

**CALDWELL-WEST CALDWELL  
SCHOOL DISTRICT**

**Caldwell-West Caldwell School District  
West Caldwell, New Jersey**

**Annual Comprehensive Financial Report  
For the Fiscal Year Ended June 30, 2023**

**Annual Comprehensive  
Financial Report**

**of the**

**Caldwell-West Caldwell School District  
Board of Education**

**West Caldwell, New Jersey**

**For the Fiscal Year Ended June 30, 2023**

**Prepared by**

**Caldwell-West Caldwell School District  
Board Office**

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
TABLE OF CONTENTS  
FISCAL YEAR ENDED JUNE 30, 2023

INTRODUCTORY SECTION (UNAUDITED)

Letter of Transmittal .....	1
Organizational Chart .....	5
Roster of Officials .....	8
Consultants and Advisors.....	9
 FINANCIAL SECTION.....	 10
Independent Auditors’ Report.....	11
Required Supplementary Information.....	14
Management’s Discussion and Analysis .....	15
Basic Financial Statements (Sections A and B).....	24
A. District-Wide Financial Statements.....	25
A-1 Statement of Net Position .....	26
A-2 Statement of Activities.....	27
B. Fund Financial Statements.....	29
B-1 Balance Sheet – Governmental Funds .....	30
B-2 Statement of Revenue, Expenditures and Changes in Fund Balances – Governmental Funds.....	32
B-3 Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities .....	34
B-4 Statement of Net Position – Proprietary Funds.....	35
B-5 Statement of Revenue, Expenses and Changes in Net Position – Proprietary Funds .....	36
B-6 Statement of Cash Flows – Proprietary Funds.....	37
Notes to the Basic Financial Statements.....	38
Required Supplementary Information .....	83
L. Schedules Related to Accounting and Reporting for Pensions and Postemployment Benefits Other than Pensions .....	84
L-1 Schedule of District’s Proportionate Share of the Net Pension Liability – Public Employees Retirement System.....	84
L-2 Schedule of District Contributions – Public Employees Retirement System .....	85
L-3 Schedule of State’s Proportionate Share of the Net Pension Liability Attributable to the District – Teachers’ Pension and Annuity Fund.....	86
L-4 Schedule of State Contributions – Teachers’ Pension and Annuity Fund .....	87
L-5 Schedule of Changes in the State’s Proportionate Share of the Total OPEB Liability Associated with the District and Related Ratios .....	88

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
TABLE OF CONTENTS  
FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

FINANCIAL SECTION (Cont'd)

Required Supplementary Information (Cont'd)

L. Schedules Related to Accounting and Reporting for Pensions and Postemployment Benefits Other than Pensions (Cont'd)

- L-6 Schedule of District's Proportionate Share of the Net Pension Liability – Board of Education Employees' Pension Fund of Essex County ..... 89
- L-7 Schedule of District Contributions – Board of Education Employees' Pension Fund of Essex County ..... 90
- Notes to Required Supplementary Information ..... 91

C. Budgetary Comparison Schedules ..... 93

- C-1 Budgetary Comparison Schedule – General Fund ..... 94
- C-2 Budgetary Comparison Schedule - Special Revenue Fund ..... 106
- C-3 Required Supplementary Information - Budgetary Comparison Schedule – Note to RSI ..... 108

Other Supplementary Schedules (D.-I.)

D. School Level Schedules (Not Applicable) ..... 110

E. Special Revenue Fund ..... 111

- E-1 Combining Schedule of Program Revenue and Expenditures - Special Revenue Fund – Budgetary Basis ..... 112
- E-2 Preschool Education Aid Schedule of Expenditures – Budgetary Basis (Not Applicable)

F. Capital Projects Fund ..... 117

- F-1 Summary Schedule of Revenue, Expenditures, and Changes in Fund Balance – Budgetary Basis ..... 118
- F-1a Schedule of Project Revenue, Expenditures, Project Balance and Project Status – Budgetary Basis – Energy Savings Improvement Program ..... 119

G. Proprietary Funds (Enterprise Funds) ..... 120

- G-1 Combining Statement of Net Position ..... 121
- G-2 Combining Statement of Revenue, Expenses and Changes in Fund Net Position ..... 122
- G-3 Combining Statement of Cash Flows ..... 123

H. Fiduciary Activities (Not Applicable)

I. Long-Term Liabilities ..... 124

- I-1 Schedule of Serial Bonds ..... 125
- I-2 Schedule of Obligations Under Financed Purchases ..... 127
- I-3 Debt Service Fund Budgetary Comparison Schedule ..... 128
- I-4 Schedule of Obligations Under Leases (Not Applicable)
- I-5 Schedule of Obligations Under Subscription-Based Information Technology Arrangements (Not Applicable)



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
TABLE OF CONTENTS  
FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

STATISTICAL SECTION (UNAUDITED)

J.	Statistical Schedules (Unaudited).....	129
J-1	Net Position by Component.....	130
J-2	Changes in Net Position.....	131
J-3	Fund Balances - Governmental Funds.....	133
J-4	Changes in Fund Balances - Governmental Funds.....	134
J-5	General Fund Other Local Revenue by Source.....	136
J-6	Assessed Value and Actual Value of Taxable Property.....	137
J-7	Direct and Overlapping Property Tax Rates.....	138
J-8	Principal Property Taxpayers, Current Year and Nine Years Ago.....	140
J-9	Property Tax Levies and Collections.....	142
J-10	Ratios of Outstanding Debt by Type.....	143
J-11	Ratios of Net General Bonded Debt Outstanding.....	144
J-12	Ratios of Overlapping Governmental Activities Debt.....	145
J-13	Legal Debt Margin Information.....	146
J-14	Demographic and Economic Statistics.....	147
J-15	Principal Employers, Current Year and Nine Years Ago.....	149
J-16	Full-time Equivalent District Employees by Function/Program.....	150
J-17	Operating Statistics.....	151
J-18	School Building Information.....	152
J-19	Schedule of Required Maintenance.....	154
J-20	Insurance Schedule.....	155

SINGLE AUDIT SECTION

K.	Single Audit.....	156
K-1	Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i> .....	157
K-2	Independent Auditors' Report on Compliance for Each Major Federal and State Program; Report on Internal Control over Compliance Required by the Uniform Guidance and NJOMB 15-08.....	159
K-3	Schedule of Expenditures of Federal Awards.....	162
K-4	Schedule of Expenditures of State Awards.....	164
K-5	Notes to the Schedules of Expenditures of Federal and State Awards.....	166
K-6	Schedule of Findings and Questioned Costs.....	168
K-7	Summary Schedule of Prior Audit Findings.....	170

INTRODUCTORY SECTION  
(UNAUDITED)

**BOARD OF EDUCATION CALDWELL-WEST CALDWELL**

**Harrison School Building  
Gray Street, West Caldwell, New Jersey 07006**

**Brian P. McCarthy  
Business Administrator/Board Secretary**

**(973) 228-3360**

January 20, 2024

The Honorable President and Members of  
the Board of Education  
Caldwell-West Caldwell School District  
County of Essex, New Jersey 07006

Dear Board Members:

The annual comprehensive financial report of the Caldwell-West Caldwell School District for the fiscal year ended June 30, 2023 is hereby submitted. Responsibility for both the accuracy of the data and completeness and fairness of the presentation, including all disclosures, rests with the management of the Board of Education. To the best of our knowledge and belief, the data presented in this report is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the District. All disclosures necessary to enable the reader to gain an understanding of the District's financial activities have been included.

The annual comprehensive financial report is presented in four sections: introductory, financial, statistical and single audit. The introductory section includes this transmittal letter, the District's organizational chart and a list of principal officials. The financial section includes the Independent Auditor's Report, the management's discussion and analysis, the basic financial statements and notes providing an overview of the District's financial position and operating results, and supplementary schedules providing detailed budgetary information. The statistical section includes selected financial and demographic information, generally presented on a multi-year basis. The District is required to undergo an annual single audit in conformity with the provisions of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey's OMB Circular 15-08, *"Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid"*. Information related to this single audit, including the auditors' reports on internal control and compliance with applicable laws, regulations, contracts and grants along with findings and recommendations are included in the single audit section of this report.

1) REPORTING ENTITY AND ITS SERVICES: The Caldwell-West Caldwell School District is an independent entity within the criteria adopted by the Governmental Accounting Standards Board ("GASB") in codification section 2100. All funds of the District are included in this report. The Caldwell-West Caldwell School District and all its schools constitute the District's reporting entity.

The District provides a full range of educational services appropriate to grade levels Pre-K through 12. These include regular, vocational, as well as special education for handicapped youngsters. The District's enrollment was 2,541 students, based on the annual October 15, 2022 ASSA count, which is an decrease of 39 students from the previous year's enrollment.

## 2) ECONOMIC CONDITION AND OUTLOOK:

### Borough of Caldwell

The Borough of Caldwell has grown from a suburban municipality of a few homes and farms to a fine, modern community of predominantly middle-class families. The Borough is located in western Essex County and has a land area of 1.20 square miles. Single-family homes predominate with several two and three-family houses, and twenty-five apartment complexes.

The Borough has almost no vacant land remaining for the development of single-family homes and its future growth is limited. A majority of the more than two hundred businesses and commercial establishments are located along Bloomfield Avenue, which bisects the Township from east to west and is a major shopping center for the area.

A well-balanced blend of historic preservation, coupled with the business community's support, should retain the chain of Caldwell's past and meet the marketing needs of the future.

### Township of West Caldwell

The Township of West Caldwell is an attractive residential community located in the northwest portion of Essex County and has a land area of 5.28 square miles.

The Township is a community with a well-balanced economy, represented by a substantially developed industrial, commercial and residential base. The residential development of West Caldwell consists principally of single-family owner-occupied homes. A Master Plan and revised Zoning Ordinance and a Land Use Procedure Ordinance provide for the orderly development of remaining land in the township and have been designed to maintain and improve its desirable residential character, as well as a strong commercial base. Areas are still available for several types of residential development as well as segregated areas for light industrial and commercial use.

## 3) MAJOR INITIATIVES:

In alignment with the district's five-year strategic plan, major initiatives in teaching in learning include early elementary literacy instruction, effective practices in inclusive education, standards-aligned assessments K-12, devices, and training needed for the 1:1 initiative, and ongoing professional development in alignment with the district Comprehensive Equity Plan.

The renovation of the Harrison school commenced in the Spring of 2023, and is estimated to be completed by the Spring of 2024. The latter project will update Administrative space, add additional classrooms, update HVAC in the multi-purpose room, and create a security vestibule at the school entrance.

The district also finished a "Phase 1" refresh and update renovation of the auditorium at Grover Cleveland Middle School. "Phase 2" of the renovation, which will update performance technology, is expected to be completed in 2024.

The district is planning for a December 2024 referendum vote. The expected long term borrowing will support various upgrades and needed maintenance to our schools.

4) INTERNAL ACCOUNTING CONTROLS: Management of the District is responsible for establishing and maintaining an internal control system designed to ensure that the assets of the District are protected from loss, theft or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles (GAAP). The internal control system is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits require estimates and judgments by management.

As a recipient of federal and state financial assistance, the District also is responsible for ensuring that an adequate internal control system is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control system is also subject to periodic evaluation by the District's management.

As part of the District's single audit described earlier, tests are made to determine the adequacy of the internal control system, including that portion related to federal and state financial assistance programs, as well as to determine that the District has complied with applicable laws and regulations.

5) BUDGETARY CONTROLS: In addition to internal accounting controls, the District maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by a vote of the Board of Education. Annual appropriated budgets are adopted for the general, special revenue and the debt service funds. Project length budgets are approved for the capital improvements accounted for in the capital projects fund. The final budget amount as amended for the fiscal year is reflected in the financial section.

An encumbrance accounting system is used to record outstanding purchase commitments on a line item basis. Open encumbrances at year end are either cancelled or are re-appropriations of fund balance in the subsequent year. Those amounts to be re-appropriated are reported as restrictions, commitments or assignments of fund balance at June 30, 2023.

6) ACCOUNTING SYSTEM AND REPORTS: The District's accounting records reflect generally accepted accounting principles, as promulgated by the Governmental Accounting Standards Board (GASB). The accounting system of the District is organized on the basis of funds. These funds are explained in "Notes to the Basic Financial Statements", Note 1.

7) OTHER INFORMATION: Independent Audit – State statutes require an annual audit by independent certified public accountants or registered municipal accountants. The accounting firm of Nisivoccia LLP, CPAs, was selected by the Board. In addition to meeting the requirements set forth in state statutes, the audit also was designed to meet the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. The Auditors' Report on the basic financial statements and specific required supplementary information is included in the financial section of this report. The Auditors' Reports related specifically to the single audit and *Government Auditing Standards* are included in the single audit section of this report.


The Honorable President and Members of  
the Board of Education  
Caldwell-West Caldwell School District  
Page 4  
January 20, 2024

8) ACKNOWLEDGMENTS: We would like to express our appreciation to the members of the Caldwell-West Caldwell School District for their concern in providing fiscal accountability to the citizens of the Township of West Caldwell and the Borough of Caldwell and thereby contributing their full support to the development and maintenance of the District's financial operation. We would like to note our appreciation for the assistance rendered by all of the District's staff who helped in the preparation of this report.

Respectfully submitted,

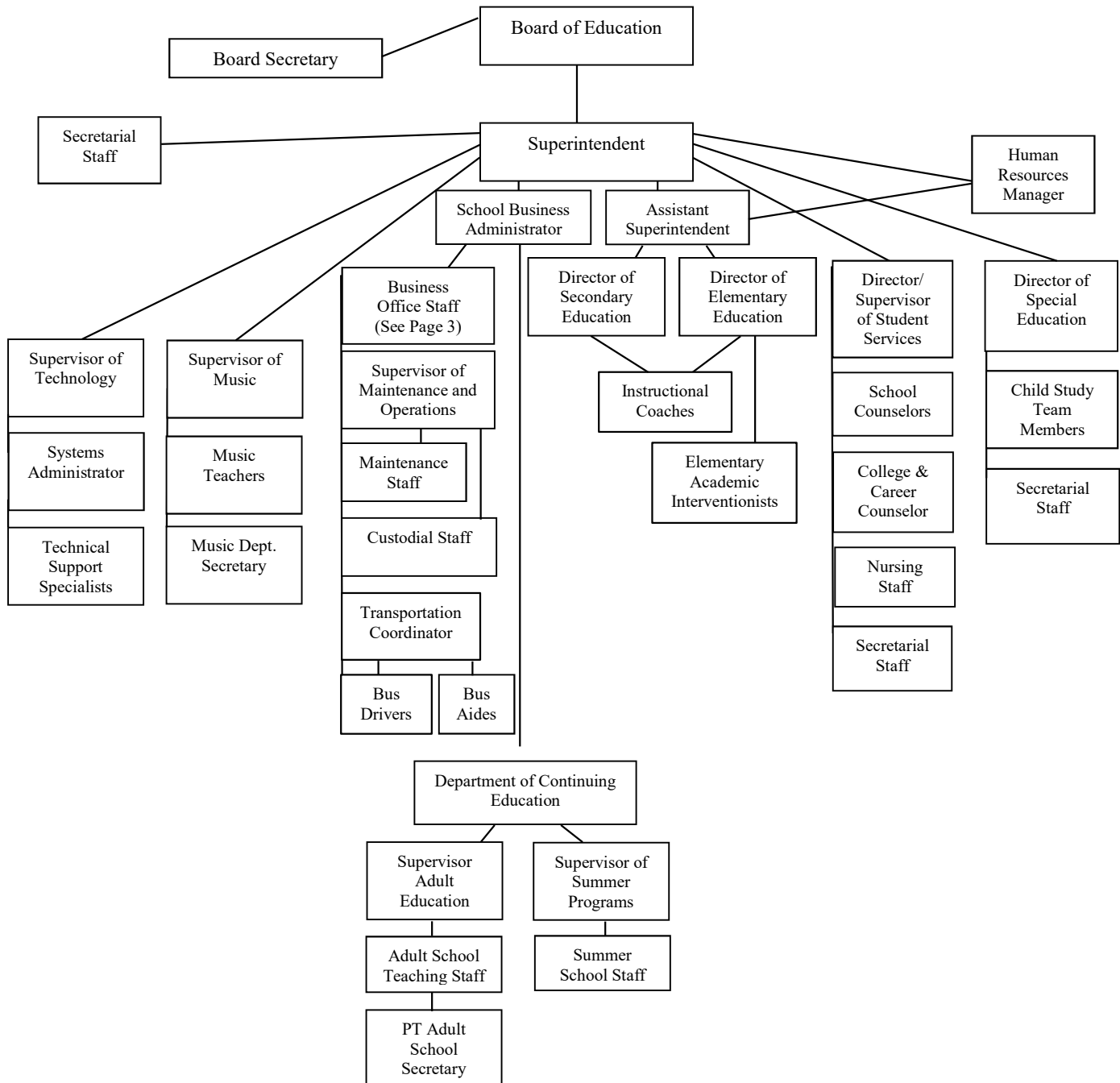
*Christopher Conklin*

Christopher Conklin Ed. D.  
Superintendent of Schools

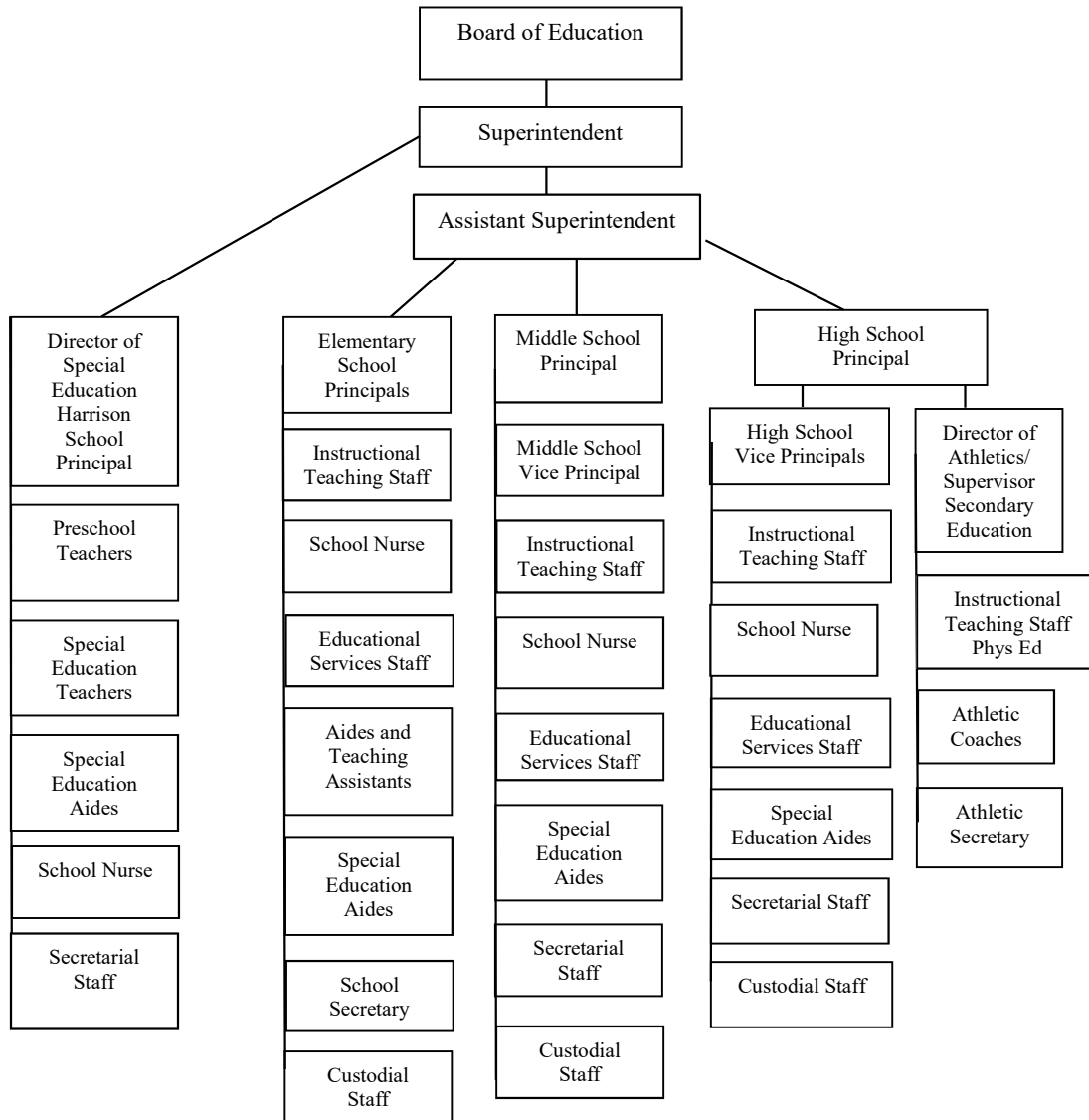
A handwritten signature in cursive script, appearing to read "Brian P. McCarthy".

Brian P. McCarthy  
Business Administrator / Board Secretary

## 1110 ORGANIZATIONAL CHART Office of the Superintendent

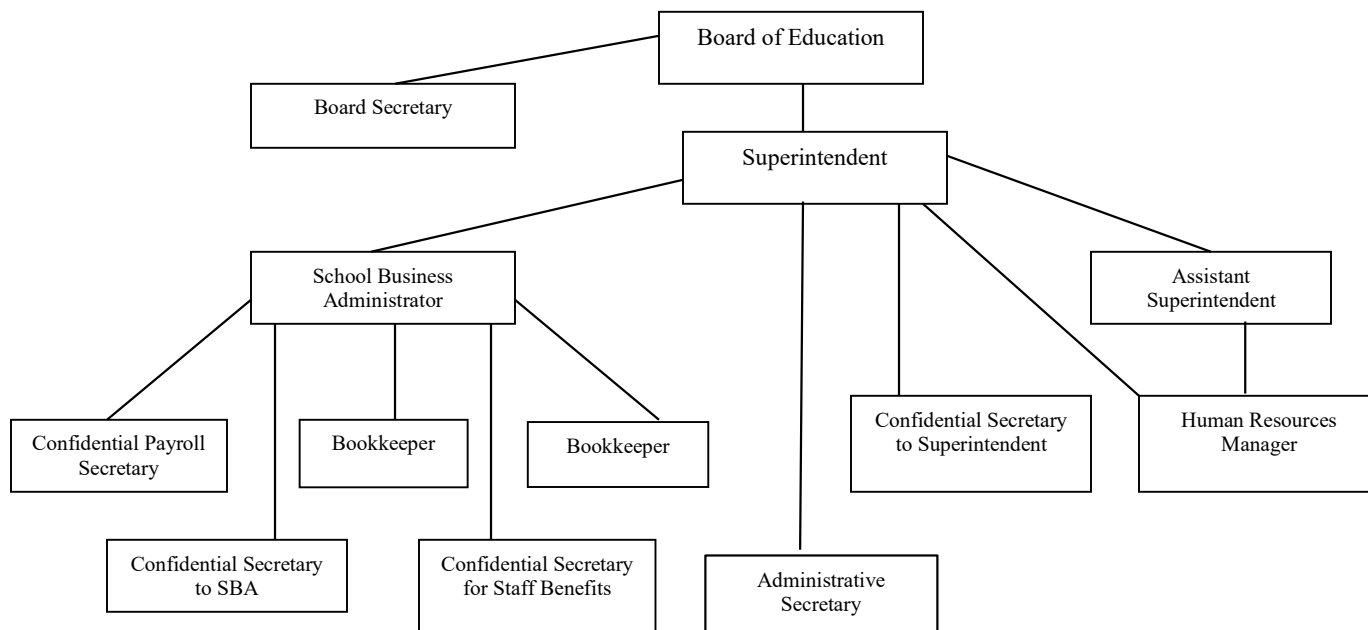


## 1110 ORGANIZATIONAL CHART School Building Functions





## 1110 ORGANIZATIONAL CHART Human Resources and Business Functions



**CALDWELL-WEST CALDWELL BOARD OF EDUCATION  
WEST CALDWELL, NEW JERSEY**

**ROSTER OF OFFICIALS**

**June 30, 2023**

<b><u>Members of the Board of Education</u></b>	<b><u>Term Expires</u></b>
Julianne Grosso, President	12/31/2024
Chris D’Ambola, Vice President	12/31/2024
Terri DiMartini	12/31/2025
Chris Elko	12/31/2023
Danielle Mack	12/31/2025

**Other Officials**

- Dr. Christopher Conklin, Superintendent
- Kaitlin Jones, Assistant Superintendent
- Brian McCarthy, Business Administrator/Board Secretary

**CALDWELL-WEST CALDWELL BOARD OF EDUCATION  
WEST CALDWELL, NEW JERSEY**

**CONSULTANTS AND ADVISORS**

**ARCHITECTS**

FKA Architects  
306 Ramapo Valley Road  
Oakland, NJ 07436

SPIEZLE  
1395 Yardville Hamilton Square  
Road, Suite 2A  
Hamilton, NJ 08691

**AUDITOR**

Nisivoccia LLP  
200 Valley Road, Suite 300  
Mt. Arlington, NJ 08756-1320

**BOARD/SPECIAL EDUCATION ATTORNEY**

Busch Law Group  
450 Main Street  
Metuchen, NJ 08840

**BOND ATTORNEY**

Wilentz, Goldman & Spitzer, PA  
90 Woodbridge Center Drive  
Suite 900 Box 10  
Woodbridge, NJ 07095

**BOND FINANCIAL ADVISOR**

Phoenix Advisors, LLC  
4 West Park Street  
Bordentown, NJ 08505

**OFFICIAL DEPOSITORIES**

Columbia Bank  
Lakeland Bank

FINANCIAL SECTION

## Independent Auditors' Report

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
County of Essex, New Jersey

### **Report on the Audit of the Financial Statements**

#### ***Opinions***

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Caldwell-West Caldwell School District (the “District”), in the County of Essex, as of and for the fiscal year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the District’s basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the District, as of June 30, 2023, and the respective changes in financial position, and, where applicable cash flows thereof for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS), audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the “Office”) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District’s ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards* and audit requirements prescribed by the Office will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, *Government Auditing Standards* and audit requirements prescribed by the Office, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, which follows this report, the pension and post-retirement schedules in Exhibits L-1 through L-5 and the related notes, and the budgetary comparison information in Exhibits C-1 through C-3 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, are required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying supplementary information schedules and the schedules of expenditures of federal and state awards, as required by Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*; and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information schedules and the schedules of expenditures of federal and state awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

***Other Information***

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated January 20, 2024 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering District's internal control over financial reporting and compliance.

January 20, 2024  
Mount Arlington, New Jersey

*Nisivoccia, LLP*  
NISIVOCCIA, LLP

*Kathryn L. Mantell*  
\_\_\_\_\_  
Kathryn L. Mantell  
Licensed Public School Accountant #884  
Certified Public Accountant

REQUIRED SUPPLEMENTARY INFORMATION  
MANAGEMENT'S DISCUSSION AND ANALYSIS



**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT’S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

This section of Caldwell-West Caldwell School District’s annual financial report presents its discussion and analysis of the District’s financial performance during the fiscal year ending June 30, 2023. Please read it in conjunction with the transmittal letter at the front of this report and the District’s financial statements, which immediately follow this section.

**Overview of the Financial Statements**

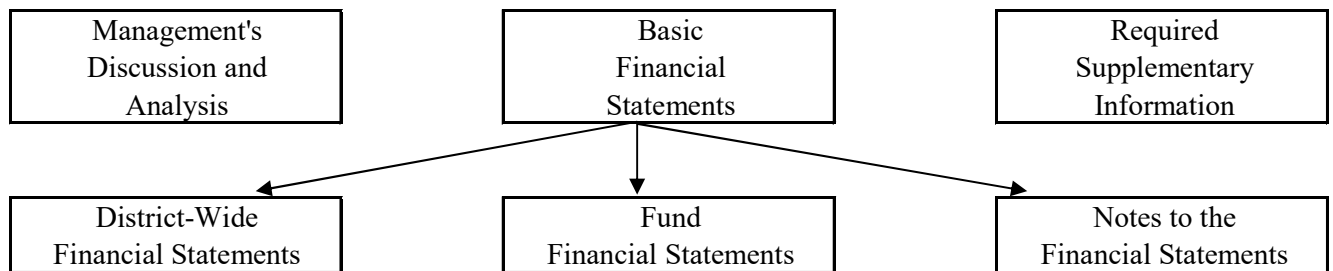
This annual report consists of three parts: management’s discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include two kinds of statements that present different views of the District:

- The first two statements are *District-wide financial statements* that provide both *short-term* and *long-term* information about the District’s *overall* financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the District, reporting the District’s operations in *more* detail than the District-wide statements.
- The *governmental funds statements* tell how basic services such as regular and special education were financed in the short-term as well as what remains for future spending.
- *Proprietary funds* statements offer *short-* and *long-term* financial information about the activities the District operates like a business, such as food services and continuing education.
- *Notes to Basic Financial Statements*: Provide additional information essential to a full understanding of the district-wide and fund financial statements.

The financial statements also include notes that explain some of the information in the statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the financial statements with a comparison of the District’s budget for the year. Figure A-1 shows how the various parts of this annual report are arranged and related to one another.

**Figure A-1**

**Organization of the School District’s Financial Report**



**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

Figure A-2 summarizes the major features of the District's financial statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of management's discussion and analysis highlights that structure and contents of each of the statements.

**Figure A-2**

*Major Features of the District-Wide and Fund Financial Statements*

	District-Wide Statements	Fund Financial Statements	
		Governmental Funds	Proprietary Funds
Scope	Entire District	The activities of the District that are not proprietary, such as special education and building maintenance	Activities the District operates similar to private businesses: food services and continuing education.
Required Financial Statements	<ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of activities</li> </ul>	<ul style="list-style-type: none"> <li>• Balance sheet</li> <li>• Statement of revenue, expenditures, and changes in fund balances</li> </ul>	<ul style="list-style-type: none"> <li>• Statement of net position</li> <li>• Statement of revenue, expenses, and changes in net position</li> <li>• Statement of cash flows</li> </ul>
Accounting Basis and Measurement Focus	Accrual accounting and economic resources focus	Modified accrual accounting and current financial resources focus	Accrual accounting and economic resources focus
Type of Asset/Liability Information	All assets and liabilities, both financial and capital, short-term and long-term	Generally assets expected to be used up and liabilities that come due during the year or soon thereafter; no capital assets, lease assets, subscription assets, or long-term liabilities are included	All assets and liabilities, both financial and capital, short-term and long-term
Type of Inflow/Outflow Information	All revenue and expenses during the year, regardless of when cash is received or paid	Revenue for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable	All revenue and expenses during the year, regardless of when cash is received or paid

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

***District-wide Statements***

The District-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The statement of net position includes all of the District's assets, deferred inflows and outflows and liabilities. All of the current year's revenue and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two District-wide statements report the District's net position and how they have changed. Net position – the difference between the District's assets, deferred inflows and outflows and liabilities – is one way to measure the District's financial health or position.

- Over time, increases or decreases in the District's net position are an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, you need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

In the District-wide financial statements, the District's activities are divided into two categories:

- *Governmental activities:* Most of the District's basic services are included here, such as regular and special education, transportation and administration. Property taxes, tuition and state formula aid finance most of these activities.
- *Business-type activities:* The District charges fees to help it cover the costs of certain services it provides. The District's food service and continuing education programs are included here.

***Fund Financial Statements***

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices the District uses to keep track of specific sources of funding and spending on particular programs:

- Some funds are required by state law and by bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term liabilities) or to show that it is properly using certain revenue (such as federal grants).

The District has two kinds of funds:

- *Governmental funds:* Most of the District's basic services are included in governmental funds, which generally focus on {1} how cash and other financial assets that can readily be converted to cash flow in and out, and {2} the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the District-wide statements, additional information at the bottom of the governmental funds statements explains the relationship (or difference) between them.
- *Proprietary funds:* Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the District-wide statements. The District's *enterprise funds* (one type of proprietary fund) are the same as its business-type activities but provide more detail and additional information, such as cash flows. *Internal service funds* (the other kind of proprietary fund) report activities that provide supplies and services for other programs and activities. The District currently does not maintain any internal service funds.

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

***Fund Financial Statements***

*Notes to the Basic Financial Statements:* Provide additional information essential to a full understanding of the District-wide and fund financial statements.

**Financial Analysis of the District as a Whole**

*Net Position.* The District's combined net position increased by \$5,448,352. Net position from governmental activities increased by \$5,349,377 and net position from business-type activities increased by \$98,975. Net investment in capital assets increased by \$1,608,772, restricted net position decreased by \$1,764,327, and unrestricted net position increased by \$5,603,907.

**Figure A-3  
Condensed Statement of Net Position**

	Government Activities		Business-Type Activities		Total School District		Percentage
	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	Change
Current and							
Other Assets	\$ 20,709,326	\$ 18,453,681	\$ 1,170,742	\$ 898,353	\$ 21,880,068	\$ 19,352,034	
Capital Assets, Net	37,771,715	38,693,689	84,225	106,487	37,855,940	38,800,176	
Total Assets	<u>58,481,041</u>	<u>57,147,370</u>	<u>1,254,967</u>	<u>1,004,840</u>	<u>59,736,008</u>	<u>58,152,210</u>	2.72%
Deferred Outflows of Resources	<u>1,428,631</u>	<u>1,281,029</u>			<u>1,428,631</u>	<u>1,281,029</u>	11.52%
Other Liabilities	2,009,896	1,896,377	312,388	161,236	2,322,284	2,057,613	
Long-Term Liabilities	26,209,390	27,678,733			26,209,390	27,678,733	
Total Liabilities	<u>28,219,286</u>	<u>29,575,110</u>	<u>312,388</u>	<u>161,236</u>	<u>28,531,674</u>	<u>29,736,346</u>	-4.05%
Deferred Inflows of Resources	<u>1,785,010</u>	<u>4,297,290</u>			<u>1,785,010</u>	<u>4,297,290</u>	-58.46%
Net Position:							
Net Investment in							
Capital Assets	21,104,544	19,473,510	84,225	106,487	21,188,769	19,579,997	
Restricted	12,271,873	14,036,200			12,271,873	14,036,200	
Unrestricted/ (Deficit)	<u>(3,471,041)</u>	<u>(8,953,711)</u>	<u>858,354</u>	<u>737,117</u>	<u>(2,612,687)</u>	<u>(8,216,594)</u>	
Total Net Position	<u>\$ 29,905,376</u>	<u>\$ 24,555,999</u>	<u>\$ 942,579</u>	<u>\$ 843,604</u>	<u>\$ 30,847,955</u>	<u>\$ 25,399,603</u>	21.45%

Figure A-4 represents the *Changes in Net Position*. The District's *combined* net position was \$30,847,955 on June 30, 2023, an increase of \$5,448,352 or 21.45% more than the year before. (See Figure A-3).

