RIDGEFIELD BOARD OF EDUCATION AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS -FINANCIAL COMPLIANCE AND PERFORMANCE JUNE 30, 2021

RIDGEFIELD BOARD OF EDUCATION TABLE OF CONTENTS

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Honorable President and Members of the Board of Education Ridgefield Board of Education Ridgefield, New Jersey

We have audited in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards issued by the Comptroller General of the United States, the basic financial statements of the Ridgefield Board of Education as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated February 7, 2022.

As part of our audit, we performed procedures required by the Office of School Finance, Department of Education, State of New Jersey and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended solely for the information and use of management, the Board of Education, others within the District and the New Jersey State Department of Education. However, this report is a matter of public record and its distribution is not limited.

Respectfully submitted,

LERCH, VINCI & HIGGINS, LLP

CERCH, Vioci & HICCIOS, CCP

Certified Public Accountants **Public School Accountants**

Jeffrey C. Bliss

Public School Accountant PSA Number CS00932

Fair Lawn, New Jersey February 7, 2022

Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator, the activities of the Board of Education, the records of the various funds under the auspices of the Board of Education.

Administrative Practices and Procedures

Insurance

Fire insurance coverage was carried in the amounts as detailed on the Insurance Schedule contained in the District's Comprehensive Annual Financial Report (the "CAFR").

Official Bonds (N.J.S.A. 18A:17-26, 18A:17-32)

Name	<u>Position</u>	Amount
Juliana Ortiz	Board Secretary/School Business Administrator	\$275,000
Kelvin Hiciano	Assistant School Business Administrator	260,000

There is an Employees' Dishonesty Faithful Performance Crime Coverage through NESBIG covering all other employees with multiple coverage of \$500,000 per loss.

Tuition Charges

A comparison of tentative tuition charges and actual certified tuition charges was made. The Board made the proper adjustment to the billings to sending districts for the adjustment in per pupil costs in accordance with N.J.A.C. 6A:23A-17.1(f)3.

Financial Planning, Accounting and Reporting

Examination of Claims

An examination of claims paid during the period under review did not reveal any material discrepancies with respect to signatures, certifications or supporting documentation.

Payroll Account

The net salaries of all employees of the Board were deposited in the payroll account. Employees' payroll deductions and employer's share of fringe benefits were deposited in the payroll agency account.

Salary withholdings were promptly remitted to the proper agencies, including health benefit withholdings due to the general fund for the payroll periods tested.

All payrolls tested were approved by the Superintendent and were certified by the Board President and Board Secretary/School Business Administrator.

Financial Planning, Accounting and Reporting (Continued)

Payroll Account (Continued)

The District maintains a personnel tracking and accounting (Position Control) system.

The School Business Administrator completed and filed the required certification of compliance with federal and state law respecting the reporting of compensation for certain employees.

Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30, for goods not yet received or services not yet rendered and it was determined that no blanket purchase orders were included in the balance of the year end encumbrances. Also, unpaid purchase orders included in the balance of accounts payable were reviewed for propriety and to determine that goods were received and services were rendered, as of June 30.

Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition to randomly selecting a test sample, our sample selection included administrative coding classifications to determine overall reliability and compliance with NJAC 6A:23A-8.3. As a result of the procedures performed, no additional procedures were deemed necessary to test the propriety of expenditure classification.

Travel

The District had an approved board travel policy as required by N.J.A.C. 6A:23A-6.13 and N.J.S.A. 18A:11-12.

Board Secretary's Records

The financial records, books of account and minutes maintained by the Board Secretary were in good condition.

Acknowledgement of the Board's receipt of the Board Secretary's monthly financial reports were included in the minutes.

The prescribed contractual order system was followed.

Elementary and Secondary School Education Act (E.S.E.A.) as Amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to projects under Titles I, II, Title III and IV of the Elementary and Secondary Education Act as amended and reauthorized.

Our examination of the E.S.E.A./NCLB funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

Financial Planning, Accounting and Reporting (Continued)

Other Special Federal and/or State Projects

The district's Special Projects were approved as listed on Exhibit K-3 and Exhibit K-4 located in the CAFR.

Our examination of the Federal and State funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits contained herein represent a true statement of the financial position pertaining to the aforementioned special projects.

T.P.A.F. Reimbursements

Our audit procedures included a test of the semi-monthly reimbursement forms filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. No exceptions were noted.

