PASSAIC PUBLIC SCHOOLS
AUDITOR'S MANAGEMENT REPORT ON
ADMINISTRATIVE FINDINGS FINANCIAL, COMPLIANCE AND PERFORMANCE
JUNE 30, 2021

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Honorable President and Members of the Board of Education Passaic Public Schools Passaic, New Jersey

We have audited in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards issued by the Comptroller General of the United States, the financial statements of the Passaic Public Schools as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated March 11, 2022.

As part of our audit, we performed procedures required by the Office of School Finance, Department of Education, State of New Jersey and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended solely for the information of the Board of Education's management, the Board of Trustees and others within the District and the New Jersey State Department of Education. However, this report is a matter of public record and its distribution is not limited.

Respectfully submitted,

Certified Public Accountants

Public School Accountants

Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey March 11, 2022

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and Treasurer of School Monies, the activities of the Board of Education and the records of the various funds under the auspices of the Board of Education.

Administrative Practices and Procedures

Insurance

Fire insurance coverage was carried in the amounts as detailed on the Schedule of Insurance reported on Exhibit J-20 in the District's Comprehensive Annual Financial Report (the "CAFR").

Officials Bonds

Name	<u>Position</u>	<u>Amount</u>
Erlinda Arellano, CPA	Board Secretary/School Business Administrator/Purchasing Agent (July 1, 2020 to December 31, 2021)	\$ 88,000
Ryan Aaron Bowman	Comptroller, Interim Board Secretary/School Business Administrator/Purchasing Agent	150,000
Paul Gabarini	Treasurer of School Monies	1,100,000

There is Public Employee Dishonesty with Faithful Performance coverage with the New Jersey School Boards Association Insurance Group covering all other employees with multiple coverage of \$500,000.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid during the period under review did not reveal any material discrepancies with respect to signatures, certification and proper itemization.

Payroll Account

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of payroll taxes were deposited into the payroll agency account.

All payrolls tested were certified by the President of the Board, the Board Secretary/School Business Administrator, and the Chief School Administrator/Superintendent.

Financial Planning, Accounting and Reporting (Continued)

Payroll Account (Continued)

Salary withholdings tested were promptly remitted to the proper agencies, including employee health benefit contribution withholdings due to the General Fund.

The District filed the required Certification (ECERTI) of Compliance with Federal and State Law respecting the reporting of compensation for certain employees.

The District has implemented and maintains a personnel tracking and accounting (position control) system.

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30, for goods not yet received or services not yet rendered. Also, unpaid purchase orders included in the balance of accounts payable were reviewed for propriety and to determine that goods were received and services were rendered, as of June 30.

Finding 2021-01 – Our audit of accounts payable and encumbrances noted the following:

- General Fund encumbrances were overstated by \$12,837,537 due to the purchase order for the transfer to school-based budgets (SBB) not being adjusted and closed prior to year end.
- There were outstanding encumbrances reported in the General Fund (\$688,701), Special Revenue Fund (\$106,550) and Capital Projects Fund (\$110,005) that were not valid and were subsequently cancelled by the District during the 2021/22 school year.
- The year end open purchase order report included several orders that do not appear to meet the criteria for an encumbrance or were reported as negative amounts.
- The balance of the General Fund accounts payable in the General Ledger was \$136,494 greater than on the accounts payable report.

Recommendation — Greater care be taken in the reporting of year end encumbrances. Furthermore, accounts payable and encumbrance balances be in agreement with the subsidiary reports.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23-2.2(g) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection specifically targeted administrative coding classifications to determine overall reliability and compliance with N.J.A.C. 6A:23A-2.4.

Board Secretary's Records

The financial records, books of account and minutes were maintained by the Board Secretary.

Finding 2021-02 – Our audit noted that the District's General Fund revenue and accounts receivables were overstated by the state aid reduction of \$5,200,757.

Recommendation – The District periodically review the revenue and accounts receivable balances to ensure that the account balances are accurately reported.

Acknowledgement of the Board's receipt of the Board Secretary's and Treasurer's monthly financial reports was included in the minutes.

Bids received were summarized in the minutes (N.J.S.A. 18A:18A-21) and agendas made available for audit.

Financial Planning, Accounting and Reporting (Continued)

Treasurer's Records

The Treasurer performed cash reconciliations for the general operating account, payroll account and the payroll agency account on a monthly basis.

The Treasurer's reports were in agreement with the Board Secretary's records.

Elementary and Secondary Education Act of (E.S.E.A.) As Amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to projects under Titles I and III of the Elementary and Secondary Education Act, as amended and reauthorized.