Net Investment in Capital Assets increased by \$1,608,772 due to the current year maturity of serial bonds payable of \$2,385,000, \$258,389 pay down on financed purchases payable, as well as current year capital assets additions (net of deletions) of \$439,901; offset by current year depreciation expense of \$1,384,137, the amortization of \$67,232 of the deferred amount on refunding and a net decrease of \$23,149 in Capital Projects.

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

**Financial Analysis of the District as a Whole**

Restricted net position decreased by \$1,764,327 mainly due to a net decrease of \$1,158,388 in excess surplus and a net decrease of \$1,637,007 in maintenance reserve offset by a net increase of \$911,623 in capital reserve.

The \$5,603,907 increase in unrestricted net position was primarily due to an increase in encumbrances and changes in deferred outflows and inflows related to pensions offset by the changes in net pension liability.

**Figure A-4  
Changes in Net Position from Operating Results**

	Governmental Activities		Business-Type Activities		Total School District		Percentage
	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	Change 2022/23
Revenue:							
Program Revenue:							
Charges for Services	\$ 774,470	\$ 607,650	\$ 1,003,635	\$ 482,722	\$ 1,778,105	\$ 1,090,372	
Operating Grants and Contributions	12,422,996	14,831,261	259,833	806,771	12,682,829	15,638,032	
General Revenue:							
Property Taxes	50,881,100	49,954,001			50,881,100	49,954,001	
Unrestricted State and Federal Aid	986,727	982,882			986,727	982,882	
Other	605,838	430,204	11,479	932	617,317	431,136	
Total Revenue	<u>65,671,131</u>	<u>66,805,998</u>	<u>1,274,947</u>	<u>1,290,425</u>	<u>66,946,078</u>	<u>68,096,423</u>	-1.69%
Expenses:							
Instruction	34,299,865	33,208,788			34,299,865	33,208,788	
Pupil/Instruction Services	11,881,754	12,784,189			11,881,754	12,784,189	
Administrative & Business	5,233,709	5,264,637			5,233,709	5,264,637	
Maintenance & Operations	6,824,490	5,517,873			6,824,490	5,517,873	
Transportation	1,646,306	1,309,465			1,646,306	1,309,465	
Other	435,630	512,827	1,146,444	1,072,776	1,582,074	1,585,603	
Total Expenses	<u>60,321,754</u>	<u>58,597,779</u>	<u>1,146,444</u>	<u>1,072,776</u>	<u>61,468,198</u>	<u>59,670,555</u>	3.01%
Other Items			(29,528)		(29,528)		-100.00%
Increase/(Decrease) in Net Position	<u>\$ 5,349,377</u>	<u>\$ 8,208,219</u>	<u>\$ 98,975</u>	<u>\$ 217,649</u>	<u>\$ 5,448,352</u>	<u>\$ 8,425,868</u>	-35.34%

**Governmental Activities**

The financial position of the District improved. However, maintaining existing programs while experiencing flat revenue combined with rising salary and benefits expenses will place greater demands on the District's future resources.

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

**Governmental Activities (Cont'd)**

The District continues to pursue and implement cost savings strategies to sustain its financial health.

Some examples are:

- All schools have new LED lighting and new HVAC controls, and new boilers have been installed at Grover Cleveland Middle School. Solar panels have also been installed on the roofs of six of our schools, with solar usage having begun operations in the summer of 2020. The Energy Savings Improvement Plans (ESIP) projects produce energy savings with no additional cost to the taxpayers.
- For the eighth consecutive year, the District entered into an Interlocal Agreement with the Township of West Caldwell to share lawn cutting services.
- Continues to operate its regular education bus routes in-house, as well as all but one of our special education routes being driven by district drivers on our own buses, with the buses also used after school for Athletics.
- Transportation contracts with neighboring school districts of Essex Fells, North Caldwell, Roseland and West Essex, by which the Caldwell-West Caldwell School District transports some of their special education students to out of district schools on existing CWC routes. The district also has a transportation contract to provide buses for the West Essex School District for some of its athletics routes.
- Participation in multiple cooperative purchasing programs for district supplies.
- The District participates in several cooperative purchasing programs for construction services. We have been able to significantly increase the scope of facility improvement projects by implementing a strategy of bidding and using cooperative purchasing to procure the most favorable prices for construction projects.
- The use of state contracts for reduced pricing in purchasing.
- Participation in the ACES cooperative energy purchasing program.
- Membership in the School Alliance Insurance Fund (SAIF), a joint insurance fund comprised of dozens of school districts that provides liability, workers compensation and automobile insurance. The pooling of resources, experiences and claims with other school districts reduces the risk of the District, resulting in lower claims and more reasonable premiums.

The District will continue its practice of examining all expenses carefully and being mindful of pressure to reduce taxes while maintaining and/or expanding programs.

Figure A-5 presents the cost of six major District activities: instruction, pupil and instructional services, administration and business, maintenance and operations, transportation, and other. The table also shows each activity's net cost (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the District's taxpayers by each of these functions:

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

**Governmental Activities (Cont'd)**

**Figure A-5  
Net Cost of Governmental Activities**

	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
	2022/23	2022/23	2021/22	2021/22
Instruction	\$ 34,299,865	\$ 25,146,791	\$ 33,208,788	\$ 22,724,569
Pupil and Instruction Services	11,881,754	9,328,757	12,784,189	9,651,363
Administrative and Business	5,233,709	4,462,043	5,264,637	4,247,134
Maintenance and Operations	6,824,490	6,824,490	5,517,873	5,369,683
Transportation	1,646,306	926,577	1,309,465	653,292
Other	435,630	435,630	512,827	512,827
	<u>\$ 60,321,754</u>	<u>\$ 47,124,288</u>	<u>\$ 58,597,779</u>	<u>\$ 43,158,868</u>

**Business-Type Activities**

Net position from the District's business-type activity increased by \$98,975. (Refer to Figure A-4). Factors contributing to these results included:

- The Continuing Education revenue exceeded expenses by \$81,086.
- The Food Service Fund revenue exceeded expenses by \$17,889 mainly due to a significant increase in daily sales revenue offset by a significant decrease in federal and state subsidy reimbursements due to the end of the Seamless Summer Option.

**Financial Analysis of the District's Funds**

The financial position of the District's funds increased \$2,136,823 on the GAAP basis during the fiscal year.

The fund balance of the General Fund increased \$2,035,002, the fund balance of the Special Revenue Fund increased \$124,970 and the fund balance of the Capital Projects Fund decreased \$23,149.

The District continues to improve the stability of its financial position through stabilization efforts.

**General Fund Budgetary Highlights**

Over the course of the year, the District revised the annual operating budget several times. These budget amendments were for changes made within budgetary line items for changes in school-based needs for programs, supplies and equipment.

**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

**Capital Assets**

**Figure A-6  
Capital Assets (Net of Depreciation)**

	Government Activities		Business-Type Activities		Total School District		Percent Change 2022/23
	2022/23	2021/22	2022/23	2021/22	2022/23	2021/22	
Sites	\$ 229,918	\$ 229,918			\$ 229,918	\$ 229,918	
Construction in Progress	2,907,609	2,884,460			2,907,609	2,884,460	
Site Improvements	2,918,460	3,155,857			2,918,460	3,155,857	
Buildings & Building Improvements	29,193,035	29,843,501			29,193,035	29,843,501	
Machinery and Equipment	2,522,693	2,579,953	\$ 84,225	\$ 106,487	2,606,918	2,686,440	
<b>Total Capital Assets, Net</b>	<b>\$ 37,771,715</b>	<b>\$ 38,693,689</b>	<b>\$ 84,225</b>	<b>\$ 106,487</b>	<b>\$ 37,855,940</b>	<b>\$ 38,800,176</b>	<b>-2.43%</b>

The District had \$519,388 in capital asset additions for governmental activities and \$26,878 in capital asset additions for business-type activities, \$76,837 of capital assets disposals (net of accumulated depreciation for governmental activities) and \$29,528 of capital assets disposals (net of accumulated depreciation for business-type activities), and depreciation expense was \$1,364,525 for governmental activities and \$19,612 for business-type activities in the current fiscal year.

**Long-term Liabilities**

**Figure A-7  
Outstanding Long-Term Liabilities**

	Total School District		Percentage Change 2022/23
	2022/23	2021/22	
General Obligation Bonds (Financed with Property Taxes)	\$ 16,465,000	\$ 18,850,000	
Unamortized Bond Issuance Premium	89,434	178,869	
Net Pension Liabilities	8,428,931	7,157,101	
Financed Purchases Payable	521,396	779,785	
Compensated Absences Payable	704,629	712,978	
	<b>\$ 26,209,390</b>	<b>\$ 27,678,733</b>	<b>-5.31%</b>

- The District continued to pay down its bonded debt, retiring \$2,385,000 of outstanding bonds.
- Unamortized Bond Issuance Premium decreased \$89,435.
- The PERS and Essex County Net Pension Liabilities increased by \$1,271,830 (net).
- The District paid down \$258,389 in financed purchases principal.
- Compensated absences payable decreased by a net amount of \$8,349.



**CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023**

**Factors Bearing on the District's Future Revenue/Expense Changes**

At the time these financial statements were prepared and audited, the District was aware of existing circumstances that could significantly affect its financial health in the future:

- The district recently evaluated its facility needs, as it relates to enrollment trends, maintenance, upgrades, and modernization (two school buildings are over 100 years old). To that end, the district conducted a demographic study in FY22, hired consultants to perform a detailed review of all schools and buildings, and updated its Long-Range Facilities Plan (LRFP). The district has hired an architect to formulate plans for an expected December 2024 referendum.
- The final debt service payment for the bonds originally issued in 2008 for the 2007 referendum will be made in FY24. The district is expected to position the issuance of new debt payments from the December 2024 referendum to start in FY25.

**Contacting the District's Financial Management**

This financial report is designed to provide the District's citizens, taxpayers, customers and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Board of Education Office, Gray Street, West Caldwell, New Jersey, 07006.

BASIC FINANCIAL STATEMENTS

DISTRICT-WIDE FINANCIAL STATEMENTS

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
JUNE 30, 2023

	Governmental Activities	Business-type Activities	Total
<u>ASSETS</u>			
Cash and Cash Equivalents	\$ 6,381,455	\$ 1,151,760	\$ 7,533,215
Receivables from State Government	1,057,616	662	1,058,278
Receivables from Federal Government	78,801	12,968	91,769
Receivables from Other Governments	2,753,031		2,753,031
Other Receivables	18,229		18,229
Internal Balances	7,941	(7,941)	
Inventories		13,293	13,293
Restricted Cash and Cash Equivalents	10,412,253		10,412,253
Capital Assets, Net:			
Sites (Land) and Construction in Progress	3,137,527		3,137,527
Depreciable Site Improvements, Buildings and Building Improvements and Machinery and Equipment	34,634,188	84,225	34,718,413
Total Assets	<u>58,481,041</u>	<u>1,254,967</u>	<u>59,736,008</u>
<u>DEFERRED OUTFLOWS OF RESOURCES</u>			
Deferred Amount on Refunding	67,232		67,232
Deferred Outflows Related to Pensions	641,137		641,137
District Contributions Subsequent to the Measurement Date - Pensions	720,262		720,262
Total Deferred Outflows of Resources	<u>1,428,631</u>		<u>1,428,631</u>
<u>LIABILITIES</u>			
Current Liabilities:			
Accounts Payable	1,720,886	79,259	1,800,145
Accrued Interest Payable	129,040		129,040
Payable to Federal Government	19,775		19,775
Payable to State Government	86,177		86,177
Unearned Revenue	54,018	233,129	287,147
Noncurrent Liabilities:			
Due Within One Year	2,774,082		2,774,082
Due Beyond One Year	23,435,308		23,435,308
Total Liabilities	<u>28,219,286</u>	<u>312,388</u>	<u>28,531,674</u>
<u>DEFERRED INFLOWS OF RESOURCES</u>			
Deferred Inflows Related to Pensions	1,785,010		1,785,010
Total Deferred Inflows of Resources	<u>1,785,010</u>		<u>1,785,010</u>
<u>NET POSITION/(DEFICIT)</u>			
Net Investment in Capital Assets	21,104,544	84,225	21,188,769
Restricted for:			
Capital Projects	8,500,924		8,500,924
Maintenance	588,104		588,104
Emergency	519,834		519,834
Unemployment Compensation	197,204		197,204
Excess Surplus	1,855,870		1,855,870
Student Activities	291,675		291,675
Scholarships	318,262		318,262
Unrestricted/(Deficit)	(3,471,041)	858,354	(2,612,687)
Total Net Position	<u>\$ 29,905,376</u>	<u>\$ 942,579</u>	<u>\$ 30,847,955</u>

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Functions/Programs	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
	Expenses	Charges for Services	Operating Grants and Contributions	Governmental Activities	Business-type Activities	Total
Governmental Activities:						
Instruction:						
Regular	\$ 25,068,731		\$ 4,005,137	\$ (21,063,594)		\$ (21,063,594)
Special Education	7,136,925		4,819,624	(2,317,301)		(2,317,301)
Other Special Instruction	121,870		23,008	(98,862)		(98,862)
School Sponsored/Other Instruction	1,972,339		305,305	(1,667,034)		(1,667,034)
Support Services:						
Tuition	2,599,150			(2,599,150)		(2,599,150)
Student and Instruction Related Services	9,282,604	\$ 439,994	2,113,003	(6,729,607)		(6,729,607)
General Administrative Services	1,101,952		104,084	(997,868)		(997,868)
School Administrative Services	3,006,374		522,738	(2,483,636)		(2,483,636)
Central Services	965,459		144,844	(820,615)		(820,615)
Administrative Information Technology	159,924			(159,924)		(159,924)
Plant Operations and Maintenance	6,824,490			(6,824,490)		(6,824,490)
Pupil Transportation	1,646,306	334,476	385,253	(926,577)		(926,577)
Interest on Long-Term Debt	435,630			(435,630)		(435,630)
Total Governmental Activities	60,321,754	774,470	12,422,996	(47,124,288)		(47,124,288)
Business-Type Activities:						
Continuing Education	236,811	317,897			\$ 81,086	81,086
Food Service	909,633	685,738	259,833		35,938	35,938
Total Business-Type Activities	1,146,444	1,003,635	259,833		117,024	117,024
Total Primary Government	\$ 61,468,198	\$ 1,778,105	\$ 12,682,829	(47,124,288)	117,024	(47,007,264)

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Net (Expense) Revenue and Changes in Net Position		
	Governmental Activities	Business-type Activities	Total
General Revenues:			
Taxes:			
Property Taxes, Levied for General Purposes, Net	\$ 48,866,586		\$ 48,866,586
Taxes Levied for Debt Service	2,014,514		2,014,514
Federal, State and Local Aid not Restricted	986,727		986,727
Interest Earnings	327,023	\$ 11,479	338,502
Miscellaneous Income	278,815		278,815
Other Item:			
Disposals of Capital Assets Net of Related Accumulated Depreciation		(29,528)	(29,528)
Total General Revenues and Other Item	52,473,665	(18,049)	52,455,616
Change in Net Position	5,349,377	98,975	5,448,352
Net Position - Beginning	24,555,999	843,604	25,399,603
Net Position - Ending	\$ 29,905,376	\$ 942,579	\$ 30,847,955

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

FUND FINANCIAL STATEMENTS

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2023

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
<b>ASSETS</b>					
Cash and Cash Equivalents	\$ 5,885,351	\$ 164,906	\$ 331,198		\$ 6,381,455
Interfund Receivable	83,396	3,750			87,146
Receivables From State Government	1,057,616				1,057,616
Receivables From Federal Government		78,801			78,801
Receivables From Other Governments	2,753,031				2,753,031
Other Accounts Receivables		18,229			18,229
Restricted Cash and Cash Equivalents	9,806,066	606,187			10,412,253
<b>Total Assets</b>	<b>\$ 19,585,460</b>	<b>\$ 871,873</b>	<b>\$ 331,198</b>	<b>\$ - 0 -</b>	<b>\$ 20,788,531</b>
<b>LIABILITIES AND FUND BALANCES</b>					
<b>Liabilities:</b>					
Interfund Payable			\$ 79,205		\$ 79,205
Accounts Payable	\$ 952,330	\$ 101,966			1,054,296
Payable to Federal Government		19,775			19,775
Payable to State Government		86,177			86,177
Unearned Revenue		54,018			54,018
<b>Total Liabilities</b>	<b>952,330</b>	<b>261,936</b>	<b>79,205</b>		<b>1,293,471</b>
<b>Fund Balances:</b>					
<b>Restricted:</b>					
Capital Reserve	8,500,924				8,500,924
Maintenance Reserve	588,104				588,104
Emergency Reserve	519,834				519,834
Unemployment Compensation	197,204				197,204
Excess Surplus - 2023-2024	1,286,895				1,286,895
Excess Surplus - 2024-2025	568,975				568,975
Student Activities		291,675			291,675
Scholarships		318,262			318,262
Capital Projects			251,993		251,993
<b>Assigned:</b>					
Designated for Subsequent Year's Expenditures	1,474,250				1,474,250
Other Purposes	3,767,287				3,767,287
Unassigned	1,729,657				1,729,657
<b>Total Fund Balances</b>	<b>18,633,130</b>	<b>609,937</b>	<b>251,993</b>		<b>19,495,060</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 19,585,460</b>	<b>\$ 871,873</b>	<b>\$ 331,198</b>	<b>\$ - 0 -</b>	<b>\$ 20,788,531</b>



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
BALANCE SHEET  
GOVERNMENTAL FUNDS  
JUNE 30, 2023

Total  
Governmental  
Funds

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Amounts Reported for *Governmental Activities* in the Statement of Net Position (A-1) are Different Because:

Total Fund Balances from previous page	\$ 19,495,060
Capital Assets Used in Governmental Activities are not Financial Resources and Therefore are not Reported in the Funds.	37,771,715
Bond Issuance Premiums are Reported as Revenue in the Governmental Funds in the Year the Bonds are Sold.	(89,434)
The Deferred Amount on Refunding is not Reported as an Expenditure in the Governmental Funds in the Year of the Expenditure.	67,232
Interest on Long-Term Debt is not Accrued in Governmental Funds, but Rather is Recognized as an Expenditure When Due.	(129,040)
Certain Amounts Related to the Net Pension Liabilities are Deferred and Amortized in the Statement of Activities and are not Reported in the Governmental Funds	(1,090,201)
Long-Term Liabilities, Including Bonds Payable, Net Pension Liability and Financed Purchases Payable are not Due and Payable in the Current Period and therefore are not Reported as Liabilities in the Funds.	<u>(26,119,956)</u>
Net Position of Governmental Activities	<u>\$ 29,905,376</u>

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL  
STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 48,866,586			\$ 2,014,514	\$ 50,881,100
Transportation Fees From Other LEAs	334,476				334,476
Rents and Royalties	141,754				141,754
Unrestricted Miscellaneous Revenue	339,790	\$ 64,506	\$ 6,476		410,772
Interest Earned on Capital Reserve Funds	117,818				117,818
Restricted Miscellaneous Revenue		770,452			770,452
Total - Local Sources	49,800,424	834,958	6,476	2,014,514	52,656,372
State Sources	15,356,139	184,080		718,111	16,258,330
Federal Sources	42,036	1,106,248			1,148,284
Total Revenues	65,198,599	2,125,286	6,476	2,732,625	70,062,986
EXPENDITURES:					
Current:					
Regular Instruction	16,756,248	205,143			16,961,391
Special Education Instruction	3,897,034	595,584			4,492,618
Other Special Instruction	94,151				94,151
School-Sponsored/Other Instruction	1,548,314				1,548,314
Support Services and Undistributed Costs:					
Tuition	2,599,150				2,599,150
Student and Other Instruction Related Services	6,348,025	1,166,269			7,514,294
General Administrative Services	826,611				826,611
School Administrative Services	2,061,373				2,061,373
Central Services	622,078				622,078
Administrative Information Technology	403,794				403,794
Plant Operations and Maintenance	5,768,926				5,768,926
Student Transportation	1,537,365				1,537,365
Allocated Benefits	5,316,800				5,316,800
Unallocated Benefits	14,576,182				14,576,182
Debt Service:					
Principal				2,250,000	2,250,000
Interest and Other Charges				482,625	482,625
Capital Outlay	814,022	33,320	23,149		870,491
Total Expenditures	63,170,073	2,000,316	23,149	2,732,625	67,926,163

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF REVENUE, EXPENDITURES, AND CHANGES IN FUND BALANCES  
GOVERNMENTAL FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	General Fund	Special Revenue Fund	Capital Projects Fund	Debt Service Fund	Total Governmental Funds
Excess/(Deficit) of Revenue Over/(Under) Expenditures	\$ 2,028,526	\$ 124,970	\$ (16,673)		\$ 2,136,823
Other Financing Sources/(Uses):					
Transfers	6,476		(6,476)		
Total Other Financing Sources/(Uses)	6,476		(6,476)		
Net Change in Fund Balances	2,035,002	124,970	(23,149)		2,136,823
Fund Balance - July 1	16,598,128	484,967	275,142	\$ - 0 -	17,358,237
Fund Balance - June 30	<u>\$ 18,633,130</u>	<u>\$ 609,937</u>	<u>\$ 251,993</u>	<u>\$ - 0 -</u>	<u>\$ 19,495,060</u>

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS  
ARE AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
RECONCILIATION OF THE STATEMENT OF REVENUE, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Total Net Change in Fund Balances - Governmental Funds (from B-2)		\$ 2,136,823
Amounts Reported for Governmental Activities in the Statement of Activities (A-2) are Different Because:		
Capital outlays related to capital assets are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlays and deletions of capital assets, net of accumulated depreciation differs from depreciation in the period.		
Depreciation Expense	\$ (1,364,525)	
Deletion of Capital Assets, net of Accumulated Depreciation	(76,837)	
Capital Asset Additions	519,388	(921,974)
In the statement of activities, interest on long-term debt in the statement of activities is accrued, regardless of when due. In the governmental funds, interest is reported when due. When accrued interest exceeds the interest paid, the difference is a reduction in the reconciliation (-); when the interest paid exceeds the accrued interest, the difference is an addition to the reconciliation (+).		
		24,792
Repayment of financed purchases is an expenditure in the governmental funds but the repayment reduces long-term liabilities in the statement of net position and is not reported in the statement of activities.		
		258,389
Repayment of serial bonds is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position and is not reported in the Statement of Activities.		
		2,385,000
The governmental funds report the effect of premiums when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.		
		89,435
The governmental funds report the effect of the deferred amount on refunding when debt is first issued, whereas this amount is deferred and amortized in the statement of activities.		
		(67,232)
The net pension liability reported in the statement of activities does not require the use of current financial resources and is not reported as an expenditure in the Governmental Funds:		
Change in Net Pension Liability		(1,271,830)
Changes in Deferred Outflows		238,573
Changes in Deferred Inflows		2,512,280
Change in Prepaid District Contribution Subsequent to the Measurement Date - Pensions		(43,228)
In the statement of activities, certain operating expenses, e.g., compensated absences are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are reported in the amount of financial resources used (paid). When the earned amount exceeds the paid amount, the difference is reduction in the reconciliation (-); when the paid amount exceeds the earned amount the difference is an addition to the reconciliation (+).		
		8,349
Change in Net Position of Governmental Activities		\$ 5,349,377

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Business-Type Activities - Enterprise Funds		
	Non-Major Fund	Major Fund Food Service	Total Enterprise Funds
<u>ASSETS:</u>			
Current Assets:			
Cash and Cash Equivalents	\$ 535,244	\$ 616,516	\$ 1,151,760
Intergovernmental Accounts Receivable:			
State		662	662
Federal		12,968	12,968
Inventories		13,293	13,293
Total Current Assets	<u>535,244</u>	<u>643,439</u>	<u>1,178,683</u>
Non-Current Assets:			
Capital Assets		394,318	394,318
Less: Accumulated Depreciation		<u>(310,093)</u>	<u>(310,093)</u>
Total Non-Current Assets		<u>84,225</u>	<u>84,225</u>
Total Assets	<u>535,244</u>	<u>727,664</u>	<u>1,262,908</u>
<u>LIABILITIES:</u>			
Current Liabilities:			
Interfund Payable- Special Revenue Fund		3,750	3,750
Interfund Payable - General Fund	474	3,717	4,191
Accounts Payable	140	79,119	79,259
Unearned Revenue - Prepaid Sales	125,657	33,369	159,026
Unearned Revenue - Donated Commodities		4,126	4,126
Unearned Revenue - Supply Chain Assistance		<u>69,977</u>	<u>69,977</u>
Total Current Liabilities	<u>126,271</u>	<u>194,058</u>	<u>320,329</u>
<u>NET POSITION:</u>			
Investment in Capital Assets		84,225	84,225
Unrestricted	<u>408,973</u>	<u>449,381</u>	<u>858,354</u>
Total Net Position	<u>\$ 408,973</u>	<u>\$ 533,606</u>	<u>\$ 942,579</u>

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE  
AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF REVENUE, EXPENSES, AND CHANGES IN NET POSITION  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Business-Type Activities - Enterprise Funds		
	Non-Major Fund	Major Fund Food Service	Total Enterprise Funds
Operating Revenue:			
Daily Sales - Reimbursable Programs		\$ 328,333	\$ 328,333
Daily Sales - Non-Reimbursable Programs		357,405	357,405
Charges for Services:			
Program Fees	\$ 317,897		317,897
Total Operating Revenue	317,897	685,738	1,003,635
Operating Expenses:			
Cost of Sales - Reimbursable Programs		267,853	267,853
Cost of Sales - Non-Reimbursable Programs		178,569	178,569
Salaries, Benefits & Payroll Taxes	215,071	329,580	544,651
Purchased Professional and Technical Services	13,267	35,360	48,627
Supplies and Materials	4,592	22,627	27,219
Miscellaneous Expense	3,881	56,032	59,913
Depreciation Expense		19,612	19,612
Total Operating Expenses	236,811	909,633	1,146,444
Operating Income/(Loss)	81,086	(223,895)	(142,809)
Non-Operating Revenue:			
Local Sources:			
Interest Income		11,479	11,479
State Sources:			
State School Lunch Program		8,079	8,079
Federal Sources:			
National School Lunch Program		155,648	155,648
Food Distribution Program		36,647	36,647
Supply Chain Assistance		59,459	59,459
Total Non-Operating Revenue		271,312	271,312
Change in Net Position Before Other Items	81,086	47,417	128,503
Other Items:			
Disposals of Capital Assets, Net of Accumulated			
Depreciation		(29,528)	(29,528)
Total Other Items		(29,528)	(29,528)
Change in Net Position	81,086	17,889	98,975
Net Position - Beginning of Year	327,887	515,717	843,604
Net Position - End of Year	\$ 408,973	\$ 533,606	\$ 942,579

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE  
AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
STATEMENT OF CASH FLOWS  
PROPRIETARY FUNDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Business-Type Activities - Enterprise Funds		
	Non-Major Fund	Major Fund Food Service	Total Enterprise Funds
Cash Flows from Operating Activities:			
Receipts from Customers	\$ 322,934	\$ 759,437	\$ 1,082,371
Payments to Food Service Contractors		(797,807)	(797,807)
Payments for Salaries, Payroll Taxes and Benefits	(215,071)	(56,033)	(271,104)
Payments to Suppliers	(21,740)		(21,740)
Net Cash Provided by/(Used for) Operating Activities	86,123	(94,403)	(8,280)
Cash Flows from Investing Activities:			
Interest Income		11,479	11,479
Net Cash Provided by Investing Activities		11,479	11,479
Cash Flows from Capital and Related Financing Activities:			
Purchase of Capital Assets		(26,878)	(26,878)
Net Cash Used for Capital and Relating Financing Activities		(26,878)	(26,878)
Cash Flows from Noncapital Financing Activities:			
State Sources		8,921	8,921
Federal Sources		337,502	337,502
Net Cash Provided by Noncapital Financing Activities		346,423	346,423
Net Increase in Cash and Cash Equivalents	86,123	236,621	322,744
Cash and Cash Equivalents, July 1	449,121	379,895	829,016
Cash and Cash Equivalents, June 30	\$ 535,244	\$ 616,516	\$ 1,151,760
Reconciliation of Operating Income/(Loss) to Net Cash			
Provided by/(Used for) Operating Activities:			
Operating Income/(Loss)	\$ 81,086	\$ (223,895)	\$ (142,809)
Adjustment to Reconcile Operating Income/(Loss) to			
Net Cash Provided by/(Used for) Operating Activities:			
Depreciation		19,612	19,612
Food Distribution Program		36,647	36,647
Changes in Assets and Liabilities:			
Increase in Accounts Payable	140	79,119	79,259
Decrease in Inventory		(2,905)	(2,905)
Increase/(Decrease) in Unearned Revenue -			
Prepaid Sales	4,897	(5,420)	(523)
Donated Commodities		2,439	2,439
Net Cash Provided by/(Used for) Operating Activities	\$ 86,123	\$ (94,403)	\$ (8,280)

Noncash Investing, Capital and Financing Activities:

The Food Service Enterprise Fund received U.S.D.A. Commodities through the Food Distribution Program valued at \$39,086 and utilized U.S.D.A. Commodities valued at \$36,647.

THE ACCOMPANYING NOTES TO THE BASIC FINANCIAL STATEMENTS ARE  
AN INTEGRAL PART OF THIS STATEMENT

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Board of Education (the "Board") of Caldwell-West Caldwell School District (the "District") have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Board's accounting policies are described below.

A. Reporting Entity

The Board is an instrumentality of the State of New Jersey, established to function as an educational institution. The Board consists of elected officials and is responsible for the fiscal control of the District. A superintendent is appointed by the Board and is responsible for the administrative control of the District.

Governmental Accounting Standards Board ("GASB") Codification Section 2100, "Defining the Financial Reporting Entity" establishes standards to determine whether a governmental component unit should be included in the financial reporting entity. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, component units can be other organizations for which the nature and significance of their relationship with a primary government are such that exclusion would cause the reporting entity's financial statements to be misleading. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens on, the primary government. A legally separate, tax-exempt organization should be reported as a component unit of a reporting entity if all of the following criteria are met: (1) The economic resources received or held by the separate organization are entirely or almost entirely for the direct benefit of the primary government, its component units, or its constituents. (2) The primary government, or its component units, is entitled to, or has the ability to otherwise access, a majority of the economic resources received or held by the separate organization. (3). The economic resources received or held by an individual organization that the specific primary government, or its component units, is entitled to, or has the ability to otherwise access, are significant to that primary government. There were no additional entities required to be included in the reporting entity under the criteria as described above, in the current fiscal year. Furthermore, the District is not includable in any other reporting entity on the basis of such criteria.

B. Basis of Presentation:

District-Wide Financial Statements:

The statement of net position and the statement of activities present financial information about the District's governmental and business type activities. These statements include the financial activities of the overall government in its entirety. Eliminations have been made to minimize the double counting of internal transactions. These statements distinguish between the governmental and business type activities of the District. Governmental activities generally are financed through taxes, intergovernmental revenue and other nonexchange transactions. Business type activities are financed in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenue for business-type activities and for each function of the District's governmental activities. Direct expenses are those that are specifically associated with and are clearly identifiable to a particular function. Indirect expenses are allocated to the functions using an appropriate allocation method or association with the specific function. Indirect expenses include health benefits, employer's share of payroll taxes, compensated absences and tuition reimbursements.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation (Cont'd)

District-Wide Financial Statements: (Cont'd)

Program revenue includes (a) charges paid by the recipients of goods or services offered by the programs, and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenue that is not classified as program revenue, including all taxes, is presented as general revenue. The comparison of direct expenses with program revenues identifies the extent to which each government function or business segment is self-financing or draws from the general revenues of the District.

Fund Financial Statements:

During the fiscal year, the School District segregates transactions related to certain School District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. The fund financial statements provide information about the District's funds. Separate statements for each fund category – governmental and proprietary – are presented. The New Jersey Department of Education (NJDOE) has elected to require New Jersey districts to treat each governmental fund as a major fund in accordance with the option noted in GASB No. 34, paragraph 76. The NJDOE believes that the presentation of all funds as major is important for public interest and to promote consistency among district financial reporting models.

The District reports the following governmental funds:

General Fund: The General Fund is the general operating fund of the District and is used to account for and report all expendable financial resources not accounted for and reported in another fund. Included are certain expenditures for vehicles and movable instructional or noninstructional equipment which are classified in the capital outlay subfund.

As required by NJDOE, the District includes budgeted capital outlay in this fund. GAAP, as it pertains to governmental entities, states that general fund resources may be used to directly finance capital outlays for long-lived improvements as long as the resources in such cases are derived exclusively from unrestricted revenue. Resources for budgeted capital outlay purposes are normally derived from State of New Jersey Aid, district taxes and appropriated fund balance. Expenditures are those that result in the acquisition of or additions to capital assets for land, existing buildings, improvements of grounds, construction of buildings, additions to or remodeling of buildings and the purchase of built-in equipment. These resources can be transferred from and to current expenses by board resolution.

Special Revenue Fund: The Special Revenue Fund is used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. Thus the Special Revenue Fund is used to account for the proceeds of specific revenue from State and Federal Governments (other than major capital projects, debt service or the enterprise funds) and local appropriations that are legally restricted or committed to expenditures for specified purposes.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

B. Basis of Presentation (Cont'd)

Capital Projects Fund: The Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets, lease assets or subscription assets (other than those financed by proprietary funds). The financial resources are derived from temporary notes or serial bonds that are specifically authorized by the voters as a separate question on the ballot either during the annual election or at a special election, funds appropriated from the General Fund, and from aid provided by the state to offset the cost of approved capital projects.

Debt Service Fund: The Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The District reports the following proprietary fund:

Enterprise Funds: The Enterprise Funds account for all revenue and expenses pertaining to the Board's Food Service and Continuing Education programs. The Food Service and Continuing Education programs are utilized to account for operations that are financed and operated in a manner similar to private business enterprises. The stated intent is that the cost (i.e., expenses including depreciation and indirect costs) of providing goods or services to the students and community on a continuing basis are financed or recovered primarily through user charges.

C. Measurement Focus and Basis of Accounting

The District-wide financial statements and the proprietary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash transaction takes place. Nonexchange transactions, in which the District gives or receives value without directly receiving or giving equal value in exchange, include property taxes, grants, entitlements and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

The Governmental Fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenue is recognized when measurable and available. The District considers all revenue reported in the Governmental Funds to be available if the revenue is collected within sixty days after the end of the fiscal year. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences which are recognized as expenditures to the extent they have matured. Capital asset, lease asset, or subscription asset acquisitions are reported as expenditures in the Governmental Funds. Proceeds of general long-term debt and acquisitions under financed purchases are reported as other financing sources.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

C. Measurement Focus and Basis of Accounting (Cont'd)

It is the District's policy, that when an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) amounts are available, to apply restricted resources first followed by unrestricted resources. Similarly, within unrestricted fund balance, it is the District's policy to apply committed resources first followed by assigned resources and then unassigned resources when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classifications could be used.

