TENAFLY BOARD OF EDUCATION AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS -FINANCIAL, COMPLIANCE AND PERFORMANCE JUNE 30, 2021

# TENAFLY BOARD OF EDUCATION AUDITOR'S MANAGEMENT REPORT ON ADMINISTRATIVE FINDINGS - FINANCIAL, COMPLIANCE AND PERFORMANCE

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# LERCH, VINCI & HIGGINS, LLP CERTIFIED PUBLIC ACCOUNTANTS REGISTERED MUNICIPAL ACCOUNTANTS

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Honorable President and Members of the Board of Education Tenafly Board of Education 500 Tenafly Road Tenafly, New Jersey 07670

We have audited in accordance with auditing standards generally accepted in the United States of America and Government Auditing Standards issued by the Comptroller General of the United States, the basic financial statements of the Tenafly Board of Education as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated February 4, 2022.

As part of our audit, we performed procedures required by the Office of School Finance, Department of Education, State of New Jersey and the findings and results thereof are disclosed on the following pages, as listed in the accompanying table of contents.

This report is intended solely for the information and use of management, the Board of Education, others within the District, and the New Jersey State Department of Education. However, this report is a matter of public record and its distribution is not limited.

Respectfully submitted,

LERCH, VINCI & HIGGINS, LLP **Certified Public Accountants Public School Accountants** 

Gary J. Vinci Public School Accountant PSA Number CS00829

Fair Lawn, New Jersey February 4, 2022

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# Scope of Audit

The audit covered the financial transactions of the Board Secretary/School Business Administrator and the Treasurer of School Moneys, the activities of the Board of Education, the records of the various funds under the auspices of the Board of Education.

# **Administrative Practices and Procedures**

# Insurance

Fire insurance coverage was carried in the amounts as detailed on the Insurance Schedule in Exhibit J-20 of the District's Comprehensive Annual Financial Report (the "CAFR").

#### Official Bonds

Name	Position	Amount
Yas Usami	Board Secretary/School Business Administrator (7/1/20-8/2/20)	\$50,000
Cheryl Nardino	School Business Administrator (8/3/20-6/30/21)	50,000
Cheryl Nardino	Board Secretary (8/3/20-3/28/21)	50,000
Shauna C. DeMarco	Acting Board Secretary (3/29/21-6/30/21)	50,000
Joanne Wilson	Treasurer of School Monies (7/1/20-1/21/21)	360,000
Sheryl Leidig	Treasurer of School Monies (1/26/21-6/30/21)	360,000

There is a Public Employees' Faithful Performance Blanket Position Bond with Selective Insurance covering all other employees with multiple coverage of \$500,000.

# **Tuition Charges**

The District has entered into a five-year contract with the Alpine Board of Education to receive Alpine's high school students. The tuition charges for the 2020/2021 school year, by contract, are the State certified rates for the 2019/2020 school year. The final tuition rate was calculated as a tuition adjustment in accordance with NJAC 6A:23A-17.1. The tuition rate for all other students are determined annually by the Board, and are not subject to adjustment.

# Financial Planning, Accounting and Reporting

# Examination of Claims

An examination of claims paid during the period under review did not reveal any discrepancies with respect to each of signature, certifications or supporting documentation.

# Payroll Account

The net salaries of all employees of the Board were deposited in the Payroll Account. Employees' payroll deductions and employer's share of payroll taxes were deposited in the Payroll Agency Account.

All payrolls tested were certified by the President of the Board, the Board Secretary/Business Administrator and the Chief School Administrator.

Salary withholdings tested were promptly remitted to the proper agencies including health benefits withholding due to the General Fund.

# Financial Planning, Accounting and Reporting (Continued)

# Payroll Account (Continued)

**Finding 2020-001** – Our audit noted that a payroll agency ledger by deduction was not currently maintained by the District. In addition, it appears that the balance in the payroll agency bank account was not sufficient to cover the outstanding liabilities at June 30, 2021.

**Recommendation** – A payroll agency ledger be implemented, maintained and reconciled with the monthly bank reconciliation. In addition, procedures be reviewed to ensure sufficient funds are available in the payroll agency bank account.

The District filed the required certificate (E-CERTI) of compliance with requirements for income tax compensation of certain administrators with the NJ Department of Treasury.

#### Employee Position Control Roster

The District maintains a personnel tracking and accounting (Position Control) system.