TPAF Reimbursement to the State for Federal Salary Expenditures

The amount of the expenditure charged to the current year's Final Report for all federal awards for the school district to reimburse the State for the TPAF/FICA payments made by the State on-behalf of the school district for those employees whose salaries are identified as being paid from federal funds was made prior to the end of the 90 day grant liquidation period required by the Office of Grants Management. The expenditure was reviewed subsequent to the reimbursement and no exceptions were noted.

School Purchasing Programs

Contracts and Agreements Requiring Advertisement for Bids

The bid thresholds in accordance with N.J.S.A. 18A:18A-3 (as amended) and 18A:39-3 (public school student transportation) are \$32,000 and \$19,600 respectively for 2020/2021.

If the purchasing agent is qualified pursuant to subsection b of section 9 of P.L. 1971, c.198 (c.40A:11-9), the board of education may establish that the bid threshold may be up to \$44,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section. The Board has designated the School Business Administrator as the qualified purchasing agent and has approved a bid threshold of \$44,000.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Board Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed; however, to determine whether any clear-cut violations existed.

The results of our examination indicated that no individual payments, contracts, or agreements were made "for the performance of any work or the furnishing or hiring of any materials or supplies," in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S.A. 18A:18A-4.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per N.J.S.A. 18A:18A-5.

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal, however, that purchases were made through the use of State contracts.

Food Service Fund

Public Health Emergency

In accordance with the Governor's Declaration of Emergency pertaining to the public health emergency all Public, Charter and Non-Public schools were ordered to close effective as of March 18, 2021 for an undetermined period to limit the spread of the virus. As a result, School Food Authorities (SFA) were required to institute alternate procedures to provide meals to eligible students during the period of school closures.

During SY 2020/2021 the public health emergency was still applicable. As a result, School Food Authorities (SFA's) were required to provide meals in accordance with the regulations governing the National School Nutrition Seamless Summer Option (SSO) or the Summer Food Service Program (SFSP) option.

SFAs were authorized to solicit and award emergency noncompetitive procurements and contracts with Food Service Management Companies in accordance with 2 CFR 200.320 and N.J.S.A. 18A:18A-7. The SFAs were also authorized to submit contract modifications to their existing Cost Reimbursable or Fixed Price contracts as necessary to ensure the feeding of all children throughout the ages of 18, as well as persons over 18 with disabilities as defined in the regulations.

SFAs were notified of the requirement to maintain and report separate meal count records and financial records of all applicable costs incurred in providing meals to all eligible students during the emergency.

The school food service program was not selected as a major federal or state program. However, the program expenditures exceeded \$100,000 in federal support. Accordingly, we inquired of school management as to whether the School Food Authority (the "SFA") had any Child Nutrition Program reimbursement overclaims or underclaims. No exceptions were noted. In addition, we inquired as to whether the SFA's expenditures of school food service revenues were limited to allowable direct and indirect costs. No exceptions were noted.

We also inquired of school management or appropriate school food service personnel, as to whether the SFA's expenditures of school food service revenues were limited to allowable direct and indirect costs.

We also inquired of management about the public health emergency procedures/practices that the SFA instituted to provide meals to all students, maintenance of all applicable production records; meal counts; noncompetitive procurements; modification of existing contracts and applicable financial records to document the specific cost applicable to the emergency operations. We also inquired if the FSMC received a loan in accordance with the Payroll Protection Plan and whether the funds were used to pay for costs applicable to the Food Service Programs. We also inquired if the PPP loan was subsequently forgiven and the FSMC refunded or credited the applicable amounts to the SFA.

The financial transactions and records of the school food services were maintained in satisfactory condition. The financial accounts and records were reviewed on a test-check basis.

The district utilizes a food service management company (FSMC) and is depositing and expending program monies in accordance with N.J.S.A. 18A:17-34, and 19-1 through 19-4.1. Provisions of the FSMC contract/addendum were reviewed. The FSMC contract includes an operating results provisions which guarantees that the food service program will return a profit of at least \$8,000. The operating results provision has been met.

Expenditures were separately recorded as food, labor and other costs. Vendor invoices were reviewed and costs verified. Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

The cash disbursement records reflected expenditures for program related goods and services. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service. Net cash resources did exceed three months average expenditures.

Food Service Fund (Continued)

Public Health Emergency (Continued)

Applications for free and reduced price meals were reviewed for completeness and accuracy as part of our audit of the Application for State School Aid (ASSA).

Food Distribution Program commodities were received and a separate inventory were maintained on a first-in, first-out basis.

The Statement of Revenues, Expenses, and Changes in Fund Net Position (CAFR Schedule B-5) does separate program and non-program revenue and program and non-program cost of goods sold.

