Related to PERS Pension Liability (9,296,442.00)

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. (29,354,139.23)

Net Position of Governmental Activities 4,870,969.44

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

WEST MILFORD BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Total Governmental Funds</u>
Revenues:					
Local Sources:					
Local Tax Levy	57,515,848.00	-	-	299,710.00	57,815,558.00
Tuition Charges	126,061.76	-	-	-	126,061.76
Interest Earned on Capital Reserve Funds	1,303.70	-	-	-	1,303.70
Local Grants	-	232,664.82	*	-	232,664.82
Rents and Royalties	441.00	-	-	-	441.00
Other Restricted Miscellaneous Revenues	394,588.03	-	100,000.00	-	494,588.03
Unrestricted Miscellaneous Revenues	320,839.16	-	-	-	320,839.16
Total - Local Sources	58,359,081.65	232,664.82	100,000.00	299,710.00	58,991,456.47
State Sources	26,519,503.82	-	-	205,913.00	26,725,416.82
Federal Sources	165,705.56	1,613,482.53	-	-	1,779,188.09
Total Revenues	85,044,291.03	1,846,147.35	100,000.00	505,623.00	87,496,061.38
Expenditures:					
Current:					
Instruction:					
Regular Instruction	19,258,540.45	1,432,524.13	-	-	20,691,064.58
Special Education Instruction	6,753,995.32	-	-	-	6,753,995.32
Other Special Instruction	271,003.39	-	-	-	271,003.39
Other Instruction	1,482,131.17	-	-	-	1,482,131.17
Support Services and Undistributed Costs:					
Tuition	3,408,344.98	-	-	-	3,408,344.98
Student & Instruction Related Services	6,791,586.05	494,166.33	**	-	7,285,752.38
General Administrative Services	1,123,394.80	-	-	-	1,123,394.80
School Administrative Services	2,452,913.47	-	-	-	2,452,913.47
Central Services and Admin. Infor. Tech.	1,070,631.11	-	-	-	1,070,631.11
Plant Operations and Maintenance	6,930,402.60	-	-	-	6,930,402.60
Pupil Transportation	4,219,473.56	-	-	-	4,219,473.56
Unallocated Employee Benefits	26,972,418.01	-	-	-	26,972,418.01
Capital Outlay	1,886,645.11	-	1,239,084.19	-	3,125,729.30
Transfer to Charter School	42,825.00	-	-	-	42,825.00
Debt Service:					
Principal	-	-	-	500,000.00	500,000.00
Interest and Other Charges	-	-	-	105,625.00	105,625.00
Total Expenditures	82,664,305.02	1,926,690.46	1,239,084.19	605,625.00	86,435,704.67
Excess (Deficiency) of Revenues					
Over Expenditures	2,379,986.01	(80,543.11)	(1,139,084.19)	(100,002.00)	1,060,356.71
Other Financing Sources/(Uses)					
Capital Leases (non-budgeted)	1,042,023.91	-	-	-	1,042,023.91
Transfers in - from Capital Projects	-	-	-	100,000.00	100,000.00
Transfers in - from Capital Outlay	-	-	354,551.00	-	354,551.00
Transfer out - to Enterprise Fund	(187,699.52)	-	-	-	(187,699.52)
Transfers in - from Capital Reserve	-	-	504,551.00	-	504,551.00
Transfers out - to Capital Projects	(859,102.00)	-	-	-	(859,102.00)
Transfer out - to Debt Service Fund	-	-	(100,000.00)	-	(100,000.00)
Total Other Financing Sources and Uses	(4,777.61)	-	759,102.00	100,000.00	854,324.39
Net Change in Fund Balances	2,375,208.40	(80,543.11)	(379,982.19)	(2.00)	1,914,681.10
Fund Balance—July 1	8,665,197.01	-	1,043,149.22	100,002.93	9,808,349.16
Prior Period Adjustments	888,243.47	*** 740,898.94	****	-	1,629,142.41
Fund Balance - July 1 (Restated)	9,553,440.48	740,898.94	1,043,149.22	100,002.93	11,437,491.57
Fund Balance—June 30	11,928,648.88	660,355.83	663,167.03	100,000.93	13,352,172.67

* Special Revenue Fund now includes revenues from student activities.

** Special Revenue Fund now includes expenditures from student activities.

*** Unemployment Fund Net Position as of June 30, 2020.

**** Student Activity Fund Net Position as of June 30, 2020.

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**WEST MILFORD BOARD OF EDUCATION
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2021**

Total net change in fund balances - governmental funds (from B-2)	1,914,681.10
Amounts reported for governmental activities in the statement of activities (A-2) are different because:	
Capital outlays are reported in governmental funds as expenditures. However, on the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current fiscal year.	
Depreciation Expense	(2,455,948.39)
Capital Outlay	<u>3,098,228.30</u>
	642,279.91
Repayment of long-term debt is reported as an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets and is not reported in the statement of activities.	
In the current year, these amounts consist of:	
Principal Payments on Capital Leases	642,162.22
Principal Payments on Bonds Payable	500,000.00
In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount exceeds the earned amount the difference is an addition to the reconciliation (+).	
(Increase) Decrease in Compensated Absences Payable	360,467.96
District pension contributions are reported as expenditures in the governmental funds when made. However, per GASB No. 68 they are reported as deferred outflows of resources in the Statement of Net Position because the reported net pension liability is measured a year before the District's report date. Pension expense, which is the change in the net pension liability adjusted for changes in deferred outflows and inflows of resources related to pensions, is reported in the Statement of Activities.	
District Pension Contributions	1,311,472.00
Less: Pension Expense	<u>(132,173.00)</u>
(Increase)/Decrease in Pension Expense	1,179,299.00
Per GASB No. 68 Non-employer contributing entities are required to record an increases in revenue and expense for On-behalf TPAF pension payments paid by the State of New Jersey on the Statement of Activities that are in excess of those amounts reported in the fund financial statements.	
Increase in On-behalf State Aid TPAF Pension	3,493,757.00
Increase in On-behalf TPAF Pension Expense	(3,493,757.00)
Per GASB No. 75 Non-employer contributing entities are required to record an increases in revenue and expense for On-behalf TPAF post employment medical payments paid by the State of New Jersey on the Statement of Activities that are in excess of those amounts reported in the fund financial statements.	
Increase in On-behalf State Aid TPAF Post Retirement Medical Revenue	6,366,723.00
Increase in On-behalf State Aid TPAF Post Retirement Medical Expense	(6,366,723.00)
Proceeds from debt issues are a financing source in the government funds. They are not revenue in the statement of activities; issuing debt increases long-term liabilities in the statement of net assets.	
Capital Lease Proceeds	(1,042,023.91)
In the statement of activities, interest on long-term debt is accrued, regardless of when due. In the governmental funds, interest is reported when due. The change in accrued interest is an (increase)/decrease in the reconciliation.	
Increase in Accrued Interest	<u>3,184.03</u>
Change in net position of governmental activities	<u><u>4,200,050.31</u></u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

WEST MILFORD BOARD OF EDUCATION
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
JUNE 30, 2021

	Business-type Activities - Enterprise Funds		Total Enterprise Fund
	Food Service	School Age Child Care	
Assets:			
Current Assets:			
Cash and Cash Equivalents	9,971.94	2,085.59	12,057.53
Intergovernmental Receivables:			
State	7,159.85	-	7,159.85
Federal	175,458.10	-	175,458.10
Other	2,856.81	1,899.00	4,755.81
Inventories	21,221.83	-	21,221.83
Total Current Assets	<u>216,668.53</u>	<u>3,984.59</u>	<u>220,653.12</u>
Non-Current Assets:			
Furniture, Machinery & Equipment	272,061.94	2,519.77	274,581.71
Less Accumulated Depreciation	<u>(193,280.80)</u>	<u>(898.72)</u>	<u>(194,179.52)</u>
Total Non-Current Assets	<u>78,781.14</u>	<u>1,621.05</u>	<u>80,402.19</u>
 Total Assets	 <u><u>295,449.67</u></u>	 <u><u>5,605.64</u></u>	 <u><u>301,055.31</u></u>
Liabilities:			
Current Liabilities:			
Accounts Payable			
Other	9,525.55	2,246.90	11,772.45
Interfund Payable:			
General Fund	170,838.02	2,195.74	173,033.76
Deferred Revenue	<u>36,304.96</u>	<u>1,163.00</u>	<u>37,467.96</u>
Total Current Liabilities	<u>216,668.53</u>	<u>5,605.64</u>	<u>222,274.17</u>
Net Position:			
Invested in Capital Assets Net of			
Related Debt	<u>78,781.14</u>	<u>-</u>	<u>78,781.14</u>
Total Net Position	<u>78,781.14</u>	<u>-</u>	<u>78,781.14</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

WEST MILFORD BOARD OF EDUCATION
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021

	Business-type Activities - Enterprise Fund		Total Enterprise Fund
	Food Service	School Age Child Care	
Operating Revenues:			
Charges for Services:			
Daily Sales - Non-Reimbursable Programs	555.32	-	555.32
Special Functions	195.00	-	195.00
Program Fees	-	77,271.45	77,271.45
Total Operating Revenues	<u>750.32</u>	<u>77,271.45</u>	<u>78,021.77</u>
Operating Expenses:			
Cost of Sales- Reimbursable	297,461.00	-	297,461.00
Cost of Sales - Non-Reimbursable	34,315.60	-	34,315.60
Salaries	145,868.77	110,743.69	256,612.46
Employer's Share of Social Security	11,158.99	8,471.87	19,630.86
Employee Benefits	128,252.00	-	128,252.00
Purchased Prof-Ed. Services	9,385.00	6,759.47	16,144.47
Management Fees	49,986.45	-	49,986.45
Other Purchased Services	216,187.15	-	216,187.15
Repairs	10,890.50	-	10,890.50
General Supplies	35,352.36	191.32	35,543.68
Depreciation	6,692.82	251.98	6,944.80
Total Operating Expenses	<u>945,550.64</u>	<u>126,418.33</u>	<u>1,071,968.97</u>
Operating Income/(Loss)	<u>(944,800.32)</u>	<u>(49,146.88)</u>	<u>(993,947.20)</u>
Non-Operating Revenues/(Expenses):			
State Sources:			
State School Lunch Program	33,126.29	-	33,126.29
Federal Sources:			
National School Lunch Program	629,357.68	-	629,357.68
School Breakfast Program	81,947.72	-	81,947.72
Food Distribution Program	33,702.21	-	33,702.21
School Meals Equipment Grant	19,000.00	-	19,000.00
Interest and Investment Revenue	78.34	111.59	189.93
Total Non-Operating Revenues/(Expenses)	<u>797,212.24</u>	<u>111.59</u>	<u>797,323.83</u>
Income/(Loss) Before Contributions & Transfers	<u>(147,588.08)</u>	<u>(49,035.29)</u>	<u>(196,623.37)</u>
Transfers In/(Out)	<u>159,895.26</u>	<u>27,804.26</u>	<u>187,699.52</u>
Change in Net Position	12,307.18	(21,231.03)	(8,923.85)
Total Net Position - Beginning	<u>66,473.96</u>	<u>21,231.03</u>	<u>87,704.99</u>
Total Net Position—Ending	<u>78,781.14</u>	<u>-</u>	<u>78,781.14</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**WEST MILFORD BOARD OF EDUCATION
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE YEAR ENDED JUNE 30, 2021**

	Business-type Activities - Enterprise Funds		Total Enterprise Fund
	Food Service	School Age Child Care	
Cash Flows from Operating Activities			
Receipts from Customers	2,289.65	76,535.45	78,825.10
Receipts/(Payments) for Interfunds	170,476.83	2,195.74	172,672.57
Payments to Employees	(145,868.77)	(110,743.69)	(256,612.46)
Payments to Suppliers	(793,729.65)	(17,732.56)	(811,462.21)
Net Cash Provided by/(Used for) Operating Activities	<u>(766,831.94)</u>	<u>(49,745.06)</u>	<u>(816,577.00)</u>
Cash Flows from Non-capital Financing Activities			
State Sources	29,232.75	-	29,232.75
Federal Sources	605,124.19	-	605,124.19
Operating Subsidies	159,895.26	27,804.26	187,699.52
Net Cash Provided by/(Used for) Non-capital Financing Activities	<u>794,252.20</u>	<u>27,804.26</u>	<u>822,056.46</u>
Cash Flows from Capital and Related Financing Activities			
Purchases of Capital Assets	(19,000.00)	-	(19,000.00)
Net Cash Provided by/(Used for) Capital and Related Financing Activities	<u>(19,000.00)</u>	<u>-</u>	<u>(19,000.00)</u>
Cash Flows from Investing Activities			
Interest and Dividends	78.34	111.59	189.93
Net Cash Provided by/(Used for) Investing Activities	<u>78.34</u>	<u>111.59</u>	<u>189.93</u>
Net Increase/(Decrease) in Cash and Cash Equivalents	8,498.60	(21,829.21)	(13,330.61)
Balances—Beginning of Year	<u>1,473.34</u>	<u>23,914.80</u>	<u>25,388.14</u>
Balances—End of Year	<u><u>9,971.94</u></u>	<u><u>2,085.59</u></u>	<u><u>12,057.53</u></u>
Reconciliation of Operating Income/(loss) to Net Cash Provided/ (Used) by Operating Activities:			
Operating Income/(Loss)	(944,800.32)	(49,146.88)	(993,947.20)
Adjustments to Reconcile Operating Loss to Net Cash Provided by/(Used for) Operating Activities			
Depreciation	6,692.82	251.98	6,944.80
(Increase)/Decrease in Accounts Receivable	642.62	(1,899.00)	(1,256.38)
(Increase)/Decrease in Inventories	(2,787.77)	-	(2,787.77)
Increase/(Decrease) in Accounts Payable	2,047.17	(2,309.90)	(262.73)
Increase/(Decrease) in Interfund Payable	170,476.83	2,195.74	172,672.57
Increase/(Decrease) in Deferred Revenue	896.71	1,163.00	2,059.71
Total Adjustments	<u>177,968.38</u>	<u>(598.18)</u>	<u>177,370.20</u>
Net Cash Provided by/(Used for) Operating Activities	<u><u>(766,831.94)</u></u>	<u><u>(49,745.06)</u></u>	<u><u>(816,577.00)</u></u>

Non-cash Non-capital Financing Activities:

During the year, the District received \$33,702.21 of food commodities from the U.S. Department of Agriculture.

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

NOTES TO THE FINANCIAL STATEMENTS

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 1. DESCRIPTION OF THE SCHOOL DISTRICT AND REPORTING ENTITY

The Board of Education (“Board”) of the Township of West Milford School District (“District”) is an instrumentality of the State of New Jersey, established to function as an educational institution. The Township of West Milford School District is a Type II district located in the County of Passaic, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The board is comprised of nine members elected to three-year terms. The purpose of the District is to educate students in grades K-12. A superintendent is appointed by the Board and is responsible for the administrative control of the District. Under existing statutes, the Board’s duties and powers include, but are not limited to, the development and adoption of a school program; the establishment, organization and operation of schools; and the acquisition, maintenance and disposition of school property.

The Board also has broad financial responsibilities, including the approval of the annual budget and the establishment of a system of accounting and budgetary controls.

Governmental Accounting Standards Board publication, Codification of Governmental Accounting and Financial Reporting Standards, Section 2100, “Defining the Financial Reporting Entity” establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. The basic criterion for inclusion or exclusion from the financial reporting entity is the exercise of oversight responsibility over agencies, boards and commissions by the primary government. The exercise of oversight responsibility includes financial interdependency and a resulting financial benefit or burden relationship, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters. In addition, certain legally separate, tax-exempt entities that meet specific criteria (i.e. benefit of economic resources, access/entitlement to economic resources, and significance) should be included in the financial reporting entity. The combined financial statements include all funds of the District over which the Board exercises operating control. The operations of the District include elementary schools and a middle school, located in the Township of West Milford. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education of the Township of West Milford School District have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the board’s accounting policies are described below.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

A. Basis of Presentation:

The Board's basic financial statements consist of District-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

District-wide Financial Statements:

The statement of net position and the statement of activities display information about the Board as a whole. These statements include the financial activities of the overall District, except for the fiduciary funds. The statements distinguish between those activities of the Board that are governmental and those that are considered business-type activities.

The statement of net position presents the financial condition of the governmental and business-type activities of the Board at year-end. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the governmental activities and for the business-type activities of the Board. Direct expenses are those that are specifically associated with a service, program or department and therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues which are not classified as program revenues are presented as general revenues of the Board, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment governmental function is self-financing or draws from the general revenues of the Board.

Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds, including its fiduciary funds. Separate statements for each fund category - *government*, *proprietary*, and *fiduciary* - are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models. The various funds of the Board are grouped into the categories governmental, proprietary and fiduciary.

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

GOVERNMENTAL FUNDS

Governmental funds are those through which most governmental functions of the Board are financed. Governmental fund reporting focuses on the sources, uses and balances of current financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid. The difference between governmental fund assets and liabilities is reported as fund balance. The following are the Board's governmental funds:

General Fund - The General Fund is the general operating fund of the Board. It is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey State Department of Education, the Board includes budgeted Capital Outlay in this fund. Accounting principles generally accepted in the United States of America as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, District taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

Special Revenue Fund - The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

Capital Projects Fund - The Capital Projects Fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds). The financial resources are derived from sale of bonds, lease purchases and other revenues.

Debt Service Fund - The debt service fund is used to account for the accumulation of resources for and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

PROPRIETARY FUNDS

The focus of Proprietary Fund measurement is upon determination of net income, changes in net position, financial position and cash flows. The accounting principles generally accepted in the United States of America applicable are those similar to businesses in the private sector. Proprietary funds are classified as enterprise or internal service. The following is a description of the Proprietary Funds of the Board:

Enterprise Funds - The Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the Board is that the costs (i.e. expenses including depreciation and indirect costs) of providing goods or services to the students on a continuing basis be financed or recovered primarily through user charges; or, where the Board has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The Board's Enterprise Fund is comprised of the Food Service Fund and the School Age Child Care.

FIDUCIARY FUNDS

Fiduciary Fund - Fiduciary Fund reporting focuses on net position and changes in net position. The Fiduciary Funds are used to account for assets held by the Board on behalf of individuals, private organizations, other governments and/or other funds. The District does not have any activities that are required to be included in the Fiduciary Fund.

B. Measurement Focus:

District-wide Financial Statements

The District-wide statements (i.e., the statement of net position and the statement of activities) are prepared using the economic resources measurements focus and the accrual basis of accounting. All assets and liabilities associated with the operation of the Board are included on the statement of net position, except for fiduciary funds.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

B. Measurement Focus: (continued)

Fund Financial Statements

All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the District-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the District-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus. All assets and all liabilities associated with the operation of these funds are included on the statement of net position. The statement of changes in fund net position presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the Board finances and meets the cash flow needs of its proprietary activities.

C. Basis of Accounting:

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. The District-wide financial statements and the financial statements of the proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of unearned revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange and Non-exchange Transactions

Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year.

Nonexchange transactions, in which the Board receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Basis of Accounting: (continued)

Revenues - Exchange and Non-exchange Transactions, (continued)

grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted, matching requirements, in which the Board must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the Board on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized. Under GAAP, in accordance with GASB No. 33, Accounting and Financial Reporting for Nonexchange Transactions, the last state aid payment is not considered revenue to the school district if the state has not recorded the corresponding expenditure, even though state law dictates recording the revenue.

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at year-end: ad valorem property taxes, tuition, unrestricted grants and interest.

Expenses/Expenditures

On the accrual basis of accounting, expenses are recognized at the time they are incurred. The fair value of donated commodities used during the year is reported in the operating statement as an expense with a like amount reported as donated commodities revenue.

The measurement of focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in the governmental funds.

D. Budgets/Budgetary Control:

Annual appropriated budgets are adopted in the spring of the preceding year for the general, and special revenue funds. The budgets are submitted to the county superintendents office for approval. Budgets are prepared using the modified accrual basis of accounting, except for the special revenue fund as described later. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6A:23-2(g)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. The Board of Education did make material supplemental budgetary appropriations during the fiscal year, \$457,694.40 for security/purchased professional and technical services and security supplies.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

D. Budgets/Budgetary Control:(continued)

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and accounting principles generally accepted in the United States of America with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

E. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds, other than the special revenue fund, are reported as reservations of fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund, for which the Board has received advances, are reflected in the balance sheet as unearned revenues at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

F. Cash, Cash Equivalents and Investments:

Cash and cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

F. Cash, Cash Equivalents and Investments:(continued)

New Jersey school districts are limited as to the types of investments and types of financial institutions they may invest in. New Jersey statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the Board has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-41 et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

G. Tuition Revenues/Receivable:

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

H. Tuition Payable:

Tuition charges were established by the receiving district. The charges are subject to adjustment when the final costs have been determined.

I. Inventories:

On District-wide financial statements, inventories are presented at cost, which approximates market on a first-in, first-out basis and are expensed when used.

On fund financial statements inventories are valued at cost, which approximates market, using the first-in-first-out (FIFO) method. Inventories of proprietary funds consist of food and goods held for resale, as well as supplies, and are expensed when used.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

J. Prepaid Items:

Payments made to vendors for services that will benefit periods beyond June 30, 2021, are recorded as prepaid items using the consumption method. A current asset for the prepaid amount is recorded at the time of purchase and an expenditure/expense is reported in the year in which services are consumed.

K. Short-Term Interfund Receivables/Payables:

On fund financial statements, receivables and payables resulting from short-term interfund loans are classified as “interfund receivables/payables.” These amounts are eliminated in the governmental and business-type activities columns of the statement of net position, except for the net residual amounts due between governmental and business-type activities, which are presented as internal balances.

L. Capital Assets:

General capital assets are those assets not specifically related to activities reported in the enterprise fund. These assets generally result from expenditures in the governmental funds. These assets are reported in the governmental activities column of the district -wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the enterprise fund are reported both in the business-type activity column of the District-wide statement of net position and in the fund.

All capital assets acquired or constructed during the year are recorded at actual cost. Donated fixed assets are valued at their estimated fair market value on the date received. The capital assets acquired or constructed prior to June 29, 1993 are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Donated capital assets are valued at their estimated fair market value on the date received. The Board maintains a capitalization threshold of \$2,000.00. The Board does not possess any infrastructure. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset’s life are not.

All reported capital assets except land and construction in progress are depreciated. Improvements are depreciated over the remaining useful lives of the related capital assets. Depreciation is computed using the straight-line method over the following useful lives:

<u>Description</u>	<u>Governmental Activities Estimated Lives</u>	<u>Business-Type Activity Estimated Lives</u>
Sites and Improvements	20 years	N/A
Buildings and Improvements	7-50 years	N/A
Furniture, Equipment and Vehicles	5-20 years	5-20 years

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

M. Compensated Absences:

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave, and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the Board and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the Board and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

For the District-wide Statements, the current portion is the amount estimated to be used in the following year. In accordance with GAAP, for the governmental funds, in the Fund Financial Statements, all of the compensated absences are considered long-term and therefore, are not a fund liability and represents a reconciling item between the fund level and District-wide presentations.

N. Unearned revenue:

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

Unearned revenue in the special revenue fund represents cash that has been received but not yet earned. See Note 2(E) regarding the special revenue fund.

O. Accrued Liabilities and Long-term Obligations:

All payables, accrued liabilities and long-term obligations are reported in the District-wide financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources, are reported as obligations of the funds. However, claims and judgements, compensated absences, special termination benefits and contractually required pension contributions that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that they are due for payment in the current year. Bonds, long-term obligations, and capital leases that will be paid from governmental funds are recognized as a liability in the fund financial statements when due.

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

P. Accounting and Financial Reporting for Pensions

In fiscal year 2015, the District implemented GASB 68. This Statement amends GASB Statement No. 27. It improves accounting and financial reporting by state and local governments for pensions. It also improves information provided by state and local government employers about financial support for pensions that is provided by other entities. This Statement results from a comprehensive review of the effectiveness of existing standards of accounting and financial reporting for pensions with regard to providing decision useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. This Statement replaces the requirement of Statement No. 27, *Accounting for Pension by State and Local Governmental Employers*, as well as the requirements of Statement No. 50, *Pension Disclosures*, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements that meet certain criteria. The requirements of Statements 27 and 50 remain applicable for pensions that are not covered by the scope of this Statement.