Our examination of the federal and state funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits contained in the CAFR represent a true statement of the financial position pertaining to the aforementioned special projects.

Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on Exhibit K-3 and Exhibit K-4 located in the CAFR.

Our audit of the Federal and State funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The District filed its nonpublic state aid project completion reports by the due date.

The School District's accounting records for Preschool Education Aid were maintained in accordance with N.J.A.C. 6:23-5.5(c) which states that the District must maintain separate program school accounts in the Special Revenue Fund section of the District's budget.

The financial exhibits are contained within the Special Revenue Section of the CAFR. This section of the CAFR documents the financial position pertaining to the aforementioned special projects.

The New Jersey Department of Education performed a monitoring of Title II, Title III, IDEA, ESSER and Perkins V in May, 2021. The monitoring report disclosed several findings. The Board approved a corrective action plan on December 21, 2021 to address the findings.

Finding 2021-03 – Time and activity reports for employees charged to federally funded programs were not always dated by the employee and/or supervisor. In addition, the time and activity report did not always correspond to the percentage of the employee's salary charged to the program.

Recommendation – Time and activity reports be periodically reviewed to ensure that the activity report is properly dated and in agreement with the percentage of time the individual works on the grant program.

Finding 2021-04 (CAFR Finding 2021-001) — Our audit indicated that the District did not maintain the required level of effort with respect to Special Education expenditures related to the IDEA grant program.

Recommendation – The District maintain its level of effort with respect to special education expenditures funded from state and/or local funds in accordance with Federal IDEA grant compliance requirements.

Financial Planning, Accounting and Reporting (Continued)

Teacher's Pension and Annuity Fund (TPAF)

Our audit procedures included a test of the semi-monthly reimbursement forms filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund ("TPAF").

The reimbursement to the State for the amount of the expenditure charged to the current year's Final Reports for all federal awards for the school district to reimburse the State for the TPAF/FICA payments made by the State on-behalf of the school district for those employees whose salaries are identified as being paid from federal funds was made subsequent to the end of the 60 day grant liquidation period, but prior to the 90 days required by N.J.S.A 18A:66-90. Accordingly, the expenditure was made in accordance with state law (90 days) and properly reported in the current year's Final Reports for all federal awards.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

The bid thresholds in accordance with N.J.S.A. 18A:18A-2 and 18A:18A-3(a) are \$44,000 (with a Qualified Purchasing Agent) and \$32,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contracts under N.J.S.A. 18A:39-3 is currently \$19,600. The Board has appointed the School Business Administrator as the Qualified Purchasing Agent.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Board Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The results of our examination indicated that no individual payments, contracts, or agreements were made "for the performance of any work or the furnishing or hiring of any materials or supplies," in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S.A. 18A:18A-4.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal, however, that purchases were made through the use of State contracts.

Food Service Fund

COVID – 19 Emergency

In accordance with the Governor's Declaration of Emergency pertaining to the public health emergency all Public, Charter, Non-Public schools were ordered to close effective as of March 18, 2020 for an undetermined period to limit the spread of the virus. As a result, School Food Authorities (SFA) were required to institute alternate procedures to provide meals to eligible students during the period of school closures. During 2020-2021 the public health emergency was still applicable. As a result, School Food Authorities (SFA) were required to provide meals in accordance with the regulations governing the National School Nutrition Seamless Summer Option (SSO) or the Summer Food Service Program (SFSP) option.

The financial transactions and statistical records of the School Food Services were reviewed. The financial accounts, meal count records and eligibility applications were reviewed on a test-check basis.

Food Service Fund (Continued)

Cash receipts and bank records were reviewed for timely deposit.

Expenditures were separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

The cash disbursements records reflected expenditures for program related goods and services. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service.

U.S.D.A. Food Distribution Program commodities were received and a single inventory was maintained on a first-in, first-out basis.

Net cash resources did not exceed three months average expenses.

Time sheets were reviewed and labor costs verified. Payroll records were maintained on all School Food Services employees authorized by the board of education.

The number of meals claimed for reimbursement was verified against meal count records. Reimbursement claims were submitted/certified in a timely manner.

The District operates the Child Nutrition Program under the Community Eligibility Provision (CEP). To be eligible for the CEP, schools must have a minimum of forty percent of identified students directly certified for free meals in the prior school year; agree to serve free lunches and breakfasts to all students; and agree to cover with non-federal funds any costs of providing free meals to all students that exceed the Federal reimbursement. Reimbursement is based on meals claimed. Our audit procedures included a test to verify that the number of meals claimed agreed with supporting documentation.