Exhibits reflecting Child Nutrition Program operations are included in the section entitled Enterprise Funds.

Saturday Happenings Program Fund

Separate cash receipts and disbursement journals and billing records were maintained for the various programs provided by Saturday Happenings.

All disbursements are processed through the District's General operating account and reimbursed by the Saturday Happening Program account.

Student Body Activities

The Board has a policy, which clearly established the regulation of student activity funds.

Cash receipts and disbursements records for the various schools were maintained in satisfactory condition.

- Finding 2021-1 Our audit of the Slocum Skewes student activity account revealed the following:
 - An instance was noted where a reimbursement was made to a District employee directly from cash collections for a fund raiser.
 - We noted several instances where monies collected were not deposited in a timely manner.

Recommendation - With respect to Slocum Skewes student activity account:

- All receipts from fund raising activities be deposited in their entirety and all expenses be paid by check in accordance with Board policy.
- All monies collected be deposited in a timely manner.
- **Finding 2021-2** Our audit of the High School student activity account revealed a stipend paid to a District employee was neither approved by the Board nor processed through the payroll accounting system.

Recommendation – Stipends paid to District employees from High School student activity funds be Board approved and processed through the District's payroll system.

Application for State School Aid

Our audit procedures included a test of information reported in the October 15, 2020 Application for State School Aid (A.S.S.A.) for on-roll, private schools for the handicapped, low-income and bilingual. We also performed a review of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers with minor exceptions. The information that was included on the workpapers was verified with a minor exception noted. The results of our procedures are presented in the Schedule of Audited Enrollments.

The District maintained workpapers on the prescribed state forms or their equivalent.

The District had adequate written procedures for the recording of student enrollment data.

Pupil Transportation

Our audit procedures included a test of on roll status reported in the 2020-2021 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report without exception. The information that was included on the workpapers was verified without exceptions. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review of transportation related purchases of goods and services, the District complied with proper bidding procedures and award of contracts.

Facilities and Capital Assets

The District had no active SDA grant projects in the 2020/2021 school year.

Testing for Lead of all Drinking Water in Educational Facilities

The school district adhered to all requirements of N.J.A.C. 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

Suggestions to Management

- Proof of insurance be obtained on an annual basis from those District employees who waive health benefits coverage.
- A payroll deduction ledger be maintained by the District.

Follow-up Prior Year Findings

In accordance with government auditing standards, our procedures included a review of all prior year recommendations.

RIDGEFIELD BOARD OF EDUCATION FOOD SERVICE FUND NUMBER OF MEALS SERVED AND (OVER)/UNDERCLAIM ENTERPRISE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

N/A - INFORMATION NOT REQUIRED

RIDGEFIELD BOARD OF EDUCATION

FOOD SERVICE FUND SCHEDULES OF NET CASH RESOURCE

ENTERPRISE FUNDS

FOR THE FISCAL YEAR ENDED JUNE 30, 2021

			Food Service
Net Cash Resources:			
CAFR *	Current Assets		
B-4	Cash	\$	47,669
B-4	Intergovernmental Receivables		150,256
B-4	Accounts Receivable		18,454
B-4	Due from Other Funds		ŕ
CAFR	Current Liabilities		
B-4	Less Accounts Payable		(685)
B-4	Less Due to Other Funds		
B-4	Less Unearned Revenue		(11,557)
	Net Cash Resources	_\$	204,137
Net Adj. Total Operating E	xpense:		
B-5	Total Operating Expenses	\$	432,106
B-5	Less Depreciation	·····	(717)
	Adj. Tot. Oper. Exp.		431,389
Average Monthly Operating	g Expense:		
	B / 10		43,139
Three times monthly Avera	ge Operating Expense:		
	3 X C		129,417
TOTAL IN BOX A	\$ 204,137		
LESS TOTAL IN BOX D	\$ (129,417)		
NET	\$ 74,720		