The District has also implemented GASB Statement 71, Pension Transition for Contributions made Subsequent to the Measurement Date-an amendment to GASB No. 68. The objective of this Statement is to address an issue regarding application of the transition provisions of Statement No. 68, Accounting and Financial Reporting for Pensions. The issue relates to amounts associated with contributions, if any, made by a state or local government employer or nonemployer contributing entity to a defined benefit pension plan after the measurement date of the government's beginning net pension liability.

Statement 68 requires a state or local government employer (or nonemployer contributing entity in a special funding situation) to recognize a net pension liability measured as of a date (the measurement date) no earlier than the end of its prior fiscal year. If a state or local government employer or nonemployer contributing entity makes a contribution to a defined benefit pension plan between the measurement date of the reported net pension liability and the end of the government's reporting period, Statement 68 requires that the government recognize its contribution as a deferred outflow of resources.

In addition, Statement 68 requires recognition of deferred outflows of resources and deferred inflows of resources for changes in the net pension liability of a state or local government employer or nonemployer contributing entity that arise from other types of events. At transition to Statement 68, if it is not practical for an employer or nonemployer contributing entity to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, paragraph 137 of Statement 68 required that beginning balances for deferred outflows of resources and deferred inflows of resources not be reported. Consequently, if it is not practical to determine the amounts of all deferred outflows of resources and deferred inflows of resources related to pensions, contributions made after the measurement date of the beginning net pension liability could

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

P. Accounting and Financial Reporting for Pensions (continued)

not have been reported as deferred outflows of resources at transition. This could have resulted in a significant understatement of an employer or nonemployer contributing entity's beginning net position and expense in the initial period of implementation.

This Statement amends paragraph 137 of Statement 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net pension liability. Statement 68, as amended, continues to require that beginning balances for other deferred outflows of resources and deferred inflows of resources related to pensions be reported at transition only if it is practical to determine all such amounts.

Q. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the District has only one item that qualifies for reporting in this category, deferred amounts related to pensions.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The District has one item that qualifies in this category, deferred amounts related to pension.

R. Fund Balances:

Fund balance is divided into five classifications based primarily on the extent to which the Board is bound to observe constraints imposed upon the resources in the governmental funds. The classifications are as follows:

- **Nonspendable** fund balance includes amounts that are not in a spendable form (inventory, for example) or are required to be maintained intact (the principal of an endowment fund, for example).

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

R. Fund Balances: (continued)

- **Restricted** fund balance includes amounts that can be spent only for the specific purposes stipulated by external resource providers (for example, grant providers), constitutionally, or through enabling legislation (that is, legislation that creates a new revenue source and restricts its use). Effectively, restrictions may be changed or lifted only with the consent of resource providers.
- **Committed** fund balance includes amounts that can be used only for the specific purposes determined by a formal action of the Board's highest level of decision-making authority. Commitments may be changed or lifted only by the government taking the same formal action that imposed the constraint originally.
- **Assigned** fund balance comprises amounts *intended* to be used by the Board for specific purposes. Intent can be expressed by the governing body or by an official or body to which the governing body delegates the authority. In governmental funds other than the general fund, assigned fund balance represents the amount that is not restricted or committed. This indicates that resources in other governmental funds are, at a minimum, intended to be used for the purpose of that fund.
- **Unassigned** fund balance is the residual classification for the general fund and includes all amounts not contained in the other classifications. Unassigned amounts are technically available for any purpose. If another governmental fund has a fund balance deficit, then it will be reported as a negative amount in the unassigned classification in that fund. Positive unassigned amounts will be reported only in the general fund.

S. Net Position:

Net position represent the difference between assets and liabilities. Net position invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the Board or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The Board applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

T. Operating Revenues and Expenses:

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the Board, these revenues are sales for food service and program fees. Operating expenses are necessary costs incurred to provide the good or service that is the primary activity of the fund.

U. Extraordinary and Special Items:

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the Board and that are either unusual in nature or infrequent in occurrence. Neither type of transaction occurred during the fiscal year.

V. Allocation of Indirect Expenses:

The District reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Indirect expenses are allocated to functions but are reported separately in the Statement of Activities. Employee benefits, including the employer's share of social security, workers compensation, medical and dental benefits and TPAF on-behalf contributions were allocated based on salaries of that program. Changes in compensating absences have not been allocated and have been reported as unallocated benefits on the Statement of Activities. Depreciation expense, where practicable, is specifically identified by function and is included in the indirect expense column of the Statement of Activities. Depreciation expense that could not be attributed to a specific function is considered an indirect expense and is reported separately on the Statement of Activities as unallocated depreciation. Interest on long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

W. Use of Estimates:

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that effect certain reports, amounts and disclosures. Accordingly, actual results could differ from those estimates.

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

X. New Accounting Standard:

During fiscal year 2021, the District adopted the following GASB Statement:

GASB Statement No. 84, *Fiduciary Activities*. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus on the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify component units and postemployment benefit arrangements that are fiduciary activities.

Other accounting standards that the District is currently reviewing for applicability and potential impact on the financial statements include:

GASB Statement No. 87, *Leases*, which improves accounting and financial reporting for leases by governments. This Statement requires recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the fundamental principle that leases are financings of the right to use an underlying asset. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019.

GASB Statement No. 89, *Accounting for Interest Cost Incurred Before the end of a Construction*. The objectives of this Statement is to (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. This Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019.

GASB Statement No. 91, *Conduit Debt Obligations*. This Statement provides a single method of reporting conduit debt obligations by issuers and eliminates diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This Statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures. This Statement is effective for reporting periods beginning after December 15, 2020. However; GASB Statement No. 95 postponed the implementation of this Statement by one year due to the COVID-19 pandemic.

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

X. New Accounting Standards (continued)

GASB Statement No. 92, *Omnibus*. This Statement enhances comparability in accounting and financial reporting and improves the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement addresses a variety of topics and includes specific provisions. This Statement is effective for reporting periods beginning after December 15, 2020. However; GASB Statement No. 95 postponed the implementation of this Statement by one year due to the COVID-19 pandemic.

GASB Statement No. 93, *Replacement of Interbank Offering Rates*. The objective of this Statement is to address certain issues with Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments*, as amended, Statement No. 87, *Leases*, as amended and other accounting and financial reporting implications that result from the replacement of an IBOR. The requirements of this Statement are effective for fiscal years beginning after June 15, 2020. However; GASB Statement No. 95 postponed the implementation of this Statement by one year due to the COVID-19 pandemic.

GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objective of this Statement is to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). As used in this Statement, a PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time in an exchange or exchange-like transaction. The requirements of this Statement are effective for fiscal years beginning after June 15, 2022.

GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). The requirements of this Statement are effective for fiscal years beginning after June 15, 2022.

GASB Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No. 32*. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

X. New Accounting Standards (continued)

plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The requirements of this Statement that are related to the accounting and financial reporting for Section 457 plans are effective for fiscal years beginning after June 15, 2021.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash

Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The District's policy is based on New Jersey Statutes requiring cash be deposited only in New Jersey based banking institutions that participate in New Jersey Governmental Depository Protection Act (GUDPA) or in qualified investments established in New Jersey Statutes 18A:20-37 that are treated as cash equivalents. As of June 30, 2021, \$-0- of the District's bank balance of \$13,609,819.26 was exposed to custodial credit risk.

Investments

Investment Rate Risk

The District does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. However, New Jersey Statutes 18A:20-37 limits the length of time for most investments to 397 days.

Credit Risk

New Jersey Statutes 18A:20-37 limits school district investments to those specified in the Statutes. The type of allowable investments are Bonds of the United States of America, bonds or other obligations of the school districts or bonds or other obligations of the local unit or units within which the school district is located: obligations of federal agencies not exceeding 397 days; government money market mutual funds; the State of New Jersey Cash Management Plan; local government investment pools; or repurchase of fully collateralized securities.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (continued)

Concentration of Credit Risk

The District places no limit on the amount the District may invest in any one issuer.

NOTE 4. RECEIVABLES

Receivables at June 30, 2021 consisted of accounts and intergovernmental. All receivables are considered collectible in full. A summary of the principal items of receivables follows:

	Governmental Fund Financial <u>Statements</u>	Enterprise Fund	District Wide Financial <u>Statements</u>
State Aid	\$1,680,849.00	\$7,159.85	\$1,688,008.85
Federal Aid	99,591.49	175,458.10	275,049.59
Interfunds	231,667.33		
Other	<u>114,289.92</u>	<u>4,755.81</u>	<u>119,045.73</u>
Gross Receivables	2,126,397.74	187,373.76	2,082,104.17
Less: Allowance for Uncollectibles			
Total Receivables, Net	<u>\$2,126,397.74</u>	<u>\$187,373.76</u>	<u>\$2,082,104.17</u>

NOTE 5. INTERFUND BALANCES AND ACTIVITY

Balance due to/from other funds at June 30, 2021 consist of the following:

\$33,161.02	Due to the General Fund from the Special Revenue Fund for short-term loans.
2,195.74	Due to the General Fund from the School Age Childcare for cash disbursements and amount to cover the deficit.
170,838.02	Due to the General Fund from the Food Service Enterprise Fund for expenses paid by operating budget to cover the deficit and state aid receipts.
<u>25,472.55</u>	Due to the General Fund from the Capital Projects Fund for interest earned and cash receipt due to General Fund.
<u>\$231,667.33</u>	

It is anticipated that all interfunds will be liquidated within the fiscal year.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 5. INTERFUND BALANCES AND ACTIVITY (continued)

Interfund transfers for the year ended June 30, 2021 consisted of the following:

\$859,102.00	From the General Fund capital outlay and capital reserve to fund capital projects.
187,699.52	From the General Fund to the enterprise fund to provide resources to fund the food service operations
<u>100,000.00</u>	From the capital projects fund to the debt service fund for future debt payments
<u>\$1,146,801.52</u>	

NOTE 6. INTERFUND LOAN RECEIVABLE

The Special Revenue Account owes the General Fund for a cash advance to cover the expenses made in the Special Revenue Fund not received in cash from the State.

\$33,161.02

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 7. CAPITAL ASSETS

Capital asset activity for the fiscal year ended June 30, 2021 was as follows:

	Balance 6/30/20	Additions	Deletions	Balance 6/30/21
Governmental Activities:				
Capital Assets Not Being				
Land	2,327,249.42	-	-	2,327,249.42
Construction in Progress	421,512.87			421,512.87
	<u>2,748,762.29</u>	<u>0.00</u>	<u>0.00</u>	<u>2,748,762.29</u>
Total Capital Assets Not Being Depreciated				
Capital Assets Being Depreciated:				
Building and Improvements	41,673,842.97	1,506,873.36		43,180,716.33
Machinery & Equipment	12,644,492.22	1,591,354.94	(928,166.00)	13,307,681.16
	<u>54,318,335.19</u>	<u>3,098,228.30</u>	<u>(928,166.00)</u>	<u>56,488,397.49</u>
Totals at Historical Cost				
Less Accumulated Depreciation:				
Building and Improvements	(21,017,371.98)	(1,461,965.14)		(22,479,337.12)
Equipment	(8,319,772.52)	(993,983.25)	928,166.00	(8,385,589.77)
	<u>(29,337,144.50)</u>	<u>(2,455,948.39)</u>	<u>928,166.00</u>	<u>(30,864,926.89)</u>
Total Accumulated Depreciation				
Total Capital Assets Being Net of Accumulated Depreciation	<u>24,981,190.69</u>	<u>642,279.91</u>		<u>25,623,470.60</u>
Governmental Activities Capital Assets, Net	<u>27,729,952.98</u>	<u>642,279.91</u>	<u>0.00</u>	<u>28,372,232.89</u>
Business Type Activities:				
Equipment:				
Food Services	253,061.94	19,000.00	-	272,061.94
School Age Child Care	2,519.77		-	2,519.77
	<u>255,581.71</u>	<u>19,000.00</u>	<u>-</u>	<u>274,581.71</u>
Total				
Less Accumulated Depreciation:				
Equipment:				
Food Services	(186,587.98)	(6,692.82)	-	(193,280.80)
Community School	(646.74)	(251.98)	-	(898.72)
	<u>(187,234.72)</u>	<u>(6,944.80)</u>	<u>-</u>	<u>(194,179.52)</u>
Business Type Activities Capital Assets, Net	<u>68,346.99</u>	<u>12,055.20</u>	<u>-</u>	<u>80,402.19</u>

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 7. CAPITAL ASSETS (continued)

Depreciation expense was charged to functions as follows:

Instruction:

Regular Education	\$1,489,286.83
Special Education	103,073.76
Student & Instruction Related Services	205,041.72
General Administration	38,608.36
School Administration	71,524.65
Central Services & Admin. Info. Tech.	38,608.36
Plant Operations & Maintenance	256,147.64
Pupil Transportation	<u>253,657.07</u>
 Total Depreciation Expense	 <u><u>\$2,455,948.39</u></u>

NOTE 8. LONG-TERM OBLIGATION ACTIVITY

Changes in long-term obligations for the fiscal year ended June 30, 2021, were as follows:

	<u>Balance</u> <u>June 30, 2020</u>	<u>Issued</u>	<u>Retired</u>	<u>Balance</u> <u>June 30, 2021</u>	<u>Amounts</u> <u>Due Within</u> <u>One Year</u>
Capital Lease Payable	\$1,296,543.54	\$1,042,023.91	\$642,162.22	\$1,696,405.23	\$567,491.75
Compensated Absences	3,343,263.96		360,467.96	2,982,796.00	
Bonds Payable	5,625,000.00		500,000.00	5,125,000.00	500,000.00
Net Pension Liability-PERS	<u>21,559,725.00</u>		<u>2,009,787.00</u>	<u>19,549,938.00</u>	
	<u><u>\$31,824,532.50</u></u>	<u><u>\$1,042,023.91</u></u>	<u><u>\$3,512,417.18</u></u>	<u><u>\$29,354,139.23</u></u>	<u><u>\$1,067,491.75</u></u>

A. Bonds Payable:

The Board issued General Obligation Bonds to provide funds for the acquisition and construction of major capital facilities and other capital assets.

Bonds are authorized in accordance with State law by the voters of the District through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 8. LONG-TERM OBLIGATION ACTIVITY (continued)

A. Bonds Payable (continued)

Outstanding Bonds Payable at June 30, 2021 consisted of the following:

<u>Issue</u>	<u>Issue Date</u>	<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Principal Balance June 30, 2021</u>
School Bonds of 2016	7/15/16	1.00-2.00%	7/15/29	<u>\$5,125,000.00</u>

Principal and interest due on serial bonds outstanding is as follow:

<u>Year Ending June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$500,000.00	\$97,500.00	\$597,500.00
2023	525,000.00	87,250.00	612,250.00
2024	525,000.00	76,750.00	601,750.00
2025	550,000.00	66,000.00	616,000.00
2026	550,000.00	55,000.00	605,000.00
2027-2030	<u>2,475,000.00</u>	<u>101,350.00</u>	<u>2,576,350.00</u>
Total	<u>\$5,125,000.00</u>	<u>\$483,850.00</u>	<u>\$5,608,850.00</u>

B. Capital Leases Payable:

The District is leasing transportation equipment, maintenance equipment and classroom equipment under capital leases. All capital leases are for terms of three to eight years.

The following is a schedule of the future minimum lease payments under these capital leases, and the present value of the net minimum lease payments at June 30, 2021.

<u>Year Ending June 30,</u>	<u>Amount</u>
2022	\$639,546.52
2023	623,844.48
2024	369,076.61
2025	205,986.65
2026	<u>7,520.00</u>
	1,845,974.26
Total Minimum Lease Payments	
Less: Amount representing interest	<u>149,569.03</u>
Present Value of net minimum lease	<u>\$1,696,405.23</u>

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 8. LONG-TERM OBLIGATION ACTIVITY (continued)

B. Capital Leases Payable: (continued)

Maturities of capital leases payable are as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2022	\$567,491.75
2023	575,361.39
2024	347,156.84
2025	198,908.86
2026	7,486.39
Total	<u>\$1,696,405.23</u>

NOTE 9. PENSION PLANS

Description of Plans - All required employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both Systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625 or reports can be accessed on the internet at: http://www.state.nj.us/treasury/pensions/annrpts_archive.htm.

Teachers' Pension and Annuity Fund (TPAF) - The Teachers' Pension and Annuity Fund was established as of January 1, 1955, under the provisions of N.J.S.A. 18A:66 to provide retirement benefits, death, disability and medical benefits to certain qualified members. The Teachers' Pension and Annuity Fund is considered a cost-sharing multiple-employer plan with a special funding situation, as under current statute, all employer contributions are made by the State of New Jersey on behalf of the District and the system's other related non-contributing employers. Membership is mandatory for substantially all teachers or members of the professional staff certified by the State Board of Examiners, and employees of the Department of Education who have titles that are unclassified, professional and certified.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS: (continued)

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Public Employees' Retirement System (PERS) - The Public Employees' Retirement System (PERS) was established as of January 1, 1955 under the provisions of N.J.S.A. 43:15A to provide retirement, death, disability and medical benefits to certain qualified members. The Public Employees' Retirement System is a cost-sharing multiple-employer plan. Membership is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district, or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state or local jurisdiction.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS: (continued)

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Defined Contribution Retirement Program

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

Defined Contribution Retirement Program (continued)

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

Contributions Requirements Fund Based Statements

The Board's contribution to PERS and DCRP, equal to the required contributions for each year as reported in the fund based statements, were as follows:

<u>Year Ending</u>	<u>PERS</u>	<u>DCRP</u>
44376	\$1,311,472.00	\$45,694.16
44011	1,163,875.00	39,954.96
43645	1,251,979.00	42,143.02

The State of New Jersey contribution to TPAF (paid on-behalf of the District) for normal and post retirement benefits have been included in the fund-based statements as revenues and expenditures in accordance with GASB 24, paragraphs 7 through 13, as follows:

<u>Year Ending</u>	<u>Pension Contributions</u>	<u>Post-Retirement Medical Contributions</u>	<u>NCGI Premium</u>	<u>LTD Liability</u>
6/30/21	\$8,325,168.00	\$2,658,617.00	\$158,397.00	\$4,019.00
6/30/20	6,415,727.00	2,422,778.00	114,995.00	4,734.00
6/30/19	5,718,662.00	2,648,275.00	119,707.00	5,668.00

In addition, the post-retirement medical benefits are included in the district-wide financial statements.

Also, in accordance with N.J.S.A. 18A:66-66 the State of New Jersey reimbursed the Board \$2,121,892.82 during the year ended June 30, 2021 for the employer's share of social security contributions for TPAF members as calculated on their base salaries. This amount has been included in the fund-based statements as revenues and expenditures in accordance with GASB 24, paragraphs 7 through 13.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68

Public Employees Retirement System (PERS)

At June 30, 2021, the District had a liability of \$19,549,938.00 for its proportionate share of the PERS net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating governmental entities, actuarially determined. At June 30, 2020, the District's proportion was 0.1198839548 percent, which was an increase of 0.0002305678 percent from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized pension expense of \$132,173.00. At June 30, 2021, deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Difference between expected and actual experience	\$355,972.00	\$69,137.00
Changes of assumptions	634,222.00	8,185,744.00
Net difference between projected and actual earnings on pension plan investments	668,233.00	
Changes in proportion	185,982.00	1,041,561.00
District contributions subsequent to the measurement date	<u>1,368,390.00</u>	<u> </u>
Total	<u>\$3,212,799.00</u>	<u>\$9,296,442.00</u>

The \$1,368,390.00 reported as deferred outflows of resources related to pensions resulting from school district contributions subsequent to the measurement date (i.e. for the school year ending June 30, 2021, the plan measurement date is June 30, 2020) will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions (excluding changes in proportion) will be recognized in pension expense as follows:

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Public Employees Retirement System (PERS) (continued)

Year ended June 30:	
2021	(\$2,453,160)
2022	(2,236,536)
2023	(1,278,123)
2024	(516,851)
2025	(111,784)

Changes in Proportion

The previous amounts do not include employer specific deferred outflows of resources and deferred inflows of resources related to changes in proportion. These amounts should be recognized (amortized) by each employer over the average of the expected remaining service lives of all plan members, which is 5.16, 5.21, 5.63, 5.48, 5.57, 5.72, and 6.44 years for 2020, 2019, 2018, 2017, 2016, 2015 and 2014 amounts, respectively.

Additional Information

Local Group Collective balances at June 30, 2020 and June 30, 2019 are as follows:

	June 30, 2020	June 30, 2019
Collective deferred outflows of resources	\$2,347,583,337	\$3,149,522,616
Collective deferred inflows of resources	7,849,949,467	7,645,087,574
Collective net pension liability	16,435,616,426	18,018,482,972
District's Proportion	0.1198839548%	0.1196533870%

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Public Employees Retirement System (PERS) (continued)

Actuarial Assumptions

The collective total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which rolled forward to June 30, 2020. This actuarial valuation used the following assumptions, applied to all periods in the measurement.

Inflation	2.25 Percent
Salary Increases:	
Through 2026	1.65-4.15 Percent (based on age)
Thereafter	2.65-5.15 Percent (based on age)
Investment Rate of Return	7.00 Percent

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018. It is likely that future experience will not exactly conform to these assumptions. To the extent that actual experience deviates from these assumptions, the emerging liabilities may be higher or lower than anticipated. The more the experience deviates, the larger the impact on future financial statements.

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and a 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Public Employees Retirement System (PERS) (continued)

Long-Term Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Public Employees Retirement System (PERS) (continued)

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

Sensitivity of the Collective Net Pension Liability to Changes in the Discount Rate

The following presents the collective net pension liability of the participating employers as of June 30, 2020 calculated using the discount rate as disclosed above as well as what the collective net pension liability would be if it was calculated using a discount rate that is 1 - percentage point lower or 1 - percentage-point higher than the current rate:

	1% Decrease 6.00%	June 30, 2020 At Current Discount Rate 7.00%	1% Increase 8.00%
District's proportionate share of the pension liability	\$24,803,630	\$19,549,938	\$15,376,209

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Public Employees Retirement System (PERS) (continued)

Pension Plan Fiduciary Net Position

Detailed information about the pension plan’s fiduciary net position is available in the separately issued Financial Report for the State of New Jersey Public Employees Retirement System (PERS). The financial report may be accessed at www.state.nj.us/treasury/pensions.

Teachers Pensions and Annuity Fund (TPAF)

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer.

The portion of the TPAF Net Pension Liability that was associated with the District recognized at June 30, 2021 was as follows:

Net Pension Liability:

District’s proportionate share	\$ -
State's proportionate share associated with the District	<u>192,610,187</u>
	<u>\$192,610,187</u>

The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2018 rolled forward to June 30, 2020. The net pension liability associated with the District was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating school districts and the State, actuarially determined. At June 30, 2020, the proportion of the TPAF net pension liability associated with the District was 0.2925037311%.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Teachers Pensions and Annuity Fund (TPAF) (continued)

For the year ended June 30, 2021, the District recognized on-behalf pension expense and revenue of \$11,977,322.00 for contributions provided by the State in the District-Wide Financial Statements.

Actuarial Assumptions

The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	
Through 2026	1.55-4.45% (based on years of service)
Thereafter	2.75-5.65% (based on years of service)
Investment Rate of Return	7.00%

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with an 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and a 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Teachers Pensions and Annuity Fund (TPAF) (continued)

Long-Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	7.71%
Non-U.S. Developed Market Equity	13.50%	8.57%
Emerging Market Equity	5.50%	10.23%
Private Equity	13.00%	11.42%
Real Assets	3.00%	9.73%
Real Estate	8.00%	9.56%
High Yield	2.00%	5.95%
Private Credit	8.00%	7.59%
Investment Grade Credit	8.00%	2.67%
Cash Equivalents	4.00%	0.50%
U.S. Treasuries	5.00%	1.94%
Risk Mitigation Strategies	3.00%	3.40%

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 9. PENSION PLANS (continued)

ACCOUNTING AND FINANCIAL REPORTING FOR PENSION IN THE DISTRICT-WIDE STATEMENTS PER - GASB NO. 68, (continued)

Teachers Pensions and Annuity Fund (TPAF) (continued)

Discount Rate

The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. This single blended discount rate was based on the long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% as of June 30, 2020 based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on the contribution rate in the most recent fiscal year. The State contributed 78% of the actuary determined contributions. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate

Because the District's proportionate share of the net pension liability is zero, consideration of potential changes in the discount rate is not applicable to the District.