#### Reserve for Encumbrances and Accounts Payable

A review of outstanding issued purchase orders was made as of June 30, for goods not yet received or services not yet rendered and it was determined that no blanket purchase orders were included in the balance of the reserve for encumbrances. Also, unpaid purchase orders included in the balance of accounts payable were reviewed for propriety and to determine that goods were received and services were rendered, as of June 30.

**Finding 2021-002** – Our audit of the year end encumbrances revealed several purchase orders did not meet the criteria of an outstanding encumbrance.

**Recommendation** – Outstanding purchase orders should be reviewed prior to year-end to ensure the commitments are properly classified as an account payable or encumbrance.

# Classification of Expenditures

The coding of expenditures was tested for proper classification in accordance with N.J.A.C. 6A:23A-16.2(f) as part of our test of transactions of randomly selected expenditure items. We also reviewed the coding of all expenditures included in our compliance and single audit testing procedures. In addition, a separate test was made to determine overall reliability and compliance with N.J.A.C. 6A:23A-8.3 as it relates to administrative coding classification.

# <u>Travel</u>

The Board of Trustees has adopted a travel policy that complies with N.J.S.A. 18A:11-12.

#### **Board Secretary's Records**

The financial records, books of account and minutes were maintained by the School Business Administrator/Board Secretary.

Acknowledgment of the Board's receipt of the Board Secretary's and cash reconciliation monthly financial reports was included in the minutes.

The Board Secretary's and Treasurer's monthly financial reports were presented to the Board on a timely basis and were submitted to the Executive County Superintendent as prescribed by N.J.S.A. 18A:17-9 and 18A:17-36.

Finding 2021-003 (CAFR Finding 2021-001) – Our audit of the general ledger account balances revealed that certain adjusting journal entries were required to reconcile the Board's accounting records to agree with subsidiary ledgers, records and supporting documentation.

**Recommendation** – Internal controls over financial accounting and reporting procedures be reviewed and enhanced to ensure financial transactions are properly recorded and reported in the District's internal accounting records.

# Financial Planning, Accounting and Reporting (Continued)

Board Secretary's Records (Continued)

**Finding 2021-004** – The amounts budgeted for certain projects in the Capital Projects Fund were not in agreement with the prior year available funds and current year budgeted withdrawal amounts.

**Recommendation** – The District review the adjusted budget in the Capital Projects Fund to ensure that all available funds from the prior year and current year budgeted funds are properly recorded.

**Comment** – Our audit noted that two budgetary line items were overexpended at June 30, 2021. The overexpenditures were the result of audit adjustments and therefore a recommendation is not warranted.

# Elementary and Secondary Education Act (E.S.E.A.), as amended by the Every Student Succeeds Act (ESSA)

The E.S.E.A. financial exhibits are contained within the Special Revenue section of the CAFR. This section of the CAFR documents the financial position pertaining to projects under Titles I, II, III and IV of the Elementary and Secondary Education Act as amended and reauthorized.

Our examination of the Federal and State funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

**Finding 2021-005** – Our audit of ESEA grants noted that reimbursement requests for the FY21 grants were not submitted until after June 30, 2021.

**Recommendation** – Reimbursement request forms for ESEA grants be submitted in a timely manner.

#### **IDEA Part B**

Grant application approvals and acceptance of grant funds were made by Board resolution.

#### Other Special Federal and/or State Projects

The District's Special Projects were approved as listed on Exhibits K-3 and K-4 located in the CAFR.

Our examination of the Federal and State funds on a test basis indicated that obligations and expenditures were incurred during the fiscal year or project period for which the project was approved.

The financial exhibits contained herein represent a true statement of the financial position pertaining to the aforementioned special projects.

#### T.P.A.F. Reimbursements

Our audit procedures included a test of the semi-monthly reimbursement forms filed with the Department of Education for district employees who are members of the Teachers Pension and Annuity Fund. No exceptions were noted.

Salaries and wages were not charged to the Special Revenue Fund federal grants. Thus, the Board is not required to submit a TPAF/FICA reimbursement to the State.

# Nonpublic State Aid

Project Completion Reports were finalized and transmitted to the State by the due date.

# **School Purchasing Programs**

# Contracts and Agreements Requiring Advertisement for Bids

The bid thresholds in accordance with N.J.S.A. 18A:18A-2 and 18A:18A-3(a) are \$44,000 (with a Qualified Purchasing Agent) and \$32,000 (without a Qualified Purchasing Agent), respectively. The law regulating bidding for public school student transportation contracts under N.J.S.A. 18A:39-3 is currently \$19,600.