The school district maintains the detailed revenue and expenditure information necessary in order to execute the USDA mandated Non-Program Food Revenue Tool at least annually.

Exhibits reflecting Child Nutrition Program operations are included in the section, of the District's CAFR entitled Enterprise Funds (Exhibits B-4, B-5 and B-6). Program and non-program revenue and cost of goods sold are shown separately on CAFR Exhibit B-5. In addition, CAFR Exhibit G-2 details the operations of the Food Service Enterprise Fund by program type.

Student Body Activities

The Board has a policy which clearly established the regulation of student activity and athletic funds.

Cash receipts and disbursements records for certain schools were maintained in good condition.

Scholarship

Cash receipts and disbursement records for the District's scholarship fund were maintained in good condition.

Application for State School Aid

Our audit procedures included a test of information reported in the October 15, 2020 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the handicapped, limited English proficient and low-income. We also performed a review of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers with immaterial exceptions noted. The information that was included on the workpapers was verified with immaterial exceptions noted. The results of our procedures are presented in the Schedule of Audited Enrollments.

The district maintains workpapers in the prescribed state forms or their equivalents.

The district has adequate written procedures for the recording of student enrollment data.

Pupil Transportation

Our audit procedures included a test of on roll status reported in the 2020-21 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report with an immaterial exception. The information that was included on the workpapers was verified with immaterial exceptions noted. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the district complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

Facilities and Capital Assets

The District is designated as a School Based Budget District and as a result all major construction related expenditures are funded by the State of New Jersey. This grant activity is reported in the District's financial statements as on behalf State Aid revenue and expenditures in the District's Capital Projects Fund.

Finding 2021-05 – The District's capital asset ledger did not include certain equipment, facilities improvements and construction in progress expenditures. In addition, there were amounts included in the capital asset report for assets which had not been received and/or the work completed as of June 30.

Recommendation – The District periodically review its capital asset ledger to ensure that all items meeting the definition of a capital asset are properly recorded.

Miscellaneous

Testing for Lead of All Drinking Water in Educational Facilities

The District adhered to all the requirements of N.J.A.C. 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

The District submitted the annual Statement of Assurance to the Department of Education pursuant to N.J.A.C. 6A:26-12.4(g).

Follow-Up on Prior Year Findings

In accordance with Government Auditing Standards, our procedures included a review of all prior year recommendations. Corrective action was taken on all prior year findings.

Suggestions to Management

• Old outstanding checks on the Elementary Schools bank reconciliation be reviewed and cancelled of record.

PASSAIC PUBLIC SCHOOLS SCHEDULE OF MEAL COUNT ACTIVITY FOOD SERVICE FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Program	Meals <u>Category</u>	Meals <u>Claimed</u>	Meals <u>Tested</u>	Meals <u>Verified</u>	Difference
Federal National School Lunch Summer Food Service Program	Free	5,070,269	1,678,368	1,678,368	-
National School Breakfast Summer Food Service Program	Free	5,070,078	1,678,247	1,678,247	-

PASSAIC PUBLIC SCHOOLS FOOD SERVICE ENTERPRISE FUND CALCULATION OF NET CASH RESOURCES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Current Assets		
Cash and Cash Equivalents	\$	7,406,442
Due from Other Governments		3,625,266
Current Liabilities		
Less:		
Accounts Payable		(6,425,909)
Accrued Salaries, Wages and Benefits		(96,064)
Due to Other Funds	And the second s	(994,747)
Net Cash Resources	\$	3,514,988
Adjusted Total Operating Expenses:		
Total Operating Expenses	\$	32,985,058
Less Depreciation		(86,603)
Adjusted Total Operating Expenses	\$	32,898,455
Average Monthly Operating Expenses:	<u>\$</u>	3,289,846
Three Times Monthly Average:	\$	9,869,537
Total Net Cash Resources	\$	3,514,988
Three Times Monthly Average	·	9,869,537
Amount Below Allowable Net Cash Resources	\$	(6,354,549)