NOTE 10. POST-RETIREMENT BENEFITS:

General Information about the OPEB Plan

The State of New Jersey Provides employer-paid coverage to members of the TPAF who retire from a board of education or county college with 25 year of service or on a disability retirement. Under the provision of Chapter 126, P.L. 1992, the State also provides employer-paid coverage to members of PERS and Alternate Benefits Program (ABP) who retire from a board of education or county college with 25 years of service or on a disability retirement if the member's employer does not provide this coverage. Certain local participating employers also provide post-retirement medical coverage to their employees. Retirees who are not eligible for employer paid health coverage at retirement can continue in the program if their employer participates in this program or if they are participating in the health benefits plan of their former employer and are enrolled in Medicare Parts A and B by paying the cost of the insurance for themselves and their covered dependents. In Fiscal Year 2019, the State paid PRM benefits for 153,893 State and local retirees.

Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021

NOTE 10. POST EMPLOYMENT BENEFITS (continued)

The State funds post-retirement medical benefits on a “pay-as-you-go” basis, which means that the State does not pre-fund, or otherwise establish a reserve or other pool of assets against the PRM expenses that the State may incur in future years. For Fiscal Year 2019, the State contributed \$1.909 billion to pay for pay-as-you-go PRM benefit costs incurred by covered retirees. The increase in the State's pay-as-you-go contribution between Fiscal Year 2018 and Fiscal Year 2019 is attributed to rising health costs, an increase in the number of participants qualifying for State-paid PRM benefits at retirement and larger fund balance utilization in Fiscal Year 2018 than in Fiscal Year 2019. The Fiscal Year 2020 Appropriations Act includes \$1.921 billion as the State's contribution to fund pay-as-you-go PRM costs.

Plan Description and Benefits Provided

In accordance with the provisions of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, the State is required to quantify and disclose its obligations to pay Other Postemployment Benefits (OPEB) to retired plan members. This new standard supersedes the previously issued guidance, GASB Statement No. 45, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions, effective for Fiscal Year 2019. The State is now required to accrue a liability in all instances where statutory language names the State as the legal obligor for benefit payments. As such, the Fiscal Year 2018 total State OPEB liability to provide these benefits has been re-measured to \$97.1 billion, an increase of \$60.6 billion or 166 percent from the previous year's \$36.5 billion liability booked in accordance with GASB Statement No. 45. For Fiscal Year 2019, the total OPEB liability for the State is \$90.5 billion, a decrease of \$6.6 billion or 7 percent from the re-measured total OPEB liability in Fiscal Year 2018.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB No. 75.

Total OPEB Liability

The State, a nonemployer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASB No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective OPEB liability on the Statement of Net Position. Accordingly, the following OPEB liability note information is reported at the State's level for the State Health Benefit Local Education Retired Employee's Plan and is not specific to the board of education/board of trustees, and could be found at <https://www.state.nj.us/treasury/pensions/GASBnotices> OPEB.

The portion of the OPEB Liability that was associated with the District recognized at June 30, 2020 was as follows:

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 10. POST EMPLOYMENT BENEFITS (continued)

Total OPEB Liability (continued)

OPEB Liability:		
District's proportionate share	\$	-
State's proportionate share associated with the District		<u>219,429,067</u>
		<u>\$219,429,067</u>

Actual Assumptions and Other Imputes

The total OPEB liability in the June 30, 2019 actuarial valuation reported by the State in the State's Report of Total Nonemployer OPEB Liability for the State Health Benefit Local Education Retired Employee's Plan was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2019 was determined by an actuarial valuation as of June 30, 2018, which was rolled forward to June 30, 2019. The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

Inflation rate	2.50%	
	<u>TPAF/ABP</u>	<u>PERS</u>
Salary increases:		
Through 2026	1.55 - 4.45% based on service years	2.00 - 6.00% based on service years
Thereafter	1.55 - 4.45% based on service years	3.00 - 7.00% based on service years

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP). "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2020.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 10. POST EMPLOYMENT BENEFITS (continued)

Total Nonemployer OPEB Liability (continued)

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 – June 30, 2018, July 1, 2014 – June 30, 2018 and July 1, 2013 – June 30, 2018 for TPAF, PERS and PFRS, respectively.

100% of all retirees who currently have healthcare coverage are assumed to continue with that coverage. 100% of active members are considered to participate in the Plan upon retirement, having a coverage blend of 85% and 15% in PPO and HMO, respectively.

(a) *Health Care Trend Assumptions*

For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2021 through 2022 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

(b) *Discount Rate*

The discount rate for June 30, 2019 was 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Sensitivity of Total Nonemployer OPEB Liability to Changes in the Discount Rate

Because the District's proportionate share of the OPEB liability is zero, consideration of potential changes in the discount rate is not applicable to the District.

Sensitivity of the Total Nonemployer OPEB Liability to Changes in the Healthcare Cost Trend Rates:

Because the District's proportionate share of the OPEB liability is zero, consideration of potential changes in the healthcare cost trend rates is not applicable to the District.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 10. POST EMPLOYMENT BENEFITS (continued)

Total Nonemployer OPEB Liability (continued)

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB:

For the year ended June 30, 2020, the board of education/board of trustees recognized on-behalf OPEB expense of \$9,025,340 in the district-wide financial statements as determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASB No. 75 and in which there is a special funding situation.

In accordance with GASB No. 75, the Township of West Milford School District proportionate share of school retirees OPEB is zero; therefore, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources.

NOTE 11. RISK MANAGEMENT

As a member of the Pool, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Pool were to be exhausted, members would become responsible for their respective shares of the Pool's liabilities. However, this Pool has fully reinsured the exposures above all limits subscribed to by its members.

The Pool can declare and distribute dividends to members upon arrival of the State of New Jersey Department of Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body.

Financial statements for the Pool are available at the office of the Pool's administrator, 44 Bergen Street, P.O. Box 270, Westwood, New Jersey 07675.

There has been no significant reduction in insurance coverage from the previous year nor have there been any settlements in excess of insurance coverages.

New Jersey Unemployment Compensation Insurance - The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, employee contributions, reimbursements to the State for benefits paid and the ending balance for the current and previous two years:

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 11. RISK MANAGEMENT, (continued)

Fiscal Year	Interest Earnings/ District Contributions	Employee Contributions	State of NJ Reimbursement	Balance
2020-2021	\$5,002.87	\$65,423.16	\$0.00	\$958,669.50
2019-2020	19,661.89	65,887.86	114,459.46	888,243.47
2018-2019	17,602.14	66,976.24	24,577.03	917,153.24

NOTE 12. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the Township of West Milford Board of Education by inclusion of \$10,000.00 on September 26, 2000 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the district's approved Long Range Facilities Plan (LRFP). A district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board appropriation amounts, or both. A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A.19:60-2. Pursuant to N.J.A.C. 6A:23A-2.14.1(g), the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

The activity of the capital reserve for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

Beginning balance, July 1, 2020	\$1,491,449.52
Increased by:	
Interest Earnings	1,303.70
Deposit - Board Resolution	<u>1,050,500.00</u>
	2,543,253.22
Decreased by:	
Budgeted Withdrawal from Capital Reserve	<u>504,551.00</u>
Ending balance, June 30, 2021	<u><u>\$2,038,702.22</u></u>

The balance in the capital reserve account at June 30, 2021, does not exceed the balance of local support costs of uncompleted capital projects in its LRFP. Withdrawals from the capital reserve were for use in a DDE approved facilities project, consistent with the District's long-range facilities plan.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 13. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account was established by the Board of Education resolution adopted on June 26, 2012 in the amount of \$500,000.00. The account is maintained in the general fund. The maintenance reserve account is used to accumulate funds for the required maintenance of a facility in accordance with the EFCFA (N.J.S.A. 18A:7G-9). EFCFA requires that upon district completion of a school facilities project, the district must submit a plan for the maintenance of that facility. All such plans must include a provision for a maintenance reserve fund.

The activity of the maintenance reserve account for the July 1, 2020 to June 30, 2021 fiscal year is as follows:

Beginning balance, July 1, 2020	\$700,000.00
Budgeted withdrawal from	<u>(100,000.00)</u>
Ending balance, June 30, 2021	<u>\$600,000.00</u>

NOTE 14. FUND BALANCE APPROPRIATED

General Fund (Exhibit B-1) - Of the \$11,928,648.88 General Fund fund balance at June 30, 2021, \$543,608.55 is reserved for encumbrances; \$5,063,961.78 is reserved as excess surplus in accordance with N.J.S.A. 18A:7F-7; \$2,971,896.78 of the total reserve for excess surplus has been appropriated and included as anticipated revenue for the year ending June 30, 2022; \$2,038,702.22 has been reserved in the Capital Reserve Account; \$600,000.00 has been reserved in the Maintenance Reserve Account; \$958,669.50 has been reserved in the Unemployment Account; and \$2,723,706.83 is unreserved and undesignated.

Debt Service Fund (Exhibit B-1) - Of the \$100,000.93 Debt Service Fund fund balance at June 30, 2021, \$100,000.93 has been appropriated and included as anticipated revenue for the year ending June 30, 2022.

NOTE 15. CALCULATION OF EXCESS SURPLUS

In accordance with N.J.S.A. 18A:7F-7, as amended, the designation for Reserved Fund Balance - Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2021 is \$5,063,961.78 of which \$2,092,065.00 is the result of current year operations.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 16. INVENTORY

Inventory in the Food Service Fund at June 30, 2021 consisted of the following:

Food	\$12,802.71
Supplies	<u>8,419.12</u>
	<u>\$21,221.83</u>

The United States Department of Agriculture (USDA) commodity portion of the Food Service Fund inventory consists of food donated by USDA. It is valued at estimated market prices by USDA. The amount of unused commodities at year end is reported on Schedule A as unearned revenue.

NOTE 17. RESTATEMENT

Net position for June 30, 2020 was restated to reflect the reclassification of the Unemployment Trust Fund net position from the Fiduciary Fund to the General Fund and reclassification of the Student Activity Fund to the Special Revenue Fund as per Governmental Accounting Standards Board ("GASB") number 84. This resulted in restatement of net position and/or fund balance as of June 30, 2020 as follows:

	<u>Governmental Activities</u>	<u>General Fund</u>	<u>Special Revenue Fund</u>	<u>Fiduciary Fund</u>
Net Position/Fund Balance at June 30, 2020	(\$958,223.28)	\$8,665,197.01	\$0.00	\$1,210,962.27
Prior Period Adjustment for Implementation of GASB #84	<u>1,629,142.41</u>	<u>888,243.47</u>	<u>740,898.94</u>	(1,210,962.27)
Net Position/Fund Balance at June 30, 2020 - Restated	<u>\$670,919.13</u>	<u>\$9,553,440.48</u>	<u>\$740,898.94</u>	\$0.00

NOTE 18. CONTINGENT LIABILITIES

Grant Programs - The school district participates in federally assisted grant programs. These programs are subject to program compliance audits by the grantors or their representatives. The school district is potentially liable for expenditures which may be disallowed pursuant to the terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

Litigation - The District's General Counsel and Special Legal Counsel advises us that there are no material litigation pending against the Board.

**Township of West Milford School District
Notes to the Basic Financial Statements
for the Fiscal Year Ended June 30, 2021**

NOTE 19. OTHER MATTERS

On March 9, 2020, Governor Phil Murphy signed Executive Order No. 103 that declared a State of Emergency and Public Health Emergency across all 21 counties in New Jersey in response to address the novel coronavirus (COVID-19) outbreak. The Board has identified several risks as a result of this pandemic, including a possible delay in collection of District taxes and cash flow shortages as the result of these delayed collections. During the year, the District has received grants from the federal government for increase expenditures related to the COVID-19 pandemic. The Board will continue to monitor the situation closely.

NOTE 20. SUBSEQUENT EVENTS

The District has evaluated subsequent events through February 18, 2022, the date which the financial statements were available to be issued and no additional items were noted for disclosure.

**REQUIRED SUPPLEMENTARY
INFORMATION - PART II**

BUDGETARY COMPARISON SCHEDULES

WEST MILFORD BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FOR THE YEAR ENDED JUNE 30, 2021

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Revenues:					
Local Sources:					
Local Tax Levy	57,515,848.00	-	57,515,848.00	57,515,848.00	-
Tuition - Individuals	40,000.00	-	40,000.00	37,350.00	(2,650.00)
Tuition From Other LEAS Within the State	185,000.00	-	185,000.00	51,671.78	(133,328.22)
Tuition From Other Sources	-	-	-	37,039.98	37,039.98
Transportation Fees From Other LEAs	40,000.00	-	40,000.00	-	(40,000.00)
Interest Income on Operating Accounts	-	-	-	34,270.30	34,270.30
Rents and Royalties	125,000.00	-	125,000.00	441.00	(124,559.00)
Unrestricted Miscellaneous Revenue	200,000.00	-	200,000.00	286,568.86	86,568.86
Interest Earned on Capital Reserve Funds	500.00	-	500.00	1,303.70	803.70
Other Restricted Miscellaneous Revenue	354,551.00	-	354,551.00	394,588.03	40,037.03
Total - Local Sources	58,460,899.00	-	58,460,899.00	58,359,081.65	(101,817.35)
State Sources:					
Categorical Transportation Aid	842,009.00	-	842,009.00	842,009.00	-
Extraordinary Aid	750,000.00	-	750,000.00	1,763,878.00	1,013,878.00
Categorical Special Education Aid	2,725,234.00	-	2,725,234.00	2,725,234.00	-
Equalization Aid	7,365,798.00	-	7,365,798.00	7,365,798.00	-
Categorical Security Aid	339,929.00	-	339,929.00	339,929.00	-
Non-Public Transportation Aid	-	-	-	24,650.00	24,650.00
On-behalf TPAF Pension (non-budgeted)	-	-	-	8,325,168.00	8,325,168.00
On-behalf TPAF NCGI Premium (non-budgeted)	-	-	-	158,397.00	158,397.00
On-behalf TPAF Post Retirement Medical (non-budgeted)	-	-	-	2,658,617.00	2,658,617.00
On-Behalf TPAF Long-Term Disability Insurance (non-budgeted)	-	-	-	4,019.00	4,019.00
TPAF Social Security (Reimbursed - Non-Budgeted)	-	-	-	2,121,892.82	2,121,892.82
Total State Sources	12,022,970.00	-	12,022,970.00	26,329,591.82	14,306,621.82
Federal Sources:					
Medicaid Reimbursement	127,599.00	-	127,599.00	165,705.56	38,106.56
Total Federal Sources	127,599.00	-	127,599.00	165,705.56	38,106.56
Total Revenues	70,611,468.00	-	70,611,468.00	84,854,379.03	14,242,911.03
Expenditures:					
General Current Expenses:					
Regular Programs - Instruction:					
Kindergarten - Salaries of Teachers	863,563.00	(14,000.00)	849,563.00	840,353.86	9,209.14
Grades 1-5 - Salaries of Teachers	6,647,853.00	115,000.00	6,762,853.00	6,752,218.46	10,634.54
Grades 6-8 - Salaries of Teachers	4,064,800.00	(86,000.00)	3,978,800.00	3,965,443.81	13,356.19
Grades 9-12 - Salaries of Teachers	6,494,641.00	(80,000.00)	6,414,641.00	6,396,517.19	18,123.81
Regular Programs - Home Instruction:					
Salaries of Teachers	40,000.00	-	40,000.00	35,278.80	4,721.20
Purchased Professional-Educational Services	25,000.00	(15,000.00)	10,000.00	7,080.00	2,920.00
Regular Programs - Undistributed Instruction					
Other Salaries for Instruction	299,380.00	(30,000.00)	269,380.00	218,545.66	50,834.34
Purchased Professional-Educational Services	131,541.00	14,498.75	146,039.75	132,573.92	13,465.83
Purchased Technical Services	9,700.00	-	9,700.00	3,996.50	5,703.50
Other Purchased Services (400-500 Series)	43,884.00	-	43,884.00	32,798.70	11,085.30
General Supplies	1,223,587.12	(243,794.14)	979,792.98	816,318.72	163,474.26
Textbooks	44,173.00	33,871.95	78,044.95	57,324.83	20,720.12
Other Objects	12,170.00	(391.81)	11,778.19	90.00	11,688.19
Total Regular Programs - Instruction	19,900,292.12	(305,815.25)	19,594,476.87	19,258,540.45	335,936.42
Learning and/or Language Disabilities					
Salaries of Teachers	371,700.00	25,000.00	396,700.00	395,900.00	800.00
Other Salaries for Instruction	162,505.00	65,000.00	227,505.00	222,827.94	4,677.06
General Supplies	2,220.00	-	2,220.00	1,997.86	222.14
Textbooks	415.00	-	415.00	-	415.00
Total Learning and/or Language Disabilities	536,840.00	90,000.00	626,840.00	620,725.80	6,114.20
Behavioral Disabilities:					
Salaries of Teachers	382,600.00	20,000.00	402,600.00	392,484.00	10,116.00
Other Salaries for Instruction	297,465.00	(54,000.00)	243,465.00	236,648.77	6,816.23
General Supplies	13,285.00	-	13,285.00	6,830.74	6,454.26
Other Objects	750.00	-	750.00	226.34	523.66
Total Behavioral Disabilities	694,100.00	(34,000.00)	660,100.00	636,189.85	23,910.15
Multiple Disabilities:					
Salaries of Teachers	151,400.00	39,000.00	190,400.00	183,379.30	7,020.70
Other Salaries for Instruction	124,577.00	23,000.00	147,577.00	145,642.65	1,934.35
General Supplies	2,000.00	-	2,000.00	1,478.19	521.81
Total Multiple Disabilities	277,977.00	62,000.00	339,977.00	330,500.14	9,476.86
Resource Room/Resource Center:					
Salaries of Teachers	3,604,110.00	35,000.00	3,639,110.00	3,632,288.92	6,821.08
Other Salaries for Instruction	702,308.00	(110,000.00)	592,308.00	567,966.08	24,341.92
General Supplies	21,512.00	(257.40)	21,254.60	16,797.03	4,457.57
Textbooks	1,900.00	-	1,900.00	923.19	976.81
Other Objects	1,000.00	-	1,000.00	504.57	495.43
Total Resource Room/Resource Center	4,330,830.00	(75,257.40)	4,255,572.60	4,218,479.79	37,092.81

WEST MILFORD BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 GENERAL FUND
 FOR THE YEAR ENDED JUNE 30, 2021

Exhibit C-1
 Page 2 of 5

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Autism:					
Salaries of Teachers	321,100.00	46,000.00	367,100.00	366,598.24	501.76
Other Salaries for Instruction	275,168.00	(46,000.00)	229,168.00	205,608.90	23,559.10
General Supplies	8,200.00	-	8,200.00	4,169.02	4,030.98
Total Autism	604,468.00	-	604,468.00	576,376.16	28,091.84
Preschool Disabilities - Part-Time:					
Salaries of Teachers	225,955.00	-	225,955.00	163,768.68	62,186.32
Other Salaries for Instruction	213,373.00	-	213,373.00	152,784.08	60,588.92
General Supplies	4,000.00	-	4,000.00	3,383.81	616.19
Total Preschool Disabilities - Part-Time	443,328.00	-	443,328.00	319,936.57	123,391.43
Home Instruction					
Purchased Professional - Educational Services	68,262.50	15,000.00	83,262.50	51,787.01	31,475.49
Total Home Instruction	68,262.50	15,000.00	83,262.50	51,787.01	31,475.49
Total Special Education - Instruction	6,955,805.50	57,742.60	7,013,548.10	6,753,995.32	259,552.78
Basic Skills/Remedial - Instruction					
Salaries of Teachers	260,650.00	(43,000.00)	217,650.00	175,815.13	41,834.87
General Supplies	3,155.00	-	3,155.00	2,993.65	161.35
Total Basic Skills/Remedial - Instruction	263,805.00	(43,000.00)	220,805.00	178,808.78	41,996.22
Bilingual Education - Instruction					
Salaries of Teachers	91,200.00	-	91,200.00	91,200.00	-
Other Purchased Services (400-500 Series)	600.00	-	600.00	-	600.00
General Supplies	1,257.00	-	1,257.00	994.61	262.39
Other Objects	130.00	-	130.00	-	130.00
Total Bilingual Education - Instruction	93,187.00	-	93,187.00	92,194.61	992.39
School-Spon. Co/Extra Curr. Actvts. - Instruction					
Salaries	199,720.00	5,135.00	204,855.00	158,944.25	45,910.75
Total School-Spon. Co/Extra Curr. Actvts. - Instruction	199,720.00	5,135.00	204,855.00	158,944.25	45,910.75
School-Sponsored Athletics - Instruction					
Salaries	649,370.00	-	649,370.00	589,224.36	60,145.64
Purchased Services (300-500 Series)	174,170.00	(23,643.00)	150,527.00	70,472.92	80,054.08
Supplies and Materials	93,160.00	(12,335.00)	80,825.00	69,423.82	11,401.18
Other Objects	104,128.00	-	104,128.00	77,625.82	26,502.18
Total School-Sponsored Athletics - Instruction	1,020,828.00	(35,978.00)	984,850.00	806,746.92	178,103.08
Other Suppl/At-Risk Prog - Instruction					
Salaries of Reading Specialists	516,300.00	340.00	516,640.00	516,440.00	200.00
Total Other Suppl/At-Risk - Instruction	516,300.00	340.00	516,640.00	516,440.00	200.00
Total Instruction	28,949,937.62	(321,575.65)	28,628,361.97	27,765,670.33	862,691.64
Undistributed Expenditures - Instruction (Tuition)					
Tuition to Other LEAS Within the State - Regular	51,066.72	(0.21)	51,066.51	-	51,066.51
Tuition to Other LEAS Within the State - Special	183,850.16	(79,231.00)	104,619.16	103,757.01	862.15
Tuition to County Voc. School Dist. - Regular	898,760.00	(21,362.00)	877,398.00	877,398.00	-
Tuition to County Voc. School Dist. - Special	88,926.00	(43,024.75)	45,901.25	37,658.00	8,243.25
Tuition to CSSD & Reg. Day Schools	629,654.00	102,476.00	732,130.00	726,640.78	5,489.22
Tuition to Priv.Sch. for the Disabled W/I State	1,849,148.00	(24,745.15)	1,824,402.85	1,662,891.19	161,511.66
Total Undistributed Expenditures - Instruction (Tuition)	3,701,404.88	(65,887.11)	3,635,517.77	3,408,344.98	227,172.79
Undist. Expend.-Attendance and Social Work					
Salaries	28,304.00	-	28,304.00	28,304.00	-
Total Undist. Expend. - Attendance and Social Work	28,304.00	-	28,304.00	28,304.00	-
Undist. Expenditures- Health Services					
Salaries	749,450.00	(20,431.00)	729,019.00	630,665.50	98,353.50
Purchased Professional and Technical Services	75,940.00	-	75,940.00	33,518.00	42,422.00
Supplies and Materials	43,854.00	(7,689.80)	36,164.20	18,158.08	18,006.12
Total Undist. Expenditures- Health Services	869,244.00	(28,120.80)	841,123.20	682,341.58	158,781.62
Undist. Expend.-Speech, OT, PT and Related SVCS					
Salaries	1,264,915.00	(115,000.00)	1,149,915.00	1,088,160.00	61,755.00
Purchased Professional - Educational Services	295,670.00	109,062.00	404,732.00	333,069.41	71,662.59
Supplies and Materials	34,420.19	-	34,420.19	29,237.72	5,182.47
Total Undist. Expend.-Speech, OT, PT and Related SVCS	1,595,005.19	(5,938.00)	1,589,067.19	1,450,467.13	138,600.06
Undist. Expend. - Extraordinary Services					
Purchased Professional - Educational Services	265,440.00	(172,000.00)	93,440.00	660.00	92,780.00
Total Undist. Expend. - Extraordinary Services	265,440.00	(172,000.00)	93,440.00	660.00	92,780.00