If the purchasing agent is qualified pursuant to subsection b of section 9 of P.L. 1971, c.198 (c.40A:11-9), the Board of Education may establish that the bid threshold may be up to \$44,000. Such authorization may be granted for each contract or by a general delegation of the power to negotiate and award such contracts pursuant to this section. The Board has designated the Business Administrator/Board Secretary as the qualified purchasing agent.

The Board of Education has the responsibility of determining whether the expenditures in any category will exceed the statutory thresholds within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the Board Attorney's opinion should be sought before a commitment is made.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The results of our examination indicated that no payments, contracts, or agreements were made "for the performance of any work or the furnishing or hiring of any materials or supplies", in excess of the statutory thresholds where there had been no advertising for bids in accordance with the provision of N.J.S. 18A:18A-4 except as noted below:

**Finding 2021-006** – Our audit noted that payments to certain vendors accumulated during the year exceeded the quote and bid threshold, however, documentation to support the quotes, state and/or cooperative contracts or bid were not available for audit. In addition, business registration certificates (BRC's) and political contribution disclosure forms (PCD's) for certain vendors were not on file in the District as required by the Local Public Contracts Law.

**Recommendation** – The District adhere to all purchasing requirements contained in the New Jersey Local Public Contracts Law.

Resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services" per <u>N.J.S.A.</u> 18A:18A-5.

The system of records did not provide for an accumulation of purchases for which the school board used contracts entered into by the State Department of Purchase and Property pursuant to Ch. 114, P.L. 1977, therefore, the extent of such purchases could not reasonably be ascertained. Our examination did reveal that purchases were made through the use of state contracts.

# School Food Service

The District does not participate in the School Nutrition Program.

# **COVID -19 Emergency**

In accordance with the Governor's Declaration of Emergency pertaining to the public health emergency all Public, Charter, Non-Public schools were ordered to close effective as of March 18, 2020 for an undetermined period to limit the spread of the virus. As a result, School Food Authorities (SFA) were required to institute alternated procedures to provide meals to Free and Reduced Price eligible students during the period of school closures. During 2020/21 the public health emergency was still applicable.

Therefore, SFAs were authorized to solicit and award emergency noncompetitive procurements and contracts with Food Service Management Companies in accordance with 2 CFR 200.320 and N.J.S.A. 18A:18A-7. The SFAs were also authorized to submit contract modifications to their existing Cost Reimbursable or Fixed Price contracts as necessary to ensure the feeding for Free and Reduced Price meal eligible students.

# **School Food Service** (Continued)

SFA's were notified of the requirement to maintain and report separate meal count records and financial records of all applicable costs incurred in providing meals to all free and reduced price meal eligible students during the emergency.

The financial transactions and statistical records of the school food services were maintained in good condition. The financial accounts were reviewed on a test-check basis.

**Finding 2021-007** – Our audit of the Food Service enterprise fund revealed a loss of 45,176. This loss was after the board contributed 25,000 to the fund. The Food Service enterprise fund ended June 30, 2021 with a deficit in unrestricted net position in the amount of 19,799.

**Recommendation** – The District review the operations of its Food Service enterprise fund to ensure that sufficient funds are available to meet the operating needs of the District.

Cash receipts and bank records were reviewed for timely deposit.

Inventory records on food supply items were currently maintained and properly applied in determining the cost of food and supplies used.

The cash disbursement records reflected expenditures for program related goods and services. The food service management company is depositing and expending program monies in accordance with N.J.S.A. 18A:17-34 and 19-1 through 19-4.1. The appropriate revenue and expenditure records were maintained in order to substantiate the non-profit status of the school food service.

The District contracted with Pomptonian, Inc. to manage the school food services operations. Provisions of the FSMC contract/addendum were reviewed. The Food Service management company contract includes an operating result provision which guarantees that the food service program will break even. The operating results provision was not met due to COVID which impacted food service operations. All vendor discounts, rebates and credits from vendors and/or FSMC were tracked and credited to the Food Service account and reconciled to supporting documentation at least annually.

# **Student Body Activity**

The Board has a policy which clearly established the regulation of student activity funds.

Cash receipts and disbursements records were maintained in good condition.

#### SACC (School Age Childcare) Program

The SACC program did not operate during the 2021 school year due to the COVID pandemic. However, the District did incur certain costs chargeable to the program.

Finding 2021-008 – Our audit of the District's SACC program revealed the following:

- a) The District charged the SACC program \$132,233 for health benefits for the school year, however, there were no employees charged to the SACC Program during the 2020/21 school year receiving health benefits.
- b) The District does not have a formal written cost allocation plan to support operating expenses chargeable to the SACC program.
- c) The SACC program incurred an operating loss of \$54,107 for the 2020/21 school year.