Under the terms of grant agreements, the District may fund certain programs by a combination of specific cost-reimbursement grants, categorical block grants and general revenue. Therefore, when program expenses are incurred, both restricted and unrestricted net position may be available to finance the program. It is the District's policy to first apply cost-reimbursement grant resources to such programs, followed by general revenue.

D. Budgets/Budgetary Control

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue and Debt Service Funds. The budget for the fiscal year ended June 30, 2023 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. All budget amendments/transfers must be made by School Board resolution. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budget during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For Governmental Funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the governmental fund types. Unencumbered appropriations lapse at fiscal year-end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis except for student activities and scholarships. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from GAAP revenue due to a difference in recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

D. Budgets/Budgetary Control (Cont'd)

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:

	General Fund	Special Revenue Fund
Sources/Inflows of Resources:		
Actual Amounts (Budgetary Basis) "Revenue" from the Budgetary Comparison Schedule	\$ 65,241,743	\$ 2,873,245
Differences - Budgetary to GAAP:		
Grant Accounting Budgetary Basis Differs from GAAP in that the Budgetary Basis Recognizes Encumbrances as Expenditures and Revenue, Whereas the GAAP Basis does not.		
Prior Year Encumbrances		232,600
Cancellation of Prior Year Encumbrances		(58,090)
Current Year Encumbrances		(922,469)
Prior Year State Aid Payments Recognized for GAAP Purposes, not Recognized for Budgetary Statements	238,433	
Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements	(281,577)	
Total Revenues as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds	\$ 65,198,599	\$ 2,125,286

Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenue and Expenditures:

	General Fund	Special Revenue Fund
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) "Total Outflows" from the Budgetary Comparison Schedule	\$ 63,170,073	\$ 2,748,275
Differences - Budgetary to GAAP:		
Encumbrances for supplies and equipment ordered but not received are reported in the year the order is placed for budgetary purposes, but in the year the supplies are received for financial reporting purposes.		
Prior Year Encumbrances		232,600
Cancellation of Prior Year Encumbrances		(58,090)
Current Year Encumbrances		(922,469)
Total Expenditures as Reported on the Statement of Revenue, Expenditures, and Changes in Fund Balances - Governmental Funds	\$ 63,170,073	\$ 2,000,316

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

E. Cash and Cash Equivalents and Investments

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The District generally records investments at fair value and records the unrealized gains and losses as part of investment income. Fair value is the price that would be received to sell an investment in an orderly transaction between market participants at the measurement date. The District categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs.

New Jersey school districts are limited as to the type of investments and types of financial institutions they may invest in. New Jersey Statute 18A:20-37 provides a list of permissible investments that may be purchased by New Jersey school districts. Additionally, the District has adopted a cash management plan that requires it to deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act (GUDPA). GUDPA was enacted in 1970 to protect Governmental Units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A 17:9-41et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a depository unless such funds are secured in accordance with the Act. Public depositories include Savings and Loan institutions, banks (both state and national banks) and savings banks the deposits of which are federally insured. All public depositories must pledge collateral, having market value of at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of Governmental Units. If a public depository fails, the collateral it has pledged, plus the collateral of all the other public depositories, is available to pay the full amount of their deposits to the Governmental Units.

F. Interfund Transactions:

Transfers between governmental and business-type activities on the District-wide statements are reported in the same manner as general revenues. Flows of cash or goods from one fund to another without a requirement for repayment are reported as interfund transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and after non-operating revenues/expenses in the enterprise fund. Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

On fund financial statements, short-term interfund loans are classified as interfund receivables/payables. These amounts are eliminated in the statement of net position, except for amounts due between governmental and business-type activities which are presented as internal balances.

G. Allowance for Uncollectible Accounts:

No allowance for uncollectible accounts has been recorded as all amounts are considered collectible.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

H. Encumbrances:

Under encumbrance accounting purchase orders, contracts and other commitments for the expenditure of resources are recorded to reserve a portion of the applicable appropriation. Open encumbrances in governmental funds other than the Special Revenue Fund are reported as restricted, committed and/or assigned fund balances at fiscal year end as they do not constitute expenditures or liabilities but rather commitments related to unperformed contracts for goods and services.

Open encumbrances in the special revenue fund for which the District has received advances are reflected in the balance sheet as unearned revenue at fiscal year end.

The encumbered appropriation authority carries over into the next fiscal year. An entry will be made at the beginning of the next fiscal year to increase the appropriation reflected in the certified budget by the outstanding encumbrance amount as of the current fiscal year end.

I. Short-term Interfund Receivables/Payables:

Short-term interfund receivables/payables represent amounts that are owed, other than charges for goods or services rendered to/from a particular fund in the District and that are due within one year.

J. Inventories and Prepaid Expenses:

Inventories and prepaid expenses, which benefit future periods, other than those recorded in the enterprise fund, are recorded as an expenditure during the year of purchase.

Enterprise fund inventories are valued at cost, which approximates market, using the first-in, first-out (FIFO) method. Prepaid expenses in the enterprise fund represent payments made to vendors for services that will benefit periods beyond June 30, 2023.

K. Capital Assets:

During the year ended June 30, 1994, the District established a formal system of accounting for its capital assets. Capital assets acquired or constructed subsequent to June 30, 1994, are recorded at historical cost including ancillary charges necessary to place the asset into service. Capital assets acquired or constructed prior to the establishment of the formal system are valued at cost based on historical records or through estimation procedures performed by an independent appraisal company. Land has been recorded at estimated historical cost. Donated capital assets are valued at acquisition value. The cost of normal maintenance and repairs is not capitalized. The District does not possess any infrastructure. Capital assets have been reviewed for impairment.

The capitalization threshold (the dollar value above which asset acquisitions are added to the capital asset accounts) is \$2,000. The depreciation method is straight-line. The estimated useful lives of capital assets reported in the District-wide statements and proprietary funds are as follows:

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

K. Capital Assets:

	<u>Estimated Useful Life</u>
Buildings and Building Improvements	50 years
Site Improvements	20 years
Machinery and Equipment	10 to 15 years
Computer and Related Technology	5 years
Vehicles	8 years

In the Fund financial statements, capital assets used in Governmental fund operations are accounted for as capital outlay expenditures in the Governmental Funds upon acquisition. Capital assets are not capitalized, and the related depreciation is not reported in the Fund financial statements.

L. Lease Assets:

Intangible right-to-use lease assets are assets which the District leases for a term of more than one year. The value of leases are determined by the net present value of the leases at the District's incremental borrowing rate at the time of the lease agreement, amortized over the term of the agreement.

M. Subscription Assets

Intangible right-to-use subscription assets are subscription-based information technology arrangements (SBITAs) with subscription terms of more than one year. The value of subscription assets is determined by the sum of the subscription liability and payments made to the SBITA vendor, including capitalizable initial implementation costs, before the commencement date of the subscription term.

N. Long Term Liabilities:

In the district-wide and enterprise fund statements of net position, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or enterprise funds. Bond premium and discounts are amortized over the term of the related debt using the straight-line method of amortization. In the fund financial statements, the face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses.

O. Accrued Salaries and Wages:

The District does not allow employees who provide services over the ten-month academic year the option to have their salaries evenly distributed during the entire twelve-month year; therefore, there are no accrued salaries and wages as of June 30, 2023.

P. Compensated Absences:

The District accounts for compensated absences (e.g., unused vacation, sick leave) as directed by GASB. A liability for compensated absences attributable to services already rendered and not contingent on a specific event that is outside the control of the employer and employee is accrued as employees earn the rights to the benefits.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

P. Compensated Absences: (Cont'd)

District employees are granted varying amounts of vacation and sick leave in accordance with the District's various employee contracts/agreements. Upon termination, employees are paid for accrued vacation. The District's various employee contracts/agreements permit employees to accumulate unused sick leave and carry forward the full amount to subsequent years. Upon retirement, employees shall be paid by the District for the unused sick leave in accordance with the District's various employee contracts/agreements. In the district-wide *Statement of Net Position*, the liabilities, whose average maturities are greater than one year, should be reported in two components – the amount due within one year and the amount due in more than one year.

Q. Lease Payable:

In the district-wide financial statements, leases payable are reported as liabilities in the Statement of Net Position. In the governmental fund financial statements, the present value of lease payments is reported as other financing sources.

R. Subscription Payable

In the district-wide financial statements, subscription payables are reported as liabilities in the Statement of Net Position. In the governmental Fund financial statements, the present value of subscription payments at the District's incremental borrowing rate over the subscription term is reported as other financing sources.

S. Unearned Revenue:

Unearned revenue in the special revenue fund represents cash which has been received but not yet earned. See Note 1 (D) regarding Special Revenue Fund.

T. Fund Balance Appropriated:

General Fund: Of the \$18,633,130 General Fund fund balance at June 30, 2023, \$3,767,287 is assigned for year-end encumbrances and \$1,474,250 has been appropriated and included as anticipated revenue for the fiscal year ended June 30, 2024; \$8,500,294 is restricted in the capital reserve account; \$588,104 is restricted in the maintenance reserve account; \$519,834 is restricted in the emergency reserve account; \$197,204 is restricted for unemployment compensation; \$568,975 is restricted for current year excess surplus in accordance with N.J.S.A. 18A:7F-7 as amended by P.L. 2004, C.73 (S1701) and will be appropriated and included as anticipated revenue for the fiscal year ending June 30, 2025; \$1,286,895 is restricted as prior year excess surplus and has been appropriated and included as anticipated revenue for the fiscal year ended June 30, 2024; and \$1,729,657 is unassigned, which is \$281,577 less than the calculated unassigned fund balance on the budgetary basis due to the last two state aid payments (which are not recognized on the GAAP basis until the fiscal year ended June 30, 2024).

Special Revenue Fund: Of the \$609,937 Special Revenue Fund fund balance at June 30, 2023, \$291,675 is restricted for student activities and \$318,262 is restricted for scholarships.

Capital Projects Fund: The \$251,993 fund balance in the Capital Projects Fund at June 30, 2023 is restricted.

Debt Service Fund: The Debt Service has \$0- fund balance at June 30, 2023.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

T. Fund Balance Appropriated: (Cont'd)

Calculation of Excess Surplus: In accordance with N.J.S.A. 18A:7F-7, as amended by P.L. 2004, C.73 (s1701), the designation for Restricted Fund Balance-Excess Surplus is a required calculation pursuant to the New Jersey Comprehensive Educational Improvement and Financing Act of 1996 (CEIFA). New Jersey school districts are required to restrict General Fund balance at the fiscal year end of June 30 if they did not appropriate a required minimum amount as budgeted fund balance in their subsequent year's budget. The District has excess surplus as indicated above.

P.L. 2003, C.97 provides that in the event state school aid payments are not made until the following school budget year, districts must record the last state aid payments as revenue, for budget purposes only, in the current school budget year. The bill provides legal authority for school districts to recognize this revenue in the current budget year. For intergovernmental transactions, GASB Statement No. 33 requires that recognition (revenue, expenditure, asset, liability) should be in symmetry, i.e., if one government recognizes an asset, the other government recognizes a liability. Since the State is recording the last two state aid payments in the subsequent fiscal year, the school district cannot recognize these last state aid payments on the GAAP financial statements until the year the State records the payable. The excess surplus calculation is calculated using the fund balance reported on the Budgetary Comparison Schedule, including the last two state aid payments and not the fund balance reported on the fund statement which excludes the last two state aid payments noted above.

U. Deficit Net Position

The District has a deficit in unrestricted net position of \$3,471,041 in governmental activities, which is primarily due to the accrual of compensated absences payable, unamortized bond premiums, net pension liability and the related deferred inflows and outflows. This deficit does not indicate that the District is experiencing financial difficulties and is a permitted practice under generally accepted accounting principles.

V. Net Position:

Net position is the difference between (a) assets and deferred outflows of resources and (b) liabilities and deferred inflows of resources.

A deferred outflow of resources is a consumption of net position by the District that is applicable to a future reporting period. A deferred inflow of resources is an acquisition of net position by the District that is applicable to a future reporting period. The District had deferred inflows of resources at June 30, 2023 for pensions. The District had deferred outflows of resources at June 30, 2023 for the deferred amount on bond refunding, and pensions.

Net position is displayed in three components - net investment in capital assets; restricted and unrestricted. The net investment in capital assets component of net position consists of capital assets, net of accumulated depreciation, lease assets, net of accumulated amortization, and subscription assets, net of accumulated amortization reduced by the outstanding balances of borrowings that are attributable to the acquisition, construction, or improvement of those assets. Deferred outflows of resources and deferred inflows of resources that are attributable to the acquisition, construction, or improvement of those assets or related debt also would be included in this component of net position. The restricted component of net position consists of restricted assets reduced by liabilities and deferred inflows of resources related to those assets. The unrestricted component of net position is the net amount of the assets, deferred outflows of resources, liabilities, and deferred inflows of resources that are not included in the determination of net investment in capital assets or the restricted component of net position.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

W. Fund Balance Restrictions, Commitments and Assignments:

The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislation. The committed fund balance classification includes amounts that can be used only for the specific purposes determined for a formal action of the District's highest level of decision-making authority. Amounts in the assigned fund balance classification are intended to be used by the government for specific purposes but do not meet the criteria to be classified as restricted or committed. Unassigned fund balance is the residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. In other funds, the unassigned classifications should be used only to report a deficit balance resulting from overspending for specific purposes for which amounts have been restricted, committed or assigned.

Fund balance restrictions have been established for excess surplus, a capital reserve, a maintenance reserve, an emergency reserve, unemployment compensation, student activities, scholarships and capital projects.

The Board of Education has the responsibility to formally commit resources for specific purposes through a motion or a resolution passed by a majority of the members of the Board of Education at a public meeting of that governing body. The Board of Education must also utilize a formal motion or a resolution passed by a majority of the Members of the Board of Education at a public meeting of that governing body in order to remove or change the commitment of resources. The District has no committed resources at June 30, 2023.

The assignment of resources is generally made by the District Board of Education through a motion or a resolution passed by a majority of the Members of the Board of Education. These resources are intended to be used for a specific purpose. The process is not as restrictive as the commitment of resources and the Board of Education may allow an official of the District to assign resources through policies adopted by the Board of Education. The District has assigned resources for year-end encumbrances and for amounts designated for subsequent year's expenditures in the General Fund at June 30, 2023.

X. Revenue - Exchange and Nonexchange Transactions:

Revenue, resulting from exchange transactions in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded in the fiscal year in which the resources are measurable and become available. Available means the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the District, available means within sixty days of the fiscal year end.

Nonexchange transactions, in which the School District receives value without directly giving equal value in return, include property taxes, grants, entitlements and donations. On the accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the fiscal year when use is first permitted; matching requirements, in which the School District must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the School District on a reimbursement basis. On the modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

X. Revenue - Exchange and Nonexchange Transactions: (Cont'd)

Under the modified accrual basis, the following revenue sources are considered to be both measurable and available at fiscal year-end: property taxes, interest and tuition.

Y. Operating Revenue and Expenses:

Operating revenue are those revenues that are generated directly from the primary activities of the Enterprise Funds. These revenues are sales for Food Service, and program fees for Continuing Education. Operating expenses are necessary costs incurred to provide the services that are the primary activities of the Enterprise Funds.

Z. Management Estimates:

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of revenue and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

AA. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the State of New Jersey Public Employees' Retirement System (PERS), the State of New Jersey Teachers' Pension and Annuity Fund (TPAF) and the Board of Education Employees' Pension Fund of Essex County (the Plan) and additions to/deductions from the PERS's, the TPAF's and the Plan's net position have been determined on the same basis as they are reported by the PERS, the TPAF and the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Pension Plan investments are reported at fair value.

NOTE 2. EXPLANATION OF CERTAIN DIFFERENCES BETWEEN GOVERNMENTAL FUND STATEMENTS AND DISTRICT-WIDE STATEMENTS

Due to the differences in the measurement focus and basis of accounting used on the government fund statements and district-wide statements, certain financial transactions are treated differently. The basic financial statements contain a full reconciliation of these items.

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS

Cash and cash equivalents include petty cash, change funds, amounts in deposits, and short-term investments with original maturities of three months or less.

The Board classifies certificates of deposit which have original maturity dates of more than three months but less than twelve months from the date of purchase, as investments.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

GASB requires disclosure of the level of custodial credit risk assumed by the District in its cash, cash equivalents and investments, if those items are uninsured or unregistered. Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned.

Interest Rate Risk - In accordance with its cash management plan, the District ensures that any deposit or investment matures within the time period that approximates the prospective need for the funds, deposited or invested, so that there is not a risk to the market value of such deposits or investments.

Credit Risk - The District limits its investments to those authorized in its cash management plan which are those permitted under state statute as detailed in the section of this note on investments.

Custodial Credit Risk – The District's policy with respect to custodial credit risk ensures that District funds are only deposited in financial institutions in which NJ school districts are permitted to invest their funds.

Deposits:

New Jersey statutes require that school districts deposit public funds in public depositories located in New Jersey which are insured by the Federal Deposit Insurance Corporation or by any other agency of the United States that insures deposits made in public depositories. School districts are also permitted to deposit public funds in the State of New Jersey Cash Management Fund.

New Jersey statutes require public depositories to maintain collateral for deposits of public funds that exceed depository insurance limits as follows:

The market value of the collateral must equal at least 5% of the average daily balance of collected public funds on deposit.

In addition to the above collateral requirement, if the public funds deposited exceed 75% of the capital funds of the depository, the depository must provide collateral having a market value at least equal to 100% of the amount exceeding 75%.

All collateral must be deposited with the Federal Reserve Bank, the Federal Home Loan Bank Board, or a banking institution that is a member of the Federal Reserve System and has capital funds of not less than \$25,000,000.

Investments:

New Jersey statutes permit the Board to purchase the following types of securities:

- (1) Bonds or other obligations of the United States of America or obligations guaranteed by the United States of America;
- (2) Government money market mutual funds;

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments: (Cont'd)

- (3) Any obligation that a federal agency or a federal instrumentality has issued in accordance with an act of Congress, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest not dependent on any index or other external factor;
- (4) Bonds or other obligations of the school district or bonds or other obligations of the local unit or units within which the school district is located.
- (5) Bonds or other obligations, having a maturity date not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the "Local Authorities Fiscal Control Law", P.L. 1983, c.313 (C.40A:5A-1 et seq.). Other bonds or obligations having a maturity date not more than 397 days from the date of purchase may be approved by the Division of Investment in the Department of the Treasury for investment by local units;
- (6) Local government investment pools;
- (7) Deposits with the State of New Jersey Cash Management Fund established pursuant to section 1 of P.L. 1977, c.281 (C.52:18A-90.4); or
- (8) Agreements for the repurchase of fully collateralized securities if:
  - (a) the underlying securities are permitted investments pursuant to paragraphs (1) and (3) of this subsection a. or are bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase, issued by New Jersey school districts, municipalities, counties, and entities subject to the requirements of the "Local Authorities Fiscal Control Law," P.L. 1983, c. 313 (C.40A:5A-1 et seq.). ;
  - (b) the custody of collateral is transferred to a third party;
  - (c) the maturity of the agreement is not more than 30 days;
  - (d) the underlying securities are purchased through a public depository as defined in section 1 of P.L. 1970, c.236 (C.17:9-41); and
  - (e) a master repurchase agreement providing for the custody and security of collateral is executed; or
- (9) Deposit of funds in accordance with the following conditions:
  - (a) The funds are initially invested through a public depository as defined in section 1 of P.L. 1970, c. 236 (C.17:9-41) designated by the school district;

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 3. CASH AND CASH EQUIVALENTS AND INVESTMENTS (Cont'd)

Investments: (Cont'd)

- (b) The designated public depository arranges for the deposit of the funds in deposit accounts in one or more federally insured banks, savings banks or savings and loan associations or credit unions for the account of the school district;
- (c) 100 percent of the principal and accrued interest of each deposit is insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund;
- (d) The designated public depository acts as custodian for the school district with respect to these deposits; and
- (e) On the same date that the school district's funds are deposited pursuant to subparagraph (b) of this paragraph, the designated public depository receives an amount of deposits from customers of other financial institutions, wherever located, equal to the amounts of funds initially invested by the school district through the designated public depository.

As of June 30, 2023, cash and cash equivalents of the District consisted of the following:

	Cash and Cash Equivalents		
	Unrestricted	Restricted	Total
Checking/Money Market Accounts	\$ 7,533,215	\$ 10,412,253	\$ 17,945,468
	\$ 7,533,215	\$ 10,412,253	\$ 17,945,468

During the period ended June 30, 2023, the District did not hold any investments other than certificates of deposit. The District had no investments at June 30, 2023. The carrying amount of the Board's cash and cash equivalents at June 30, 2023, was \$17,945,468 and the bank balance was \$18,229,601.

NOTE 4. EMERGENCY RESERVE ACCOUNT

An emergency reserve account was established by Board resolution on June 30, 2023 by inclusion of \$519,834 for the accumulation of funds for use as unanticipated general fund expenditures in subsequent fiscal years. The emergency reserve account is maintained in the General Fund and its activity is included in the General Fund annual budget.

The emergency reserve is restricted to be used to accumulate funds in accordance with N.J.S.A. 18A:7F-4lc(1) to finance unanticipated General Fund expenditures required for a through and efficient education. The maximum balance permitted at any time in this reserve is the greater of \$250,000 or 1% of the General Fund budget not to exceed one million dollars. Deposits may be made to the emergency reserve account by board resolution between June 1st and June 30th of any unanticipated revenue or unexpended line-item appropriation or both. Withdrawals from the reserve require the approval of the Commissioner unless the withdrawal is necessary to meet an increase in total health care costs in excess of four percent or the withdrawal is included in the original budget certified for taxes to finance school security improvements pursuant to N.J.S.A. 18A:7G-6(c)l.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 4. EMERGENCY RESERVE ACCOUNT (Cont'd)

Beginning Balance, July 1, 2022	\$ 519,834
Ending Balance, June 30, 2023	<u>\$ 519,834</u>

NOTE 5. CAPITAL RESERVE ACCOUNT

A capital reserve account was established by the District by inclusion of \$200,000 on June 25, 2001 for the accumulation of funds for use as capital outlay expenditures in subsequent fiscal years. The capital reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

Funds placed in the capital reserve account are restricted to capital projects in the District’s approved Long Range Facilities Plan (LRFP). Upon submission of the LRFP to the State Department of Education, a district may increase the balance in the capital reserve by appropriating funds in the annual general fund budget certified for taxes or by transfer by board resolution at year end of any unanticipated revenue or unexpended line item appropriation amounts, or both.

A district may also appropriate additional amounts when the express approval of the voters has been obtained either by a separate proposal at budget time or by a special question at one of the four special elections authorized pursuant to N.J.S.A. 19:60-2. Pursuant to N.J.A.C. 6:23A-5.1(d)7, the balance in the account cannot at any time exceed the local support costs of uncompleted capital projects in its approved LRFP.

Beginning Balance, July 1, 2022	\$ 7,589,301
Add: Interest Earnings	117,818
Return of Unexpended Balance from Capital Outlay	198,805
Transfer from Unassigned Fund Balance per Board Resolution - June 30, 2023	2,000,000
Less: Budgeted Withdrawal	<u>(1,405,000)</u>
Ending Balance, June 30, 2023	<u>\$ 8,500,924</u>

The balance in the capital reserve account at June 30, 2023 does not exceed the local support costs of uncompleted capital projects in the District’s approved LRFP. The budgeted withdrawal was for use in DOE approved facilities projects, consistent with the District’s LRFP.

NOTE 6. MAINTENANCE RESERVE ACCOUNT

A maintenance reserve account in the amount of \$100,000 was established by Board resolution on June 8, 2015. These funds may be used for specific activities necessary for the purpose of keeping a school facility open and safe for use or in its original condition, and for keeping its constituent buildings systems fully and efficiently functional and for keeping their warranties valid but cannot be used for routine or capital maintenance. The purpose of the reserve is to provide funds for anticipated expenditures required to maintain a building.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 6. MAINTENANCE RESERVE ACCOUNT (Cont'd)

Pursuant to N.J.A.C. 6A:26A-4.2 funds may be deposited into the maintenance reserve account at any time by board resolution to meet the required maintenance of the District by transferring unassigned general fund balance or by transferring excess unassigned general fund balance that is anticipated to be deposited during the current fiscal year in the advertised recapitulation of balances of the subsequent fiscal year's budget that is certified for taxes.

Funds may be withdrawn from the maintenance reserve account and appropriated into the required maintenance account lines at budget time or any time during the fiscal year by Board resolution for use on required maintenance activities by school facility as reported in the comprehensive maintenance plan. Funds withdrawn from the maintenance reserve account are restricted to required maintenance appropriations and may not be transferred to any other line-item account. In any fiscal year that maintenance reserve account funds are withdrawn, unexpended required maintenance appropriations, up to the amount of maintenance reserve account funds withdrawn, shall be restored to the maintenance reserve account at fiscal year-end. At no time, shall the maintenance reserve account have a balance that exceeds four percent of the replacement cost of the current fiscal year of the District's school facilities.

If the account exceeds this maximum amount at June 30, the excess shall be restricted and designated in the subsequent fiscal year's budget. The maintenance reserve account is maintained in the general fund and its activity is included in the general fund annual budget.

The activity of the maintenance reserve for the July 1, 2022 to June 30, 2023 fiscal year is as follows:

Beginning Balance, July 1, 2022	\$	2,225,111
Add: Return of Unexpended Balance		130,866
Less: Budgeted/Board Resolution Withdrawals		<u>(1,767,873)</u>
Ending Balance, June 30, 2023	\$	<u><u>588,104</u></u>

NOTE 7. CAPITAL ASSETS

Capital asset balances and activity for the year ended June 30, 2023 were as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Adjustments/ Decreases</u>	<u>Ending Balance</u>
Business Type Activities:				
Capital Assets Being Depreciated:				
Machinery and Equipment	\$ 545,168	\$ 26,878	\$ (177,728)	\$ 394,318
Less: Accumulated Depreciation	<u>(438,681)</u>	<u>(19,612)</u>	<u>148,200</u>	<u>(310,093)</u>
Business Type Activities Capital Assets, Net of Accumulated Depreciation	<u>\$ 106,487</u>	<u>\$ 7,266</u>	<u>\$ (29,528)</u>	<u>\$ 84,225</u>



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 7. CAPITAL ASSETS (Cont'd)

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Adjustments/ Decreases</u>	<u>Ending Balance</u>
Governmental Activities:				
Capital Assets not Being Depreciated:				
Sites (Land)	\$ 229,918			\$ 229,918
Construction in Progress	2,884,460	\$ 23,149		2,907,609
Total Capital Assets Not Being Depreciated	<u>3,114,378</u>	<u>23,149</u>		<u>3,137,527</u>
Capital Assets Being Depreciated:				
Site Improvements	7,491,847			7,491,847
Buildings and Building Improvements	49,652,316			49,652,316
Machinery and Equipment	9,720,364	496,239	\$ (1,528,561)	8,688,042
Total Capital Assets Being Depreciated	<u>66,864,527</u>	<u>496,239</u>	<u>(1,528,561)</u>	<u>65,832,205</u>
Governmental Activities Capital Assets	<u>69,978,905</u>	<u>519,388</u>	<u>(1,528,561)</u>	<u>68,969,732</u>
Less Accumulated Depreciation for:				
Site Improvements	(4,335,990)	(237,397)		(4,573,387)
Buildings and Building Improvements	(19,808,815)	(650,466)		(20,459,281)
Machinery and Equipment	(7,140,411)	(476,662)	1,451,724	(6,165,349)
	<u>(31,285,216)</u>	<u>(1,364,525)</u>	<u>1,451,724</u>	<u>(31,198,017)</u>
Governmental Activities Capital Assets, Net of Accumulated Depreciation	<u>\$ 38,693,689</u>	<u>\$ (845,137)</u>	<u>\$ (76,837)</u>	<u>\$ 37,771,715</u>

The District expended \$23,149 towards construction projects in progress during the fiscal year. As of June 30, 2023, the District has \$251,993 in active construction projects.

Depreciation expense was charged to governmental functions as follows:

Regular Instruction	\$ 532,163
Special Education Instruction	122,808
School Sponsored/Other Instruction	54,581
Student and Instruction Related Services	286,550
General Administration	27,290
School Administration	68,226
Central Services	13,646
Administrative Information Technology	13,646
Operations and Maintenance of Plant	191,034
Student Transportation	54,581
	<u>\$ 1,364,525</u>

NOTE 8. TRANSFERS TO CAPITAL OUTLAY

During the fiscal year ended June 30, 2023, the District transferred \$546,485 to equipment capital outlay accounts which did not require County Superintendent approval. The District transferred \$660,288 to the capital outlay account for architectural/engineering services and construction services which required County Superintendent approval.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 9. LONG-TERM LIABILITIES

During the fiscal year ended June 30, 2023, the following changes occurred in liabilities reported in the district-wide financial statements:

	Balance 6/30/2022	Accrued	Retired	Balance 6/30/2023	Due Within One Year
Serial Bonds Payable	\$ 18,850,000		\$ 2,385,000	\$ 16,465,000	\$ 2,425,000
Unamortized Bond					
Issuance Premium	178,869		89,435	89,434	89,434
Financed Purchases Payable	779,785		258,389	521,396	259,648
Compensated Absences					
Payable	712,978	\$ 90,299	98,648	704,629	
Net Pension Liability:					
PERS	6,450,188	1,293,883		7,744,071	
Essex County	706,913		22,053	684,860	
	<u>\$ 27,678,733</u>	<u>\$ 1,384,182</u>	<u>\$ 2,853,525</u>	<u>\$ 26,209,390</u>	<u>\$ 2,774,082</u>

A. Bonds Payable:

Bonds are authorized in accordance with State law by the voters of the municipality through referendums. All bonds are retired in serial installments within the statutory period of usefulness. Bonds issued by the Board are general obligation bonds.

On March 19, 2015, the District issued serial bonds in the amount of \$18,205,000 to finance the referendum project approved by the voters in December of 2014. The bonds were issued with interest rates ranging from 2.50% to 3.00%. The bonds mature on March 15, 2017 through 2033 and will be paid from the Debt Service Fund.

On February 17, 2016, the District issued refunding school bonds of \$7,350,000 with interest rates ranging from 2.00% to 4.00% to refund \$7,435,000 of 2008 school bonds with interest rates ranging from 4.125% to 5.000%. The bonds mature on September 1, 2017 through 2024 and are non-callable and will be paid from the Debt Service Fund. The net proceeds from the issuance of the refunding bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the 2008 school bonds were called on September 1, 2018. The refunding met the requirements of an in-substance debt defeasance and the school bonds were removed from the School's government-wide financial statements.

As a result of the refunding, the District realized a total of \$497,227 in cash savings over the life of the bond issue. On a net present value basis, the savings equate to \$462,753, or 6.30%, of the bonds refunded.

On May 16, 2018, the District issued energy savings obligation refunding bonds in the amount of \$2,800,000 to finance the Energy Savings Improvement Program (ESIP). The bonds were issued with interest rates ranging from 2.000% to 5.500%. The bonds mature on July 15, 2019 through 2033 and July 15, 2026 is the first optional redemption date at 100% of par and will be paid from the General Fund. The energy savings obligation refunding bonds were issued to fund the implementation of the District's energy savings improvement plan ("ESIP"), entailing various permitted energy conservation measures under the ESIP Law, at school district facilities.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 9. LONG-TERM LIABILITIES (Cont'd)

A. Bonds Payable: (Cont'd)

The ESIP Law (P.L. 2009, c. 4) allowed the District to issue energy savings obligation refunding bonds without voter approval to fund certain improvements that result in reduced energy use, facilities for production of renewable energy or water conservation improvements (collectively, "ECMs"); provided that the value of the savings will cover the cost of the ECMs. The ESIP law provides, however, that notwithstanding any law to the contrary, energy savings obligation refunding bonds shall not be excepted from any budget or school levy limitation otherwise provided by law, and shall be funded through appropriations in the General Fund annual budget, on the basis that the costs of implemented energy conservation measures should be fully offset by energy savings to be generated by such measures (on both an annual and aggregated basis).

The District had bonds outstanding as of June 30, 2023 as follows:

Purpose	Final Maturity Date	Interest Rate	Amount
School Bonds	03/15/33	2.75-3.00%	\$ 11,770,000
Refunding School Bonds	09/01/24	4.00%	2,475,000
Energy Savings Improvement Program Bonds	07/15/33	4.00-5.50%	2,220,000
			<u>\$ 16,465,000</u>

Principal and interest due on serial bonds outstanding will be liquidated through the Debt Service Fund and the Energy Savings Improvement Program Bonds will be liquidated through the General Fund are as follows:

Fiscal Year Ending June 30,	Bonds		
	Principal	Interest	Total
2024	\$ 2,425,000	\$ 514,225	\$ 2,939,225
2025	2,395,000	438,100	2,833,100
2026	1,235,000	385,475	1,620,475
2027	1,280,000	347,775	1,627,775
2028	1,335,000	305,700	1,640,700
Thereafter 5 Years (2029-2033)	7,505,000	826,725	8,331,725
Thereafter (2034)	290,000	7,975	297,975
	<u>\$ 16,465,000</u>	<u>\$ 2,825,975</u>	<u>\$ 19,290,975</u>

B. Compensated Absences Payable:

The liability for compensated absences of the Governmental fund types is recorded in current and long-term portions. The current portion of the compensated absences balance of the governmental funds on June 30, 2023 is \$- and is shown separately from the long-term portion of compensated absences of \$704,629. The entire compensated absences balance is recorded in long-term liabilities of the governmental funds and will be liquidated through the General Fund. There is no liability for compensated absences in the Proprietary fund types.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 9. LONG-TERM LIABILITIES (Cont'd)

C. Bonds Authorized But Not Issued:

As of June 30, 2023, the Board had \$2,200,000 bonds authorized but not issued.

D. Unamortized Bond Issuance Premium:

The unamortized bond issuance premium of the governmental fund types is recorded in the noncurrent liabilities. The current portion of the unamortized bond issuance premium balance of the governmental funds is \$89,434.

E. Financed Purchases Payable:

The District has financed purchase agreements for various technology equipment valued at \$1,043,660, of which \$522,264 has been liquidated as of June 30, 2023. The financed purchase agreements are for terms of four years. The following is a schedule of the future minimum financed purchase payments and the present value of the net minimum financed purchase payments at June 30, 2023.

<u>Fiscal Year Ending</u>	<u>Amount</u>
2024	\$ 263,875
2025	263,874
Total Minimum Financed Purchases Payments	<u>527,749</u>
Less: Amount Representing Interest	<u>(6,353)</u>
Present value of net minimum financed purchase payments	<u><u>\$ 521,396</u></u>

The current portion of financed purchases payable is \$259,648, and the long-term portion is \$261,748.

F. Net Pension Liability:

The Public Employees' Retirement System's (PERS) net pension liability of the governmental fund types is recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2023 is \$-0- and the long-term portion is \$7,744,071. See Note 10 for further information on the PERS.