**WEST MILFORD BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021**

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undist. Expenditures - Guidance					
Salaries of Other Professional Staff	789,800.00	1,500.00	791,300.00	790,560.52	739.48
Salaries of Secretarial and Clerical Assistants	158,920.00	(1,500.00)	157,420.00	155,234.13	2,185.87
Purchased Professional - Educational Services	1,250.00		1,250.00		1,250.00
Other Purchased Prof. And Tech. Services	24,099.00	700.10	24,799.10	12,996.60	11,802.50
Supplies and Materials	9,274.00	(0.40)	9,273.60	374.45	8,899.15
Total Undist. Expenditures - Guidance	983,343.00	699.70	984,042.70	959,165.70	24,877.00
Undist. Expenditures -Child Study Teams					
Salaries of Other Professional Staff	2,011,104.00	11,942.72	2,023,046.72	1,988,530.57	34,516.15
Salaries of Secretarial and Clerical Assistants	235,181.00	57.28	235,238.28	235,054.64	183.64
Purchased Professional - Educational Services	20,600.00		20,600.00		20,600.00
Other Purchased Services (400-500 series)	1,356.00		1,356.00	1,265.59	90.41
Supplies and Materials	25,872.84	7,500.00	33,372.84	29,085.25	4,287.59
Other Objects	2,855.00		2,855.00	1,249.00	1,606.00
Total Undist. Expenditures -Child Study Teams	2,296,968.84	19,500.00	2,316,468.84	2,255,185.05	61,283.79
Undist. Expend.-Improv. Of Inst. Serv.					
Sal of Supervisor of Instruction	839,682.00	(60,901.00)	778,781.00	650,377.61	128,403.39
Sal of Secr and Clerical Assist.	1,500.00		1,500.00	875.37	624.63
Other Purchased Services (400-500)	9,550.00		9,550.00	859.21	8,690.79
Supplies and Materials	450.00		450.00	29.95	420.05
Other Objects	12,555.00	(11,297.50)	1,257.50	1,239.97	17.53
Total Undist. Expend.-Improv. Of Inst. Serv.	863,737.00	(72,198.50)	791,538.50	653,382.11	138,156.39
Undist. Expend.-Edu. Media Serv/Library					
Salaries	650,675.00		650,675.00	579,369.00	71,306.00
Supplies and Materials	104,849.00	(1,369.67)	103,479.33	101,898.25	1,581.08
Other Objects	175.00		175.00		175.00
Total Undist. Expend.-Edu. Media Serv/Library	755,699.00	(1,369.67)	754,329.33	681,267.25	73,062.08
Undist. Expend.-Instr. Staff Training Serv.					
Salaries of Supervisors of Instruction	37,708.00	901.00	38,609.00	38,608.80	0.20
Other Purchased Prof. and Tech. Services	50,500.00		50,500.00	24,731.74	25,768.26
Other Purchased Services (400-500 series)	9,100.00		9,100.00	573.92	8,526.08
Supplies and Materials	1,000.00		1,000.00	768.49	231.51
Other Objects	132,848.00	(23,706.00)	109,142.00	16,130.28	93,011.72
Total Undist. Expend.-Instr. Staff Training Serv.	231,156.00	(22,805.00)	208,351.00	80,813.23	127,537.77
Undist. Expend.-Support Serv.-Gen. Admin					
Salaries	729,805.00		729,805.00	594,706.16	135,098.84
Legal Services	140,318.07		140,318.07	77,066.44	63,251.63
Audit Fees	90,162.00		90,162.00	37,800.00	52,362.00
Architectural/Engineering Services	56,050.00		56,050.00	22,921.49	33,128.51
Other Purchased Professional Services	16,250.00		16,250.00	11,890.00	4,360.00
Purchased Technical Services	69,680.00	(0.12)	69,679.88	63,716.91	5,962.97
Communications / Telephone	203,775.00	(90.00)	203,685.00	183,385.47	20,299.53
BOE Other Purchased Services	10,600.00		10,600.00	606.00	9,994.00
Misc. Purch Serv (400-500)[Other than 530 & 585]	78,606.00		78,606.00	74,597.56	4,008.44
General Supplies	28,760.00	(227.65)	28,532.35	14,315.43	14,216.92
Judgment Against The School District	25,000.00		25,000.00		25,000.00
Miscellaneous Expenditures	31,789.00		31,789.00	15,093.37	16,695.63
BOE Membership Dues and Fees	30,000.00		30,000.00	27,295.97	2,704.03
Total Undist. Expend.-Support Serv.-Gen. Admin.	1,510,795.07	(317.77)	1,510,477.30	1,123,394.80	387,082.50
Undist. Expend. - Support Serv. - School Admin.					
Salaries of Principals/Asst. Principals/Prog. Dir	1,487,551.00		1,487,551.00	1,487,134.79	416.21
Salaries of Secretarial and Clerical Assistants	966,613.00	2,000.00	968,613.00	921,537.30	47,075.70
Purchased Professional and Technical Services	13,000.00	2,000.00	15,000.00	13,513.82	1,486.18
Other Purchased Services (400-500 Series)	10,480.00		10,480.00	9,781.54	698.46
Supplies and Materials	20,735.00	2,614.27	23,349.27	15,023.73	8,325.54
Other Objects	7,505.00	(391.00)	7,114.00	5,922.29	1,191.71
Total Undist. Expend. - Support Serv. - School Admin.	2,505,884.00	6,223.27	2,512,107.27	2,452,913.47	59,193.80
Undist. Expend. - Central Services					
Salaries	439,586.00		439,586.00	435,459.24	4,126.76
Purchased Technical Services	24,700.00	(1,000.00)	23,700.00	19,801.00	3,899.00
Misc. Purchased Services (400-500)[O/T 594]	900.00		900.00		900.00
Supplies and Materials	12,950.00	(1,500.00)	11,450.00	8,079.78	3,370.22
Miscellaneous Expenditures	7,700.00	2,500.00	10,200.00	10,031.22	168.78
Total Undist. Expend. - Central Services	485,836.00	-	485,836.00	473,371.24	12,464.76
Undist. Expend. - Admin. Info. Technology					
Salaries	474,727.00		474,727.00	471,388.16	3,338.84
Purchased Technical Services	135,900.00	(12,000.00)	123,900.00	123,481.01	418.99
Other Purchased Services (400-500 Series)	3,000.00		3,000.00	2,070.81	929.19
Supplies and Materials	500.00		500.00	319.89	180.11
Total Undist. Expend. - Admin. Info. Technology	614,127.00	(12,000.00)	602,127.00	597,259.87	4,867.13
Undist. Expend.-Required Maint For Sch Fac.					
Salaries	397,592.00		397,592.00	366,870.51	30,721.49
Cleaning, Repair and Maintenance Services	442,519.89	(48,004.48)	394,515.41	371,329.88	23,185.53
General Supplies	149,502.52	172,625.10	322,127.62	304,175.35	17,952.27
Total Undist. Expend.-Required Maint For Sch Fac.	989,614.41	124,620.62	1,114,235.03	1,042,375.74	71,859.29

**WEST MILFORD BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021**

Exhibit C-1
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	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
Undist. Expend. - Custodial Services					
Salaries	2,368,559.00	-	2,368,559.00	2,237,548.22	131,010.78
Salaries of Non-Instructional Aides	214,433.00	-	214,433.00	174,928.86	39,504.14
Purchased Professional and Technical Services	17,726.00	-	17,726.00	13,289.40	4,436.60
Cleaning, Repair and Maintenance Services	364,930.00	(10,523.35)	354,406.65	326,697.28	27,709.37
Rental of Land & Bldg. Oth. Than Lease Pur Agrmt	86,150.00	3,500.00	89,650.00	87,954.27	1,695.73
Other Purchased Property Services	307,586.07	(0.33)	307,585.74	197,577.02	110,008.72
Insurance	813,186.00	(16,500.00)	796,686.00	795,545.50	1,140.50
General Supplies	343,473.40	(111,032.21)	232,441.19	202,953.87	29,487.32
Energy (Natural Gas)	259,220.00	34,446.06	293,666.06	280,538.90	13,127.16
Energy (Electricity)	460,050.00	(15,000.00)	445,050.00	423,926.05	21,123.95
Energy (Oil)	76,073.00	(0.50)	76,072.50	73,506.28	2,566.22
Other Objects	29,546.00	9,403.47	38,949.47	37,792.27	1,157.20
Interest - Energy Savings Impr. Prog. Bonds	159,013.00	-	159,013.00	159,012.70	0.30
Principal - Energy Savings Impr. Prog. Bonds	416,920.00	-	416,920.00	416,919.56	0.44
Total Undist. Expend. - Custodial Services	<u>5,916,865.47</u>	<u>(105,706.86)</u>	<u>5,811,158.61</u>	<u>5,428,190.18</u>	<u>382,968.43</u>
Undist. Expend. - Care and Upkeep of Grounds					
Salaries	210,294.00	-	210,294.00	210,007.98	286.02
General Supplies	22,633.00	10,239.04	32,872.04	22,326.70	10,545.34
Total Care and Upkeep of Grounds	<u>232,927.00</u>	<u>10,239.04</u>	<u>243,166.04</u>	<u>232,334.68</u>	<u>10,831.36</u>
Undist. Expend. - Security					
Salaries	105,870.00	-	105,870.00	102,354.44	3,515.56
Purchased Professional and Technical Services	2,000.00	300,000.00	302,000.00	-	302,000.00
General Supplies	-	219,642.27	219,642.27	103,324.56	116,317.71
Other Objects	21,060.00	774.00	21,834.00	21,823.00	11.00
Total Undist. Expend. - Security	<u>128,930.00</u>	<u>520,416.27</u>	<u>649,346.27</u>	<u>227,502.00</u>	<u>421,844.27</u>
Total Undist. Expend.-Oper. And Maint. Of Plant Serv.	<u>7,268,336.88</u>	<u>549,569.07</u>	<u>7,817,905.95</u>	<u>6,930,402.60</u>	<u>887,503.35</u>
Undist. Expend.-Student Transportation Serv.					
Salaries of Non-Instructional Aides	161,408.00	-	161,408.00	143,198.04	18,209.96
Sal. For Pupil Trans(Bet Home & Sch)-Reg	2,148,481.00	(234,558.98)	1,913,922.02	1,679,747.40	234,174.62
Sal. For Pupil Trans(Bet Home & Sch)-Sp Ed	577,556.00	(130,841.28)	446,714.72	263,680.14	183,034.58
Sal. For Pupil Trans(Other than Bet. Home & Sch)	185,548.00	(19,642.23)	165,905.77	48,607.92	117,297.85
Sal. For Pupil Trans(Bet. H&S) - NonPublic Sch	-	-	-	-	-
Management Fee - ESC & CTSA Trans. Program	33,290.00	-	33,290.00	20,007.62	13,282.38
Other Purchased Prof. and Technical Serv.	40,732.00	2,500.00	43,232.00	40,474.01	2,757.99
Cleaning, Repair, & amp; Maint. Services	17,500.00	(3,100.00)	14,400.00	7,933.89	6,466.11
Lease Purchase Payments - School Buses	445,156.00	11,101.47	456,257.47	407,615.76	48,641.71
Contr Serv - Aid in Lieu Pymts - NonPub Sch	117,000.00	(6,200.00)	110,800.00	72,778.25	38,021.75
Contr Serv (Bet. Home and Sch) - Vendors	698,000.00	67,180.00	765,180.00	759,393.86	5,786.14
Contr Serv (Oth. Than Bet Home&Sch) - Vendors	53,000.00	6,200.00	59,200.00	56,104.03	3,095.97
Contr Serv (Special Ed) - Vendors	622,780.00	(2,750.00)	620,030.00	396,884.03	223,145.97
Misc. Purchased Services - Transportation	1,162.00	-	1,162.00	859.04	302.96
Transportation Supplies	490,310.04	(64,080.05)	426,229.99	316,191.57	110,038.42
Other Objects	21,000.00	(2,923.05)	18,076.95	5,998.00	12,078.95
Total Undist. Expend.-Student Transportation Serv.	<u>5,612,923.04</u>	<u>(377,114.12)</u>	<u>5,235,808.92</u>	<u>4,219,473.56</u>	<u>1,016,335.36</u>
Unallocated Benefits:					
Social Security Contributions	910,000.00	-	910,000.00	886,507.50	23,492.50
Other Retirement Contributions - PERS	1,318,290.00	50,000.00	1,368,290.00	1,360,370.52	7,919.48
Pension Contributions	-	815.18	815.18	815.18	-
Workmen's Compensation	354,212.00	(815.18)	353,396.82	349,233.00	4,163.82
Health Benefits	11,517,430.00	-	11,517,430.00	10,619,705.74	897,724.26
Tuition Reimbursement	111,000.00	-	111,000.00	105,000.00	6,000.00
Other Employee Benefits	108,275.00	(30,927.50)	77,347.50	59,033.75	18,313.75
Unused Sick Payments to Term/Retired Staff	-	323,658.50	323,658.50	323,658.50	-
Total Unallocated Benefits	<u>14,319,207.00</u>	<u>342,731.00</u>	<u>14,661,938.00</u>	<u>13,704,324.19</u>	<u>957,613.81</u>
On-Behalf Contributions					
On-behalf TPAF Pension (non-budgeted)	-	-	-	8,325,168.00	(8,325,168.00)
On-behalf TPAF NCGI Premium (non-budgeted)	-	-	-	158,397.00	(158,397.00)
On-behalf TPAF Post Retirement Medical (non-budgeted)	-	-	-	2,658,617.00	(2,658,617.00)
On-Behalf TPAF Long-Term Disability Insurance (non-budgeted)	-	-	-	4,019.00	(4,019.00)
TPAF Social Security (Reimbursed - Non-Budgeted)	-	-	-	2,121,892.82	(2,121,892.82)
Total On-Behalf Contributions	<u>-</u>	<u>-</u>	<u>-</u>	<u>13,268,093.82</u>	<u>(13,268,093.82)</u>
Total Personal Services - Employee Benefits	<u>14,319,207.00</u>	<u>342,731.00</u>	<u>14,661,938.00</u>	<u>26,972,418.01</u>	<u>(12,310,480.01)</u>
Total Undistributed Expenditures	<u>43,907,410.90</u>	<u>160,972.07</u>	<u>44,068,382.97</u>	<u>52,969,164.58</u>	<u>(8,900,781.61)</u>
Total General Current Expense	<u>72,857,348.52</u>	<u>(160,603.58)</u>	<u>72,696,744.94</u>	<u>80,734,834.91</u>	<u>(8,038,089.97)</u>

**WEST MILFORD BOARD OF EDUCATION
BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2021**

Exhibit C-1
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	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Capital Outlay					
Equipment					
School-Sponsored and Other Instructional Program	5,500.00	35,978.00	41,478.00	29,143.00	12,335.00
Undist. Expend. - Instruction	37,106.71	71,159.17	108,265.88	100,015.77	8,250.11
Undist. Expend. - Instruction - Non-Instructional Equip.	-	7,600.00	7,600.00	7,600.00	-
Undist. Expend. - Support Services - General Administration	-	17,470.00	17,470.00	-	17,470.00
Undist. Expend. - Support Services - School Administration	72,662.85	115,186.47	187,849.32	113,817.25	6,386.00
Undist. Expend. - Required Maint for School Fac.	13,479.00	9,597.75	23,076.75	9,597.45	74,032.07
Undist. Expend. - Custodial Services	-	11,321.00	11,321.00	11,321.00	-
Undist. Expend. - Care and Upkeep of Grounds	-	258,688.41	258,688.41	258,688.41	-
Undist. Expend. - Security	38,759.00	42,086.98	80,845.98	80,845.98	-
Undist. Expend. - Student Transportation Services - Non-Instructional Equip.	167,507.56	575,473.78	742,981.34	611,028.86	131,952.48
Total Equipment					
Facilities Acquisition and Const. Serv.					
Construction Services	323,884.41	0.20	323,884.61	206,091.34	117,793.27
Assessment for Debt Service on SDA Funding	27,501.00	-	27,501.00	27,501.00	-
Total Facilities Acquisition and Const. Serv.	351,385.41	0.20	351,385.61	233,592.34	117,793.27
Assets Acquired Under Capital Leases (non-budgeted)					
General Administration	-	-	-	87,957.44	(87,957.44)
School Administration	-	-	-	206,230.45	(206,230.45)
School Buses	-	-	-	747,836.02	(747,836.02)
Total Assets Acquired Under Capital Leases (non-budgeted)	-	-	-	1,042,023.91	(1,042,023.91)
Total Capital Outlay	518,892.97	575,473.98	1,094,366.95	1,886,645.11	(792,278.16)
Transfer of Funds to Charter Schools	-	42,825.00	42,825.00	42,825.00	-
Total Expenditures	73,376,241.49	457,695.40	73,833,936.89	82,664,305.02	(8,830,368.13)
Excess (Deficiency) of Revenues Over (Under) Expenditures	(2,764,773.49)	(457,695.40)	(3,222,468.89)	2,190,074.01	5,412,542.90
Other Financing Sources (Uses):					
Capital Leases (non-budgeted)	-	-	-	1,042,023.91	1,042,023.91
Capital Reserve - Transfer to Capital Projects	(504,551.00)	-	(504,551.00)	(504,551.00)	-
Capital Outlay - Transfer to Capital Projects	(354,551.00)	-	(354,551.00)	(354,551.00)	-
Transfer to - Enterprise Fund	-	-	-	(187,699.52)	(187,699.52)
Total Other Financing Sources:	(859,102.00)	-	(859,102.00)	(4,777.61)	854,324.39
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Sources (Uses)	(3,623,875.49)	(457,695.40)	(4,081,570.89)	2,185,296.40	6,266,867.29
Fund Balance, July 1	9,938,462.01	-	9,938,462.01	9,938,462.01	-
Prior Period Adjustment	-	-	-	888,243.47	888,243.47
Fund Balance, July 1 (Restated)	9,938,462.01	-	9,938,462.01	10,826,705.48	888,243.47
Fund Balance, June 30	6,314,586.52	(457,695.40)	5,856,891.12	13,012,001.88	7,155,110.76
Recapitulation of excess (deficiency) of revenues under expenditures:					
Adjustment for Prior Year Encumbrances	(630,082.49)	-	(630,082.49)	(630,082.49)	-
Budgeted Fund Balance	(2,389,742.00)	(457,695.40)	(2,847,437.40)	2,368,126.19	5,215,563.59
Budgeted Withdrawal from Capital Reserve	(504,551.00)	-	(504,551.00)	(504,551.00)	-
Budgeted Transfer from Maintenance Reserve	(100,000.00)	-	(100,000.00)	(100,000.00)	-
Increase in Capital Reserve:					
Principal	-	-	-	1,050,500.00	1,050,500.00
Interest	500.00	-	500.00	1,303.70	803.70
	(3,623,875.49)	(457,695.40)	(4,081,570.89)	2,185,296.40	6,266,867.29
Recapitulation:					
Restricted Fund Balance:					
Capital Reserve				2,038,702.22	
Maintenance Reserve				600,000.00	
Excess Surplus				2,092,065.00	
Excess Surplus - Designated for Subsequent Year's Expenditures				2,971,896.78	
Unemployment Compensation				958,669.50	
Assigned Fund Balance:					
Year End Encumbrances				543,608.55	
Unassigned Fund Balance					
				3,807,059.83	
				13,012,001.88	
Reconciliation to Governmental Funds Statements (GAAP):					
Last State Aid Payment not recognized on GAAP basis				(1,083,353.00)	
				11,928,648.88	

* Includes interest earnings on the Unemployment Compensation Bank Account

** Represents Unemployment Fund Net Position as of June 30, 2020.

WEST MILFORD BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 SPECIAL REVENUE FUND
 FOR THE YEAR ENDED JUNE 30, 2021

	Original Budget	Transfers	Final Budget	Actual	Variance Final to Actual
Revenues:					
Local Sources	4,500.00		4,500.00	232,664.82	228,164.82
Federal Sources	681,418.69		1,856,081.69	1,675,790.60	(180,291.09) Note 1
Total Revenues	1,174,663.00	685,918.69	1,860,581.69	1,908,455.42	47,873.73
Expenditures:					
Instruction:					
Salaries of Teachers	305,172.00	5,480.00	310,652.00	274,466.00	36,186.00
Purchased Services	-	28,456.26	28,456.26	18,463.26	9,993.00
Other Purchased Services	775,000.00	89,650.00	864,650.00	864,650.00	-
Instructional Supplies	-	340,051.00	340,051.00	328,634.89	11,416.11
Total Instruction	1,080,172.00	463,637.26	1,543,809.26	1,486,214.15	57,595.11
Support Services:					
Salaries - Support	94,491.00	(79,101.00)	15,390.00	13,955.00	1,435.00
Employee Benefits	-	69,225.00	69,225.00	52,812.91	16,412.09
Professional Technical Service	-	193,834.00	193,834.00	107,067.00	86,767.00
Other Purchased Service	-	20,943.00	20,943.00	14,208.00	6,735.00
Purchased Property Services	-	2,000.00	2,000.00	2,000.00	-
Supplies and Materials	-	15,380.43	15,380.43	4,033.54	11,346.89
Scholarships Awarded	-	-	-	5,000.00	(5,000.00) Note 1
Student Activities	-	-	-	303,707.93	(303,707.93) Note 1
Total Support Services	94,491.00	222,281.43	316,772.43	502,784.38	(186,011.95)
Total Expenditures	1,174,663.00	685,918.69	1,860,581.69	1,988,998.53	(128,416.84)
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	-	-	(80,543.11)	176,290.57
Fund Balance, July 1					
Prior Period Adjustment				740,898.94	
Fund Balance, July 1 (Restated)				740,898.94	
Fund Balance, June 30				660,355.83	
Recapitulation:					
Restricted					
Scholarships				318,453.82	
Student Activities				341,902.01	
Total Fund Balance				660,355.83	

Note 1 Not required to budget for these funds.

**WEST MILFORD BOARD OF EDUCATION
REQUIRED SUPPLEMENTARY INFORMATION
BUDGET COMPARISON SCHEDULE
NOTE TO REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED JUNE 30, 2021**

**Note A - Explanation of Differences between Budgetary Inflows and Outflows and
GAAP Revenues and Expenditures**

	General Fund	Special Revenue Fund
Sources/Inflows of Resources:		
Actual amounts (budgetary basis) "revenue" from the budgetary comparison schedule	[C-1] 84,854,379.03	[C-2] 1,908,455.42
Difference - budget to GAAP:		
Grant accounting budgetary basis differs from GAAP in that encumbrances are recognized as expenditures, and the related revenue is recognized.		
Add: Prior Year Encumbrances	N/A	5,249.00
Less: Current Year Encumbrances	N/A	(67,557.07)
The last State aid payment is recognized as revenue for budgetary purposes, and differs from GAAP which does not recognize this revenue until the subsequent year when the State recognized the related expense (GASB 33).		
State aid payment recognized for budgetary purposes, not recognized for GAAP statements until the subsequent year	(1,083,353.00)	-
State aid payment recognized for GAAP statements in the current year, previously recognized for budgetary purposes	1,273,265.00	-
Total revenues as reported on the statement of revenues, expenditure: and changes in fund balances - governmental funds	[B-2] 85,044,291.03	[B-2] 1,846,147.35
Uses/Outflows of Resources		
Actual amounts (budgetary basis) "total outflows" from the budgetary comparison schedule	[C-1] 82,664,305.02	[C-2] 1,988,998.53
Differences - budget to GAAP		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for <i>budgetary</i> purposes, but in the year the supplies are received for <i>financial reporting</i> purposes.		
Add: Prior Year Encumbrances	N/A	5,249.00
Less: Current Year Encumbrances	N/A	(67,557.07)
Total revenues as reported on the statement of revenue: expenditures, and changes in fund balances - governmental funds	[B-2] 82,664,305.02	[B-2] 1,926,690.46

**REQUIRED SUPPLEMENTARY
INFORMATION - PART III**

WEST MILFORD BOARD OF EDUCATION
SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - PERS
LAST 10 FISCAL YEARS*

Fiscal Year Ending June30,	District's Proportion Share of the Net Pension Liability (Asset)	District's Proportion Share of the Net Pension Liability (Asset)	District's Covered Payrol - PERS Employee's	District's Proportion Share of the Net Pension Liability (Asset) as a perecentage of its Covered Payroll	Plan Fiduciary Net Position as a percentage of the total Pension Liability
2015	0.1247985140%	\$ 23,365,197	\$ 8,721,195	267.91%	52.08%
2016	0.1275700160%	28,636,912	8,485,838	337.47%	47.93%
2017	0.1274011928%	37,732,759	8,609,095	438.29%	59.86%
2018	0.1244999422%	28,981,597	8,490,515	341.34%	48.10%
2019	0.1258679051%	24,782,763	8,510,503	291.20%	53.60%
2020	0.1196533870%	21,559,725	8,518,227	253.10%	56.27%
2021	0.1198839548%	19,549,938	7,967,996	245.36%	58.32%

* GASB requires that ten years of information be presented. However, since fiscal year 2015 was the first year of GASB 68 implementation ten years is not presented. Each year thereafter, an additional year will be included until ten years of data is presented.

