#### COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE WILLINGBORO TOWNSHIP SCHOOL DISTRICT BOARD OF EDUCATION BURLINGTON COUNTY, NEW JERSEY

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Prepared by Willingboro Township School District Finance Department

# **OUTLINE OF CAFR**

|            |   | PAGE              |
|------------|---|-------------------|
|            | DUCTORY SECTION   |                   |
|            | tter of Transmittal   | 1                 |
|            | ganizational Chart  | 7                 |
|            | ster of Officials   | 8                 |
| Co         | nsultants and Advisors  | 9                 |
|            | CIAL SECTION<br>lependent Auditor's Report  | 11                |
|            | <b>REQUIRED SUPPLEMENTARY INFORMATION — PART I</b>  |                   |
| Manage     | ement's Discussion and Analysis   | 15                |
| BASIC      | FINANCIAL STATEMENTS  |                   |
| A. Dist    | rict-wide Financial Statements:   |                   |
| A-1        |   | 23                |
| A-2        | Statement of Activities   | 24                |
|            | Financial Statements:   |                   |
| B-1        | Balance Sheet   | 27                |
| B-2        | Statement of Revenues, Expenditures & Changes in Fund Balances                                | 28                |
| B-3        | Reconciliation of the Statement of Revenues, Expenditures & Changes                           | 20                |
| Dana       | in Fund Balances of Governmental Funds to the Statement of Activities                         | 29                |
| -          | ietary Funds:   | 21                |
| B-4        | Statement of Net Position   | 31                |
| B-5<br>B-6 | Statement of Revenues, Expenditures & Changes in Fund Net Position<br>Statement of Cash Flows | 32<br>33          |
| -          | ziary Funds:  | 55                |
| B-7        | Statement of Fiduciary Net Position   | N/A               |
| B-8        | Statement of Changes in Fiduciary Net Position  | N/A               |
|            |   |                   |
| Notes      | s to Financial Statements   | 37                |
|            | <b>REQUIRED SUPPLEMENTARY INFORMATION – PART II</b>   |                   |
|            | etary Comparison Schedules  |                   |
| C-1        | Budgetary Comparison Schedule — General Fund  | 75                |
| C-la       | Combining Schedule of Revenues, Expenditures & Changes in                                     |                   |
| ~ **       | Fund Balance - Budget & Actual  | N/A               |
| C-lb       | Education Jobs Fund Program – Budget & Actual   | N/A               |
| C-2        | Budgetary Comparison Schedule — Special Revenue Fund  | 84<br>(continued) |
|            |   | (commued)         |

| <b>OUTLINE OF CAFR — (continued):</b>   | DACE              |
|---|-------------------|
| Notes to the Required Supplementary Information<br>C-3 Budget-to-GAAP Reconciliation  | <b>PAGE</b><br>85 |
| <b>REQUIRED SUPPLEMENTARY INFORMATION — PART III</b>  |                   |
| <ul> <li>Schedules Related to Accounting and Reporting for Pensions (GASB 68)</li> <li>L-1 Schedule of the District's Proportionate Share of the Net Pension Liability - PERS</li> <li>L-2 Schedule of District Contributions - PERS</li> <li>L-3 Schedule of the District's Proportionate Share of the Net Pension Liability - TPAF</li> </ul> | 87<br>87<br>87    |
| Schedules Related to Accounting and Reporting for OPEB (GASB 75)<br>M-1 Schedule of the District's Changes in the Net OPEB Liability and<br>Related Ratios  | 88                |
| Notes to the Required Supplementary Information – Part III  | 89                |
| OTHER SUPPLEMENTARY INFORMATION   |                   |
| D. School Based Budget Schedules Fund —   |                   |
| <ul><li>D-1 Combining Balance Sheet</li><li>D-2 Blended Resource Fund - Schedule of Expenditures Allocated</li></ul>  | N/A               |
| by Resource Type - Actual<br>D-3 Blended Resource Fund - Schedule of Blended Expenditures -   | N/A               |
| Budget and Actual   | N/A               |
| <ul> <li>E. Special Revenue Fund:</li> <li>E-1 Combining Schedule of Revenues &amp; Expenditures Special<br/>Revenue Fund — Budgetary Basis</li> </ul>  | 93                |
| E-2 Preschool Education Aid Schedule(s) of Expenditures - Budgetary Basis   | 96                |
| F. Capital Projects Fund:<br>F-1 Summary Statement of Project Expenditures  | 97                |
| <ul> <li>F-2 Summary Schedule of Revenues, Expenditures and Changes in</li> <li>Fund Balance — Budgetary Basis</li> </ul>   | 98                |
| Fund Balance — Budgetary Basis<br>F-2a Schedule of Revenues, Expenditures Project Balance & Project Status —<br>Upgrades to Levitt Middle School  | 99<br>99          |
| F-2b Schedule of Revenues, Expenditures Project Balance & Project Status —  |                   |
| Other Capital Projects<br>F-2c Schedule of Revenues, Expenditures Project Balance & Project Status —  | 100               |
| Renovations to Levitt Middle School<br>F-2d Schedule of Revenues, Expenditures Project Balance & Project Status —   | 101               |
| HVAC Project<br>F-2e Schedule of Revenues, Expenditures Project Balance & Project Status —  | 102               |
| HVAC Project – James A. Cotten School   | 103               |
| G. Proprietary Funds:<br>Enterprise Fund:   |                   |
| G-1 Combining Schedule of Net Position  | 105               |

# **OUTLINE OF CAFR** — (continued):

PAGE

| Combining Schedule of Revenues, Expenses & Changes in                   |  |
|---|--|
| Fund Net Position   | 106  |
| Combining Schedule of Cash Flows  | 107  |
| rnal Service Fund:  |  |
| Combining Schedule of Net Position                                      | N/A  |
| Combining Schedule of Revenues, Expenses & Changes in Fund Net Position | N/A  |
| Combining Schedule of Cash Flows  | N/A  |
| uciary Funds:   |  |
| Combining Statement of Fiduciary Net Position                           | N/A  |
| Combining Statement of Changes in Fiduciary Net Position                | N/A  |
| Student Activity Agency Fund Schedule of Receipts &                     |  |
| Disbursements   | N/A  |
| Payroll Agency Fund Schedule of Receipts & Disbursements                | N/A  |
| g-Term Debt:  |  |
| Schedule of Serial Bonds  | 113  |
| Schedule of Obligations Under Capital Leases                            | 114  |
| Debt Service Fund Budgetary Comparative Schedule                        | 115  |
|   | Fund Net Position<br>Combining Schedule of Cash Flows<br>rnal Service Fund:<br>Combining Schedule of Net Position<br>Combining Schedule of Revenues, Expenses & Changes in Fund Net Position<br>Combining Schedule of Cash Flows<br>uciary Funds:<br>Combining Statement of Fiduciary Net Position<br>Combining Statement of Changes in Fiduciary Net Position<br>Student Activity Agency Fund Schedule of Receipts &<br>Disbursements<br>Payroll Agency Fund Schedule of Receipts & Disbursements<br>g-Term Debt:<br>Schedule of Serial Bonds<br>Schedule of Obligations Under Capital Leases |

# STATISTICAL SECTION (unaudited)

| Financ | vial Trends:  |     |
|--------|---|-----|
| J-1    | Net Position by Component                                   | 117 |
| J-2    | Changes in Net Position                                     | 118 |
| J-3    | Fund Balance – Governmental Funds                           | 121 |
| J-4    | Changes in Fund Balances – Governmental Funds               | 122 |
| J-5    | General Fund Other Local Revenue by Source                  | 123 |
| Reven  | ue Capacity:  |     |
| J-6    | Assessed Value & Estimated Actual Value of Taxable Property | 124 |
| J-7    | Direct & Overlapping Property Tax Rates                     | 125 |
| J-8    | Principal Property Tax Payers                               | 126 |
| J-9    | Property Tax Levies & Collections                           | 127 |
| Debt C | Capacity:   |     |
| J-10   | Ratio of Outstanding Debt to Type                           | 127 |
| J-11   | Ratio of General Bonded Debt Outstanding                    | 128 |
| J-12   | Ratio of Overlapping Governmental Activities Debt           | 128 |
| J-13   | Legal Debt Margin Information                               | 129 |
|        | graphic & Economic Information:                             |     |
| J-14   | Demographic & Economic Statistics                           | 130 |
| J-15   | Principal Employers   | N/A |
| Operat | ting Information:   |     |
| J-16   | Full-Time Equivalent District Employees by Function/Program | N/A |
| J-17   | Operating Statistics  | 131 |
|        | School Building Information                                 | N/A |
| J-19   | Schedule of Required Maintenance                            | 132 |

# **OUTLINE OF CAFR** — (continued):

|              |   | PAGE       |
|--------------|---|------------|
| J-20         | Insurance Schedule  | 133        |
| K. SIN       | GLE AUDIT SECTION   |            |
| K-1<br>and C | Report on Compliance and on Internal Control Over Financial Reporting<br>Other Matters Based on an Audit of Financial Statements Performed<br>in Accordance with <i>Government Auditing Standards</i>                                     | 135        |
| K-2          | Independent Auditor's Report on Compliance for Each Major Program; Report on Inter<br>Control Over Compliance; Report on Schedule of Expenditures of Federal Awards<br>Required by the Uniform Guidance and New Jersey OMB Circular 25-08 | nal<br>137 |
| K-3          | Schedule of Expenditures of Federal Awards, Schedule A  | 141        |
| K-4          | Schedule of Expenditures of State Financial Assistance, Schedule B  | 142        |
| K-5          | Notes to Schedules of Awards and Financial Assistance   | 144        |
| K-6          | Schedule of Findings and Questioned Costs   | 146        |
| K-7          | Financial Statement Findings  | 150        |
|              |   |            |

(concluded)

# **INTRODUCTORY SECTION**



KELVIN L. SMITH, CPA, MBA Assistant Superintendent for Business/Board Secretary COUNTRY CLUB ADMINISTRATION BLDG 440 Beverly-Rancocas Road Telephone: (609) 835-8600 x-1020 Fax: (609) 877-1408

January 26, 2022

The Honorable President and Members of the Board of Education Willingboro Township School District Burlington County, New Jersey 08046

Dear Board Members:

The comprehensive annual financial report of the Willingboro Township School District for the fiscal year ended June 30, 2021, is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the administration of the Board of Education. To the best of our knowledge and belief, the data presented in this report are accurate in all material respects and are reported in a manner designed to present fairly the financial position and the results of operations of the various funds and account groups of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The comprehensive annual financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes the transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the basic financial statements and schedules and the auditor's report. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformance with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. Information related to this single audit, including the auditor's report on the internal control structure and compliance with applicable laws and regulations and findings and recommendations are included in the single audit section of this report.

1) <u>**REPORTING ENTITY AND ITS SERVICES**</u>: The Willingboro Township School District is an independent reporting entity within the criteria adopted by the Governmental Accounting Standards Board as established by National Center for Governmental Accountants Statement No. 3. All fund account groups of the District are included in this report. The Willingboro Township Board of Education and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational as well as special education programs. The District completed the 2020-2021 fiscal year with an average daily enrollment of 3574, which is very close to the previous year's average enrollment. The following details the changes in the student enrollment of the District over the last seven year

#### **Annual Daily Enrollment**

| <u>Fiscal Year</u> | Student Enrollment | Percentage Change |
|--------------------|--------------------|-------------------|
| 2020-2021          | 3574               | 0.02%             |
| 2019 - 2020        | 3573               | 6.78%             |
| 2018 - 2019        | 3346               | -3.96%            |
| 2017 -2018         | 3484               | -5.07%            |
| 2016 - 2017        | 3670               | 0.16%             |
| 2015 – 2016        | 3664               | -0.02%            |
| 2014 - 2015        | 3739               | 2.79%             |
| 2013- 2014         | 3605               | -0.07%            |

#### 2) MAJOR INITIATIVES:

The mission of the Willingboro Public School District is to create a challenging learning environment that encourages high expectations for all students. The district implements differentiated, standards-based instruction that allows for individual differences and learning styles. The district endeavors to promote a safe and supportive environment, where each student's self-esteem is fostered through positive relationships. In collaboration with parents and all stakeholders, the district endeavors to nurture and develop the greatness in every student.

To achieve this mission, the major initiatives undertaken by the district were as follows:

- 1. Ensured that every Title 1 school (all schools except Garfield East) completed and monitored an Annual School Plan, which consisted of goals and a budget for professional development, parent involvement, clubs, assembly programs, and field trips.
- 2. Implemented a Uniform Grading Profile to ensure uniformity of grading procedures.
- 3. Revised curriculum guides to align to NJDOE mandates.
- 4. Created the positions of English Language Arts (ELA) and Mathematics Coach. The ELA and Mathematics coaches worked to support teachers on effective instructional practices.
- 5. Incorporated the use of IXL in ELA and Mathematics as a progress monitoring tool during remote instruction for students in grades K to 12.
- 6. Engaged in a comprehensive roll-out of remote instruction, which included ten (10) full-day professional development sessions, instructional videos, and monitoring of implementation procedures.

7. Implemented after school tutorial and enrichment programs in our schools.

- 8. Refined the Intervention and Referral Services (I &RS) process to ensure that support was provided to Tier II and Tier III students.
- 9. Introduced an assessment measure to identify gifted and talented students.
- 10. Introduced an assessment measure to identify students who meet the criteria for the Seal of Biliteracy.
- 11. Purchased Promethean Boards for every classroom.
- 12. Purchased chrome books that created a 1:1 initiative both at home and at school.
- 13. A QSAC Improvement Plan was developed for Instruction and Program. This plan was approved by the NJDOE in October 2020.
- 14. Revised the kindergarten instructional program to align with state standards. Previously, the kindergarten teachers were using the same curriculum program as the PreK students with the exception of mathematics.
- 15. Focused on the goal that instruction is centered on student engagement, rigor, and relevance. Training was provided on Kagan Cooperative Learning Structures for student engagement. Rigor and relevance were both introduced through the use of the virtual curriculum pacing guides in which the major state standards are addressed. The pacing guides were created to focus on the major standards during remote instruction.
- 16. Implemented a lesson plan template that is aligned to the Danielson Evaluation Tool. This template is designed to assist teachers in using the lesson design process: anticipatory set, direct instruction, guided instruction, small group instruction, and assessment. The lesson design process promotes the teacher as facilitator of instruction using differentiated instructional techniques.
- 17. Provided parent workshops to help support curriculum implementation, virtual learning, and the use of technology.
- 18. Provided all district staff with professional development on Restorative Practices to promote healthy and sustained relationships.

It is the goal of the Willingboro Public School District to ensure that students will become lifelong learners and productive citizens who will be prepared to compete in a competitive, pluralistic, and ever-changing global society.

**3. INTERNAL ACCOUNTING CONTROLS:** District Administration is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by administration.

As a recipient of federal and state financial assistance, the District is responsible for ensuring that an adequate internal control structure is in place for compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by the District administration.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control structure, including that portion related to federal and state financial assistance programs and to determine that the District has complied with applicable laws and regulations.

4) <u>BUDGETARY CONTROLS</u>: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the voters of the municipality. Annual appropriated budgets are adopted for the general fund, the special revenue fund, and the debt service fund. The final budget amount as amended for the fiscal year is presented in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year-end are either canceled or are included as reappropriations of fund balance in the subsequent year. Those amounts to be reappropriated are reported as reservations of fund balance at June 30, 2021.

| Revenues        | 2020-2021  | Percent of Total | Increase (Decrease)<br>from 2019 | Percentage<br>Increase<br>(Decrease) |
|-----------------|------------|------------------|----------------------------------|--------------------------------------|
| Local Sources   | 35,224,464 | 37.47%           | 1,085,825                        | 3.18%                                |
| State Sources   | 55,281,195 | 58.81%           | 726,477                          | 1.33%                                |
| Federal Sources | 3,494,186  | 3.72%            | 939,864                          | 36.80%                               |
| Total Revenue   | 93,999,845 | 100%             | 2,752,166                        | 3.02%                                |

| Expenditures       | 2020-2021 Actual | Percent of Total | Increase (Decrease)<br>from 2019 | Percentage<br>Increase<br>(Decrease) |
|--------------------|------------------|------------------|----------------------------------|--------------------------------------|
| Operating          | 79,569,819       | 96.10%           | 1,437,306                        | 1.84%                                |
| Capital Outlay     | 1,487,235        | 1.80%            | (2,826,135)                      | (65.52%)                             |
| Special Schools    | -                | 0%               | 0                                | 0%                                   |
| Debt Services      | 1,740,9721       | 2.10%            | (10,229)                         | (0.58 %)                             |
| Total Expenditures | 82,798,026       | 100.00%          | (1,399,058)                      | (1.66%)                              |

5) <u>BASIS OF ACCOUNTING:</u> The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds and account groups. These funds and account groups are explained in "Notes to the Financial Statements", Note #1E.

6) <u>FINANCIAL INFORMATION AT FISCAL YEAR-END</u>: As demonstrated by the various statements and schedules included in the financial section of this report, the District meets its responsibility for financial management. The following schedule presents a summary of the General Fund, Special Revenue Fund and Debt Service Fund. Revenues for the fiscal year ended June 30, 2021 and the amount and percentage of increases (decreases) in relation to prior year revenues.

The following schedule presents a summary of General Fund, Special Revenue Fund and Debt Service Fund expenditures for the fiscal year ended June 30, 2021 and the amount and percentage of increases (decreases) in relation to prior year amounts:

7) **<u>DEBT ADMINISTRATION</u>**: At June 30, 2021, the District's outstanding debt issues included \$18,815,000, general obligation bonds.

8) <u>CASH MANAGEMENT</u>: The investment policy of the District is guided in large part by state statute as detailed in "Notes to the Financial Statements", Note #2. The District has adopted an investment policy, which requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey. The law requires governmental units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act.

9) <u>RISK MANAGEMENT</u>: The Board carries various forms of insurance, including but not limited to general liability, automobile liability and comprehensive/collision, hazard and theft insurance on property and contents, student accident insurance, and fidelity bonds.

**10) INDEPENDENT AUDIT**: State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The Board approved the accounting firm of Brent Lee & Co. LLC during the meeting of January 4, 2021. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance); and New Jersey OMB Circular 15-08, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid. The auditor's report on the basic financial statements and combining and individual fund statements and schedules is included in the financial section of this report. The auditor's reports related specifically to the single audit are included in the single audit section of this report.

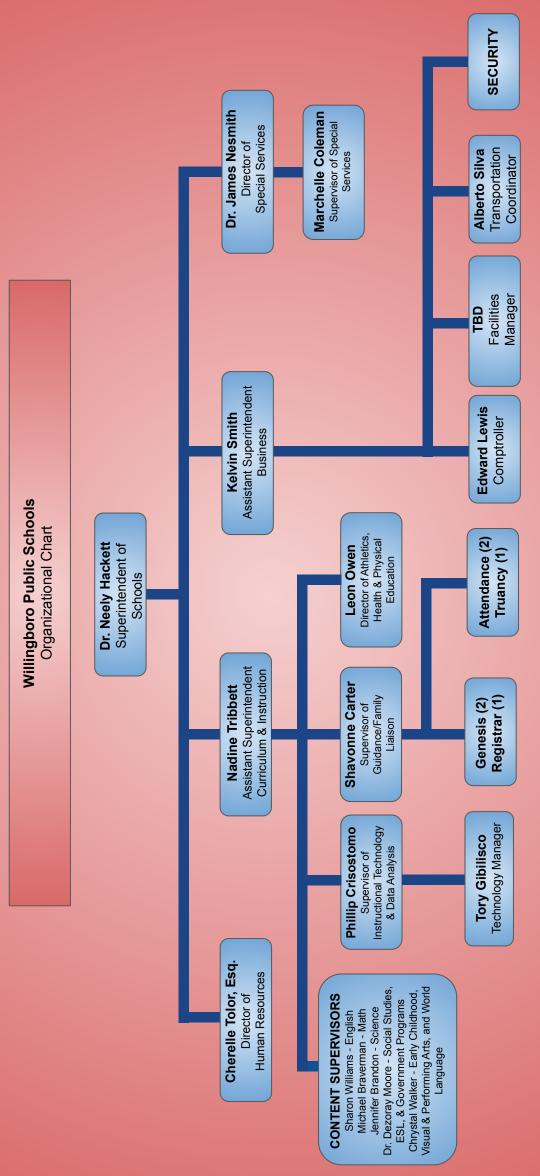
**11) ACKNOWLEDGEMENTS**: We would like to express our appreciation to the Willingboro Township Board of Education for its concern for providing fiscal accountability to the citizens and taxpayers of the school district and thereby contributing its full support to the ongoing improvement of the financial operation. The preparation of this report could not have been accomplished without the dedicated services of the District staff.

Respectfully submitted,

Dr. Neely Hackett Superintendent of Schools

Kelint Smilt

Kelvin L. Smith, CPA,MBA Asst. Superintendent for Business/Board Secretary



- 7 -

# WILLINGBORO BOARD OF EDUCATION

### **ROSTER OF OFFICIALS**

# JUNE 30, 2021

#### MEMBERS OF THE BOARD OF EDUCATION

**TERM EXPIRES** 

| Debra Williams, President            | 2023 |
|--------------------------------------|------|
| April maxwell-Henley, Vice President | 2022 |
| Mike Bird                            | 2023 |
| Corvena Francis-Denton               | 2023 |
| Laurie Gisbon-Parker                 | 2021 |
| Alexis Harkley                       | 2021 |
| Carlos Worthy                        | 2021 |
| Daisy Maxwell-Cisse                  | 2022 |
| Danielle Spinner                     | 2022 |

### **OTHER OFFICIALS**

Dr. Neely Hackett, Superintendent of Schools

Kelvin Smith, Business Administrator/Board Secretary

# WILLINGBORO BOARD OF EDUCATION

#### **CONSULTANTS AND ADVISORS**

BRENT W. LEE & CO., LLC Certified Public Accounting Firm 3008 New Albany Road Cinnaminson, New Jersey 08077

### ATTORNEYS

Frank P. Cavallo, Jr., Esq. PARKER McCAY P.A. 9000 Midlantic Drive #300 Mt Laurel, NJ 08054

### **OFFICIAL DEPOSITORIES**

TD Bank 336 Route 70 East Marlton, New Jersey 08053 This Page Intentionally Left Blank

# **FINANCIAL SECTION**



# Independent Auditor's Report

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited the accompanying financial statements of the governmental activities, the businesstype activities and each major fund and the aggregate remaining fund information of the Willingboro Township School District (the "District"), in the County of Burlington, State of New Jersey, as of and for the fiscal year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinions.

## Opinions

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the District as of June 30, 2021, and the respective changes in financial position and, where applicable, cash flows, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Emphasis of Matter**

As discussed in Note 20 to the basic financial statements, the District implemented Governmental Accounting Standards Board ("GASB") Statement No. 84, *Fiduciary Activities*, during the fiscal year ended June 30, 2021. My opinions are not modified with respect to this matter.

# **Other Matters**

# Required Supplemental Information

Accounting principles generally accepted in the United States of America require that the Management Discussion and Analysis and Budgetary Comparison Information, and the schedules related to accounting and reporting for pensions & other post-employment benefits, as listed on the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. I have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to my inquiries, the basic financial statements, and other knowledge I obtained during my audit of the basic financial statements. I do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

# Other Information

My audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The introductory section, combining and individual fund financial statements, long term-debt schedules, and statistical section are presented for purposes of additional analysis as required by the Division of Administration and Finance, Department of Education, State of New Jersey and are not a required part of the basic financial statements. The accompanying schedules of expenditures of federal and state financial assistance, are required by Title 2 *U.S. Code of Federal Regulations* (CFR) Part 200, *Uniform* 

Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and New Jersey OMB's Circular 15-08, Single Audit policy for Recipients of Federal Grants and State Aid are also not a required part of the basic financial statements.

The combining and individual fund financial statements, long-term debt schedules and the schedules of expenditures of federal and state awards are the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standard generally accepted in the United States of America. In my opinion, the combining and individual nonmajor the procedures performed as described above, the combining and individual fund financial statements, long-term debt schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections, listed in the table of contents, have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, I do not express an opinion or provide any assurance on them.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, I have also issued a report dated February 4, 2022 on my consideration of the District's internal control structure over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

Respectfully submitted,

Alla

Brent W. Lee Certified Public Accountant Licensed Public School Accountant No. 700

Cinnaminson, New Jersey February 4, 2022 This Page Intentionally Left Blank

# **REQUIRED SUPPLEMENTARY INFORMATION – PART I**

MANAGEMENT'S DISCUSSION AND ANALYSIS

# WILLINGBORO TOWNSHIP PUBLIC SCHOOL DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021 (UNAUDITED)

The discussion and analysis of the Willingboro Township Public School District's financial performance provides an overall review of the District's financial activities for the fiscal year ended June 30, 2021. The intent of this discussion and analysis is to look at the District's financial performance as a whole. Readers should also review the notes to the basic financial statements and other financial statements to enhance their understanding of the District's financial performance.

### **Financial Highlights-2021**

Net Position totaled \$26,244,918, which represents a \$5,454,340 increase from 2019-2020. The increase is mostly due to school closures related to COVID-19 which caused a decrease in operating expenses, offset by increases in General Revenues.

The District had \$95,454,422 in revenues; general revenues accounted for \$76,103,452 in revenue or 79.73% of all revenues. Program specific revenues in the form of charges for services and operating grants and contributions accounted for \$19,350,970 or 20.27% of all revenues.

The District had \$90,698,358 in expenses; governmental activities accounted for \$89,109,858 of expenses or 98.25%. Business-type activities accounted for \$1,588,500 of expenses or 1.75%.

Among major funds, the General Fund had \$86,119,079 in revenues and \$74,491,171 in expenditures. The General Fund's fund balance is \$15,097,751

### Using this Comprehensive Annual Financial Report (CAFR)

The annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Willingboro Township Public School District as a financial whole, an entire operating entity. The statements then proceed to provide a detailed look at specific financial activities.

The Statement of Net Position and Statement of Activities provide information about the activities of the District, presenting both an aggregate view of the District's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. Governmental fund statements tell how services were financed in the short term as well as what remains for future spending. The fund financial statements also look at the District's most significant funds with all other non-major funds presented in total in one column. In the case of the Willingboro Township Public School District, the General Fund is by far the most significant.

### Reporting the District as a Whole

### Statement of Net Position and the Statement of Activities

This document contains all funds used by the District to provide programs and activities, viewing the District as a whole and reports the culmination of all financial transactions. The report answers the question "How We Did Financially during Fiscal Year 2021." The Statement of Net Position and the Statement of activities provides the summary. The statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by most private-sector companies. This basis of accounting takes into account, all of the current year's revenues and expenses regardless of when cash is received or paid.

These two statements report the District's net position and changes in net position. This change in net assets is important because they report on whether the District's financial position has improved or diminished.

In the Statement of Net Position and the Statement of Activities, the District is divided into two types of activities:

**Governmental Activities** - All of the District's programs and services are reported here including, instruction, support services, operation and maintenance of plant facilities, pupil transportation and extracurricular activities.

**Business-Type Activities -** These services are provided on a charge for goods or services basis to recover all the expense of the goods or services provided. The Food Service and Community School Enterprise Funds are reported as business activities.

### **Reporting the District's Most Significant Funds**

#### **Fund Financial Statement**

The Analysis of the District's major funds provides detailed information about the District's major funds. The District's major governmental funds are the General Fund, Special Revenue Fund, Capital Projects Fund and Debt Service Fund.

#### **Governmental Funds**

The District's activities are reported in governmental funds, which focus on how money flows into and out of the funds and balances left at year-end available for spending in the future years. These funds are reported using a modified accrual accounting method, which measures cash and all other financial assets

That can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the District's general government operations and the basic services it provides. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance educational programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

### **Enterprise Fund**

The Enterprise Fund uses the same basis of accounting as business-type activities. The reporting of this fund did not change with the conversion to GASB 34.

#### The District as a Whole

Table I provides a comparative summary of the District's net position for 2020 and 2021.

### Table I – Net Position

The District's combined net position was \$26,244,918 on June 30, 2021. This is an increase of 26.2% from the previous fiscal year.

| Net Position                            | 30-Jun-21           | 30-Jun-20    |
|---|---------------------|--------------|
| Invested in Capital Assets, Net of Debt | \$<br>32,325,314    | 31,294,662   |
| Restricted For:<br>Other Purposes       | 12,476,660          | 9,887,231    |
| Unrestricted                            | (18,557,056)        | (20,391,315) |
| Total Net Position                      | \$<br>26,244,918 \$ | 20,790,578   |

### **Government Activities**

Property taxes as approved by the voters of the Willingboro Township in the amount of \$34,239,955 made up 36.43% of governmental activities revenue for the fiscal year 2021. The District's total governmental activities revenues were \$93,999,845 for the year ended June 30, 2021. Federal & State Aid Not Restricted in the amount of \$52,648,554 made up 56.01% and operating grants and contributions in the amount of \$6,139,793 made up 6.53% of governmental activities revenues, respectively. The remaining 1.03% is made up of tuition received, miscellaneous income, transfer in, and decrease in pension liability.

### **Governmental Activities Revenue for Fiscal Year 2021**

| Revenue                        | <u>FY 2021</u> |  |
|--------------------------------|----------------|--|
| Tax Levy                       | 34,239,955     |  |
| Tuition Charges                | 371,678        |  |
| Miscellaneous                  | 599,865        |  |
| State Services / Local Sources | 55,294,161     |  |
| Federal Sources                | 3,494,186      |  |
| Total                          | \$93,999,845   |  |

#### **Governmental Activities Expenses for Fiscal Year 2021**

The total cost of all programs and services was \$82,798,026. Instruction and out of district tuition expenses in the amount of \$34,548,031 made up 41.73% of the governmental activities expenses.

| Expense                    | <u>FY 2021</u> |  |
|----------------------------|----------------|--|
|                            |                |  |
| Instruction                | 25,220,709     |  |
| Out of District Placement  | 9,327,322      |  |
| Undistributed Expenditures | 45,021,788     |  |
| Capital Outlay             | 1,487,235      |  |
| Debt Service               | 1,740,972      |  |
| Scholarships Awarded       |                |  |
| Total                      | \$82,798,026   |  |

#### **Business-Type Activities**

Revenues for the District's business-type activities (food service and the before and after school program) were comprised of charges for services and federal and state reimbursements.

Food service expenses exceeded revenues by \$193,565. Charges for services in the amount of \$13,529 made up 1.20% of food service program revenue. This represents the amount paid by patrons for daily food service and catering. Operating grants & contributions in the amount of \$1,111,753 made up the remaining 98.80% of food service program revenue. This represents federal and state reimbursements for meals, including payments for free and reduced lunches and donated commodities.

Before and after school program expenses exceeded revenues by \$164,070. Charges for services in the amount of \$105,583 makes up 100% of day care program revenue. This represents the amount paid by patrons for tuition.

### **Governmental Activities**

The Comparative Statement of Activities (Table 3) shows the cost of program services for 2020-2021 compared to 2019-2020.

|   | <u>2020-2021</u>  | <u>2019-2020</u>  | <b>Change</b>      | <b>Change</b> |
|---|-------------------|-------------------|--------------------|---------------|
| Instruction (Excluding Grants)              | 19,282,765        | 18,854,346        | 428,419            | 2.27%         |
| Co/Extra Curricular Activities              | 1,378,885         | 1,692,639         | (313,754)          | -18.54%       |
| Special Education Instruction               | 4,559,059         | 4,418,368         | 140,691            | 3.18%         |
| Attendance, Health, Student & Related Servi | 6,264,408         | 6,869,993         | (605,585)          | -8.81%        |
| Library com                                 | 739,434           | 754,653           | (15,219)           | -2.02%        |
| Improvement of Instruction Services         | 1,173,900         | 890,235           | 283,665            | 31.86%        |
| General and School Administration           | 2,710,064         | 3,418,729         | (708,665)          | -20.73%       |
| Central Services & Adm Info Technology      | 1,126,947         | 1,038,433         | 88,514             | 8.52%         |
| Plant Operations and Maintenance            | 7,773,956         | 7,691,179         | 82,777             | 1.08%         |
| Pupil Transportation                        | 3,607,402         | 3,916,816         | (309,414)          | -7.90%        |
| Fringe Benefits                             | 9,227,097         | 9,925,628         | (698,531)          | -7.04%        |
| Scholarships                                | -                 | 500               | (500)              | -100.00%      |
| Capital Outlay                              | 1,487,235         | 4,313,370         | (2,826,135)        | -65.52%       |
| Tuition                                     | 9,327,322         | 8,735,366         | 591,956            | 6.78%         |
| Debt Service                                | 1,740,972         | 1,776,332         | (35,360)           | -1.99%        |
| Total District Obligations                  | <u>70,399,446</u> | <u>74,296,587</u> | (3,897,141)        | -5.25%        |
| Fringe Obligations of the State             | 12,398,580        | <u>9,925,628</u>  | 2,472,952          | 24.91%        |
| Grand Total                                 | 82,798,026        | <u>84,222,215</u> | <u>(1,424,189)</u> | -1.72%        |

### Table 3 – Comparative Statement of Activities

Instructional expenses include activities directly dealing with the teaching of pupils and the interaction between teacher and student, including extracurricular and co-curricular activities.

Extracurricular and co-curricular activities include expenses related to student activities provided by the District which are designed to provide opportunities for students to participate in school and public events for the purpose of motivation, enjoyment, skill improvement, school spirit and leadership.

Attendance, Health, Medical and other support services initiate activities that enable students to receive instruction and support.

Improvement of instruction staff includes the activities involved with assisting staff with the content and process of teaching students, including curriculum and staff development.

General administration, school administration, central services and administrative information technology include expenses associated with administrative and financial supervision of the District.

Operation and maintenance of facilities activities involve keeping the school grounds, buildings and equipment in a safe and effective working condition.

Pupil transportation includes activities involved with the conveyance of students to and from school, to school co-curricular, athletic activities and co-curricular field trips as provided by state law.

Special Schools include the Adult High School. Capital Outlay includes improvement to school facilities and equipment. Debt Services include current payments for long-term debt.

### The District's Funds

Information about the District's major funds starts on page 28 these funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$93,999,845.

As demonstrated by the various statements and schedules included in the financial section of this report, the District continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal years ended June 30, 2021 and June 30, 2020 and the amount of increases and decreases in relation to prior year expenditures.

Instruction increased by \$428,419 primarily due to covid-19 and all classes went virtual and chromebooks had to be purchased.

Co-curricular and extracurricular activities expenses decreased by \$313,754 this decrease was due to COVID-19 and all learning was virtual for most of 2020-2021 school year.

Special Education Instruction increased by \$140,691; as a result of purchasing more funds out of federal sources.

Attendance, health, and student support services decreased by \$605,585 due to COVID-19 and all learning was virtual for most of the school year.

Library and media services costs decreased by \$15,219 due to less media activity for the district.

Improvement of instructional services increased by \$283,665 due to an increase in materials to teach virtually.

General and school administration decreased by \$708,665 due to COVID-19.

Central services and administrative information technology costs increased by \$88,514 because of realignment of staff.

Plant operation and required maintenance costs increased by \$82,777, because of purchasing new cleaning supplies due to COVID-19 to clean the buildings.

Pupil transportation cost decreased by \$309,414 because fewer students had to be transported during the school year due to COVID-19 and all learning being virtual.

Fringe benefit costs decreased by \$698,531; this was primarily due to decrease in unemployment compensation expense and teachers retiring.

Tuition increased by \$591,956

### The District's Funds

Information about the District's major funds starts on page 28. These funds are accounted for using the modified accrual basis of accounting. All governmental funds had total revenues of \$93,999,845.

As demonstrated by the various statements and schedules included in the financial section of this report, the district continues to meet its responsibility for sound financial management. The following schedules present a summary of the revenues of the governmental funds for the fiscal year ended June 30, 2021 and June 30, 2020 and the amount of increases and decreases in relation to prior year expenditures.

|                 | 2020 - 2021      |                     | •  | 2019 - 2020 |                     |    | Increase<br>(Decrease)     |  |
|-----------------|------------------|---------------------|----|-------------|---------------------|----|----------------------------|--|
| Revenues        | Amount           | Percent<br>of Total |    | Amount      | Percent<br>of Total |    | from 2018-19 to<br>2019-20 |  |
| Local Sources   | \$<br>35,224,464 | 37.5                | \$ | 34,138,639  | 37.4                | \$ | 1,085,825                  |  |
| State Sources   | 55,281,195       | 58.8                |    | 54,579,839  | 59.8                |    | 701,356                    |  |
| Federal Sources | 3,494,186        | 3.7                 |    | 2,554,322   | 2.8                 |    | 939,864                    |  |
|                 | \$<br>93,999,845 | 100.0               | \$ | 91,272,800  | 100.0               | \$ | 2,727,045                  |  |

### **Comparative Summary of Revenues**

There was an increase in Local Funding of \$1,085,825, due to increase in Tax Levy, interest on investments and miscellaneous sources.

There was an overall increase in funding for State Sources in the amount of \$701,356, primarily due to increase in Preschool Funding and tuition revenue.

There was an increase in funding for Federal Sources in the amount of \$939,864.

### General Fund Budgeting Highlights

The District's budget is prepared according to New Jersey law and is based on accounting for certain transactions on a basis of revenues, expenditures and encumbrances. The most significant budgeted fund is the General Fund.

During the course of the fiscal year 2021, the district amended its General Fund budget as appropriated. Transfers from one program to another must be approved by the Board of Education.

At the end of the fiscal year 2021, the District had \$119,885,921 invested in land, buildings, furniture and equipment and vehicles. Table 4 shows fiscal 2021 balances compared to 2020.

| Table 4 - Capital Assets at June 30 |    |             |  |    |             |  |  |
|-------------------------------------|----|-------------|--|----|-------------|--|--|
| Land/Sites                          | \$ | 1,430,025   |  | \$ | 1,430,025   |  |  |
| Buildings and Improvements          |    | 105,790,346 |  |    | 105,756,437 |  |  |
| Machinery and Equipment             |    | 12,250,092  |  |    | 11,550,422  |  |  |
| Construction in Progress            |    | 415,458     |  |    | -           |  |  |
| Totals                              | \$ | 119,885,921 |  | \$ | 118,736,884 |  |  |

Overall capital assets increased by \$1,149,037 from fiscal year 2020 to fiscal year 2021 primarily due to new construction in progress and machines & equipment.