**Recommendation** – Internal control procedures be reviewed to ensure that costs charges to the SACC program are properly substantiated and sufficient funds are available in order to meet the operating needs of the program.

# **Tiger Tots Program**

The Tiger Tots program did not operate during the 2020/21 school year due to the COVID pandemic.

# **Application for State School Aid**

Our audit procedures included a test of information reported in the October 15, 2020 Application for State School Aid (A.S.S.A.) for on-roll, private schools for handicapped, low-income and bilingual students. We also performed a review of the district procedures related to its completion. The information on the A.S.S.A. was compared to the district workpapers with exception. The information that was included on the workpapers was verified with exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

Finding 2021-009 (CAFR Finding 2021-002) - Our audit of the District's Application for State School Aid ("ASSA") noted the following:

- The On-Roll workpapers reported fifty-six (56) more students than the ASSA. In addition, we verified ten (10) fewer students to the class registers.
- The Private School for the Disabled workpapers reported five (5) fewer student than the ASSA. In
- addition, we could not verify two (2) students. The Low Income workpapers reported six (6) fewer students than the ASSA. In addition, twelve (12) applications were not provided for audit and one (1) application was missing an approval signature.
- Certain special education students did not have an IEP on file or a valid IEP for October 15, 2020.
- The LEP-Low Income workpapers noted one (1) more student than the ASSA.

**Recommendation** – Internal procedures regarding the preparation of the ASSA be reviewed and enhanced to ensure all student counts are accurately reported.

The District maintained workpapers on the prescribed state forms or their equivalent.

The District has adequate written procedures for the recording of student enrollment data.

# **Pupil Transportation**

Our audit procedures included a test of on roll status reported in the 2020-2021 District Report of Transported Resident Students (DRTRS). The information that was included on the DRTRS was verified to the DRTRS Eligibility Summary Report without exception. The results of our procedures are presented in the Schedule of Audited Enrollments.

Our procedures also included a review of transportation related contracts and purchases. Based on our review, the district complied with proper bidding procedures and award of contracts. No exceptions were noted in our review of transportation related purchases of goods and services.

# **Facilities and Capital Assets**

Our procedures included a review of the transfer of local funds from the General Fund or from the Capital Reserve Account, and awarding of contracts for eligible facilities construction.

**Finding 2021-010** – Our audit of capital assets revealed that balances per the district's capital asset inventory report are not in agreement with the audit balances.

**Recommendation** – The capital asset report be reviewed and reconciled to audit balances.

# Testing for Lead of all Drinking Water in Educational Facilities

The school district adhered to all requirements of N.J.A.C. 26-1.2 and 12.4 related to the testing for lead of all drinking water in educational facilities.

The school district did submit the annual Statement of Assurance to the Department of Education, pursuant to N.J.A.C. 6A:26-12.4(g).

# **Suggestions to Management**

Reconciling items on the Athletic account bank reconciliation be reviewed and cleared of record.

# TENAFLY BOARD OF EDUCATION FOOD SERVICE FUND NUMBER OF MEALS SERVED AND (OVER)/UNDERCLAIM ENTERPRISE FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