WEST MILFORD BOARD OF EDUCATION
SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S CONTRIBUTIONS - PERS
LAST 10 FISCAL YEARS*

Fiscal Year Ending June30,	Contractually Required Contribution	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (Excess)	District's PERS Covered- Employee Payroll	Contributions as a Percentage of PERS Covered- Employee Payroll
2015	\$ 1,028,799	\$ (1,028,799)	\$ -	\$ 8,721,195	11.80%
2016	1,096,760	(1,096,760)	-	8,485,838	12.92%
2017	1,131,814	(1,131,814)	-	8,609,095	13.15%
2018	1,153,359	(1,153,359)	-	8,490,515	13.58%
2019	1,251,979	(1,251,979)	-	8,510,503	14.71%
2020	1,163,881	(1,163,881)	-	8,518,227	13.66%
2021	1,311,470	(1,311,470)	-	7,967,996	16.46%

* GASB requires that ten years of information be presented. However, since fiscal year 2015 was the first year of GASB 68 implementation ten years is not presented. Each year thereafter, an additional year will be included until ten years of data is presented.

WEST MILFORD BOARD OF EDUCATION
SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF NET PENSION LIABILITY - TPAF
LAST 10 FISCAL YEARS*

Fiscal Year Ending June30,	District's Proportion Share of the Net Pension Liability (Asset)	District's Proportion Share of the Net Pension Liability (Asset)	State's Proportionate Share of the Net Pension Liability Associated with the District (Asset)	District's Covered Payrol TPAF Employee's	District's Proportion Share of the Net Pension Liability (Asset) as a perecntage of its Covered Payroll	Plan Fiduciary Net Position as a percentage of the total Pension Liability
2015	0.2941957073%	\$ -	\$ 157,238,031	\$ 29,048,328	0.00%	33.64%
2016	0.2854159332%	-	180,395,058	29,529,656	0.00%	28.71%
2017	0.2880639774%	-	226,609,466	30,487,554	0.00%	28.75%
2018	0.2842699377%	-	191,665,042	31,509,557	0.00%	34.07%
2019	0.2914283214%	-	185,400,438	31,395,034	0.00%	26.49%
2020	0.2907659254%	-	178,445,793	31,090,627	0.00%	26.95%
2021	0.2925037311%	-	192,610,187	30,380,526	0.00%	24.60%

* GASB requires that ten years of information be presented. However, since fiscal year 2015 was the first year of GASB 68 implementation ten years is not presented. Each year thereafter, an additional year will be included until ten years of data is presented.

**WEST MILFORD BOARD OF EDUCATION
NOTE TO REQUIRED SCHEDULES OF SUPPLEMENTARY INFORMATION - PART III
FOR THE FISCAL YEAR ENDING 2021**

Public Employees' Retirement System (PERS)

Change in benefit terms

None

Change in assumptions

The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. There was a change in the municipal bond index rate from the prior measurement date to the current measurement date resulting in a change in the discount rate from 6.28% to 7.00%. This change in the discount rate is considered to be a change in actuarial assumptions under GASBS No. 68.

Teachers Pension and Annuity Fund (TPAF)

Change in benefit terms

None

Change in assumptions

The calculation of the discount rate used to measure the total pension liability is dependent upon the long-term expected rate of return, and the municipal bond index rate. There was a change in the municipal bond index rate from the prior measurement date (3.50%) to the current measurement date (2.21%), resulting in a change in the discount rate from 5.60% to 5.40%. This change in the discount rate is considered to be a change in actuarial assumptions under GASBS No. 68.

**WEST MILFORD BOARD OF EDUCATION
SCHEDULE OF REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULE OF CHANGES IN DISTRICT'S PROPORTIONATE SHARE OF THE STATE OPEB LIABILITY
LAST 10 FISCAL YEARS***

	2021	2020	2019	2018
Total OPEB Liability				
Service Costs	\$ 4,744,430	\$ 4,685,800	\$ 5,228,766	\$ 6,293,216
Interest on Total OPEB Liability	4,883,515	6,118,117	6,513,196	5,641,364
Difference Between Expected and Actual Experiences	36,802,469	(27,571,149)	(13,166,469)	-
Changes in Assumptions	40,082,150	2,037,027	(17,835,284)	(22,884,143)
Gross Benefit Payments	(3,820,079)	(4,193,851)	(4,155,890)	(4,138,899)
Contribution from the Member	115,786	124,317	143,634	152,405
Net Changes in total Share of OPEB Liability	82,808,271	(18,799,739)	(23,272,047)	(14,936,057)
Total OPEB Liability - Beginning	136,620,796	155,420,535	178,692,582	193,628,639
Total OPEB Liability - Ending	<u>\$ 219,429,067</u>	<u>\$ 136,620,796</u>	<u>\$ 155,420,535</u>	<u>\$ 178,692,582</u>
District's Proportionate Share of OPEB Liability	\$ -	\$ -	\$ -	\$ -
State's Proportionate Share of OPEB Liability	219,429,067	136,620,796	155,420,535	178,692,582
Total OPEB Liability - Ending	<u>\$ 219,429,067</u>	<u>\$ 136,620,796</u>	<u>\$ 155,420,535</u>	<u>\$ 178,692,582</u>
District's Covered Employee Payroll	<u>\$ 38,348,522</u>	<u>\$ 39,608,854</u>	<u>\$ 39,905,537</u>	<u>\$ 40,000,072</u>
Districts' Proportionate Share of the Total OPEB Liability as a Percentage of its Covered Payroll	0%	0%	0%	0%

Notes to Schedule:

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB 75.

Change in benefit terms None

Change in assumptions Assumptions used in calculating the OPEB liability are presented in Note 8.

* GASB requires that ten years of information be presented. However, since fiscal year 2018 was the first year of GASB 75 implementation ten years is not presented. Each year thereafter, an additional year will be included until ten years of data is presented.

SPECIAL REVENUE FUND

**WEST MILFORD BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2021**

	Brought Forward from (Ex. E-1a)	Title I - Part A Improving Basic Programs	Title II - Part A Teacher/Principal Training & Recruiting	Limited English Proficient & Immigrant Students	Title IV - Part A Student Support and Academic Enrichment	IDEA - Part B Basic	IDEA - Part B Preschool	Total 2021
Revenues:								
Federal Sources	365,014.11	331,236.35	55,159.33	1,564.00	20,384.81	864,650.00	37,782.00	1,675,790.60
Local Sources	232,664.82	-	-	-	-	-	-	232,664.82
Total Revenues	597,678.93	331,236.35	55,159.33	1,564.00	20,384.81	864,650.00	37,782.00	1,908,455.42
Expenditures:								
Instruction:								
Salaries of Teachers	14,188.41	260,277.59	-	-	-	-	-	274,466.00
Purchased Services	-	-	-	-	18,463.26	-	-	18,463.26
Other Purchased Services	-	-	-	-	-	864,650.00	-	864,650.00
Instructional Supplies	327,032.29	38.60	-	1,564.00	-	-	-	328,634.89
Total Instruction	341,220.70	260,316.19	-	1,564.00	18,463.26	864,650.00	-	1,486,214.15
Support Services:								
Salaries - Support	-	10,000.00	2,170.00	-	1,785.00	-	-	13,955.00
Employee Benefits	1,085.41	51,424.82	166.13	-	136.55	-	-	52,812.91
Professional Technical Services	19,140.00	-	50,145.00	-	-	-	37,782.00	107,067.00
Other Purchased Services	6,068.00	6,416.00	1,724.00	-	-	-	-	14,208.00
Purchased Property Services	2,000.00	-	-	-	-	-	-	2,000.00
Supplies and Materials	-	3,079.34	954.20	-	-	-	-	4,033.54
Scholarships Awarded	5,000.00	-	-	-	-	-	-	5,000.00
Student Activities	303,707.93	-	-	-	-	-	-	303,707.93
Total Support Services	337,001.34	70,920.16	55,159.33	-	1,921.55	-	37,782.00	502,784.38
Total Expenditures	678,222.04	331,236.35	55,159.33	1,564.00	20,384.81	864,650.00	37,782.00	1,988,998.53
Excess (Deficiency) of Revenues Over (Under) Expenditures	(80,543.11)	-	-	-	-	-	-	(80,543.11)
Fund Balance, July 1	740,898.94	-	-	-	-	-	-	740,898.94
Prior Period Adjustment	740,898.94	-	-	-	-	-	-	740,898.94
Fund Balance, July 1 (Restated)	660,355.83	-	-	-	-	-	-	660,355.83

* Represents Scholarship Fund Net Position as of June 30, 2020.

** Represents Student Activity Fund ending Balance as of June 30, 2020.

**WEST MILFORD BOARD OF EDUCATION
SPECIAL REVENUE FUND
COMBINING SCHEDULE OF PROGRAM REVENUES AND EXPENDITURES - BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2021**

	CRRSA Learning Acceleration	CARES Emergency Relief Grant	Coronavirus Relief Fund	Italian Grant	Scholarship Fund	Student Activity/ Athletics Fund	Total Carried Forward to (Ex. E-1)
REVENUES:							
Federal Sources	24,899.55	199,634.56	140,480.00	-	-	-	365,014.11
Local Sources	-	-	-	4,500.00	734.92	227,429.90	232,664.82
Total Revenues	<u>24,899.55</u>	<u>199,634.56</u>	<u>140,480.00</u>	<u>4,500.00</u>	<u>734.92</u>	<u>227,429.90</u>	<u>597,678.93</u>
EXPENDITURES:							
Instruction:							
Salaries of Teachers	14,188.41	-	-	-	-	-	14,188.41
Purchased Services	-	-	-	-	-	-	-
Other Purchased Services	-	-	-	-	-	-	-
Instructional Supplies	1,557.73	180,494.56	140,480.00	4,500.00	-	-	327,032.29
Total instruction	<u>15,746.14</u>	<u>180,494.56</u>	<u>140,480.00</u>	<u>4,500.00</u>	<u>-</u>	<u>-</u>	<u>341,220.70</u>
Support Services:							
Salaries - Support	-	-	-	-	-	-	-
Employee Benefits	1,085.41	-	-	-	-	-	1,085.41
Professional Technical Services	-	19,140.00	-	-	-	-	19,140.00
Other Purchased Services	6,068.00	-	-	-	-	-	6,068.00
Purchased Property Services	2,000.00	-	-	-	-	-	2,000.00
Supplies and Materials	-	-	-	-	-	-	-
Scholarships Awarded	-	-	-	-	5,000.00	-	5,000.00
Student Activities	-	-	-	-	-	303,707.93	303,707.93
Total Support Services	<u>9,153.41</u>	<u>19,140.00</u>	<u>-</u>	<u>-</u>	<u>5,000.00</u>	<u>303,707.93</u>	<u>337,001.34</u>
Total Expenditures	<u>24,899.55</u>	<u>199,634.56</u>	<u>140,480.00</u>	<u>4,500.00</u>	<u>5,000.00</u>	<u>303,707.93</u>	<u>678,222.04</u>
Excess (Deficiency) of Revenues Over Financing Sources (Uses)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,265.08)</u>	<u>(76,278.03)</u>	<u>(80,543.11)</u>
Fund Balance, July 1	-	-	-	-	-	-	-
Prior Period Adjustment	-	-	-	-	322,718.90 *	418,180.04 **	740,898.94
Fund Balance, July 1 (Restated)	-	-	-	-	322,718.90	418,180.04	740,898.94
Fund Balance, June 30	-	-	-	-	318,453.82	341,902.01	660,355.83

CAPITAL PROJECTS FUND

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE -BUDGETARY BASIS
FOR THE YEAR ENDED JUNE 30, 2021**

Revenue and Other Financing Sources:	
Transfer from Capital Outlay	354,551.00
Transfer from Capital Reserve	504,551.00
Total Revenues	859,102.00
Expenditures and Other Financing Uses:	
Construction Services	1,239,084.19
Total Expenditures	1,239,084.19
Excess/(Deficiency) of Revenues Over/(Under) Expenditures	(379,982.19)
Fund Balance - Beginning of Year	1,043,149.22
Fund Balance - End of Year	663,167.03

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
HIGH SCHOOL ROOF REPLACEMENT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	Prior Periods	Totals	Revised Authorized Cost
Revenues and Other Financings Sources			
Bond Proceeds	3,797,359.00	3,797,359.00	3,797,359.00
Total Revenues	3,797,359.00	3,797,359.00	3,797,359.00
Expenditures and Other Financing Uses:			
Architectural/Engineering Services	43.98	43.98	52,543.42
Other Purchased Professional and Technical Services	22,992.79	22,992.79	-
Construction Services	3,370,319.23	3,370,319.23	3,744,815.58
Cancelled - Capital Projects	200,000.00	200,000.00	-
Total Expenditures	3,593,356.00	3,593,356.00	3,797,359.00
Excess (Deficiency) or Revenues Over (under) Expenditures	204,003.00	204,003.00	-
 Additional Project Information:			
Original Authorized Costs		3,797,359.00	
Additional Authorized Costs		-	
Revised Authorized Costs		3,797,359.00	
Percentage Increase over Original Authorized Costs		0.00%	
Percentage of Completion		88.75%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
HIGH SCHOOL BOILER REPLACEMENT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Prior Periods</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
State Sources - SDA Grant	421,842.14	421,842.14	421,842.14
Transfer from Capital Reserve	637,613.00	637,613.00	637,613.00
Total Revenues	<u>1,059,455.14</u>	<u>1,059,455.14</u>	<u>1,059,455.14</u>
Expenditures and Other Financing Uses:			
Other Purchased Professional and Technical Services	15,205.35	15,205.35	15,205.35
Construction Services	978,351.31	978,351.31	1,044,249.79
Total Expenditures	<u>993,556.66</u>	<u>993,556.66</u>	<u>1,059,455.14</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>65,898.48</u>	<u>65,898.48</u>	<u>-</u>

Additional Project Information:

DOE Project Number	5650-040-14-1001
SDA Project Number	5650-040-14-G2NC
SDA Grant Number	G5-5762
Grant Date	3/31/2014
Original Authorized Costs	1,062,688.00
Additional Authorized Costs	-
Revised Authorized Costs	1,062,688.00
Percentage Increase (Decrease) over Original Authorized Costs	0.000%
Percentage of Completion	93.49%

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
HIGH SCHOOL SCIENCE LAB UPDATES
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Prior Periods</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
Transfer from Capital Outlay	833,250.00	833,250.00	833,250.00
Total Revenues	<u>833,250.00</u>	<u>833,250.00</u>	<u>833,250.00</u>
Expenditures and Other Financing Uses:			
Construction Services	712,956.94	712,956.94	833,250.00
Total Expenditures	<u>712,956.94</u>	<u>712,956.94</u>	<u>833,250.00</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>120,293.06</u>	<u>120,293.06</u>	<u>-</u>
 Additional Project Information:			
Original Authorized Costs		833,250.00	
Additional Authorized Costs		-	
Revised Authorized Costs		833,250.00	
 Percentage Increase (Decrease) over Original Authorized Costs		0.000%	
Percentage of Completion		85.56%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
GREENHOUSE REPLACEMENT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Prior Periods</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
Transfer from Capital Outlay	215,000.00	215,000.00	215,000.00
Transfer from Auditorium Project	85,000.00	85,000.00	85,000.00
Total Revenues	<u>300,000.00</u>	<u>300,000.00</u>	<u>300,000.00</u>
Expenditures and Other Financing Uses:			
Architectural/Engineering Services	16,807.30	16,807.30	17,500.00
Other Purchased Professional and Technical Services	1,196.25	1,196.25	1,196.25
Construction Services	264,334.00	264,334.00	281,303.75
Total Expenditures	<u>282,337.55</u>	<u>282,337.55</u>	<u>300,000.00</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>17,662.45</u>	<u>17,662.45</u>	<u>-</u>
Additional Project Information:			
Original Authorized Costs		300,000.00	
Additional Authorized Costs		-	
Revised Authorized Costs		300,000.00	
Percentage Increase (Decrease) over Original Authorized Costs		0.000%	
Percentage of Completion		94.11%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
ROOF RESTORATIONS - APSHAWA/PARADISE KNOLLS/UPPER GREENWOOD LAKE SCHOOLS
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Prior Periods</u>	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources				
Transfer from Capital Reserve	588,715.00	-	588,715.00	588,715.00
Total Revenues	588,715.00	-	588,715.00	588,715.00
EXPENDITURES AND OTHER FINANCING SOURCES:				
Construction Services	-	522,550.19	522,550.19	588,715.00
Total Expenditures	-	522,550.19	522,550.19	588,715.00
Excess (Deficiency) or Revenues Over (under) Expenditures	588,715.00	(522,550.19)	66,164.81	-
 Additional Project Information:				
Original Authorized Costs			536,023.00	
Additional Authorized Costs			-	
Revised Authorized Costs			536,023.00	
Percentage Increase over Original Authorized Costs			0.00%	
Percentage of Completion:			88.76%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
PAVING OF TRANSPORTATION LOT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Prior Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
Transfer from Capital Outlay	413,155.00	413,155.00	413,155.00
Transfer from Capital Reserve	500,000.00	500,000.00	500,000.00
Total Revenues	<u>913,155.00</u>	<u>913,155.00</u>	<u>913,155.00</u>
Expenditures and Other Financing Uses:			
Construction Services	866,577.77	866,577.77	913,155.00
Total Expenditures	<u>866,577.77</u>	<u>866,577.77</u>	<u>913,155.00</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>46,577.23</u>	<u>46,577.23</u>	<u>-</u>
Additional Project Information:			
Original Authorized Costs		913,155.00	
Additional Authorized Costs		-	
Revised Authorized Costs		913,155.00	
Percentage Increase (Decrease) over Original Authorized Costs		0.000%	
Percentage of Completion		94.90%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
MACOPIN WELL REPLACEMENT
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
Transfer from Capital Reserve	150,000.00	150,000.00	150,000.00
Total Revenues	<u>150,000.00</u>	<u>150,000.00</u>	<u>150,000.00</u>
EXPENDITURES AND OTHER FINANCING SOURCES:			
Construction Services	34,100.00	34,100.00	150,000.00
Total Expenditures	<u>34,100.00</u>	<u>34,100.00</u>	<u>150,000.00</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>115,900.00</u>	<u>115,900.00</u>	<u>-</u>
Additional Project Information:			
Original Authorized Costs		150,000.00	
Additional Authorized Costs		-	
Revised Authorized Costs		150,000.00	
Percentage Increase over Original Authorized Costs		0.00%	
Percentage of Completion		22.73%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE,
AND PROJECT STATUS - BUDGETARY BASIS
MCCORMACK FIELD REPLACEMENT AND TRACK REPAIR
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Current Year</u>	<u>Totals</u>	<u>Revised Authorized Cost</u>
Revenues and Other Financings Sources			
Transfer from Capital Outlay	354,551.00	354,551.00	354,551.00
Transfer from Capital Reserve	354,551.00	354,551.00	354,551.00
Total Revenues	<u>709,102.00</u>	<u>709,102.00</u>	<u>709,102.00</u>
EXPENDITURES AND OTHER FINANCING SOURCES:			
Construction Services	682,434.00	682,434.00	709,102.00
Total Expenditures	<u>682,434.00</u>	<u>682,434.00</u>	<u>709,102.00</u>
Excess (Deficiency) or Revenues Over (under) Expenditures	<u>26,668.00</u>	<u>26,668.00</u>	<u>-</u>
Additional Project Information:			
Original Authorized Costs		709,102.00	
Additional Authorized Costs		-	
Revised Authorized Costs		709,102.00	
Percentage Increase over Original Authorized Costs		0.00%	
Percentage of Completion		96.24%	

**WEST MILFORD BOARD OF EDUCATION
CAPITAL PROJECTS FUND
SUMMARY SCHEDULE OF PROJECT EXPENDITURES
FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021**

Project Description	Appropriation	Expenditures		Unexpended Balance
		Prior Years	Current Year	
High School Roof Replacement	3,797,359.00	3,593,356.00	-	204,003.00
High School Boiler Replacement	1,059,455.14	993,556.66	-	65,898.48
High School Science Lab	833,250.00	712,956.94	-	120,293.06
Greenhouse Replacement	300,000.00	282,337.55	-	17,662.45
Roof Restorations - AP/PK/UGL	588,715.00	-	522,550.19	66,164.81
Transporation Lot Paving	913,155.00	866,577.77	-	46,577.23
Macopin Well Replacement	150,000.00	-	34,100.00	115,900.00
McCormack Field Repacement & Track Repair	709,102.00	-	682,434.00	26,668.00
	<u>8,351,036.14</u>	<u>6,448,784.92</u>	<u>1,239,084.19</u>	<u>663,167.03</u>

PROPRIETARY FUNDS

**WEST MILFORD BOARD OF EDUCATION
COMBINING STATEMENT OF NET POSITION
ENTERPRISE FUNDS
JUNE 30, 2021**

	<u>Food Service Program</u>	<u>School Age Child Care</u>	<u>Totals</u>
Assets:			
Current Assets:			
Cash and Cash Equivalents	9,971.94	2,085.59	12,057.53
Accounts Receivable:			
State	7,159.85	-	7,159.85
Federal	175,458.10	-	175,458.10
Other	2,856.81	1,899.00	4,755.81
Inventories	21,221.83	-	21,221.83
	<u>216,668.53</u>	<u>3,984.59</u>	<u>220,653.12</u>
Total Current Assets			
Noncurrent Assets:			
Capital Assets:			
Equipment	272,061.94	2,519.77	274,581.71
Less: Accumulated Depreciation	<u>(193,280.80)</u>	<u>(898.72)</u>	<u>(194,179.52)</u>
Total Capital Assets (Net of Accumulated Depreciation)	<u>78,781.14</u>	<u>1,621.05</u>	<u>80,402.19</u>
	<u>295,449.67</u>	<u>5,605.64</u>	<u>301,055.31</u>
Total Assets			
Liabilities:			
Current Liabilities:			
Interfund Payable:			
General Fund	170,838.02	2,195.74	173,033.76
Accounts Payable:			
Other	9,525.55	2,246.90	11,772.45
Deferred Revenue	-	1,163.00	1,163.00
Prepaid Sales	36,304.96	-	36,304.96
	<u>216,668.53</u>	<u>5,605.64</u>	<u>222,274.17</u>
Total Current Liabilities			
	<u>216,668.53</u>	<u>5,605.64</u>	<u>222,274.17</u>
Total Liabilities			
Net Position:			
Invested in Capital Assets Net of Related Debt			
	78,781.14	-	78,781.14
Unrestricted	-	-	-
Total Net Position	<u>78,781.14</u>	<u>-</u>	<u>78,781.14</u>