PASSAIC PUBLIC SCHOOLS APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

	2019-2020 Application for State School Aid			Sam	On Roll - S	Special Edu	ucation	Private Schools for Disabled			ed		
	Reported on	Reported on		Sample	Verified per	Errors per	Sample			Reported on	Sample		
	A.S.S.A.	Workpapers		Selected from	Register	Registers	for			A.S.S.A. as	for		
	On Roll	On Roll	Errors	Workpapers	On Roll	On Roll	Verifi-	Sample	Sample	Private	Verifi-	Sample	Sample
	Full Shared	Full Shared	Full Shared	Full Shared	Full Shared	Full Shared	cation	Verified	Errors	Schools	cation	Verified	Errors
= 10 10 1													
Full Day Kindergarten	257	257		43	43								
Grade 1	503	503		186	186								
Grade 2	735	735		80	80								
Grade 3	762	762		79	79								
Grade 4	782	782		71	71								
Grade 5	753	753		56	56								
Grade 6	810	810		57	57								
Grade 7	788	788		43	43								
Grade 8	901	901		50	50								
Grade 9	919	919		60	60								
Grade 10	905	905		61	61								
Grade 11	814	814		145	145								
Grade 12	757	757		458	458								
Post- Graduate	754	754		101	101								
Adult High School (15+ Credits)	706	706		540	540								
Subtotal	11,146 -	11,146 -		2,030 -	2,030 -				_		_	_	_
Subjoidi	11,140	11,140 -		2,000	2,000								
Sp Ed - Elementary	631	631		59	59		31	31		24.0	8	8	
Sp Ed - Middle School	511	511		23	23		19	19		24.0	10	10	
Sp Ed - High School	513	513		11	11		20	20		102.0	31	31	
Subtotal	1,655 -	1,655 -		93 -	93 -	-	70	70		150.0	49	49	-
Totals	12,801 -	12,801 -		2,123 -	2,123 -		70	70	-	150.0	49	49	-
Percentage Error						_			0.00%	_			
i ciccinage Entir					<u></u>								

PASSAIC PUBLIC SCHOOLS APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

Errors

6

6 8.45%

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	Reported on			Camania	Verified to			Reported on			Verified to	
		Workpapers as Low		Sample		Comple	ASSA as LEP low	Workpapers as LEP low		Comple	Test Score	
	Low		F	Selected from		Sample			F	Sample		
	Income	Income	Errors	vvork	oapers	Errors	Income	Income	Errors	Selected	and Register	Er
Full Day Kindergarten	811	816	(5)	5	5	-	365	365	-	8	8	
Grade 1	845	847	(2)	5	4	1	343	342	1	8	7	
Grade 2	861	861	-	5	5	-	369	369	-	8	8	
Grade 3	831	834	(3)	5	4	1	329	329	-	7	6	
Grade 4	890	890		5	4	1	320	320	-	7	7	
Grade 5	866	866	-	5	5	-	251	251	-	5	5	
Grade 6	945	946	(1)	5	4	1	187	187	-	4	4	
Grade 7	969	970	(1)	5	5	-	119	119	-	3	2	
Grade 8	955	957	(2)	5	5	_	113	112	1	3	1	
Grade 9	864	865	(1)	5	5	-	107	107	-	2	2	
Grade 10	814	815	(1)	5	5	-	111	112	(1)	3	3	
Grade 11	798	799	(1)	4	4	-	115	115	_ ` `	3	3	
Grade 12	781	783	(2)	4	4	-	106	106	-	2	1	
Subtotal	11,230	11,249	(19)	63	59	4	2,835	2,834	1	63	57	
· ·	11,200	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(10)				2,000	2,001				
Sp Ed - Elementary	666	665	1	4	4	_	279	279	_	6	6	
Sp Ed - Middle School	543	542	1	3	3	_	62	62	~	1	1	
Sp Ed - High School	603	597	6	3	3	_	13	14	(1)	1	1	
Subtotal	1,812	1,804	8	10	10		354	355	(1)	8	8	
DCF Regional Day School	1	1										
Train Sch/Secure Care	1	1										
Juvenile Community Center	7	7										
Juvenile Detention Center	10	10	•		_		1	1	-	-		
Subtotal	19	19	_	_		-	1	11		*		
Totals	13,061	13,072	(11)	73	69	4	3,190	3,190	_	71	65	
			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \									
Percentage Error		_	(0)			5.48%			-		_	
		-						-			-	

	Reported on DRTRS by DOE	Transportation Reported on DRTRS by District	Errors	Tested	Verified	Errors
Reg Public Schools	654	654	-	37	37	-
Regular - Special Ed	210	210	-	12	12	-
Special Needs	368	368	-	20	20	-
	1,232	1,232	_	69	69	-