# NOT APPLICABLE

# FOOD SERVICE FUND SCHEDULE OF NET CASH RESOURCES FOR THE FISCAL YEAR ENDED JUNE 30, 2021

# NOT APPLICABLE-DISTRICT DOES NOT PARTICIPATE IN NATIONAL SCHOOL LUNCH PROGRAM

#### TENAFLY BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

_	2021-202	2 Application for State S	School Aid		Sample for Verification		Priv	ate Schools	for Disabled	1
-	Reported on	Reported on		Sample	Verified per	Errors per	Reported on	Sample		
	A.S.S.A.	Workpapers		Selected from	Register	Registers	A.S.S.A. as	from		
	On Roll	On Roll	Errors	Workpapers	On Roll	On Roll	Private	Work-	Sample	Sample
	Full Shared	Full Shared	Full Shared	Full Shared	Full Shared	Full Shared	Schools	papers	Verfiied	Errors
– Half Day Preschool 3 yrs	1.0		1.0							
Full Day Kindergarten	136	136	•	30	30					
Grade 1	165	164	1	34	33	1				
Grade 2	214	214	-	55	56	(1)				
Grade 3	238	238	-	56	56					
Grade 4	241	241	-	54	54					
Grade 5	234	234	-	51	51					
Grade 6	259	259	-	259	259					
Grade 7	244	244	-	244	243	1				
Grade 8	257	256	1	256	257	(1)				
Grade 9	237	253	(16)	253	249	4				
Grade 10	263	269	(6)	269	269					
Grade 11	250	259	(9)	259	260	(1)				
Grade 12	251	266	(15) -	266	268	(2) -	-	-	-	-
Subtotal	2,990 -	3,033 -	(43) -	2,086 -	2,085 -	1 -	-	-	-	-
Special Ed - Elementary	168	170	(2)	43	43		8	6	6	-
Special Ed - Middle	127	128	(1)	128	128		8	6	6	-
Special Ed - High	192	202	(10) -	202	193	9 -	36	28	26	2
Subtotal	487 -	500 -	(13) -	373 -	364 -	9 -	52	40	38	2
Totals =	3,477 -	3,533 -	(56) -	- 2,459 -	2,449 -	10 -	52	40	38	2
Percentage Error			-1.61%			0.41%				5.00%

#### TENAFLY BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

	Re	esident Low Income	•	Samp	le for Verificati	on	Resid	ient LEP Low Inco	ome	Samp	le for Verific	ation
	Reported on A.S.S.A as Low Income	Reported on Workpapers as Low Income	Errors	Sample Selected from Workpapers	Verified to Application and Register	Sample Errors	Reported on A.S.S.A as LEP Low Income	Workpapers as LEP Low	Errors	Selected fron	Verified to Test Score and Register	Errors
Half Day Preschool 3 yrs	_											
Half Day Preschool 4 yrs												
Full Day Preschool 3 yrs												
Full Day Preschool 4 yrs												
Half Day Kindergarten												
Full Day Kindergarten	1	I		1	1							
Grade 1												
Grade 2	2	2		1	1							
Grade 3	4	3	1	3	3							
Grade 4	3	1	2	1	1							
Grade 5	2	1	1	1		1						
Grade 6	3	2	1	2	1	I						
Grade 7	3	3		3	3							
Grade 8	4	3	1	3	1	2		1	(1)	1	1	
Grade 9	5	5		4	3	I	1	I		1		1
Grade 10	4	2	2	2	1	1						
Grade 11	5	4	1	4	3	1	1	1		1	1	
Grade 12	10	10	-	9	7	2			-			-
Subtotal	46	37	9	34	25	9	2	3	(1)	3	2	1
Special Ed - Elementary	2	2		2		2						
Special Ed - Middle	10	11	(1)	8	6	2						
Special Ed - High	3	5	(2)	2	2	-			-			-
Subtotal	15	18	(3)	12	8	4	-	-	-	-	-	-
Totals	61	55	6	46	33	13	2	3	(1)	3	2	1
Percentage Erro	or	:	9,84%		-	28.26%			-50.00%		=	33.33%

			Transp	ortation		
	Reported on DRTRS by	Reported on DRTRS by	-			
	DOE/County	District	Errors	Tested	Verified	Errors
Reg Public Schools	74	74	-	18	18	-
Transported - Non - Public	59	59	-	14	14	-
Special Ed w/o Spec Needs	10	10	-	3	3	-
Special Ed - w/ Spec Needs	86	86		20	20	-
	229	229	-	55	55	-
Percentage Erro	r		0.00%			0.00%

# TENAFLY BOARD OF EDUCATION APPLICATION FOR STATE SCHOOL AID ENROLLMENT AS OF OCTOBER 15, 2020 SCHEDULE OF AUDITED ENROLLMENTS

	Residen	t LEP NOT Low Ir	come	Sample for Verification			
	Reported on	Reported on					
	A.S.S.A as	Workpapers as		Sample	Verified to		
	NOT Low	NOT Low		Selected from	Application		
	Income	Income	Errors	Worpapers	and Register	Errors	
Half Day Preschool 3 yrs							
Full Day Preschool 3 yrs							
Half Day Preschool 4 yrs							
Full Day Preschool 4 yrs							
Half Day Kindergarten							
Full Day Kindergarten	10	10		3	3		
Grade 1	15	15		5	5		
Grade 2	8	8		3	3		
Grade 3	14	15		5	5		
Grade 4	9	9		3	3		
Grade 5	10	10		3	3		
Grade 6	16	16		5	5		
Grade 7	15	15		5	5		
Grade 8	14	14		5	5		
Grade 9	11	11		3	3		
Grade 10	10	9	1.0	3	3		
Grade 11	9	9		3	3		
Grade 12	4	4	-	1	1	-	
Subtotal	145	145	1	47	47	•	
Special Ed - Elementary							
Special Ed - Middle	3	3		1	1		
Special Ed - High	3	3	-	1	1		
Subtotal	6	6	-	2	2	-	
Totals	151	151	1	49	49	-	
Percentage Error	r		0.66%			0.00%	