**WEST MILFORD BOARD OF EDUCATION
COMBINING STATEMENT OF REVENUES, EXPENSES,
AND CHANGES IN FUND NET POSITION
ENTERPRISE FUNDS
FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Food Service Program</u>	<u>School Age Child Care</u>	<u>Totals</u>
Operating Revenues:			
Local Sources:			
Daily Sales - Non-reimbursable Programs	555.32	-	555.32
Special Functions/Miscellaneous	195.00	-	195.00
Program Fees	-	77,271.45	77,271.45
Total Operating Revenues	<u>750.32</u>	<u>77,271.45</u>	<u>78,021.77</u>
Operating Expenses:			
Salaries	145,868.77	110,743.69	256,612.46
Cost of Sales - Reimbursable	297,461.00	-	297,461.00
Cost of Sales - Non-reimbursable	34,315.60	-	34,315.60
Employers Share of Social Security	11,158.99	8,471.87	19,630.86
Employee Benefits	128,252.00	-	128,252.00
Purchased Professional-Educational Services	9,385.00	6,759.47	16,144.47
Management Fees	49,986.45	-	49,986.45
Other Purchased Services	216,187.15	-	216,187.15
Repairs	10,890.50	-	10,890.50
General Supplies	35,352.36	191.32	35,543.68
Depreciation	6,692.82	251.98	6,944.80
Total Operating Expenses	<u>945,550.64</u>	<u>126,418.33</u>	<u>1,071,968.97</u>
Operating Income/(Loss)	<u>(944,800.32)</u>	<u>(49,146.88)</u>	<u>(993,947.20)</u>
Non-operating Revenues/(Expenses):			
State Sources:			
State School Lunch Program	33,126.29	-	33,126.29
Federal Sources:			
School Breakfast Program	81,947.72	-	81,947.72
National School Lunch Program	629,357.68	-	629,357.68
School Meals Equipment Grant	19,000.00	-	19,000.00
Food Distribution Program	33,702.21	-	33,702.21
Interest and Investment Revenue	78.34	111.59	189.93
Total Non-operating Revenues/(Expenses)	<u>797,212.24</u>	<u>111.59</u>	<u>797,323.83</u>
Income/(Loss) Before Contribution & Transfers	(147,588.08)	(49,035.29)	(196,623.37)
Operating Transfer in/(out)	<u>159,895.26</u>	<u>27,804.26</u>	<u>187,699.52</u>
Change in Net Position	12,307.18	(21,231.03)	(8,923.85)
Total Net Position - Beginning	<u>66,473.96</u>	<u>21,231.03</u>	<u>87,704.99</u>
Total Net Position - Ending	<u>78,781.14</u>	<u>-</u>	<u>78,781.14</u>

**WEST MILFORD BOARD OF EDUCATION
COMBINING STATEMENT OF CASH FLOWS
ENTERPRISE FUND
FOR THE YEAR ENDED JUNE 30, 2021**

	<u>Food Service Program</u>	<u>School Age Child Care</u>	<u>Totals</u>
Cash Flows from Operating Activities:			
Receipts from Customers	2,289.65	76,535.45	78,825.10
Receipts/(Payments) for Interfunds	170,476.83	2,195.74	172,672.57
Payments to Employees for Services	(145,868.77)	(110,743.69)	(256,612.46)
Payments to Suppliers	(793,729.65)	(17,732.56)	(811,462.21)
Net Cash Provided by/(Used for) Operating Activities	<u>(766,831.94)</u>	<u>(49,745.06)</u>	<u>(816,577.00)</u>
Cash Flows from Non-capital Financing Activities:			
State Sources	29,232.75	-	29,232.75
Federal Sources	605,124.19	-	605,124.19
Operating Subsidies	159,895.26	27,804.26	187,699.52
Net Cash Provided by/(Used for) Non-capital Financing Activities	<u>794,252.20</u>	<u>27,804.26</u>	<u>822,056.46</u>
Cash Flow from Capital and Related Financing Activities:			
Purchase of Capital Assets	(19,000.00)	-	(19,000.00)
Net Cash Provided by/(Used for) Capital and Related Financing Activities	<u>(19,000.00)</u>	<u>-</u>	<u>(19,000.00)</u>
Cash Flow from Investing Activities:			
Interest on Cash Equivalents	78.34	111.59	189.93
Net Cash Provided by/(Used for) Investing Activities	<u>78.34</u>	<u>111.59</u>	<u>189.93</u>
Net Increase (Decrease) in Cash and Cash Equivalents	8,498.60	(21,829.21)	(13,330.61)
Balances-Beginning of Year	<u>1,473.34</u>	<u>23,914.80</u>	<u>25,388.14</u>
Balances-End of Year	<u><u>9,971.94</u></u>	<u><u>2,085.59</u></u>	<u><u>12,057.53</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:			
Operating Income/(Loss)	(944,800.32)	(49,146.88)	(993,947.20)
Adjustments to Reconcile Operating Income/(Loss) to Cash Provided by/(Used for) Operating Activities:			
Depreciation	6,692.82	251.98	6,944.80
Changes in Assets and Liabilities:			
(Increase)/Decrease in Accounts Receivable	642.62	(1,899.00)	(1,256.38)
(Increase)/Decrease in Inventory	(2,787.77)	-	(2,787.77)
Increase/(Decrease) in Accounts Payable	2,047.17	(2,309.90)	(262.73)
Increase/(Decrease) in Interfund Payable	170,476.83	2,195.74	172,672.57
Increase/(Decrease) in Deferred Revenue	896.71	1,163.00	2,059.71
Total Adjustments	<u>177,968.38</u>	<u>(598.18)</u>	<u>177,370.20</u>
Net Cash Provided by/(Used for) Operating Activities	<u><u>(766,831.94)</u></u>	<u><u>(49,745.06)</u></u>	<u><u>(816,577.00)</u></u>

LONG-TERM DEBT

WEST MILFORD BOARD OF EDUCATION
 GENERAL LONG TERM DEBT ACCOUNT GROUP
 STATEMENT OF SERIAL BONDS
 JUNE 30, 2021

Issue	Date of Issue	Amount of Issue	Annual Maturities		Interest Rate	Balance July 1, 2020	Retired	Balance June 30, 2021
			Date	Amount				
School Bonds of 2016	7/15/2016	6,500,000.00	7/15/2021	500,000.00	2.00%			
			7/15/2022	525,000.00	2.00%			
			7/15/2023	525,000.00	2.00%			
			7/15/2024	550,000.00	2.00%			
			7/15/2025	550,000.00	2.00%			
			7/15/2026	590,000.00	2.00%			
			7/15/2027	600,000.00	2.00%			
			7/15/2028	625,000.00	2.00%			
			7/15/2029	660,000.00	2.00%			
						5,625,000.00	500,000.00	5,125,000.00

**WEST MILFORD BOARD OF EDUCATION
SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Issue	Interest Rate Payables	Amount of Original Issue	Amount Outstanding on July 1, 2020	Issued in Current Year	Retired in Current Year	Canceled	Amount Outstanding on June 30, 2021
30 Digital Copiers	3.700%	222,361.26	28,258.88	-	8,011.83	20,247.05	-
4 - 2017 24 Passenger Buses	1.696%	227,981.89	46,537.83	-	46,537.83	-	-
6 - 2019 School Buses (4-54 Pass., 2-24 Pass.)	4.200%	498,610.42	298,816.33	-	95,461.41	-	203,354.92
Grandstand, Bleachers, and Press Box	5.600%	672,000.00	393,820.78	-	124,066.51	-	269,754.27
1 - Ford F-150 with Accessories	5.980%	64,094.00	29,303.97	-	14,915.13	-	14,388.84
3 - 2020 School Buses (3-54 Pass., 5-24 Pass.)	4.580%	639,384.30	499,805.75	-	116,687.44	-	383,118.31
5 - 2021 54 Passenger Buses, 2 - 2021 24 Passenger Buses, 1 - 2021 19 Passenger Bus with lift	3.700%	747,836.02	-	747,836.02	160,866.65	-	586,969.37
1 - 2021 John Deer Gator, 1 - 2021 Ford F-350	4.300%	87,957.44	-	87,957.44	23,511.41	-	64,446.03
34 Savin Digital Copiers	3.500%	206,230.45	-	206,230.45	31,856.96	-	174,373.49
Total			<u>1,296,543.54</u>	<u>1,042,023.91</u>	<u>621,915.17</u>	<u>20,247.05</u>	<u>1,696,405.23</u>

WEST MILFORD BOARD OF EDUCATION
 BUDGETARY COMPARISON SCHEDULE
 DEBT SERVICE FUND
 FOR THE YEAR ENDED JUNE 30, 2021

	Original Budget	Final Budget	Actual	Variance Positive (Negative) Final to Actual
Revenues:				
Local sources:				
Local tax levy	299,710.00	299,710.00	299,710.00	-
Total revenues - local sources:	<u>299,710.00</u>	<u>299,710.00</u>	<u>299,710.00</u>	<u>-</u>
State sources:				
Debt service aid type II	205,913.00	205,913.00	205,913.00	-
Total state sources	<u>205,913.00</u>	<u>205,913.00</u>	<u>205,913.00</u>	<u>-</u>
Total Revenues	<u>505,623.00</u>	<u>505,623.00</u>	<u>505,623.00</u>	<u>-</u>
Expenditures:				
Regular debt service:				
Interest	105,625.00	105,625.00	105,625.00	-
Redemption of principal	500,000.00	500,000.00	500,000.00	-
Total regular debt service	<u>605,625.00</u>	<u>605,625.00</u>	<u>605,625.00</u>	<u>-</u>
Total Expenditures	<u>605,625.00</u>	<u>605,625.00</u>	<u>605,625.00</u>	<u>-</u>
Other Financing Sources/(Uses):				
Capital Projects - Transfer to Debt Services for Repayment of Deb	-	-	100,000.00	100,000.00
Excess (Deficiency) of Revenues Over (Under) Expenditures:	<u>(100,002.00)</u>	<u>(100,002.00)</u>	<u>(2.00)</u>	<u>100,000.00</u>
Fund Balances, July 1	<u>100,002.93</u>	<u>100,002.93</u>	<u>100,002.93</u>	<u>-</u>
Fund Balances, June 30	<u>0.93</u>	<u>0.93</u>	<u>100,000.93</u>	<u>100,000.00</u>
Recapitulation of excess (deficiency) of revenues under expenditures:				
Budgeted Fund Balance	<u>\$ (100,002.00)</u>	<u>\$ (100,002.00)</u>	<u>\$ (2.00)</u>	<u>\$ 100,000.00</u>
Recapitulation:				
Assigned:				
Designated for Subsequent Year's Expenditures:			100,000.93	
			<u>100,000.93</u>	

STATISTICAL SECTION

STATISTICAL SECTION (UNAUDITED)

Introduction to the Statistical Section

Financial Trends

- J-1 Net Assets/Position by Component
- J-2 Changes in Net Assets/Position
- J-3 Fund Balances - Governmental Funds
- J-4 Changes in Fund Balances - Governmental Funds
- J-5 General Fund Other Local Revenue by Source

Revenue Capacity

- J-6 Assessed Value and Estimated Actual Value of Taxable Property
- J-7 Direct and Overlapping Property Tax Rates
- J-8 Principal Property Taxpayers
- J-9 Property Tax Levies and Collections

Debt Capacity

- J-10 Ratios of Outstanding Debt by Type
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- J-12 Direct and Overlapping Governmental Activities Debt
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Demographic and Economic Information

- J-14 Demographic and Economic Statistics
- J-15 Principal Employers

Operating Information

- J-16 Full-time Equivalent District Employees by Function/Program
- J-17 Operating Statistics
- J-18 School Building Information*
- J-19 Schedule of Allowable Maintenance Expenditures by School Facility
- J-20 Insurance Schedule

STATISTICAL SECTION (UNAUDITED) - INTRODUCTION

J SERIES

<u>Contents</u>	<u>Page</u>
Financial Trends These schedules contain trend information to help the reader understand how the district's financial performance and well-being have changes over time.	J-1 to J-5
Revenue Capacity These schedules contain information to help the reader assess the district's most significant local revenue sources, the property tax.	J-6 to J-9
Debt Capacity These schedules present information to help the reader assess the affordability of the district's current levels of outstanding debt and the district's ability to issue additional debt in the future.	J-10 to J-13
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the district's financial activities take place.	J-14 to J-15
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the district's financial report relates to the services the district provides and the activities it performs.	J-16 to J-20
Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports (CAFR) for the relevant year. The district implemented GASB Statement 34 in the fiscal year ending June 30, 2004; schedules presenting district-wide information include information beginning in that year.	

WEST MILFORD BOARD OF EDUCATION

Net Assets/Net Position*by Component,
Last Ten Fiscal Years
(accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Governmental activities										
Invested in capital assets, net of related debt	10,738,769	11,157,970	12,491,734	14,625,039	19,535,989	17,423,192	18,571,495	19,369,256	20,808,409	21,550,828
Restricted	5,053,261	7,995,387	8,164,505	7,957,499	7,082,783	9,830,847	8,137,799	7,860,210	8,412,347	10,528,465
Unrestricted	(3,180,197)	(3,584,990)	(3,767,616)	(28,031,456)	(28,842,210)	(31,564,210)	(31,874,212)	(31,571,082)	(30,178,977)	(27,208,323)
Total governmental activities net position	12,611,832	15,568,367	16,888,623	(5,448,918)	(2,223,437)	(4,310,171)	(5,164,918)	(4,341,616)	(968,221)	4,870,969
Business-type activities										
Invested in capital assets, net of related debt	298,436	298,436	247,464	123,999	59,175	65,339	64,065	66,394	66,474	78,781
Restricted	38,950	38,950	38,950	48,552	47,906	42,950	43,050	4,100	-	-
Unrestricted	(119,973)	(90,952)	33,812	143,241	77,415	58,736	21,680	92,412	21,231	-
Total business-type activities net position	217,412	246,434	320,226	315,792	184,495	167,025	128,795	162,906	87,705	78,781
District-wide										
Invested in capital assets, net of related debt	11,037,205	11,456,405	12,739,198	14,749,038	19,595,164	17,488,531	18,635,560	19,435,650	20,874,883	21,629,609
Restricted	5,092,211	8,034,337	8,203,455	8,006,050	7,130,689	9,873,797	8,180,849	7,864,310	8,412,347	10,528,465
Unrestricted	(3,300,171)	(3,675,942)	(3,733,804)	(27,888,215)	(28,764,795)	(31,505,474)	(31,852,531)	(31,478,670)	(30,157,746)	(27,208,323)
Total district net position	12,829,245	15,814,800	17,208,849	(5,133,127)	(2,038,942)	(4,143,146)	(5,036,123)	(4,178,710)	(870,516)	4,949,751

Source: CAFR Schedule A-1

* GASB Statement No. 63 became effective for the Fiscal Year Ended June 30, 2013 which changed Net Assets to Net Position.

WEST MILFORD BOARD OF EDUCATION
Changes in Net Assets/Net Position*, Last Ten Fiscal Years
(accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Expenses										
Governmental activities										
Instruction										
Regular	28,465,802	29,091,197	30,060,451	33,688,879	35,397,999	39,420,525	40,763,496	37,390,157	34,111,561	38,662,244
Special education	9,217,726	9,232,990	9,811,680	10,880,659	11,785,583	13,745,328	14,226,531	12,933,182	12,010,835	13,552,176
Other special education	207,229	312,632	375,189	307,127	313,341	288,723	301,309	319,072	346,903	271,003
Other instruction	1,249,692	1,202,128	1,188,725	1,262,218	1,339,603	1,471,639	1,473,306	1,413,154	1,320,817	1,358,065
Support Services:										
Tuition	4,516,967	5,077,971	4,606,754	4,687,173	4,113,329	4,768,524	4,313,254	3,905,318	3,738,633	3,408,345
Student & instruction related services	8,275,763	8,434,225	8,762,336	9,566,003	10,020,550	11,196,726	11,511,824	11,103,269	10,438,181	10,921,286
General administrative services	1,460,440	1,474,288	1,579,493	1,564,216	1,715,623	1,852,747	1,832,412	1,736,709	1,685,135	1,689,065
School administrative services	3,680,436	3,553,425	3,614,528	4,174,086	4,803,145	5,465,106	5,494,488	4,933,840	4,552,472	5,256,009
Central Services and Admin. Info. Tech.	1,315,933	1,359,028	1,331,554	1,548,677	1,626,964	1,856,924	1,866,713	1,738,594	1,630,974	1,829,219
Plant operations and maintenance	6,749,522	6,877,873	7,153,738	7,936,484	8,021,118	8,978,761	8,977,810	8,680,486	8,321,824	9,850,384
Pupil transportation	5,533,660	5,433,960	5,452,455	5,751,379	5,704,056	6,287,804	6,701,989	6,571,627	5,647,451	5,998,229
Charter Schools	-	-	31,679	33,960	27,501	29,237	-	-	-	42,825
Non-instructional services	-	-	-	-	-	-	-	-	221	-
Interest on Long term debt	94,337	80,093	64,698	49,060	28,340	130,386	91,701	114,395	135,338	102,441
Capital Outlay - Non-depreciable	11,889	16,678	27,501	27,501	32,777	27,501	27,501	174,018	27,501	27,501
Unallocated Benefits	300,873	-	-	17,208	17,656	-	-	-	-	-
Total governmental activities expenses	71,080,269	72,146,488	74,060,781	81,494,628	84,947,584	95,519,929	97,582,335	91,013,821	83,967,846	92,968,792
Business-type activities:										
Food service	1,330,478	1,339,026	1,261,766	1,233,017	1,240,543	1,314,371	1,307,906	1,335,322	1,095,866	945,551
School Aged Child Care	518,337	395,816	238,844	286,769	471,027	427,969	420,506	452,933	362,871	126,418
Total business-type activities expense	1,848,815	1,734,842	1,500,610	1,519,786	1,711,569	1,742,341	1,728,412	1,788,255	1,458,736	1,071,969
Total district expenses	72,929,083	73,881,330	75,561,391	83,014,414	86,659,153	97,262,270	99,310,747	92,802,076	85,426,583	94,040,761
Program Revenues										
Governmental activities:										
Charges for services:										
Instruction (tuition)	-	-	-	-	-	342,190	298,606	242,559	188,738	126,062
Support Services	-	-	-	-	-	-	-	-	-	228,165
Plant operations and maintenance	-	-	-	-	-	-	-	-	2,077	-
Pupil transportation	-	62,868	19,406	34,747	465	13,572	-	-	-	-
Operating grants and contributions	1,649,917	1,578,803	1,466,993	1,405,774	1,423,795	1,381,971	1,319,278	1,297,061	1,226,983	1,617,983
Capital grants and contributions	40,504	-	-	-	-	-	-	-	-	-
Total governmental activities program revenues	2,076,290	1,739,860	1,631,325	1,787,288	1,788,064	1,737,734	1,617,885	1,539,620	1,417,798	1,972,209
Business-type activities:										
Charges for services										
Food service	919,117	805,601	787,385	762,535	763,809	792,535	853,813	888,221	606,128	750
Adult Community School	441,759	439,791	-	-	-	-	-	-	-	-
School Aged Child Care	-	-	324,504	395,322	396,731	403,564	382,121	480,825	287,647	77,271
Operating grants and contributions	280,669	296,511	339,714	355,519	355,600	371,102	387,264	384,616	316,567	797,134
Total business type activities program revenues	1,641,545	1,541,903	1,451,603	1,511,375	1,516,140	1,567,200	1,623,197	1,753,662	1,210,342	875,156
Total district program revenues	3,717,835	3,281,763	3,082,928	3,298,663	3,304,204	3,304,934	3,241,082	3,293,282	2,628,140	2,847,365

WEST MILFORD BOARD OF EDUCATION
Changes in Net Assets/Net Position*, Last Ten Fiscal Years
(accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Net (Expense)/Revenue										
Governmental activities	(69,003,979)	(70,406,628)	(72,429,456)	(79,707,341)	(83,159,519)	(93,782,196)	(95,964,450)	(89,474,201)	(82,550,049)	(90,996,582)
Business-type activities	(207,270)	(192,939)	(49,007)	(8,410)	(195,430)	(175,140)	(105,214)	(34,593)	(248,394)	(196,813)
Total district-wide net expense	(69,211,248)	(70,599,567)	(72,478,463)	(79,715,751)	(83,354,949)	(93,957,336)	(96,069,665)	(89,508,794)	(82,798,443)	(91,193,396)
General Revenues and Other Changes in Net Position										
Governmental activities:										
Property taxes levied for general purposes, net	51,252,781	52,002,781	53,042,837	53,542,837	53,542,837	53,542,837	55,015,708	56,113,022	56,113,022	57,515,848
Taxes levied for debt service	472,983	493,553	497,390	537,742	524,720	514,393	360,313	270,260	270,260	299,710
Unrestricted grants and contributions	21,354,201	20,949,646	28,431,736	31,308,436	37,326,592	40,647,902	34,490,148	29,159,726	29,159,726	36,545,689
Restricted State Aid	4,809	4,771	893	893	893	60,818	184,621	190,740	190,740	205,913
Miscellaneous income	499,600	416,011	973,247	1,093,234	467,602	409,242	311,123	370,486	370,486	817,172
Transfers	(221,211)	(117,049)	(135,588)	(157,608)	(156,547)	(65,488)	(64,410)	(170,791)	(170,791)	(187,700)
Total governmental activities	73,363,163	73,749,713	82,810,515	86,325,533	91,706,097	95,109,703	90,297,503	85,933,443	85,933,443	95,196,633
Business-type activities:										
Investment earnings	750	830	1,213	1,122	1,254	1,496	4,293	2,403	2,403	190
Transfers	221,211	117,049	135,588	157,608	156,547	65,488	64,410	170,791	170,791	187,700
Miscellaneous income	-	4,921	-	-	-	-	-	-	-	-
Total business-type activities	221,961	122,800	136,801	158,730	157,801	66,984	68,703	173,194	173,194	187,889
Total district-wide	73,585,124	73,872,513	82,947,316	86,484,263	91,863,898	95,176,688	90,366,206	86,106,637	86,106,637	95,384,522
Change in Net Position										
Governmental activities	4,359,184	3,343,085	10,381,059	6,618,193	8,546,577	1,327,508	(5,666,947)	(3,540,758)	3,383,394	4,200,050
Business-type activities	14,691	(70,139)	87,794	150,320	(37,629)	(108,156)	(36,511)	138,601	(75,201)	(9,924)
Total district	4,373,875	3,272,946	10,468,853	6,768,512	8,508,948	1,219,352	(5,703,459)	(3,402,157)	3,308,194	4,191,126

Source: CAFR Schedule A-2

* GASB Statement No. 63 became effective for the Fiscal Year Ended June 30, 2013 which changed Net Assets to Net Position.