#### For the Future

The Willingboro Board of Education continues to emphasize the improvement of instruction and student achievement. Programs implemented during the past five years were supported in the 2020-2021 budget with emphasis of improving test scores. The Board will continue to support funding to improve the centralized student enrollment center; the summer curriculum development program; improved delivery of services in Math and Language Arts; and special education classes at the elementary level.

#### **Contacting the School District's Financial Management**

This financial report is designed to provide our citizens, taxpayers, investors and creditors with a general overview of the District's finances and to show the District's accountability for the money it receives. If you have questions about this report or need additional information, you may contact Kelvin L. Smith, CPA, MBA, Assistant Superintendent for Business/Board Secretary, Willingboro Township Public Schools, Country Club Administration Building, and 440 Beverly-Rancocas Road, Willingboro, New Jersey 08046.

# **BASIC FINANCIAL STATEMENTS**

A. District – Wide Financial Statements

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION STATEMENT OF NET POSITION JUNE 30, 2021

| ASSETS   | GOVERNMENTAL<br>ACTIVITIES                                     | BUSINESS-TYPE<br>ACTIVITIES  | TOTAL  |
|--|--|------------------------------|--|
| Cash & Cash Equivalents<br>Receivables, Net<br>Inventory<br>Restricted Assets:   | \$ 14,685,148<br>3,990,759                                     | 552,018<br>234,179<br>26,946 | \$ 15,237,166<br>4,224,938<br>26,946                           |
| Cash & Cash Equivalents<br>Capital Assets, Net (Note 4)  | 556,268<br>51,063,203  | 157,982                      | 556,268<br>51,221,185  |
| Total Assets   | 70,295,378   | 971,125                      | 71,266,503   |
| DEFERRED OUTFLOWS OF RESOURCE  | ES   |                              |  |
| Bond Discount on Debt Refunding<br>Pension Deferred Outflows   | 84,507<br>1,574,415  | 25,360                       | 84,507<br>1,599,775  |
| Total Deferred Outflows of Resources   | 1,658,922  | 25,360                       | 1,684,282  |
| LIABILITIES  |  |                              |  |
| Accounts Payable<br>Accrued Interest<br>Due to Other Governments   | 1,250,107<br>195,986<br>980,073                                | 911,887                      | 2,161,994<br>195,986<br>980,073                                |
| Unearned Revenue<br>Net Pension Liability  | 2,456,235<br>12,269,277  | 1,750<br>132,309             | 2,457,985<br>12,401,586  |
| Noncurrent Liabilities (Note 5):<br>Due Within One Year  | 2,020,760  | 152,507                      | 2,020,760  |
| Due Beyond One Year  | 18,683,718   |                              | 18,683,718   |
| Total Liabilities  | 37,856,156   | 1,045,946                    | 38,902,102   |
| DEFERRED INFLOWS OF RESOURCES  |  |                              |  |
| Pension Deferred Inflows   | 7,725,727  | 78,038                       | 7,803,765  |
| Total Deferred Inflows of Resources  | 7,725,727  | 78,038                       | 7,803,765  |
| NET POSITION   |  |                              |  |
| Net Investment in Capital Assets<br>Restricted For:  | 32,167,332   | 157,982                      | 32,325,314   |
| Excess Surplus<br>Capital Projects<br>Unemployment Compensation<br>Debt Service Fund<br>Scholarships<br>Student Activities | 11,695,130<br>32,545<br>471,907<br>87,606<br>37,897<br>151,575 |                              | 11,695,130<br>32,545<br>471,907<br>87,606<br>37,897<br>151,575 |
| Unrestricted   | (18,271,575)   | (285,481)                    | (18,557,056)   |
| Total Net Position   | \$ 26,372,417  | (127,499)                    | \$ 26,244,918  |

| EXHIBIT A-2<br>(Page 1 of 2)   | CHANGES IN NET POSITION<br>ESS-<br>TIES TOTAL  | \$ (14,673,548)<br>(4,559,059)  | (1,378,885)<br>(9,327,322)  | (455,274)<br>(550,992)<br>(3,745,762)  | $\begin{array}{c} (739,434)\\ (1,173,900)\\ (1,146,315)\\ (1,146,315)\\ (1,563,749)\\ (1,126,947)\\ (1,126,947)\\ (7,773,956)\end{array}$                               | (3,60/,402)<br>(9,227,097)<br>(5,391,264)<br>(439,530)<br>(566,379)<br>(3,423,826)   |
|--|--|---|---|--|---|--|
| EDUCATION<br>S<br>1, 2021  | NET (EXPENSE) REVENUE AND CHANGES IN NET POSITION<br>BUSINESS-<br>GOVERNMENTAL TYPE<br>ACTIVITIES ACTIVITIES TOTAL | (14,673,548)<br>(4,559,059)   | (1,378,885)<br>(9,327,322)  | (455,274)<br>(550,992)<br>(3,745,762)  | $\begin{array}{c} (739,434) \\ (1,173,900) \\ (1,146,315) \\ (1,563,749) \\ (1,126,947) \\ (7,773,956) \end{array}$   | (3,607,402)<br>(9,227,097)<br>(5,391,264)<br>(439,530)<br>(566,379)<br>(3,423,826)   |
| WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>STATEMENT OF ACTIVITIES<br>FOR THE YEAR ENDED JUNE 30, 2021 | PROGRAM REVENUES<br>CHARGES OPERATING<br>FOR GRANTS &<br>SERVICES CONTRIBUTIONS                                    | 4,328,257   |   | 1,512,380  |   | 12,398,580   |
| MILI   | C<br>EXPENSES S  | <pre>\$ 19,001,805<br/>4,559,059</pre>  | 1,378,885<br>9,327,322  | 455,274<br>550,992<br>5,258,142  | 739,434 $1,173,900$ $1,146,315$ $1,563,749$ $1,126,947$ $7,773,956$   | 3,607,402<br>21,625,677<br>5,391,264<br>439,530<br>566,379<br>3,423,826  |
|  | FUNCTIONS/PROGRAMS   | Governmental Activities:<br>Instruction:<br>Regular<br>Special Education<br>Other Snecial Instruction | Other Instruction<br>Support Services & Undistributed Costs:<br>Tuition | Attendance & Social Work Services<br>Health Services<br>Student & Instruction Related<br>Services<br>Educational Media Services/ | School Library<br>Instructional Staff Training<br>School Administrative Services<br>Other Administrative Services<br>Central Services<br>Plant Operations & Maintenance | Pupil Transportation<br>Unallocated Benefits<br>Transfer to Charter School<br>Nonbondable Capital Assets<br>Interest on Long-Term Debt<br>Unallocated Depreciation |

|   |                         | WILLI                 | NGBORO TO'<br>STATEM<br>FOR THE YI | WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>STATEMENT OF ACTIVITIES<br>FOR THE YEAR ENDED JUNE 30, 2021 | EDUCATION<br>5<br>2021             |  | (Page 2 of 2)  |
|---|-------------------------|-----------------------|------------------------------------|--|------------------------------------|--|--|
|   | É                       | -<br>Beisindur d      | PROGRA<br>CHARGES<br>FOR           | PROGRAM REVENUES<br>ARGES OPERATING<br>OR GRANTS &<br>VICES COMPIDIATEDAIS                             | NET (EXPENSE) REVI<br>GOVERNMENTAL | NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS<br>BUSINESS-<br>GOVERNMENTAL TYPE<br>ACTIVITIES ACTIVITIES TOTAL | N NET ASSETS   |
| Total Governmental Activities   | \$                      | 89,109,858            |                                    | 18,239,217   | (70,870,641)                       | \$<br>8  | (70,870,641)   |
| Business-Type Activities:<br>Food Service<br>Day Care Program   |                         | 1,318,847<br>269,653  | 13,529<br>105,583                  | 1,111,753  |                                    | (193,565)<br>(164,070)   | (193,565)<br>(164,070)   |
| Total Business-Type Activities  |                         | 1,588,500             | 119,112                            | 1,111,753  |                                    | (357,635)  | (357,635)  |
| Total Primary Government  | \$                      | 90,698,358            | 119,112                            | 19,350,970   | (70,870,641)                       | (357,635)  | (71, 228, 276)   |
| General Revenues:<br>Taxes:<br>Property Taxes, Levied for General Purposes, Net<br>Taxes Levied for Debt Service<br>Federal & State Aid Not Restricted<br>Tuition Received<br>Other Restricted Miscellaneous Revenue<br>Miscellaneous Income<br>Transfer in<br>Decrease in Pension Liability<br>Total General Revenues, Special Items, Extraordinary Items & Transfers<br>Change In Net Position<br>Net Position - Beginning<br>Prior Period Adjustment<br>Net Position - July 1 (Restated) | urposes, Ì<br>traordina | vet<br>ary Items & Tr | ansfers                            |  |                                    |  | 32,498,982<br>1,740,973<br>1,740,973<br>40,536,164<br>371,678<br>54,981<br>557,850<br>239,470<br>103,354<br>4,875,176<br>4,875,176<br>4,875,176<br>20,790,578<br>579,164<br>21,369,742 |
| Net Position - Ending   |                         |                       |                                    |  | ¢ 20,572,417                       | (12/,499) &  | 20,244,918   |

EXHIBIT A-2

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**B.** Fund Financial Statements

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS BALANCE SHEET JUNE 30, 2021

|   | GENERAL<br>FUND            | SPECIAL<br>REVENUE<br>FUND | CAPITAL<br>PROJECTS<br>FUND | DEBT<br>SERVICE<br>FUND | TOTAL                     |  |
|---|----------------------------|----------------------------|-----------------------------|-------------------------|---------------------------|--|
| Assets:<br>Cash & Cash Equivalents<br>Due From Other Funds  | \$ 13,593,664<br>1,010,990 | 1,540,483                  | 19,663<br>112,899           | 87,606                  | \$15,241,416<br>1,123,889 |  |
| Receivables From Other<br>Governments<br>Other Receivables  | 1,362,381<br>358,589       | 1,430,371                  |                             |                         | 2,792,752<br>358,589      |  |
| Total Assets  | 16,325,624                 | 2,970,854                  | 132,562                     | 87,606                  | 19,516,646                |  |
| Liabilities & Fund Balances:<br>Liabilities:  |                            |                            |                             |                         |                           |  |
| Accounts Payable<br>Payable to Other Governments  | 677,885                    | 187,984<br>18,442          |                             |                         | 865,869<br>18,442         |  |
| Payroll Deductions & Withholdings Payable   | 384,238                    |                            |                             |                         | 384,238                   |  |
| Interfund Payable   | 165,750                    | 118,721                    |                             |                         | 284,471                   |  |
| Unearned Revenue  |                            | 2,456,235                  |                             |                         | 2,456,235                 |  |
| Total Liabilities   | 1,227,873                  | 2,781,382                  |                             |                         | 4,009,255                 |  |
| Fund Balances:  | - <u></u> i                |                            |                             |                         |                           |  |
| Restricted For:   |                            |                            |                             |                         |                           |  |
| Excess Surplus  | 6,568,941                  |                            |                             |                         | 6,568,941                 |  |
| Excess Surplus Designated   |                            |                            |                             |                         |                           |  |
| for Subsequent Year's   |                            |                            |                             |                         |                           |  |
| Expenditures  | 5,119,176                  |                            |                             |                         | 5,119,176                 |  |
| Additional Excess Surplus Designated  |                            |                            |                             |                         |                           |  |
| for Subsequent Year's Expenditures  | 7,013                      |                            |                             |                         | 7,013                     |  |
| Capital Reserve   | 32,545                     |                            |                             |                         | 32,545                    |  |
| Unemployment Compensation   | 471,907                    |                            |                             |                         | 471,907                   |  |
| Debt Service Fund   |                            |                            |                             | 87,606                  | 87,606                    |  |
| Scholarships  |                            | 37,897                     |                             |                         | 37,897                    |  |
| Student Activities  |                            | 151,575                    |                             |                         | 151,575                   |  |
| Special Revenue Fund  |                            |                            |                             |                         |                           |  |
| Committed to:   |                            |                            |                             |                         |                           |  |
| Other Purposes  |                            |                            | 132,562                     |                         | 132,562                   |  |
| Unassigned:   |                            |                            |                             |                         |                           |  |
| General Fund  | 2,898,169                  |                            |                             |                         | 2,898,169                 |  |
| Total Fund Balances   | 15,097,751                 | 189,472                    | 132,562                     | 87,606                  | 15,507,391                |  |
| Total Liabilities & Fund Balances   | \$ 16,325,624              | 2,970,854                  | 132,562                     | 87,606                  | :                         |  |
| Amounts reported for <i>governmental activities</i> in the statement of net position (A-1) are different because:<br>Capital assets used in governmental activities are not financial resources and therefore |                            |                            |                             |                         |                           |  |
| are not reported in the funds. The cost of the assets is \$118,872,201 and the accumulated depreciation is \$67,808,998.  |                            |                            |                             |                         |                           |  |
| Deferred Outflows related to pension contributions subequent to the Net Pension Liability<br>measurement date and other deferred items are not current financial resources and therefore                      |                            |                            |                             |                         |                           |  |
| are not report in the fund statements.  |                            |                            |                             |                         | 1,574,415                 |  |
| Deferred Inflows related to pension actuarial gains fi  |                            |                            |                             |                         |                           |  |
| return and assumed returns and other deferred iten  | ns are not reported        | as liabilities in          | the fund                    |                         |                           |  |
| statements.   |                            |                            |                             |                         | (7,725,727)               |  |
| Discount on School Refunding Bonds (amortized as  | interest expense).         |                            |                             |                         |                           |  |
|   |                            | Deferred Char              | ge                          |                         | 90,141                    |  |
|   |                            | Less: Accumu               | lated Amortizati            | ion                     | (5,634)                   |  |

Less: Accumulated Amortization(5,634)Long-term liabilities, including Net Pension Liability, are not due and payable in the current period<br/>and therefore are not reported as liabilities in the funds(12,269,277)Accrued pension contributions for June 30, 2021 plan year are not paid with current<br/>economic resources and are therefore not reported as a loiability in the funds, but<br/>are included in accounts payable in the government-wide statement of net position.(961,631)Accrued Interest is not recorded in the fund statements<br/>Long-term liabilities, including bonds payable, are not due and payable in the current period<br/>and therefore are not reported as liabilities in the funds (see Illustrative Note 5)(20,704,478)Net Position of Governmental Activities\$ 26,372,417

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2021

|   | GENERAL                | SPECIAL<br>REVENUE | CAPITAL<br>PROJECTS | DEBT<br>SERVICE | TOTAL                  |
|---|------------------------|--------------------|---------------------|-----------------|------------------------|
| Revenues:                                 | FUND                   | FUND               | FUND                | FUND            | TOTAL                  |
| Local Tax Levy                            | \$ 32,498,982          |                    |                     | 1,740,973       | \$ 34,239,955          |
| Tuition Charges                           | 371,678                |                    |                     | 1,710,775       | 371,678                |
| Other Restricted Miscellaneous Revenue    | 54,981                 |                    |                     |                 | 54,981                 |
| Unrestricted Miscellaneous Revenue        | 544,884                |                    |                     |                 | 544,884                |
| Local Sources                             | ,                      | 12,966             |                     |                 | 12,966                 |
| State Sources                             | 52,471,980             | 2,809,215          |                     |                 | 55,281,195             |
| Federal Sources                           | 176,574                | 3,317,612          |                     |                 | 3,494,186              |
| Total Revenues                            | 86,119,079             | 6,139,793          |                     | 1,740,973       | 93,999,845             |
| Expenditures:                             |                        |                    |                     |                 |                        |
| Current:                                  |                        |                    |                     |                 |                        |
| Regular Instruction                       | 14,954,508             | 4,328,257          |                     |                 | 19,282,765             |
| Special Education Instruction             | 4,559,059              |                    |                     |                 | 4,559,059              |
| Other Instruction                         | 1,378,885              |                    |                     |                 | 1,378,885              |
| Support Services & Undistributed Costs:   |                        |                    |                     |                 |                        |
| Tuition                                   | 9,327,322              |                    |                     |                 | 9,327,322              |
| Attendance & Social Work Services         | 455,274                |                    |                     |                 | 455,274                |
| Health Services                           | 550,992                | 1 510 200          |                     |                 | 550,992                |
| Student & Instruction Related Services    | 3,745,762              | 1,512,380          |                     |                 | 5,258,142              |
| Educational Media Services/School Library | 739,434                |                    |                     |                 | 739,434                |
| Instructional Staff Training              | 1,173,900              |                    |                     |                 | 1,173,900              |
| General Administrative Services           | 1,146,315              |                    |                     |                 | 1,146,315              |
| Other Administrative Services             | 1,563,749              |                    |                     |                 | 1,563,749              |
| Central Services                          | 1,126,947              |                    |                     |                 | 1,126,947              |
| Plant Operations & Maintenance            | 7,773,956              |                    |                     |                 | 7,773,956              |
| Pupil Transportation                      | 3,607,402              |                    |                     |                 | 3,607,402              |
| Unallocated Benefits                      | 21,625,677             |                    |                     |                 | 21,625,677             |
| Scholarships Awarded                      |                        |                    |                     |                 |                        |
| Debt Service:                             |                        |                    |                     | 1 155 000       | 1 155 000              |
| Principal<br>Interest                     |                        |                    |                     | 1,155,000       | 1,155,000<br>585,972   |
|   | 761,989                | 200 799            | 115 150             | 585,972         | 1,487,235              |
| Capital Outlay                            | /01,989                | 309,788            | 415,458             |                 | 1,467,233              |
| Total Expenditures                        | 74,491,171             | 6,150,425          | 415,458             | 1,740,972       | 82,798,026             |
| Excess/(Deficiency) of Revenues           |                        |                    |                     |                 |                        |
| Over/(Under) Expenditures                 | 11,627,908             | (10,632)           | (415,458)           | 1               | 11,201,819             |
| Other Financing Sources/(Uses):           |                        |                    |                     |                 |                        |
| e ( )                                     | 100.000                |                    | 120 470             |                 | 220 470                |
| Transfer in<br>Transfer to Charter School | 100,000<br>(5,391,264) |                    | 139,470             |                 | 239,470<br>(5,391,264) |
| Total Other Financing Sources             | (5,291,264)            |                    | 139,470             |                 | (5,151,794)            |
| Excess/(Deficiency) of Revenues Over/     |                        |                    |                     |                 | _                      |
| (Under) Expenditures & Other              |                        |                    |                     |                 |                        |
| Financing Sources                         | 6,336,644              | (10,632)           | (275,988)           | 1               | 6,050,025              |
| Financing Sources                         | 0,550,044              | (10,032)           | (275,988)           | 1               | 0,030,023              |
| Fund Balance - July 1                     | 8,344,181              |                    | 408,550             | 87,605          | 8,840,336              |
| Prior Period Adjustment                   | 416,926                | 200,104            |                     |                 | 617,030                |
| 5   | - )- *                 | -,                 |                     |                 | - / /                  |
| Fund Balance - July 1, Restated           | 8,761,107              | 200,104            | 408,550             | 87,605          | 9,457,366              |
| Fund Balance - June 30                    | \$ 15,097,751          | 189,472            | 132,562             | 87,606          | \$ 15,507,391          |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2021

| Total Net Change in Fund Balances - Governmental Funds (From B-2)   |                      | \$<br>6,050,025 |
|---|----------------------|-----------------|
| Capital outlays are reported in governmental funds as expenditures.<br>However, in the statement of activities, the cost of those assets is<br>allocated over their estimated useful lives as depreciation expense.<br>This is the amount by which capital outlays exceeded depreciation<br>in the period:  |                      |                 |
| Depreciation Expense  | (3,423,826)          |                 |
| Capital Outlays   | 1,150,669            | (2,273,157)     |
| Repayment of loan and bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement  |                      |                 |
| of net position and is not reported in the statement of activities.   |                      | 1,155,000       |
| Repayment of capital lease principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement  |                      |                 |
| of net position and is not reported in the statement of activities.   |                      | 44,501          |
| Accrued interest is not recorded in the governmental funds, but is expensed<br>in the statement of net position.  |                      |                 |
| Current Year<br>Prior Year  | (195,986)<br>215,579 | 19,593          |
| In the statement of activities, certain operating expenses, e.g., compensated absences (vacations) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used/(paid). When the earned amount exceeds the paid amount, the difference is a reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+). |                      |                 |
| Prior Year Compensated Absences   | (1,118,844)          |                 |
| Current Year Compensated Absences   | 1,252,339            | 133,495         |
| Pension contributions are reported in governmental funds as expenditures. However,<br>in the statement of activities, the contributions are adjusted for acturial valuation<br>adjustments, including services and interest costs, administrative costs, investment<br>returns, and experience/assumptions. This is the amount by which net pension<br>liability and deferred inflows/outflows related to pension changed during the period   |                      | 102 254         |
| liability and deferred inflows/outflows related to pension changed during the period.   |                      | 103,354         |
| Change in Net Position of Governmental Activities   |                      | \$<br>5,232,811 |

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**Proprietary Funds** 

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF NET POSITION JUNE 30, 2021

|   | BUSINESS-TYPE ACTIVITIES -<br>ENTERPRISE FUNDS |                   |          | _  |                   |
|---|--|-------------------|----------|----|-------------------|
| ASSETS  |  | FOOD<br>SERVICE   | DAY CARE |    | TOTAL             |
| ABBEID  |  | SERVICE           | DATEN    |    | TOTAL             |
| Current Assets:   |  |                   |          |    |                   |
| Cash & Cash Equivalents                                     | \$   | 6,136             | 545,882  | \$ | 552,018           |
| Interfund Accounts Receivable<br>Due from Other Governments |  | 68,689<br>152,868 |          |    | 68,689<br>152,868 |
| Other Accounts Receivable                                   |  | 152,000           | 12,622   |    | 152,868<br>12,622 |
| Inventories   |  | 26,946            | 12,022   |    | 26,946            |
| in concerned  |  | 20,910            |          |    | 20,910            |
| Total Current Assets  |  | 254,639           | 558,504  |    | 813,143           |
| Noncurrent Assets:  |  |                   |          |    |                   |
| Furniture, Machinery &                                      |  |                   |          |    |                   |
| Equipment   |  | 986,606           | 27,114   |    | 1,013,720         |
| Less: Accumulated Depreciation                              |  | 828,624           | 27,114   |    | 855,738           |
| Total Noncurrent Assets                                     |  | 157,982           |          |    | 157,982           |
| Total Assets  |  | 412,621           | 558,504  |    | 971,125           |
| DEFERRED OUTFLOWS OF RESOURCES                              |  |                   |          |    |                   |
| Pension Deferred Outflows                                   |  |                   | 25,360   |    | 25,360            |
|   |  |                   |          |    |                   |
| Total Deferred Outflows of Resources                        |  |                   | 25,360   |    | 25,360            |
| LIABILITIES   |  |                   |          |    |                   |
| Current Liabilities:  |  |                   |          |    |                   |
| Accounts Payable  |  | 3,661             | 119      |    | 3,780             |
| Interfund Accounts Payable                                  |  | 574,345           | 333,762  |    | 908,107           |
| Pension Liability   |  |                   | 132,309  |    | 132,309           |
| Unearned Revenue  |  |                   | 1,750    |    | 1,750             |
| Total Liabilities   |  | 578,006           | 467,940  |    | 1,045,946         |
| DEFERRED INFLOWS OF RESOURCES                               |  |                   |          |    |                   |
| Pension Deferred Inflows                                    |  |                   | 78,038   |    | 78,038            |
| Total Deferred Inflows of Resources                         |  |                   | 78,038   |    | 78,038            |
| NET POSITION  |  |                   |          |    |                   |
|   |  |                   |          |    |                   |
| Net Investment in Capital Assets                            |  | 157,982           | 27.007   |    | 157,982           |
| Unrestricted  |  | (323,367)         | 37,886   |    | (285,481)         |
| Total Net Position  | \$   | (165,385)         | 37,886   | \$ | (127,499)         |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED JUNE 30, 2021

|   | BUSINESS-TYPE<br>ENTERPRIS |           |              |
|---|----------------------------|-----------|--------------|
|   | FOOD                       | DAY       |              |
|   | SERVICE                    | CARE      | TOTAL        |
| Operating Revenues:                                 |                            |           |              |
| Charges for Services:                               |                            |           |              |
| Daily Sales - Reimbursable Programs                 | \$ 277                     |           | \$ 277       |
| Daily Sales - Nonreimbursable Programs              | 1,455                      |           | 1,455        |
| Special Functions                                   | 11,797                     |           | 11,797       |
| Tuition & Fees                                      |                            | 105,583   | 105,583      |
| Total Operating Revenues                            | 13,529                     | 105,583   | 119,112      |
| Operating Expenses:                                 |                            |           |              |
| Cost of Sales - Reimbursable Programs               | 309,450                    | -         | 309,450      |
| Cost of Sales - Non-Reimbursable Programs           | 402                        |           | 402          |
| Salaries  | 540,622                    | 134,585   | 675,207      |
| Management Fee                                      | 125,000                    |           | 125,000      |
| Employee Benefits                                   | 16,909                     | 18,783    | 35,692       |
| Cleaning, Repair & Maintenance Services             |                            |           |              |
| Travel Services                                     | 330                        | 3,040     | 3,370        |
| Purchased Services                                  | 95,014                     | 4,754     | 99,768       |
| Insurance   | 9,834                      |           | 9,834        |
| Supplies and Materials                              | 201,705                    | 8,491     | 210,196      |
| Miscellaneous                                       | 2,161                      |           | 2,161        |
| Rent  |                            | 100,000   | 100,000      |
| Depreciation  | 17,420                     |           | 17,420       |
| Total Operating Expenses                            | 1,318,847                  | 269,653   | 1,588,500    |
| Operating Income/(Loss)                             | (1,305,318)                | (164,070) | (1,469,388)  |
| Nonoperating Revenues/(Expenses):<br>State Sources: |                            |           |              |
| State School Lunch Program                          | 26,191                     | _         | 26,191       |
| Federal Sources:                                    | 20,171                     |           | 20,171       |
| National School Lunch Program                       | 594,897                    |           | 594,897      |
| National School Snack Program                       | 864                        |           | 864          |
| National School Breakfast Program                   | 350,816                    |           | 350,816      |
| Food Distribution Program                           | 138,985                    |           | 138,985      |
| 1 oou Dibilloudon 1 logium                          | 150,705                    |           | 150,705      |
| Total Nonoperating Revenues/(Expenses)              | 1,111,753                  |           | 1,111,753    |
| Income/(Loss) Before Contributions & Transfers      | (193,565)                  | (164,070) | (357,635)    |
| Total Net Position - Beginning                      | 28,180                     | 201,956   | 230,136      |
| Total Net Position - Ending                         | \$ (165,385)               | 37,886    | \$ (127,499) |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPRIETARY FUNDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2021

|  | BU  | SINESS-TYPE A   |                |    |             |
|--|-----|-----------------|----------------|----|-------------|
|  |     | FOOD            | DAY            |    |             |
| Cash Elana East On antina Astinitian   |     | SERVICE         | CARE           |    | TOTAL       |
| Cash Flows From Operating Activities:<br>Receipts from Customers   | \$  | 334,025         | 70,384         | \$ | 404,409     |
| Payments to Employees  | φ   | (540,622)       | (134,585)      | Φ  | (675,207)   |
| Payments for Employees Benefits  |     | (16,909)        | (18,783)       |    | (35,692)    |
| Payments to Suppliers  |     | (841,676)       | (7,630)        |    | (849,306)   |
| Net Cash Provided/(Used) by Operating  |     |                 |                |    |             |
| Activities   |     | (1,065,182)     | (90,614)       |    | (1,155,796) |
| Cash Flows From Noncapital Financing Activities:   |     |                 |                |    |             |
| State Sources  |     | 26,191          |                |    | 26,191      |
| Federal Sources  |     | 946,577         |                |    | 946,577     |
| Net Cash Provided/(Used) by Noncapital   |     |                 |                |    |             |
| Financing Activities   |     | 972,768         |                |    | 972,768     |
| Cash Flows From Capital & Related Financing Activities:<br>Obligations Under Service Agreements          |     |                 |                |    |             |
| Net Cash Provided/(Used) by Capital &<br>Related Financing Activities                                    |     |                 |                |    |             |
| Net Increase/(Decrease) in Cash & Cash Equivalents   |     | (92,414)        | (90,614)       |    | (183,028)   |
| Balances - Beginning of Year   |     | 98,550          | 636,496        |    | 735,046     |
| Balances - End of Year   | \$  | 6,136           | 545,882        | \$ | 552,018     |
| Reconciliation of Operating Income/(Loss) to Net C   | ash | Provided/(Used) | ) by Operating | Ac | tivities:   |
| Operating Income/(Loss)  | \$  | (1,305,318)     | (164.070)      | \$ | (1,469,388) |
| Adjustments to Reconcile Operating Income/(Loss)<br>to Net Cash Provided/(Used) by Operating Activities: |     |                 |                |    |             |
| Depreciation & Net Amortization  |     | 17,420          |                |    | 17,420      |
| Commodities Received   |     | 138,985         |                |    | 138,985     |
| Increase/(Decrease) in Unearned Revenue  |     | 150,705         | (32,339)       |    | (32,339)    |
| (Increase)/Decrease in Accounts Receivable, Net  |     | (84,056)        | (2,860)        |    | (86,916)    |
| (Increase)/Decrease in Inventories   |     | (24,933)        | (2,000)        |    | (24,933)    |
| Increase/(Decrease) in Interfund Payable   |     | 265,567         | 120,373        |    | 385,940     |
| Increase/(Decrease) in Accounts Payable  |     | (72,847)        | (11,718)       |    | (84,565)    |
| Total Adjustments  |     | 240,136         | 73,456         |    | 313,592     |
| Net Cash Provided/(Used) by Operating Activities   | \$  | (1,065,182)     | (90,614)       | \$ | (1,155,796) |

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**Fiduciary Fund** 

Not Applicable

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# **NOTES TO FINANCIAL STATEMENTS**

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies

The accompanying financial statements of the Willingboro Township Board of Education have been prepared in conformity with generally accepted accounting principles as prescribed by the Governmental Accounting Standards Board (GASB). The following is a summary of more significant accounting policies.

### A. Reporting Entity

The Willingboro Township Board of Education is a Type II district located in the County of Burlington, State of New Jersey. As a Type II district, the School District functions independently through a Board of Education. The Board is comprised of nine members appointed to three-year terms. These terms are staggered so that three members' terms expire each year. The District provides a full range of educational services appropriate to grade levels K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The Willingboro Township Board of Education has an approximate enrollment at June 30, 2021 of 3,574 students.

### **B.** Component Unit

The primary criterion for including activities within the District's reporting entity, as set forth in Section 2100 of the GASB *Codification of Governmental Accounting and Financial Reporting Standards*, is whether:

- the organization is legally separate (can sue or be sued in their own name)
- the District holds the corporate powers of the organization
- the District appoints a voting majority of the organization's board
- the District is able to impose its will on the organization
- the organization has the potential to impose a financial benefit/burden on the District
- there is a fiscal dependency by the organization on the District

Based on the aforementioned criteria, the District has no component units.

### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

**District-Wide Financial Statements -** The governmental fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

**Governmental Fund Financial Statements** — The Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year-end. Principal revenue sources considered susceptible to accrual include federal and state grants, interest on investments, tuition and transportation. Other revenues are considered to be measurable and available only when cash is received by the state.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

### **D. Fund Accounting:**

The accounts of the Willingboro Township Board of Education are maintained in accordance with the principles of fund accounting to ensure observance of limitations and restrictions on the resources available. The principles of fund accounting require that resources be classified for accounting and reporting purposes into funds or account groups in accordance with activities or objectives specified for the resources. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. An account group, on the other hand, is a financial reporting device designed to provide accountability for certain assets and liabilities that are not recorded in the funds because they do not directly affect net expendable available financial resources. The various funds and accounts are grouped, in the financial statements in this report, into seven fund types within three broad fund categories and two account groups as follows:

### **Governmental Funds**

**General Fund** - The general fund is the general operating fund of the Willingboro Township Board of Education and is used to account for all financial resources except those required to be accounted for in another fund. Included are certain expenditures for vehicles and movable instructional or non-instructional equipment which are classified in the Capital Outlay subfund.

As required by the New Jersey Department of Education Willingboro Township Board of Education includes budgeted Capital Outlay in this fund. Generally accepted accounting principles (GAAP) as they pertain to governmental entities state that General Fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenues.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 1. Summary of Significant Accounting Policies (continued):

#### **D. Fund Accounting (continued):**

Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, interest earnings and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to fixed assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to Current Expense by board resolution.

**Special Revenue Fund -** The Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Government, (other than major capital projects, Debt Service or the Enterprise Funds) and local appropriations that are legally restricted to expenditures for specified purposes.

**Capital Projects Fund** - The capital projects fund is used to account for all financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

**Debt Service Fund** - The debt service fund is used to account for the accumulation of resources for, and the payment of principal and interest on bonds issued to finance major property acquisition, construction and improvement programs.

#### **Proprietary Fund**

The focus of Proprietary Fund measurement is upon determination of net income, financial position and cash flows. The generally accepted accounting principles applicable are those similar to businesses in the private sector. The following is a description of the Proprietary Funds of the District:

**Enterprise** - The enterprise fund is used to account for the operations that are financed and operated in a manner similar to a private business enterprise. The costs of providing goods or services are financed primarily through user charges; or, where the District has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The District's Enterprise Fund is comprised of the Food Service Fund and Day Care Fund.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 1. Summary of Significant Accounting Policies (continued):

#### **D. Fund Accounting (continued):**

All Proprietary funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities, whether current or noncurrent, associated with their activity are included on their balance sheets. Their reported fund equity (net total assets) is segregated into contributed capital and unreserved retained earnings, if applicable. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net position.

Depreciation of all exhaustive fixed assets used by proprietary funds is charged as an expense against their operations. Accumulated depreciation is reported on proprietary fund balance sheets. Depreciation has been provided over the estimated useful lives using the straight-line-method. The estimated useful lives are as follows:

Food Service Fund & Day Care Fund:Equipment5 YearsLight Trucks & Vehicle5 YearsHeavy Trucks & Vehicle5 Years

### **Fiduciary Fund**

Fiduciary funds are used to account for assets held by a governmental entity for other parties (either as trustee or as an agent) and that cannot be used to finance the governmental entity's own operating programs.

#### E. Basis of Accounting:

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds and private purpose trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All proprietary funds are accounted for on a flow of economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet. Fund equity (i.e., net position) is segregated into contributed capital and retained earnings components. Proprietary fund-type operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net position.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 1. Summary of Significant Accounting Policies (continued):

#### E. Basis of Accounting (continued):

The modified accrual basis of accounting is used for measuring financial position and operating results of all governmental fund types, expendable trust funds and agency funds. Under the modified accrual basis of accounting, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. State equalization monies are recognized as revenue during the period in which they are appropriated. A one-year availability period is used for revenue recognition for all other governmental fund revenues. Expenditures are recognized in the accounting period in which the fund liability is incurred, except for principal and interest on general long-term debt which are recorded when due.

In its accounting and financial reporting, the Willingboro Township Board of Education follows the pronouncements of the Governmental Accounting Standards Board (GASB) and the pronouncements of the Financial Accounting Standards Board (FASB) and its predecessor organizations issued on or before November 30, 1989, unless they conflict with or contradict GASB pronouncements. The Willingboro Township Board of Education's proprietary funds have elected not to apply the standards issued by FASB after November 30, 1989.

The accrual basis of accounting is used for measuring financial position and operating results of proprietary fund types and private purpose trust funds. Under this method, revenues are recognized in the accounting period in which they are earned and expenses are recognized when they are incurred.

#### F. Budgets/Budgetary Control:

Annual appropriated budgets are prepared in the spring of each year for the general, special revenue and debt service funds. The budgets are submitted to the county office and are voted upon at the annual school election on the first Tuesday in November. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in *N.J.A.C.6A:23-1.2.* All budget amendments must be approved by School Board resolution.

Formal budgetary integration into the accounting system is employed as a management control device during the year. For governmental funds there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles with the exception of the legally mandated revenue recognition of the last state aid payment for budgetary purposes only and the special revenue fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

### F. Budgets/Budgetary Control: (continued):

The accounting records of the special revenue fund are maintained on the grant accounting budgetary basis. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The budget, as detailed on Exhibit C-1, includes all amendments to the adopted budget, if any.

The following presents a reconciliation of the special revenue fund revenues and expenditures from the budgetary basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budget and Actual — General, Special Revenues and Debt Service Funds to the GAAP basis of accounting as presented in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types:

## Notes to Required Supplementary information Budgetary Comparison Schedule

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures.

|  | <b>General Fund</b> | <b>Special Revenue Fund</b> |
|--|---------------------|-----------------------------|
| Sources/Inflows of Resources<br>Actual amounts (budgetary) "revenues" from<br>the budgetary comparison schedules         | \$86,256,327        | \$6,139,793                 |
| Difference — Budget to GAAP:   |                     |                             |
| State aid payment recognized for GAAP statements<br>in the current year, previously recognized<br>for budgetary purposes | \$3,935,325         |                             |
| State aid payment recognized for budgetary<br>purposes, not recognized for GAAP Statements                               |                     |                             |
| until the subsequent year  | (4,072,573)         |                             |
| Total revenue as reported on the statement of revenues,<br>expenditures and changes in fund balances -                   |                     |                             |
| governmental funds   | <u>\$86,119,079</u> | <u>\$ 6,139,793</u>         |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

#### F. Budgets/Budgetary Control: (continued):

|  | General Fund        | Special Revenue Fund |
|--|---------------------|----------------------|
| Uses/Outflows of Resources                             |                     |                      |
| Actual amounts (budgetary basis) "total outflows"      |                     |                      |
| from the budgetary comparison schedule                 | <u>\$74,491,171</u> | <u>\$6,150,425</u>   |
| Encumbrances for supplies and equipment ordered        |                     |                      |
| but not received are reported in the year the order    |                     |                      |
| is placed for budgetary purposes, but in the year the  |                     |                      |
| supplies are received for financial reporting purposes |                     |                      |
|  |                     |                      |
| Total expenditures as reported on the statement of     |                     |                      |
| revenues, expenditures and changes in fund             |                     |                      |
| balances - governmental funds                          | <u>\$74,491,171</u> | <u>\$6,150,425</u>   |

### G. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the special revenue fund are reported as reservations of fund balances at fiscal year-end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the Willingboro Township Board of Education has received advances are reflected in the balance sheet as deferred revenues at fiscal year-end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year-end.