# TENAFLY BOARD OF EDUCATION CALCULATION OF EXCESS SURPLUS FOR THE FISCAL YEAR ENDED JUNE 30, 2021

Increased by: Transfer from Capital Reserve to Capital Projects Fund Transfer to Special Revenue Fund - Athletics  \$ 2,079,754 40,000    Decreased by: On-Behalf TPAF Pension & Social Security  13,350,469    Adjusted 2020-2021 General Fund Expenditures  \$ 73,091,989    4% of Adjusted 2020-2021 General Fund Expenditures  \$ 2,923,680    Increased by: Allowable Adjustnents Extraordinary Aid Allowable Adjustments  \$ 1,492,270    Start or Hund Balance  \$ 4,447,270    Total General Fund Balance  \$ 4,447,270    Total General Fund Balance  \$ 2,18,033    Other Restricted Fund Balance  \$ 2,18,003    Other Restricted Fund Balance  \$ 2,293,880    Maximum Unassigned Fund Balance  \$ 2,18,003    Other Restricted Fund Balance  \$ 2,293,00    Maximum Compensation  \$ 302,900    Unemployment Compensation  \$ 302,900    Restricted Excess Surplus Designated for Subsequent Year's Budget  \$ 300,669    Assigned - Designated for Subsequent Year's Budget  \$ 2,938,789    Fund Balance - Excess Surplus as of June 30, 2021  \$ 2,938,789    Fund Balance - Excess Surplus Assigned for 2021/22 Budget  \$ 2,938,789    Fund Balance - Excess Surplus as of June 30, 2021  \$ 2,938,789 <t< th=""><th>2020-2021 Total General Fund Expenditures per the CAFR</th><th></th><th>\$</th><th>84,322,704</th></t<>	2020-2021 Total General Fund Expenditures per the CAFR		\$	84,322,704
Decreased by: On-Behalf TPAF Pension & Social Security13,350,469Adjusted 2020-2021 General Fund Expenditures\$ 73,091,9894% of Adjusted 2020-2021 General Fund Expenditures\$ 2,923,680Increased by: Allowable Adjustments Extraordinary Aid1,492,270Non Public Transportation1,492,270Non Public Transportation31,320Maximum Unassigned Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance\$ 4,447,270Total General Fund - Fund Balance\$ 218,203Other Restricted Fund Balance\$ 218,203Other Restricted Fund Balance\$ 218,203Copital Reserve605,850Eneurgency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget\$ 2,938,789Fund Balance - Excess Surplus\$ 2,938,789Fund Balance - Excess Surplus as of June 30,2021 Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budge	Transfer from Capital Reserve to Capital Projects Fund	\$		
Decreased by:				2,119,754
On-Behalf TPAF Pension & Social Security13,350,469Adjusted 2020-2021 General Fund Expenditures\$ 73,091,9894% of Adjusted 2020-2021 General Fund Expenditures\$ 2,923,680Increased by: Allowable Adjustments Extraordinary Aid1,492,270Non Public Transportation11,492,270Non Public Transportation31,320Maximum Unassigned Fund Balance\$ 4,447,270Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: 				86,442,458
4% of Adjusted 2020-2021 General Fund Expenditures  \$ 2,923,680    Increased by:  Allowable Adjustments    Extraordinary Aid  1,492,270    Non Public Transportation  31,320    Maximum Unassigned Fund Balance  \$ 4,447,270    Total General Fund - Fund Balance at June 30, 2021  \$ 10,643,434    (Per CAFR Budgetary Comparison Schedule C-1)  \$ 10,643,434    Decreased by:  \$ 218,203    Capital Reserve  4,206,105    Capital Reserve  605,850    Emergency Reserve  302,900    Unemployment Compensation  392,430    Restricted - Excess Surplus Designated for Subsequent Year's Budget  900,669    Assigned - Designated for Subsequent Year's Budget  \$ 2,938,789    Fund Balance - Excess Surplus as of June 30, 2021  \$ -    Excess Surplus Designated for 2021/22 Budget  \$ 900,669    Excess Surplus Designated for 2021/22 Budget  \$ 900,669    Excess Surplus Designated for 2021/22 Budget  \$ 900,669				13,350,469
Increased by: Allowable Adjustments Extraordinary Aid Non Public Transportation Maximum Unassigned Fund Balance Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1) Decreased by: Encumbrances Other Restricted Fund Balance Capital Reserve Capital Reserve Capital Reserve Benergency Reserve Capital Reserve Capital Reserve Capital Compensation Restricted - Excess Surplus Designated for Subsequent Year's Budget Assigned - Designated for Subsequent Year's Budget Total Unassigned Fund Balance Fund Balance - Excess Surplus Encurbance Fund Balance - Excess Surplus Excess Surplus-Designated for 2021/22 Budget Excess Surplus-Designated for 2021/22 Budget Excess Surplus-Designated for 2022/23 Budget S 900,669 	Adjusted 2020-2021 General Fund Expenditures		<u>\$</u>	73,091,989
Allowable Adjustments Extraordinary Aid Non Public Transportation1,492,270 31,320Maximum Unassigned Fund Balance\$ 4,447,270Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance4,206,105 605,850Capital Reserve4,206,105 605,850Maintenance Reserve302,900 900,669Unemployment Compensation392,430 900,669Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669 900,669Assigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus as of June 30, 2021 Excess Surplus- Designated for 2021/22 Budget\$ 900,669 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669 	4% of Adjusted 2020-2021 General Fund Expenditures		\$	2,923,680