RIDGEFIELD BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

		2021-20	22 Applicat	ion for State	School Aid	,			Sample	e for Verifica	ation			Private	Schools for Di	sabled
•	Repo	orted on	Repo	rted on				Sample	Verif	ied per	Erre	ors per	Reported	on Samp	le	
	A.	S.S.A.	Work	papers			Sele	cted from	Re	gister	Re	gisters	A.S.S.A.	as for		
	0	n Roll	O	n Roll	Er	rors	We	rkpapers	Or	Roll	0	n Roll	Private	Verif	i- Sample	Sample
-	Full	Shared	Full_	Shared	Full	Shared	<u>Full</u>	Shared	Full	Shared	Full	Shared	School	catio	n Verified	Errors
Half Day Preschool - 3 yrs											_					
Full Day Preschool - 4 yrs	5		5		_			5	5		_					
Full Day Kindergarten	97		97		_		9		97		-					
GRADE 1	81		81				8		81							
GRADE 2	87		87		_		8		87		_					
GRADE 3	89		89		_		8		90		(1)					
GRADE 4	82		82		_		8		82		-					
GRADE 5	93		93		_		9		93		_					
GRADE 6	89		89		_		8		89		~					
GRADE 7	127		127		_		12		127		_					
GRADE 8	112		112		-		11		112		-					
GRADE 9	112		112		-		11		110		2					
GRADE 10	85		85		_		8		85		_					
GRADE 11	85		85		_		8		85		-					
GRADE 12	104		104		-		10		104		-					
Subtotal	1,248	-	1,248		-		1,24	3 -	1,247	-	1	-				
Spec Ed - Elementary	151		151		_	_	2	5	25		_					_
Spec Ed- Middle School	83		83		_	-	1		14		_			1	1 1	_
Spec Ed - High School	132	1	136	1	(4)	_	2		22		-			1	1 1	-
Subtotal	366	1	370	1	(4)	-	6	-	61	-	-	-		2	2 2	
Totals	1,614	1	1,618	1	(4)	-	1,30)	- 1,308	-	1	-	2) 2	2.0 2.0	-
Percentage Error				_	-0.25%	0.00%				_	0.08%	0.00%				0.00%

RIDGEFIELD BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

		t Low Incoem		Sample	or Verification		Resid	ent LEP Low	ncome	Sample for Verification		
	Reported on A.S.S.A as Low Income	Reported on Workpapers as Low Income	Errors	Sample Selected from Workpapers	Verified to Application and Register	Sample Errors	Reported on ASSA	Reported on Workpapers	Errors	Sample Selected	Sample Verified	Ептогѕ
Full Day Preschool - 3 years												
Full Day Preschool - 4 years			-			-			-			-
Full Day Kindergarten	14	14	-	2	2	-	3	3	-	2	2	-
GRADE 1	24	24	-	4	4	-	8	8	-	6	6	-
GRADE 2	26	26	-	4	4	-	4	5	(1)	3	3	-
GRADE 3	23	23	-	4	4	-	2	2	-	2	2	-
GRADE 4	18	18	-	3	3	-	2	2	-	2	2	-
GRADE 5	27	28	(1)	4	4	-	10	10	-	7	7	-
GRADE 6	30	32	(2)	5	5	_	5	5	-	4	4	-
GRADE 7	34	35	(1)	6	6	-	4	4	-	3	3	-
GRADE 8	22	22	-	4	4	-	3	3	-	2	2	-
GRADE 9	35	36	(1)	6	6	-	7	7	-	5	5	-
GRADE 10	19	18	1	3	3	-	1	1	-	1	1	-
GRADE 11	15	15	-	2	2	-	2	2	-	2	2	-
GRADE 12	34	33	11	6	6		3	3_		2	2	
Subtotal	321	324	(3)	53	53	-	54	55	(1)	41	41	-
Spec Ed - Elementary	20	18	2	3	3	-			-			-
Spec Ed- Middle School	12	10	2	2	2	-			-			-
Spec Ed - High School	20	20		3	3		1	1		1	1	
	52	48	4	8	8	-	1	1	-	1	1	•
Totals	373.0	372.0	1.0	61.0	61.0		55.0	56.0	(1.0)	42.0	42.0	
***************************************			0.27%			0.00%			-1 87%			0.00%
Percentage Error		=	J.2170		:	0,0070		=	-1.82%		=	0.00%
			Transportation									
	Reported on DRTRS by	Reported on DRTRS by		Tanad								

	Transportation								
	Reported on DRTRS by DOE	Reported on DRTRS by District	Errors	Tested	Verified	Errors			
Regular- Public Schools	53	53	-	23	23	-			
Regular - Sped.	-	-	-	-	-	-			
Transported- Non- Public	53	53	-	23	23	-			
Special Needs- Public	3	3	-	3	3	-			
Totals	109.0	109.0		49.0	49.0				
Percentage Error			0.00%			0.00%			