#### H. Cash, Cash Equivalents and Investments:

Cash and Cash equivalents include petty cash, change funds, cash in banks and all highly liquid investments with a maturity of three months or less at the time of purchase and are stated at cost plus accrued interest. U.S. Treasury and agency obligations and certificates of deposit with maturities of one year or less when purchased are stated at cost. All other investments are stated at fair value.

New Jersey School Districts are limited as to the types of investments and types of financial institutions they may invest *in*. *N.J.S.18A:20-37* provides a list of permissible investments that may be purchased by New Jersey school districts.

Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect Governmental Units from loss of funds on deposit with a failed banking institution in New Jersey.

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

### I. Cash, Cash Equivalents and Investments (continued):

*N.J.S.A.17:9-41* et. Seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

### J. Tuition Receivable/Payable

Tuition charges were established by the Board of Education based on estimated costs. The charges are subject to adjustment when the final costs have been determined.

These adjustments are recorded upon certification by the State Board of Education, which is normally three years following the contract year. The cumulative adjustments through June 30, 2021, which have not been recorded, are not determinable.

The tuition rate adjustments for the years 2018-2019 have been established. According to the School District's records, these amounts are adjustments in the financial statements.

### K. Inventories & Prepaid Expenses

Inventories are valued at cost, which approximates market. The costs are determined on a first-in, first-out method.

The cost of inventories in governmental fund types is recorded as expenditures when purchased rather than when consumed.

Prepaid expenses, which benefit future periods, other than those recorded in the enterprise funds, are recorded as expenditure during the year of purchase. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2021.

#### L. Short-Term Interfund Receivables/Payables

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the Willingboro Township Board of Education and that are due within one year.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 1. Summary of Significant Accounting Policies (continued):

#### M.Capital Assets:

General fixed assets acquired or constructed during the year are reported in the applicable governmental or business-type activities columns in the district-wide financial statements. Fixed assets are defined by the District as assets, which have a cost in excess of \$2,000 at the date of acquisition and a useful life of one year or more. Donated fixed assets are valued at their estimated fair market value on the date received. The general fixed assets acquired or constructed were valued by an independent appraisal company. General fixed assets, such as land and buildings, are valued at the historical cost basis and through estimated procedures performed by an independent appraisal company, respectively.

General fixed assets are reflected as expenditures in the applicable governmental funds. Depreciation expense is recorded in the district-wide financial statements as well as the proprietary fund. Capital assets are depreciated on the straight-line method over the assets' estimated useful life. There is no depreciation recorded for land and construction in progress. Generally estimated useful lives are as follows:

| Machinery & Equipment         | 3 - 20 Years |
|-------------------------------|--------------|
| Building & Other Improvements | 7 - 60 Years |
| Infrastructure                | 30 Years     |

#### N. Accrued Salaries and Wages

District employees, who provide services to the District over the ten-month academic year and extended eleven-month calendar, do not have the option to have their salaries disbursed during the entire twelvemonth year. Therefore, there is no accrual as of June 30, 2021 for such salaries.

#### **O.** Compensated Absences

Compensated absences are those absences for which employees will be paid, such as vacation, sick leave and sabbatical leave. A liability for compensated absences that are attributable to services already rendered, and that are not contingent on a specific event that is outside the control of the District and its employees, is accrued as the employees earn the rights to the benefits. Compensated absences that relate to future services, or that are contingent on a specific event that is outside the control of the District and its employees, are accounted for in the period in which such services are rendered or in which such events take place.

In the District-Wide financial statements, under governmental activities, compensated absences are reported as an expenditure and noncurrent liabilities.

## P. Unearned Revenue

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied and is recorded as a liability until the revenue is both measurable and the District is eligible to realize the revenue.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

### Q. Long-term Obligations

In district-wide financial statements, under governmental activities, long-term debt is recognized as a liability in the general fund as debt is incurred.

### **R. Fund Balance Disclosure**

In accordance with Government Accounting Standards Board, Fund Balance Reporting and Governmental Fund Type Definitions, the Willingboro Township Board of Education classifies governmental fund balances as follow:

- <u>Non-spendable</u> includes fund balance amount that cannot be spent either because it is not in spendable form or because legal or contractual constraints.
- <u>Restricted</u> includes fund balance amounts that are constrained for specific purposes which are externally imposed by external parties, constitutional provision or enabling legislation.
- <u>Committed</u> includes fund balance amounts that are constrained for specific purposes that are internally imposed by the government through formal action of the highest level of decision making authority and does not lapse at year-end.
- <u>Assigned</u> includes fund balance amounts that are intended to be used for specific purposes that are neither considered restricted or committed. Fund Balance may be assigned by the Business Administrator.
- <u>Unassigned</u> includes balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds.

The Willingboro Township Board of Education uses restricted/committed amounts to be spent first when both restricted and unrestricted fund balance are available, unless prohibited by law or regulation. Additionally, the Willingboro Township Board of Education would first use committed, then assigned and lastly unassigned amounts of unrestricted fund balance when expenditures are made.

### S. Net Position

Net position, represents the difference between summation of assets and deferred outflows of resources, and the summation of liabilities and deferred inflows of resources. Net position is classified in the following three components:

- <u>Net Investment in Capital Assets</u> This component represents capital assets, net of accumulated depreciation, net of outstanding balances of borrowings used for acquisition, construction, or improvement of those assets.
- <u>Restricted</u> Net position is reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the District or through external restrictions imposed by creditors, grantors or laws or regulations of other governments.
- <u>Unrestricted</u> Net position is reported as unrestricted when it does not meet the criteria of the other two components of net position.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 1. Summary of Significant Accounting Policies (continued):

### T. Impact of Recently Issued Accounting Principles

Adopted Accounting Pronouncements

The following GASB Statements became effective for the year ended June 30, 2021:

Statement No. 84, Fiduciary Activities. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on 1) whether a government is controlling the assets of the fiduciary activity and 2) the beneficiaries with whom a fiduciary relationship exists. The requirements of this Statement are effective for reporting periods beginning after December 15, 2018. Management knows this Statement has a material impact on the District's financial statements and has presented the required changes accordingly on this year's financial statements.

Statement No. 95, Postponement of the Effective Dates of Certain Authoritative Guidance. The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. That objective is accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2018, and later.

### Note 2. Cash and Cash Equivalents and Investments

The District is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at June 30, 2021, and reported at fair value are as follows:

| Туре   | Carrying<br>Value                 |
|--|-----------------------------------|
| Deposits   |                                   |
| Demand Deposits                                      | <u>\$15,793,434</u>               |
| Total Deposits                                       | <u>\$15,793,434</u>               |
| <b>Reconciliation of Statements of Net Position:</b> |                                   |
| Governmental Funds                                   | \$15,241,416                      |
| Enterprise Funds                                     | 552,018                           |
| Total Cash and Cash Equivalents                      | \$15,793,434                      |
| Total Cash and Cash Equivalents                      | $\phi_{13}, \phi_{33}, \phi_{34}$ |

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 2. Cash and Cash Equivalents and Investments (continued):

**Custodial Credit Risk** — Deposits in financial institutions, reported as components of cash, cash equivalents and investments had a bank balance of \$18,386,602 at June 30, 2021. Of the bank balance \$500,000 was fully insured by the FDIC (Federal Depository Insurance Corporation) and \$17,886,602 was secured by a collateral pool held by the bank, but not in the District's name, as required by New Jersey's Governmental Unit Deposit Protection Act (GUDPA). The Governmental Unit Deposit Protection Act is more fully described in Note 3 of these financial statements.

**Investment Interest Rate Risk** — The District has no formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investment held at June 30, 2021 are provided in the above schedule.

**Investment Credit Risk** — The District has no investment policy that limits its investment choices other than the limitation of state law as follows:

- Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- Government money market mutual funds;
- Any obligation that a federal agency or federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligations bear a fixed rate of interest not dependent on any index or other external factor;
- Bonds or other obligations of the District or bonds or other obligations of the local unit or units within which the District is located;
- Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, approved by the Division of Investment in the Department of Treasury for investment by the District;
- Local Governments investment pools;
- Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281; or
- Agreements for the repurchase of fully collateralized securities with certain limitations.

**Concentration of Investment Credit Risk** — The District places no limit on the amount it may invest in any one issuer.

### NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 2. Cash and Cash Equivalents and Investments (continued):

The District has deposited cash in 2019 with an approved public fund depository qualified under the provisions of the Government Unit Deposit Protection Act. In addition to savings and checking accounts the District invests monies in certificates of deposits.

The Governmental Unit Deposit Protection Act P.L. 1970, Chapter 236, was passed to afford protection against bankruptcy or default by a depository. C.17:9-42 provides that no governmental unit shall deposit funds in a public depository unless such funds are secured in accordance with this act. C.17:9-42 provides that every public depository having public funds on deposit shall, as security for such deposits, maintain eligible collateral having a market value at least equal to either (1) 5% of the average daily balance of collected public fluids on deposit during the 6 month period ending on the next preceding valuation date (June 30 or December 31) or (2) at the election of the depository, at least equal to 5% of the average balance of collected public funds on deposit on the first, eighth, fifteenth, and twenty-second days of each month in the 6 month period ending on the next preceding valuation date (June 30 or December 31). No public depository shall be required to maintain any eligible collateral pursuant to this act as security for any deposit or deposits of any governmental unit to the extent such deposits are insured by F.D.1.C. or any other U.S. agency which insures public depository funds.

No public depository shall at any time receive and hold on deposit for any period in excess of 15 days public funds of a governmental unit(s) which, in the aggregate, exceed 75% of the capital funds of the depository, unless such depository shall, in addition to the security required to be maintained under the paragraph above, secure such excess by eligible collateral with a market value at least equal to 100% of such excess.

In the event of a default, the Commissioner of Banking within 20 days after the default occurrence shall ascertain the amount of public funds on deposit in the defaulting depository and the amounts covered by federal deposit insurance and certify the amounts to each affected governmental unit. Within 10 days after receipt of this certification, each unit shall furnish to the Commissioner verified statements of its public deposits. The Commissioner shall ascertain the amount derived or to be derived from the liquidation of the collateral maintained by the defaulting depository and shall distribute such proceeds pro rata among the governmental units to satisfy the net deposit liabilities to such units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

If the proceeds of the sale of the collateral are insufficient to pay in full the liability to all affected governmental units, the Commissioner shall assess the deficiency against all other public depositories having public funds on deposit determined by a formula determined by law. All sums collected by the Commissioner shall be paid to the governmental units having deposits in the defaulting depository in the proportion that the net deposit liability to each such governmental unit bears to the aggregate of the net deposit liabilities to all such governmental units.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

#### Note 2. Cash and Cash Equivalents and Investments (continued):

All public depositories are required to furnish information and reports dealing with public funds on deposit every six months, June 30th and December 31st, with the Commissioner of Banking. Any public depository which refuses or neglects to give any information so requested may be excluded by the Commissioner from the right to receive public funds for deposit until such time as the Commissioner shall acknowledge that such depository has furnished the information requested.

Upon review and approval of the Certification Statement that the public depository complies with statutory requirements, the Commissioner issues forms approving the bank as a municipal depository. The District should request copies of these approval forms semiannually to assure that all depositories are complying with requirements.

#### Note 3. Accounts Receivable

Accounts receivables at June 30, 2021 consisted of accounts and intergovernmental grants. All intergovernmental receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds.

Accounts receivable at June 30, 2021 for the School District's individual major and fiduciary funds, in aggregate, are as follows:

|                                   | General<br>Fund                          | Special<br>Revenue<br>Fund | Proprietary<br>Fund | Total                                |
|-----------------------------------|--|----------------------------|---------------------|--------------------------------------|
| State Aid<br>Federal Aid<br>Other | \$ 1,348,550<br>13,831<br><u>358,589</u> | 1,319,425<br>              | 6,235<br>146,633    | \$ 1,354,785<br>1,479,889<br>469,535 |
| Total                             | <u>\$ 1,720,970</u>                      | <u>1,430,371</u>           | 152,868             | <u>\$ 3,304,209</u>                  |

#### Note 4. Fixed Assets:

The following schedule is a summarization of the general fixed assets by source for the fiscal year ended June 30, 2021:

|                                  | June 30,<br>2020 | Additions/<br>Adjustments | Deletions | June 30,<br>2021        |
|----------------------------------|------------------|---------------------------|-----------|-------------------------|
| <b>Governmental Activities</b> : |                  |                           |           |                         |
| Land<br>CIP                      | \$ 1,430,025     | 415,458                   |           | \$ 1,430,025<br>415,458 |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

# Note 4. Fixed Assets (continued):

|   | June 30,<br>2020                            | Additions/<br>Adjustments               | Deletions | June 30,<br>2021                            |
|---|---|---|-----------|---|
| Capital Assets Being Depreciated:   |   |   |           |   |
| Building & Improvements   | 105,756,437                                 | 33,909                                  |           | 105,790,346                                 |
| Machinery & Equipment   | 10,536,702                                  | 699,670                                 |           | 11,236,372                                  |
| Total Capital Assets Being  |   |   |           |   |
| Depreciated   | 116,293,139                                 | 733,579                                 | - 0 -     | 117,026,718                                 |
| Less: Accumulated Depreciation:<br>Land<br>Building & Improvements<br>Machinery & Equipment<br>Total Accumulated Depreciation | (56,718,528)<br>(7,666,644)<br>(64,385,172) | (3,128,958)<br>(294,868)<br>(3,423,826) | - 0 -     | (59,847,486)<br>(7,961,512)<br>(67,808,998) |
| Net Capital Assets Being<br>Depreciated   | 51,907,967                                  | (2,690,246)                             | - 0 -     | 49,217,721                                  |
| Total Capital Assets  | <u>\$ 53,337,992</u>                        | (2,274,789)                             | - 0 -     | \$ 51,063,203                               |

The following schedule is a summarization of the proprietary fund fixed assets recorded at historical cost by source for the fiscal year ended June 30, 2021:

|                                      | June 30,<br>2020 | Additions | Deletions | June 30,<br>2021 |
|--------------------------------------|------------------|-----------|-----------|------------------|
| <b>Business-Type Activities</b>      |                  |           |           |                  |
| Capital Assets Being Depreciated:    |                  |           |           |                  |
| Machinery & Equipment:               |                  |           |           |                  |
| Food Service                         | \$ 986,606       |           |           | \$ 986,606       |
| Day Care                             | 27,114           |           |           | 27,114           |
| Total Capital Assets Being           |                  |           |           |                  |
| Depreciated                          | 1,013,720        | - 0 -     | - 0 -     | 1,013,720        |
| Less: Accumulated Depreciation:      |                  |           |           |                  |
| Machinery & Equipment:               |                  |           |           |                  |
| Food Service                         | (811,204)        | (17,420)  |           | (828,624)        |
| Day Care                             | (27,114)         |           |           | (27,114)         |
| Total Accumulated Depreciation       | (838,318)        | (17,420)  | - 0 -     | (855,738)        |
| Net Capital Assets Being Depreciated | 175,402          | (17,420)  | - 0 -     | 157,982          |
| Total Capital Assets                 | \$175,402        | (17,420)  | - 0 -     | \$ 157,982       |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

## Note 5. Long-Term Debt

During the fiscal year ended June 30, 2021 the following changes occurred in liabilities reported in the long-term debt:

|                  | Balance<br>6/30/20  | Increases | Retired/<br>Decreases | Balance<br>6/30/21 | Due Within<br>One Year |
|------------------|---------------------|-----------|-----------------------|--------------------|------------------------|
| Compensated      |                     |           |                       |                    |                        |
| Absences Payable | \$ 1,118,844        | 133,495   |                       | 1,252,339          | \$ 511,677             |
| Equipment Lease  |                     |           |                       |                    |                        |
| Payable          | 847,840             |           | 274,256               | 573,584            | 282,530                |
| Capital Leases   |                     |           |                       |                    |                        |
| Payable          | 108,056             |           | 44,501                | 63,555             | 46,553                 |
| Bonds Payable    | 19,970,000          |           | 1,155,000             | 18,815,000         | 1,180,000              |
|                  |                     |           |                       |                    |                        |
| Total            | <u>\$22,044,740</u> | 133,495   | 1,473,757             | 20,704,478         | \$2,020,760            |

## A. Bonds Payable

The voters of the municipality through referendums authorize bonds in accordance with state law. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the District are general obligation bonds. At June 30, 2020, bonds payable consisted of the following issues:

| Purpose              | Interest       | Maturity | Amount     | Amount               |
|----------------------|----------------|----------|------------|----------------------|
|                      | Rate           | Date     | Issued     | Outstanding          |
| 2019 Refunding Bonds | 2.033% -3.292% | 3/1/2036 | 19,550,000 | <u>\$ 18,815,000</u> |

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

# Note 5. Long-Term Debt (continued):

Principal and interest due on the outstanding serial bonds are as follows:

| Fiscal Year<br>Ending<br>June 30, | Principal     | Interest     | Total         |
|-----------------------------------|---------------|--------------|---------------|
| 2022                              | \$ 1,180,000  | \$ 547,390   | \$ 1,727,390  |
| 2023                              | 1,170,000     | 521,901      | 1,691,901     |
| 2024                              | 1,155,000     | 495,190      | 1,650,190     |
| 2025                              | 1,165,000     | 467,667      | 1,632,667     |
| 2026                              | 1,165,000     | 437,680      | 1,602,680     |
| 2027-2031                         | 6,165,000     | 1,679,806    | 7,844,806     |
| 2032-2036                         | 6,815,000     | 697,560      | 7,512,560     |
| Total                             | \$ 18,815,000 | \$ 4,847,195 | \$ 23,662,194 |

## C. Equipment Installment Agreement - Loan Payable

On August 28, 2018 the District entered into an equipment installment agreement for a chiller (HVAC System) at the District's High School facility. The loan is for a term of five years. Principal and interest due on the outstanding loan payable is as follows:

| Fiscal Year<br>Ending<br>June 30, | Principal             | Interest           | Total                 |
|-----------------------------------|-----------------------|--------------------|-----------------------|
| 2021<br>2022                      | \$ 282,530<br>291,054 | \$ 17,305<br>8,781 | \$ 299,835<br>299,835 |
| Total                             | \$ 573,584            | \$ 26,086          | \$ 599,670            |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

## Note 5. Long-Term Debt (continued):

### **D.** Capital Leases Payable

The District is leasing a front loader and two Ford trucks under capital leases totaling \$225,505. All capital leases are for terms of five years. The following is a schedule of the remaining future minimum lease payments under these capital leases and the present value of the net minimum lease payments at June 30, 2021:

| Fiscal Year<br>Ending<br>June 30, | Principal        | Interest | Total            |
|-----------------------------------|------------------|----------|------------------|
| 2022                              | \$ 46,553        | 3,296    | \$ 49,849        |
| 2023                              | 17,001           | 1,139    | 18,140           |
| 2024                              | 1                |          | 1                |
| Total                             | <u>\$ 63,555</u> | 4,435    | \$ <u>67,990</u> |

# **E.** Operating Leases

As of June 30, 2021, the School District has operating lease agreements in effect for the following:

## Copiers and a Mailing Machine

Total operating lease payments made during the year ended June 30, 2021 was \$30,360. Future minimum lease payments are as follows:

| Year                         | Amount    |
|------------------------------|-----------|
| 2022                         | \$ 21,191 |
| 2023                         | 13,529    |
| 2024                         | 1,565     |
| Total Minimum Lease Payments | \$ 36,285 |

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans

**Plan Descriptions** — Substantially all of the employees of the District are covered by either the Public Employees' Retirement System or the Teachers' Pension and Annuity Fund which have been established by state statute and are administered by the New Jersey Division of Pension and Benefits (Division). According to the State of New Jersey Administrative Code, all obligations of both systems will be assumed by the State of New Jersey should the Systems terminate. The Division issues a publicly available financial report that includes the financial statements and required supplementary information for the Public Employees Retirement System and the Teachers' Pension and Annuity Fund. These reports may be obtained by writing to the Division of Pensions and Benefits, P.O. Box 295, Trenton, New Jersey, 08625. In addition, several District employees participate in the Defined Contribution Retirement Program (DCRP), which is a defined contribution pension plan. This plan is administered by the State of New Jersey Division of Pensions and Benefits.

## **Teachers' Pension and Annuity Fund (TPAF)**

The Teachers' Pension and Annuity Fund is a cost-sharing multiple-employer defined benefit pension plan with a special-funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding nay local employer early retirement incentive (ERI) contributions. TPAF is administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about TPAF, please refer to Division's Comprehensive Annual Financial Report (CAFR) which can be found at http://www.nj.gov/treasury/pensions/financial-reports.shtml.

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death, and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of TPAF. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

### Tier

### Definition

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
- 4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 with 25 years or more of service credit before age 62, and tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Teachers' Pension and Annuity Fund (TPAF) (continued):

The contribution policy for TPAF is set by *N.J.S.A 18A:66* and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2021, the State's pension contribution was less than the actuarial determined amount.

Under current statute, all employer contributions are made by the State of New Jersey on-behalf of the School District and all other related non-contributing employers. No normal or accrued liability contribution by the School District has been required over the several preceding fiscal years.

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2021, the District recognized pension expense and related revenue of \$9,649,567 for support provided by the State. Although the district does not report net pension liability or deferred outflows or inflows related to the TPAF, the following schedule illustrates the collective net pension liability and deferred items and the State's portion of the net pension liability associated with the district.

The collective amounts are the total of all New Jersey Local governments participating in the TPAF plan.

| Measurement Date 6/30/20 |
|--------------------------|
| \$ 9,589,140,982         |
| 14,409,361,877           |
|                          |
| 65,848,796,740           |
|                          |
| 155,177,012              |
|                          |
| .2356565636%             |
|                          |

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Teachers' Pension and Annuity Fund (TPAF) (continued):

Actuarial Assumptions-The total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement:

| Inflation rate<br>Price<br>Wage   | 2.75%<br>3.25%                            |
|-----------------------------------|---|
| Salary increases:<br>Through 2026 | 1.55 – 4.45%<br>Based on years of service |
| Thereafter                        | 2.75 – 5.65%<br>Based on years of service |

Investment rate of return 7.00%

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, with future improvement from the base year 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 teachers above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and 99.6% adjustment for females, and with future improvement from the base of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement for males, and with future improvement for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

**Long-Term Expected Rate of Return** - In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2020 are summarized in the following table:

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

## Note 6. Pension Plans (continued):

### Teachers' Pension and Annuity Fund (TPAF) (continued):

| Asset Class                      | Target<br>Allocation | Long-Term<br>Expected Real<br>Rate of<br>Return |
|----------------------------------|----------------------|---|
| US Equity                        | 27.00%               | 7.71%   |
| Non-U.S. Developed Market Equity | 12.50%               | 8.57%   |
| Emerging Market Equity           | 5.50%                | 10.23%  |
| Private Equity                   | 13.00%               | 11.42%  |
| Real Assets                      | 3.00%                | 9.73%   |
| Real Estate                      | 8.00%                | 9.56%   |
| High Yield                       | 2.00%                | 5.95%   |
| Private Credit                   | 8.00%                | 7.59%   |
| Investment Grade Credit          | 8.00%                | 2.67%   |
| Cash Equivalents                 | 4.00%                | 0.50%   |
| U.S Treasuries                   | 5.00%                | 1.94%   |
| Risk Mitigation Strategies       | 3.00%                | 3.40%   |

**Discount Rate** - The discount rate used to measure the total pension liability was 5.40% as of June 30, 2020. The single blended discount rate was based on long-term expected rate of return on pension plan investments of 7.00%, and a municipal bond rate of 2.21% as of June 30, 2020, based on the Bond Buyer Go 20-Bond Municipal Bond Index which includes tax-exempt general obligation municipals bonds with an average rating of AA/Aa or higher. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 78% of the actuarially determine contributions for the State. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through 2062. Therefore, the long-term expected rate of return on plan investments was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments through 2062, and the municipal bond rate was applied to projected benefit payments after that date in determining the total pension liability.

Sensitivity of the School District's proportionate share of the Net Pension Liability to Changes in the Discount Rate – The following presents the net pension liability of the State as of June 30, 2020 calculated using discount rate as disclosed as well as what the State's net pension liability would be if it was calculated using a discount rate that is 1- percentage point lower or 1-percentage point higher than the current rate:

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Teachers' Pension and Annuity Fund (TPAF) (continued):

|   | 1%<br>Decrease<br><u>(4.40%)</u> | Current<br>Discount Rate<br><u>(5.40%)</u> | 1%<br>Increase<br><u>(6.40%)</u> |
|---|----------------------------------|--|----------------------------------|
| District's Proportionate Share  |                                  |  |                                  |
| of the Net Pension Liability  | \$ -                             | \$ -                                       | \$ -                             |
| State of New Jersey's Proportionate<br>Share of Net Pension Liability |                                  |  |                                  |
| Associated with the District  | 182,273,574                      | 155,177,012                                | 132,677,865                      |
|   | <u>\$ 182,273,574</u>            | <u>\$155,177,012</u>                       | <u>\$132,677,865</u>             |

**Pension Plan Fiduciary Net Position** - For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teachers' Pension and Annuity Fund (TPAF) and additions to/deductions from the TPAF's fiduciary net position have been determined on the same basis as they are reported by the TPAF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### Public Employees' Retirement System (PERS)

**Plan Description** - The State of New Jersey, Public Employees' Retirement System (PERS) is a costsharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about PERS, please refer to the Division's Comprehensive Annual Financial Report (CAFR) which can be found at www.nj.gov/treasury/pensions/financial-reports.shtml.

The vesting and benefit provisions are set by *N.J.S.A.* 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS.

The following represents the membership tiers for PERS:

# Tier

# **Definition**

- 1 Members who were enrolled prior to July 1, 2007
- 2 Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3 Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
- 4 Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 5 Members who were eligible to enroll on or after June 28, 2011

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Public Employees' Retirement System (PERS) (continued):

Service retirement benefits of 1/55th of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of 1/60th of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65. Early retirement benefits are available to tiers 1 and 2 members before reaching age 60, tiers 3 and 4 before age 62 with 25 or more years of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

The contribution policy for PERS is set by *N.J.S.A. 15A* and requires contributions by active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2020, the State's pension contribution was less than the actuarial determined amount.

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets. Board of Education contributions to PERS amounted to \$887,570 for 2020.

The employee contribution rate is 7.5% of the base salary as of July 1, 2018.

**Net Pension Liability and Pension Expense** - At June 30, 2021, the District's proportionate share of the PERS net pension liability is valued to be \$13,230,908. The District elected to record \$961,631 as current liability from the reported liability of \$13,230,908. The net pension liability was measured as of June 30, 2020. The total pension liability used to calculate the net pension liability was determined using update procedures to roll forward the total pension liability from an actuarial valuation as of June 30, 2018, to the measurement date of June 30, 2020. The District's proportion of the net pension liability was based on the Board of Education's actual contributions to the plan relative to the total of all participating employers' contributions for the year ended June 30, 2020. The District's proportion measured as of June 30, 2020, was .0811344535%, which was a decrease of .00968% from its proportion measured as of June 30, 2019.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Public Employees' Retirement System (PERS) (continued):

| Actuarial valuation date  | Mea | surement Date<br>June 30, 2020 |
|---|-----|--------------------------------|
| Net Pension Liability   | \$  | 13,230,908                     |
| District's portion of the Plan's total<br>Net Pension Liability |     | 0.08113%                       |

Actuarial Assumptions – The collective total pension liability for the June 30, 2020 measurement date was determined by an actuarial valuation as of July 1, 2019, which was rolled forward to June 30, 2020. This actuarial valuation used the following actuarial assumptions:

| Inflation Rate<br>Price<br>Wage   | 2.75%<br>3.25%                            |
|-----------------------------------|---|
| Salary Increases:<br>Through 2026 | 2.00 – 6.00%<br>Based on years of service |
| Thereafter                        | 3.00 - 7.00%                              |

3.00 – 7.00% Based on years of service

Investment Rate of Return 7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base tear of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2020.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

### Public Employees' Retirement System (PERS) (continued):

In accordance with State statute, the long-term expected rate of return on plan investments (7.00% at June 30, 2020) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the board of trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic rates of return for each major asset class included in PERS's target asset allocation as of June 30, 2020 are summarized in the following table:

| Asset Class                      | Target<br>Allocation | Long-Term<br>Expected Real<br>Rate of<br>Return |
|----------------------------------|----------------------|---|
| US Equity                        | 27.00%               | 7.71%   |
| Non-U.S. Developed Market Equity | 13.50%               | 8.57%   |
| Emerging Market Equity           | 5.50%                | 10.23%  |
| Private Equity                   | 13.00%               | 11.42%  |
| Real Assets                      | 3.00%                | 9.73%   |
| Real Estate                      | 8.00%                | 9.56%   |
| High Yield                       | 2.00%                | 5.95%   |
| Private Credit                   | 8.00%                | 7.59%   |
| Investment Grade Credit          | 8.00%                | 2.67%   |
| Cash Equivalents                 | 4.00%                | 0.50%   |
| U.S. Treasuries                  | 5.00%                | 1.94%   |
| Risk Mitigation Strategies       | 3.00%                | 3.40%   |

**Discount Rate** - The discount rate used to measure the total pension liability was 7.00% as of June 30, 2020. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the non-employer contributing entity will be made based on 78% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 6. Pension Plans (continued):

## Public Employees' Retirement System (PERS) (continued):

Sensitivity of the Board of Education's proportionate share of the Net Pension Liability to Changes in the Discount Rate - The following presents the District's proportionate share of the net pension liability calculated using the discount rate as disclosed above, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|  | At 1%<br>decrease (6.00%) | At current<br>discount<br>rate (7.00%) | At 1%<br>increase (8.00%) |
|--|---------------------------|--|---------------------------|
| District's proportionate<br>Share of pension liability | <u>\$ 16,655,506</u>      | <u>\$ 13,230,908</u>                   | <u>\$10,325,043</u>       |

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the PERS and additions to/deductions from PERS fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

For the year ended June 30, 2021, the District recognized pension expense of \$-217,920 at June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to PERS from the following sources:

|  | 2 • • • • | erred Outflows<br>f Resources | 2  | erred Inflows<br>Resources |
|--|-----------|-------------------------------|----|----------------------------|
| Differences between expected and actual experience   | \$        | 240,913                       | \$ | 46,790                     |
| Changes of assumptions                               |           | 426,226                       |    | 5,539,906                  |
| Net difference between projected and actual earnings |           |                               |    |                            |
| on pension plan investments                          |           | 452,243                       |    |                            |
| Changes in proportion and differences between        |           |                               |    |                            |
| District contributions and proportionate share of    |           |                               |    |                            |
| contributions  |           | 452,033                       |    | 2,217,069                  |
| District contributions subsequent to the measurement |           |                               |    |                            |
| date   |           |                               |    |                            |
| Total  | \$        | 1,574,415                     |    | 7,803,765                  |

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

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## Note 6. Pension Plans (continued):

### **Additional Information**

Collective balances at June 30, 2021 are as follows:

|   | 6/30/21          |
|---|------------------|
| Collective deferred outflows of resources | \$ 2,347,583,337 |
| Collective deferred inflows of resources  | \$ 7,849,949,467 |
| Collective net pension liability          | \$16,435,616,426 |
|   |                  |
| District's Proportion                     | .0811344535%     |

\$1,574,415 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

| Yea        | ar Ended June 30:     |
|------------|-----------------------|
| 2022       | \$ 1,155,662          |
| 2023       | (2,487,316)           |
| 2024       | (2, 462, 726)         |
| 2025       | (1,589,711)           |
| 2026       | (720,564)             |
| Thereafter | (124,695)             |
|            |                       |
| Total      | \$ <u>(6,229,350)</u> |

Additional detailed information about the pension plans is available in the separately issued State of New Jersey Divisions of Pensions and Benefits financial report at <u>http://www.nj.gov/treasury/pensions/gasb-68-rpts.shtml</u>

**Defined Contribution Retirement Plan (DCRP)** - The Defined Contribution Retirement Program (DCRP) was established as of July 1, 2007 under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A. 43:15C-1 et seq.). The DCRP is a cost-sharing multiple-employer defined contribution pension fund. The DCRP provides eligible members, and their beneficiaries with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by N. J.S.A. 43:15C-1 et. seq.

The contribution requirements of plan members are determined by state statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. The State Treasurer has the right under current law to make temporary reductions in member rates based on the existence of surplus plan assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist. The District's contributions, equal to the required contribution for June 30, 2021 is \$7,949.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 7. Post-Retirement Benefits

The State of New Jersey reports a liability as a result of its statutory requirements to pay other postemployment (health) benefits for State Health Benefit Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, Accounting and Financial Reporting for the Postemployment Benefits Other Than Pensions. The State Health Benefit Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A 52:14-17.32f. According to N.J.S.A 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers' Pension and Annuity Fund (TPAF), the Public Employees' Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L, 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

The total non-employer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits is the responsibility of the individual local education employers.

The School Employees Health Benefits Program (SEHBP) Act is found in New Jersey Statutes Annotated, Title 52, Article 17.25 et. seq. Rules governing the operation and administration of the program are found in Title 17, Chapter 9 of the New Jersey Administrative Code.

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASBS No. 75.

The measurement date under GASB 75 is the date in which the discount rate, the balance sheet liabilities and income statement entries are reported. GASB 75 allows for the measurement date to be equal to any day in the fiscal year. The State of New Jersey has decided to choose the GASB 75 measurement date in the beginning of the fiscal year. The measurement date for the fiscal year ending June 30, 2021 GASB 75 valuation is June 30, 2020.

**Total Non-employer OPEB Liability** - The State, a non-employer contributing entity, is the only entity that has a legal obligation to make employer contributions to OPEB for qualified retired PERS and TPAF participants. The LEA's proportionate share percentage determined under paragraphs 193 and 203 through 205 of GASBS No. 75 is zero percent. Accordingly, the LEA did not recognize any portion of the collective net OPEB liability on the Statement of Net Position.

## NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2021

### Note 7. Post-Retirement Benefits (continued):

Accordingly, the following OPEB liability note information is reported at the State's level and is not specific to the board of education/board of trustees. Note that actual numbers will be published in the NJ State's CAFR at (<u>http://www.nj.gov/treasury/omb/cafr.shtml</u>.

Actuarial assumptions and other imputes. The total OPEB liability in the June 30, 2019 actuarial valuation reported by the State in the State's most recently issued CAFR was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

## **Total Non-employer OPEB Liability** \$ 67,809,962,608

| Inflation         | 2.50 %                                    |   |  |
|-------------------|---|---|--|
| Salary Increases: | TPAF/ABP                                  | <u>PERS</u>                               | <u>PFRS</u>                                |
| Through 2026      | 1.55 – 4.45%<br>Based on service<br>years | 2.00 – 6.00%<br>Based on service<br>years | 3.25 – 15.25%<br>Based on service<br>years |
| Thereafter        | 1.55 – 4.45%<br>Based on service<br>Years | 3.00 – 7.00%<br>Based on service<br>years | Applied to all future years                |

Preretirement mortality rates were based on the Pub-2010 Healthy "Teachers" (TPAF/ABP), "General" (PERS), and "Safety" (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using the Scale MP-2020. Postretirement mortality rates were based on the Pub-2010 "General" classification headcount-weighted mortality table with fully generational improvement projections from the central year using the Scale MP-2020. Disability mortality was based on the Pub-2010 "General" classification headcount-weighted disabled mortality table with fully generational improvement projections from the central year using the Scale MP-2020. Disability mortality table with fully generational improvement projections from the central year using the Scale MP-2020.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies for the periods July 1, 2015 – June 30, 2018, July 1, 2010 – June 30, 2014, and July 1, 2013 – June 30, 2018 for TPAF, PFRS and PERS, respectively.

**OPEB Obligation and OPEB Expense** - The State's proportionate share of the total Other Post-Employment Benefits Obligations, attributable to the School District as of June 30, 2020 was \$208,270,205. The School District's proportionate share was \$0.

## NOTES TO THE FINANCIAL STATEMENTS

### JUNE 30, 2021

### Note 7. Post-Retirement Benefits (continued):

**Health Care Trend Assumptions** – For pre-Medicare medical benefits, the trend rate is initially 5.6% and decreases to a 4.5% long-term trend rate after eight years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rate for fiscal year 2020 are reflected. The assumed post-65 medical trend is 4.5% for all future years. For prescription drug benefits, the initial trend rate is 7.0% and decreases to a 4.5% long-term trend rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.0%.

**Discount Rate** – The discount rate for June 30, 2019 is 2.21%. This represents the municipal bond return rate as chosen by the Division. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

District's change in the Total OPEB liability reported by the State of New Jersey is as follows:

|                                       |    | Total OPEB<br><u>Liability</u> |
|---------------------------------------|----|--------------------------------|
| Balance at 6/30/19 (Measurement Date) | \$ | 137,763,544                    |
| Service Cost                          |    | 4,540,466                      |
| Interest on the Total OPEB Liability  |    | 4,919,641                      |
| Changes of Benefit Terms              |    | -                              |
| Differences between Expected and      |    |                                |
| Actual Experience                     |    | 26,518,659                     |
| Changes of Assumptions                |    | 38,043,810                     |
| Gross Benefit Payments                |    | (3,625,813)                    |
| Contributions From Members            |    | 109,898                        |
| Net Changes                           | _  | 70,506,661                     |
| Balance at 6/30/20 (Measurement Date) | \$ | 208,270,205                    |

There has been no change of benefit terms in the retirees' share of health insurance premiums from 2019 to 2020.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the District for school board retirees, as well as what the District's total OPEB liability for school board would be if it were calculated using a discount rate that

### NOTES TO THE FINANCIAL STATEMENTS

#### JUNE 30, 2021

### Note 7. Post-Retirement Benefits (continued):

is 1 percentage point lower or 1 percentage point higher than the current discount rate as of June 30, 2020:

|   | 1% Decrease    | Discount Rate  | 1% Increase    |
|---|----------------|----------------|----------------|
|   | (1.21%)        | (2.21%)        | (3.21%)        |
| Total OPEB Liability<br>(School Retirees) | \$ 251,080,482 | \$ 208,270,205 | \$ 174,796,691 |

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using healthcare cost trend rates as of June 30, 2020:

|   | 1% Decrease    | Healthcare Cost<br>Trend Rates | 1% Increase    |
|---|----------------|--------------------------------|----------------|
| Total OPEB Liability<br>(School Retirees) | \$ 168,122,733 | \$ 208,270,205                 | \$ 256,076,921 |

**OPEB expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB** - For the year ended June 30, 2020, the board of education recognized OPEB expense of \$6,566,915 determined by the State as the total OPEB liability for benefits provided through a defined benefit OPEB plan that is not administered through a trust that meets the criteria in paragraph 4 of GASBS No. 75 and in which there is a special funding situation.