The Board of Education Employees' Pension Fund of Essex County's (the Plan) net pension liability of the governmental fund types are recorded in the current and long-term liabilities and will be liquidated by the General Fund. The current portion of the net pension liability at June 30, 2023 is \$-0- and the long-term portion is \$684,860. See Note 10 for further information on the Plan.

NOTE 10. PENSION PLANS

Substantially all of the Board's employees participate in one of the two contributory, defined benefit public employee retirement systems: the Teachers' Pension and Annuity Fund (TPAF) or the Public Employee's Retirement System (PERS) of New Jersey; or the Defined Contribution Retirement Program (DCRP), a tax-qualified defined contribution money purchase pension plan under Internal Revenue Code (IRC) 401(a).

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS)

Plan Description

The State of New Jersey, Public Employees' Retirement System (PERS) is a cost-sharing multiple-employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the Division). For additional information about the PERS, please refer to the Division's annual financial statements which can be found at [www.state.nj.us/treasury/pensions/annual-reports.shtml](http://www.state.nj.us/treasury/pensions/annual-reports.shtml).

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service.

The following represents the membership tiers for PERS:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 with 25 or more years of service credit before age 62 and Tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the age at which a member can receive full early retirement benefits in accordance with their respective tier. Tier 1 members can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid.

The local employers' contribution amounts are based on an actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with the full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Contributions (Cont'd)

This unfunded liability will be paid by the employer in level annual payments over a period of 15 years, beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of assets.

District contributions to PERS amounted to \$647,101 for 2023. During the fiscal year ended June 30, 2022, the State of New Jersey contributed \$16,294 to the PERS for normal pension benefits on behalf of the District.

The employee contribution rate was 7.50% effective July 1, 2018.

Special Funding Situation

A special funding situation exists for certain local employers of the PERS. The State of New Jersey, as a nonemployer, is required to pay the additional costs incurred by local employers Chapter 133, P.L. 2001. The special funding situation for Chapter 133, P.L. 2001 is due to the State paying the additional normal cost related to benefit improvements from Chapter 133. Previously, this additional normal cost was paid from the Benefit Enhancement Fund (BEF). As of June 30, 2022, there is no net pension liability associated with this special funding situation and there was no accumulated difference between the annual additional normal cost under the special funding situation and the actual State contribution through the valuation date. The State special funding situation for the fiscal year ending June 30, 2022, is the actuarially determined contribution amount that the State owes for the fiscal year ending June 30, 2022. The pension expense is deemed to be a State administrative expense due to the special funding situation.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the District's liability was \$7,744,071 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2021 which was rolled forward to June 30, 2022. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2022, the District's proportion was 0.0513%, which was a decrease of 0.031% from its proportion measured as of June 30, 2021.

For the fiscal year ended June 30, 2023, the District recognized an actual pension benefit in the amount of \$793,746 related to the District's proportionate share of the net pension liability. Additionally, for the fiscal year ended June 30, 2022, the State recognized pension expense on behalf of the District in the amount of \$16,294 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2023 financial statements.

There was no state proportionate share of net pension liability attributable to the District as of June 30, 2023.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

At June 30, 2023, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Year</u>	<u>Amortization Period in Years</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Changes in Assumptions	2018	5.63		\$ 186,152
	2019	5.21		232,628
	2020	5.16		684,052
	2021	5.13		56,762
	2022	5.04	\$ 23,994	
			<u>23,994</u>	<u>1,159,594</u>
Changes in Proportion	2018	5.63		12,241
	2019	5.21		47,157
	2020	5.16		38,963
	2021	5.13	127,470	
	2022	5.04		477,765
			<u>127,470</u>	<u>576,126</u>
Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments	2019	5.00	7,661	
	2020	5.00	230,207	
	2021	5.00	(1,435,882)	
	2022	5.00	1,518,534	
			<u>320,520</u>	
Difference Between Expected and Actual Experience	2018	5.63		7,089
	2019	5.21	17,782	
	2020	5.16	38,111	
	2021	5.13		19,081
	2022	5.04		23,120
			<u>55,893</u>	<u>49,290</u>
District Contribution Subsequent to the Measurement Date	2023	1.00	666,590	
			<u>\$ 1,194,467</u>	<u>\$ 1,785,010</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts including changes in proportion and the District contribution subsequent to the measurement date) related to pensions will be recognized in the pension benefit as follows:

Fiscal Year Ending June 30,	Total
2023	\$ (664,278)
2024	(338,428)
2025	(165,045)
2026	360,065
2027	(791)
	\$ (808,477)

Actuarial Assumptions

The total pension liability for the June 30, 2022 measurement date was determined by an actuarial valuation as of July 1, 2021 which was rolled forward to June 30, 2022. This actuarial valuation used the following actuarial assumptions:

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary Increases:	2.75 – 6.55% based on years of service
Investment Rate of Return	7.00%

Pre-retirement mortality rates were based on the Pub-2010 General Below-Median Income Employee Mortality Table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and a 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2022) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in PERS' target asset allocation as of June 30, 2022 are summarized in the following table:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	8.12%
Non-U.S. Developed Market Equity	13.50%	8.38%
Emerging Markets Equity	5.50%	10.33%
Private Equity	13.00%	11.80%
Real Estate	8.00%	11.19%
Real Assets	3.00%	7.60%
High Yield	4.00%	4.95%
Private Credit	8.00%	8.10%
Investment Grade Credit	7.00%	3.38%
Cash Equivalents	4.00%	1.75%
U.S. Treasuries	4.00%	1.75%
Risk Management Strategies	3.00%	4.91%

Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2022. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based upon 100% of the actuarially determined contributions for the State employer and 100% of actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments in determining the total pension liability.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

A. Public Employees' Retirement System (PERS) (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2022 calculated using the discount rate as disclosed below, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	At 1% Decrease (6.00%)	At Current Discount Rate (7.00%)	At 1% Increase (8.00%)
District's proportionate share of the Net Pension Liability	\$ 9,948,862	\$ 7,744,071	\$ 5,867,704

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued PERS financial statements.

B. Teachers' Pension and Annuity Fund (TPAF)

Plan Description

The State of New Jersey, Teachers' Pension and Annuity Fund (TPAF) is a cost-sharing multiple-employer defined benefit pension plan with a special funding situation, by which the State of New Jersey (the State) is responsible to fund 100% of the employer contributions, excluding any local employer early retirement incentive (ERI) contributions. The TPAF is administered by the State of New Jersey Division of Pensions and Benefits (the Division). For additional information about the TPAF, please refer to the Division's annual financial statements which can be found at [www.state.nj.us/treasury/pensions/annual-reports.shtml](http://www.state.nj.us/treasury/pensions/annual-reports.shtml).

Benefits Provided

The vesting and benefit provisions are set by N.J.S.A. 18A:66. TPAF provides retirement, death and disability benefits. All benefits vest after ten years of service. Members are always fully vested for their own contributions and, after three years of service credit, become vested for 2% of related interest earned on the contributions. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

The following represents the membership tiers for TPAF:

Tier	Definition
1	Members who were enrolled prior to July 1, 2007
2	Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
3	Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
4	Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
5	Members who were eligible to enroll on or after June 28, 2011

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Benefits Provided (Cont'd)

Service retirement benefits of 1/55<sup>th</sup> of final average salary for each year of service credit is available to Tiers 1 and 2 members upon reaching age 60 and to Tier 3 members upon reaching age 62. Service retirement benefits of 1/60<sup>th</sup> of final average salary for each year of service credit is available to Tier 4 members upon reaching age 62 and to Tier 5 members upon reaching age 65. Early retirement benefits are available to Tiers 1 and 2 members before reaching age 60, to Tiers 3 and 4 before age 62 with 25 or more years of service credit and Tier 5 before age 65 with 30 or more years of service credit. Benefits are reduced by a fraction of a percent for each month that a member retires prior to the retirement age for his/her respective tier. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

Contributions

The contribution policy for TPAF is set by N.J.S.A. 18A:66 and requires contributions by active members and contributing members. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount, which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. For fiscal year 2022, the State's pension contribution was more than the actuarial determined amount.

Special Funding Situation

The employer contributions for local participating employers are legally required to be funded by the State in accordance with N.J.S.A. 18:66-33. Therefore, these local participating employers are considered to be in a special funding situation as defined by GASB Statement No. 68 and the State is treated as a nonemployer contributing entity. Since the local participating employers do not contribute directly to the plan (except for employer specific financed amounts), there is no net pension liability or deferred outflows or inflows to report in the financial statements of the local participating employers, such as the District. However, the notes to the financial statements of the local participating employers must disclose the portion of the nonemployer contributing entities' total proportionate share of the net pension liability that is associated with the local participating employer. In addition, each local participating employer must recognize pension expense associated with the employer as well as revenue in an amount equal to the nonemployer contributing entities' total proportionate share of the collective pension expense associated with the local participating employer. During the fiscal year ended 2023, the State of New Jersey contributed \$7,736,969 to the TPAF for normal pension benefits on behalf of the District, which is more than the contractually required contribution of \$2,608,047.

The employee contribution rate was 7.50% effective July 1, 2018.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the State's proportionate share of the net pension liability associated with the District was \$96,907,348. The net pension liability was measured as of June 30, 2022, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2021 which was rolled forward to June 30, 2022.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2022, the District's proportion was 0.1878%, which was an increase of 0.0062% from its proportion measured as of June 30, 2021.

District's Proportionate Share of the Net Pension Liability	\$ - 0 -
State's Proportionate Share of the Net Pension Liability Associated to the District	<u>96,907,348</u>
Total	<u>\$ 96,907,348</u>

For the fiscal year ended June 30, 2022, the State recognized pension expense on behalf of the District in the amount of \$2,608,047 and the District recognized pension expense and revenue for that same amount in the fiscal year ended June 30, 2023 financial statements.

The State reported collective deferred outflows of resources and deferred inflows of resources (excluding employer specific amounts) related to pensions from the following sources:

	Year of Deferral	Amortization Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Assumptions	2015	8.30	\$ 213,742,984	
	2016	8.30	1,695,809,748	
	2017	8.30		\$ 3,681,530,748
	2018	8.29		2,705,362,525
	2019	8.04		2,012,738,111
	2020	7.99	1,007,402,060	
	2021	7.93		11,041,509,093
	2022	7.83	<u>96,143,072</u>	
			<u>3,013,097,864</u>	<u>19,441,140,477</u>
Difference Between Expected and Actual Experience	2015	8.30	13,201,022	
	2016	8.30		21,088,845.00
	2017	8.30	65,502,212	
	2018	8.29	474,592,771	
	2019	8.04		78,198,040
	2020	7.99		5,368,990
	2021	7.93	146,524,969	
2022	7.83		<u>18,009,041</u>	
			<u>699,820,974</u>	<u>122,664,916</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

	Year of Deferral	Amortization Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Net Difference Between Projected and Actual	2019	5.00	\$ 36,220,692	
Investment Earnings on Pension Plan Investments	2020	5.00	482,791,080	
	2021	5.00	(2,665,975,358)	
	2022	5.00	3,319,334,659	
			<u>1,172,371,073</u>	
			<u>\$ 4,885,289,911</u>	<u>\$ 19,563,805,393</u>

Amounts reported by the State as collective deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense excluding that attributable to employer-paid members contributions as follows:

Fiscal Year Ending June 30,	Total
2023	\$ (2,658,825,381)
2024	(3,823,762,872)
2025	(3,351,102,048)
2026	(1,509,375,379)
2027	(1,647,727,819)
Thereafter	(1,687,721,983)
	<u>\$ (14,678,515,482)</u>

Actuarial Assumptions

The total pension liability for the June 30, 2022 measurement date was determined by an actuarial valuation as of July 1, 2021 which was rolled forward to June 30, 2022. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

Inflation Rate	
Price	2.75%
Wage	3.25%
Salary Increases:	2.75 – 5.65% based on years of service
Investment Rate of Return	7.00%

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Actuarial Assumptions (Cont'd)

Pre-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Employee mortality table with a 93.9% adjustment for males and 85.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 Teachers Above-Median Income Healthy Retiree mortality table with a 114.7% adjustment for males and a 99.6% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Disability mortality rates were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 106.3% adjustment for males and 100.3% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

Benefit Changes

There were none.

Changes of Actuarial Assumptions

In the July 1, 2021 actuarial valuation the salary increases were 2.75% – 5.65% based on years of service while in the July 1, 2020 actuarial valuation the salary increases were 1.55%-4.45% through 2026 and 2.75%-5.65% thereafter based on years of service.

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021. The actuarial assumptions used in the July 1, 2020 actuarial valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

Long Term Expected Rate of Return

In accordance with State statute, the long-term expected rate of return on pension plan investments (7.00% at June 30, 2022) is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and Division of Pensions and Benefits, the Board of Trustees and the actuaries. The long-term expected rate of return was determined using a building block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in TPAF's target asset allocation as of June 30, 2022 are summarized in the table on the following page.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Long Term Expected Rate of Return (Cont'd)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
U.S. Equity	27.00%	8.12%
Non-U.S. Developed Market Equity	13.50%	8.38%
Emerging Markets Equity	5.50%	10.33%
Private Equity	13.00%	11.80%
Real Estate	8.00%	11.19%
Real Assets	3.00%	7.60%
High Yield	4.00%	4.95%
Private Credit	8.00%	8.10%
Investment Grade Credit	7.00%	3.38%
Cash Equivalents	4.00%	1.75%
U.S. Treasuries	4.00%	1.75%
Risk Management Strategies	3.00%	4.91%

Discount Rate – TPAF

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2022. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers will be made based on 100% of the actuarially determined contributions for the State. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all projected benefit payments in determining the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the State's proportionate share of the net pension liability associated with the District as of June 30, 2022 calculated using the discount rate as disclosed above, as well as what the State's net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	<u>June 30, 2022</u>		
	<u>At 1% Decrease (6.00%)</u>	<u>At Current Discount Rate (7.00%)</u>	<u>At 1% Increase (8.00%)</u>
State's Proportionate Share of the Net Pension Liability Associated with the District	\$ 113,625,925	\$ 96,907,348	\$ 82,824,048

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

B. Teachers' Pension and Annuity Fund (TPAF) (Cont'd)

Pension Plan Fiduciary Net Position

Detailed information about the TPAF's fiduciary net position is available in the separately issued TPAF financial statements.

C. Defined Contribution Retirement Program (DCRP)

Prudential Financial jointly administers the DCRP investments with the NJ Division of Pensions and Benefits. If an employee is ineligible to enroll in the PERS or TPAF, the employee may be eligible to enroll in the DCRP. DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting is immediate upon enrollment for members of the DCRP.

The State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, issues publicly available financial reports that include the financial statements and required supplementary information of the DCRP. The financial reports may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pensions and Benefits, PO Box 295, Trenton, New Jersey, 08625-0295.

Employers are required to contribute at an actuarially determined rate. Employee contributions are based on percentages of 5.50% for DCRP of employees' annual compensation, as defined. The DCRP was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 and expanded under the provisions of Chapter 89, P.L. 2008. Employee contributions for DCRP are matched by a 3% employer contribution.

For DCRP, the District recognized pension expense of \$47,646 for the fiscal year ended June 30, 2023. Employee contributions to DCRP amounted to \$59,919 for the year ended June 30, 2023.

D. Board of Education Employees' Pension Fund of Essex County (the "Plan")

Plan Description

The Board of Education Employees' Pension Fund of Essex County (the "Plan"), is a multiple-employer contributory defined benefit plan that provides pension and life insurance benefits to employees of the Boards of Education within Essex County who were employed before July 1, 1981, except temporary employees and employees eligible for coverage under any New Jersey State administered pension plan created under prior New Jersey laws.

The Plan became effective April 16, 1929. Pursuant to New Jersey Public Law enacted in 1980, members were given the option to transfer their membership in the Plan to the PERS. Approximately 2,775 members, 58% of the membership, elected to transfer to PERS effective July 1, 1981. The Plan is closed to new entrants.

The plan is not subject to filing requirements of the Employee Retirement Income Security Act of 1974 (ERISA) and members' accrued benefits are not guaranteed by the Pension Benefit Guaranty Corporation (PBGC).



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

D. Board of Education Employees' Pension Fund of Essex County (the "Plan") (Cont'd)

Plan Membership

At June 30, 2022, pension plan membership consisted of the following:

	2022
Retirees and beneficiaries currently receiving benefits	377
Active Fund members	6
Inactive Fund members	8
Total	391
Number of participating employers (Boards)	17

Benefits Provided

The Plan provides for service retirement, a special veterans benefit, early retirement, disability retirement and deferred (vested) retirement benefits.

Contributions

Contributions are made by the members at 3%, the maximum contribution rate required by statute, of their annual compensation. Contributions made by the Boards are determined annually based upon actuarial valuations. The Boards are required to reimburse the Plan for administrative expenses and the cost of living increase associated with its retirees. Plan provisions and contribution requirements are established by New Jersey state statute and may be amended by the State of New Jersey. District contributions to the Plan amounted to \$96,900 for fiscal year 2023.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2023, the District reported a liability of \$684,860 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2023. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined. At June 30, 2023, the District's proportion was 2.175%, which was a decrease of 0.071% from its proportion measured as of June 30, 2022.

For the fiscal year ended June 30, 2023, the District recognized a pension expense of \$57,493. At June 30, 2023, the District reported deferred outflows and inflows of resources related to pension from the sources noted in the table on the following page.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

D. Board of Education Employees' Pension Fund of Essex County (the "Plan") (Cont'd)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Cont'd)

	Amortization Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Net Difference Between Projected and Actual Investment Earnings on Pension Plan Investments			
2019	5.00	\$ (7,145)	
2020	5.00	(16,907)	
2021	5.00	(93,170)	
2022	5.00	209,850	
2023	5.00	20,632	
		113,260	
District Contribution Subsequent to the Measurement Date	1.00	53,672	
		\$ 166,932	\$ - 0 -

Amounts reported as deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30,	Total
2024	\$ 9,934
2025	17,079
2026	25,532
2027	56,589
Thereafter	4,126
	\$ 113,260

Actuarial Assumptions

The total pension liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of June 30, 2023. This actuarial valuation used the actuarial assumptions on the following page, applied to all periods in the measurement.

Inflation Rate	2.00%
Salary Increases	3.00%

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

D. Board of Education Employees' Pension Fund of Essex County (the "Plan") (Cont'd)

Actuarial Assumptions (Cont'd)

Investment Rate of Return	5.00%
Cost of Living Adjustments ("COLA")	2.00%

Mortality Rates:

Active members, inactive members and healthy retirees:  
110% of PubG-2010 mortality tables with MP-2018 mortality projection.

Disabled retirees:  
110% of PubNS-2010 mortality tables with MP-2018 mortality projection.

The retirement rates were extended from 100% at age 67 and older to 20% at ages 67 through 79 and 100% at age 80 or older.

Long Term Expected Rate of Return

The long-term expected rate of return on Plan investments was determined using a building block method in which best estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

Best estimates of arithmetic real rates of return for each major asset class including in the Plan's target asset allocation as of June 30, 2023 are summarized in the following table:

Asset Class	Long-Term Expected Real Rate of Return *
U.S. Fixed Income	2.01%
U.S. Domestic Equity	7.31%
* - Net of 2.0% inflation assumption	

Discount Rate

The discount rate used to measure the total pension liability was 5.00% for the year ended June 30, 2023. The projection of cash flows used to determine the discount rate assumed that contributions will be made at the actuarially determined amount, including the reimbursement of administrative expenses and COLA payments. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current Plan participants. Therefore, the long-term expected rate of return on Plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 10. PENSION PLANS (Cont'd)

D. Board of Education Employees' Pension Fund of Essex County (the "Plan") (Cont'd)

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the District's proportionate share of the collective net pension liability as of June 30, 2023 calculated using the discount rate of 5.00%, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2023		
	At 1% Decrease (4.00%)	At Current Discount Rate (5.00%)	At 1% Increase (6.00%)
District's proportionate share of the Net Pension Liability	\$ 899,415	\$ 684,860	\$ 498,353

Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in the separately issued Plan financial statements.

NOTE 11. RISK MANAGEMENT

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. Health Benefits are provided by Horizon Blue Cross Blue Shield.

Property and Liability Insurance

The Caldwell-West Caldwell School District is a member of the School Alliance Insurance Fund (the "Fund"). This public entity risk management pool provides general liability, property and automobile coverage and workers' compensation for its members. A complete schedule of insurance coverage can be found in the Statistical Section of this Annual Comprehensive Financial Report.

The Fund is a risk-sharing public entity risk pool that is an insured and self-administered group of school boards established for the purpose of providing low-cost insurance for its respective members in order to keep local property taxes to a minimum. Each member appoints an official to represent their respective entity for the purpose of creating a governing body from which officers for the Fund are elected.

As a member of this Fund, the District could be subject to supplemental assessments in the event of deficiencies. If the assets of the Fund were to be exhausted, members would become responsible for their respective shares of the Fund's liabilities. The Fund can declare and distribute dividends to members upon approval of the State of New Jersey Department of Banking and Insurance. These distributions are divided among the members in the same ratio as their individual assessment related to the total assessment of the membership body.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 11. RISK MANAGEMENT (Cont'd)

Property and Liability Insurance (Cont'd)

Selected, summarized financial information for the Fund as of June 30, 2023 is as follows:

	<u>School Alliance Insurance Fund</u>
Total Assets	\$ 55,099,784
Net Position	\$ 19,896,776
Total Revenue	\$ 53,694,476
Total Expenses	\$ 54,788,356
Change in Net Position	\$ (1,093,880)
Members Dividends	\$ - 0 -

Financial statements for the Fund are available at the Fund's Executive Director's Office:

Public Entity Group Administrative Services  
51 Everett Drive  
Suite B-40  
West Windsor, NJ 08550

New Jersey Unemployment Compensation Insurance

The District has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan, the District is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The District is billed quarterly for amounts due to the State. The following is a summary of District contributions, interest earned, employee contributions, reimbursements to the State for benefits paid and the ending balance of the District's Unemployment Compensation Restricted Fund Balance in the General Fund for the current and previous two years.

<u>Fiscal Year</u>	<u>District Contributions</u>	<u>Interest Earned</u>	<u>Employee Contributions</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2022-2023	\$ - 0 -	\$ 3,395	\$ 109,266	\$ 118,186	\$ 197,204
2021-2022	- 0 -	497	130,712	92,987	202,729
2020-2021	- 0 -	328	135,093	99,732	164,507

NOTE 12. ECONOMIC DEPENDENCY

The Board of Education receives a substantial amount of its support from federal and state governments. A significant reduction in the level of support, if this were to occur, may have an effect on the Board of Education's programs and activities.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 13. INTERFUND RECEIVABLES AND PAYABLES

Fund	Interfund Receivable	Interfund Payable
General Fund	\$ 83,396	
Special Revenue Fund	3,750	
Capital Projects Fund		\$ 79,205
Enterprise Fund - Food Service		7,467
Enterprise Fund - Continuing Education		474
	\$ 87,146	\$ 87,146

The interfund payable in the Capital Projects Fund represents interest earnings that are due to the General Fund. The interfund payable in the Continuing Education Fund represents cash advanced in the prior year. The interfund receivable in the Special Revenue Fund is a deposit error due from Food Service Fund. The interfund payable in the Food Service Fund is for an overpayment by the General Fund of government reimbursements turned over to the Food Service Fund.

NOTE 14. DEFERRED COMPENSATION

The Board offers its employees a choice of the following deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, which are administered by the entities listed below, permit participants to defer a portion of their salary until future years. Amounts deferred under the plans are not available to employees until termination, retirement, death or unforeseeable emergency.

The plan administrators for the 403(b) plans are as follows:

Variable Annuity Life (VALIC) AXA Equivest Penserv	NJ Pension Supplemental Annuity Vanguard Group
----------------------------------------------------------	---------------------------------------------------

AXA Equivest and Vanguard Group are the plan administrators for the District's Internal Revenue Code Section 457 plans.

NOTE 15. TAX CALENDAR

Property taxes are levied as of January 1 on property values assessed as of the previous calendar year. The tax levy is divided into two billings. The first billing is an estimate of the current year's levy based on the prior year's taxes. The second billing reflects adjustments to the current year's actual levy. The final tax bill is usually mailed on or before June 14th, along with the first half estimated tax bills for the subsequent year.

The first half estimated taxes are divided into two due dates, February 1 and May 1. The final tax bills are also divided into two due dates, August 1 and November 1. A ten-day grace period is usually granted before the taxes are considered delinquent and there is an imposition of interest charges. A penalty may be assessed for any unpaid taxes in excess of \$10,000 at December 31 of the current year. Unpaid taxes of the current and prior year may be placed in lien at a tax sale held after December 10. Taxes are collected by the constituent municipality and are remitted to the school district on a predetermined mutually agreed-upon schedule.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 16. COMMITMENTS AND CONTINGENT LIABILITIES

Grant Programs

The School District participates in state and federally assisted grant programs. The programs are subject to program compliance audits by grantors or their representatives. The School District is potentially liable for expenditures which may be disallowed pursuant to terms of these grant programs. Management is not aware of any material items of noncompliance which would result in the disallowance of program expenditures.

Litigation

The District is periodically involved in claims or lawsuits arising in the normal course of business. There is a pending lawsuit regarding a former employee of the District. The case is in the early stages of litigation, and it cannot be determined at this point what the ultimate outcome of this lawsuit may be.

Encumbrances

At June 30, 2023, there were encumbrances as detailed below in the governmental funds. All the governmental funds are considered to be major funds:

General Fund	Special Revenue Fund	Total Governmental Funds
\$ 3,767,287	\$ 922,469	\$ 4,689,756

On the District’s Governmental Funds Balance Sheet as of June 30, 2023, \$-0- is assigned for year-end encumbrances in the Special Revenue Fund, which is \$922,469 less than the actual year-end encumbrances on a budgetary basis. Encumbrances are not recognized on a GAAP basis and are reflected as either a reduction in grants receivables or an increase in unearned revenue.

NOTE 17. ACCOUNTS PAYABLE

The following accounts payable existed as of June 30, 2023:

	Governmental Funds		District Contribution	Total	Business- Type Activities
	General Fund	Special Revenue Fund	Subsequent to the Measure- ment Date	Governmental Activities	Proprietary Funds
Due to State of New Jersey			\$ 666,590	\$ 666,590	
Vendors	\$ 884,594	\$ 101,966		986,560	\$ 79,259
Payroll Deductions and Withholdings	67,736			67,736	
	\$ 952,330	\$ 101,966	\$ 666,590	\$ 1,720,886	\$ 79,259

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 18. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB)

State Health Benefit Program Fund – Local Education Retired Employees Plan

General Information about the OPEB Plan

Plan Description and Benefits Provided

The District is in a “special funding situation”, as described in GASB Codification Section P50, in that OPEB contributions and expenses are legally required to be made by and are the sole responsibility of the State of New Jersey, not the District.

The State of New Jersey reports a liability as a result of its statutory requirements to pay other post-employment (health) benefits for the State Health Benefit Local Education Retired Employees Plan. The State Health Benefit Local Education Retired Employees Plan is a multiple-employer defined benefit OPEB plan that is administered on a pay-as-you-go basis. Accordingly, no assets are accumulated in a qualifying trust that meets the criteria in paragraph 4 of GASB Statement No. 75, *Accounting and Financial Reporting for the Postemployment Benefits Other than Pensions*. The State Health Benefits Local Education Retired Employees Plan provides medical, prescription drug, and Medicare Part B reimbursement to retirees and their covered dependents of local education employers.

The employer contributions for the participating local education employers are legally required to be funded by the State of New Jersey in accordance with N.J.S.A. 52:14-17.32f. According to N.J.S.A. 52:14-17.32f, the State provides employer-paid coverage to employees who retire from a board of education or county college with 25 years or more of service credit in, or retires on a disability pension from, one or more of the following plans: the Teachers’ Pension and Annuity Fund (TPAF), the Public Employees’ Retirement System (PERS), the Police and Firemen Retirement System (PFRS), or the Alternate Benefit Program (ABP). Pursuant to Chapter 78, P.L. 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 years or more of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree’s annual retirement benefit and level of coverage.

The total nonemployer OPEB liability does not include certain other postemployment benefit obligations that are provided by the local education employers. The reporting of these benefits is the responsibility of the individual education employers.

For additional information about the State Health Benefit Local Education Retired Education Plan, please refer to the Division’s annual financial statements which can be found at <https://www.state.nj.us/treasury/pensions/gasb-notice-opeb.shtml>.

Employees Covered by Benefit Terms

At June 30, 2021, the plan membership consisted of the following:

Inactive Plan Members or Beneficiaries Currently Receiving Benefit Payments	151,669
Active Plan Members	<u>213,148</u>
Total	<u><u>364,817</u></u>



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 18. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired Employees Plan

Total Nonemployer OPEB Liability

The total nonemployer OPEB liability as of June 30, 2022 was determined by an actuarial valuation as of June 30, 2021, which was rolled forward to June 30, 2022.

Actuarial Assumptions and Other Inputs

The actuarial assumptions vary for each plan member depending on the pension plan the member is enrolled in. This actuarial valuation used the following actuarial assumptions, applied to all periods in the measurement.

	TPAF/ABP	PERS	PFRS
Salary Increases:	2.75 - 4.25% based on years of service	2.75 - 6.55% based on years of service	3.25 - 16.25% based on years of service

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of the TPAF, PERS and PFRS experience studies prepared for July 1, 2018 – June 30, 2021.

Mortality Rates

Pre-retirement mortality rates were based on the Pub-2010 Healthy “Teachers” (TPAF/ABP), “General” (PERS), and “Safety” (PFRS) classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Post-retirement mortality rates were based on the Pub-2010 “General” classification headcount-weighted mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021. Disability mortality was based on the Pub-2010 “General” classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021 for current disabled retirees. Future disabled retirees were based on the Pub-2010 “Safety” (PFRS), “General” (PERS) and “Teachers” (TPAF/ABP) classification headcount-weighted disabled mortality table with fully generational mortality improvement projections from the central year using Scale MP-2021.

Health Care Trend Assumptions

For pre-Medicare medical benefits, the trend rate is initially 6.25% and decreases to a 4.50% long term trend rate after eight years. For post-65 medical benefits PPO, the trend is initially -1.99% in fiscal year 2023, increasing to 13.44% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For HMO the trend is initially -3.54% in fiscal year 2023, increasing to 15.19% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For prescription drug benefits, the initial trend rate is 8.00% and decreases to a 4.50% long term rate after eight years. For the Medicare Part B reimbursement, the trend rate is 5.00%.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 18. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired Employees Plan

Discount Rate

The discount rate used to measure the total OPEB liability was 3.54%. This represents the municipal bond rate as chosen by the State of New Jersey Division of Pensions and Benefits. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

Changes in the State’s Proportionate Share of the Total OPEB Liability Associated with the District

	<u>Total OPEB Liability</u>
Balance at June 30, 2021	\$ 100,166,474
Changes for Year:	
Service Cost	4,896,297
Interest on the Total OPEB Liability	2,234,705
Changes of Assumptions	(22,620,931)
Differences between Expected and Actual Experience	1,790,960
Gross Benefit Payments by the State	(2,213,541)
Contributions from Members	71,012
Net Changes	<u>(15,841,498)</u>
Balance at June 30, 2022	<u>\$ 84,324,976</u>

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Discount Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2022, calculated using the discount rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	At 1% Decrease (2.54%)	At Discount Rate (3.54%)	At 1% Increase (4.54%)
Total OPEB Liability Attributable to the District	\$ 99,115,139	\$ 84,324,976	\$ 72,471,400

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

NOTE 18. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired Employees Plan

Sensitivity of the Total Nonemployer OPEB Liability Attributable to the District to Changes in the Healthcare Trend Rate

The following presents the total nonemployer OPEB Liability attributable to the District as of June 30, 2022, calculated using the healthcare trend rate as disclosed in this note, as well as what the total nonemployer OPEB liability attributable to the District would be if it were calculated using a healthcare trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	June 30, 2022		
	1% Decrease	Healthcare Cost Trend Rate	1% Increase
Total OPEB Liability Attributable to the District	\$ 69,699,747	\$ 84,324,976	\$ 103,536,103

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2023 the District recognized OPEB expense of \$2,797,749 as determined by the State of New Jersey Division of Pensions and Benefits. This expense and the related offsetting revenue are for benefits provided by the State through a defined benefit OPEB plan that meets the criteria in GASB Codification Section P50, in which there is a special funding situation.

At June 30, 2022, the State had deferred outflows of resources and deferred inflows of resources related to OPEB associated with the District from the following sources.