Extraordinary Aid1,492,270Non Public Transportation31,320Maximum Unassigned Fund Balance\$ 4,447,270Total General Fund - Fund Balance at June 30, 2021\$ 10,643,434(Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance\$ 218,203Capital Reserve4,206,105Capital Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget5Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669	Increased by:			
Non Public Transportation31,320Maximum Unassigned Fund Balance\$ 4,447,270Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance Capital Reserve4,206,105 605,850 302,900 Unemployment CompensationMaintenance Reserve Berricted - Excess Surplus Designated for Subsequent Year's Budget302,900 302,900 302,900 302,900 392,430 900,669 Assigned - Designated for Subsequent Year's BudgetTotal Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus as of June 30, 2021 Excess Surplus- Designated for 2021/22 Budget Excess Surplus- Designated for 2022/23 Budget\$ 900,669 -	•			
Maximum Unassigned Fund Balance\$ 4,447,270Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)\$ 10,643,434Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance Capital Reserve4,206,105Maintenance Reserve605,850Emergency Reserve302,900Unemployment Compensation Restricted - Excess Surplus Designated for Subsequent Year's Budget392,430Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021 Excess Surplus- Designated for 2021/22 Budget Excess Surplus- Designated for 2022/23 Budget\$ 900,669	•			
Total General Fund - Fund Balance at June 30, 2021 (Per CAFR Budgetary Comparison Schedule C-1)  \$ 10,643,434    Decreased by: Encumbrances  \$ 218,203    Other Restricted Fund Balance  \$ 4,206,105    Capital Reserve  4,206,105    Maintenance Reserve  605,850    Emergency Reserve  302,900    Unemployment Compensation  392,430    Restricted - Excess Surplus Designated for Subsequent Year's Budget  900,669    Assigned - Designated for Subsequent Year's Budget	Non i done i ransportation			51,520
(Per CAFR Budgetary Comparison Schedule C-1)Decreased by: Encumbrances\$ 218,203Other Restricted Fund Balance4,206,105Capital Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669	Maximum Unassigned Fund Balance		\$	4,447,270
Encumbrances\$ 218,203Other Restricted Fund Balance4,206,105Capital Reserve4,206,105Maintenance Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ 2,938,789Recapitulation of Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669			\$	10,643,434
Other Restricted Fund Balance4,206,105Capital Reserve605,850Maintenance Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669	Decreased by:			
Capital Reserve4,206,105Maintenance Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget		\$ 218,203		
Maintenance Reserve605,850Emergency Reserve302,900Unemployment Compensation392,430Restricted - Excess Surplus Designated for Subsequent Year's Budget900,669Assigned - Designated for Subsequent Year's Budget1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget				
Emergency Reserve Unemployment Compensation302,900 392,430 900,669 1,078,488Restricted - Excess Surplus Designated for Subsequent Year's Budget Assigned - Designated for Subsequent Year's Budget900,669 1,078,488Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021 	*			
Unemployment Compensation  392,430    Restricted - Excess Surplus Designated for Subsequent Year's Budget  900,669    Assigned - Designated for Subsequent Year's Budget  1,078,488    Total Unassigned Fund Balance  \$ 2,938,789    Fund Balance - Excess Surplus  \$ -    Recapitulation of Excess Surplus as of June 30, 2021  \$ 900,669    Excess Surplus- Designated for 2021/22 Budget  \$ 900,669    Excess Surplus- Designated for 2022/23 Budget  \$ 900,669				
Restricted - Excess Surplus Designated for Subsequent Year's Budget  900,669    Assigned - Designated for Subsequent Year's Budget  1,078,488    Total Unassigned Fund Balance  \$ 2,938,789    Fund Balance - Excess Surplus  \$ -    Recapitulation of Excess Surplus as of June 30, 2021  \$ 900,669    Excess Surplus- Designated for 2021/22 Budget  \$ 900,669    Excess Surplus- Designated for 2022/23 Budget  \$ -	÷ •			
Assigned - Designated for Subsequent Year's Budget <u>1,078,488</u> Total Unassigned Fund Balance <u>\$ 2,938,789</u> Fund Balance - Excess Surplus <u>\$ -</u> <u>Recapitulation of Excess Surplus as of June 30, 2021</u> Excess Surplus- Designated for 2021/22 Budget <u>\$ 900,669</u> Excess Surplus- Designated for 2022/23 Budget <u>-</u>		,		
Total Unassigned Fund Balance\$ 2,938,789Fund Balance - Excess Surplus\$ -Recapitulation of Excess Surplus as of June 30, 2021\$ 900,669Excess Surplus- Designated for 2022/23 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget-				
Fund Balance - Excess Surplus  \$ -    Recapitulation of Excess Surplus as of June 30, 2021  \$ 900,669    Excess Surplus- Designated for 2022/23 Budget  \$ 900,669    Excess Surplus- Designated for 2022/23 Budget				7,704,645
Recapitulation of Excess Surplus as of June 30, 2021    Excess Surplus- Designated for 2021/22 Budget    Excess Surplus- Designated for 2022/23 Budget	Total Unassigned Fund Balance		<u>\$</u>	2,938,789
Excess Surplus- Designated for 2021/22 Budget\$ 900,669Excess Surplus- Designated for 2022/23 Budget	Fund Balance - Excess Surplus		\$	_
Excess Surplus- Designated for 2022/23 Budget	Recapitulation of Excess Surplus as of June 30, 2021			
\$ 900,669			\$	900,669
			\$	900,669