In accordance with GASBS No. 75, the Willingboro School District's proportionate share of school retirees OPEB is zero, there is no recognition of the allocation of proportionate share of deferred outflows of resources and deferred inflows of resources. At June 30, 2020, the State reported deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB from the following sources:

|  | Deferred Outflows<br>of Resources   | Deferred Inflows<br>of Resources      |
|--|-------------------------------------|---------------------------------------|
| Difference Between Actual and<br>Expected Experience<br>Changes of Assumptions or Inputs | \$ 10,295,318,750<br>11,534,251,250 | \$ (9,170,703,615)<br>(7,737,500,827) |
| Total  | \$ <u>21,829,570,000</u>            | \$ ( <u>16,908,204,442)</u>           |

### NOTES TO THE FINANCIAL STATEMENTS

### JUNE 30, 2021

### Note 7. Post-Retirement Benefits (continued):

Amounts reported as deferred outflows of resources and deferred inflows of resources related to retired school employee's OPEB will be recognized in OPEB expense as follows:

| Year Ended June 30: |                         |  |  |  |  |  |
|---------------------|-------------------------|--|--|--|--|--|
| 2021                | \$ 43,440,417           |  |  |  |  |  |
| 2022                | 43,440,417              |  |  |  |  |  |
| 2023                | 43,440,417              |  |  |  |  |  |
| 2024                | 43,440,417              |  |  |  |  |  |
| 2025                | 43,440,417              |  |  |  |  |  |
| Thereafter          | 4,704,163,473           |  |  |  |  |  |
|                     |                         |  |  |  |  |  |
| Total               | \$ <u>4,906,365,558</u> |  |  |  |  |  |

(Contributions made after the measurement date are reported as deferred outflow of resources but are not amortized in the expense.)

#### Note 8. Risk Management

The District is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

**Property and Liability Insurance** — The District maintains commercial insurance coverage for property, liability, student accident and surety bonds. A complete schedule of insurance coverage can be found in the Statistical Section of this Comprehensive Annual Financial Report.

**New Jersey Unemployment Compensation Insurance** — The District has elected to fund their New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of School District contributions, reimbursements to the State for benefits paid and the ending balance of the School District's expendable trust fund for the current and previous two years:

| Fiscal Year | District<br>Contributions | Interest<br>Earned | Amount<br>Reimbursed | Ending<br>Balance |
|-------------|---------------------------|--------------------|----------------------|-------------------|
| 2020-2021   | \$193,600                 | \$ 530             | \$ 139,149           | \$471,907         |
| 2019-2020   | 61,792                    | 2,217              | - 0 -                | 416,926           |
| 2018-2019   | 77,842                    | 2,364              | 313,748              | 352,917           |

## NOTES TO THE FINANCIAL STATEMENTS

### JUNE 30, 2021

### **Note 9. Contingent Liabilities**

The Board of Education is involved in several claims and lawsuits incidental to its operations. In the opinion of the Administration and legal council, the ultimate resolution of these matters will not have a material adverse effect on the financial position of the District.

### Note 10. Economic Dependency

The District receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, could have an effect on the District's programs and activities.

### Note 11. Interfund Receivables and Payables

The following interfund balances remained on the balance sheet at June 30, 2021:

| Fund                 | Interfund<br>Receivable | Interfund<br>Payable |
|----------------------|-------------------------|----------------------|
| General Fund         | \$ 1,010,990            | \$ 165,750           |
| Special Revenue Fund | -                       | 118,721              |
| Enterprise Fund      | 68,689                  | 908,107              |
| Capital Projects     | 112,899                 |                      |
| Total                | <u>\$ 1,925,578</u>     | <u>\$ 1,192,578</u>  |

The purpose of these interfunds is for short-term borrowings.

## Note 12. Fund Balance Appropriated

**General Fund (Exhibit B-1)** — Of the \$15,097,751 General Fund balance at June 30, 2021, \$6,429,471 has been restricted for Excess Surplus; \$5,119,176 has been restricted for Excess Surplus Designated for Subsequent Year's Expenditures; \$7,013 has been restricted for Additional Designated for Subsequent Year's Expenditures; \$32,545 has been restricted for Capital Reserve; \$471,907 has been restricted for Unemployment Compensation and \$2,898,169 is unassigned.

## NOTES TO THE FINANCIAL STATEMENTS

## JUNE 30, 2021

### Note 13. Deferred Compensation

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Section 403(b). The plans, which are administered by the entities listed below, permits participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency. The plan administrators are as follows:

| AXA Equitable Life Insurance | Lincoln Investment Planning |
|------------------------------|-----------------------------|
| Oppenheimer Funds            | Midland                     |
| Valic                        | Metropolitan Life Insurance |
| ING                          |                             |

## Note 14. Compensated Absences

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by Governmental Accounting Standards Board Statement No. 16 (GASB 16), "Accounting for Compensated Absences". A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

District employees are granted vacation and sick leave in varying amounts under the District's personnel policies. In the event of termination, an employee is reimbursed for accumulated vacation.

Sick leave benefits provide for specified dollar amount per sick day accumulated and begin vesting with the employee after one year of service.

The liability for vested compensated absences of the governmental fund types is recorded in the statement of net assets under governmental activities. The current portion of the compensated absence balance is not considered material to the applicable fund total liabilities, and is therefore not shown separately from the long-term liability balance of compensated absences. The amount at June 30, 2020 is \$1,118,844.

The liability for vested compensated absences of the proprietary fund types is recorded within those funds as the benefits accrue to employees. As of June 30, 2020, no liability existed for compensated absences in the proprietary fund types.

## Note 15. Calculation of Excess Surplus

In accordance with *N.J.S.A.18A:7F-7*, as amended by P.L. 2005, c.73 (S1701), the designation for Restricted Fund Balance — Excess Surplus is a required calculation pursuant to the New Jersey Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to reserve General Fund balance at the fiscal year-end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent years' budget. The excess fund balance at June 30, 2020 is \$9,181,195 of which \$4,062,019 was appropriated in the 2020-2021 budget. The balance of \$5,119,176 will be appropriated in 2021-2022.

### NOTES TO THE FINANCIAL STATEMENTS

## JUNE 30, 2021

## Note 16. Tax Abatements

As defined by the Governmental Accounting Standards Board (GASB), a tax abatement is an agreement between a government and an individual or entity in which the government promises to forgo tax revenues and the individual or entity promises to subsequently take a specific action that contributes to economic development or otherwise benefits the government of its citizens. School districts are not authorized by New Jersey statute to enter into tax abatement agreements. However, the county or municipality in which the school district is situated may have entered into tax abatement agreements, and that potential must be disclosed in these financial statements. If the county or municipality entered into tax abatement agreements, those agreements will not directly affect the school district's local tax revenue because N.J.S.A. 54:4-75 and N.J.S.A. 54:4-76 require that amounts so forgiven must effectively be recouped from other taxpayers and remitted to the school district.

For a local school district board of education or board of school estimate that has elected to raise minimum tax levy using the required local share provisions at N.J.S.A. 18A:7F-5(b), the loss of revenue resulting from the municipality or county having entered into a tax abatement agreement is indeterminate due to the complex nature of the calculation of required local share performed by the New Jersey Department of Education based upon district property value and wealth.

The Township of Willingboro (Municipality) provides for long-term tax exemptions, as authorized by New Jersey State Statutes. N.J.S.A. 40A:20-1 et seq. sets forth the criteria and mechanism by which property taxes can and are abated. The exemptions provided by the Municipality are for affordable housing and other permitted purposes. Taxes abated include municipal, local school, and county taxes.

The Municipality recognized revenue of \$52,566 from the annual service charge in lieu of payment of taxes in 2020. The assessed value on these exemption properties amounted to \$26,918,800 which would have resulted in 2020 taxes billed in full of \$1,080,251. A portion of the \$491,537 abatement would have been allocated to the District.

### Note 17. Capital Reserve Account

A capital reserve account was established by the Willingboro Board of Education by inclusion of \$1,410,000 on August 28, 2018 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the capital reserve for July 1, 2020 to June 30, 2021 fiscal year is as follows:

| Beginning balance July 1, 2020 | \$ 172,015       |
|--------------------------------|------------------|
| Interest Earnings              | - 0 -            |
| Withdraws                      | (139,470)        |
| Ending balance June 30, 2021   | \$ <u>32,545</u> |

## NOTES TO THE FINANCIAL STATEMENTS

## JUNE 30, 2021

### Note 17. Capital Reserve Account (continued):

The June 30, 2021 LRFP balance of local support costs of uncompleted capital projects at June 30, 2021 is \$32,545. The withdraws from the capital reserve were for use in a DOE approved facilities project, consistent with the district's Long-Range Facilities Plan.

## Note 18. Transfers From Capital Reserve to Capital Outlay

During the year ending June 30, 2021, the district transferred \$139,470 to the capital outlay accounts. The transfer was made from the capital reserve account to supplement a capital project previously approved by the voters in the budget certified for taxes pursuant to N.J.A.C. 6A:23-A-8.4.

## Note 19. Deficit Unrestricted Net Position

The District has a deficit in unrestricted net position of \$18,271,575, as reported in the statement of net position (accrual basis). The deficits resulted from recording the June 2021 state aid payments in accordance with N.J.S.A. 18A: 22-44.2 which provides that in the event state school aid payments are not made until the following school budget year, districts must record the state aid payments as revenue, for budget purposes only, in the current school budget year. For intergovernmental transactions, GASB Statement No. 33 requires recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the June state aid payments in the subsequent fiscal year, the school district cannot recognize the June state aid payments on the GAAP financial statements until the year the State records the payable. Also contributing to the deficit in net assets is the amount of compensated absences, \$1,252,339 and pension liability, \$13,230,908 both recorded on the accrual basis. While reflected as liabilities, the obligations will not be funded until a future date coincident with termination and/or retirement of services. Due to the resulting timing differences, the deficits do not alone indicate that the district is facing financial difficulties.

### Note 20. Prior Year Adjustment

GASB 84, Fiduciary Activities, was implemented during the fiscal year ended June 30, 2021. As part of this implementation, the activity for the Unemployment Compensation Insurance Trust Fund which had previously been reported in the Fiduciary Funds is now reported in the General Fund. The Student Activities Fund which had previously been reported in the Fiduciary Funds is now reported in the Special Revenue Fund. The ending balances as of June 30, 2020 were restated due to this implementation as follows:

## NOTES TO THE FINANCIAL STATEMENTS

## JUNE 30, 2021

### Note 20. Prior Year Adjustment (continued):

|  | Balance<br>June 30, 2020 |             | Balance       |
|--|--------------------------|-------------|---------------|
|  | as Previously            | Retroactive | June 30, 2020 |
|  | Reported                 | Adjustments | as Restated   |
| Statement of Activities – Governmental Activities: |                          |             |               |
| Net Position – Ending                              | \$20,560,442             | 579,164     | \$21,139,606  |
|  |                          |             |               |
| Statement of Revenues, Expenditures and Changes    |                          |             |               |
| in Fund Balances:                                  | 0.044.101                | 11 6 00 6   | 0 5 (1 105    |
| General Fund - Fund Balance - Ending               | 8,344,181                | 416,926     | 8,761,107     |
| Special Revenue – Fund Balance – Ending            | - 0 -                    | 200,104     | 200,104       |
|  |                          |             |               |
| Statement of Changes in Fiduciary Fund Net Positie | on:                      |             |               |
| Unemployment Compensation Trust:                   |                          |             |               |
| Net Position – Ending                              | 416,926                  | (416,926)   | - 0 -         |
| Student Activities Trust:                          |                          |             |               |
| Net Position – Ending                              | 162,238                  | (162,238)   | - 0 -         |
| Scholarship Fund:                                  |                          |             |               |
| Net Position – Ending                              | 37,866                   | (37,866)    | - 0 -         |
|  |                          |             |               |

### Note 21. Subsequent Events

Management has reviewed and evaluated all events and transactions that occurred between June 30, 2021 and February 4, 2022, the date that the financial statements were available for issuance, for possible disclosure and recognition in the financial statements. No items have come to the attention of the School District that would require disclosure other than below.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the District's financial condition, liquidity, and future operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the District is not able to estimate the effects of the COVID-19 outbreak on its results operations, financial condition, or liquidity for the fiscal year 2021-2022.

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# **REQUIRED SUPPLEMENTARY INFORMATION – PART II**

C. Budgetary Comparison Schedules

| Revenues:   | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | (N<br>1 | POSITIVE/<br>IEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|--------------------|--------------------|---------------------|-----------------|------------|---------|--|
| Local Sources:  |                    |                    |                     |                 |            |         |  |
| Local Tax Levy  | 10-1210-000        | \$ 32,498,982      |                     | 32,498,982      | 32,498,982 | \$      | -  |
| Tuition   | 10-1300-000        | 200,000            |                     | 200,000         | 371,678    | ψ       | 171,678                                      |
| Transportation Fees from LEAs   | 10-1420-000        | 200,000            |                     | 200,000         | 155,736    |         | (44,264)                                     |
| Rentals Facility  | 10-1910-000        | 5,000              |                     | 5,000           | 100,700    |         | (5,000)                                      |
| Other Restricted Miscellaneous Revenue  | 10 1910 000        | 2,000              |                     | 2,000           | 54,981     |         | 54,981                                       |
| Unrestricted Miscellaneous Revenue  | 10-1990-000        | 275,000            |                     | 275,000         | 389,148    |         | 114,148                                      |
| Total Local Sources   |                    | 33,178,982         |                     | 33,178,982      | 33,470,525 |         | 291,543                                      |
| State Sources:  |                    |                    |                     |                 |            |         |  |
| Transportation Aid  | 10-3120-000        | 1,015,853          |                     | 1,015,853       | 1,015,853  |         |  |
| Extraordinary Aid   | 10-3131-000        | 800,000            |                     | 800,000         | 1,118,179  |         | 318,179                                      |
| Categorical Special Education Aid   | 10-3132-000        | 2,391,334          |                     | 2,391,334       | 2,391,334  |         |  |
| Equalization Aid  | 10-3176-000        | 35,043,712         |                     | 35,043,712      | 34,549,792 |         | (493,920)                                    |
| Categorical Security Aid  | 10-3177-000        | 1,086,670          |                     | 1,086,670       | 1,086,670  |         |  |
| Other State Aid   | 10-3190-000        |                    |                     |                 | 48,820     |         | 48,820                                       |
| Nonpublic Transportation Aid<br>Nonbudgeted:                                    |                    |                    |                     |                 |            |         |  |
| On-Behalf TPAF Pension Contribution<br>On-Behalf TPAF Post-Retirement Medical   |                    |                    |                     |                 | 8,592,396  |         | 8,592,396                                    |
| Contribution<br>On-Behalf TPAF Long Term Disability Insurance                   |                    |                    |                     |                 | 2,049,574  |         | 2,049,574                                    |
| Contribution  |                    |                    |                     |                 | 2,695      |         | 2,695  |
| Reimbursed TPAF Social Security Contributions                                   |                    |                    |                     |                 | 1,753,915  |         | 1,753,915                                    |
| Total State Sources   |                    | 40,337,569         |                     | 40,337,569      | 52,609,228 |         | 12,271,659                                   |
| Federal Sources:  |                    |                    |                     |                 |            |         |  |
| Medicaid Reimbursement  | 10-4200-000        | 147,122            |                     | 147,122         | 176,574    |         | 29,452                                       |
| Total Federal Services  |                    | 147,122            |                     | 147,122         | 176,574    |         | 29,452                                       |
| Total Revenues  |                    | \$ 73,663,673      |                     | 73,663,673      | 86,256,327 | \$      | 12,592,654                                   |
| Expenditures:   |                    |                    |                     |                 |            |         |  |
| Current Expense:  |                    |                    |                     |                 |            |         |  |
| Instruction - Regular Programs:<br>Salaries of Teachers:                        |                    |                    |                     |                 |            |         |  |
| Kindergarten  | 11-110-100-101     | · · ·              | 36,000              | 1,289,734       | 1,246,882  | \$      | 42,852                                       |
| Grades 1 - 5  | 11-120-100-101     | 6,170,680          | (48,948)            | 6,121,732       | 5,534,811  |         | 586,921                                      |
| Grades 6 - 8  | 11-130-100-101     |                    | (13,274)            | 3,445,118       | 3,141,710  |         | 303,408                                      |
| Grades 9 - 12   | 11-140-100-101     | 3,354,792          | (167,394)           | 3,187,398       | 3,011,022  |         | 176,376                                      |
| Regular Programs - Home Instruction:  |                    |                    |                     |                 |            |         |  |
| Salaries of Teachers  | 11-150-100-101     | 150,000            | 799                 | 150,799         | 9,743      |         | 141,056                                      |
| Purchased Professional/   | 11 150 100 200     |                    |                     |                 |            |         |  |
| Educational Services  | 11-150-100-320     |                    |                     |                 |            |         |  |
| Regular Programs - Undistributed Instruction:<br>Other Salaries for Instruction | 11-190-100-106     | 140,028            |                     | 140,028         | 109,113    |         | 30,915                                       |
| Purchased Professional/<br>Educational Services                                 | 11-190-100-320     | 1,364,700          | (137,500)           | 1,227,200       | 874,798    |         | 352,402                                      |
|   | _ ^                | 75 -               |                     |                 |            |         |  |

|   | ACCOUNT<br>NUMBERS                    | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | POSITIVE/<br>(NEGATIVE<br>FINAL TO<br>ACTUAL |
|---|---------------------------------------|--------------------|---------------------|-----------------|------------|--|
| Regular Programs - Undistributed Instruction (con | · · · · · · · · · · · · · · · · · · · |                    |                     |                 |            |  |
| Purchased Technical Services                      | 11-190-100-340                        |                    | 110,507             | 195,297         | 127,606    | ,  |
| General Supplies                                  | 11-190-100-610                        | 647,824            | 45,390              | 693,214         | 593,248    | 99,966                                       |
| Textbooks   | 11-190-100-640<br>11-190-100-891      | 465,225            | 42,662              | 507,887         | 293,695    | 214,192                                      |
| Other Objects                                     | 11-190-100-891                        | 53,100             | (18,444)            | 34,656          | 11,880     | 22,776                                       |
| Total Regular Programs - Instruction              |                                       | 17,143,265         | (150,202)           | 16,993,063      | 14,954,508 | 2,038,555                                    |
| Learning and/or Language Disabilities:            |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-204-100-101                        | 2,014,614          | (1,000)             | 2,013,614       | 1,854,853  | 158,761                                      |
| Other Salaries for Instruction                    | 11-204-100-106                        | 93,252             | (1,000)             | 92,252          | 75,131     | 17,121                                       |
| General Supplies                                  | 11-204-100-610                        | 5,000              |                     | 5,000           |            | 5,000  |
| Total Learning and/or Language Disabilities       |                                       | 2,112,866          | (2,000)             | 2,110,866       | 1,929,984  | 180,882                                      |
| Behavioral Disabilities:                          |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-209-100-101                        | 623,461            | 66,500              | 689,961         | 668,399    | 21,562                                       |
| Other Salaries for Instruction                    | 11-209-100-106                        | 16,864             | 1,000               | 17,864          | 16,413     | 1,451  |
| Total Behavioral Disabilities                     |                                       | 640,325            | 67,500              | 707,825         | 684,812    | 23,013                                       |
| Multiple Disabilities:                            |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-212-100-101                        | 743,961            | (116,500)           | 627,461         | 583,763    | 43,698                                       |
| Other Salaries for Instruction                    | 11-212-100-106                        | 84,617             | 1,000               | 85,617          | 82,352     | 3,265  |
| Total Multiple Disabilities                       |                                       | 828,578            | (115,500)           | 713,078         | 666,115    | 46,963                                       |
| Resource Room/Resource Center:                    |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-213-100-101                        | 130,877            | 1,000               | 131,877         | 127,374    | 4,503  |
| Other Salaries for Instruction                    | 11-213-100-106                        | 112,608            | (2,000)             | 110,608         | 89,625     | 20,983                                       |
| General Supplies                                  | 11-213-100-610                        | 1,000              |                     | 1,000           |            | 1,000  |
| Total Resource Room/Resource Center               |                                       | 244,485            | (1,000)             | 243,485         | 216,999    | 26,486                                       |
| Autism:   |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-214-100-101                        | 271,533            | 61,188              | 332,721         | 321,972    | 10,749                                       |
| Other Salaries for Instruction                    | 11-214-100-106                        | 102,172            | 38,500              | 140,672         | 135,972    | 4,700  |
| General Supplies                                  | 11-214-100-610                        | 5,000              | (3,000)             | 2,000           | 200        | 1,800  |
| Total Autism                                      |                                       | 378,705            | 96,688              | 475,393         | 458,144    | 17,249                                       |
| Preschool Disabilities - Full-Time:               |                                       |                    |                     |                 |            |  |
| Salaries of Teachers                              | 11-216-100-101                        | 561,031            | 3,000               | 564,031         | 547,282    | 16,749                                       |
| Other Salaries for Instruction                    | 11-216-100-106                        | 77,822             | (16,500)            | 61,322          | 55,723     | 5,599  |
| Total Preschool Disabilities - Full-Time          |                                       | 638,853            | (13,500)            | 625,353         | 603,005    | 22,348                                       |
|   |                                       |                    |                     |                 |            |  |
| otal Special Education - Instruction              |                                       | \$ 4,843,812       | 32,188              | 4,876,000       | 4,559,059  | \$ 316,941                                   |

|  | ACCOUNT<br>NUMBERS   | ORIGINAL<br>BUDGET                     | BUDGET<br>TRANSFERS                     | FINAL<br>BUDGET                       | ACTUAL                                | (NI<br>Fl | DSITIVE/<br>EGATIVE)<br>NAL TO<br>CTUAL |
|--|--|--|---|---------------------------------------|---------------------------------------|-----------|---|
| Bilingual Education:<br>Salaries of Teachers   | 11-240-100-101   | \$ 138,630                             | 1,000                                   | 139,630                               | 134,920                               | \$        | 4,710                                   |
| Total Bilingual Education  |  | 138,630                                | 1,000                                   | 139,630                               | 134,920                               |           | 4,710                                   |
| School Sponsored Cocurricular Activities:<br>Salaries<br>Other Objectives  | 11-401-100-100<br>11-401-100-800                                     | 233,190<br>6,000                       | 9,108<br>(4,000)                        | 242,298<br>2,000                      | 54,134                                |           | 188,164<br>2,000                        |
| Other Objectives   | 11-401-100-800   | 0,000                                  | (4,000)                                 | 2,000                                 |                                       |           | 2,000                                   |
| Total School Sponsored Cocurricular Activities   |  | 239,190                                | 5,108                                   | 244,298                               | 54,134                                |           | 190,164                                 |
| School Sponsored Athletics - Instruction:<br>Salaries<br>Purchased Services<br>Supplies and Materials<br>Other Objects | 11-402-100-100<br>11-402-100-500<br>11-402-100-600<br>11-402-100-800 | 575,187<br>122,476<br>53,680<br>16,200 | (20,351)<br>(24,306)<br>20,382<br>2,000 | 554,836<br>98,170<br>74,062<br>18,200 | 378,280<br>86,367<br>72,457<br>11,346 |           | 176,556<br>11,803<br>1,605<br>6,854     |
| Total School Sponsored Athletics - Instruction   |  | 767,543                                | (22,275)                                | 745,268                               | 548,450                               |           | 196,818                                 |
| Alternative Education Programs - Instruction<br>Salaries of Teachers<br>General Supplies                               | 11-423-100-101<br>11-423-100-610                                     | 503,221<br>2,500                       | (13,100)                                | 490,121<br>2,500                      | 451,576<br>1,415                      |           | 38,545<br>1,085                         |
| Total Alternative Education Programs - Instruction   |  | 505,721                                | (13,100)                                | 492,621                               | 452,991                               |           | 39,630                                  |
| Alternative Education Programs - Support Services<br>Salaries  | 11-423-200-100   | 181,357                                | 13,100                                  | 194,457                               | 188,390                               |           | 6,067                                   |
| Total Alternative Education Programs - Support Services  |  | 181,357                                | 13,100                                  | 194,457                               | 188,390                               |           | 6,067                                   |
| Total - Instruction  |  | 23,819,518                             | (134,181)                               | 23,685,337                            | 20,892,452                            |           | 2,792,885                               |
| Undistributed Expenditures:<br>Instruction:<br>Tuition to Other LEA's - State  |  |  |   |                                       |                                       |           |   |
| Regular  | 11-000-100-561   | 400,000                                | 305,759                                 | 705,759                               | 697,480                               |           | 8,279                                   |
| Tuition to Other LEA's - State<br>Special<br>Tuition to County Vocational  | 11-000-100-562   | 82,000                                 | 10,000                                  | 92,000                                | 84,714                                |           | 7,286                                   |
| School Regular   | 11-000-100-563   | 2,335,288                              |   | 2,335,288                             | 2,335,288                             |           |   |
| Tuition to CSSD & Regional<br>Day School<br>Tuition to Private Schools For   | 11-000-100-565   | 1,982,490                              | 1,185,800                               | 3,168,290                             | 3,162,486                             |           | 5,804                                   |
| The Handicapped - State  | 11-000-100-566   | 3,312,000                              | (421,768)                               | 2,890,232                             | 2,857,266                             |           | 32,966                                  |
| Tuition - State Facilities<br>Tuition - Other  | 11-000-100-568<br>11-000-100-569                                     | 177,488<br>244,555                     | (231,800)                               | 177,488<br>12,755                     | 177,488<br>12,600                     |           | 155                                     |
| Total Undistributed Expenditures - Instruction   |  | \$ 8,533,821                           | 847,991                                 | 9,381,812                             | 9,327,322                             | \$        | 54,490                                  |

|   | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET         | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL    | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|--------------------|----------------------------|---------------------|-----------------|-----------|---|
| Attendance & Social Work Services:  | 11 000 011 100     | <b>• • • • • • • • • •</b> | (1,400)             | 200.144         | 0.55 1.54 | ¢ 21.000                                      |
| Salaries  | 11-000-211-100     |                            | (1,400)             | 389,164         | 357,174   | ,   |
| Salaries of Family Liaisons<br>Purchased Professional/                                      | 11-000-211-173     | 72,794                     | 15,400              | 88,194          | 85,529    | 2,665   |
| Technical Services  | 11-000-211-340     | 35,000                     | (17,902)            | 17,098          | 12,571    | 4,527   |
| Other Purchased Services  | 11-000-211-540     | 2,000                      | (17,902)<br>(320)   | 1,680           | 12,371    | 1,680   |
| Supplies and Materials  | 11-000-211-610     | 4,000                      | (3,500)             | 500             |           | 500   |
|   |                    | ,                          |                     |                 | 155 274   |   |
| Total Attendance & Social Work Services   |                    | 504,358                    | (7,722)             | 496,636         | 455,274   | 41,362  |
| Health Services:  |                    |                            |                     |                 |           |   |
| Salaries  | 11-000-213-100     | 598,665                    | 2,000               | 600,665         | 476,313   | 124,352                                       |
| Purchased Professional &  |                    |                            |                     |                 |           |   |
| Technical Services  | 11-000-213-300     | 100,000                    | (= = - ))           | 100,000         | 71,383    | 28,617  |
| Supplies and Materials  | 11-000-213-600     | 11,300                     | (2,971)             | 8,329           | 3,296     | 5,033   |
| Total Health Services   |                    | 709,965                    | (971)               | 708,994         | 550,992   | 158,002                                       |
| Other Support Services - Students - Related Services:                                       | 11 000 016 100     | 202 (42                    | 1 100               | 700.046         | 711.014   | 0( 022  |
| Salaries<br>Purchased Professional -  | 11-000-216-100     | 797,647                    | 1,199               | 798,846         | 711,914   | 86,932  |
| Educational Services  | 11-000-216-320     | 165,000                    | (15,500)            | 149,500         | 87,143    | 62,357  |
| Supplies and Materials  | 11-000-216-600     | 3,000                      | 2,559               | 5,559           | 4,583     | 976   |
| Total Other Support Services - Students - Related -<br>Services                             |                    | 965,647                    | (11,742)            | 953,905         | 803,640   | 150,265                                       |
|   |                    |                            |                     |                 |           |   |
| Other Support Services - Students - Extra Services:<br>Salaries<br>Purchased Professional - | 11-000-217-100     | 505,105                    | 99,292              | 604,397         | 519,713   | 84,684  |
| Educational Services  | 11-000-217-320     | 720,000                    |                     | 720,000         | 192,799   | 527,201                                       |
| Total Other Support Services - Students - Extra Servic                                      | es                 | 1,225,105                  | 99,292              | 1,324,397       | 712,512   | 611,885                                       |
| Other Support Services - Students - Regular:<br>Salaries of Other Professional              |                    |                            |                     |                 |           |   |
| Staff<br>Salaries of Secretarial & Clerical   | 11-000-218-104     | 823,278                    | 21,000              | 844,278         | 800,364   | 43,914  |
| Assistants<br>Other Purchased Professional &  | 11-000-218-105     | 31,952                     | 200                 | 32,152          | 31,097    | 1,055   |
| Technical Services  | 11-000-218-390     | 12,000                     | 648                 | 12,648          | 10,480    | 2,168   |
| Supplies and Materials  | 11-000-218-600     | 16,722                     | (3,964)             | 12,758          | 10,255    | 2,503   |
| Total Other Support Services - Students - Regular   |                    | 883,952                    | 17,884              | 901,836         | 852,196   | 49,640  |
| Other Support Services - Students - Special Services:<br>Salaries of Other Professional     |                    |                            |                     |                 |           |   |
| Staff   | 11-000-219-104     | \$ 1,508,275               | (57,180)            | 1,451,095       | 1,068,225 | \$ 382,870                                    |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET  | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL    | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|---------------------|---------------------|-----------------|-----------|---|
| Other Support Services - Students - Special  |                    |                     |                     |                 |           |   |
| Services (continued):  |                    |                     |                     |                 |           |   |
| Salaries of Secretarial & Clerical   |                    |                     |                     |                 |           |   |
| Assistants   | 11-000-219-105     | \$ 153,547          | 500                 | 154,047         | 144,570   | \$ 9,477                                      |
| Unused Vacation Payment to Terminated/   |                    |                     |                     |                 |           |   |
| Retired Staff  | 11-000-219-199     | 7,000               | (7,000)             |                 |           |   |
| Purchased Professional -   |                    |                     |                     |                 |           |   |
| Educational Services   | 11-000-219-320     | 119,000             | 712                 | 119,712         | 115,160   | 4,552   |
| Other Purchased Professional &   |                    | • • • • • •         | 1.1.00              |                 |           | <pre>&lt; == &lt;</pre>                       |
| Technical Services   | 11-000-219-390     | 30,000              | 1,160               | 31,160          | 24,384    | 6,776   |
| Other Purchased Services   | 11-000-219-580     | 3,000               | 1.050               | 3,000           | 22 (75    | 3,000   |
| Supplies and Materials   | 11-000-219-600     | 23,750              | 1,058               | 24,808          | 22,675    | 2,133   |
| Other Objects  | 11-000-219-800     | 3,500               |                     | 3,500           | 2,400     | 1,100   |
| Total Other Support Services - Students - Special Services - Special | vices              | 1,848,072           | (60,750)            | 1,787,322       | 1,377,414 | 409,908                                       |
| Laurent of Laster time Samilar (Other Same   |                    |                     |                     |                 |           |   |
| Improvement of Instruction Services/Other Support<br>Services - Instruction Staff:   |                    |                     |                     |                 |           |   |
| Salaries of Supervisors of Instruction   | 11-000-221-102     | 1 292 440           | (200)               | 1,282,149       | 923,908   | 358,241                                       |
| Salaries of Other Professional Staff   | 11-000-221-102     | 1,282,449<br>50,000 | (300)               | 50,000          | 13,409    | 36,591  |
| Salaries of Secretarial & Clerical   | 11-000-221-104     | 30,000              |                     | 30,000          | 15,409    | 50,591  |
| Assistants   | 11-000-221-105     | 126,864             |                     | 126,864         | 88,904    | 37,960  |
| Unused Vacation Payment to Terminated/   | 11-000-221-105     | 120,804             |                     | 120,004         | 88,904    | 57,900  |
| Retired Staff  | 11-000-221-199     | 10,000              | 7,300               | 17,300          | 17,249    | 51  |
| Other Purchased Professional &   | 11-000-221-199     | 10,000              | 7,500               | 17,500          | 17,249    | 51  |
| Technical Services   | 11-000-221-390     | 115,000             | 8,168               | 123,168         | 95,190    | 27,978  |
| Supplies and Materials   | 11-000-221-390     | 4,135               | 30,392              | 34,527          | 22,755    | 11,772  |
| Other Objects  | 11-000-221-000     | 5,000               | 2,500               | 7,500           | 7,360     | 140   |
| other objects  | 11-000-221-000     | 5,000               | 2,500               | 7,500           | 7,500     | 140   |
| Total Improvement of Instruction Services/Other  |                    |                     |                     |                 |           |   |
| Support Services Instructional Staff   |                    | 1,593,448           | 48,060              | 1,641,508       | 1,168,775 | 472,733                                       |
|  |                    | -,-,-,-,-           | ,                   | -,,             | -,,       |   |
| Educational Media Services/School Library:   |                    |                     |                     |                 |           |   |
| Salaries   | 11-000-222-100     | 706,930             |                     | 706,930         | 655,436   | 51,494  |
| Unused Vacation Payment to Terminated/   |                    | ,                   |                     | ,               | ,         | ,   |
| Retired Staff  | 11-000-222-199     | 2,000               |                     | 2,000           |           | 2,000   |
| Purchased Professional &   |                    | ,                   |                     | ,               |           | ,   |
| Technical Services   | 11-000-222-300     | 74,200              | 2,000               | 76,200          | 76,050    | 150   |
| Supplies and Materials   | 11-000-222-600     | 12,545              | (1,592)             | 10,953          | 7,948     | 3,005   |
|  |                    |                     |                     |                 |           |   |
| Total Educational Media Services/School Library  |                    | 795,675             | 408                 | 796,083         | 739,434   | 56,649  |
| Instructional Staff Training Services:   |                    |                     |                     |                 |           |   |
| Purchased Professional -   |                    |                     |                     |                 |           |   |
| Educational Services   | 11-000-223-320     | 20,000              | (5,000)             | 15,000          | 4,900     | 10,100  |
| Other Purchased Services   | 11-000-223-500     | 20,000              |                     | 20,000          | 225       | 19,775  |
|  |                    |                     |                     |                 |           |   |
| Total Instructional Staff Training Services  |                    | \$ 40,000           | (5,000)             | 35,000          | 5,125     | \$ 29,875                                     |