	Deferral Year	Period in Years	Deferred Outflows of Resources	Deferred Inflows of Resources
Changes in Assumptions	2017	9.54		\$ 4,378,243
	2018	9.51		4,178,089
	2019	9.29	\$ 589,883	
	2020	9.24	13,927,401	
	2021	9.24	77,234	
	2022	9.13		20,143,283
			14,594,518	28,699,615
Differences Between Expected and Actual Experience	2018	9.51		3,949,595
	2019	9.29		6,942,957
	2020	9.24	12,980,884	
	2021	9.24		14,852,838
	2022	9.13	2,074,470	
			15,055,354	25,745,390
Changes in Proportion	N/A	N/A	928,013	2,222,314
			\$ 30,577,885	\$ 56,667,319

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE BASIC FINANCIAL STATEMENTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
 (Continued)

NOTE 18. POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS (OPEB) (Cont'd)

State Health Benefit Program Fund – Local Education Retired Employees Plan

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB (Cont'd)

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30,	Total
2023	\$ (4,190,989)
2024	(4,190,989)
2025	(4,190,989)
2026	(3,622,064)
2027	(2,071,144)
Thereafter	(6,528,958)
	\$ (24,795,133)

SCHEDULES OF REQUIRED  
SUPPLEMENTARY INFORMATION

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
District's proportion of the Net Pension Liability	0.0593593597%	0.0615338408%	0.0595188544%	0.0552849481%	0.0547999042%	0.0539035746%	0.0534901260%	0.0544480545%	0.0513145407%
District's proportionate share of the Net Pension Liability	\$ 11,113,696	\$ 13,813,114	\$ 17,627,777	\$ 12,869,452	\$ 10,789,828	\$ 9,712,606	\$ 8,722,841	\$ 6,450,188	\$ 7,744,071
District's Covered Employee Payroll	\$ 3,913,666	\$ 3,914,297	\$ 3,855,789	\$ 3,795,373	\$ 3,764,162	\$ 3,857,081	\$ 4,039,621	\$ 3,892,642	\$ 3,832,559
District's proportionate share of the Net Pension Liability as a percentage of its Covered Employee Payroll	283.97%	352.89%	457.18%	339.08%	286.65%	251.81%	215.93%	165.70%	202.06%
Plan Fiduciary Net Position as a percentage of the Total Pension Liability	52.08%	47.93%	40.14%	48.10%	53.60%	56.27%	58.32%	70.33%	62.91%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF DISTRICT CONTRIBUTIONS  
PUBLIC EMPLOYEES RETIREMENT SYSTEM  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
Contractually Required Contribution	\$ 489,350	\$ 529,026	\$ 534,791	\$ 520,864	\$ 548,108	\$ 527,649	\$ 585,155	\$ 637,650	\$ 647,101
Contributions in relation to the Contractually Required Contribution	(489,350)	(529,026)	(534,791)	(520,864)	(548,108)	(527,649)	(585,155)	(637,650)	(647,101)
Contribution Deficiency/(Excess)	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -
District's Covered Employee Payroll	\$ 3,914,297	\$ 3,855,789	\$ 3,795,373	\$ 3,764,162	\$ 3,857,081	\$ 4,039,621	\$ 3,892,642	\$ 3,832,559	\$ 3,927,090
Contributions as a percentage of Covered Employee Payroll	12.50%	13.72%	14.09%	13.84%	14.21%	13.06%	15.03%	16.64%	16.48%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF STATE'S PROPORTIONATE SHARE OF THE  
NET PENSION LIABILITY ASSOCIATED WITH THE DISTRICT  
TEACHERS' PENSION AND ANNUITY FUND  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
State's proportion of the Net Pension Liability attributable to the District	0.1807731877%	0.1725556498%	0.1677900007%	0.1777261680%	0.1778345545%	0.1815071639%	0.1779249825%	0.1816714619%	0.1878252646%
State's proportionate share of the Net Pension Liability attributable to the District	\$ 96,617,385	\$ 109,062,539	\$ 131,994,298	\$ 119,829,391	\$ 113,134,524	\$ 111,392,660	\$ 117,161,460	\$ 87,338,898	\$ 96,907,348
District's Covered Employee Payroll	\$ 16,272,569	\$ 18,859,397	\$ 18,225,898	\$ 18,474,319	\$ 19,273,897	\$ 20,030,023	\$ 21,858,870	\$ 21,418,898	\$ 21,513,664
State's proportionate share of the Net Pension Liability attributable to the District as a percentage of the District's Covered Employee Payroll	593.74%	578.29%	724.21%	648.63%	586.98%	556.13%	535.99%	407.77%	450.45%
Plan Fiduciary Net Position as a percentage of the Total Pension Liability	33.64%	28.71%	22.33%	25.41%	26.49%	26.95%	24.60%	35.52%	32.29%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF STATE CONTRIBUTIONS  
TEACHERS' PENSION AND ANNUITY FUND  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
Contractually Required Contribution	\$ 5,198,922	\$ 6,659,250	\$ 9,917,535	\$ 8,301,173	\$ 6,595,347	\$ 6,570,237	\$ 7,285,598	\$ 2,055,123	\$ 2,608,047
Contributions in relation to the Contractually Required Contribution	(624,840)	(925,660)	(1,929,171)	(2,618,875)	(3,569,808)	(3,902,577)	(5,280,970)	(7,732,121)	(7,736,969)
Contribution Deficiency/(Excess)	\$ 4,574,082	\$ 5,733,590	\$ 7,988,364	\$ 5,682,298	\$ 3,025,539	\$ 2,667,660	\$ 2,004,628	\$ (5,676,998)	\$ (5,128,922)
District's Covered Employee Payroll	\$ 18,859,397	\$ 18,225,898	\$ 18,474,319	\$ 19,273,897	\$ 20,030,023	\$ 21,858,870	\$ 21,418,898	\$ 21,513,664	\$ 21,933,604
Contributions as a percentage of Covered Employee Payroll	3.31%	5.08%	10.44%	13.59%	17.82%	17.85%	24.66%	35.94%	35.27%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF CHANGES IN THE STATE'S PROPORTIONATE SHARE OF THE TOTAL OPEB LIABILITY  
ASSOCIATED WITH THE DISTRICT AND RELATED RATIOS  
LAST SIX FISCAL YEARS

	Fiscal Year Ending June 30,					
	2017	2018	2019	2020	2021	2022
Service Cost	\$ 4,102,223	\$ 3,412,214	\$ 3,059,772	\$ 3,148,269	\$ 5,686,498	\$ 4,896,297
Interest Cost	2,863,647	3,324,872	3,136,760	2,545,155	2,598,424	2,234,705
Changes of Benefit Terms	(11,853,755)	(9,069,540)	1,051,621	20,965,007	(106,615)	(22,620,931)
Changes in Assumptions		(7,065,782)	(13,650,304)	19,520,807	(20,902,838)	1,790,960
Differences between Expected and Actual Experience	77,163	73,040	64,179	60,562	66,429	71,012
Member Contributions	(2,095,535)	(2,113,339)	(2,165,088)	(1,998,096)	(2,046,830)	(2,213,541)
Gross Benefit Payments	(6,906,257)	(11,438,535)	(8,503,060)	44,241,704	(14,606,110)	(15,841,498)
Net Change in Total OPEB Liability	97,378,732	90,472,475	79,033,940	70,530,880	114,772,584	100,166,474
Total OPEB Liability - Beginning	\$ 90,472,475	\$ 79,033,940	\$ 70,530,880	\$ 114,772,584	\$ 100,166,474	\$ 84,324,976
Total OPEB Liability - Ending	\$ 22,081,687	\$ 22,269,692	\$ 23,038,059	\$ 23,887,104	\$ 25,898,491	\$ 25,311,540
District's Covered Employee Payroll *	410%	355%	306%	480%	387%	333%
Total OPEB Liability as a Percentage of Covered Employee Payroll						

\* - Covered payroll for the fiscal years ending June 30, 2017 through 2022 are based on the payroll on the June 30, 2016 through 2021 census data.

Note: This schedule does not contain ten years of information as GASB No. 75 was implemented during the fiscal year ended June 30, 2018.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY  
BOARD OF EDUCATION EMPLOYEES' PENSION FUND OF ESSEX COUNTY  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
District's Proportion of the Net Pension Liability	2.8052491%	2.7948026%	2.7409447%	2.4263189%	2.3722327%	2.5098843%	2.3903214%	2.2463204%	2.1750637%
District's Proportionate Share of the Net Pension Liability	\$ 1,080,551	\$ 1,011,675	\$ 783,367	\$ 762,507	\$ 791,633	\$ 668,002	\$ 515,008	\$ 706,913	\$ 684,860
District's Covered Employee Payroll	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-
District's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Employee Payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Plan Fiduciary Net Position (*) as a Percentage of the Total Pension Liability	76.05%	75.39%	79.51%	77.36%	75.78%	79.52%	83.63%	74.53%	73.52%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES  
SCHEDULE OF DISTRICT CONTRIBUTIONS  
BOARD OF EDUCATION EMPLOYEES' PENSION FUND OF ESSEX COUNTY  
LAST NINE FISCAL YEARS

	Fiscal Year Ending June 30,								
	2015	2016	2017	2018	2019	2020	2021	2022	2023
Contractually Required Contribution	\$ 164,185	\$ 145,337	\$ 113,008	\$ 95,190	\$ 83,301	\$ 90,550	\$ 111,298	\$ 103,558	\$ 96,900
Contributions in Relation to the Contractually Required Contribution	(164,185)	(145,337)	(113,008)	(95,190)	(83,301)	(90,550)	(111,298)	(103,558)	(96,900)
Contribution Deficiency (Excess)	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-
District's Covered Employee Payroll	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-
Contributions as a Percentage of Covered Employee Payroll	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Note: This schedule does not contain ten years of information as GASB No. 68 was implemented during the fiscal year ended June 30, 2015.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

A. PUBLIC EMPLOYEES' RETIREMENT SYSTEM

Benefit Changes

There were none.

Changes of Actuarial Assumptions

In the July 1, 2021 actuarial valuation the salary increases were 2.75% – 6.55% based on years of service while in the July 1, 2020 actuarial valuation the salary increases were 2.00%-6.00% through 2026 and 3.00-7.00% thereafter based on years of service.

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021. The actuarial assumptions used in the July 1, 2020 actuarial valuation were based on the results of an actuarial experience study for the period July 1, 2014 to June 30, 2018.

B. TEACHERS' PENSION AND ANNUITY FUND

Benefit Changes

There were none.

Changes of Actuarial Assumptions

In the July 1, 2021 actuarial valuation the salary increases were 2.75% – 5.65% based on years of service while in the July 1, 2020 actuarial valuation the salary increases were 1.55%-4.45% through 2026 and 2.75%-5.65% thereafter based on years of service.

The actuarial assumptions used in the July 1, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021. The actuarial assumptions used in the July 1, 2020 actuarial valuation were based on the results of an actuarial experience study for the period July 1, 2015 to June 30, 2018.

C. BOARD OF EDUCATION EMPLOYEES' PENSION FUND OF ESSEX COUNTY

Benefit Changes

There were none known.

Changes of Assumptions

With respect to the long term expected rate of return there were the following changes:

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Real Rate of Return</u>	
		<u>2023</u>	<u>2022</u>
U.S. Fixed Income	50.00%	2.01%	0.70%
U.S. Domestic Equity	40.00%	7.31%	6.70%

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO REQUIRED SUPPLEMENTARY INFORMATION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

(Continued)

D. STATE HEALTH BENEFIT LOCAL EDUCATION RETIRED EMPLOYEES OPEB PLAN

Benefit Changes

There were none.

Changes of Actuarial Assumptions

The discount rate for June 30, 2022 was 3.54%. The discount rate for June 30, 2021 was 2.16%, a change of 1.38%.

The salary increases for TPAF/ABP thereafter were 1.55% - 4.45% through 2026 and 2.75% - 5.65% for thereafter in the valuation as of June 30, 2021. The salary increases for TPAF/ABP were 2.75% - 4.25% in the valuation as of June 30, 2022.

The salary increases for PERS were 2.00% - 6.00% through 2026 and 3.00% - 7.00% for thereafter in the valuation as of June 30, 2021. The salary increases for PERS were 2.75% - 6.55% in the valuation as of June 30, 2022.

The salary increases for PFRS were 3.25% - 15.25% through 2026 and not applicable for thereafter in the valuation as of June 30, 2021. The salary increases for PFRS were 3.25% - 16.25% in the valuation as of June 30, 2022.

The health care trend rates in the valuation as of June 30, 2022 were based on the following:

For pre-Medicare medical benefits, the trend rate is initially 6.25% and decreases to a 4.50% long term trend rate after eight years. For post-65 medical benefits PPO, the trend is initially -1.99% in fiscal year 2023, increasing to 13.44% in fiscal year 2026 and decreases to 4.5% in fiscal year 2033. For HMO the trend is initially -3.54% in fiscal year 2023, increasing to 15.19% in fiscal year 2026 and decreases to 4.50% in fiscal year 2033. For prescription drug benefits, the initial trend rate is 8.00% and decreases to a 4.50% long term rate after eight years.

The health care trend rates in the valuation as of June 30, 2021 were based on the following:

For pre-Medicare medical benefits, the trend rate is initially 5.65% and decreases to a 4.5% long term trend rate after seven years. For post-65 medical benefits, the actual fully-insured Medicare Advantage trend rates for fiscal years 2022 through 2023 are reflected. For PPO the trend is initially 5.74% in fiscal year 2024, increasing to 12.93% in fiscal year 2025 and decreasing to 4.5% after 11 years. For HMO the trend is initially 6.01% in fiscal year 2024, increasing to 15.23% in fiscal year 2025 and decreasing to 4.5% after 11 years. For prescription drug benefits, the initial trend rate is 6.75% and decreases to a 4.5% long term rate after seven years.

BUDGETARY COMPARISON SCHEDULES

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Revenues from Local Sources:					
Local Tax Levy	\$ 48,866,586		\$ 48,866,586	\$ 48,866,586	
Tuition From Individuals	14,000		14,000		\$ (14,000)
Transportation Fees From Other LEAs	127,549		127,549	334,476	206,927
Rents and Royalties	62,000		62,000	141,754	79,754
Unrestricted Miscellaneous Revenues	15,000		15,000	339,790	324,790
Interest Earned on Maintenance Reserve	3,000		3,000		(3,000)
Interest Earned on Capital Reserve Funds	5,000		5,000	117,818	112,818
Total Revenues from Local Sources	<u>49,093,135</u>		<u>49,093,135</u>	<u>49,800,424</u>	<u>707,289</u>
Revenues from State Sources:					
Categorical Transportation Aid	342,698		342,698	342,698	
Extraordinary Aid				936,025	936,025
Categorical Special Education Aid	2,336,529		2,336,529	2,336,529	
Categorical Security Aid	226,292		226,292	226,292	
Excess Nonpublic Transportation Costs				42,120	42,120
TPAF Post Retirement Contributions (Non-Budgeted)				2,060,682	2,060,682
TPAF Pension Contributions (Non-Budgeted)				7,736,969	7,736,969
TPAF Non-Contributory Insurance (Non-Budgeted)				107,342	107,342
TPAF Long-Term Disability Insurance (Non-Budgeted)				3,293	3,293
Reimbursed TPAF Social Security Contributions				1,607,333	1,607,333
Total Revenues from State Sources	<u>2,905,519</u>		<u>2,905,519</u>	<u>15,399,283</u>	<u>12,493,764</u>
Revenues from Federal Sources:					
Medicaid Reimbursement	34,277		34,277	38,041	3,764
Family First Corona Response Act				3,995	3,995
Total Revenues from Federal Sources	<u>34,277</u>		<u>34,277</u>	<u>42,036</u>	<u>7,759</u>
TOTAL REVENUE	<u>52,032,931</u>		<u>52,032,931</u>	<u>65,241,743</u>	<u>13,208,812</u>



CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>GENERAL CURRENT EXPENSE</b>					
Regular Programs - Instruction:					
Kindergarten - Salaries of Teachers	\$ 753,995	\$ (46,100)	\$ 707,895	\$ 657,893	\$ 50,002
Grades 1-5 - Salaries of Teachers	5,374,475	560,546	5,935,021	5,919,324	15,697
Grades 6-8 - Salaries of Teachers	3,106,682	(93,250)	3,013,432	2,990,470	22,962
Grades 9-12 - Salaries of Teachers	5,230,051	(170,365)	5,059,686	5,047,550	12,136
Regular Programs - Home Instruction:					
Salaries of Teachers	15,000	(13,000)	2,000	1,056	944
Purchased Professional - Educational Services	25,000	(6,466)	18,534	14,424	4,110
Regular Programs - Undistributed Instruction:					
Other Salaries for Instruction	191,865	34,565	226,430	210,859	15,571
Purchased Professional - Educational Services	134,867	(21,500)	113,367	90,766	22,601
Purchased Technical Services	332,888	(55,200)	277,688	265,339	12,349
Other Purchased Services (400-500 series)	378,410	15,945	394,355	377,412	16,943
General Supplies	850,068	(74,947)	775,121	747,563	27,558
Textbooks	475,832	5,900	481,732	424,308	57,424
Other Objects	16,000	(3,000)	13,000	9,284	3,716
Total Regular Programs - Instruction	16,885,133	133,128	17,018,261	16,756,248	262,013
Special Education - Instruction:					
Learning and/or Language Disabilities - Mild to Moderate:					
Salaries of Teachers	60,440	58,621	119,061	119,061	
General Supplies	1,000		1,000	658	342
Total Learning and/or Language Disabilities - Mild to Moderate	61,440	58,621	120,061	119,719	342
Resource Room/Resource Center:					
Salaries of Teachers	3,717,692	(12,378)	3,705,314	3,404,362	300,952
General Supplies	9,794	2,531	12,325	8,559	3,766
Textbooks	7,500	(6,435)	1,065		1,065
Total Resource Room/Resource Center	3,734,986	(16,282)	3,718,704	3,412,921	305,783

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Special Education - Instruction:					
Preschool Disabilities - Part-Time:					
Salaries of Teachers	\$ 77,841	\$ 6,872	\$ 84,713	\$ 84,622	\$ 91
Other Salaries for Instruction	161,513		161,513	99,224	62,289
General Supplies	3,000	(815)	2,185	1,775	410
Total Preschool Disabilities - Part-Time	242,354	6,057	248,411	185,621	62,790
Preschool Disabilities - Full-Time:					
Salaries of Teachers	189,287		189,287	158,439	30,848
General Supplies	1,500	1,000	2,500	1,733	767
Total Preschool Disabilities - Full-Time	190,787	1,000	191,787	160,172	31,615
Home Instruction:					
Salaries of Teachers	30,000		30,000	18,051	11,949
Purchased Professional - Educational Services	30,000	(28,765)	1,235	550	685
Total Home Instruction	60,000	(28,765)	31,235	18,601	12,634
Total Special Education - Instruction	4,289,567	20,631	4,310,198	3,897,034	413,164
Basic Skills/Remedial - Instruction:					
Salaries of Teachers	60,000		60,000		60,000
Purchased Professional - Educational Services	6,000	(760)	5,240	4,375	865
Total Basic Skills/Remedial - Instruction	66,000	(760)	65,240	4,375	60,865
Bilingual Education - Instruction:					
Salaries of Teachers	94,556		94,556	89,776	4,780
Total Bilingual Education - Instruction	94,556		94,556	89,776	4,780

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
School-Spon. Cocurricular & Extracurricular Actvts. - Inst.:					
Salaries	\$ 363,951	\$ 56,520	\$ 420,471	\$ 403,539	\$ 16,932
Purchased Services (300-500 series)	112,800	(56,711)	56,089	49,219	6,870
Supplies and Materials	18,745		18,745	1,057	17,688
Other Objects	11,217		11,217		11,217
Transfers to Cover Deficit (Agency Funds)	3,000		3,000	469	2,531
Total School-Spon. Cocurricular & Extracurricular Actvts. - Inst.	509,713	(191)	509,522	454,284	55,238
School-Sponsored Athletics - Instruction:					
Salaries	745,593	7,590	753,183	728,672	24,511
Purchased Services (300-500 series)	164,445	(22,400)	142,045	131,469	10,576
Supplies and Materials	134,848	4,900	139,748	127,799	11,949
Other Objects	14,660	15,573	30,233	27,036	3,197
Transfers to Cover Deficit (Agency Funds)	20,000		20,000	20,000	
Total School-Sponsored Athletics - Instruction	1,079,546	5,663	1,085,209	1,034,976	50,233
Community Services Programs/Operations:					
Salaries	150,040		150,040	59,054	90,986
Total Community Services Programs/Operations	150,040		150,040	59,054	90,986
TOTAL INSTRUCTION	23,074,555	158,471	23,233,026	22,295,747	937,279
Undistributed Expenditures - Instruction:					
Tuition to Other LEAs Within the State-Special	535,780	(132,999)	402,781	341,280	61,501
Tuition to County Voc. School Dist.-Regular	52,039		52,039	27,648	24,391
Tuition to County Voc. School Dist.-Special	120,769		120,769	81,936	38,833
Tuition to CSSD & Reg. Day Schools	72,166	(68,702)	3,464	3,464	
Tuition to Priv. Sch. for the Handicap. W/I State	2,012,709	134,702	2,147,411	2,037,552	109,859
Tuition - State Facilities	40,270		40,270	40,270	
Tuition - Other		67,000	67,000	67,000	
Total Undistributed Expenditures - Instruction	2,833,733	1	2,833,734	2,599,150	234,584

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed Expend. - Attendance & Social Work:					
Salaries	\$ 27,021	\$ 1,580	\$ 28,601	\$ 28,598	\$ 3
Total Undistributed Expenditures - Attendance and Social Work	<u>27,021</u>	<u>1,580</u>	<u>28,601</u>	<u>28,598</u>	<u>3</u>
Undistributed Expenditures - Health Services:					
Salaries	616,451	(22,170)	594,281	591,994	2,287
Purchased Professional and Technical Services	14,271	52,716	66,987	46,552	20,435
Supplies and Materials	25,000	(12,500)	12,500	8,463	4,037
Other Objects	3,350		3,350	1,343	2,007
Total Undistributed Expenditures - Health Services	<u>659,072</u>	<u>18,046</u>	<u>677,118</u>	<u>648,352</u>	<u>28,766</u>
Undistributed Expenditures - Speech, OT, PT, Related Serv:					
Salaries	433,849	8,900	442,749	430,894	11,855
Purchased Professional - Educational Services	140,405		140,405	137,974	2,431
Supplies and Materials	7,000	(1,500)	5,500	3,298	2,202
Other Objects	12,075		12,075	12,075	
Total Undistributed Expenditures - Speech, OT, PT, Related Serv	<u>593,329</u>	<u>7,400</u>	<u>600,729</u>	<u>584,241</u>	<u>16,488</u>
Undistributed Expenditures - Other Supp. Serv. Students - Extra. Serv.:					
Salaries	924,599	(166,610)	757,989	737,760	20,229
Purchased Professional - Educational Services	1,021,668	891	1,022,559	920,694	101,865
Total Undistributed Expenditures - Other Supp. Serv. Students - Extra. Serv.	<u>1,946,267</u>	<u>(165,719)</u>	<u>1,780,548</u>	<u>1,658,454</u>	<u>122,094</u>
Undistributed Expenditures - Guidance:					
Salaries of Other Professional Staff	561,167	30,815	591,982	591,841	141
Purchased Professional - Educational Services	425,000	(361,499)	63,501	41,400	22,101
Other Purchased Professional and Technical Services	9,541	8,000	17,541	16,958	583
Other Purchased Services (400-500 series)	800	(500)	300		300
Supplies and Materials	7,707		7,707	6,766	941
Other Objects	1,948		1,948	869	1,079
Total Undistributed Expenditures - Guidance	<u>1,006,163</u>	<u>(323,184)</u>	<u>682,979</u>	<u>657,834</u>	<u>25,145</u>

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed Expenditures - Child Study Team:					
Salaries of Other Professional Staff	\$ 1,188,858	\$ (104,650)	\$ 1,084,208	\$ 974,651	\$ 109,557
Salaries of Secretarial and Clerical Assistants	119,891	14,450	134,341	134,326	15
Other Purchased Professional and Technical Services	62,010		62,010	25,305	36,705
Other Purchased Services (400-500 series)	10,200	1,350	11,550	4,929	6,621
Supplies and Materials	35,000	1,770	36,770	35,152	1,618
Other Objects	13,000	(270)	12,730	7,390	5,340
Total Undistributed Expenditures - Child Study Team	<u>1,428,959</u>	<u>(87,350)</u>	<u>1,341,609</u>	<u>1,181,753</u>	<u>159,856</u>
Undistributed Expenditures - Improv. of Inst. Serv.:					
Salaries of Supervisors of Instruction	457,610	12,170	469,780	462,577	7,203
Salaries of Other Professional Staff	30,275		30,275	25,733	4,542
Other Salaries	48,000	19,830	67,830	48,654	19,176
Purchased Professional - Educational Services		3,360	3,360	3,353	7
Other Purchased Services (400-500 series)	1,600		1,600	415	1,185
Supplies and Materials	96,000	(61,542)	34,458	26,686	7,772
Other Objects	31		31		31
Total Undistributed Expenditures - Improv. of Inst. Serv.	<u>633,516</u>	<u>(26,182)</u>	<u>607,334</u>	<u>567,418</u>	<u>39,916</u>
Undistributed Expenditures - Edu. Media Serv./Sch. Library:					
Salaries	496,203	(9,465)	486,738	434,799	51,939
Salaries of Technology Coordinators	347,568	2,500	350,068	350,045	23
Supplies and Materials	70,463		70,463	60,436	10,027
Total Undistributed Expenditures - Edu. Media Serv./Sch. Library	<u>914,234</u>	<u>(6,965)</u>	<u>907,269</u>	<u>845,280</u>	<u>61,989</u>
Undistributed Expenditures - Instructional Staff Training Services:					
Purchased Professional - Educational Service	157,125	8,185	165,310	164,385	925
Other Purchased Services (400-500 series)		780	780	761	19
Other Objects	15,000	(260)	14,740	10,949	3,791
Total Undistributed Expenditures - Instructional Staff Training Services	<u>172,125</u>	<u>8,705</u>	<u>180,830</u>	<u>176,095</u>	<u>4,735</u>

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Undistributed Expenditures - Support Serv. - Gen. Admin.:					
Salaries	\$ 405,868	\$ 260	\$ 406,128	\$ 406,124	\$ 4
Legal Services	120,000		120,000	105,135	14,865
Audit Fees	52,000	10,500	62,500	57,500	5,000
Architectural/Engineering Services	180,160	(14,150)	166,010	88,391	77,619
Other Purchased Professional Services	15,000	11,850	26,850	20,580	6,270
Communications / Telephone	60,900	(14,500)	46,400	35,102	11,298
BOE Other Purchased Services	31,000	(4,485)	26,515	7,029	19,486
Other Purch. Serv. (400-500 series other than 530 & 585)	66,300	4,785	71,085	64,667	6,418
General Supplies	6,500		6,500	4,366	2,134
Miscellaneous Expenditures	43,185		43,185	18,364	24,821
BOE Membership Dues and Fees	21,185		21,185	19,353	1,832
<b>Total Undistributed Expenditures - Support Serv. - Gen. Admin.</b>	<b>1,002,098</b>	<b>(5,740)</b>	<b>996,358</b>	<b>826,611</b>	<b>169,747</b>
Undistributed Expenditures - Support Serv. - School Admin.:					
Salaries of Principals/Assistant Principals/Prog Director	1,297,392	62,060	1,359,452	1,354,874	4,578
Salaries of Other Professional Staff	800	2,465	3,265	3,260	5
Salaries of Secretarial and Clerical Assistants	645,509	39,635	685,144	684,790	354
Other Purchased Services (400-500 series)	1,400	(865)	535		535
Supplies and Materials	35,600	(8,475)	27,125	9,831	17,294
Other Objects	11,750	4,480	16,230	8,618	7,612
<b>Total Undistributed Expenditures - Support Serv. - School Adm.</b>	<b>1,992,451</b>	<b>99,300</b>	<b>2,091,751</b>	<b>2,061,373</b>	<b>30,378</b>
Undistributed Expenditures - Central Services:					
Salaries	574,216		574,216	565,163	9,053
Purchased Technical Services	50,000	(450)	49,550	34,528	15,022
Miscellaneous Purchased Services (400-500 series other than 594)	19,400	450	19,850	10,833	9,017
Supplies and Materials	10,000		10,000	9,864	136
Other Objects	13,000	(8,000)	5,000	1,690	3,310
<b>Total Undistributed Expenditures - Central Services</b>	<b>666,616</b>	<b>(8,000)</b>	<b>658,616</b>	<b>622,078</b>	<b>36,538</b>

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Undistributed Expenditures - Admin. Info. Technology:</b>					
Salaries	\$ 11,500		\$ 11,500	\$ 8,920	\$ 2,580
Purchased Professional Services	225,004	\$ 56,800	281,804	276,189	5,615
Other Purchased Services (400-500 series)	140,000	32,000	172,000	118,685	53,315
Supplies and Materials	81,000	(80,800)	200		200
<b>Total Undistributed Expenditures - Admin. Info. Technology</b>	<b>457,504</b>	<b>8,000</b>	<b>465,504</b>	<b>403,794</b>	<b>61,710</b>
<b>Undistributed Expenditures - Required Maintenance for School Facilities:</b>					
Salaries	719,404	(86,215)	633,189	601,133	32,056
Cleaning, Repair, and Maintenance Services	1,441,822	1,339,673	2,781,495	1,605,113	1,176,382
General Supplies	258,330	3,420	261,750	187,374	74,376
Other Objects	21,850		21,850	11,253	10,597
<b>Total Undistributed Expenditures - Required Maintenance for School Facilities</b>	<b>2,441,406</b>	<b>1,256,878</b>	<b>3,698,284</b>	<b>2,404,873</b>	<b>1,293,411</b>
<b>Undistributed Expenditures - Custodial Services:</b>					
Salaries	1,429,239	52,260	1,481,499	1,392,098	89,401
Salaries of Non-Instructional Aides	171,392		171,392	154,349	17,043
Cleaning, Repair, and Maintenance Services	179,128	(440)	178,688	157,160	21,528
Other Purchased Property Services	86,000	(5,100)	80,900	51,582	29,318
Insurance	417,350	9,685	427,035	405,180	21,855
General Supplies	123,370	13,450	136,820	127,280	9,540
Energy (Natural Gas)	352,299	14,330	366,629	244,909	121,720
Energy (Electricity)	515,000	(85,490)	429,510	304,107	125,403
Energy (Gasoline)	25,000		25,000	10,854	14,146
Other Objects	2,500		2,500		2,500
Interest - Energy Savings Impr Prog Bonds	114,850		114,850	114,850	
Principal - Energy Savings Impr Prog Bonds	135,000		135,000	135,000	
<b>Total Undistributed Expenditures - Custodial Services</b>	<b>3,551,128</b>	<b>(1,305)</b>	<b>3,549,823</b>	<b>3,097,369</b>	<b>452,454</b>

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Care and Upkeep of Grounds:					
Cleaning, Repair, and Maintenance Services	\$ 308,798	\$ 41,722	\$ 350,520	\$ 204,682	\$ 145,838
General Supplies	127,250	(31,490)	95,760	57,002	38,758
Total Care And Upkeep Of Grounds	436,048	10,232	446,280	261,684	184,596
Total Undistributed Expenditures - Oper. and Maint. of Plant Serv.	6,428,582	1,270,805	7,699,387	5,768,926	1,930,461
Undistributed Expenditures - Student Transportation Serv.:					
Salaries of Non-Instructional Aides	215,616	(400)	215,216	212,785	2,431
Sal. for Pupil Trans. (Bet. Home and Sch) - Reg.	79,000	23,800	102,800	102,791	9
Sal. for Pupil Trans. (Bet. Home and Sch) - Spl. Ed.	596,883	49,805	646,688	646,688	
Sal. for Pupil Trans. (Oth. than Bet. Home & Sch)	40,000	2,700	42,700	42,649	51
Management Fee - ESC&CTSA Transportation Program	2,500	(1,265)	1,235	1,232	3
Other Purchased Professional and Technical Services	40,000	61,575	101,575	101,534	41
Cleaning, Repair, and Maintenance Services	100,000	13,020	113,020	113,019	1
Contract. Serv. - Aid in Lieu of Payments - Nonpublic Studis	150,000	(7,942)	142,058	142,058	
Contract. Serv.(Oth. than Bet. Home & Sch.) - Vend.	11,460	(1,358)	10,102	6,990	3,112
Contract. Serv.(Spl. Ed. Students) - ESCs & CTSA	50,000	4,575	54,575	54,249	326
Misc. Purchased Serv. - Transportation	12,878	1,100	13,978	13,904	74
General Supplies	1,500		1,500	50	1,450
Transportation Supplies	65,000	42,240	107,240	99,416	7,824
Total Undistributed Expenditures - Student Trans. Serv.	1,364,837	187,850	1,552,687	1,537,365	15,322
Allocated Benefits:					
Regular Programs - Instruction:					
Health Benefits	2,661,800		2,661,800	2,661,800	
Total Regular Programs - Instruction	2,661,800		2,661,800	2,661,800	
Special Programs - Instruction:					
Health Benefits	1,331,000		1,331,000	1,331,000	
Total Special Programs - Instruction	1,331,000		1,331,000	1,331,000	



CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>Allocated Benefits:</b>					
Support Services - General Administration:					
Health Benefits	\$ 118,000		\$ 118,000	\$ 118,000	
Total Support Services - General Administration	118,000		118,000	118,000	
Support Services - School Administration:					
Health Benefits	250,000		250,000	250,000	
Total Support Services - School Administration	250,000		250,000	250,000	
Support Services - Central Services:					
Health Benefits	151,000		151,000	151,000	
Total Support Services - Central Services	151,000		151,000	151,000	
Custodial Services:					
Health Benefits	805,000		805,000	805,000	
Total Custodial Services	805,000		805,000	805,000	
Total Allocated Benefits	5,316,800		5,316,800	5,316,800	
<b>Unallocated Benefits:</b>					
Social Security Contributions	675,000	\$ 2,168	677,168	677,113	\$ 55
Other Retirement Contributions - PERS	625,000	40,672	665,672	647,101	18,571
Other Retirement Contributions - ERIP	3,500	3,232	6,732		6,732
Other Retirement Contributions Deferred PERS Payment	44,000	(44,000)			
Other Retirement Contributions - Regular	97,000	4,428	101,428	101,318	110
Workers Compensation	270,000		270,000	269,727	273
Health Benefits	1,535,000	(138,100)	1,396,900	1,174,213	222,687
Tuition Reimbursement	110,212		110,212	96,957	13,255
Other Employee Benefits	99,050		99,050	94,134	4,916
Total Unallocated Benefits	3,458,762	(131,600)	3,327,162	3,060,563	266,599

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
On-Behalf Contributions (Non-Budgeted)					
TPAF Post Retirement Contributions (Non-Budgeted)				\$ 2,060,682	\$ (2,060,682)
TPAF Pension Contributions (Non-Budgeted)				7,736,969	(7,736,969)
TPAF Non-Contributory Insurance (Non-Budgeted)				107,342	(107,342)
TPAF Long-Term Disability Insurance (Non-Budgeted)				3,293	(3,293)
Reimbursed TPAF Social Security Contributions				1,607,333	(1,607,333)
Total On-Behalf Contributions (Non-Budgeted)				11,515,619	(11,515,619)
Total Personal Services - Employee Benefits	\$ 8,775,562	\$ (131,600)	\$ 8,643,962	19,892,982	(11,249,020)
Total Undistributed Expenditures	30,902,069	846,947	31,749,016	40,060,304	(8,311,288)
<b>TOTAL GENERAL CURRENT EXPENSE</b>	<b>53,976,624</b>	<b>1,005,418</b>	<b>54,982,042</b>	<b>62,356,051</b>	<b>(7,374,009)</b>
<b>CAPITAL OUTLAY:</b>					
Equipment:					
Regular - Instruction:					
Grades 9-12	352,000	176,000	528,000	384,811	143,189
School-Sponsored and Other Instructional Programs	20,000	(11,473)	8,527	8,527	
Undistributed:					
Undistributed Expenditures - Instruction	187,605	282,052	469,657	310,657	159,000
Undist. Expend. - Required Maint for School Fac.	328,000	(294,094)	33,906	32,406	1,500
Total Equipment	887,605	546,485	1,434,090	736,401	697,689
Facilities Acquisition and Construction Serv.:					
Architectural/Engineering Services	1,405,000	65,200	65,200	57,134	8,066
Construction Services	5,477	793,893	2,198,893	15,010	2,183,883
Assessment for Debt Service on SDA Funding				5,477	
Total Facilities Acquisition and Const. Serv.	1,410,477	859,093	2,269,570	77,621	2,191,949
<b>TOTAL CAPITAL OUTLAY</b>	<b>2,298,082</b>	<b>1,405,578</b>	<b>3,703,660</b>	<b>814,022</b>	<b>2,889,638</b>
<b>TOTAL EXPENDITURES</b>	<b>56,274,706</b>	<b>2,410,996</b>	<b>58,685,702</b>	<b>63,170,073</b>	<b>(4,484,371)</b>