WEST MILFORD BOARD OF EDUCATION

Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund	4,886,360	6,449,112	7,228,611	7,029,480	7,469,447	6,678,225	6,707,127	6,094,059	6,639,112	8,661,334
Restricted										
Committed	379,385	1,429,374	868,416	879,734	770,194	732,086	620,762	1,125,221	1,544,059	543,609
Assigned	93,389	(120,308)	(10,028)	7,639	(22,246)	(2,441)	283,906	588,100	482,026	2,723,707
Unassigned	5,359,134	7,758,178	8,086,999	7,916,852	8,217,395	7,407,871	7,611,795	7,807,380	8,665,197	11,928,649
Total general fund										
All Other Governmental Funds										
Assigned:										
Debt service fund	-	-	-	-	91,595	-	3,897	-	-	100,001
Committed										
Restricted:										
Special revenue fund	-	-	-	-	-	-	-	-	-	660,356
Capital projects fund	33,424	213,102	213,115	44,806	(1,248,454)	2,306,613	871,498	540,191	1,043,149	663,167
Debt service fund	133,477	83,477	43,478	3,479	1	2	2	100,003	100,003	-
Total all other governmental funds	166,901	296,579	256,593	48,285	(1,156,857)	2,420,536	875,398	640,931	1,143,152	1,423,524

Source: CAFR Schedule B-1

WEST MILFORD BOARD OF EDUCATION

Changes in Fund Balances, Governmental Funds,
Last Ten Fiscal Years
(modified accrual basis of accounting)

	Fiscal Year Ending June 30,									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Revenues										
Tax levy	\$ 50,883,737	\$ 51,725,764	52,496,334	53,540,227	54,080,579	54,087,557	54,057,230	55,376,021	56,383,282	57,815,558
Tuition charges	385,869	98,189	144,926	346,766	363,804	342,190	298,606	242,559	188,738	126,062
Bond Proceeds	-	-	-	-	-	6,500,000	-	-	-	-
Miscellaneous	372,057	597,352	448,735	610,068	638,189	407,161	541,319	312,507	457,651	1,049,837
State sources	20,306,624	21,278,620	20,886,222	21,799,652	22,922,509	23,425,658	25,165,996	26,334,923	25,782,970	26,725,417
Federal sources	2,164,739	1,624,309	1,521,870	1,518,859	1,535,250	1,476,787	1,452,244	1,438,740	1,363,689	1,779,188
Total revenue	74,113,026	75,324,234	75,498,087	77,815,572	79,540,331	86,219,353	81,515,394	83,704,750	84,176,329	87,496,061
Expenditures										
Instruction										
Regular instruction	19,555,480	19,786,858	21,423,864	21,463,410	21,013,763	20,959,577	21,584,843	21,338,475	20,286,831	20,691,065
Special education instruction	5,800,049	5,766,819	6,416,302	6,120,814	6,241,764	6,550,956	6,790,092	6,815,361	6,847,921	6,753,995
Other special instruction	207,229	312,632	375,190	307,127	313,341	288,723	301,309	319,072	346,903	271,003
Other instruction	1,249,692	1,202,128	1,188,725	1,262,218	1,339,603	1,471,639	1,473,306	1,559,671	1,452,480	1,482,131
Support Services:										
Tuition	4,516,967	5,077,971	4,606,754	4,687,173	4,113,329	4,768,524	4,313,254	3,905,318	3,738,633	3,408,345
Student & instruction related services	6,569,916	6,612,463	6,994,280	7,029,828	7,090,211	7,419,527	7,594,501	7,846,180	7,656,076	7,285,752
General administrative services	1,212,227	1,222,241	1,309,895	1,182,703	1,266,389	1,242,662	1,199,448	1,209,560	1,232,821	1,123,395
School Administrative services	2,487,571	2,448,554	2,537,685	2,557,967	2,516,280	2,417,694	2,490,357	2,405,687	2,420,975	2,452,913
Central Services	927,077	967,380	951,232	1,012,607	1,014,190	1,066,400	1,047,457	1,058,774	1,050,362	1,070,631
Plant operations and maintenance	5,348,346	5,462,355	5,755,279	5,936,973	5,737,746	6,005,768	5,863,839	6,091,728	6,088,909	6,930,403
Pupil transportation	4,702,925	4,579,307	4,584,600	4,470,002	4,219,835	4,353,973	4,674,919	4,448,112	4,337,643	4,219,474
Unallocated employee benefits	17,744,396	18,248,736	17,462,024	18,592,142	19,402,412	21,129,834	22,691,016	23,607,853	23,908,633	26,972,418
Charter Schools	-	-	31,679	33,960	28,340	29,237	-	-	-	42,825
Operation of Non-Instructional Services	-	-	-	-	-	-	-	-	221	-
Capital outlay	1,812,231	639,243	1,437,578	3,004,287	6,358,893	5,220,130	2,172,095	3,197,715	3,355,477	3,125,729
Debt Service:										
Principal	422,591	443,227	468,895	484,559	504,559	504,559	392,559	429,558	450,000	500,000
Interest and Other Charges	98,925	84,565	69,428	53,724	37,554	21,054	182,652	115,375	111,000	105,625
Total expenditures	72,655,622	72,854,479	75,613,410	78,199,493	81,198,209	83,522,918	82,698,965	84,848,439	83,284,884	86,435,705
Excess (Deficiency) of revenues over (under) expenditures	1,457,405	2,469,755	(115,323)	(383,921)	(1,657,877)	2,696,434	(1,183,590)	(1,143,689)	891,445	1,060,357
Other Financing sources (uses)										
Capital leases (non-budgeted)	1,023,880	100,500	511,770	330,169	910,885	227,982	-	1,234,704	639,384	1,042,024
Transfers in	33,160	-	1,544,113	1,544,113	2,538,568	1,706,250	300,000	100,000	1,601,870	959,102
Transfers out	(161,250)	(221,211)	(117,049)	(1,679,701)	(2,696,176)	(1,862,796)	(457,623)	(164,410)	(1,772,660)	(1,146,802)
Total other financing sources (uses)	895,789	(120,711)	394,721	194,581	753,277	71,435	(157,623)	1,170,294	468,594	854,324
Net change in fund balances	\$ 2,353,194	\$ 2,349,044	\$ 279,398	\$ (189,340)	\$ (904,600)	\$ 2,767,870	\$ (1,341,213)	\$ 26,605	\$ 1,360,039	\$ 1,914,681
Debt service as a percentage of noncapital expenditures	0.736%	0.731%	0.726%	0.716%	0.724%	0.671%	0.714%	0.667%	0.702%	0.727%

Source: District Records, B-2

Note: Noncapital expenditures are total expenditures less capital outlay.

WEST MILFORD BOARD OF EDUCATION

General Fund - Other Local Revenue by Source
Last Ten Fiscal Years
(modified accrual basis of accounting)

Fiscal Year Ended June 30,	Interest on Investments	Rentals	Tuition	Transportation	Misc.	Total
2012	46,986	88,709	-	-	224,197	359,891
2013	19,159	109,034	-	62,868	307,527	498,588
2014	18,279	147,723	144,926	18,142	247,066	576,136
2015	20,754	134,298	346,766	34,747	414,551	951,116
2016	1,870	137,174	363,804	465	482,709	986,023
2017	1,846	126,793	342,190	13,572	258,326	742,728
2018	3,697	109,379	298,606	-	425,146	836,828
2019	10,312	24,955	242,559	-	275,857	553,683
2020	11,852	1,928	188,738	2,077	441,794	646,389
2021	1,304	441	126,062	-	815,427	943,234

Source: District Records, B-2

WEST MILFORD BOARD OF EDUCATION

Assessed Value and Actual Value of Taxable Property,
Last Ten Fiscal Years

Fiscal Year Ended June 30 ^c	Vacant Land	Residential	Farm Reg.	Cfarm	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities ^a	Net Valuation Taxable	Total Direct School Tax Rate ^b	Estimated Actual (County Equalized Value)
2012 ^c	59,623,200	2,438,581,300	46,780,300	637,900	213,512,900	21,006,400	1,863,100	2,782,005,100	1,854,099	2,783,859,199	1.859	3,095,361,334
2013	81,400,000	2,424,966,800	49,039,000	649,300	208,093,500	18,993,600	1,863,100	2,785,005,300	1,648,987	2,786,654,287	1.884	2,998,856,585
2014	58,415,600	2,408,541,400	47,275,700	602,100	206,092,900	43,988,000	1,643,600	2,766,559,300	-	2,766,559,300	1.935	2,903,914,654
2015	71,583,700	2,400,609,100	45,479,600	588,800	203,852,000	42,403,800	1,643,600	2,766,140,600	-	2,766,140,600	1.955	3,061,922,394
2016	71,272,400	2,395,301,900	46,594,900	551,500	203,171,500	42,229,100	1,643,600	2,761,218,900	100	2,761,219,000	1.958	3,009,175,013
2017	71,272,800	2,389,560,800	47,925,600	557,500	194,201,100	42,229,100	1,643,600	2,747,390,500	-	2,747,390,500	1.968	2,987,917,990
2018	69,741,300	2,386,624,000	49,136,900	570,800	191,330,900	42,015,100	1,643,600	2,741,062,600	100	2,741,062,700	2.021	2,984,770,664
2019	69,399,300	2,389,459,300	47,526,600	592,600	190,758,100	42,015,100	1,543,600	2,741,294,600	100	2,741,294,700	2.057	3,137,210,675
2020	67,939,100	2,387,463,500	48,468,800	594,000	194,950,000	41,891,200	1,543,600	2,742,850,200	100	2,742,850,300	2.108	3,142,778,245
2021	70,991,000	2,384,412,800	48,351,700	593,500	181,994,300	41,891,200	1,543,600	2,729,778,100	100	2,729,778,200	2.160	3,430,231,340

Source: Passaic County, Abstract of Rates & Municipal Tax Assessor

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation.

Reassessment occurs when County Board of Taxation requests Treasury to order reassessment.

^a Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies

^b Tax rates are per \$100 of assessed value

^c Revaluation/Reassessment Year.

WEST MILFORD BOARD OF EDUCATION

Direct and Overlapping Property Tax Rates
Last Ten Fiscal Years*(rate per \$100 of assessed value)*

Fiscal Year Ended June 30,	West Milford Board of Education			Township of West Milford ^c	Passaic County	Total Direct and Overlapping Tax Rate
	Basic Rate ^a	General Obligation Debt Service ^b	Total Direct			
2012	1.842	0.017	1.859	0.832	0.691	3.382
2013	1.866	0.018	1.884	0.840	0.752	3.476
2014	1.917	0.018	1.935	0.883	0.758	3.577
2015	1.936	0.019	1.955	0.909	0.802	3.666
2016	1.939	0.019	1.958	0.925	0.826	3.709
2017	1.949	0.019	1.968	0.929	0.807	3.703
2018	2.008	0.013	2.021	0.865	0.800	3.686
2019	2.046	0.010	2.056	0.863	0.774	3.693
2020	2.149	0.011	2.160	0.862	0.763	3.785

Source: District Records and Municipal Tax Collector

Note:

a The district's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net valuation taxable.

b Rates for debt service are based on each year's requirements.

WEST MILFORD BOARD OF EDUCATION

Principal Property Tax Payers,
Current Year and Nine Years Ago

Taxpayer	2021			2012		
	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value	Taxable Assessed Value	Rank [Optional]	% of Total District Net Assessed Value
City of Newark	\$ 43,193,200	1	1.58%	\$ 25,488,100	1	1.70%
Tenneco Pipeline	25,284,400	2	0.93%			
Inserra/WMLLC	18,099,700	3	0.66%	6,850,000	2	0.46%
HCRI NY-NJ Properties LLC	11,619,000	4	0.43%			
Sprint - Overland Park	6,457,800	5	0.24%			
Lakeland State Bank	4,380,000	6	0.16%	2,794,500	5	0.19%
Suez Water NJ Inc	4,291,500	7	0.16%			
Storage Mall West Milford LLC	4,249,100	8	0.16%			
US Bank Trust	4,069,600	9	0.15%			
Bald Eagle Realty	4,000,000	10	0.15%			
West Milford Shopping Plaza				4,200,000	4	0.28%
Bald Eagle Square				6,102,900	3	0.41%
Castranova				2,100,000	6	0.14%
LGP Realty of West Milford LLC				1,732,600	7	0.12%
Wesstor, LLC				1,582,400	8	0.11%
Dayon Family Trust				1,582,200	9	0.11%
Total	\$ 125,644,300		4.60%	\$ 53,921,100		3.62%

Source: Municipal Tax Assessor's Office

WEST MILFORD BOARD OF EDUCATION

**Property Tax Levies and Collections,
Last Ten Fiscal Years**

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy ^a		Collections in Subsequent Years
		Amount	Percentage of Levy	
2012	50,896,172	50,896,172	100.00%	-
2013	51,725,764	51,725,764	100.00%	-
2014	52,496,334	52,496,334	100.00%	-
2015	53,540,227	53,540,227	100.00%	-
2016	54,080,579	54,080,579	100.00%	-
2017	54,067,557	54,067,557	100.00%	-
2018	54,057,230	54,057,230	100.00%	-
2019	55,376,021	55,376,021	100.00%	-
2020	56,383,282	56,383,282	100.00%	-
2021	57,815,558	57,815,558	100.00%	-

Source: District records including the Certificate and Report of School Taxes (A4F form)

- a** School taxes are collected by the Municipal Tax Collector. Under New Jersey State a municipality is required to remit to the school district the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

WEST MILFORD BOARD OF EDUCATION

Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Governmental Activities			Total District	Percentage of Personal Income ^a	Per Capita ^a
	General Obligation Bonds	Loans Payable	Capital Leases			
2012	2,733,000	69,914	1,214,688	4,017,602	0.3634%	152
2013	2,313,000	46,687	740,945	3,100,632	0.2761%	117
2014	1,868,000	22,792	740,945	2,631,737	0.2219%	100
2015	1,388,000	18,234	680,940	2,087,174	0.1715%	79
2016	888,000	13,676	1,173,897	2,075,572	0.1687%	79
2017	6,888,000	9,117	998,601	7,895,718	0.6333%	299
2018	6,500,000	4,559	606,306	7,110,864	0.5484%	270
2019	6,075,000	-	1,272,539	7,347,539	0.5451%	279
2020	5,625,000	-	1,296,544	6,921,544	0.4729%	264
2021	5,125,000	-	1,696,405	6,821,405	Not Available	Not Available

Source: District CAFR Schedules I-1, I-2

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

- a** See Exhibit NJ J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

WEST MILFORD BOARD OF EDUCATION
Ratios of Net General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Actual Taxable Value ^a of Property	Per Capita ^b
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2012	2,733,000	-	2,733,000	0.10%	104
2013	2,313,000	-	2,313,000	0.08%	88
2014	1,868,000	-	1,868,000	0.07%	71
2015	1,388,000	-	1,388,000	0.05%	53
2016	888,000	-	888,000	0.03%	34
2017	6,888,000	-	6,888,000	0.25%	261
2018	6,500,000	-	6,500,000	0.24%	246
2019	6,075,000	-	6,075,000	0.22%	231
2020	5,625,000	-	5,625,000	0.21%	214
2021	5,125,000	-	5,125,000	Not Available	Not Available

Note: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

a See Exhibit NJ J-6 for property tax data.

b Population data can be found in Exhibit NJ J-14.

Deductions are allowable for resources that are restricted to repaying the principal of debt outstanding.

WEST MILFORD BOARD OF EDUCATION

Direct and Overlapping Governmental Activities Debt
Year Ended June 30, 2021

<u>Governmental Unit</u>	<u>(1) Debt Outstanding</u>	<u>Estimated Percentage Applicable ^a</u>	<u>Estimated Share of Overlapping Debt</u>
Debt repaid with property taxes Township of West Milford	26,860,995	100.000%	26,860,995
Other debt Passaic County Passaic County Utility Authority	302,489,282 44,515,000	5.916% 5.916%	17,895,266 2,633,507
Subtotal, overlapping debt			47,389,768
West Milford Township School District Direct Debt			<u>5,125,000</u>
Total direct and overlapping debt			<u>\$ 52,514,768</u>

Sources: Township of West Milford Finance Officer, Passaic County Finance Office.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of West Milford. This process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping payment.

a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of another governmental unit's taxable value that is within the district's boundaries and dividing it by each unit's total taxable value.

(1) Debt Information as of December 31, 2019

WEST MILFORD BOARD OF EDUCATION

Legal Debt Margin Information,
Last Ten Fiscal Years

Legal Debt Margin Calculation for Fiscal Year 2020

	Equalized valuation basis
2018	\$ 3,022,786,281
2019	\$ 3,137,210,575
2020	\$ 3,162,151,487
[A]	\$ 9,322,148,343
Average equalized valuation of taxable property	\$ 3,107,382,781
Debt limit (4% of average equalization value)	[B] 124,295,311
Total Net Debt Applicable to Limit	[C] 5,125,000
Legal debt margin	[B-C] \$ 119,170,311

	Fiscal Year									
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Debt Limit	139,371,303	\$ 131,113,321	125,220,894	119,942,363	119,507,258	119,666,827	120,786,868	120,265,054	121,972,197	124,295,311
Total net debt applicable to limit	<u>2,802,914</u>	<u>2,359,687</u>	<u>1,890,792</u>	<u>1,406,234</u>	<u>901,676</u>	<u>6,897,117</u>	<u>6,504,559</u>	<u>6,075,000</u>	<u>5,625,000</u>	<u>5,125,000</u>
Legal debt margin	<u>\$ 136,568,389</u>	<u>\$ 128,753,634</u>	<u>\$ 123,330,102</u>	<u>\$ 118,536,129</u>	<u>\$ 118,605,582</u>	<u>\$ 112,769,710</u>	<u>\$ 114,282,309</u>	<u>\$ 114,190,054</u>	<u>\$ 116,347,197</u>	<u>\$ 119,170,311</u>
Total net debt applicable to the limit as a percentage of debt limit	2.14%	1.80%	1.51%	1.17%	0.75%	5.76%	5.39%	5.05%	4.61%	4.12%

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation

WEST MILFORD BOARD OF EDUCATION

Demographic and Economic Statistics
Last Ten Fiscal Years

<u>Year</u>	<u>Population (1)</u>	<u>Personal Income (thousands of dollars) (2)</u>	<u>Per Capita Personal Income (3)</u>	<u>Unemployment Rate (4)</u>
2011	26,393	1,088,975,180	41,260	9.0%
2012	26,382	1,105,590,474	41,907	8.6%
2013	26,402	1,123,061,874	42,537	7.6%
2014	26,408	1,185,930,464	44,908	6.0%
2015	26,424	1,216,693,080	46,045	5.1%
2016	26,388	1,230,129,396	46,617	4.4%
2017	26,418	1,246,691,838	47,191	4.1%
2018	26,372	1,296,632,124	49,167	3.8%
2019	26,324	1,347,867,772	51,203	3.1%
2020	26,242	1,463,647,550	55,775	8.2%

Source:

- (1) U.S. Bureau of the Census, Population Division, (Estimates April 1, 2011 to July 1, 2020)
- (2) Personal Income of the District is based on the County information.
- (3) U.S. Department of Commerce, County information 2011-2020.
- (4) N.J. Department of Labor.

WEST MILFORD BOARD OF EDUCATION

Principal Employers,
Current Year and ten Years Ago

Employer	2019			2010		
	Employees	Rank (Optional)	Percentage of Total Employment	Employees	Rank (Optional)	Percentage of Total Employment

No Data is available for this schedule

WEST MILFORD BOARD OF EDUCATION
Full-time Equivalent District Employees by Function/Program,

Last Ten Fiscal Years

<u>Function/Program</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>
Instruction	235.76	248.00	240.30	238.80	237.20	239.20	241.00	235.00	226.10	216.10
Regular	101.60	111.50	109.40	110.20	102.30	101.30	113.40	97.00	110.00	98.80
Special education	10.50	12.00	14.40	11.20	16.50	17.00	15.60	16.00	15.60	14.60
Other special education	1.00	2.00	3.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Other instruction										
Support Services:										
Student & instruction related services	53.65	52.50	66.00	56.60	53.10	56.50	57.50	56.56	52.70	49.30
General administrative services	8.29	10.50	14.00	14.10	10.00	10.75	11.80	7.05	11.50	11.50
School administrative services	38.75	42.00	37.90	39.70	40.35	36.60	35.00	32.40	40.50	38.00
Central services and Admin.Infor. Tech.	13.70	12.00	16.00	11.10	15.28	20.20	18.25	12.20	18.60	18.00
Plant operations and maintenance	55.25	47.00	60.65	60.55	63.55	65.25	58.25	56.50	57.90	59.60
Pupil transportation	56.95	58.50	61.30	53.45	50.60	55.85	63.00	58.60	46.15	40.05
Food Service	29.00	29.00	17.35	15.06	15.00	15.00	12.00	11.00	8.20	7.10
Adult Community School	22.00	22.00	-	-	-	-	-	-	-	-
Total	626.45	647.00	640.30	611.76	604.88	618.65	626.80	583.31	588.25	554.05

Source: District Budget Records

WEST MILFORD BOARD OF EDUCATION

Operating Statistics

Last Ten Fiscal Years

Fiscal Year	Pupil/Teacher Ratio										Student Attendance Percentage	
	Enrollment	Operating Expenditures ^a	Cost Per Pupil	Percentage Change	Teaching Staff ^b	Elementary School	Middle School	High School	Average Daily Enrollment (ADE) ^c	Average Daily Attendance (ADA) ^c		% Change in Average Daily Enrollment
2012	3,696	70,321,875	18,050	5.64%	307	1:12	1:14	1:12	3,797.3	3,615.9	-3.87%	95.22%
2013	3,814	71,687,444	18,796	4.13%	302	1:23	1:11	1:26	3,685.5	3,494.4	-2.94%	94.81%
2014	3,768	73,637,509	19,718	4.79%	319	1:11	1:24	1:23	3,597.6	3,444.3	-2.39%	95.74%
2015	3,710	74,984,506	20,211	2.50%	308	1:15	1:29	1:14	3,597.3	3,442.2	-0.01%	95.69%
2016	3,613	74,297,203	20,564	1.75%	308	1:12	1:12	1:12	3,484.5	3,334.9	-3.14%	95.71%
2017	3,377	77,776,917	23,031	12.00%	320	1:11	1:11	1:10	3,387.9	3,225.8	-2.77%	95.22%
2018	3,288	79,951,679	24,316	5.58%	308	1:11	1:11	1:11	3,362.2	3,214.4	-0.76%	95.60%
2019	3,268	81,105,791	24,818	2.06%	300	1:11	1:12	1:11	3,294.0	3,144.8	-2.03%	95.47%
2020	3,241	79,368,186	24,489	-1.33%	288	1:11	1:08	1:11	3,163.0	3,063.0	-3.98%	96.84%
2021	3,089	82,704,350	26,774	9.33%	286	1:10	1:12	1:10	3,019.0	2,920.4	-4.55%	96.73%

Sources: District records

Note: Enrollment based on annual October district count.

a Operating expenditures equal total expenditures J-4, less debt service and capital outlay.

b Teaching staff includes only full-time equivalents of certificated staff.

c Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS) at June 30.

WEST MILFORD BOARD OF EDUCATION

School Building Information

Last Ten Fiscal Years

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<u>District Building</u>										
<u>Elementary</u>										
Apshawa (1996)										
Square Feet	37,172	37,172	37,172	37,172	37,172	37,172	37,172	37,172	37,172	37,172
Capacity (students)	367	367	367	367	367	367	367	367	367	367
Enrollment	269	264	264	260	276	276	264	244	242	197
Maple Road (1968)										
Square Feet	46,947	46,947	46,947	46,947	46,947	46,947	46,947	46,947	46,947	46,947
Capacity (students)	373	373	373	373	373	373	373	373	373	373
Enrollment	329	327	327	282	274	275	295	295	285	288
Marshall Hill (1959)										
Square Feet	37,546	37,546	37,546	37,546	37,546	37,546	37,546	37,546	37,546	37,546
Capacity (students)	486	486	486	486	486	486	486	486	486	486
Enrollment	325	307	307	289	294	265	256	272	265	236
Paradise Knoll (1955)										
Square Feet	30,547	30,547	30,547	30,547	30,547	30,547	30,547	30,547	30,547	30,547
Capacity (students)	350	350	350	350	350	350	350	350	350	350
Enrollment	302	302	302	324	296	280	273	274	243	180
Upper Greenwood Lake (1966)										
Square Feet	36,155	36,155	36,155	36,155	36,155	36,155	36,155	36,155	36,155	36,155
Capacity (students)	456	456	456	456	456	456	456	456	456	456
Enrollment	313	283	283	328	302	298	306	307	298	199
Westbrook(1973)										
Square Feet	42,339	42,339	42,339	42,339	42,339	42,339	42,339	42,339	42,339	42,339
Capacity (students)	508	508	508	373	373	373	373	508	508	508
Enrollment	399	395	395	366	362	351	315	301	280	215

WEST MILFORD BOARD OF EDUCATION

School Building Information
Last Ten Fiscal Years

	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Middle School										
Macopin (1959)										
Square Feet	105,066	105,066	105,066	105,066	105,066	105,066	105,066	105,066	105,066	105,066
Capacity (students)	869	869	869	869	869	869	869	869	869	869
Enrollment	627	604	615	576	540	526	519	535	518	761
High School										
West Milford (1976)										
Square Feet	182,514	182,514	182,514	182,514	182,514	182,514	182,514	182,514	182,514	182,514
Capacity (students)	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840	1,840
Enrollment	1,242	1,220	1,182	1,173	1,149	1,106	1,060	1,040	985	954
Other										
Administration Building (1976)										
Square Feet	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Transportation Office (1976)										
Square Feet	980	980	980	980	980	980	980	980	980	980
Transportation Garage (1976)										
Square Feet	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600	1,600
Transportation Garage (2005)										
Square Feet	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Maintenance Pole Barn (1985)										
Square Feet	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500
Hillcrest Community Center (1925)										
Square Feet	7,005	7,005	7,005	7,005	7,005	7,005	7,005	7,005	7,005	7,005
Number of Schools at June 30, 2019										
Elementary = 6										
Middle School = 1										
High School = 1										
Other = 6										

Source: District Facilities Office
 Note: Year of original construction is shown in parentheses. Increases in square footage and capacity are the result of additions. Enrollment is based on the annual October district count.