 Percentage Error
 0.00%

PASSAIC PUBLIC SCHOOLS APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

	Resident	LEP Not Low In	come	Sample for Verification			
	Reported on ASSA as Workpapers NOT Low as NOT low			Sample Selected From	Verified to Application		
	Income	Income	Errors	Workpa		Errors	
Full Day Kindergarten Grade 1	3 6	3 6		1 5	1 5		
Grade 2	1	1		1	1		
Grade 3	7	7		3	3		
Grade 4	4	4		2 2	2 2		
Grade 5 Grade 6 Grade 7 Grade 8 Grade 9 Grade 10	4	4		2	2		
Grade 11 Grade 12	1	1		1	1		
Subtotal	26	26	-	15	15	-	
Sp Ed - Elementary Sp Ed - Middle School Sp Ed - High School	1	1		1	1		
Subtotal	1	1		1	1	-	
Totals	27	27	<u>.</u>	16	16	-	
Percentage Error			-			-	

PASSAIC PUBLIC SCHOOLS EXCESS SURPLUS CALCULATION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

2020-2021 Total General Fund Budgetary Expenditures	\$ 305,590,623		
Adjustments	6046015		
Transfers to Special Revenue Fund	6,846,015		
Transfer to Capital Projects from Capital Reserve	7,047,654		
Expenditures allocated to restricted federal sources	(0 (00 172)		
as reported on Exhibit D-2	 (8,698,472)	Φ.	210 707 020
2020-2021 Adjusted General Fund Budgetary Expenditures		\$	310,785,820
Decreased by:			
On-Behalf TPAF Pension and Social Security			(45,297,731)
Adjusted 2020-21 General Fund Budgetary Expenditures		\$	265,488,089
4% of Adjusted 2020-21 General Fund Budgetary Expenditures		\$	10,619,524
Allowable Adjustments Extraordinary Aid			5,304,425

Maximum Unreserved/Undesignated Fund Balance		\$	15,923,949
Total General Fund - Fund Balances at June 30, 2021 (Budgetary Basis)	\$ 71,595,948		
Decreased by:			
Encumbrances	3,487,807		
Other Restricted Fund Balances			
Capital Reserve	11,287,547		
Maintenance Reserve	12,482,350		
Emergency Reserve	1,000,000		
Assigned - Designated for FFCRA SEMI	79,817		
Assigned - Designated for Subsequent Year's Budget	 27,220,080		
Total Unassigned Fund Balance			16,038,347
Excess Surplus, June 30, 2021		<u>\$</u>	114,398
Analysis of Excess Surplus			
Excess Surplus		\$	114,398

PASSAIC PUBLIC SCHOOLS SCHEDULE OF ENCUMBRANCES BOARD SECRETARY REPORT (FUNDS 10 AND 15) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Decsription		Total by Category	Eı	Amount ncumbered	Balance of Encumbrances		
Purchased Professional and Technical Services Purchased Services Cleaning, Repairs and Maintenance	\$	100,000 443,650 130,962	\$	100,000 301,957 130,962	\$	141,693	
Supplies and Materials Energy (Natural Gas) Energy (Electricity) Equipment - Admin. Info. Tech. Unaudited	\$	95,508 451,500 97,147 2,169,040 3,487,807	 \$	97,147 2,169,040 2,799,106		95,508 451,500 - 688,701	
Fund Balance, Encumbrances, June 30, 2021 Assigned					\$ \$	3,487,807 3,487,807	

RECOMMENDATIONS

I. Administration Practices and Procedures

There are none.

II. Financial Planning, Accounting and Reporting

It is recommended that:

- 1. Greater care be taken in the reporting of year end encumbrances. Furthermore, accounts payable and encumbrance balances be in agreement with the subsidiary reports.
- 2. The District periodically review the revenue and accounts receivable balances to ensure that the account balances are accurately reported.
- 3. Time and activity reports be periodically reviewed to ensure that the activity report is properly dated and in agreement with the percentage of time the individual works on the grant program.
- 4. The District maintain its level of effort with respect to special education expenditures funded from state and/or local funds in accordance with Federal IDEA grant compliance requirements.

III. School Purchasing System

There are none.

IV. Food Services Fund

There are none.

V. Student Body Activities

There are none.

VI. Scholarship

There are none.

VI. Application for State School Aid

There are none.

VII. Transportation

There are none.

VIII. Miscellaneous

There are none.

IX. Facilities and Capital Assets

* 5. It is recommended that the District periodically review its capital asset ledger to ensure that all items meeting the definition of a capital asset are properly recorded.

X. Status of Prior Years' Audit Findings/Recommendations

A review was performed on all prior years' recommendations and corrective action was taken on all prior year recommendations, except those denoted with an asterisk (*).

ACKNOWLEDGEMENT

We received the complete cooperation of all the officials of the school district and we greatly appreciate the courtesies extended to us.