|   | ACCOUNT<br>NUMBERS               | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET  | ACTUAL                                  | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------------------|--------------------|---------------------|------------------|---|---|
| Support Services General Administration:<br>Salaries                          | 11-000-230-100                   | \$ 444,960         | 104,129             | 549,089          | 380,559                                 | \$ 168,530                                    |
| Unused Vacation Payment to Terminated/  |                                  | ,                  |                     | ŕ                | ŕ                                       | ŕ   |
| Retired Staff   | 11-000-230-199                   | 10,000             |                     | 10,000           |   | 10,000  |
| Tuition Reimbursement   | 11-000-230-280                   | 2,500              | (2,500)             |                  |   |   |
| Legal Services  | 11-000-230-331                   | 235,000            | 89,878              | 324,878          | 321,743                                 | 3,135   |
| Audit Fees  | 11-000-230-332                   | 56,000             |                     | 56,000           | 55,995                                  | 5   |
| Other Purchased Professional Services   | 11-000-230-339                   | 14,450             | (========)          | 14,450           | 4,494                                   | 9,956   |
| Communications/Telephone  | 11-000-230-530                   | 585,000            | (50,000)            | 535,000          | 294,646                                 | 240,354                                       |
| BOE Other Purchased Services  | 11-000-230-585                   | 8,150              | 7.500               | 8,150            | 2,218                                   | 5,932   |
| Other Purchased Services  | 11-000-230-590                   | 12,200             | 7,502               | 19,702           | 4,644                                   | 15,058  |
| Supplies and Materials<br>In-House Training                                   | 11-000-230-610<br>11-000-230-630 | 7,500<br>4,500     | 290                 | 7,790<br>4,500   | 2,457                                   | 5,333<br>4,500                                |
| Judgment Against District   | 11-000-230-820                   | 90,000             | (39,877)            | 50,123           | 35,068                                  | 4,500   |
| Miscellaneous Expenditures  | 11-000-230-820                   | 9,500              | (57,677)            | 9,500            | 7,966                                   | 1,534   |
| BOE Membership Dues and Fees  | 11-000-230-895                   | 40,000             |                     | 40,000           | 36,525                                  | 3,475   |
| -   |                                  |                    | 100 422             | 1,629,182        |   |   |
| Total Support Services General Administration                                 |                                  | 1,519,760          | 109,422             | 1,029,182        | 1,146,315                               | 482,867                                       |
| Support Services School Administration:<br>Salaries of Principals & Assistant |                                  |                    | <i>co. • • •</i>    |                  |   | ~~ <b>~~</b>                                  |
| Principals  | 11-000-240-103                   | 1,044,970          | 60,314              | 1,105,284        | 1,035,557                               | 69,727  |
| Salaries of Secretarial & Clerical<br>Assistants                              | 11-000-240-105                   | 326,091            | (47,000)            | 279,091          | 268,762                                 | 10,329  |
| Unused Vacation Payment to Terminated/  |                                  |                    |                     |                  |   |   |
| Retired Staff   | 11-000-240-199                   | 15,000             | -                   | 15,000           | 11,548                                  | 3,452   |
| Supplies and Materials  | 11-000-240-600                   | 28,580             | 1,602               | 30,182           | 18,358                                  | 11,824  |
| Other Objects   | 11-000-240-800                   | 24,723             | 2,829               | 27,552           | 21,729                                  | 5,823   |
| Total Support Services School Administration                                  |                                  | 1,439,364          | 17,745              | 1,457,109        | 1,355,954                               | 101,155                                       |
| Central Services:   |                                  |                    |                     |                  |   |   |
| Salaries  | 11-000-251-100                   | 975,363            | 52,803              | 1,028,166        | 968,131                                 | 60,035  |
| Unused Vacation Payment to Terminated/  | 11 000 201 100                   | 370,000            | 02,000              | 1,020,100        | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 00,022  |
| Retired Staff   | 11-000-251-199                   | 6,000              | (1,200)             | 4,800            | 4,747                                   | 53  |
| Unused Vacation Payment to Terminated/  |                                  |                    |                     |                  |   |   |
| Retired Staff   | 11-000-251-299                   | 5,000              | (5,000)             |                  |   |   |
| Purchased Professional Services   | 11-000-251-330                   | 27,900             | 19,737              | 47,637           | 44,307                                  | 3,330   |
| Purchased Technical Services  | 11-000-251-340                   | 24,750             | 22,370              | 47,120           | 34,945                                  | 12,175  |
| Miscellaneous Purchased Services  | 11-000-251-592                   | 3,500              | (2,200)             | 1,300            | 819                                     | 481   |
| Supplies and Materials  | 11-000-251-610                   | 46,720             | (25,970)            | 20,750           | 19,567                                  | 1,183   |
| Interest on Lease Purchase  | 11 000 251 022                   | 20.744             | (2, 400)            | 26.244           | 25.570                                  | 765   |
| Agreements<br>Interest on Bond Anticipation Notes                             | 11-000-251-832<br>11-000-251-836 | 29,744             | (3,400)<br>25,828   | 26,344<br>25,828 | 25,579<br>25,828                        | 765   |
| Miscellaneous Expenditures  | 11-000-251-890                   | 6,880              | (2,800)             | 4,080            | 3,024                                   | 1.056   |
| Miscenaneous Expenditures   | 11-000-231-890                   | 0,880              | (2,800)             | 4,080            | 3,024                                   | 1,056   |
| Total Central Services  |                                  | 1,125,857          | 80,168              | 1,206,025        | 1,126,947                               | 79,078  |
| Administrative Information Technology:  |                                  |                    |                     |                  |   |   |
| Salaries  | 11-000-252-100                   | 3,000              | 980                 | 3,980            | 3,815                                   | 165   |
| Purchased Technical Services  | 11-000-252-340                   | 150,000            | 6,000               | 156,000          | 155,998                                 | 2   |
| Supplies and Materials  | 11-000-252-600                   | 35,000             | 13,177              | 48,177           | 47,982                                  | 195   |
| Total Administrative Information Technology                                   |                                  | \$ 188,000         | 20,157              | 208,157          | 207,795                                 | \$ 362  |

|   | ACCOUNT<br>NUMBERS               | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET    | ACTUAL                                  | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|---|----------------------------------|--------------------|---------------------|--------------------|---|---|
| Required Maintenance for School Facilities:<br>Salaries | 11-000-261-100                   | \$ 683,316         | (40,425)            | 642,891            | 524,005                                 | \$ 118,886                                    |
| Unused Vacation Payment to Terminated/                  |                                  | *,-                |                     | - )                | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |   |
| Retired Staff   | 11-000-261-199                   | 10,000             |                     | 10,000             |   | 10,000  |
| Cleaning, Repair & Maintenance                          |                                  |                    |                     |                    |   |   |
| Services  | 11-000-261-420                   | 650,000            | 44,048              | 694,048            | 628,847                                 | 65,201  |
| Lead Testing of Drinking Water                          | 11-000-261-421                   | 15,000             | (12,500)            | 2,500              |   | 2,500   |
| General Supplies  | 11-000-261-610                   | 80,000             | 5,566               | 85,566             | 61,864                                  | 23,702  |
| Total Required Maintenance for School Facilities        |                                  | 1,438,316          | (3,311)             | 1,435,005          | 1,214,716                               | 220,289                                       |
| Custodial Services of Plant:                            |                                  |                    |                     |                    |   |   |
| Salaries  | 11-000-262-100                   | 1,945,557          | (64,790)            | 1,880,767          | 1,509,684                               | 371,083                                       |
| Salaries of Non Instructional Aides                     | 11-000-262-107                   | 367,611            | (753)               | 366,858            | 162,410                                 | 204,448                                       |
| Unused Vacation Payment to Terminated/                  |                                  | *                  |                     | ŕ                  | ,                                       | ,   |
| Retired Staff   | 11-000-262-199                   | 10,000             |                     | 10,000             |   | 10,000  |
| Purchased Professional &                                |                                  |                    |                     |                    |   |   |
| Technical Services                                      | 11-000-262-300                   | 260,000            | 14,184              | 274,184            | 247,046                                 | 27,138  |
| Cleaning, Repair & Maintenance                          |                                  |                    |                     |                    |   |   |
| Services  | 11-000-262-420                   | 205,000            | 181,696             | 386,696            | 304,596                                 | 82,100  |
| Other Purchased Property Services                       | 11-000-262-490                   | 80,000             | (15,000)            | 65,000             | 59,516                                  | 5,484   |
| Insurance   | 11-000-262-520                   | 1,810,000          | (419,490)           | 1,390,510          | 1,368,870                               | 21,640  |
| Miscellaneous Purchased Services                        | 11-000-262-590                   | 7,500              | 140 192             | 7,500              | 4,328                                   | 3,172   |
| General Supplies<br>Energy (Natural Gas)                | 11-000-262-610<br>11-000-262-621 | 375,000            | 140,182<br>121,400  | 515,182<br>358,300 | 483,129                                 | 32,053<br>160                                 |
| Energy (Electricity)                                    | 11-000-262-622                   | 236,900<br>881,830 | 86,272              | 968,102            | 358,140<br>968,038                      | 64  |
| Energy (Gasoline)                                       | 11-000-262-622                   | 25,000             | 80,272              | 25,000             | 21,000                                  | 4,000   |
| Other Objects   | 11-000-262-800                   | 10,000             | (5,000)             | 5,000              | 4,108                                   | 892   |
|   | 11 000 202 000                   | 10,000             | (3,000)             | 5,000              | 1,100                                   | 072   |
| Total Custodial Services of Plant                       |                                  | 6,214,398          | 38,701              | 6,253,099          | 5,490,865                               | 762,234                                       |
| Care & Upkeep of Grounds:                               |                                  |                    |                     |                    |   |   |
| Salaries  | 11-000-263-100                   | 68,625             | 3,000               | 71,625             | 66,787                                  | 4,838   |
| Purchased Professional &                                |                                  |                    |                     |                    |   |   |
| Technical Services                                      | 11-000-263-300                   | 245,000            | 68,582              | 313,582            | 272,663                                 | 40,919  |
| CLN, RPR, Maintenance Services                          | 11-000-263-420                   | 15,000             | 53,130              | 68,130             | 58,260                                  | 9,870   |
| General Supplies  | 11-000-263-610                   | 26,500             | (14,499)            | 12,001             | 4,555                                   | 7,446   |
| Total Care & Upkeep of Grounds                          |                                  | 355,125            | 110,213             | 465,338            | 402,265                                 | 63,073  |
| Security:   |                                  |                    |                     |                    |   |   |
| Salaries  | 11-000-266-100                   | 109,344            | 9,002               | 118,346            | 94,008                                  | 24,338  |
| Unused Vacation Payment to Terminated/                  | 11-000-200-100                   | 109,544            | 9,002               | 110,540            | 94,008                                  | 24,556  |
| Retired Staff   | 11-000-266-199                   | 10,000             |                     | 10,000             |   | 10,000  |
| Purchased Professional &                                | =                                | 10,000             |                     | - 0,000            |   | 10,000  |
| Technical Services                                      | 11-000-266-300                   | 693,462            | (57,198)            | 636,264            | 567,763                                 | 68,501  |
| Cleaning, Repair & Maintenance                          |                                  | ,                  | ,                   | ź                  | , .                                     | <i>,</i>                                      |
| Services  | 11-000-266-420                   | 9,000              |                     | 9,000              |   | 9,000   |
| General Supplies  | 11-000-266-610                   | 35,500             | (7,815)             | 27,685             | 4,339                                   | 23,346  |
| Other Objects   | 11-000-266-800                   | 1,000              |                     | 1,000              |   | 1,000   |
| Total Security  |                                  | \$ 858,306         | (56,011)            | 802,295            | 666,110                                 | \$ 136,185                                    |

|  | ACCOUNT<br>NUMBERS | ORIGINAL<br>BUDGET | BUDGET<br>TRANSFERS | FINAL<br>BUDGET | ACTUAL     | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--------------------|--------------------|---------------------|-----------------|------------|---|
| Student Transportation Services:               |                    |                    |                     |                 |            |   |
| Salaries for Pupil Transportation              |                    |                    |                     |                 |            |   |
| (Between Home & School) -                      |                    |                    |                     |                 |            |   |
| Regular  | 11-000-270-160     | \$ 157,895         | 26,000              | 183,895         | 177,569    | \$ 6,326                                      |
| Other Purchased Professional                   |                    |                    |                     |                 |            |   |
| & Technical Services                           | 11-000-270-390     | 6,650              | 21,660              | 28,310          |            | 28,310  |
| Cleaning, Repair & Maintenance                 |                    | • • • • •          |                     | • • • • •       |            | • • • • •                                     |
| Services                                       | 11-000-270-420     | 2,000              | (21 ( ( ))          | 2,000           | 100 - 10   | 2,000   |
| Aid in Lieu - Non Public Schools               | 11-000-270-503     | 207,000            | (21,660)            | 185,340         | 129,743    | 55,597  |
| Aid in Lieu - Charter Schools                  | 11-000-270-504     | 29,000             |                     | 29,000          | 16,200     | 12,800  |
| Contracted Services (Between Home              |                    |                    |                     |                 |            |   |
| & School) - Vendors                            | 11-000-270-511     | 1,177,778          |                     | 1,177,778       | 1,086,115  | 91,663  |
| Contracted Services (Other Than                |                    |                    |                     |                 |            |   |
| Between Home & School)-Vendors                 | 11-000-270-512     | 242,000            |                     | 242,000         | 37,151     | 204,849                                       |
| Contracted Services (Special Education         |                    |                    |                     |                 |            |   |
| Students) - Vendors                            | 11-000-270-514     | 2,060,406          | (20,000)            | 2,040,406       | 1,946,704  | 93,702  |
| Contracted Services (Special Education         |                    |                    |                     |                 |            |   |
| Students) - Joint Agreements                   | 11-000-270-515     | 45,000             |                     | 45,000          |            | 45,000  |
| Contracted Services (Special Education         |                    |                    |                     |                 |            |   |
| Students) - ESCs & CTSAs                       | 11-000-270-518     | 199,500            |                     | 199,500         | 111,645    | 87,855  |
| General Supplies                               | 11-000-270-610     | 206,000            |                     | 206,000         | 102,275    | 103,725                                       |
| Total Student Transportation Services          |                    | 4,333,229          | 6,000               | 4,339,229       | 3,607,402  | 731,827                                       |
| -  |                    |                    |                     |                 |            |   |
| Unallocated Benefits Employee Benefits:        |                    |                    |                     |                 |            |   |
| Social Security                                | 11-000-291-220     | 670,000            | 2,678               | 672,678         | 536,572    | 136,106                                       |
| TPAF Contributions - ERIP                      | 11-000-291-232     | 1,500              | 1,500               | 3,000           | 1,791      | 1,209   |
| Other Retirement Payments                      | 11-000-291-241     | 915,000            | 973                 | 915,973         | 895,147    | 20,826  |
| Unemployment Compensation                      | 11-000-291-250     | 72,000             | (1,500)             | 70,500          | 43,419     | 27,081  |
| Workers Compensation                           | 11-000-291-260     | 30,000             | 2,568               | 32,568          | 432        | 32,136  |
| Health Benefits                                | 11-000-291-270     | 11,694,384         | (789,000)           | 10,905,384      | 7,741,787  | 3,163,597                                     |
| Tuition Reimbursement                          | 11-000-291-280     | 75,000             | 2,500               | 77,500          |            | 77,500  |
| Other Employee Benefits                        | 11-000-291-290     | -                  | 9,000               | 9,000           | 7,949      | 1,051   |
| Unused Vacation Payment to Terminated/         |                    |                    | ,                   | ,               | ,          | ,   |
| Retired Staff                                  | 11-000-291-299     | 90,000             | (9,000)             | 81,000          |            | 81,000  |
|  |                    |                    | (1)111              | - ,             |            |   |
| Total Unallocated Benefits - Employee Benefits |                    | 13,547,884         | (780,281)           | 12,767,603      | 9,227,097  | 3,540,506                                     |
| Nonbudgeted:                                   |                    |                    |                     |                 |            |   |
| On-Behalf TPAF Pension Contributions           |                    |                    |                     |                 | 8,592,396  | (8,592,396)                                   |
| On-Behalf TPAF Post-Retirement Medical         |                    |                    |                     |                 | 0,572,570  | (0,5)2,5)0)                                   |
| Contribution                                   |                    |                    |                     |                 | 2,049,574  | (2,049,574)                                   |
| On-Behalf TPAF Long Term Disability Insurance  |                    |                    |                     |                 | 2,049,574  | (2,04),574)                                   |
| Contribution                                   |                    |                    |                     |                 | 2,695      | (2,695)                                       |
| Reimbursed TPAF Social Security Contributions  |                    |                    |                     |                 | 1,753,915  | (1,753,915)                                   |
| Kennouised ITAI Social Security Contributions  |                    |                    |                     |                 | 1,755,715  | (1,755,715)                                   |
| Total Undistributed Expenditures               |                    | 48,120,282         | 470,253             | 48,590,535      | 52,836,730 | (4,246,195)                                   |
| Total Expenditures - Current Expense           |                    | \$71,939,800       | 336,072             | 72,275,872      | 73,729,182 | \$ (1,453,310)                                |
| Capital Outlay:                                |                    |                    |                     |                 |            |   |
| Equipment:                                     |                    |                    |                     |                 |            |   |
| School Sponsored and Other Instruction         | 12-402-100-732     |                    | 46,610              | 46,610          | 46,610     |   |
| Undistributed Expenditures:                    |                    |                    | -                   | -               | -          |   |
| Admin Information Technology                   | 12-000-252-730     |                    | 4,887               | 4,887           | 4,842      | 45  |
| Required Maintenance School Facilities         | 12-000-261-730     | 56,000             | 36,000              | 92,000          | 49,849     | 42,151  |
|  | 12 000 201-750     | 20,000             | 50,000              | ,000            | 17,017     | (2,101  |

POSITIVE/

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2021

|  | ACCOUNT<br>NUMBERS                                 | ORIGINAL<br>BUDGET     | BUDGET<br>TRANSFERS | FINAL<br>BUDGET        | ACTUAL  | ( <b>)</b> | POSITIVE/<br>NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|--|------------------------|---------------------|------------------------|---|------------|--|
| Capital Outlay (continued):  |  |                        |                     |                        |   |            |  |
| Custodial Equipment<br>SEC Equipment   | 12-000-262-730<br>12-000-266-730                   | \$ 30,000              | 33,800<br>34,800    | 63,800<br>34,800       | 33,800<br>34,674  | \$         | 30,000<br>126                                |
| Total Equipment  |  | 86,000                 | 156,097             | 242,097                | 169,775   |            | 72,322                                       |
| Facilities Acquisition & Construction Services:<br>Construction Services<br>Lease Purchase Agreements -  | 12-000-400-450                                     | 130,000                | 106,300             | 236,300                | 106,551   |            | 129,749                                      |
| Principal<br>Assessment for Debt Service on SDA Funding<br>Capital Outlay Transfer   | 12-000-400-721<br>12-000-400-896<br>12-000-400-932 | 274,256<br>71,937      |                     | 274,256<br>71,937      | 274,256<br>71,937<br>139,470  |            | (139,470)                                    |
| Total Acquisition & Construction Services  |  | 476,193                | 106,300             | 582,493                | 592,214   |            | (9,721)                                      |
| Total Capital Outlay   |  | 562,193                | 262,397             | 824,590                | 761,989   |            | 62,601                                       |
| Total Expenditures   |  | 72,501,993             | 598,469             | 73,100,462             | 74,491,171  |            | (1,390,709)                                  |
| Excess/(Deficiency) of Revenues Over/(Under)<br>Expenditures Before Other Financing Sources/(Uses)   |  | 1,161,680              | (598,469)           | 563,211                | 11,765,156  |            | 11,201,945                                   |
| Other Financing Sources/(Uses):<br>Transfer from Other Funds<br>Transfer to Charter School   | 10-5200-000  | 260,000<br>(5,483,699) | 21,000              | 260,000<br>(5,462,699) | 100,000<br>(5,391,264)  |            | (160,000)<br>71,435                          |
| Total Other Financing Sources/(Uses)   |  | (5,223,699)            | 21,000              | (5,202,699)            | (5,291,264)   |            | (88,565)                                     |
| Excess/(Deficiency) of Revenues Over/(Under)<br>Expenditures After Other Financing Sources/(Uses)  |  | (4,062,019)            | (577,469)           | (4,639,488)            | 6,473,892   |            | 11,113,380                                   |
| Fund Balances, July 1<br>Prior Period Adjustment   |  | 12,279,506             |                     | 12,279,506             | 12,279,506<br>416,926   |            | 416,926                                      |
| Fund Balance - July 1, Restated  |  | 12,279,506             |                     | 12,279,506             | 12,696,432  |            | 416,926                                      |
| Fund Balances, June 30   |  | \$ 8,217,487           | (577,469)           | 7,640,018              | 19,170,324  | \$         | 11,530,306                                   |
| RECA   | PITULATION O                                       | F BUDGET T             | RANSFERS:           |                        |   |            |  |
| Prior Year Reserve for Encumbrances  |  |                        | \$ (577,469)        |                        |   |            |  |
| Total Budget Transfers   |  |                        | \$ (577,469)        |                        |   |            |  |
| RE   | CAPITULATION                                       | OF FUND B              | ALANCE:             |                        |   |            |  |
| Restricted Fund Balance:<br>Excess Surplus<br>Capital Reserve<br>Unemployment Compensation<br>Additional Designated for Subsequent Year's Expenditu<br>Excess Surplus - Designated for Subsequent Year's Exp<br>Assigned Fund Balance:<br>Year-end Encumbrances<br>Unassigned Fund Balance<br>Subtotal |  |                        |                     | -                      | \$ 6,568,941<br>32,545<br>471,907<br>7,013<br>5,119,176<br>3,314,461<br>3,656,281<br>19,170,324 |            |  |
| Reconciliation to Governmental Funds Statements (GAA<br>Last State Aid Payment Not Recognized on GAAP Bas  | · · · · · · · · · · · · · · · · · · ·              |                        |                     | _                      | (4,072,573)   |            |  |
| Fund Balance per Governmental Funds (GAAP)   |  |                        |                     | =                      | \$15,097,751  |            |  |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND BUDGETARY COMPARISON SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2021

|  |    | DRIGINAL<br>BUDGET | BUDGET<br>TRANSFERS                     | FINAL<br>BUDGET             | ACTUAL                     | PO<br>(NE<br>FI | RIANCE<br>SITIVE/<br>GATIVE)<br>NAL TO<br>CTUAL |
|--|----|--------------------|---|-----------------------------|----------------------------|-----------------|---|
| REVENUES                                 | ¢  | 17 507             | (10.2(7))                               | 7 220                       | 12.000                     | ¢               | 5746  |
| Local Sources                            | \$ | 17,587             | (10,367)                                | 7,220                       | 12,966                     | \$              | 5,746   |
| State Sources                            |    | 5,230,817          | (2,421,602)                             |                             | 2,809,215                  |                 |   |
| Federal Sources                          |    | 1,922,369          | 1,395,243                               | 3,317,612                   | 3,317,612                  |                 |   |
| Total Revenues                           |    | 7,170,773          | (1,036,726)                             | 6,134,047                   | 6,139,793                  |                 | 5,746   |
| EXPENDITURES:                            |    |                    |   |                             |                            |                 |   |
| Instruction:                             |    |                    |   |                             |                            |                 |   |
| Salaries of Teachers                     |    | 1,299,995          | 10,091                                  | 1,310,086                   | 1,310,086                  |                 |   |
| Other Salaries for Instruction           |    | 328,411            | (94,466)                                | 233,945                     | 233,945                    |                 |   |
| Purchased Professional &                 |    |                    | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                             | ,                          |                 |   |
| Technical Services                       |    | 100,000            | (86,978)                                | 13,022                      | 13,022                     |                 |   |
| Other Purchased Services                 |    | 100,000            | (00,970)                                | 15,022                      | 15,022                     |                 |   |
| (400-500 Series)                         |    | 10,000             | (10,000)                                |                             |                            |                 |   |
| Tuition                                  |    | 934,089            | (384,351)                               | 549,738                     | 549,738                    |                 |   |
| Textbooks                                |    | 6,114              | (5,331)                                 | 783                         | 783                        |                 |   |
| General Supplies                         |    | 2,136,595          | 84,088                                  | 2,220,683                   | 2,220,683                  |                 |   |
| General Supplies                         |    | 2,130,393          | 84,088                                  | 2,220,085                   | 2,220,083                  |                 |   |
| Total Instruction                        |    | 4,815,204          | (486,947)                               | 4,328,257                   | 4,328,257                  |                 | -   |
| Support Services:                        |    |                    |   |                             |                            |                 |   |
| Salaries of Supervisors                  |    | 188,056            | 78,722                                  | 266,778                     | 266,778                    |                 |   |
| Salaries of Secretarial & Clerical       |    | 100,000            | / 0,/ ==                                | 200,770                     | 200,770                    |                 |   |
| Assistants                               |    | 75,190             |   | 75,190                      | 75,190                     |                 |   |
| Salaries of Facilitators, Math, Literacy |    | 75,170             |   | 75,170                      | 75,170                     |                 |   |
| Coaches & Master Teachers                |    | 160,926            | (51,995)                                | 108,931                     | 108,931                    |                 |   |
| Other Salaries                           |    | 74,240             | (15,213)                                | 59,027                      | 59,027                     |                 |   |
|  |    | /4,240             | (15,215)                                | 59,027                      | 59,027                     |                 |   |
| Personal Services - Employee             |    | 016 252            | $(100 \ 111)$                           | 729 241                     | 729 241                    |                 |   |
| Benefits                                 |    | 916,352            | (188,111)                               | 728,241                     | 728,241                    |                 |   |
| Purchased Educational Services           |    | 325,872            | (75,904)                                | 249,968                     | 249,968                    |                 |   |
| Other Purchased Services                 |    | 185,136            | (185,136)                               | 1 740                       | 1 7 40                     |                 |   |
| Travel                                   |    | 10,000             | (8,251)                                 | 1,749                       | 1,749                      |                 |   |
| Other Purchased Professional             |    |                    |   |                             |                            |                 |   |
| Services                                 |    | 70,000             | (70,000)                                |                             |                            |                 |   |
| Supplies & Materials                     |    | 8,000              | (4,266)                                 | 3,734                       | 3,734                      |                 |   |
| Miscellaneous Expenditures               |    | 2,000              | 384                                     | 2,384                       | 2,384                      |                 |   |
| Scholarships Awarded                     |    |                    |   |                             |                            |                 |   |
| Student Activities                       |    |                    |   |                             | 16,378                     |                 | (16,378)  |
|  |    |                    |   |                             |                            |                 |   |
| Total Support Services                   |    | 2,015,772          | (519,770)                               | 1,496,002                   | 1,512,380                  |                 | (16,378)  |
| Facilities Acquisition & Construction    |    |                    |   |                             |                            |                 |   |
| Services:                                |    |                    |   | •                           |                            |                 |   |
| Instructional Equipment                  |    | 111,797            | 175,532                                 | 287,329                     | 287,329                    |                 |   |
| Noninstructional Equipment               |    | 228,000            | (205,541)                               | 22,459                      | 22,459                     |                 |   |
|  |    |                    |   |                             |                            |                 |   |
| Total Facilities Acquisition &           |    |                    | ( <b>-</b>                              |                             |                            |                 |   |
| Construction Services                    |    | 339,797            | (30,009)                                | 309,788                     | 309,788                    |                 | -   |
|  |    |                    | (1.00.6.70.0)                           | < 1 <b>2</b> 1 0 1 <b>7</b> | < 1 <b>-</b> 0 <b>10 -</b> |                 | (1 ( 2 - 2))                                    |
| Total Expenditures                       |    | 7,170,773          | (1,036,726)                             | 6,134,047                   | 6,150,425                  |                 | (16,378)  |
|  |    |                    |   |                             |                            |                 |   |
| Excess/(Deficiency) of Revenues          |    |                    |   |                             |                            |                 |   |
| Over/(Under) Expenditures &              | *  |                    |   |                             | /a                         | ¢               | (4.0  |
| Other Financing Sources/(Uses)           | \$ | -                  | -                                       | -                           | (10,632)                   | \$              | (10,632)  |
|  |    | - 84 -             |   |                             |                            |                 |   |
|  |    |                    |   |                             |                            |                 |   |

#### EXHIBIT C-3

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE NOTE TO RSI FOR THE FISCAL YEAR ENDED JUNE 30, 2021

# Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

|   |    | GENERAL<br>FUND | ]  | SPECIAL<br>REVENUE<br>FUND |
|---|----|-----------------|----|----------------------------|
| Sources/Inflows of Resources:   |    |                 |    |                            |
| Actual Amounts (Budgetary Basis) "Revenue"<br>From the Budgetary Comparison Schedule (C-Series) | \$ | 86,256,327      | \$ | 6,139,793                  |
| Difference - Budget to GAAP:  | φ  | 80,230,327      | φ  | 0,159,795                  |
| State aid payment recognized for GAAP statements in   |    |                 |    |                            |
| the current year, previously recognized for budgetary   |    |                 |    |                            |
| purposes.   |    | 3,935,325       |    |                            |
|   |    |                 |    |                            |
| State aid payment recognized for budgetary purposes,  |    |                 |    |                            |
| not recognized for GAAP statements until the subsequent   |    |                 |    |                            |
| year.   |    | (4,072,573)     |    |                            |
|   |    |                 |    |                            |
| Total Revenues as Reported on the Statement of Revenues,  |    |                 |    |                            |
| Expenditures, and Changes in Fund Balances - Governmental Funds. (B-2)                          | \$ | 86,119,079      | \$ | 6,139,793                  |
| 1 ulus. (D-2)   | Φ  | 80,119,079      | φ  | 0,139,795                  |
| Uses/outflows of resources:   |    |                 |    |                            |
| Actual amounts (budgetary basis) "total expenditures" from the                                  |    |                 |    |                            |
| budgetary comparison schedule   |    | 74,491,171      |    | 6,150,425                  |
|   |    | , ,             |    | , , ,                      |
| Total Expenditures as Reported on the Statement of Revenues,                                    |    |                 |    |                            |
| Expenditures, and Changes in Fund Balances - Governmental                                       |    |                 |    |                            |
| Funds (B-2)   | \$ | 74,491,171      | \$ | 6,150,425                  |
|   |    |                 |    |                            |

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### **REQUIRED SUPPLEMENTARY INFORMATION - PART III**

EXHIBIT L-1 WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE **OF THE NET PENSION LIABILITY - PERS \*** 2021 2020 2019 2018 2017 2016 2015 2014 District's Proportion of the Net Pension Liability (Asset) 0.081% 0.090% 0.092% 0.088% 0.091% 0.095% 0.091% 0.095% District's Proportionate Share of the Net Pension Liability (Asset) \$ 13,230,908 \$ 16,363,218 18,177,729 20,492,355 26,927,220 21,290,342 17,085,862 18,174,787 District's Covered Employee Payroll 5,795,804 6,011,937 5,820,214 6,381,505 6,433,803 5,944,063 6,199,903 6,310,202 Plan Fiduciary Net Position as a Percentage of the Total Pension 58.32% 56.27% 53.60% 48.10% 40.14% 47.93% 52.08% 48.72% EXHIBIT L-2 SCHEDULE OF THE DISTRICT'S CONTRIBUTIONS - PERS SCHEDULE OF CONTRIBUTIONS \* 2021 2020 2019 2018 2017 2016 2015 2014 Actuarially Determined Contribution 887,570 883,348 \$918,305 \$815,519 807,700 815,395 752,312 716,531 Contributions in Relation to the Actuarially Determined Contributions (887, 570)(883, 348)(918, 305)(815, 519)(807,700)(815,395) (752, 312)(716, 531)Contribution Deficiency (Excess) \$5,795,804 District's Covered Employee Payroll \$6,011,937 \$5,820,214 6,381,505 6,433,803 5,944,063 6,199,903 6,310,202 Contributions as a Percentage of Covered - Employee Payroll 15.31% 14.69% 15.78% 12.78% 12.55% 13.72% 12.13% 11.36% EXHIBIT L-3 SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - TPAF \* 2021 2020 2019 2018 2017 2016 2015 2014 State's Proportion of the Net Pension Liability (Asset) Associated with the District 0.236% 0.227% 0.236% 0.252% 0.260% 0.265% 0.268% 0.276% District's Proportionate Share of the Net Pension Liability (Asset) \$ \$ S S S \$ S S State's Proportionate Share of the Net Pension Liability (Asset) Associated with the District 139,357,635 149,992,380 169,615,897 204,925,532 167,534,573 144,317,866 139,984,346 155,177,012 Total 155,177,012 139,357,635 149,992,380 169,615,897 204,925,532 167,534,573 144,317,866 139,984,346 24,141,280 24,545,608 24,465,730 24.228.281 24,898,740 23,971,191 25,418,936 District's Covered Employee Payroll 26,159,487 District's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered-Employee Payroll \$ \$ S \$ Plan Fiduciary Net Position as a Percentage 26.95% 26.49% of the Total Pension 24.60% 25 41% 22.33% 28.71% 33.64% 33.76%

\* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

EXHIBIT M-1

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF THE DISTRICT'S CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS \*

| Total OPEB Liability                          | <u>2021</u>   | <u>2020</u>   | <u>2019</u>   | <u>2018</u>   |
|---|---------------|---------------|---------------|---------------|
| Service Cost                                  | \$4,540,466   | \$4,519,326   | \$5,513,106   | \$6,604,131   |
| Interest Cost                                 | 4,919,641     | 6,232,105     | 6,803,021     | 5,884,445     |
| Difference Between Expected and               |               |               |               |               |
| Actual Experiences                            | 26,518,659    | (29,487,680)  | (18,023,416)  |               |
| Changes of Assumptions                        | 38,043,810    | 2,054,066     | (18,194,326)  | (23,716,830)  |
| Contributions: Members                        | 109,898       | 125,357       | 146,526       | 159,101       |
| Gross Benefit Payments                        | (3,625,813)   | (4,228,930)   | (4,239,552)   | (4,320,754)   |
| Net Change in Total OPEB Liability            | 70,506,661    | (20,785,756)  | (27,994,641)  | (15,389,907)  |
| Total OPEB Liability (Beginning)              | 137,763,544   | 158,549,300   | 186,543,941   | 201,933,848   |
| Total OPEB Liability (Ending)                 | \$208,270,205 | \$137,763,544 | \$158,549,300 | \$186,543,941 |
| Plan Fiduciary Net Position                   |               |               |               |               |
| Covered Employee Payroll                      | \$30,120,890  | \$32,099,572  | \$31,879,128  | \$33,560,668  |
| Net OPEB Liability as a Percentage of Payroll | 691%          | 429%          | 497%          | 556%          |

Souce Documents:

All data for the measurement period was provided by the State of New Jersey Department of the Treasury other than covered employee payroll.

\* - Until a full ten year trend is compiled, information will be presented for those years for which information is available.

## **NOTES TO REQUIRED SUPPLEMENTARY INFORMATION PART III**

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO REQUIRED SUPPLEMENTARY INFORMATION – PART III YEAR ENDED JUNE 30, 2021

#### **Teachers Pension and Annuity Fund (TPAF)**

Changes in Benefit Terms - None.

**Changes in Assumptions -** The discount rate changed from 5.60% as of June 30, 2019, to 5.40% as of June 30, 2020.

#### Public Employees' Retirement System (PERS)

Changes in Benefit Terms - None.

**Changes in Assumptions -** The discount rate changed from 6.28% as of June 30, 2019, to 7.00% as of June 30, 2020.

#### State Health Benefit Local Education Retired Employees Plan (OPEB)

Changes in Benefit Terms - None.