CALDWELL WEST-CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
Excess/(Deficit) of Revenues Over/(Under) Expenditures	\$ (4,241,775)	\$ (2,410,996)	\$ (6,652,771)	\$ 2,071,670	\$ 8,724,441
Other Financing Sources/(Uses):					
Transfer In - Capital Projects Fund Interest				6,476	6,476
Total Other Financing Sources/(Uses)				6,476	6,476
Excess/(Deficit) of Revenues and Other Financing Sources Over/(Under) Expenditures and Other Financing Uses	(4,241,775)	(2,410,996)	(6,652,771)	2,078,146	8,730,917
Fund Balance, July 1	16,836,561		16,836,561	16,836,561	
Fund Balance, June 30	\$ 12,594,786	\$ (2,410,996)	\$ 10,183,790	\$ 18,914,707	\$ 8,730,917
<u>Recapitulation:</u>					
Restricted Fund Balance:					
Excess Surplus - Restricted For 2024-2025				\$ 568,975	
Excess Surplus - Restricted For 2023-2024				1,286,895	
Capital Reserve				8,500,924	
Maintenance Reserve				588,104	
Emergency Reserve				519,834	
Unemployment Compensation				197,204	
Assigned Fund Balance:					
Year End Encumbrances				3,767,287	
Designated for Subsequent Year's Expenditures				1,474,250	
Unassigned Fund Balance				2,011,234	
				18,914,707	
Reconciliation to Governmental Funds Statement (GAAP):				(281,577)	
Last State Aid Payments not Recognized on GAAP basis					
Fund Balance per Governmental Funds (GAAP)				\$ 18,633,130	

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
SPECIAL REVENUE FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
<b>REVENUES:</b>					
Local Sources	\$ 850,053		\$ 850,053	\$ 774,087	\$ (75,966)
State Sources	176,356		176,356	128,988	(47,368)
Federal Sources	2,447,679	332,257	2,779,936	1,970,170	(809,766)
<b>Total Revenues</b>	<b>2,447,679</b>	<b>1,358,666</b>	<b>3,806,345</b>	<b>2,873,245</b>	<b>(933,100)</b>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers	160,000	(110,000)	50,000	15,000	35,000
Purchased Professional and Technical Services	58,624	(58,624)			
Purchased Professional - Educational Services	13,325	4,659	17,984		
Tuition	488,510	24,829	513,339	513,339	
General Supplies	411,205	160,915	572,120	71,618	500,502
Textbooks	15,180		15,180	15,180	
Other Objects	10,945	10,945	10,945	10,945	
<b>Total Instruction</b>	<b>1,131,664</b>	<b>47,904</b>	<b>1,179,568</b>	<b>626,082</b>	<b>553,486</b>
Support Services:					
Other Salaries	156,745	(148,524)	8,221	8,221	
Personal Services - Employee Benefits	73,595	(70,535)	3,060		3,060
Purchased Professional and Technical Services	109,618	146,903	256,521	162,603	93,918
Purchased Professional-Educational Services		291,373	291,373	182,429	108,944
Cleaning, Repair and Maintenance Services		4,298	4,298	4,298	
Other Purchased Services	26,057		26,057	525	25,532
Supplies and Materials		284,519	284,519	168,631	115,888
Other Objects		4	4	4	
Student Activities		472,266	472,266	472,262	4
Scholarships Awarded		330,458	330,458	173,220	157,238
<b>Total Support Services</b>	<b>366,015</b>	<b>1,310,762</b>	<b>1,676,777</b>	<b>1,172,193</b>	<b>504,584</b>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
SPECIAL REVENUE FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	<u>Original Budget</u>	<u>Budget Transfers</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance Final to Actual</u>
<b>EXPENDITURES:</b>					
Facilities Acquisition and Construction Services:					
Construction Services	\$ 950,000		\$ 950,000	\$ 950,000	
Total Facilities Acquisition and Construction Services	950,000		950,000	950,000	
Total Expenditures	<u>\$ 2,447,679</u>	<u>\$ 1,358,666</u>	<u>\$ 3,806,345</u>	<u>\$ 2,748,275</u>	<u>\$ 1,058,070</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ -0-</u>	<u>\$ 124,970</u>	<u>\$ 124,970</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY COMPARISON SCHEDULE  
NOTE TO RSI  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Note A - Explanation of Differences between Budgetary Inflows and Outflows and GAAP Revenues and Expenditures

	General Fund	Special Revenue Fund
Sources/Inflows of Resources		
Actual Amounts (Budgetary Basis) "Revenue" from the Budgetary Comparison Schedule	\$ 65,241,743	\$ 2,873,245
Difference - Budget to GAAP:		
Grant Accounting Budgetary Basis Differs from GAAP in that the Budgetary Basis Recognized Encumbrances as Expenditures and Revenue while the GAAP Basis does not:		
Prior Year Encumbrances		232,600
Cancellation of Prior Year Encumbrances		(58,090)
Current Year Encumbrances		(922,469)
Prior Year State Aid Payments Recognized for GAAP Purposes, not Recognized for Budgetary Statements	238,433	
Current Year State Aid Payments Recognized for Budgetary Purposes, not Recognized for GAAP Statements	(281,577)	
	<u>\$ 65,198,599</u>	<u>\$ 2,125,286</u>
Total Revenues as Reported on the Statement of Revenues, Expenditures and Changes in Fund Balances - Governmental Funds.		
Uses/Outflows of Resources:		
Actual Amounts (Budgetary Basis) "Total Outflows" from the Budgetary Comparison Schedule	\$ 63,170,073	\$ 2,748,275
Differences - Budget to GAAP		
Encumbrances for Supplies and Equipment Ordered but Not Received are Reported in the Year the Order is Placed for Budgetary Purposes, but in the Year the Supplies are Received for Financial Reporting Purposes:		
Prior Year Encumbrances		232,600
Cancellation of Prior Year Encumbrances		(58,090)
Current Year Encumbrances		(922,469)
	<u>\$ 63,170,073</u>	<u>\$ 2,000,316</u>
Total Expenditures as Reported on the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds		

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
REQUIRED SUPPLEMENTARY INFORMATION  
BUDGETARY COMPARISION SCHEDULE  
NOTE TO RSI  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Annual appropriated budgets are prepared in the spring of each year for the General, Special Revenue, and Debt Service Funds. The budget for the fiscal year ended June 30, 2023 was submitted to the County office and was approved by a vote of the Board of Education. Budgets are prepared using the modified accrual basis of accounting. The legal level of budgetary control is established at line item accounts within each fund. Line item accounts are defined as the lowest (most specific) level of detail as established pursuant to the minimum chart of accounts referenced in N.J.A.C. 6:20-2A.2(m)1. Transfers of appropriations may be made by School Board resolution at any time during the fiscal year. All budgetary amounts presented in the accompanying supplementary information reflect the original budget and the amended budget (which have been adjusted for legally authorized revisions of the annual budgets during the year).

Formal budgetary integration into the accounting system is employed as a management control device during the year. For Governmental Funds, there are no substantial differences between the budgetary basis of accounting and generally accepted accounting principles, with the exception of the Special Revenue Fund as noted below. Encumbrance accounting is also employed as an extension of formal budgetary integration in the Governmental Fund types. Unencumbered appropriations lapse at fiscal year end.

The accounting records of the Special Revenue Fund are maintained on the grant accounting budgetary basis except for Student Activities and Scholarships. The grant accounting budgetary basis differs from GAAP in that the grant accounting budgetary basis recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not. Sufficient supplemental records are maintained to allow for the presentation of GAAP basis financial reports.

The General Fund budgetary revenue differs from the GAAP revenue due to a difference in the recognition of the last two state aid payments for the current year. Since the State is recording the last two state aid payments in the subsequent fiscal year, the District cannot recognize these payments on the GAAP financial statements.

SCHOOL LEVEL SCHEDULES  
(NOT APPLICABLE)



SPECIAL REVENUE FUND

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF PROGRAM REVENUE AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Elementary and Secondary Education Act				
	Title IA	Title IIA	Title III	Title III Immigrant	Title IV
<b>REVENUES:</b>					
Local Sources					
State Sources					
Federal Sources	\$ 160,460	\$ 69,496	\$ 13,250	\$ 1,979	\$ 18,203
Total Revenues	<u>160,460</u>	<u>69,496</u>	<u>13,250</u>	<u>1,979</u>	<u>18,203</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers					
Tuition					
General Supplies					
Textbooks					
Other Objects					
Total Instruction					
Support Services:					
Other Salaries	8,221				1,703
Purchased Professional and Technical Services					
Purchased Professional - Educational Services		69,496	13,250		16,500
Cleaning, Repair and Maintenance Services					
Other Purchased Services				1,979	
Supplies and Materials					
Other Objects					
Student Activities					
Scholarships Awarded					
Total Support Services	<u>160,460</u>	<u>69,496</u>	<u>13,250</u>	<u>1,979</u>	<u>18,203</u>
Facilities Acquisition and Construction Services:					
Construction Services					
Total Facilities Acquisition and Construction Services					
Total Expenditures	<u>\$ 160,460</u>	<u>\$ 69,496</u>	<u>\$ 13,250</u>	<u>\$ 1,979</u>	<u>\$ 18,203</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF PROGRAM REVENUE AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	CRRSA		ARP	
	ESSER II	ESSER III	Accelerated Learning	Mental Health
<b>REVENUES:</b>				
Local Sources				
State Sources				
Federal Sources	3,893	\$ 965,000	\$ 97,305	\$ 45,000
Total Revenues	<u>3,893</u>	<u>965,000</u>	<u>97,305</u>	<u>45,000</u>
<b>EXPENDITURES:</b>				
Instruction:				
Salaries of Teachers		15,000		
Tuition				
General Supplies	3,893		7,280	
Textbooks				
Other Objects				
Total Instruction	<u>3,893</u>	<u>15,000</u>	<u>7,280</u>	
Support Services:				
Other Salaries			90,025	45,000
Purchased Professional and Technical Services				
Purchased Professional - Educational Services				
Cleaning, Repair and Maintenance Services				
Other Purchased Services				
Supplies and Materials				
Other Objects				
Student Activities				
Scholarships Awarded				
Total Support Services			<u>90,025</u>	<u>45,000</u>
Facilities Acquisition and Construction Services:				
Construction Services		950,000		
Total Facilities Acquisition and Construction Services		<u>950,000</u>		
Total Expenditures	<u>\$ 3,893</u>	<u>\$ 965,000</u>	<u>\$ 97,305</u>	<u>\$ 45,000</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF PROGRAM REVENUE AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	I.D.E.A.				Private Donations	SDA Emergent and Capital Maintenance Needs
	Basic	Preschool ARP	Preschool			
<b>REVENUES:</b>						
Local Sources						
State Sources						
Federal Sources	\$ 579,469	\$ 115	\$ 16,000	\$	3,635	\$ 4,302
Total Revenues	<u>579,469</u>	<u>115</u>	<u>16,000</u>			<u>4,302</u>
<b>EXPENDITURES:</b>						
Instruction:						
Salaries of Teachers						
Tuition	497,339		16,000			
General Supplies					3,635	
Textbooks						
Other Objects	10,945					
Total Instruction	<u>508,284</u>		<u>16,000</u>		<u>3,635</u>	
Support Services:						
Other Salaries						
Purchased Professional and Technical Services		115				
Purchased Professional - Educational Services	56,247					
Cleaning, Repair and Maintenance Services						4,298
Other Purchased Services	525					
Supplies and Materials	14,413					
Other Objects						4
Student Activities						
Scholarships Awarded						
Total Support Services	<u>71,185</u>	<u>115</u>				<u>4,302</u>
Facilities Acquisition and Construction Services:						
Construction Services						
Total Facilities Acquisition and Construction Services						
Total Expenditures	<u>\$ 579,469</u>	<u>\$ 115</u>	<u>\$ 16,000</u>	<u>\$</u>	<u>3,635</u>	<u>\$ 4,302</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF PROGRAM REVENUE AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Nonpublic			
	Nursing	Textbooks	Technology Initiative	Security Aid
REVENUES:				
Local Sources				
State Sources	\$ 25,760	\$ 15,180	\$ 9,660	\$ 47,150
Federal Sources				
Total Revenues	<u>25,760</u>	<u>15,180</u>	<u>9,660</u>	<u>47,150</u>
EXPENDITURES:				
Instruction:				
Salaries of Teachers				
Tuition				
General Supplies			9,660	47,150
Textbooks		15,180		
Other Objects				
Total Instruction		<u>15,180</u>	<u>9,660</u>	<u>47,150</u>
Support Services:				
Other Salaries	25,760			
Purchased Professional and Technical Services				
Purchased Professional - Educational Services				
Cleaning, Repair and Maintenance Services				
Other Purchased Services				
Supplies and Materials				
Other Objects				
Student Activities				
Scholarships Awarded				
Total Support Services	<u>25,760</u>			
Facilities Acquisition and Construction Services:				
Construction Services				
Total Facilities Acquisition and Construction Services				
Total Expenditures	<u>\$ 25,760</u>	<u>\$ 15,180</u>	<u>\$ 9,660</u>	<u>\$ 47,150</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SPECIAL REVENUE FUND  
COMBINING SCHEDULE OF PROGRAM REVENUE AND EXPENDITURES - BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Nonpublic Handicapped Services				
	Examination				
	Supplementary Instruction	and Classification	Student Activities	Scholarship	Totals
<b>REVENUES:</b>					
Local Sources					774,087
State Sources	\$ 1,157	\$ 25,779	\$ 439,994	\$ 330,458	\$ 128,988
Federal Sources					1,970,170
Total Revenues	<u>1,157</u>	<u>25,779</u>	<u>439,994</u>	<u>330,458</u>	<u>2,873,245</u>
<b>EXPENDITURES:</b>					
Instruction:					
Salaries of Teachers					15,000
Tuition					513,339
General Supplies					71,618
Textbooks					15,180
Other Objects					10,945
Total Instruction					<u>626,082</u>
Support Services:					
Other Salaries					8,221
Purchased Professional and Technical Services					162,603
Purchased Professional - Educational Services	1,157	25,779			182,429
Cleaning, Repair and Maintenance Services					4,298
Other Purchased Services					525
Supplies and Materials					168,631
Other Objects					4
Student Activities			472,262		472,262
Scholarships Awarded				173,220	173,220
Total Support Services	<u>1,157</u>	<u>25,779</u>	<u>472,262</u>	<u>173,220</u>	<u>1,172,193</u>
Facilities Acquisition and Construction Services:					
Construction Services					950,000
Total Facilities Acquisition and Construction Services					<u>950,000</u>
Total Expenditures	<u>\$ 1,157</u>	<u>\$ 25,779</u>	<u>\$ 472,262</u>	<u>\$ 173,220</u>	<u>\$ 2,748,275</u>

CAPITAL PROJECTS FUND

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SUMMARY SCHEDULE OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCE -  
BUDGETARY BASIS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Revenue:	
Interest on Investments	\$ 6,476
	<hr/>
Total Revenue	6,476
	<hr/>
Expenditures and Other Financing Uses:	
Construction Services	23,149
Transfer to General Fund:	
Interest on Investments	6,476
	<hr/>
Total Expenditures and Other Financing Uses	29,625
	<hr/>
Deficit of Revenue Under Expenditures and Other Financing Uses	(23,149)
Fund Balance - Beginning of Year	275,142
	<hr/>
Fund Balance - End of Year	\$ 251,993
	<hr/> <hr/>
<u>Recapitulation:</u>	
Restricted Fund Balance	\$ 251,993
	<hr/>
Total Fund Balance - Budgetary/GAAP Basis	\$ 251,993
	<hr/> <hr/>



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CAPITAL PROJECTS FUND  
SCHEDULE OF PROJECT REVENUES, EXPENDITURES, PROJECT BALANCE AND PROJECT STATUS -  
BUDGETARY BASIS  
ENERGY SAVINGS IMPROVEMENT PROGRAM  
FROM INCEPTION AND FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Prior Periods	Current Year	Totals	Project Authorization
Revenue and Other Financing Sources:				
Bond Proceeds	\$ 2,800,000		\$ 2,800,000	\$ 2,800,000
Reoffering Premium	359,602		359,602	359,602
Total Revenue and Other Financing Sources	3,159,602		3,159,602	3,159,602
Expenditures:				
Purchased Professional and Technical Services	14,500		14,500	525,631
Construction Services	2,791,756	\$ 23,149	2,814,905	2,233,971
Other Objects	78,204		78,204	400,000
Total Expenditures	2,884,460	23,149	2,907,609	3,159,602
Excess/(Deficit) of Revenue and Other Financing Sources Over/(Under) Expenditures	\$ 275,142	\$ (23,149)	\$ 251,993	\$ - 0 -

Additional Project Information:

Project Numbers	N/A
Grant Date	N/A
Bond Authorization Date	04/02/18
Bonds Authorized	\$ 5,000,000
Bonds Issued	\$ 2,800,000
Original Authorized Cost	\$ 3,159,602
Percentage Completion	92%
Original Target Completion Date	06/01/18
Revised Target Completion Date	06/30/24

PROPRIETARY FUNDS

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
ENTERPRISE FUNDS  
COMBINING STATEMENT OF NET POSITION  
JUNE 30, 2023

	<u>Non-Major Fund</u>	<u>Major Fund</u>	
	Continuing Education	Food Service	Total
<u>ASSETS:</u>			
Current Assets:			
Cash and Cash Equivalents	\$ 535,244	\$ 616,516	\$ 1,151,760
Intergovernmental Accounts Receivable:			
State		662	662
Federal		12,968	12,968
Inventories		13,293	13,293
Total Current Assets	<u>535,244</u>	<u>643,439</u>	<u>1,178,683</u>
Non-Current Assets:			
Capital Assets		394,318	394,318
Less: Accumulated Depreciation		<u>(310,093)</u>	<u>(310,093)</u>
Total Non-Current Assets		<u>84,225</u>	<u>84,225</u>
Total Assets	<u>535,244</u>	<u>727,664</u>	<u>1,262,908</u>
<u>LIABILITIES:</u>			
Current Liabilities:			
Interfund Payable - Special Revenue Fund		3,750	3,750
Interfund Payable - General Fund	474	3,717	4,191
Accounts Payable	140	79,119	79,259
Unearned Revenue - Prepaid Sales	125,657	33,369	159,026
Unearned Revenue - Donated Commodities		4,126	4,126
Unearned Revenue - Supply Chain Assistance		69,977	69,977
Total Current Liabilities	<u>126,271</u>	<u>194,058</u>	<u>320,329</u>
<u>NET POSITION:</u>			
Investment in Capital Assets		84,225	84,225
Unrestricted	408,973	449,381	858,354
Total Net Position	<u>\$ 408,973</u>	<u>\$ 533,606</u>	<u>\$ 942,579</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
ENTERPRISE FUNDS  
COMBINING STATEMENT OF REVENUE, EXPENSES  
AND CHANGES IN FUND NET POSITION  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	<u>Non-Major Fund</u>	<u>Major Fund</u>	
	<u>Continuing</u>	<u>Food</u>	
	<u>Education</u>	<u>Service</u>	<u>Total</u>
Operating Revenue:			
Daily Sales:			
Reimbursable Programs		\$ 328,333	\$ 328,333
Non-Reimbursable Programs		357,405	357,405
Charges for Services:			
Program Fees	\$ 317,897		317,897
Total Operating Revenue	<u>317,897</u>	<u>685,738</u>	<u>1,003,635</u>
Operating Expenses:			
Cost of Sales - Reimbursable Programs		267,853	267,853
Cost of Sales - Non-Reimbursable Programs		178,569	178,569
Salaries, Benefits & Payroll Taxes	215,071	329,580	544,651
Purchased Technical Services	13,267	35,360	48,627
Supplies and Materials	4,592	22,627	27,219
Miscellaneous Expense	3,881	56,032	59,913
Depreciation Expense		19,612	19,612
Total Operating Expenses	<u>236,811</u>	<u>909,633</u>	<u>1,146,444</u>
Operating Income/(Loss)	81,086	(223,895)	(142,809)
Non-Operating Revenue:			
Local Sources:			
Interest Earnings		11,479	11,479
State Sources:			
State School Lunch Program		8,079	8,079
Federal Sources:			
National School Lunch Program		155,648	155,648
Food Distribution Program		36,647	36,647
Supply Chain Assistance		59,459	59,459
Total Non-Operating Income		<u>271,312</u>	<u>271,312</u>
Change in Net Position Before Other Items	<u>81,086</u>	<u>47,417</u>	<u>128,503</u>
Other Items:			
Disposals of Capital Assets, Net of Accumulated			
Depreciation		(29,528)	(29,528)
Total Other Items		<u>(29,528)</u>	<u>(29,528)</u>
Change in Net Position	81,086	17,889	98,975
Net Position - Beginning of Year	<u>327,887</u>	<u>515,717</u>	<u>843,604</u>
Net Position - End of Year	<u>\$ 408,973</u>	<u>\$ 533,606</u>	<u>\$ 942,579</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
ENTERPRISE FUNDS  
COMBINING STATEMENT OF CASH FLOWS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	<u>Non-Major Fund</u>	<u>Major Fund</u>	
	<u>Continuing</u>	<u>Food</u>	
	<u>Education</u>	<u>Service</u>	<u>Total</u>
Cash Flows from Operating Activities:			
Receipts from Customers	\$ 322,934	\$ 759,437	\$ 1,082,371
Payments to Food Service Contractors		(797,807)	(797,807)
Payments for Salaries, Payroll Taxes and Benefits	(215,071)	(56,033)	(271,104)
Payments to Suppliers	(21,740)		(21,740)
Net Cash Provided by/(Used for) Operating Activities	86,123	(94,403)	(8,280)
Cash Flows from Investment Activities:			
Interest Income		11,479	11,479
Net Cash Provided by Investment Activities		11,479	11,479
Cash Flows from Capital and Related Financing Activities:			
Purchase of Capital Assets		(26,878)	(26,878)
Net Cash Used for Capital and Related Financing Activities		(26,878)	(26,878)
Cash Flows from Noncapital Financing Activities:			
State Sources		8,921	8,921
Federal Sources		337,502	337,502
Net Cash Provided by Noncapital Financing Activities		346,423	346,423
Net Increase in Cash and Cash Equivalents	86,123	236,621	322,744
Cash and Cash Equivalents, July 1	449,121	379,895	829,016
Cash and Cash Equivalents, June 30	\$ 535,244	\$ 616,516	\$ 1,151,760
Reconciliation of Operating Income/(Loss) to Net Cash			
Provided by/(Used for) Operating Activities:			
Operating Income/(Loss)	\$ 81,086	\$ (223,895)	\$ (142,809)
Adjustment to Reconcile Operating Income/(Loss) to Net			
Cash Provided by/(Used for) Operating Activities:			
Depreciation		19,612	19,612
Food Distribution Program		36,647	36,647
Changes in Assets and Liabilities:			
Increase in Accounts Payable	140	79,119	79,259
Decrease in Inventory		(2,905)	(2,905)
Increase/(Decrease) in Unearned Revenue -			
Prepaid Sales	4,897	(5,420)	(523)
Donated Commodities		2,439	2,439
Net Cash Provided by/(Used for) Operating Activities	\$ 86,123	\$ (94,403)	\$ (8,280)

Noncash Investing, Capital and Financing Activities:

The Food Service Enterprise Fund received U.S.D.A. Commodities through the Food Distribution Program valued at \$39,086 and utilized U.S.D.A. Commodities valued at \$36,647.

LONG-TERM LIABILITIES

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
LONG-TERM LIABILITIES  
SCHEDULE OF SERIAL BONDS

Purpose	Date of Issue	Original Issue	Maturities of Bonds Outstanding			Interest Rate	Balance July 1, 2022	Retired or Matured	Balance June 30, 2023
			Date	June 30, 2023	Amount				
School Bonds	03/19/15	\$ 18,205,000	03/15/24	\$ 1,015,000		2.750%			
			03/15/25	1,045,000		2.750%			
			03/15/26	1,080,000		2.750%			
			03/15/27	1,115,000		3.000%			
			03/15/28	1,155,000		3.000%			
			03/15/29	1,190,000		3.000%			
			03/15/30	1,230,000		3.000%			
			03/15/31	1,270,000		3.000%			
			03/15/32	1,315,000		3.000%			
			03/15/33	1,355,000		3.000%	\$ 12,750,000	\$ 11,770,000	
Refunding School Bonds	02/17/16	7,350,000	09/01/23	1,265,000		4.000%			
			09/01/24	1,210,000		4.000%	3,745,000	1,270,000	
								2,475,000	

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
LONG-TERM LIABILITIES  
SCHEDULE OF SERIAL BONDS

Purpose	Date of Issue	Original Issue	Maturities of Bonds Outstanding			Interest Rate	Retired or Matured	Balance June 30, 2023
			Date	June 30, 2023	Amount			
Energy Savings Improvement Program	05/16/18	\$ 2,800,000	07/15/23	\$ 145,000		4.000%		
			07/15/24	140,000		4.000%		
			07/15/25	155,000		5.000%		
			07/15/26	165,000		5.000%		
			07/15/27	180,000		5.000%		
			07/15/28	195,000		5.000%		
			07/15/29	210,000		5.000%		
			07/15/30	230,000		5.000%		
			07/15/30	245,000		5.500%		
			07/15/32	265,000		5.500%		
			07/15/33	290,000		5.500%		
							\$ 2,355,000	\$ 135,000
							\$ 18,850,000	\$ 2,385,000
							\$ 2,220,000	\$ 16,465,000



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
LONG-TERM LIABILITIES  
SCHEDULE OF OBLIGATIONS UNDER FINANCED PURCHASES

Purpose	Interest Rate	Original Issue	Balance July 1, 2022	Matured	Balance June 30, 2023
Technology Equipment - Chromebooks	1.879%	\$ 253,160	\$ 188,241	\$ 61,973	\$ 126,268
Technology Equipment - Laptops	0.469%	790,500	591,544	196,416	395,128
			<u>\$ 779,785</u>	<u>\$ 258,389</u>	<u>\$ 521,396</u>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
BUDGETARY COMPARISON SCHEDULE  
DEBT SERVICE FUND  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

	Original Budget	Budget Transfers	Final Budget	Actual	Variance Final to Actual
REVENUES:					
Local Sources:					
Local Tax Levy	\$ 2,014,514		\$ 2,014,514	\$ 2,014,514	
State Sources:					
Debt Service Aid Type II	718,111		718,111	718,111	
Total Revenues	2,732,625		2,732,625	2,732,625	
EXPENDITURES:					
Regular Debt Service:					
Interest	482,625		482,625	482,625	
Redemption of Principal	2,250,000		2,250,000	2,250,000	
Total Regular Debt Service	2,732,625		2,732,625	2,732,625	
Total Expenditures	2,732,625		2,732,625	2,732,625	
Excess of Revenue Over Expenditures	- 0 -		- 0 -	- 0 -	
Fund Balance, July 1	- 0 -		- 0 -	- 0 -	
Fund Balance, June 30	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -	\$ - 0 -
<u>Recapitulation:</u>					
Restricted				\$ - 0 -	

**STATISTICAL SECTION**  
**(UNAUDITED)**

This part of the District’s Annual Comprehensive Financial Report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required supplementary information says about the District’s overall financial health.

**Contents**

	<b><u>Exhibit</u></b>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.	J-1 thru J-5
<b>Revenue Capacity</b> These schedules contain information to help the reader assess the factors affecting the District's ability to generate its property taxes.	J-6 thru J-9
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the District's ability to issue additional debt in the future.	J-10 thru J-13
<b>Demographic and Economic Information</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place and to help make comparisons over time and with other governments.	J-14 thru J-15
<b>Operating Information</b> These schedules contain information about the District's operations and resources to help the reader understand how the District's financial information relates to the services the District provides and the activities it performs.	J-16 thru J-20

**Sources:** Unless otherwise noted, the information in these schedules is derived from the Annual Comprehensive Financial Report for the relevant year.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NET POSITION BY COMPONENT,  
LAST TEN FISCAL YEARS  
ACCURAL BASIS OF ACCOUNTING  
UNAUDITED

June 30,

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>Governmental Activities</b>										
Net Investment in Capital Assets	\$ 6,159,739	\$ 7,617,899	\$ 10,089,913	\$ 11,783,889	\$ 13,464,517	\$ 15,172,508	\$ 16,989,075	\$ 18,258,397	\$ 19,473,510	\$ 21,104,544
Restricted	2,100,022	1,349,827	1,881,100	2,540,850	3,489,294	3,964,714	6,515,063	9,614,626	14,036,200	12,271,873
Unrestricted/(Deficit)	(11,948,153)	(11,675,726)	(13,196,876)	(14,150,534)	(14,121,849)	(13,265,023)	(13,453,172)	(11,525,243)	(8,953,711)	(3,471,041)
Total Governmental Activities Net Position	\$ (3,688,392)	\$ (2,708,000)	\$ (1,225,863)	\$ 174,205	\$ 2,831,962	\$ 5,872,199	\$ 10,050,966	\$ 16,347,780	\$ 24,555,999	\$ 29,905,376
<b>Business-type Activities</b>										
Investment in Capital Assets	\$ 269,565	\$ 244,969	\$ 224,898	\$ 203,279	\$ 181,660	\$ 160,041	\$ 138,139	\$ 119,846	\$ 106,487	\$ 84,225
Unrestricted	263,545	244,348	162,169	155,252	308,584	508,092	579,681	506,109	737,117	858,354
Total Business-type Activities Net Position	\$ 533,110	\$ 489,317	\$ 387,067	\$ 358,531	\$ 490,244	\$ 668,133	\$ 717,820	\$ 625,955	\$ 843,604	\$ 942,579
<b>District-wide</b>										
Net Investment in Capital Assets	\$ 6,429,304	\$ 7,862,868	\$ 10,314,811	\$ 11,987,168	\$ 13,646,177	\$ 15,332,549	\$ 17,127,214	\$ 18,378,243	\$ 19,579,997	\$ 21,188,769
Restricted	2,100,022	1,349,827	1,881,100	2,540,850	3,489,294	3,964,714	6,515,063	9,614,626	14,036,200	12,271,873
Unrestricted/(Deficit)	(11,684,608)	(11,431,378)	(13,034,707)	(13,995,282)	(13,813,265)	(12,756,931)	(12,873,491)	(11,019,134)	(8,216,594)	(2,612,687)
Total District Net Position	\$ (3,155,282)	\$ (2,218,683)	\$ (838,796)	\$ 532,736	\$ 3,322,206	\$ 6,540,332	\$ 10,768,786	\$ 16,973,735	\$ 25,399,603	\$ 30,847,955

Source: Caldwell-West Caldwell School District Financial Reports.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CHANGES IN NET POSITION, LAST TEN FISCAL YEARS  
ACCURAL BASIS OF ACCOUNTING  
UNAUDITED

	Fiscal Year Ending June 30,									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>Expenses:</b>										
<b>Governmental Activities:</b>										
<b>Instruction:</b>										
Regular	\$ 17,597,863	\$ 20,725,346	\$ 21,971,767	\$ 24,442,624	\$ 25,621,193	\$ 24,064,493	\$ 23,244,197	\$ 24,557,062	\$ 24,308,049	\$ 25,068,731
Special Education	4,731,689	5,426,362	6,438,375	7,456,464	7,655,254	7,021,339	7,178,958	7,205,799	6,712,121	7,136,925
Other Special Education	274,181	307,121	364,984	299,775	322,585	510,573	358,170	235,377	189,789	121,870
School Sponsored/Other Instruction	1,471,628	1,718,067	1,815,902	2,119,540	2,152,469	2,104,415	1,802,926	1,670,391	1,998,829	1,972,339
<b>Support Services:</b>										
Tuition	2,201,414	2,760,285	2,472,465	2,634,435	2,458,883	2,435,394	2,744,912	2,384,057	2,795,555	2,599,150
Student & Instruction Related Services	6,669,738	7,677,084	8,300,424	9,041,452	9,575,592	10,162,114	9,194,353	9,550,011	9,988,634	9,282,604
General Administrative Services	707,478	795,701	729,656	790,157	986,508	917,354	998,662	1,049,355	1,016,703	1,101,952
School Administrative Services	2,498,544	2,724,898	3,003,053	3,429,065	3,464,280	3,293,634	3,060,943	3,138,849	3,010,025	3,006,374
Central Services	662,830	849,090	811,180	924,068	917,674	955,590	1,026,103	986,908	932,991	965,459
Administrative Information Technology	927,055	742,986	899,185	767,237	659,154	567,083	459,892	593,127	304,918	159,924
Plant Operations and Maintenance	5,241,904	4,457,300	4,344,130	4,288,007	4,377,335	5,184,521	5,817,549	4,904,030	5,517,873	6,824,490
Pupil Transportation	1,186,701	1,184,797	1,385,225	1,601,034	1,396,947	1,253,434	1,172,549	1,045,908	1,309,465	1,646,306
Interest on Long-term Debt	519,300	591,939	1,044,412	839,110	773,146	706,507	652,360	592,294	512,827	435,630
Capital Outlay		7,263	5,477	5,477						
Unallocated Depreciation	176,037	176,037	529,643	658,129	639,551	626,171	665,403	978,244		
<b>Total Governmental Activities Expenses</b>	<b>44,866,362</b>	<b>50,144,276</b>	<b>54,115,878</b>	<b>59,296,574</b>	<b>61,000,571</b>	<b>59,802,622</b>	<b>58,376,977</b>	<b>58,891,412</b>	<b>58,597,779</b>	<b>60,321,754</b>
<b>Business-type Activities:</b>										
Continuing Education	524,044	548,047	585,313	565,350	568,300	620,322	461,171	294,881	244,718	236,811
Food Service	193,360	204,636	213,195	237,065	576,719	714,692	295,884	234,790	828,058	909,633
<b>Total Business-type Activities Expense</b>	<b>717,404</b>	<b>752,683</b>	<b>798,508</b>	<b>802,415</b>	<b>1,145,019</b>	<b>1,335,014</b>	<b>757,055</b>	<b>529,671</b>	<b>1,072,776</b>	<b>1,146,444</b>
<b>Total District Expenses</b>	<b>\$ 45,583,766</b>	<b>\$ 50,896,959</b>	<b>\$ 54,914,386</b>	<b>\$ 60,098,989</b>	<b>\$ 62,145,590</b>	<b>\$ 61,137,636</b>	<b>\$ 59,134,032</b>	<b>\$ 59,421,083</b>	<b>\$ 59,670,555</b>	<b>\$ 61,468,198</b>
<b>Program Revenues:</b>										
<b>Governmental Activities:</b>										
<b>Charges for Services:</b>										
Regular Instruction	\$ 26,828	\$ 30,114	\$ 57,149	\$ 64,067	\$ 78,049	\$ 28,223	\$ 14,680	\$ 13,320	\$ 13,107	\$ 439,994
Student and Instruction Related Services										\$ 320,450
Pupil Transportation	1,773	6,148	4,685	8,324	10,535	17,570	55,688	83,677	274,093	334,476
Operating Grants and Contributions	5,904,622	10,444,942	12,539,154	15,720,600	17,412,814	15,282,545	13,219,406	15,032,598	14,831,261	12,422,996
Capital Grants and Contributions	12,544	112,896	558,405							
<b>Total Governmental Activities Program Revenues</b>	<b>\$ 5,945,767</b>	<b>\$ 10,594,100</b>	<b>\$ 13,159,393</b>	<b>\$ 15,792,991</b>	<b>\$ 17,501,398</b>	<b>\$ 15,328,338</b>	<b>\$ 13,289,774</b>	<b>\$ 15,437,152</b>	<b>\$ 15,438,911</b>	<b>\$ 13,197,466</b>
<b>Business-type Activities:</b>										
<b>Charges for Services:</b>										
Continuing Education	368,329	381,778	427,144	458,677	495,940	569,952	400,661	1,619	231,935	317,897
Food Service	228,037	255,585	189,006	224,039	684,662	840,174	314,804	116,282	250,787	685,738
Operating Grants and Contributions - Food Service	48,462	71,518	79,961	90,920	95,238	99,910	88,828	319,490	806,771	259,833
<b>Total Business-type Activities Program Revenues</b>	<b>644,828</b>	<b>708,881</b>	<b>696,111</b>	<b>773,636</b>	<b>1,275,840</b>	<b>1,510,036</b>	<b>804,293</b>	<b>437,391</b>	<b>1,289,493</b>	<b>1,263,468</b>
<b>Total District Program Revenues</b>	<b>\$ 6,590,595</b>	<b>\$ 11,302,981</b>	<b>\$ 13,855,504</b>	<b>\$ 16,566,627</b>	<b>\$ 18,777,238</b>	<b>\$ 16,838,374</b>	<b>\$ 14,094,067</b>	<b>\$ 15,874,543</b>	<b>\$ 16,728,404</b>	<b>\$ 14,460,934</b>

