

MASTERY SCHOOLS OF CAMDEN, INC.

**AUDITORS' MANAGEMENT REPORT ON
ADMINISTRATIVE FINDINGS
FINANCIAL, COMPLIANCE, AND PERFORMANCE**

YEAR ENDED JUNE 30, 2021



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INDEPENDENT AUDITORS' REPORT

Honorable President and
Members of the Board of Trustees
Mastery Schools of Camden, Inc.
County of Camden, New Jersey

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of the Board of Trustees of the Mastery Schools of Camden, Inc. in the County of Camden (the Schools) for the year ended June 30, 2021, and have issued our report thereon dated October 6, 2021.

The Audit Program related to *Financial Accounting for New Jersey School Districts, Charter Schools and Renaissance School Projects*, promulgated by the *State of New Jersey, Department of Education, Office of School Finance (the Audit Program)*, contains the following categories of compliance to be tested: fire insurance coverage, examination of claims, payroll, accounts payable, travel, classification of expenditures, board and board secretary's records, treasurer's records, other special federal and/or state projects, TPAF reimbursement, enrollment counts and related submissions, as well as a follow up to prior year findings (if applicable). Our study included all of the listed categories.

In connection with our audit, nothing came to our attention that caused us to believe that the Schools failed to comply with the provisions of *the Audit Program*. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the Schools' noncompliance with the above-referenced provisions, insofar as they relate to accounting matters.

The purpose of this report is solely to describe the scope of our testing of compliance relating to the provisions of *the Audit Program* and the results of that testing, and not to provide an opinion on compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended for the information of the Mastery Schools of Camden, Inc. Board of Trustee's, management, and the New Jersey Department of Education. However, this report is a matter of public record and its distribution is not limited.

CliftonLarsonAllen LLP
Plymouth Meeting, Pennsylvania

Bruce W. Braunewell, CPA, Principal
Public School Accountant
PSA #20CS00261400

October 6, 2021

ADMINISTRATIVE FINDINGS — FINANCIAL, COMPLIANCE, AND PERFORMANCE

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and the Treasurer of School Moneys, the activities of the Board of Trustees, and the records of the various funds under the auspices of the Board of Trustees.

Insurance

Fire insurance coverage was carried in the amounts as detailed on Exhibit J-20, Insurance Schedule contained in the school district or charter school or renaissance school project CAFR.

Official Bonds (N.J.S.A. 18A:17-26, 18A:17-32, 18A:13-13)

<u>Name</u>	<u>Position</u>	<u>Amount</u>
Christopher W. Barts	School Business Administrator	\$ 500,000
Michael Patron	Board Secretary	\$ 500,000

Financial Planning, Accounting, and Reporting

Examination of Claims

An examination of claims paid during the period under review did not indicate any discrepancies with respect to signatures, certification, or supporting documentation.

Payroll Account

The net salaries of all employees of the board were processed through Payroll Accounts. Employees' payroll deductions and employer's share of fringe benefits were submitted using an outside payroll company to process payroll and deductions.

All payrolls were approved by the Superintendent and were certified by the President of the Board, the Board Secretary/Business Administrator, and the Chief School Administrator.

Salary withholdings were promptly remitted to the proper agencies, including health benefits premium Amounts withheld due to the general fund.

Accounts Payable

A review of outstanding payables was made as of June 30 for proper classification of orders for accounts payable. No discrepancies were noted.

Travel

The district/charter school/renaissance school project did have an approved board travel policy as required by N.J.A.C. 6A:23A-6.13 and N.J.S.A. 18A:11-12.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and state single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with N.J.A.C. 6A:23A-8.3. As a result of the procedures performed, a transaction error rate of 0% overall was noted and no additional procedures were deemed necessary to test the propriety of expenditure classification.

A. General Classification Findings

No exceptions noted.

B. Administrative Classification Findings

No exceptions noted.

Board and Board Secretary's Records

Our review of the financial and accounting records maintained by the board secretary did not disclose any new exceptions during the current year.

Treasurer's Records

Not Applicable.

Elementary and Secondary Education Act as amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the projects under Titles I and VI of the Elementary and Secondary Education Act as amended and reauthorized.

No exceptions noted.

Other Special Federal and/or State Projects

Our audit of the federal and state funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

I.D.E.A. Part B

Not Applicable.