**Changes in Assumptions -** The discount rate changed from 3.50% as of June 30, 2019, to 2.21% as of June 30, 2020.

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**OTHER SUPPLEMENTARY INFORMATION** 

D. School Based Budget Schedules

Not Applicable

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E. Special Revenue Fund

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|   |        | TITLE I   | TITLE I<br>SIA | TITLE II<br>A | TITLE III | I.D.E.A.<br>PART B | I.D.E.A.<br>PRESCHOOL |
|---|--------|-----------|----------------|---------------|-----------|--------------------|-----------------------|
| Revenues:<br>Local Sources  |        |           |                |               |           |                    |                       |
| State Sources<br>Federal Sources  | \$     | 497,029   | 104,714        | 152,142       | 3,131     | 810,510            | \$ 2,663              |
| Total Revenues  |        | \$497,029 | 104,714        | 152,142       | 3,131     | 810,510            | 2,663                 |
| Expenditures:   |        |           |                |               |           |                    |                       |
| Instruction:<br>Salaries of Teachers  |        | 4,752     |                | 16,244        |           | 64,827             |                       |
| Other Salaries for<br>Instruction   |        | 3,894     |                |               |           |                    |                       |
| Purchased Professional<br>Services  |        |           |                |               |           |                    |                       |
| Other Purchased Services<br>Tuition   |        |           |                |               |           | 549,738            |                       |
| Textbooks<br>General Supplies   |        | 257,100   | 46,096         |               | 3,131     |                    | 2,663                 |
| Total Instruction   |        | 265,746   | 46,096         | 16,244        | 3,131     | 614,565            | 2,663                 |
| Support Services:   |        |           |                |               |           | 105.040            |                       |
| Salaries of Supervisors<br>Salaries of Secretarial &  |        |           |                | 63            |           | 125,842            |                       |
| Clerical Assistants<br>Salaries of Facilitators, Math, Literacy   |        |           |                |               |           |                    |                       |
| Coaches & Master Teachers<br>Other Salaries   |        |           |                |               |           |                    |                       |
| Personal Services - Employee<br>Benefits  |        | 729       |                |               |           |                    |                       |
| Purchased Educational<br>Services   |        | 29,578    |                | 134,086       |           | 70,103             |                       |
| Other Purchased Services<br>Travel  |        | 27,570    |                | 1,749         |           | 70,105             |                       |
| Other Purchased Professional<br>Services  |        |           |                | 1,749         |           |                    |                       |
| Supplies & Materials<br>Miscellaneous Expenditures  |        |           |                |               |           |                    |                       |
| Total Support Services  |        | 30,307    |                | 135,898       |           | 195,945            |                       |
| Facilities Acquisition & Construction Service<br>Instructional Equipment<br>Non-Instructional Equipment | es<br> | 200,976   | 58,618         |               |           |                    |                       |
| Total Facilities Acqisition & Construction<br>Services  |        | 200,976   | 58,618         |               |           |                    |                       |
| Total Expenditures  | \$     | 497,029   | 104,714        | 152,142       | 3,131     | 810,510            | \$ 2,663              |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|  |       |           |                         |                           |                        | NONE            | PUBLIC         |                        |
|--|-------|-----------|-------------------------|---------------------------|------------------------|-----------------|----------------|------------------------|
|  | DIGIT | AL DIVIDE | CARES ACT               | CORONAVIRUS<br>AID RELIEF | PRESCHOOL<br>EDUCATION | TEXTBOOK<br>AID | COMPEN<br>EDUC | ISATORY<br>ATION<br>ID |
| Revenues:<br>Local Sources   |       |           |                         |                           |                        |                 |                |                        |
| State Sources<br>Federal Sources   | \$    | 798,579   | 588,586                 | 360,258                   | 2,806,911              | 783             | \$             | 260                    |
| Total Revenues   |       | 798,579   | 588,586                 | 360,258                   | 2,806,911              | 783             |                | 260                    |
| Expenditures:  |       |           |                         |                           |                        |                 |                |                        |
| Instruction:<br>Salaries of Teachers<br>Other Salaries for   |       |           |                         |                           | 1,224,263              |                 |                |                        |
| Instruction  |       |           |                         |                           | 230,051                |                 |                |                        |
| Purchased Professional<br>Services<br>Other Purchased Services   |       |           | 5,956                   |                           | 7,066                  |                 |                |                        |
| Tuition<br>Textbooks   |       |           |                         |                           |                        | 783             |                |                        |
| General Supplies   |       | 798,579   | 582,630                 | 360,258                   | 170,226                |                 |                |                        |
| Total Instruction  |       | 798,579   | 588,586                 | 360,258                   | 1,631,606              | 783             |                |                        |
| Support Services:  |       |           |                         |                           | 140.072                |                 |                |                        |
| Salaries of Supervisors<br>Salaries of Secretarial &<br>Clerical Assistants                              |       |           |                         |                           | 140,873<br>75,190      |                 |                |                        |
| Salaries of Facilitators, Math, Literacy<br>Coaches & Master Teachers                                    |       |           |                         |                           | 108,931                |                 |                |                        |
| Other Salaries<br>Personal Services - Employee   |       |           |                         |                           | 59,027                 |                 |                |                        |
| Benefits<br>Purchased Educational  |       |           |                         |                           | 727,512                |                 |                |                        |
| Services<br>Other Purchased Services   |       |           |                         |                           | 14,680                 |                 |                | 260                    |
| Travel<br>Other Purchased Professional   |       |           |                         |                           |                        |                 |                |                        |
| Services<br>Supplies & Materials   |       |           |                         |                           | 3,734                  |                 |                |                        |
| Miscellaneous Expenditures   |       |           |                         |                           | 2,384                  |                 |                |                        |
| Total Support Services   |       |           |                         |                           | 1,132,331              |                 |                | 260                    |
| Facilities Acquisition & Construction Services<br>Instructional Equipment<br>Non-Instructional Equipment | s     |           |                         |                           | 27,735<br>15,239       |                 |                |                        |
| Total Facilities Acqisition & Construction<br>Services   |       |           |                         |                           | 42,974                 |                 |                |                        |
|  | e     | 709 570   | <b>5</b> 00 <b>5</b> 07 | 2(0.250                   |                        | 702             | ¢              | 2(0                    |
| Total Expenditures   | \$    | 798,579   | 588,586                 | 360,258                   | 2,806,911              | 783             | \$             | 260                    |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND COMPARATIVE SCHEDULE OF REVENUES AND EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

|   | NONPUBLIC<br>EXAMINATION &<br>CLASSIFICATION<br>AID |       | SCHOLARSHIP<br>FUND | STUDENT<br>ACTIVITY<br>/ATHLETCS<br>FUND | TOTAL                            |
|---|---|-------|---------------------|--|----------------------------------|
| Revenues:<br>Local Sources<br>State Sources<br>Federal Sources              | \$ 1,261  | 7,220 | 31                  | 5,715 \$                                 | 12,966<br>2,809,215<br>3,317,612 |
| Total Revenues  | 1,261   | 7,220 | 31                  | 5,715                                    | 6,139,793                        |
| Expenditures:<br>Instruction:<br>Salaries of Teachers<br>Other Salaries for |   |       |                     |  | 1,310,086                        |
| Instruction   |   |       |                     |  | 233,945                          |
| Purchased Professional<br>Services<br>Other Purchased Services              |   |       |                     |  | 13,022                           |
| Tuition   |   |       |                     |  | 549,738                          |
| Textbooks<br>General Supplies   |   |       |                     |  | 783<br>2,220,683                 |
| Total Instruction   |   |       |                     |  | 4,328,257                        |
| Support Services:<br>Salaries of Supervisors                                |   |       |                     |  | 266,778                          |
| Salaries of Secretarial &<br>Clerical Assistants                            |   |       |                     |  | 75,190                           |
| Salaries of Facilitators, Math, Literacy<br>Coaches & Master Teachers       |   |       |                     |  | 108,931                          |
| Other Salaries<br>Personal Services - Employee                              |   |       |                     |  | 59,027                           |
| Benefits<br>Purchased Educational<br>Services                               | 1,261   |       |                     |  | 728,241<br>249,968               |
| Other Purchased Services<br>Travel  | -,  |       |                     |  | 1,749                            |
| Other Purchased Professional<br>Services                                    |   |       |                     |  | -                                |
| Supplies & Materials<br>Miscellaneous Expenditures                          |   |       |                     |  | 3,734<br>2,384                   |
| Scholarships Awarded<br>Student Activities                                  |   |       |                     | 16,378                                   | 16,378                           |
| Total Support Services  | 1,261   |       |                     | 16,378                                   | 1,512,380                        |
| Facilities Acquisition & Construction Services<br>Instructional Equipment   | :   |       |                     |  | 287,329                          |
| Non-Instructional Equipment   |   | 7,220 |                     |  | 22,459                           |
| Total Facilities Acqisition & Construction<br>Services                      |   | 7,220 |                     |  | 309,788                          |
| Total Expenditures  | 1,261   | 7,220 |                     | 16,378                                   | 6,150,425                        |
| Excess (Deficiency) of Revenue<br>Over (Under) Expenditures                 | -   | -     | 31                  | (10,663)                                 | (10,632)                         |
| Fund Balance, July 1<br>Prior Period Adjustment                             | -   | -     | 37,866              | 162,238                                  | 200,104                          |
| Fund Balance, July 1 (Restated)   | -   | -     | 37,866              | 162,238                                  | 200,104                          |
| Fund Balance, June 30   | \$ -  | -     | 37,897              | 151,575 \$                               | 189,472                          |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION SPECIAL REVENUE FUND SCHEDULE OF PRESCHOOL EDUCATION AND AID OF EXPENDITURES BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| DISTRICT-WIDE TOTAL                             | В  | UDGETED   | ACTUAL    | V  | ARIANCE   |
|---|----|-----------|-----------|----|-----------|
| Expenditures:                                   |    |           |           |    |           |
| Instruction:                                    |    |           |           |    |           |
| Salaries of Teachers                            | \$ | 1,299,995 | 1,224,263 | \$ | 75,732    |
| Other Salaries for Instruction                  |    | 328,411   | 230,051   |    | 98,360    |
| Purchased Professional Services                 |    | 252,481   | 7,066     |    | 245,415   |
| General Supplies                                |    | 1,242,600 | 170,226   |    | 1,072,374 |
| Total Instruction                               |    | 3,123,487 | 1,631,606 |    | 1,491,881 |
| Support Services:                               |    |           |           |    |           |
| Salaries of Supervisors                         |    | 188,056   | 140,873   |    | 47,183    |
| Salaries of Secretarial & Clerical Assistants   |    | 75,190    | 75,190    |    | ,         |
| Salaries of Facilitators, Math, Literacy        |    | ,         | ,         |    |           |
| Coaches & Master Teachers                       |    | 109,029   | 108,931   |    | 98        |
| Other Salaries                                  |    | 126,137   | 59,027    |    | 67,110    |
| Personal Services - Employee Benefits           |    | 916,352   | 727,512   |    | 188,840   |
| Other Purchased Educational Services            |    | 282,000   | 14,680    |    | 267,320   |
| Supplies & Materials                            |    | 8,000     | 3,734     |    | 4,266     |
| Miscellaneous Expenditures                      |    | 74,000    | 2,384     |    | 71,616    |
| Total Support Services                          |    | 1,778,764 | 1,132,331 |    | 646,433   |
| Facilities Acquisition & Construction Services: |    |           |           |    |           |
| Instructional Equipment                         |    | 111,797   | 27,735    |    | 84,062    |
| Noninstructional Equipment                      |    | 228,000   | 15,239    |    | 212,761   |
| Total Facilities Acquisition & Construction     |    |           |           |    |           |
| Services  |    | 339,797   | 42,974    |    | 296,823   |
| Total Expenditures                              | \$ | 5,242,048 | 2,806,911 | \$ | 2,435,137 |

#### **CALCULATION OF BUDGET & CARRYOVER**

| Total Revised 2020-2021 Preschool Education Aid Allocation<br>Add: Actual Preschool Education Aid Carryover (June 30, 2020)   | \$<br>3,969,000<br>1,273,048 |
|---|------------------------------|
| Total Preschool Education Aid Funds Available for 2019-2020 Budget<br>Less: 2020-2021 Budgeted Preschool Education Aid (Including Prior Year  | 5,242,048                    |
| Budget Carryover)   | <br>(5,242,048)              |
| Available & Unbudgeted Preschool Education Aid Funds as of June 30, 2018<br>Add: June 30, 2021 Unexpended Preschool Education Aid Funds<br>Less: 2020-2021 Commissioner-approved Transfer to the General Fund | <br>2,435,137                |
| 2020-2021 Carryover - Preschool Education Aid Funds   | \$<br>2,435,137              |
| 2019-2020 Preschool Education Aid Funds Carryover Budgeted in 2020-2021   | \$<br>1,273,048              |

F. Capital Projects Fund

|                                  | C    | ORIGINAL       | REVISED<br>AUTHORIZED | EXPENDITURES TO DATE<br>PRIOR CURRI | TO DATE<br>CURRENT | (OVER)/UNDER<br>FXPENDED |
|----------------------------------|------|----------------|-----------------------|-------------------------------------|--------------------|--------------------------|
| PROJECT TITLE                    | APPI | APPROPRIATIONS | COSTS                 | YEAR                                | YEAR               | BALANCE                  |
| Levitt Middle School             | \$   | 3,574,041      | 3,574,041             | 3,538,968                           | S                  | 35,073                   |
| Other Projects                   |      | 52,646         | 52,646                | 23,341                              |                    | 29,305                   |
| Levitt Middle School Renovations |      | 8,080,182      | 9,206,961             | 9,206,819                           |                    | 142                      |
| HVAC Project                     |      | 1,410,000      | 926,500               | 926,500                             |                    |                          |
| HVAC Project - Levitt            |      | 483,500        | 483,500               |                                     | 415,458            | 68,042                   |
|                                  | \$   | 13,600,369     | 14,243,648            | 13,695,628                          | 415,458 \$         | 132,562                  |

**EXHIBIT F-1** 

WILLINGBORO TOWNSHIP BOARD OF EDUCATION SUMMARY SCHEDULE OF PROJECT EXPENDITURES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

#### EXHIBIT F-2

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SUMMARY SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGETARY BASIS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

| Revenues & Other Financing Sources:<br>State Sources - SCC Grant<br>Bond Proceeds & Transfers | \$<br>139,470          |
|---|------------------------|
| Total Revenues  | <br>139,470            |
| Expenditures & Other Financing Uses:<br>Purchased Professional & Technical Services           | <br>\$24,533           |
| Total Expenditures  | <br>24,533             |
| Excess/(Deficiency) of Revenues Over/(Under) Expenditures<br>Fund Balance - Beginning         | <br>114,937<br>408,550 |
| Fund Balance - Ending   | \$<br>523,487          |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS UPGRADES TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021

|   | Ι  | PRIOR<br>PERIODS | CURRENT<br>YEAR | TOTALS    |    | REVISED<br>THORIZED<br>COST |
|---|----|------------------|-----------------|-----------|----|-----------------------------|
| Revenues & Other Financing Sources:                           |    |                  |                 |           |    |                             |
| State Sources - SCC Grant                                     | \$ | 1,986,430        |                 | 1,986,430 | \$ | 1,986,430                   |
| Bond Proceeds & Transfers                                     |    | 1,587,611        |                 | 1,587,611 |    | 1,587,611                   |
| Total Revenues  |    | 3,574,041        |                 | 3,574,041 |    | 3,574,041                   |
| Expenditures & Other Financing Uses:                          |    |                  |                 |           |    |                             |
| Salaries  |    | 36,092           |                 | 36,092    |    | 36,092                      |
| Purchased Professional & Technical                            |    |                  |                 |           |    |                             |
| Services & Contingencies                                      |    | 859,589          |                 | 859,589   |    | 890,187                     |
| Construction Services   |    | 2,623,147        |                 | 2,623,147 |    | 2,627,622                   |
| Instructional Equipment                                       |    | 20,140           |                 | 20,140    |    | 20,140                      |
| Total Expenditures  |    | 3,538,968        |                 | 3,538,968 |    | 3,574,041                   |
| Excess/(Deficiency) of Revenues Over/<br>(Under) Expenditures | \$ | 35,073           | _               | 35,073    | \$ | -                           |
| (Shadi) Expenditures  | Ψ  | 55,015           |                 | 55,015    | Ψ  |                             |

| Project Number                  | SP 5805-x01-03-1307 |
|---------------------------------|---------------------|
| Grant Date                      | 8/24/2004           |
| Bond Authorization Date         | 8/1/1999            |
| Bonds Authorized                | \$1,587,611         |
| Bonds Issued                    | \$1,587,611         |
| Original Authorized Cost        | \$3,574,041         |
| Additional Authorized Cost      | -                   |
| Revised Authorized Cost         | \$3,574,041         |
| Percentage Increase/(Decrease)  | -                   |
| Over Original Authorized Cost   | -                   |
| Percentage Completion           | 99.02%              |
| Original Target Completion Date | 9/1/2006            |
| Revised Target Completion Date  | 9/1/2007            |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS OTHER CAPITAL PROJECTS FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021

|   | I  | PRIOR<br>PERIODS | CURRENT<br>YEAR | TOTALS | AUT | EVISED<br>HORIZED<br>COST |
|---|----|------------------|-----------------|--------|-----|---------------------------|
| Revenues & Other Financing Sources:<br>State Sources - SCC Grant  |    |                  |                 |        |     |                           |
| Bond Proceeds & Transfers   | \$ | 52,646           |                 | 52,646 | \$  | 52,646                    |
| Total Revenues  |    | 52,646           |                 | 52,646 |     | 52,646                    |
| Expenditures & Other Financing Uses:<br>Salaries<br>Purchased Professional & Technical<br>Services & Contingencies<br>Instructional Equipment |    |                  |                 |        |     |                           |
| Miscellaneous Expenditures  |    | 23,341           |                 | 23,341 |     | 52,646                    |
| Total Expenditures  |    | 23,341           |                 | 23,341 |     | 52,646                    |
| Excess/(Deficiency) of Revenues Over/<br>(Under) Expenditures   | \$ | 29,305           |                 | 29,305 | \$  |                           |

| Project Number                  |           |
|---------------------------------|-----------|
| Grant Date                      | 8/24/2004 |
| Bond Authorization Date         | 8/1/1999  |
| Bonds Authorized                | \$52,646  |
| Bonds Issued                    | \$52,646  |
| Original Authorized Cost        | \$52,646  |
| Additional Authorized Cost      | -         |
| Revised Authorized Cost         | \$52,646  |
| Percentage Increase/(Decrease)  | -         |
| Over Original Authorized Cost   | -         |
| Percentage Completion           | 44.34%    |
| Original Target Completion Date | 9/1/2006  |
| Revised Target Completion Date  | 9/1/2007  |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS RENOVATIONS TO LEVITT MIDDLE SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021

|                                       |    |           |         |           | F  | REVISED   |
|---------------------------------------|----|-----------|---------|-----------|----|-----------|
|                                       |    | PRIOR     | CURRENT |           | AU | THORIZED  |
|                                       | 1  | PERIODS   | YEAR    | TOTALS    |    | COST      |
| Revenues & Other Financing Sources:   |    |           |         |           |    |           |
| State Sources - SCC Grant             | \$ | 4,815,977 |         | 4,815,977 | \$ | 4,815,977 |
| Bond Proceeds & Transfers             |    | 4,390,984 |         | 4,390,984 |    | 4,390,984 |
| Total Revenues                        |    | 9,206,961 | _       | 9,206,961 |    | 9,206,961 |
| Expenditures & Other Financing Uses:  |    |           |         |           |    |           |
| Salaries                              |    |           |         |           |    |           |
| Purchased Professional & Technical    |    |           |         |           |    |           |
| Services & Contingencies              |    | 1,155,618 |         | 1,155,618 |    | 1,155,760 |
| Construction Services                 |    | 8,051,201 |         | 8,051,201 |    | 8,051,201 |
| Instructional Equipment               |    |           |         |           |    |           |
| Miscellaneous Expenditures            |    |           |         |           |    |           |
| Total Expenditures                    |    | 9,206,819 | -       | 9,206,819 |    | 9,206,961 |
| Excess/(Deficiency) of Revenues Over/ |    |           |         |           |    |           |
| (Under) Expenditures                  | \$ | 142       |         | 142       | \$ | -         |

| During Manufan                  | 5905 040 00 1001 |
|---------------------------------|------------------|
| Project Number                  | 5805-040-09-1001 |
| Grant Date                      | 6/30/2010        |
| Bond Authorization Date         | 10/21/2010       |
| Bonds Authorized                | \$4,390,984      |
| Bonds Issued                    | \$4,390,984      |
| Original Authorized Cost        | \$8,080,182      |
| Additional Authorized Cost      | 1,126,779        |
| Revised Authorized Cost         | \$9,206,961      |
| Percentage Increase/(Decrease)  | -                |
| Over Original Authorized Cost   | -                |
| Percentage Completion           | 100.00%          |
| Original Target Completion Date | 6/30/2013        |
| Revised Target Completion Date  | 6/30/2017        |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS HVAC PROJECT FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021

|   |    | PRIOR<br>PERIODS | CURRENT<br>YEAR | TOTALS  | AUT | EVISED<br>HORIZED<br>COST |
|---|----|------------------|-----------------|---------|-----|---------------------------|
| Revenues & Other Financing Sources:<br>State Sources - SCC Grant  | ¢  | 1 270 520        |                 | 006 500 | ¢   | 006 500                   |
| Bond Proceeds & Transfers   | \$ | 1,270,530        | (344,030)       | 926,500 | \$  | 926,500                   |
| Total Revenues  |    | 1,270,530        | (344,030)       | 926,500 |     | 926,500                   |
| Expenditures & Other Financing Uses:<br>Salaries<br>Purchased Professional & Technical<br>Services & Contingencies<br>Construction Services |    |                  |                 |         |     |                           |
| Instructional Equipment   |    | 926,500          |                 | 926,500 |     | 926,500                   |
| Miscellaneous Expenditures  |    |                  |                 |         |     |                           |
| Total Expenditures  |    | 926,500          | -               | 926,500 |     | 926,500                   |
| Excess/(Deficiency) of Revenues Over/   |    |                  |                 |         |     |                           |
| (Under) Expenditures  | \$ | 344,030          | (344,030)       | -       | \$  | -                         |

| Project Number                  | N/A         |
|---------------------------------|-------------|
| Loan Authorization Date         | 8/28/2018   |
| Loan Authorized                 | \$1,410,000 |
| Loan Issued                     | \$1,410,000 |
| Original Authorized Cost        | \$1,410,000 |
| Reallocated Authorized Cost     | (483,500)   |
| Revised Authorized Cost         | \$926,500   |
| Percentage Increase/(Decrease)  | -           |
| Over Original Authorized Cost   | -           |
| Percentage Completion           | 100.00%     |
| Original Target Completion Date | 6/30/2019   |
| Revised Target Completion Date  | 6/30/2021   |

#### WILLINGBORO TOWNSHIP BOARD OF EDUCATION CAPITAL PROJECTS FUND SCHEDULE OF REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS - BUDGETARY BASIS HVAC PROJECT - JAMES A. COTTEN SCHOOL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2021

|  | PRIOR        | CURRENT |         |    | EVISED<br>THORIZED |
|--|--------------|---------|---------|----|--------------------|
|  | PERIODS      | YEAR    | TOTALS  | AU | COST               |
| Revenues & Other Financing Sources:<br>State Sources - SCC Grant               | I LIGDS      | TLAK    | TOTALS  |    | 0001               |
| Bond Proceeds & Transfers  | \$<br>-      | 483,500 | 483,500 | \$ | 483,500            |
| Total Revenues   | <br><u>-</u> | 483,500 | 483,500 |    | 483,500            |
| Expenditures & Other Financing Uses:<br>Salaries                               |              |         |         |    |                    |
| Purchased Professional & Technical<br>Services & Contingencies                 |              | 24,533  | 24,533  |    | 24,533             |
| Construction Services<br>Instructional Equipment<br>Miscellaneous Expenditures |              | 390,925 | 390,925 |    | 390,925            |
| Total Expenditures   | <br>-        | 415,458 | 415,458 |    | 415,458            |
| Excess/(Deficiency) of Revenues Over/  |              |         |         |    |                    |
| (Under) Expenditures   | \$<br>-      | 68,042  | 68,042  | \$ | 68,042             |

| Project Number                  | N/A         |
|---------------------------------|-------------|
| Loan Authorization Date         | 8/28/2018   |
| Loan Authorized                 | \$1,410,000 |
| Loan Issued                     | \$1,410,000 |
| Original Authorized Cost        | \$1,410,000 |
| Reallocated Authorized Cost     | (926,500)   |
| Revised Authorized Cost         | \$483,500   |
| Percentage Increase/(Decrease)  | -           |
| Over Original Authorized Cost   | -           |
| Percentage Completion           | 85.93%      |
| Original Target Completion Date | 6/30/2021   |
| Revised Target Completion Date  | 6/30/2021   |

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G. Proprietary Funds

**Enterprise Funds** 

EXHIBIT G-1

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF NET POSITION AS OF JUNE 30, 2021

|                                      |    | INESS-TYPE A   | ACTIVITIES -<br>E FUNDS |                 |
|--------------------------------------|----|----------------|-------------------------|-----------------|
| ASSETS                               |    | FOOD<br>ERVICE | DAY<br>CARE             | TOTAL           |
| Current Assets:                      |    |                |                         |                 |
| Cash & Cash Equivalents              | \$ | 6,136          | 545,882                 | \$<br>552,018   |
| Interfund Receivable                 |    | 68,689         |                         | 68,689          |
| Due from Other Governments           |    | 152,868        |                         | 152,868         |
| Other Accounts Receivable            |    |                | 12,622                  | 12,622          |
| Inventories                          |    | 26,946         |                         | 26,946          |
| Total Current Assets                 |    | 254,639        | 558,504                 | 813,143         |
| Noncurrent assets:                   |    |                |                         |                 |
| Furniture, Machinery & Equipment     |    | 986,606        | 27,114                  | 1,013,720       |
| Less: Accumulated Depreciation       |    | 828,624        | 27,114                  | 855,738         |
| Total Noncurrent Assets              |    | 157,982        |                         | 157,982         |
| Total Assets                         |    | 412,621        | 558,504                 | 971,125         |
| DEFERRED OUTFLOWS OF RESOURCES       |    |                |                         |                 |
| Pension Deferred Outflows            |    |                | 25,360                  | 25,360          |
| Total Deferred Outflows of Resources |    |                | 25,360                  | 25,360          |
| LIABILITIES                          |    |                |                         |                 |
| Accounts Payable                     |    | 3,661          | 119                     | 3,780           |
| Interfund Payable                    |    | 574,345        | 333,762                 | 908,107         |
| Pension Liability                    |    |                | 132,309                 | 132,309         |
| Unearned Revenue                     |    |                | 1,750                   | 1,750           |
| Total Liabilities                    |    | 578,006        | 467,940                 | 1,045,946       |
| DEFERRED INFLOWS OF RESOURCES        |    |                |                         |                 |
| Pension Deferred Inflows             |    |                | 78,038                  | 78,038          |
| Total Deferred Inflows of Resources  | 1  |                | 78,038                  | 78,038          |
| NET POSITION                         |    |                |                         |                 |
| Net Investment in Capital Assets     |    | 157,982        |                         | 157,982         |
| Unrestricted                         |    | (323,367)      | 37,886                  | (285,481)       |
| Total Net Position                   | \$ | (165,385)      | 37,886                  | \$<br>(127,499) |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN FUND NET POSITION AS OF JUNE 30, 2021

|  | BUSINESS-TYPE<br>ENTERPRIS | E FUNDS     |                    |
|--|----------------------------|-------------|--------------------|
|  | FOOD<br>SERVICE            | DAY<br>CARE | TOTAL              |
| Operating Revenues:  | SERVICE                    | CARL        | TOTIL              |
| Charges for Services:  |                            |             |                    |
| Daily Sales - Reimbursable Programs                            | \$ 277                     |             | \$ 277             |
| Daily Sales - Non-Reimbursable Programs                        | 1,455                      |             | 1,455              |
| Special Functions  | 11,797                     |             | 11,797             |
| Miscellaneous Revenue  |                            |             |                    |
| Tuition & Fees   |                            | 105,583     | 105,583            |
| Total Operating Revenues                                       | 13,529                     | 105,583     | 119,112            |
|  |                            |             |                    |
| Operating Expenses:  | 200.450                    |             | 200 450            |
| Cost of Sales - Reimbursable Programs                          | 309,450                    |             | 309,450            |
| Cost of Sales - Non-Reimbursable Programs                      | 402<br>540,622             | 124 595     | 402                |
| Salaries<br>Management Fee                                     | 125,000                    | 134,585     | 675,207<br>125,000 |
| Employee Benefits  | 16,909                     | 18 783      | 35,692             |
| Cleaning, Repair & Maintenance Services                        | 10,909                     | 18,783      | 55,092             |
| Travel Services  | 330                        | 3,040       | 3,370              |
| Purchased Services   | 95,014                     | 4,754       | 99,768             |
| Insurance  | 9,834                      | 4,734       | 9,834              |
| Supplies and Materials   | 201,705                    | 8,491       | 210,196            |
| Miscellaneous  | 2,161                      | 0,471       | 2,161              |
| Rent   | 2,101                      | 100,000     | 100,000            |
| Depreciation   | 17,420                     | 100,000     | 17,420             |
|  |                            |             | · · · · ·          |
| Total Operating Expenses                                       | 1,318,847                  | 269,653     | 1,588,500          |
| Operating Income/(Loss)  | (1,305,318)                | (164,070)   | (1,469,388)        |
| Nonoperating Revenues/(Expenses):                              |                            |             |                    |
| State Sources:   |                            |             |                    |
| State School Lunch Program                                     | 26,191                     |             | 26,191             |
| Federal Sources:   | 504.007                    |             | 504 807            |
| National School Lunch Program                                  | 594,897                    |             | 594,897<br>864     |
| National After School Snack Program                            | 864<br>250 816             |             | 864<br>250 816     |
| National School Breakfast Program<br>Food Distribution Program | 350,816<br>138,985         |             | 350,816<br>138,985 |
| Food Distribution Frogram                                      | 156,965                    |             | 130,903            |
| Total Nonoperating Revenues/(Expenses)                         | 1,111,753                  |             | 1,111,753          |
| Income/(Loss) Before Contributions                             |                            |             |                    |
| & Transfers  | (193,565)                  | (164,070)   | (357,635)          |
| Total Net Position - Beginning                                 | 28,180                     | 201,956     | 230,136            |
| Total Net Position - Ending                                    | \$ (165,385)               | 37,886      | \$ (127,499)       |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION ENTERPRISE FUND SCHEDULE OF CASH FLOWS AS OF JUNE 30, 2021

|  | BUSINESS<br>ACTIVIT<br>ENTERPRIS | ΓIES -      |             |
|--|----------------------------------|-------------|-------------|
|  | FOOD<br>SERVICE                  | DAY<br>CARE | TOTAL       |
| Cash Flows From Operating Activities:  |                                  |             |             |
| Receipts from Customers  | \$ 334,025                       | 70,384      | \$ 404,409  |
| Payments to Employees  | (540,622)                        | (134,585)   | (675,207)   |
| Payments for Employee Benefits   | (16,909)                         | (18,783)    | (35,692)    |
| Payments to Suppliers  | (841,676)                        | (7,630)     | (849,306)   |
| Net Cash Provided/(Used) by Operating Activities   | (1,065,182)                      | (90,614)    | (1,155,796) |
| Cash Flows From Noncapital Financing Activities:   |                                  |             |             |
| State Sources  | 26,191                           |             | 26,191      |
| Federal Sources  | 946,577                          |             | 946,577     |
| Net Cash Provided/(Used) by Noncapital<br>Financing Activities                                   | 972,768                          |             | 972,768     |
| Cash Flows Capital & Related Financing Activities:<br>Acquisition of Property, Plant & Equipment |                                  |             |             |
| Net Cash Provided by/(Used For) Capital<br>Financing Activities                                  |                                  |             |             |
| Net Increase/(Decrease) in Cash & Cash   |                                  |             |             |
| Equivalents  | (92,414)                         | (90,614)    | (183,028)   |
| Balances - Beginning of Year   | 98,550                           | 636,496     | 735,046     |
| Balances - End of Year   | \$ 6,136                         | 545,882     | \$ 552,018  |

### Reconciliation of Operating Income/(Loss) to Net Cash Provided/(Used) by Operating Activities:

| Operating Income/(Loss)                              | \$ (1,305,318) | (164,070) \$ | (1,469,388) |
|--|----------------|--------------|-------------|
| Adjustments to Reconcile Operating Income/(Loss)     |                |              |             |
| to Net Cash Provided/(Used) by Operating Activities: |                |              |             |
| Depreciation & Net Amortization                      | 17,420         |              | 17,420      |
| Commodities Received                                 | 138,985        |              | 138,985     |
| Increase/(Decrease) in Unearned Revenue              |                | (32,339)     | (32,339)    |
| (Increase)/Decrease in Accounts Receivable, Net      | (84,056)       | (2,860)      | (86,916)    |
| (Increase)/Decrease in Inventories                   | (24,933)       |              | (24,933)    |
| Increase/(Decrease) in Interfund Payable             | 265,567        | 120,373      | 385,940     |
| Increase/(Decrease) in Accounts Payable              | (72,847)       | (11,718)     | (84,565)    |
|  |                |              |             |
| Total Adjustments                                    | 240,136        | 73,456       | 313,592     |
|  |                |              |             |
| Net Cash Provided/(Used) by Operating Activities     | \$ (1,065,182) | (90,614) \$  | (1,155,796) |

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**Internal Service Fund** 

Not Applicable

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**H. Fiduciary Fund** 

Not Applicable

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I. Long Term Debt

|                                |                  | WILLINGBOR<br>SCHEDU | O TOWNSHIP BOARD<br>LONG-TERM DEB1<br>LE OF SERIAL BOND<br>JUNE 30, 2021   | JNGBORO TOWNSHIP BOARD OF EDUCATION<br>LONG-TERM DEBT<br>SCHEDULE OF SERIAL BONDS PAYABLE<br>JUNE 30, 2021  | DUCATION<br>ABLE  |                             |           |   |
|--------------------------------|------------------|----------------------|--|---|---|-----------------------------|-----------|---|
| ISSUE                          | DATE OF<br>ISSUE | AMOUNT<br>OF ISSUE   | ANNUAL DATE  | ANNUAL PAYMENTS<br>DATE AMOUNT  | INTEREST<br>RATE  | BALANCE<br>JUNE 30,<br>2020 | RETIRED   | AMOUNT<br>OUTSTANDING<br>JUNE 30,<br>2021 |
| School Renovations             | 10/21/10         | \$27,210,000         |  | 1,025,000   | 3.500%  | \$ 1,025,000                | 1,025,000 | <i>⊷</i>                                  |
| Taxable Refunding School Bonds | 12/27/19         | \$19,155,000         | 3/1/22<br>3/1/24<br>3/1/24<br>3/1/26<br>3/1/26<br>3/1/28<br>3/1/28<br>3/1/31<br>3/1/32<br>3/1/32<br>3/1/32<br>3/1/32 | $\begin{array}{c} 1,180,000\\ 1,170,000\\ 1,155,000\\ 1,165,000\\ 1,165,000\\ 1,215,000\\ 1,245,000\\ 1,245,000\\ 1,245,000\\ 1,245,000\\ 1,245,000\\ 1,245,000\\ 1,245,000\\ 1,255,000\\ 1,420,000\\ 1,455,000\end{array}$ | 2.160%<br>2.283%<br>2.574%<br>2.674%<br>2.674%<br>2.92%<br>3.112%<br>3.172%<br>3.372%<br>3.372% | 18,945,000                  | 130,000   | 18,815,000                                |
|                                |                  |                      |  | Total   |   | \$ 19,970,000               | 1,155,000 | \$ 18,815,000                             |

EXHIBIT I-1

|  | BALANCE<br>JUNE 30,<br>ED 2021 | 29,570 \$ 30,622             | 14,931 32,933    | 44,501 \$ 63,555 |
|--|--------------------------------|------------------------------|------------------|------------------|
|  | RETIRED                        | 29,5                         | 14,9             |                  |
|  | BALANCE<br>JUNE 30,<br>2020    | \$ 60,192                    | 47,864           | \$ 108,056       |
| L LEASES   | E                              | 3.500%                       | 6.700%           | II               |
| ARD OF EDU<br>DEBT<br>VDER CAPITA<br>21  | INTERES<br>PRINCIPAL RATE      | 145,551                      | 79,894           | Total            |
| TOWNSHIP BOARD<br>LONG-TERM DEBT<br>LIGATIONS UNDER<br>JUNE 30, 2021   | TERM OF<br>LEASE               | 5 Years                      | 5 Years          |                  |
| WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>LONG-TERM DEBT<br>SCHEDULE OF OBLIGATIONS UNDER CAPITAL LEASES<br>JUNE 30, 2021 | DATE OF<br>LEASE               | 1/04/18                      | 9/14/18          |                  |
|  | PURPOSE                        | Front Loader with Rail Forks | F350 Ford Trucks |                  |

**EXHIBIT I-2** 

EXHIBIT I-3

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEBT SERVICE FUND BUDGETARY COMPARATIVE SCHEDULE FOR THE FISCAL YEARS ENDED JUNE 30, 2021

|  | ORIGINAL<br>BUDGET           | BUDGET FINAL<br>TRANSFERS BUDGET | ACTUAL       | POSITIVE/<br>(NEGATIVE)<br>FINAL TO<br>ACTUAL |
|--|------------------------------|----------------------------------|--------------|---|
| REVENUES:  |                              |                                  |              |   |
| Local Sources:   | ф 1 <b>д</b> 40 0 <b>д</b> 2 | 1 5 40 0 5 2                     | 1 7 40 0 7 2 | ¢   |
| Local Tax Levy<br>State Sources:                             | \$ 1,740,973                 | 1,740,973                        | 1,740,973    | \$ -  |
| Debt Service Aid Type II                                     |                              |                                  |              |   |
| Other Revenue  |                              |                                  |              |   |
| Total Sources  | 1,740,973                    | 1,740,973                        | 1,740,973    |   |
| Total Revenues   | 1,740,973                    | 1,740,973                        | 1,740,973    |   |
| EXPENDITURES:<br>Regular Debt Service:                       |                              |                                  |              |   |
| Interest   | 585,973                      | 585,973                          | 585,972      | 1   |
| Redemption of Principal                                      | 1,155,000                    | 1,155,000                        | 1,155,000    |   |
| Total Regular Debt Service                                   | 1,740,973                    | 1,740,973                        | 1,740,972    | 1   |
| Total Expenditures   | 1,740,973                    | 1,740,973                        | 1,740,972    | 1   |
| Excess/(Deficiency) of Revenues<br>Over/(Under) Expenditures |                              |                                  | 1            | 1   |
| Fund Balance, July 1   | 87,605                       | 87,605                           | 87,605       |   |
| Fund Balance, June 30  | \$ 87,605                    | - 87,605                         | 87,606       | \$ 1  |

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# **J. STATISTICAL SECTION**