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CHANGES IN NET POSITION, LAST TEN FISCAL YEARS  
ACCURAL BASIS OF ACCOUNTING  
UNAUDITED  
(Continued)

	Fiscal Year Ending June 30,									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Net (Expense)/Revenue:										
Governmental Activities	\$ (38,920,595)	\$ (39,550,176)	\$ (40,956,485)	\$ (43,503,583)	\$ (43,499,173)	\$ (44,474,284)	\$ (45,087,203)	\$ (43,454,260)	\$ (43,158,868)	\$ (47,124,288)
Business-type Activities	(72,576)	(43,802)	(102,397)	(28,779)	130,821	175,022	47,238	(92,280)	216,717	117,024
Total District-wide Net Expense	\$ (38,993,171)	\$ (39,593,978)	\$ (41,058,882)	\$ (43,532,362)	\$ (43,368,352)	\$ (44,299,262)	\$ (45,039,965)	\$ (43,546,540)	\$ (42,942,151)	\$ (47,007,264)
General Revenues and Other Changes in Net Position:										
Governmental Activities:										
Property Taxes Levied for General Purposes, Net	\$ 37,446,765	\$ 38,851,019	\$ 40,210,804	\$ 41,618,188	\$ 42,805,131	\$ 44,142,161	\$ 45,232,743	\$ 46,576,879	\$ 47,908,417	\$ 48,866,586
Taxes Levied for Debt Service	846,504	950,124	1,365,293	1,942,691	1,864,180	1,978,677	1,988,822	2,012,970	2,045,584	2,014,514
Unrestricted Grants and Contributions	401,759	496,927	489,147	986,802	714,671	937,385	940,252	1,009,177	982,882	986,727
Investment Earnings and Miscellaneous Income	3,580	23,164	72,548	53,662	69,719	171,240	88,144	24,651	39,966	327,023
Miscellaneous Income	205,658	209,334	300,830	302,308	703,229	285,058	278,162	186,882	390,238	278,815
Other Item								(59,485)		
Insurance Recovery Related to Flood Damages	807,788									
Transfers	6,871									
Total Governmental Activities	39,718,925	40,530,568	42,438,622	44,903,651	46,156,930	47,514,521	48,528,123	49,751,074	51,367,087	52,473,665
Business-type Activities:										
Investment Earnings	\$ 13	\$ 9	\$ 147	\$ 243	\$ 892	\$ 2,867	\$ 2,449	\$ 415	\$ 932	\$ 11,479
Other Item	(233)									(29,528)
Total Business-type Activities	(220)	9	147	243	892	2,867	2,449	415	932	(18,049)
Total District-wide	\$ 39,718,705	\$ 40,530,577	\$ 42,438,769	\$ 44,903,894	\$ 46,157,822	\$ 47,517,388	\$ 48,530,572	\$ 49,751,489	\$ 51,368,019	\$ 52,455,616
Change in Net Position										
Governmental Activities	\$ 798,330	\$ 980,392	\$ 1,482,137	\$ 1,400,068	\$ 2,657,757	\$ 3,040,237	\$ 3,440,920	\$ 6,296,814	\$ 8,208,219	\$ 5,349,377
Business-type Activities	(72,796)	(43,793)	(102,250)	(28,536)	131,713	177,889	49,687	(91,865)	217,649	98,975
Total District	\$ 725,534	\$ 936,599	\$ 1,379,887	\$ 1,371,532	\$ 2,789,470	\$ 3,218,126	\$ 3,490,607	\$ 6,204,949	\$ 8,425,868	\$ 5,448,352

Source: Caldwell-West Caldwell School District Financial Reports.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
FUND BALANCES, GOVERNMENTAL FUNDS,  
LAST TEN FISCAL YEARS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING  
UNAUDITED

June 30,

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
General Fund										
Restricted	\$ 2,028,115	\$ 1,257,970	\$ 1,789,051	\$ 2,425,831	\$ 3,447,943	\$ 3,959,963	\$ 5,901,283	\$ 8,914,685	\$ 13,551,233	\$ 11,661,936
Assigned	928,240	356,154	248,298	380,619	533,300	822,252	303,295	288,279	699,412	5,241,537
Unassigned	815,154	871,190	1,028,064	884,718	1,064,197	1,229,031	1,020,863	2,256,675	2,347,483	1,729,657
<b>Total General Fund</b>	<b>\$ 3,771,509</b>	<b>\$ 2,485,314</b>	<b>\$ 3,065,413</b>	<b>\$ 3,691,168</b>	<b>\$ 5,045,440</b>	<b>\$ 6,011,246</b>	<b>\$ 7,225,441</b>	<b>\$ 11,459,639</b>	<b>\$ 16,598,128</b>	<b>\$ 18,633,130</b>
All Other Governmental Funds										
Restricted	\$ 71,907	\$ 17,811,339	\$ 9,009,824	\$ 4,713,173	\$ 4,533,079	\$ 1,955,766	\$ 1,070,777	\$ 993,067	\$ 760,109	\$ 861,930
Committed	174,968	903,348	87,255	87,255	87,255	87,255	87,255			
Unassigned (Deficit), Reported in: Debt Service Fund								(100)		
<b>Total All Other Governmental Funds</b>	<b>\$ 246,875</b>	<b>\$ 18,714,687</b>	<b>\$ 9,097,079</b>	<b>\$ 4,800,428</b>	<b>\$ 4,620,334</b>	<b>\$ 2,043,021</b>	<b>\$ 1,158,032</b>	<b>\$ 992,967</b>	<b>\$ 760,109</b>	<b>\$ 861,930</b>
<b>Total Governmental Funds</b>	<b>\$ 4,018,384</b>	<b>\$ 21,200,001</b>	<b>\$ 12,162,492</b>	<b>\$ 8,491,596</b>	<b>\$ 9,665,774</b>	<b>\$ 8,054,267</b>	<b>\$ 8,383,473</b>	<b>\$ 12,452,606</b>	<b>\$ 17,358,237</b>	<b>\$ 19,495,060</b>

Source: Caldwell-West Caldwell School District Financial Reports.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS,

LAST TEN FISCAL YEARS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING  
UNAUDITED

	Fiscal Year Ending June 30,									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
<b>Revenues</b>										
Local Tax Levy	\$ 38,293,269	\$ 39,801,143	\$ 41,576,097	\$ 43,560,879	\$ 44,669,311	\$ 46,120,838	\$ 47,221,565	\$ 48,589,849	\$ 49,954,001	\$ 50,881,100
Tuition from Individuals	26,828	25,522	28,472	24,520		28,223	14,680	13,320	13,107	
Tuition from Other LEAs	1,773	4,592	28,677	39,547	78,049	17,570	55,688	83,677	274,093	334,476
Transportation Fees		6,148	4,685	8,324	10,535	161,205	94,080	5,214	89,768	141,754
Rents and Royalties		76,785	85,961	132,486	127,633	40,001	34,531	8,190	15,762	117,818
Interest Earned on Capital Reserve Funds	2,329	3,214	449	609	5,069	285,157	273,036	540,474	662,656	1,181,224
Miscellaneous	318,689	201,891	482,790	289,553	642,132	10,131,124	10,246,597	12,392,636	15,681,558	16,258,330
State Sources	5,246,481	5,941,620	6,969,131	7,604,288	8,360,697	837,989	807,262	1,206,926	1,756,174	1,148,284
Federal Sources	960,664	797,730	1,105,895	1,048,071	970,584					
Total Revenue	44,850,033	46,858,645	50,282,157	52,708,277	54,864,010	57,622,107	58,747,439	62,840,286	68,447,119	70,062,986
<b>Expenditures</b>										
Instruction										
Regular Instruction	12,488,647	13,115,671	13,278,595	13,292,141	13,594,248	14,087,672	14,446,896	15,541,584	15,698,856	16,961,391
Special Education Instruction	3,485,438	3,540,324	3,687,893	3,834,722	3,982,573	3,970,472	4,335,680	4,411,058	3,881,151	4,492,618
Other Special Instruction	192,571	186,693	229,197	170,664	187,413	322,504	242,887	160,154	138,888	94,151
School-Sponsored/Other Instruction	1,100,445	1,137,496	1,227,617	1,308,775	1,321,568	1,398,381	1,288,122	1,212,920	1,458,136	1,548,314
Support Services:										
Tuition	2,201,414	2,760,285	2,472,465	2,634,435	2,458,883	2,435,394	2,744,912	2,384,057	2,795,555	2,599,150
Student & Other Instruction Related Services	5,152,377	5,413,031	6,088,655	6,224,473	6,371,531	7,286,538	6,693,937	7,065,326	7,584,630	7,514,294
General Administrative Services	511,712	524,083	530,010	557,575	624,685	613,466	715,082	733,290	713,242	826,611
School Administrative Services	1,798,218	1,790,915	1,823,562	1,888,836	1,939,895	1,902,855	1,910,827	1,916,510	1,926,537	2,061,373
Central Services	466,973	542,591	492,065	533,077	505,594	534,633	641,678	596,266	568,022	622,078
Administrative Information Technology	832,683	629,266	833,117	697,518	623,303	547,364	456,370	590,247	544,531	403,794
Plant Operations and Maintenance	4,620,397	3,954,120	3,981,547	3,913,382	4,030,562	4,863,132	5,003,420	4,132,324	4,533,307	5,768,926
Student Transportation	1,123,218	1,118,579	1,344,658	1,530,196	1,270,795	1,100,220	993,400	868,286	1,300,501	1,537,365
Allocated Benefits			2,940,097	3,243,710	3,697,787	3,222,305	4,317,842	4,751,628	4,972,712	5,316,800
Unallocated Benefits	9,604,165	10,467,706	8,173,163	8,959,389	9,634,718	10,950,034	10,474,314	11,116,892	13,618,468	14,576,182
Capital Outlay	628,283	1,582,043	10,381,401	4,762,102	3,646,846	3,262,672	2,193,288	492,826	2,065,962	870,491
Debt Service:										
Principal	680,000	860,000	860,000	1,940,000	1,785,000	1,985,000	2,010,000	2,110,000	2,225,000	2,250,000
Interest and Other Charges	530,988	499,225	975,624	888,178	814,431	750,972	687,425	628,300	559,650	482,625
Total Expenditures	45,417,529	48,122,028	59,319,666	56,379,173	56,489,832	59,233,614	59,156,080	58,711,668	64,585,148	67,926,163
Excess/(Deficit) of Revenues	(567,496)	(1,263,383)	(9,037,509)	(3,670,896)	(1,625,822)	(1,611,507)	(408,641)	4,128,618	3,861,971	2,136,823
Over/(Under) Expenditures										



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS,  
LAST TEN FISCAL YEARS

MODIFIED ACCRUAL BASIS OF ACCOUNTING

UNAUDITED  
(Continued)

	Fiscal Year Ending June 30,									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Other Financing Sources/(Uses)										
School Refunding Bonds Issued		\$ 18,205,000	\$ 7,350,000		\$ 2,800,000					
Bond Premium			804,913							
Serial Bonds Defeased			(7,435,000)							
Bond Issuance Costs			(114,828)							
Deferred amount on Refunding			(605,085)							
Insurance Recovery Related to Flood Damages	\$ 807,788									
Leases (Non-budgeted)		240,000							\$ 1,043,660	
Financed Purchases (Non-budgeted)										
Transfers	6,871									
Other Items								\$ (59,485)		
Total Other Financing Sources/(Uses)	814,659	18,445,000			2,800,000			(59,485)	1,043,660	
Net Change in Fund Balances	\$ 247,163	\$ 17,181,617	\$ (9,037,509)	\$ (3,670,896)	\$ 1,174,178	\$ (1,611,507)	\$ (408,641)	\$ 4,069,133	\$ 4,905,631	\$ 2,136,823
Debt Service as a Percentage of Noncapital Expenditures	2.70%	2.92%	3.09%	5.02%	4.60%	4.62%	4.56%	4.66%	4.31%	4.02%

Source: Caldwell-West Caldwell School District records.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
GENERAL FUND - OTHER LOCAL AND INTERMEDIATE REVENUE BY SOURCE  
LAST TEN FISCAL YEARS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING  
UNAUDITED

Fiscal Year Ending June 30,	Tuition	Trans- portation Fees	Rentals	Gate Receipts	Activity Fees	Interest on Investments	Prior Year Refunds	E-Rate Reimbursement	Other	Total
2014	\$ 26,828	\$ 1,773	\$ 69,681	\$ 13,639	\$	\$ 1,251	\$ 25,990	\$	\$ 98,677	\$ 237,839
2015	30,114	6,148	76,785	12,273		448	42,898		80,144	248,810
2016	57,149	4,685	85,961	12,320		11,220	91,351		100,427	363,113
2017	64,067	8,324	132,486	15,889		11,603	37,783		116,760	386,912
2018	78,049	10,535	127,633	14,075		38,619	66,492		69,239	404,642
2019	28,223	17,570	161,205	7,057		101,572	16,847		99,949	432,423
2020	14,680	55,688	94,080	13,546		70,974	14,320		156,216	419,504
2021	13,320	83,677	5,214			23,106	71,562		110,106	306,985
2022	13,107	274,093	89,768		\$ 24,558	38,890	66,159	\$ 62,102	147,651	716,328
2023		334,476	141,754		21,289	320,547	11,835	85,338	18,599	933,838

Source: Caldwell-West Caldwell School District records.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
ASSESSED VALUE AND ACTUAL VALUE OF TAXABLE PROPERTY  
 LAST TEN YEARS  
UNAUDITED

Year Ended Dec. 31	Vacant Land	Residential	Farm Qualified	Commercial	Industrial	Apartment	Total Assessed Value	Public Utilities <sup>a</sup>	Net Valuation Taxable	Tax		Total Direct School Tax Rate <sup>b</sup>	Estimated Actual (County Equalized Value)
										Exempt Property	Property		
<u>Borough of Caldwell</u>													
2013	\$ 3,667,600	\$ 803,292,350	\$ - 0 -	\$ 126,905,900	\$ - 0 -	\$ 76,785,100	\$ 1,010,650,950	\$ 3,742,536	\$ 1,014,393,486	\$ 126,250,300	\$ 1.15	\$ 1,026,083,311	
2014	3,505,600	800,217,350	- 0 -	125,410,900	- 0 -	75,779,900	1,004,913,750	3,398,338	1,008,312,088	126,250,300	1.18	1,000,936,821	
2015	3,219,600	803,972,450	- 0 -	121,488,700	- 0 -	75,779,900	1,004,460,650	3,118,098	1,007,578,748	126,250,300	1.26	1,064,904,624	
2016	3,035,300	792,493,600	- 0 -	120,879,700	- 0 -	75,779,900	992,188,500	3,177,900	995,366,400	128,315,500	1.37	1,111,963,138	
2017	3,685,800	804,887,800	- 0 -	128,263,100	- 0 -	91,967,400	1,028,804,100	3,534,500	1,032,338,600	261,463,500	1.36	1,089,486,704	
2018	3,079,100	804,675,200	- 0 -	126,859,900	- 0 -	90,397,700	1,025,011,900	3,164,000	1,028,175,900	263,220,900	1.38	1,160,886,094	
2019	2,752,900	809,920,200	- 0 -	126,330,800	- 0 -	90,397,700	1,029,401,600	3,239,700	1,032,641,300	262,576,000	1.44	1,161,725,651	
2020	2,768,600	811,041,500	- 0 -	126,814,900	- 0 -	90,397,700	1,031,022,700	3,326,000	1,034,348,700	262,732,300	1.45	1,158,963,575	
2021	2,768,600	813,960,200	- 0 -	127,634,600	- 0 -	108,756,700	1,053,120,100	3,394,700	1,056,514,800	245,859,700	1.50	1,245,513,319	
2022	3,337,000	815,846,200	- 0 -	126,236,100	- 0 -	96,525,600	1,041,944,900	3,051,497	1,044,996,397	262,710,600	1.59	1,281,379,735	
<u>Township of West Caldwell</u>													
2013	\$ 20,189,800	\$ 1,512,331,600	\$ 81,800	\$ 342,256,700	\$ 334,247,000	\$ 16,160,900	\$ 2,225,267,800	\$ 1,633,200	\$ 2,226,901,000	\$ 134,552,264	\$ 1.18	\$ 2,346,745,819	
2014	18,252,600	1,521,720,400	81,800	337,907,200	330,394,600	15,683,900	2,224,040,500	1,369,200	2,225,409,700	132,903,364	1.22	2,249,860,770	
2015	15,436,100	1,532,626,400	81,800	339,895,200	331,551,200	15,683,900	2,235,274,600	1,442,400	2,236,717,000	133,733,464	1.31	2,183,656,002	
2016	11,956,300	1,544,338,600	81,800	337,384,300	331,022,200	17,783,900	2,242,567,100	1,425,500	2,243,992,600	134,599,564	1.26	2,303,581,422	
2017	12,550,700	1,549,818,100	81,800	332,431,900	328,425,500	24,265,600	2,247,573,600	1,378,900	2,248,952,500	134,826,400	1.34	2,407,987,039	
2018	17,912,200	1,556,160,600	79,200	326,220,300	332,768,500	24,265,600	2,257,406,400	1,318,900	2,258,725,300	134,389,400	1.37	2,506,672,943	
2019	12,959,500	1,561,600,400	79,200	333,000,600	330,399,000	24,265,600	2,262,304,300	1,327,100	2,263,631,400	135,900,500	1.42	2,537,089,119	
2020	11,924,500	1,568,574,500	46,200	342,515,400	333,393,300	24,265,600	2,280,719,500	1,374,300	2,282,093,800	135,143,400	1.44	2,528,368,130	
2021	17,990,700	1,574,346,600	46,200	342,330,800	333,485,800	24,265,600	2,292,465,700	1,393,500	2,293,859,200	135,140,600	1.46	2,530,816,148	
2022	22,395,700	1,582,018,600	46,200	342,108,700	333,485,800	24,265,600	2,304,320,600	1,367,971	2,305,688,571	130,616,200	1.47	2,616,384,996	

Note: Real property is required to be assessed at some percentage of true value (fair or market value) established by each county board of taxation. Reassessment occurs when ordered by the County Board of Taxation.

<sup>a</sup> Taxable Value of Machinery, Implements and Equipment of Telephone, Telegraph and Messenger System Companies.

<sup>b</sup> Tax rates are per \$100 of assessed value.

Source: Borough of Caldwell and Township of West Caldwell Tax Assessor.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
LAST TEN YEARS  
UNAUDITED  
*(Rate per \$100 of Assessed Value)*

Year Ended December 31,	Caldwell-West Caldwell School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Tax Rate
	Basic Rate <sup>a</sup>	General Obligation Debt Service <sup>b</sup>	Total Direct	Borough of Caldwell	Essex County	
2013	\$ 1.13	\$ 0.03	\$ 1.15	\$ 0.72	\$ 0.50	\$ 2.37
2014	1.15	0.03	1.18	0.72	0.52	2.42
2015	1.22	0.04	1.26	0.73	0.55	2.54
2016	1.31	0.06	1.37	0.75	0.58	2.70
2017	1.30	0.06	1.36	0.75	0.55	2.66
2018	1.32	0.06	1.38	0.77	0.56	2.71
2019	1.38	0.06	1.44	0.81	0.55	2.79
2020	1.39	0.06	1.45	0.80	0.55	2.80
2021	1.44	0.06	1.50	0.81	0.57	2.88
2022	1.52	0.07	1.59	0.87	0.57	3.02

Note: NJSA 18A:7F-5d limits the amount that the District can submit for a General Fund tax levy. The levy when added to other components of the District's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

<sup>a</sup> The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.

<sup>b</sup> Rates for debt service are based on each year's requirements.

Source: Borough of Caldwell Tax Collector and School Business Administrator.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
DIRECT AND OVERLAPPING PROPERTY TAX RATES  
LAST TEN YEARS  
UNAUDITED  
*(Rate per \$100 of Assessed Value)*

Year Ended December 31,	Caldwell-West Caldwell School District Direct Rate			Overlapping Rates		Total Direct and Overlapping Tax Rate
	Basic Rate <sup>a</sup>	General Obligation Debt Service <sup>b</sup>	Total Direct	Township of West Caldwell	Essex County	
2013	\$ 1.15	\$ 0.03	\$ 1.18	\$ 0.56	\$ 0.52	\$ 2.26
2014	1.19	0.03	1.22	0.56	0.53	2.30
2015	1.27	0.04	1.31	0.57	0.51	2.39
2016	1.20	0.06	1.26	0.57	0.53	2.36
2017	1.28	0.06	1.34	0.58	0.55	2.48
2018	1.31	0.06	1.37	0.60	0.56	2.53
2019	1.36	0.06	1.42	0.62	0.54	2.58
2020	1.38	0.06	1.44	0.63	0.54	2.61
2021	1.40	0.06	1.46	0.65	0.53	2.64
2022	1.41	0.06	1.47	0.67	0.52	2.66

Note: NJSA 18A:7F-5d limits the amount that the District can submit for a General Fund tax levy. The levy when added to other components of the District's net budget may not exceed the prebudget year net budget by more than the spending growth limitation calculation.

<sup>a</sup> The District's basic tax rate is calculated from the A4F form which is submitted with the budget and the Net Valuation Taxable.

<sup>b</sup> Rates for debt service are based on each year's requirements.

Source: Township of West Caldwell Tax Collector and School Business Administrator.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
PRINCIPAL PROPERTY TAX PAYERS,  
CURRENT YEAR AND NINE YEARS AGO

Borough of Caldwell

Taxpayer	2022		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Westover Associates	\$ 14,489,600	1	1.38%
Carlyle Towers, LLC/Partnership	9,680,100	2	0.92%
Philip Hillside Realty, LLC	9,115,100	3	0.87%
Caldwell Terrance LLC	8,941,600	4	0.85%
Caldwell Plaza Inc.	6,119,700	5	0.58%
Rumsey Park Association LLC (co/ AFLTD Mgt)	4,742,500	6	0.45%
S&S @ 550 Bloomfield Avenue	4,716,400	7	0.45%
Parkview Commons Apartments LLC	4,262,000	8	0.41%
Sidebrook Associates (c/o K. Shalit)	4,251,300	9	0.40%
80 Roseland Ave LLC	4,065,900	10	0.39%
<b>Total</b>	<b>\$ 70,384,200</b>		<b>6.70%</b>

Taxpayer	2013		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Westover Associates	\$ 11,198,500	1	1.10%
Carlyle Towers, A Partnership	8,736,700	2	0.86%
Panyork Group, Inc.	8,015,000	3	0.79%
Caldwell Plaza, Inc.	6,000,000	4	0.59%
S&S 550 Bloomfield Ave. LLC	5,000,000	5	0.49%
Parkview Common Apartments	3,616,200	6	0.36%
Sidebrook Associates	3,609,500	7	0.36%
Rumsey Park Associates	3,563,000	8	0.35%
Investor's Holding Fund	3,200,000	9	0.32%
Hillside Realty (Prospect St.)	3,142,800	10	0.31%
<b>Total</b>	<b>\$ 56,081,700</b>		<b>5.53%</b>

Source: Borough of Caldwell Tax Assessor.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
PRINCIPAL PROPERTY TAX PAYERS,  
CURRENT YEAR AND NINE YEARS AGO

Township of West Caldwell

Taxpayer	2022		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Lutheran Social Ministries, Inc.	\$ 81,000,000	1	3.51%
West Caldwell Commons LLC	43,698,600	2	1.90%
5 Dedrick 2019 LLC	38,489,000	3	1.67%
Toyota Motor Sales	32,033,900	4	1.39%
LTS Lohmann Therapy Systems	32,016,600	5	1.39%
Leknarf Associates LLC	26,571,700	6	1.15%
West Caldwell Plaza LLC	22,911,600	7	0.99%
BPREP 10 Patton LLC	19,816,300	8	0.86%
Mountain Ridge Country Club	19,642,900	9	0.85%
CMI Essex Property LLC	19,500,000	10	0.85%
Total	\$ 335,680,600		14.56%

Taxpayer	2013		
	Taxable Assessed Value	Rank	% of Total District Net Assessed Value
Lutheran Social Ministries, Inc.	\$ 81,000,000	1	3.64%
GR/SS Caldwell	38,433,362	2	1.73%
Toyota Motor Sales	32,033,883	3	1.44%
LTS Lohmann Therapy Systems	32,016,616	4	1.44%
West Caldwell Plaza	22,912,451	5	1.03%
Leknarf Associates LLC	22,723,991	6	1.02%
Mountain Ridge Country Club	19,642,907	7	0.88%
CMI Essex Property	19,500,000	8	0.88%
Henerson Drive LLC	16,943,514	9	0.76%
Eagle Rock Convalescent Center	14,200,000	10	0.64%
Total	\$ 299,406,724		13.44%

Source: Township of West Caldwell Tax Assessor.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Fiscal Year</u> <u>Ended June 30,</u>	<u>Taxes Levied</u> <u>for the</u> <u>Fiscal Year</u>	<u>Collected within the</u> <u>Fiscal Year of the Levy</u> <sup>a</sup>		<u>Collections in</u> <u>Subsequent</u> <u>Years</u>
		<u>Amount</u>	<u>Percentage</u> <u>of Levy</u>	
<u>Borough of Caldwell</u>				
2014	\$ 11,624,823	\$ 11,624,823	100.00%	\$ - 0 -
2015	12,227,880	12,227,880	100.00%	- 0 -
2016	13,628,983	13,628,983	100.00%	- 0 -
2017	14,181,660	14,181,660	100.00%	- 0 -
2018	13,916,366	13,916,366	100.00%	- 0 -
2019	14,598,531	14,598,531	100.00%	- 0 -
2020	14,831,396	14,831,396	100.00%	- 0 -
2021	15,272,254	15,272,254	100.00%	- 0 -
2022	16,475,879	16,475,879	100.00%	- 0 -
2023	16,727,009	16,727,009	100.00%	- 0 -
<u>Township of West Caldwell</u>				
2014	\$ 26,668,446	\$ 26,668,446	100.00%	\$ - 0 -
2015	27,573,263	27,573,263	100.00%	- 0 -
2016	27,947,114	27,947,114	100.00%	- 0 -
2017	29,379,219	29,379,219	100.00%	- 0 -
2018	30,752,945	30,752,945	100.00%	- 0 -
2019	31,522,307	31,522,307	100.00%	- 0 -
2020	32,390,169	32,390,169	100.00%	- 0 -
2021	33,317,595	33,317,595	100.00%	- 0 -
2022	33,478,122	33,478,122	100.00%	- 0 -
2023	34,154,091	34,154,091	100.00%	- 0 -

<sup>a</sup> School taxes are collected by the Municipal Tax Collector. Under New Jersey State Statute, a municipality is required to remit to the School District the entire property tax balance, in the amount voted upon or certified prior to the end of the school year.

Source: Borough of Caldwell and Township of West Caldwell School District records including the Certificate and Report of School Taxes (A4F form).



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	Governmental Activities		Business-Type Activities Financed Purchases	Total District	Percentage of Personal Income <sup>a</sup>	Per Capita <sup>a</sup>
	General Obligation Bonds	Obligations Under Financed Purchases				
2014	\$ 12,150,000	\$ 225,115	\$ - 0 -	\$ 12,375,115	1.16%	\$ 661
2015	29,495,000	325,888	- 0 -	29,820,888	2.67%	1,585
2016	28,550,000	185,890	- 0 -	28,735,890	2.51%	1,523
2017	26,610,000	- 0 -	- 0 -	26,610,000	2.25%	1,410
2018	27,625,000	- 0 -	- 0 -	27,625,000	2.31%	1,465
2019	25,640,000	- 0 -	- 0 -	25,640,000	2.06%	1,359
2020	23,480,000	- 0 -	- 0 -	23,480,000	1.77%	1,251
2021	21,210,000	1,043,660	- 0 -	22,253,660	1.52%	1,129
2022	18,850,000	779,785	- 0 -	19,629,785	1.34%	999
2023	16,465,000	521,396	- 0 -	16,986,396	1.16%	864

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

<sup>a</sup> See Exhibit J-14 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

Source: Caldwell-West Caldwell School District Financial Reports.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year Ended June 30,	General Bonded Debt Outstanding			Percentage of Net Valuation Taxable <sup>a</sup>	Per Capita <sup>b</sup>
	General Obligation Bonds	Deductions	Net General Bonded Debt Outstanding		
2014	\$ 12,150,000	\$ - 0 -	\$ 12,150,000	0.37%	\$ 649
2015	29,495,000	- 0 -	29,495,000	0.91%	1,567
2016	28,550,000	- 0 -	28,550,000	0.88%	1,514
2017	26,610,000	- 0 -	26,610,000	0.82%	1,410
2018	27,625,000	- 0 -	27,625,000	0.84%	1,465
2019	25,640,000	- 0 -	25,640,000	0.78%	1,359
2020	23,480,000	- 0 -	23,480,000	0.71%	1,251
2021	21,210,000	- 0 -	21,210,000	0.64%	1,076
2022	18,850,000	- 0 -	18,850,000	0.56%	959
2023	16,465,000	- 0 -	16,465,000	0.49%	838

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

<sup>a</sup> See Exhibit J-6 for property tax data. This ratio is calculated using valuation data for the prior calendar year.

<sup>b</sup> See Exhibit J-14 for population data. This ratio is calculated using population for the prior calendar year.

Source: Caldwell-West Caldwell School District Financial Reports.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
RATIOS OF OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT  
AS OF DECEMBER 31, 2022  
UNAUDITED

<u>Governmental Unit</u>	<u>Debt Outstanding</u>	<u>Estimated Percentage Applicable<sup>a</sup></u>	<u>Estimated Share of Overlapping Debt</u>
Debt Repaid With Property Taxes:			
Borough of Caldwell	\$ 49,955,187	100.000%	\$ 49,955,187
Township of West Caldwell	33,664,114	100.000%	33,664,114
Essex County General Obligation Debt:			
Borough of Caldwell Share	685,637,111	1.299%	8,905,257
Township of West Caldwell Share	685,637,111	2.652%	<u>18,183,198</u>
Subtotal, Overlapping Debt			110,707,756
Caldwell-West Caldwell School District Direct Debt			<u>17,445,000</u>
Total Direct and Overlapping Debt			<u>\$ 128,152,756</u>

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the District. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Caldwell and West Caldwell. This process recognizes that, when considering the District's ability to issue and repay long-term, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping unit.

a For debt repaid with property taxes, the percentage of overlapping debt applicable is estimated using taxable equalized property values. Applicable percentages were estimated by determining the portion of another governmental unit's equalized property value that is within the district's boundaries and dividing it by each unit's total equalized property value.

Sources: Assessed value data used to estimate applicable percentages provided by the Essex County Board of Taxation; debt outstanding data provided by each governmental unit.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
LEGAL DEBT MARGIN INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

	Fiscal Year Ended June 30,									
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Debt Limit	\$ 133,495,293	\$ 130,884,976	\$ 131,419,808	\$ 134,538,024	\$ 140,180,783	\$ 143,729,131	\$ 146,059,333	\$ 147,077,434	\$ 149,881,543	\$ 156,352,838
Total Net Debt Applicable to Limit	12,150,000	29,495,000	28,550,000	26,610,000	27,625,000	25,640,000	23,480,000	21,210,000	18,850,000	16,465,000
Legal Debt Margin	\$ 121,345,293	\$ 101,389,976	\$ 102,869,808	\$ 107,928,024	\$ 112,555,783	\$ 118,089,131	\$ 122,579,333	\$ 125,867,434	\$ 131,031,543	\$ 139,887,838

Total Net Debt Applicable to the Limit As a Percentage of Debt Limit

	9.10%	22.54%	21.72%	19.78%	19.71%	17.84%	16.08%	14.42%	12.58%	10.53%
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Legal Debt Margin Calculation for Fiscal Year Ended June 30, 2023

	Borough of		Township of		Total
	Caldwell		West Caldwell		
Equalized valuation basis:					
2022	\$1,343,058,649	\$2,787,372,203	\$4,130,430,852		
2021	1,286,960,895	2,591,528,035	3,878,488,930		
2020	1,211,257,871	2,506,285,165	3,717,543,036		
	<u>11,726,462,818</u>				
Average Equalized Valuation of Taxable Property			<u>\$3,908,820,939</u>		
Debt Limit (4% of average equalization value) <sup>a</sup>			\$ 156,352,838		
Net Bonded School Debt			<u>16,465,000</u>		
Legal Debt Margin			<u>\$ 139,887,838</u>		

<sup>a</sup> Limit set by N.J.S.A. 18A:24-19 for a K through 12 district; other % limits would be applicable for other districts.

Source: Equalized valuation bases were obtained from the Annual Report of the State of New Jersey, Department of Treasury, Division of Taxation.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

Borough of Caldwell

Year	Population <sup>a</sup>	Essex County Per Capita Personal Income <sup>b</sup>	Borough of Caldwell Personal Income <sup>c</sup>	Unemployment Rate <sup>d</sup>
2014	7,928	\$ 57,133	\$ 452,950,424	5.40%
2015	7,953	59,395	472,368,435	5.10%
2016	7,980	60,735	484,665,300	4.50%
2017	7,986	62,659	500,394,774	3.80%
2018	7,975	63,521	506,579,975	3.40%
2019	7,977	65,927	525,899,679	3.60%
2020	7,943	70,497	559,957,671	8.70%
2021	8,831	74,310	656,231,610	5.10%
2022	8,847	74,310 *	657,420,570	3.30%
2023	8,847 **	74,310 *	657,420,570 ***	N/A

\* - Latest Essex County per capita personal income available (2021) was used for calculation purposes.