WEST MILFORD BOARD OF EDUCATION

GENERAL FUND
SCHEDULE OF ALLOWABLE MAINTENANCE EXPENDITURES BY SCHOOL FACILITY
LAST TEN FISCAL YEARS
UNAUDITED

UNDISTRIBUTED EXPENDITURES - REQUIRED MAINTENANCE FOR SCHOOL FACILITIES
11-000-261-XXX

*School Facilities	Project # (s)	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
WEST MILFORD HIGH SCHOOL	N/A	171,895	218,730	161,736	190,743	273,852	157,713	262,992	205,938	191,318	178,467
APSHAWA	N/A	54,150	53,969	25,622	48,211	42,595	63,120	26,474	46,534	52,637	65,872
MACOPIN	N/A	209,531	90,305	77,241	111,315	135,015	110,186	160,368	125,260	144,038	125,260
MAPLE ROAD	N/A	93,811	107,914	68,818	70,909	53,892	59,152	57,431	67,017	24,319	67,017
MARSHALL HILL	N/A	114,461	50,545	146,260	48,852	39,206	51,590	36,144	51,995	86,234	24,524
PARADISE KNOLL	N/A	83,682	46,496	56,011	39,952	48,323	59,523	30,093	51,938	42,999	51,938
UPPER GREENWOOD LAKE	N/A	137,517	71,646	114,542	84,199	55,514	57,576	99,891	34,252	47,783	34,252
WEST BROOK	N/A	51,800	88,672	95,004	43,925	81,532	53,068	64,160	31,903	69,634	31,903
ADMINISTRATION	N/A	23,210	10,557	16,178	19,357	12,054	41,713	14,351	47,971	65,360	47,971
HILLCREST	N/A	8,640	6,685	-	-	-	-	-	-	5,231	-
MAINTENANCE POLE BARN	N/A	30,858	47,717	53,487	32,207	88,914	73,257	92,437	36,569	45,634	12,098
TRANSPORTATION GARAGE	N/A	62,821	56,369	14,638	34,684	16,897	15,378	21,653	14,901	17,074	14,901
TOTAL SCHOOL FACILITIES		1,042,376	849,605	829,537	724,355	847,794	742,276	865,994	714,278	792,261	654,203

(*) School facilities as defined under EFCFA.
(N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3)

Source: District Records

WEST MILFORD SCHOOL DISTRICT

Insurance Schedule
June 30, 2021
Unaudited

	Limit	Deductible
Policy #GPNU-EP-0015775-00/000		
<u>Property & Casualty - National Union Fire Ins. Co. of Pittsburgh</u>		
Building & Contents including Equipment Breakdown	121,358,108	5,000
Commercial General Liability:		
Per Occurrence	1,000,000	
Personal and Advertising Injury Limit	1,000,000	
Damage to Rented Premises	1,000,000	
Product/Completed Operations Aggregate	3,000,000	
General Aggregate - Policy Limit	3,000,000	
Medical Expenses	10,000	
Employee Benefits Liability	1,000,000	
Business Income	250,000	5,000
Extra Expense	5,000,000	5,000
Limited Pollution Liability Extension	1,000,000	
Employee Dishonesty including Faithful Performance	500,000	5,000
Forgery or Alteration	250,000	5,000
Ordinance or Law Coverage B&C	1,000,000	5,000
Form C Loss (Inside) Money & Securities	250,000	5,000
EDP Equipment Coverage	Per Schedule	5,000
Earthquake - Blanket Coverage	5,000,000	100,000
Flood (Outside Zones A,V or B)	5,000,000	50,000
(Zone B)	2,000,000	100,000
(Zone A, N or V)	1,000,000	500,000
Commercial Automobile Liability	1,000,000	
Towing & Labor	5,000	
Comprehensive & Collision	Symbol 2 & 8	1,000
	Limit	Retention
<u>Commercial Umbrella</u> - National Union Fire Ins. Co. of Pittsburgh		
Policy GPNU-EP-0015775-00	9,000,000	10,000
<u>Excess Liability</u> - Fireman's Fund		
Policy USL009329203	25,000,000	Excess of \$40 Million
<u>Excess Liability</u> - NJUIP	30,000,000	Excess of \$10 Million
<u>School Board Legal Liability E&O</u> - XL Insurance		
Policy - ELL0950359	1,000,000	
Insuring Agreement A & C		25,000
Insuring Agreement B		50,000

WEST MILFORD SCHOOL DISTRICT

Insurance Schedule
June 30, 2021
Unaudited

	<u>Limit</u>	<u>Retention</u>
<u>Public Official Bonds</u>		
Barbara Francisco, Business Admin. Board Sec. Hanover Insurance Company Bond #BOY8903487 Bond Term: 7/31/20-7/31/21	450,000	N/A
Jacqueline Massaro, Treasurer Developers Surety & Indemnity Co. Bond #658514C Bond Term: 7/1/20-6/30/21	343,000	N/A
<u>Cyber Liability - Indian Harbor Insurance Company</u>		
Policy - MTP004157205 Combined Policy Aggregate Limit Claims Made Form - Retro Date Coverage	2,000,000	100,000 Full Prior Acts
<u>Environmental Impairment Liability - Site Specific - Chubb</u> (Markel Evanston Insurance Company)		
Claims Made Form Policy MKLV1ENV102531 Per Pollution Condition Per Named Insured Sublimit Self-Insured - Retention Program Aggregate	1,000,000 3,000,000 10,000,000	25,000
<u>Storage Tank Third Party Liability - Nautilus Insurance Co.</u>		
Claims Made Form Policy - CST2003317-19 Each Claim Total all Claims Coverage E: Defense (Occ/Total) Retro Date Coverages A and B: 140 High Crest Drive 41 Henry Road 51 Highlander Drive Policy Term: 7/30/20-7/30/21	<u>Limit</u> 1,000,000 1,000,000 250,000	<u>Deductible</u> 5,000 9/30/1998 7/1/1998 7/30/2011
<u>NFIP Flood Insurance Policy - Selective Ins. Co. of New England</u>		
Policy-FLD2296031 Building Contents Policy Term: 4/11/20-4/11/21 Policy Term: 4/11/21-4/11/22	100,000 50,000	1,000 1,000

SINGLE AUDIT SECTION



WIELKOTZ & COMPANY LLC
CERTIFIED PUBLIC ACCOUNTANTS

STEVEN D. WIELKOTZ, CPA, RMA, PSA
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**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

Honorable President and
Members of the Board of Education
Township of West Milford School District
County of Passaic
West Milford, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America; audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Board of Education of the Township of West Milford School District, in the County of Passaic, New Jersey, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District’s basic financial statements, and have issued our report thereon dated February 18, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Township of West Milford Board of Education’s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township of West Milford Board of Education’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Township of West Milford Board of Education’s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements



will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township of West Milford Board of Education's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that is required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

We noted certain matters that were required to be reported to the Board of Education of the Township of West Milford School District in the separate Auditors' Management Report on Administrative Findings - Financial, Compliance and Performance dated February 18, 2022.

The West Milford Board of Education's responses to the findings are described in the accompanying Schedule of Findings and Questioned Costs. The West Milford Board of Education's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the responses.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Thomas M. Ferry

Thomas M. Ferry
Licensed Public School Accountant
No. 20CS00209100

Wielkotz & Company, LLC
Wielkotz & Company, LLC
Certified Public Accountants

Rockaway, New Jersey

February 18, 2022



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INDEPENDENT AUDITOR’S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE AS REQUIRED BY THE UNIFORM GUIDANCE AND N.J. OMB CIRCULAR 15-08

Honorable President and
Members of the Board of Education
Township of West Milford School District
County of Passaic
West Milford, New Jersey

Report on Compliance for Each Major Federal and State Program

We have audited the Board of Education of the Township of West Milford School District in the County of Passaic, New Jersey, compliance with the types of compliance requirements described in the *OMB Compliance Supplements* and the New Jersey State Aid/Grant Compliance Supplement that could have a direct and material effect on each of the Township of West Milford Board of Education’s major federal and state programs for the fiscal year ended June 30, 2021. The Township of West Milford Board of Education’s major federal and state programs are identified in the summary of auditor’s results section of the accompanying schedule of findings and questioned costs.

Management’s Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal and state programs.

Auditor’s Responsibility

Our responsibility is to express an opinion on compliance for each of the Township of West Milford Board of Education’s major federal and state programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits



contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey; Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and N.J. OMB Circular 15-08. Those standards, the Uniform Guidance and N.J. OMB Circular 15-08 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the Township of West Milford Board of Education's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal and state program. However, our audit does not provide a legal determination of the Township of West Milford Board of Education's compliance.

Opinion on Each Major Federal and State Program

In our opinion, the Township of West Milford Board of Education complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the year ended June 30, 2021.

Report on Internal Control Over Compliance

Management of the Township of West Milford Board of Education is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Township of West Milford Board of Education's internal control over compliance with the type of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance New Jersey OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Township of West Milford Board of Education's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal and state program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal and state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.



Honorable President and
Members of the Board of Education

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Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and N.J. OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

Thomas M. Ferry

Thomas M. Ferry
Licensed Public School Accountant
No. 20CS00209100

Wielkocz & Company, LLC

Wielkocz & Company, LLC
Certified Public Accountants

Rockaway, New Jersey

February 18, 2022

WEST MILFORD SCHOOL DISTRICT
Schedule of Expenditures of Federal Awards
for the Fiscal Year Ending June 30, 2021

Federal Grantor/Pass-Through Grantor/ Program Title	Federal CFDA Number	Federal Award Identification Number (FAIN)	Grant State Project Number	Award Amount	Grant Period From / To	June 30, 2020		June 30, 2021		MEMO Cumulative Total Expenditures
						(Accounts Receivable)	Unearned Revenue	(Accounts Receivable)	Unearned Revenue	
Passed-through State Department of Education:										
General Fund:										
U.S. Department of Health and Human Services:										
Medicaid Reimbursement	93.778	2005NJ5MAP	N/A	165,705.56	7/1/20-6/30/21	-	-	-	-	165,705.56
Total General Fund						-	-	-	-	165,705.56
U.S. Department of Agriculture										
Passed - through State Department of Education:										
Enterprise Fund:										
U.S.D.A. Commodities Program	10.550	211NJ304N1099	N/A	33,702.21	7/1/20-6/30/21	-	1,892.44	-	1,809.82	33,702.21
National School Lunch Program	10.555	201NJ304N1099	N/A	215,315.50	7/1/19-6/30/20	(11,122.08)	-	-	-	215,315.50
National School Lunch Program	10.555	211NJ304N1099	N/A	628,261.36	7/1/20-6/30/21	-	-	(171,487.44)	-	628,261.36
After School Snack Program	10.555	211NJ304N1099	N/A	1,096.32	7/1/20-6/30/21	-	-	(289.52)	-	1,096.32
School Breakfast Program	10.553	201NJ304N1099	N/A	31,076.96	7/1/19-6/30/20	(5,880.65)	-	-	-	31,076.96
School Breakfast Program	10.553	211NJ304N1099	N/A	81,947.72	7/1/20-6/30/21	-	-	(3,671.15)	-	81,947.72
National School Lunch Program Equipment Assistance	10.579	16161NJ364N5103	N/A	19,000.00	7/1/20-6/30/21	(17,002.73)	1,892.44	428.04	1,909.82	19,000.00
Total Enterprise Fund										1,010,400.07
U.S. Department of Education										
Passed - through State Department of Education:										
Special Revenue Fund:										
Title I - Improving Basic Programs	84.010	S010A190030	ESEA5650-20	311,729.00	9/1/19-8/31/20	(69,672.57)	-	-	-	311,729.00
Title I - Improving Basic Programs	84.010	S010A200030	ESEA5650-21	313,058.00	9/1/20-8/31/21	(69,672.57)	-	-	-	279,591.92
Title II - A -Teacher & Principal Training & Recruiting	84.367	S367A190029	ESEA5650-20	74,948.00	9/1/19-8/31/20	(2,715.02)	-	-	-	74,948.00
Title II - A -Teacher & Principal Training & Recruiting	84.367	S367A200029	ESEA5650-21	67,210.00	9/1/20-8/31/21	(2,715.02)	-	-	-	27,231.33
Title III Immigrant	84.365A	S365A200030	ESEA5650-21	1,564.00	9/1/20-8/31/21	-	-	-	-	1,564.00
Title IV - Safe and Drug-Free Schools	84.424	S424A190031	ESEA5650-20	19,456.00	9/1/19-8/31/20	-	-	-	-	19,456.00
Title IV - Safe and Drug-Free Schools	84.424	S424A200031	ESEA5650-21	23,018.00	9/1/20-8/31/21	-	-	-	-	1,921.55
IDEA Part B, Basic Regular	84.027	H027A200100	IDEA5650-21	864,650.00	9/1/20-8/31/21	-	-	-	-	864,650.00
IDEA Part B, Preschool	84.173	H173A200114	IDEA5650-21	37,782.00	9/1/20-8/31/21	-	-	-	-	37,782.00
CARES Emergency Relief Grant	84.425D	S425D20027	N/A	250,611.00	3/13/20-9/30/22	-	-	-	-	199,634.56
CRRSA - ESSER II	84.425D	S425D21027	N/A	1,026,095.00	3/13/20-9/30/23	-	-	-	-	-
CRRSA - Learning Acceleration	84.425D	S425D21027	N/A	65,850.00	3/13/20-9/30/23	-	-	-	-	24,899.55
CRRSA - Mental Health	84.425D	S425D21027	N/A	45,000.00	3/13/20-9/30/23	-	-	-	-	-
Coronavirus Relief Fund	21.019		N/A	140,480.00	3/13/20-9/30/21	-	-	-	-	140,480.00
Total Special Revenue Fund						(72,387.59)	-	-	-	1,983,797.91
Total Federal Financial Awards						(89,390.32)	1,892.44	428.04	1,909.82	3,159,903.54

See accompanying notes to Schedules of Expenditures of Federal awards and State Financial Assistance.

WEST MILFORD SCHOOL DISTRICT
Schedule of Expenditures of State Financial Assistance
for the Fiscal Year Ending June 30, 2021

State Grantor/Program Title	Grant or State Project Number	Program or Award Amount	Grant Period From / To	June 30, 2020		Cash Received	Budgetary Expenditures	June 30, 2021		MEMO	
				(Accounts Receivable)	Due to Grantor			(Accounts Receivable)	Due to Grantor at		
State Department of Education:											
General Fund:											
Equalization Aid	495-034-5120-078	7,365,798.00	7/1/20-6/30/21	-	-	6,657,931.36	(7,365,798.00)	-	-	(707,866.64)	7,365,798.00
Transportation Aid	495-034-5120-014	842,009.00	7/1/20-6/30/21	-	-	761,069.44	(842,009.00)	-	-	(80,939.56)	842,009.00
Categorical Special Education Aid	495-034-5120-089	2,725,234.00	7/1/20-6/30/21	-	-	2,463,266.20	(2,725,234.00)	-	-	(261,967.80)	2,725,234.00
Categorical Security Aid	495-034-5120-084	339,929.00	7/1/20-6/30/21	-	-	307,252.74	(339,929.00)	-	-	(32,676.26)	339,929.00
Subtotal State Aid - Public Cluster				-	-	10,189,519.74	(11,272,970.00)	-	-	(1,083,450.26)	11,272,970.00
Extraordinary Special Education Aid	495-034-5120-473	1,182,695.00	7/1/19-6/30/20	(1,075,016.00)	-	1,182,695.00	(107,679.00)	-	-	-	1,186,695.00
Extraordinary Special Education Aid	495-034-5120-473	1,656,199.00	7/1/20-6/30/21	-	-	-	(1,656,199.00)	(1,656,199.00)	-	-	1,656,199.00
Nonpublic Transportation Aid	495-034-5120-014	24,650.00	7/1/20-6/30/21	-	-	-	(24,650.00)	(24,650.00)	-	-	24,650.00
On-Behalf TPAF Pension	495-034-5094-006	8,325,168.00	7/1/20-6/30/21	-	-	8,325,168.00	(8,325,168.00)	-	-	-	8,325,168.00
On-Behalf TPAF NCGI Premium	495-034-5094-007	158,397.00	7/1/20-6/30/21	-	-	158,397.00	(158,397.00)	-	-	-	158,397.00
On-Behalf TPAF Post Retirement Medical	495-034-5094-001	2,658,617.00	7/1/20-6/30/21	-	-	2,658,617.00	(2,658,617.00)	-	-	-	2,658,617.00
On-Behalf TPAF Long-term Disability	495-034-5094-004	4,019.00	7/1/20-6/30/21	-	-	4,019.00	(4,019.00)	-	-	-	4,019.00
Reimbursed TPAF - Social Security	495-034-5094-003	2,228,287.58	7/1/19-6/30/20	(110,412.71)	-	110,412.71	-	-	-	-	2,228,287.58
Reimbursed TPAF - Social Security	495-034-5094-003	2,121,892.82	7/1/20-6/30/21	(1,185,428.71)	-	24,750,721.27	(2,121,892.82)	(1,680,849.00)	-	(1,083,450.26)	2,121,892.82
Total General Fund				(1,185,428.71)	-	24,750,721.27	(26,329,591.82)	(1,680,849.00)	-	(1,083,450.26)	29,636,895.40
Debt Service Fund:											
Debt Service Aid	495-034-5120-075	205,913.00	7/1/20-6/30/21	-	-	205,913.00	(205,913.00)	-	-	-	205,913.00
Total Debt Service Fund				-	-	205,913.00	(205,913.00)	-	-	-	205,913.00
State Department of Agriculture Enterprise Fund:											
State School Lunch Program	100-010-3350-023	12,153.18	7/1/19-6/30/20	(3,270.27)	3.96	3,266.31	-	-	-	-	12,153.18
State School Lunch Program	100-010-3350-023	33,126.29	7/1/20-6/30/21	-	-	25,966.44	(33,126.29)	(7,159.85)	-	-	33,126.29
Total Enterprise Fund				(3,270.27)	3.96	29,232.75	(33,126.29)	(7,159.85)	-	-	45,279.47
Total State Financial Assistance				(1,188,698.98)	3.96	24,985,867.02	(26,568,631.11)	(1,688,008.85)	-	(1,083,450.26)	29,888,087.87
Less: On-Behalf Contributions:											
On-Behalf TPAF Pension	495-034-5094-006	8,325,168.00	7/1/20-6/30/21	-	-	8,325,168.00	(8,325,168.00)	-	-	-	8,325,168.00
On-Behalf TPAF NCGI Premium	495-034-5094-007	158,397.00	7/1/20-6/30/21	-	-	158,397.00	(158,397.00)	-	-	-	158,397.00
On-Behalf TPAF Post Retirement Medical	495-034-5094-001	2,658,617.00	7/1/20-6/30/21	-	-	2,658,617.00	(2,658,617.00)	-	-	-	2,658,617.00
On-Behalf TPAF Long-term Disability	495-034-5094-004	4,019.00	7/1/20-6/30/21	-	-	4,019.00	(4,019.00)	-	-	-	4,019.00
Total On-Behalf Contributions				-	-	11,146,201.00	(11,146,201.00)	-	-	-	11,146,201.00
Total For State Aid Financial Assistance Determination				(1,188,698.98)	3.96	13,839,666.02	(15,422,430.11)	(1,688,008.85)	-	(1,083,450.26)	18,741,886.87

NOTE 1. GENERAL

The accompanying Schedules of Expenditures of Federal Awards and State Financial Assistance include the activity of all Federal and State Award programs of the Board of Education, Township of West Milford School District. The Board of Education is defined in Note 1 to the Board's basic financial statements. All Federal Awards and State Financial Assistance received directly from federal and state agencies, as well as Federal Awards and State Financial Assistance passed through other government agencies is included on the Schedule of Expenditures of Federal Awards and State Financial Assistance.

NOTE 2. BASIS OF ACCOUNTING

The accompanying schedules of expenditures of Federal Awards and State Financial Assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Notes 2(C) and 2(D) to the Board's basic financial statements. The information in these schedules are presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and N.J. OMB Circular 15-08 Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last state aid payment in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes, those payments are not recognized until the subsequent budget year due to the state deferral and recording of the last state aid payment in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the last state aid payment in the current budget year, consistent with N.J.S.A. 18A:22-44.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$189,912.00 for the general fund and \$(62,308.07) for the special revenue fund. See Exhibit C-3 for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds.

NOTE 3. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (continued)

Additionally, as discussed further in Notes 9 and 10, the State of New Jersey makes contributions on-behalf of the District for TPAF post-retirement medical and pension contributions. The total amount of these contributions during 2021 fiscal year was \$11,146,201.00.

Financial assistance revenues are reported in the District's basic financial statements on a GAAP basis as follows:

	<u>Federal</u>	<u>State</u>	<u>Total</u>
General Fund	\$165,705.56	\$26,519,503.82	\$26,685,209.38
Special Revenue Fund	1,613,482.53		1,613,482.53
Debt Service Fund		205,913.00	205,913.00
Food Service	<u>764,007.61</u>	<u>33,126.29</u>	<u>797,133.90</u>
Total Financial Awards	<u>\$2,543,195.70</u>	<u>\$26,758,543.11</u>	<u>\$29,301,738.81</u>

NOTE 4. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 5. OTHER

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively.

The amount reported as TPAF Pension Contributions represents the amount paid by the State on behalf of the District for the year ended June 30, 2021. The amount reported as TPAF Social Security Contributions represents the amount reimbursed by the State for the employer's share of social security contributions for TPAF members for the year ended June 30, 2021.

NOTE 6. ON-BEHALF PROGRAMS NOT SUBJECT TO STATE SINGLE AUDIT

On-behalf State programs for TPAF Pension and Post-Retirement Medical Benefits Contributions are not subject to a State single audit and, therefore, are excluded from major program determination. The Schedule of State Financial Assistance provides a reconciliation of State financial assistance reported in the District's financial statements and the amount subject to State single audit and major program determination.

NOTE 7. INDIRECT COST RATE

The Township of West Milford School District has elected not to use the 10 percent de minimis Indirect Cost Rate as allowed under the Uniform Guidance.

**TOWNSHIP OF WEST MILFORD SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Section 1 - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- 1) Material weakness(es) identified? yes X no
 2) Significant deficiencies identified? yes X none reported

Noncompliance material to basic financial statements noted? yes X no

Federal Awards

Internal Control over major federal programs:

- 1) Material weakness(es) identified? yes X no
 2) Significant deficiencies identified? yes X none reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section.516(a)? yes X no

Identification of major federal programs:

<u>CFDA Number(s)</u>	<u>FEIN Number(s)</u>	<u>Name of Federal Program or Cluster</u>
		Special Education Cluster:
84.027	H027A200100	Special Education Basic
84.173	H173A200100	Special Education Preschool
		Child Nutrition Cluster:
10.553	21NJ304N1099	School Breakfast Program
10.555	21NJ304N1099	National School Lunch Program

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk audited? X yes no

**TOWNSHIP OF WEST MILFORD SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(continued)**

Section 1 - Summary of Auditor's Results, (continued)

State Awards

Dollar threshold used to distinguish between type A and type B programs: \$750,000

Auditee qualified as low-risk auditee? X yes no

Internal Control over major state programs:

1) Material weakness(es) identified? yes X no

2) Significant deficiencies identified that are not considered to be material weaknesses? yes X none reported

Type of auditor's report on compliance for major state programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with NJ OMB Circular letter 15-08, as applicable? yes X no

Identification of major state programs:

<u>State Grant/Project Number(s)</u>	<u>Name of State Program</u>
<u>21-495-034-5120-014</u>	State Aid - Public: <u>Transportation Aid</u>
<u>21-495-034-5120-078</u>	<u>Equalization Aid</u>
<u>21-495-034-5120-089</u>	<u>Categorical Special Ed Aid</u>
<u>21-495-034-5120-078</u>	<u>Categorical Security Aid</u>

**TOWNSHIP OF WEST MILFORD SCHOOL DISTRICT
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021
(continued)**

Section II - Schedule of Financial Statement Findings

NONE

Section III - Federal Awards and State Financial Assistance Findings and Questioned Costs

NONE

**TOWNSHIP OF WEST MILFORD SCHOOL DISTRICT
SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS
FOR THE FISCAL YEAR ENDED JUNE 30, 2021**

Status of Prior Year Findings

None