(Unaudited)

|  |              |  | WILLI                                   | NGBORO TO<br>NET POS<br>LAST<br>(Aceru  | BORO TOWNSHIP BOARD OF ED<br>NET POSITION BY COMPONENT<br>LAST TEN FISCAL YEARS<br>(Accrual Basis of Accounting) | INGBORO TOWNSHIP BOARD OF EDUCATION<br>NET POSITION BY COMPONENT<br>LAST TEN FISCAL YEARS<br>(Accrual Basis of Accounting) | JCATION                                    |   |  |   | EXHIBIT J-1                               |
|--|--------------|--|---|---|--|--|--|---|--|---|---|
|  |              | 2021                                     | 2020                                    | 2019                                    | FISC/<br>2018  | AL YEAR ENI<br>2017  | FISCAL YEAR ENDING JUNE 30.<br>8 2017 2016 | 2015                                    | 2014                                   | 2013                                    | 2012                                      |
| Governmental Activities:<br>Invested in Capital Assets,<br>Net of Related Debt<br>Restricted<br>Unrestricted | \$           | 32,167,332<br>12,476,660<br>(18,271,575) | 31,119,260<br>9,887,231<br>(20,446,049) | 32,379,479<br>7,627,991<br>(23,053,957) | 35,165,194<br>4,779,636<br>(22,492,421)  | 37,303,837<br>5,239,338<br>(23,029,118)  | 38,925,358<br>4,521,274<br>(22,831,262)    | 42,580,263<br>2,183,129<br>(23,434,144) | 43,042,713<br>8,843,115<br>(3,176,483) | 24,201,517<br>31,045,537<br>(3,287,552) | \$12,400,550<br>44,872,535<br>(2,698,210) |
| Total Governmental Activities<br>Net Position  | $\mathbf{s}$ | 26,372,417                               | 20,560,442                              | 16,953,513                              | 17,452,409   | 19,514,057   | 20,615,370                                 | 21,329,248                              | 48,709,345                             | 51,959,502                              | \$54,574,875                              |
| Business-Type Activities:<br>Invested in Capital Assets,<br>Net of Related Debt<br>Unrestricted              | Ś            | 157,982<br>(285,481)                     | 175,402<br>54,734                       | 172,412<br>254,615                      | 161,577<br>539,016   | 135,181<br>715,268   | 108,403<br>923,052                         | 145,000<br>986,863                      | 194,797<br>1,044,797                   | 199,304<br>777,766                      | \$ 197,109<br>586,500                     |
| Total Business-Type Activities<br>Net Position   | $\mathbf{s}$ | (127,499)                                | 230,136                                 | 427,027                                 | 700,593  | 850,449  | 1,031,455                                  | 1,131,863                               | 1,239,594                              | 977,070                                 | \$ 783,609                                |
| District-Wide:<br>Invested in Capital Assets,<br>Net of Related Debt<br>Restricted<br>Unrestricted           | S            | 32,325,314<br>12,476,660<br>(18,557,056) | 31,294,662<br>9,887,231<br>(20,391,315) | 32,551,891<br>7,627,991<br>(22,799,342) | 35,326,771<br>4,779,636<br>(21,953,405)  | 37,439,018<br>5,239,338<br>(22,313,850)  | 39,033,761<br>4,521,274<br>(21,908,210)    | 42,725,263<br>2,183,129<br>(22,447,281) | 43,237,510<br>8,843,115<br>(2,131,686) | 24,400,821<br>31,045,537<br>(2,509,786) | \$12,597,659<br>44,872,535<br>(2,111,710) |
| Total District Net Position  | $\sim$       | 26,244,918                               | 20,790,578                              | 17,380,540                              | 18,153,002   | 20,364,506   | 21,646,825                                 | 22,461,111                              | 49,948,939                             | 52,936,572                              | \$55,358,484                              |

|  | E                                      | WILLING<br>CHANGES IN NET |                         | WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>ES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)<br>LAST TEN FISCAL YEARS | OF EDUCATI<br>BASIS OF ACC<br>ARS | ON<br>ON<br>IND         |                         |                         |                      | EXHIBIT J-2<br>(Page 1 of 3) |
|--|--|---------------------------|-------------------------|--|-----------------------------------|-------------------------|-------------------------|-------------------------|----------------------|------------------------------|
|  |  |                           |                         |  | FISCAL YEAR ENDING JUNE 30        | ING JUNE 30,            |                         |                         | 0100                 |                              |
| Fx nenses.   | 2021                                   | 2020                      | 2019                    | 2018   | 2017                              | 2016                    | 2015                    | 2014                    | 2013                 | 2012                         |
| Governmental Activities<br>Instruction:                            |  |                           |                         |  |                                   |                         |                         |                         |                      |                              |
| Regular<br>Special Education                                       | <pre>\$ 19,001,805<br/>4,559,059</pre> | 18,854,346<br>4,418,368   | 19,502,046<br>4,572,362 | 19,545,096<br>4,662,438  | $18,814,343\\4,756,051$           | 18,327,823<br>4,740,486 | 19,912,898<br>4,769,972 | 19,232,099<br>4,899,892 |                      | \$ 20,095,654<br>4,717,371   |
| Other Special Instruction<br>Other Instruction                     | 1,378,885                              | 1,692,639                 | 1,626,900               | 1,704,901  | 1,573,121                         | 120,667<br>1,703,235    | 185,893<br>1,707,254    | 185,793<br>1,900,528    | 183,048<br>1,743,985 | 177,808 $1,655,802$          |
| Support Services & Undistributed Costs:                            |  |                           |                         |  |                                   |                         |                         |                         |                      |                              |
| Tuition<br>Attendance & Social Work Services                       | 9,327,322<br>455 774                   | 8,735,366<br>413,667      | 9,425,976<br>419 316    | 9,240,020  | 9,204,236<br>367 247              | 8,822,569<br>283 368    | 8,533,377<br>306 498    | 8,976,905<br>257 992    | 7,750,923            | 8,470,655<br>284.406         |
| Health Services  | 550.992                                | 554.971                   | 635.730                 | 680.830  | 734.973                           | 829.075                 | 722.870                 | 660.860                 | 653.572              | 528.349                      |
| Student & Instruction Related Services                             | 5,258,142                              | 5,901,360                 | 6,493,242               | 6,056,523  | 5,131,256                         | 5,489,180               | 5,133,102               | 5,124,745               | 5,527,971            | 4,538,191                    |
| Educational Media Services/School                                  |  |                           |                         | 010 010  |                                   |                         |                         |                         |                      |                              |
| Library  | 739,434                                | 754,653                   | 690,335                 | 850,840  | 726,244                           | 715,930                 | 707,546                 | 740,030                 | 725,045              | 646,765                      |
| Instructional Staff Training                                       | 1,173,900                              | 890,235<br>1 270 602      | 863,095                 | 689,211  | 422,770                           | 444,889<br>1 051 557    | 342,053                 | 423,091                 | 766,033              | 742,191                      |
| Othor Administrative Services                                      | 1,140,011                              | 260,0/2,1<br>2018 026     | 1,020,149               | 1,204,404  | 1,009,021<br>7 775 021            | 1,001,001               | 010,000,1<br>7 651 700  | 1,772 807               | 1/0/00/1             | 1,202,000                    |
| Central Services   | 1.126.947                              | 2,048,030<br>1.038.433    | 1.021.596               | 2,0,0,02<br>931,841  | 1.080.151                         | 1.021.087               | 1.056.532               | 2,123,602<br>851,409    | 1.028.021            | 2,130,092<br>978,575         |
| Plant Operations & Maintenance                                     | 7,773,956                              | 7,691,179                 | 7,986,610               | 7,446,979  | 7,083,496                         | 7,071,093               | 6,680,487               | 6,914,269               | 6,603,228            | 6,505,589                    |
| Pupil Transportation   | 3,607,402                              | 3,916,816                 | 4,358,558               | 3,792,039  | 3,743,123                         | 3,600,282               | 3,299,721               | 2,935,174               | 2,695,351            | 2,632,333                    |
| Unallocated Benefits   | 21,625,677                             | 19,851,256                | 19,336,233              | 19,502,497   | 18,461,752                        | 17,016,392              | 15,883,337              | 15,342,429              | 16,201,730           | 14,915,430                   |
| Transfer to Charter School   | 5,391,264                              | 5,642,059                 | 5,572,783               | 2,966,373  | 2,590,757                         | 2,315,252               | 2,152,031               | 2,255,554               | 1,785,158            | 184,160                      |
| Scholarship Awarded  |  | 500                       | 1,175                   | 625  | 724                               | 1,448                   | 1,800                   | 3,090                   | 4,250                | 7,215                        |
| Nonbondable Capital Assets   | 439,530                                | 1,335,364                 | 1,348,636               | 62,315   | 115,66                            | 106,609                 | 85,291<br>2 501 062     | 25,569                  | 6,961                | 42,581                       |
| Increase in Long-Term Debt   |  | 10,01                     | 1,410,000               |  |                                   |                         | 006,100,0               |                         |                      |                              |
| Interest on Long-Term Debt   | 566,379                                | 455,575                   | 865,139                 | 866,546  | 864,887                           | 956,156                 | 994,150                 | 994,798                 | 1,024,961            | 1,050,495                    |
| Increase in Pension Liability                                      |  |                           |                         | 402,625  | 1,621,272                         | 519,646                 |                         |                         |                      |                              |
| Increase in Other Liability<br>Increase/(Reduction) of Commensated |  |                           |                         |  |                                   |                         | 2,414,016               |                         |                      |                              |
| Absences Liability   |  |                           | 50,887                  |  |                                   | 236,477                 | 587,311                 |                         | 259,402              | (615,793)                    |
| Loss on Disposal of Fixed Assets<br>Unallocated Depreciation       | 3,423,826                              | 3,459,669                 | 2,032,707               | 3,801,518  | 3,866,395                         | 3,575,476               | 4,066,685               | 3,518,186               | 2,664,512            | 1,201,544                    |
| Total Governmental Activities Expenses                             | \$ 89,109,858                          | 89,035,725                | 91,179,902              | 87,180,531   | 85,722,771                        | 82,332,970              | 87,496,902              | 79,760,735              | 79,622,384 \$        | : 72,748,298                 |
|  |  |                           |                         |  |                                   |                         |                         |                         |                      |                              |

|  | G                              | WILLINGB<br>CHANGES IN NET      | BORO TOWN<br>T POSITION -<br>LAST TE | ORO TOWNSHIP BOARD OF EDUCATION<br>POSITION - (ACCRUAL BASIS OF ACCOUNTING)<br>LAST TEN FISCAL YEARS | OF EDUCAT<br>3ASIS OF ACC<br>ARS        | ION<br>OUNTING)                 |                                 |                                 |                                 | EXHIBIT J-2<br>(Page 2 of 3)    |
|--|--------------------------------|---------------------------------|--------------------------------------|--|---|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|
|  | 2021                           | 2020                            | 2019                                 | FISC<br>2018   | FISCAL YEAR ENDING JUNE 30<br>2017 2016 | DING JUNE 30,<br>2016           | 2015                            | 2014                            | 2013                            | 2012                            |
| Business-Type Activities:<br>Food Service<br>Day Care  | \$ 1,318,847<br>269,653        | 1,936,186<br>591,696            | 2,274,361<br>732,106                 | 2,385,185<br>750,547   | 2,389,685<br>696,695                    | 2,054,790<br>883,586            | $1,872,408\\835,483$            | 1,852,816<br>637,742            | 1,889,154<br>602,796            | <pre>\$ 1,948,729 635,162</pre> |
| Total Business-Type Activities Expense   | 1,588,500                      | 2,527,882                       | 3,006,467                            | 3,135,732  | 3,086,380                               | 2,938,376                       | 2,707,891                       | 2,490,558                       | 2,491,950                       | 2,583,891                       |
| Total District Expenses  | \$ 90,698,358                  | 91,563,607                      | 94,186,369                           | 90,316,263   | 88,809,151                              | 85,271,346                      | 90,204,793                      | 82,251,293                      | 82,114,334                      | \$ 75,332,189                   |
| Program Revenues:<br>Governmental Activities:<br>Operating Grants & Contributions                                  | \$ 18,239,217                  | 15,461,122                      | 14,265,509                           | 11,909,513   | 11,005,743                              | 8,111,392                       | 9,438,459                       | 9,698,718                       | 11,626,744                      | \$ 9,201,768                    |
| Total Governmental Activities Program<br>Revenues  | 18,239,217                     | 15,461,122                      | 14,265,509                           | 11,909,513   | 11,005,743                              | 8,111,392                       | 9,438,459                       | 9,698,718                       | 11,626,744                      | 9,201,768                       |
| Business-Type Activities:<br>Charges for Services:<br>Food Service<br>Day Care<br>Operating Grants & Contributions | 13,529<br>105,583<br>1,111,753 | 330,549<br>544,498<br>1,455,944 | 412,140<br>601,027<br>1,719,734      | 509,012<br>704,908<br>1,771,956  | 520,232<br>738,004<br>1,647,138         | 514,140<br>768,968<br>1,554,860 | 486,827<br>753,344<br>1,535,995 | 488,056<br>735,848<br>1,528,816 | 504,137<br>730,143<br>1,451,006 | 523,662<br>787,170<br>1,393,254 |
| Total Business Type Activities Program<br>Revenues   | 1,230,865                      | 2,330,991                       | 2,732,901                            | 2,985,876  | 2,905,374                               | 2,837,968                       | 2,776,166                       | 2,752,720                       | 2,685,286                       | 2,704,086                       |
| Total District Program Revenues  | \$ 19,470,082                  | 17,792,113                      | 16,998,410                           | 14,895,389   | 13,911,117                              | 10,949,360                      | 12,214,625                      | 12,451,438                      | 14,312,030                      | \$ 11,905,854                   |
| Net (Expense)/Revenue:<br>Governmental Activities<br>Business-Type Activities                                      | (70,870,641)<br>(357,635)      | (73,574,603)<br>(196,891)       | (76,914,393)<br>(273,566)            | (75,271,018)<br>(149,856)  | (74,717,028)<br>(181,006)               | (74,221,578)<br>(100,408)       | (78,058,443)<br>68,275          | (70,062,017)<br>262,162         | (67,995,640)<br>193,336         | (63,546,530)<br>120,195         |
| Total District-Wide Net Expense  | \$(71,228,276)                 | (73,771,494)                    | (77,187,959)                         | (75,420,874)   | (74,898,034)                            | (74,321,986)                    | (77,990,168)                    | (69,799,855)                    | (67,802,304)                    | \$ (63,426,335)                 |

- 119 -

|  | 5                          | WILLING<br>WILLING      | WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>CHANGES IN NET POSITION - (ACCRUAL BASIS OF ACCOUNTING)<br>LAST TEN FISCAL YEARS | RO TOWNSHIP BOARD OF<br>DSITION - (ACCRUAL BASI<br>LAST TEN FISCAL YEARS | OF EDUCATI<br>BASIS OF ACC<br>ARS        | ION<br>ION              |                         |                         |                         | EXHIBIT J-2<br>(Page 3 of 3) |
|--|----------------------------|-------------------------|---|--|--|-------------------------|-------------------------|-------------------------|-------------------------|------------------------------|
|  | 2021                       | 2020                    | 2019  | FISC<br>2018   | FISCAL YEAR ENDING JUNE 30.<br>2017 2016 | DING JUNE 30,<br>2016   | 2015                    | 2014                    | 2013                    | 2012                         |
| General Revenues & Other Changes in Net Position:<br>Governmental Activities:                  | sition:                    |                         |   |  |  |                         |                         |                         |                         |                              |
| Property Taxes Levied for General<br>Purposes, Net<br>Taxes Levied for Debt Service            | \$ 32,498,982<br>1,740,973 | 32,299,836<br>1,838,803 | 31,666,507<br>1,848,807   | 30,459,993<br>1,857,932  | 29,862,738<br>1,866,182                  | 28,168,680<br>1,847,682 | 26,297,476<br>1,818,652 | 25,290,271<br>1,805,432 | 24,794,383<br>1,807,556 | \$ 24,794,383<br>2,135,271   |
| Unrestricted Grants & Contributions<br>Other Restricted Miscellaneous Revenue                  | 40,536,164<br>54,981       | 40,039,485              | 40,349,118  | 39,335,420   | 39,272,00                                | 41,105,434              | 39,067,201              | 38,720,192              | 38,040,478              | 38,806,670                   |
| Tuition<br>Miscellaneous Income  | 371,678<br>557,850         | 347,826<br>685,728      | 508,030<br>513,233  | 132,863<br>233,218   | 208,462<br>545,782                       | 567,078<br>855,465      | 168,510<br>752,008      | 286,014<br>625,141      | 221,579<br>516,271      | 255,484 $410,498$            |
| Transfers  | 239,470                    | 1,140,640               | 766,112   | 270,756  | 374,500                                  | 400,000                 | 8,778                   |                         |                         |                              |
| Decrease in Pension Liability<br>Decrease in Other Liability<br>Decrease in Commended Aboreces | 103,354                    | 229,214                 | 88,690<br>675,000   | 675,000  | 675,000                                  | 389,017                 | 26,862                  |                         |                         |                              |
| Liability  |                            |                         |   | 244,182  | 807,351                                  |                         |                         | 84,810                  |                         |                              |
| Total Governmental Activities  | 76,103,452                 | 77,181,532              | 76,415,497  | 73,209,370   | 73,615,715                               | 73,333,356              | 68,139,487              | 66,811,860              | 65,380,267              | 66,402,311                   |
| Business-Type Activities:<br>Investment Earnings   |                            |                         |   |  |  |                         | 369                     | 362                     | 125                     | 16                           |
| Total Business-Type Activities   |                            |                         |   |  |  |                         | 369                     | 362                     | 125                     | 16                           |
| Total District-Wide  | \$ 76,103,452              | 77,181,532              | 76,415,497  | 73,209,370   | 73,615,715                               | 73,333,356              | 68,139,856              | 66,812,222              | 65,380,392              | \$ 66,402,327                |
| Change in Net Position:<br>Governmental Activities<br>Business-Type Activities                 | 5,232,811<br>(357,635)     | 3,606,929<br>(196,891)  | (498,896)<br>(273,566)  | (2,061,648)<br>(149,856)   | (1,101,313)<br>(181,006)                 | (888,222)<br>(100,408)  | (9,918,956)<br>68,644   | (3,250,157)<br>262,524  | (2,615,373)<br>193,461  | 2,855,781<br>120,211         |
| Total District   | \$ 4,875,176               | 3,410,038               | (772,462)   | (2,211,504)  | (1, 282, 319)                            | (988,630)               | (9,850,312)             | (2,987,633)             | (2,421,912) \$          | \$ 2,975,992                 |

|   |                           | C                           | LAST TEN FISCAL YEARS<br>(Modified Accrual Basis of Accounting) | LAST TEN FISCAL YEARS<br>tified Accrual Basis of Accoun | YEARS<br>Accounting)   |                             |                          |  |                           |   |
|---|---------------------------|-----------------------------|---|---|------------------------|-----------------------------|--------------------------|--|---------------------------|---|
|   |                           |                             |   | FISC  | AL YEAR E              | FISCAL YEAR ENDING JUNE 30, | 30,                      |  |                           |   |
|   | 2021                      | 2020                        | 2019  | 2018  | 2017                   | 2016                        | 2015                     | 2014                                   | 2013                      | 2012                                      |
| General Fund:<br>Reserved<br>Unreserved   | \$12,199,582<br>2,898,169 | 9,353,210<br>(1,009,029)    | 7,206,397<br>(1,288,410)  | 4,675,678<br>(681,069)                                  | 5,134,812<br>(748,719) | 4,412,567<br>(1,755,981)    | 3,104,351<br>(1,729,155) | 3,695,320<br>(1,573,818)               | 4,848,410<br>(1,589,444)  | \$ 5,651,387<br>(1,272,801)               |
| Total General Fund  | \$15,097,751              | 8,344,181                   | 5,917,987   | 3,994,609   | 4,386,093              | 2,656,586                   | 1,375,196                | 2,121,502                              | 3,258,966 \$              | \$ 4,378,586                              |
| All Other Governmental Funds:<br>Unreserved, Reported in:<br>Special Revenue Fund<br>Capital Projects Fund<br>Debt Service Fund<br>Permanent Fund | \$<br>132,562<br>87,606   | 408,550<br>87,605<br>37,866 | 383,275<br>3<br>38,316  | 64,520<br>3<br>39,435                                   | 64,520<br>3<br>40,003  | 68,020<br>2<br>40,685       | 6,196,885<br>1<br>42,096 | 13,758,372 28,168,838<br>2 2<br>46,312 | 28,168,838<br>2<br>46,312 | \$ (139,778)<br>49,449,681<br>2<br>50,482 |
| Total All Other Governmental Funds  | \$ 220,168                | 534,021                     | 421,594   | 103,958   | 104,526                | 108,707                     | 6,238,982                | 13,801,906                             | 13,801,906 28,215,152     | \$ 49,360,387                             |
|   |                           |                             |   |   |                        |                             |                          |  |                           |   |

WILLINGBORO TOWNSHIP BOARD OF EDUCATION FUND BALANCES AND GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting)

|  |  | WILLINGE<br>CHANGES IN<br>(A                              |   | ORO TOWNSHIP BOARD OF EDUCATION<br>FUND BALANCES, GOVERNMENTAL FUNDS,<br>LAST TEN FISCAL YEARS<br>fodified Accrual Basis of Accounting) | LD OF EDUC.<br>ERNMENTA<br>EARS<br>ccounting)   | ATION<br>L FUNDS,   |   |  |  | EXHIBIT J-4  |
|--|--|---|---|---|---|---|---|--|--|--|
| E  | 2021   | 2020  | 2019  | 2018  | 2017  | 2016  | 2015  | 2014   | 2013   | 2012   |
| Tax Levy<br>Tuition Charges  | \$ 34,239,955<br>371,678                           | 34,138,639<br>347,826                                     | 33,515,314<br>508,030                                       | 32,317,925<br>132,863   | 31,728,920<br>208,462   | 30,016,362<br>567,078                                       | 28,116,128<br>168,510                                       | 27,095,703<br>286,014  | 26,601,939<br>221,579  | \$ 26,929,654<br>255,484                                     |
| Uther Restricted Miscellaneous<br>Miscellaneous  | 544,884<br>544,884<br>12,066                       | 2,132,308   | 453,252   | 247,945   | 543,440   | 873,356   | 755,381   | 633,813  | 539,231  | 415,900  |
| Local Sources<br>State Sources<br>Federal Sources  | 55,281,195<br>3,494,186                            | 52,099,705<br>2,554,322                                   | 51,571,823<br>3,032,402                                     | 48,798,428<br>2,431,784   | 47,599,787<br>2,675,058   | 47,020,944<br>2,177,991                                     | 46,055,646<br>2,446,641                                     | 45,627,220<br>2,783,018                                      | 45,611,272<br>4,053,882                                      | 44,097,328<br>3,905,713                                      |
| Total Revenue  | 93,999,845   | 91,272,800  | 89,080,821  | 83,928,945  | 82,755,667  | 80,655,731  | 77,542,306  | 76,425,768   | 77,027,903   | 75,604,079   |
| Expenditures:<br>Instruction<br>Undistributed Expenditures<br>Capital Outlay<br>Debt Service<br>Expendable Trusts  | 25,220,709<br>54,349,110<br>1,487,235<br>1,740,972 | 24,965,353<br>53,166,660<br>4,313,370<br>1,776,332<br>500 | 25,701,308<br>54,197,267<br>1,764,962<br>1,848,807<br>1,175 | 25,914,725<br>53,172,378<br>679,720<br>1,857,932<br>625   | $\begin{array}{c} 25,253,515\\ 51,547,294\\ 155,310\\ 155,310\\ 1,866,181\\ 724\end{array}$ | 24,997,211<br>49,761,235<br>6,981,789<br>1,847,681<br>1,448 | 26,676,017<br>47,147,945<br>4,553,127<br>1,827,431<br>1,800 | 26,218,312<br>46,774,348<br>14,919,742<br>1,805,432<br>3,090 | 27,552,997<br>46,324,143<br>22,318,654<br>1,807,556<br>4,250 | 26,646,635<br>44,231,461<br>13,809,421<br>2,135,271<br>7,215 |
| Total Expenditures   | 82,798,026   | 84,222,215  | 83,513,519  | 81,625,380  | 78,823,024  | 83,589,364  | 80,206,320  | 89,720,924   | 98,007,600   | 86,830,003   |
| Excess (Deficiency) of Revenues<br>Over/(Under) Expenditures   | 11,201,819   | 7,050,585   | 5,567,302   | 2,303,565   | 3,932,643   | (2,933,633)   | (2,664,014)   | (13,295,156)   | (20,979,697)   | (11,225,924)   |
| Other Financing Sources/(Uses):<br>Cancellation of Prior Year<br>Accounts Receivable<br>Loan/Bond Proceeds<br>Snow Storm Reimbursement - FEMA<br>Transfers in<br>Transfers Out | 239,470<br>(5,391,264)                             | (10,545)<br>1,140,640<br>(5,642,059)                      | 1,410,000<br>70,383<br>766,112<br>(5,572,783)               | 270,756<br>(2,966,373)  | 8,940<br>374,500<br>(2,590,757)   | 400,000<br>(2,315,252)                                      | (3,501,963)<br>8778<br>(2,152,031)                          | (2,255,554)  | 500,000<br>(1,785,158)                                       | (184,160)  |
| Total Other Financing Sources/(Uses)   | (5,151,794)  | (4,511,964)   | (3, 326, 288)   | (2,695,617)   | (2,207,317)   | (1,915,252)   | (5,645,216)   | (2,255,554)  | (1,285,158)  | (184, 160)   |
| Net Change in Fund Balances  | \$ 6,050,025                                       | 2,538,621   | 2,241,014   | (392,052)   | 1,725,326   | (4, 848, 885)   | (8,309,230)   | (15,550,710)   | (22,264,855)   | \$(11,410,084)   |
| Debt Service as a Percentage of<br>Noncapital Expenditures   | 2.2%   | 2.3%  | 2.3%  | 2.3%  | 2.4%  | 2.5%  | 2.5%  | 2.5%   | 2.4%   | 3.0%   |

Source: District records

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION GENERAL FUND - OTHER LOCAL REVENUE BY SOURCE LAST TEN FISCAL YEARS (Modified Accrual Basis of Accounting)

| FISCAL YEAR    |           | INTEREST ON |               |           |
|----------------|-----------|-------------|---------------|-----------|
| ENDED JUNE 30, | TUITION   | INVESTMENTS | MISCELLANEOUS | TOTAL     |
|                |           |             |               |           |
| 2021           | \$371,678 |             | 544,884       | 916,562   |
| 2020           | 347,826   | 109,736     | 575,942       | 1,033,504 |
| 2019           | 508,030   | 107,601     | 335,193       | 950,824   |
| 2018           | 132,863   | 53,755      | 179,406       | 366,024   |
| 2017           | 208,462   | 19,367      | 517,433       | 745,262   |
| 2016           | 567,078   | 13,585      | 841,843       | 1,422,506 |
| 2015           | 168,510   | 1,099       | 750,545       | 920,154   |
| 2014           | 286,014   | 448         | 624,383       | 910,845   |
| 2013           | 221,579   | 7,657       | 529,426       | 758,662   |
| 2012           | 255,484   | 21,037      | 389,360       | 665,881   |

Source: District records

| ESTIMATED<br>ACTUAL<br>(COUNTY<br>EQUALIZED)<br>VALUE | 1,950,325,201 | 1,929,358,712 | 1,896,265,923 | 1,857,901,925 | 1,763,440,845 | 1,754,858,163 | 1,877,469,900 | 1,794,270,588 | 1,856,932,301 | 1,946,351,716 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| TOTAL<br>DIRECT<br>SCHOOL<br>TAX RATE                 | 1.806         | 1.826         | 1.824         | 1.789         | 1.726         | 1.697         | 1.599         | 1.498         | 1.435         | 1.400         |
| NET<br>VALUATION<br>TAXABLE                           | 1,881,026,299 | 1,874,950,799 | 1,872,562,600 | 1,873,508,400 | 1,872,830,000 | 1,870,476,500 | 1,877,469,900 | 1,877,738,674 | 1,887,917,404 | 1,899,777,706 |
| PUBLIC  | 66            | 66            | 100           | 100           | 100           | 100           | 100           | 2,704,674     | 2,404,764     | 4,811,566     |
| TOTAL<br>ASSESSED<br>VALUE                            | 1,881,026,200 | 1,874,950,700 | 1,872,562,500 | 1,873,508,300 | 1,872,829,900 | 1,870,476,400 | 1,877,469,800 | 1,875,034,000 | 1,885,512,640 | 1,894,966,140 |
| APARTMENTS  | 30,260,100    | 30,260,100    | 29,255,000    | 29,256,000    | 24,879,100    | 19,766,000    | 15,253,000    | 15,253,000    | 15,253,000    | 13,897,900    |
| INDUSTRIAL /  | 9,583,400     | 9,583,400     | 9,583,400     | 9,583,400     | 9,583,400     | 9,583,400     | 10,763,000    | 10,763,000    | 10,763,000    | 10,763,000    |
| COMMERCIAL INDUSTRIAL APARTMENTS                      | 129,927,500   | 130, 298, 400 | 130,513,200   | 131,648,000   | 131,693,800   | 124,683,600   | 132,203,100   | 124,962,100   | 130,035,040   | 133,318,440   |
| QFARM 0   | 5,900         | 5,900         | 5,900         | 6,000         | 6,000         | 6,000         | 6,000         | 1,600         | 7,700         | 7,700         |
| FARM<br>REG.  | 393,400       | 393,400       | 393,400       | 393,400       | 393,400       | 393,400       | 393,400       | 303,400       | 303,400       | 303,400       |
| RESIDENTIAL   | 1,700,679,900 | 1,694,233,500 | 1,692,667,900 | 1,692,477,800 | 1,695,275,900 | 1,702,680,000 | 1,705,521,000 | 1,709,403,800 | 1,714,630,100 | 1,721,819,400 |
| VACANT<br>LAND I                                      | \$10,176,000  | 10, 176, 000  | 10, 143, 700  | 10, 143, 700  | 10,998,300    | 13,364,000    | 13, 330, 300  | 14, 347, 100  | 14,520,400    | 14,856,300    |
| FISCAL<br>YEAR<br>ENDED<br>JUNE 30,                   | 2021          | 2020          | 2019          | 2018          | 2017          | 2016          | 2015          | 2014          | 2013          | 2012          |

Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. a. Tax rates are per \$100 \* Revaluation

- 124 -

EXHIBIT J-6

WILLINGBORO TOWNSHIP BOARD OF EDUCATION ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY, LAST TEN FISCAL YEARS

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION DIRECT AND OVERLAPPING PROPERTY TAX RATES LAST TEN FISCAL YEARS (Rate per \$100 of Assessed Value)

| FISCAL   |                |               | OVERLAPP    | ING RATES  | TOTAL       |
|----------|----------------|---------------|-------------|------------|-------------|
| YEAR     | SCHOOL DISTRIC | T DIRECT RATE | TOWNSHIP    |            | DIRECT AND  |
| ENDED    | LOCAL          | TOTAL         | OF          | BURLINGTON | OVERLAPPING |
| JUNE 30, | SCHOOL         | DIRECT        | WILLINGBORO | COUNTY     | TAX RATE    |
|          |                |               |             |            |             |
| 2021     | 1.806          | 1.806         | 1.837       | 0.353      | 3.996       |
| 2020     | 1.826          | 1.826         | 1.782       | 0.351      | 3.959       |
| 2019     | 1.824          | 1.824         | 1.753       | 0.335      | 3.912       |
| 2018     | 1.789          | 1.789         | 1.718       | 0.336      | 3.843       |
| 2017     | 1.726          | 1.726         | 1.713       | 0.353      | 3.792       |
| 2016     | 1.697          | 1.697         | 1.705       | 0.352      | 3.754       |
| 2015     | 1.599          | 1.599         | 1.665       | 0.361      | 3.625       |
| 2014     | 1.498          | 1.498         | 1.619       | 0.334      | 3.451       |
| 2013     | 1.435          | 1.435         | 1.560       | 0.343      | 3.338       |
| 2012     | 1.400          | 1.400         | 1.497       | 0.354      | 3.251       |

Source: Municipal Tax Collector

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PRINCIPAL PROPERTY TAX PAYERS, CURRENT YEAR AND TEN YEARS AGO

|   |              | 2021 |              |
|---|--------------|------|--------------|
|   |              |      | % OF TOTAL   |
|   | TAXABLE      |      | DISTRICT NET |
|   | ASSESSED     |      | ASSESSED     |
| TAXPAYER                                    | VALUE        | RANK | VALUE        |
| Willingboro Square, LLC                     | \$15,253,000 | 1    | 0.81%        |
| Radwell, Real Estate Willingboro LLC        | 12,000,000   | 2    | 0.64%        |
| NE Willingboro LLC                          | 8,000,000    | 3    | 0.43%        |
| American Stores Company LLC Marvin F. Poers | 6,000,000    | 4    | 0.32%        |
| Willingboro Equities, LLC                   | 5,650,000    | 5    | 0.30%        |
| Willingboro Associates, LLC                 | 5,371,300    | 6    | 0.29%        |
| Willingboro Associates, LLC                 | 5,326,700    | 7    | 0.28%        |
| 3108 Grant Ave Associates                   | 3,998,100    | 8    | 0.21%        |
| MH Ltach NJ Ltd.                            | 3,800,000    | 9    | 0.20%        |
| Willingboro Associates, LLC                 | 4,665,300    | 10   | 0.25%        |
| Total                                       | \$70,064,400 |      | 3.72%        |

|                              |              | 2012 |              |
|------------------------------|--------------|------|--------------|
|                              |              |      | % OF TOTAL   |
|                              | TAXABLE      |      | DISTRICT NET |
|                              | ASSESSED     |      | ASSESSED     |
|                              | VALUE        | RANK | VALUE        |
| Willingboro Square, LLC      | \$13,658,000 | 1    | 0.72%        |
| 240/242 Franklin Ave., LLC   | 10,943,200   | 2    | 0.58%        |
| American Stores Co., LLC     | 8,246,400    | 3    | 0.43%        |
| Willingboro Equities         | 6,777,640    | 4    | 0.36%        |
| Verizon                      | 4,811,566    | 5    | 0.25%        |
| Willingboro Net LLC          | 4,708,100    | 6    | 0.25%        |
| National Golf Partners       | 3,898,100    | 7    | 0.21%        |
| Denmar LLC                   | 3,629,100    | 8    | 0.19%        |
| Golden Arch Realty Co.       | 3,122,300    | 9    | 0.16%        |
| Rancocas Medical Partnership | 2,931,400    | 10   | 0.15%        |
|                              | \$62,725,806 |      | 3.30%        |

Source: Municipal Tax Assessor

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

| FISCAL<br>YEAR | TAXES<br>LEVIED FOR |            | THIN THE FISCAL<br>THE LEVY |
|----------------|---------------------|------------|-----------------------------|
| ENDED          | THE FISCAL          |            | PERCENTAGE                  |
| JUNE 30,       | YEAR                | AMOUNT     | OF LEVY                     |
| 2021           | \$32,498,982        | 32,498,982 | 100.00%                     |
| 2020           | 32,299,836          | 32,299,836 | 100.00%                     |
| 2019           | 31,666,507          | 31,666,507 | 100.00%                     |
| 2018           | 30,459,993          | 30,459,993 | 100.00%                     |
| 2017           | 29,862,738          | 29,862,738 | 100.00%                     |
| 2016           | 28,168,680          | 28,168,680 | 100.00%                     |
| 2015           | 26,297,476          | 26,297,476 | 100.00%                     |
| 2014           | 25,290,271          | 25,290,271 | 100.00%                     |
| 2013           | 24,794,383          | 24,794,383 | 100.00%                     |
| 2012           | 24,794,383          | 24,794,383 | 100.00%                     |

Source: District records including the Certificate and Report of School Taxes (A4F form)

EXHIBIT J-10

### RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

| FISCAL   | GOVERNMENTAL | L ACTIVITIES |            |            |
|----------|--------------|--------------|------------|------------|
| YEAR     | GENERAL      |              |            |            |
| ENDED    | OBLIGATION   | CAPITAL      | TOTAL      |            |
| JUNE 30, | BONDS        | LEASES       | DISTRICT   | PER CAPITA |
| 2021     | \$18,815,000 | 63,555       | 18,878,555 | N/A        |
| 2020     | 19,970,000   | 108,056      | 20,078,056 | N/A        |
| 2019     | 20,210,000   | 150,604      | 20,360,604 | 320.11     |
| 2018     | 21,210,000   | 116,319      | 21,326,319 | 348.22     |
| 2017     | 22,185,000   | 28,371       | 22,213,371 | 373.76     |
| 2016     | 23,135,000   | 171,195      | 23,306,195 | 402.17     |
| 2015     | 24,035,000   | 307,735      | 24,342,735 | 432.55     |
| 2014     | 24,885,000   | 438,042      | 25,323,042 | 470.95     |
| 2013     | 25,685,000   | 500,000      | 26,185,000 | 507.12     |
| 2012     | 26,460,000   | 234,000      | 26,694,000 | 522.33     |

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING LAST TEN FISCAL YEARS

### GENERAL BONDED DEBT OUTSTANDING

|          |              | NET         | PERCENTAGE |            |
|----------|--------------|-------------|------------|------------|
| FISCAL   |              | GENERAL     | OF ACTUAL  |            |
| YEAR     | GENERAL      | BONDED      | TAXABLE    |            |
| ENDED    | OBLIGATION   | DEBT        | VALUE OF   |            |
| JUNE 30, | BONDS        | OUTSTANDING | PROPERTY   | PER CAPITA |
| 2021     | \$18,815,000 | 18,815,000  | 1.00%      | N/A        |
| 2020     | 19,970,000   | 19,970,000  | 1.07%      | N/A        |
| 2019     | 20,210,000   | 20,210,000  | 1.08%      | 317.74     |
| 2018     | 21,210,000   | 21,210,000  | 1.13%      | 346.32     |
| 2017     | 22,185,000   | 22,185,000  | 1.18%      | 373.28     |
| 2016     | 23,135,000   | 23,135,000  | 1.24%      | 399.22     |
| 2015     | 24,035,000   | 24,035,000  | 1.28%      | 427.08     |
| 2014     | 24,885,000   | 24,885,000  | 1.33%      | 462.80     |
| 2013     | 25,685,000   | 25,685,000  | 1.36%      | 497.43     |
| 2012     | 26,460,000   | 26,460,000  | 1.39%      | 517.75     |

EXHIBIT J-12

### RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT AS OF JUNE 30, 2021

| GOVERNMENTAL UNIT                       | DEBT<br>OUTSTANDING | ESTIMATED<br>PERCENTAGE<br>APPLICABLE | SHARE OF<br>OVERLAPPING<br>DEBT |
|---|---------------------|---------------------------------------|---------------------------------|
| Debt Repaid With Property Taxes:        |                     |                                       |                                 |
| Township of Willingboro                 | \$41,857,210        | 100.000%                              | \$41,857,210                    |
| Burlington County                       | 202,088,338         | 2.535%                                | 5,122,701                       |
| Subtotal, Overlapping Debt              |                     |                                       | 46,979,911                      |
| Willingboro Township Board of Education |                     |                                       | 18,815,000                      |
| Total Direct & Overlapping Debt         |                     | :                                     | \$65,794,911                    |

Sources: Assessed value data used to estimate applicable percentages provided by the Burlington County Board of Taxation.

# WILLINGBORO TOWNSHIP BOARD OF EDUCATION LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS (Dollars in Thousands)

|   |                         |                 |            |            | FISCAL YEAR | YEAR   |            |            |   |            |
|---|-------------------------|-----------------|------------|------------|-------------|--|------------|------------|---|------------|
|   | 2020                    | 2019            | 2018       | 2017       | 2016        | 2015   | 2014       | 2013       | 2012  | 2011       |
| Debt Limit  | \$74,738,863 74,146,778 | 74,146,778      | 72,550,745 | 71,156,503 | 70,343,481  | 72,550,745 71,156,503 70,343,481 70,885,431 72,266,310 74,854,360 81,639,549 | 72,266,310 | 74,854,360 | 81,639,549  | 86,543,093 |
| Total Net Debt Applicable to Limit                                      | 18,815,000 19,970,000   | 19,970,000      | 20,210,000 | 21,210,000 | 22,185,000  | 23,135,000   | 24,035,000 | 24,885,000 | 20, 210, 000  21, 210, 000  22, 185, 000  23, 135, 000  24, 035, 000  24, 885, 000  25, 685, 000  27, 210, 000  21, 20, 000  24, 035, 000  25, 000  24, 035, 000  24, 035, 000  24, 035, 000  24, 035, 000  25, 000  24, 035, 000  24, 000 | 27,210,000 |
| Legal Debt Margin   | \$55,923,863 54,176,778 | 54,176,778      | 52,340,745 | 49,946,503 | 48,158,481  | 47,750,431   | 48,231,310 | 49,969,360 | 52,340,745 49,946,503 48,158,481 47,750,431 48,231,310 49,969,360 55,954,549 59,333,093   | 59,333,093 |
| Total Net Debt Applicable to the Limit<br>as a Percentage of Debt Limit | 25.17%                  | 26.93%          | 27.86%     | 29.81%     | 31.54%      | 32.64%   | 33.26%     | 33.24%     | 31.46%  | 31.44%     |
| Legal Debt Margin Calculation for Fiscal Year 2020                      | lculation for Fi        | iscal Year 2020 |            |            |             |  |            |            |   |            |

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| Equalized Valuation Basis<br>2020 \$1,874,950,799<br>2019 1,872,562,000<br>2018 1,857,901,925 | \$5,605,414,724 | \$1,868,471,575                                 | \$74,738,863<br>18,815,000   | \$55,923,863      |
|---|-----------------|---|--|-------------------|
| Equalized <sup>v</sup><br>2020<br>2019<br>2018  |                 |   |  |                   |
|   |                 | Average Equalized Valuation of Taxable Property | Debt Limit (4 % of Average Equalization Value)<br>Net Bonded School Debt | Legal Debt Margin |

Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation Source:

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

|                       | PLOYMENT<br>RATE |
|-----------------------|------------------|
| 2020 32,014 N/A 10    | 0.80%            |
|                       | 4.70%            |
|                       | 5.40%            |
| 2017 31,881 59,432 5  | 5.80%            |
| 2016 31,554 57,951 6  | 5.20%            |
| 2015 31,079 56,277 7  | 7.40%            |
| 2014 31,271 53,770 9  | 9.00%            |
| 2013 31,362 51,635 1  | 1.20%            |
| 2012 31,566 51,106 12 | 2.30%            |
| 2011 31,595 50,012 9  | 9.10%            |

### Source:

<sup>a</sup> Population information provided by the NJ Dept of Labor and Workforce Development

### **EXHIBIT J-15 NOT AVAILABLE**

### **EXHIBIT J-16 NOT AVAILABLE**

| STUDENT<br>ATTENDANCE<br>PERCENTAGE           | -9.89%       | 9.75%      | -5.37%     | -4.51%     | -1.02%     | -1.18%     | -3.74%     | -13.40%    | 8.44%      | -9.92%     |
|---|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| % CHANGE IN<br>AVERAGE<br>DAILY<br>ENROLLMENT | -3.24%       | 5.96%      | -4.62%     | -4.23%     | -0.71%     | -2.01%     | -4.18%     | -8.15%     | 8.45%      | -9.93%     |
| AVERAGE<br>DAILY<br>ATTENDANCE<br>(ADA) (c)   | 3,033        | 3,366      | 3,067      | 3,241      | 3,394      | 3,429      | 3,470      | 3,605      | 4,163      | 3,839      |
| AVERAGE<br>DAILY<br>ENROLLMENT<br>(ADE)       | 3,407        | 3,521      | 3,323      | 3,484      | 3,638      | 3,664      | 3,739      | 3,902      | 4,248      | 3,917      |
| PUPIL<br>TEACHER<br>RATIO                     | 13.9/1       | 11.8/1     | 11.8/1     | 11.4/1     | 18.9/1     | 10/1       | 12/1       | 12.4/1     | 9.4/1      | 9.5/1      |
| TEACHING<br>STAFF (b)                         | 280          | 296        | 295        | 308        | 299        | 319        | 358        | 308        | 391        | 420        |
| COST PER PERCENTAGE<br>PUPIL CHANGE           | -6.74%       | 12.44%     | -10.20%    | 0.67%      | -8.21%     | 40.30%     | -12.91%    | 12.33%     | -1.32%     | 8.20%      |
| COST PER<br>PUPIL                             | 20,356       | 21,826     | 19,411     | 21,614     | 21,471     | 23,391     | 16,672     | 19,143     | 17,042     | 17,270     |
| OPERATING<br>EXPENDITURES<br>(a)              | \$79,569,819 | 77,985,692 | 75,993,158 | 74,742,918 | 76,800,809 | 74,758,446 | 73,823,962 | 72,992,660 | 73,877,140 | 70,878,096 |
| ENROLLMENT                                    | 3,909        | 3,573      | 3,915      | 3,458      | 3,577      | 3,196      | 4,428      | 3,813      | 4,335      | 4,104      |
| FISCAL<br>YEAR                                | 2021         | , 2020     | 2019       | 2018       | 2017       | 2016       | 2015       | 2014       | 2013       | 2012       |

Note: Enrollment based on annual October district count.