\*\* - Latest population data available (2022) was used for calculation purposes.

\*\*\* - Latest available population data (2022) and latest available Essex County per capita personal income (2021) was used for calculation purposes.

N/A - Information is not available.

Sources:

<sup>a</sup> Population information provided by the NJ Department of Labor and Workforce Development.

<sup>b</sup> Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

<sup>c</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented.

<sup>d</sup> Unemployment data provided by the NJ Department of Labor and Workforce Development.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

Township of West Caldwell

Year	Population <sup>a</sup>	Essex County Per Capita Personal Income <sup>b</sup>	Township of West Caldwell Personal Income <sup>c</sup>	Unemployment Rate <sup>d</sup>
2014	10,803	\$ 57,133	\$ 617,207,799	5.10%
2015	10,867	59,395	645,445,465	4.10%
2016	10,882	60,735	660,918,270	4.00%
2017	10,880	62,659	681,729,920	3.80%
2018	10,886	63,521	691,489,606	3.20%
2019	10,886	65,927	717,681,322	4.40%
2020	10,828	70,497	763,341,516	8.90%
2021	10,876	74,310	808,195,560	5.20%
2022	10,807	74,310 *	803,068,170	3.20%
2023	10,807 **	74,310 *	803,068,170 ***	N/A

\* - Latest Essex County per capita personal income available (2021) was used for calculation purposes.

\*\* - Latest population data available (2022 was used for calculation purposes).

\*\*\* - Latest available population data (2022) and latest available Essex County per capita personal income (2021) was used for calculation purposes.

N/A - Information is not available.

Sources:

<sup>a</sup> Population information provided by the NJ Department of Labor and Workforce Development.

<sup>b</sup> Per capita personal income by municipality estimated based upon the 2000 Census published by the US Bureau of Economic Analysis.

<sup>c</sup> Personal income has been estimated based upon the municipal population and per capita personal income presented.

<sup>d</sup> Unemployment data provided by the NJ Department of Labor and Workforce Development.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
PRINCIPAL EMPLOYERS - COUNTY OF ESSEX  
CURRENT YEAR AND NINE YEARS AGO  
UNAUDITED

Employer	2022		
	Employees	Rank	Percentage of Total Employment
Prudential Ins. Co. of America	49,705	1	13.40%
St. Barnabas Health Care System	24,600	2	6.63%
Rutgers University - Newark Campus	23,980	3	6.46%
Verizon	15,000	4	4.04%
PSE&G	12,945	5	3.49%
New Jersey Transit	11,500	6	3.10%
City of Newark	10,001	7	2.70%
Montclair State University	7,900	8	2.13%
Newark Board of Education	7,050	9	1.90%
Gateway Group One	6,250	10	1.68%
	<u>168,931</u>		<u>45.53%</u>
Total Employment	<u>371,016</u>		
Employer	2013		
	Employees	Rank	Percentage of Total Employment
St. Barnabas Health Care System	23,000	1	6.92%
Verizon	17,100	2	5.14%
Prudential Ins. Co. of America	16,850	3	5.07%
Rutgers University-Newark Campus	15,500	4	4.66%
Continental Airlines	11,000	5	3.31%
Newark Board of Education	7,050	6	2.12%
Automatic Data Processing	5,649	7	1.70%
New Jersey Transit	4,000	8	1.20%
City of Newark	4,000	9	1.20%
Essex County	3,500	10	1.05%
	<u>107,649</u>		<u>32.39%</u>
Total Employment	<u>332,387</u>		

Source: Essex County Economic Development Corporation

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM,  
LAST TEN FISCAL YEARS  
UNAUDITED

<u>Function/Program</u>	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Instruction:										
Regular	160	165	165	159	164	164	166	181	173	166
Special Education	47	45	45	50	55	57	59	57	57	53
Other Special Education	8	7								
Support Services:										
Student & Instruction Related Services	55	42	41	41	41	41	42	45	44	52
School Administration	24	23	22	22	21	22	22	28	27	26
General Administration	5	4	4	5	5	5	6	7	11	12
Central Services	6	6	7	6	7	7	7	6	7	6
Plant Operations and Maintenance	37	36	35	32	35	34	33	39	37	38
Pupil Transportation	2	2	2	2	5	7	8		1	1
<b>Total</b>	<b>344</b>	<b>330</b>	<b>321</b>	<b>317</b>	<b>333</b>	<b>337</b>	<b>343</b>	<b>363</b>	<b>357</b>	<b>354</b>

Source: Caldwell-West Caldwell School District Personnel Records.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
OPERATING STATISTICS  
LAST TEN FISCAL YEARS  
UNAUDITED

Fiscal Year End June 30,	Enrollment	Operating Expenditures <sup>a</sup>	Cost Per Pupil <sup>b</sup>	Percentage Change	Teaching Staff <sup>c</sup>	Pupil/Teacher Ratio			Average Daily Enrollment (ADE) <sup>d</sup>	Average Daily Attendance (ADA) <sup>d</sup>	% Change in Average Daily Enrollment	Student Attendance Percentage
						Elementary School	Middle School	High School				
2014	2,637	\$ 43,578,258	\$ 16,526	2.73%	238	1:15	1:17	1:14	2,635	2,522	1.50%	95.71%
2015	2,685	45,180,760	16,827	1.82%	238	1:10	1:11	1:12	2,652	2,527	0.65%	95.29%
2016	2,649	47,102,641	17,781	5.67%	238	1:10	1:11	1:12	2,658	2,566	0.23%	96.54%
2017	2,649	48,788,893	18,418	3.58%	233	1:10	1:11	1:12	2,614	2,508	-1.66%	95.94%
2018	2,620	50,243,555	19,177	4.12%	238	1:10	1:11	1:12	2,621	2,493	0.27%	95.12%
2019	2,617	53,234,970	20,342	6.08%	238	1:10	1:11	1:12	2,626	2,515	0.19%	95.77%
2020	2,702	54,265,367	20,083	-1.27%	242	1:10	1:11	1:12	2,687	2,605	2.32%	96.95%
2021	2,623	55,480,542	21,152	5.32%	238	1:10	1:11	1:12	2,623	2,545	-2.38%	97.03%
2022	2,580	59,734,536	23,153	9.46%	235	1:10	1:11	1:12	2,583	2,449	-3.87%	94.81%
2023	2,541	64,323,047	25,314	9.33%	219	1:10	1:11	1:12	2,546	2,412	-1.43%	94.74%

Note: Enrollment based on annual October District count.

- <sup>a</sup> Operating expenditures equal total expenditures less debt service and capital outlay.
- <sup>b</sup> Cost Per Pupil calculated above is the sum of operating expenditures divided by enrollment. This may be different from the State's Cost Per Pupil calculations.
- <sup>c</sup> Teaching staff includes only full-time equivalents of certificated staff.
- <sup>d</sup> Average daily enrollment and average daily attendance are obtained from the School Register Summary (SRS).

Source: Caldwell-West Caldwell School District Records.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

District Building	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Jefferson School (1954)										
Square Feet	37,369	37,369	37,369	37,369	37,369	37,369	37,369	37,369	37,369	37,369
Capacity (Students)	350	350	350	350	350	350	350	350	350	350
Enrollment	320	326	294	294	273	273	276	264	269	271
Lincoln School (1915)										
Square Feet	35,461	35,461	35,461	35,461	35,461	35,461	35,461	35,461	35,461	35,461
Capacity (Students)	350	350	350	350	350	350	350	350	350	350
Enrollment	252	246	237	237	246	251	257	260	248	259
Washington School (1948)										
Square Feet	46,319	46,319	46,319	46,319	46,319	46,319	46,319	46,319	46,319	46,319
Capacity (Students)	523	523	523	523	523	523	523	523	523	523
Enrollment	354	346	360	360	367	354	397	369	382	391
Wilson School (1958)										
Square Feet	35,996	35,996	35,996	35,996	35,996	35,996	35,996	35,996	35,996	35,996
Capacity (Students)	350	350	350	350	350	350	350	350	350	350
Enrollment	248	298	288	288	250	240	257	253	254	233
Grover Cleveland Middle School (1925)										
Square Feet	114,670	114,670	114,670	114,670	114,670	114,670	114,670	114,670	114,670	114,670
Capacity (Students)	1,256	1,256	1,256	1,256	1,256	1,256	1,256	1,256	1,256	1,256
Enrollment	637	626	633	633	628	638	642	623	566	585
James Caldwell High School (1960)										
Square Feet	127,023	127,023	127,023	127,023	127,023	127,023	127,023	127,023	127,023	127,023
Capacity (Students)	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265	1,265
Enrollment	792	801	795	795	806	811	823	832	833	772

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHOOL BUILDING INFORMATION  
LAST TEN FISCAL YEARS  
UNAUDITED

District Building	2014	2015	2016	2017	2018	2019	2021	2021	2021	2022	2023
Harrison School Building	35,759	35,759	35,759	35,759	35,759	35,759	35,759	35,759	35,759	35,759	35,759
Square Feet	34	42	42	42	50	50	50	50	22	28	30
Enrollment - PSD											
Maintenance Shop	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250
Square Feet											
Field House	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Square Feet											

Number of Schools at June 30, 2023

- Elementary = 4
- Middle School = 1
- High School = 1
- Other = 3

Source: Caldwell-West Caldwell School District Records.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF REQUIRED MAINTENANCE  
LAST TEN FISCAL YEARS  
UNAUDITED

Undistributed Expenditures - Required Maintenance for School Facilities\*  
 Account Number 11-000-261-XXX

Fiscal Year Ended June 30,	Jefferson	Lincoln	Washington	Wilson	Harrison	Grover	James	Total
	Elementary School	Elementary School	Elementary School	Elementary School	School Building	Cleveland Middle School	Caldwell High School	
2014	\$ 86,994	\$ 70,353	\$ 90,428	\$ 73,210	\$ 87,956	\$ 1,281,104	\$ 302,879	\$ 1,992,924
2015	71,642	69,049	81,395	61,353	87,991	465,735	498,475	1,335,640
2016	138,943	108,551	146,318	96,632	119,897	424,960	425,428	1,460,729
2017	217,222	132,395	140,765	157,169	206,388	279,745	369,665	1,503,350
2018	189,058	106,935	214,661	104,179	239,074	387,761	472,692	1,714,360
2019	156,675	121,814	181,130	143,597	162,525	629,849	724,312	2,119,902
2020	135,341	217,239	178,449	284,224	225,809	478,929	557,659	2,077,650
2021	150,126	134,314	147,108	195,607	185,998	211,947	267,326	1,292,426
2022	161,421	152,066	172,064	156,979	161,185	286,652	251,464	1,341,831
2023	298,667	213,160	334,347	353,276	278,376	276,206	650,841	2,404,873

\* School facilities as defined under EFCFA (N.J.A.C. 6A:26-1.2 and N.J.A.C. 6A:26A-1.3).

Source: Caldwell-West Caldwell School District Financial Records.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
INSURANCE SCHEDULE  
AS OF JUNE 30, 2023  
UNAUDITED

	<u>Coverage</u>	<u>Deductible</u>
School Alliance Insurance Fund (SAIF):		
School Package Policy:		
Building & Personal Property	\$ 500,000,000	\$ 2,500
Inland Marine - Auto Physical Damage		1,000
General Liability including Auto, Employee Benefits:	5,000,000	
Per Occurrence		
General Aggregate	Agreed Upon Based on Membership	
Product/Completed Ops		
Personal Injury		
Fire Damage	2,500,000	
Medical Expenses (excluding students taking part in athletics)	10,000	
Automobile Coverage	10,000,000 /Occurrence	1,000
Combined Single Limit		
Hired/Non-owned		
Environmental Impairment Liability	1,000,000 / 25,000,000 Fund Aggregate	10,000
Crime Coverage	50,000 Inside/Outside	1,000
Blanket Dishonesty Bond	500,000	1,000
Boiler and Machinery	100,000,000	1,000
Excess Liability (AL/GL/SLPL)	10,000,000	
School Board Legal Liability	5,000,000 / 5,000,000	5,000
Workers' Compensation:	Statutory	
Employer's Liability	5,000,000	
Supplemental Indemnity	Statutory	
Public Official's Bond - Selective Insurance Company of America:		
Business Administrator/Board Secretary	400,000 Selective Insurance	
Student Accident/Athletes only - Bollinger	6,000,000 All Students and Athletes	

Source: Caldwell-West Caldwell School District records.

SINGLE AUDIT SECTION

Report on Internal Control over Financial Reporting and  
on Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance with *Government Auditing Standards*

Independent Auditors' Report

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
County of Essex, New Jersey

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and the audit requirements prescribed by the Office of School Finance, Department of Education, State of New Jersey (the "Office"), the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Caldwell-West Caldwell School District, in the County of Essex (the "District") as of and for the fiscal year ended June 30, 2023, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated January 20, 2024.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
Page 2

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the District’s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the District’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

January 20, 2024  
Mount Arlington, New Jersey

*Nisivoccia, LLP*  
NISIVOCCIA, LLP

*Kathryn L. Mantell*  
\_\_\_\_\_  
Kathryn L. Mantell  
Licensed Public School Accountant #884  
Certified Public Accountant



Report on Compliance For Each Major Federal and State Program;  
Report on Internal Control Over Compliance Required by the Uniform Guidance and NJOMB 15-08

Independent Auditors' Report

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
County of Essex, New Jersey

**Report on Compliance for Each Major Federal and State Program**

***Opinion on Each Major Federal and State Program***

We have audited the Caldwell-West Caldwell School District's (the "District's") compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* and the *New Jersey State Aid/Grant Compliance Supplement* that could have a direct and material effect on each of the District's major federal and state programs for the fiscal year ended June 30, 2023. The District's major federal and state programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal and state programs for the fiscal year ended June 30, 2023.

***Basis for Opinion on Each Major Federal and State Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*); the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and New Jersey's OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants, and State Aid*. Our responsibilities under those standards, the Uniform Guidance and New Jersey's OMB Circular 15-08 are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal and state program. Our audit does not provide a legal determination of the District's compliance with the compliance requirements referred to above.

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
Page 2

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal and state programs.

### ***Auditors' Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance and New Jersey's OMB Circular 15-08 will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major federal and state program as a whole.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance and New Jersey's OMB Circular 15-08, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and New Jersey's OMB Circular 15-08, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

### **Report on Internal Control Over Compliance**

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal or state program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal or state program will not be prevented, or detected and corrected, on a timely basis.

The Honorable President and Members  
of the Board of Education  
Caldwell-West Caldwell School District  
Page 3

*A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal or state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor’s Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance or New Jersey’s OMB Circular 15-08. Accordingly, this report is not suitable for any other purpose.

January 20, 2024  
Mount Arlington, New Jersey

*Nisivoccia, LLP*  
NISIVOCCIA, LLP

*Kathryn L. Mantell*  
\_\_\_\_\_  
Kathryn L. Mantell  
Licensed Public School Accountant #884  
Certified Public Accountant

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023.

Federal Grantor/Pass Through Grantor/ Program/Cluster Title	Assistance Listing Number	Grant or State Project No.	Grant Period	Award Amount	Balance at June 30, 2022			Cash Received	Budgetary Expensi- tures	Cancellation of Prior Year Accounts Payables/ Encumbrances	Balance at June 30, 2023		
					Budgetary Accounts Receivable	Budgetary Unearned Revenue	Due to Grantor				Budgetary Accounts Receivable	Budgetary Unearned Revenue	Due to Grantor
<b>U.S. Department of Agriculture:</b>													
Passed-through State Department of Agriculture:													
Child Nutrition Cluster:													
Food Distribution Program	10.555	N/A	7/1/22-6/30/23	\$ 39,086			\$ 39,086	\$ (34,960)				\$ 4,126	
Food Distribution Program	10.555	N/A	7/1/21-6/30/22	23,974				(1,687)					
National School Lunch Program	10.555	N/A	7/1/22-6/30/23	155,648			142,680	(155,648)			\$ (12,968)		
COVID-19 - Seamless Summer Option	10.555	N/A	7/1/21-6/30/22	752,902			65,386						
COVID-19 - Supply Chain Assistance (SCA) Funding	10.555	N/A	7/1/22-6/30/23	129,436			129,436	(59,459)				69,977	
Total Child Nutrition Cluster					(65,386)	1,687	376,588	(251,754)			(12,968)	74,103	
Total U.S. Department of Agriculture					(65,386)	1,687	376,588	(251,754)			(12,968)	74,103	
<b>U.S. Department of Education:</b>													
Passed-through State Department of Education:													
Special Revenue Fund:													
Elementary and Secondary Education Act:													
Title I													
Title I	84.010	ESEA066023	7/1/22-9/30/23	220,527			133,568	(152,239)			(18,671)		
Total Title I	84.010	ESEA066022	7/1/21-9/30/22	303,397	(129,875)		129,875	(8,221)	\$ 8,221				
Title IIA	84.367	ESEA066023	7/1/22-9/30/23	72,156	(129,875)		263,443	(160,460)			(18,671)		
Title IIA	84.367	ESEA066022	7/1/21-9/30/22	49,854	(3,694)		46,996	(69,496)			(22,500)		
Total Title II					(3,694)		50,690	(69,496)			(22,500)	1,753	
Title III	84.365	ESEA066023	7/1/22-9/30/23	17,984	(7,296)		15,003	(13,250)					
Title III	84.365	ESEA066022	7/1/21-9/30/22	18,034			7,296					\$ 220	220
Title III	84.365	ESEA066021	7/1/20-9/30/21	25,860	(7,296)		22,299	(13,250)				1,753	
Total Title III					(7,296)	220	1,960	(1,979)			(19)		
Title III - Immigrant	84.365	ESEA066023	7/1/22-9/30/23	1,999	(667)		667						
Title III - Immigrant	84.365	ESEA066022	7/1/21-9/30/22	4,666	(667)		2,627	(1,979)			(19)		
Total Title III - Immigrant					(667)		667	(1,979)			(6,390)		
Title IV	84.424	ESEA066023	7/1/22-9/30/23	26,014	(11,922)		11,813	(18,203)					
Title IV	84.424	ESEA066022	7/1/21-9/30/22	29,885	(11,922)		11,922				(6,390)		
Total Title IV					(11,922)		23,735	(18,203)			(6,390)		
<b>Education Stabilization Fund:</b>													
COVID 19 - CARES Emergency Relief													
COVID 19 - CRRSA:	84.425D	CARES066022	3/13/20-9/30/22	175,233	(13,918)		19,979	(3,893)	13,494			\$ 19,555	
ESSER II	84.425D	S425D210027	3/13/20-9/30/23	629,044	(62,876)		66,769	(3,893)					
COVID 19 - ARP:													
ESSER III	84.425U	S425U210027	3/13/20-9/30/24	1,413,735			15,000	(965,000)			(950,000)	3,950	
Accelerated Learning	84.425U	S425U210027	3/13/20-9/30/24	227,280			101,255	(97,305)					
Mental Health	84.425U	S425U210027	3/13/20-9/30/24	45,000			45,000	(45,000)					
Total Education Stabilization Fund					(76,794)		248,003	(1,111,198)	13,494		(950,000)	3,950	19,555

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023.

Federal Grantor/Pass Through Grantor/ Program/Cluster Title	Assistance Listing Number	Grant or State Project No.	Grant Period	Award Amount	Balance at June 30, 2022			Cash Received	Budgetary Expendi- tures	Cancellation of Prior Year Accounts/ Payables/ Encumbrances	Balance at June 30, 2023		
					Budgetary Accounts Receivable	Budgetary Unearned Revenue	Due to Grantor				Budgetary Accounts Receivable	Budgetary Unearned Revenue	Due to Grantor
<b>U.S. Department of Education: (Cont'd)</b>													
Passed-through State Department of Education: (Cont'd)													
<b>Special Revenue Fund: (Cont'd)</b>													
<b>Special Education Cluster (IDEA):</b>													
COVID 19 - ARP - I.D.E.A. Part B, Basic	84.027X	IDEA066022	7/1/21-9/30/22	\$ 126,346	\$ (123,930)		\$ 123,930	\$ (568,062)		\$ (3,690)			
I.D.E.A. Part B, Basic	84.027	IDEA066023	7/1/22-9/30/23	641,404			564,372						
I.D.E.A. Part B, Basic	84.027	IDEA066022	7/1/21-9/30/22	626,611	(35,983)		36,445	(11,407)	\$ 10,945				
COVID 19 - ARP - I.D.E.A. Part B, Preschool	84.173X	IDEA066022	7/1/21-9/30/22	10,783	(10,783)		10,783	(115)	115				
I.D.E.A. Preschool	84.173	IDEA066023	7/1/22-9/30/23	23,421			16,000	(16,000)					
I.D.E.A. Preschool	84.173	IDEA066022	7/1/22-9/30/22	20,329	(300)		300	(595,584)	11,060	(3,690)			
Total Special Education Cluster (IDEA)					(170,996)		751,830	(595,584)					
Total U.S. Department of Education/Special Revenue Fund					(401,244)		1,362,627	(1,970,170)	32,775	(1,001,270)	\$ 5,703	\$ 19,775	
<b>U.S. Department of Health and Human Services:</b>													
<b>Medicaid Cluster:</b>													
COVID 19 - Family First Corona Response Act	93.778	N/A	1/1/21-12/31/21	3,995			3,995	(3,995)	*				
Medicaid Assistance Program	93.778	N/A	7/1/22-6/30/23	38,041			38,041	(38,041)					
Total U.S. Department of Health and Human Services/Total Medicaid Cluster							42,036	(42,036)					
Total Federal Awards					\$ (466,630)	\$ 1,687	\$ 220	\$ 1,781,251	\$ (2,263,960)	\$ 32,775	\$ (1,014,238)	\$ 79,806	\$ 19,775
													\$ -0-

N/A - Not Available/Applicable

\* - Expended in a Prior Year.

SEE THE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF STATE AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance at June 30, 2022		Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Cancellation of Prior Year Accounts Payables/Encumbrances	Balance at June 30, 2023		MEMO	
				Budgetary Accounts Receivable	Due to Grantor					GAAP Accounts Receivable	Due to Grantor	Budgetary Receivable	Cumulative Total Expenditures
State Department of Education:													
General Fund:													
Special Education Aid	23-495-034-5120-089	7/1/22-6/30/23	\$ 2,336,529			\$ 2,110,093	\$ (2,336,529)				\$ (226,436)	\$ 2,336,529	
Security Aid	23-495-034-5120-084	7/1/22-6/30/23	226,292			204,362	(226,292)				(21,930)	226,292	
Transportation Aid	23-495-034-5120-014	7/1/22-6/30/23	342,698			309,487	(342,698)				(33,211)	342,698	
Excess Nonpublic Transportation Costs	23-495-034-5120-014	7/1/22-6/30/23	42,120				(42,120)			\$ (42,120)		42,120	
Extraordinary Special Education Costs Aid	23-495-034-5120-044	7/1/22-6/30/23	936,025				(936,025)				(936,025)	936,025	
Reimbursed TPAF Social Security Contributions	23-495-034-5094-003	7/1/22-6/30/23	1,607,333				(1,607,333)				(79,471)	1,607,333	
On-Behalf TPAF Post Retirement Contributions	23-495-034-5094-001	7/1/22-6/30/23	2,060,682			1,527,862	(2,060,682)					2,060,682	
On-Behalf TPAF Pension Contributions	23-495-034-5094-002	7/1/22-6/30/23	7,736,969			7,736,969	(7,736,969)					7,736,969	
On-Behalf TPAF Non-Contributory Insurance	23-495-034-5094-004	7/1/22-6/30/23	107,342			107,342	(107,342)					107,342	
On-Behalf TPAF Long-Term Disability Insurance	23-495-034-5094-004	7/1/22-6/30/23	3,293			3,293	(3,293)					3,293	
Special Education Aid	22-495-034-5120-089	7/1/21-6/30/22	1,859,529			182,569						1,859,529	
Security Aid	22-495-034-5120-084	7/1/21-6/30/22	226,292			22,218	(22,218)					226,292	
Transportation Aid	22-495-034-5120-014	7/1/21-6/30/22	342,698			33,646	(33,646)					342,698	
Excess Nonpublic Transportation Costs	22-495-034-5120-014	7/1/21-6/30/22	41,180			(41,180)						41,180	
Extraordinary Special Education Costs Aid	22-495-034-5120-044	7/1/21-6/30/22	1,061,123			1,061,123						1,061,123	
Reimbursed TPAF Social Security Contributions	22-495-034-5094-003	7/1/21-6/30/22	1,562,787			75,741						1,562,787	
Subtotal - General Fund						15,476,567	(15,399,283)			(1,057,616)	(1,339,193)	20,492,892	
Debt Service Fund:													
Debt Service Aid - State Support	23-495-034-5120-075	7/1/22-6/30/23	718,111			718,111	(718,111)					718,111	
Subtotal - Debt Service Fund						718,111	(718,111)					718,111	
Special Revenue Fund:													
NJ Nonpublic Aid:													
Nonpublic Handicapped Services:													
Supplementary Instruction	23-100-034-5120-067	7/1/22-6/30/23	\$ 14,868			\$ 14,868	(1,157)		\$ 4,626		\$ 13,711	1,157	
Supplementary Instruction	22-100-034-5120-067	7/1/21-6/30/22	14,868			22,218					4,626	10,242	
Corrective Speech	23-100-034-5120-067	7/1/22-6/30/23	37,200			37,200	(25,779)				37,200	25,779	
Examination and Classification	23-100-034-5120-067	7/1/21-6/30/22	18,962			26,538					759	13,843	
Examination and Classification	22-100-034-5120-067	7/1/21-6/30/22	15,180			15,180	(15,180)				5,118	15,180	
N.J. Nonpublic Textbook Aid	23-100-034-5120-064	7/1/22-6/30/23	15,180			25,760	(25,760)					25,760	
N.J. Nonpublic Nursing Aid	23-100-034-5120-070	7/1/22-6/30/23	9,660			9,660	(9,660)					9,660	
N.J. Nonpublic Technology Initiative	22-100-034-5120-067	7/1/21-6/30/22	9,198			47,150					7,864	1,334	
N.J. Nonpublic Technology Initiative	23-100-034-5120-067	7/1/22-6/30/23	47,150				(47,150)					47,150	
N.J. Nonpublic Security Aid	22-100-034-5120-067	7/1/21-6/30/22	38,325								16,899	21,426	
Subtotal - Special Revenue Fund						176,356	(124,686)	(1)	34,507		86,177	171,531	
Total State Department of Education						16,371,034	(16,242,080)	(1)	34,507	(1,057,616)	86,177	21,382,534	

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF EXPENDITURES OF STATE AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

State Grantor/Program Title	Grant or State Project Number	Grant Period	Award Amount	Balance at June 30, 2022		Cash Received	Budgetary Expenditures	Repayment of Prior Years' Balances	Cancellation of Prior Year Accounts Payables/Encumbrances	Balance at June 30, 2023		MEMO
				Budgetary Accounts Receivable	Due to Grantor					GAAP Accounts Receivable	Due to Grantor	
New Jersey Schools Development Authority: Special Revenue Fund: Schools Development Authority - Emergent & Capital Maintenance Needs	N/A	7/1/21-6/30/23	63,448				(4,302)		4,302			63,448
Subtotal Special Revenue Fund							(4,302)		4,302			63,448
Total New Jersey Schools Development Authority							(4,302)		4,302			63,448
Total Special Revenue Fund				1	176,356		(128,988)	(1)	38,809		86,177	234,979
State Department of Agriculture: Food Service Fund: State School Lunch Program COVID-19 - Seamless Summer Option	23-100-010-3350-023 22-100-010-3350-023	7/1/21-6/30/23 7/1/21-6/30/22	8,079 17,687		7,417 1,504		(8,079)			(662)		8,079 17,687
Total Food Service Fund/State Department of Agriculture					8,921		(8,079)			(662)		25,766
Total State Awards				1	\$ 16,379,955	\$ (16,254,461)	\$ (1)	\$ 38,809	\$ (1,058,278)	\$ 86,177	\$ (1,339,855)	\$ 21,471,748

Less: State Awards Not Subject to Single Audit Major Program Determination

On-Behalf TPAF Pension System Contributions:	On-Behalf TPAF Post Retirement Contributions:	On-Behalf TPAF Pension Contributions:	On-Behalf TPAF Non-Contributory Insurance:	On-Behalf TPAF Long-Term Disability Insurance:
23-495-034-5094-001	23-495-034-5094-001	23-495-034-5094-001	23-495-034-5094-004	23-495-034-5094-004
(2,060,682)	(7,736,969)	(107,342)	(3,293)	
		9,908,286		
		\$ (6,346,175)		

Total State Awards Subject to Single Audit Major Program Determination

N/A - Not Available/Applicable

SEE THE ACCOMPANYING NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF EXPENDITURES OF FEDERAL AND STATE AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

NOTE 1. BASIS OF PRESENTATION

The accompanying schedules of expenditures of federal and state awards includes the federal and state grant activity of the Caldwell-West Caldwell School District under programs of the federal and state governments for the fiscal year ended June 30, 2023. The information in these schedules are presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (“Uniform Guidance”) and New Jersey’s OMB Circular 15-08, *Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid*. Because the schedules present only a selected portion of the operations of the District, they are not intended to and do not present the financial position, changes in net position or cash flows of the District.

NOTE 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures reported on the accompanying schedules of expenditures of federal and state awards are reported on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented on the accrual basis of accounting. These bases of accounting are described in Note 1 to the District’s basic financial statements. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedules represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years.

NOTE 3. INDIRECT COST RATE

The District has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS

The basic financial statements present the General and Special Revenue Funds on a GAAP basis. Budgetary comparison statements or schedules (RSI) are presented for the General and Special Revenue Funds to demonstrate finance-related legal compliance in which certain revenue is permitted by law or grant agreement to be recognized in the audit year, whereas for GAAP reporting, revenue is not recognized until the subsequent year or when expenditures have been made.

The General Fund is presented in the accompanying schedules on the modified accrual basis with the exception of the revenue recognition of the last two state aid payments in the current budget year, which is mandated pursuant to N.J.S.A. 18A:22-44.2. For GAAP purposes those payments are not recognized until the subsequent budget year due to the state deferral and recording of the last two state aid payments in the subsequent year. The Special Revenue Fund is presented in the accompanying schedules on the grant accounting budgetary basis which recognizes encumbrances as expenditures and also recognizes the related revenue, whereas the GAAP basis does not.

The net adjustment to reconcile from the budgetary basis to the GAAP basis is (\$43,144) for the General Fund and (\$747,959) for the Special Revenue Fund. (\$60,871) is attributable to encumbrances for local grants which are not included on the schedules of expenditures of federal and state awards. See Note 1D for a reconciliation of the budgetary basis to the GAAP basis of accounting for the General and Special Revenue Funds.



CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
NOTES TO THE SCHEDULES OF FEDERAL AND STATE AWARDS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

NOTE 4. RELATIONSHIP TO BASIC FINANCIAL STATEMENTS (Cont'd)

Revenue from federal and state awards is reported in the Board’s basic financial statements on the GAAP basis as presented below:

	Federal	State	Total
General Fund	\$ 42,036	\$ 15,356,139	\$ 15,398,175
Special Revenue Fund	1,106,248	184,080	1,290,328
Debt Service Fund		718,111	718,111
Food Service Fund	251,754	8,079	259,833
Total Awards	\$ 1,400,038	\$ 16,266,409	\$ 17,666,447

NOTE 5. RELATIONSHIP TO FEDERAL AND STATE FINANCIAL REPORTS

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

NOTE 6. OTHER

Revenue and expenditures reported under the Food Distribution Program represent current year value received and current year distributions respectively. TPAF Social Security contributions represent the amount reimbursed by the State for the employers’ share of social security contributions for TPAF members for the fiscal year ended June 30, 2023.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Summary of Auditors' Results:

- The Independent Auditors' Report expresses a unmodified opinion on the financial statements of the District.
- There were no material weaknesses or significant deficiencies disclosed during the audit of the financial statements as reported in the *Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*.
- No instances of noncompliance material to the financial statements of the District which would be required to be reported in accordance with *Government Auditing Standards*, were disclosed during the audit.
- There were no material weaknesses or significant deficiencies in internal control over major federal and state programs disclosed during the audit as reported in the *Independent Auditors' Report on Compliance For Each Major Federal and State Program; Report on Internal Control Over Compliance Required by the Uniform Guidance and NJ OMB 15-08*.
- The auditor's report on compliance for the major federal and state programs for the District expresses an unmodified opinion on all major federal and state programs.
- The audit did not disclose any audit findings which are required to be reported in accordance with New Jersey's OMB Circular 15-08 or 2 CFR 200.516(a) of the Uniform Guidance.
- The District's programs tested as major federal and state programs for the current fiscal year consisted of the following:

	<u>Assistance Listing/ State Grant Number</u>	<u>Grant Period</u>	<u>Award Amount</u>	<u>Budgetary Expenditures</u>
<u>Federal:</u>				
Education Stabilization Fund:				
COVID 19 - CRRSA:				
ESSER II	84.425D	3/13/20-9/30/23	\$ 629,044	\$ 3,893
COVID 19 - ARP:				
ESSER III	84.425U	3/13/20-9/30/24	1,413,735	965,000
Accelerated Learning	84.425U	3/13/20-9/30/24	227,280	97,305
Mental Health	84.425U	3/13/20-9/30/24	45,000	45,000
<u>State:</u>				
Reimbursed TPAF Social Security Contributions	23-495-034-5094-003	7/1/22-6/30/23	1,607,333	1,607,333

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023  
(Continued)

Summary of Auditors' Results: (Cont'd)

- The threshold used for distinguishing between both federal and state Type A and Type B programs was \$750,000.
- The District was determined to be a "low-risk" auditee for both federal and state programs.

Findings Relating to the Financial Statements which are required to be Reported in Accordance with Generally Accepted Government Auditing Standards:

- The audit did not disclose any findings required to be reported under Generally Accepted Government Auditing Standards.

Findings and Questioned Costs for Federal Awards:

- The audit did not disclose any findings or questioned costs for federal awards as defined in 2 CFR 200.516(a) of the Uniform Guidance.

Findings and Questioned Costs for State Awards:

- The audit did not disclose any findings or questioned costs for state awards as defined in 2 CFR 200.516(a) of the Uniform Guidance and New Jersey's OMB Circular 15-08.

CALDWELL-WEST CALDWELL SCHOOL DISTRICT  
SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS  
FOR THE FISCAL YEAR ENDED JUNE 30, 2023

Status of Prior Year Findings:

The District had no prior year audit findings.