# TENAFLY BOARD OF EDUCATION RECOMMENDATIONS

# I. Administrative Practices and Procedures

There are none.

#### II. Financial Planning, Accounting and Reporting

It is recommended that:

- 1. A payroll agency ledger be implemented, maintained and reconciled with the monthly bank reconciliation. In addition, procedures be reviewed to ensure sufficient funds are available in the payroll agency bank account.
- 2. Outstanding purchase orders should be reviewed prior to year-end to ensure the commitments are properly classified as an account payable or encumbrance.
- 3. Internal controls over financial accounting and reporting procedures be reviewed and enhanced to ensure financial transactions are properly recorded and reported in the District's internal accounting records.
  - 4. The District review the adjusted budget in the Capital Projects Fund to ensure that all available funds from the prior year and current year budgeted funds are properly recorded.
  - 5. Reimbursement request forms for ESEA grants be submitted in a timely manner.

#### III. School Purchasing Program

6. It is recommended that the District adhere to all purchasing requirements contained in the New Jersey Local Public Contracts Law.

#### IV. School Food Services

\*

7. It is recommended that the District review the operations of its Food Service enterprise fund to ensure that sufficient funds are available to meet the operating needs of the District.

#### V. Student Body Activities

There are none.

# VI. SACC Program/ Tiger Tots Program

8. It is recommended that internal control procedures be reviewed to ensure that costs charges to the SACC program are properly substantiated and sufficient funds are available in order to meet the operating needs of the program.

# VII. Application for State School Aid

9. It is recommended that internal procedures regarding the preparation of the ASSA be reviewed and enhanced to ensure all student counts are accurately reported.

# **VIII.** Pupil Transportation

There are none.

#### IX. Facilities and Capital Assets

\* 10. It is recommended that the capital asset report be reviewed and reconciled to audit balances.

# TENAFLY BOARD OF EDUCATION RECOMMENDATIONS

# X. Miscellaneous

There are none.

# X. Status of Prior Years' Audit Findings/Recommendations

A review was performed on all prior years' recommendations. Corrective action was taken on the prior year recommendations, except those denoted with an asterisk (\*).

# **ACKNOWLEDGEMENT**

We received the complete cooperation of all the officials of the school district and we greatly appreciate the courtesies extended to us.