Sources: District records

a. Operating expenditures equal total expenditures less debt service and capital outlay.
b. Teaching staff includes only full-time equivalents of certificated staff.
c. Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

**EXHIBIT J-17** 

WILLINGBORO TOWNSHIP BOARD OF EDUCATION LAST TEN FISCAL YEARS **OPERATING STATISTICS** 

- 131 -

|   |           |                       | SCHEDUI   | LE OF REQU<br>AST TEN FI | EDULE OF REQUIRED MAINTENANCE<br>LAST TEN FISCAL YEARS | ENANCE  |         |         |         |         |           |
|---|-----------|-----------------------|-----------|--------------------------|--|---------|---------|---------|---------|---------|-----------|
| SCHOOL FACILITIES   | PROJECT # | 2021                  | 2020      | 2019                     | 2018   | 2017    | 2016    | 2015    | 2014    | 2013    | 2012      |
| Willingboro High School                                       | N/A       | \$294,898             | 266,185   | 293,814                  | 321,867  | 241,111 | 217,248 | 220,404 | 226,216 | 217,404 | \$258,094 |
| Memorial Junior High School<br>Svdnev W Rookhinder Flementary | N/A       | 205,993               | 185,936   | 205,236                  | 224,832  | 168,421 | 151,752 | 153,958 | 158,017 | 151,862 | 180,284   |
| School  | N/A       | 76,107                | 68,697    | 75,827                   |  |         | 56,067  |         |         |         |           |
| Garfield Park East Elementary School                          | N/A       | 66,712                | 60,216    | 66,467                   | 72,813   | 54,544  | 49,146  | 48,988  | 50,279  | 48,321  | 58,386    |
| Hawthome Park Elementary School                               | N/A       | 76,107                | 68,697    | 75,827                   | 83,068   | 62,226  | 56,067  | 42,756  | 43,883  | 42,174  | 609,609   |
| WR James Elementary School                                    | N/A       | 76,107                | 68,697    | 75,827                   | 83,068   | 62,226  | 56,067  | 57,720  | 59,241  | 56,934  | 609,99    |
| Joseph A. McGinley Elementary                                 |           |                       |           |                          |  |         |         |         |         |         |           |
| School  | N/A       | 76,107                | 68,697    | 75,827                   |  |         | 56,067  |         |         |         |           |
| Twin Hills Elementary School                                  | N/A       | 66,469                | 59,997    | 66,224                   | 72,547   | 54,345  | 48,966  | 55,192  | 56,647  | 54,441  | 58,173    |
| Country Club Administrative                                   |           |                       |           |                          |  |         |         |         |         |         |           |
| Building  | N/A       | 49,989                | 45,122    | 79,805                   | 54,560   | 40,871  | 36,826  | 35,648  | 36,588  | 35,163  | 43,750    |
| District Warehouse & Garage                                   | N/A       | 23,320                | 21,049    | 23,234                   | 25,453   | 24,029  | 17,180  | 48,414  | 49,691  | 47,755  | 20,410    |
| J. Cressewll Stuart Elementary                                | N/A       | 79,624                | 71,871    | 79,331                   | 86,905   | 65,101  | 58,658  | 58,421  | 59,961  | 57,625  | 69,686    |
| Levitt Middle School  | N/A       | 123,281               | 111,278   | 122,828                  | 134,556  | 132,407 |         | 92,139  | 94,568  | 90,885  | 107,895   |
| Grand Total   |           | \$1,214,716 1,096,442 | 1,096,442 | 1,240,247                | 1,159,669  | 905,281 | 804,044 | 813,640 | 835,091 | 802,564 | 929,896   |

EXHIBIT J-18 NOT AVAILABLE

EXHIBIT J-19

WILLINGBORO TOWNSHIP BOARD OF EDUCATION

- 132 -

Source: District records

### WILLINGBORO TOWNSHIP BOARD OF EDUCATION INSURANCE SCHEDULE JUNE 30, 2021

|  | COVERAGE      | DEDUCTIBLE |
|--|---------------|------------|
| Property: Real & Personal Property       | \$500,000,000 | 2,500      |
| Increased Cost of Construction           | 25,000,000    | Included   |
| Earthquake                               | 25,000,000    | Included   |
| Flood                                    | 10,000,000    | Included   |
| Extra Expense                            | 50,000,000    | Included   |
| Valuable Papers                          | 250,000,000   | Included   |
| Loss of Rents                            | 500,000       | Included   |
| Business Income/Tuition                  | N/A           |            |
| Electronic Data Processing               | N/A           |            |
| Arson Reward & Fire Department Surcharge | 10,000        | Included   |
| Boiler & Machinery:                      |               |            |
| Equipment Breakdown                      | 100,000,000   | 2,500      |
| Blanket Faithful Performance             | 500,000       | 1,000      |
| Money & Securities                       | 50,000        | 1,000      |
| Depositors' Forgery                      | 50,000        | 1,000      |
| Bonds:                                   |               |            |
| Board Secretary                          | 400,000       |            |
| Treasurer                                | 400,000       |            |
|  |               |            |

Source: District records.

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# **SINGLE AUDIT SECTION**



EXHIBIT K-1

# INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLAINCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

I have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey, the financial statements of governmental activities, the business-type activities and each major fund and the aggregate remaining fund information of the Willingboro Township School District (the "District"), in the County of Burlington, State of New Jersey as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise Willingboro Township School District's basic financial statements, and have issued my report thereon dated February 4, 2022.

## **Internal Control Over Financial Reporting**

In planning and performing my audit of the financial statements, I considered the District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, I do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less than a material weakness, yet important enough to merit attention by those charged with governance.

My consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. I did identify a deficiency in internal control, described in the accompanying schedule of findings and questioned costs as item 2021-01 that I considered to be a significant deficiency.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Willingboro Township School District Board of Education's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed one instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey.

I also noted a certain immaterial instance of noncompliance that is not required to be reported under *Governmental Auditing Standards* and audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey, that I reported to management in a separate Auditor's Management Report on Administrative Findings – Financial, Compliance and Performance dated February 4, 2022.

## Willingboro Township School District Board of Education's Response to Finding

The District's response to the findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, I express no opinion on it.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of my testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

Brent W. Lee Certified Public Accountant Public School Accountant No. 700

Cinnaminson, New Jersey February 4, 2022



EXHIBIT K-2

# INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM; REPORT ON INTERNAL CONTROL OVER COMPLIANCE; REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE AND NEW JERSEY OMB CIRCULAR 15-08

The Honorable President and Members of the Board of Education Willingboro Township School District County of Burlington Willingboro, New Jersey 08046

## **Report on Compliance for Each Major Federal and State Program**

I have audited the Board of Education of the Willingboro Township School District (the"Distrct"), in the County of Burlington, State of New Jersey's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* and New Jersey *State Grant Compliance Supplement* that could have a direct and material effect on each of the District's major federal or state programs for the year ended June 30, 2021. The District's major federal or state programs are identified in the *Summary of Auditor's Results Section* of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with federal and state statutes, regulations, and the terms and conditions of its federal and state awards applicable to its federal and state programs.

#### **Auditor's Responsibility**

My responsibility is to express an opinion on compliance for each of the District's major federal and state programs based on my audit of the types of compliance requirements referred to above. I conducted my audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)*; and the *New Jersey State Aid/Grant Compliance Supplement* and the audit requirements as prescribed by the Office of School Finance, Department of Education, State of New Jersey and New Jersey OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Those standards, Uniform Guidance and New Jersey OMB Circular 15-08 require that I plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal and state program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as I considered necessary in the circumstances.

I believe that my audit provides a reasonable basis for my opinion on compliance for each major federal and state program. However, my audit does not provide a legal determination of the District's compliance.

### **Basis for Qualified Opinion on Equalization Aid**

As described in the accompanying schedule of findings and questioned costs the District did not comply with requirements regarding the Equalization Aid state program and the associated finding number matched to the types of compliance requirements as described in finding number 2021-01 for Special Test and Provisions. Compliance with such requirements is necessary, in my opinion, for the Board of Education of the District to comply with the requirements applicable to that program.

### **Qualified Opinion on Equalization Aid**

In my opinion, except for the noncompliance described in the Basis for Qualified Opinion paragraph, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the Equalization Aid state program for the year ended June 30, 2021.

### Unmodified Opinion on Each of the Other Major Federal and State Programs

In my opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs for the year ended June 30, 2021.

### **Other Matters**

The results of my auditing procedures disclosed no other instances of noncompliance, which is required to be reported in accordance with the Uniform Guidance. My opinion on each major federal and state program is not modified with respect to these matters.

The District's response to the noncompliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

#### **Report on Internal Control over Compliance**

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing my audit of compliance I considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal and state program to determine the auditing procedures that are appropriate in the circumstances for the purposes of expressing my opinion on compliance for each major federal and state program and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey's OMB's Circular 5-08, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, I do not express an opinion on the effectiveness of the District's internal control over compliance.

My consideration of internal control over compliance was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over compliance that might be material weakness or significant deficiencies and therefore, material weakness or significant deficiencies may exist that have not been identified. However, as discussed below, I did identify a deficiency in internal control over compliance that I consider to be a significant deficiency.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned

functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance. I consider the deficiency in internal control over compliance described in the accompanying schedule of findings and questioned costs as item 2021-01 to be a significant deficiency.

The District's response to the internal control over compliance findings identified in my audit is described in the accompanying schedule of findings and questioned costs. The District's response was not subjected to the auditing procedures applied in the audit of compliance and, accordingly, I express no opinion on the response.

The purpose of this report on internal control over compliance is solely to describe the scope of my testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance and New Jersey OMB's Circular 15-08. Accordingly, this report is not suitable for any other purpose.

## Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

I have audited the financial statements of the Willingboro Township School District as of and for the year ended June 30, 2021, and have issued my report thereon dated February 4, 2022, which contained an unmodified opinion on those financial statements. My audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements themselves, and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In my opinion, the schedule of expenditure of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

Respectfully submitted,

Hulu

Brent W. Lee Certified Public Accountant Public School Accountant No. 700 Brent W. Lee & Co., LLC

Cinnaminson, New Jersey February 4, 2022 Page Intentionally Left Blank

|  |   |   |  |   | WILLINGBORC<br>SCHEDULE OF<br>FOR THE FI   | ) TOWNSHIP B<br>7 FEDERAL FIN<br>ISCAL YEAR EI | WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021 | ATION<br>FANCE<br>2021   |   |            |   |   |  | EXHIBIT K-3<br>SCHEDULE A             |
|--|---|---|--|---|--|--|--|--|---|------------|---|---|--|---------------------------------------|
| FEDERAL GRANTOR<br>PASS-THROUGH GRANTOR<br>PROGRAM TITLE   | FEDERAL<br>CFDA<br>NUMBER   | FEDERAL<br>FAIN<br>NUMBER   | GRANT OR<br>STATE<br>PROJECT<br>NUMBER   | AWARD<br>AMOUNT   | GRANT<br>PERIOD  | BALANCE<br>AT<br>JUNE 30,<br>2020              | CARRYOVER/<br>(WALKOVER)<br>AMOUNT   | CASH<br>RECEIVED   | BUDGETARY<br>EXPENDITURES   | ADJUSTMENT | REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES | (ACCOUNTS<br>RECEIVABLE)<br>AT JUNE 30,<br>2021 | UNEARNED<br>REVENUE<br>AT JUNE 30,<br>2021 | DUE TO<br>GRANTOR<br>JUNE 30,<br>2021 |
| U.S. DEPARTMENT OF AGRICULTURE PASSED-<br>THROUGH STATE DEPARTMENT OF AGRICULTURE.<br>Child Nutrition Cluster:<br>Food Distribution Program 10.555<br>COVID-19 Anter School Snack Program 10.555<br>School Breakfast Program 10.553<br>School Breakfast Program 10.553<br>National School Lunch HJFKA 10.592<br>- PB Lunch Program 10.592<br>- PB Lunch Program 10.592<br>- PB Lunch Program 10.555<br>COVID-19 National School Lunch HPFKA 10.592<br>- B Lunch Program 10.555<br>COVID-19 National School Lunch Program 10.555  | ASSED-<br>RICULTURE:<br>10.555<br>10.553<br>10.553<br>10.553<br>10.592<br>10.555<br>10.555    | 211NJ304N1099<br>211NJ304N1099<br>201NJ304N1099<br>211NJ304N1099<br>201NJ304N1099<br>201NJ304N1099<br>201NJ304N1099<br>201NJ304N1099<br>211NJ304N1099 | A N N N N N N N N N N N N N N N N N N N  | \$138,985<br>\$64<br>332,281<br>350,816<br>23,240<br>23,240<br>11,797<br>907,569<br>594,897 | 7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/20-6/30/20<br>7/1/19-6/30/20<br>7/1/19-6/30/21                   | (20,873)<br>(831)<br>(40,718)                  |  | 138,985<br>576<br>20,873<br>322,529<br>831<br>10,809<br>40,718     | (138,985)<br>(864)<br>(350,816)<br>(350,816)<br>(11,797)<br>(594,897) |            |   | (288)<br>(28,287)<br>(28,287)<br>(988)          |  |                                       |
| Total Child Nutrition Cluster  |   |   |  |   | I  | (62,422)                                       |  | 1,013,148  | (1,097,359)   |            |   | (146,633)                                       |  |                                       |
| 1       U.S. DEPARTMENT OF EDUCATION PASSED-<br>THROUGH STATE DEPARTMENT OF EDUCATION:         1       Special Revenue:         E.S.E.A. Consolidated       84,010         Title I - Part A       84,010         Title I - Shart A       84,010         Title I - Stat A       84,010         Title I - Stat A       84,010         Title I - Part A       84,010         Title II - Part A       84,010         Title III - Part A       84,367          Title III - Part A       84,367 | UCATION:<br>UCATION:<br>84.010<br>84.010<br>84.010<br>84.010<br>84.367A<br>84.367A<br>84.365A | S010A190030<br>S010A190030<br>S010A200030<br>S010A200030<br>S010A200030<br>S367A190029<br>S367A200029<br>S365A200030<br>S365A200039                   | NCLB\$805-20<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21<br>NCLB\$805-21 | 900,350<br>969,188<br>121,900<br>142,600<br>60,138<br>194,60<br>155,268                     | 7/1/19-9/30/20<br>7/1/20-9/30/20<br>7/1/20-9/30/21<br>7/1/20-9/30/21<br>7/1/20-9/30/21<br>7/1/20-9/30/21<br>7/1/20-9/30/21 | (144,742)<br>(167,606)<br>(12,463)             | (53,168)<br>53,168<br>(1,360)<br>1,360<br>1,360<br>(48,572)<br>48,572  | 197,910<br>90,926<br>168,966<br>2,720<br>61,035<br>59,361<br>3,131 | (497,029)<br>(104,714)<br>(152,142)<br>(3,131)                        |            |   | (332,935)<br>(103,354)<br>(44,209)              |  | 2,720                                 |
| <ul> <li>L.D.E.A. (Specil Education Cluster)</li> <li>L.D.E.A. Preschool</li> <li>L.D.E.A. Preschool</li> <li>L.D.E.A. B- Basic</li> <li>L.D.E.A. B- Basic</li> <li>L.D.E.A. B- Basic</li> <li>Coronaviris Relief Fund Grant</li> <li>E.S.S.F.R.</li> <li>Digital Divide Discretionary Grant</li> </ul>  | 84.173<br>84.173<br>84.027<br>84.027<br>84.027<br>21.019<br>84.425D                           | S173A190114<br>H173A200114<br>S027A190100<br>H027A200100<br>N/A<br>N/A<br>SA25D200027   | PSS805-20<br>PSS805-21<br>IDEA580520<br>IDEA580521<br>IDEA580521<br>CARES113022  |   | 7/1/19-9/30/20<br>7/1/20-9/30/21<br>7/1/20-9/30/21<br>8/26/20-6/30/21<br>8/26/20-6/30/21                                   | (4,472)<br>(710,878)                           | (2,663)<br>2,663   | 7,135<br>710,878<br>360,258<br>798,579                             | (2,663)<br>(810,510)<br>(360,258)<br>(798,579)                        |            |   | (810,510)                                       |  |                                       |
| Cares Emergency Kener<br>Total U.S. Department of Education  | UC24:40   | 12000205285   | A/M  | . 724,129   | 77/06/6-07/61/6  | \$ (1,040,161)                                 |  | 3,041,068  | (355,350) $(3,317,612)$   |            |   | (8,417)<br>(1,319,425)                          |  | 2,720                                 |
| General Fund:<br>Special Medical Assistance<br>Program - FFCRA/SEMI<br>Medical Assistance Program (SEMI)<br>Total General Fund<br>Total Federal Fund   | 93.778<br>93.778  | 2005NJ5MAP<br>2005NJ5MAP  | N/A<br>N/A   | 13,831<br>162,743   | 1/01/20-12/31/20<br>7/01/19-6/30/20  | \$ (1,102,583)                                 |  | 162,743<br>162,743<br>4,216,959                                    | (13,831)<br>(162,743)<br>(176,574)<br>(176,574)                       |            |   | (13,831)<br>(13,831)<br>(13,839)                | ,<br>«                                     | 2,720                                 |
| N/A - Not Available  |   |   |  |   | 11   |  |  |  |   |            |   |   |  |                                       |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

| EXHIBIT K-4<br>SCHEDULE B<br>(Page 1 of 2)  | MEMO<br>CUMULATIVE<br>ARY TOTAL<br>BLE EXPENDITURES                             | (3,653,191) \$ 34,549,792<br>(96,345) 1,015,853<br>(226,798) 2,391,334<br>(96,239) 1,086,670<br>102,520  | 48,820   | 8,592,396<br>2.049.574   | 2,695   | 1,753,915   | (4,072,573) 52,609,228 | 2,806,911  |   | 260<br>783<br>1,261   | \$ 2,809,215                |
|---|---|--|--|--|---|---|------------------------|--|---|---|-----------------------------|
|   | DUE TO<br>GRANTOR<br>JUNE 30, BUDGETARY<br>2021 RECEIVABLE                      | (3,65)<br>(9)<br>(22)<br>(9)   |  |  |   |   | (4,07                  | 1,562  | 2,275<br>5,762  | 6,047<br>11<br>65   | 15,722                      |
| WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>SCHEDULLE OF STATE FINANCIAL ASSISTANCE<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021 | UNEARNED<br>REVENUE/<br>INTERFUND DU<br>PAYABLE GR/<br>ATJUNE 30, JUV<br>2021 2 |  |  |  |   |   |                        | 2,435,137  |   |   | 2,435,137                   |
|   | INTER-<br>GOVERNMENTAL<br>(ACCOUNTS<br>RECEIVABLE)<br>AT JUNE 30,<br>2021       | (056.510.0   | (48,820)   |  |   |   | (1,064,079)            |  |   |   |                             |
|   | GO<br>REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES                               |  |  |  |   |   |                        |  | (1,490)<br>(17,316)<br>(6,688)<br>(15661)   | (40)<br>(40)<br>(3,460)<br>(16,190)   | (60,845)                    |
|   | ADJUSTMENT  |  |  |  |   |   |                        |  |   |   |                             |
|   | BUDGETARY<br>EXPENDITURES   | (34,549,792)<br>(1,015,853)<br>(2,391,334)<br>(1,086,670)<br>(1026,670)  | (48,820)   | (8,592,396)<br>(2.049.574)   | (2,695)   | (1,753,915)   | (52,609,228)           | (2,806,911)  |   | (260)<br>(783)<br>(1,261)   | (2,809,215)                 |
|   | CASH<br>RECEIVED  | 30,896,601<br>919,508<br>2,164,536<br>990,431<br>1,130,438   | 10,150   | 8,592,396<br>2.049.574   | 2,695   | 86,496<br>1,753,915   | 48,596,740             | 3,969,000  | 2,275<br>5,762  | 6,307<br>794<br>1,326   | 3,985,464                   |
|   | CARRYOVER/<br>(WALKOVER)<br>AMOUNT  |  |  |  |   |   |                        | (1,273,048)<br>1,273,048   |   |   |                             |
|   | BALANCE<br>AT<br>JUNE 30,<br>2020   | \$ (1,027,518)   | (10,150)   |  |   | (86,496)  | (1,124,164)            | 1,273,048<br>1,562   | 1,490<br>17,316<br>6,688<br>15,661  | 40<br>3,460<br>16,190   | \$ 1,335,455                |
|   | GRANT<br>PERIOD   | 7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/19-6/30/21<br>7/1/19-6/30/21   | 7/1/19-6/30/20<br>7/1/20-6/30/21   | 7/1/20-6/30/21<br>7/1/20-6/30/21   | 7/1/20-6/30/21  | 7/1/19-6/30/20<br>7/1/19-6/30/20  |                        | 7/1/19-6/30/20<br>7/1/20-6/30/21<br>2/1/14-1/31/15   | 7/1/19-6/30/20<br>7/1/20-6/30/21<br>7/1/19-6/30/20<br>7/1/19-6/30/20<br>7/1/19-6/30/20  | 7/1/20-6/30/21<br>7/1/20-6/30/20<br>7/1/20-6/30/21<br>7/1/20-6/30/21<br>7/1/19-6/30/20<br>7/1/19-6/30/20  | I                           |
|   | AWARD<br>AMOUNT   | \$34,549,792<br>1,015,853<br>2,391,334<br>1,086,670<br>1,027,518   | 10,150 48,820  | 8,592,396<br>2.049.574   | 2,695   | 1,758,572<br>1,753,915  |                        | 3,304,032<br>3,969,000<br>6,000  | 21,750<br>2,275<br>19,139<br>5,762<br>22,299<br>58,974  | 6,307<br>7,643<br>794<br>1,326<br>5,220<br>16,190   |                             |
|   | GRANT OR<br>STATE PROJECT<br>NUMBER   | 21 495-034 5120-078<br>21 495-034 5120-014<br>21 495-034 5120-014<br>21 495-034 5120-089<br>21 495-034 5120-048<br>20 495-034 5120-044                                       | 20-100-034-5120-068<br>21-100-034-5120-068                                     | 21-495-034-5094-002<br>21-495-034-5094-001   | 21-495-034-5094-004   | 20-495-034-5094-003<br>20-495-034-5094-003  |                        | 20-495-034-5120-086<br>21-495-034-5120-086<br>15-AG85-G06  | 20-100-034.5120-509<br>21-100-034.5120-509<br>20-100-034.5120-668<br>21-100-034.5120-068<br>20-100-034.5120-068<br>20-100-034.5120-067<br>20-100-034.5120-067 | 21-100-034-5120-067<br>20-100-034-5120-067<br>21-100-034-5120-064<br>21-100-034-5120-064<br>19-100-034-5120-070<br>19-100-034-5120-068<br>20-100-034-5120-068 |                             |
|   | STATE GRANTOR/<br>PROGRAM TITLE   | State Department of Education:<br>General Fund:<br>Equalization Aid<br>Transportation Aid<br>Special Education Aid<br>Security Aid<br>Extraordiarry Aid<br>Extraordiarry Aid | Nonpublic Transportation<br>Nonpublic Transportation<br>On-Behalf TPAF Pension | Contributions (Nonbudgeted)<br>On-Behalf TPAF Post-Retirement<br>Medical (Nonbudgeted) | On-Behalf TPAF Pension & Annuity<br>Fund Non-Contributory Insurance | <ul> <li>Kennoursed I PAF social security</li> <li>Contributions (Nonbudgeted)</li> <li>Reimbursed TPAF Social Security</li> <li>Contributions (Nonbudgeted)</li> </ul> | Total General Funds    | Special Revenue Fund:<br>Preschool Education<br>Preschool Education<br>Green Technology<br>NJ Nonpublic Add: | Security<br>Security<br>Speech<br>Speech<br>Examination & Classification<br>Commensatory Education  | Compensatory Education<br>Textbook Aid<br>Textbook Aid<br>Nursing Aid<br>Technology Initiative<br>Supplementary Instruction                                   | Total Special Revenue Funds |

| EXHIBIT K 4<br>SCHEDULE B<br>(Page 2 of 2)   | MEMO<br>CUMULATIVE<br>BUDGETARY TOTAL<br>RECEIVABLE EXPENDITURES            | S 26,191   | 26,191                 | (4,072,573) \$ 55,444,634        |  |
|--|---|--|------------------------|----------------------------------|--|
|  | DUE TO<br>GRANTOR<br>JUNE 30, BUD<br>2021 RECI                              |  |                        | 15,722 (                         |  |
|  | UNEARNED<br>REVENUE/<br>INTERFUND D<br>PAYABLE GR<br>AT JUNE 30, JU<br>2021 |  |                        | 2,435,137                        |  |
|  | (ACCOUNTS<br>RECEIVABLE)<br>AT JUNE 30,<br>2021                             | (6,235)  | (6,235)                | (1.070.314)                      |  |
|  | REPAYMENT<br>OF<br>PRIOR YEARS'<br>BALANCES                                 |  |                        | (60,845)                         |  |
| ICATION<br>TANCE<br>1, 2021  | ADJUSTMENT  |  |                        |                                  |  |
| WILLINGBORO TOWNSHIP BOARD OF EDUCATION<br>SCHEDULE OF STATE FINANCIAL ASSISTANCE<br>FOR THE FISCAL YEAR ENDED JUNE 30, 2021 | BUDGETARY<br>EXPENDITURES ADJUSTMENT  | (26,191)   | (26,191)               | (55,444,634)                     | \$ (8.592.396)<br>(2.049.574)<br>(2.695)<br>\$ (44.799,969)  |
| SORO TOWNSE<br>LE OF STATE<br>HE FISCAL YE/  | CASH<br>RECEIVED  | 6,390<br>19,956  | 26,346                 | 52,608,550                       | 1 1  |
| WILLINGE<br>SCHEDU<br>FOR TI   | AMOUNT  |  |                        |                                  |  |
|  | BALANCE<br>AT<br>JUNE 30,<br>2020   | \$ (6,390)   | (6, 390)               | \$ 204,901                       |  |
|  | GRANT   | 23,639 7/1/19-6/30/20<br>26,191 7/1/20-6/30/21   |                        |                                  |  |
|  | AWARD<br>AMOUNT   | 23,639<br>26,191   |                        |                                  | Insurance  |
|  | GRANT OR<br>STATE PROJECT<br>NUMBER   | 20-100-010-3350-023<br>21-100-010-3350-023   |                        |                                  | n Contributions<br>nt Medical<br>nuity Fund Non-Contributory l<br>Major Program Determinatior  |
|  | STATE GRANTOR/<br>PROGRAM TITLE   | State Department of Agriculture:<br>Enterprise Fund:<br>National School Lunch Program<br>National School Lunch Program | Total Enterprise Funds | Total State Financial Assistance | Less:<br>On-Behalf TPAF Pension System Contributions<br>On-Behalf TPAF Post-Retirement Medical<br>On-Behalf TPAF Pension & Annuity Fund Non-Contributory Insurance<br>Total for State Financial Assistance - Major Program Determination |

The accompanying Notes to Schedules of Expenditures of Awards and Financial Assistance are an integral part of this schedule.

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSITANCE JUNE 30, 2021

## Note 1. General

The accompanying schedules of expenditures of federal awards and state financial assistance present the activity of all federal awards and state financial assistance programs of the Willingboro Township School District. The School District is defined in Note 1 of the basic financial statements. The information in these schedules is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

### Note 2. Summary of Significant Accounting Policies

The accompanying schedules of expenditures of federal awards and state financial assistance are presented using the budgetary basis of accounting with the following exception: programs recorded in the enterprise fund are presented using the accrual basis of accounting and programs recorded in the capital projects fund are presented using the modified accrual basis of accounting. These bases of accounting are described in Note 1 to the School District's basic financial statements. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and New Jersey OMB's Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid.* Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

The School District did not elect the 10-percent de deminimis indirect cost rate as discussed in 2 CFR 200.414.

Revenues and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. The amount reported as TPAF Pension Contributions represents the amount paid by the state on behalf of the School District for the year ended June 30, 2021. TPAF Social Security Contributions represents the amount reimbursed by the state for the employer's share of social security contributions for TPAF members for the year ended June 30, 2021.

### Note 3. Relationship to Basic Financial Statements

The basic financial statements present the general fund and special revenue fund on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the general fund and special revenue fund to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to *N.J.S.A.* 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION NOTES TO THE SCHEDULES OF FINANCIAL ASSISTANCE JUNE 30, 2021

The general fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the one or more deferred June state aid payments in the current budget year, which is mandated pursuant to *N.J.S.A.* 18A:22-44.2. For GAAP purposes payments are not recognized until the subsequent budget year due to the state deferral and recording of the one or more June state aid payments in the subsequent year. The special revenue fund is presented in the accompanying schedules on the grant accounting budgetary basis, which recognizes encumbrances as expenditures and also recognizes the related revenues, whereas the GAAP basis does not. The special revenue fund also recognizes the one or more state aid June payments in the current budget year, consistent with *N.J.S.A.* 18A:22-4.2.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is \$(137,248) for the general fund. See Exhibit C-3 Note A of the basic financial statements, for a reconciliation of the budgetary basis to the modified accrual basis of accounting for the general and special revenue funds. Awards and financial assistance expenditures reported in the School District's basic financial statements on a GAAP basis are presented as follows:

| Fund  | Federal                                     | <u>State</u>                             | Total   |
|---|---|--|---|
| General Fund<br>Special Revenue Fund<br>Food Service Fund | \$ 176,574<br>3,317,612<br><u>1,085,562</u> | 52,471,980<br>2,809,215<br><u>26,191</u> | \$52,648,554<br>6,126,827<br><u>1,111,753</u> |
| Total Awards & Financial Assistance                       | \$ <u>4,579,748</u>                         | <u>55,307,386</u>                        | <u>\$59,887,134</u>                           |

#### Note 4. Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

#### Note 5. Federal and State Loans Outstanding

The Willingboro Township School District had no loan balances outstanding at June 30, 2021.

# EXHIBIT K-6 (Page 1 of 4)

## WILLINGOBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUN30, 2021

### Section I - Summary of Auditor's Results

## **Financial Statements**

| Type of auditor's report issued Unmodified                        |            |  |  |  |  |
|---|------------|--|--|--|--|
| Internal control over financial reporting:                        |            |  |  |  |  |
| 1) Material weakness(es) identified?                              | No         |  |  |  |  |
| 2) Significant deficiency(ies) identified?                        | Yes        |  |  |  |  |
| Noncompliance material to financial statements                    | Yes        |  |  |  |  |
|   |            |  |  |  |  |
| Federal Awards  |            |  |  |  |  |
| Internal control over major<br>programs:                          |            |  |  |  |  |
| 1) Material weakness(es) identified?                              | No         |  |  |  |  |
| 2) Significant deficiency(ies) identified?                        | No         |  |  |  |  |
| Type of auditor's report issued on compliance for major programs: | Unmodified |  |  |  |  |

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200 section .516(a)?

### No Identification of major programs:

| <u>CFDA Number(s)</u> | FAIN Number(s) | <u>Name of Federal Program or Cluster</u> |
|-----------------------|----------------|---|
| 84.027                | H027A200100    | IDEA Basic                                |
| 84.010                | S010A190030    | Title I                                   |
| 84.425D               | SA25D200027    | Digital Divide Discretionary              |

| Dollar threshold used to determine Type A and type B programs: | \$750,000 |
|--|-----------|
| Auditee qualified as low-risk auditee?                         | No        |

## EXHIBIT K-6 (Page 2 of 4)

## WILLINGOBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUN30, 2021

## Section I - Summary of Auditor's Results (continued)

## State Financial Assistance

| Dollar threshold used to determine T   | ype A programs                | \$1,343,999 |  |  |
|--|-------------------------------|-------------|--|--|
| Auditee qualified as low-risk auditee  | 2?                            | No          |  |  |
| Type of auditor's report issued on co  | ompliance for major programs: | Modified    |  |  |
| Internal control over major programs   | 5:                            |             |  |  |
| 1) Material weakness(es) identified?   | ,                             | No          |  |  |
| 2) Significant deficiency(ies) identif<br>considered to be material weaknesse  |                               | Yes         |  |  |
| Any audit findings disclosed that are required to be reported<br>in accordance with New Jersey OMB's Circular 15-08 as applicable? Yes |                               |             |  |  |
| Identification of major programs:  |                               |             |  |  |
| <u>State Grant/Project Number(s)</u>   | Name of State Program         |             |  |  |
| 21-495-034-5120-078  | Equalization Aid              |             |  |  |

| 21-495-054-5120-078 | Equalization Alu   |
|---------------------|--------------------|
| 21-495-034-5120-014 | Transportation Aid |

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDEDJUNE 30, 2021

### Section II – Financial Statement Findings

This section identifies the significant deficiencies, material weaknesses, fraud, noncompliance with provisions of laws, regulations, contracts, and grant agreements, and abuse related to the financial statements for which *Government Auditing Standards* requires reporting and with audit requirements prescribed by the Division of Administration and Finance, Department of Education, State of New Jersey.

## Finding No. 2021-01:

## **Criteria or Specific Requirements:**

Approved budgetary line accounts should not be over-expended.

## **Condition:**

One budgetary line account was over-expended.

## **Context:**

The District did not adhere to its internal control procedures that are designed to ensure that no line items are over-expended.

## Effect:

A total over-expenditure of \$139,470 occurred for one budgetary line account.

## Cause:

Oversight of District personnel.

## **Recommendation:**

Approved budgetary line accounts should not be over-expended. All year-to-date expenditures must be posted timely along with executing approved budget transfers in order to cover such costs in order to be in compliance with N.J.A.C. 6A:23A-16.10.

## Views of responsible officials and planned corrective action:

Management concurs with the finding.

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION SCHEDULE OF FINDINGS & QUESTIONED COSTS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

### Section III – Federal Awards & State Financial Assistance Findings & Questioned Costs

This section identifies audit findings required to be reported by 2 CFR 200 section .516 of the *Uniform* Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards and New Jersey OMB's Circular 15-08, as applicable.

#### FEDERAL AWARDS

N/A

## STATE FINANCIAL ASSISTANCE

Findings 2021-01 is part of this section. Please refer to Section II for details.

## WILLINGBORO TOWNSHIP BOARD OF EDUCATION SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS AND QUESTIONED COSTS AS PREPARED BY MANAGEMENT FOR THE FISCAL YEAR ENDED JUNE 30, 2021

This section identifies the status of prior year findings related to the basic financial statements and federal and state awards that are required to be reported in accordance with Chapter 6.12 of *Government Auditing Standards*, USOMB Uniform Administrative Requirements, Cost Principals, and Audit Requirements for Federal Awards and New Jersey OMB's Circular 15-08, as applicable.

## **Status of Prior Year Findings:**

**Financial Statement Findings:** 

### Finding 2020-01:

### **Condition:**

The following issues were noted during the testing of the District's health benefit coverage:

- It was noted while testing the district's medical prescription coverage that the District paid premiums for three (3) individuals that were no longer employees of the District.
- While testing the district's dental coverage the District paid premiums for three (3) individuals that were no longer employees of the District. Also, two (2) employees that received dental coverage did not pay for such coverage.
- While testing the District's State medical health coverage the District paid premiums for seven (7) individuals that were no longer employees of the District. Also, one (1) employee that received medical health coverage did not pay for such coverage.

## **Current Status:**

This condition has been corrected.

## Finding 2020-02:

One budgetary line account was over-expended.

## **Current Status:**

This condition has not been corrected. Refer to Finding 2021-01.