TPAF Reimbursement

Our audit procedures included a test and review of the calculation of the TPAF reimbursement for the current fiscal year. As of June 30, 2021, Mastery Schools of Camden, Inc. (School) was accepted to be included in the Teacher's Pension and Annuity Fund (TPAF). Majority of the staff was enrolled in TPAF plans by June 30, 2021 with a small percentage of staff remaining to enroll subsequent to year end. The School anticipates full participation in the TPAF plan by June 30, 2022. As stated by N.J.S.A. 18A:66-90, the School will be reimbursed for the expenses incurred for the Social Security and FICA cost for Full-Time TPAF employees. The reimbursement is estimated based on the number of Full-Time employees that would be eligible under the TPAF plan once the School was approved and the eligible employees are enrolled. Due to the uncertainty of the approval and enrollment of the School into the TPAF plan, management has reserved the amount of the estimated reimbursement until the School was approved and employees acceptance date which occurred during FY2021.

No exceptions were noted.

Nonpublic State Aid

Not Applicable.

School Purchasing Programs

Not Applicable.

School Food Service

Not Applicable.

Student Body Activities

Not Applicable.

Enrollment counts and related submissions to the Department or by the Renaissance School project to the Renaissance School district

Our audit procedures included review of enrollment information for all active students during July 1, 2020 through June 30, 2021 for on-roll, special education, bilingual and low-income based on enrollment as of October 15, 2020 and the last day of the school year. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our review of the enrollment counts and related submission did not disclose any exceptions during the current year.

Miscellaneous

Not Applicable.

Follow-up on Prior Year Findings

Not Applicable.

Acknowledgment

We received the complete cooperation of all the officials of the renaissance school project and I greatly appreciate the courtesies extended to the members of the audit team.

**MASTERY SCHOOLS OF CAMDEN, INC.
 SCHEDULE OF AUDITED ENROLLMENTS
 ENROLLMENT COUNT AS OF OCTOBER 15, 2020
 YEAR ENDED JUNE 30, 2021**

ENROLLMENT COUNT AS OF OCTOBER 15, 2020

<u>1</u>		<u>2</u>										<u>2a.</u>		<u>2b.</u>		<u>3</u>		<u>3a.</u>	
Submission to		Sample																	
District reported	Reported on	Verification		Verified signed		Verified #		Special Ed/		Verified		Verified # days		Low		Verified			
Grades	On Roll	workpapers	Errors	required 10/15/20	registration forms	Errors	days enrolled	Errors	Bilingual	documentation	Errors	Service Provided	Errors	Income	documentation	Errors			
Kindergarten	182	91	0	91	91	0	91	0	40	20	0	20	0	175	88	0			
One	227	114	0	114	114	0	114	0	66	33	0	33	0	225	113	0			
Two	232	116	0	116	116	0	116	0	76	38	0	38	0	228	114	0			
Three	232	116	0	116	116	0	116	0	70	35	0	35	0	225	113	0			
Four	238	119	0	119	119	0	119	0	74	37	0	37	0	236	118	0			
Five	226	113	0	113	113	0	113	0	85	43	0	43	0	221	111	0			
Six	231	116	0	116	116	0	116	0	90	45	0	45	0	228	114	0			
Seven	229	115	0	115	115	0	115	0	92	46	0	46	0	218	109	0			
Eight	222	111	0	111	111	0	111	0	97	49	0	49	0	214	107	0			
Nine	168	84	0	84	84	0	84	0	59	30	0	30	0	155	78	0			
Ten	233	117	0	117	117	0	117	0	88	44	0	44	0	223	112	0			
Eleven	180	90	0	90	90	0	90	0	60	30	0	30	0	157	79	0			
Twelve	137	69	0	69	69	0	69	0	64	32	0	32	0	129	65	0			
Total	2737	1371	0	1371	1371	0	1371	0	961	482	0	482	0	2634	1321	0			
Percentage						0.0%		0.0%			0.0%		0.0%			0.0%			

**MASTERY SCHOOLS OF CAMDEN, INC.
SCHEDULE OF AUDITED ENROLLMENTS (CONTINUED)
ENROLLMENT COUNT AS OF LAST DAY OF SCHOOL
YEAR ENDED JUNE 30, 2021**