RIDGEFIELD BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

	Resident	LEP NOT Low Inc	Sample for Verification				
	Reported on	Reported on					
	A.S.S.A as	Workpapers as		Sample	Verified to		
	Not Low	Not Low		Selected from	Application	Sample	
	Income	Income	Errors	Workpapers	and Register	Errors	
Full Day Preschool - 3 years							
Full Day Preschool - 4 years			-			-	
Full Day Kindergarten	16.0	16.0	-	10.0	10.0	-	
GRADE 1	9.0	9.0	-	6.0	6.0	-	
GRADE 2	5.0	4.0	1	3.0	3.0	-	
GRADE 3	6.0	6.0	-	4.0	4.0	-	
GRADE 4	7.0	7.0	-	5.0	5.0	-	
GRADE 5	6.0	6.0	-	4.0	4.0	-	
GRADE 6	2	2	-	1	1	-	
GRADE 7	5	5	-	3	3	-	
GRADE 8	4	4	•	3	3	-	
GRADE 9	6	6	-	4	4	-	
GRADE 10	5	5	-	3	3	-	
GRADE 11	1	1	-	1	1	•	
GRADE 12	3	3	-	2	2	-	
Subtotal	75	74	1	49	49	-	
Spec Ed - Elementary			_			_	
Spec Ed- Middle School			_			_	
Spec Ed - High School			_			_	
Spee Du Might Seller			-		-		
Totals	75	74	1	49	49	-	
Percentage Error	ſ	_	1.33%			0.00%	

RIDGEFIELD BOARD OF EDUCATION CALCULATION OF EXCESS SURPLUS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

SECTION 1A

2020-2021 Total General Fund Expenditures per the CAFR	\$ 43,891,643	
Increased by: Transfer to Special Revenue Fund	15,311	
Decreased by: On-Behalf TPAF Pension & Social Security Assets Acquired Under Capital Leases	\$ (7,369,388) (43,810)	
Adjusted 2020-2021 General Fund Expenditures	\$ 36,493,756	
4% of Adjusted 2020-2021 General Fund Expenditures	\$ 1,459,750	
Enter Greater of 4% of Adjusted 2020-2021 General Fund Expenditures or \$250,000 Increased by: Allowable Adjustments	\$ 1,459,750 333,053	
Maximum Unassigned Fund Balance		\$ 1,792,803
SECTION 2		
Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule/Statement)	10,482,332	
Decreased by: Year End Encumbrances Other Reserved Fund Balances - Capital Reserve Other Restricted Fund Balances - Maintenance Reserve Other Reserved Fund Balances - Tuition Adjustments Other Reserved Fund Balances - Tuition Adj Designated For Sub. Years Expend. Excess Surplus - Designated for Subsequent Year's Expenditures Assigned Fund Balance - FFCRA/SEMI Assigned Fund Balance - Designated for Subsequent Year's Expenditures	267,436 3,572,530 1,310,589 450,000 800,000 1,360,049 7,721 71,612	\$ 2,642,395
Reserved Fund Balance - Excess Surplus		\$ 849,592
SECTION 3		
Recapitulation of Excess Surplus as of June 30, 2021		
Reserved Excess Surplus Reserved Excess Surplus - Designated for Subsequent Year's Expenditures		\$ 849,592 1,360,049
Detail of Allowable Adjustments		\$ 2,209,641
Extraordinary Aid		\$ 333,053
		\$ 333,053

RECOMMENDATIONS

I. Administrative Practices and Procedures

There are none.

II. Financial Planning, Accounting and Reporting

There are none.

III. School Purchasing Program

There are none.

IV. School Food Services

There are none.

V. Saturday Happening Program

There are none.

VI. Student Body Activities

It is recommended that:

- 1. With respect to the Slocum Skewes student activity account:
 - All receipts from fund raising activities be deposited in their entirety and all expenses be paid by check in accordance with Board policy.
 - All monies collected be deposited in a timely manner.
- 2. Stipends paid to District employees from High School student activity funds be Board approved and processed through the District's payroll system.

VII. Application for State School Aid

There are none.

VIII. Transportation

There are none.

IX. Facilities and Capital Assets

There are none.

RECOMMENDATIONS

X. Status of Prior Years' Audit Findings/Recommendations

A review was performed on all prior years' recommendations and corrective action was taken on all prior year findings.

ACKNOWLEDGEMENT

We received the complete cooperation of all the officials of the school district and we greatly appreciate the courtesies extended to us.

Respectfully submitted,

LERCH, VINCL & HIGGINS, LLP

Jeffrey C. Bliss

Certified Public Accountant
Public School Accountant