ENROLLMENT COUNT AS OF LAST DAY OF SCHOOL YEAR 2021

<u>1</u>		<u>2</u>										<u>2a.</u>		<u>2b.</u>		<u>3</u>		<u>3a.</u>	
Submission to		Sample																	
District reported	Reported on	Verification		Verified signed		Verified #		Special Ed/		Verified		Verified # days		Low		Verified			
Grades	On Roll	workpapers	Errors	required 6/30/21	registration forms	Errors	days enrolled	Errors	Bilingual	documentation	Errors	Service Provided	Errors	Income	documentation	Errors			
Kindergarten	183	92	0	92	92	0	92	0	48	24	0	24	0	170	85	0			
One	225	113	0	113	113	0	113	0	71	36	0	36	0	218	109	0			
Two	225	113	0	113	113	0	113	0	75	38	0	38	0	221	111	0			
Three	231	116	0	116	116	0	116	0	74	37	0	37	0	222	111	0			
Four	237	119	0	119	119	0	119	0	83	42	0	42	0	235	118	0			
Five	222	111	0	111	111	0	111	0	88	44	0	44	0	214	107	0			
Six	228	114	0	114	114	0	114	0	91	46	0	46	0	225	113	0			
Seven	224	112	0	112	112	0	112	0	95	48	0	48	0	214	107	0			
Eight	221	111	0	111	111	0	111	0	94	47	0	47	0	214	107	0			
Nine	165	83	0	83	83	0	83	0	68	34	0	34	0	159	80	0			
Ten	221	111	0	111	111	0	111	0	81	41	0	41	0	215	108	0			
Eleven	154	77	0	77	77	0	77	0	49	25	0	25	0	146	73	0			
Twelve	133	67	0	67	67	0	67	0	55	28	0	28	0	128	64	0			
Total	2669	1339	0	1339	1339	0	1339	0	972	490	0	490	0	2581	1295	0			
Percentage						0.0%		0.0%			0.0%		0.0%			0.0%			

**MASTERY SCHOOLS OF CAMDEN, INC.
EXCESS SURPLUS CALCULATION
JUNE 30, 2021**

A. 4% Calculation of Excess Surplus

4% Calculation of Excess Surplus

2020-21 Total General Fund Expenditures per the CAFR, Ex. C-1	\$ 46,349,526	(B)
Increased by:		
Transfer from Capital Outlay to Capital Projects Fund	-	(B1a)
Transfer from Capital Reserve to Capital Projects Fund	-	(B1b)
Transfer from General Fund to SRF for PreK-Regular	-	(B1c)
Transfer from General Fund to SRF for PreK-Inclusion	-	(B1d)

Decreased by:

On-Behalf TPAF Pension & Social Security	-	(B2a)
Assets Acquired Under Capital Leases	-	(B2b)

Adjusted 2020-21 General Fund Expenditures [(B)+(B1s)-(B2s)]	46,349,526	(B3)
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4% of Adjusted 2020-21 General Fund Expenditures

[(B3) times .04]	1,853,981	(B4)
Enter Greater of (B4) or \$250,000	1,853,981	(B5)
Increased by: Allowable Adjustment *	-	(K)
Maximum Unassigned/Undesignated-Unreserved Fund Balance [(B5)+(K)]	<u>\$ 1,853,981</u>	(M)

SECTION 2

Total General Fund - Fund Balances @ 6/30/2021

(Per CAFR Budgetary Comparison Schedule C-1)	\$ 18,830,659	(C)
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Decreased by:

Year-end Encumbrances	-	(C1)
Legally Restricted – Designated for Subsequent Year's Expenditures	-	(C2)
Legally Restricted - Excess Surplus – Designated for Subsequent Year's Expenditures **	-	(C3)
Other Restricted Fund Balances ****	18,540,000	(C4)
Assigned Fund Balance – Unreserved- Designated for Subsequent Year's Expenditures	282,166	(C5)
Total Unassigned Fund Balance [(C)-(C1)-(C2)-(C3)-(C4)-(C5)]	<u>\$ 8,493</u>	(U1)

**MASTERY SCHOOLS OF CAMDEN, INC.
EXCESS SURPLUS CALCULATION (CONTINUED)
JUNE 30, 2021**

Detail of Other Restricted Fund Balance

Statutory restrictions:	
Approved unspent separate proposal	\$ -
Sale/lease-back reserve	-
Capital reserve	1,500,000
Maintenance reserve	300,000
Emergency reserve	4,940,000
Strategic project reserve	11,800,000
Tuition reserve	-
School Bus Advertising 50% Fuel Offset Reserve – current year	-
School Bus Advertising 50% Fuel Offset Reserve – prior year	-
Impact Aid General Fund Reserve (Sections 8002 and 8003)	-
Impact Aid Capital Fund Reserve (Sections 8007 and 8008)	-
Other state/government mandated reserve	-
Reserve for Unemployment Fund	-
[Other Restricted Fund Balance not noted above]****	-
	<hr/>
Total Other Restricted Fund Balance	<u><u>\$ 18,540,000</u></u> (C4)

**MASTERY SCHOOLS OF CAMDEN, INC.
AUDIT RECOMMENDATIONS SUMMARY
FISCAL YEAR ENDED JUNE 30, 2021**

Recommendations:

1. Administrative Practices and Procedures
None
2. Financial Planning, Accounting and Reporting
None
3. School Purchasing Programs
None
4. School Food Service
None
5. Student Body Activities
None
6. Application for State School Aid
None
7. Pupil Transportation
None
8. Facilities and Capital Assets
None
9. Miscellaneous
None
10. Status of Prior Year Audit Findings/Recommendations
None

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